



Miami-Dade Board of County Commissioners
Office of the Commission Auditor

Housing and Social Services Committee (HSSC) Meeting

June 11, 2018
9:30 A.M.
Commission Chambers

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Research Notes**

Item No. 1G1

File No. 181332

Researcher: MF Reviewer: TD

RESOLUTION APPROVING AND AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO SUBMIT MIAMI-DADE COUNTY'S PUBLIC HOUSING AND COMMUNITY DEVELOPMENT DEPARTMENT'S FISCAL YEAR 2018-2019 PUBLIC HOUSING AGENCY PLAN TO THE UNITED STATES DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT FOR FINAL APPROVAL; AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO REVISE AND SUBMIT THE PUBLIC HOUSING AGENCY PLAN, SUBJECT TO THE LIMITATIONS OF THE "SIGNIFICANT AMENDMENT AND SUBSTANTIAL DEVIATION" DEFINITION CONTAINED THEREIN; APPROVING ADMISSIONS AND CONTINUED OCCUPANCY POLICY, PUBLIC HOUSING DWELLING LEASE, PUBLIC HOUSING SMOKE-FREE DWELLING LEASE ADDENDUM, AND PUBLIC HOUSING COMMUNITY POLICIES; AND AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO MODIFY THE POLICY AND ADMINISTRATIVE PLAN AS MAY BE REQUIRED BY REGULATORY, STATUTORY, COURT ORDER OR INTERNAL POLICY CHANGES

ISSUE/REQUESTED ACTION

Whether the Board should approve the following policies, procedures, and other related documents for Miami-Dade County's Public Housing and Community Development Department:

1. Public Housing Agency Plan;
2. Public Housing Admission and Continued Occupancy Policy;
3. Conventional Public Housing Dwelling Lease;
4. Smoke-Free Dwelling Lease Addendum; and
5. Public Housing Community Policies.

Whether the Board should authorize the County Mayor or the County Mayor's designee to submit the Public Housing Agency Plan to the United States Department of Housing and Urban Development (HUD) for final approval no later than July 15, 2018.

Whether the Board should approve the Plan and the Policy, Lease, Addendum and Community Policies for implementation of a smoke-free policy in compliance with Resolution No. R-582-16 and HUD's regulations found in Title 24 of the Code of Federal Regulations (CFR), Parts 965 and 966.

Whether the Board should authorize the County Mayor or County Mayor's designee to make any necessary revisions to the Public Housing Agency Plan subject to the limitations of the Plan's "Significant Amendment and Substantial Deviation" definition.

Whether the Board should authorize the County Mayor or County Mayor's designee, on behalf of Miami-Dade County to modify the Policy, Lease, Addendum and Community Policies as may be required by regulatory, statutory, court order or internal policy changes without further approval of the Board.

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APPLICABLE LEGISLATION/POLICY

Resolution No. R-1003-15, adopted by the Board on November 3, 2015, directs the County Mayor or the County Mayor's designee to:

- (1) develop, in consultation with the residents and resident councils, a smoke-free policy for all multi-family public housing and affordable housing developments owned and operated by Miami-Dade County;
- (2) survey and hold community meetings with the residents, the resident councils and their advocates;
- (3) as it relates to the Public Housing Program, incorporate such smoke-free policy into the County's Fiscal Year 2016-2016 Public Housing Agency Plan, Admissions and Continued Occupancy Policy, Public Housing Community Policies and Public Housing Lease, subject to the Board's approval;
- (4) amend leases and community policies for County-owned multi-family affordable housing development to incorporate such smoke-free policy, subject to the Board's approval; and
- (5) provide a 30-day public comment period regarding the smoke-free policy in accordance with applicable laws, regulations, notices and this resolution; urging private property owners participating in the county's Section 8 Housing Choice Voucher and Section 8 Moderate Rehabilitation programs to implement smoke-free policies for their multi-family properties.

<http://intra/gia/matter.asp?matter=152082&file=true&yearFolder=Y2015>

Resolution No. R-582-16, adopted by the Board on July 6, 2016, approves Miami-Dade County Public Housing and Community Development Department's Fiscal Year 2016-2017 Public Housing Agency Plan; authorizes the Department Director to submit the Plan to the United States Department of Housing and Urban Development for final approval, to make any necessary revisions, subject to the limitations of the "Significant Amendment and Substantial Deviation" definition contained therein, as may be required by regulatory and statutory changes, court orders or internal policy changes; and waives the requirement of Resolution No. R-1003-15 that the Admissions and Continued Occupancy Policy, Section 8 Administrative Plan, Public Housing Dwelling Lease, and public housing community policies be submitted with a smoke-free policy by April 2016 and extending the submission date of the smoke-free policy for the Board's final approval no later than 18 months of the effective date of the final rule adopted by the United States Department of Housing and Urban Development pertaining to the implementation of smoke free policies by public housing agencies or such other date as determined by the United States Department of Housing and Urban Development.

<http://intra/gia/matter.asp?matter=161675&file=false&yearFolder=Y2016>

Resolution No. R-1149-16, adopted by the Board on December 6, 2016, approves Miami-Dade County Public Housing and Community Development Department's Admission and Continued Occupancy Policy, Public Housing Dwelling Lease, and Public Housing Community Policies; authorizes the Department Director to make any necessary revisions as may be required by regulatory and statutory changes, court orders or internal policy changes.

<http://intra/gia/matter.asp?matter=162374&file=true&yearFolder=Y2016>

Resolution No. R-653-17, adopted by the Board on June 20, 2017, approved, after a public hearing, Miami-Dade County Public Housing and Community Development Department's Fiscal Year 2017-2018 Public Housing Agency Plan; and authorized the Department Director to submit the Plan to the United States Department of Housing and Urban Development for final approval, and to make any necessary revisions, subject to the limitations of the "Significant Amendment and Substantial Deviation" definition contained therein, as may be required by regulatory and statutory changes, court orders or internal policy changes.

<http://intra/gia/matter.asp?matter=171571&file=true&yearFolder=Y2017>

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Title 24 of the Code of Federal Regulations (CFR), Part 965.653 (a), provides that “PHAs must design and implement a policy prohibiting the use of prohibited tobacco products in all public housing living units and interior areas (including but not limited to hallways, rental and administrative offices, community centers, day care centers, laundry centers, and similar structures), as well as in outdoor areas within 25 feet from public housing and administrative office buildings (collectively, “restricted areas”) in which public housing is located.

<https://www.law.cornell.edu/cfr/text/24/965.653>

Title 24 of the Code of Federal Regulations (CFR), Part 966.4 (f)(12), states that [t]he lease shall provide that the tenant shall be obligated to assure that no tenant, member of the tenant’s household, or guest engages in (B) Civil Activity. For any units covered by 24 CFR part 965, subpart G, any smoking of prohibited tobacco products in restricted areas, as defined by 24 CFR 965.653 (a), or in other outdoor areas that the PHA has designated as smoke-free.

<https://www.law.cornell.edu/cfr/text/24/966.4>

PROCEDURAL HISTORY

Prime Sponsor: N/A

Department/Requester: Public Housing and Community Development Department

This item has no procedural history.

FISCAL IMPACT

According to the Fiscal Impact Statement, the approval of the proposed resolution will not result in a fiscal impact to the County.

ANALYSIS

Miami-Dade County Public Housing and Community Development Department is responsible for providing decent and clean affordable housing opportunities to the income groups defined by the United States Department of Housing and Urban Development (HUD) as extremely low, low and very-low income residents living in public, Section 8 and other federally subsidized housing.

The Section 8 Administrative Plan is a supporting document to Miami-Dade Public Housing and Community Development’s (PHCD) Public Housing Agency Plan. The purpose of the Section 8 Administrative Plan is to establish written policies for the Section 8 Housing Choice Voucher, Section 8 programs. Privately-owned rental housing is available for persons with low and moderate income who will generally pay 30 percent of their adjusted income towards rent.

<http://www.miamidade.gov/housing/rental-housing-private.asp>

I. Department’s Plan

There are two parts to the department’s Public Housing Agency Plan (Plan) PHA Plan: the 5-Year Plan, which must be submitted to HUD once every 5th fiscal year, and the Annual Plan, which is submitted to HUD every fiscal year. The Plan includes the Department’s mission and goals over the next five-year period, objectives for the upcoming fiscal year regarding operations, programs and capital spending, and strategies for meeting the needs of the local community.

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On June 20, 2017, the Board approved Resolution No. R-653-17, which set forth the PHCD's Fiscal Year 2017-2018 Public Housing Agency Plan. The Fiscal Year 2018-19 Plan presented for the Board's consideration includes the following proposed revisions:

A. Significant Changes in the Five-Year Plan Only:

Description	Applicable Program
1. Section B2 (I)(B)(3)(g) – The Department will implement measures, as recommended by police departments, to deter criminal behavior through environmental design known as the Crime Prevention Through Environmental Design concept.	Public Housing
2. Section B2 (I)(B)(3)(i) – The Department may apply for available hazard mitigation funds to replace or install generators and shutters in public housing developments.	Public Housing

B. Significant Changes in Annual Plan Only:

Description	Applicable Program
1. Section B1 (II)(B)(2)(b)(1) – The Department established two admission preferences to benefit vulnerable populations, as specified below: * Elderly for zero and one bedroom units at Elizabeth Virrick I and Elizabeth Virrick II Projects. * Homeless families referred by the Miami-Dade County Homeless Trust to the Department pursuant to the executed memorandum of understanding to implement a homeless pilot program.	Public Housing
2. Section B1 (IV)(B) – The Department will adhere to HUD's Notice PIH-2017-23 when calculating the flat rent. Families must be provided the choice of paying income-based rent (generally up to 30 percent of adjusted income) or a flat rate rent, which is based on the market rent charged for comparable units in the private market (24 CFR § 960.253).	Public Housing
3. Section B2 (III) – The Department revised the tables of properties that may be considered for demolition and/or disposition, subject to the Board and HUD's approval.	Public Housing

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C. Significant Changes in Five-Year Plan and Annual Plan Only:

Description	Applicable Program
Five-Year Plan Section B2(II) Annual Plan Section B1 (V) The Department is implementing a smoke-free policy pursuant to HUD Regulations Resolution Nos. R-1003-15 and R-582-16.	Public Housing
Five-Year Plan, Section B4 Annual Plan, Section B1(V) The Department adopted HUD's Final Rule on the requirements of the 2013 reauthorization of the Violence Against Women Act (VAWA).	Public Housing Program and Section 8 programs

II. Department's Policy, Lease, and Community Policies

The Policy is a supporting document to the Plan and provides the policies and procedures for the Public Housing Program; the Lease provides the due date for rent payment, penalty for late payment, lists the authorized members of the household, establishes the resident's obligations, the County's obligations, and the conditions for termination of the Lease; and the Community Policies document is an attachment to the Lease that provides the rules for various aspects of program residency. On December 6, 2016, the Board adopted Resolution No. R-1149-16 approving these documents. The Policy, Lease, and Community Policies are being presented for the Board's consideration and include the following proposed revisions:

A. Smoke-Free Policy

On November 3, 2015, the Board adopted Resolution No. R-1003-15, directing the County Mayor or the County Mayor's designee to develop, in consultation with residents and resident councils, a smoke-free policy for all multi-family, public housing, and affordable housing developments owned and operated by the County. Subsequent to the adoption of the resolution, on November 17, 2015, HUD released a proposed rule on "Instituting Smoke-Free Housing" that makes it mandatory for all public housing authorities to implement a smoke-free policy. On July 6, 2016, the Board adopted Resolution No. R-582-16, which amended Resolution No. R-1003-15 to extend the submission date of the smoke-free policy to no later than 18 months of the effective date of HUD's adopted final rule (Final Rule). The effective date of the Final Rule was February 3, 2017. The Final Rule, which is codified in HUD Regulations, requires that all public housing agencies must implement a smoke-free policy by July 30, 2018.

1. Significant Changes to the Policy

Description
Appendix V- Smoke-Free Policy The language to prohibit the use of tobacco products in all public housing living units, interior common areas and outdoor areas within 25 feet from public housing and administrative office building was incorporated into the Policy (specifically, Appendix V).

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Appendix V- Smoke-Free Policy

As part of the Implementation and Enforcement of Smoke-Free Policy section, the Department has included the following provisions:

- * Post non-smoking signs at entrances and exits, in interior areas, and in noticeable places adjoining the grounds of the no-smoking areas.
- * Designate specific smoking areas, which will be located no less than 25 feet away from County-owned public housing buildings, including community centers, office buildings or interior areas such as entryways, porches, balconies and patios. The designation of such smoking areas is subject to funding and as permitted by availability of space.
- * Pursue lease termination only as a last resort.

Appendix V – Smoke-Free Policy

As part of the Penalties for Violations of Smoke-Free Policy Section, the Department has established a gradual enforcement approach consisting of written warnings followed by a fine of \$10.00, with subsequent incremental increases of \$10.00 per infraction up to \$50.00, for each smoking incident reported to or detected by Landlord, upon verification.

2. Significant Changes to the Lease

Description
Article IX (17) As part of the Resident's Obligations section of the Lease, it was added that all residents and guests are required to abide by the Smoke-Free Policy.
Article XIX (9) As part of the Miscellaneous Provisions section, the Addendum was incorporated by reference.

B. Violence Against Women Act (VAWA)

On November 16, 2016, HUD published in the Federal Register (81 Fed. Reg. 80724 [November 16, 2016]) its VAWA final rule that mandated public housing agencies to adopt regulatory requirements by June 14, 2017. Therefore, the Department proceeded to implement regulatory requirements into the Policy, Lease, and Community Policies, in consultation with the County Attorney's Office. Major changes for the Public Housing program include the implementation of the model Emergency Transfer Plan, addition of protections for victims under VAWA, and notification of protections available for victims of domestic violence, dating violence, sexual assault, or stalking.

ADDITIONAL INFORMATION

A newspaper article dated May 24, 2016, entitled "How poor is Miami? The rich earn \$40 for every \$1 earned by the poor," states that "Miami-Dade County has one of the least affordable housing markets in the nation. People are considered 'cost-burdened' by housing when more than 30 percent of income goes toward a place to live. By that measure, Miami-Dade has the third most cost-burdened housing market in the country, behind two counties in the New York area. In Miami-Dade, 51 percent of households are considered cost-burdened".

<http://www.miamiherald.com/news/local/community/miami-dade/article79670752.html>

DEPARTMENT INPUT

The Office of the Commission Auditor posed the following questions to the Public Housing and community Development Department, and received the following answers:

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Can you please provide some background information on the proposed resolution?

Background Facts:

PHA Plan

There are two parts to the PHA Plan: the 5-Year Plan, which must be submitted to HUD once every 5th fiscal year, and the Annual Plan, which is submitted to HUD every fiscal year. The Plan includes the Department's mission and goals over the next five-year period, objectives for the upcoming fiscal year regarding operations, programs and capital spending, and strategies for meeting the needs of the local community.

Smoke-Free Policy, Lease, Addendum and Community Policies

The Board adopted Resolution No. R-582-16, which amended Resolution No. R-1003-15, to extend the submission date of the smoke-free policy to no later than 18 months of the effective date of HUD's adopted final rule (Final Rule).

The effective date of HUD's Final Rule was February 3, 2017, which requires that all public housing agencies implement a smoke-free policy by July 30, 2018.

Issues/Concerns:

Approval by the Board is needed in order for PHCD to submit PHA Plan to HUD and implement the Smoke-Free Policy.

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Item No. 3A

File No. 181366

Researcher: PGE Reviewer: TD

RESOLUTION AUTHORIZING DESIGNATED PURCHASES PURSUANT TO SECTION 2-8.1(B)(3) OF THE MIAMI-DADE COUNTY CODE, BY A TWO-THIRDS VOTE OF THE BOARD MEMBERS PRESENT; EXTENDING THE TERM OF COUNTY HEAD START CONTRACTS WITH 17 DELEGATE AGENCIES FOR UP TO ONE YEAR, WITH OPTION TO EXTEND SUCH CONTRACTS FOR UP TO TWO, ONE-YEAR TERMS; AUTHORIZING ADDITIONAL EXPENDITURE AUTHORITY FOR THE EXTENDED CONTRACT TERM OR TERMS IN AN AMOUNT UP TO \$180,000,000.00, SUBJECT TO THE RECEIPT OF APPLICABLE FEDERAL FUNDS AND APPROPRIATION, FOR CONTRACT NO. RFAHEADSTART-5(5) FOR THE HEAD START PROGRAM SERVICES; WAIVING RESOLUTION NO. R-130-06; AUTHORIZING THE EXTENSION OF AUTHORITY PREVIOUSLY GRANTED TO THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE PURSUANT TO RESOLUTION NO. R-94-12; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL PROVISIONS OF THE CONTRACT PURSUANT TO SECTION 2-8.1 OF THE COUNTY CODE AND IMPLEMENTING ORDER 3-38

ISSUE/REQUESTED ACTION

Whether the Board should authorize a designated purchase to extend contracts with 17 delegate providers for delivery of Head Start and Early Head Start Program services for the Community Action and Human Services Department for one year plus two, one-year options to renew in an amount up to \$180,000,000.

APPLICABLE LEGISLATION/POLICY

The Improving Head Start for School Readiness Act of 2007 authorizes the national Head Start program, which provides comprehensive developmental services, including health, nutritional, educational, social and other services, to economically disadvantaged preschool children and their families.

<https://www.gpo.gov/fdsys/pkg/PLAW-110publ134/pdf/PLAW-110publ134.pdf>

45 CFR Chapter XIII sets forth the Head Start Program Performance Standards, including program governance, operations, financial and administrative requirements, and federal administrative procedures.

<https://eclkc.ohs.acf.hhs.gov/sites/default/files/pdf/hspps-final.pdf>

Section 2-8.1 of the County Code (Contracts and Purchases Generally) applies to all contracts for public improvements and purchases of all supplies, materials and services other than professional services and (1) requires formal sealed bids for purchases over \$250,000; (2) describes the circumstances under which non-competitive purchases may be approved; (3) establishes requirements for legacy purchases, designated purchases, and single vehicle leases; and (4) provides that procurement procedures shall be established by I.O. and approved by the Board.

https://library.municode.com/fl/miami_-_dade_county/codes/code_of_ordinances?nodeId=PTIICOOR_CH2AD_ARTIINGE_S2-8.1COPUGE

Section 2-8.1(b)(3) of the County Code (Designated Purchase) sets forth the requirements for a purchase of goods or services where formal sealed bids would not be practicable. Such purchases include: (i) sole source purchases, (ii) services where no competition exists such as public utility services, (iii) where purchases or rates are fixed by law or ordinance, (iv) unique professional or artistic services not governed by the Consultants' Competitive Negotiations Act, section 287.055, Florida Statutes, (v) purchases of goods and services necessary to address an emergency, or where additional formal competition would not be practicable, and (vi) solicitations where only a single proposer has

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responded to a competitive solicitation but such response contains material defects and the County still desires to enter into a contract with such proposer.

Any recommendation by the Mayor for the award of a Designated Purchase shall at a minimum: (i) provide a written explanation of why the purchase through formal sealed bids would not be practicable under the circumstances and is in the best interest of the County, (ii) provide a written explanation of the process followed resulting in the recommendation for a Designated Purchase, and (iii) provide a written description of any informal competition conducted and any and all efforts to obtain a valuation of the recommended purchase. The Board of County Commissioners shall adopt any resolution authorizing a Designated Purchase by a two-thirds vote of the members present. A recommendation for award of a Designated Purchase shall not be subject to the protest procedures set forth in Section 2-8.4 of the Code.

https://library.municode.com/fl/miami_dade_county/codes/code_of_ordinances?nodeId=PTIICOOR_CH2AD_ARTIINGE_S2-8.1COPUGE

Resolution No. R-716-12, adopted by the Board on September 4, 2012, requires identification of a firm's small business enterprise program certification in any procurement item submitted for Board approval.

<http://intra/gia/matter.asp?matter=121265&file=true&yearFolder=Y2012>

Resolution No. R-187-12, adopted by the Board on February 21, 2012, directs the County Mayor to include due diligence information in memoranda recommending certain contract awards.

<http://intra/gia/legistarfiles/MinMatters/Y2012/120287min.pdf>

Resolution No. R-391-17, adopted by the Board on April 4, 2017, directs the County Mayor to provide specific findings of fact in any item presented to the Board seeking to authorize additional scope in a contract as to why the provision of goods and services through competition instead of via adding additional scope is not feasible.

<http://intra/gia/matter.asp?matter=170534&file=true&yearFolder=Y2017>

Resolution No. 94-12, adopted by the Board on January 26, 2012, relates to the Head Start Program and authorized the County Mayor to (1) advertise a Request for Expression of Interest and a Request for Applications; (2) evaluate applications and conduct processes set forth therein, including appeals; (3) award conditional contracts; (4) enter lease and sublease agreements with nonprofit delegate agencies; and (5) execute contracts up to \$46,920,000 for Head Start services.

<http://intra/gia/matter.asp?matter=120256&file=false&yearFolder=Y2012>

Resolution No. 130-06, adopted by the Board on January 24, 2006, amended Resolution No. R-1198-05 to clarify that proposed agenda items seeking approval of a contract or conveyance and authority to execute same shall not be placed on any committee or Commission agenda unless the underlying contract or conveyance is completely negotiated, in final form, and executed by all non-County parties.

<http://intra/gia/matter.asp?matter=060239&file=false&yearFolder=Y2006>

Implementing Order No. 3-38 sets forth the County's processes and procedures for the purchase of goods and services. The I.O. outlines: the roles and responsibilities of the Internal Services Department; the methods of purchasing goods and services; the authority to award and modify contracts; and the requirements for access contracts, emergency purchases, bid waivers, confirmation purchases and sole sources.

<http://www.miamidade.gov/aopdfdoc/aopdf/pdffiles/IO3-38.pdf>

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PROCEDURAL HISTORY

Prime Sponsor: N/A

Department/Requester: Internal Services

FISCAL IMPACT

The contract is currently in its fifth and final option to renew term, which commenced on August 1, 2017 and expires on July 31, 2018, and aligns with the budget period of the U.S. Department of Health and Human Services Administration for Children and Families (DHHS). Based on information found in the Bid Tracking System on June 8, 2018, a total of \$58,724,000 was allocated to the option term's Blanket Purchase Order, of which \$50,533,655 has been released, leaving a balance of \$8,190,345.

The contract has a cumulative term of six years, commencing its initial term on August 1, 2012 and expiring on July 31, 2018, and a cumulative value of \$341,978,000. If the requested additional allocation of \$180,000,000 is approved, the modified cumulative allocation would be \$521,978,000.

Per the DHHS Notice of Award for the current budget period, the award computation is as follows: federal share of \$59,304,599 (80 percent) and non-federal share of \$14,826,150 (20 percent).

ANALYSIS

This item is requesting Board approval of a designated purchase to extend the Head Start and Early Head Start Program (Head Start) with the 17 delegate agencies for a one-year period plus two, one-year option terms for a value of up to \$180,000,000. Authorization for a designated purchase requires a two-thirds vote of the members present of the County Commission. The Head Start contract is in its fifth and final option term, which expires on July 31, 2018. The departmental justification for the designated purchase is to align the contract end date with the DHHS project period, August 1, 2015 through July 31, 2020. Accordingly, it is unclear why a second, one-year option term is being requested as exercise of such option would extend the Head Start contract through July 31, 2021, a full year beyond the DHHS project period expiration date.

To effectuate the designated purchase, the County will execute an Interlocal Agreement with the School Board of Miami-Dade County and Supplemental Agreements with the other delegate agencies. Under the agreements, the delegate agencies are required to (1) meet monthly with the County to enhance the delivery of comprehensive, integrated services; (2) maintain a 100 percent attendance rate and participation in monthly Executive Director meetings, and the annual Program Governance training; and (3) ensure that all staff paid with Head Start funds, in whole or in part, attend the annual Pre-Service Training Conference, Infant and Toddler Conference, New Staff Orientation and In-Service Staff Development Training Programs, including the Classroom Assessment Scoring System.

Head Start provides comprehensive child development services for low income children and families throughout the County. The program is open to children ages newborn through age five and provides care and instruction for children in a classroom setting. Program eligibility is based on U.S. federal poverty guidelines as set forth in the table below. Note that for families with more than eight persons, add \$4,320 for each additional person.

Persons in Family/Household	Poverty Guideline
1	\$12,140
2	\$16,460

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3	\$20,780
4	\$25,100
5	\$29,420
6	\$33,740
7	\$38,060
8	\$42,380

Program services are delivered in designated target geographic areas throughout the County. For the current budget period, the Head Start population is 6,310 children, and the Early Head Start population is 446 infants, toddlers and pregnant women. Head Start provides a variety of services (e.g., Education and Early Childhood Development; Health, Nutrition and Mental Health; Disability Services; Family Support Services; and Parent Involvement) that are aimed at enhancing the lives of children, building strong family units, and providing opportunities to obtain self-sufficiency through collaboration with and referrals to other services provided by the County.

Head Start administrators are given flexibility to design service delivery to be responsive to cultural, linguistic, and other contextual needs of local communities, leading to considerable variability in the services offered. Head Start service models also vary according to family needs, such that children and families may be served through center-based or family childcare, home visits, or a combination of programs that operate full or half days for eight to 12 months per year.

Of the 17 delegate agencies included in the item, the following are not included in the Center Listing posted on the Community Action and Human Services Department's website:

- Friends of Lubavitch of Florida, Inc.
- Lirrafo, Inc.; and
- Our Child Care, Inc.

ADDITIONAL INFORMATION

A U.S. Department of Education study found that Head Start has potentially positive effects on general reading achievement and no discernable effects on mathematics achievement and social-emotional development for three- and four-year-old children.

https://ies.ed.gov/ncee/wwc/Docs/InterventionReports/wwc_headstart_042517.pdf