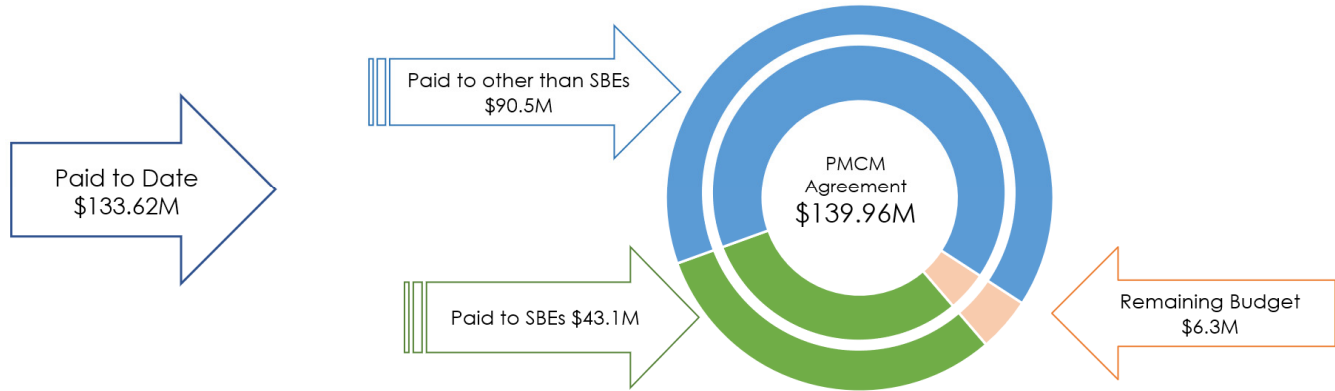
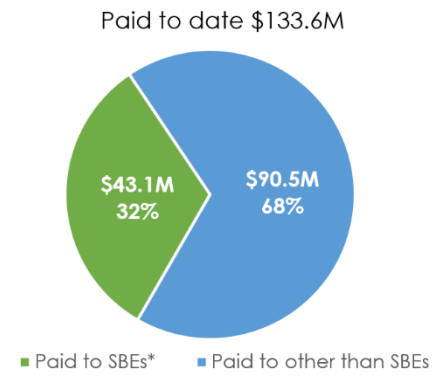


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$133.6M	\$43.1M	28.2%	32.2%	\$90.5M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July – December 2023)			Paid by MDWASD	Payment Promptness
	Approved Date <sup>1</sup>	Amount	Invoiced Period	Date	Days
<b>Task 5 - Program Mgmt.</b>					
5.08 REV00	7/14/2023	\$106,378.64	04/03/23-04/30/23	7/26/2023	12
5.08 REV00	8/14/2023	\$110,450.69	05/01/23-05/28/23	8/24/2023	10
5.08 REV00	11/28/2023	\$142,215.27	05/29/23-07/02/23	12/5/2023	7
5.08 REV00	12/18/2023	\$92,125.44	07/03/23-07/30/23	12/21/2023	3
<b>Task 11 - Proliance</b>					
11.03 REV00	7/28/2023	\$665.00	4/1/23-04/30/23	8/14/2023	17
<b>Task 14 - Construction</b>					
14.08.REV_00	6/27/2023	\$423,973.63	02/27/23-04/02/23	7/13/2023	16
14.08.REV_00	8/18/2023	\$334,658.63	04/03/23-04/30/23	9/1/2023	14
14.08.REV_00	8/16/2023	\$279,198.01	05/01/23-05/28/23	9/1/2023	16
14.08.REV_00	10/23/2023	\$322,571.05	5/29/23-07/02/23	10/25/2023	2

<sup>1</sup> "Approved date" is the date approved by the CD WASD Program Manager.

AECOM to SBEs <sup>1</sup>		Paid Invoices Current Period (July – December 2023)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date <sup>2</sup>	Amount	Invoiced Period	Date	Days
<b>Task 5 - Program Mgmt.</b>						
5.08	Program Controls	6/6/2023	\$40,405.82	01/02/23-01/29/23	7/5/2023	29
5.08	Program Controls	6/6/2023	\$41,911.20	01/30/23-02/26/23	7/3/2023	27
5.08	Program Controls	6/6/2023	\$50,627.52	02/27/23-04/02/23	7/3/2023	27
5.08	Program Controls	6/15/2023	\$41,735.81	04/03/23-04/30/23	7/3/2023	18
5.08	Program Controls	9/7/2023	\$39,155.33	05/01/23-05/28/23	10/2/2023	25
5.08	Program Controls	9/5/2023	\$47,494.37	05/29/23-07/02/23	10/2/2023	27
5.08	Program Controls	10/16/2023	\$31,850.78	07/03/23-07/30/23	10/24/2023	8
5.08	Program Controls	10/17/2023	\$36,407.52	07/31/23-08/27/23	10/27/2023	10
<b>Task 14 – Construction Mgmt.</b>						
14.08	300 engineering	6/6/2023	\$47,703.02	01/02/23-01/29/23	7/3/2023	27
14.08	300 engineering	6/6/2023	\$46,628.03	01/30/23-02/26/23	7/3/2023	27
14.08	300 engineering	6/8/2023	\$52,286.94	02/27/23-04/02/23	7/3/2023	25
14.08	300 engineering	6/8/2023	\$42,062.43	04/03/23-04/30/23	7/3/2023	25
14.08	300 engineering	7/25/2023	\$43,493.69	05/01/23-05/28/23	8/3/2023	9
14.08	300 engineering	9/22/2023	\$51,197.10	05/29/23-07/02/23	10/2/2023	10
14.08	300 engineering	9/8/2023	\$33,471.87	07/03/23-07/30/23	10/2/2023	24
14.08	300 engineering	10/13/2023	\$26,857.90	07/31/23-08/27/23	10/23/2023	10
14.08	300 engineering	10/16/2023	\$25,839.94	8/28/23-09/30/23	10/30/2023	14
14.08	HBC Engineering	7/17/2023	\$30,534.82	05/29/23-07/02/23	7/27/2023	10
14.08	HBC Engineering	8/16/2023	\$21,091.49	07/03/23-07/30/23	8/28/2023	12
14.08	HBC Engineering	9/12/2023	\$22,119.86	07/31/23-08/28/23	9/29/2023	17
14.08	HBC Engineering	10/17/2023	\$23,089.10	08/29/23-09/30/23	10/27/2023	10
14.08	Program Controls	6/5/2023	\$75,400.41	01/30/23-02/26/23	7/3/2023	28
14.08	Program Controls	6/13/2023	\$92,529.89	02/27/23-04/02/23	7/3/2023	20
14.08	Program Controls	6/13/2023	\$81,733.92	04/03/23-04/30/23	7/3/2023	20
14.08	Program Controls	9/5/2023	\$73,223.42	05/01/23-05/28/23	10/2/2023	27
14.08	Program Controls	9/6/2023	\$77,764.61	05/29/23-07/02/23	10/2/2023	26
14.08	Program Controls	9/13/2023	\$57,084.76	07/03/23-07/30/23	10/2/2023	19
14.08	Program Controls	10/17/2023	\$68,254.46	07/31/23-08/27/23	10/27/2023	10
14.08	Program Controls	8/10/2023	\$242.03	01/02/23-01/30/23	8/10/2023	0
14.08	Program Controls	8/10/2023	\$253.35	01/31/23-02/26/23	8/10/2023	0
14.08	Program Controls	8/10/2023	\$360.64	02/27/23-04/02/23	8/10/2023	0
14.08	Program Controls	10/9/2023	\$317.02	04/03/23-04/30/23	10/11/2023	2
14.08	Program Controls	10/9/2023	\$301.17	05/01/23-05/28/23	10/11/2023	2
14.08	Program Controls	10/9/2023	\$380.42	05/29/23-07/02/23	10/11/2023	2

<sup>1</sup> As reported by AECOM.

<sup>2</sup> "Approved date" is the date approved by the CD PMCM Program Manager.