

Business Leadership Council Kickoff

May 23, 2019

Agenda

- Welcome
- EDGE Project Overview
- ERP Basics
- Case for Change
- Council Objective & Purpose
- Strategic Area Introductions
 - Change Management / Training
 - Budget
 - Finance
 - Supply Chain
 - Human Resources
 - Information Technology
- Next Steps

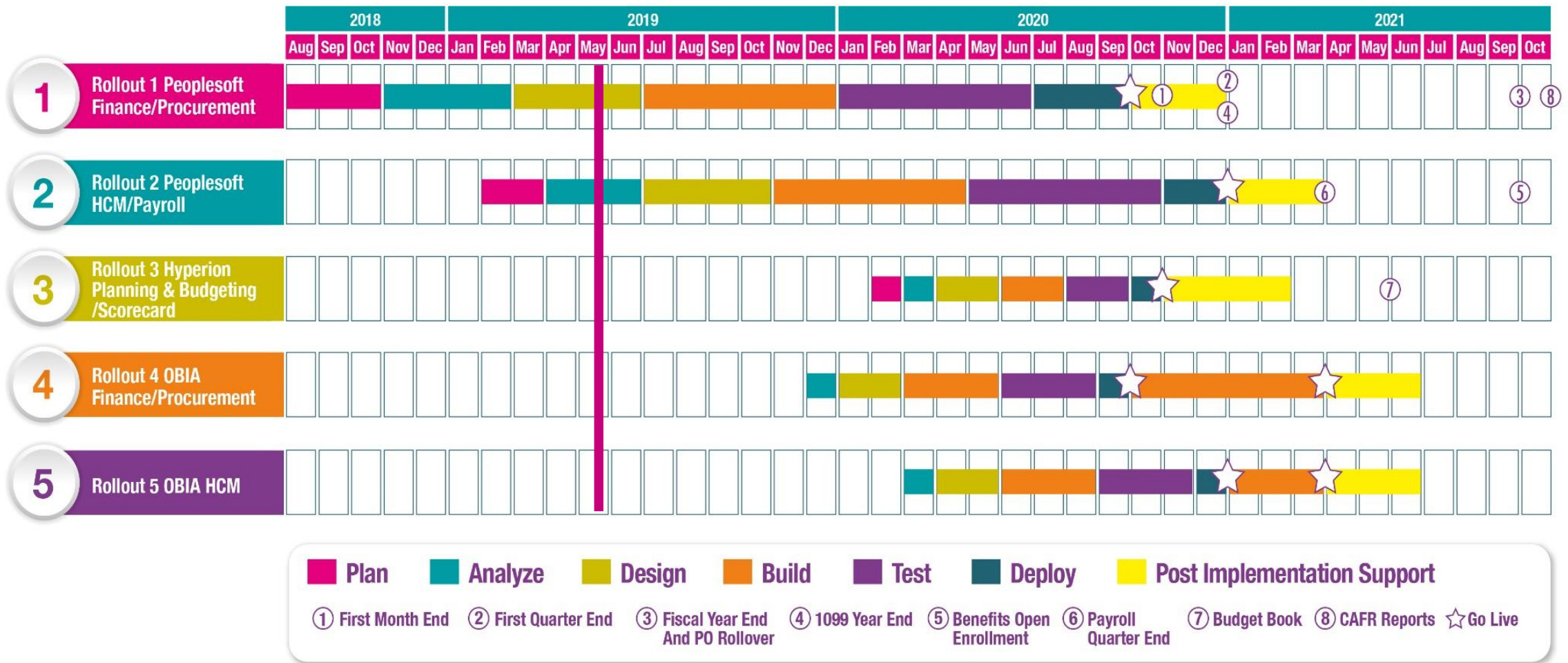
Welcome

EDGE Project Overview

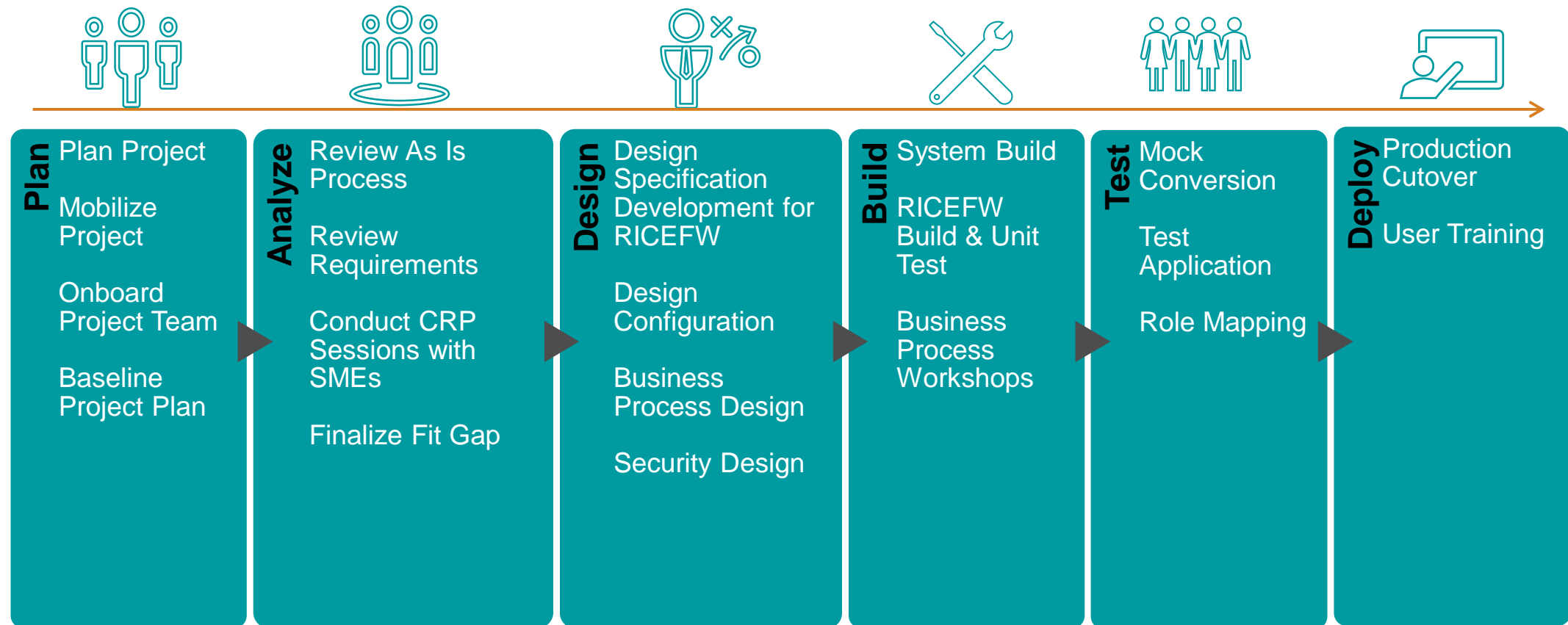
Enabling Delivery of Government Evolution (EDGE)

- The EDGE Project will replace the County's current financial and administrative systems (FAMIS and ADPICS), all HR, Time & Leave and Payroll applications, upgrade of Hyperion (BAT) application with new financial Chart of Accounts (COA).
- The goal is to:
 - Review and Transform to more efficient processes
 - Automate new Business Processes / Systems
 - Sustainability / Paperless Processes
 - Self-Service / Manager Self-Service
 - Transparency

EDGE Project Timeline



Project Phases

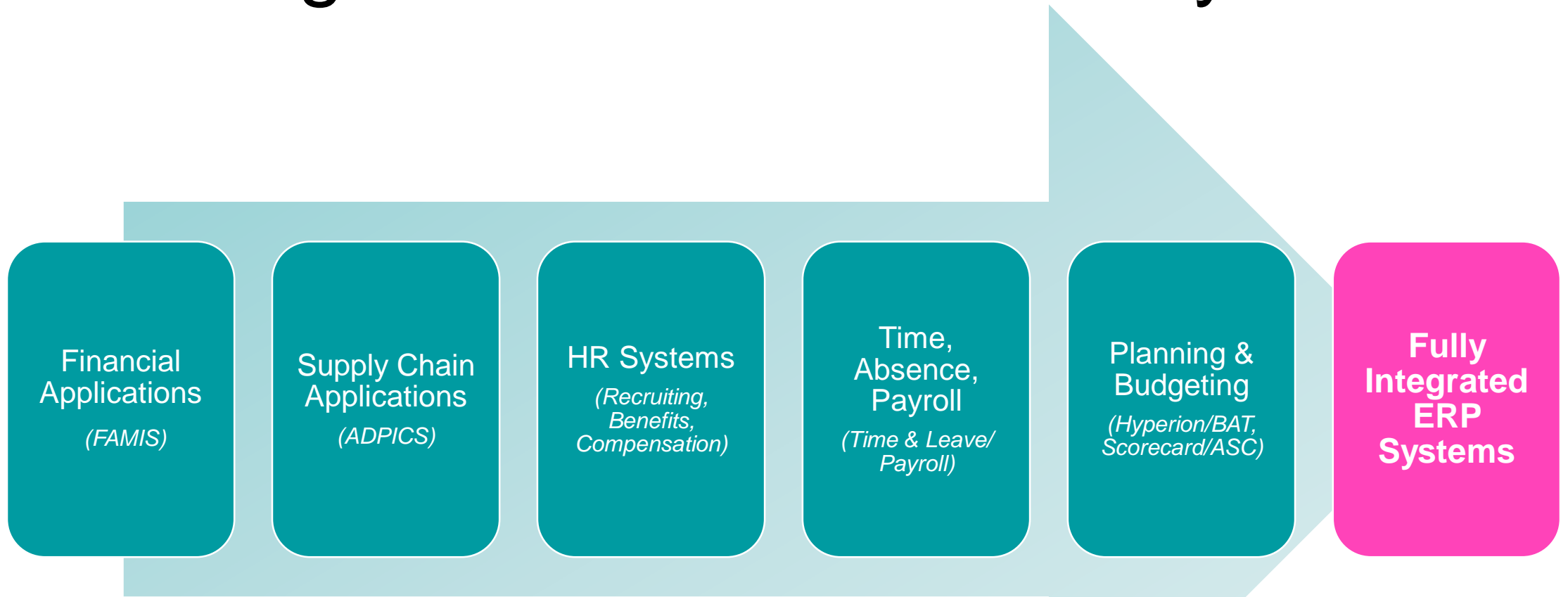


ERP Basics

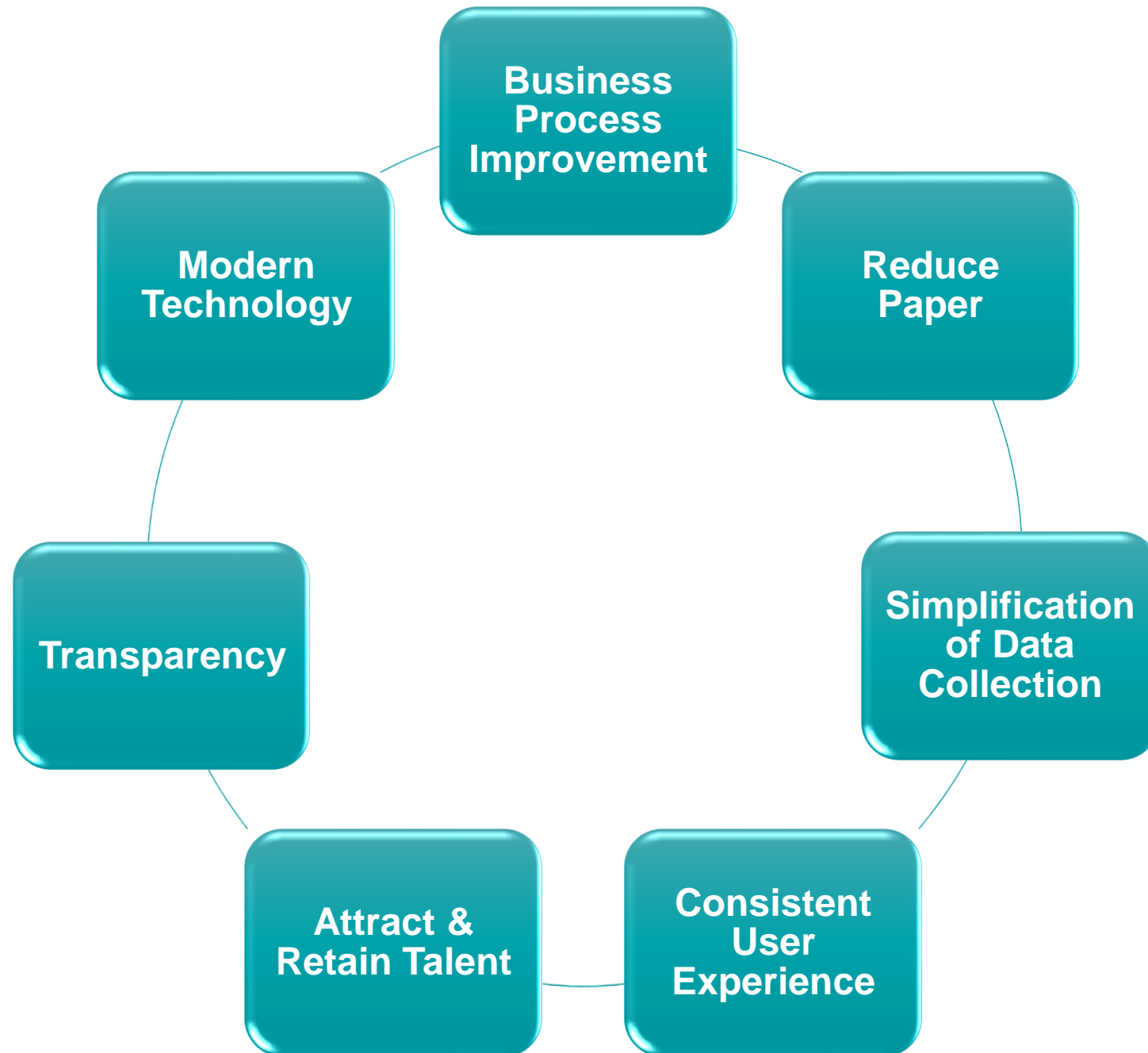
Enterprise Resource Planning (ERP)



Creating the Miami-Dade County ERP



Case for Change

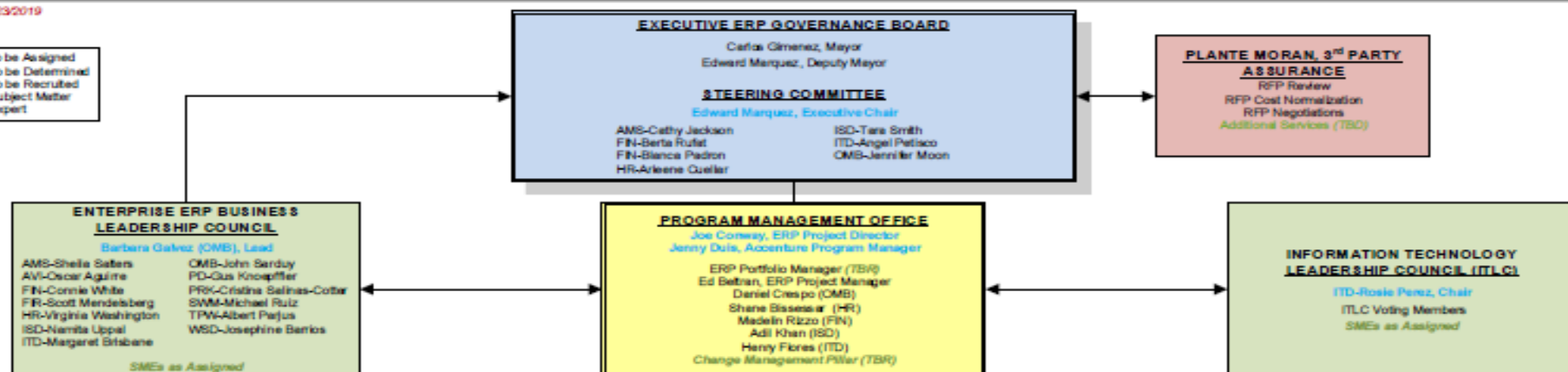


Council Objectives & Purpose

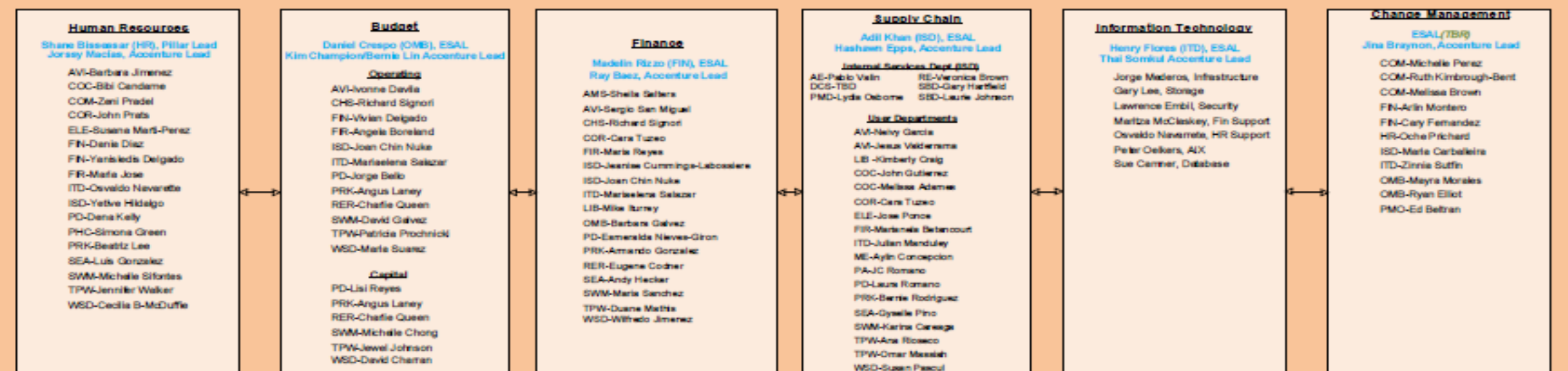
Miami-Dade County ERP Governance Structure

Revised 05/23/2019

Notes: TBA – To be Assigned
TBD – To be Determined
TBR – To be Recruited
SME – Subject Matter Expert



BUSINESS-STRATEGIC AREA LEADERSHIP COUNCILS



The BLC members role is that of guidance and decision making for the specific county department under the umbrella of the particular Strategic Area (i.e. OMB, FIN, HR, etc). This panel will provide guidance to the Module Team members that are responsible for the day to day project activities that pertain to a specific Module. In addition, the BLC members will participate in the Change Management development and be involved with testing phases.

Governance Decision Structure

Issues → Recommendations → Escalations

Executive Sponsors / Steering Committee

- Review and approve changes to project time, scope and / or cost
- Approve changes in business practice or process

Enterprise ERP Business Leadership Council

- Review, vet and make business solution changes impacting project time, scope and / or cost

Project Management Office (including full Project Team & Leads)

- Day to day management and execution of the project
- Implement requirements as agreed by Miami-Dade County and Accenture in the Statement of Work
- Manage appropriate changes to the Statement of Work not impacting overall time, scope and / or cost

Business Leadership Council

- Analyze and provide recommendations beyond the stated project scope as agreed by Miami-Dade County and Accenture in the Statement of Work
- Assess and validate business process and technical recommendations for department or cross-department impacts

Strategy → Decisions → Resolution

Business Leadership Council (BLC) Purpose

The Business Leadership Council will review decisions, issues and system modifications that arise from the implementation of the ERP. The Business Leadership Council will provide input into the design and build of the ERP. The ERP will provide functionality in the areas of Budget, Finance, Human Resources, Supply Chain, Information Technology and Change Management.

Responsibilities:

- Review decisions, issues and system modification that arise from the EDGE Project Team
- Provide input to the EDGE Project Team from your respective department
- Provide suggestions regarding the design of the ERP System
- Provide details/clarification regarding department specific legacy systems
- Bring issues or concerns to the EDGE Project Team
- Contribute to the resolution of issues or concerns

Strategic Area Introductions

EDGE Strategic Areas

Budget / Scorecard

First Council Meeting:
April 2020



Danny Crespo



Bernie Lin

Finance

First Council Meeting:
Mid June



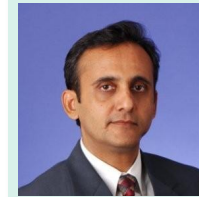
Madelin Rizzo



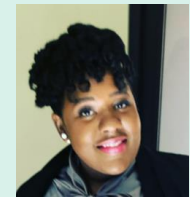
Ray Baez

Supply Chain Mgmt

First Council Meeting:
Late June



Adil Khan
(Thomas Burns)



HaShawn Epps

Human Resources

First Council Meeting:
August 2019



Shane Bissessar



Jorssy Macias

Information Technology

First Council Meeting:
Monday, June 3, 2019



Henry Flores



Thai Somkul

Change Mgmt / Training

First Council Meeting:
Late June



Joe Conway
(Acting)



Jina Braynon

Change Management / Training

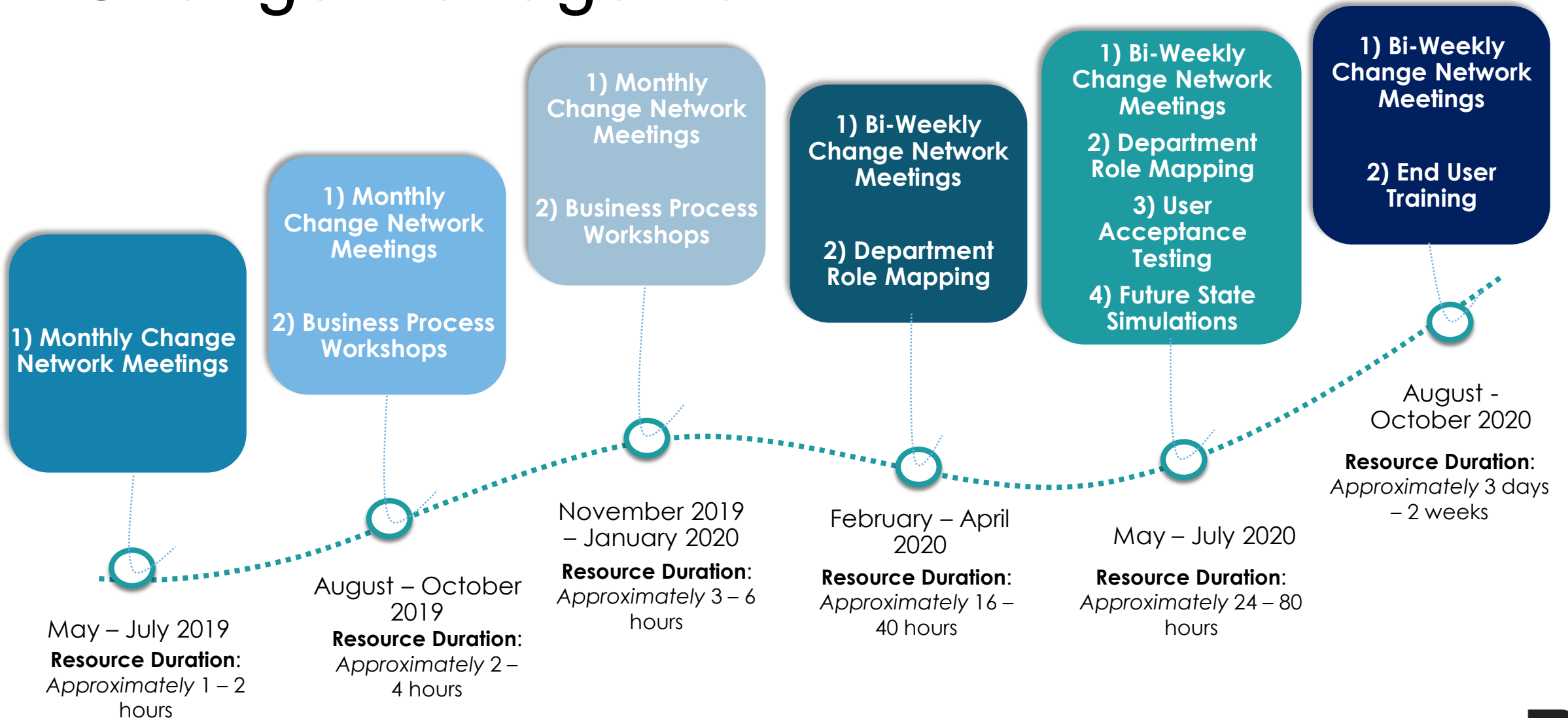


Joe Conway (Acting)



Jina Braynon

Change Management



Budget / Scorecard



Danny Crespo

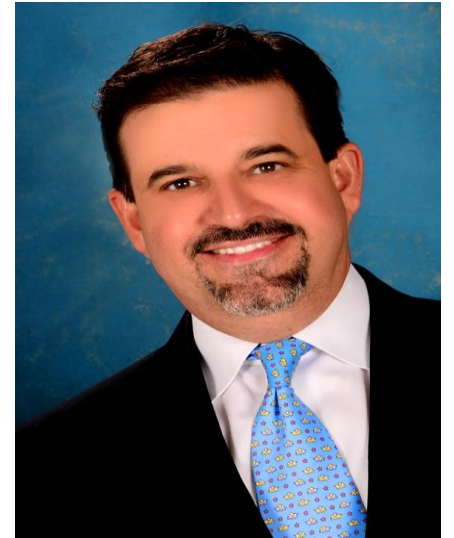


Bernie Lin

Finance



Madelin Rizzo



Ray Baez

Supply Chain Management



Adil Khan
(Thomas Burns)



HaShawn Epps

Human Resources



Shane Bissessar



Jorssy Macias

Information Technology



Henry Flores



Thai Somkul

Next Steps

- Strategic Area Council Meeting

Area	Leads	Meeting Time
Finance	Madelin Rizzo & Ray Baez	Mid June
Supply Chain Management	Adil Khan (Thomas Burns) & HaShawn Epps	Late June
Human Resources	Shane Bissessar & Jorssy Macias	August 2019
Budget / Scorecard	Danny Crespo & Bernie Lin	April 2020
Information Technology	Henry Flores & Thai Somkul	June 3, 2019
Change Management / Training	TBA & Jina Braynon	Late June

Questions

