

Miami-Dade County Department of Transportation & Public Works

# **Transit Asset Management Plan**









## **AUTHORIZATION & CERTIFICATION**

In accordance with the Federal Transit Administration (FTA), TAM Rule (49 CFR Part 625) and Statue Reference 49 U.S.C. § 5326, these mandates require Miami-Dade County Department of Transportation and Public Works (DTPW) to update its Transit Asset Management (TAM) Plan. The TAM Plan establishes the minimum requirements for managing all recipients and subrecipients of chapter 53 funds. In response, Miami-Dade County's Department of Transportation and Public Works (DTPW) approves and adopts the Transit Asset Management (TAM) Plan.

Eulois Cleckley

Director and CEO(
TAM Accountable Executive

Miami-Dade County, Department of Transportation & Public Works

Date





# **Mission Statement**

"Miami-Dade's Department of Transportation and Public Works, through its employees, will enhance the quality of life of Miami-Dade County residents, businesses, and visitors by delivering safe, clean, efficient, reliable, sustainable and equitable public transportation infrastructure and services."







## **EXECUTIVE SUMMARY**

In compliance with the United States Department of Transportation (USDOT) Final Rule on Transit Asset Management and State of Good Repair (SGR) under 9 United States Code (USC) Section 5326 / MAP-21 Section 20019 Federal Public Transportation Act of 2012, the Miami-Dade County's Department of Transportation and Public Works (DTPW) developed its initial Transit Asset Management (TAM) Plan (referred to as 'the Plan' for the rest of the document) in 2018 and has documented progress since in this 2022 update.1

As a Tier I transit service provider, DTPW has included all nine (9) of the Final Rule requirements in its Plan (Table ES-1).

Table ES-1: TAM Plan Alignment of Requirements for Tier 1 Providers

| TAM Plan<br>Requirements         | Description   | Chapter |
|----------------------------------|---|---------|
| TAM and SGR Policy               | Policy/executive directions to identify and support Asset Management goals                                | 1.0     |
| Capital Asset Inventory          | List of transit capital assets and condition  | 2.0     |
| Condition Assessment             | Condition assessment assigned based on the TERM scale to inform investment prioritization                 | 2.0     |
| Decision Support Tool            | Description of design support tools to estimate capital investments and develop investment prioritization | 3.0     |
| Investment<br>Prioritization     | Ranked list of projects and programs based upon all available/estimated funding sources                   | 3.0     |
| Implementation Plan              | Transit Agency's approach to carrying out TAM practices   | 3.0     |
| Key Implementation<br>Activities | List of Activities deemed critical to achieving TAM goals for the year                                    | 4.0     |
| Implementation<br>Resources      | Estimate of resources necessary to implement the TAM Plan   | 4.0     |
| Evaluation Plan                  | Continuous improvement plan with milestones and timelines   | 4.0     |

One (1) of TAM's nine (9) required elements is that each transit agency identifies its asset management policy and goals to align with its strategic plan. For DTPW, its TAM purpose, policy, and scope align with

https://www.federalregister.gov/documents/2016/07/26/2016-16883/transit-asset-management-national-transitdatabase. Accessed June 3, 2022.



<sup>&</sup>lt;sup>1</sup> Federal Transit Administration. (2016). Federal Register Transit Asset Management; National Transit Database; Final Rule, 49 CFR Parts 625 and 630. July 2016.





Miami-Dade County's vision of, "*delivering excellent service today and tomorrow*" and are driven by the County's guiding principles of being:<sup>2</sup>

- Resilient;
- Customer-focused;
- Honest, ethical, and fair;
- Accountable and responsive;
- Diverse and sensitive;
- Efficient and effective;
- Innovative;
- Valuing and respectful; and
- Action-oriented.

Additionally, DTPW's TAM priorities are guided by the Mayor of Miami-Dade County's mobility pillars:<sup>3</sup>



**Streets for People**: We will collaborate with municipalities to unlock the potential of multiple jurisdictions working together towards a common goal, building a comprehensive network of protected and separated bike lanes.



**Better Transit**: We aim to improve mobility for all users, ensuring our transportation system takes residents where and when they need to go, with a seamless experience that meets the needs of a daily commute as well as a spontaneous trip.



**Innovation and Sustainability**: We need to bring fresh ideas from the riders and residents we serve, refine them, and ensure that our constituents' voices help chart the path forward; working together we can provide our communities with increased safety, opportunity, reliability, and well-maintained infrastructure.



**Social Equity and Access**: We must build a transportation system that engages and empowers communities through transparent decision-making and clear process and make transportation investments equitably across the county to expand access and mobility for all our residents.

These regional guiding principles and mobility pillars are particularly important to DTPW's project prioritization, which is being updated and streamlined at the time of this TAM Plan development. There has also been a number of other TAM activities taken to improve stewardship over its physical assets,

<sup>&</sup>lt;sup>3</sup> https://www.miamidade.gov/global/government/mayor/cava-plan.page. Reviewed June 15, 2022.



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<sup>&</sup>lt;sup>2</sup> Miami-Dade County Strategic Plan, 2020. <a href="https://www.miamidade.gov/performance/library/strategic-plan/2020-strategic-planning-book.pdf">https://www.miamidade.gov/performance/library/strategic-plan/2020-strategic-planning-book.pdf</a>. Reviewed June 15, 2022.





manage risks, reduce maintenance and lifecycle costs, inform capital investment decisions, and enhance quality of service. Key activities and resulting impacts are reported in Table ES-2.

Table ES-2: Key TAM Implementation Accomplishments

|          | Implementation Task   | Impact   |
|----------|---|--|
| ✓        | Integrated risk management agency-wide and expedited potential unforeseen risk                          | » Improve lifecycle management planning  |
| ✓        | Incorporated enhanced safety protocols for the overall infrastructure from the global pandemic          | <ul><li>» Maintain service safety</li><li>» Improve customer satisfaction</li></ul>              |
| ✓        | Implemented a condition/reliability program   | » State of Good Repair Formula Program compliance & success                                      |
| ✓        | Enhanced asset inventory register and performance measures  | » State of Good Repair Formula Program compliance & success                                      |
| ✓        | Implemented condition/reliability program   | <ul><li>» Improve lifecycle management planning</li><li>» Develop agency TAM knowledge</li></ul> |
| <b>√</b> | Improved asset performance in each category (excluding Metrorail performance restrictions) <sup>4</sup> | » State of Good Repair success   |

There have been several challenges which may have impacted the overall TAM implementation. The challenges and potential impacts are reported in Table ES-3.

Table ES-3: TAM Implementation Challenges

| Implementation Task  | Impact   |
|--|--|
| <ul> <li>Global pandemic and its impact on planning for<br/>public transportation</li> </ul>                     | <ul><li>Service safety</li><li>Customer satisfaction</li></ul>     |
| <ul> <li>Availability of identified resources – reduction in<br/>appropriation and increase in prices</li> </ul> | <ul><li>Agency TAM knowledge</li><li>TAM program success</li></ul> |
| <ul> <li>Major demographic shift – loss of institutional<br/>knowledge</li> </ul>                                | Agency TAM knowledge   |
| <ul> <li>Political, environmental, and technological factors<br/>that shifted priorities</li> </ul>              | <ul><li>Agency TAM knowledge</li><li>TAM program success</li></ul> |
| <ul> <li>Aging infrastructure – limited original equipment<br/>manufacturer (OEM) parts availability</li> </ul>  | <ul> <li>State of Good Repair success</li> </ul>                   |
| <ul> <li>Asset management awareness 'buy-in'</li> </ul>  | <ul> <li>Agency TAM knowledge</li> </ul>                           |

For this TAM Plan update, DTPW has reassessed and streamlined its 2018 TAM Implementation Plan to prioritize and address such challenges and advance asset management processes, in order to maximize its program efficacy and efficiency. The updated approach optimizes the agency's available resources that can be devoted to TAM activities while meeting financial targets and maintaining federal compliance.

<sup>&</sup>lt;sup>4</sup> In 2022, 0.04 percent of transit way under performance restrictions as compared to zero percent in 2018.



# **TABLE OF CONTENTS**

| EXEC | UTIVI | E SUMMARY  |    |
|------|-------|--|----|
| CHAP | TER   | 1. INTRODUCTION  | 1  |
|      | 1.1   | Transit Asset Management and State of Good Repair Policy | 2  |
|      | 1.2   | Transit Asset Management Overview                        | 2  |
|      | 1.3   | Document Structure                                       | 5  |
| CHAP | TER   | 2. CAPITAL ASSET INVENTORY AND CONDITION                 | 6  |
|      | 2.1   | Rolling Stock  | 9  |
|      |       | 2.1.1 Metrobus   | 9  |
|      |       | 2.1.2 Metrorail  | 11 |
|      |       | 2.1.3 Metromover   |    |
|      |       | 2.1.4 Special Transportation Services                    |    |
|      | 2.2   | Equipment (Non-Revenue Vehicles)                         | 17 |
|      | 2.3   | Facilities   | 19 |
|      |       | 2.3.1 Metrobus   |    |
|      |       | 2.3.2 Metrorail  |    |
|      |       | 2.3.3 Metromover   | 23 |
|      | 2.4   | Infrastructure   | 24 |
|      |       | 2.4.1 Fixed Guideway                                     |    |
|      |       | 2.4.2 Superstructures and Substructures                  | 24 |
|      | 2.5   | Performance Measures and Lifecycle Management            | 27 |
| CHAP | TER   | 3. INVESTMENT PRIORITIZATION                             | 29 |
|      | 3.1   | Investment Prioritization Methodology                    | 30 |
|      | 3.2   | Project-Based Prioritization of Investments              | 32 |
|      | 3.3   | Funding Considerations                                   | 32 |
|      | 3.4   | Risk Management  | 35 |

| CHAP    |        | 4. IMPLEMENTATION STRATEGY: PROGRESS AND CONTINUOUS ROVEMENT | 36  |
|---------|--------|--|-----|
|         | 4.1    | Key TAM Activities 2018-2022                                 | 37  |
|         | 4.2    | Future TAM Activities 2022-2026                              | 38  |
|         | 4.3    | Resources  | 43  |
|         | 4.4    | Monitoring and Evaluation Plan                               | 44  |
| LIST    | OF AF  | PPENDICES  | 45  |
| APPE    | NDIX   | A. INVENTORY & CONDITION ASSESSMENT PROCEDURES               | 46  |
| APPE    | NDIX   | B. RISK REGISTER   | 49  |
| APPE    | NDIX   | C. ACRONYMS  | 52  |
| APPE    | NDIX   | D. GLOSSARY  | 54  |
| APPE    | NDIX   | E. LIST OF PRIORITIZED PROJECTS                              | 57  |
| APPE    | NDIX   | F. SGR PROJECT NEEDS & FUNDING FY 2022 – 2031                | 121 |
| APPE    | NDIX   | G. CAPITAL PROJECT NEEDS & FUNDING FY 2022 – 2031            | 125 |
| APPE    | NDIX   | H. TAM PLAN REVISIONS LOG                                    | 127 |
|         |        |  |     |
| LIS     | ТО     | FTABLES  |     |
| Table 2 | 2-1: M | etrobus Rolling Stock  | 9   |
| Table 2 | 2-2: M | etrorail Rolling Stock                                       | 11  |
| Table 2 | 2-3: M | etromover Rolling Stock                                      | 12  |

## TRANSIT ASSET MANAGEMENT PLAN 2022 - 2026

| Table 2-4: Special Transportation Rolling Stock                                | 13  |
|--|-----|
| Table 2-5: Non-Revenue Vehicles  | 18  |
| Table 2-6: Metrobus Facilities   | 20  |
| Table 2-7: Metrorail Facilities  | 21  |
| Table 2-8: Metromover Facilities   | 23  |
| Table 2-9: Performance Restriction by Mode                                     | 24  |
| Table 2-10: Superstructures  | 25  |
| Table 2-11: Substructures  | 26  |
| Table 2-12: Infrastructure Summary – TPS, PDS and Gap Power Stations           | 26  |
| Table 4-1. TAM Implementation Schedule   | 39  |
| Table 4-2. TAM Implementation Resource Needs                                   | 40  |
| Table 4-3. FTE Allocation by Implementation Areas                              | 43  |
| Table E-1: Capital Improvement Plan (CIP) Projects                             | 57  |
| Table E-2: Infrastructure Renewal Program (IRP) Projects                       | 69  |
| Table E-3: Miscellaneous Project Support (MPS) Projects                        | 84  |
| Table E-4: Operational Support Projects (OPS)                                  | 109 |
| Table E-5: Administrative (ADM) Projects                                       | 120 |
|  |     |
| LIST OF FIGURES  |     |
| Figure 1-1. TAM Organization Chart   | 4   |
| Figure 2-1: DTPW's TAM & NTD Reporting Crosswalk                               | 7   |
| Figure 2-2: Replacement Value of Active Vehicle Assets by Asset Class and Mode | 7   |
| Figure 2-3. Summary of Asset Conditions (% within ULB)                         | 8   |
| Figure 3-1: Prioritization Flowchart   | 31  |
|  |     |

## TRANSIT ASSET MANAGEMENT PLAN 2022 - 2026

| Figure 3-2: FY 2022 – 2031 SGR Project Needs & Funding     | 34 |
|--|----|
| Figure 3-3: FY 2022 – 2031 Capital Project Needs & Funding | 34 |
| Figure 4-1. Department Mission and TAM Priorities          | 36 |
| Figure 4-2: TAM Implementation Accomplishments             | 37 |







# **Chapter 1. INTRODUCTION**

In 1960, the Metro-Dade County Commission passed an ordinance to create the Metropolitan Transit Authority (MTA). Over the years and under various administrations, MTA evolved into the Metro-Dade Transportation Administration, Metro-Dade Transit Agency, and then Miami-Dade Transit (MDT). On October 9, 2015, Miami-Dade Transit and Public Works Departments merged as one and were renamed Miami-Dade County's Department of Transportation and Public Works (DTPW). With more than 3,800 fulltime employees, DTPW is one of the largest departments in Miami-Dade County government and is responsible for planning and providing public transit services to the entire county.5

Over the past 60 years, DTPW has grown to become the 18th largest public transit system in the country and the largest transit agency in the State of Florida. It serves 306 square miles and 33 individual municipalities, with an urbanized population of approximately 2.6 million and approximately 275,000 average weekday boarding. It is an integrated transportation system that consists of four (4) major components: Metrobus, Metrorail, Metromover and Special Transportation Service. <sup>6</sup> These systems provide services as far north as Broward County and as far south as the Middle Keys. Highlights of these services include:

- Metrobus, with routes travel approximately 29 million miles per year using more than 800 buses;
  - Designed to intersect with Metrorail and Metromover, DTPW's bus system serves all major shopping, entertainment and cultural centers, as well as major hospitals and schools;
- Metrorail, an electrically powered, elevated, rapid-transit system stretching 25 bi-directional miles and provides service to the greater Miami area;
- Metromover, a 4.4 bi-directional miles, elevated people mover that serves the downtown central business district of Miami, including Omni and Brickell;
- Special Transportation Service, designed to meet the needs of people with disabilities who are unable to use regular transit services; and
- Multiple complexes composing of maintenance shops and utilities, office space, Metrorail and Metromover stations, parking facilities, transfer stations, pedestrian walkways, and overpasses.

Additionally, DTPW administers and implements the following to enhance the interconnected mobility network and protect public works assets that are critical to a resilient transit system:

Planning, construction and maintenance of a safe and efficient system of roads, bridges, drainage, pathways, traffic signals, signs and street lights;

<sup>&</sup>lt;sup>6</sup> Based on annual vehicle revenue miles. FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan. https://www.miamidade.gov/budget/library/fy2021-22/adopted/transportation-and-public-works.pdf. Accessed July 8, 2022.



<sup>&</sup>lt;sup>5</sup> Transit Development Plan FY 2022 – 2031 Annual Progress Report.

https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf. Accessed April 10, 2022.







- Roadway infrastructure maintenance, inspection, compliance and improvement programs; implements all County highway, transit and neighborhood improvement projects included in the Capital Improvement Plan (CIP) and the Transportation Improvement Program (TIP);
- Various public works projects in the Building Better Communities General Obligation Bond (BBC GOB) Program and all of the County's transportation capital projects in the People's Transportation Plan (PTP);
- Maximum possible degree of flood protection in the secondary drainage canal system by providing adequate maintenance of these and other drainage facilities; and
- Licenses and regulations of private for-hire transportation.<sup>7</sup>

# 1.1 Transit Asset Management and State of Good Repair Policy

Since 2017, DTPW has followed the Transit Administrative Policy (TAP) for TAM planning purposes:8

- Purpose. To establish a Transit Asset Management (TAM) Program for continual improvement, achieve and maintain a State of Good Repair (SGR), improve agencywide reliability, set performance management expectations for lifecycle management plans, investment prioritization and optimize use of funds across an asset's lifecycle in compliance with federal reporting requirements; and
- Policy & Scope. The effective management, allocation and utilization of resources, control, and
  maintenance of assets as well as cost effectively extending the useful life of equipment, fleet,
  infrastructure, and facilities. To ensure compliance with a strategic and systematic process of
  operating, maintaining, and improving capital assets effectively through the entire lifecycle.

## 1.2 Transit Asset Management Overview

As mandated in the Moving Ahead for Progress in the 21st Century (MAP-21) legislation in 2012 and Fixing America's Surface Transportation (FAST) Act in 2015, the US Department of Transportation (USDOT) issued a Final Rule regarding TAM in 2016. The Final Rule establishes the requirements for TAM that apply to recipients or sub-recipients of federal financial assistance under 49 United States Codes (USC) Chapter 53 that own, operate, or manage public transportation capital assets. DTPW is a recipient of such federal financial assistance and a Tier I provider who operates with one hundred and one (101) or more vehicles in revenue service during peak regular service and operates of rail fixed-guideway public transportation systems.

In accordance with the Final Rule, MAP-21 requirements, DTPW has updated its TAM Plan based on asset management standards and practices developed by DTPW's divisional asset owners. The TAM is led by the TAM Program Team, which includes members of the Performance Analysis Division, Financial Services Division, and Resource Allocation Division. The team provides enterprise-wide leadership on

7 11

<sup>&</sup>lt;sup>7</sup> Ibid.

<sup>&</sup>lt;sup>8</sup> Policy number POL-AD-008, issued May 2017.







asset management policies, practices, tools, and investments. They are supported by the Planning Advisory Board, the Safety and Security Division, and the Quality Control Division, and various department asset owners and managers. Figure 1-1 depicts the TAM organization within DTPW. This support system has been established to foster connection between program development and program delivery. The divisions work together to:

- Generate consistent decision-making;
- Set consistent performance measures and establish appropriate targets to ensure accountability;
- Guide local and regional decisions for preservation of the system;
- Make centralized decisions to prioritize system renewal and strategic improvement projects;
- Manage expectations; and
- Ensure the best asset management practices as established by the FTA and the International Organization (ISO) for Standardization Asset Management Standard.<sup>10</sup>

<sup>&</sup>lt;sup>9</sup> Members of the advisory board may include the Director, Deputy Director of Administration, Deputy Director of Operations, Deputy Director of Engineering, Planning, & Development, Assistant Director of Finance, Chief Performance Analysis, Safety & Security, and Quality Assurance.
<sup>10</sup> ISO 55000:2014.

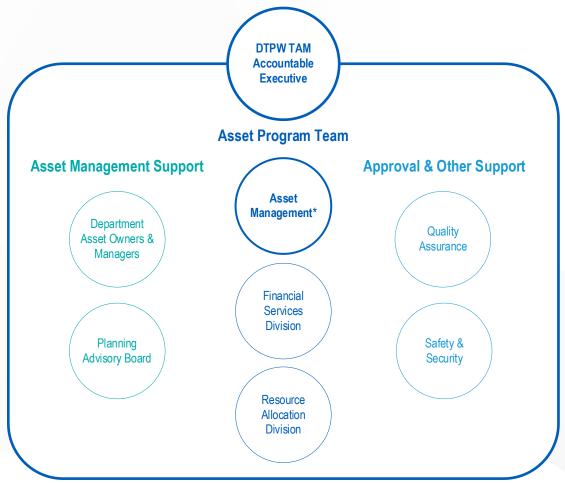








Figure 1-1. TAM Organization Chart



<sup>\*</sup> A subdivision of Performance Analysis

The processes, strategies, and funding levels described in the TAM Plan are all subject to continuous improvement and are closely related to DTPW's Transit Development Plan (TDP) annual update. The TDP presents both funded and unfunded transit needs to create a framework for transit improvements that can be implemented within a 10-year planning horizon and includes a performance assessment for the targets set in the most recent TDP Major Update.<sup>11</sup>

This TAM Plan will be updated at least every four (4) years. Internal updates are performed on a biennial cycle, via a review process initiated by the TAM Program Team.

<sup>11</sup> https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf. Accessed April 23, 2022.



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## 1.3 Document Structure

DTPW has developed this TAM Plan to meet the nine (9) TAM requirements of a Tier I transit provider:

- i. TAM and State of Good Repair (SGR) Policy
- ii. Capital Asset Inventory
- iii. Condition Assessment
- iv. Decision Support Tool
- v. Investment Prioritization
- vi. Implementation Strategy
- vii. Key Implementation Activities
- viii. Implementation Resources
  - ix. Evaluation Plan

The TAM requirements are organized and presented in this TAM Plan with the language of the Final Rule included at the beginning of each chapter:

**Chapter 1 Introduction** – DTPW's TAM and SGR policy, guiding principles for the delivery of its TAM program, and organization.

Chapter 2 Capital Asset Inventory and Condition – Summary of assets and their current condition performance for Metrobus, Metrorail, Metromover, and Special Transportation Services.

**Chapter 3 Investment Prioritization** – Investment prioritization approach and prioritized capital investment needs over the TAM Plan period.

Chapter 4 Implementation Strategy: Progress and Continuous Improvement – Key progress to date, future improvement efforts and associated resources required, and monitoring and evaluation plan to ensure continual improvement over the TAM Plan period.







# Chapter 2. CAPITAL ASSET INVENTORY AND CONDITION

#### The TAM Rule requires a Capital asset inventory in the TAM Plan...

The inventory must include all capital assets that a provider owns, except equipment with an acquisition value under \$50,000 that is not a service vehicle. An inventory also must include thirdparty owned or jointly procured exclusive-use maintenance facilities, passenger station facilities, administrative facilities, rolling stock, and guideway infrastructure used by a provider in the provision of public transportation. The asset inventory must be organized at a level of detail commensurate with the level of detail in the provider's program of capital projects.

### And condition assessments of capital assets.

A TAM Plan must include ... (A condition assessment of those inventoried assets for which a provider has direct capital responsibility. A condition assessment must generate information in a level of detail sufficient to monitor and predict the performance of the assets and to inform the investment prioritization."

This chapter summarizes asset inventory, condition assessments, and performance improvements between 2018 and 2022. As part of the analysis, National Transit Database (NTD) reports and summary files from January 2022 are used. 12,13 The section also documents how DTPW is currently measuring and tracking conditions for infrastructures beyond the TAM requirements and using them to inform future needs and priorities. Figure 2-1 reports the types of information collected, assessed, and audited by DTPW's Performance Analysis Division.

In terms of asset values, DTPW is in the process of consolidating all the financial information since the transition to a new accounting system, especially for facilities. Only the values of active vehicles for which the agency has direct capital responsibility are reported in Figure 2-2. Assets under contracted Special Transportation Services are not reported here, neither are contingency assets without remaining useful but some residual values.

<sup>&</sup>lt;sup>13</sup> For internal tracking purposes, DTPW differentiate the inventory assessed from different periods or cycles. The data as of January 2022 includes DTPW's Cycle 1 facility assessments, which was conducted before 2018, as well as the remaining assessments ("Cycle 2") conducted since.



<sup>&</sup>lt;sup>12</sup> Inventory summary and NTD narrative files.



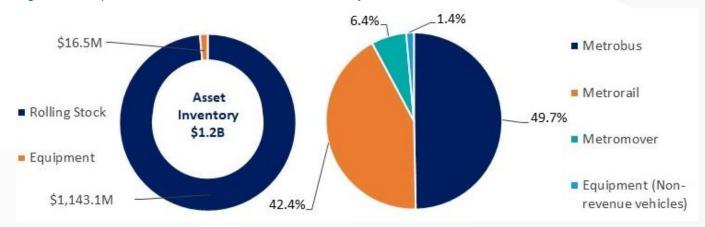




Figure 2-1: DTPW's TAM & NTD Reporting Crosswalk

| NTD Categories      | DTPW TAM Inventory   | DTPW TAM Condition<br>Assessment | DTPW NTD<br>Submittal | DTPW SGR<br>Targets |
|---------------------|--|----------------------------------|-----------------------|---------------------|
| A-30 Rolling Stock  | Metrobus<br>Metrorail<br>Metromover<br>Special Transportation Services             |                                  | y<br>y<br>y           | N N N               |
| A-15 Facilities     | Metrobus<br>Metrorail<br>Metromover  | \<br>\<br>\<br>\                 | \<br>\<br>\<br>\      | \<br>\<br>\<br>\    |
| A-20 Infrastructure | Performance Restrictions<br>(Fixed Guideway Superstructures)                       | <u> </u>                         | $\checkmark$          | $\checkmark$        |
| <b>A</b> (3)        | Substructures Infrastructure Faciliti (Train Control, TPS, PDS, Gap Power Station) |                                  | ×                     |                     |
|                     | Infrastructure Equipment<br>(Vital Replay Cabinet)                                 |                                  | ×                     | <b>Ø</b>            |
| A-35 Equipment      | Automobiles<br>Trucks & Other Rubber Tire Vehi<br>Steel Wheel Vehicle              | cles 🗸                           | Y<br>Y                | y<br>y              |

Figure 2-2: Replacement Value of Active Vehicle Assets by Asset Class and Mode



After this brief overall summary, data analyses by asset category/class and then by mode are presented. A summary of DTPW's inventory condition assessment procedure is provided in Appendix A. Inventory & Condition Assessment Procedures. Figure 2-3 summarizes the improvements in asset conditions and success in progressing towards performance targets.

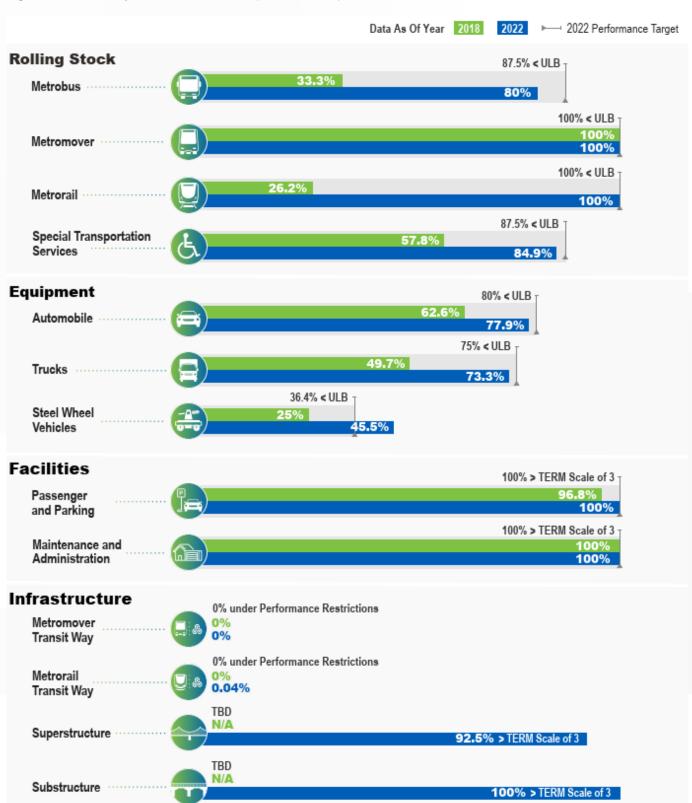








Figure 2-3. Summary of Asset Conditions (% within ULB)





8







## 2.1 Rolling Stock

For rolling stock, the appropriate FTA Useful Life Benchmark (ULB) for each class of revenue vehicle was used to determine the number of years vehicles can be in service and remain in a state of good repair. After a vehicle's age exceeds its ULB, DTPW determines vehicle replacement based on its preventative maintenance program, funding availability, safety requirements, and ongoing maintenance costs. Based on its asset inventory, DTPW compares each vehicle's age to its ULB to determine the percentage of revenue vehicles that have met or exceeded their ULB. The vehicle's age is calculated based on the year 2022.

Specific fiscal year (FY) 2022 performance metric variance and forecasted changed include:

- Minibus / Cutaway (Small Buses): Sale of small buses have adjusted the overall fleet age, performance metrics target and forecasted target.
- Large Bus Fleet: Performance metrics will improve with sale of many of the vehicles and anticipated receipt of thirty-three electric vehicles.<sup>14</sup> In addition, there are additional commuter vehicles used for passenger service which are owned and operated by 3<sup>rd</sup> party contractors. These 3<sup>rd</sup> party-owned vehicles are not considered in setting performance targets.
- Metrorail: Sale of fifty (50) legacy vehicles will result in anticipated performance improvement.
- Metromover: ULB adjustment from 31 years to 20 years (per vendor signed contract) will not impact performance target.

#### 2.1.1 Metrobus

Metrobus consists of three (3) different types of buses: Bus, Over-the-road Bus, and Articulated Bus. According to the FTA, the ULB for these buses is 14 years. In 2018, 66.7 percent of all buses exceeded their ULB, but by replacing vehicles no longer in a state of good repair, only 20.0 percent of the active fleet met or exceed their ULB in 2022. Table 2-1 reports the data analyzed.

Table 2-1: Metrobus Rolling Stock

| MANUFACTURER             | FUEL TYPE                 | AGE | COST/ UNIT | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB |
|--------------------------|---------------------------|-----|------------|--------------|---------------|-----|-------------|-------|
| GIL - Gillig Corporation | Compressed<br>Natural Gas | 3   | \$607,088  | 34           | 34            | 14  | 0           | 0.0%  |
|                          | Compressed<br>Natural Gas | 2   | \$599,855  | 86           | 86            | 14  | 0           | 0.0%  |

<sup>&</sup>lt;sup>14</sup> Replacement of other busses that have exceed ULB are planned and funded between FY 2022-2031 as SGR projects. Total capital cost exceeds \$416 million. https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf









| MANUFACTURER  | FUEL TYPE                 | AGE | COST/ UNIT  | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB  |
|---|---------------------------|-----|-------------|--------------|---------------|-----|-------------|--------|
|   | Diesel Fuel               | 11  | \$482,680   | 3            | 3             | 14  | 0           | 0.0%   |
|   | Diesel Fuel               | 6   | \$592,950   | 8            | 8             | 14  | 0           | 0.0%   |
|   | Hybrid Diesel             | 12  | \$763,392   | 5            | 5             | 14  | 0           | 0.0%   |
|   | Hybrid Diesel             | 8   | \$781,041   | 32           | 32            | 14  | 0           | 0.0%   |
| MCI - Motor Coach<br>Industries International<br>(DINA) | Diesel Fuel               | 16  | \$641,050   | 11           | 11            | 14  | 11          | 100.0% |
|   | Hybrid Diesel             | 7   | \$1,107,046 | 43           | 43            | 14  | 0           | 0.0%   |
|   | Diesel Fuel               | 20  | \$401,453   | 16           | 11            | 14  | 11          | 68.8%  |
|   | Diesel Fuel               | 19  | \$413,935   | 11           | 3             | 14  | 3           | 27.3%  |
|   | Diesel Fuel               | 18  | \$407,799   | 35           | 18            | 14  | 18          | 51.4%  |
|   | Diesel Fuel               | 17  | \$420,878   | 83           | 83            | 14  | 83          | 100.0% |
|   | Diesel Fuel               | 16  | \$422,844   | 58           | 55            | 14  | 55          | 94.8%  |
|   | Diesel Fuel               | 7   | \$613,549   | 15           | 15            | 14  | 0           | 0.0%   |
|   | Hybrid Diesel             | 13  | \$689,800   | 13           | 13            | 14  | 0           | 0.0%   |
| NFA - New Flyer of<br>America                           | Hybrid Diesel             | 13  | \$1,050,683 | 25           | 25            | 14  | 0           | 0.0%   |
|   | Hybrid Diesel             | 6   | \$1,096,632 | 11           | 11            | 14  | 0           | 0.0%   |
|   | Hybrid Diesel             | 5   | \$1,076,211 | 10           | 10            | 14  | 0           | 0.0%   |
|   | Compressed<br>Natural Gas | 4   | \$597,240   | 169          | 169           | 14  | 0           | 0.0%   |
|   | Compressed<br>Natural Gas | 3   | \$590,288   | 131          | 131           | 14  | 0           | 0.0%   |









| MANUFACTURER | FUEL TYPE                 | AGE | COST/ UNIT | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|--------------|---------------------------|-----|------------|--------------|---------------|-----|-------------|---------|
|              | Compressed<br>Natural Gas | 2   | \$600,723  | 52           | 52            | 14  | 0           | 0.0%    |
|              | Compressed<br>Natural Gas | 1   | \$600,723  | 88           | 88            | 14  | 0           | 0.0%    |
| All Buses    |                           |     |            | 939          | 906           | 14  | 181         | 20.0%   |

Source: DTPW NTD Forms A-30 MB DO (Bus-Directly Operated); A-90.

## 2.1.2 Metrorail

Railcars in this analysis consisted of Heavy Rail Passenger Cars. According to the FTA, the appropriate ULB for this vehicle is 31 years. In 2018, 73.8 percent of all active railcars met or exceeded the ULB. Since then, 54 railcars have been replaced, resulting in zero percent of all 128 active railcars exceeding the ULB in 2022. Data used in the analysis are in Table 2-2.

Table 2-2: Metrorail Rolling Stock

| MANUFACTURER | FUEL TYPE                       | AGE | COST/ UNIT  | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY ≥<br>ULB | %≥ULB |
|--------------|---------------------------------|-----|-------------|--------------|---------------|-----|--------------|-------|
| Hitachi Rail | Electric<br>Propulsion<br>Power | 5   | \$2,520,553 | 10           | 6             | 31  | 0            | 0.0%  |
|              | Electric<br>Propulsion<br>Power | 4   | \$2,461,744 | 46           | 42            | 31  | 0            | 0.0%  |
|              | Electric<br>Propulsion<br>Power | 3   | \$2,418,491 | 52           | 52            | 31  | 0            | 0.0%  |
|              | Electric<br>Propulsion<br>Power | 2   | \$2,389,677 | 26           | 26            | 31  | 0            | 0.0%  |
|              | Electric<br>Propulsion<br>Power | 1   | \$2,294,329 | 2            | 2             | 31  | 0            | 0.0%  |









| MANUFACTURER | FUEL TYPE                       | AGE | COST/ UNIT | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB |
|--------------|---------------------------------|-----|------------|--------------|---------------|-----|-------------|-------|
| BUDD*        | Electric<br>Propulsion<br>Power | 37  | \$732,516  | 46           | 0             | 31  | 46          |       |
|              | Electric<br>Propulsion<br>Power | 36  | \$732,516  | 44           | 0             | 31  | 44          |       |
| All Railcars |                                 |     |            | 226          | 128           | 31  | 0           | 0.0%  |

Source: DTPW NTD Forms A-30 HR DO (Heavy Rail-Directly Operated); A-90.

Note: \* 50 – Retired pending disposal; 40 – Contingency pending contingency plan.

## 2.1.3 Metromover

Metromover vehicles consists of Automated Guideway Vehicles. As with heavy rail passenger cars, the appropriate ULB for Metromover vehicles is 31 years. All the vehicles are in a state of good repair. In 2018 and 2022, none of them have met or exceeded its ULB. Table 2-3 reports the corresponding inventory and conditions.

Table 2-3: Metromover Rolling Stock

| MANUFACTURER                        | FUEL TYPE                       | AGE | COST/ UNIT  | QTY<br>TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB |
|-------------------------------------|---------------------------------|-----|-------------|--------------|---------------|-----|-------------|-------|
| BOM - Bombardier<br>Corporation     | Electric<br>Propulsion<br>Power | 15  | \$2,768,346 | 12           | 11            | 31  | 0           | 0.0%  |
|                                     | Electric<br>Propulsion<br>Power | 12  | \$2,439,460 | 17           | 16            | 31  | 0           | 0.0%  |
| AEG Westinghouse<br>Transportation* | Electric<br>Propulsion<br>Power | 27  | \$1,250,571 | 1            | 0             | 31  | *           |       |
| All Vehicles                        |                                 |     |             | 30           | 27            | 31  | 0           | 0.0%  |

Source: DTPW NTD Forms A-30 MG DO (Monorail & Automated Guideway-Directly Operated); A-90.

Note: \* Legacy vehicle pending on disposal or contingency plan.



12







## 2.1.4 Special Transportation Services

Paratransit vehicles in this analysis consists of Automobile, Bus, Cutaway, Minivan, Van, Over-the-road Bus, and Sports Utility Vehicle. Following the FTA guidance for ULB, the default ULB of eight (8) years for Automobiles, 14 for Buses, 10 for Cutaways, 8 for Minivans and Vans, 14 for Over-the-road Buses, and 8 for Sports Utility Vehicles are applied. There were 673 active vehicles in 2018, and 42.2 percent of them met or exceeded ULB. By replacing vehicles that are no longer in a state of good repair and adding 77 new vehicles, only 15.1 percent of 829 active vehicles in 2022 meet or exceed the ULB. The data are reported in Table 2-4.<sup>15</sup>

The January 2022 data does not include any information regarding transition to hybrid or electric vehicles. While DTPW is reviewing its request for proposal of the next special transportation services contract, it will include different vehicle types in the next plan update, if necessary.

Table 2-4: Special Transportation Rolling Stock

| MANUFACTURER                            | FUEL TYPE   | AGE | QTY TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB  |
|---|-------------|-----|-----------|---------------|-----|-------------|--------|
| CHR - New Chrysler                      | Gasoline    | 7   | 2         | 2             | 8   | 0           | 0.0%   |
|   | Gasoline    | 5   | 2         | 2             | 8   | 0           | 0.0%   |
|   | Gasoline    | 5   | 1         | 1             | 8   | 0           | 0.0%   |
| CMC - Champion Motor Coach Inc.         | Diesel Fuel | 13  | 1         | 1             | 10  | 1           | 100.0% |
|   | Diesel Fuel | 12  | 1         | 1             | 10  | 1           | 100.0% |
|   | Diesel Fuel | 11  | 1         | 1             | 10  | 1           | 100.0% |
|   | Diesel Fuel | 10  | 1         | 1             | 10  | 1           | 100.0% |
|   | Diesel Fuel | 9   | 2         | 2             | 10  | 0           | 0.0%   |
|   | Diesel Fuel | 7   | 1         | 1             | 10  | 0           | 0.0%   |
|   | Diesel Fuel | 4   | 1         | 1             | 10  | 0           | 0.0%   |
|   | Gasoline    | 10  | 1         | 1             | 10  | 1           | 100.0% |
|   | Gasoline    | 9   | 3         | 3             | 10  | 0           | 0.0%   |
|   | Gasoline    | 5   | 1         | 1             | 10  | 0           | 0.0%   |
| CMD - Chevrolet Motor<br>Division — GMC | Gasoline    | 5   | 5         | 1             | 8   | 0           | 0.0%   |

<sup>&</sup>lt;sup>15</sup> The NTD reports for purchased transportation (PT) specifies that DTPW has no direct capital responsibility over the third-party owned vehicles that are used for its demand response services. The cost per unit is therefore not reported.









| MANUFACTURER   | FUEL TYPE   | AGE | QTY TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|--|-------------|-----|-----------|---------------|-----|-------------|---------|
|  | Gasoline    | 4   | 2         | O O           | 8   | 0           | 0.0%    |
|  | Gasoline    | 3   | 14        | 9             | 8   | 0           | 0.0%    |
|  | Gasoline    | 2   | 2         | 1             | 8   | 0           | 0.0%    |
|  | Gasoline    | 1   | 12        | 11            | 8   | 0           | 0.0%    |
| DIA - Diamond Coach<br>Corporation (formerly Coons<br>Mfg. Inc./CMI) | Gasoline    | 11  | 1         | 1             | 10  | 1           | 100.0%  |
|  | Gasoline    | 8   | 1         | 1             | 10  | 0           | 0.0%    |
| DKK - Double K, Inc. (form.<br>Hometown Trolley)                     | Diesel Fuel | 5   | 12        | 12            | 10  | 0           | 0.0%    |
| DTD - Dodge Division —<br>Chrysler Corporation                       | Gasoline    | 8   | 1         | 1             | 8   | 1           | 100.0%  |
|  | Gasoline    | 5   | 4         | 4             | 8   | 0           | 0.0%    |
|  | Gasoline    | 3   | 2         | 2             | 8   | 0           | 0.0%    |
|  | Gasoline    | 3   | 1         | 1             | 8   | 0           | 0.0%    |
|  | Gasoline    | 2   | 12        | 11            | 8   | 0           | 0.0%    |
|  | Gasoline    | 1   | 13        | 13            | 8   | 0           | 0.0%    |
|  | Gasoline    | 6   | 2         | 2             | 8   | 0           | 0.0%    |
|  | Gasoline    | 5   | 2         | 2             | 8   | 0           | 0.0%    |
| EBC - ElDorado Bus (EBC Inc.)  | Diesel Fuel | 13  | 2         | 2             | 10  | 2           | 100.0%  |
|  | Diesel Fuel | 12  | 1         | 1             | 10  | 1           | 100.0%  |
|  | Diesel Fuel | 11  | 6         | 6             | 10  | 6           | 100.0%  |
|  | Diesel Fuel | 10  | 5         | 5             | 10  | 5           | 100.0%  |
|  | Diesel Fuel | 8   | 1         | 1             | 10  | 0           | 0.0%    |
|  | Diesel Fuel | 7   | 5         | 5             | 10  | 0           | 0.0%    |
|  | Gasoline    | 12  | 6         | 6             | 10  | 6           | 100.0%  |
|  | Gasoline    | 10  | 6         | 6             | 10  | 6           | 100.0%  |
|  | Gasoline    | 9   | 8         | 8             | 10  | 0           | 0.0%    |
|  | Gasoline    | 7   | 1         | 1             | 10  | 0           | 0.0%    |
|  | Gasoline    | 6   | 4         | 4             | 10  | 0           | 0.0%    |
| ELK - Elkhart Coach<br>(Division of Forest River,<br>Inc.)           | Diesel Fuel | 11  | 2         | 2             | 10  | 2           | 100.0%  |
|  | Diesel Fuel | 10  | 1         | 1             | 10  | 1           | 100.0%  |
|  | Diesel Fuel | 9   | 1         | 1             | 10  | 0           | 0.0%    |
|  | Diesel Fuel | 6   | 2         | 2             | 10  | 0           | 0.0%    |
|  |             |     |           |               |     |             |         |







| MANUFACTURER                    | FUEL TYPE   | AGE | QTY TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|---------------------------------|-------------|-----|-----------|---------------|-----|-------------|---------|
|                                 | Gasoline    | 10  | 1         | 1             | 10  | 1           | 100.0%  |
|                                 | Gasoline    | 9   | 5         | 5             | 10  | 0           | 0.0%    |
|                                 | Gasoline    | 6   | 2         | 2             | 10  | 0           | 0.0%    |
| Forest River Inc.               | Diesel Fuel | 10  | 4         | 4             | 10  | 4           | 100.0%  |
|                                 | Diesel Fuel | 9   | 5         | 5             | 10  | 0           | 0.0%    |
|                                 | Diesel Fuel | 8   | 2         | 2             | 10  | 0           | 0.0%    |
|                                 | Gasoline    | 10  | 1         | 1             | 10  | 1           | 100.0%  |
|                                 | Gasoline    | 8   | 2         | 2             | 10  | 0           | 0.0%    |
|                                 | Gasoline    | 7   | 1         | 1             | 10  | 0           | 0.0%    |
|                                 | Gasoline    | 6   | 1         | 1             | 10  | 0           | 0.0%    |
|                                 | Diesel Fuel | 12  | 1         | 1             | 10  | 1           | 100.0%  |
|                                 | Diesel Fuel | 10  | 1         | 1             | 10  | 1           | 100.0%  |
|                                 | Diesel Fuel | 9   | 1         | 1             | 10  | 0           | 0.0%    |
|                                 | Gasoline    | 11  | 4         | 4             | 10  | 4           | 100.0%  |
|                                 | Gasoline    | 9   | 4         | 4             | 10  | 0           | 0.0%    |
| FRD - Ford Motor<br>Corporation | Gasoline    | 5   | 30        | 30            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 4   | 56        | 56            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 3   | 3         | 3             | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 4   | 3         | 2             | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 2   | 12        | 10            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 1   | 8         | 8             | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 14  | 2         | 2             | 8   | 2           | 100.0%  |
|                                 | Gasoline    | 13  | 3         | 3             | 8   | 3           | 100.0%  |
|                                 | Gasoline    | 11  | 3         | 3             | 8   | 3           | 100.0%  |
|                                 | Gasoline    | 10  | 4         | 4             | 8   | 4           | 100.0%  |
|                                 | Gasoline    | 9   | 7         | 7             | 8   | 7           | 100.0%  |
|                                 | Gasoline    | 8   | 2         | 2             | 8   | 2           | 100.0%  |
|                                 | Gasoline    | 7   | 40        | 40            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 6   | 42        | 42            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 5   | 51        | 49            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 4   | 45        | 37            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 3   | 19        | 16            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 2   | 19        | 19            | 8   | 0           | 0.0%    |
|                                 | Gasoline    | 1   | 4         | 4             | 8   | 0           | 0.0%    |
|                                 |             |     |           |               |     |             |         |







| MANUFACTURER                                      | FUEL TYPE   | AGE | QTY TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | %≥ULB  |
|---|-------------|-----|-----------|---------------|-----|-------------|--------|
| GCC - Goshen Coach                                | Diesel Fuel | 11  | 1         | 1             | 10  | 1           | 100.0% |
|   | Diesel Fuel | 10  | 3         | 3             | 10  | 3           | 100.0% |
|   | Diesel Fuel | 9   | 1         | 1             | 10  | 0           | 0.0%   |
|   | Gasoline    | 11  | 2         | 2             | 10  | 2           | 100.0% |
|   | Gasoline    | 10  | 1         | 1             | 10  | 1           | 100.0% |
| GIL - Gillig Corporation                          | Diesel Fuel | 12  | 5         | 5             | 14  | 0           | 0.0%   |
|   | Diesel Fuel | 11  | 2         | 2             | 14  | 0           | 0.0%   |
|   | Diesel Fuel | 10  | 8         | 8             | 14  | 0           | 0.0%   |
|   | Diesel Fuel | 9   | 14        | 14            | 14  | 0           | 0.0%   |
|   | Gasoline    | 8   | 1         | 1             | 14  | 0           | 0.0%   |
| Glavin  | Diesel Fuel | 10  | 2         | 2             | 10  | 2           | 100.0% |
|   | Diesel Fuel | 9   | 6         | 6             | 10  | 0           | 0.0%   |
| GLV - Glaval Bus                                  | Diesel Fuel | 10  | 3         | 3             | 10  | 3           | 100.0% |
| HYU - Hyundai Rotem                               | Gasoline    | 6   | 6         | 6             | 8   | 0           | 0.0%   |
|   | Gasoline    | 5   | 34        | 34            | 8   | 0           | 0.0%   |
|   | Gasoline    | 4   | 10        | 10            | 8   | 0           | 0.0%   |
|   | Gasoline    | 3   | 7         | 7             | 8   | 0           | 0.0%   |
|   | Gasoline    | 7   | 2         | 2             | 8   | 0           | 0.0%   |
| KIA - Kia Motors                                  | Gasoline    | 4   | 4         | 4             | 8   | 0           | 0.0%   |
|   | Gasoline    | 3   | 2         | 2             | 8   | 0           | 0.0%   |
|   | Gasoline    | 2   | 4         | 4             | 8   | 0           | 0.0%   |
|   | Gasoline    | 6   | 1         | 1             | 8   | 0           | 0.0%   |
|   | Gasoline    | 5   | 7         | 7             | 8   | 0           | 0.0%   |
|   | Gasoline    | 4   | 1         | 1             | 8   | 0           | 0.0%   |
| MCI - Motor Coach Industries International (DINA) | Diesel Fuel | 21  | 2         | 2             | 14  | 2           | 100.0% |
|   | Diesel Fuel | 17  | 1         | 1             | 14  | 1           | 100.0% |
|   | Diesel Fuel | 15  | 2         | 2             | 14  | 2           | 100.0% |
|   | Diesel Fuel | 14  | 28        | 28            | 14  | 28          | 100.0% |
|   | Diesel Fuel | 13  | 5         | 5             | 14  | 0           | 0.0%   |
| NIS - Nissan                                      | Gasoline    | 4   | 10        | 4             | 8   | 0           | 0.0%   |
|   | Gasoline    | 3   | 94        | 81            | 8   | 0           | 0.0%   |
|   | Gasoline    | 2   | 13        | 13            | 8   | 0           | 0.0%   |
| SPC - Startrans (Supreme Corporation)             | Diesel Fuel | 16  | 1         | 1             | 10  | 1           | 100.0% |









| MANUFACTURER                                  | FUEL TYPE   | AGE | QTY TOTAL | QTY<br>ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|---|-------------|-----|-----------|---------------|-----|-------------|---------|
|   | Diesel Fuel | 14  | 1         | 1             | 10  | 1           | 100.0%  |
|   | Diesel Fuel | 9   | 3         | 3             | 10  | 0           | 0.0%    |
|   | Diesel Fuel | 8   | 1         | 1             | 10  | 0           | 0.0%    |
|   | Diesel Fuel | 7   | 4         | 4             | 10  | 0           | 0.0%    |
|   | Diesel Fuel | 5   | 13        | 13            | 10  | 0           | 0.0%    |
|   | Gasoline    | 12  | 1         | 1             | 10  | 1           | 100.0%  |
|   | Gasoline    | 10  | 1         | 1             | 10  | 1           | 100.0%  |
| TMC - Transportation<br>Manufacturing Company | Diesel Fuel | 13  | 2         | 2             | 10  | 2           | 100.0%  |
|   | Diesel Fuel | 11  | 1         | 1             | 10  | 1           | 100.0%  |
| TOY - Toyota Motor<br>Corporation             | Gasoline    | 8   | 3         | 3             | 8   | 3           | 100.0%  |
|   | Gasoline    | 7   | 15        | 15            | 8   | 0           | 0.0%    |
|   | Gasoline    | 3   | 2         | 1             | 8   | 0           | 0.0%    |
|   | Gasoline    | 2   | 6         | 5             | 8   | 0           | 0.0%    |
| TTT - Turtle Top                              | Diesel Fuel | 11  | 1         | 1             | 10  | 1           | 100.0%  |
| All Paratransit Vehicles                      |             |     | 880       | 829           | 9   | 125         | 15.1%   |

Source: DTPW NTD Forms A-30 DR PT (Demand Response-Purchased Transportation), A-30 CB (Commuter Bus) PT, A-30 VP (Vanpool) PT, A-30 MB (Bus) PT; A-90.

## 2.2 Equipment (Non-Revenue Vehicles)

Non-revenue vehicles in this analysis consists of Automobile, Trucks and Other Rubber Tire Vehicles and Steel Wheel Vehicles. DTPW maintains its non-revenue vehicles as recommended by the vehicles' manufacturers. Manufacturers' recommended maintenance services to be completed when vehicles reach specific mileage thresholds.

For TAM reporting, DTPW compares each vehicle's age to its ULB to determine the percentage of non-revenue vehicles that have met or exceeded their ULB, and then determines its equipment performance targets. DTPW uses the FTA's default ULB for its equipment, which is 14 years for trucks and other rubber tire vehicles, 25 for Steel Wheel Vehicles, and 8 for Automobiles. The vehicle's age is calculated based on the year 2022. Specific FY 2022 performance metric variance and forecasted changed include:

- Automobiles: Additional vehicle replacements are projected for the next FY (in 2023); therefore, the percent of fleet exceeding ULB target is expected to decrease. Also, many vehicles are put in service after the initial model year so a vehicle exceeding ULB does not necessarily mean it is not in a state of good repair.
- Steel Wheel Vehicles: Performance metric is not expected to change as no replacement vehicles are requisitioned for next fiscal year.









 Trucks & Other Rubber Tire Vehicles: Addition of forty-seven (47) vehicles in conjunction with the sale and replacement of decommissioned vehicles has resulted in a decreased average fleet age. The adjusted performance target (showing improvement) reflects anticipated vehicle sales without vehicle replacement within the next fiscal year.

As shown in Table 2-5, there are 357 active vehicles in 2022 and 26.3 percent met or exceeded the ULB. The metric is a significant decrease from 47.0 percent in 2018, due to fleet replacement. Currently there are 22.1 percent of automobiles (37.6 percent in 2018) and 26.7 percent of trucks (50.3 percent in 2018) not in a state of good repair. For steel wheel vehicles, the percentage of vehicles over the ULB decreased from 75.0 percent in 2018 to 54.5 percent in 2022.

Table 2-5: Non-Revenue Vehicles

| MANUFACTURER             | AGE | COST/ UNIT  | QTY<br>TOTAL | QTY ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|--------------------------|-----|-------------|--------------|------------|-----|-------------|---------|
| Dodge                    | 20  | \$14,097    | 9            | 9          | 8   | 9           | 100.0%  |
| Ford                     | 7   | \$25,142    | 53           | 53         | 8   | 0           | 0.0%    |
| Mobility Venture         | 6   | \$53,647    | 6            | 6          | 8   | 0           | 0.0%    |
| Nissan                   | 2   | \$19,249    | 2            | 2          | 8   | 0           | 0.0%    |
| Toyota                   | 8   | \$25,204    | 25           | 25         | 8   | 12          | 48.0%   |
| All Automobiles          |     |             |              | 95         | 8   | 21          | 22.1%   |
| Harsco Rail              | 20  | \$45,287    | 1            | 1          | 25  | 0           | 0.0%    |
| Harsco Rail              | 4   | \$1,580,483 | 1            | 1          | 25  | 0           | 0.0%    |
| Kershaw                  | 33  | \$150,292   | 2            | 2          | 17  | 2           | 100.0%  |
| Plasser American         | 27  | \$310,639   | 5            | 5          | 25  | 3           | 60.0%   |
| SwingMaster              | 26  | \$194,208   | 1            | 1          | 25  | 0           | 0.0%    |
| Wallace                  | 29  | \$35,576    | 1            | 1          | 10  | 1           | 100.0%  |
| All Steel Wheel Vehicles |     |             |              | 11         | 21  | 6           | 54.5%   |
| Bridgemaster             | 17  | \$1,352     | 1            | 1          | 14  | 1           | 100.0%  |
| Chevy                    | 7   | \$22,309    | 30           | 30         | 14  | 10          | 33.3%   |
| Chrysler                 | 13  | \$94,910    | 2            | 2          | 14  | 0           | 0.0%    |
| Clarke-America           | 38  | \$74,350    | 2            | 2          | 14  | 2           | 100.0%  |
| Dodge                    | 9   | \$22,861    | 42           | 42         | 14  | 10          | 23.8%   |
| Ford                     | 7   | \$32,354    | 122          | 122        | 14  | 32          | 26.2%   |
| Freightliner             | 12  | \$176,928   | 5            | 5          | 14  | 1           | 20.0%   |
| Geismar                  | 17  | \$1,352     | 1            | 1          | 14  | 1           | 100.0%  |
| GMC                      | 19  | \$54,364    | 3            | 3          | 14  | 3           | 100.0%  |









| MANUFACTURER                              | AGE | COST/ UNIT | QTY<br>TOTAL | QTY ACTIVE | ULB | QTY≥<br>ULB | % ≥ ULB |
|---|-----|------------|--------------|------------|-----|-------------|---------|
| Gooseneck                                 | 17  | \$1,352    | 1            | 1          | 14  | 1           | 100.0%  |
| International                             | 21  | \$151,426  | 2            | 2          | 14  | 2           | 100.0%  |
| Jeep                                      | 1   | \$25,054   | 1            | 1          | 14  | 0           | 0.0%    |
| Kenworth                                  | 4   | \$178,331  | 4            | 4          | 14  | 0           | 0.0%    |
| King trailers                             | 37  | \$3,989    | 1            | 1          | 14  | 1           | 100.0%  |
| Nissan                                    | 2   | \$20,705   | 23           | 23         | 14  | 0           | 0.0%    |
| Sterling                                  | 16  | \$180,783  | 10           | 10         | 14  | 2           | 20.0%   |
| Taylor-Dunn                               | 38  | \$19,451   | 1            | 1          | 14  | 1           | 100.0%  |
| All Trucks and Other Rubber Tire Vehicles |     |            | 251          | 251        | 14  | 67          | 26.7%   |
| All Vehicles                              |     |            | 357          | 357        | 14  | 94          | 26.3%   |

Note. Vehicle fuel type not reported. Source: DTPW NTD Forms A-35, A-90.

## 2.3 Facilities

Facilities capital assets include all passenger station, parking structures, administrative buildings, and maintenance facilities used by an agency to provide public transportation services. The assets reported to NTD also include structures that are part of a complex.<sup>16</sup> Overall, DTPW currently has multiple complexes and considers any facility asset in a state of good repair if it attains a score of three or higher (out of five) on the FTA's Transit Economic Requirements Model (TERM) scale.<sup>17</sup> Currently, there are at least 57 out of 59 passenger and parking facilities (96.6 percent) with a TERM rating above three and all the maintenance and administration facilities have a rating above three. Therefore, at least 96.8 percent of all DTPW's facilities are in a state of good repair.

Since 2018, two (2) more parking facilities have been added, which increased the total DTPW facility count. In addition, the 2018 condition assessment only included 23 fixed guideway stations, as no more than one third was required for assessments. At that time, all the facilities assessed were rated above three in TERM

<sup>&</sup>lt;sup>17</sup> TERM scale scores are reported as integers, with overall ratings from multiple assets (if applicable) rounded to the nearest whole number. For each facility, any equipment that is integral to the building is considered part of the facility for the purposes of the condition assessment.



<sup>&</sup>lt;sup>16</sup> In this TAM Plan, a complex is a large facility that has a unique address and encompasses multiple smaller facilities. For example, Brownsville Metrorail Station, located at 5200 NW 27th Avenue, is a complex that includes Brownsville Parking Garage, which shares the same address as the Metrorail station







scale and therefore in a state of good repair. As of January 2022, DTPW has the following passenger and parking facilities (including smaller facilities that share the same address with larger facilities):<sup>18</sup>

- Three Metrobus facilities;
- One Metrorail facility; and
- Two Metromover facilities.

At the time of this TAM Plan update, there are other facility upgrades and reconstruction in progress and planned. As a result, addresses and facility categories reported here may change, and the facility condition scores may also be impacted. The next sections detail facility inventory and conditions by mode.

#### 2.3.1 Metrobus

Metrobus contains 16 passenger and parking facilities. Rated on the TERM scale, nine of these facilities are rated as four; four park and ride facilities are rated as three, and two park and ride stations that were previously owned by Florida Department of Transportation are to be assessed in fiscal year 2023. There is one newly opened facility that is rated as approximately five. The three administrative and maintenance facilities of Metrobus are both rated above four. Accordingly, all Metrobus facilities already assessed are in a state of good repair, with an average TERM scale as 3.9. The reported data are presented in Table 2-6.

Table 2-6: Metrobus Facilities

| Facility Type         | Facility  | TERM Scale |
|-----------------------|---|------------|
| Passenger and Parking | 254 SW 344th Street (Park & Ride)                   | 3.2        |
|                       | Busway - SW 244th Street Park & Ride                | 2.8        |
|                       | Dolphin Mall Park & Ride Bus Transfer Station       | NA*        |
|                       | Golden Glades Park and Ride                         | 3.0**      |
|                       | I-75 & Miami Gardens Dr. (Park & Ride)              | NA*        |
|                       | Seventh Avenue Transit Village (Audrey M. Edmonson) | 4.5        |
|                       | SW 112th Avenue (Next To Target) (Park & Ride)      | 4.4        |
|                       | SW 152nd Street (Park & Ride)                       | 4.0        |
|                       | SW 168th Street (Park & Ride)                       | 3.0        |

<sup>&</sup>lt;sup>18</sup> For internal tracking purposes, DTPW differentiate the inventory assessed from different periods or cycles. The data as of January 2022 includes DTPW's Cycle 1 facility assessments, which was conducted before 2018, as well as the remaining assessments ("Cycle 2") conducted since.









| Facility Type                  | Facility  | TERM Scale |
|--------------------------------|---|------------|
|                                | SW 296th Street (Park & Ride)                       | 3.8        |
|                                | Tamiami Station Park and Ride                       | NA**       |
|                                | West Kendall Transit Terminal Bus Transfer Center   | 4.3        |
|                                | Coral Reef Drive / Florida's Turnpike (Park & Ride) | 4.0***     |
|                                | Hammocks Town Center (Park & Ride)                  | 4.0***     |
|                                | Kendall Drive And 150 Avenue (Park & Ride)          | 4.0***     |
|                                | Miami Gardens Park & Ride                           | 3.0***     |
|                                | Passenger and Parking Facilities                    | 3.8        |
| Administration and Maintenance | Central Administration Building and Bus Facility    | 4.6        |
|                                | Coral Way Bus Facility and Transportation Building  | 4.5        |
|                                | Northeast Bus Facility and Transportation Building  | 4.6        |
|                                | Maintenance and Administration Facilities           | 4.6        |
|                                | All Metrobus Facilities                             | 3.9        |

Note: \* Two assets previously owned by Florida Department of Transportation (FDOT) until FY2022 and will be assessed in the following fiscal year. \*\* Asset will become a multimodal terminal and will be reassessed in the following fiscal year. \*\*\* NTD data from Cycle 1 condition assessment completed prior to 2018.

Source: DTPW NTD Forms A-15; A-90. Asset Inventory Summary FY 2021-2022.

#### 2.3.2 Metrorail

For Metrorail facilities, all 23 stations, 5 pedestrian overpasses, and 1 combined administration/ maintenance facility are in a state of good repair, with an average rating of 4.1 as indicated in Table 2-7.

Table 2-7: Metrorail Facilities

| Facility Type                     | Facility                         | TERM Scale |
|-----------------------------------|----------------------------------|------------|
| Passenger and Parking, Overpasses | Allapattah Metrorail Station     | 4.1        |
|                                   | Brickell Metrorail Station       | 4.1        |
|                                   | Brownsville Metrorail Station    | 3.8        |
|                                   | Civic Center Metrorail Station   | 4.0        |
|                                   | Coconut Grove Metrorail Station  | 4.1        |
|                                   | Culmer Metrorail Station         | 4.0        |
|                                   | Dadeland North Metrorail Station | 4.2        |









| Facility Type                  | Facility  | TERM Scale |
|--------------------------------|---|------------|
|                                | Dadeland South Metrorail Station                    | 4.0        |
|                                | Douglas Road Metrorail Station                      | 3.9        |
|                                | Douglas Road Metrorail Station Overpass             | 4.3        |
|                                | Dr. Martin Luther King, Jr. Metrorail Station       | 3.6        |
|                                | Earlington Heights Metrorail Station                | 4.2        |
|                                | Government Center Metrorail Station                 | 4.4        |
|                                | Hialeah Metrorail Station                           | 4.2        |
|                                | Hialeah Metrorail Station Overpass                  | 4.5        |
|                                | Historic Overtown/Lyric Theatre Metrorail Station   | 4.2        |
|                                | Miami International Airport (MIC) Metrorail Station | 4.1        |
|                                | Northside Metrorail Station                         | 3.9        |
|                                | Okeechobee Metrorail Station                        | 4.0        |
|                                | Palmetto Metrorail Station                          | 3.7        |
|                                | Santa Clara Metrorail Station                       | 4.2        |
|                                | Snapper Creek Expressway Overpass                   | 4.3        |
|                                | South Miami Metrorail Station                       | 4.1        |
|                                | Tri-Rail Metrorail Station                          | 3.6        |
|                                | University Metrorail Station                        | 4.3        |
|                                | University Pedestrian Overpass                      | 4.7        |
|                                | Vizcaya Metrorail Station                           | 4.5        |
|                                | Vizcaya Pedestrian Overpass                         | 4.3        |
|                                | Passenger, Parking, and Overpasses                  | 4.1        |
| Administration and Maintenance | Palmetto Yard (William Lehman Center)               | 4.0*       |
|                                | Maintenance and Administration Facilities           | 4.0*       |
|                                | All Metrorail Facilities                            | 4.1        |

Note: \* NTD data from Cycle 1 condition assessments completed prior to 2018. Source: DTPW NTD Forms A-15; A-90. Asset Inventory Summary FY 2021-2022.









## 2.3.3 Metromover

In terms of Metromover assets, all 21 passenger stations and two (2) maintenance facilities are in a state of good repair, with an average rating of 4.3 as indicated in Table 2-8.

Table 2-8: Metromover Facilities

| Facility Type                  | Facility   | TERM Scale |
|--------------------------------|--|------------|
| Passenger and Parking          | Adrienne Arsht Center (Formerly Omni) Metromover Station                   | 4.3        |
|                                | Bayfront Park Metromover Station   | 4.5        |
|                                | Brickell City Centre (Eighth Street) Metromover Station                    | 4.4        |
|                                | Brickell Metromover Station  | 4.5        |
|                                | College/Bayside Metromover Station   | 4.2        |
|                                | College/North Metromover Station   | 4.3        |
|                                | Eleventh Street Metromover Station   | 4.4        |
|                                | Fifth Street Metromover Station  | 4.0        |
|                                | Financial District Metromover Station                                      | 4.0        |
|                                | First Street Metromover Station  | 4.1        |
|                                | Freedom Tower Metromover Station   | 4.5        |
|                                | Government Center Metromover Station*                                      | 4.0**      |
|                                | Knight Center Metromover Station   | 4.2        |
|                                | Miami Avenue Metromover Station  | 4.5        |
|                                | Museum Park (formally Bicentennial Park) Metromover Station                | 4.6        |
|                                | Park West Metromover Station   | 4.5        |
|                                | Riverwalk Metromover Station   | 4.3        |
|                                | School Board Metromover Station  | 4.0        |
|                                | Tenth Street (Promenade) Metromover Station                                | 4.2        |
|                                | Third Street Metromover Station  | 4.0        |
|                                | Wilkie D. Ferguson, Jr. (formally Arena State Plaza)<br>Metromover Station | 4.4        |
|                                | Passenger and Parking Facilities   | 4.3        |
| Administration and Maintenance | Mover Car Washer Building (School Board Station)                           | 4.0        |

23







| Facility Type | Facility  | TERM Scale |
|---------------|---|------------|
|               | Mover Maintenance & Storage (Joseph A. Bryant) Building | 4.0**      |
|               | Maintenance and Administration Facilities               | 4.0        |
|               | All Metromover Facilities                               | 4.3        |

Note. \*Primarily a Metrorail station that serves Metromover as well as Metrobus. \*\* NTD data from Cycle 1 condition assessments completed prior to 2018.

Source: DTPW NTD Forms A-15; A-90. Asset Inventory Summary FY 2021-2022.

## 2.4 Infrastructure

## 2.4.1 Fixed Guideway

Per TAM Plan requirement, DTPW calculates the average percent of track miles that are under performance restriction, regardless of the cause of the restriction. Track segments are considered under performance restriction when the maximum permissible speed for passenger rail vehicles on that segment is below the guideway's full-service speed.<sup>19</sup>

The percentage of track miles under performance restriction is only 0.04 percent, which is less than one percent (0.03 miles of 69.0 miles) as shown in Table 2-9.

Table 2-9: Performance Restriction by Mode

| Guideway Mode   | Track Miles | Track Miles under<br>Performance Restriction | Percentage under<br>Performance Restriction |
|-----------------|-------------|--|---|
| Metromover      | 9.5         | -  | -   |
| Metrorail       | 59.5        | 0.03   | 0.05%                                       |
| All Transit Way | 69.0        | 0.03   | 0.04%                                       |

Source: DTPW NTD Forms A-20; A-90.

## 2.4.2 Superstructures and Substructures

Beyond the requirement of the TAM Plan, DTPW conducts assessment for bridges and other superstructures, such as concrete columns, retaining walls, and girders, and others. All elevated structural elements are inspected by DTPW's Structural Inspection & Analysis Division every 24-months in accordance with the federal, state and local regulations and to satisfy the requirements set forth in the

<sup>&</sup>lt;sup>19</sup> The planned speed at time of installation at which vehicles can travel on a segment during normal operation, or the speed at which vehicles can travel on the segment absent any speed restriction on the segment. https://www.transit.dot.gov/sites/fta.dot.gov/files/docs/regulations-and-guidance/asset-management/60356/taminfrastructure-performance-measure-reporting-guidebook.pdf. Accessed May, 2022.







Florida Statue 335.074 Safety Inspection of Bridges. Deficiencies are prioritized and reported depending on severity and safety concerns, starting from Condition State One (CS-1) to Condition State Five (CS-5) as condition worsens. The priority levels and Condition States are converted to TERM scale for FTA reporting purposes.

All Metromover superstructures are rated above three in TERM scale, and 88.7 percent of Metrorail superstructures are above that level. Therefore, 92.5 percent of DTPW superstructures are in good state of repair as shown in Table 2-10.

Table 2-10: Superstructures

| Superstructure Mode     | QUANTITY | Assets ≥ TERM Scale 3 | % ≥ TERM Scale 3 |
|-------------------------|----------|-----------------------|------------------|
| Metromover              | 31       | 31                    | 100%             |
| Brickell Loop           | 10       | 10                    | 100%             |
| Inner Loop              | 9        | 9                     | 100%             |
| Omni Loop               | 12       | 12                    | 100%             |
| Metrorail               | 62       | 55                    | 88.7%            |
| Bridge 1                | 13       | 12                    | 92.3%            |
| Bridge 2                | 9        | 7                     | 77.8%            |
| Bridge 3                | 5        | 5                     | 100%             |
| Bridge 4                | 10       | 8                     | 80%              |
| Bridge 5                | 9        | 8                     | 88.9%            |
| Bridge 6                | 7        | 7                     | 100%             |
| Bridge 7                | 9        | 8                     | 88.9%            |
| ALL DTPW Superstructure | 93       | 86                    | 92.5%            |

Source: DTPW Asset Inventory Summary FY21-22 2-11-2022.xlsx

DTPW's Track & Guideway Division performed the track geometry (by directional route mile [DRM]) inspections annually and assesses the condition with a ranking system that describes repair urgency with one (1) as repair immediately to five (5) as no repair needed. The ranks are converted to the TERM scale for FTA reporting purpose. All the substructures of Metrorail are rated above three in TERM scale and in the good state of repair as shown in Table 2-11. The power rail runs parallel to the track and therefore its mileage is not added to the DRM.









Table 2-11: Substructures

| Substructure          | Sum of DRM | % ≥ TERM Scale 3 |
|-----------------------|------------|------------------|
| Metrorail             | 51.6       | 100%             |
| Bridge 1              | 18.8       | 100%             |
| Bridge 2              | 3.8        | 100%             |
| Bridge 3              | 0.5        | 100%             |
| Bridge 4              | 7.1        | 100%             |
| Bridge 5              | 13.9       | 100%             |
| Bridge 6              | 2.7        | 100%             |
| Bridge 7              | 4.8        | 100%             |
| ALL DTPW Substructure | 51.6       | 100%             |

Source: DTPW Asset Inventory Summary FY21-22 2-11-2022.xlsx

In additional to guideways and bridges, DTPW relies on other important ancillary infrastructure assets.<sup>20</sup> At least 88.0 percent of the buildings are rated above three in TERM scale and in the state of good repair as shown in Table 2-12.<sup>21</sup>

Table 2-12: Infrastructure Summary – TPS, PDS and Gap Power Stations

| Infrastructure Type       | QUANTITY | QTY ≥ TERM Scale 3 | % ≥ TERM Scale 3 |
|---------------------------|----------|--------------------|------------------|
| Traction Power Substation | 26       | 24*                | 92.3%            |
| PDS Substation            | 21       | 20                 | 95.2%            |
| Gap Power Station         | 8        | 8                  | 100%             |
| All Infrastructure        | 55       | 52                 | 94.5%            |

Source: DTPW Asset Inventory Summary FY21-22 2-11-2022.xlsx Note. \*Two TPSs are included in the inventory but yet to be assessed

<sup>&</sup>lt;sup>21</sup> Seven train control assets, 22 vital relay cabinets, and two TPSs are included in the inventory but yet to be assessed. These are therefore not included in computing percentage of assets exceeding TERM scale of three; though assessments are not required by TAM Final Rule.



<sup>20</sup> At the time of this TAM Plan update, only infrastructure buildings are included and not equipment.







## 2.5 Performance Measures and Lifecycle Management

As introduced in Chapter 1.2, the Asset Management Team under DTPW's Performance Analysis Division is responsible for establishing and directing TAM related activities and procedures. The team monitors, evaluates, and maintains the transit system performance and associated assets. Beyond NTD asset performance measures, DTPW maintains a Transportation and Mobility Strategic Area Scorecard as part of its annual business plan update.<sup>22</sup> Key measures address:

- Customer mobility and satisfaction;
- Financial and budget targets;
- Infrastructure resilience and community sustainability; and
- Employee development and growth.

In terms of lifecycle management, DTPW had relied on a non-optimal worst first approach to maintain or replace assets, which ranked assets from worst to best condition, and then work down the list until funds were expended. Since 2018, the agency has transitioned from a legacy equipment administration system to Infor's Enterprise Asset Management System (EAMS). Maintenance and asset lifecycle records are stored in the new EAMS, which is also used by asset owners, assessors, and validators. The Asset Management Team coordinate with the Asset Management Support Team to enter performance and lifecycle management data in EAMS. The two teams:

- Coordinate reporting by third-party vendors, paratransit service providers, and regional municipalities;
- Prepare preventive maintenance schedules;
- Monitor and report on performance of all maintenance functions relative to quantity, quality and timeliness;
- Develop, administer and manage data collection, performance measures and compliance criteria;
- Forecast labor and material requirements for the future for significant labor/material intensive events;
- Initiate and provide information for improvements in system reliability, maintainability, and quality and maintenance program effectiveness;
- Monitor equipment status and performance; provide early warning of major impact events;
- Analyze data to determine root causes and provide solutions;
- Research records and prepare special ad hoc reports as required for reliability, maintainability, quality and risk management analysis purposes;

<sup>&</sup>lt;sup>22</sup> Departmental Business Plan and Outlook. FY2020-21 & FY2021-22. https://www.miamidade.gov/performance/library/business-plans/FY-2021-22-transit.pdf. Accessed July 27, 2022.









- Monitor effectiveness, cost and appropriateness of the approved preventive maintenance program and initiate program revisions when necessary;
- Decommission and sell assets;
- Receive, process, and input into EAMS all maintenance actions to maintain up-to-date equipment records for all serialized equipment, components and assemblies; and
- Develop daily, weekly, and monthly performance reports.

Other TAM support files are stored in an electric data management system (EDMS). The County's **IN**tegrated **F**inancial **R**esources **M**anagement **S**ystem (INFORMS) is used for budget, procurement, human resources, and financial operations. INFORMS replaced the County's financial and administrative systems, all human resources systems, time & leave and payroll applications, as well as upgraded Hyperion (budget analysis tool or BAT). It runs various Oracle ERP software products, including PeopleSoft v9.2.







# **Chapter 3. INVESTMENT PRIORITIZATION**

#### The TAM Rule requires a description of decision support tools...

A description of analytical processes or decision-support tools that a provider uses to estimate capital investment needs over time develop its investment prioritization.

#### And specific requirements for investment prioritization.

A TAM plan must (a) include an investment prioritization that identifies a provider's programs and projects to improve or manage over the TAM plan horizon period the state of good repair of capital assets for which the provider has direct capital responsibility. (b) A provider must rank projects to improve or manage the state of good repair of capital assets in order of priority and anticipated project year. (c) A provider's project rankings must be consistent with its TAM policy and strategies. (d) When developing an investment prioritization, a provider must give due consideration to those state of good repair projects to improve that pose an identified unacceptable safety risk when developing its investment prioritization. (e) When developing an investment prioritization, a provider must take into consideration its estimation of funding levels from all available sources that it reasonably expects will be available in each fiscal year during the TAM plan horizon period. (f) When developing its investment prioritization, a provider must take into consideration requirements under 49 CFR 37.161 and 37.163 concerning maintenance of accessible features and the requirements under 49 CFR 37.43 concerning alteration of transportation facilities.

DTPW uses a number of processes for decision-making and they often begin with regional coordination. The agency develops, coordinates, and operates the County's transit networks with a goal of improving mobility to create a resilient and sustainable community for all. It works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Transportation Planning Organization (TPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), citizen advocacy groups, and other transportation stakeholders. 23 DTPW also partners with other local, state, and federal agencies to ensure regulatory compliance and cooperation on large scale infrastructure initiatives.

<sup>&</sup>lt;sup>23</sup> SFRTA is the successor agency of the Miami-Dade Expressway Authority (MDX). https://www.miamidade.gov/budget/library/fy2021-22/adopted/transportation-and-public-works.pdf. Accessed June 3, 2022.









## 3.1 Investment Prioritization Methodology

DTPW budgets at same level of operations from previous year, plus capital enhancements. Enhancement projects are funded by People's Transportation Plan (PTP) dollars.<sup>24</sup> If PTP becomes ineligible, DTPW backfills projects with other funds to meet project requirements. An independent decision-making body, the Citizens' Independent Transportation Trust (CITT), oversees the construction and management of the PTP's transportation plan. DTPW works closely with the CITT to provide a wide range of roadway and neighborhood improvements.

As part of its investment strategies and prioritization of projects for asset management, DTPW uses Infor EAMS and Infrastructure Replacement Program (IRP) to evaluate asset needs. It also uses a 40-Year Financial Pro-Forma to evaluate constraints and long-term programs. Since 2018, the agency has replaced its accounting system from FAMIS TO INFORMS. Its project prioritization relies on a Project Prioritization and Budget Approval (PPBA) process.

PPBA is a qualitative and quantitative roadmap to prioritize the list of projects. The process identifies project category, project prioritization criteria, and funding availability. Since 2018, the process has been streamlined and updated to incorporate the criteria of environment, economy, equity, and engagement, along with the Mayor of Miami-Dade County's mobility pillars. In addition, DTPW uses criteria such as: safety, security, criticality to operations, legal commitment, cost effectiveness, and comfort/convenience, with safety as its top priority. The CITT has also requested other information such as project baseline cost, subsequent estimates, and schedule, to be taken into considerations.

The process is initiated by project manager by filling out the PPBA form. The DTPW Asset Management Program team meets as needed to prioritize and assign funding to infrastructure projects for existing facilities and asset modes. Projects are typically prioritized based on life-safety concerns and minimizing lifecycle costs. The top 10 projects are presented to divisions chiefs for ranking but criticality depends on the 40-Year Financial Pro-Forma. DTPW Deputing Director and the Planning Advisory Board approves the final list of projects.

A flowchart of the project prioritization process is shown in Figure 3-1.

<sup>&</sup>lt;sup>24</sup> On the November 5, 2002 ballot, voters approved the People's Transportation Plan (PTP), which provides for a half percent sales surtax to fund major transportation improvements. <a href="http://www.interactip.com/?page\_id=138">http://www.interactip.com/?page\_id=138</a>. Accessed June 3, 2022.

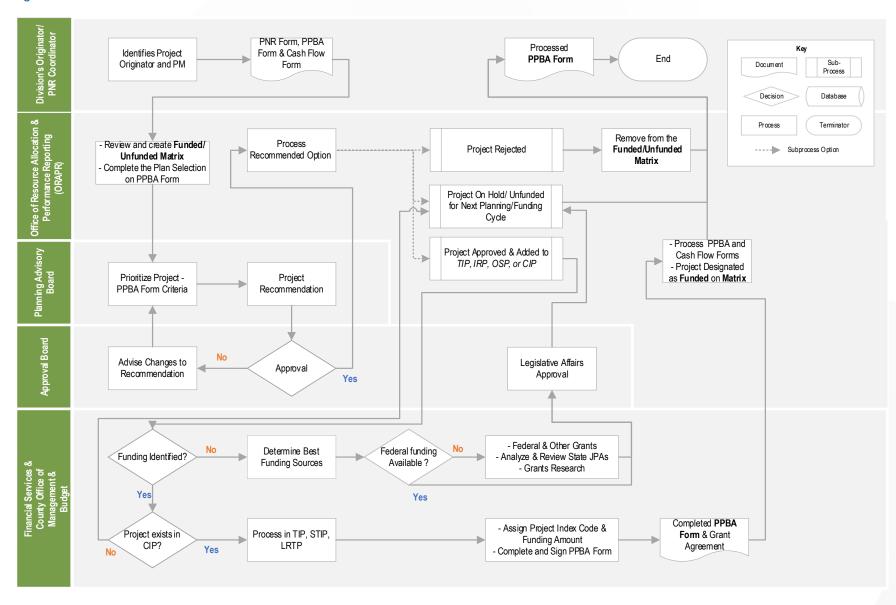








Figure 3-1: Prioritization Flowchart











## 3.2 Project-Based Prioritization of Investments

DTPW's list of prioritized projects are categorized into: Capital Improvement Plan (CIP), Infrastructure Renewal Program (IRP), Miscellaneous Project Support (MPS), Operational Support Projects (OSP), and Administrative (ADM). These projects are reported in Table E-1 through Table E-5 in Appendix E. List of Prioritized Projects, respectively. Project highlights include:

- Five rapid transit corridors and a network system of Bus Express Rapid Transit (BERT) service as part of the Strategic Miami Area Rapid Transit (SMART) Program<sup>25</sup>
- \$153 million Metromover system enhancements<sup>26</sup>
- A multimodal urban trail called the Underline that provides walkable and bikeable corridor that improves connectivity between surrounding neighborhoods<sup>27</sup>
- Metrorail refurbishment to enhance Dadeland South Metrorail Station, Government Center, Civic Center and Earlington Heights
- Aventura Park-and-Ride facility with 100 surface parking spaces

And other SGR projects as listed in the Transit Development Plan Annual Progress Report.<sup>28</sup>

## 3.3 Funding Considerations

Funding has not been a limitation for DTPW to bring assets into a state of good repair. In 2021, Miami-Dade County has leveraged the following federal programs, including<sup>29</sup>:

- \$125M in formula funds from:
  - Urbanized Area Formula Grants (49 US §5307 and §5336): \$86 million
  - State of Good Repair Grants (49 USC §5337): \$32 million
  - Bus and Bus Facilities Formula (49 USC§5339a): \$7 million
- \$142 million in competitive grant programs for the SMART) Plan<sup>30</sup>
- \$44 million in competitive grant programs for other projects

<sup>&</sup>lt;sup>30</sup> \$29.5 million from American Rescue Plan; \$100 million from FTA Capital Investment Grant "Small Starts"; \$2.9 million from Transit Oriented Development program 20005b; and \$9.5 million from Rebuilding American Infrastructure with Sustainability and Equity program.



<sup>&</sup>lt;sup>25</sup> https://www.miamidade.gov/transit/library/smart-program-implementation-plan.pdf. Accessed June 23, 2022.

<sup>&</sup>lt;sup>26</sup> https://www.miamidade.gov/global/news-item.page?Mduid\_news=news1631628513942563. Accessed June 23, 2022

<sup>&</sup>lt;sup>27</sup> https://www.miamidade.gov/global/transportation/the-underline.page. Accessed June 23, 2022.

<sup>&</sup>lt;sup>28</sup> https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf. Accessed June 23, 2022.

<sup>&</sup>lt;sup>29</sup> https://www.miamidade.gov/citt/library/2021/ffm\_presentation\_2021\_11\_15.pdf. Accessed June 23, 2022.







The \$1 trillion Infrastructure Investment and Jobs Act (IIJA) of 2021 is expected to provide Miami-Dade County with the following sums above the fiscal year 2021 baseline:

- \$23 million in Urbanized Area Formula (49 US §5307)
- \$13 million in SGR Grants (\$25 million with supplemental appropriations)
- \$3 million in Bus and Bus Facilities Formula (\$25 million with supplemental appropriations)
- Other increases in formula programs

Other new funding programs under IIJA that DTPW may consider include:

- \$7.5 billion in Low-Carbon and Zero-Emission School Buses & Ferries
- \$1 billion in Active Transportation Infrastructure Investment Program
- \$500 million in Reconnecting Communities Pilot Program
- \$500 million in Healthy Streets Program
- \$500 million in Strengthening Mobility and Revolutionizing Transportation Grant Program
- \$250 million in Congestion Relief Program

The department's project needs and funding from the Transit Development Plan 10-Year Implementation are depicted in Figure 3-2 and Figure 3-3. Figure 3-2 shows that SGR funding needs over the next 10 years will be met, including the IRP which is funded at a level of \$12.5 million per year. <sup>31</sup>

In terms of operating and capital funds, \$951.4 million of capital and \$57.6 million of operations projects, which total to \$1.01 billion, are funded. However, as reported in Figure 3-3, there will be \$211.7 million of unfunded operations projects and \$6.8 billion of unfunded capital projects, which total to \$7.0 billion of unfunded project needs.

<sup>&</sup>lt;sup>31</sup> Transit Development Plan 10-Year Implementation. <a href="https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf">https://www.miamidade.gov/transit/library/transit-development-plan-annual-report.pdf</a>. Accessed June 23, 2022.

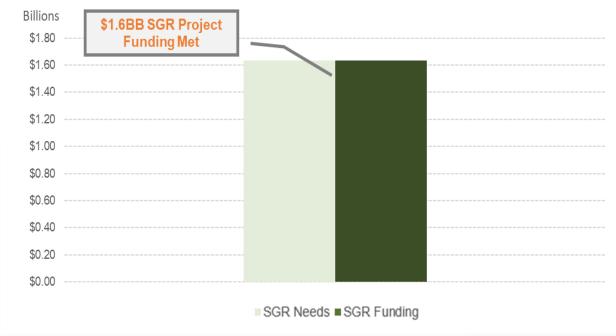






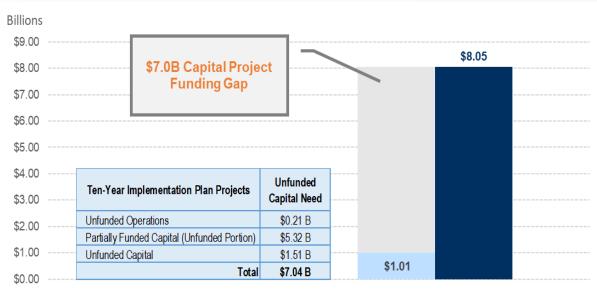


Figure 3-2: SGR Project Needs & Funding FY 2022 – 2031



Source: Transit Development Plan FY 2022 - 2031

Figure 3-3: Capital Project Needs & Funding FY 2022 – 2031



■ Ops + Captial Needs ■ Ops + Captial Funding ■ Funding Gap

Source: Transit Development Plan FY 2022 - 2031

DTPW will leverage additional federal assistance available through IIJA for project funding. Especially, as starting October 1 of 2022, state law will further restrict the use of transportation sales tax for projects. If







a project is already listed in the original PTP, it will continue to be eligible. At the time of this plan development, it is expected that primarily public works projects will be impacted.

## 3.4 Risk Management

A thorough risk management process improves safety, security, operations, the environment, and goodwill, as well as reduces potential liabilities and financial outlays. DTPW's risk management is the process of identifying, analyzing, evaluating, mitigating, and monitoring risks, as well as opportunities, related to their assets. A TAM risk register was developed in 2018 and is updated periodically by the TAM Program team members. A version from February 2022 is provided in Appendix B. Risk Register. Key risks include:

- Staffing and resource allocation;
- Training and knowledge transfer; and
- Impact of global pandemic to operations.

Mitigation actions for these risks are addressed in the TAM Implementation Plan in the next chapter.







#### The TAM Rule requires an implementation strategy.

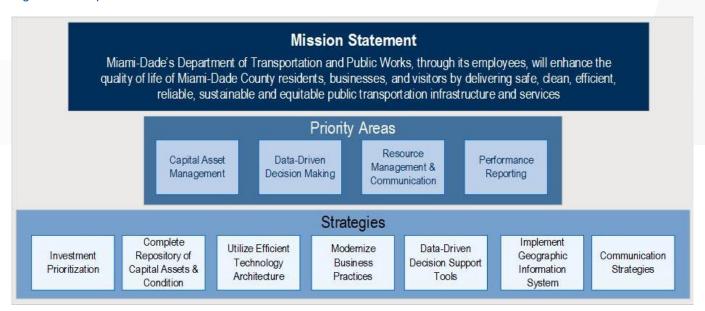
A TAM plan must include... a provider's TAM plan implementation strategy; a description of key TAM activities that a provider intends to engage in over the TAM plan horizon period; a summary or list of the resources, including personnel, that a provider needs to develop and carry out the TAM plan; and an outline of how a provider will monitor, update, and evaluate, as needed, its TAM plan.

DTPW's planned implementation strategy follows what has been successful in the past:

- 1. Implement a single agency-wide system for asset replacement based on asset age, condition, priority, and performance
- Establish a systematic program to prioritize and identify assets for replacement or rehabilitation
- 3. Provide an information platform for asset reporting and tracking

Since the 2018 TAM Plan, DTPW has updated its mission and TAM priorities and strategies (Figure 4-1). Within four (4) years, the TAM Program team has optimized its resources to streamline and update its TAM implementation so that TAM activities can be carried out effectively and efficiently.

Figure 4-1. Department Mission and TAM Priorities











## **4.1 Key TAM Activities 2018-2022**

Key activities in the implementation plan include enhancement of agency risk management, integration of assets into an Enterprise Asset Management System (EAMS), and utilization of data-driven decision support tools. Specifically, the TAM Program Team has successfully implemented the following from its 2018 implementation plan (Figure 4-2).

Figure 4-2: TAM Implementation Accomplishments

|          | Implementation Task  | Impact   |
|----------|--|--|
| <b>√</b> | Integrated risk management agency-wide and expedited potential unforeseen risk   | » Improve lifecycle management planning  |
| ✓        | Incorporated enhanced safety protocols for the overall infrastructure from the global pandemic   | <ul><li>Maintain service safety</li><li>Improve customer satisfaction</li></ul>                  |
| ✓        | Implemented a condition/reliability program  | » State of Good Repair Formula Program compliance & success                                      |
| <b>✓</b> | Enhanced asset inventory register and performance measures by developing a complete inventory from a modified list from Financial Services, conducting physical investigations into missing miles of tracks, identified and geolocated superstructures and substructures | » State of Good Repair Formula Program compliance & success                                      |
| ✓        | Implemented condition/reliability program  | <ul><li>» Improve lifecycle management planning</li><li>» Develop agency TAM knowledge</li></ul> |
| <b>√</b> | Improved asset performance in each category (excluding Metrorail performance restrictions) <sup>33</sup>   | » State of Good Repair success   |
| ✓        | Decommissioned, and sold inactive assets   | » Improve lifecycle management planning  |
| <b>√</b> | Implemented a condition/reliability program that includes updating fleet management plans and facilities equipment & maintenance plan, developing condition assessment guidebook   | » Improve lifecycle management planning  |
| <b>√</b> | Completed a series of TAM training guides for assessors and validators, and other internal staff (technicians and SMEs based on department and division)   | » Develop agency TAM knowledge   |

Overall, the TAM Program has helped DTPW to increase transparency and transition to a proactive asset management approach.

<sup>&</sup>lt;sup>33</sup> In 2022, 0.04 percent of transit way under performance restrictions as compared to zero percent in 2018.









#### 4.2 Future TAM Activities 2022-2026

DTPW has updated its TAM implementation plan from 2018 by incorporating industry best practices and lessons learned. The plan is a set of business needs, actions, schedules, accountabilities, dependencies, and roles and responsibilities that can be implemented given adequate resources without changing priorities. The actions represent aspirational initiatives rather than funded commitments. The information is summarized in the form of a roadmap that strategically coordinates the flow of asset information throughout the organization. The implementation plan outlines six key areas: Transit Asset Management, Capital Asset Management, Performance Reporting, Data-Driven Decision Support Strategies, Resource Management, and Asset Management Program Review.

Under each of the TAM implementation areas, key business needs and specific actions are listed that have been streamlined and updated from 2018. An implementation schedule for each action is proposed and is documented in Table 4-1. Actions that are critical to FTA TAM compliance are noted as actions to be implemented now (Year 0-1). Other actions (Years 1-3 and beyond) are opportunities for further improvements.







| TAM<br>Implementation<br>Areas                    | Key Business<br>Needs                        | Implementation Actions  | Timeline  | Year 0        | Year 1            | Year 2            | Year 3 &<br>Beyond |
|---|--|---|-----------|---------------|-------------------|-------------------|--------------------|
|   | A. Asset Management                          | 1. Define roles and responsibilities from Asset Management Team. Assume three-week effort, spread over two months   | 2 months  | $\Rightarrow$ |                   |                   |                    |
| I. Asset<br>Management                            | Roles and<br>Responsibilities                | 2. Cross functional enterprise asset management coordination and planning. Assume one-week effort, spread over six months   | 6 months  |               | >                 |                   |                    |
| Planning  | B. Asset Management                          | 1. Clarify responsibilities for Asset Owners. <i>Assume two-week effort, spread over three months</i>   | 3 months  |               |                   |                   |                    |
|   | Policy and Strategies                        | 2. Develop communication strategies throughout Agency.<br>Assume eight hours per month effort   | 18 months |               | $\Longrightarrow$ | •                 |                    |
|   | A. Capital Asset<br>Inventory                | 1. Identify and outline asset inventory specifications and categorize by reporting requirements (NTD, SGR, Condition Assessment, TAM). Assume four-week effort  | 12 months |               | <b>&gt;</b>       |                   |                    |
| II. Capital                                       | B. Infrastructure                            | 1. Review changes in design standards. <i>Assume six-week</i> effort, every year  | Ongoing   |               |                   |                   |                    |
| Planning & Management                             | Design Standards                             | 2. Integrate design standards and asset lifecycle management strategies, if any. Assume four-week effort, spread over two years   | Ongoing   |               |                   |                   | $\longrightarrow$  |
|   | C. Comprehensive<br>Asset Management<br>Plan | 1. Develop a comprehensive asset management plan that integrate public works. Assume at least three FTEs, spread over three to four years   | 3-4 years |               |                   |                   | $\Longrightarrow$  |
| III. Performance<br>Reporting                     | A. Streamlining<br>Reporting                 | 1. Integrate state of good repair database, decision support tool, and reporting systems. Assume two-week effort, every year  | Ongoing   |               |                   |                   | <b></b>            |
| IV. Data-Driven<br>Decision Support<br>Strategies | A. Technology<br>Upgrades                    | 2. Assess effectiveness of EAMS. Convert condition assessment program and associate with reliability program for every asset and subcomponent; incorporating the financial data. Assume three-month effort for two staff members, spread over two-three years | 2-3 years |               |                   | $\longrightarrow$ |                    |
| V. Resource                                       | A Training and                               | 1. Define critical skill sets for each asset class to support lifecycle management activities. Assume three-week effort   | 12 months |               | $\Rightarrow$     |                   |                    |
| V. Resource<br>Management                         | A. Training and Development                  | 2. Ongoing condition assessment training for assessors and asset owners. Assume one day (one hour per mode, for six assessment areas) once a year for 5-15 staff members  | Ongoing   |               |                   |                   | $\Longrightarrow$  |







| TAM<br>Implementation<br>Areas | Key Business<br>Needs              | Implementation Actions  | Timeline | Year 0 | Year 1 | Year 2 | Year 3 &<br>Beyond |
|--------------------------------|------------------------------------|---|----------|--------|--------|--------|--------------------|
|                                |                                    | 3. Ongoing executive level training. Assume one day once a year for 10 executives   | Ongoing  |        |        |        | <b></b>            |
| VI. Asset<br>Management        | A. Evaluation and Improvement Plan | 1. Determine additional data required to monitor and assess key aspects of the Program, reflecting updates when there is more than 40 percent change within the current plan. Assume six-week effort in two years, to implement a whole new line of transportation (BRT, rail expansion, facilities, etc.). | Ongoing  |        |        |        | <b></b>            |
| Program Review                 | ·                                  | 2.Monitor implementation plan. Assume one day per quarter   | Ongoing  |        |        |        |                    |
|                                |                                    | 3. Update Risk Register. Assume one day per quarter   | Ongoing  |        |        |        |                    |

The level of effort for each implementation action is estimated in terms of labor hours as reported in Table 4-2.34 Also reported in the table is the responsible party (see legend) accountable for implementation.

Table 4-2. TAM Implementation Resource Needs

| TAM<br>Implementation<br>Areas | Key Business<br>Needs         | Implementation Actions  | Annual<br>Labor<br>Hours | FTE/<br>Resources<br>Needed | AM<br>Program | Advisory<br>Board | Other<br>Support |
|--------------------------------|-------------------------------|---|--------------------------|-----------------------------|---------------|-------------------|------------------|
|                                | A. Asset Management           | 1. Define roles and responsibilities from Asset<br>Management Team. Assume three-week effort, spread<br>over two months   | 30                       | 0.01                        | Ť             | Ť                 | Ť                |
| I. Asset<br>Management         | Roles and<br>Responsibilities | 2. Cross functional enterprise asset management coordination and planning. Assume one-week effort, spread over six months | 10                       | 0.00                        | <b>†</b>      | Ť                 |                  |
| Planning                       | B. Asset Management           | 1. Clarify responsibilities for Asset Owners. Assume two-<br>week effort, spread over three months                        | 20                       | 0.01                        | <b>†</b>      | Ť                 | Ť                |
|                                | Policy and Strategies         | 2. Develop communication strategies throughout Agency.<br>Assume eight hours per month effort                             | 36                       | 0.02                        | Ť             |                   |                  |

<sup>&</sup>lt;sup>34</sup> One full-time equivalent (FTE) is 2,080 hours per year.



DEPARTMENT OF TRANSPORTATION & PUBLIC WORKS







| TAM<br>Implementation<br>Areas                    | Key Business<br>Needs                        | Implementation Actions  | Annual<br>Labor<br>Hours | FTE/<br>Resources<br>Needed | AM<br>Program | Advisory<br>Board | Other<br>Support |
|---|--|---|--------------------------|-----------------------------|---------------|-------------------|------------------|
|   | A. Capital Asset<br>Inventory                | 1. Identify and outline asset inventory specifications and categorize by reporting requirements (NTD, SGR, Condition Assessment, TAM). Assume four-week effort  | 40                       | 0.02                        | Ť             |                   |                  |
| II. Capital                                       |  | 1. Review changes in design standards. Assume six-week effort, every year   | 240                      | 0.12                        | Ť             |                   | Ť                |
| Planning &<br>Management                          | B. Infrastructure Design Standards           | 2. Integrate design standards and asset lifecycle management strategies, if any. Assume four-week effort, spread over two years   | 80                       | 0.04                        | <b>†</b>      |                   | Ť                |
|   | C. Comprehensive<br>Asset Management<br>Plan | 1. Develop a comprehensive asset management plan that integrate public works. Assume at least three FTEs, spread over three to four years   | 6,240                    | 3.00                        | †             | Ť                 | Ť                |
| III. Performance<br>Reporting                     | A. Streamlining<br>Reporting                 | 1. Integrate state of good repair database, decision support tool, and reporting systems. Assume two-week effort, every year  | 80                       | 0.04                        | <b>†</b>      |                   |                  |
| IV. Data-Driven<br>Decision Support<br>Strategies | A. Technology<br>Upgrades                    | 2. Assess effectiveness of EAMS. Convert condition assessment program and associate with reliability program for every asset and subcomponent; incorporating the financial data. Assume three-month effort for two staff members, spread over two-three years   | 96                       | 0.05                        | <b>†</b>      |                   | Ť                |
| =   |  | 1. Define critical skill sets for each asset class to support lifecycle management activities. Assume three-week effort   | 30                       | 0.01                        | <b>†</b>      |                   | Ť                |
| V. Resource<br>Management                         | A. Training and Development                  | 2. Ongoing condition assessment training for assessors and asset owners. Assume one day (one hour per mode, for six assessment areas) once a year for 5-15 staff members  | 80                       | 0.04                        | Ť             |                   | Ť                |
|   |  | 3. Ongoing executive level training. Assume one day once a year for 10 executives   | 80                       | 0.04                        | Ť             | Ť                 |                  |
| VI. Asset<br>Management<br>Program Review         | A. Evaluation and Improvement Plan           | 1. Determine additional data required to monitor and assess key aspects of the Program, reflecting updates when there is more than 40 percent change within the current plan. Assume six-week effort in two years, to implement a whole new line of transportation (BRT, rail expansion, facilities, etc.). | 120                      | 0.06                        | Ť             |                   | Ť                |









| TAM<br>Implementation<br>Areas | Key Business<br>Needs | Implementation Actions                                    | Annual<br>Labor<br>Hours | FTE/<br>Resources<br>Needed | AM<br>Program | Advisory<br>Board | Other<br>Support |
|--------------------------------|-----------------------|---|--------------------------|-----------------------------|---------------|-------------------|------------------|
|                                |                       | 2.Monitor implementation plan. Assume one day per quarter | 32                       | 0.02                        | Ť             |                   |                  |
|                                |                       | 3. Update Risk Register. Assume one day per quarter       | 32                       | 0.02                        | Ť             |                   |                  |
|                                |                       | Total Annual Hours  | 7,246                    |                             |               |                   |                  |

#### Legend

- Asset Management Support
- Asset Program Team
- Approval & Other Support







#### 4.3 Resources

To implement the key activities, DTPW may need to enlist additional resources beyond those already designated for TAM duties. The resources may include additional personnel and funding needs. DTPW may hire additional employees or identify current employees who are able to take on additional duties. Table 4-3 details the Full-Time Employees (FTE) needed to implement all key activities by business process. As previously mentioned, the TAM implementation plan is a set of business needs, actions, schedules, accountabilities, dependencies, and roles and responsibilities that can be implemented given adequate resources without changing priorities. It represents aspirational initiatives rather than funded commitments.

Table 4-3. FTE Allocation by Implementation Areas

|   | FTE N                    | leeds                    | Total FTE | FTE Equivalent |
|---|--------------------------|--------------------------|-----------|----------------|
| TAM Implementation Areas                | Short Term<br>(<2 Years) | Long Term (><br>2 Years) | Needs     | Cost           |
| Asset Management Planning               | 0.05                     | 0.00                     | 0.05      | \$7,484        |
| Capital Planning & Management           | 1.60                     | 1.58                     | 3.17      | \$514,528      |
| Performance Reporting                   | 0.02                     | 0.02                     | 0.04      | \$6,237        |
| Data-Driven Decision Support Strategies | 0.02                     | 0.02                     | 0.05      | \$7,484        |
| Resource Management                     | 0.05                     | 0.04                     | 0.09      | \$14,812       |
| Asset Management Program Review         | 0.04                     | 0.04                     | 0.09      | \$14,344       |
| Total                                   | 1.78                     | 1.70                     | 3.48      | \$564,889      |

Note. As documented in the Final Rule for wage calculations, a wage of \$69.64 (fully loaded for Operations Specialties Manager for Urban Transit Systems (NAICS 485100)) for in-house staff from the Bureau of Labor Statistics is used. Rates are updated from 2016 to 2022 dollars using price deflator from the Bureau of Economic Analysis. One FTE is 2,080 hours per year.









## 4.4 Monitoring and Evaluation Plan

DTPW is committed to periodically review and revise the TAM Plan to ensure that it continues to align with regional strategic goals, complies with FTA requirements and, most importantly, improves the safety and reliability of its assets. Specifically, the agency will:

- Update TAM Plan at least once every four (4) years;
- Document and respond to comments made by FTA;
- Conduct annual TAM meetings led by the Accountable Executive and/or Designee to review
  progress toward goals and performance measures. The Accountable Executive and/or Designee
  will also approve the annual performance targets at these meetings;
- Set performance target for the following fiscal year together with NTD reporting preparations;
- When possible, coordinate performance target reporting and annual review with regional partners;
- Engage stakeholders on a periodic basis and address comments from stakeholders;
- Update the TAM Plan to reflect key inventory changes;
- Address findings of internal and external audits (if any); and
- Perform periodic reviews of all vendor and contractor contracts to address issues if necessary and incorporate any updates that are reflected in the TAM Plan.

## LIST OF APPENDICES

**Appendix A. Inventory & Condition Assessment** 

Appendix B. Risk Register

**Appendix C. Acronyms** 

**Appendix D. Glossary** 

**Appendix E. List of Prioritized Projects** 

Appendix F. SGR Project Needs & Funding FY 2022 - 2031

Appendix G. Capital Project Needs & Funding FY 2022 – 2031

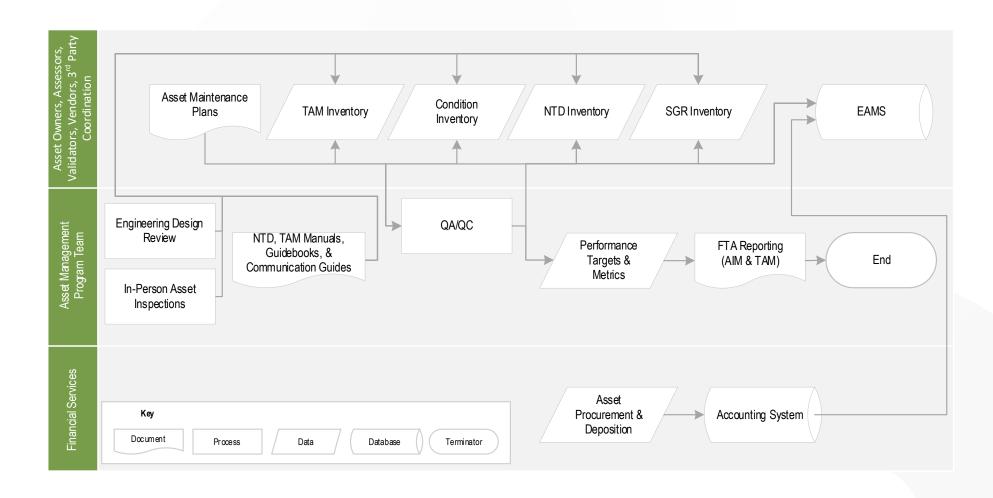
**Appendix H. TAM Plan Revisions Log** 

# APPENDIX A. INVENTORY & CONDITION ASSESSMENT PROCEDURES





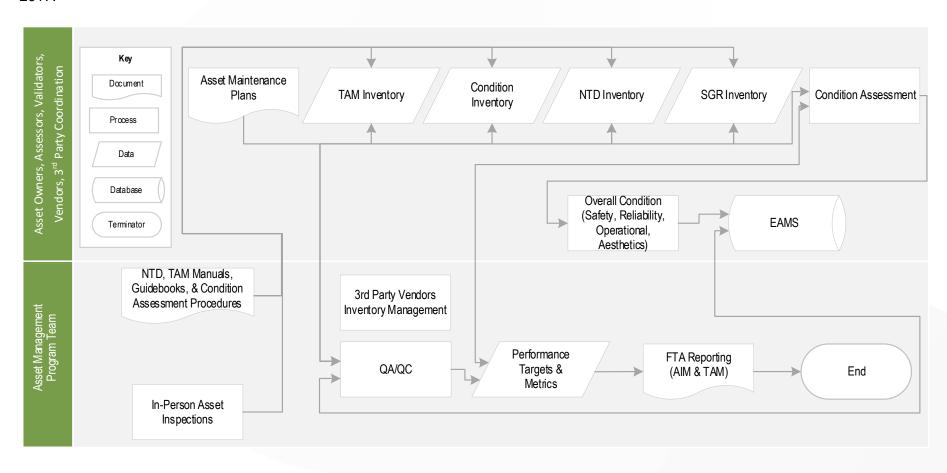
The following inventory process summary is derived from interviews with DTPW staff.







The following condition assessment summary is derived from DTPW's Standard Operating Procedure (SOP) PR-AD-014, dated May 2017.





## **APPENDIX B. RISK REGISTER**







| DTPW RISK RE        | GISTER TRANSIT ASSET MANAGEMENT  |                            |   |                |                 | TEAM MEMBERS         |                             |                  | KAREN JOHNSO   | ON : TAMMY DICKENS:     | SANDRA ARANG                  | 0                 |                        |                                |               |                   |   |
|---------------------|--|----------------------------|---|----------------|-----------------|----------------------|-----------------------------|------------------|----------------|-------------------------|-------------------------------|-------------------|------------------------|--------------------------------|---------------|-------------------|---|
| NAME<br>DATE        | DAN DOWN   |                            | DATE UPDATED                                | 2/47/2022      |                 | DEPARTMENTS          |                             |                  |                | ION AND PUBLIC WOR      |                               |                   |                        |                                |               |                   |   |
| PREPARED<br>VERSION | 0.0.0  |                            | DATE OF DATED                               | 2/1//2022      |                 | POINT OF CONT        |                             |                  | KAREN JOHNSO   |                         |                               |                   |                        |                                |               |                   |   |
| NUMBER<br>RISK LOG  | u.u.u  |                            |   |                |                 | POINT OF CONT        | ACT                         |                  | KOREN JOHNSO   |                         |                               |                   |                        |                                |               |                   |   |
| OVERVIEW            |  |                            |   |                |                 | ASSESSMENT           |                             | COMPLIANCE       |                |                         |                               |                   | 1                      | RESPONSE                       |               |                   |   |
| RISK ID             | DESCRIPTION  | RISK TRIGGER               | RISK OWNER                                  | REPORT<br>DATE | LAST<br>UPDATED | COMPLIANCE<br>IMPACT | COMPLIANCE<br>PROBABILITY   | RISK RATING (I X | SAFETY IMPACT  | SAFETY<br>PROBABILITY   | SAFETY RISK<br>RATING (I X P) | SERVICE<br>IMPACT | SERVICE<br>PROBABILITY | SERVICE RISK<br>RATING (I X P) | RISK<br>SCORE | RISK RESPONSE     | RISK RESPONSE DESCRIPTION   |
| THREAT              |  |                            |   |                |                 |                      |                             |                  |                |                         |                               |                   | •                      |                                |               |                   |   |
| R137                | Any Safety staff reduction(s) may affect the completion of required regulatory tasks, which could lead a regulatory penalties including loss of funding.   | PERSONNEL                  | SAFETY                                      | 2/8/2019       | 7/1/2021        | EXTREME - 5          | LIKELY: .3150               | 4.5              | EXTREME - 5    | LIKELY: .3150           | 4.5                           | LOW - 2           | LIKELY: .3150          | 4.5                            | 4.5           | ACCEPT / TOLERATE |   |
| R122                | Not having knowledgeable and qualified staff for structural inspections creates a<br>situation in which recognizing structural elements and their conditions is a<br>challenge, therefore compromising the accuracy of the structural inventory and<br>the actual condition of the inventory; which affects safety.  | PERSONNEL                  | ENGINEERING,<br>PLANNING AND<br>DEVELOPMENT | 8/1/2018       | 10/1/2018       | EXTREME - 5          | HIGHLY LIKELY: .5189        | 4.5              | EXTREME - 5    | HIGHLY LIKELY:<br>.5189 | 4.5                           | EXTREME - 5       | HIGHLY LIKELY: .51 -   | 4.5                            | 4.5           | AVOID / TERMINATE |   |
| R134                | Due to the limited knowledge base of personnel, the condition assessments may<br>not be performed as required which could lead to overall potential inaccuracies<br>of documentation.  | TRAINING                   | OPERATIONS                                  | 8/1/2018       | 10/1/2018       | NEGLIGIBLE - 1       | RARE: 010                   | 0.1              | NEGLIGIBLE - 1 | RARE: 010               | 0.1                           | NEGLIGIBLE - 1    | RARE: 010              | 0.1                            | 0.1           | ACCEPT            | Continue to provide training and support.   |
| R116                | Due to hiring restrictions that prevent hiring knowledgable, skilled and<br>experienced workers, which negatively affects the ability to preserve the<br>condition of assets. Hiring practices related to positions represented by the<br>Transport Workers Union (TWU), continues to degrade knowledge, skills,<br>experience and ability of personnel. Hiring to TWU positions limits the applicant<br>pool to TWU members, based on seniority.  | INTERNAL POLICY            | ADMINISTRATION                              | 8/1/2018       | 11/1/2018       | VERY HIGH - 4        | HIGHLY LIKELY: .5189        | 3.6              | MEDIUM - 3     | HIGHLY LIKELY:<br>.5189 | 2.7                           | VERY HIGH - 4     | HIGHLY LIKELY: .51 -   | 3.6                            | 3.3           | AVOID / TERMINATE |   |
| R118                | Due to lack of funding related to long term Budget forecasting, systems and<br>subsystems replacement may not be scheduled and funded adequately to<br>prevent obsolescence.   | BUDGET                     | ADMINISTRATION                              | 8/1/2018       | 11/1/2018       | NEGLIGIBLE - 1       | HIGHLY LIKELY: .51 -        | 0.9              | LOW - 2        | LIKELY: .3150           | 1.1                           | VERY HIGH - 4     | LIKELY: .3150          | 2.1                            | 1.07          | TRANSFER          |   |
| R133                | Due to potential disasters (i.e. Hurricanes, flooding, tornadoes), the equipment and facilities assessment may not be performed effectively, which could lead to the delay in repairs and/or replacement.  | NATURAL<br>DISASTERS       | SAFETY AND<br>SECURITY                      | 8/1/2018       | 7/1/2021        | LOW - 2              | UNLIKELY: .1130             | 0.6              | LOW - 2        | UNLIKELY: .1130         | 0.6                           | LOW - 2           | UNLIKELY: .1130        | 0.6                            | 0.6           | ACCEPT / TOLERATE | Update natural disaster preparedness<br>and monitor legislation and inform<br>legislation of impacts.   |
| R138                | Pandemic. Public Transportation is utilized by a large number of people. Due to the long incubation time as well as mild or asymptomatic disease symptoms, high works of Colf transmission has the potential to be carried via all modes of irransportation, which could lead to loss of revenue, but of personnel, increased operational codes, service retemptions and high mortatily rate.  | PANDEMIC                   | SAFETY AND<br>SECURITY                      | 4/1/2020       | 2/17/2022       | MEDIUM-3             | ALMOST CERTAIN<br>>0.9      | 2.7              | EXTREME - 5    | LIKELY: .3150           | 2.5                           | EXTREME - 5       | ALMOST CERTAIN<br>>0.9 | 4.5                            | 3.2           | MITIGATE          | Mask mandate.     Frequency of vehicle desinfecting     Increase frequency of vehicles     Decreased maximum capacity     lenacids accide distancing)     S. Additional specialty routes for First     Responders     6. Fare suspension (temporary)     Increase PPE for employees     Public transportation safety     awareness campaign |
| R108                | Due to the vast amount of assets stored in various locations, some assets may get misplaced or unaccounted for if a proper asset tracking system isn't being adhered to.   | AVAILABILITY               | ADMINISTRATION                              | 8/1/2018       | 7/1/2021        | NEGLIGIBLE - 1       | LIKELY: .3150               | 0.5              | NEGLIGIBLE - 1 | LIKELY: .3150           | 0.5                           | NEGLIGIBLE - 1    | LIKELY: .3150          | 0.5                            | 0.5           | MITIGATE          | Annual inventories will be performed     Improve communication among asset owners     Training  |
| R139                | Unsuccessful implementation of the Asset Management Policy, strategies, and procedures throughout the department which could result in non-compliance with Federal Regulatory Requirements   | REGULATORY<br>REQUIREMENTS | ADMINISTRATION                              | 8/1/2018       | 7/1/2021        | NEGLIGIBLE - 1       | UNLIKELY: .1130             | 0.3              | NEGLIGIBLE - 1 | RARE: 010               | 0.1                           | NEGLIGIBLE - 1    | RARE: 010              | 0.1                            | 0.2           | MITIGATE          | Pending update to TAM Plan Policy   |
| R126                | Due to the loss of the Quality Assurant Specialist position in 2016, Field monitoring has become a difficult task without neglecting other key areas of operations. Moveover, using other classifications to altering field monitoring falls outside of their job skills and thus lacking the ability to properly assess a potential shadation or hazard. It a st valid configented for the Division due to the potential shadation or hazard. It as a valid configented for the Division due to the provide of the property of the division of the provided o | INTERNAL POLICY            | OPERATIONS                                  | 8/1/2018       | 7/1/2021        | LOW - 2              | HIGHLY LIKELY: .5189        | 1.8              | MEDIUM - 3     | HIGHLY LIKELY:<br>.5189 | 2.7                           | VERY HIGH - 4     | HIGHLY LIKELY: .51 -   | 3.6                            | 2.7           | MITIGATE          | Review policies, budget, contracts and vacancy reports to determine hiring availability.  |
| R117                | Due to Budget Restrictions affecting both parts and labor, scheduled<br>maintenance and the replacement of parts/components due at the end of the life<br>cycle could affect the ability to preserve the condition of assets.  | BUDGET                     | ADMINISTRATION                              | 8/1/2018       | 7/1/2021        | NEGLIGIBLE - 1       | HIGHLY LIKELY: .51 -<br>.89 | 0.9              | LOW - 2        | HIGHLY LIKELY:<br>.5189 | 1.8                           | MEDIUM - 3        | HIGHLY LIKELY: .51 -   | 2.7                            | 1.8           | MITIGATE          | Detail description pending  |

#### TRANSIT ASSET MANAGEMENT PLAN 2022 - 2026







| DTPW RISK REC     |  |   |   |                |                 |                      |                           |                  |                |                         |                               |                   |                              |                                |               |                   |  |
|-------------------|--|---|---|----------------|-----------------|----------------------|---------------------------|------------------|----------------|-------------------------|-------------------------------|-------------------|------------------------------|--------------------------------|---------------|-------------------|--|
| NAME              | TRANSIT ASSET MANAGEMENT   |   |   |                |                 | TEAM MEMBERS         | 3                         |                  | KAREN JOHNSO   | ON ; TAMMY DICKENS; S   | SANDRA ARANG                  | 0                 |                              |                                |               |                   |  |
| DATE<br>PREPARED  | 9/18/2018  |   | DATE UPDATED                                | 2/17/2022      |                 | DEPARTMENTS          |                           |                  | TRANSPORTAT    | ON AND PUBLIC WORK      | (S                            |                   |                              |                                |               |                   |  |
| VERSION<br>NUMBER | 0.0.0  |   |   |                |                 | POINT OF CONT        | ACT                       |                  | KAREN JOHNSO   | ON                      |                               |                   |                              |                                |               |                   |  |
| RISK LOG          |  |   |   |                |                 |                      |                           |                  |                |                         |                               |                   |                              |                                |               |                   |  |
| OVERVIEW          |  |   |   |                | 1               | ASSESSMENT           | <u> </u>                  | COMPLIANCE       |                |                         | T                             | 1                 |                              | 1                              | _             |                   | RESPONSE   |
| RISK ID           | DESCRIPTION  | RISK TRIGGER                                      | RISK OWNER                                  | REPORT<br>DATE | LAST<br>UPDATED | COMPLIANCE<br>IMPACT | COMPLIANCE<br>PROBABILITY | RISK RATING (I X | SAFETY IMPACT  | SAFETY<br>PROBABILITY   | SAFETY RISK<br>RATING (I X P) | SERVICE<br>IMPACT | SERVICE<br>PROBABILITY       | SERVICE RISK<br>RATING (I X P) | RISK<br>SCORE | RISK RESPONSE     | RISK RESPONSE DESCRIPTION  |
| R109              | Due to possible user lack of understanding of the assets design capabilities and<br>how best to operate within its ranges, an assets file-cycle can be adversely<br>affected by either operating below or above the design range.  | EXPERIENCE<br>PERSONNEL<br>MANAGEMENT<br>TRAINING | PERFORMANCE<br>ANALYSIS                     | 8/1/2018       | 2/17/2022       | MEDIUM - 3           | LIKELY: .3150             | 1.5              | LOW - 2        | LIKELY: .3150           | 1.1                           | MEDIUM - 3        | LIKELY: .3150                | 1.5                            | 1.4           | MITIGATE          | Apply Life cycle concepts     Enhance lyfe cycle costing     Develop life cycle analysis     Implement methodologies |
| R119              | implementing systems such as EAMS, that are not specifically designed for Rail<br>Transil asset management and the resolated distorted work-<br>arounds/fluestoperations, results in poor data collection and wasted time.   | TECHNOLOGY  | ITD   | 8/1/2018       | 7/1/2021        | NEGLIGIBLE - 1       | HIGHLY LIKELY: .5189      | 0.9              | NEGLIGIBLE - 1 | LIKELY: .3150           | 0.5                           | VERY HIGH - 4     | ALMOST CERTAIN:<br>.90 - 1.0 | 4                              | 1.8           | ACCEPT            | Seek additional technical support and continue with software upgrade (Infor EAMS).                                   |
| OPPORTUNIT        | ry   |   |   |                |                 |                      |                           |                  |                |                         |                               |                   |                              |                                |               |                   |  |
| R120              | If a Pelition to the Department of Labor to overturn the stand alone agreement<br>between the County and the TWU, pursuant to 13c, is granted, then this would<br>result in the ability to hire personel with knowledge, skill, experience and ability<br>in the trade for which they are hired. | MANAGEMENT  | ACCOUNT<br>EXECUTIVE                        | 8/1/2018       | 7/1/2021        | MEDIUM - 3           | LIKELY: .3150             | 1.5              | LOW - 2        | LIKELY: .3150           | 1.1                           | MEDIUM - 3        | LIKELY: .3150                | 1.5                            | 1.4           | TAKE ADVANTAGE    | Update policy and hiring practices.  |
| R135              | If there is a better tracking system of PMs and work orders, then it could lead to obtaining and gathering accurate reports.   | TECHNOLOGY  | ITD   | 8/1/2018       | 7/1/2021        | LOW - 2              | UNLIKELY: .1130           | 0.6              | LOW - 2        | UNLIKELY: .1130         | 0.6                           | LOW - 2           | UNLIKELY: .1130              | 0.6                            | 0.6           | ENHANCE           | Continue to improve system upgrade vis support and training.   |
| R136              | If we obtain parts and materials efficiently, then it could lead to better assessment and implementation of repairs and/or replacement of equipment in a timely manner.  | AVAILABILITY                                      | ADMINISTRATION                              | 8/1/2018       | 7/1/2021        | LOW - 2              | UNLIKELY: .1130           | 0.6              | LOW - 2        | UNLIKELY: .1130         | 0.6                           | LOW - 2           | UNLIKELY: .1130              | 0.6                            | 0.6           | ACCEPT / TOLERATE |  |
| R121              | The Transit part of DTPW could become an Agency or Authority with different funding machanism to provide better and dedicated funding to ensure long term viability.   | POLITICAL   | ACCOUNT<br>EXECUTIVE                        | 8/1/2018       |                 | MEDIUM - 3           | RARE: 010                 | 0.3              | LOW - 2        | RARE: 010               | 0.2                           | MEDIUM - 3        | RARE: 010                    | 0.3                            | 0.3           | SHARE             |  |
| R125              | Having more technology available for inspection minimizes the needs for having staff doing dangerous street and highway closures, therefore creating a safer inspection altogether   | TECHNOLOGY  | ENGINEERING,<br>PLANNING AND<br>DEVELOPMENT | 8/1/2018       | 7/1/2021        | LOW - 2              | UNLIKELY: .1130           | 0.6              | LOW - 2        | UNLIKELY: .1130         | 0.6                           | NEGLIGIBLE - 1    | RARE: 010                    | 0.1                            | 0.4           |                   | Pending response from Risk Owner   |
| R112              | If a historical review of the agency's past and current risk practices is<br>conducted, it can provide a baseline for monitoring and evaluating asset<br>performance as well identify future improvement needs.  | DEVELOPMENT<br>IMPLEMENTATION                     | ADMINISTRATION                              | 8/1/2018       | 7/1/2021        | MEDIUM - 3           | RARE: 010                 | 0.3              | MEDIUM - 3     | HIGHLY LIKELY:<br>.5189 | 2.7                           | NEGLIGIBLE - 1    | RARE: 010                    | 0.1                            | 1             | TAKE ADVANTAGE    |  |
|                   |  |   |   |                |                 |                      |                           |                  |                |                         |                               |                   |                              |                                |               |                   |  |



## APPENDIX C. ACRONYMS

ADM Administrative

AIM Asset Inventory Module

BBC GOB Building Better Communities General Obligation Bond

BERT Bus Express Rapid Transit

CFR Code of Federal Regulations

CIP Capital Investment Program

CITT Citizens' Independent Transportation Trust

CS Condition State

DRM Directional Route Miles

DTPW Miami-Date County Department of Transportation and Public Works

EAMS Enterprise Asset Management System

EDMS Electronic Data Management System

FAST Fixing America's Surface Transportation

FDOT Florida Department of Transportation

FTA Federal Transit Administration

FTE Full-Time Equivalent

FY Fiscal Year

IIJA Infrastructure Investment and Jobs Act

IRP Infrastructure Renewal Program

ISO International Organization for Standardization

JPA Joint Powers Agreement

MAP-21 Moving Ahead for Progress in the 21st Century

MDX Miami-Dade Expressway Authority

MDT Miami-Dade Transit

MPS Miscellaneous Project Support



#### TRANSIT ASSET MANAGEMENT PLAN 2022 - 2026

MTA Metropolitan Transit Authority (Miami-Dade County)

NTD National Transit Database

OEM Original Equipment Manufacturer

OPS Operational Support Projects

ORAPR Office of Resource Allocation and Performance Reporting

OSP Operational Support Projects

PDS Power Distribution System

PNR Project Number Request

PPBA Project Prioritization and Budget Approval

SFRTA South Florida Regional Transportation Authority

SMART Strategic Miami Area Rapid Transit

SOP Standard Operating Procedure

TAM Transit Asset Management

TDP Transit Development Plan

TERM Transit Economic Requirements Model

TIP Transportation Improvement Program

TPO Transportation Planning Organization

TPS Traction Power Substations

ULB Useful Life Benchmark

USC United States Codes

USDOT United States Department of Transportation

## APPENDIX D. GLOSSARY

**Accountable Executive**: a single, identifiable person who has ultimate responsibility for carrying out the safety management system of a public transportation agency; responsibility for carrying out transit asset management practices; and control or direction over the human and capital resources needed to develop and maintain both the agency's public transportation agency safety plan, in accordance with 49 U.S.C. 5329(d), and the agency's transit asset management plan in accordance with 49 U.S.C. 5326.

**Asset Category**: a grouping of asset classes, including a grouping of equipment, a grouping of rolling stock, a grouping of infrastructure, and a grouping of facilities.

**Asset Class**: a subgroup of capital assets within an asset category. For example, buses, trolleys, and cutaway vans are all asset classes within the rolling stock asset category.

**Asset Inventory**: a register of capital assets, and information about those assets.

**Capital Asset**: a unit of rolling stock, a facility, a unit of equipment, or an element of infrastructure used for providing public transportation.

**Decision Support Tool**: an analytic process or methodology: (1) To help prioritize projects to improve and maintain the state of good repair of capital assets within a public transportation system, based on available condition data and objective criteria; or (2) To assess financial needs for asset investments over time.

**Direct Recipient**: an entity that receives federal financial assistance directly from the Federal Transit Administration.

**Equipment**: an article of nonexpendable, tangible property having a useful life of at least one year.

**Exclusive-Use Maintenance Facility**: a maintenance facility that is not commercial and either owned by a transit provider or used for servicing their vehicles.

**Facility**: a building or structure that is used in providing public transportation.

**Full Level of Performance**: the objective standard established by FTA for determining whether a capital asset is in a state of good repair.

**Horizon Period**: the fixed period of time within which a transit provider will evaluate the performance of its TAM plan. FTA standard horizon period is four years.

**Implementation Strategy**: a transit provider's approach to carrying out TAM practices, including establishing a schedule, accountabilities, tasks, dependencies, and roles and responsibilities.

**Infrastructure**: the underlying framework or structures that support a public transportation system.



**Investment Prioritization**: a transit provider's ranking of capital projects or programs to achieve or maintain a state of good repair. An investment prioritization is based on financial resources from all sources that a transit provider reasonably anticipates will be available over the TAM plan horizon period.

**Key Asset Management Activities**: a list of activities that a transit provider determines are critical to achieving its TAM goals.

**Lifecycle Cost**: the cost of managing an asset over its whole life.

**Participant**: a tier II provider that participates in a group TAM plan.

**Performance Measure**: an expression based on a quantifiable indicator of performance or condition that is used to establish targets and to assess progress toward meeting the established targets (e.g., a measure for on-time performance is the percent of trains that arrive on time, and a corresponding quantifiable indicator of performance or condition is an arithmetic difference between scheduled and actual arrival time for each train).

**Performance Target**: a quantifiable level of performance or condition, expressed as a value for the measure, to be achieved within a time period required by the Federal Transit Administration (FTA).

**Public Transportation System**: the entirety of a transit provider's operations, including the services provided through contractors.

**Public Transportation Agency Safety Plan**: a transit provider's documented comprehensive agency safety plan that is required by 49 U.S.C. 5329.

**Recipient**: an entity that receives Federal financial assistance under 49 U.S.C. Chapter 53, either directly from FTA or as a sub-recipient.

**Rolling Stock**: a revenue vehicle used in providing public transportation, including vehicles used for carrying passengers on fare-free services.

**Service Vehicle**: a unit of equipment that is used primarily either to support maintenance and repair work for a public transportation system or for delivery of materials, equipment, or tools.

**State of Good Repair (SGR):** the condition in which a capital asset is able to operate at a full level of performance.

**Sub-recipient**: an entity that receives Federal transit grant funds indirectly through a State or a direct recipient.

**TERM Scale**: the five (5) category rating system used in the Federal Transit Administration's Transit Economic Requirements Model (TERM) to describe the condition of an asset: 5.0—Excellent, 4.0—Good; 3.0—Adequate, 2.0—Marginal, and 1.0—Poor.

**Tier I Provider**: a recipient that owns, operates, or manages either (1) one hundred and one (101) or more vehicles in revenue service during peak regular service across all fixed route modes or in any one non-fixed route mode, or (2) rail transit.

**Transit Asset Management (TAM):** the strategic and systematic practice of procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to manage their performance, risks, and costs over their life cycles, for the purpose of providing safe, cost-effective, and reliable public transportation.

**Transit Asset Management (TAM) Plan**: a plan that includes an inventory of capital assets, a condition assessment of inventoried assets, a decision support tool, and a prioritization of investments.

**Transit Asset Management (TAM) Policy**: a transit provider's documented commitment to achieving and maintaining a state of good repair for all of its capital assets. The TAM policy defines the transit provider's TAM objectives and defines and assigns roles and responsibilities for meeting those objectives.

**Transit Asset Management (TAM) Strategy**: the approach a transit provider takes to carry out its policy for TAM, including its objectives and performance targets.

**Transit Asset Management (TAM) System**: a strategic and systematic process of operating, maintaining, and improving public transportation capital assets effectively, throughout the life cycles of those assets.

**Transit Provider (provider)**: a recipient or sub-recipient of Federal financial assistance under 49 U.S.C. Chapter 53 that owns, operates, or manages capital assets used in providing public transportation.

**Useful life**: either the expected life cycle of a capital asset or the acceptable period of use in service determined by FTA.

**Useful life benchmark (ULB)**: the expected life cycle or the acceptable period of use in service for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.







# **APPENDIX E. LIST OF PRIORITIZED PROJECTS**

Table E-1: Capital Improvement Plan (CIP) Projects

| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP001            | Dadeland South Metrorail Station Comfort Station  | 5/28/2010              |
| CIP002            | Orange Line Phase 2: North Corridor Metrorail Extension   | 7/1/2005               |
| CIP003            | Orange Line Phase 3: East-West Corridor Metrorail Extension                                       | 7/1/2005               |
| CIP004            | MIC-EHT Connector   | 7/4/2005               |
| CIP005            | Program Management Consulting Services for the Implementation of the People's Transportation Plan | 6/1/2013               |
| CIP006            | Tri-Rail Coastal Link (FNA SFECC)   | See CIP228             |
| CIP007            | Kendall Corridor  | 7/7/2010               |
| CIP008            | South Miami-Dade Corridor   | 7/7/2010               |
| CIP009            | Pedestrian Overpass at South Miami Metrorail Station  | 6/1/2009               |
| CIP010            | Pedestrian Overpass at University Metrorail Station   |                        |
| CIP011            | NW 7th Avenue Transit Village   | 7/30/2018              |
| CIP012            | Park and Ride Facility at NW 186 Street & 73 Avenue   | 11/20/2010             |
| CIP013            | Dadeland North Metrorail Station Park and Ride Facility   | 12/30/2009             |
| CIP014            | Park and Ride Facility at SW 344 Street and Busway  |                        |
| CIP015            | Park and Ride Facility at Kendall and SW 127 Avenue   | 5/24/2017              |
| CIP016            | Mover Vehicle Phase 1   | 11/13/2014             |
| CIP017            | Mover Vehicle Phase 2   | 11/13/2014             |
| CIP018            | Coconut Grove Metrorail Station Pedestrian Overpass   | 2/8/2008               |
| CIP019            | Metrorail Central Control Upgrade   |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| CIP020            | Metromover Stations: Oil/Water Separators  | 11/5/2009              |
| CIP021            | Busway (Phase 1) Safety Improvements   | 2/12/2009              |
| CIP022            | Track and Guideway Rehab Subset  |                        |
| CIP023            | Lehman Center Test Track   | 7/21/2017              |
| CIP024            | Dadeland South Metrorail Parking Lot Expansion   | 3/10/2010              |
| CIP025            | System Wide Traction Power Feeder Jumper Cable Replacement   | See IRP249             |
| CIP026            | Existing Metrorail Stations (Phase 1) - Repair to Stair Railings                                     | 1/13/2011              |
| CIP027            | Coconut Grove Metrorail Station Pedestrian Safety<br>Improvements                                    | 4/1/2009               |
| CIP028            | Lehman Yard Rehabilitation - Expansion Phase 1   | 7/21/2017              |
| CIP030            | Palmetto Traction Power Sub-Station  | 6/12/2014              |
| CIP031            | Existing Metrorail Station (Part 1 & 2A) - Graphics and Signage Retrofit                             | 5/31/2013              |
| CIP032            | Coral Way Maintenance Facility - Employee Access to Parking  | 4/23/2010              |
| CIP033            | NW 27 Ave Enhanced Bus Service-P&R/Transit Terminal  | 7/7/2005               |
| CIP034            | ADA Ped Improvements along the Busway Ph 1-Part 3  | 8/10/2017              |
| CIP035            | SW 204th Street & Busway - Park & Ride Repairs   | 5/20/2009              |
| CIP036            | Repair and Restoration of Existing Douglas Road Metrorail Station Park & Ride Lot Under the Guideway | 6/1/2013               |
| CIP037            | Bus Bay @ SW 152 St. & 152 Avenue - Construction   | 11/13/2009             |
| CIP038            | Busway Extension to Florida City Segment No. 2   | 7/31/2008              |
| CIP039            | Metrorail Historical Documents   |                        |
| CIP040            | Metromover Inner Loop Station Escalator Replacement and New Canopies                                 | 8/20/2013              |
| CIP041            | NE Passenger Activity Center   | 7/4/2005               |
| CIP042            | Park & Ride Lot @ SW 112 Ave and SW 204 Street Busway - Land Acquisition                             |                        |
| CIP043            | Park & Ride Lot @ SW 186 St and SW 97 Ave - Land Acquisition   | 3/4/2014               |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP044            | Park & Ride Lot @ SW 80 St and SW 127 Ave - Kendall Soccer Field        | 5/30/2013              |
| CIP045            | Brownsville Metrorail Station Transit Oriented Development (TOD)        | 4/28/2015              |
| CIP046            | Coconut Grove Metrorail Station Transit Oriented Development (TOD)      |                        |
| CIP047            | Douglas Road Metrorail Station Transit Oriented Development (TOD)       |                        |
| CIP048            | Metromover Historical Documents   |                        |
| CIP049            | Ensure ADA compliance on Transit routes                                 |                        |
| CIP050            | Access Control @ Lehman   | 6/30/2005              |
| CIP051            | Security Fence @ Lehman   | 11/30/2009             |
| CIP052            | Fence at Coconut Grove  | 12/30/2009             |
| CIP053            | Metromover Platform Enhancement Remove Bumpers                          | 2/26/2010              |
| CIP054            | ESIS Includes wireless at Rail - Metrorail Wifi Implementation          | 3/1/2014               |
| CIP055            | 60' Buses for I-95 Managed Lanes  | 7/14/2011              |
| CIP056            | 60' Buses for Kendall Enhanced Bus Services                             | 10/16/2015             |
| CIP057            | Metrorail Vehicle Replacement   |                        |
| CIP058            | Procurement and Installation of the Automated Fare Collection System    |                        |
| CIP059            | Install digital recording system at Metrorail Tail-track Video          | 7/6/2005               |
| CIP061            | Revenue Islands Security & Access Control                               | 6/30/2005              |
| CIP062            | NW 27 Ave Enhanced Bus Service- Bus Stations                            | 7/7/2005               |
| CIP063            | Additional Elevators at Dadeland North Metrorail Station Parking Garage |                        |
| CIP064            | Existing Metrorail Stations: Repair to Stairs Railings (Phase II)       | 6/28/2010              |
| CIP065            | Douglas Road Metrorail Station - North/South Sidewalk Extension         | 11/1/2009              |
| CIP066            | BVL Station Bus Bay Video Surveillance                                  | 7/6/2005               |
| CIP067            | EH Station Bus Bay Video Surveillance                                   | 7/6/2005               |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| CIP069            | Systems - Historical Documents   |                        |
| CIP070            | Bus - Historical Documents   |                        |
| CIP071            | Quail Roost Park & Ride  |                        |
| CIP072            | ADA Ped Improvements along the Busway Ph 1-Part 1  | 8/10/2017              |
| CIP073            | ARRA - ADA Ped Improvements @ SW 160 St & Busway   | 4/28/2014              |
| CIP074            | ADA Ped Improvements along the Busway Ph 1-Part 2  | 8/10/2017              |
| CIP075            | ARRA Municipalities - City of Surfside   | 9/22/2015              |
| CIP076            | ARRA Municipalities - City of North Miami Beach  | 12/5/2014              |
| CIP077            | ARRA Municipalities - Town of Miami Lakes  | 5/29/2013              |
| CIP078            | ARRA Municipalities - Village of El Portal   | 9/22/2015              |
| CIP079            | ARRA Municipalities - City of North Miami  | 5/29/2013              |
| CIP080            | ARRA Municipalities - City of Homestead  | 5/29/2013              |
| CIP081            | ARRA Municipalities - Village of Virginia Gardens  | 2/27/2014              |
| CIP082            | ARRA Municipalities - City of Miami Gardens  | 3/28/2014              |
| CIP083            | ARRA Municipalities - City of Aventura   | 2/27/2014              |
| CIP084            | ARRA Municipalities - City of Florida City   | 9/22/2015              |
| CIP085            | ARRA Municipalities - City of South Miami  | 2/27/2014              |
| CIP086            | ARRA Municipalities - Town of Medley   | Not in<br>Contract     |
| CIP087            | ARRA Municipalities - City of Opa-Locka  | 9/22/2015              |
| CIP088            | ARRA Municipalities - Town of Bay Harbor Islands   | 9/22/2015              |
| CIP089            | ARRA Municipalities - City of So Miami, Aventura & Village of Virginia Gardens   | 2/27/2014              |
| CIP090            | ARRA Municipalities - Bay Harbor, Homestead, El Portal,<br>Miami Lakes, North Miami, North Miami Beach, Surfside,<br>Town of Medley, Miami Gardens, Florida City and Opa Locka | 9/22/2015              |
| CIP091            | Park & Ride Lot @ Busway & SW 168 St   | See CIP217             |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP092            | ARRA Program Management   | 9/1/2015               |
| CIP093            | New Bus Acquisition Plan  | 7/8/2005               |
| CIP094            | Downtown Bus Terminal   | 7/7/2005               |
| CIP095            | ADA Ped. Improvements along the Busway (Ph 1) Proj. Coordination                | 9/1/2011               |
| CIP096            | SR836 Express Enhanced Bus Service-P&R/Transit Terminal                         | 7/8/2005               |
| CIP097            | SR836 Express Bus Services – Park & Ride/Bus Terminal                           |                        |
| CIP097A           | State Road 836 Express Bus Service - Park & Ride/Bus Terminal (Tamiami Station) |                        |
| CIP097B           | State Road 836 Express Bus Service - Park & Ride/Bus Terminal (Panther Station) |                        |
| CIP098            | Flagler Enhanced Bus Svc Incremental Transit Improvements along EW Corr         | 7/7/2005               |
| CIP099            | Biscayne Enhanced Bus Svc Incremental Transit Improvements along NE Corr        | 7/7/2005               |
| CIP100            | SPCC Restroom 1st floor Sanitary Drainage                                       | 6/1/2016               |
| CIP101            | Northeast Transit Hub Enhancements  | 9/22/2016              |
| CIP102            | Brickell Metromover Joint Development Project                                   | 12/31/2019             |
| CIP103            | ARRA Municipalities - North Bay Village   | Not in Contract        |
| CIP104            | ARRA Municipalities - Miami Springs   | 12/5/2014              |
| CIP105            | ARRA Municipalities - Miami Shores Village                                      | 12/5/2014              |
| CIP106            | ARRA Municipalities - Village of Palmetto Bay                                   | Not in<br>Contract     |
| CIP107            | ARRA Municipalities - Doral   | 12/5/2014              |
| CIP108            | Park & Ride Lot @ SW 88 St and SW 149 Ave                                       | 9/1/2014               |
| CIP109            | 60' Buses for Biscayne Enhanced Bus Service                                     | 4/30/2016              |
| CIP110            | 60' Buses for NW 27 Avenue Enhanced Bus Service                                 | 4/30/2016              |
| CIP111            | 60' Buses for SR836 Express Enhanced Bus Service                                | 12/21/2016             |
| CIP112            | 60' Buses for Service Expansion - Busway  | 4/30/2016              |
| CIP113            | Miscellaneous PSA for Federally Funded Projects                                 |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| CIP114            | SW 89 Ave & 40 St - Affordable Housing/Park&Ride                                   | 4/15/2019              |
| CIP115            | Bicycle Enhancement Project  |                        |
| CIP116            | 3795 NW South River Drive - TOD  | 9/17/2020              |
| CIP117            | Bird Road & SW 89 Ave - TOD (Senator Villas)                                       | 7/12/2019              |
| CIP118            | NW 215 Street & NW 27 Avenue - TOD   |                        |
| CIP119            | SW 8th Street & SW 147th Ave - TOD   | 7/7/2005               |
| CIP120            | P & R - Transit HUB @ NW 12th Street & H.E.F.T                                     | 3/31/2015              |
| CIP121            | 60' Buses for Service Expansion - FTA 5307 FL-95-X065                              | 4/30/2016              |
| CIP122            | Furniture Replacement 2nd Floor WLF  | 6/1/2016               |
| CIP123            | Palmetto Intermodal Terminal   |                        |
| CIP124            | MIC Additional Rain Canopies   | 9/18/2017              |
| CIP125            | Rail Services Warning System for Personnel on Guideway                             |                        |
| CIP126            | Emergency Exit William Lehman Center   | 12/1/2020              |
| CIP127            | Omni Bus Terminal - RFP for Transit Oriented Development                           | See CIP200             |
| CIP128            | Dolphin Station (HEFT at NW 12 Street)   |                        |
| CIP129            | Existing Metromover Station (Part 1) - Graphics and Signage Retrofit               | 10/24/2015             |
| CIP130            | 40' Diesel Buses for Replacement (ARRA)  | 10/16/2015             |
| CIP131            | 10th Street Metromover Station - 1010 Brickell Project - Joint Development Project |                        |
| CIP132            | All Aboard Florida   |                        |
| CIP133            | MDT Bike Share Program - Request for Proposals                                     | Also see CIP199        |
| CIP134            | Metrorail Stations Refurbishment   |                        |
| CIP134A           | Coconut Grove Station  |                        |
| CIP134B           | Vizcaya Station  |                        |
| CIP135            | Professional Services Agreement - Bridge Inspection and Structural Analysis        |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| CIP136            | Transitway Park & Ride @ SW 112th Avenue - Improvements                    |                        |
| CIP137            | Transitway Park & Ride @ SW 152nd Street - Improvements                    |                        |
| CIP138            | Transitway Park & Ride @ SW 244th Street - Improvements                    |                        |
| CIP139            | Transitway Park & Ride @ SW 296th Street - Improvements                    |                        |
| CIP140            | Metro Bus Bike Racks   | 3/31/2018              |
| CIP141            | Metro Bus Retrofil Seat Inserts  | See CIP191             |
| CIP142            | Project Management Consultant  | 6/1/2013               |
| CIP143            | Miami Intermodal Center (MIC) - Governance                                 |                        |
| CIP144            | Flagler Enhanced Bus Service   | 6/15/2018              |
| CIP145            | I-95 Express Bus Service   | 3/31/2017              |
| CIP146            | NW 12th Street Roadway Improvements Project from NW 114th Ave to 122nd Ave |                        |
| CIP147            | Electric Buses   |                        |
| CIP148            | Green Line Rail Components Renewal   |                        |
| CIP149            | South Dade Bus Maintenance Facility - SW 133 Ave & SW 236 St               |                        |
| CIP150            | NW 12 Street Roadway Improvements for Dolphin Station                      |                        |
| CIP151            | PSA - Engineering Services for DTPW Capital Improvement Plan - 2           |                        |
| CIP152            | North Corridor (SMART Plan)  |                        |
| CIP153            | Beach Corridor (SMART Plan)  |                        |
| CIP154            | East-West Corridor (SMART Plan)  |                        |
| CIP155            | South Corridor (SMART Plan)  |                        |
| CIP156            | Kendall Corridor (SMART Plan)  |                        |
| CIP157            | Flagler Corridor (SMART Plan)  |                        |
| CIP158            | South Miami-Dade Express (SMART Plan)                                      |                        |
| CIP159            | NW Miami-Dade Express (SMART Plan)   | 11/1/2019              |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP160            | SW Miami-Dade Express (SMART Plan)                                    |                        |
| CIP161            | Florida Turnpike North & South Express (SMART Plan)                   |                        |
| CIP162            | Beach Express North (SMART Plan)                                      |                        |
| CIP163            | Beach Express Central (SMART Plan)                                    |                        |
| CIP164            | Beach Express South (SMART Plan)                                      |                        |
| CIP165            | Dadeland North (Phase 3) – Motion @ Dadeland (Apartments)             |                        |
| CIP166            | Transitway @ SW 152 Street Park & Ride Lot Expansion                  | 12/30/2016             |
| CIP167            | SW/SE 1st Street Complete Street Project                              | 1/15/2018              |
| CIP168            | Acoustical Barrier Replacement  |                        |
| CIP169            | Metrorail Train Control Upgrade                                       |                        |
| CIP170            | Disaster Recovery Control Center at PYD                               |                        |
| CIP171            | Metrorail & Metromover UPS Rooms HVAC Installation                    |                        |
| CIP172            | Metromover Fire Panel Upgrade   |                        |
| CIP173            | Metrorail & Metromover CCTV Recovery Servers                          |                        |
| CIP174            | Bus Passenger Shelter   |                        |
| CIP175            | Compressed Natural Gas (CNG) Low Floor Transit Buses                  | 10/30/2018             |
| CIP176            | Develop Guidelines for the Design of Off-Street Bus Facilities        |                        |
| CIP177            | Phase 1 - The Underline   |                        |
| CIP178            | Design Criteria Package - Phase 2 - The Underline                     |                        |
| CIP180            | Development of Traffic Signal Upgrade Request for Proposals (RFP)     | 10/9/2018              |
| CIP182            | Traffic Signal Systems Upgrade Project - General Engineering Services |                        |
| CIP183            | Compressed Natural Gas (CNG) Program                                  |                        |
| CIP184            | Metrorail Video System Upgrade - Phase 2                              |                        |
| CIP185            | NW 25 & NW 36 Streets Reversible Lane Conceptual Study                | 1/31/2019              |







| Project<br>Number | Project Name  | Date of Last<br>Update   |
|-------------------|---|--------------------------|
| CIP186            | Installation of Bike Plates on Steel Open Deck Bridges  | 9/30/2020                |
| CIP187            | Matheson Hammock Park Bridge Replacement - Bridge #874294   |                          |
| CIP188            | SW 112th Avenue Bridge Replacement - Bridge #874414   | unfunded                 |
| CIP189            | SW 48th Street Bridge Rehabilitation - Bridge #874303   | unfunded                 |
| CIP190            | Construction Engineering & Inspection Professional Services for Public Works on Transit Federal Funded Projects |                          |
| CIP191            | Seating Inserts/Replacements for 2009 New Flyer, 2009 NABI & 2010 Gillig Buses                                  | 3/19/2019                |
| CIP192            | Hybrid Electric Bus Batteries   |                          |
| CIP193            | Construction Engineering and Inspection Services for the DTPW's–Infrastructure Renewal Projects                 |                          |
| CIP194            | Golden Glades Multimodal Transportation Facility -<br>Technology Components                                     |                          |
| CIP195            | Golden Glades Multimodal Transportation Facility - Bicycle and Pedestrian Improvements                          |                          |
| CIP196            | The Underline - Design Criteria Package - 7 Segments  |                          |
| CIP197            | The Underline - Archaeological Monitoring Services During Construction for Phase 1                              | 11/21/19 (See<br>CIP177) |
| CIP198            | Park & Ride @ North Kendall Drive & SW 127 Avenue – License Agreement w/FPL                                     | ĺ                        |
| CIP199            | Block 45 - Joint Development Project @ 152 NW 8 Street  |                          |
| CIP200            | Omni Bus Terminal - Transit Oriented Development  |                          |
| CIP201            | Roadway Signs in the Vicinity of Metrorail Stations   |                          |
| CIP201A           | Roadway Signs in the Vicinity of Metrorail Stations - Highways/Expressways                                      |                          |
| CIP201B           | Roadway Signs in the Vicinity of Metrorail Stations - Post Design Services                                      |                          |
| CIP202            | Additional 40-Foot Low Floor Compressed Natural Gas (CNG) Transit Buses   | 3/5/2021                 |
| CIP203            | EAMS PW Implementation  | 11/5/2016                |
| CIP204            | Traffic Signal & Signs (TSS) Video Streaming Infrastructure   |                          |
| CIP205            | Traffic Signal & Signs (TSS) Modem Recapitalization   |                          |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP206            | CNG Buses Inspection at Gillig Plant  | 3/17/2020              |
| CIP207            | Dadeland South Intermodal Station (f.k.a. IRP013)                                 |                        |
| CIP208            | NE Division CNG Fueling Station   |                        |
| CIP209            | Caribbean Blvd Over C1-N Canal Bridge Replacement and Drainage Improvements       |                        |
| CIP210            | Underline Preliminary Engineering - 3rd Party                                     |                        |
| CIP211            | Parcel 3705 - Acquisition Land Adjacent to the Dolphin P&R and HEFT               | 6/28/2021              |
| CIP212            | The Underline - Phase 3   | 9/30/2020              |
| CIP213            | The Underline - Phase 4   | 9/30/2020              |
| CIP214            | Lease Agreement with Redland Market Village, Inc. for P&R @ SW 244 St & Busway    |                        |
| CIP215            | Professional Services for Federally Funded Projects                               |                        |
| CIP216            | Replacement of Articulated Buses  |                        |
| CIP217            | Park & Ride @ SW 168 Street & Busway  |                        |
| CIP218            | Solar Panels for Transit Buses (Supplementary Battery Charging)                   | unfunded               |
| CIP219            | Underline - Phase 5   | 9/30/2020              |
| CIP220            | Wheel Truing Machine Facility at Lehman Yard                                      |                        |
| CIP221            | Earlington Heights TOD - Unsolicited Proposal                                     |                        |
| CIP222            | Transitway & SW 344 Street - Property Acquisition                                 |                        |
| CIP223            | Vizcaya Metrorail Station - Transit Oriented Development (RFP)                    |                        |
| CIP224            | Aventura Station (19700 W Dixie Hwy) - Property Acquisition & Station Development | 10/30/2019             |
| CIP225            | Underline - Phase 6   | 9/30/2020              |
| CIP226            | Underline - Phase 7   | 9/30/2020              |
| CIP227            | South Miami-Dade Bus Maintenance Facility   |                        |
| CIP228            | Northeast Corridor (SMART Plan) Planning and PD&E                                 |                        |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| CIP229            | Strategic Planning for Bus Maintenance Facilities                             |                        |
| CIP230            | BERT Route d P & R @ Tamiami Executive Airport (SMART BERT)                   |                        |
| CIP231            | BERT Route b P & R @ SW 288 St (SMART BERT)                                   |                        |
| CIP232            | BERT Route b P & R @ SW 152 St (SMART BERT)                                   |                        |
| CIP233            | BERT Route b P & R @ SW 211 St (SMART BERT)                                   |                        |
| CIP234            | Downtown Miami Micromobility Network  |                        |
| CIP235            | The Underline - Phases 3 - 9  |                        |
| CIP236            | Miami Springs Pedestrian Bridge to Okeechobee Metrorail Station               | 9/30/2021              |
| CIP237            | Cocoplum Circle Bridge No. 874275 Replacement over C-3 Canal along SW 42 Ave  |                        |
| CIP238            | SMART BERT - Beach Express North - Bus Purchases                              |                        |
| CIP239            | Dadeland South - Engineering Review   |                        |
| CIP240            | Professional Services for Bridge Structural Engineering Projects              |                        |
| CIP241            | TED Priority List - Group 1 (PW No. 20200132)                                 |                        |
| CIP242            | In House Support Staff - Immediate Action Items                               |                        |
| CIP243            | In House Support Staff - Procurement  |                        |
| CIP244            | North Corridor Alignment Review & Optimization                                |                        |
| CIP245            | TED Safety Projects (PW No. 20200145)   |                        |
| CIP246            | Dadeland South Metrorail Station Design Criteria Package (DCP) Review         |                        |
| CIP247            | North Corridor RFP Support  |                        |
| CIP248            | Golden Glades Bike & Ped Connector "Sunshine Station" PD&E Study              |                        |
| CIP249            | Golden Glades Bike & Ped Connector "Sunshine Station" In-<br>House Support    |                        |
| CIP250            | FDOT Safety Projects (Intersection of US1 & SW 136 St / US1 & Quail Roost Dr) |                        |
| CIP251            | Dolphin Station TOD (12065 NW 12 St) - Mixed Use Development                  |                        |









| Project | Droiget Name   | Date of Last |
|---------|--|--------------|
| Number  | Project Name   | Update       |
| CIP252  | In House Consultant for Project Management on the CNG NE Facility Garage                                       |              |
| CIP253  | Owner's Representative for the Beach Corridor Trunk Line DBFOM P3 Project                                      |              |
| CIP254  | Snowden Pedestrian Bridge #874293  |              |
| CIP255  | Construction, Engineering & Inspection (CEI) Services for the Underline Phase 2 project                        |              |
| CIP256  | Project Management Support for Structural Engineering Projects   |              |
| CIP257  | In House Support Staff - Plans Review (Aventura Station Design Build Project)                                  |              |
| CIP258  | Beach Corridor Express Train Metromover Switch Insertion Analysis  |              |
| CIP259  | First & Last Mile Improvement Projects - Transit Stations  |              |
| CIP260  | Mt. Sinai Multimodal SMART Terminal (I-195 & Alton Rd)   |              |
| CIP261  | Tamiami Trail Flyover, Reversible Flyover Bridge @ SW 8 St & SW 137 Ave  |              |
| CIP262  | Downtown Intermodal Terminal (SMART Terminal)  |              |
| CIP263  | Direct Ramps to Dolphin Station  |              |
| CIP264  | North Corridor Engineering Services (Procurement Phase 2)  |              |
| CIP265  | Metromover Guideway Structural Superstructure Retrofit -<br>New Switches & Crossovers                          |              |
| CIP266  | South Corridor BRT and Signal Improvements RIF District 01   |              |
| CIP267  | South Corridor BRT and Signal Improvements RIF District 06   |              |
| CIP268  | CEI Services for DTPW Capital Improvement Projects   |              |
| CIP269  | Public Relations Support for the Miami-Dade County South<br>Dade Transitway Corridor Bus Rapid Transit Project |              |
| CIP270  | East-West Corridor Rapid Transit Phase 2 Bus Rapid Transit (BRT) LPA Phase 1 and Phase 2 Survey                |              |
| CIP271  | Martin Luther King (MLK) Demolition  |              |
| CIP272  | Better Bus Network Implementation - Bus Stop Signs Rebranding  |              |
| CIP273  | Better Bus Network - Making New Bus Stop Signs ADA Compliance  |              |
| CIP274  | South Dade Trail Shared-Used Path Enhancements   |              |
|         |  |              |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| CIP275            | Metromover Design District Extension (SMART Plan Beach Corridor)                             |                        |
| CIP276            | South Dade TransitWay - SW 264 Street/Bauer Dr Park & Ride Lot                               |                        |
| CIP277            | South Dade TransitWay Shared-Use Path Widening at SW 104 Street                              |                        |
| CIP278            | South Dade TransitWay - Marlin Road Park & Ride  |                        |
| CIP279            | Horizontal Lifeline Fall Protection Systems for Bus<br>Maintenance Garages                   |                        |
| CIP280            | Drop-off/Pick-up at South Dade Transitway Stations   |                        |
| CIP281            | Environmental Services for N. Miami Ave Bridge (874035)<br>Repl. At NW 146 St over C-8 Canal |                        |
| CIP282            | In-House Support for Infrastructure Planning   |                        |
| CIP283            | Tuesberg Bridge No. 874479 removal along SW 256 St over Level L- 31 E at SW 97 Ave           |                        |
| CIP284            | Replace Platform End Walls at Metrorail Stations   |                        |
| CIP285            | Track and Guideway Rail Support Equipment Replacement  |                        |

Source: Transportation and Public Works Active Project List May 2022. pdf

Table E-2: Infrastructure Renewal Program (IRP) Projects

| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| IRP001            | Metrorail Bike Path Improvements (M-Path) - SW 67 Avenue to Miami River    | 2/29/2016              |
| IRP002            | Coral Way Bus Wash Facility  | 3/20/2008              |
| IRP003            | Metrorail Bike Path Improvements (M-Path) - Dadeland South to SW 67 Avenue | 1/23/2012              |
| IRP004            | Martin Luther King (MLK) - Existing Metrorail Parking Garage Repairs       | 8/19/2021              |
| IRP005            | Government Center Station - Replacement of Emergency Generator Tank        | 12/27/2010             |
| IRP006            | Clearing of Debris on Transit Property - 7500 NW 27 Ave                    | 9/1/2018               |
| IRP007            | Metro-Mover Fiber Repair / Replacement                                     | 4/12/2016              |
| IRP008            | Mover Vehicle Wireless CCTV System   | 6/1/2005               |
| IRP009            | Replacement & Installation of Metromover CCTV                              | 4/25/2017              |
| IRP010            | Renovate Bathroom @ Hialeah Station  | 6/1/2016               |







| Project<br>Number | Project Name   | Date of Last<br>Update  |
|-------------------|--|-------------------------|
| IRP011            | Central and Northeast Metrobus Lot Lighting Upgrade Study                | 10/21/2012              |
| IRP012            | Parking Garages - Fire Suppression                                       | 8/21/2014               |
| IRP013            | Dadeland South Intermodal Station  | see CIP207              |
| IRP014            | Bus Garages Plumbing   | 6/7/2017                |
| IRP015            | Omni Bus Terminal Concrete Repairs                                       | 12/2/2010               |
| IRP016            | Metromover Bicentennial Park Station Rehabilitation                      | 7/23/2014               |
| IRP017            | Metrobus: A/C Replacement and A/C & Chiller Unit Replacement             | 6/14/2019               |
| IRP018            | Bus Garages: Roofs   | 3/7/2018                |
| IRP019            | Hialeah Metrorail Station Concrete & Asphalt Repairs                     | 12/2/2010               |
| IRP020            | Bayside Metromover Light Poles   | 5/6/2010                |
| IRP021            | Traction Power Cable Replacement   | 7/28/2021               |
| IRP022            | Computer-Aided Dispatch/Automated Vehicle Replacement Project (CADAVLRP) | 10/20/2018              |
| IRP023            | Transit Operations System Replacement Project (TOSRP)                    | 4/8/2018                |
| IRP024            | 40 Yr Recertification: 3300 NW 32 Ave. Bldg 1                            | 8/18/2015               |
| IRP025            | Mainline Turnout Replacement   | 9/22/2012               |
| IRP026            | Electronic Transit Information Kiosks                                    | 3/1/2013                |
| IRP027            | Local/Supervisor Control Panel Replacement                               | 8/15/2015               |
| IRP028            | Secondary Guide Rails for Bus Washes                                     | 6/1/2016                |
| IRP029            | Replace air compressors at all bus locations                             | 1/23/2013               |
| IRP030            | Tools and Equipment  |                         |
| IRP031            | Signage Replacement Project at Metrorail/Metrobus Facilities             | 9/10/2015               |
| IRP032            | Purchase Service & Support Vehicles                                      | under separate contract |
| IRP033            | Metromover / HVAC System Replacement                                     | 8/23/2009               |
| IRP034            | Metrorail / HVAC System Overhaul   | 5/25/17<br>See CIP057   |







| IRP035 Metromover Phase II Vehicle Door Facelift System 5/15/2009 IRP036 Disaster Recovery (Backup IT Systems Hardware) Sept 2010 IRP037 Rail Cars Seat and Floor Replacement Glass Campaigns – Remove glass and install sacrificial film IRP038 Light Fleet Vehicle Replacement IRP039 Bus Maintenance Rail Protection System/Safety Lines 10/14/2011 IRP040 Structural Inspection of the Metrorail - Original Construction IRP041 Rebuild Switch Machines (M-3) - Mainline Part of CIP169 IRP042 Traction Power Switchgear Upgrade Project March 2016 IRP043 Mover F & G Inspections see IRP257 IRP044 Bus Stop Survey 4/4/2012 IRP046 MSI and OKE Garages Fire Alarm Replacement Project 3/22/2012 IRP047 Palmetto Yard Video & Access Control 7/6/2005 IRP048 Tail Track Video Project 7/6/2005 IRP049 Replacement of Bus DVR 6/5/2017 IRP050 Server Plan Upgrade Strategy 11/1/2012 IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools IRP054 Metromover I/O System Replacement Project See IRP249 IRP055 Bus Maintenance Component Replacement Plan unfunded IRP056 Data Transmission System - Metromover See IRP249 IRP057 Replacement - Government Center 1/30/2018 IRP058 Replacement - Government Center 1/30/2018 | Project<br>Number | Project Name   | Date of Last<br>Update |
|--|-------------------|--|------------------------|
| Rail Cars Seat and Floor Replacement Glass Campaigns — Remove glass and install sacrificial film  IRP038 Light Fleet Vehicle Replacement  IRP039 Bus Maintenance Rail Protection System/Safety Lines  IRP040 Structural Inspection of the Metrorail - Original Construction  IRP041 Rebuild Switch Machines (M-3) - Mainline  IRP042 Traction Power Switchgear Upgrade Project  IRP043 Mover F & G Inspections  IRP044 Bus Stop Survey  IRP046 MSI and OKE Garages Fire Alarm Replacement Project  IRP047 Palmetto Yard Video & Access Control  IRP048 Tail Track Video Project  IRP049 Replacement of Bus DVR  IRP049 Replacement of Bus DVR  IRP050 Server Plan Upgrade Strategy  IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Plan  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  Metrorail Central Control Computer Room 120 KVA UPS Replacement  Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   |                   | Metromover Phase II Vehicle Door Facelift System               | <u> </u>               |
| Remove glass and install sacrificial film IRP038 Light Fleet Vehicle Replacement IRP039 Bus Maintenance Rail Protection System/Safety Lines IRP040 Structural Inspection of the Metrorail - Original Construction IRP041 Rebuild Switch Machines (M-3) - Mainline IRP042 Traction Power Switchgear Upgrade Project IRP043 Mover F & G Inspections IRP044 Bus Stop Survey IRP046 MSI and OKE Garages Fire Alarm Replacement Project IRP047 Palmetto Yard Video & Access Control IRP048 Tail Track Video Project IRP049 Replacement of Bus DVR IRP049 Replacement of Bus DVR IRP050 Server Plan Upgrade Strategy IRP051 MDT Network Upgrade Enhancements IRP052 Voice / Data Communication IRP053 Static Technology Tools IRP054 Metromover I/O System Replacement Plan IRP055 Bus Maintenance Component Replacement Plan IRP056 Data Transmission System - Metromover IRP057 Replacement Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  | IRP036            | Disaster Recovery (Backup IT Systems Hardware)                 | Sept 2010              |
| IRP039 Bus Maintenance Rail Protection System/Safety Lines  10/14/2011  IRP040 Structural Inspection of the Metrorail - Original Construction  IRP041 Rebuild Switch Machines (M-3) - Mainline  Part of CIP169  IRP042 Traction Power Switchgear Upgrade Project  March 2016  IRP043 Mover F & G Inspections  IRP044 Bus Stop Survey  4/4/2012  IRP046 MSI and OKE Garages Fire Alarm Replacement Project  IRP047 Palmetto Yard Video & Access Control  IRP048 Tail Track Video Project  IRP049 Replacement of Bus DVR  IRP050 Server Plan Upgrade Strategy  IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  Replacement  Mover Control Room Uninterrupted Power Supplies (UPS)  Replacement - Government Center  1/30/2018   | IRP037            |  | 6/24/2011              |
| IRP040 Structural Inspection of the Metrorail - Original Construction  IRP041 Rebuild Switch Machines (M-3) - Mainline Part of CIP169  IRP042 Traction Power Switchgear Upgrade Project March 2016  IRP043 Mover F & G Inspections see IRP257  IRP044 Bus Stop Survey 4/4/2012  IRP046 MSI and OKE Garages Fire Alarm Replacement Project 3/22/2012  IRP047 Palmetto Yard Video & Access Control 7/6/2005  IRP048 Tail Track Video Project 7/6/2005  IRP049 Replacement of Bus DVR 6/5/2017  IRP050 Server Plan Upgrade Strategy 11/1/2012  IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Replacement - Government Center 1/30/2018  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center 1/30/2018  | IRP038            | Light Fleet Vehicle Replacement                                |                        |
| IRP041 Rebuild Switch Machines (M-3) - Mainline Part of CIP169 IRP042 Traction Power Switchgear Upgrade Project March 2016 IRP043 Mover F & G Inspections see IRP257 IRP044 Bus Stop Survey 4/4/2012 IRP046 MSI and OKE Garages Fire Alarm Replacement Project 3/22/2012 IRP047 Palmetto Yard Video & Access Control 7/6/2005 IRP048 Tail Track Video Project 7/6/2005 IRP049 Replacement of Bus DVR 6/5/2017 IRP050 Server Plan Upgrade Strategy 11/1/2012 IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Plan unfunded IRP056 Data Transmission System - Metromover See IRP249 IRP057 Replacement Control Computer Room 120 KVA UPS Replacement - Government Center 1/30/2018 IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center 1/30/2018  | IRP039            | Bus Maintenance Rail Protection System/Safety Lines            | 10/14/2011             |
| IRP042 Traction Power Switchgear Upgrade Project March 2016 IRP043 Mover F & G Inspections see IRP257 IRP044 Bus Stop Survey 4/4/2012 IRP046 MSI and OKE Garages Fire Alarm Replacement Project 3/22/2012 IRP047 Palmetto Yard Video & Access Control 7/6/2005 IRP048 Tail Track Video Project 7/6/2005 IRP049 Replacement of Bus DVR 6/5/2017 IRP050 Server Plan Upgrade Strategy 11/1/2012 IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249 IRP056 Data Transmission System - Metromover See IRP249 IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP040            | Structural Inspection of the Metrorail - Original Construction |                        |
| IRP043 Mover F & G Inspections  IRP044 Bus Stop Survey  4/4/2012  IRP046 MSI and OKE Garages Fire Alarm Replacement Project  3/22/2012  IRP047 Palmetto Yard Video & Access Control  7/6/2005  IRP048 Tail Track Video Project  7/6/2005  IRP049 Replacement of Bus DVR  6/5/2017  IRP050 Server Plan Upgrade Strategy  11/1/2012  IRP051 MDT Network Upgrade Enhancements  Closed - no funding  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  See IRP249  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  See IRP249  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  RP058 Mover Control Room Uninterrupted Power Supplies (UPS)  Replacement - Government Center  | IRP041            | Rebuild Switch Machines (M-3) - Mainline                       | Part of CIP169         |
| IRP044 Bus Stop Survey  IRP046 MSI and OKE Garages Fire Alarm Replacement Project  IRP047 Palmetto Yard Video & Access Control  IRP048 Tail Track Video Project  IRP049 Replacement of Bus DVR  IRP050 Server Plan Upgrade Strategy  IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP042            | Traction Power Switchgear Upgrade Project                      | March 2016             |
| IRP046 MSI and OKE Garages Fire Alarm Replacement Project 3/22/2012  IRP047 Palmetto Yard Video & Access Control 7/6/2005  IRP048 Tail Track Video Project 7/6/2005  IRP049 Replacement of Bus DVR 6/5/2017  IRP050 Server Plan Upgrade Strategy 11/1/2012  IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249  IRP055 Bus Maintenance Component Replacement Plan unfunded  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Replacement Mover Control Computer Room 120 KVA UPS Replacement Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  | IRP043            | Mover F & G Inspections  | see IRP257             |
| IRP047 Palmetto Yard Video & Access Control 7/6/2005  IRP048 Tail Track Video Project 7/6/2005  IRP049 Replacement of Bus DVR 6/5/2017  IRP050 Server Plan Upgrade Strategy 11/1/2012  IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249  IRP055 Bus Maintenance Component Replacement Plan unfunded  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Replacement Mover Control Computer Room 120 KVA UPS Replacement Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP044            | Bus Stop Survey  | 4/4/2012               |
| IRP048 Tail Track Video Project 7/6/2005  IRP049 Replacement of Bus DVR 6/5/2017  IRP050 Server Plan Upgrade Strategy 11/1/2012  IRP051 MDT Network Upgrade Enhancements Closed - no funding IRP052 Voice / Data Communication Closed - no funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249  IRP055 Bus Maintenance Component Replacement Plan unfunded  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement Mover Control Room Uninterrupted Power Supplies (UPS) 1/30/2018  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) 1/30/2018   | IRP046            | MSI and OKE Garages Fire Alarm Replacement Project             | 3/22/2012              |
| IRP049 Replacement of Bus DVR  IRP050 Server Plan Upgrade Strategy  IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP047            | Palmetto Yard Video & Access Control                           | 7/6/2005               |
| IRP050 Server Plan Upgrade Strategy  IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP048            | Tail Track Video Project                                       | 7/6/2005               |
| IRP051 MDT Network Upgrade Enhancements  IRP052 Voice / Data Communication  IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project  IRP055 Bus Maintenance Component Replacement Plan  IRP056 Data Transmission System - Metromover  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  | IRP049            | Replacement of Bus DVR   | 6/5/2017               |
| IRP051 MDT Network Opgrade Ennancements IRP052 Voice / Data Communication IRP053 Static Technology Tools IRP054 Metromover I/O System Replacement Project IRP055 Bus Maintenance Component Replacement Plan IRP056 Data Transmission System - Metromover IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP050            | Server Plan Upgrade Strategy                                   | 11/1/2012              |
| IRP052 Voice / Data Communication funding IRP053 Static Technology Tools Closed - no funding IRP054 Metromover I/O System Replacement Project See IRP249 IRP055 Bus Maintenance Component Replacement Plan unfunded IRP056 Data Transmission System - Metromover See IRP249 IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  | IRP051            | MDT Network Upgrade Enhancements                               |                        |
| IRP053 Static Technology Tools  IRP054 Metromover I/O System Replacement Project See IRP249  IRP055 Bus Maintenance Component Replacement Plan unfunded  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center   | IRP052            | Voice / Data Communication                                     |                        |
| IRP055 Bus Maintenance Component Replacement Plan unfunded  IRP056 Data Transmission System - Metromover See IRP249  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center 1/30/2018  | IRP053            | Static Technology Tools  |                        |
| IRP056 Data Transmission System - Metromover See IRP249  IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement 1/30/2018  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center 1/30/2018  | IRP054            | Metromover I/O System Replacement Project                      | See IRP249             |
| IRP057 Metrorail Central Control Computer Room 120 KVA UPS Replacement  IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  1/30/2018  | IRP055            | Bus Maintenance Component Replacement Plan                     | unfunded               |
| Replacement  Replacement  Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center  1/30/2018  1/30/2018  | IRP056            | Data Transmission System - Metromover                          | See IRP249             |
| IRP058 Mover Control Room Uninterrupted Power Supplies (UPS) Replacement - Government Center 1/30/2018   | IRP057            |  | 1/30/2018              |
|  | IRP058            | Mover Control Room Uninterrupted Power Supplies (UPS)          | 1/30/2018              |
| IRP059 Multi-Channel Voice Recorder 6/1/2008   | IRP059            | Multi-Channel Voice Recorder                                   | 6/1/2008               |







| Project<br>Number | Project Name   | Date of Last<br>Update  |
|-------------------|--|-------------------------|
| IRP060            | Transit System Signage Replacement                         | 5/10/2012               |
| IRP061            | Bus Maintenance Brake Dynometer Equipment Acquisition      | unfunded                |
| IRP062            | ETS - Telephone Cable Replacement - Rail                   |                         |
| IRP063            | Metromover Wayside Overhaul                                | See IRP249              |
| IRP064            | 40 Yr Recertification Bldgs 4 & 5 @ 3300 NW 32 Ave         | 8/18/2015               |
| IRP065            | SPCC Fire Alarm and Halon Replacement Project              | Completed               |
| IRP066            | Rail Fire Alarm and Halon Replacement Project              | Duplicate see<br>IRP098 |
| IRP067            | Structural Inspection of the Downtown Metromover           |                         |
| IRP068            | Mover Fiber Emergency Project                              | 5/30/2015               |
| IRP069            | Bus Maintenance Yard Mule Replacement Project              | 4/18/2011               |
| IRP070            | Bus Maintenance Yard Sweepers Replacement Project          | unfunded                |
| IRP071            | Bus Maintenance Shop Floor Scrubbers                       | 1/5/2017                |
| IRP072            | Metromover System Signage Replacement                      | 5/10/2012               |
| IRP073            | MDT Regional Training Center                               | 7/7/2005                |
| IRP074            | Currency Counters @ Govt Center Station - Money Room       | 4/20/2020               |
| IRP075            | Metromover Brickell Extension Guideway Painting            |                         |
| IRP076            | Structural Inspection of the Metromover Brickell Extension |                         |
| IRP077            | Structural Inspection of the Metrorail Palmetto Extension  |                         |
| IRP078            | Structural Inspection of the Metromover OMNI Extension     |                         |
| IRP079            | Mover 13kv Transformers                                    | See IRP249              |
| IRP080            | Safety Walkway Sections for the Metromover Test Track      | See IRP249              |
| IRP081            | DLN Vehicle Containment Barriers                           | 6/1/2016                |
| IRP082            | Train to Wayside Communications(TWC)                       | Unfunded                |
| IRP083            | Replace Metromover Platform LCD Signs and SCUs             | 1/15/2015               |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| IRP084            | Door Replacement at Various locations Transit Wide                 |                        |
| IRP085            | Waste Water Treatment System                                       | 10/31/2013             |
| IRP086            | Uninterrupted Power Supply-Mainline(Metrorail)                     | 1/30/2018              |
| IRP087            | Central O & I Garage Shop Floor Leveling                           | 12/6/2017              |
| IRP088            | Install Fuel Transfer Pump for Central Control Bus Facility        |                        |
| IRP089            | Parking Garages Relamping (Okee, MLK, SMI, DLN 7, SW 296 St P & R) | 6/14/2019              |
| IRP090            | Metromover Lighting (All Stations)                                 |                        |
| IRP091            | College Bayside Station Lighting                                   | 6/1/2016               |
| IRP092            | College North Station Lighting                                     | 6/1/2016               |
| IRP093            | First Street Station Lighting                                      | 6/1/2016               |
| IRP094            | Bus Maintenance Automatic Fire Suppression Retrofit                | 3/5/2018               |
| IRP095            | Metromover Public Address System Replacement                       | 11/10/2016             |
| IRP096            | Rail Public Address System Replacement                             |                        |
| IRP097            | Lehman Facility - Fire Systems                                     | 6/14/2019              |
| IRP098            | Fire Alarm Installation at Rail Stations                           | 7/13/2017              |
| IRP099            | Mover Maintenance Facility - Fire Systems                          | 6/14/2019              |
| IRP100            | Emergency Plumbing Fixtures  | 6/14/2019              |
| IRP101            | William Lehman Site Lighting                                       |                        |
| IRP102            | Metromover Bridge Navigational Lights                              | 6/14/2019              |
| IRP103            | Mover Fire Alarm and Halon Replacement Project                     |                        |
| IRP104            | Uninterrupted Power Supply-Mainline(Metromover)                    | 1/30/2018              |
| IRP105            | Uninterrupted Power Supply - Govt Center                           | 7/15/2013              |
| IRP106            | Bus Garages Northeast Rollup Doors                                 | 6/14/2019              |
| IRP107            | Lift Replacement Metrobus  | 5/19/2021              |







| Project<br>Number | Project Name   | Date of Last<br>Update  |
|-------------------|--|-------------------------|
| IRP108            | Chiller Unit Replacement at William Lehman Field                 | 6/14/2019               |
| IRP109            | Emergency Backup Generators                                      |                         |
| IRP110            | Mover Maintenance Facility - Lifts                               | 6/14/2019               |
| IRP111            | Porcelain Enamel Sign Replacement                                | 5/10/2012               |
| IRP112            | Uninterrupted Power Supply for Network Equipment                 | 4/1/2013                |
| IRP113            | Mobile Technology Tools & Bus Driver Training System - Vigil     | 3/1/2012                |
| IRP114            | Bus Garages: Bus Washers and Cyclones                            | unfunded                |
| IRP115            | Purchase Computer Equipment for Rail, Mover & Bus Washes         | 6/1/2016                |
| IRP116            | Hydraulic Mobile Bus Lifts (36 Lifts)                            | 6/1/2016                |
| IRP117            | Bus Maintenance DEF Dispensing System                            |                         |
| IRP118            | Metrorail & Metromover Train Wash                                | 6/14/2019               |
| IRP119            | Vehicle Replacement (P-Cars)                                     | 9/30/2015               |
| IRP120            | Bus Maintenance E Stroke Brake Monitoring System on Optima Buses | Closed - no funding     |
| IRP122            | Switch Logic Cabinet Overhaul (Metromover)                       | 5/13/2016<br>See IRP249 |
| IRP123            | Train Control DC Power Source                                    | Part of CIP169          |
| IRP124            | Replacement Work Vehicles 10-15 Year Plan                        |                         |
| IRP125            | Bus Garages: Lot Resurfacing                                     | 6/14/2019               |
| IRP126            | Mover & Lehman Facility - Water Main                             | 6/14/2019               |
| IRP127            | Electric Engine Cooling Systems                                  | 6/14/2019               |
| IRP128            | Personnel/Payroll Systems Replacement(PDS, AMR, PCD, PALS)       | 9/15/2016               |
| IRP129            | Lehman Facility Lot Resurfacing                                  | 6/14/2019               |
| IRP130            | Flood Mitigation @ William Lehman Facility                       | 6/14/2019               |
| IRP131            | Renovation of Drain Field  | 6/14/2019               |
| IRP132            | Lehman Center Yard Tower Upgrade                                 | closed - see<br>CIP019  |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| IRP133            | LED Signal Upgrades   | Part of CIP169         |
| IRP134            | Replace Elevator Machine Room & Call Ventilation              | 6/14/2019              |
| IRP135            | Facility Painting Program                                     | 6/14/2019              |
| IRP136            | South Dade Busway Stations                                    | 6/14/2019              |
| IRP137            | Ceiling Sign Cabinet Replacement                              | 6/14/2019              |
| IRP138            | Site Entrance Sign Replacement                                | 5/10/2012              |
| IRP139            | Lehman & Mover Facility Plumbing                              | 6/14/2019              |
| IRP140            | Traction Power Rectifier Transformer Project                  | 4/14/2018              |
| IRP141            | Metrorail Lighting  |                        |
| IRP142            | Metrorail Redundant Track Circuit System                      | unfunded               |
| IRP143            | Metrorail Station Refurbishment/Door Replacement @ Metromover |                        |
| IRP144            | Metrorail Escalators Replacement/Elevators Refurbishment      |                        |
| IRP145            | Parking Garages Overhaul                                      |                        |
| IRP145A           | Earlington Heights Garage                                     |                        |
| IRP146            | Lift Replacement for William Lehman Facility (WLF)            | see IRP223             |
| IRP147            | Traction Power Gap Ties                                       | See IRP042,<br>IRP299  |
| IRP148            | Metrorail & Metromover Train Control System Replacement       |                        |
| IRP149            | Traction Power Substation                                     | unfunded               |
| IRP150            | Wayside Overhaul  | See IRP249             |
| IRP151            | AC Unit Substations   |                        |
| IRP152            | Switch Machine Cable - Yard                                   | See IRP316             |
| IRP153            | AC Unit Substations - Palmetto Yard                           |                        |
| IRP154            | Switch Machine Cable - Mainline                               | See IRP316             |
| IRP155            | Replace Switch Machines - Yard                                | See IRP316             |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| IRP156            | Metromover Inner Loop Guideway Painting                     | 4/1/2010               |
| IRP157            | Metromover Omni Extension Guideway Painting                 | 4/1/2010               |
| IRP158            | Metrorail Street Box Girder Guideway Painting               | 4/1/2010               |
| IRP159            | Fastener Replacement Station Areas                          | 6/16/17<br>See CIP148  |
| IRP160            | ARRA Program Management                                     | 9/30/2015              |
| IRP161            | Central & Northeast Bus Lot Lighting Upgrade                | 6/14/2019              |
| IRP162            | Battery Replacement Plan                                    | unfunded               |
| IRP163            | Dadeland South Metrorail Station Signage Service            | 5/10/2012              |
| IRP164            | Metrorail Parking Fare Payment Signage                      | 5/10/2012              |
| IRP165            | Metrorail Station Identifier Sign Panel Replacement         | 5/10/2012              |
| IRP166            | Metrorail/Metromover Vehicle Signage Replacement            | 5/10/2012              |
| IRP167            | Metrorail & Metromover Regulatory Signage Replacement       | 5/10/2012              |
| IRP168            | Central Bus Garage - Repair Guide Rails                     | 6/1/2016               |
| IRP169            | Douglas Overpass Elevator Cab Replacement                   | 10/8/2010              |
| IRP170            | Digital Recorders DR600 GPS Retrofit                        | 5/23/2017              |
| IRP171            | Chiller Unit Replacement                                    |                        |
| IRP172            | Metrorail Electronic Real-Time Signage                      |                        |
| IRP173            | Metrobus Electronic Real-Time Signage                       | 11/1/2018              |
| IRP174            | Palmetto Metrorail Station ADA Assessment                   | 10/1/2012              |
| IRP175            | New Rail Fleet Intermediate Overhauls                       |                        |
| IRP176            | Install Various Glass Panels at County Bus Shelters         | 9/13/2011              |
| IRP177            | Repair of CBS Wall at Hialeah Station Parking Lot           | 6/1/2016               |
| IRP178            | Rail Replacement Mainline Curve Track                       | 6/16/17<br>See CIP148  |
| IRP179            | Mainline Crossover Replacement Ties, Concrete and Fasteners | 6/16/17<br>See CIP148  |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| IRP180            | Transition Area (Palmetto Extension) Frog Replacement                           | 6/16/17<br>See CIP148  |
| IRP181            | Track and Guideway Rehabilitation Sub Set                                       | 6/16/17<br>See CIP148  |
| IRP182            | Mainline Turnout Replacement Phase II   | 6/16/17<br>See CIP148  |
| IRP183            | Parking Space Counters at Metrorail Station Garages                             | 10/29/2018             |
| IRP184            | Okeechobee Parking Garage Elevator Recall                                       | 6/1/2016               |
| IRP185            | South Miami Parking Garage Elevator Recall                                      | 6/1/2016               |
| IRP186            | Refurnish Luminaries @ 1st St. & Bayfront Park Mover Stations                   | 6/1/2016               |
| IRP187            | Replace Exterior Ceiling & Lighting @ Knight Center & Miami Ave. Mover Stations | 6/1/2016               |
| IRP188            | P & R @ SW 204 Street Lighting Upgrade  | 6/14/2019              |
| IRP189            | Elevator Phone & Alarm Replacement @ Hialeah Sta.                               | 6/14/2019              |
| IRP190            | Bus Stop Shelter Signage - RFP784   | 8/21/2012              |
| IRP191            | Replace Underground Sanitary Drainage Line @ SPCC Restroom                      | 4/27/2012              |
| IRP192            | Replace Roof@Earlington Heights Train Control Room                              | 6/1/2016               |
| IRP193            | Metrorail M-Path Implementation of MPO Master Plan                              | 10/1/2011              |
| IRP194            | Install Guard Booth @ Lehman Facility   | 6/1/2016               |
| IRP195            | Replace Floor Drain @ Lehman Facility   | 6/1/2016               |
| IRP196            | Kendall Drive Signalization Project (ARRA)                                      | 5/27/2017              |
| IRP197            | Procurement of Armored Trucks   | 10/10/2014             |
| IRP198            | Santa Clara Station Ductbank and Cable Replacement                              | 5/8/2013               |
| IRP199            | Metrorail Video System Upgrade  | 5/19/2017              |
| IRP200            | Metrorail LED Station Lighting (Phase 1 - Cylinders)                            | 6/1/2016               |
| IRP201            | Metrorail LED Station Lighting (Phase 2 - Cylinders)                            | 10/1/2017              |
| IRP202            | E-H and Brownsville Delayed Door Egress System                                  | 6/1/2012               |
| IRP203            | Replace Emergency Doors @ Riverwalk Mover Station                               | 6/1/2016               |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| IRP204            | TWC Wayside Equipment Installation Metrorail Stations                                  |                        |
| IRP205            | Replace Roof @ Central Fuel Island (3300 NW 32 Ave)                                    | 6/1/2016               |
| IRP206            | Modify Entrances @ Govt Center Rail & Mover Stations                                   | 1/20/2020              |
| IRP207            | Demolish Building @ 9590 NW 27 Avenue  | 6/1/2016               |
| IRP208            | Pressure Washing & Painting @ Dadeland North Parking Garage                            | 6/1/2016               |
| IRP209            | William Lehman Facilities Roof Repair  | 6/1/2016               |
| IRP210            | Structural Inspection of the Metrorail AirportLink - Bridge 7                          |                        |
| IRP211            | Inspection Vehicle for MIC Extention   | 9/5/2018               |
| IRP212            | Door Release Delay System at MLK, Northside & Santa Clara Stations                     | 4/15/2014              |
| IRP213            | Overhaul Metrorail Wheel Truing Machine  | 12/15/2016             |
| IRP214            | Traction Power Crane Truck   |                        |
| IRP215            | Comprehensive Renovation of 19 MDT Metrorail Station Bathrooms (17 completed -6/23/18) |                        |
| IRP216            | Procurement of Mobile Lifts  | See IRP107             |
| IRP217            | Air Conditioning Installation at MDT Northeast Facility                                | 12/1/2013              |
| IRP218            | Fare Collection Emerging Technology Enhancements and Regional Expansion                | 4/6/2015               |
| IRP219            | Procurement of Heavy Duty Service Trucks   | 3/7/2018               |
| IRP220            | Underwater Bridge Inspections Metrorail & Metromover                                   |                        |
| IRP221            | Traction Power Three Reel Trailer  | 1/30/2020              |
| IRP222            | Floor Leveling Project @ Three MDT Facilities (Central, Coral Way, Northeast)          | 1/16/2015              |
| IRP223            | Metrorail Maintenance Vehicle Lifts  | 8/24/2021              |
| IRP224            | William Lehman Facility, Vehicle Maintenance Bathroom                                  | 10/30/2018             |
| IRP225            | Metrorail Floor and Component Replacement  | 8/18/2017              |
| IRP226            | Emergency Roof Replacement at Lehman Facility  | 6/1/2014               |
| IRP227            | Forklift Purchase - Rail Vehicle Maintenance   | See IRP271             |







| Project | Project Name  | Date of Last            |
|---------|---|-------------------------|
| Number  | Metrorail Fiber Optic Repair and Capacity Augmentation                                    | Update                  |
| IRP228  | Project   |                         |
| IRP229  | Emergency Recertification of Horizontal Lifeline Systems at Five MDT Location             | 3/1/2018                |
| IRP230  | Procurement of Diesel Forklifts   | 5/27/2019               |
| IRP231  | Install Four (4) Rooftop A/C Unites at Northeast Bus Garage                               | 9/1/2014                |
| IRP232  | MDT Garage Wireless Implementation  | 1/7/2016                |
| IRP233  | Replacement of Diamond (Center) Frogs at Culmer<br>Crossover                              |                         |
| IRP234  | Railcar Cleaner Platform Replacement Project  |                         |
| IRP235  | SE 1 Avenue Metromover Corridor - FDOT Easement to County for MDT                         | 8/31/2016               |
| IRP236  | Purchase of Hi-Rail Crewcab Trucks  | under separate contract |
| IRP237  | Metromover Traction Power Cable Replacement   |                         |
| IRP238  | Bus Body Rehabilitation   | 10/20/2019              |
| IRP239  | Metrorail LED Station Lighting (Phase 3 - Cylinders) University, Culmer and Civic Center  | 12/31/2019              |
| IRP240  | Metrorail LED Station Lighting (Phase 4 - Cylinders) Dadeland North, MLK, South Miami     | 4/1/2018                |
| IRP241  | Metrorail LED Station Lighting (Phase 5 - Cylinders) Tri-Rail,<br>Santa Clara, Allapattah | 7/1/2020                |
| IRP242  | Metrorail Programmable Logic Controller Replacement                                       | See IRP319              |
| IRP243  | Culmer Crossover Improvements   | 9/5/2018                |
| IRP244  | Traction Power Switchgear Replacement   | 2/5/2020                |
| IRP245  | Purchase of New Underfloor Rail Wheel Truing Machine                                      | See CIP220              |
| IRP246  | Bus Stop Signs Removal & Installation   |                         |
| IRP247  | Government Center Station - Fire Sprinkler System   |                         |
| IRP248  | Repair of Water Fountains at Vizcaya & University of Miami<br>Metrorail Stations          | 11/25/2015              |
| IRP249  | Metromover Comprehensive Wayside System Overhaul  |                         |
| IRP250  | US1 Picket Fence Modification from SW 27 Ave to SW 24th Ave                               | 10/11/2017              |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| IRP251            | Metrorail/7600 NW 27 Ave - Fence Line Encroachment   | 4/28/2016              |
| IRP252            | Metrorail Circuit Breaker Refurbishment / Retrofit & Switchgear Maintenance                          | 9/29/2017              |
| IRP253            | Solar Panels for Buses   | 10/20/2019             |
| IRP254            | Replacement of brush/train modules and operating system @ Metrorail Train Wash                       | 12/21/2017             |
| IRP255            | Replacement of Tactile Tiles and Between-Car Barriers @ Metromover Stations                          | closed                 |
| IRP256            | Structural Repair at Allapattah Station Emergency Stairs   | 2/5/2020               |
| IRP257            | Metromover Vehicle F and G Inspections   | See IRP300             |
| IRP258            | Field Engineering Systems Software and Hardware Upgrades   | closed                 |
| IRP259            | Demolish of Building @ 29500 S. Dixie Hwy  | 11/9/2017              |
| IRP260            | Fueling Terminal Modernization   |                        |
| IRP261            | LCD Electronic Signage at Bus Stops  | unfunded               |
| IRP263            | Automated Fare Collection System (AFCS) Cloud Migration  |                        |
| IRP264            | Infotainment Upgrade to MDT Bus Fleet  | unfunded               |
| IRP265            | Traffic Signal Prioritization (TSP) Expansion to Congestion Mgmt. Plan / Real-Time Connected Vehicle |                        |
| IRP266            | Metrorail Platform Cabling Replacement   | 2/3/2017               |
| IRP267            | Purchase of Rail Wheel Press Machine   | 10/30/2020             |
| IRP268            | Metrorail Tri-Rail Station Traction Power Sub-Station  |                        |
| IRP269            | Diesel Tank Cleaning and Maintenance   |                        |
| IRP270            | Metromover HVAC EPA Compliance/Overhaul  |                        |
| IRP271            | Purchase of Five (5) Electric Forklifts for Materials Management Division                            | 1/21/2020              |
| IRP272            | Traffic Management Center Phase 1 Reconfiguration Project  | 11/15/2016             |
| IRP273            | Metromover Vehicle Floor Replacement   | See IRP300             |
| IRP274            | Replacement of Light Poles and luminairies at Culmer Metrorail Station-Park & Ride                   | 2/1/2018               |
| IRP276            | Metrorail Platform Cabling Replacement   |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update       |
|-------------------|--|------------------------------|
| IRP277            | Video Wall for Bus Traffic Control   | unfunded                     |
| IRP278            | Lehman Yard Perimeter Security Fence   |                              |
| IRP279            | Install new electrical outlets for the three bus garage facilities           | 5/1/2017                     |
| IRP280            | Install Solar Pole Light @ Vizcaya Metrorail Station                         | 11/1/2017                    |
| IRP281            | Metromover Comprehensive System Replacement                                  | 5/30/17 see<br>IRP249/OSP220 |
| IRP282            | DPM Maintenance Building AC Replacement (40-ton)                             | 11/30/2018                   |
| IRP283            | Dadeland North Parking Garage - Fire Suppression                             |                              |
| IRP285            | Metrorail Floor Replacement - Ten (10) Railcars                              | 3/28/2019                    |
| IRP286            | Metrorail Motor Control Overhaul Project - Twenty (20)<br>Railcars           | 6/12/2019                    |
| IRP287            | DTPW Rail Mainline Video Equipment Hardening                                 | 1/7/2018                     |
| IRP289            | University Station Overpass Video Activation                                 | see CIP184                   |
| IRP290            | Renovation of Northeast Bus Transportation Building & Operators Bathroom     |                              |
| IRP291            | Replacement of Four Emergency Exit Doors at Culmer Station Entrance          |                              |
| IRP292            | Metromover Escalators Replacement & Elevators Refurbishment                  |                              |
| IRP293            | Bridge House Modernization   | Unfunded                     |
| IRP294            | ESIS Recapitalization  |                              |
| IRP295            | Real-Time Connected Vehicle  | See IRP265                   |
| IRP297            | Train Control Infrastructure Parts Procurement                               | 10/20/2019                   |
| IRP298            | New Track & Guideway Work Facility   |                              |
| IRP299            | Traction Power Switchgear Replacement Project Phase III Updates              |                              |
| IRP300            | Metromover Vehicle Mid-Life Overhaul   |                              |
| IRP301            | Flatbed and Pick-up Trucks for Materials Management Daily Operations         | 5/29/2020                    |
| IRP303            | Track & Guideway Work Facility Building                                      | 5/23/2022                    |
| IRP304            | Construction, Engineering and Inspection Services for IRP Projects (Support) |                              |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| IRP305            | Bus Passenger Benches   | 2/27/2020              |
| IRP306            | Renovate Lehman Center 2nd Floor (Admin)  |                        |
| IRP307            | Upgrade SW 112 Ave Park & Ride Lot (Target)   |                        |
| IRP308            | Activu Server Recapitalization  |                        |
| IRP309            | SCADA SCU Server Recapitalization   |                        |
| IRP310            | The Farebox System Modernization - all DTPW Bus Facilities  |                        |
| IRP311            | Torsion and Pullout Test located at Miami-Dade Metrorail  | 4/1/2019               |
| IRP312            | DPM Horizontal Fall Arresting System  |                        |
| IRP313            | SW 42 Ave over Coral Gables Canal Bridge No. 874275<br>Emergency Repair Design                        |                        |
| IRP314            | Pressure Cleaning & Repainting of the Exterior of the Dadeland North Metrorail Station Parking Garage | Funded by IRP145       |
| IRP315            | Metromover Concrete Removal & Safety Netting Installation   |                        |
| IRP316            | Green/Orange Lines and PYD Switch Machine and Cable Replacement                                       | Part of CIP169         |
| IRP317            | Structural Repairs at Dadeland North Metrorail Station Parking Garage                                 | see IRP145             |
| IRP318            | Glass Doors Replacements at Government Center Metrorail<br>Station Mezzanine Level                    | 10/2/2019              |
| IRP319            | Metromover and Metrorail SCADA and Enterprise Ethernal Switches Replacements                          |                        |
| IRP321            | Lehman Curve N41 Realignment  |                        |
| IRP322            | Metromover School Board Station Light Poles & Light Fixtures Upgrade                                  |                        |
| IRP323            | Parking Space Counters at Additional Metrorail Station Garages  |                        |
| IRP324            | ADA Vans (Americans with Disabilities Act)  |                        |
| IRP325            | Uplift Anchor Repairs at Pier BK-38 - Metromover Brickell Loop  |                        |
| IRP326            | Vehicle Maintenance Break Room Component Shop & Offices Remodel @ Lehman Center                       |                        |
| IRP327            | PYD Road Crossing Renewal   |                        |
| IRP328            | Train Control Field Support on the Metrorail System Guideway and Train Control Rooms                  |                        |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| IRP329            | Bus Garage & Employee Parking Lot Fixtures Upgrade  |                        |
| IRP330            | South Corridor (South Dade Transitway) Maintenance<br>Agreement - RFP Development                           |                        |
| IRP331            | Network Core Switches Recapitalization  |                        |
| IRP332            | Wireless LAN Access Point Recapitalization  |                        |
| IRP333            | Parking Lot Refurbishment at NE, Coral Way & Central Facilities   |                        |
| IRP333A           | Parking Lot Refurbishment at the Northeast Bus Facility   |                        |
| IRP333B           | Parking Lot Refurbishment at the Coral Way Bus Facility   |                        |
| IRP333C           | Parking Lot Refurbishment at the Central Bus Facility   |                        |
| IRP334            | Facilities Management Service Agreement   |                        |
| IRP335            | Upgrade Hialeah & Vizcaya Metrorail Station Light Poles & Fixtures  |                        |
| IRP336            | Upgrade Palmetto Metrorail Station Perimeter Fencing Light Poles & Fixtures                                 |                        |
| IRP337            | Coral Way Bus Facility Transportation Building Remodeling   |                        |
| IRP338            | Third Rail Isolation Disconnect Switches Replacement @ Palmetto Yard Maintenance Facility and Rail Guideway |                        |
| IRP339            | DC Switchgear Upgrade Phase IV @ 8 Metrorail Traction Power Substations                                     |                        |
| IRP340            | Third Rail Expansion Joints Replacement   |                        |
| IRP341            | Metromover Train Automatic Disinfection System  |                        |
| IRP342            | Countywide Structural & Underwater Inspections for 13<br>Pedestrian Bridges                                 |                        |
| IRP343            | Metrorail, Metromover & Metrobus Facilities Replacement Doors   |                        |
| IRP344            | Dadeland South Tail Track - Installation of Security Perimeter Fence  |                        |
| IRP345            | DC Switchgear Upgrade Phase VI @ Palmetto Yard TPSS   |                        |
| IRP346            | 40-Year Recertification DTPW Transit Facilities   |                        |
| IRP347            | 40-Year Recertifications of DTPW Transit Facilities (2022)  |                        |
| IRP348            | Lightning Protection Grounding Network & Lighting Arresters<br>Upgrade & Replacement Project Phase 1        |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| IRP349            | Coconut Grove Metrorail Station Repair                                 |                        |
| IRP350            | Earlington Heights Metrorail Station Garage Repair                     |                        |
| IRP351            | Vizcaya Metrorail Station Repair                                       |                        |
| IRP352            | Fifth Street Station to Eighth Street Station - 600V Cable Replacement |                        |
| IRP353            | PDS TI, T2, T7 Transformer Replacement at the Metromover System        |                        |

Source: Transportation and Public Works Active Project List May 2022. pdf

Table E-3: Miscellaneous Project Support (MPS) Projects

| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS001            | Riverwalk ATT Site   | 11/30/2011             |
| MPS002            | 79th Street SFRTA Tri-Rail Station   | 1/1/2011               |
| MPS003            | US1 & SW 40 Street - Right Turn Lane Widening<br>Improvement   | 3/1/2010               |
| MPS004            | Palmetto Extension - FDOT Directional Boring under Metrorail   | 9/1/2011               |
| MPS005            | Corner of NW 32 Ave and 41 Street - FPL and Comcast Relocation of Pole and Manhole                     | 11/1/2008              |
| MPS006            | Tercero Storage Yard - Permit for Water Main Extension   | 2/1/2009               |
| MPS007            | Simpson Park - Proposed Playground adjacent to Guideway - Interlocal w/City of Miami                   | 5/30/2013              |
| MPS008            | Metromover ROW @ NE 2 St to NE 3 St - Pet Trail Proposal   |                        |
| MPS009            | SW 10 Street WASD Pipeline Under Metrorail & Metromover  | 4/10/2015              |
| MPS010            | Gables Station at Douglas Metrorail Station  |                        |
| MPS011            | Artefacto at 101 South Dixie Highway   | 9/29/2021              |
| MPS012            | Ponce De Leon Parking Lot Extension @ 405 So. Dixie Highway  | 9/21/2012              |
| MPS013            | South Miami Metrorail Station  | 9/21/2012              |
| MPS014            | 29000 S. Dixie Hwy WASD Easement Request   |                        |
| MPS015            | Installation of new FPL overhead transmission line along Busway & Metrorail (Turkey Point Units 6 & 7) |                        |
| MPS016            | Dadeland North Station - WASD Pump Station 226   | 5/13/2013              |







|                   |  | D : 41                 |
|-------------------|--|------------------------|
| Project<br>Number | Project Name   | Date of Last<br>Update |
| MPS017            | Transfer of MDT Parcels to OCED  | 5/30/2013              |
| MPS018            | Caribbean Boulevard/SW 200 Street - Proposed TOD by Housing & Community Development                        |                        |
| MPS019            | Northside Metrorail Station - TOD  |                        |
| MPS020            | Okeechobee Metrorail Station - Proposed TOD by Housing & Community Development                             |                        |
| MPS021            | Joint Development Project @ SW 295th & 296th Street  | 8/15/2017              |
| MPS022            | Gran Via (SW 127 Ave & 8 St) - TOD by Housing & Community Development                                      | 9/25/2014              |
| MPS023            | FPL License Agreement to Rebuild Existing Circuit - Along Ponce de Leon Blvd from Red Road to Douglas Road |                        |
| MPS024            | Palmetto Bay Multi-Modal Center  | 3/15/2012              |
| MPS025            | Dadeland No./South Fl. Car Wash LLC  | 9/21/2012              |
| MPS026            | Miami River Greenway - City of Miami M-PATH  | 12/30/2012             |
| MPS027            | Museum Park  | 6/11/2012              |
| MPS028            | Pedestrian Pathway - NW 10 St to NW 3 Ave  | 5/30/2013              |
| MPS029            | Children's Courthouse - Parking Lot Redevelopment  | 10/22/2015             |
| MPS030            | Brothers to the Rescue Land Exchange   | Proj on HOLD           |
| MPS031            | MDT Route 133 (Tri-Rail Airport Shuttle)   | 7/4/2005               |
| MPS032            | SR 836/Dolphin Expressway Southwest Extension  | 6/6/2019               |
| MPS033            | 1000 NW 1 Ave - Beautification of Parcel by Carlisle Group   | 9/11/2015              |
| MPS034            | So Miami Hosp Force Main Project - WASD Easement   | 3/15/2012              |
| MPS035            | FL Gas Transmission 24" Gas MainlineLloop Miami Exp  | 3/30/2013              |
| MPS036            | Bus Station Reloc. @ Busway & SW 116 St to SW 120 St   | 4/6/2015               |
| MPS037            | Shorty's Restaurant @ 9200 S Dixie Hwy / Sewer Ext.  | 3/15/2013              |
| MPS038            | Courthouse Plaza Miami - SW 1st St - FPL Relocation  | 12/30/2012             |
| MPS039            | SR 934 / E 4 Ave - Milling & Resurfacing Work (FDOT)   | 12/31/2013             |
| MPS040            | Bird Rd/SW 38 St to US1- Milling & Resurf. (FDOT)  | 12/31/2013             |
|                   |  |                        |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS041            | SR5/US1 (SW 168 St - 136 St) Milling & Resurf. (FDOT) | 12/31/2013             |
| MPS042            | SW 87 Ave (US1 to SW 128 St) Milling & Resurf (FDOT)  | 2/28/2013              |
| MPS043            | SW 264/268 St Connector - PWD Project                 | 4/15/2015              |
| MPS044            | FTTS 358 Mitchell Substation @ Busway & SW 92 Ave     | 6/8/2012               |
| MPS045            | 546 - Suniland @ Busway & SW 121 St                   | 6/8/2012               |
| MPS046            | Cabana Apts/Inst Fiber Optic Cable/SW 200 Dr & US1    | 6/8/2012               |
| MPS047            | Resort World Miami Int'l-Mover Omni Loop Relocation   | 1/1/2012               |
| MPS048            | Parking Lot Lease - Lot behind 2640 SW 28 Lane        | 5/30/2013              |
| MPS049            | SR90/SW 8 St - FDOT- Milling & Resurfacing Work       | 12/31/2015             |
| MPS050            | Casa Matias Apts/SW 260 St & Busway/Sidewalk Work     | 12/30/2014             |
| MPS051            | Bridge Mount Conduit@Metrorail Trail Track/So. End    | 12/31/2016             |
| MPS052            | I-395 Road Improvements/Bicentennial Park Station     | 6/30/2014              |
| MPS053            | SE 5 St/1 Ave-City of Miami-Roadway Improvement       | 3/15/2017              |
| MPS054            | NW 12 Ave & 20 St/Roadway Improvements - FDOT         | 8/28/2014              |
| MPS055            | W 20 St & 8 Ave - FPL Fibernet Gable Install          | 6/8/2012               |
| MPS056            | NW 79 St CSX Crossing - Track Repairs                 | 4/2/2012               |
| MPS057            | 900 Biscayne Blvd - Placement of Crane                | 12/30/2013             |
| MPS058            | OTV - Construction of Chilled Water Supply (ISD)      | 11/19/2012             |
| MPS059            | Lofts 2/1 St Mover Station - Window Cleaning          | 4/3/2012               |
| MPS060            | NW 27 Ave/NW 64 St - Fire Sta #2 - Water Main Inst.   | 11/30/2013             |
| MPS061            | My Brickell - New Build. Const 31 SE 6 St             | 1/31/2014              |
| MPS062            | Easement - So Mia Police Dept - Exit Lane             |                        |
| MPS063            | SE 1 Ave/SE 6 St - Relo. of Overhead Facilities (FPL) | 8/2/2012               |
| MPS064            | Metrorail ROW & Coral Way/Relo. of 2 FPL Poles        | 6/3/2012               |
|                   |   |                        |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS065            | NW 36 St & NW 12 Ave/FDOT Road Improvements         | 9/30/2014              |
| MPS066            | URD Newsstand @ Adrienne Arsht Mover Station        |                        |
| MPS067            | MDC Student Support Bldg/Bayside Sta/Access Exit    |                        |
| MPS068            | NW 12 Ave & NW 29 St/Cable Install by ABB           | 12/11/2012             |
| MPS069            | Miami Intermodal Center (MIC)                       | 11/12/2021             |
| MPS070            | SW 57 Av/SW 68 St - Road Improvements - FDOT        | 12/31/2014             |
| MPS071            | Metromover/SW 1 St - Painting of Congress Bldg.     | 10/30/2012             |
| MPS072            | Busway & 296 St - Conduit/Cable Installation        | 1/21/2013              |
| MPS073            | Overtown Metrorail Sta/Cable Replacement by AT&T    | 10/30/2012             |
| MPS074            | SE 26 Rd/SW 1 Av - Sidewalk Construction (FDOT)     | 3/31/2015              |
| MPS075            | OTV - Install Aerial Fiber Optic Cable - ETSD       | 10/30/2012             |
| MPS076            | SR826/Palmetto Expressway Express Lanes PD&E Study  | 7/6/2005               |
| MPS077            | Fifth St. Mover Sta - Sealant App Fed Detention Ctr | 12/30/2012             |
| MPS078            | Env @ 901 S. Miami Ave - New Bldg Construction      | 3/11/2015              |
| MPS079            | N. of Okeechobee Sta - PWWM Telemetry Installation  | 9/30/2014              |
| MPS080            | MAM Sculpture Installation                          | 2/6/2014               |
| MPS081            | Millicento Bldg - 1100 So Miami Ave - Condo Const   | 7/1/2015               |
| MPS082            | Fifth St Mover Station - Rd Widening/Acquisition    | 3/15/2017              |
| MPS083            | Palmetto Corridor - FDOT Road Widening/Acquisition  | 12/10/2017             |
| MPS084            | Coconut Grove Sta - Fiber Optic Cable Replacement   | 2/30/2013              |
| MPS085            | NW 37 Ave - Okee Station - Cable Re-attachment      | 3/30/2013              |
| MPS086            | 48 E Flagler St - Painting of Building Façade       | 12/30/2013             |
| MPS087            | College Bayside Station/McDonald's Renovation       | 12/30/2013             |
| MPS088            | US1 & SW 17 Ave - Utility Locates - FDOT            | 3/30/2013              |
|                   |   |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS089            | US1 & SW 27 Avenue - Utility Locates - FDOT  | 6/30/2015              |
| MPS090            | ITD Design Build - SPCC - Removal of Debris /AC System (2 Fan Units)                     | 12/30/2013             |
| MPS091            | ITD Cable Re-Attchmt - Coconut Grove Station to South Dadeland Station                   | 4/30/2013              |
| MPS092            | Met-3 Podium - SE 3rd Street between 2nd & 3rd Ave - Construction of parking garage      | 1/14/2015              |
| MPS093            | NW 36 Street from Okeechobee Road to NW 23 Avenue - Reconstruction Project               | 3/15/2016              |
| MPS094            | Shul of Downtown - Utility Crossing at Metromover/SE 1<br>Avenue & SE 9 Street           | 5/10/2016              |
| MPS095            | Various Metrorail Stations - Agreements with United Way for Site Use                     | 9/25/2017              |
| MPS096            | Govt Center Station - Interdepartmental Agreement - MDT & ISD                            |                        |
| MPS097            | SE 3rd St Improvements Between SE 3rd Ave & Biscayne Blvd                                |                        |
| MPS098            | Metrorail near LeJeune Rd - Drainage Trench - 425 So. Dixie Hwy                          | 12/31/2016             |
| MPS099            | East Side of Dadeland No Traffic Signal Installation                                     | 12/31/2016             |
| MPS100            | Metromover & NE 2 Ave - Installation of arch at downtown McDonalds                       | 4/30/2013              |
| MPS101            | Safety Improvement Project for SR 9/SW 27 Ave @ SR 5/US 1 (FDOT project)                 | 10/22/2015             |
| MPS102            | Metrorail/2450 SW 28 Lane - Uncle Bob's Storage - Exterior Paint Project                 | 4/23/2013              |
| MPS103            | Miami Cultural Arts Center - Roof Tile Replacement - So. of Govt Center                  | 12/31/2016             |
| MPS104            | US1 from SW 112 Ave to No. of SW 184 St - FDOT Roadway Improvements                      | 12/31/2014             |
| MPS105            | Krome Ave from US1 to SW 297 St (Busway) - FDOT Roadway Improvements                     | 12/31/2014             |
| MPS106            | Metrorail & NW 12 Ave from NW 29 Terr to NW 40 St – FDOT Roadway Improvements            | 4/24/2015              |
| MPS107            | FEC - Oleander Corridor aka "The Ludlum Trail (intersection SW 72 Ave & 85 St)           | 7/6/2005               |
| MPS108            | Metrorail/NW 11 Terrace - City of Miami Greenway Improvements - B30624                   |                        |
| MPS109            | Metrorail near MIA Metrorail Station/CSX RR Crossing - Gas Main Installation             | 4/20/2013              |
| MPS110            | Bicentennial Mover Sta - Miami Science Museum - Installation of Precast Concrete         | 12/30/2013             |
| MPS111            | Metrorail Corridor at NW 7 Avenue - FDOT Roadway Reconstruction from NW 8 St to NW 36 St | 10/27/2017             |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS112            | Metromover ROW & SE 1 St - Comcast Emergency 911 Fiber Optic Cable Repair          | 7/31/2013              |
| MPS113            | Hialeah Metrorail Corridor/NW 79 Street - FDOT Roadway Improvements                | 5/29/2016              |
| MPS114            | Miami River Greenway Site 2 @ Metromover 5th Street Station – Site Improvements    | 3/15/2016              |
| MPS115            | Northside Metrorail Station - Utilities & Roadway<br>Improvements for Walmart      | 1/21/2015              |
| MPS116            | Metrorail & NW 72 Ave (Medley) - Construction of Fiber Optic Cable by MCI          | 12/30/2013             |
| MPS117            | Hialeah Metrorail Corridor/W 21 Street - FPL Emergency Insulator Change-Out        | 8/16/2013              |
| MPS118            | Metrorail Corridor/1470 SW 1 Court - Demolition of Commercial Building             | 5/10/2016              |
| MPS119            | Metromover Corridor at MDC - MDC Chilled Water Pipe Installation                   | 12/30/2013             |
| MPS120            | Target (Dadeland South) Sidewalk Connection to Busway                              | 5/10/2016              |
| MPS121            | Metrorail So. Corridor & Dadeland Bd - Install of Conduit & Fiber Optic Cable      | 9/24/2014              |
| MPS122            | Palmetto Metrorail Station - Installation of Monitoring Wells<br>On Station Site   | 9/30/2013              |
| MPS123            | South Miami Hospital Egress Driveway under Metrorail Guideway                      | 9/30/2014              |
| MPS124            | Metromover/SE 2nd Ave - I-95 Ramp Improvements - Install Traffic Signal Pole       | 1/14/2015              |
| MPS125            | Bicentennial Park Station/Museum Drive - Miami Art Museum - Installation of Poles  | 12/31/2016             |
| MPS126            | Busway/SW 304 Street - Florida City Gas - Installation of 2"<br>Gas Main           | 5/22/2016              |
| MPS127            | Metrorail/SW 26th Road - UM Marine Campus - Installation of HDPE Conduit and FOC   | 5/22/2014              |
| MPS128            | Metrorail/SW 13 Street - Publix Store #0581 - Renovation                           | 6/5/2014               |
| MPS129            | Metrorail/SR 112 (Airport Expressway) - MDX Gantry Replacement - Installation      | 12/31/2016             |
| MPS130            | Metrorail/NW 72 Avenue - Fibernet Conduit and Fiber Optic Cable Installation       | 3/31/2014              |
| MPS131            | Culmer Metrorail Station Property - Washington Square Apts – Staging Area          | 2/15/2015              |
| MPS132            | Metromover Corridor & One Herald Plaza - Demolition of the Miami Herald Building   | 3/1/2015               |
| MPS133            | Metromover/NE 2 Ave North & South of 8 Street - Miami World Center One Development |                        |
| MPS134            | Metrorail/SR 836 WB 12 Ramp - Installation of Tolling Gantry by MDX                | 12/31/2014             |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS135            | Metrorail Guideway from NW 8 Street to NW 11 Street - ITD Cable Reattachment                  | 8/15/2014              |
| MPS136            | Busway/Datran Blvd. to SW 104 Street - Emergency Fiber Optic Cable Repairs                    | 11/30/2014             |
| MPS137            | Metrorail Stations (Various) - Automated Convenience Stores                                   | 12/10/2015             |
| MPS138            | Metromover/NE 2 Street - Demolition of Building at 227 NE 2 Street                            | 12/30/2014             |
| MPS139            | Metromover (End Section) NE 15 Street - Installation of Conduit and Fiber Optic Cable         | 4/31/15                |
| MPS140            | Metromover/MDCWolfson Campus Culinary Art Building - Construction of a Concrete Ramp          | 3/15/2014              |
| MPS142            | Metrorail MIC Connection/NW 28 Street - Environmental and Geotechnical Exploration            | 8/12/2016              |
| MPS144            | Metromover/Fedex Building - Painting of Building  | 6/30/2014              |
| MPS145            | Metrorail/NW 7 Avenue Near NW 11 Street - UG Conduit Installation                             | 12/31/2015             |
| MPS146            | Allapattah Metrorail Station - Art in Public Spaces – Sculpture Restoration                   | 6/30/2014              |
| MPS147            | Metrorail/OTV No & So Buildings - Window Sealing, Exterior Waterproofing and Re-roofing       | 3/31/2015              |
| MPS148            | M-PATH Bicycle and Pedestrian Counting Equipment and Web-based Software                       | 3/20/2015              |
| MPS149            | University Metrorail Station Parking Lot Reconfiguration - Due to Dickinson Dr. Relocation    | 9/20/2018              |
| MPS150            | Busway/Turnpike HEFT Widening from SW 216 Street to Eureka Drive                              | 3/14/2017              |
| MPS151            | MIC Metrorail Corridor/FDOT NW 28 Street Extension – Roadway Construction                     | 8/12/2016              |
| MPS152            | Metrorail Corridor @ Ruiz Ave. and Ponce de Leon Blvd – Fibernet Conduit and FOC Installation | 8/30/2015              |
| MPS153            | Metrorail Tail Section - Dadeland South Station - KB Window Cleaning                          | 2/25/2015              |
| MPS155            | University Metrorail Station Parking Lot Reconfiguration - Due to Merrick Dr. Modification    |                        |
| MPS156            | Rail Corridor - SW 67 Ave to Dadeland Station - MDX Landscaping                               | 12/31/2015             |
| MPS157            | Metrorail/SW 13 Street - Publix - Installation of Fence                                       | 6/5/2014               |
| MPS159            | Metrorail/W. 4th Ave - FDOT SR934 Milling, Resurfacting and Widening Project                  | 7/14/2015              |
| MPS160            | FDOT Bridge Rehabilitation at I-95 over Metrorail and SW 1st Ave                              | 8/20/2015              |
| MPS161            | Metromover/Miami Dade College - Installation of one Awning                                    | 1/31/2015              |









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|-------------------|--|------------------------|
| Project<br>Number | Project Name   | Date of Last<br>Update |
| MPS162            | Metrorail/Snapper Creek Expressway - MDX ITS Installation Plans  | 2/28/2017              |
| MPS163            | Vizcaya Metrorail Station - GreenLights Project by Friends of GreenLink - Lighting Installation                              | 3/31/2015              |
| MPS164            | Metromover & SE 11 St - Brickell Flatiron Sales Center - Installation of ExfiltrationTrench & Modular Trailers               | 12/31/2014             |
| MPS165            | SW 3 St from SE 2 Ave & S. Biscayne Blvd - Installation of Fiber Optic Cable Via Directional Bore                            | 8/20/2020              |
| MPS166            | <ul><li>10th St Mover Station &amp; Brickell Plaza - 1010 Brickell Project</li><li>Demo of Existing Parking Garage</li></ul> | 8/12/2020              |
| MPS167            | Metrorail/SW 1 Ave - Fibernet UG FOC Installation - 1450<br>Brickell Ave   | 2/28/2015              |
| MPS168            | Metrorail/NW 32 Ave - Walmart DIP Water Main Installation – Bowman Consulting  | 1/21/2015              |
| MPS169            | Metrorail/SW 70 Ave - Environmental Testing - Soil Samples and Inspection of Site  | 10/15/2014             |
| MPS170            | Metrorail/SW 70 Ave - Access for Land Survey - ALTA Development - Ludivici & Orange  | 10/15/2014             |
| MPS171            | Metrorail/SW 70 Ave - Geotechnical Test - Take Soil Samples  | 10/22/2014             |
| MPS172            | Letters of No Objecttion - Response Letters to Municipalities  |                        |
| MPS173            | Mover/SE 11 Street - Brickell Flatiron Condo Development   | 1/30/2020              |
| MPS174            | Metrorail Corridor/NW 36 St - NW 39 St - Specific Purpose Survey   | 12/31/2014             |
| MPS175            | Metrorail/SR 112 - MDX Lighting Project - Installation   | 11/7/2015              |
| MPS176            | Metrorail/The County Miami River Greenways - Sites 4 and 5   |                        |
| MPS178            | Busway / Caribbean Blvd - Florida City Gas Main<br>Replacement -<br>Cutler Bay   | 4/29/2016              |
| MPS180            | Metrorail Bridge/Miami River - M-DC Cultural Affairs Neon Artwork Installation   |                        |
| MPS181            | Metromover/NE 2 Ave - Window Cleaning of the Loft II Condominium Building  | 3/31/2015              |
| MPS182            | Metrorail/NW 12 Ave & NW 14 St - Sylvester CCC Fiber Optic Cable Interconnection   | 8/10/2016              |
| MPS183            | Metrorail/NW 27 Ave & NW 55 St - Underground Gas Main and Service Line installation  | 5/11/2016              |
| MPS185            | Metromover/NE 2 Ave near NE 10 St - Comcast UG Cable Installation  |                        |
| MPS186            | Busway/Quail Roost Drive - FDOT Curb and Gutter Updgrades Construction   | 4/20/2015              |
| MPS187            | Metrorail/SW 1 Ave & SW 8 St - WASD Gravity Sewer Pipeline Installation  | 3/18/2016              |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS188            | The Busway/Turnpike - WASD UG Pipeline Installation   | Opuale                 |
| MPS189            | The Busway/Civic Center - City of Homestead Sidewalk Construction                           | 5/8/2020               |
| MPS190            | Culmer Station - Interdepartmental Agreement between MDT & WASD (Parking Spaces)            |                        |
| MPS191            | Metrorail/Dadeland North Station - Access to Metrorail<br>Corridor for Surveying Activities |                        |
| MPS192            | Metrorail/NW 11 Terrace - Comcast UG Installation - East Side                               |                        |
| MPS193            | The Busway/S. Caribbean Blvd - Comcast UG Installation                                      |                        |
| MPS194            | Metrorail/SW 13 St - WASD Gravity Sewer Line Installation                                   | 5/15/2017              |
| MPS195            | Metrorail/Metromover/N of NW 3 St - ITD Communication<br>Line Installation                  | 6/30/2015              |
| MPS196            | Metrorail Corridor/SW 57 Ave - So Miami Red Light Camera Installation                       |                        |
| MPS197            | MDT Tenth Street Promenade Metromover Station - Reinstallation of Artwork                   | 5/23/2015              |
| MPS198            | City National Bank - Lease Agreement - Space @ Govt Center                                  | 9/1/2018               |
| MPS199            | Metrorail/NW 11 St & 10 Ave - Comcast UG Conduit and Cable Installation                     |                        |
| MPS200            | Busway/SW 168 Street - FCG Gas Valve Exposure and Repair                                    | 4/20/2015              |
| MPS201            | US1 from Ponce deLeon Blvd to SW 37 Ave - Douglas Rd Ped Bridge Reconstruction              | 11/1/2019              |
| MPS202            | Metromover/SE 3rd Street - MET Square Multi-Story Building Construction                     |                        |
| MPS203            | Metrorail/NW 74 St - FPL Fibernet UG Cable Installation                                     |                        |
| MPS204            | Metrorail/US Hwy - 1 at Granada Blvd FDOT Roadway Improvements Construction                 | 2/6/2017               |
| MPS205            | Metrorail North Corridor/NW 27 Ave and NW 50 St - FCG UG Gas Main Installation              | 11/30/2015             |
| MPS206            | Metrorail/NW 79 St & NW 32 Ave - Fibernet UG FOC Installation                               |                        |
| MPS207            | Metrorail/Metromover & W. Flagler St - Comcast UG FOC Installation                          |                        |
| MPS209            | Metrorail/SW 84 St - UG Conduit and Cable Installation                                      |                        |
| MPS210            | Metrorail/The Underline - Videography of the M-Path   | 9/30/2015              |
| MPS211            | The Busway/Progress Rd - FOG S/L Installation - Auto Body Express                           | 9/11/2015              |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS212            | Metrorail/NW 12 Ave & NW 14 St - UMH Pathology Construction                                       |                        |
| MPS213            | Busway/SW 238 St - FPL Pole Replacement   | 1/25/2016              |
| MPS214            | Metrorail/SW 40 St - FDOT Safety Improvement Project  | 6/1/2018               |
| MPS215            | Metrorail/SW 1 Ave - FPL Pole Replacement   |                        |
| MPS217            | Busway/SW 111 Ave - FPL Pole Replacement  | 1/25/2016              |
| MPS218            | Metromover/NE 15 St & Miami Ave - Comcast UG FOC Installation                                     |                        |
| MPS219            | Metromover/Courtyard by Marriot - Garage Wall Repairs   | 12/30/2015             |
| MPS220            | Metromover/SE 1 St & S. Miami Ave - Comcast Conduit & FOC Installation                            |                        |
| MPS221            | Metrorail/NW 12 Ave & NW 31 St - WASD Water Main Installation                                     | 10/25/2016             |
| MPS222            | Metromover/SW 1 Ct & SW 1 St - FPL Fibernet UG Conduit & FOC Installation                         |                        |
| MPS223            | Metrorail/SW 1 Ave - UG Conduit and FOC Installation  |                        |
| MPS224            | The Underline Study   |                        |
| MPS225            | Metrorail/W 21 St & South of Palm Ave   |                        |
| MPS226            | Metrorail Tail End/Palmetto Expressway - FDOT Roadway Reconstruction                              |                        |
| MPS227            | Civic Center Metrorail Station - Library Kiosk  |                        |
| MPS228            | South Dade Busway Between SW 98 St & 104 St – Williamson Cadillac - Lease Agreement               |                        |
| MPS229            | ATM @ Various Metrorail Stations  |                        |
| MPS230            | Metrorail Corridor/SW 1 Ave & SW 8 St - City of Miami<br>Brickell Drainage & Roadway Improvements |                        |
| MPS231            | Metromover/Miami Dade College - Corrective Construction at Culinary Institute Building            |                        |
| MPS232            | Metromover/SW 3 St - Banner Self Storage Facility Construction                                    | 10/10/2017             |
| MPS233            | Metromover/SE 11 St - Brickell Flatiron Foundation & Podium Construction                          | 4/1/2020               |
| MPS234            | Metromover/SE 1 Ave & SE 5 St - Comcast UG Conduit and Cable Installation                         |                        |
| MPS235            | Metrorail/Snapper Creek Expressway - UG Conduit and Cable Installation                            | 7/15/2016              |
|                   |   |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS236            | Metrorail/SW 1 Ave & SW 7 St - Temp. Construction Permit for Staging                           | Opuale                 |
| MPS237            | Metrorail/Ponce de Leon to SW 37 Ave - Soil Boring Sampling                                    |                        |
| MPS238            | Metrorail/NW 12 Ave & N of 1500 Block - FDOT Roadway Construction                              |                        |
| MPS239            | Metrorail/W 20 St & W 8 Ave - Comcast UG Conduit and Cable Installation                        |                        |
| MPS240            | Metrorail/Metromover & NW 3 St - FPL Duct Bank Extension Installation                          | 10/20/2017             |
| MPS242            | Metrorail/Metromover/Busway Corridors - FDOT Bridge Inspection of Bridges in Miami Dade County |                        |
| MPS243            | Busway/Palmetto Golf Course - FM Installation by WASD  |                        |
| MPS244            | Metrorail/Snapper Creek Blvd - Uncle Bob Self Storage - Painting                               | 11/2/2016              |
| MPS245            | Metromover/College Bayside Metromover Station - Vice Building Construction                     | 12/7/2018              |
| MPS246            | Metrorail/SW 62 Ave - Temporary Staging and Delivering of Generator to So Miami Hospital       | 11/30/2017             |
| MPS247            | Busway/SW 104 St - FDOT Roadway Improvement Project  | 11/2/2018              |
| MPS248            | Metrorail/SW 62 Ave - FPL Pole Replacement   |                        |
| MPS249            | Metrorail/7321 NW 75 St - Venevision Studios LLC<br>Landscaping Project                        | 7/24/2016              |
| MPS250            | P & R Lot @ SW 152 St & Turnpike - Temp staging of Ductile of Iron Pipes for WASD Project      |                        |
| MPS251            | Metrorail/Datran Dr - UG Conduits and FOC Installation   |                        |
| MPS252            | Busway/SW 140 St - SW 160 St - FPL Utility Poles Replacement                                   |                        |
| MPS253            | Concession Program - Customer Amenity Program at Metrorail/Metromover Stations                 | 5/23/2017              |
| MPS254            | Adrienna Arsht Center Station Site - Crane Staging and Set-<br>up for AC Replacement           | 7/27/2016              |
| MPS255            | Busway/SW 152 St - FDOT Milling & Resurfacing Project  | 2/7/2018               |
| MPS256            | Metrorail/Dadeland North Station - Sign Replacement Activity                                   | 8/30/2016              |
| MPS257            | Metrorai/Metromover Corridor/NW 3 St - Installation of UG Fiber Optic Cable                    |                        |
| MPS258            | Metromover Corridor/SE 1 Ave - UG Conduit & FOC Installation                                   |                        |
| MPS259            | Busway/SW 120 St - WASD 16 inch WM Installation  | 7/30/2018              |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS260            | Metrorail/The Ivy Condo - Exterior Painting Project                                 | 9/7/2016               |
| MPS261            | Metromover/SE 3 St - UG conduit and Cable Installation - Zayo                       |                        |
| MPS262            | Metrorail/2650 SW 28 Ln - Safeguard Self Storage - Exterior Painting                | 6/20/2018              |
| MPS263            | Metrorail/NW 1500 Block - Ride Only Roadway Reconstruction                          |                        |
| MPS264            | Metromover/NE 2 Ave - Duct Bank Installation  | 6/20/2018              |
| MPS265            | Metrorail/S Dade Transitway - Redflex Traffic System<br>Development                 |                        |
| MPS266            | Metromover/NW 5 Street - FPL Duct Bank Installation - AAF                           |                        |
| MPS267            | Metrorail/LeJeune Road - FPL Switch Riser and UG Cable Removal                      |                        |
| MPS268            | Metrorail/S. of LeJeune Road - FPL Pole Replacement                                 |                        |
| MPS269            | Metromover/NE 15 Street & Bisc Blvd - Replace Cooling<br>Towers @<br>Omni Hotel     |                        |
| MPS270            | Metromover/SE 2 Ave & SE 3 St - FDOT Roadway Reconstruction                         | 10/11/2019             |
| MPS271            | Busway/Marlins Road - WASD Pump Station No 1068<br>Upgrades                         | 6/7/2017               |
| MPS272            | Omni Metromover Tail End/NW 15 St - Conduits and Cable Installation by FPL Fibernet |                        |
| MPS273            | Metromover/Courtyard by Marriott - Exterior Painting                                |                        |
| MPS274            | Right of Way Engineering Consulting Services  |                        |
| MPS275            | Real Estate Consulting Services   |                        |
| MPS276            | Busway/SW 107 St - WASD UG Form Main Installation                                   | 9/7/2018               |
| MPS277            | Metrorail/Ponce De Leon Blvd - Bridge Foundation Evaluation Program                 | 12/8/2016              |
| MPS278            | Busway/Palmetto Golf Course - Fumigation of Coral Reef Air Monitoring Station       | 2/22/2019              |
| MPS279            | Metromover/SE 1 Ave - FPL New Duct Bank System by Mastec                            | 8/14/2017              |
| MPS280            | Metromover - Miami DDA Biscayne Green Island Improvements                           | 12/15/2016             |
| MPS281            | Metromover/SE 1 Ave and SE 6 St - UG Conduit and Cable Installation                 |                        |
| MPS282            | Metromover/NW 5 St - WASD WM Installation - Gran Central Station                    |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS283            | Transitway/SW 216 Street - Gravity Sewer Line Installation   |                        |
| MPS284            | Metromover/SE 2 Ave - 16 SW 2 Street Development   |                        |
| MPS285            | Transitway/13301 SW 87 Street - US Storage Center Construction                                       | 2/15/2017              |
| MPS286            | Metrorail Corridor/SW 7 St - North Star for Staging – Blackbird Ordinary                             |                        |
| MPS287            | Metrorail/Santa Clara Station - AT&T Access to Santa Clara Metrorail Station Site                    | 4/30/2017              |
| MPS288            | Metromover/NE 2 Ave & NE 12 St - UG FOC Installation - CWSI  | 3/22/2017              |
| MPS289            | Metromover/SE 3 St & Bisc Blvd - UG FOC Installation - CWSI  |                        |
| MPS290            | Airport Link Metrorail Cooridor/NW Miami River - FCG<br>Crossing - Land Surveying Activities on Site |                        |
| MPS291            | Metrorail/SW 28 Lane - Exterior Painting of Safeguard Self Storage Facility                          | 5/31/2017              |
| MPS292            | Airport Link Metrorail/NW 36 St - Light Pole and Concrete Paving Work for Lehman Bldg.               | 12/26/2017             |
| MPS293            | Metrorail South Corridor/FPL Proposed Corridor -<br>Geotechnical Field Exploration                   |                        |
| MPS294            | Metrorail/US 1 @ Bird Road - FDOT Safety Improvement Project   | 1/30/2019              |
| MPS295            | South Dade Transitway/Killian Drive - FDOT Roadway Improvements Construction                         | 4/5/2019               |
| MPS296            | Design Rail Crossings Improvement @ NW 42 Ave & 36 St  | 8/9/2019               |
| MPS297            | Metrorail/Ponce de Leon - Level 3 - Oak West FOC Installation  |                        |
| MPS298            | Metrorail/SW 19 Ave - WASD Force Main - Installation   |                        |
| MPS299            | Metromover/NE 5 St - MDC Bldg # 6000 - Reroofing   |                        |
| MPS300            | So. Dade Transitway/US1 @ SW 200 St - FDOT Reconstruction  | 11/28/2018             |
| MPS301            | So. Dade Transitway/US1 @ SW 312 St - FDOT Reconstruction  |                        |
| MPS302            | So. Dade Transitway/US1 @ SW 336 St - FDOT Reconstruction  |                        |
| MPS303            | Metrorail/E 25 St/NW 79 St - FDOT Roadway Reconstruction   | 2/7/2020               |
| MPS304            | Metrorail/NW 74 St - FDOT Roadway Reconstruction   |                        |
| MPS305            | Metromover/Bisc Blvd - FDOT Roadway Reconstruction   | 8/19/2020              |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS306            | Metrorail/Kendall Drive - FDOT Reconstruction   | 4/6/2020               |
| MPS307            | Metrorail/SW 29 Ave - Cassa Grove Development - Construction                                      |                        |
| MPS308            | Metromover/MDC Bldg 9000 - Mechanical System<br>Refurbishment -<br>Chillers                       | 12/28/2017             |
| MPS309            | Metrorail/S. Dade Transitway/Various Locations - FCG Jet Fuel Line - Dig Locations for Inspection |                        |
| MPS310            | Metromover/NW 5 St - UG Conduit and FOC Cable Installation - Level 3 Communications               |                        |
| MPS311            | Transitway/SW 246 St - Staging Area to Park Trucks Temporarily                                    | 7/10/2017              |
| MPS312            | Metrorail/NW 28 Street - Fibernet UG Conduit and Cable Installation                               | 12/5/2017              |
| MPS313            | I-195 @ North Miami Ave. Interchange Modification Report  | Projected: 02/15/20    |
| MPS314            | Metromover/Biscayne & SW 3 St - UG Conduit and Cable Installation                                 |                        |
| MPS315            | Contract Support Services   |                        |
| MPS316            | S. Dade Transitway/SW 312 St - Fibernet UG Conduit & Cable Installation                           | 12/31/2019             |
| MPS317            | S. Dade Transitway/SW 288 St - Fibernet UG Conduit & Cable Installation                           | 6/19/2019              |
| MPS318            | Metrorail/Douglas Road Station Conveyance & FDOT Construction                                     |                        |
| MPS319            | Metromover/S Miami Ave - FedEx Sign Replacement   | 10/12/2017             |
| MPS320            | Metromover/Art Miami - Temporary Staging and Access of the Guideway Corridor                      |                        |
| MPS321            | Metromover Btwn NE 2 St & NE 3 St - City of Miami Pathway Improvement                             |                        |
| MPS322            | Metrorail/SW 3 St - Riverfront Master Assoc Gate Control Installation                             |                        |
| MPS323            | Metrorail/Underline - Star Bucks Access Easement  |                        |
| MPS324            | Metrorail/Metromover & NW 3 St - FPL Access Easement  |                        |
| MPS325            | Metrorail/2450 SW 28 Ln - Novel Sign Installation   |                        |
| MPS326            | S. Dade Transitway/SW 146 St - Fibernet UG FOC Installation                                       | 1/7/2019               |
| MPS327            | S. Dade Transitway/SW 284 St - UG Conduit and Cable Installation for Verizon Site 149             | 11/8/2017              |
| MPS328            | S. Dade Transitway/SW 170 St - UG Conduit and Cable Installation for Verizon Site 146             | 4/30/2018              |
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| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS329            | Metrorail/Dadeland South Station - Sign Replacement                                |                        |
| MPS330            | Metromover/Between SE 6 St & 7 St - Brickell World Plaza - Construction            |                        |
| MPS331            | City of Homestead Multimodal Transportation Development                            |                        |
| MPS332            | Metrorail/Ponce de Leon Blvd - UG Conduit and Cable Installation - Fibernet        | 8/16/2018              |
| MPS333            | Metrorail/SW 3 St - UG Conduit and Cable Installation - CWSI                       |                        |
| MPS334            | Metrorail/NW 12 Ave & 16 St - Fibernet UG Conduits and Cable Installation          |                        |
| MPS335            | Metromover/MDC - Reroofing of Bldg #3000   |                        |
| MPS336            | Metrorail/SW 31 Ave - Public Storage Refurbishment - Neon Sign                     |                        |
| MPS337            | Contracted-Out Bus Routes  |                        |
| MPS338            | Metromover/Biscayne Blvd - UG Conduit and Cable Installation                       | 3/27/2018              |
| MPS339            | Metromover/Adrienne Arsht Center - Omni Over Pass - Installation of Graphics       |                        |
| MPS340            | Metrorail/Culmer Bend - City of Miami Canal Restoration                            |                        |
| MPS341            | Metrorail/SW 16 Ave - FPL Pole Replacement   |                        |
| MPS342            | Metrorail/SW 22 Ave - FDOT Roadway Reconstruction                                  | 8/19/2020              |
| MPS343            | South Dade Transitway/SW 248 St - UG Conduit and Cable Installation                | 9/30/2019              |
| MPS344            | South Dade Transitway/SW 136 St - Subsurface Utility Exploration                   |                        |
| MPS345            | Eighth Street Metromover Station and Other Stations - Graphic Signage Installation |                        |
| MPS346            | So. Dade Transitway/SW 232 St FDOT Intersection<br>Improvement Project             |                        |
| MPS347            | Metromover/900 S. Miami Ave - UG Conduit and Cable Installation                    |                        |
| MPS348            | Metrorail/SW 72 St - UG Conduit and Cable Installation                             |                        |
| MPS349            | Metromover/NE 2 Ave - Conduit & Cable Installation                                 |                        |
| MPS350            | Metromover/NE 5 St - 48 Inch Water Main Installation                               |                        |
| MPS351            | Metrorail/NW 42 St - UG Conduit and Cable Installation                             | 12/16/2019             |
|                   |  |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS352            | Metrorail/NW 69 St - UG Conduit and Cable Installation                     | 8/26/2019              |
| MPS353            | South Dade Transitway/SW 248 St - Installation of Monitoring Wells         |                        |
| MPS354            | Metrorail/NW 12 Ave & NW 15 St - UM UG Utilities Installation              |                        |
| MPS355            | Metrorail/NW 12 Ave & NW 33 St - UG Conduit and Cable Installation         | 2/8/2019               |
| MPS356            | Metrorail/NW 12 Ave & NW 22 St - UG Conduit and Cable Installation         |                        |
| MPS357            | Metrorail/NW 12 Ave & NW 29 St - UG Conduit and Cable Installation         | 3/14/2019              |
| MPS358            | Metrorail/Culmer Station/NW 7 Ave - UG Conduit and Cable Installation      | 4/9/2019               |
| MPS359            | Metrorail/NW 7 Ave & NW 11 St - Ground Water Monitoring Wells Installation |                        |
| MPS360            | Metromover/Biscayne Blvd & NE 15 St - UG Conduit and Cable Installation    | 9/25/2019              |
| MPS361            | Metromover/Brickell Station - Brickell Test Hole Excavation                |                        |
| MPS362            | Metrorail/SW 84 St - Pedestrian Crosswalk Ramp<br>Construction             |                        |
| MPS363            | Metrorail/Underline - Make Music Miami                                     |                        |
| MPS364            | South Dade Transitway/SW 146 Ct - Water and Sewer Service Installation     |                        |
| MPS365            | DTPW Bike Share Program - Ride On Miami, LLC                               |                        |
| MPS366            | Metrorail/Dadeland South Station - Dadeland Marriott Chiller Replacement   |                        |
| MPS367            | Metrorail/US 1 & Riviera Drive - FDOT Roadway Reconstruction               | 2/5/2021               |
| MPS368            | Metrorail/SW 8 St - Conduit and Cable Installation                         | 8/31/2018              |
| MPS369            | Metrorail/US 1 & SW 17 Ave - FDOT Roadway Reconstruction                   |                        |
| MPS370            | South Dade Transitway/Quail Roost Drive - WASD Pump 1065 Upgrade           |                        |
| MPS371            | HUM Provider Holdings, LLC - Permit Agreement                              |                        |
| MPS372            | South Dade Transitway/SW 312 St - Conduit and Cable Installation           |                        |
| MPS373            | South Dade Transitway/SW 122 St - WASD Sewer Main Installation             |                        |
| MPS374            | Metrorail/1501 NW 12 Ave - UG Conduit and Cable Installation               |                        |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS375            | Metrorail/SW 81 St - UG Conduit & Cable Installation                    | Opadio                 |
| MPS376            | Metromover/Herald Plaza - Art Miami/Context Art Fair                    |                        |
| MPS377            | Metrorail South Corridor - FPL Soft Dig for Utility Locates             |                        |
| MPS378            | Metrorail/155 S Dixie Hwy - FPL Pole Replacement                        |                        |
| MPS379            | Metrorail/Ponce de Leon Blvd - FPL UG Conduit Installation              |                        |
| MPS380            | Metromover/NE 15 St - Painting of the WLRN Building                     | 9/23/2018              |
| MPS381            | Lehman Yard - ITD Conduit and FOC Cable Installation                    |                        |
| MPS382            | Metromover/NE 15 St & Bisc Blvd - MD-WASD Excavation and WM Repair      |                        |
| MPS383            | Emergency Structural Assessment and Shoring - Bus<br>Accident           | 10/18/2018             |
| MPS384            | Metromover/Riverwalk Station - Red M Art Piece Restoration              |                        |
| MPS385            | S Dade Transitway/Krome Ave - UG Conduit and Cable Installation         |                        |
| MPS386            | S Dade Transitway/53 N Flagler Ave - UG Conduit and Cable Installation  | 10/24/2019             |
| MPS387            | Metrorail/SW 28 Ln - Grove II Self Storage Construction                 |                        |
| MPS388            | Metrorail/S. Alhambra Circle - Light Pole Installation                  |                        |
| MPS389            | Metrorail/NW 12 Ave & NW 18 St - UG Conduit & Cable Installation        |                        |
| MPS390            | Metrorail/NW 12 Ave & NW 16 St - UG Conduit & Cable Installation        |                        |
| MPS391            | Metrorail/Brickell Station - Groundwater Monitoring Well Installation   | 12/20/2018             |
| MPS392            | Metrorail/Metromover NW 3 St - UG Conduit and Cable Installation        | 4/16/2020              |
| MPS393            | Metrorail/SW 1 Ct & SW 2 St - UG Conduit and Cable Installation         | 7/31/2019              |
| MPS394            | Metrorail/NW 12 Ave & NW 16 St - UG Conduit & Cable Installation        | 4/6/2020               |
| MPS395            | Metromover/Bisc Blvd & E Flagler St - UG Conduit and Cable Installation |                        |
| MPS396            | Metrorail/SW 27 Ave - UG Conduit and Cable Installation                 | 7/29/2019              |
| MPS397            | Metrorail/SW 32 Ave - UG Conduit and Cable Installation                 | 7/2/2019               |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS398            | Building 600 @ 25 Street LLC - Permit Agreement  | 3/17/2020              |
| MPS399            | Metrorail/SW 1 Ave & SW 14 St - UG Conduit and Cable Installation                          | 4/16/2019              |
| MPS400            | Metrorail/155 S Dixie Hwy - UG Conduit and Cable Installation                              |                        |
| MPS401            | Metrorail & Busway - FDOT D6 ITS Device Replacement Project                                |                        |
| MPS402            | Metrorail/W 12 Ave & W 23 St - MCI Conduit and Cable Installation                          | 6/28/2019              |
| MPS403            | Metrorail/NW 27 Ave - MCI Conduit and Cable Installation                                   | 4/23/2019              |
| MPS404            | Metromover/Bisc Blvd - E Flagler St to NE 15 St - MCI<br>Conduit and<br>Cable Installation | 5/8/2019               |
| MPS405            | Metrorail/SW 22 Ave - New Wireless Infrastructure Installation                             |                        |
| MPS406            | Metrorail South Corridor - Domino Artwork Painting on<br>Metrorail<br>Columns              |                        |
| MPS407            | Metrorail/Metromover & NW 1 St - New County Courthouse Development                         |                        |
| MPS408            | Metrorail/SW 22 Ave - UG Conduit and Cable Installation                                    | 10/16/2019             |
| MPS409            | Metromover/SW 1 St - UG Conduit and Cable Installation                                     |                        |
| MPS410            | Metromover/SE 11 St - Removal of Air Conditioning Units by Helicopter                      |                        |
| MPS411            | Metromover/SE 10 St - MCI UG Conduit and Cable Installation                                | 10/18/2019             |
| MPS412            | Metrorail/SW 88 St - Level 3 UG Conduit and Cable Installation                             |                        |
| MPS413            | Metrorail/Douglas Rd Station - CUA Removal and Installation of<br>Leaning Arches           |                        |
| MPS414            | Metrorail/Coconut Grove Station - Installation of Monitoring Wells                         |                        |
| MPS415            | Metrorail/SW 67 Ave & SW 88 St - MCI Conduit and Cable Installation                        | 5/29/2019              |
| MPS416            | Metrorail/SW 2 St - MCI Conduit and Cable Installation                                     | 2/16/2019              |
| MPS417            | Metrorail/Metromover & W. Flagler St - MCI Conduit and Cable Installation                  | 9/30/2019              |
| MPS418            | Metrorail/SW 37 Ave - UG Conduit and Cable Installation                                    | 6/2/2020               |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS419            | Metrorail/Dadeland Blvd - Level 3 UG Conduit and Cable Installation           | - Paaro                |
| MPS420            | South Dade Transitway/SW 168 St - Force Main Installation                     | 4/21/2020              |
| MPS421            | Metromover/SW 1st Ave & SW 14 St - UG Conduit and Cable Installation          |                        |
| MPS422            | Metrorail/Coral Gables Canal - US1 Bridge Painting                            | 7/1/2019               |
| MPS423            | Metrorail/Jaguar Land Rover (JLR) Dealership - Monitoring Wells Installation  |                        |
| MPS424            | Metrorail/Coral Gables Fire Station 10 - UG Conduit and Cable Installation    |                        |
| MPS425            | Metromover/Brickell Plaza - MIC UG Conduit and Cable Installation             | 11/8/2019              |
| MPS426            | Metromover/Miami Dade College - Wolfson Campus Bldg #7 Renovation             |                        |
| MPS427            | Metrorail/S. Alhambra Circle - Pedestrian Ramp Reconstruction                 |                        |
| MPS428            | Metrorail/Coral Gables Fire Station No. 2 - Building Renovation and Addition  |                        |
| MPS429            | S. Dade Transitway/US 1 - FDOT Pedestrian detours                             |                        |
| MPS430            | Metrorail/SW 1 Ct & SW 3 St - UG Conduit and Cable Installation               |                        |
| MPS431            | Metromover/NE 6 St - UG Conduit and Cable Installation                        |                        |
| MPS432            | Metrorail/Ponce de Leon Blvd & Greco Ave - UG 2 Inch Gas Main Installation    |                        |
| MPS433            | Metrorail/Earlington Heights Station - Land Surveying Activities              |                        |
| MPS434            | Metrorail/Ponce de Leon Blvd - MCI UG Conduit and Cable Installation          | 4/23/2020              |
| MPS435            | Metrorail/SW 72 St - MCI UG Conduit and Cable Installation                    | 8/15/2019              |
| MPS436            | Metrorail/Civic Center Station - Miami Health District Branding & Landscaping |                        |
| MPS437            | So Dade Transitway - Tree Replacement Program                                 |                        |
| MPS438            | Metromover/NE 2 Ave - Yotel Construction                                      |                        |
| MPS439            | Metrorail/455 S. Dixie Hwy - Easement for Force Main & Installation           |                        |
| MPS440            | Historical Bridge As-Built Drawings Archive                                   |                        |
| MPS441            | Metrorail/NW 11 Terr & 2 Ave - UG Conduit and Cable Installation              |                        |









| Project |   | Date of Last |
|---------|---|--------------|
| Number  | Project Name  | Update       |
| MPS442  | Metrorail/SW 72 Ave - MCI UG Conduit & Cable Installation                             | 9/25/2019    |
| MPS443  | Metrorail/SW 16 Ave - FPL UG Conduit &Cable Installation                              |              |
| MPS444  | City of Homestead - Temporary Bus Shelters (North of Mowry Drive- Transitway)         |              |
| MPS445  | Metromover/NE 5 St & N. Miami Ave - UG Conduit & Cable Installation                   |              |
| MPS446  | S. Dade Transitway/US 1 from SW 344 St to SW 112 St – FDOT Lighting Retrofits Project |              |
| MPS447  | Metrorail/SW 98 St to Granada Blvd - FDOT Lighting Retrofits Project                  |              |
| MPS448  | Metrorail/NW 74 Ave & NW 78 St - UG Conduit & Cable Installation                      | 5/18/2020    |
| MPS449  | AirportLink Metrorail/NW 28 St - MCI UG Conduit & Cable Installation                  |              |
| MPS450  | Metrorail/NW 27 Ave & NW 58 St - UG Conduit & Cable Installation                      |              |
| MPS451  | Metromover/NE 15 St & N Miami Ct - Miami Plaza Construction                           |              |
| MPS452  | Metrorail/SW 1 Ave & SW 7 St - UG Conduit & Cable Installation                        | 6/20/2020    |
| MPS453  | Metrorail/SW 1 Ave from SW 7 St to SW 9 St - UG Conduit & Cable Installation          | 11/1/2019    |
| MPS454  | Metromover/NE 1 St - LOFT II Restoration  |              |
| MPS455  | Metromover/NE 5 St & NE 2 Ave - MCI UG Conduit & Cable Installation                   | 8/23/2019    |
| MPS456  | Metromover/NE 2 Ave & 7 St - Level 3 Emergency Repair of Fiber Optic Calbe Cut        |              |
| MPS457  | South Dade Transitway/SW 216 St - MCI UG Conduit & Cable Installation                 | 6/15/2020    |
| MPS458  | South Dade Transitway/SW 248 St - MCI UG Conduit & Cable Installation                 | 8/15/2020    |
| MPS459  | Metrorail/SW 1 Ct & SW 7 St - UG Conduit & Cable Installation                         |              |
| MPS460  | Metromover/Herold Plaza - Art Miami Art Fair / Context Art Fair                       |              |
| MPS461  | Metrorail/SW 1 Ct from SW 7 St to SW 8 St - UG Gas Main Line Replacement              | 10/30/2019   |
| MPS462  | Metrorail/SW 2 St - MCI UG Conduit & Cable Installation                               | 11/29/2019   |
| MPS463  | Public Bathroom Interlocal Lease Agreement between DTPW & City of Miami               | 3/12/2020    |
| MPS464  | Metrorail/SW 1 Ave & SW 14 St - Fiber Optic Cable Installation                        |              |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS465            | Metromover/SW 1 St - Level 3 Fiber Optic Cable Installation                          | o padito               |
| MPS466            | Metrorail/SW 15 Rd - Atlantic Broadband Conduit Installation                         | 12/13/2019             |
| MPS467            | Metromover - NW 1 Ave & NW 5 St - Level 3 UG Conduit & Cable Installation            |                        |
| MPS468            | Metromover/SE 1 Ave - 830 Brickell Plaza Development                                 |                        |
| MPS469            | Metromover/SW 3 St & S. Miami Ave - UG Conduit & Cable Installation                  |                        |
| MPS470            | Metrorail/SW 7 St - UG Conduit & Cable Installation                                  |                        |
| MPS471            | Metromover/Bayfront Station & S. Biscayne Blvd - Utility Pole & Conduit Installation |                        |
| MPS472            | Metrorail/NW 27 Ave & NW 46 St - MCI UG Conduit & Cable Installation                 |                        |
| MPS473            | Metromover/S. Biscayne Blvd & SE 1 St - MCI UG Fiber Optic Cable Installation        |                        |
| MPS474            | Metromover/SE 1 Ave & SE 9 St - MCI UG Conduit & Cable Installation                  |                        |
| MPS475            | Metrorail/SW 28 Lane - Public Storage Building 21915 - Painting                      | 7/20/2020              |
| MPS476            | Metrorail/SW 3 St - Public Storage Building 25579 - Painting                         | 1/20/2020              |
| MPS477            | Bus Network Redesign (Better Bus Project)  | 9/30/2020              |
| MPS478            | Metromover/NW 8 St & NW 2 Ave - UG Conduit and Cable Installation                    |                        |
| MPS479            | Metromover/Miami Ave Station - UG Conduit and Cable Installation                     |                        |
| MPS480            | Metromover/Miami Ave Station/SW 1 St - UG Conduit and Cable Installation             |                        |
| MPS481            | Metrorail/Metromover/W Flagler St (East) - UG Conduit and Cable Installation         |                        |
| MPS482            | Metrorail/N & S of NW 27 Ave & 62 St - UG Conduit and Cable Installation             | 11/8/2019              |
| MPS483            | Metrorail/SW 3 St - UG Conduit and Cable Installation                                |                        |
| MPS484            | Metrorail/Metromover/W Flagler St (West) - UG Conduit and Cable Installation         |                        |
| MPS485            | South Dade Transitway & SW 4 St - UG Conduit & Cable Installation                    | 3/20/2021              |
| MPS486            | Metromover/SE 2 St & SE 1 Ave - UG Conduit & Cable Installation                      |                        |
| MPS487            | Metrorail/Ponce De Leon Blvd - Jaguar Land Rover New Car<br>Dealership Development   |                        |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS488            | Metromover/Brickell Plaza - 830 Brickell Development                          | o padito               |
| MPS489            | Metrorail/SW 31 Ave - Public Storage Building - Painting                      | 7/21/2020              |
| MPS490            | NW 107th Avenue (NW 138th Street to NW 166th Street)                          |                        |
| MPS491            | Metrorail/NW 3 Ave & NW 11 St - UG Conduit & Fiber Cable Installation         |                        |
| MPS492            | Metromover/First Street Station - Exterior Painting of Loft II                |                        |
| MPS493            | Metrorail/NW 12 Ave Between NW 20 St and NW 29 St                             |                        |
| MPS494            | Metrorail/Metromover/NW 5 St - UG Conduit & FOC Installation                  |                        |
| MPS495            | Metrorail/SW 22 Ave - MCI UG Conduit & Cable Installation                     |                        |
| MPS496            | Metrorail/NW 12 Ave & NW 14 St - Crane Operations for MRI Machine Delivery    |                        |
| MPS497            | Metromover/NE 2 Ave & NE 3 St - UG Conduit & Cable Installation               |                        |
| MPS498            | Metromover/NE 5 St & NE 1 Ave - Downtown 5th Development                      |                        |
| MPS499            | Metromover/I-395/Museum Park Station - UG Conduit & Cable Installation        |                        |
| MPS500            | Metrorail/SW 88 St - FPL Guy Wire & Anchor Replacement                        |                        |
| MPS501            | Metrorail/Metromover/NW 3 St - UG Conduit & Cable Installation                |                        |
| MPS502            | Metromover/Biscayne Blvd & NE 1 St - UG Conduit & Cable Installation          |                        |
| MPS503            | Metrorail/Metromover/W. Flagler St - Public Restroom Demolition               | 3/12/2020              |
| MPS504            | South Dade Transitway/N & S Howard Dr - FPL Pole and Guy & Anchor Replacement |                        |
| MPS505            | Metrorail/SW 1 Ave & SW 9 Street - UG Conduit & Cable Installation            |                        |
| MPS506            | Metromover/MDC - Wolfson Campus Bldg #6000 - Re-<br>Roofing                   |                        |
| MPS507            | Metromover/SW 11 Street - UG Conduit & Cable Installation                     |                        |
| MPS508            | So Dade Transitway/SW 302 Street - Geotechnical Soil Testing                  |                        |
| MPS509            | Metrorail/NW 12 Ave & NW 19 St - Roadway & MastArm                            |                        |
| MPS510            | Staging at 9590 NW 27 Ave for FDOT Project - FIN 429185 (Drainage)            | 1/7/2021               |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS511            | Metrorail/SW 40 St (Bird Rd) - FDOT Sidewalk Improvements   | Opuato                 |
| MPS512            | Metromover/200 Biscayne Blvd - Space Frame Removal  | 9/4/2020               |
| MPS513            | Metrorail/Metromover/NW 5 St - DMS Parking Garages Building Renovation  | 7/13/2020              |
| MPS514            | Metrorail/SW 62 Ave - UG Conduit & Cable Installation   |                        |
| MPS515            | Metrorail/SW 1 Ave & SW 8 St - UG Conduit & Cable Installation  |                        |
| MPS516            | NW 84 Ave Reconstruction (from NW 58 Street to NW 74 Street)  |                        |
| MPS517            | Metrorail/S. Alhambra Circle - FPL New Pole Installation  |                        |
| MPS518            | Metrorail/Metromover/NW 4 St - Monitoring Wells Installation  |                        |
| MPS519            | Professional Services for NW 17th Avenue Bridge Over<br>Miami River Project Development & Environmental Study |                        |
| MPS520            | Metromover/MDC - Wolfson Campus Bldg 7000 - Painting  | 1/12/2021              |
| MPS521            | Metrorail Corridor / SW 42 Ave - FDOT Staging Area  |                        |
| MPS522            | Metrorail/SW 155 S. Dixie Hwy - FPL Pole Replacement  |                        |
| MPS523            | Metrorail/NW 27 Ave from NW 39 St to NW 79 St - FDOT Roadway Reconstruction                                   | 8/14/2020              |
| MPS524            | Metromover/Freedom Tower Station - Natiivo Building Construction  |                        |
| MPS525            | Metrorail/Metromover & W. Flagler St - UG Conduit & Cable Installation  |                        |
| MPS526            | Emergency Structural Assessment and Shoring - Bus Accident  | 8/27/2020              |
| MPS527            | Metrorail/US 1 & SW 78 St - FDOT Sign Restoration   | 8/31/2020              |
| MPS528            | Metrorail/Metromover & SW 1 Street - FPL UG Duct Bank Installation  |                        |
| MPS529            | Metromover & SE 3 St - DDA Temporary Trailer Restroom   |                        |
| MPS530            | Metrorail/Metromover & NW 1 St - ITD Conduit & Cable Installation   |                        |
| MPS531            | Metromover/Freedom Tower Station - AT&T Pole Removal & Conduit Installation                                   |                        |
| MPS532            | Metrorail/NW 37 Ave - WASD 16 Inch WM Installation  |                        |
| MPS533            | Metromover/SE 1 St & SE 1 Ave - FPL UG Distribution Installation  |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS534            | Metrorail/NW 12 Ave & NW 19 St - UG Conduit & FOC Installation             |                        |
| MPS535            | Metrorail/NW 79 St - WASD San Sewer System Installation                    |                        |
| MPS536            | Metrorail/SW 8 Ave - Dismantling of Tower Crane                            | 2/10/2021              |
| MPS537            | Metromover / NE 5 St & NE 1 Ave - FPL UG Duct Bank Installation            |                        |
| MPS538            | Metromover / Herald Plaza - FPL UG Duct Bank Installation                  |                        |
| MPS539            | Metrorail / SW 31 Ave - Cabinet & Banner                                   | 4/14/2022              |
| MPS540            | Metromover / NE 6 St - Sixth Street (NATIIVO) Development                  |                        |
| MPS541            | Metrorail / SW 80 St to Riviera Dr FDOT Roadway Reconstruction             |                        |
| MPS542            | West Aventura Station Site - Access for Sign Installation                  | 4/12/2021              |
| MPS543            | NW 215 St Parcel - Staging of Equipment                                    | 3/16/2021              |
| MPS544            | Metrorail / SW 16 St - Fiber Cable Repair                                  |                        |
| MPS545            | Metromover / Miami Dade College - Installation of Louvers @ Building #6000 |                        |
| MPS546            | Metromover / Miami Dade College - Restoration of Building #3000            |                        |
| MPS547            | Metromover / SW 1 Street & S Miami Ave – UG Conduit & Cable Installation   |                        |
| MPS548            | Metromover / NE 2 Ave & NE 2 St - UG Conduit & Cable Installation          |                        |
| MPS549            | Metrorail / 251 S. Dixie Hwy - Crane Staging & Hoisting of AC              |                        |
| MPS550            | Metromover / SE 1 Street - Demolition of Building                          |                        |
| MPS551            | Metromover - Claude Pepper Bldg Window Cleaning                            |                        |
| MPS552            | Metromover / 700 NE 2 Ave - UG Conduit Installation                        |                        |
| MPS553            | Metromover / SW 1 Street - Downtown 1st Street<br>Development              |                        |
| MPS554            | Metromover / First Street Station - Waterproofing and Painting             |                        |
| MPS555            | Flixbus, Inc Permit Agreement for Bus Parking @ the MIC                    |                        |
| MPS556            | Metromover/NE 1 St & NE 3 Av - Electrical Conduit Installation             |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| MPS557            | Metromover/SE 3 Street - Caulking - Miami Tower Building                                   |                        |
| MPS558            | Metromover/NE 2 Street - Gas Line Connection   |                        |
| MPS559            | Metromover /Herald Plaza - Art Miami 2021  |                        |
| MPS560            | Metrorail/Ponce de Leon Blvd - FPL Duct Bank Installation                                  |                        |
| MPS561            | Metromover/Adrienne Arsht Center - Adhesive Back Vinyls Removal                            |                        |
| MPS562            | Metromover/NW 5 Street & NW 1 Ave - UG Conduit & Cable Installation                        |                        |
| MPS563            | Metrorail/Metromover/W. Flagler Street - Glass Window Replacement                          |                        |
| MPS564            | Metrorail/NW 79 St @ 32 Ave - FDOT Roadway Safety Improvements                             |                        |
| MPS565            | Metrorail/SW 2 St & SW 1 Ave - Conduit & Cable Installation                                |                        |
| MPS566            | Metrorail/East 4 Ave - FPL Conduit and Cable Installation                                  |                        |
| MPS567            | Metrorail/Culmer Bend - Wagner Creek Restoration   |                        |
| MPS568            | Metromover/Claude Pepper Federal Building - Building Inspection                            |                        |
| MPS569            | Metromover/NE 1 St to NE 3 St - Painting of Miami Dade College Buildings                   |                        |
| MPS570            | Metrorail/NW 37 St - UG Conduit Installation   |                        |
| MPS571            | Metrorail/Metromover & NW 1 St - Water Main Installation                                   |                        |
| MPS572            | Metrorail/Metromover @ Brickell - Southside Park Helicopter Construction Lift              |                        |
| MPS573            | Metrorail/Historic Overtown/Lyric Theater Station - Inspection of County ISD Building Roof |                        |
| MPS574            | Metrorail/NW 27 Ave & NW 41 St - FPL Duct Bank Installation                                |                        |
| MPS575            | Metrorail/Alhambra Circle - Force Main Installation  |                        |
| MPS576            | Metromover/Brickell City Centre Station & SE 8 St – Crane Construction Removal             |                        |
| MPS577            | Metrorail/SW 37 Ave & US1 - Crane Setup & Staging  |                        |
| MPS578            | Metromover/SW 1 Ave & SW 11 St - Painting of Axis on Brickell Building                     |                        |
| MPS579            | Busway/Caribbean Blvd - FDOT Roadway Reconstruction  |                        |









| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| MPS580            | Metrorail/SW 7 St - One Brickell Riverfront Development |                        |
| MPS581            | Metrorail/SW 25 St - Road Reconstruction                |                        |

Source: Transportation and Public Works Active Project List May 2022. pdf

Table E-4: Operational Support Projects (OPS)

| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP001            | 40 Yr Recertification Bldg # 2 @ 3300 NW 32 Ave   | 2/2/2011               |
| OSP002            | Electronic Document Management System   | 2/23/2012              |
| OSP003            | Short Range Intermodal Planning   | 7/7/2010               |
| OSP004            | Short Range Transit Planning  |                        |
| OSP005            | FTA Civil Rights Requirements   |                        |
| OSP006            | Transportation Land Use Coordination (01)   |                        |
| OSP007            | Urban Travel Modeling/Forecasting   | 7/7/2010               |
| OSP008            | Transit Peak Travel Time  | 7/7/2010               |
| OSP009            | Adjacent Construction to Metrorail - Brickell First                                     | 9/1/2009               |
| OSP010            | Adjacent Construction to Metrorail - Off Brickell                                       | 1/1/2008               |
| OSP011            | Adjacent Construction to Metrorail - The Mint and The Ivy                               | 11/1/2008              |
| OSP012            | Adjacent Construction to Metrorail Gables Station: Berkowitz Development Group - M-Path | 12/1/2008              |
| OSP013            | Adjacent Construction to Metrorail - 405 South Dixie<br>Highway - M-Path                | 12/1/2008              |
| OSP014            | Adjacent Construction to Metromover - The Marquis                                       | 1/1/2009               |
| OSP015            | Adjacent Construction to Metromover - Miami-Dade College<br>Downtown Campus             | 12/1/2009              |
| OSP016            | Permit Request - Busway: Cutler Ridge/Perrine Water & Sewer Improvements                | 5/1/2010               |
| OSP017            | Permit Request - Existing Metrorail/Metrorail Extension Tercero Storage & Yard          | 2/1/2009               |
| OSP018            | Center for Urban Transportation Research (CUTR) Studies Performed for MDT               | 10/10/2000             |
| OSP019            | All MDT Maintenance Facilities - SPCC Plan Update & Training                            | 8/1/2010               |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| OSP020            | Metro Mover Stations - Cost Estimate for repairs of damages due to adjacent building | 6/14/2019              |
| OSP021            | Various MDT Facilities - Selection of Arc Flash Hazard Protective Equipment          | 12/3/2010              |
| OSP022            | Busway Signal Prioritization - Before and After Study                                | 12/29/2009             |
| OSP023            | NE Corner @ Lehman Center – Soil & Groundwater Assessment                            |                        |
| OSP024            | Lehman Center Fuel Island – Soil & Groundwater<br>Assessment                         | 7/31/2011              |
| OSP025            | Metrorail and Metromover Vending Services Pilot Program                              | 6/1/2018               |
| OSP026            | Miami Dade County CSX Rail Corridor Evaluation Study                                 | 5/15/2012              |
| OSP027            | MDT Rapid Transit System Expansion - Design Criteria                                 | 10/30/2008             |
| OSP028            | MDT Systems Integration – Miscellaneous Projects                                     |                        |
| OSP029            | F.E.C. Corridor (Kendall to MIC) BRT Conceptual Study                                | 3/31/2015              |
| OSP030            | Orange Line Modal Alternatives   | 3/31/2015              |
| OSP031            | BRT National and International - System Features Comparison Study                    | 3/31/2015              |
| OSP032            | Metromover/Metrorail Extension to Orange Bowl Feasibility Study                      | 3/31/2015              |
| OSP033            | SR 836 Express Bus Service / Park & Ride Evaluation and Findings                     | 3/31/2015              |
| OSP034            | Hialeah West Surplus Parcel  | 8/13/2009              |
| OSP035            | Santa Clara Station - Re-plat  | 12/1/2018              |
| OSP036            | South Miami Station - Re-plat  |                        |
| OSP037            | Northeast Bus Facility - New Plat Request  |                        |
| OSP038            | Dadeland South Metrorail Station - Laz Parking of Florida Agreement                  |                        |
| OSP039            | Coral Way Garage Hurricane Panels  | 6/14/2019              |
| OSP040            | Brickell Mover - SE 6th & 7th Streets Parcel   |                        |
| OSP041            | Lehman Center - Re-plat  | 5/19/2010              |
| OSP042            | P & R @ Busway & SW 152 St - Palmetto Golf Course MOU b/w MDR & MDPR                 |                        |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| OSP043            | P & R @ SW 152 St & 117 Ave - MDT has use of lot if land is used for transportation services |                        |
| OSP044            | P & R @ Busway & SW 168 St & 97 Ave - lease agreement w/Royal Group Investment Inc           | 7/13/2010              |
| OSP045            | P & R @ Busway & SW 200 St   | See MPS018             |
| OSP046            | P & R @ Busway & SW 112 Ave & US1 - (Target Parking Lot) across US1 from Southland Mall      |                        |
| OSP047            | P & R @ Busway & SW 244 St - lease agreement w/Bargain Town, Inc                             | 8/1/2019               |
| OSP048            | P & R @ Busway & SW 344 St - 260 spaces - summer 2012  | See CIP014 & CIP222    |
| OSP049            | P & R @ Busway & SW 296 Street (Northside)   | 8/20/2019              |
| OSP050            | P & R @ Kendall Hammocks Town Center (SW 104 St & 152 Ave)                                   |                        |
| OSP051            | Golden Glades Multi Modal Terminal   |                        |
| OSP052            | AT&T - Riverwalk Metromover Station ROW-LEASE  |                        |
| OSP053            | Betty K. Agencies USA LLC - Permit   | 9/10/2020              |
| OSP054            | Blue Capital US East Coast Properties Metromover ROW-<br>License Agreement                   | 10/1/2012              |
| OSP055            | Publix Super Market Parking Lease - SW 15 Rd & SW 14 St                                      |                        |
| OSP056            | Publix Super Market Parking Lease - 1001 SW 1 Ave  |                        |
| OSP058            | Dadeland Centre (Dadeland So. Ph 4A)/Dadeland Centre I                                       |                        |
| OSP059            | Dadeland Centre II (Dadeland So. Ph 4B)/Dadeland Centre II                                   |                        |
| OSP060            | Dadeland Station (Dadeland No Ph. 1)   |                        |
| OSP061            | Dadeland Vista Apts. (Dadeland No Ph. B)   |                        |
| OSP062            | Datran 1 & 2 (Dadeland So. Ph. I & III)  |                        |
| OSP063            | Dept of Off Street Parking/Miami Parking Authority (Lot 34)                                  |                        |
| OSP064            | Dept of Off Street Parking/Miami Parking Authority (Lot 48)                                  | 1/30/2018              |
| OSP065            | Humana/CAC Florida Medical Centers (Site A & Site B)   | 3/1/2018               |
| OSP066            | Miami Marriott Dadeland (Dadeland So. Ph. II)  |                        |
| OSP067            | Overtown Station (Phase I - GSA)   |                        |
|                   |  |                        |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP068            | Overtown Station (Phase II - GSA Overtown II)                   |                        |
| OSP069            | Santa Clara Apts. (Santa Clara Ph. I)                           |                        |
| OSP070            | Santa Clara Apts. II (Santa Clara Ph. II)                       |                        |
| OSP071            | Telemundo (Okeechobee Garage)                                   | 3/5/2018               |
| OSP072            | Towers of Dadeland I (Dadeland No. Ph. II)                      |                        |
| OSP073            | University of Miami (TA98-MPL-2)                                |                        |
| OSP074            | University of Miami (TA99-MPL-6)                                |                        |
| OSP075            | URD News Stand @ SPCC   |                        |
| OSP076            | W-ICE Ltd.(Walgreens - 37th Ave/under guideway/TA96-MPL-3)      |                        |
| OSP077            | Florida Power & Light Co. (Brickell Poles)                      |                        |
| OSP078            | Signage New Omni-Arsht Station                                  | 11/5/2009              |
| OSP079            | Kelco Dadeland Associates, Ltd                                  |                        |
| OSP080            | City of Coral Gables Parking #1 (lot 12)                        |                        |
| OSP081            | City of Coral Gables Parking #2 (Lots 40 & 41)                  |                        |
| OSP082            | South Miami Station -Transit Oriented Joint Development Project |                        |
| OSP083            | Gran Central Subdivision - Release of Easements                 | 9/20/2019              |
| OSP084            | Park & Ride Lease - SW 88 St and 124 Ave                        | 5/30/2013              |
| OSP085            | Park & Ride Lease (Baptist Church) - SW 88 St and 150 Ave       | 8/5/2018               |
| OSP086            | Bridge Inspection Program Enhancements                          |                        |
| OSP087            | City of Hialeah & City of Hia Gardens Minibuses                 | 1/31/2012              |
| OSP088            | City of Miami Beach Minibuses                                   | 7/9/2012               |
| OSP089            | Town of Cutler Bay Minibuses                                    | 7/9/2012               |
| OSP090            | City of Coral Gables Trolleys                                   | 7/16/2012              |
| OSP091            | City of Miami Trolleys  | closed                 |
|                   |   |                        |







| OSP092 City of Homestead Trolleys OSP093 City of Sunny Isles Shuttle Buses OSP094 Marlins Ballpark Transit Service Plan OSP095 Transit Development Plan (TDP) OSP096 MDT Emergency Fuel Tank Conceptual Study OSP097 The West Kendall Transit Terminal | closed closed 3/31/2015 5/15/2012 3/31/2015 closed |
|--|--|
| OSP094 Marlins Ballpark Transit Service Plan OSP095 Transit Development Plan (TDP) OSP096 MDT Emergency Fuel Tank Conceptual Study   | 3/31/2015<br>5/15/2012<br>3/31/2015<br>closed      |
| OSP095 Transit Development Plan (TDP) OSP096 MDT Emergency Fuel Tank Conceptual Study  | 5/15/2012<br>3/31/2015<br>closed                   |
| OSP096 MDT Emergency Fuel Tank Conceptual Study  | 3/31/2015<br>closed                                |
| 3 , , , ,  | 3/31/2015<br>closed                                |
| OSP097 The West Kendall Transit Terminal   | closed   |
|  |  |
| OSP098 Procurement of Forklifts  | E/16/2012  |
| OSP099 MDT Parking Policy Changes  | 5/16/2012  |
| OSP100 US-1 Express Lanes PD&E   | 7/6/2005   |
| OSP101 Bus Garage Information System   | 3/5/2014   |
| OSP102 STS RFID Pilot  | 8/31/2011  |
| OSP104 Mobile App  | 8/31/2011  |
| OSP105 Train Tracker Rewrite   | 2/1/2012   |
| OSP106 Processing, Distribution & Validation of Report Tracking System   | 9/26/2014  |
| OSP107 Rail/Mover Mileage Tracking & Positioning Services (MPS)  | 3/1/2014   |
| OSP108 Adrianne Arsht Metromover Station Concession Stand  | 9/1/2020   |
| OSP109 Version Control of Software   | 8/1/2013   |
| OSP111 Info Suite Software Upgrade   | 12/11/2011   |
| OSP112 Automatic Passenger Counters (APC) Support and Maintenance  | 10/11/2016   |
| OSP113 IT Policies and Procedures Enhancements   | 11/2/2010  |
| OSP114 Middleware Architecture Strategy  | 7/25/2016  |
| OSP117 EAMS Mover PM by Mileage  | 10/1/2011  |
| OSP118 EAMS Inventory  | 9/1/2012   |
| OSP119 Mover Tracker   | 3/1/2014   |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP120            | EAMS Mover Wheel Assemblies Tracking by Position                  | 11/1/2010              |
| OSP121            | EAMS Mover Relays Tracking by Position                            | 9/30/2013              |
| OSP122            | SFRTA Financial Reconciliation                                    | 3/13/2013              |
| OSP123            | FTA Corrective Action Plan (8 Items)                              | 8/22/2011              |
| OSP124            | ePAR Implementation   | 9/12/2012              |
| OSP125            | DBE Tracking System   | 10/4/2013              |
| OSP127            | FTA Force Account Drawdown  | 10/1/2011              |
| OSP128            | Data Center Power Distribution System Upgrade                     | 4/1/2013               |
| OSP129            | Data Center Upgrade & Payment Card Industry (PCI)<br>Enhancements | 7/1/2012               |
| OSP130            | Bus Traffic Control Modernization                                 | 8/29/2013              |
| OSP131            | 40' Buses for Replacement of 9900's                               | Unfunded               |
| OSP132            | 40' Buses for Kendall Enhanced Bus Service                        | closed                 |
| OSP 133           | 40' Hybrid Buses for Replacement                                  | 10/16/2015             |
| OSP134            | Brickell Citi Ctr/SW 8 St Station - Pre-Drilling                  | 12/30/2012             |
| OSP135            | Southeast Overtown Park West (SEOPW)                              | 11/26/2018             |
| OSP136            | FAS100  | 7/17/2012              |
| OSP138            | Bus Stop Re-numbering   | 9/1/2012               |
| OSP139            | IPADS Deployment to Transit Operations Supervisors                | 8/1/2013               |
| OSP140            | Train Tracker Rewrite - Phase 2                                   | 4/1/2012               |
| OSP141            | Train Tracker Rewrite - Phase 3                                   | 3/1/2014               |
| OSP142            | Bus/Rail/Mover Schedule Enhancements Online                       | 6/1/2012               |
| OSP143            | Mobile App for Android  | 7/1/2012               |
| OSP144            | Buy America Auditing Services - Pre-Qualified Pool of Vendors     | 8/15/2015              |
| OSP145            | Earlington Heights Garage - MOU btw MDT & ISD                     | 4/10/2015              |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP146            | Virtual Conferencing  | 12/29/2012             |
| OSP147            | Multi-Function Printer (MFP) Contract Renewal and Implementation  | 8/1/2011               |
| OSP148            | Disaster Recovery Op-location                                     | 9/1/2011               |
| OSP149            | IT Hardware Inventory   | 12/1/2014              |
| OSP150            | VICON 6.0 Upgrade   | 5/1/2012               |
| OSP151            | Virtual Desktop Phase 1   | 9/1/2012               |
| OSP152            | Team Foundation Server Setup                                      | 9/1/2013               |
| OSP153            | IT Help Desk Modernization  | 4/1/2014               |
| OSP154            | Data Migration to Fileserver                                      | 10/1/2013              |
| OSP155            | E-Vault System Implementation                                     | 9/1/2014               |
| OSP156            | Purchase of Radio & Supporting Electronic Equipment               | 6/14/2019              |
| OSP157            | Rail Car Availability/Unavailability System Display               | 4/1/2012               |
| OSP158            | Bus Availability/Unavailability System Display                    | 4/1/2012               |
| OSP159            | 40 Foot Easel Buses for Replacement (ARRA)                        | 1/28/2013              |
| OSP160            | MIC Parcel 501 - FPT Site Drain Install                           | 12/30/2014             |
| OSP161            | Transit Service Evaluation Study - Phase 2                        | closed                 |
| OSP162            | 40-Foot Hybrid Buses for Replacement (SGR)                        | 4/30/2015              |
| OSP163            | 40-Foot Diesel Buses for Replacement (5307)                       | 6/15/2017              |
| OSP164            | Record Center Inventory System (RCIS)                             |                        |
| OSP165            | Modular Newsracks   | 10/16/2015             |
| OSP166            | Hialeah Corridor - Land Exchange/Access Easement - Mae Developers | 4/28/2016              |
| OSP167            | MDT Service Standards & Stop and Station Design Guidelines        |                        |
| OSP168            | Government Facilities (GF) Committee                              |                        |
| OSP169            | CDMP/EAR Amendments   |                        |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP170            | Annexation Review                                       |                        |
| OSP171            | Advance Notification (AN) Review                        |                        |
| OSP172            | Developments of Regional Impact (DRI)                   |                        |
| OSP173            | Development Impact Committee Reviews (DIC)              |                        |
| OSP174            | Zoning Hearings   |                        |
| OSP175            | Douglas Road Transit Corridor                           | 7/7/2005               |
| OSP176            | Beach Corridor Transit Connection Study                 | 7/7/2005               |
| OSP177            | SW 137th Ave Enhanced Bus Service (EBS)                 | 7/7/2005               |
| OSP178            | Southeast Florida Express Lanes RCTO                    | 7/7/2005               |
| OSP179            | Transit Options to Port Miami Feasibility Study         | 7/7/2005               |
| OSP180            | SR 7 / US 441 (Corridor) Master Plan                    | 7/7/2005               |
| OSP181            | SR 90 Master Plan                                       | 7/7/2005               |
| OSP182            | Bicycles with Transit Utilization and Enhancements      | 7/7/2005               |
| OSP183            | Bicycle Parking Ordinances at MDT Facilities            |                        |
| OSP184            | Motorcycle Parking Ordinances at MDT Facilities         |                        |
| OSP185            | Carpool Parking Ordinances at MDT Facilities            |                        |
| OSP186            | HEFT at SW 152 St P & R                                 | 7/8/2005               |
| OSP187            | Complete Streets  | 7/7/2005               |
| OSP188            | University Drive Mobility Improvements Planning Study   | 7/7/2005               |
| OSP189            | US1 (Broward County) Enhanced Bus Service (EBS)         | 7/7/2005               |
| OSP190            | County-wide Bus Access and Transfer Facility Assessment | 7/7/2005               |
| OSP191            | Congestion Management Process (CMP)                     | 7/7/2005               |
| OSP192            | Metromover System Expansion of Omni & Brickell Loops    | 7/7/2005               |
| OSP193            | TOD Station Area Planning                               | 7/7/2005               |









| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| OSP194            | Miami-Dade County Compendium of Transportation Facts and Trends                | 7/7/2005               |
| OSP195            | Urban Infill Committee and Report  | 7/7/2005               |
| OSP196            | Bike Share at Metrorail Stations   | 7/7/2005               |
| OSP197            | Capital Reserve Fund Request   | 7/7/2005               |
| OSP198            | Transportation Improvement Program (TIP) Review                                |                        |
| OSP199            | 2045 Long Range Transportation Plan (LRTP)                                     |                        |
| OSP200            | GreenPrint   | 7/7/2005               |
| OSP201            | Dolphin Station (HEFT at NW 12 Street)   | 12/22/2014             |
| OSP202            | Hydraulic Mobile Bus Lifts (48 Lifts)  | 1/1/2019               |
| OSP203            | Trapeze PASS version 14 Upgrade  | 9/11/2015              |
| OSP204            | MDT Publications Warehouse Forklift Purchase                                   | 10/30/2018             |
| OSP205            | Metromover System Expansion of Omni & Brickell Loops                           | 9/1/2020               |
| OSP206            | Metrobus Mobile Closed-Circuit Television Replacements                         | 6/5/17<br>see IRP049   |
| OSP207            | Field Engineering Technical Systems Training                                   | closed                 |
| OSP208            | PBX Telephone System Upgrade to Voice Over IP (VoIP) for all MDT               |                        |
| OSP209            | MDT Data Closets UPS Replacement   |                        |
| OSP211            | Travel Demand Modeling (SMART Plan)  |                        |
| OSP212            | Northeast Corridor (SMART Plan)  | See CIP006             |
| OSP213            | SMART Program Implementation   |                        |
| OSP214            | Strategic Miami Area Rapid Transit (Smart) Plan Corridors - Extension of Staff | 3/14/2018              |
| OSP215            | Master TOD Plan for East-West SMART Corridor                                   |                        |
| OSP216            | Track & Guideway Contractor Inspection Services/Asset Management               | 4/4/2018               |
| OSP217            | Metromover and Metrorail Arrival Message Sign Modifications                    |                        |
| OSP218            | Waterborne Transportation Study  |                        |







| Dusinst           |  | Data of Last           |
|-------------------|--|------------------------|
| Project<br>Number | Project Name   | Date of Last<br>Update |
| OSP219            | Materials Management Central Bus Warehouse In-Plant Office Module Replacement  | 11/26/2019             |
| OSP220            | Metromover Comprehensive System Replacement                                    |                        |
| OSP221            | East-West Corridor PD&E Study  | See CIP154             |
| OSP222            | Beach Corridor PD&E Study  | See CIP153             |
| OSP223            | Document Control for SMART Plan Program  |                        |
| OSP224            | South Corridor PD&E Study  | See CIP155             |
| OSP225            | Metrorail Vehicle Maintenance Support  | 6/26/2017              |
| OSP226            | SMART Plan - Public Engagement   | 5/28/2020              |
| OSP227            | SMART Plan - Financial Planning  | Closed - TPO<br>Proj   |
| OSP228            | Traffic Design @ NW 73rd Ave South of Miami Gardens Drive                      | 9/25/2018              |
| OSP229            | Connected and Autonomous Vehicles Vision Plan                                  | 5/31/2019              |
| OSP230            | City of Coral Gables - Master Agreement for Parking w/in Metrorail ROW         |                        |
| OSP231            | City of Coral Gables - Lot 42 & 43 - Management Agreement                      |                        |
| OSP232            | Government Square Development Study  | 6/20/2020              |
| OSP233            | Shared Mobility Study  | 9/10/2021              |
| OSP234            | Metrorail EAMS Work Order Module Implementation                                |                        |
| OSP235            | Key Watcher Touch System Upgrade   |                        |
| OSP236            | Transit Service Evaluation Study: Phase 3 - SMART Plan                         | 9/18/2019              |
| OSP237            | Miami-Dade County Complete Streets Collaborative                               |                        |
| OSP238            | Consulting Services - Real Estate Document Development and Real Estate Advisor |                        |
| OSP239            | Swiftly 3 Year Annual Software Subscription                                    |                        |
| OSP240            | SMART Plan Bus Express Rapid Transit (BERT) Network Implementation             |                        |
| OSP241            | On-Demand Transit Services   |                        |
| OSP242            | Design & Engineering Extension of Staff  |                        |







| Project<br>Number | Project Name   | Date of Last<br>Update |
|-------------------|--|------------------------|
| OSP243            | Metrorail Control Center Software and Hardware Support                             |                        |
| OSP244            | Lease Agreement between DTPW & Dade County Federal Credit Union                    |                        |
| OSP245            | Track Inspection Train   |                        |
| OSP246            | Technical Support - Train Control  | unfunded               |
| OSP247            | 40 Year Re-Certification Building #2 Repairs @ 3331 NW 31 Street                   |                        |
| OSP248            | 40 Year Re-Certification Building #4 @ 3295 NW 31 Street                           |                        |
| OSP249            | 40 Year Re-Certification Building #5 @ 3300 NW 32 Avenue                           |                        |
| OSP250            | TOD Master Plan for the South Corridor   |                        |
| OSP251            | Vision Zero Implementation Plan  |                        |
| OSP252            | Capital Project and Construction Management  | 2/14/2020              |
| OSP253            | SMART Plan Short Term Planning Activities for Flagler and Kendall Corridors        | See CIP156 & CIP157    |
| OSP254            | SMART Plan Rapid Transit Corridor Strategic Advisory                               |                        |
| OSP255            | Knight Foundation Autonomous Vehicle Initiative - Countywide                       |                        |
| OSP256            | Facilities Maintenance EAMS Work Order Implementation                              |                        |
| OSP257            | Better Bus Network - Outreach & Communications with Community & Local Stakeholders |                        |
| OSP258            | Beach Corridor - TOD Master Plan   |                        |
| OSP259            | Better Bus Network - Service Equity Analysis                                       |                        |
| OSP260            | Lehman Yard Train to Wayside   |                        |
| OSP261            | DTPW Organizational Assessment   |                        |
| OSP262            | Paratransit Software   |                        |
| OSP263            | Complete Streets Collaborative CAD Designs (Countywide)                            |                        |
| OSP264            | Transit Asset Management Plan - Horizon Update                                     |                        |
| OSP265            | Paratransit Contract for Special Transportation Services (STS)                     |                        |
| OSP266            | Physical Access Control System (PACS)  |                        |







| Project<br>Number | Project Name  | Date of Last<br>Update |
|-------------------|---|------------------------|
| OSP267            | Coral Way Metrobus Facility - 40 Year Recertification - Bldgs 5, 6 & 7  |                        |
| OSP268            | Real Estate Consulting Services for DTPW Locations in Miami-Dade County |                        |
| OSP269            | TOD Master Plan for the North Corridor                                  |                        |
| OSP270            | DTPW's Strategic Plan   |                        |
| OSP271            | Miami-Dade County Transportation Master Plan                            |                        |
| OSP272            | DTPW Program Management Support Services                                |                        |
| OSP273            | Multimodal Development In-House Consultant Services                     |                        |

Source: Transportation and Public Works Active Project List May 2022. pdf

Table E-5: Administrative (ADM) Projects

| Project<br>Number | Project Name                                    | Date of Last<br>Update |
|-------------------|---|------------------------|
| ADM001            | Director's Office                               |                        |
| ADM002            | Engineering, Planning & Development Directorate |                        |
| ADM010            | Administrative Directorate                      |                        |
| ADM011            | Operations Directorate                          |                        |

Source: Transportation and Public Works Active Project List May 2022. Pdf





## **APPENDIX F. SGR PROJECT NEEDS & FUNDING FY 2022 – 2031**









## Chapter 6 - Ten-Year Implementation Plan

## Fransit Development Plan Annual Progress Report

## 6.7. State of Good Repair Projects

Table 6.8 presents a list of State of Good Repair projects, including the IRP which is funded at a level of \$12.5 million per year. All other projects are fully funded.

## Table 6-8: State of Good Repair Projects FY 2022 - 2031

| Project Name  | Project Description  | 2020 Capital Cost<br>- (\$000s) | Project<br>Number |
|---|--|---------------------------------|-------------------|
|   | IRP Project tist   |                                 |                   |
| IRP - Automated Fare Collection System (AFCS) Cloud Migration   | implement enhancement and regional expansions to the Automated Fare Collection System (AFCS) based on the existing Contract 8481-2/72.1. The contract includes an option to purchase additional equipment and service for expansions and modifications.  | \$3,000                         | MDT: IRP263       |
| IRP - Emergency Edt at Willam Lehman Center   | Widening of current exit to facilitate in and out emergency vehicle traffic at Palmetto Yard.  | \$480                           | MDT: CIP126       |
| IRP - Fueling Terminal Modernization  | Upgrade fueling terminal to IP Baze.   | \$250                           | MDT: IRP260       |
| IRP - Metromover Vehicles HVAC Compliance Overhauf & Mover Building<br>A/C Replacement                      | Mover vehicle air condition HVAC system and Mover Building A/C replacement in order to comply with EPA requirement as the use of Fean 22 will be barred by EPA by the year 2020.   | \$2,143                         | MDT: IRP270       |
| IRP - Metrorali Bathroams   | Repair and renovate public restroams at the 3D-year-old Metroal stations.  | \$1,865                         | MDT: IRP215       |
| IRP - Data Closets Uninterruptible Power Supply (UPS) Replacement   | Replace Data Closet Uninteruptible Power Supply (UPS).   | \$323                           | MDT: OSP209       |
| IRP - Purchase of 2 HY-Rail Crew cab Trucks   | Purchase suppart vehicles for the Track and Guldeway maintenance dividon.  | \$190                           | MDT: IRP236       |
| IRP - Purchase Rail Wheel Press Machine   | Purchase of a new Ralicar Wheel Press Machine needed to support the (136) ral can the department is procuring to replace the existing ralicar feet.  | \$981                           | MDT: IRP267       |
| IRP - Railcar Cleaner Platform Replacement Project  | Upgrade the existing Cheaning Platform located at the William Lehman Center. The existing wooden platform is in need at constant repair.   | \$2,790                         | MDT: IRP234       |
| IRP - Rail Public Address System Replacement  | Replace existing Public Address System at all Methoral Stations. The Scape of Work includes the replacement and upgrade of all electronic components in the Paging chain. The distribution wing will also be upgraded.   | \$2,592                         | MDT: IRP096       |
| IRP - Replacement of Tacties & Barriers at Metramover Stations  | Provide detectable warning safety edge lites and between-car barrier (BCB) system in compliance with the DOTADA regulations. Each station teatures two 80 LB Patform Structures and require lites and BCB on both sides of the platform. The scape includes labor, materials, look, appliances, equipment and other means of construction for performing and completing the work.  | \$440                           | MDT: IRP255       |
| IRP - Indific Signal Prioritization Expansion to Congestion Mgmt. Plan / Real-<br>Time Connected Vehicles - | Recapitalization of the Methobus on-board equipment that provides passengers with the Inhernet access and connectivity for business traffic auch as Fere Colection, CCTV, and CAD/AVI data. This project replaces field equipment of the entire feet.  | \$1,196                         | MDT: IRP265       |
| IRP - Metroral and Metromover UPS Rooms HVAC Installation   | Install new HVAC systems to provide coaling capacity for all UPS roams on Methoral and Methomover.   | \$1,682                         | MDT: CIP171       |
| IRP - Replacement of Diamond Frags at Culmer Crossover  | Replacement of Diamond Frags at the Culmer Metroral Station.   | \$900                           | MDT: IRP233       |
| IRP - Hydraulic Mobil Column Bus Lifts (Additional)   | Provide 24 sets of four hydraulic colurn lifts with 70 required communication cables and 60 power cards for DIPW Bus Maintenance.  | \$1,118                         | MDf: IRP107       |
| IRP - Upgrade Chiller Units at Lehman Center  | Replace two existing trans water cooler 110 lan, R-113 chiller units, 3 chilled water pumps and all neiated contrals, piping, valves, wiring etc at the William Lehman Center Facility.  | \$450                           | MDT IRP171        |
| IRP - Renovate Lehman Center 2nd Floor (Administration)   | New office partitions, desks, chairs upgrade phone system etc.   | \$850                           | MDT: IRP306       |
| IRP - Emergency Back up Generators  | hatalatalan at electrical generators and transfer switches at Central Bux, NE and Coal Way.  | \$440                           | MDT: IRP109       |
| IRP - Rail EAMS Work Order Module   | Infor EAMS software loal to implement Work Cirater module that will be integrated with the existing warehouse module.  | \$700                           | MDT: OSP234       |
| IRP - Metrorali Platform Cabling Repiacement  | Replacement, disposal and reinstallation of the intrastructure and cabling necessary to support the Emergency Narster Switch, Emergency Telephore, End Gate Intrusion Alaim and Blue Light at 17 Metroral Stations.  | \$2,805                         | MDT: IRP276       |
| RP - Lehman Cure Mil Realignment  | Carect cit begap and adjanted at Carecter the eating took call the eating broad by the eating took clouds, the care at carecter the eating took clouds, the care at carecter the eating facts the eating facts (vicinal to a 20% took clouds, the provided the eating facts the eating | \$1,649                         | MDT: IRP321       |
| IRP - Bus Garage and Employees Parking Lot Light Fixtures Upgrade   | Install light futures at Coral Way, Martheast and Central bus garages and employee parking bit   | \$260                           | MDT: IRP329       |
| RP - Roadway Signs in the Vicinity of twenty-litree (23) Metroal Stations                                   | The scoop of wark todays, but I not illustrate to address processed and the second processed to the second interest and the second interest and inspenses the second inspense and inspenses the second inspense and inspenses the second inspense in processed with the proposed year. This that phase has been completed.  This that phase has been completed.  | \$2,225                         | MDT: CIP201       |
|   |  |                                 |                   |

Transit Development Plan FY 2022 - 2031









## Chapter 6 - Ten-Year Implementation Plan

# Table 6-8 (Continued): State of Good Repair Projects FY 2022 - 2031

Department of Transportation & Public Works

Transit Development Plan

Annual Progress Report

| Project Name  | Project Description  | 2020 Capital Cost<br>- (\$000s) | Project<br>Number                     |
|---|--|---------------------------------|---------------------------------------|
| IRP - BERT Route b Park & Ride at Taniant Executive Alport                | The proposed project is required to perform environmental analysis to construct a surface Park-and-8de of the Tamian's Escutive Aliport. The proposed project will provide parking along the Strategic Month Anna (1994) and the Strategic Month Anna (1994) and the Strategic Anna  | \$100                           | MDT: CIP230                           |
| IRP - BERT Route b Park & Ride at SW 288th Street (SMART BERT)            | The proposed project is required to perform analyses to construct a surface Park-and 8ide in the vicinity of the intersection of the furnishe and 3W 288th Steet. The proposed project will provide parking of long the strategy element strategy features the SM such security of the strategy element strategy features the SM such such security of the project description for the facility. The required subject is to complete the planning featuremental analysis of the project, develop concept from and complete preliminary cost estimates. Once these tasks are completed, the next steps will be land acquisition and advancing the design. The requested amount is based on previous conceptual plan development efforts.  | \$150                           | MDT: CIP231                           |
| IRP - 8ERT Route to Pant & Ride at SW 152nd Street & Tumpike              | The proposed polect it required to perform environmental analysis to constant or suffice that with approximately 10 parting spaces. (Se and Side, Sicycle and Pedestrian hoslites at the Namboase performed and performed to the special section of the Side of the special file of the special section of the Side of the Side of the special file of the special file of the special file of the special section of the Side of the  | \$150                           | MDT: CIP232                           |
| IRP - BERT Route b Park & Ride at \$W 211 Sheet                           | The proposed project is required to perform environmental analysis to construct a surface Park-and Ride in the vicinity of the intersection of the furnishe and SW 21 th Street. The proposed project will provide be published performed and project and the surface and the surface staged from the Street St | \$150                           | MDT: CIP233                           |
|   | Mon-lift projects  |                                 |                                       |
| Underfloor Rail Wheel Truing Machine                                      | Purbase a new Tardem, Underlaad, Raticar Wheel fauling Machhe, to support the new raticar procurement of up to 136 rati vehicles. These vehicles will replace the existing 136 raticar feet. The raticars will be heavy rail manied pairs, weighing approximately 83,000 bay-ehicle, using 28 hach wheels and equipped with duc brokes.  | 692'02\$                        | P200000993<br>53001017                |
| Escalators Replacement and Bevalors Refurbitment                          | The exceptors and elevators in the 21 Meteorate should be promoted to france described the exceptor of the equipment over time, the DPW for the exceptor of the equipment of the equipment over time, the DPW for the except   | \$13,760                        | P673910<br>\$3001039<br>TAMDT290      |
| AC Unit Substations (Replace AI Major Power Components)                   | Replace estiting equipment in the AC unit substitutions that have been in service since Metriculi first commissioned.  | \$15,000                        | \$3001051                             |
| Green/Orange Lines and PYD Switch Switch Machine and Cable<br>Replacement | Replace switch machines and cables at the William Lehman Yard and Maintine Axea  | \$12,320                        | P2000000104<br>\$3001424              |
| Metroral and Metromover Train Control Replacement Project                 | Replace the existing Metrorial and Metromover relay based train control equipment with vitral processor controllers or their equivolent. Project includes software and hardware modifications of Central Control to accommodate the new train control systems.   | \$28,302                        | P2000000993<br>\$3001343              |
| Metrorali Train Wayside Communication Equipment Installation at Rail      | TWC Equipment installation at 21 Metroral Stations, except MIC and Eatington Heights stations, to interface with the station signs and PA to display the train route information at the platform.  | \$8,762                         | P674560<br>\$3001037                  |
| Ral Vehicle Replacement   | Roll vehicle replacement of 134 car fleet  | \$385,813                       | TADD00022<br>P6733001<br>\$68750      |
| Bus Replacement   | Bus vehicle replacement with CNG and electric vehicles. This project includes bus garage convenions and purchase of chaging stations.  | \$231,604                       | TA7<br>P673800<br>\$3001046<br>CIP183 |
| Compressed Natural Gas Buses  | Purchase of CNG bases  | \$152,650                       | P673800<br>\$3001647<br>CIP202        |
| Green Line Rall Companent Replacement                                     | The majority of Meticaal track intratructure is near or exceeded its tile cycle. This will replace 40 miles of track along with running roll and fathenen.   | \$80,000                        | P6710900<br>\$3001384<br>CIP 148      |
| Parking Garage Overhaul, Metrorall Stations                               | Overhauf a parting gangges from the original 1984 Methoral constituction: Obsechabee, Eatington Heights, Santa Cirac, South Marnt, Dadeland Marth, and Dadeland South. A general overhauf at the MIK rail station parting ganage. Scope of work includes: metal aboos, (galling, parting stops, trigallion, drainage, sump pumps, and plumbing.  | \$16,000                        | P671560<br>\$3000793                  |
| Metromover Wayside Overhaul   | This project includes the overhaul and repair of all major wayside components.   | \$132,964                       | P673910<br>\$3001385                  |

Page 6.28

Transit Development Plan FY 2022 - 2031









# Table 6-8 (Continued): State of Good Repair Projects FY 2022 - 2031

Chapter 6 - Ten-Year Implementation Plan

| Project Name   | Project Description  | 2020 Capital Cost<br>- (\$000s) | Project<br>Number             |
|--|--|---------------------------------|-------------------------------|
| Disaster Recovery Control Center                         | Upgrade of the Metroral Control Center Facility (MXCF), which is currently co-lacated with Yard Tower Control at the Lethman Yard Facility. Project includes the installation of new workshallons, consoles, HVAC, lighting, telephones, a security station, for adam defection, facilities manifoling fraction Power and Italia Control status displays, etc. | \$9,855                         | P674560<br>S3001342           |
| Metroral Escalators and Elevators Refurbishment          | Refutbish and replace elevators and excalators at Methoral stations. This project includes assessments, design, materials, procurement and construction.   | \$68,166                        | P2000000104<br>S3001035       |
| Tri-Rail Station Power Sub-station                       | Purchase new traction Power Sub Station (1755), including all subdiation equipment to be located at the Metrical tin—Ral Station with related site and off-site work.  | \$12,000                        | P2000000104<br>S3001382       |
| Coverboard Replacement                                   | Replace the coverboard.  | \$15,613                        | P6710900<br>S3000918          |
| Acoustical Barrier Replacement                           | Repiace the concrete and metal acoustical banter along Metroral's guideway system.   | \$82,697                        | P6710900<br>S3001335          |
| Government Center Fire Systems                           | Replace the fire system at the Government Center.  | \$3,932                         | P2000000104<br>S3001005       |
| Private Branch Exchange Telephone System Upgrade to VOIP | Upgrade telephone system to VOIP.  | \$4,042                         | P2000000434<br>S3001023       |
| Fiber Optic Repair and Capacity Augmentation             | Metroali fiber optic repair and capacity augmentation.   | \$7,500                         | P2000000434<br>S3001036       |
| Metroral and Metromover Bectraric Real Time Signage      | Metroral and Metromover Bectronic Real Time Signage  | \$6,876                         | P2000000434<br>S3001025       |
| Mainline Video Upgrade                                   | Mainline video upgrade Phase 2   | \$5,577                         | P2000000326<br>S3001904       |
| Electric Vehicles  | Purchase of electric buses and changing stations   | \$35,650                        | P673900<br>S3001290<br>CIP147 |
| Track hypection Vechile/Train                            | Purchase a track trapection vehicle/frain  | \$7,500                         | P2000001308<br>S3002479       |
| South Dade Area Bus Maintenance Facility                 | Coratuct a new South Dode Area Bus Maintenance Facility  | \$56,214                        | P2000001321<br>S3002470       |
| Replacement of Articulated Buses                         | Repiacement of articulated buses   | \$162,555                       | P673800<br>S3002474           |
| IRP - Metromover Fire Panel Upgrade                      | hatd new the panels, seniors and control equipment at the Central Control Focility to monitor the cleans from all Methomover stations. The new system will allow for Methomover Rail Italific to monitor the status of all new file, smoke and heat detectors. The new system will enhance the stately of Methomover patients.                                 | \$3,307                         | P673910<br>S3001387<br>CIP172 |
| Mover Vehicle Mid Life Overhoul                          | Involves replacement or overhoul of vehicle subsystems, equipment and companents for the relable operation of the Mover feet.  | \$3,213                         | P673910<br>S3002476           |
| IRP - Hybrid Bectric Bus Battery Replacement             | Battery Management replacement system in order to keep Hybrid buses in service.  | \$4,390                         | P673900<br>S3002475<br>CIP192 |
| Mover and Rail SCADA and Ethernet Switch Replacement     | To replace all ethernet switches at all Metrarail & Metramover stations and at Metromover Maintenance Bidg. Lat Lehman Center Bidg.  | \$2,989                         | P673910<br>S3002478           |
| IRP - Bus Passenger Shelter Project                      | Bus Passanger Shelters (design, fabrication and tradistrian of approx, 2,265 shelters throughout unincarporated Micmi-Dade County).  | \$12,586                        | P671560<br>S3002471<br>CIP174 |
|  | Funded State of Good Repair Projects FY 2031 FY 2022 - FY 2031 TOTAL COST (\$000s)   | \$1,632,386                     |                               |
|  |  |                                 |                               |

Page 6.29



Transit Development Plan FY 2022 - 2031



## **APPENDIX G. CAPITAL PROJECT NEEDS** & FUNDING FY 2022 – 2031









## Chapter 8 - Transit Financial Plan

8.3. Total Unfunded Need

## Department of Transportation & Public Works Transit Development Plan Annual Progress Report



# Table 8-8: Ten-Year Implementation Plan Total Unfunded Capital Need

| identifies the agency's funded, partially funded, and unfunded project needs for both operations and capital projects. The total unfunded need for the ten-vear |
|---|
|   |
| Untunded Operations   |
| as the sum of the capital costs for the Unfunded Partially Funded Capital (Unfunded Partial)  |
| Operations and Capital Projects, combined with the unfunded portions of the Partially   |
| -unded Capital Projects, Overall, DTPW's unfunded need is over \$7 billion.   |

Page 8.7





## **APPENDIX H. TAM PLAN REVISIONS LOG**

| Date          | Description of Change   | Made by |
|---------------|---|---------|
| July, 2018    | Initial TAMP in accordance with FTA TAM Rulemaking requirements | DTPW    |
| October, 2022 | Four-year update  | DTPW    |