

Background Information
Harborview Medical Center (HMC), Seattle, WA

Legal Structure, Governance, and Mission

Ownership: King County, WA

Governance: Harborview Board of Trustees; HMC is a separate legal entity having its own corporate powers¹

Operation: University of Washington (contracted)

Mission:

- One of two academic medical centers in UW Medicine health-care system
- The only Level I adult and pediatric trauma and burn center serving Washington, Alaska, Montana and Idaho
- Offers highly specialized services, such as trauma and burn care, as well as neurosurgery, eye care, vascular, rehabilitation, sleep medicine and spine care
- Primary mission is to provide and teach exemplary patient care and demonstrate an unwavering commitment to those patients and programs for the priority population groups identified by King County (including: incarcerated persons, mentally ill, STDs, trauma, and others). It also is the Disaster Control Hospital for Seattle and King County.

Beds: 413

Employees: 4,432 (UW employees)

Clinics:

- Center of Neurosciences
- Center of Trauma
- Center of Burn care
- Center of Reconstruction and rehabilitation
- Orthopaedics
- Global health
- Sleep medicine
- Sports and spine care
- Vision and eye care
- Vascular surgery
- Center of Mental health, substance abuse and chronic medical disease
- Center of AIDS/sexually transmitted diseases

Sunshine and Sovereign Immunity

Sunshine: Yes Sovereign Immunity: Not for staff (which are UW)

Hospital or Health System: Hospital

- Part of UW Medicine health-care system, which also includes UW Medical Center, the UW School of Medicine, UW Neighborhood Clinics, Northwest Hospital & Medical Center and Airlift Northwest, an emergency air transport service that serves the region.

Board and Autonomy

- 13 Trustees appointed by elected County Executive and confirmed by Council
- 4-year terms (maximum of 3 terms)
- “Trustees determine major institutional policies and retain control of programs and fiscal matters...accountable to the public and King County for all financial aspects of HMC’s operations

¹ Note 1 to King County, Washington, Financial Statements, December 31, 2009

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and agree to maintain a fiscal policy that keeps the operating program and expenditures of HMC within the limits of operating income.”¹

- “County cannot impose its will on HMC.”¹

Financial Relationship with County/City

- HMC pays annual rent to King County for facilities
- 2009 CAFR shows HMC revenues to King County of \$6.1 million
- Per King County Prosecuting Attorney’s Office, HMC does have taxing authority but was not being exercised; King County does not pay for indigent care
- Percentage of operating funds from County: ?

Budget Approval

- Operating: Trustees. Capital: County approval for bonds

Assets: County owns facilities.

Teaching Hospital: Yes; one of two academic medical centers in UW Medicine health-care system. UW manages HMC under contract.

Independence:

- Labor Contracts and Compensation: Staff are UW employees.
- Contracting Authority for Goods and Services: HMC Board of Trustees
- See “Boards and Autonomy” section on previous page.

Medical Staff

- Staff: Are UW employees
- Physicians’ compensation for indigent care: ?
- Physicians’ compensation for teaching: ?

Unions

- Hospitals and Health Care Employee Union
- SEIU 1199 Northwest

Unfunded Care

- How funded, percent funded, & limits:
- Contract with local government to fund indigent care:
- Federal and/or state funding:

Payor Mix (\$ in millions)

Categories	Amounts	Percentage
Inpatient Revenue	\$1,015	70.8%
Outpatient Revenue	\$418	29.2%
Medicare	\$236	16.5%
Medicaid	\$209	14.6%
Charity Care	\$155	10.8%
Other	\$203	14.2%

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Total Patient Services Revenue	\$1,433	100%
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Revenues

HMC fiscal year ending June 30, 2010

- Medicare – \$236 million
- Medicaid – \$209 million
- Charity Care – \$155 million
- Inpatient Revenue – \$1.015 million
- Outpatient Revenue – \$418 million
- Total Patient Services Revenue – \$1.432 million
- Total Operating Revenue – \$767 million

FY 2011 King County Budget

- HMC - Sexual Assault Survivor Services: \$127,627
- HMC - Building Repair & Remodel: \$10,221,299 (Capital)
- Jail Health Services: \$24,722,964 (GF; not listed as revenue to HMC)
- Jail Health Services (Mental Health & Drug Dependency): \$3,250,372