

# Memorandum



**Date:** January 18, 2017

**To:** Laurie Johnson, Chief, Business Support Services  
Internal Services Department, Small Business Development

**From:** Milton L. Collins, Associate Director *MLC*  
Miami-Dade Aviation Dept., Minority Affairs Division

**Subject:** MIA-Ticket Counters F, G Phase 1 (United Airlines)  
Project No. MCC-V-043-A

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This memorandum is to advise Small Business Development (SBD) that the following scope has been added to the MIA – Ticket Counters F, G Phase 1 (United Airlines), Project No. MCC-V-043-A, **due to field conditions.**

Additional scope was necessary to provide and install roller for the existing TSA L-3 machines. Miami-Dade Aviation Department require these machines to be operational and mobile at completion of the project, thus resulting in an additional scope to be added to the original documents.

This work was incidental and specialized where a non SBE/C was contacted to procure and install.

The Project Worksheet and Justification of the above is attached. Please advise us if your office requires additional information and advise your review/response.

## Attachments

cc: G. Hartfield, SBD  
V. Mirabal, MCM  
I. McNeill, MCM  
M. Freire, MDAD  
S. Holett, MDAD  
G. McDonald, MDAD  
C. Corrales, MDAD  
File



**Small Business Development Division**  
*Project Worksheet*

Project/Contract Title: MIA - TICKET COUNTERS F, G PHASE I (UNITED AIRLINES) Received Date: 07/12/2016  
 Project/Contract No: MCC-V043-A Funding Source:  
 Department: AVIATION AVIATION  
 Estimated Cost of Project/Bid: \$271,684.00 Resubmittal Date(s):  
 Description of Project/Bid: Existing space to be demolished, construction and preparation of new space to receive new ticket counters and equipment at United Airlines Ticket Counter space, MIA Terminal G.

Contract Measures Recommendation		
Measure	Program	Goal Percent
Trade Set Aside	SBE/CONS	84.00%
Workforce Goal	CWP	10.00%

**Reasons for Recommendation**

An analysis of the factors contained in Section VI, D of Implementing Order 3-22, indicate Trade Set Asides are appropriate in the trade Packages for: "A" Miscellaneous General Work 18.5%; "B" Miscellaneous Metals 12.7%; "C" Doors 1.3%; "D" Drywall 3.9%; "E" Painting 1.0%; "F" Acoustical Ceilings 4.5%; "G" HVAC 13.2%; "H" Fire Protection 4.0%; "I" Plumbing 6.6%; and "J" Electrical 18.5%. These trade Packages represent \$228,775.00 (84.2%) of the total contract.  
 A 10% CWP Workforce Goal is goal is appropriate for this contract.

CWP Estimated Workforce: CWP Workforce Recommendation:  
 CWP Designated Target Areas: EMPOWERMENT ZONES  
 Trade Category: 236220-Commercial And Institutional Building Construction; 238210-Electrical Contractors And Other Wiring Installation Contractors; 238220-Plumbing, Heating, And Air-Conditioning Contractors; 238310-Drywall And Insulation Contractors; 238320-Painting And Wall Covering Contractors; 238350-Finish Carpentry Contractors; 238390-Other Building Finishing Contractors; 238990-All Other Specialty Trade Contractors

Small Business Contract-Measure Recommendation				
Subtrade	Cat.	Estimated Value	% of Items to Base Bid	Availability
Commercial and Institutional Building Construction	SBE/CONS	\$50,261.54	18.50%	
Electrical Contractors and Other Wiring Installation Contractors	SBE/CONS	\$50,261.54	18.50%	
Plumbing, Heating, and Air-Conditioning Contractors	SBE/CONS	\$53,793.43	19.80%	
All Other Specialty Trade Contractors	SBE/CONS	\$23,093.14	8.50%	
Painting and Wall Covering Contractors	SBE/CONS	\$2,716.84	1.00%	
Finish Carpentry Contractors	SBE/CONS	\$3,531.89	1.30%	
Other Building Finishing Contractors	SBE/CONS	\$33,960.50	12.50%	
Drywall and Insulation Contractors	SBE/CONS	\$10,595.68	3.90%	
<b>Total</b>		<b>\$228,214.56</b>	<b>84.00%</b>	

Living Wages: YES  NO  Highway: YES  NO  Heavy Construction: YES  NO   
 Responsible Wages: YES  NO  Building: YES  NO

*Responsible Wages and Benefits applies to all construction projects over \$100,000 that do not utilize federal fund. For federally funded projects, unless prohibited by federal or state law or disallowed by a governmental funding source, the HIGHER wage between Davis Bacon and Responsible Wages and Benefits shall apply.*



Small Business Development Division  
Project Worksheet

Project/Contract Title: MIA - TICKET COUNTERS F, G PHASE I (UNITED AIRLINES)  
Project/Contract No: MCC-V043-A  
Department: AVIATION  
Estimated Cost of Project/Bid: \$271,684.00

Received Date: 07/12/2016

Funding Source:  
AVIATION

Resubmittal Date(s):

REVIEW RECOMMENDATION			
Tier 1 Set Aside _____		Tier 2 Set Aside _____	
Set Aside _____	Level 1 _____	Level 2 _____	Level 3 _____
Trade Set Aside (MCC) _____		Goal _____	Bid Preference _____
No Measure _____		Deferred _____	Selection Factor _____
CWP _____		 County Mayor/Designee	Date _____



ENGINEERS & GENERAL CONTRACTORS

January 12, 2017

Mr. Sergio Negreira
Miami-Dade Aviation Department
P.O. Box 025504
Miami, FL 33102-5504

Re: MIA - Central Ticket Counters F, G Phase 1
MCC- V-043-A

REQUEST FOR WORK ORDER/PROJECT ORDER MODIFICATION #10

Dear Mr. Negreira:

Enclosed please find our cost breakdown for necessary work to be performed at the subject project. Additional scope was necessary to provide and install roller for the existing TSA L-3 machines. MDAD required these machines to be operational and mobile at completion of the project, thus resulting in an additional scope to be added to the original documents. This work was incidental and specialized where a non SBE/C was contacted to procure and install. Please see the attached breakdown of these costs.

An extension of time is required, please include an extension of 0 days as part of the additional work.

Table with 3 columns: Subcontractor(s), Scope of Work, Amount. Includes entries for Jordim International Inc. and MCC Fee (7.96%), with a TOTAL of \$7,507.19.

The attached subcontractor breakdown has been reviewed by Munilla Construction Management, LLC (MCM) and is found to be in accordance with current industry standards for the task on hand.

Once approval is finalized, please issue a Work Order/Project Order Modification reflecting the above. A change order to the above subcontractor(s) will follow from MCM.

Should you have any questions regarding this matter, please contact me as soon as possible.

Sincerely,

Alberto Calderin
MIA, MCC-8-10
General Manager

Cc: File



**JORDIM  
INTERNATIONAL INC.**

**PROPOSAL**

December 22, 2016

Miami Dade Aviation Dept  
4200 NW 36 Street

ATTN: Rebecca Figueroa

**RE: MIA- Miami International Airport**  
Supply and Install Roller conveyors for CTX machines

This pricing includes mechanical material and installation for the above mentioned project, according to the drawings and specifications received via email.

Qty	Description	Price per Unit	Total Amount
4.00	Roller Conv. 37"BF, 10' OAL, 1.9 x 16 Ga Galv Steel tube, 7/16 Hex Steel shaft, 3" Centers, Pt3-1/2x11 Frm w/BP	\$420.12	\$1,680.48
1.00	Roller Conv. 37"BF, 90 Deg. Curve, 1.9x16Ga Galv Stl Tube, 7/16 Hex steel shaft, 3" centers, Hi Pt3-1/2x11 Frm w/BP 30IR	\$399.16	\$399.16
2.00	Roller Conv. 37"BF, 45 Deg. Curve, 1.9x16Ga Galv Stl Tube, 7/16 Hex steel shaft, 3" centers, Hi Pt3-1/2x11 Frm w/BP 30IR	\$273.06	\$546.12
3.00	Roller Conv. 37"BF, 30 Deg. Curve, 1.9x16Ga Galv Stl Tube, 7/16 Hex steel shaft, 3" centers, Hi Pt3-1/2x11 Frm w/BP 30IR	\$251.45	\$754.35
12.00	Hstand 1500 Lb, 37"BF, 31" to 43" TOS, 2-1/2 & 3-1/2" Chnl Frm	\$53.56	\$642.72
1.00	Shipping- Ohio to Miami	\$850.85	\$850.85
	<b>TOTAL AMOUNT</b>		<b>\$4,873.68</b>

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Installation and Maintenance of Airport Equipment  
12502 SW 78 Street  
Miami, Fl. 33183  
(305) 273-7441  
Fax: (305) 273-7442  
[jordimint@aol.com](mailto:jordimint@aol.com)



**JORDIM**  
INTERNATIONAL INC.

Hours	Description	Total Amount
32.00	Installation of Roller conveyors	\$2,080.00

Proposal is valid for 60 days from the date of this proposal.

If you have any questions please do not hesitate to contact us.

Sincerely,

Jorge Penaranda  
Vice President  
Jordim Int'l Inc.

(305) - 245 - 6022

Carlos (706) - 553 - 7812  
Penaranda

Jorge Quintanilla (305) 915 - 0356

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Installation and Maintenance of Airport Equipment  
12502 SW 78 Street  
Miami, Fl. 33183  
(305) 273-7441  
Fax: (305) 273-7442  
[jordimint@aol.com](mailto:jordimint@aol.com)

## Yaima Borges

---

**From:** Yaima Borges  
**Sent:** Monday, January 09, 2017 3:02 PM  
**To:** 'jordimint@aol.com'  
**Cc:** Negreira, Sergio (Aviation); Ginny Mirabal; 'Figueroa, Rebecca (NTD)'; Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam (mneville@uscost.com); Yaima Borges; Alberto Calderin; Pedro Lanuza; Jose E. Morales; Leticia Green  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal from Jordim International  
**Importance:** High

Good Afternoon Jorge,

Per our conversation today, we received the approval from the Owner to proceed with the review of your proposal and formally submit it to MDAD.

It's our understanding that during the site walk for this proposal, it was requested that one of these rollers has a lift-up section. Your proposal does not specify which one it is. Please revisit your proposal and make this clarification or send us an sketch marking/highlighting the lift-up section to be added as backup.

We are forwarding your proposal with the understanding that the referenced lift-up section is already included in your proposal and that there will not be any other additional cost to the Owner for it.

Please submit the required information no later than Monday, 1/16/2017.

Best Regards,  
Yaima Borges  
PH: 305-541-0000 Ext 247

[www.mcm-us.com](http://www.mcm-us.com)

**From:** Figueroa, Rebecca (NTD) [<mailto:RFigueroa@miami-airport.com>]  
**Sent:** Monday, January 09, 2017 9:46 AM  
**To:** Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam (mneville@uscost.com)  
**Cc:** Negreira, Sergio (Aviation); Ginny Mirabal; Yaima Borges  
**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Aida,  
Not sure what happened with the previous email sent on the 22<sup>nd</sup>.  
Please review and provide approval to proceed.  
Thank you,

## REBECCA FIGUEROA

Project Manager | BeKka group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Figueroa, Rebecca (NTD)  
**Sent:** Thursday, December 22, 2016 1:39 PM  
**To:** Bao-Garciga, Aida (Aviation)  
**Cc:** Negreira, Sergio (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam; [yborges@mcm-us.com](mailto:yborges@mcm-us.com)  
**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

## Yaima Borges

---

**From:** Figueroa, Rebecca (NTD) [RFigueroa@miami-airport.com]  
**Sent:** Monday, January 09, 2017 11:32 AM  
**To:** Ginny Mirabal  
**Cc:** Negreira, Sergio (Aviation); Yaima Borges; frank.Souto@dhs.gov; Neville, Miriam (mneville@uscost.com); Barrenechea, Maria [TOP]; Bao-Garciga, Aida (Aviation); Martin, Belinda (TOP); jordimint@aol.com  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Ginny,

I spoke with Aida Bao-Garciga this morning; please proceed with the procurement and installation of new L3 machine rollers for United, per previous proposal received from Jordim International Inc. on December 22, 2016.

Thank you,

### REBECCA FIGUEROA

Project Manager | BeKka group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Ginny Mirabal [mailto:vmirabal@mcm-us.com]  
**Sent:** Monday, January 09, 2017 10:35 AM  
**To:** Figueroa, Rebecca (NTD); Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam (mneville@uscost.com)  
**Cc:** Negreira, Sergio (Aviation); Yaima Borges  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Thank you for forwarding the e-mail to me. MCM will move forward with this request but please provide a written directive for back-up.

Thank you,

Ginny Mirabal  
PH: 305-541-0000 Ext 230  
DL: 305-869-4563  
M: 305-301-9458  
[www.mcm-us.com](http://www.mcm-us.com)

**From:** Figueroa, Rebecca (NTD) [mailto:RFigueroa@miami-airport.com]  
**Sent:** Monday, January 09, 2017 9:46 AM  
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### REBECCA FIGUEROA

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Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

## **Ginny Mirabal**

---

**From:** Figueroa, Rebecca (NTD) [RFigueroa@miami-airport.com]  
**Sent:** Thursday, December 01, 2016 2:23 PM  
**To:** Ginny Mirabal; Barrenechea, Maria [TOP]; yakson.rios@tsa.dhs.gov  
**Cc:** Bao-Garciga, Aida (Aviation); Yaima Borges; Jose E. Morales; Pedro Lanuza; Alberto Calderin; Souto, Frank (frank.souto@tsa.dhs.gov); Lewis, Todd (TOP)  
**Subject:** RE: V043A-Ticket counter-L-3

To all:

We need directive and clarification from TSA and not from MDAD. We are currently working with TSA to see if we get any additional information on the rollers.

We could meet and discuss tomorrow morning, the information provided by Maria in her previous email.

Thank you,

### **REBECCA FIGUEROA**

Project Manager | BeKka group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Ginny Mirabal [mailto:vmirabal@mcm-us.com]  
**Sent:** Thursday, December 01, 2016 11:48 AM  
**To:** Barrenechea, Maria [TOP]; yakson.rios@tsa.dhs.gov  
**Cc:** Bao-Garciga, Aida (Aviation); Figueroa, Rebecca (NTD); Yaima Borges; Jose E. Morales; Pedro Lanuza; Alberto Calderin; Souto, Frank (frank.souto@tsa.dhs.gov); Lewis, Todd (TOP)  
**Subject:** RE: V043A-Ticket counter-L-3

Good Morning,

As per my discussion with Rebecca this morning, the rollers are on hold until specifications, manufacturers, and installation instructions directive is provided by MDAD.

Respectfully,

Ginny Mirabal  
PH: 305-541-0000 Ext 230  
DL: 305-869-4563  
M: 305-301-9458  
[www.mcm-us.com](http://www.mcm-us.com)

**From:** Barrenechea, Maria [TOP] [mailto:MBarrenechea@miami-airport.com]  
**Sent:** Monday, November 28, 2016 2:46 PM  
**To:** yakson.rios@tsa.dhs.gov  
**Cc:** Bao-Garciga, Aida (Aviation); Figueroa, Rebecca (NTD); Ginny Mirabal; Yaima Borges; Jose E. Morales; Pedro Lanuza; Alberto Calderin; Souto, Frank (frank.souto@tsa.dhs.gov); Lewis, Todd (TOP)  
**Subject:** V043A-Ticket counter-L-3

Yakson: As per our phone conversation

- 1.- See enclosed sketch for rollers required by L-3. The layout is approximate and will need field verification. We need permanent rollers and portable rollers for the special shape. This portion might take longer to fabricate.
- 2.- Please contact Jim Travis. TSA L-3 x-ray equipment is still sitting on plywood pieces and the final installation needs to be finalized before Saturday 12-03-16.
- 3.- Please verify the information sent to you by Todd Lewis via separate e-mail for the data port numbers installed on site.

Virginia: Please verify with Aida L-3 roller procurement and installation.

Jose and Pedro: I walked the site today and saw:

- 1.- Power and data for the ETD'S. Terrazzo work in progress in this area.

2.- L-3 and UPS area connected to power. Is the electricity on? Is data available too?

If you need additional information please let me know.

**Maria C. Barrenechea R.A.** Project Manager  
**HEERY** 0: 305.441.1556 | F: 305.445.2374 |

MIA ph: 305 .869 .3351  
MIA fax: 305 .869 .3301



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**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal  
**Attachments:** 20161222\_MIA\_rollerconv.pdf

Aida,  
Not sure what happened with the previous email sent on the 22<sup>nd</sup>,  
Please review and provide approval to proceed.  
Thank you,

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**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Aida,  
Please let us know if we should proceed.

Miriam/Yaima,  
This will be a possible change order under the V043A project.  
Thank you,

Rebecca Figueroa

---

**From:** c.penaranda@jordim.com [c.penaranda@jordim.com]  
**Sent:** Thursday, December 22, 2016 10:49 AM  
**To:** Figueroa, Rebecca (NTD)  
**Cc:** Jordim  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Rebecca,  
Please reference attached proposal.  
If you have any questions please do not hesitate to contact me.  
Sincerely,

Carlos Penaranda  
Project Manager  
Jordim Int'l Inc.  
Cell: 786-553-7812  
[c.penaranda@jordim.com](mailto:c.penaranda@jordim.com)

## **Ginny Mirabal**

---

**From:** Ginny Mirabal  
**Sent:** Thursday, December 01, 2016 11:48 AM  
**To:** 'Barrenechea, Maria [TOP]'; yakson.rios@tsa.dhs.gov  
**Cc:** Bao-Garciga, Aida (Aviation); Figueroa, Rebecca (NTD); Yaima Borges; Jose E. Morales; Pedro Lanuza; Alberto Calderin; Souto, Frank (frank.souto@tsa.dhs.gov); Lewis, Todd (TOP)  
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Respectfully,

Ginny Mirabal  
PH: 305-541-0000 Ext 230  
DL: 305-869-4563  
M: 305-301-9458  
[www.mcm-us.com](http://www.mcm-us.com)

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- 2.- L-3 and UPS area connected to power. Is the electricity on? Is data available too?

If you need additional information please let me know.

Maria C. Barrenechea R.A. Project Manager  
**HEERY** 0: 305.441.1556 | F: 305.445.2374 |

MIA ph: 305.869.3351  
MIA fax: 305.869.3301

*Light-up-section*

## **Ginny Mirabal**

---

**From:** Yaima Borges  
**Sent:** Thursday, December 01, 2016 10:19 AM  
**To:** Alberto Calderin; Ginny Mirabal  
**Cc:** Jose E. Morales; Pedro Lanuza  
**Subject:** IMPORTANT V043A-Ticket counter-L-3-ROLLERS  
**Attachments:** L-3 ROLLER EQUIPMENT.pdf

FYI. This is the last email sent by M.B about rollers. Please advise.

Yaima Borges  
PH: 305-541-0000 Ext 247

[www.mcm-us.com](http://www.mcm-us.com)

**From:** Barrenechea, Maria [TOP] [<mailto:MBarrenechea@miami-airport.com>]  
**Sent:** Monday, November 28, 2016 2:46 PM  
**To:** [yakson.rios@tsa.dhs.gov](mailto:yakson.rios@tsa.dhs.gov)  
**Cc:** Bao-Garciga, Aida (Aviation); Figueroa, Rebecca (NTD); Ginny Mirabal; Yaima Borges; Jose E. Morales; Pedro Lanuza; Alberto Calderin; Souto, Frank ([frank.souto@tsa.dhs.gov](mailto:frank.souto@tsa.dhs.gov)); Lewis, Todd (TOP)  
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If you need additional information please let me know.

Maria C. Barrenechea R.A. Project Manager  
**HEERY** 0: 305.441.1556 | F: 305.445.2374 |

MIA ph: 305 .869 .3351  
MIA fax: 305 .869 .3301



ROLLER COMPANIES

- GILMORE KRATZER.COM  
HYDROL (800) 544 3137  
ANTHONY

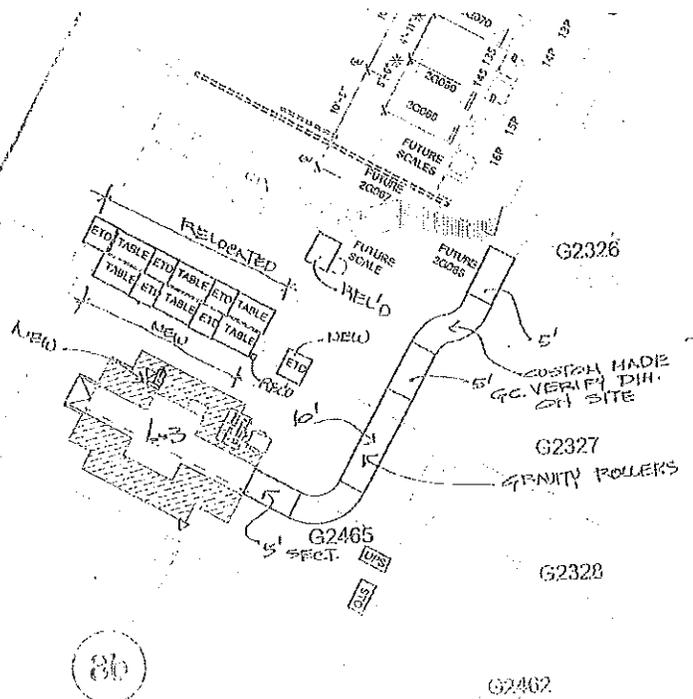
- GRAINGER  
ASHLAND CONVEYOR  
JIM (800) 587 0045

2" ROLLERS 3" APART  
WIDTH TO BE MEASURED  
& COORD. BY TSA

L-3  
TIM TRAVIS  
D. TIMOTHY TRAVIS AAE  
LEIDOS SITE LEAD  
(727) 824-0798 (O)  
(727) 244-3581 (H)

JERMAINE COLE  
(901) 672-2733

TSA YAKSON RIOS  
(786) 566-0115



(7b)

(8b)

(9b)

L-3 ROLLERS FOR UAL

SCALE 1/8" = 1'-0"

11-18-16

## Leticia Green

---

**From:** Barrenechea, Maria [TOP] [MBarrenechea@miami-airport.com]  
**Sent:** Wednesday, January 11, 2017 2:12 PM  
**To:** Yaima Borges; Figueroa, Rebecca (NTD)  
**Cc:** Ginny Mirabal; Leticia Green; Alberto Calderin  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal  
**Attachments:** L-3 ROLLER EQUIPMENT.pdf

SEE ATTACHED

Maria C. Barrenechea R.A. Project Manager  
HEERY 0: 305.441.1556 | F: 305.445.2374 |

MIA ph: 305.869.3351  
MIA fax: 305.869.3301



**From:** Yaima Borges [mailto:yborges@mcm-us.com]  
**Sent:** Wednesday, January 11, 2017 10:17 AM  
**To:** Figueroa, Rebecca (NTD); Barrenechea, Maria [TOP]  
**Cc:** Ginny Mirabal; Leticia Green; Alberto Calderin; Yaima Borges  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal  
**Importance:** High

Rebecca,

Could you forward to us exactly what was distributed to Jordim in order to get this proposal. We would like to include it as backup for our RSAO to make sure everybody is on the same page.

Thanks,  
Yaima Borges  
PH: 305-541-0000 Ext 247

[www.mcm-us.com](http://www.mcm-us.com)

**From:** Ginny Mirabal  
**Sent:** Monday, January 09, 2017 10:35 AM  
**To:** 'Figueroa, Rebecca (NTD)'; Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam (mneville@uscost.com)  
**Cc:** Negreira, Sergio (Aviation); Yaima Borges  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Thank you for forwarding the e-mail to me. MCM will move forward with this request but please provide a written directive for back-up.

Thank you,

Ginny Mirabal  
PH: 305-541-0000 Ext 230  
DL: 305-869-4563  
M: 305-301-9458  
[www.mcm-us.com](http://www.mcm-us.com)

**From:** Figueroa, Rebecca (NTD) [<mailto:RFigueroa@miami-airport.com>]  
**Sent:** Monday, January 09, 2017 9:46 AM  
**To:** Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam ([mneville@uscost.com](mailto:mneville@uscost.com))  
**Cc:** Negreira, Sergio (Aviation); Ginny Mirabal; Yaima Borges  
**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Aida,  
Not sure what happened with the previous email sent on the 22<sup>nd</sup>.  
Please review and provide approval to proceed.  
Thank you,

## REBECCA FIGUEROA

Project Manager | BeKka group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Figueroa, Rebecca (NTD)  
**Sent:** Thursday, December 22, 2016 1:39 PM  
**To:** Bao-Garciga, Aida (Aviation)  
**Cc:** Negreira, Sergio (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam; [yborges@mcm-us.com](mailto:yborges@mcm-us.com)  
**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Aida,  
Please let us know if we should proceed.

Miriam/Yaima,

This will be a possible change order under the V043A project.  
Thank you,

Rebecca Figueroa

---

**From:** [c.penaranda@jordim.com](mailto:c.penaranda@jordim.com) [[c.penaranda@jordim.com](mailto:c.penaranda@jordim.com)]  
**Sent:** Thursday, December 22, 2016 10:49 AM  
**To:** Figueroa, Rebecca (NTD)  
**Cc:** Jordim  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Rebecca,

Please reference attached proposal.

If you have any questions please do not hesitate to contact me.

Sincerely,

Carlos Penaranda  
Project Manager  
Jordim Int'l Inc.  
Cell: 786-553-7812  
[c.penaranda@jordim.com](mailto:c.penaranda@jordim.com)

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## Leticia Green

---

**From:** Figueroa, Rebecca (NTD) [RFigueroa@miami-airport.com]  
**Sent:** Wednesday, January 11, 2017 2:19 PM  
**To:** Barrenechea, Maria [TOP]; Yaima Borges  
**Cc:** Ginny Mirabal; Leticia Green; Alberto Calderin  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Yaima,

We visited the site with Jordim, Maria, and Domein to verify existing conditions. The scope requested was to provide rollers for both existing machines to land right by the conveyor belt.

TSA does not want a door or lift in between the rollers.

If you have any questions, please let us know.

Thank you,

### REBECCA FIGUEROA

Project Manager | BeKKA group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Barrenechea, Maria [TOP]  
**Sent:** Wednesday, January 11, 2017 2:12 PM  
**To:** 'Yaima Borges'; Figueroa, Rebecca (NTD)  
**Cc:** Ginny Mirabal; Leticia Green; Alberto Calderin  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

SEE ATTACHED

Maria C. Barrenechea R.A. Project Manager  
HEERY O: 305.441.1556 | F: 305.445.2374 |

MIA ph: 305 .869 .3351  
MIA fax: 305 .869 .3301



**From:** Yaima Borges [mailto:yborges@mcm-us.com]  
**Sent:** Wednesday, January 11, 2017 10:17 AM  
**To:** Figueroa, Rebecca (NTD); Barrenechea, Maria [TOP]  
**Cc:** Ginny Mirabal; Leticia Green; Alberto Calderin; Yaima Borges  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal  
**Importance:** High

Rebecca,

Could you forward to us exactly what was distributed to Jordim in order to get this proposal. We would like to include it as backup for our RSAO to make sure everybody is on the same page.

Thanks,  
Yaima Borges  
PH: 305-541-0000 Ext 247

[www.mcm-us.com](http://www.mcm-us.com)

**From:** Ginny Mirabal  
**Sent:** Monday, January 09, 2017 10:35 AM  
**To:** 'Figueroa, Rebecca (NTD)'; Bao-Garciga, Aida (Aviation); Barrenechea, Maria [TOP]; Neville, Miriam ([mneville@uscost.com](mailto:mneville@uscost.com))  
**Cc:** Negreira, Sergio (Aviation); Yaima Borges  
**Subject:** RE: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

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Thank you,

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DL: 305-869-4563  
M: 305-301-9458  
[www.mcm-us.com](http://www.mcm-us.com)

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**Cc:** Negreira, Sergio (Aviation); Ginny Mirabal; Yaima Borges  
**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

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## REBECCA FIGUEROA

Project Manager | BeKKA group, Inc.  
Miami International Airport | Miami, FL 33159  
O 305.869.3329 | T 305.319.1631

**From:** Figueroa, Rebecca (NTD)  
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**Subject:** FW: Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

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Miriam/Yaima,

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Thank you,

Rebecca Figueroa

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**From:** [c.penaranda@jordim.com](mailto:c.penaranda@jordim.com) [c.penaranda@jordim.com]  
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**Cc:** Jordim  
**Subject:** Miami Int'l Airport- Central Terminal- Roller conveyors- Proposal

Rebecca,

Please reference attached proposal.

If you have any questions please do not hesitate to contact me.

Sincerely,

Carlos Penaranda  
Project Manager  
Jordim Int'l Inc.  
Cell: 786-553-7812  
[c.penaranda@jordim.com](mailto:c.penaranda@jordim.com)

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