

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

2009-10

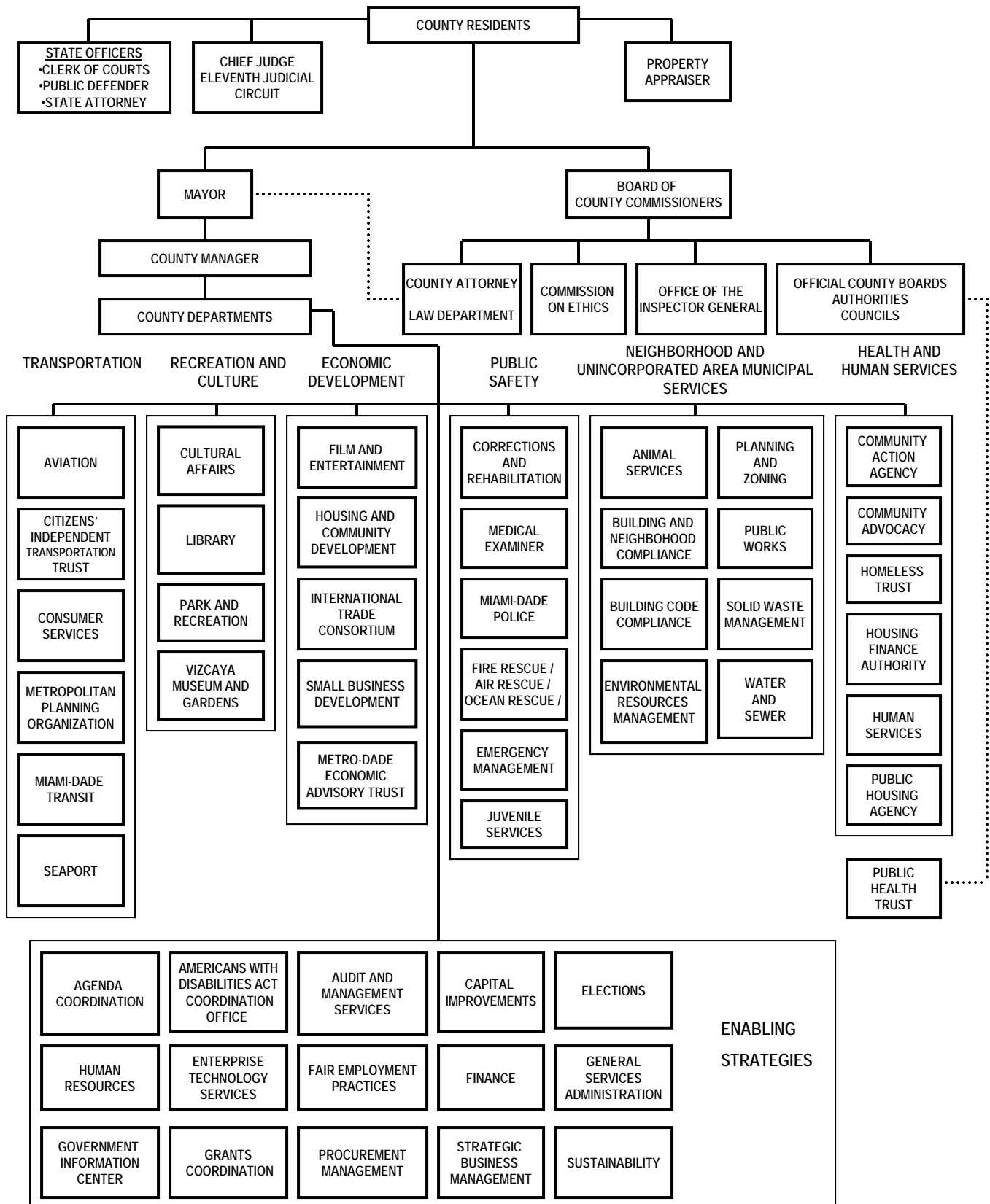


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January 15, 2010

Honorable Carlos Alvarez, Mayor
Honorable Dennis C. Moss, Chairman and Members, Board of County Commissioners

Dear Mayor Alvarez, Chairman Moss, and County Commissioners:

I submit to you the FY 2009-10 Final Business Plan, Adopted Budget and Multi-Year Capital Plan, and Five Year Financial Outlook. This is the fifth year that we have produced this three-volume document, which illustrates our results-oriented approach to resource allocation by tying together our annual business plans, the goals and objectives for the fiscal year and the results we anticipate, as well as a forecast of our financial position for the next five years. With your support, Miami-Dade County has become a national model for linking our shared strategic goals, the specific outcomes we measure and the financial and human resources that we commit. Now more than ever, our challenges demand continued vigilance and professionalism.

Volume One contains an introductory chapter that provides historical, structural, and financial information regarding Miami-Dade County government, as well as a description of our strategic planning and resource allocation processes. This volume also contains the Five-Year Financial Outlook for our tax-supported budgets and proprietary activities. The section titled "Property Tax Supported and Proprietary Unfunded Service Improvements" provides a sample of some of the unmet operational needs for departments to address the long-term goals and objectives identified in the County's Strategic Plan. A summary of our sustainable initiatives follows this section and a facsimile of the final budget ordinances adopted by the Board is also included in the first volume.

Volume Two includes the Business Plan, organized by Strategic Area. Within each strategic area, the mission, key priority outcomes, and departmental narratives, including the budget, performance measures, and anticipated results are detailed. To make the information easier to interpret, visual representations of the sources of revenue and types of expenditures for each department have been added to the narratives. Funding schedules have been co-located within each narrative. The information in the narratives has been refined to emphasize the linkages between resource allocations and the results we measure.

Volume Three contains detailed schedules for the capital projects approved as part of the final adopted budget, unfunded capital projects, and capital budget summaries.

Once again, we will be submitting an application to the Government Finance Officers Association (GFOA) for the Distinguished Budget Presentation Award. The award is based on the presentation of the budget document as a policy document, communications device, financial plan, and operations guide. We are proud to have received this designation for the last six years, an indicator of our success in making government more transparent and accessible.

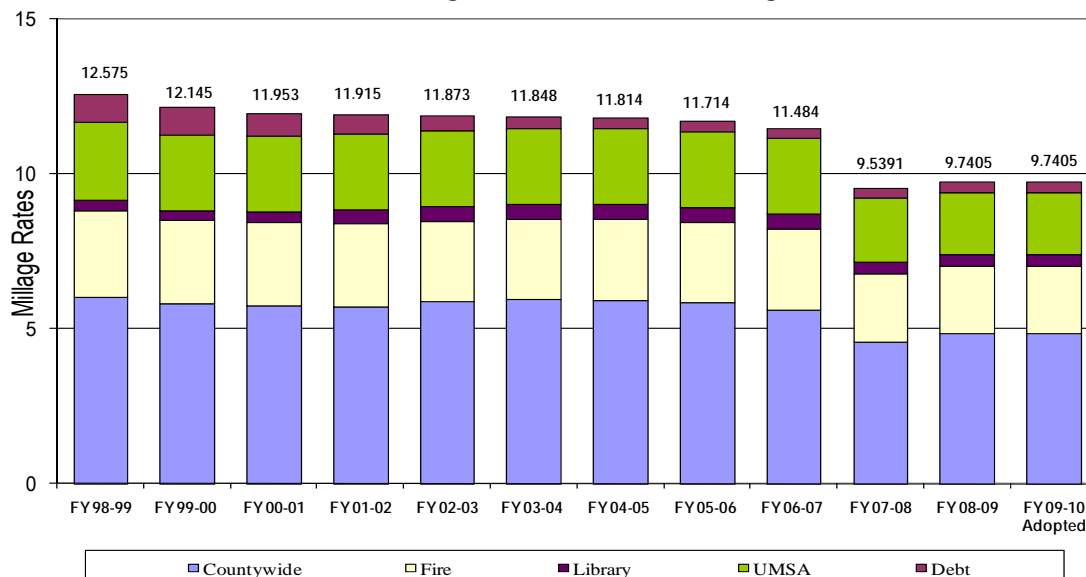
FY 2009-10 Adopted Budget

This document incorporates the actions taken by the Board at the second budget hearing on September 18, 2009. As you are aware, the Adopted Budget was based upon certain employee salary and benefit reductions. At this time, those reductions have been implemented for only a portion of the workforce and negotiations continue with our various labor units to come to agreement on the implementation for the remaining employees. Because these reductions are not in place, our expenditures are outpacing our budget and adjustments will have to be made to align with available revenues for the fiscal year. These adjustments will certainly include further service reductions and, quite likely, more employee layoffs. We continue to aggressively control operating expenditures and personnel recruitments in order to save as much as possible, but it is estimated that at the end of the first quarter of the fiscal year, savings lost due to the delay in personnel cost reductions total approximately \$54 million countywide. Once agreements have been reached with all of our labor organizations, which we are optimistic will occur by February, we will provide the Board with information regarding the necessary adjustments that will be made in order to stay within budget.

The FY 2009-10 Adopted Budget is balanced at \$7.794 billion, of which \$4.726 billion represents the direct operating budget and \$3.068 billion is funding for capital projects. The operating budget is five percent lower than the FY 2008-09 Final Adopted Budget of \$4.962 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue District budgets, total \$2.057 billion, or 43 percent of the total operating budget. Attachment 1 to this message contains charts detailing revenues and expenditures for the tax supported and proprietary budgets, the capital budget, and the overall Adopted Budget, broken down by strategic area.

The development and adoption of the year's Budget was unprecedented. The economic crisis – which lead to significantly reduced ad valorem revenues due to the value losses in the property tax rolls, as well as falling non ad valorem revenues caused by weaker economic activity – and the desire to hold tax rates flat despite increased demand for public services made balancing the resource allocation plan especially challenging. Over the past three fiscal years, we have closed budget gaps that total nearly \$800 million. Even prior to the current recession, legislation adopted by the State reduced our ability to generate ad valorem revenue, requiring significant service adjustments. While no stone went unturned in our budget development efforts this year, options to save money without impacting services critical to our community were difficult to find. Our priorities remain on the delivery of service, but we have had to scale back virtually everything we do. Our five year financial forecast shows that we do not anticipate significant recovery in the near term.

**Countywide, Fire Rescue District, Library, and UMSA Operating
Millages and Voted Debt Millages**



The FY 2009-10 Adopted Budget included tax rates that were the same as those adopted in FY 2008-09, as shown in the table on the prior page. This rate is lower than in 1985. As the table below illustrates, the owner of a homesteaded property with an assessed value of \$250,000 has experienced significant savings since the inception of Save Our Homes Amendment. Total cumulative savings for all years is \$ 27,871 and \$10,773 over just the past three years.

Savings on Homesteaded Property
with a value of \$250,000

	Taxes Paid with Save Our Homes	Taxes Paid without Save Our Homes
1995	\$ 2,005.00	\$ 2,368.00
2000	\$ 2,144.00	\$ 2,853.00
2005	\$ 2,400.00	\$ 5,050.00
2007	\$ 2,077.00	\$ 5,761.00
2008	\$ 1,948.00	\$ 5,888.00
2009	\$ 1,951.00	\$ 5,099.00

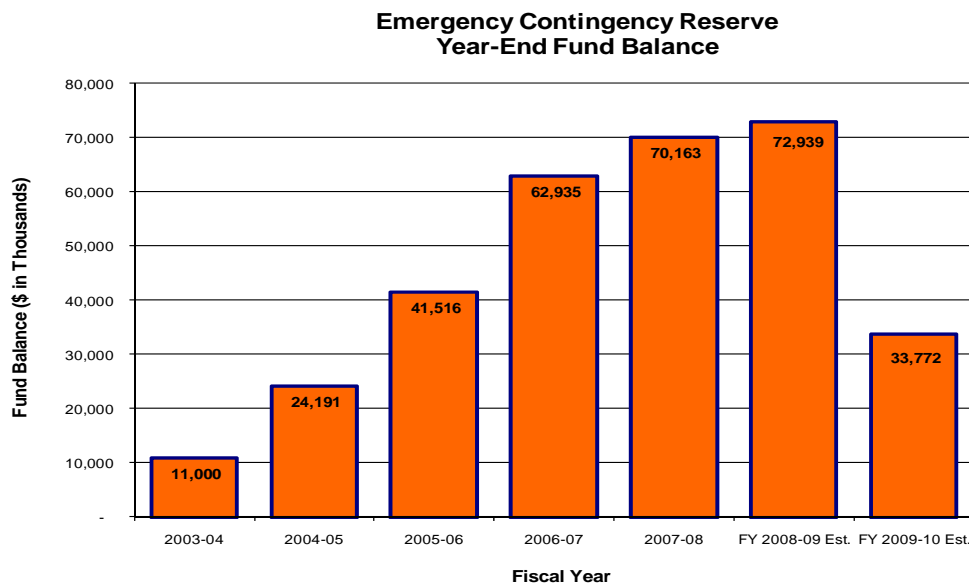
In developing this budget, we closed a gap of more than \$400 million. This gap was closed through a combination of service adjustments and other cost reductions, as noted below.

- Deferral of proposed State FRS rate increase	\$20,700,000
- Adjustment to departmental per employee health insurance premium contribution	\$12,400,000
- Elimination of transfer to the Countywide Emergency Contingency Reserve and transfer from reserve to the general fund	\$58,500,000
- Reductions to miscellaneous operation expenditures countywide	\$57,522,000
- Reductions to funding for community-based organizations; elimination of the In-kind, Discretionary, and County Services reserves	\$67,126,000
- Reductions to personnel expenditures including but not limited to overtime, consolidation of functions, reduction of fleet expenditures, etc. in the public safety departments	\$32,300,000
- Reductions to personnel and operational expenditures in the internal support departments	\$6,200,000
- Reductions to the general fund subsidy to park programming, park operations, facility maintenance, marina operations, art and culture, planning, ground maintenance, etc.	\$10,200,000
- Reductions to the general fund subsidy to CAA associated with Head Start/Early Head Start and DHS for programs for the elderly, disabled, and veterans	\$23,669,000
- Consolidation of code enforcement activities	\$2,800,000
- Elimination of the general fund subsidy to Cooperative Extension	\$1,183,000
- Increase in the countywide millage rate	\$17,300,000
- Adjustments to proprietary funds, including expenditure reductions and fee increases	(\$26,000,000)
- Merit increases frozen for FY 2009-10	\$17,000,000
- Longevity bonuses frozen for FY 2009-10	\$19,500,000
- Salaries reduced by five percent	\$106,300,000

At the first budget hearing, the Board voted to keep the countywide millage rate at the same level as FY 2008-09 and at the second budget hearing in September, the Board voted to add back funding for certain services, including services for the elderly and children, programs for the disabled and elderly, Cooperative Extension, park and recreation programs, and funding for cultural groups and community-based organizations. In order to restore funding for these activities, the following adjustments were made:

- Reductions to departmental budgets - additional 2.5% reduction to the Government Information Center, Elections and the Enterprise Technology Services department; an additional 5% reduction to Audit & Management Services, Animal Services, Public Works, and Police; and an additional 15% reduction to the Office of Strategic Business Management	\$5,762,000
- Elimination of parking/rail portion of executive benefits packages	\$1,166,000
- Adjustment to departmental per employee health insurance premium contribution	\$24,008,000
- Reduction of various operating expenses (i.e. travel, publications, memberships, advertising, etc.) across all departments	\$8,035,000
- Deferral or elimination of capital projects	\$9,457,000
- Reduction in funding allocated for furniture purchases	\$1,880,000
- Adjustments to funding allocated for fleet purchases in the Fleet Replacement Trust Fund	\$2,500,000
- Elimination of Premium Pay and Flexible Benefits	\$68,022,000

The unmet needs identified in this document have increased to nearly \$400 million. While our reserves remain at 4.18 percent of the general fund budget, the balance in our Countywide Emergency Contingency Reserve has been reduced to \$33.772 million, as shown in the chart below. The Fire Emergency Contingency Reserve will have a balance of \$17.612 million. Further reductions to our reserves will jeopardize our bond ratings, increasing the cost of future debt issuances and impeding our future capital plans.



The Future

As stated above, our five year financial forecast does not anticipate significant economic recovery. It is anticipated that the value of the property tax roll will decline again for 2010; our estimates contemplate a 12 percent reduction. Depressed economic activity will continue to affect our consumption driven revenues across all funds. We must continue to limit all spending, but no cost-cutting plan can protect us from further service reductions and job eliminations if our tax rates remain frozen. We have generally succeeded in placing employees who held eliminated positions into vacant jobs – only about 200 employees were actually laid off as a result of the reductions implemented in the Adopted Budget – but I am not optimistic that we will be able to continue to protect employees so effectively.

Conclusion

We are grateful that the FY 2009-10 Adopted Budget has been finalized. This was a difficult process for all of us in both the legislative and executive branches. We all worked together for countless hours to carefully review, analyze and understand the implications of the economic situation. In the end, we were able to adopt a budget that was within the revenues available. We must still make adjustments to adhere to this plan, but will continue to work with you as we face the challenges of the coming year.

Sincerely,

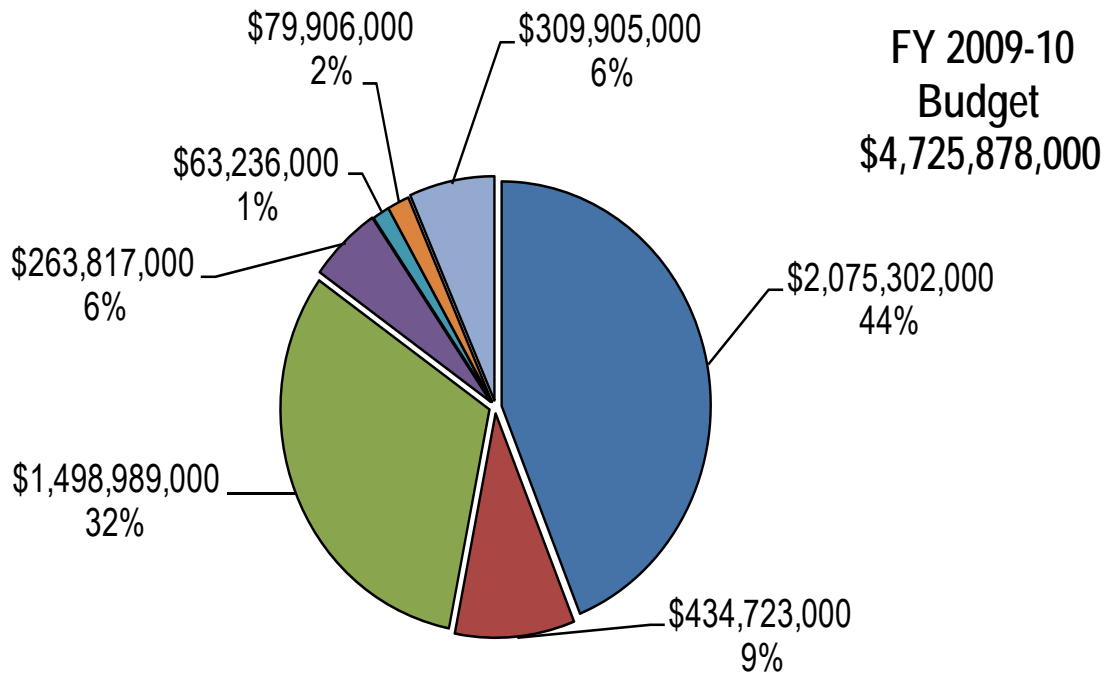
A handwritten signature in black ink, appearing to read "G. Burgess", with a stylized, cursive script.

George M. Burgess
County Manager

2009-10 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN
ATTACHMENT I
BUDGET COMPARISON GRAPHS

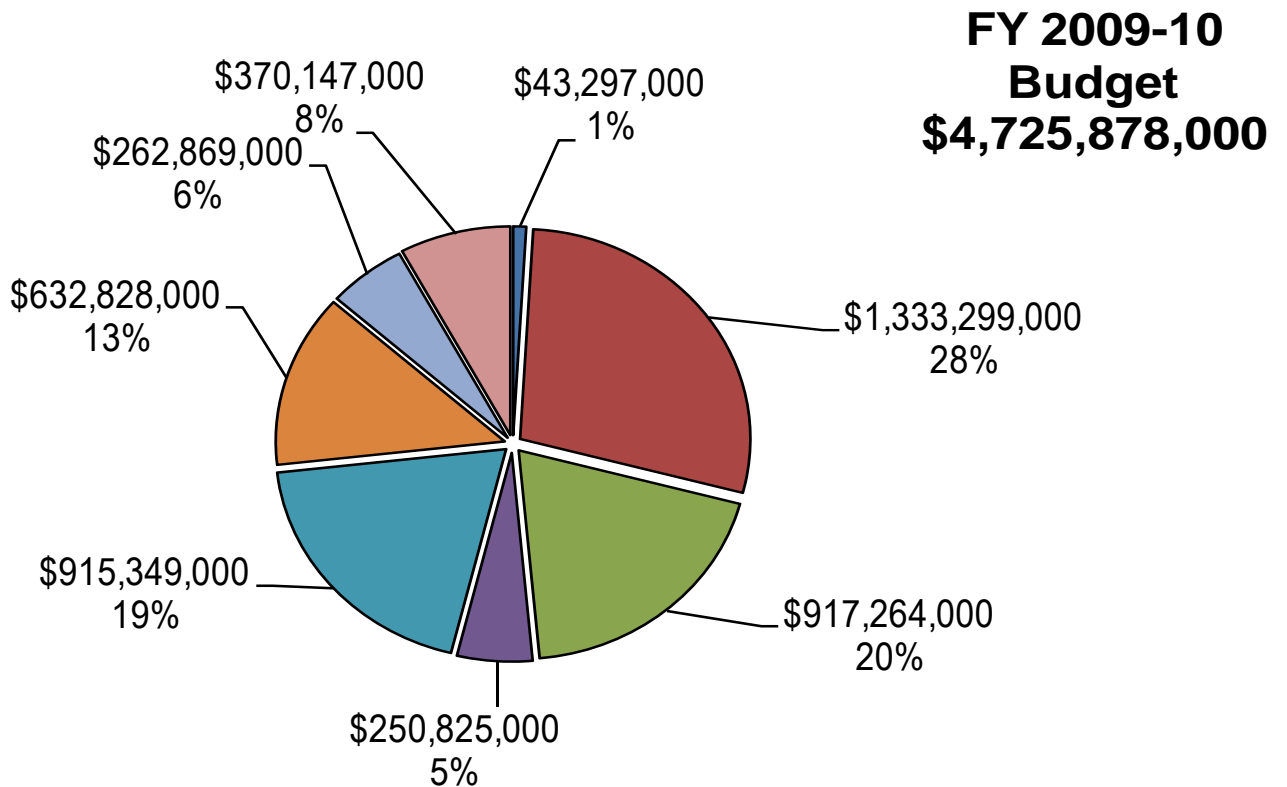
MIAMI-DADE OPERATING REVENUES
(EXCLUDING INTERAGENCY TRANSFERS)

Funding Source	Actuals		Budget			
	FY 2007-08	%	FY 2008-09	%	FY 2009-10	%
Proprietary	\$ 2,476,470,000	47	\$ 2,121,804,000	43	\$ 2,075,302,000	44
Federal and State Grants	\$ 361,710,000	7	\$ 403,586,000	8	\$ 434,723,000	9
Property Tax	\$ 1,618,479,000	31	\$ 1,664,804,000	34	\$ 1,498,989,000	32
Sales Tax	\$ 295,917,000	5	\$ 295,174,000	6	\$ 263,817,000	6
Gas Taxes	\$ 73,252,000	1	\$ 68,129,000	1	\$ 63,236,000	1
Misc. State Revenues	\$ 90,797,000	2	\$ 88,481,000	2	\$ 79,906,000	2
Miscellaneous	\$ 364,163,000	7	\$ 320,348,000	6	\$ 309,905,000	6
Total	\$ 5,280,788,000		\$ 4,962,326,000		\$ 4,725,878,000	

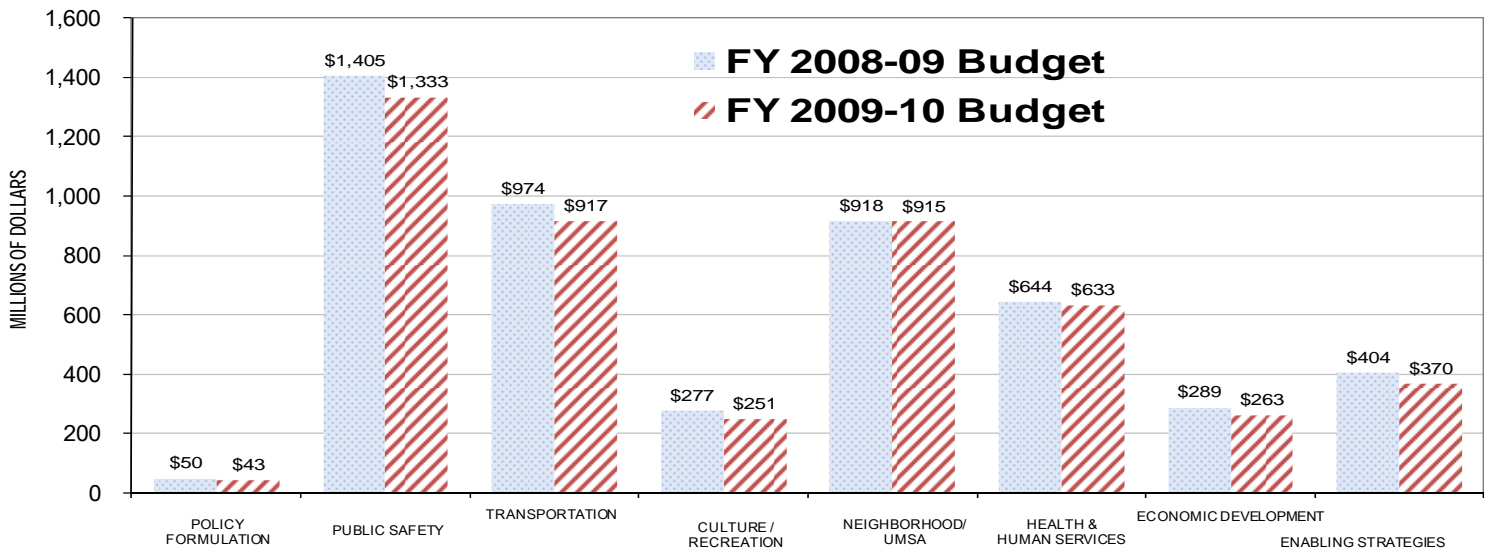


**MIAMI-DADE OPERATING EXPENDITURES
(EXCLUDING INTERAGENCY TRANSFERS)**

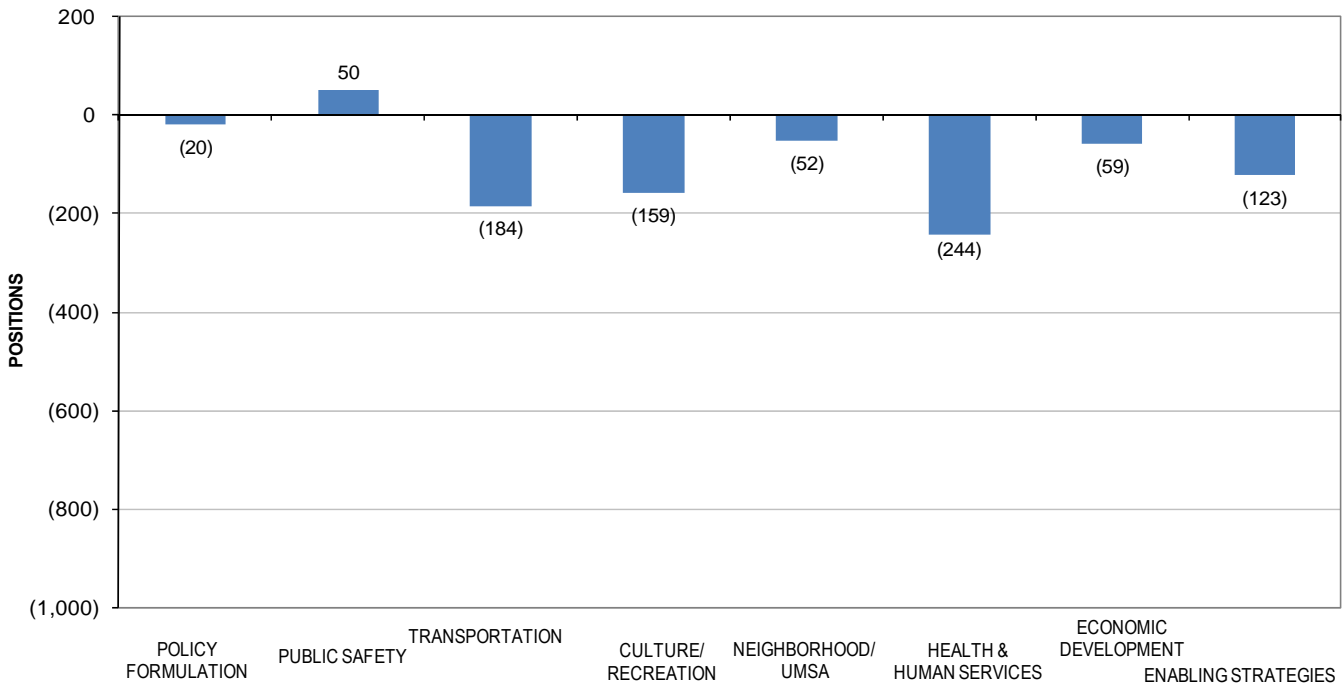
Funding Source	Actuals		Budget			
	FY 2007-08	%	FY 2008-09	%	FY 2009-10	%
Policy	\$ 50,519,000	1	\$ 50,209,000	1	\$ 43,297,000	1
Public Safety	\$ 1,386,707,000	29	\$ 1,405,014,000	28	\$ 1,333,299,000	28
Transportation	\$ 907,040,000	19	\$ 974,407,000	20	\$ 917,264,000	20
Culture/Recreation	\$ 256,366,000	5	\$ 277,384,000	6	\$ 250,825,000	5
Neighborhood/UMSA	\$ 834,629,000	17	\$ 917,861,000	18	\$ 915,349,000	19
Health and Human Services	\$ 632,358,000	13	\$ 644,068,000	13	\$ 632,828,000	13
Economic Development	\$ 150,208,000	3	\$ 289,022,000	6	\$ 262,869,000	6
Enabling Strategies	\$ 634,941,000	13	\$ 404,361,000	8	\$ 370,147,000	8
Total	\$ 4,852,768,000		\$ 4,962,326,000		\$ 4,725,878,000	



TOTAL STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)



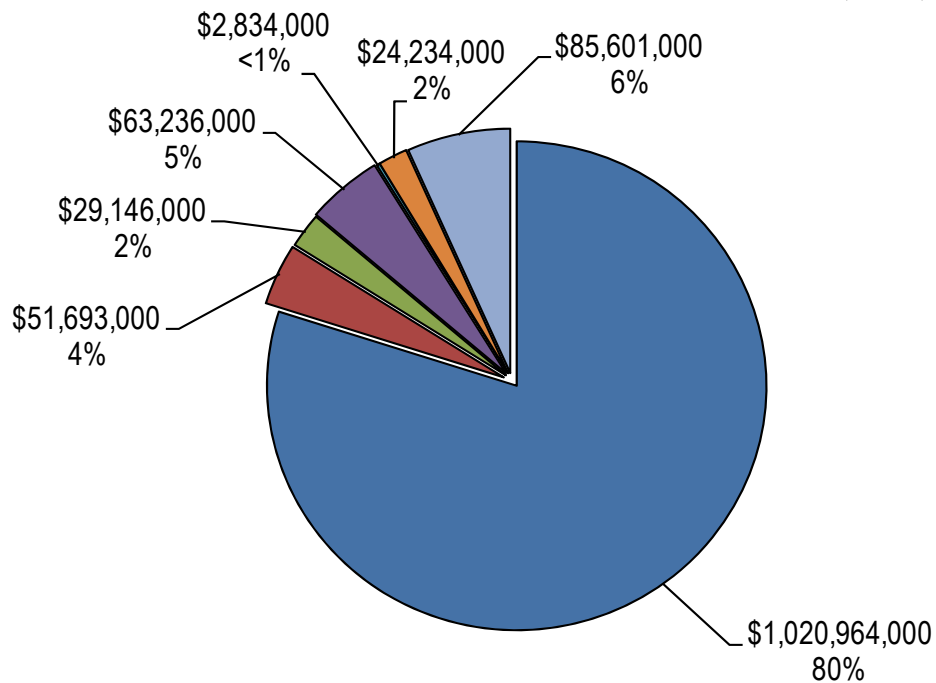
CHANGE IN POSITIONS BY STRATEGIC AREA, FY 2008-09 to FY 2009-10



COUNTYWIDE GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2007-08	%	FY 2008-09	%	FY 2009-10	%
Property Tax	\$ 1,070,967,000	79	\$ 1,128,607,000	81	\$ 1,020,964,000	80
Sales Tax	\$ 61,039,000	4	\$ 55,360,000	4	\$ 51,693,000	4
Misc. State Revenues	\$ 34,306,000	3	\$ 35,113,000	2	\$ 29,146,000	2
Gas Taxes	\$ 73,252,000	5	\$ 68,129,000	5	\$ 63,236,000	5
Fees	\$ 2,923,000	1	\$ 2,755,000	1	\$ 2,834,000	1
Carryover and Interest	\$ 74,109,000	5	\$ 55,640,000	4	\$ 24,234,000	2
Other	\$ 39,848,000	3	\$ 39,777,000	3	\$ 85,601,000	6
Total	\$ 1,356,444,000		\$ 1,385,381,000		\$ 1,277,708,000	

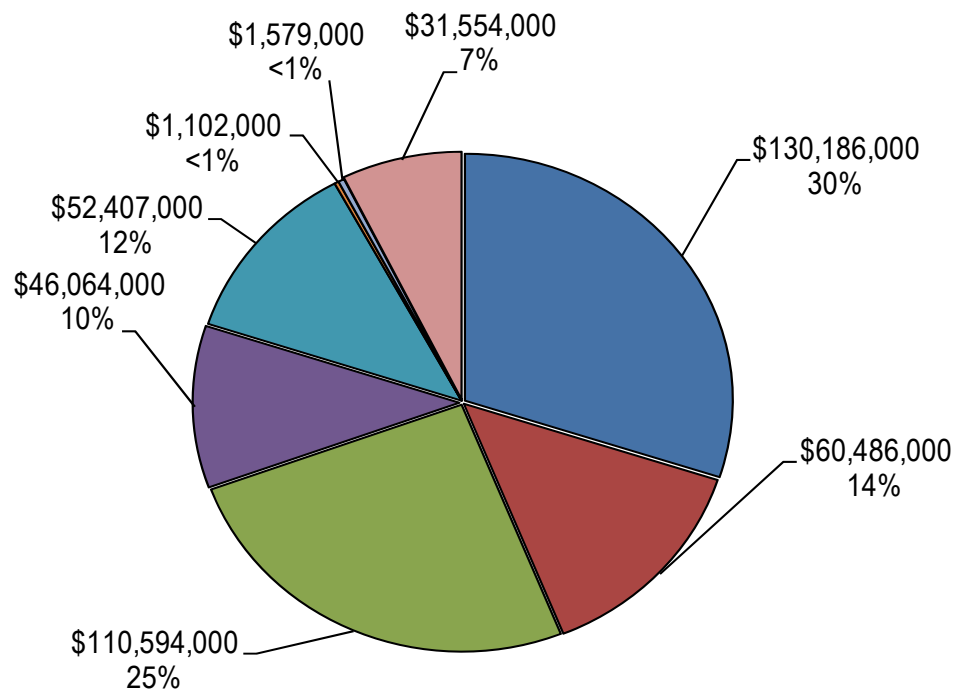
**FY 2009-10
Budget
\$1,277,708,000**



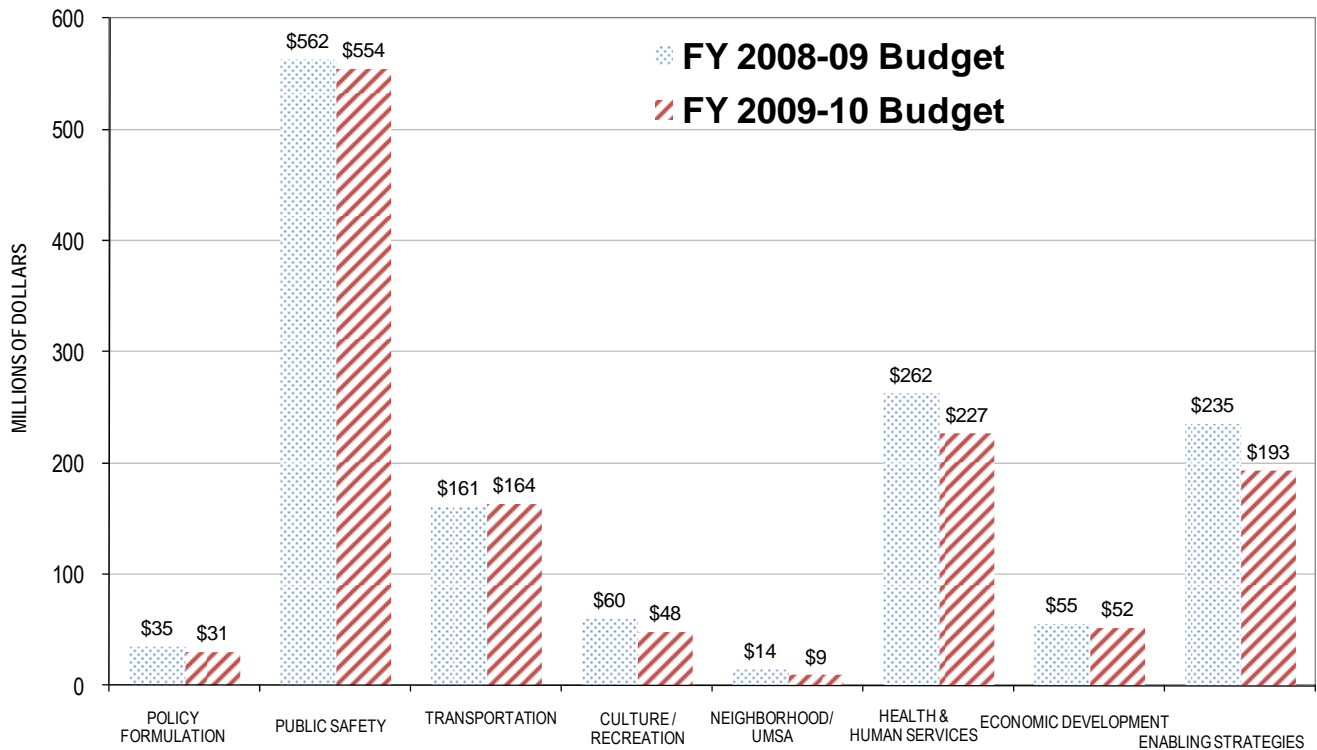
UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2007-08	%	FY 2008-09	%	FY 2009-10	%
Property Tax	\$ 152,405,000	29	\$ 146,680,000	30	\$ 130,186,000	30
Sales Tax	\$ 72,978,000	14	\$ 66,188,000	14	\$ 60,486,000	13
Utility Tax and Comm. Tax	\$ 122,963,000	24	\$ 113,628,000	23	\$ 110,594,000	25
Misc. State Revenues	\$ 48,504,000	9	\$ 46,659,000	10	\$ 46,064,000	11
Franchise Fee	\$ 48,668,000	9	\$ 51,799,000	11	\$ 52,407,000	12
Fees	\$ 1,313,000	1	\$ 1,181,000	1	\$ 1,102,000	1
Carryover and Interest	\$ 55,603,000	11	\$ 38,725,000	8	\$ 1,579,000	1
Other	\$ 18,736,000	3	\$ 16,843,000	3	\$ 31,554,000	7
Total	\$ 521,170,000		\$ 481,703,000		\$ 433,972,000	

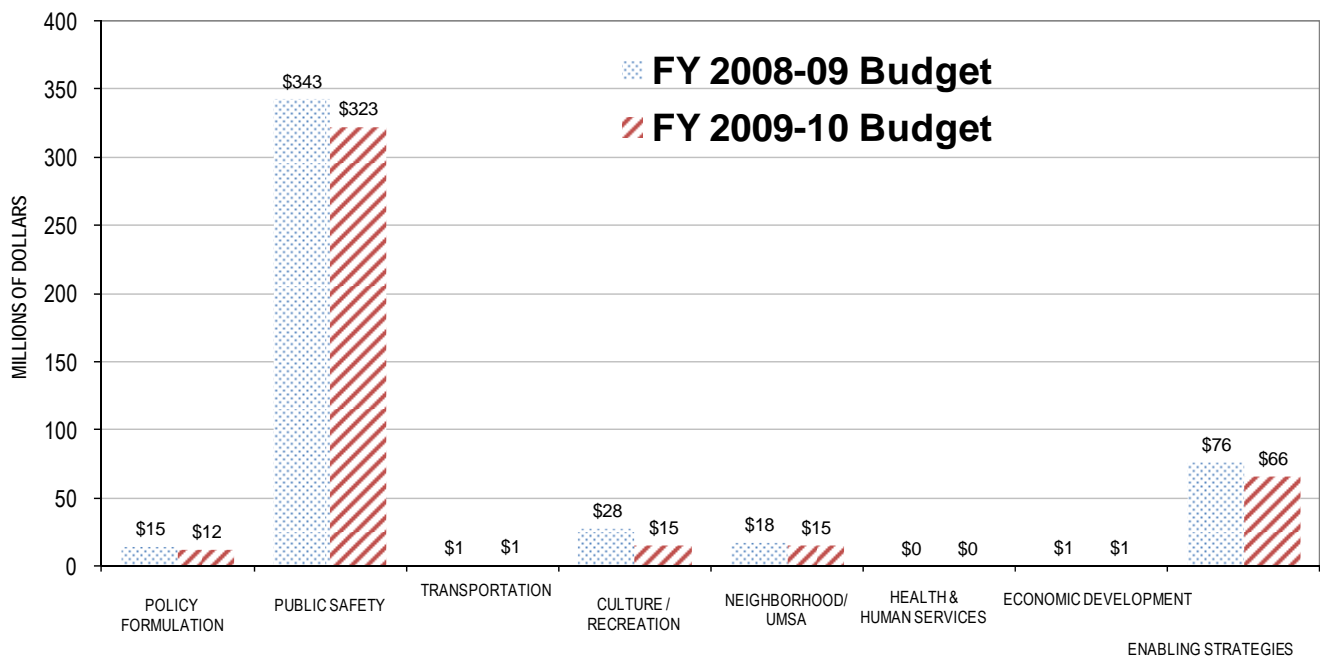
**FY 2009-10
Budget
\$433,972,000**



COUNTYWIDE GENERAL FUND STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)



UMSA STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)

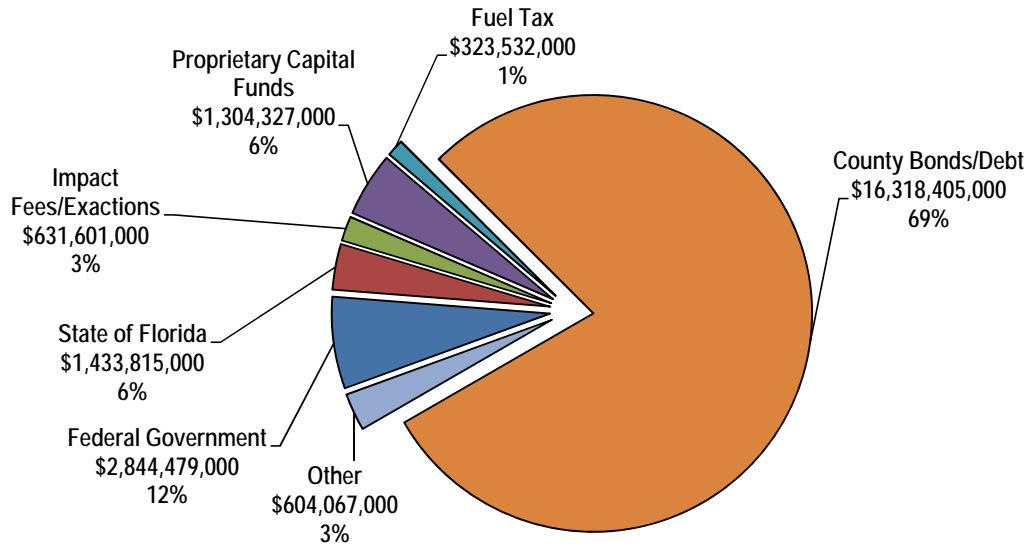


MULTI-YEAR CAPITAL PLAN

FY 2009-10 - FY 2014-15

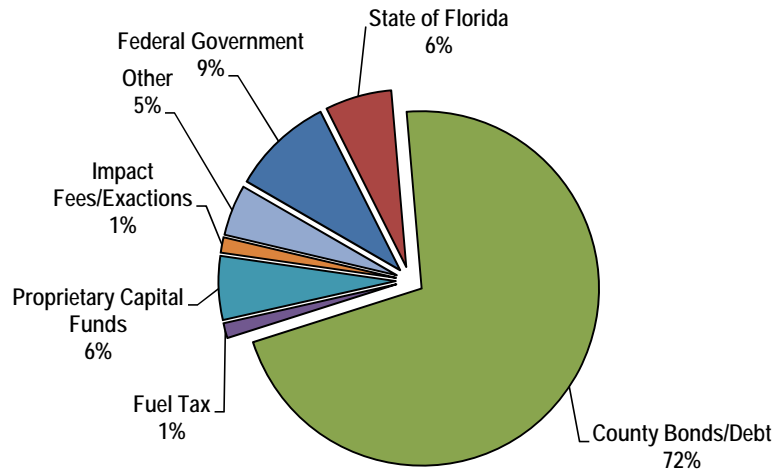
REVENUE SOURCES

\$21,350,607,000

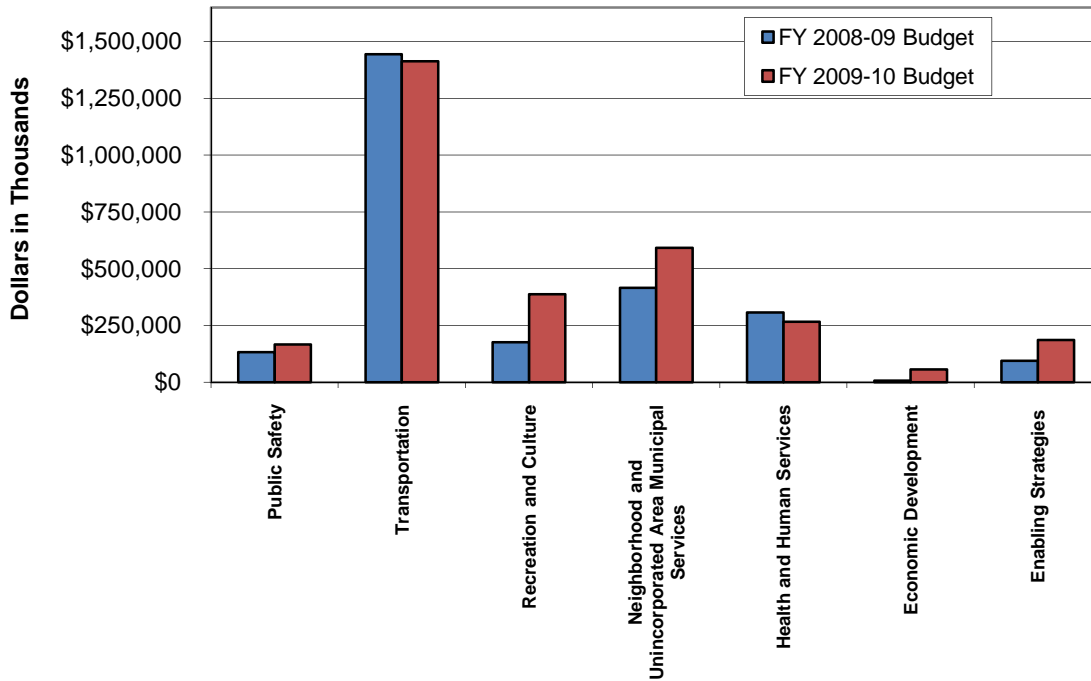


FY 2009-10
REVENUE SOURCES

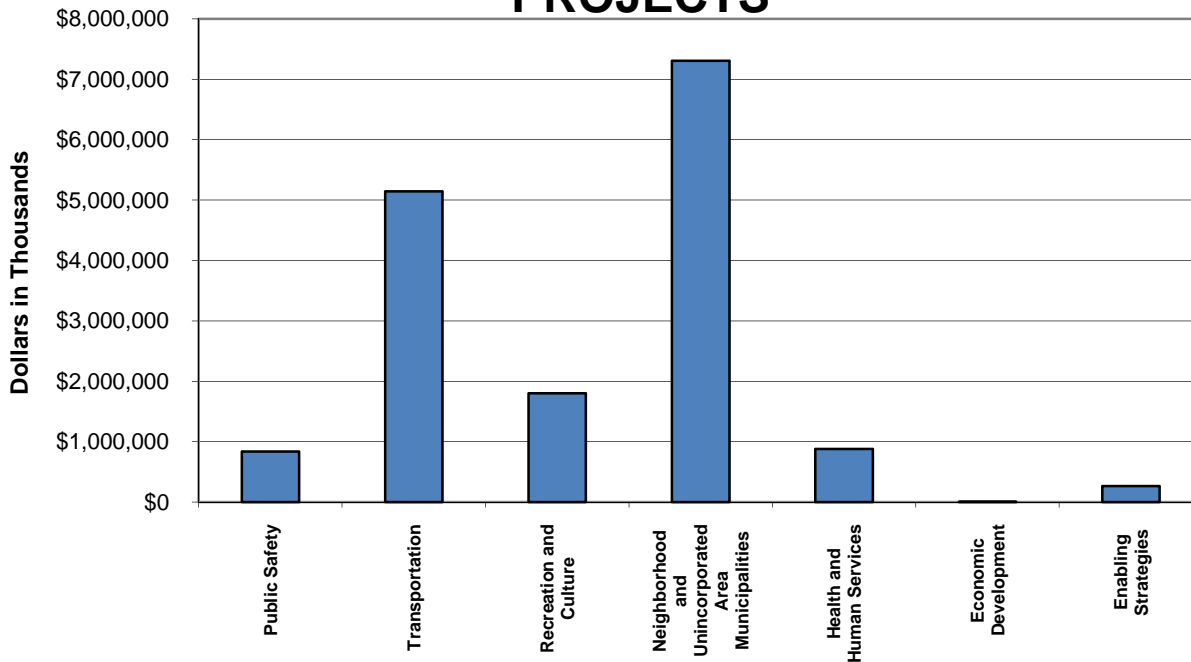
\$2,479,405,000



CAPITAL EXPENDITURES YEAR-TO-YEAR COMPARISONS

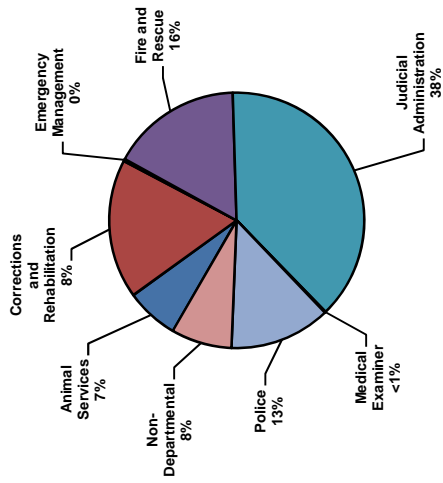


MULTI-YEAR UNFUNDED CAPITAL PROJECTS

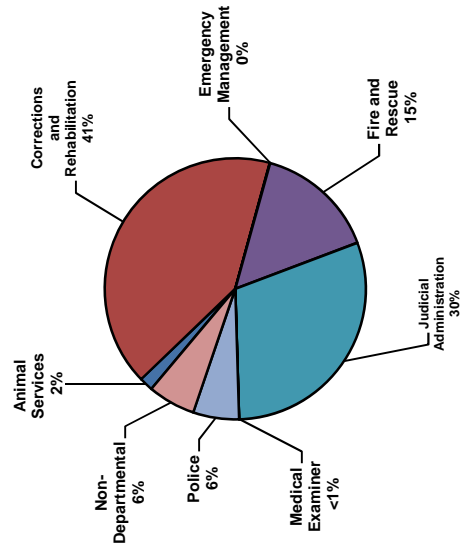


PUBLIC SAFETY

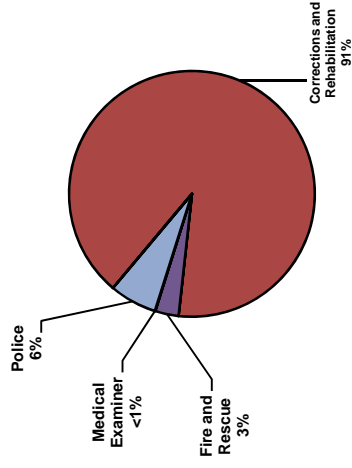
FY 2009-10 CAPITAL BUDGET
\$165,895,000



MULTI-YEAR CAPITAL PLAN
\$979,269,000

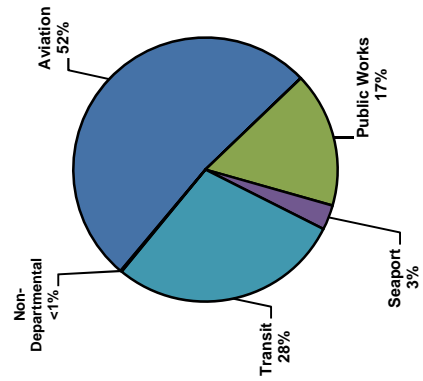


UNFUNDED CAPITAL PROJECTS
\$836,288,000

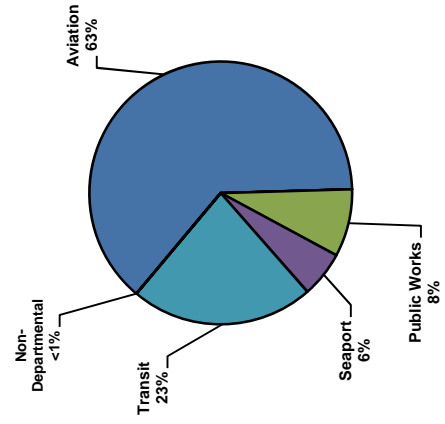


TRANSPORTATION

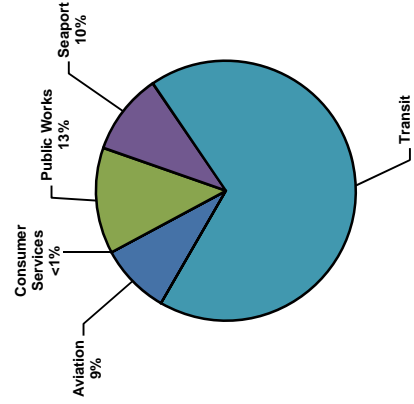
FY 2009-10 CAPITAL BUDGET
\$1,412,635,000



MULTI-YEAR CAPITAL PLAN
\$10,157,160,000

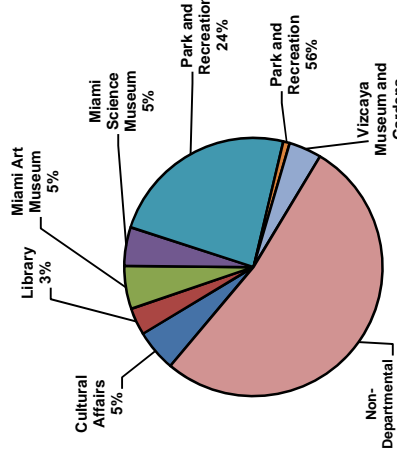


UNFUNDED CAPITAL PROJECTS
\$5,145,509,000

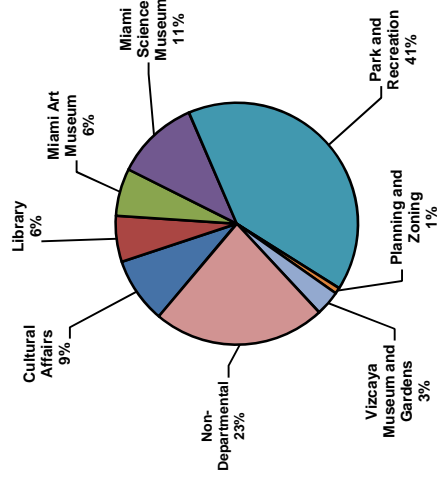


RECREATION AND CULTURE

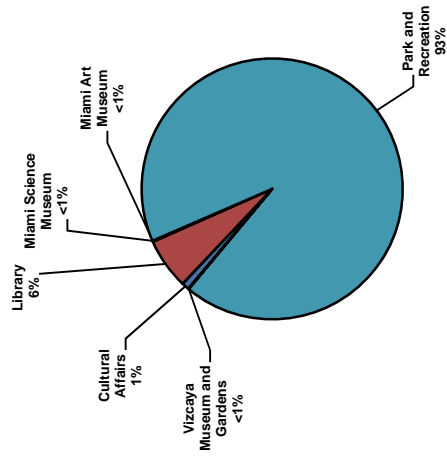
FY 2009-10 CAPITAL BUDGET
\$387,113,000



MULTI-YEAR CAPITAL PLAN
\$1,573,999,000

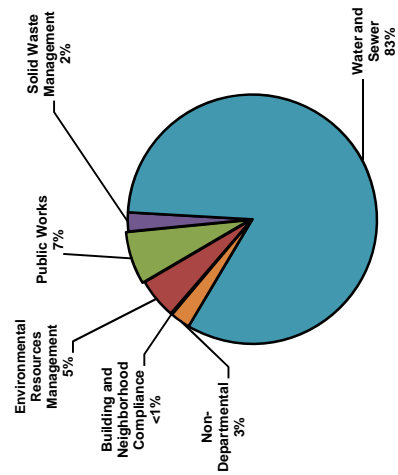


UNFUNDED CAPITAL PROJECTS
\$1,804,666,000

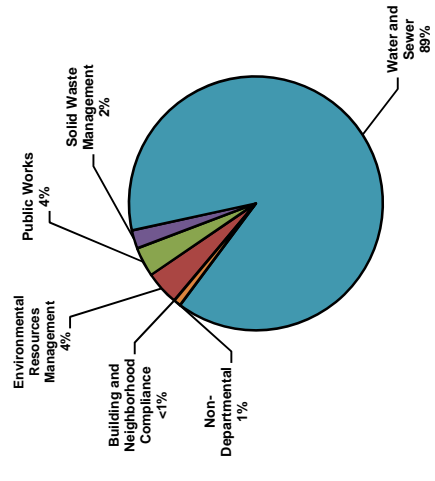


NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

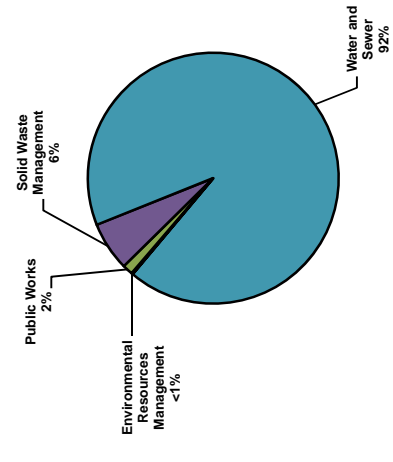
FY 2009-10 CAPITAL BUDGET
\$591,887,000



MULTI-YEAR CAPITAL PLAN
\$7,194,020,000



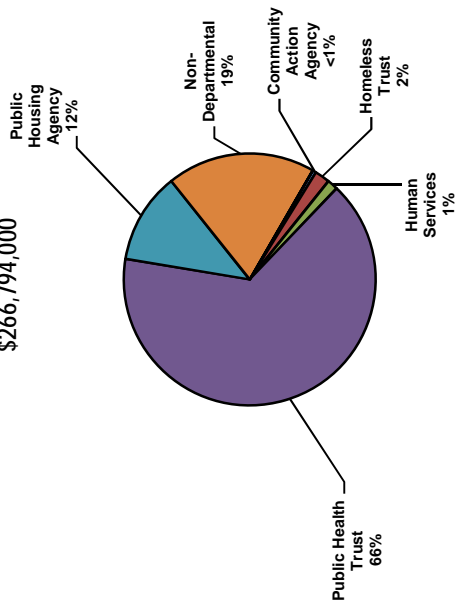
UNFUNDED CAPITAL PROJECTS
\$7,304,548,000



HEALTH AND HUMAN SERVICES

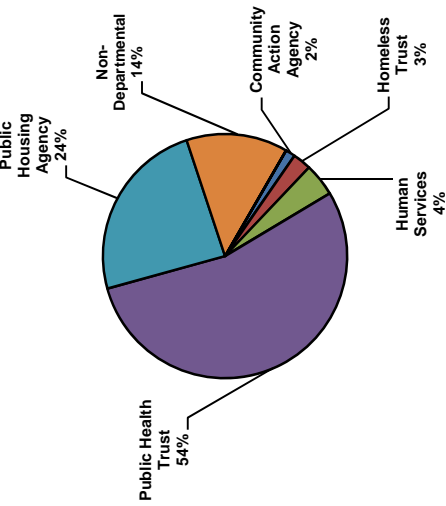
FY 2009-10 CAPITAL BUDGET

\$266,794,000



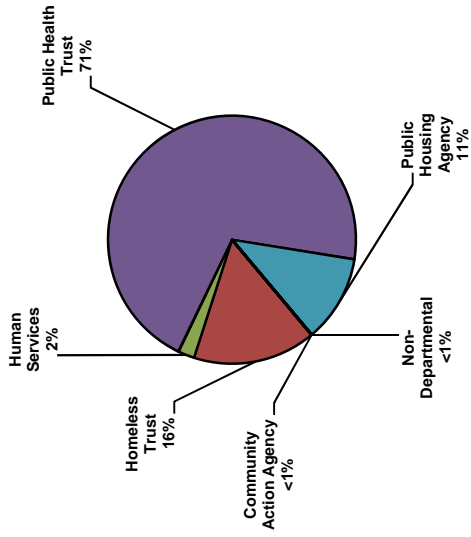
MULTI-YEAR CAPITAL PLAN

\$726,522,000



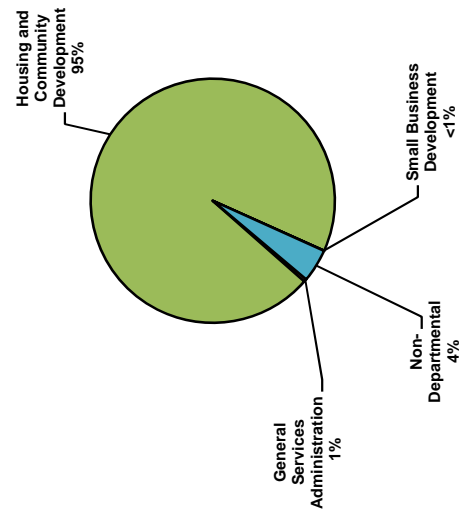
UNFUNDED CAPITAL PROJECTS

\$880,447,000



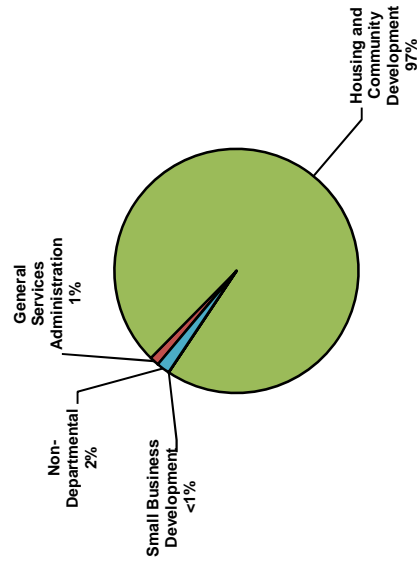
FY 2009-10 CAPITAL BUDGET

\$56,970,000



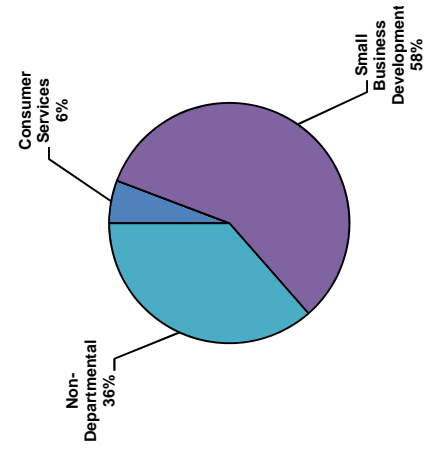
MULTI-YEAR CAPITAL PLAN

\$287,661,000



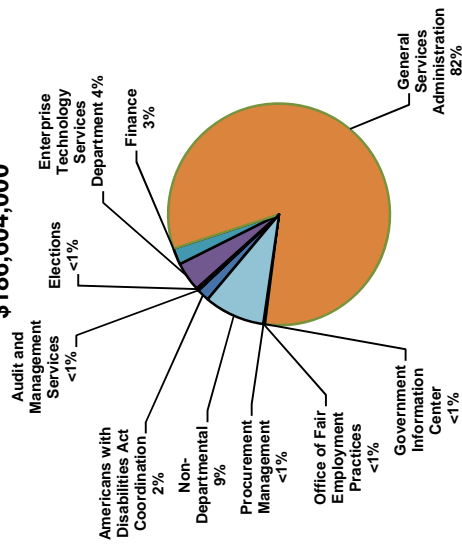
UNFUNDED CAPITAL PROJECTS

\$867,000

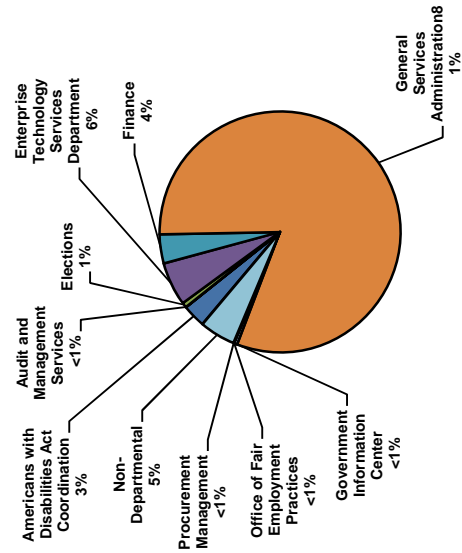


ENABLING STRATEGIES

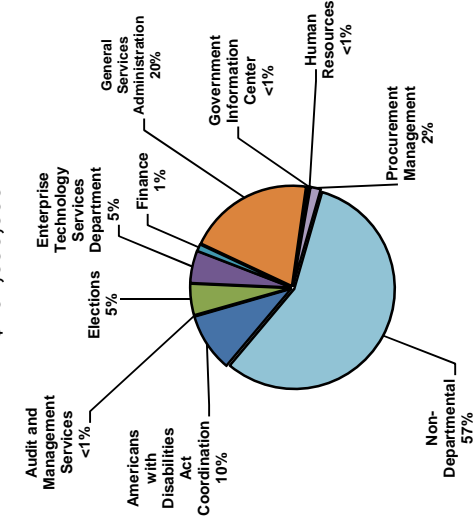
FY 2009-10 CAPITAL BUDGET
\$186,604,000



MULTI-YEAR CAPITAL PLAN
\$431,976,000



UNFUNDED CAPITAL PROJECTS
\$264,690,000



ATTACHMENT II FY 2009-10 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2007-08	FY 2008-09	FY 2009-10	Enhancements	Reductions	Transfers
Policy Formulation									
County Executive Offices	8,951	9,118	7,752	65	62	58	0	-4	0
Board of County Commissioners	18,198	20,623	17,936	195	203	191	0	-12	0
County Attorney's Office	23,370	26,247	23,388	136	138	134	0	-4	0
SUBTOTAL	50,519	55,988	49,076	396	403	383	0	-20	0
Public Safety									
Animal Services	9,346	10,075	8,502	118	116	102	0	-14	0
Corrections and Rehabilitation	303,162	326,072	307,938	2,801	2,767	2,906	162	-24	1
Emergency Management	3,149	4,388	3,335	26	24	19	0	-5	0
Fire Rescue	387,504	400,002	377,431	2,079	2,586	2,582	24	-28	0
Independent Review Panel	563	599	0	5	5	0	0	-5	0
Judicial Administration	34,320	39,481	32,796	270	264	264	0	0	0
Juvenile Services	11,458	12,343	11,373	119	119	117	6	-8	0
Law Library	886	873	863	7	7	6	0	-1	0
Legal Aid	3,600	3,938	3,744	45	42	42	0	0	0
Medical Examiner	8,594	10,948	9,641	65	78	70	0	-8	0
Office of the Clerk	18,520	23,755	17,299	250	260	186	0	-74	0
Police	581,666	567,716	539,055	4,593	4,333	4,357	26	-2	0
Capital Outlay Reserve	15,187	14,580	25,631	0	0	0	0	0	0
Non-Departmental	8,752	10,160	26,776	0	0	0	0	0	0
SUBTOTAL	1,386,707	1,424,930	1,364,384	10,378	10,601	10,651	218	-169	1
Transportation									
Aviation	378,563	412,915	394,209	1,537	1,514	1,435	0	-79	0
Office of the Citizens' Independent Transportation Trust	1,566	2,077	2,514	8	7	9	2	0	0
Consumer Services	5,340	6,631	5,688	60	58	51	0	-7	0
Metropolitan Planning Organization	6,235	6,881	6,241	16	17	17	0	0	0
Public Works	60,078	60,491	63,880	528	534	527	2	-9	0
Seaport	68,131	73,172	77,044	400	410	417	7	0	0
Transit	384,751	420,014	375,941	3,720	3,301	3,201	0	-100	0
Capital Outlay Reserve	2,376	2,705	930	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0	0	0	0
SUBTOTAL	907,040	984,886	926,447	6,269	5,841	5,657	11	-195	0
Recreation and Culture									
Adrienne Arsht Center for the Performing Arts Trust	8,246	7,650	12,829	0	0	0	0	0	0
Cultural Affairs	19,601	24,521	21,929	25	35	34	0	-1	0
Historical Museum of Southern Florida	1,122	1,249	917	0	0	0	0	0	0
Library	73,254	90,925	85,910	639	650	636	8	-22	0
Miami Art Museum	1,682	1,693	1,351	0	0	0	0	0	0
Miami Science Museum	1,049	1,049	707	0	0	0	0	0	0
Park and Recreation	116,952	119,670	103,435	1,274	1,289	1,147	0	-142	0
Tourist Development Taxes	23,386	23,581	17,545	0	0	0	0	0	0
Vizcaya Museum and Gardens	4,827	5,874	4,855	47	47	47	3	-3	0
Planning and Zoning	0	168	0	0	4	0	0	-4	0
Capital Outlay Reserve	5,697	11,165	7,612	0	0	0	0	0	0
Non-Departmental	550	2,100	1,585	0	0	2	2	0	0
SUBTOTAL	256,366	289,645	258,675	1,985	2,025	1,866	13	-172	0
Neighborhood and Unincorporated Area Municipal Services									
Building and Neighborhood Compliance	32,231	28,604	30,615	241	234	279	0	-48	93
Building Code Compliance	10,767	13,510	8,984	93	93	70	0	-23	0
Environmental Resources Management	58,621	61,749	55,269	519	519	490	0	-29	0
Office of Neighborhood Compliance	0	12,031	0	0	138	0	0	-45	-93
Park and Recreation	4,421	5,240	4,197	7	7	7	0	0	0
Planning and Zoning	16,517	17,075	12,853	196	151	127	0	-24	0
Public Works	69,397	88,836	76,027	408	409	381	2	-30	0
Solid Waste Management	296,803	305,620	302,384	1,011	1,012	1,012	0	0	0
Team Metro	17,729	0	0	232	0	0	0	0	0
Water and Sewer	324,532	390,691	428,908	2,702	2,672	2,817	146	0	-1
Capital Outlay Reserve	3,611	2,661	2,990	0	0	0	0	0	0
Non-Departmental	0	769	569	0	0	0	0	0	0
SUBTOTAL	834,629	926,786	922,796	5,409	5,235	5,183	148	-199	-1

ATTACHMENT II FY 2009-10 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2007-08	FY 2008-09	FY 2009-10	Enhancements	Reductions	Transfers
Health and Human Services									
Community Action Agency	86,360	86,617	96,902	538	645	650	5	0	0
Community Advocacy	5,075	5,043	1,158	21	21	10	0	-8	-3
Countywide Healthcare Planning	608	0	0	5	0	0	0	0	0
Grants Coordination	0	25,289	26,175	0	11	11	0	0	0
Homeless Trust	32,181	34,499	38,469	14	14	16	0	0	2
Public Housing Agency	69,557	73,834	75,460	577	533	401	0	-132	0
Housing Finance Authority	2,159	2,245	2,154	11	11	9	0	-2	0
Human Services	223,916	219,801	209,613	666	709	604	0	-105	0
Miami-Dade Economic Advocacy Trust	1,629	2,334	2,554	14	14	14	0	0	0
Planning and Zoning	0	677	587	0	5	4	0	-1	0
Public Health Trust	178,060	177,870	158,478	0	0	0	0	0	0
Capital Outlay Reserve	9,937	20,265	17,960	0	0	0	0	0	0
Non-Departmental	22,876	18,653	20,983	0	0	0	0	0	0
SUBTOTAL	632,358	667,127	650,493	1,846	1,963	1,719	5	-248	-1
Economic Development									
Consumer Services	5,138	6,281	6,125	71	66	62	0	-6	2
Economic Development Coordination	0	979	0	0	6	0	0	-1	-5
Film and Entertainment	796	664	464	5	4	3	0	-1	0
Housing and Community Development	89,252	222,793	201,905	130	128	93	0	-35	0
International Trade Consortium	1,571	1,597	1,208	11	11	10	0	-1	0
Miami-Dade Economic Advocacy Trust	1,802	3,682	2,630	11	12	9	0	-3	0
Planning and Zoning	0	0	434	0	0	3	0	0	3
Small Business Development	6,303	6,096	5,283	71	60	48	0	-6	-6
Strategic Business Management	340	675	705	3	3	3	0	0	0
Capital Outlay Reserve	0	0	15	0	0	0	0	0	0
Non-Departmental	44,940	51,229	48,865	0	0	0	0	0	0
SUBTOTAL	150,142	293,996	267,634	302	290	231	0	-53	-6
Enabling Strategies									
Agenda Coordination	1,148	1,145	745	9	9	5	0	-4	0
Americans with Disabilities Act Coordination	752	1,047	1,072	9	4	3	0	-1	0
Audit and Management Services	5,980	7,212	5,963	61	61	54	0	-7	0
Capital Improvements	4,779	5,082	4,091	32	34	27	1	-3	-5
Commission on Ethics and Public Trust	1,965	2,343	1,892	16	16	13	0	-3	0
Elections	29,251	22,159	18,970	120	118	109	0	-9	0
Enterprise Technology Services	134,501	137,537	127,144	630	597	589	8	-16	0
Finance	33,979	40,280	39,910	336	341	323	11	-29	0
General Services Administration	253,307	303,412	295,389	870	883	837	0	-45	-1
Government Information Center	17,200	21,077	17,373	215	236	209	3	-30	0
Grants Coordination	0	4,476	3,390	0	38	35	1	-5	1
Human Resources	12,896	12,907	11,403	142	142	136	0	-6	0
Fair Employment Practices	817	1,257	954	8	11	9	0	-2	0
Inspector General	4,777	5,553	5,329	38	38	38	0	0	0
Procurement Management	9,975	11,824	11,751	114	116	122	0	-3	9
Office of the Property Appraiser	25,546	30,350	29,972	309	331	342	11	0	0
Strategic Business Management	5,792	5,924	5,166	36	37	33	0	-6	2
Sustainability	355	543	4,245	2	2	7	4	0	1
Capital Outlay Reserve	11,767	25,668	17,536	0	0	0	0	0	0
Non-Departmental	80,154	109,311	80,214	0	0	0	0	0	0
SUBTOTAL	634,941	749,107	682,509	2,947	3,014	2,891	39	-169	7
TOTAL									
TOTAL	4,852,702	5,392,465	5,122,014	29,532	29,372	28,581	434	-1,225	0
Less Adjustments for Interagency Transfers	386,757	430,139	396,136						
GRAND TOTAL	4,465,945	4,962,326	4,725,878						
Note: Positions represented are full-time equivalent									

INTRODUCTION



Introduction

County History, Geography, Demographics, and Economic Outlook

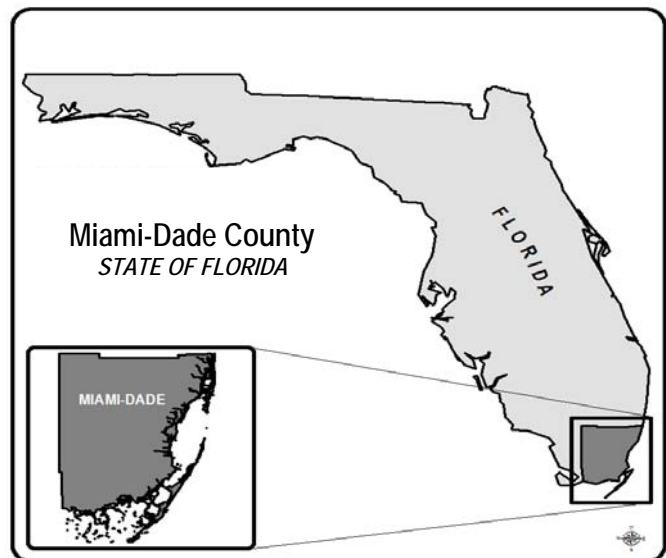
Miami-Dade County was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the largest county in the southeastern United States and the ninth largest in the nation by population (per US Census Bureau Annual Population Estimates – July 1st, 2008). Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population is estimated to be 2,547,327. Population figures used are from the Florida Estimates of Population (April 1, 2008) prepared by the Bureau of Economic and Business Research, College of Business Administration at the University of Florida and are certified by the Governor of Florida. The population density is 6,020 people per square mile within the urban area. The racial makeup of the County is 62 percent Hispanic, 18 percent white, 18 percent black, 2 percent other races. Approximately one half of the people living in Miami-Dade County in 2004 were foreign born. Among County residents, 29.3 percent speak English, 62.4 percent speak Spanish, 4.9 percent speak Creole, and 3.4 percent speak other languages. The per capita income in the County is \$23,125 and the median family income is \$49,894. Of the County's total population, 11.8 percent of the families live below the poverty line.

Approximately 418 square miles (excludes Bay and Coastal Water) of the County are within the urban development boundary while the total county land area currently covers a total of 2,431 square miles (1,946 square miles of land and 485 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

The County had the highest concentration of international bank agencies on the east coast south of New York City, with a total of 23 foreign chartered banks and over \$8 billion on deposit as of September 30, 2009, according to the Florida Department of Financial Services, Office of Financial Regulations. According to the Federal Reserve Bank of Atlanta, as of September 30, 2009, there were 14 Edge Act Banks throughout the United States; five of those institutions were located in the County with over \$11.6 billion on deposit. Edge Act Banks are federally chartered organizations offering a wide range of banking services, but limited to international transactions only. The favorable geographic location of the County, a well-trained labor force and the favorable transportation infrastructure have allowed the economic base of the County to expand by



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attracting many national and international firms doing business in Latin America. Among these corporations are: Carnival Cruise Lines, Elizabeth Arden, Federal Express Corporation, Kraft Foods International, Parfums Christian Dior, Porsche Altin America, Telfonica, AIG, and Caterpillar. Other national firms with established international operations located in the County include: ASTAR Air Cargo, Burger King, Ryder Systems, Lennar, Oracle Corporation, The Gap, Starboard Cruise Services, and the William Morris Agency.

The Greater Miami area is also the leading center for tourism in the State. Miami ranks second behind Orlando as a destination for non-residential air travelers according to the Florida Division of Tourism of the Department of Commerce. It is also the principal port of entry in the State for international air travelers. During 2009, 78 percent of international air travelers entering the State arrived through Miami International Airport, according to statistics compiled by the U.S. Department of Transportation.

The County's economy has been transitioning from mixed service and industrial in the 1970s to one dominated by services in the late 1990s primarily due to the expansion in international trade, the tourism industry, and health services. Wholesale trade and retail trade have and are projected to become stronger economic forces in the local economy. This reflects the County's position as a wholesale center in Southeast Florida, which is serving a large international market. The tourism industry remains one of the largest sectors in the local economy.

Government Structure

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in January 2008. The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city.

Of the county's total population, approximately 1.116 million or 43.8 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax. There are currently 35 municipalities in the county, the City of Miami being the largest and the Town of Cutler Bay being the most recently incorporated.

A recent amendment to the Miami-Dade County Charter, approved on January 23, 2007, created a Strong Mayor form of government, with further charter amendments approved on November 4, 2008. The Mayor is elected countywide to serve a four-year term. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the Board of County Commissioners (BCC), veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint the County Manager and all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting. The Mayor is limited to two four-year terms in office. The County

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Manager serves under the direction of the Mayor and assists the Mayor in the administration of the County government.


The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms (with no term limits) and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. On January 29, 2008, a charter amendment was approved to make the Property Appraiser an elected position. November 4, 2008 was the first election for a Property Appraiser in Miami Dade County. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.

Reader's Guide and Format of Documents

The development of the Miami-Dade County FY 2009-10 Business Plan, Adopted Budget, and Five-Year Financial Outlook and its presentation to BCC and citizens of the County represents the culmination of many hours of analysis and deliberation by County staff. Due in large part to the early participation and active involvement of the elected officials, this plan reflects the priorities of our community. The task of matching strategic priorities for services with available resources, while minimizing the burden of taxes and fees, is challenging and requires extensive consideration. In accordance with growth management guidelines, the Adopted Budget is also presented at this time as part of the budget documents. These documents illustrate the annual business and Adopted Budget for the County, which is the annual implementation mechanism for the County's Strategic Plan.

County departments are grouped into eight areas: policy formulation, six strategic service delivery areas (public safety, transportation, recreation and culture, neighborhood and unincorporated area municipal services, health and human services, and economic development), and enabling strategies. This grouping organizes the departmental narratives by the strategic area that they primarily support with service. Each strategic area grouping of departments is separated in this book with a divider page that states the corresponding mission, goals, and priority key outcomes for that strategic area. This approach highlights the strong relationship between departments' operational plans (business plan and adopted expenditure allocations) and the strategic plan.

New to this year's documents and in an effort to reflect sustainability initiatives and capital projects that range from implementing the paperless agenda to alternative fuel methods, and LEED certified buildings, departmental narratives depict these initiatives/projects by displaying a tree symbol () for easy reference. Through these efforts the County is not only improving its operations but also the natural environment which impacts the entire Miami-Dade County community.

Volume 1 presents a detailed discussion of the financial condition of the County's property-tax-supported jurisdictions and certain proprietary operations. It also contains the budget ordinance schedules for FY 2009-10.

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The format of Volume 2 clearly reflects the relationship between the strategic plan, business plans, and the adopted budget allocations. The format also addresses requests from BCC members for specific information about positions and line item expenditures. Individual department descriptions are divided into as many as 12 sections. First, a brief summary describes the department's mission, functions, projects, partners, and stakeholders. Next are pie charts depicting the department's expenditures by activity and its revenues by source. The third section is the department's table of organization. The financial summary follows the table of organization. The financial summary includes a three-year comparison of detailed revenue sources, an operating expenditure summary, and non-operating expenditures, if any. Also included are current year and adopted allocations by strategic area and program, along with a comparison of approved positions. The next section is the capital budget summary, which includes revenues and expenditures for all prior years, FY 2009-10, and the next five years. The following section highlights selected budget line item details, comparing the prior two fiscal year's actual expenditures with FY 2008-09 budget and the FY 2009-10 budget amounts. The next section is table listing any fee for service increases or decreases, when applicable. The following section provides the major functional units with each section containing a description of the unit's role in the department and a list of functions. The next section, when applicable, includes tables detailing the strategic planning outcomes supported by the unit, with tables further specifying the unit's objectives and measures followed by budget highlights for both operating and capital highlights, including the desired outcome from the strategic plan, service priorities, and performance impacts. The second to last section provides a narrative summary in "bullet" form of additional comments, budget enhancements, and reductions. The final section is the unmet need section detailing, in a table format, the department resources that remain unfunded in the adopted budget.

Other important budget information, such as descriptions of the recommended millage rates and estimated property tax rolls, the County's population, social service program funding, tourist tax revenues, gas tax revenues, also can be found in the appendices. A glossary of terms used in the adopted budget, a complete listing of the strategic plan desired outcomes utilized in the departmental narratives, and an index can be found in the back of the book.

Figures relating to budgeted and recommended staffing levels on the departmental pages and in the appendices are limited to full-time positions. Part-time, temporary, and seasonal positions are not included in the staffing figures but their costs are included in the expenditures.

Volume 3 to this document contains detailed information regarding funded and unfunded multi-year capital projects, as well as information regarding County debt.

Operating costs are recurring personal service or consumable asset expenditures, the costs of which are usually consistent and annual. Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding. The capital cost includes all manpower, implementation costs, and capital outlay required to fully implement each project.

Results-Oriented Government

Through the adoption of the "Governing for Results" Ordinance (05-136), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring, and review. Implementing this strategic framework requires continuous policy, administrative, technological, and cultural innovations.

Plan, Measure, Monitor

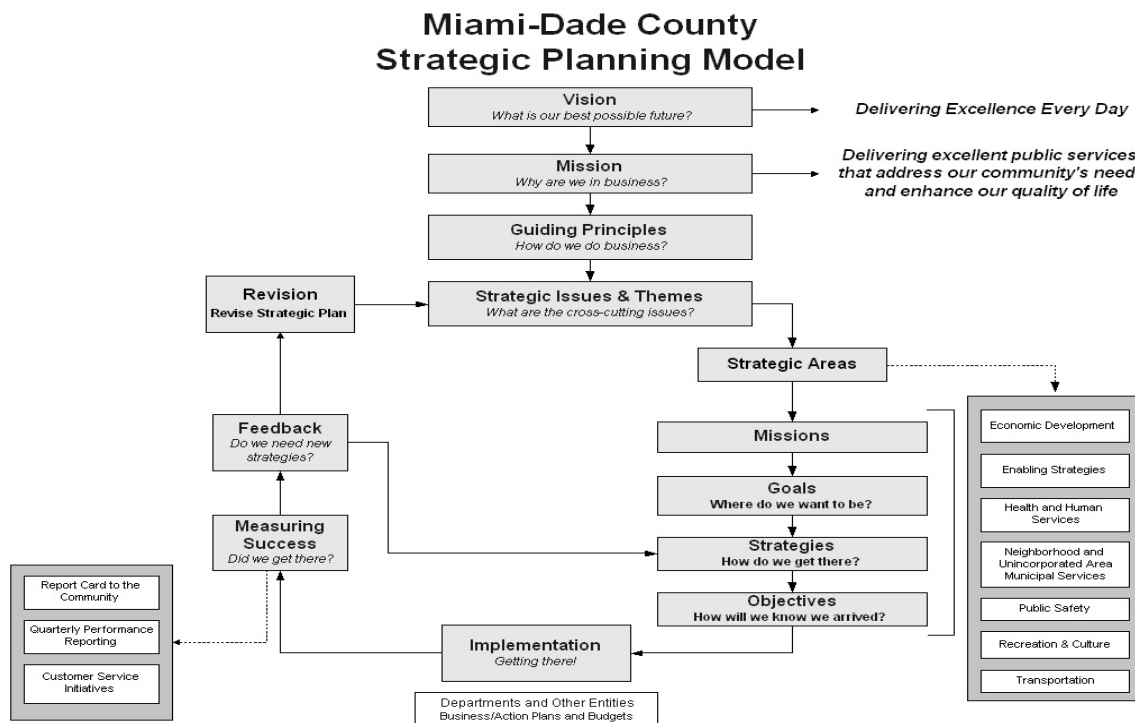
To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of "Plan, Measure, Monitor." To summarize, strategic planning, business planning, and resource allocation all fall under "Plan." The measurement of activities and

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performance falls under “Measure.” Managerial accountability, monitoring, and review all fall under “Monitor.” This framework helps our elected officials, the County Manager, and our senior management team lead the implementation of a results-oriented government culture. It allows employees throughout our organization to better understand our mission, embrace our guiding principles, and appreciate their individual role in achieving the goals of the county, as defined in the strategic plan.

Strategic Plan (<http://www.miamidade.gov/stratplan/home.asp>)

On June 3, 2003, the BCC adopted Resolution R-664-03, which included Miami-Dade County’s Strategic Plan with its community’s goals and key strategic outcomes. On April 13, 2004, the BCC adopted the County’s vision statement – “Delivering Excellence Every Day.” In its totality, the plan defines the County vision, mission, guiding principles, goals, outcomes, strategies, and preliminary key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we have arrived. The graphic below details our strategic planning model.



During FY 2008-09, the County began to refresh its strategic plan for the first time and expects to finish in 2010. Since the original strategic plan’s adoption, Miami-Dade County has experienced many economic, demographic, and environmental changes. Ensuring that the goals of the plan remain aligned with community needs is vital to guiding the policy decisions, resource allocation, and efforts of the County. This update also offers the opportunity to improve the plan as a communication tool, by simplifying its structure, clarifying language, and setting clearer performance indicators.

Business Plans (http://www.miamidade.gov/mppa/businessplans_main.asp)

On an annual basis, departments refine their operational initiatives and align them to outcomes in the strategic plan through the preparation of their business plans. The first part of these two-year plans is a document that outlines in narrative format the department’s objectives, how these objectives support outcomes in the strategic plan, which

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programs and initiatives will be used to accomplish the objectives, what environmental factors might impact the success of these programs and initiatives, and what resources or assistance the departments might need from support departments (i.e. technology, human resources, finance, facilities, fleet, etc.). The second part of the business plan is generated from the County's enterprise-wide performance management system. While the narrative emphasizes the desired outcomes and needs of the department, the report identifies the measures used to determine performance of both programs and initiatives, and displays both targets to be achieved and actual historical results. These business plans help launch the resource allocation process by presenting the department's expectations for service delivery in the next fiscal year.

Measure

The County has adopted several standard tools including balanced scorecards, performance measures, an enterprise-wide automated performance management software system, and regular strategic management meetings. These tools help departments accomplish the goals in the strategic plan, measure success, and manage their operations.

Miami-Dade's balanced scorecard approach to management organizes department objectives into four categories: Customer, Financial, Internal, and Learning & Growth. These perspectives, as they are often called, are then organized vertically, with the Customer perspective at the top and the Learning & Growth of employees forming the foundation.

1. Customer What are we trying to achieve for our customers (i.e. residents, elected officials, internal and external stakeholders)?
2. Financial How well are we meeting our fiscal responsibilities, attracting new revenues, and efficiently using our existing monetary resources?
3. Internal How well are we managing our internal business processes? Are they completed in a timely and accurate manner?
4. Learning & Growth What is the state of our workforce's technical skills, management skills, and morale?

Objectives and related measures organized in this fashion help diagnose issues with a department's approach to meeting customer needs. For example, if Learning & Growth, Internal, and Financial objectives are being met, but Customer objectives are not, there may be a flaw in the department's strategy. In other circumstances, Customer objectives might be achieved, but a critical Internal objective is failing. Over the long run this could impact the achievement of key customer-oriented goals, or other county outcomes and objectives. The balanced scorecard methodology provides departments with a useful tool to manage, and the County with a common language and format to monitor success and improvement efforts.

Measuring progress toward achieving these department objectives and tracking resources requires a structured approach. The County encourages an understanding and use of the following four types of measures:

1. Input: Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services (e.g. 911 Emergency Calls, Part 1 Crimes, Applications for Public Housing, etc)
2. Output Output or 'workload' measures indicate the amount of work performed on the part of the department (e.g. Applications Processed, Contracts Reviewed, Tons of Garbage Collected, and Pot Holes filled).
3. Efficiency Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often

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the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc).

4. Outcome Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities. (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless).

This suite of measures shows how measures can relate to each other and taken together can outline the success of an individual program. For example, by allocating new grant funding (Input) to a department receiving applications for mortgage assistance (Input), having the department process those applications (Output) within 30 calendar days (Efficiency), the department hopes to increase the number of low-income home owners (Outcome), by at least 2.5 homeowners per \$100,000 investment (Efficiency).

The department's balanced scorecards, which include objectives, their respective measures, and initiatives, all reside on the County's enterprise-wide performance management software system. This comprehensive tool is critical to the success of Results-Oriented Government, given the size and complexity of the County. It allows County employees to work with the system from any County computer and plays a central role in reporting performance and holding regular strategic management meetings.

Monitor (<http://www.miamidade.gov/mppa/monitoring.asp>)

What would be the use of having a strategic plan, business plans, balanced scorecards, or performance measures, if no one is using the information to make good management decisions? For this reason, the County instituted a schedule of meetings designed to review performance against strategic goals and department objectives, encourage continuous improvement, and support managerial accountability. County departments meet at least once per month to review their scorecards, highlight successes, address shortcomings, and decide how to improve performance. These meetings form the backbone of the County's monitoring of strategic performance. Every other month, department directors gather by strategic area to discuss performance with their Assistant County Manager. At this level, the discussion is focused on how well the group is progressing toward achieving the goals and outcomes of the County's strategic plan. The County Manager often attends these meetings to encourage interdepartmental cooperation in the achievement of County goals.

The monitoring process also includes public reporting of performance. After each fiscal quarter, the County publishes every department's scorecard on the Internet, as well as a quarterly budget report. At the completion of every fiscal year, the County also compiles performance information in its "*Progress Report to the Community*."

The sum total of these efforts, strategic planning, business planning, measurement, and monitoring, feeds our resource allocation process.

Resource Allocation (<http://www.miamidade.gov/budget>)

With a firm understanding of available resources, ongoing performance, and the community's goals, it is much easier to implement a performance-based budget. The information gathered throughout the County's strategic framework is used to inform the recommendations of the Mayor to the Board of County Commissioners, giving the BCC the best available data to make policy decisions about which strategies should be funded, and at what level. Each department's budget narrative in Volume 2 is organized to provide a clear understanding of alignment between the operating unit, the strategic plan outcome it supports, the department objective, and how it measures success. For a complete list of Miami-Dade County's strategic plan outcomes, readers can refer to Attachment P in Volume 1.

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Basic Budgeting Concepts

This section will help the reader better understand some of the terms and issues associated with government budgets in general and Miami-Dade County's budget, in particular. An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community. To emphasize the linkages among the annual budget development process, the strategic plan, and the departmental business plans, the budget document has been titled the FY 2009-10 Business Plan, Adopted Budget, and Five-Year Financial Outlook.

Miami-Dade County's resource allocation plan is a tool that serves five purposes:

- Planning: The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- Prioritization: County resources to address needs identified by the Mayor, the BCC, and the County's strategic plan, are prioritized through this process.
- Information: The resource allocation document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the resource allocation document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- Evaluation: The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- Accountability: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

Fiscal Year

A fiscal year is a twelve-month cycle that comprises a budget and reporting period. The County's fiscal year starts October 1, 2009, and ends September 30, 2010 (shown as either 'FY 2009-10' or 'FY 09-10' throughout this document).

Millage Rates

The millage rate is a rate of taxation that is applied to property values to generate necessary revenue to pay for services proposed and adopted in the budget. The State Constitution places a 10 mill cap each on County (area-wide) and municipal property tax rates.

The County actually has four operating millage rates; three (countywide, fire rescue, and library) are subject to the County (area-wide) 10 mill cap. The fourth is the unincorporated area millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

A Mill of Tax

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. In Miami-Dade County for FY 2008-09 the average taxable value of a home in UMSA with the Amendment 10 (Save Our Homes) growth cap, after taking into account the homestead exemption, is approximately \$112,318.

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Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable (Amendment 10 to the State Constitution – Also known as Save Our Homes) limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2008-09 such growth is limited to CPI growth of 3 percent);
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

For example, if a property's assessed value is \$150,000 and the owner is entitled to a homestead exemption (valued at \$50,000), then the taxable value of the property is \$100,000. If a millage rate of 25 were applied to the taxable value, the taxes would be \$2,500 per year. The calculation is performed by taking the taxable value (\$100,000), dividing by 1,000, and multiplying by the millage rate (25).

Taxable Value and Millage Rates

The State defined rolled-back millage rate is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Therefore, by excluding reassessments in its calculation, the rolled-back rate does not take into account inflationary growth in the County. The aggregate rolled-back millage rate is the sum of each individual rolled-back millage rates weighted by the proportion of its respective roll to the countywide tax roll. Additionally, the State has defined the maximum millage rate that may be levied with a simple majority vote of the governing body as Maximum Millage. This rate is the rolled-back rate calculated pursuant to s. 200.065 and adjusted for growth in per capita Florida personal income, except that:

1. Ad valorem tax revenue levied in the 2008-09 fiscal year, as used in the calculation of the rolled-back rate, shall be reduced by any tax revenue resulting from a millage rate approved by a super majority vote of the governing board of the taxing authority in excess of the maximum rate that could have been levied by a majority vote as provided in s. 200.185; and
2. The taxable value within the jurisdiction of each taxing authority, as used in the calculation of the rolled-back rate, shall be increased by the amount necessary to offset any reduction in taxable value occurring as a result of the amendments to the State Constitution approved by the voters in January 2008; and
3. The Maximum Millage rate applicable to a county authorized to levy a county public hospital surtax under s. 212.055 shall exclude the revenues required to be contributed to the county public general hospital for the purposes of making the maximum millage rate calculation, but shall be added back to the maximum millage rate allowed after the roll back has been applied.

While Miami-Dade is responsible under state law to collect all taxes imposed within the county, the County itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes paid in FY 2008-09 by a

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residential property located in unincorporated Miami-Dade with an assessed value of \$150,000 and a taxable value after homestead exemption of \$100,000. These rates include debt service as well as operating millages.

Using the example of Table 1-1, of the \$1,862 of tax collected, \$484 or 26 percent is used for countywide services, \$458 for UMSA, Fire Rescue, and Library services (city-type services), and \$33 for Countywide and Fire Rescue Debt Service. Overall, the County levies 52.4 percent of the property taxes.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Some municipalities are not in the Fire Rescue District or Library System and, thus, those rates would also not apply to those property owners.

TABLE 1.1 FY 2008-09 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$100,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)			
Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	2.0083	\$201	10.8%
Countywide Operating	4.8379	\$484	26.0%
Fire-Rescue Operating	2.1851	\$219	11.8%
Library System	0.3822	\$38	2.0%
Countywide Debt Service	0.2850	\$29	1.6%
Fire-Rescue Debt Service	0.0420	\$4	0.2%
Total to County	9.7405	\$975	52.4%
School Board with Debt Service	7.7970	\$780	41.8%
Children's Trust	0.4212	\$42	2.3%
Everglades	0.0894	\$9	0.5%
Water Management	0.5346	\$53	2.8%
Inland Navigation	0.0345	\$3	0.2%
Total	18.6172	\$1,862	100%

Recent Property Tax Relief Legislation

On January 29, 2008, voters approved constitutional changes to the homestead exemption, established a limited portability of the Save Our Homes differential, capped the growth of non-homesteaded property assessments, and established a minimum exemption for tangible personal property. The new homestead exemption allows an additional exemption of up to \$25,000 applied to the value of a property for the portion of value between \$50,000 and \$75,000, while the assessment value increase for non-homestead properties is capped at ten percent. The constitutional changes also authorized the Legislature to provide an exemption of not less than \$25,000 for tangible personal property (TPP).

Beginning in FY 2008-09 a rate of not more than 110 percent of the rolled-back rate based on the previous year's maximum millage rate, adjusted for growth in per capita Florida personal income, may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district; a rate in excess of 110

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percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

The Budget Development Process

Pursuant to Article 5 of the Miami-Dade County Charter, the Mayor is required to prepare a proposed budget between June 1 and July 15. The Mayor or his designee is then required to present the budget to the BCC before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the proposed budget occurred on July 15 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staff update their business plans.

- In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the County Manager submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Strategic Business Management (OSBM). Those requests are linked to the priorities in the departmental business plans. Resource Allocation meetings are held with the departments, the County Manager, and OSBM to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation.
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the proposed budget.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be re-noticed.

In accordance with Resolution No. R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to the public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, which must be at least ten days before the end of the fiscal year, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and year-end.

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FY 2009-10 Resource Allocation Plan Process

December – January



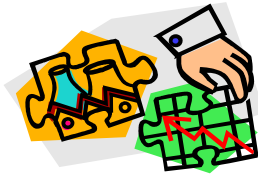
Resource Allocation forecasting for coming year

July 1



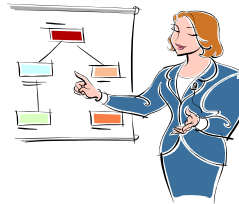
Tax Roll Released

January



County Manager's Resource Allocation priorities released

July 15



Proposed Resource Allocation Plan presented

January – March



Departmental resource Allocation preparation and meetings

July 21



Proposed maximum tax rates adopted by Count Commission; notices of proposed tax mailed in August

March



Mayor's budget address

August 24 - 28



Commission Workshop

March –May



Resource Allocation workshops with County Commission and Commission Committees

September



Two public budget hearings

April



County Commission approves Resource Allocation policies

October 1

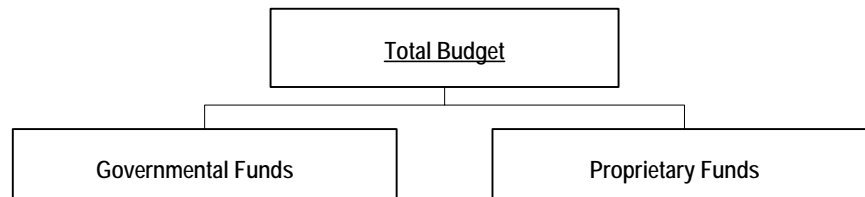


New Budget becomes effective

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Fund Structure

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such a fund structure.



Governmental Funds:

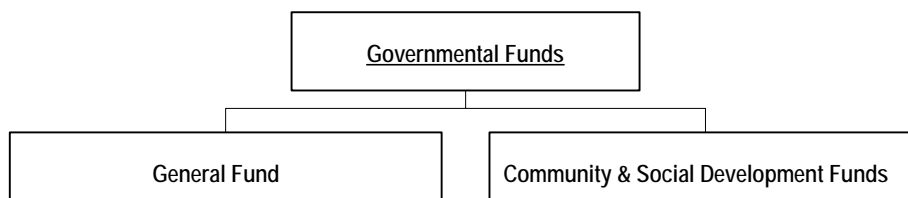
Governmental funds account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds. The following major governmental funds are included in the County's financial statements:

General Fund:

The County's primary operating fund; also accounts for the financial resources of the general government, except those required to be accounted for in another fund.

Community and Social Development Funds:

These funds account for revenues received from Federal and State grants for the operation of the Community Development Block Grants and low-income housing assistance and acquisition program, health and human services programs, and economic revitalization in empowerment zone areas.



Proprietary Funds:

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds are enterprise funds and internal service funds.

Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

Miami-Dade Transit: Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

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Miami-Dade Solid Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

Miami-Dade Seaport Department: Operates the Dante B. Fascell Port of Miami-Dade, which acts as home port at various times during the year for nearly 25 cruise vessels and serves numerous other cruise vessels. The Port also has a large container facility from which over 35 cargo shipping lines operate.

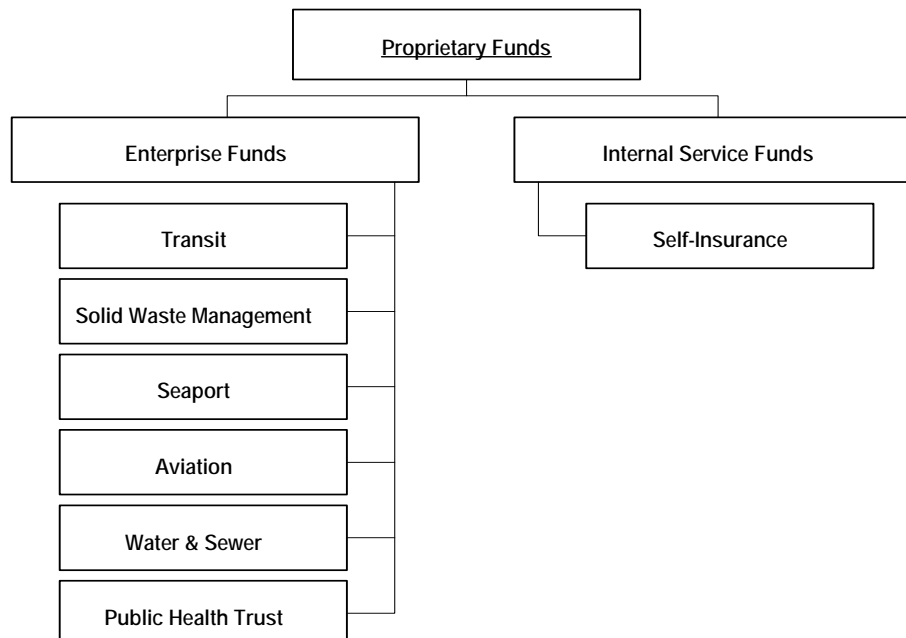
Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, four other general aviation airports, and one training airport.

Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust (PHT): The PHT was created by a County ordinance in 1973 that provided for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. The PHT operates Jackson Memorial Hospital, Jackson North Medical Center and Medical Towers, the North Dade Primary Health Care Facility, the Corrections Health Services Facility, the Liberty City Medical Facility, and other health facilities.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The following internal service fund is included in the County's financial statements:

Self-Insurance Fund: Accounts for premium payments received from participating municipalities and County departments for payment of claims under the Workers' Compensation, General Auto Liability, and Property Damage Insurance Plan administered by the County. Also, accounts for medical, life, and disability insurance for County employees and their families.



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Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity for the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not reflected in the government-wide financial statements and are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Court Funds: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

Budget and Financial Policies

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB).

The general fund, fire district, library district, and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period or soon thereafter to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances lapse at year-end and are re-appropriated as part of the subsequent year's budget.

The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer Transit, Solid Waste and the Self-Insurance Trust Funds. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include: budgeting the full amount of capital expenditures rather than the depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources.

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the County Manager shall prepare a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the proposed budget required by state law, the County Manager shall make public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes therefore, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

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Article 2, Section 2.02 (G) states that the Mayor shall prepare and deliver a budgetary address annually to the people of the county in March. Such address shall be prepared after consulting with the Manager and budget director and shall set forth the Mayor's funding priorities for the County.

Article 5, Section 5.03 (A) states that the department of finance shall be headed by a finance director appointed by the Mayor and the Clerk of the Circuit and County Courts. The finance director shall have charge of the financial affairs of the county. Between June 1 and July 15, the Mayor should prepare a proposed budget containing a complete financial plan, including capital and operating budgets, for the ensuing fiscal year. The budget prepared and recommended by the Mayor shall be presented to the Commission on or before the BCC adopts tentative millage rates for the ensuing fiscal year. A summary of the budget shall be published and the BCC shall hold hearings on and adopt a budget on or before the dates required by law. No money shall be drawn from the county treasury nor shall any obligation for the expenditure of money be incurred except pursuant to appropriation and except that the BCC may establish working capital, revolving, pension, or trust funds and may provide that expenditures from such funds can be made without specific appropriation. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. Contracts for public improvements and purchases of supplies, materials, and services other than professional shall be made whenever practicable on the basis of specifications and competitive bids. Formal sealed bids shall be secured for all such contracts and purchases when the transaction involves more than the minimum amount established by the BCC by ordinance. The transaction shall be evidenced by written contract submitted and approved by the BCC. The BCC, upon written recommendation of the Mayor, may by resolution be adopted by two-thirds vote of the members present waive competitive bidding when it finds this to be in the best interest of the county. Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC shall make known that interest and shall refrain from voting upon or otherwise participating in such transaction. Willful violation of this Section shall constitute malfeasance in office, shall effect forfeiture of office or position, and render the transaction voidable by the BCC. Such officers and employees of the county as the BCC may designate shall give bond in the amount and with the surety prescribed by the BCC. The bond premiums shall be paid by the County. At the end of each fiscal year the BCC shall provide for an audit by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

Chapter 129.01(2)(a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county and that it will be balanced. That is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.

The fund balance is defined as the excess of assets and revenues over the liabilities and expenditures in any given fund.

Chapter 129.01(2)(b)(1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.

Chapter 129.06(1), Florida Statutes requires that adopted budgets shall regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as amended.

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Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the Board of County Commissioners for its authorizations.

Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC shall determine the amount to be raised for all county purposes, except for county school purposes, and shall enter upon their minutes, the rates to be levied for each fund respectively, together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.065, Florida Statutes was recently amended to establish a maximum millage rate for taxing jurisdictions beginning in FY 2008-09 and requiring an extraordinary vote of the local governing body to exceed this millage rate for taxing purposes.

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. The BCC shall, in the event the sum of the proposed millage for the county and dependent districts therein is more than the maximum allowed hereunder, reduce the millage to be levied for county officers, departments, divisions, commissions, authorities, and dependent special districts. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millages otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Chapter 200.185, Florida Statutes was recently amended to establish a maximum millage rate for the 2007-08 fiscal year and the 2008-09 fiscal year and requiring an extraordinary vote to exceed this rate for taxation purposes.

Chapter 200.186, Florida Statutes was recently created to establish a methodology for calculating the rollback millage rate for the 2008-09 fiscal year.

Miami-Dade County Resolution R-1074-04 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

Miami-Dade County Ordinance O-07-45 revised the standardization of the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the ordinance places restriction on the budget re-appropriation line items within funds.

Countywide/Unincorporated Area Allocation

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The unincorporated area is known as the unincorporated municipal service area or UMSA.

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The Miami-Dade operating budget separates Countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into Countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade County Police Department, Park and Recreation Department, Planning and Zoning Department, and Public Works Department, however, provide both countywide and municipal services, and therefore property tax support in those departments is allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the countywide and unincorporated area budgets based on relative workloads during 2008. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance as approved by the BCC should also be treated as countywide functions. The allocation of the police budget is 35 percent to the Countywide budget and 65 percent to the UMSA budget for FY 2009-10 compared to 30 percent to the Countywide budget and 70 percent to the UMSA budget in FY 2008-09. The adjustment is the result of allocating Countywide functions previously programmed in the UMSA portion of the budget. The reallocated functions include Homeland Security, the Strategic and Specialized Investigations Bureau, the Property and Evidence Bureau, the Police Operations Bureau, the Special Events Section, and the Crime Scene Investigation Bureau.

The Park and Recreation Department's expenditures are divided similarly. UMSA park facilities and recreational programs are local in scope and, therefore, are funded from the UMSA budget. Included in this group are community and neighborhood parks and community pools. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Miami Metrozoo, cultural facilities, natural areas, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as golf courses, marinas, and tennis centers, in general generate sufficient revenues to support their operations and do not require property tax support. As a result of this year's review of the cost allocation method and reductions, countywide support in this fiscal year is 76 percent compared to 64 percent in FY 2008-09.

General Fund support to planning functions within the Planning and Zoning Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2009-10, UMSA General Fund support of Planning will be 53 percent compared to 52 percent in the previous year.

The Public Works Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide Public Works Department responsibilities such as traffic signalization and signage, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from countywide

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funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, highway engineering, and right-of-way aesthetics and assets management. As in the case of the Park and Recreation Department, some Public Works services, such as causeways and special taxing districts, are fully self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support next fiscal year will be 74 percent compared to 73 percent in the previous year.

The FY 2009-10 Adopted Budget for Building and Neighborhood Compliance includes UMSA funding for code enforcement activities.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of departmental countywide versus unincorporated area operating costs. This allocation for FY 2009-10 is 71 percent to the Countywide budget and 29 percent to the UMSA budget, as compared to 70 percent and 30 percent respectively in FY 2008-09.

In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with State law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

Revenues

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional areawide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade Library System, and fire rescue services provided within the Miami-Dade Fire Rescue District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues carry restrictions on their use, which provide constraints during the budget development process.

The most significant source of discretionary revenue to local governments in Florida is the property tax. The estimated tax roll change (from the 2008 preliminary roll) for FY 2009-10 is -9.54 percent, the largest decline in taxable roll value since the Hurricane Andrew affected roll of 1992. This decline in taxable roll is attributable to the constitutional changes approved by voters on January 2008 and weakness in the real estate market. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2008 homestead residential properties was set at 0.01 percent, based on the growth in the Consumer Price Index.

The total of all adopted operating and voted debt millage rates is 9.7405, the same as in FY 2008-09. Pursuant to State law, the sum of the Countywide, Fire Rescue, and Library millage rates is subject to a 10-mill cap; at 7.4502 mills, FY 2009-10 will be the 15th consecutive year that the sum is below that cap. Overall, the adopted millage rates are 12.98 percent below the state defined aggregate rolled-back rate.

In general, discretionary revenue, other than property taxes and sales taxes, is expected to grow at a rate reflecting economic and population growth. Proprietary operations, such as the Aviation and Seaport departments, will grow to

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the extent that their activity and operating revenues permit. Pursuant to state law, revenues are budgeted at 95 percent of projected receipts. Certain revenues, such as cash carryover, are exempted from this requirement.

Countywide General Fund

The Countywide General Fund is decreasing 7.77 percent in FY 2009-10. Property tax (\$1.021 billion) is still the largest revenue source for the Countywide General Fund accounting for 80 percent of the total. This tax is levied on all non-exempt real and personal property in the County. The countywide adopted millage is 4.8379 mills, which is the same as in FY 2008-09. The debt service millage is adopted at 0.285 mills, which is the same as in FY 2008-09.

State revenues routinely shared with Miami-Dade County consist largely of gasoline taxes, Local Government Half-Cent Sales Tax Program distributions, and County Revenue Sharing Programs. In addition, the state has authorized and the County has imposed the Six-Cent Local Option Gasoline Tax (LOGT), which is shared with municipalities, and a one-cent (also called ninth cent) local option gas tax. The budget for the six-cent LOGT is \$40.667 million; \$2.8 million less than the previous year budget. This estimate is based on FY 2007-08 collections, FY 2008-09 projections, and State of Florida Department of Revenue's statewide projections. State gas tax revenue is budgeted at \$12.130 million. The Ninth Cent LOGT is budgeted slightly below the FY 2008-09 levels at \$10.439 million in FY 2009-10.

Sales taxes continue to be the largest revenue component of the County and Municipal Revenue Sharing Trust Funds, replacing allocations from intangibles and cigarette taxes. County revenue sharing distributions are used to fund guaranteed entitlement debt service payments first and the remaining amount is budgeted as general revenue. In FY 2009-10, net County revenue sharing receipts to the General Fund are budgeted at \$26.449 million.

Miami-Dade County receives Half-Cent Sales Tax Program distributions using a state defined formula, which divides the revenue among the municipalities and the County based on population. Sales tax revenues are then allocated between the countywide and UMSA budgets based on the same formula. In FY 2009-10, the distribution proportions are 46.08 percent Countywide and 53.92 percent UMSA, a slight change from the 45.55 percent Countywide and 54.45 percent UMSA distribution proportions of FY 2008-09. The FY 2009-10 Half-Cent Sales Tax distribution to the Countywide General Fund is \$51.693 million.

Countywide business license tax revenue to the Countywide General Fund is budgeted at \$4.55 million in FY 2009-10.

The FY 2009-10 budget for carryover is \$20.634 million, a \$22.766 million decrease from the \$43.4 million budgeted in the previous fiscal year, a \$42.066 decrease from the FY 2007-08 carryover of \$62.7 million.

Interest earnings are expected to yield \$3.6 million; \$8.64 million less than budgeted in FY 2008-09. This estimate is based on year-to-date actual and projections, as well as the return on County investments. Interest revenue to the General Fund is derived not only from revenue in the General Fund, but also from certain trust funds, reserve accounts, internal service funds, and revenues whose earnings may be legally transferred to the General Fund.

Administrative reimbursement payments from proprietary funds will total \$49.470 million in FY 2009-10, \$1.425 million more than budgeted in FY 2008-09. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 71 percent Countywide and 29 percent UMSA. Changes in total payments from proprietary agencies are largely a reflection of changes in proprietary operating revenue.

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Unincorporated Municipal Service Area General Fund

UMSA relies heavily on utility-based taxes and franchise fees. Unlike the Countywide General Fund, only 30 percent of unincorporated area revenue is derived from property taxes. The utility tax, communications tax, and electrical utility franchise fee revenue comprise 37.5 percent of the FY 2009-10 revenue budget and are charged only to unincorporated area residents. Utility tax revenues are budgeted at \$66.798 million based on historical growth, and year-to-date collection information. Communications tax revenue is budgeted at \$43.796 million, net of the amount dedicated to Public Works (\$1 million). The electrical utility franchise revenue is budgeted at \$52.407 million.

The UMSA millage rate is adopted at the level of 2.0083 mills, which is the same rate as FY 2008-09. This rate generates \$130.186 million of budgeted revenue to the UMSA General Fund.

Miami-Dade's municipal revenue sharing is budgeted at \$45.8 million in FY 2009-10. The allocation of local government sales tax to the unincorporated area continues to reflect all of the sales tax revenue derived on behalf of the unincorporated area population in accordance with the State defined formula and County policy. This allocation represents 53.92 percent of total County and Municipal revenue sharing distributions. The UMSA Half-Cent Sales Tax Program revenue is budgeted at \$60.486 million in FY 2009-10.

Countywide business license tax proceeds to the UMSA general fund are budgeted at \$1.95 million in FY 2009-10. Cash carryover for FY 2009-10 is budgeted at \$679,300. Interest earnings are budgeted at \$900,000. Sheriff fees, including a \$25 annual registration fee for all registered alarm systems in the County, are budgeted at \$1.102 million.

Proprietary Funds

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (the Miami-Dade Fire Rescue District and Library System); a special assessment (Solid Waste Collection); or by proprietary revenue, including grants, which augment a General Fund subsidy (Park and Recreation).

Property taxes comprise 76 percent of Miami-Dade Fire Rescue District revenues. The Fire Rescue District tax roll is currently estimated at \$132.173 billion with approximately \$2.510 billion in new construction. The adopted millage rate is 2.1851 and generates \$274.370 million in property tax revenues for the district. The second largest source of funding for the District is ground transport fees which are estimated at \$24 million in FY 2009-10.

Funding in FY 2009-10 for the Air Rescue Division is \$11.069 million including \$10.169million from countywide property taxes and \$900,000 from the Public Health Trust. Funding for Ocean Rescue (lifeguards), Marine Operations Bureau, and the Communication Division will also be provided from Countywide General Fund (\$15.243 million). Total funding for the Anti-Venom Unit for FY 2009-10 is \$511,000, including \$211,000 from Fire Rescue District funds and \$300,000 from fees collected by the unit.

The Adopted Budget continues to treat the Finance Department as a proprietary department operating within the revenue it collects. The Department will retain control over certain tax collector fees and revenues including auto tag (\$11.594 million), real estate (\$22.516 million), and local business tax receipt (\$3.286 million).

Property taxes comprise over 95 percent of Miami-Dade Library System budgeted revenues for FY 2009-10. The Miami-Dade Library System 2009 tax roll is \$202.344 billion. The adopted millage of 0.3822 mills yields \$73.469 million in property tax revenue for the system. This amount provides the Library System with funds to buy new books and materials (\$3.151 million), and funding for capital renovations (\$1.244 million). State aid to libraries is estimated at \$1 million. In addition, the Library System is expected to spend \$8.671 million under the expansion plan approved in March 2002.

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Aviation revenues adopted in the FY 2009-10 budget are \$26.053 million more than budgeted in FY 2008-09, a 3.95 percent overall increase. Aviation Fees and Charges are expected to generate \$29.430 million more in revenues than in FY 2008-09 due to a substantial increase in the landing fee rate required to cover associated increase in debt service requirements. Landing Fees, which represent 26 percent of Aviation Fees and 10 percent of total revenues for FY 2009-10, will increase approximately 53.3 percent over last year's budget, and will result in a Landing Fee rate of \$1.92 per 1,000 pounds of nominal gross landing weight. The Cost per Enplaned Passenger will increase from \$16.48 in FY 2008-09 to \$17.81 in FY 2009-10. Rental revenues will increase by six percent to \$96.637 million in FY 2009-10 as a result of additional stores opening in the South Terminal.

Seaport revenues in Revenue Fund 420 are budgeted at \$128.089 million in FY 2009-10, an increase of \$4.129 million from the FY 2008-09 Adopted Budget of \$123.960 million. The budget includes several increases to tariffs; dockage (\$0.29 per ton from \$0.28 per ton), crane rental (\$648 per hour from \$617 per hour), cruise passenger wharfage (\$9.35 per passenger from \$8.98 per passenger), cargo vessel wharfage (\$2.44 per ton from \$2.32 per ton), and water in 250 gallons units (\$1.98 per ton from \$1.68 per ton).

As part of the FY 2009-10 Adopted Budget, a retail water and wastewater rate adjustment was approved utilizing a Maintenance Index of six percent based on the United States Department of Labor, Bureau of Labor Statistics, 2008 Consumer Price Index (CPI), All Urban Consumers, Water and Sewerage Maintenance U.S. City Average; an additional six percent increase was adopted effective, April 1, 2010 above the Maintenance Index to provide funding for increased debt service payments, funding of 146 additional positions required to meet current and future regulatory demands as well as to improve WASD overall operation and maintenance processes, and fund the Renewal and Replacement (R&R) capital fund; these increases, combined with transfers from other Department funds, are required to cover the current operating and maintenance costs and the current level of capital expenditures; the adopted rate increase will not be applied to the retail lifeline rate; effective October 1, 2009 the bill of the average retail water and sewer customer (6,750 gallons per month) will increase by \$2.14 per month to approximately \$37.88 per month in FY 2009-10 from \$35.74 per month in FY 2008-09; effective April 1, 2010 the bill of the average retail water and sewer customer will increase by \$2.15 per month to approximately \$40.03 per month. The Adopted Budget includes a 17 percent increase for wholesale water customers that will increase the per thousand gallons rate to \$1.7142 from \$1.4649 and 14.6 percent to the City of Hialeah wholesale water per thousand gallons rate to \$1.5630 from the \$1.3636, which includes the continuation of the phasing out of the transmission credit over a five year period. Additionally, a 21 percent increase was adopted to the wholesale wastewater per thousand gallons rate to \$2.0436 from \$1.6869. In FY 2009-10, the Department estimates that total revenue from wholesale water customers, excluding the City of Hialeah, will increase by \$3 million and the total revenue from the City of Hialeah, which includes a phase out over a five-year period of the transmission credit, will increase by \$2.2 million. The total revenue from wholesale wastewater customers will increase by \$5.7 million in FY 2009-10. In the short term, these adjustments will allow for the phased-in implementation of previously approved regulatory and deferred capital improvements and the increased annual operation and maintenance expenditures related to those required improvements. However, in the long term, these rate adjustments still fall short of providing revenue to fund approximately \$6.7 billion of unfunded planned capital projects including \$325 million in renewal and replacement (R&R) needs over ten years.

In the FY 2009-10 Adopted Budget, the Department of Environmental Resource Management (DERM) is recommending fee increases that will generate approximately 15.3 percent more revenue. The adopted fee increases are required to maintain the same level of environmental services from the Department. The Department anticipates an additional \$3.122 million of revenue resulting from the fee increase and new fees.

The FY 2009-10 Adopted Budget maintains waste collection fees at \$439. Consistent with the contractual agreement with municipalities and private haulers, an adjustment to the disposal tipping fees is recommended based on the Consumer Price Index (CPI) South, All Urban Consumers. Based on an estimated CPI of -1.1 percent based on

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national and local projections, the contracted disposal tipping fee would decrease to \$59.77 from \$60.43; the non-contracted tipping fee would decrease to \$78.80 from \$79.68, and the transfer fee to \$11.77 from \$11.90, and the permitted landscaper disposal fee decrease to \$7.22 per cubic yard from \$7.30.

In the Public Works Department, the FY 2009-10 Adopted Budget does not include any proprietary rate adjustments.

The Building and Neighborhood Compliance total proprietary revenue of \$28.529 million includes \$1.15 million received from the Capital Outlay Reserve. In response to a slowdown in the building industry, which is currently impacting the department's ability to generate enough revenue to fund its operations, staffing levels have been adjusted to match demand in the industry. In an effort to continue maximizing efficiencies, the code enforcement activities previously performed under the Office of Neighborhood Compliance have been transferred to the Building department.

The FY 2009-10 Adopted Budget includes a three percent fee increase and the continuation of the eight percent surcharge on all zoning fees. The Planning and Zoning Department's total revenue of \$15.973 million includes \$2.677 million from the Countywide General Fund and \$2.166 million from the UMSA General Fund, \$736,000 from Impact Fee Administration and \$10.394 million from other Planning and Zoning revenue.

The Vizcaya Museum and Gardens total revenue of \$5.805 million, including \$3.035 million raised through museum fees and charges. The FY 2009-10 Adopted Budget provides Vizcaya Museum and Gardens with \$981,000 from the Convention Development Tax.

In the Park and Recreation Department, adopted fee adjustments include new or adopted fee increases to marina operations such as wet-slips and transient fees; cabana, picnic shelters, and building rentals; golf operations to include green fees, golf cart, and bag rentals; planning and research operations to include various zoning, hearing, and waiver of plat applications fees; various tournament and league rates; sports development transportation fees; splash pool rental rates; special events; RV/bus parking fees; general admission fee increases for the Redland Fruit and Spice Park; and a newly adopted fees at Metrozoo to include souvenir photos and the new animal encounter. The adopted fees are anticipated to generate an additional \$519,000.

State transit operating assistance for FY 2009-10 is programmed at \$18.732 million consistent with the FY 2009-10 Florida Department of Transportation Five Year Work Program. Other programmed state support includes \$9.029 million of Transportation Disadvantaged and Urban Corridor funding. The FY 2009-10 Adopted Budget includes the use of \$63.038 million from the federal formula and fixed guideway modernization grants and \$13.809 million of the Capital Improvements Local Option Gas Tax for capitalized, major preventive maintenance expense reimbursements to operations. Proprietary operating revenues for Miami-Dade Transit are estimated at \$113.413 million (95 percent budgeted). The PTP one half-cent sales surtax is programmed to provide \$111.739 million for MDT related operations, pre-existing PTP debt service \$11.737 million, and PTP pledge debt service \$22.913 million. The total FY 2008-09 PTP one half-cent sales surtax is forecast and budgeted at the 95 percent level at \$169.7 million, and provides funding for not only Transit, but also Public Works capital projects, and the distribution to municipalities. The Countywide General Fund is programmed at \$148.071 million and includes \$146.228 million for the state maintenance-of-effort (MOE) requirement, reflecting a 3.5 percent growth over FY 2008-09 level of \$141.342 million, and \$1.843 million of support for the South Florida Regional Transportation Authority (SFRTA). SFRTA provides feeder service support to Transit in the amount of \$666,000. Transit non-operating revenues derived from all forms of advertising, joint development, permits, leasing fees, and miscellaneous revenues are programmed at \$8.3 million.

The Department of Human Services (DHS) and the Community Action Agency (CAA) rely heavily on state and federal funding in the adopted budget. The FY 2009-10 Adopted Budget includes \$166.100 and \$83.054 million of new state and federal grants, respectively. The state and federal funding for DHS and CAA budgets represents 83 percent and 78 percent, respectively. Expenses generally increase due to normal inflationary trends while grant

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revenues remain the same or do not increase sufficiently to fully fund the same level of staffing. As a general policy, unless specifically approved by the BCC, County funding is not substituted to continue state or federally funded programs for which funding has been reduced or eliminated.

The existing business license tax earmarked for economic activity is budgeted to generate \$3.671 million (at 95 percent) and will continue to be allocated to the Beacon Council.

The E-911 telephone fee remains at the rate of \$1.00 per telephone line per month and will continue to fund E-911 operations and system maintenance.

Additional non-appropriated funds (such as trust funds) are included in the audited financial statements. These funds are not included in the budget presentation because they are not appropriated by the BCC.

Transient Lodging and Food and Beverage Taxes

Miami-Dade County collects and manages distribution of Convention Development Tax (CDT), Tourist Development Surtax (TDS), Tourist Development Tax (TDT), Professional Sports Franchise Facility Tax (PSFFT), and Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV). These taxes are levied on a combination of food and beverage sales and transient lodgings in Miami-Dade County. A more detailed description of resort taxes in effect throughout Miami-Dade County is contained in Appendix M of Volume 2.

In the past few years, transient lodging and food and beverage taxes have been showing positive growing trends. These collection trends have seen a dramatic decrease due to economic conditions. In accordance with state law, FY 2009-10 budgeted revenues are at 95 percent of the estimated collections.

The CDT, budgeted at \$36.586 million in FY 2009-10, is a three percent transient lodging levied throughout the County, excluding Surfside and Bal Harbour. The tax proceeds are allocated (but not limited) to the payment of bonds issued for the Performing Arts Center and land for the American Airlines Arena, to the operating subsidy for the American Airlines Arena, to the City of Miami Beach for operation of the Miami Beach Convention Center Complex, to the Performing Arts Center Trust for the operations of the Performing Arts Center, payments associated with the Miami Arena, and cultural programs, as allowable by state statutes. The County retains residual revenues for other CDT eligible uses. CDT collections in FY 2008-09 decreased by 13.34 percent when compared to FY 2007-08.

Revenue generated from the two percent Tourist Development Surtax (TDS) on food and beverage sales in hotels and motels is budgeted at \$4.412 million in FY 2009-10 and is used for tourist and convention-related promotions and advertising by the Greater Miami Convention and Visitors Bureau. TDS collections in FY 2008-09 decreased by 18.51 percent from FY 2007-08.

The 1993 state legislature expanded the Tourist Development Surtax and enabled Miami-Dade County to impose an additional one percent tax on the sale of food and beverages by establishments with consumption-on-premises alcoholic beverage licenses and gross annual revenue exceeding \$400,000. Revenues are dedicated for programs assisting the homeless and victims of domestic violence. Establishments subject to the Tourist Development Surtax are excluded from the new tax. The FY 2009-10 budgeted revenue for Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV) is \$13.260 million and will be allocated to homeless assistance programs (85 percent) and for the construction and operation of facilities providing domestic violence shelter and services (15 percent). The FY 2008-09 collections grew less than one percent when compared to FY 2007-08.

The TDT, a two percent transient lodging tax collected throughout the County except in Miami Beach, Bal Harbour, and Surfside, is budgeted at \$13.133 million in FY 2009-10. TDT collections decreased by 19.1 percent from FY

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2007-08 to FY 2008-09. These funds are allocated to various cultural and tourism activities funded through Miami-Dade County Cultural Affairs Council and Tourist Development Council grant programs, and the Greater Miami Convention and Visitors Bureau, for advertising and promotion efforts, and to support facilities within the City of Miami.

The PSFFT is budgeted at \$6.567 million in FY 2009-10 and will continue to be used to pay debt service associated with various sports facilities. Among the facilities financed through the PSFFT are the stadium at the Tennis Center at Crandon Park, the Homestead Motorsports Complex, the Marlins Stadium, and the American Airlines Arena. These taxes have the same performance patterns as that of TDT.

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The FY 2009-10 Adopted Capital Budget, the first programmed year of the Adopted Multi-Year Capital Plan totals \$3.068 billion, which is approximately 19 percent greater than the FY 2008-09 Adopted Budget of \$2.578 billion. This increase is primarily due to a higher level of programmed projects in the Neighborhood and Unincorporated Area Municipal Services Strategic Area and in the Enabling Strategies Strategic Area. The FY 2009-10 Adopted Resource Allocation and Multi-Year Capital Plan, which includes the Adopted Capital Budget, totals \$21.35 billion and includes a total of 787 capital projects across all Strategic Areas.

Projects in the unfunded section are high level estimates and total \$16.2 billion as compared to \$12.6 billion in FY 2008-09, a 28.6 percent increase, reflected by 482 projects identified across all departments. The increase is primarily driven by the addition of approximately \$3.5 billion of transit rail corridor projects in the Transportation Strategic Area .

For the FY 2009-10 Adopted Capital Budget, the Public Safety Strategic Area is programmed at \$165.895 million and includes major capital maintenance projects at all correctional facilities, commencement of the rehabilitation of the Pre-Trial Detention Center, completion of design, permitting and site preparation for the new Children's Courthouse, interior renovations and build out of a new mental health facility, completion of design of new court facilities at the Joseph Caleb Center, commencement of construction for an expanded, replacement of Northside District Police Station (Arcola), purchase of the second of four replacement helicopters for Miami-Dade Police, and occupancy of a new combined emergency operations center to house 911, Police and Fire Dispatch, a computer back-up site and future 311 and traffic management functions. The Transportation Strategic Area is programmed at \$1.413 billion with improvements to the airports including continued construction of the North Terminal, Seaport improvements including cargo facility improvements, commencement of construction of the Miami Intermodal Center Earlington Heights Metrorail Connector (Phase 1) in the Transit System, and numerous Public Works projects including continued installation of illuminated street signs at 200 intersections and repair of traffic signal loop detectors at intersections throughout the unincorporated service area. The Recreation and Culture Strategic Area is programmed at \$387.113 million and includes local and area-wide park improvements with several Building Better Communities (BBC) Bond projects, new library construction and renovations, and minor improvements to Vizcaya. The Neighborhood and Unincorporated Area Municipal Services (UMSA) Strategic Area is programmed at \$591.887 million and includes Water and Sewer improvements, Public Works neighborhood and drainage improvements, capital maintenance for the beaches, and unsafe structures demolition. The Health and Human Services Strategic Area is programmed at \$266.794 million and includes continued funding for affordable housing projects and a variety of improvements to the Public Health Trust physical plant including healthcare equipment upgrades. The Economic Development Strategic Area is programmed at \$56.970 million with targeted Community Development Block Grant funded projects in low to moderate income neighborhoods. The Enabling Strategies Strategic Area is programmed at \$186.604 million and includes build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, and commencement of construction of a new parking garage at the Joseph Caleb Center and the West Lot Multi-Use Facility. The adopted capital budget also includes critical technology investments including core optical network upgrades, upgrades relating to network access control, completion of the Computer

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Aided Mass Appraisal System, Americans with Disabilities Act barrier removal projects funded through the BBC Program, and ongoing improvements to facilities maintained by the General Services Administration. In addition, \$5.961 million within the FY 2009-10 appropriations for all capital projects funds the Capital Working Fund to support the Office of Capital Improvements, the Office of Strategic Business Management, and Small Business Development.

The Adopted FY 2009-10 Capital Outlay Reserve (COR) fund consists of \$72.674 million of programmed project expenditures. Revenue appropriations to fund the COR include a transfer from the Countywide General Fund of \$11.306 million, a transfer of \$2.917 million from the UMMA General Fund with the balance of the COR funded from \$35.825 million of various proprietary fund transfers and miscellaneous payments from other governments or leases, \$8.628 million of uncommitted carryover from FY 2008-09, and \$13.998 million of committed carryover. \$41.105 million of the COR is programmed to fund principal and interest payments on covenant to budget and appropriate type debt for capital projects across all strategic areas whose scope exceeded or exceeds the ability of the County to fund the projects on a pay-as-you-go basis.

The Adopted FY 2009-10 countywide voted debt millage for general obligation bonds was not increased to 0.39 mills as recommended and remains at the prior year's rate of 0.285 mills. This millage rate provides sufficient funding to pay the principal and interest payments for the remainder of the \$200 million 1982 Criminal Justice Facilities Bond Program (FY 2008-09 \$46.411 million outstanding), the \$200 million 1996 Safe Neighborhood Parks (SNP) Bond Program (FY 2008-09 \$102.030 million outstanding), and the \$2.926 billion 2004 Building Better Communities (BBC) Bond Program (FY 2008-09 \$695.520 million outstanding). The FY 2008-09 adopted Fire District voted debt service millage, which funds principal and interest payments for the \$59 million 1994 Fire District Special Obligation Bond Program (FY 2008-09 \$20.415 million outstanding) is 0.042 mills, which will fund debt service requirements and a partial redemption of the Series 1996 Fire Rescue Service District bonds.

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District. BBC funding appropriated to projects that may be deferred due to the elimination of the operating program associated with the project will be re-programmed through the established guidelines previously approved by the Board. As a result of the approved debt service millage rate combined with a lower final certified countywide tax roll, a number of BBC projects with spending programmed in the Adopted Budget must be necessarily deferred. No BBC projects will be deleted and all remaining projects to be constructed will be reviewed with a revised spending plan to be finalized prior to the issuance of new bonds during the fiscal year.

The Adopted Capital Budget includes capital financings that are planned during FY 2009-10. Particularly with continuing uncertainty in both the domestic and world credit markets as well as potential changes in local financial conditions, final amounts for these financings programmed to occur in the new fiscal year will be determined by the Finance Director and recommended by the County Manager at the time a proposed financing is presented to the Board of County Commissioners for approval:

- General Obligation Bonds (Building Better Communities Program Fifth Series) in an amount up to \$51 million to fund a portion of the County's funding commitment to the ballpark project (Winter 2010) and up to \$280 million to fund projects authorized under the BBC Program (Spring 2010)
- Capital Asset Acquisition Special Obligation Bonds in an estimated amount not to exceed \$85 million to finance the acquisition of the Overtown II facility

FY 2009-10 Adopted Budget and Multi-Year Capital Plan

- UMSA New Money Public Service Tax QNIP- an amount not exceed \$22.4 million (Summer 2010)
- Aviation Revenue Bonds, \$600 million (winter 2010) and “Double Barreled Aviation Bonds”, \$247.500 million
- Sunshine State Governmental Financing Commission - Seaport – an amount not to exceed \$25 million to fund certain departmental capital projects (to be determined)

For presentation purposes in the Adopted Capital Budget and Multi-Year Capital Plan, for ongoing or recurring yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital budget by showing cumulative expenditures that have already occurred.

Five-Year Financial Outlook



Five-Year Financial Outlook

Our Fiscal Outlook Framework

The Five-Year Financial Outlook is a tool used to assess future financial conditions and to identify areas of concern that may require special attention. Under the umbrella of our County's Strategic Plan, we are able to target areas that necessitate near- or long-term focus and/or areas of strength that would allow for strategic decisions as to the way we allocate our resources. This report provides financial forecasts for all four County taxing jurisdictions, which rely on property tax support and are under the purview of the Board of County Commissioners: Countywide, Unincorporated Municipal Service Area (UMSA), the Fire and Rescue Service District, and the Library System. In addition, the plan includes information related to certain proprietary operations such as Aviation, Seaport, Solid Waste Management, Water and Sewer, Transit, Environmental Resources Management, and Housing which are at the forefront of County services. As is the case with any type of forecast, this document includes a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by external forces and, to a great extent, by local policy decisions not foreseen at the time this document is developed. As such, this document should be used more as a planning tool than a strict budgetary instrument. In addition, to better reflect the impact of the nationwide economic slowdown, we continue to take a very conservative approach in the forecast of property tax roll and consumer-spending sensitive revenues.

This document is a snapshot of the resource allocation issues affecting County services, and to the extent possible, remedial actions that may be required in the short and/or medium term. As part of the overall approach leading to the final preparation of this document, we have analyzed historical revenue and expenditure trends, future planned service expansions if feasible, and other operational assumptions that need to be taken into consideration as we look into the future. As it pertains to general fund supported departments, financial outlooks are generated through an incremental/inflationary methodology using current year service levels as the baseline for projections. However, with the availability of the County's Strategic Plan we have a planning tool that provides a rational approach when developing a spending plan for County services. Although an incremental/inflationary approach is still used in this report to quantify current fiscal trends and baselines, when making service adjustments, both increases and decreases, we utilize results-oriented concepts and the priorities established in the Strategic Plan. Under the section "Property Tax Supported and Proprietary Unfunded Service Improvements" we advance and quantify unmet service needs that may be funded in the future should resources be available. These unmet needs have been identified using the objectives and goals of the County's Strategic Plan. As planned, we have also initiated the revision and update of the County's Strategic Plan. The updated Plan will be drafted with the intent to improve its usefulness as it relates to the resource allocation planning process, in particular its use as a tool for future service level forecasts.

Executive Summary

As a result of the tax relief initiatives approved by the State Legislature in 2007, and constitutional amendments approved by the voters on January 29, 2008, compounded with the unprecedented 2009 loss in taxable value across the county, fiscal outlooks for the four property tax supported budgets under the purview of the BCC have been and will be significantly impacted. FY 2007-08 was the first year under new revenue limitations which obligated the local governing bodies to restrict ad valorem revenue growth to "roll back" millage rates plus additional percent reductions depending on the relative historical growth in revenue for the taxing jurisdiction. These revenue restrictions when combined with typical expenditure growth created a funding gap of approximately \$200 million from the overall County operating budget in FY 2007-08. The constitutional amendments approved on January 29, 2008 reduced County revenues for FY 2008-09 by approximately \$100 million. In addition, when normal expenditure growth for FY

Five-Year Financial Outlook

2008-09 was considered, the FY 2008-09 Adopted Budget originally presented a funding gap of more than \$200 million, which was addressed through the FY 2008-09 resource allocation process. For FY 2009-10, after taking into consideration the loss in ad valorem revenue as a result of negative property tax roll growth, combined with the same millage rates adopted for FY 2008-09, the taxing jurisdictions under the purview of the Board of County Commissioners experienced a combined preliminary revenue loss of \$188.1 million. When combined with losses in non-property tax revenues, and the normal growth of County operations, the initial FY 2009-10 Budget confronted an approximate \$400 million budget gap.

Except for the adopted millage rates included as part of the FY 2009-10 Adopted Budget and FY 2010-11 projected revenues, prospective ad valorem revenues in these forecasts are based on the State defined “maximum” millage rates (roll back millage adjusted for growth in per capita Florida personal income). Expenditure levels in all four taxing jurisdictions have been adjusted to reflect the level of resources available, including the net reduction in FY 2009-10 of 791 positions. State legislation allows local governments to override state-defined millage restrictions by a two-thirds vote of the governing body (for millage levels no higher than 110 percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a three-fourths vote if the governing body for millages in excess of this latter provision. “Maximum” millage rates as defined by State legislation can be approved by simple majority of the governing body. This provision provides a safety valve for those jurisdictions that may be fiscally challenged under the new state budgetary restrictions.

Final property tax roll growth for calendar years 2004, 2005, 2006, and 2007 showed extraordinary increases of 13.4 percent, 18.7 percent, 21.4 percent and 15.4 percent respectively. For 2008, the final Countywide tax roll estimate was only minus 0.09 percent when adjusted by the impact of the January 29, 2008 constitutional amendments. For FY 2009-10 the preliminary Countywide tax roll reflects an unprecedented 9.5 percent reduction. For FY 2010-11, the property tax roll adjustment is forecasted at negative 12 percent, flat for FY 2011-12, and at three percent growth each year thereafter.

The General Fund balance for year-end FY 2008-09 is estimated to be \$33.9 million, before audit adjustments. Although this is a reduction from last year's final fund balance (\$104 million), this final year end result is higher than the budgeted amount of \$21.3 million. This positive result reflects the impact of mid-year savings initiatives designed to generate additional cash carryover into FY 2009-10. One must be aware that carryover reductions are taken into consideration when we formulate the Proposed Resource Allocation Plan. The Emergency Contingency Reserve has been reduced to \$33.78 million, from \$72.23 million at year-end FY 2008-09. This reduction occurred as a results of actions taken to balance the FY 2009-10 Budget. As part of this financial outlook, appropriate expenditure allocations have been made to replenish this reserve to the FY 2008-09 level over the next two years. The Fire Rescue District, which also benefited from past strong tax roll performance, established an emergency contingency reserve worth \$11 million as of the end of FY 2006-07, with a current balance of approximately \$17 million. The Library System set aside an operating reserve of \$4.7 million at the end of FY 2007-08. In addition, the Library System will benefit from healthy cash carryover for the next two years as a result of a capital financing transaction which reduced its dependency in operating revenues for the construction of new libraries.

Fiscal and operational issues will continue to challenge our ability to provide the services our community deserves. Such is the case with incorporation, and its impact on the remaining Unincorporated Municipal Service Area, and the extensive list of operating service needs (see pages 125 through 142) not currently being met by our present levels of service. The County will continue to be affected by unexpected events and federal and state legislation which may have, when combined, a significant impact on the overall County budget. Legislation such as, but not limited to,

Five-Year Financial Outlook

potential increases in Medicaid costs, federal health care reform, continuing increases in the County's contribution to the State's retirement fund, increasing costs of providing health coverage to our employees, and policies that increase our inmate jail population. However, in the Countywide General Fund, UMSA, Library system and Fire Rescue District, emergency contingency reserves will continue to give us the ability to partially mitigate unexpected losses in revenues and/or increases in expenditures not foreseen as part of our resource allocation process.

In general, and as a result of the constitutional amendments approved by the voters in January 2008, over the next five years all four of our taxing jurisdictions show substantial fiscal challenges. Countywide operations are forecasted to experience operational funding gaps throughout this five-year outlook. Such is also the case with the Fire Rescue District. Although less dependent on property tax revenue, UMSA is constantly being impacted by increasing law enforcement costs which represent approximately 74 percent of its operating budget and as a result is forecasted to experience funding gaps after FY 2010-11. Projections for the Fire Rescue District include additional resources required for the operation of four new fire rescue stations, paid by a one-time capital financing transaction, and other units being placed into service. However, these new services within the Fire Rescue District are only a small subset of the District's overall unmet needs. The Library System has also curtailed any future service expansions due to revenue limitations. At this point, however, it will experience operational surpluses throughout FY 2011-12, mostly as a result of recent financing initiatives that allows the Library System to better manage its day-to-day cash flow. It is expected that beyond FY 2012, these operating surpluses will be quickly depleted as the new libraries (currently under construction) are incorporated into the Library System and ad valorem revenues are impacted by property tax roll behavior. At the time of this writing, the County administration continues to negotiate labor contracts with the different bargaining units that represent the majority of County employees. Current delays in the implementation of savings assumed in the budget from these pending contracts will required mid year budgetary adjustments in the second quarter of the fiscal year. These adjustments will assure that the FY 2009-10 Budget remains balanced. The annualization of these adjustments in the FY 2010-11 will also allow the County to face the challenges expected in FY 2010-11 from a stronger budgetary position.

Strategies to manage unfunded operational challenges (where applicable) can be comprised of new operational and recurring revenues and/or the aggressive implementation of operational adjustments and efficiencies, within the goals and objectives dictated by the County's Strategic Plan. These strategies, however, will not systematically address all unmet needs identified by our departments. Under the section "Property Tax Supported and Proprietary Unfunded Service Improvements" the reader is given the chance to appreciate the magnitude and nature of the operational unmet needs identified by the departments and the estimated resources required to satisfy them.

The Solid Waste Management and Water and Sewer departments continue to face enormous financial challenges as a result of decreasing revenues, increasing maintenance costs, debt service requirements, and major capital renewal and replacement needs. Cash reserves which have been used in the past to keep up with budgetary requirements, continue to be negatively impacted. As a result, we believe that future fee and/or operational adjustments will be required to guarantee a strong fiscal outlook for both departments. The Aviation and Seaport departments continue to be confronted with massive capital infrastructure plans required to improve services to their customers and to stay competitive with their peers. Included in the body of this document are the departmental forecasts for the Aviation and Seaport departments, reflecting the fiscal pressures imposed by the new debt service requirements. In addition, one section of this document, starting on page 86 is dedicated to our major proprietary departments, and provides the reader with more detailed departmental financial and operational issues.

Five-Year Financial Outlook

The successful implementation of the Building Better Communities (BBC) bond program continues to be one of the highest priorities of the current County administration, requiring additional resources and sound management oversight. Each BBC project continues to be analyzed for ongoing operating budget impacts prior to commencement. Given budget restrictions, particularly in our property tax supported functions, adjustments to the program will be necessary.

Assuming reasonable operational and fiscal decisions in the next five years, the County as a whole should be able to sustain its current strong fiscal condition. These decisions must find and implement a well-balanced operational structure that continues to deliver core services to our citizens within the available resources, without compromising their safety and the financial integrity of the County. Throughout its history, one fact has remained constant: Miami-Dade County has always been able to recover from natural disasters such as Hurricane Andrew, from the economic calamity inflicted by the events of September 11, 2001, and numerous economic recessions, and it has never defaulted in its financial obligations. We anticipate that the next five years will continue to reflect this historical commitment to quality services and fiscal soundness.

Since the inception of the Five Year Financial Outlook, we have identified, isolated, and embraced the complexities and the difficulties of financial forecasting. Forecasts included in this document are a reflection of the best assumptions available at the time this document was prepared. However, the current unprecedented and unpredictable fiscal and economic environment has made the development of this five-year financial outlook extremely challenging.

Five-Year Financial Outlook

Assumptions

Millage Rates

With the exception of FY 2009-10 and FY 2010-11 which includes millage rates different than the State defined maximum millage rate, the Five-Year Financial Outlook assumes that operating millages for all four taxing jurisdictions follow the restrictions presented and implemented by the State legislature in 2007, including: millage rates set at roll back rates adjusted by the growth in personal income. State legislation allows local governments to override state-defined millage restrictions by a two-thirds vote of the governing body (for millage levels no higher than ten percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a unanimous vote of the governing body or by a three fourths vote if the governing body has nine or more members or by a referendum of the voters, for millages in excess of this latter provision, but it is not assured that rates are increased by an extraordinary vote.

Tax Roll Growth

The property tax roll growth is expected to continue the negative trend in FY 2010-11 at -12 percent, flat for FY 2011-12, and 3 percent growth thereafter.

Inflation

Inflation is expected to stay below two percent over the next five years.

Fiscal Year	Inflation Adjustment
2011	1.20%
2012	1.00%
2013	1.00%
2014	1.20%

Source: Congressional Budget Office

Incorporations

The Five-Year Financial Outlook includes the impact to UMSA of the most recent incorporation. No other incorporations are assumed for the next five years.

Service Levels

It is assumed that current levels of service are maintained for the next five years except for additional facilities programmed to come online.

Transit Growth

General Fund support to the Miami-Dade Transit Department is set according to Ordinance 05-148.

Five-Year Financial Outlook

New Facilities

Next year, the Fire Rescue District may be able to proceed with the construction of the Arcola Lakes Station. Although the issue of additional debt for the construction of new stations has been postponed in FY 2009-10, the five year plan restores this allocation to permit the construction of the following stations: North Miami, Bay Harbor and Dolphin Mall; the Library System five-year plan includes future operational funding for the following library branches currently under construction: Arcola Lakes, Naranja Lakes, Palmetto Bay, and Carrfour. Due to the funding limitations imposed by recent state mandated legislation, the Library System will not proceed with the construction of four previously planned libraries: Doral, Country Walk, Killian, and Hialeah Gardens; however, land will be purchased in anticipation of future development for the Killian and Hialeah Gardens facilities.

One-Time Revenues

The Library system benefited in FY 2007-08 from a one-time capital financing that made operational resources available to mitigate revenue limitations within the next two years of this financial outlook. A one-time transfer from the Emergency Contingency Reserve was made to the general fund to offset the liquidation of a receivable associated with mitigation payments from newly incorporated municipalities and to support priority service needs.

Salary Expense

No cost of living adjustment (COLA) is assumed for FY 2009-10 and FY 2010-11. A two percent COLA is assumed for FY 2011-12 and three percent thereafter. Other than FY 2009-10 and FY 2010-11, average merit increases are expected at 2.4 percent through FY 2013-14. The Financial Outlook also includes an escalating retirement rate increase of approximately one percent point per year from FY 2010-11 through FY 2013-14. Longevity bonus payments are not reinstated until FY 2011-12; premium pay and flex dollars are reinstated FY 2010-11.

Health Insurance Costs

Health Insurance costs are expected to increase by 30 percent from FY 2009-10 to FY 2010-11 to fund an increased trust fund reserve, and by 10 percent per year through FY 2013-14.

Unmet Needs

The "Strategically Targeted UMSA and Countywide Service Improvement" section of this document provides a list of potential departmental improvements to improve and expand service delivery to the community. The additional resources required to implement these initiatives are not part of the baseline expenditures shown in the expenditure forecast section of this document.

Emergency Contingency Reserve

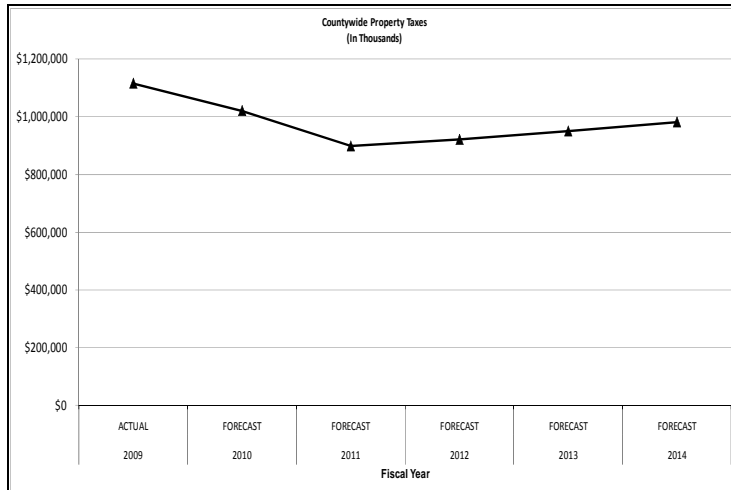
Although the FY 2009-10 Adopted Budget includes the use of \$38.46 million from the Countywide and UMSA Emergency Contingency Reserve, this five year plan includes the appropriate allocations to bring these reserves to the FY 2008-09 levels over several years. The Fire Rescue District Emergency Contingency Reserve, will have a fund balance of \$17 million by the end of FY 2008-09; and within the scope of this five-year plan, the Library System has established an operating reserve of \$4.698 million.

Five-Year Financial Outlook

Revenue Forecast

COUNTYWIDE REVENUE FORECAST

Property Tax

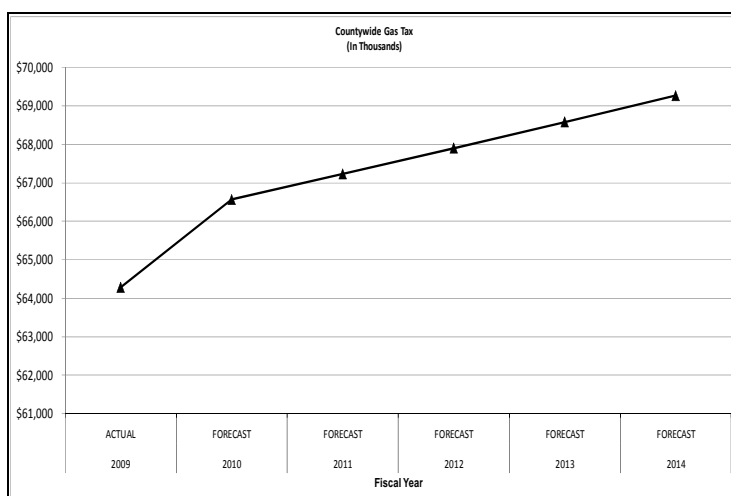


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2010-11	-12.00%
2011-12	2.48%
2012-13	3.20%
2013-14	3.28%

Comments: Includes impact of State's 2007 tax relief initiatives, and 2008 Constitutional amendments. Starting FY 2011-12 maximum millage rates are assumed.

Gas Tax



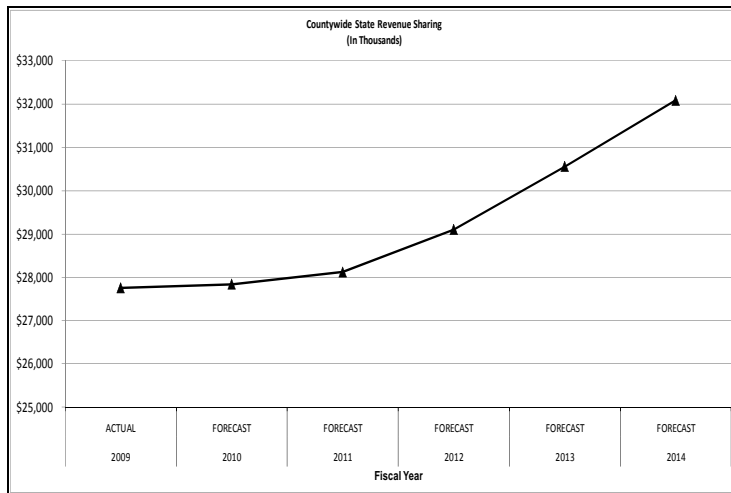
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2010-11	1.00%
2011-12	1.00%
2012-13	1.00%
2013-14	1.00%

Comments: Revenues include only Miami-Dade County's allocation. Projections based on historical trends.

Five-Year Financial Outlook

State Revenue Sharing

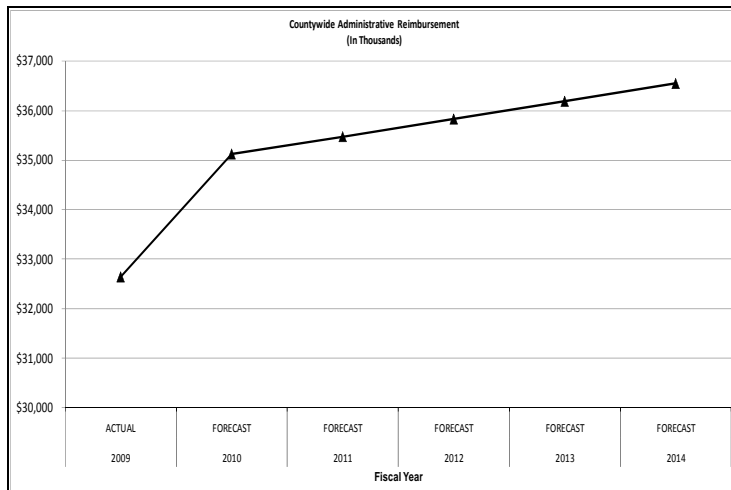


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.25 percent of State sales tax collections. Effective July 2004, sales tax percentage was reduced to 2.044 based on new State legislation.

Fiscal Year	Growth
2010-11	1.00%
2011-12	3.50%
2012-13	5.00%
2013-14	5.00%

Comments: Net of debt service adjustments. Projections based on historical trends.

Administrative Reimbursement

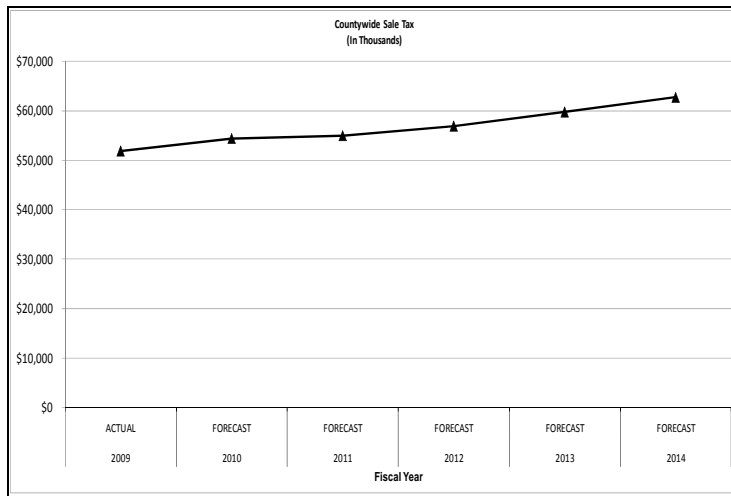


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2010-11	1.00%
2011-12	1.00%
2012-13	1.00%
2013-14	1.00%

Five-Year Financial Outlook

Sales Tax



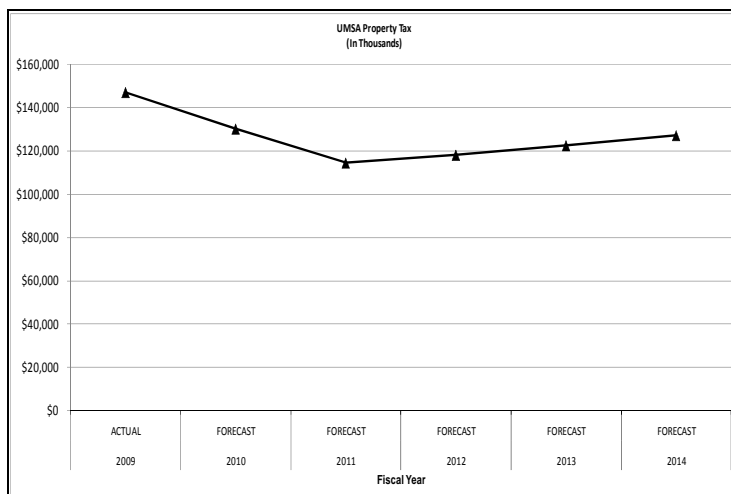
Description: The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2010-11	1.00%
2011-12	3.50%
2012-13	5.00%
2013-14	5.00%

Comments: Projections based on and historical and economic trends.

UMSA REVENUE FORECAST

Property Tax



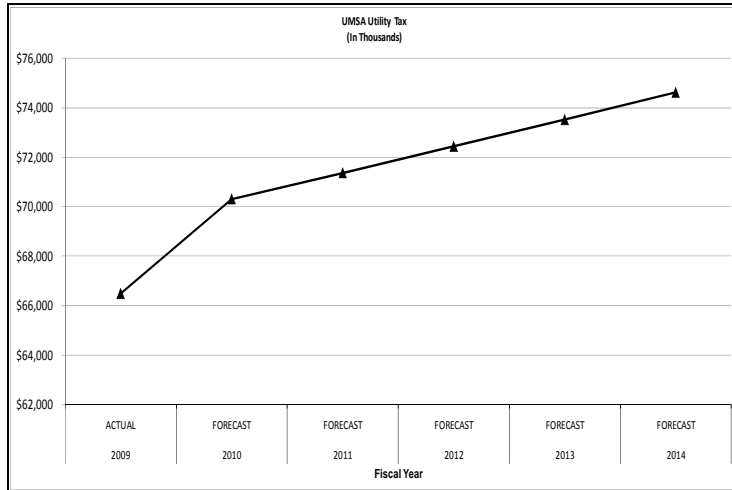
Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

Fiscal Year	Growth
2010-11	-12.00%
2011-12	3.12%
2012-13	3.68%
2013-14	3.80%

Comments: Includes impact of State's 2007 tax relief initiative and 2008 Constitutional amendments. Starting FY 2011-12 maximum millage rates are assumed.

Five-Year Financial Outlook

Utility Tax

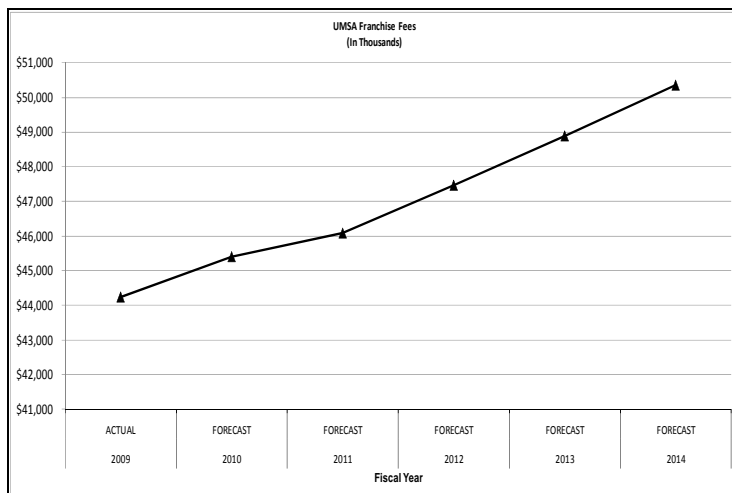


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2010-11	1.50%
2011-12	1.50%
2012-13	1.50%
2013-14	1.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

Franchise Fees

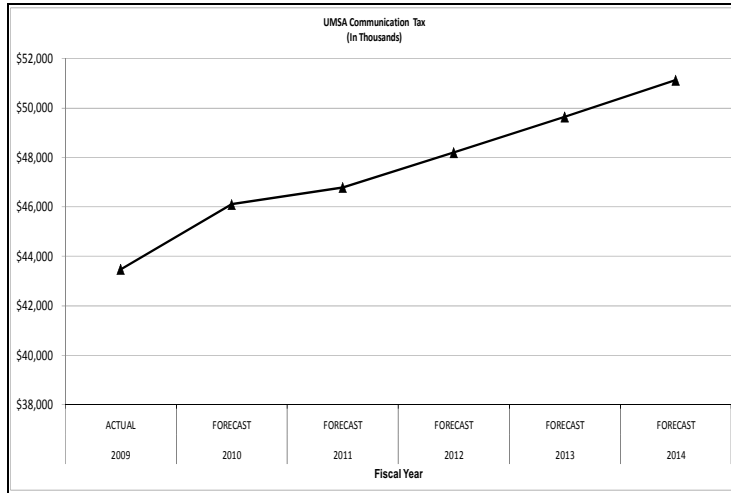


Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

Fiscal Year	Growth
2010-11	1.50%
2011-12	3.00%
2012-13	3.00%
2013-14	3.00%

Five-Year Financial Outlook

Communications Tax

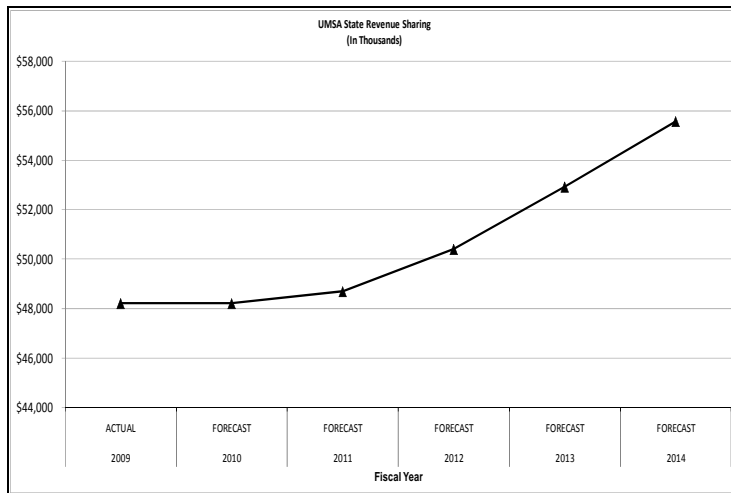


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2010-11	1.50%
2011-12	3.00%
2012-13	3.00%
2013-14	3.00%

Comments: Revenues are considered 100 percent UMSA.

State Revenue Sharing

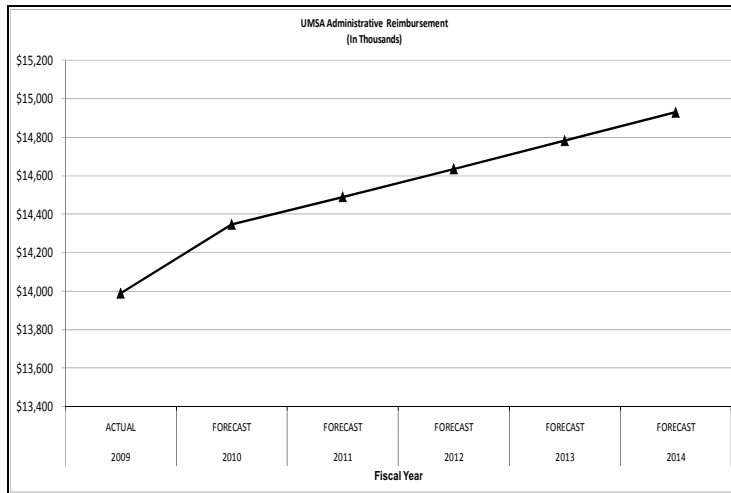


Description: At the State level, the Municipal Revenue Sharing Trust Fund is made up of 1.0715 percent of sales and use tax collections, net collections of the one-cent municipal fuel tax, and 12.5 percent of decal fee collections. Effective July 1, 2004 the sales and use tax percentage was increased to 1.3409 based on new State legislation.

Fiscal Year	Growth
2010-11	1.00%
2011-12	3.50%
2012-13	5.00%
2013-14	5.00%

Five-Year Financial Outlook

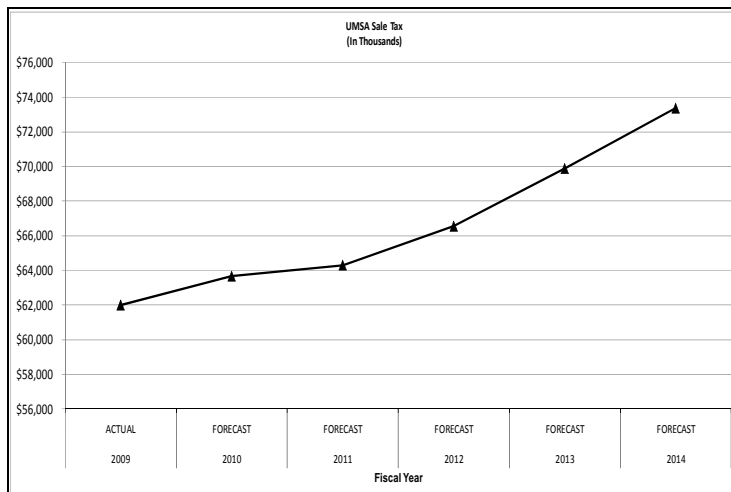
Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2010-11	1.00%
2011-12	1.00%
2012-13	1.00%
2013-14	1.00%

Sales Tax



Description: The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

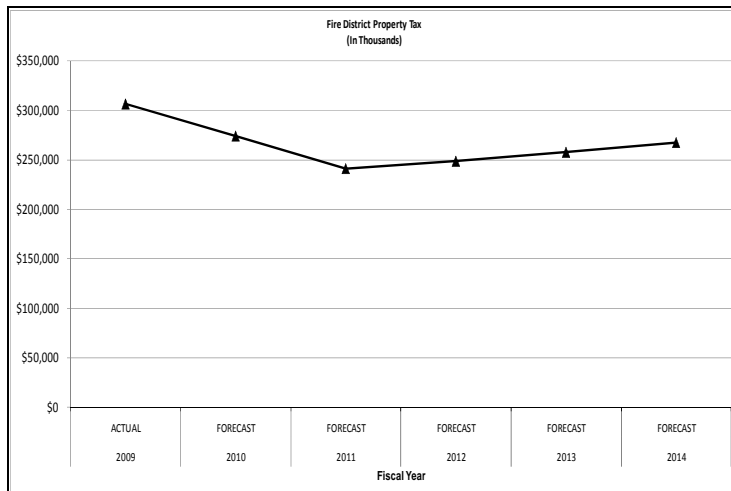
Fiscal Year	Growth
2010-11	1.00%
2011-12	3.50%
2012-13	5.00%
2013-14	5.00%

Comments: Projections based on historical and economic trends.

Five-Year Financial Outlook

FIRE DISTRICT REVENUE FORECAST

Property Taxes

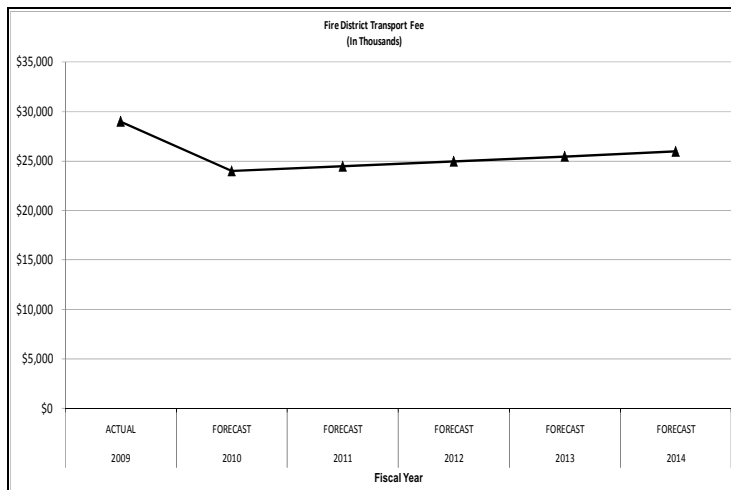


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2010-11	-12.00%
2011-12	3.07%
2012-13	3.67%
2013-14	3.78%

Comments: Component of the State defined ten mill County operating cap. Includes impact of State's 2007 tax relief initiatives and 2008 Constitutional amendments. Starting FY 2011-12 maximum millage rates are assumed.

Transport Fee

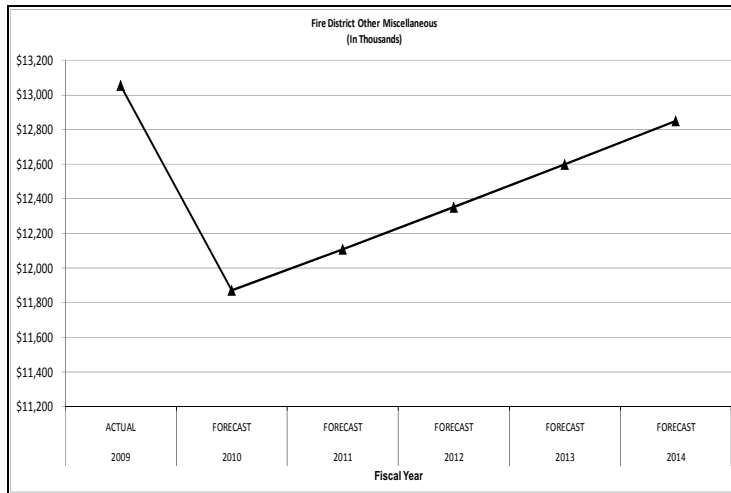


Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2010-11	2.00%
2011-12	2.00%
2012-13	2.00%
2013-14	2.00%

Five-Year Financial Outlook

Other Miscellaneous

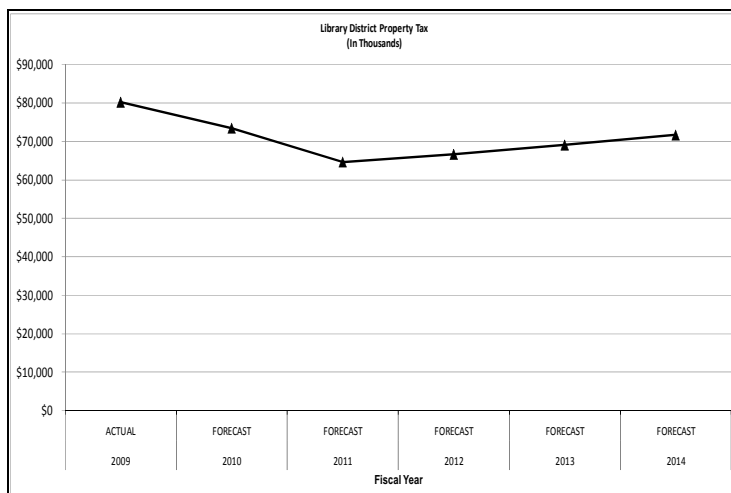


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2010-11	2.00%
2011-12	2.00%
2012-13	2.00%
2013-14	2.00%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2010-11	-12.00%
2011-12	3.06%
2012-13	3.65%
2013-14	3.78%

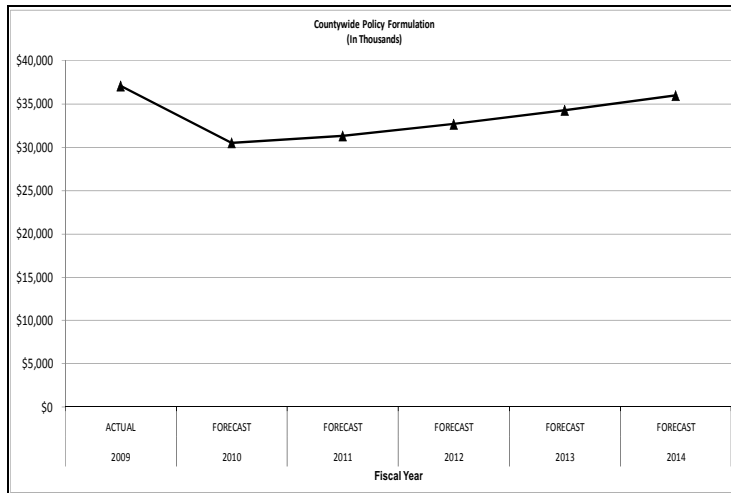
Comments: Through FY 2006-07 a portion of the Library millage (0.135) was dedicated to fund new service improvements and the construction of new facilities. Starting in FY 2007-08 no additional transfers for new services and new construction will occur. Starting FY 2011-12 maximum millage rates are assumed.

Five-Year Financial Outlook

Expenditure Forecast

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

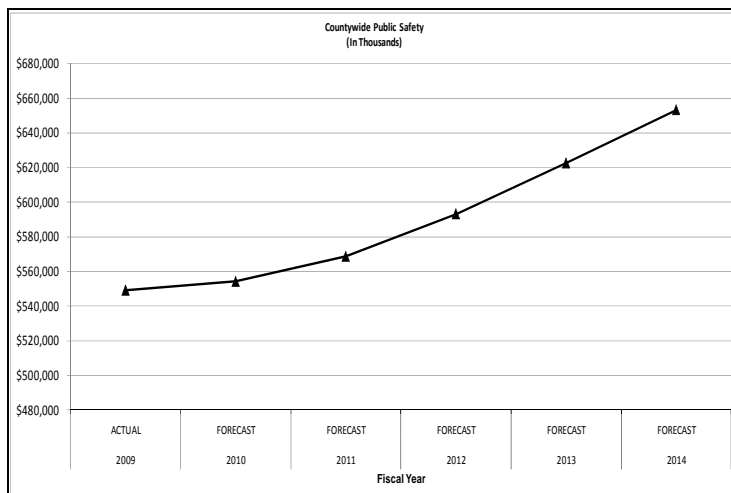


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Public Safety



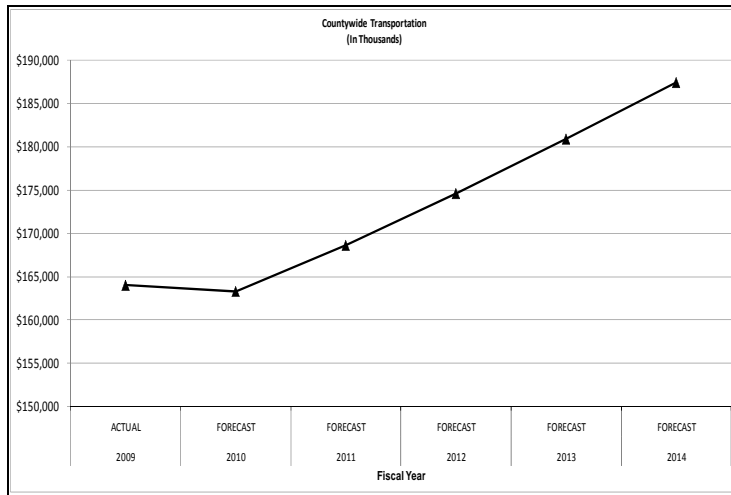
Description: Consists of Police, Animal Services, Juvenile Services, Judicial Administration, Corrections and Rehabilitation, Fire Rescue, Department of Emergency Management, and Medical Examiner.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on county's inflationary rate.

Five-Year Financial Outlook

Transportation

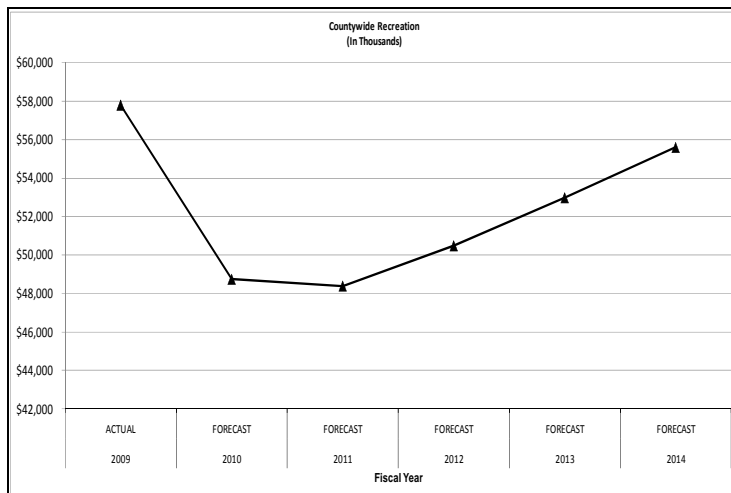


Description: Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2010-11	3.25%
2011-12	3.54%
2012-13	3.60%
2013-14	3.61%

Comments: Growth affected by Transit maintenance of effort including support to the South Florida Regional Transportation Authority, and the county's inflationary rate.

Recreation and Culture



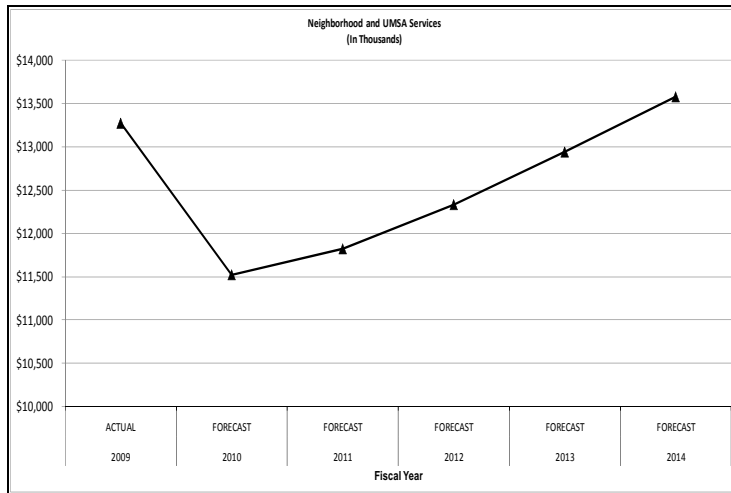
Description: Consists of Park and Recreation.

Fiscal Year	Growth
2010-11	-0.72%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Neighborhood and Unincorporated Area Municipal (UAM) Services

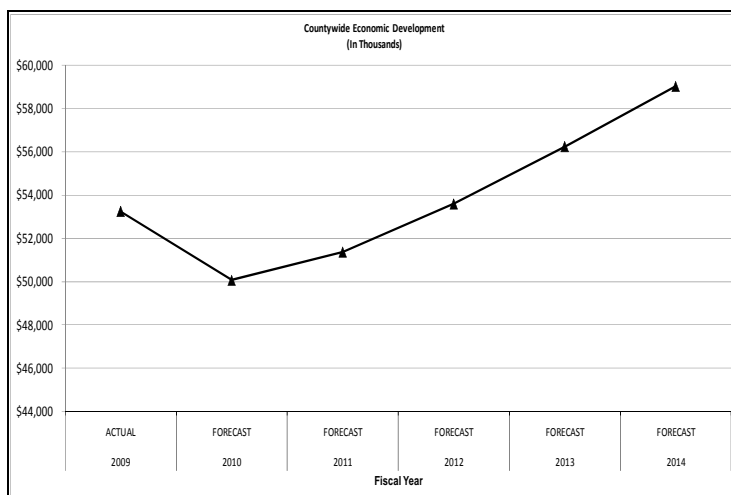


Description: Consists of Planning and Zoning, and Public Works.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rates.

Economic Development



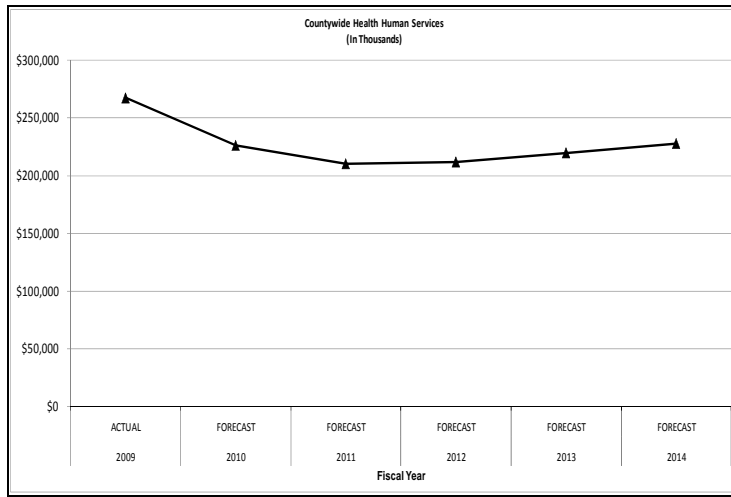
Description: Consists of the Department of Housing and Community Development, International Trade Consortium, and the Miami-Dade Economic Advisory Trust.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Health and Human Services

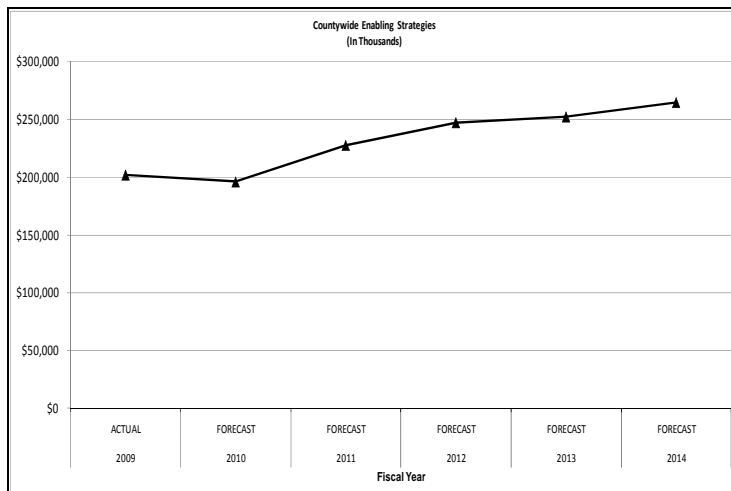


Description: Consists of the Public Health Trust (PHT), Human Services, Public Housing Agency, Community Action Agency, and Community Advocacy.

Fiscal Year	Growth
2010-11	-7.03%
2011-12	0.73%
2012-13	3.72%
2013-14	3.73%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

Enabling Strategies



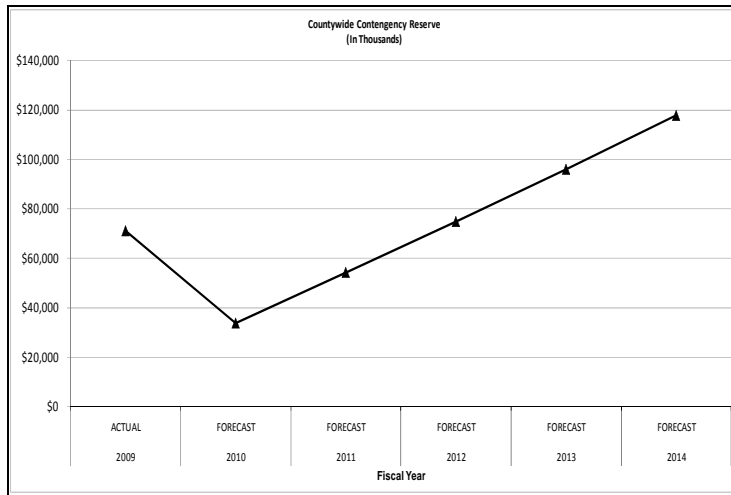
Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Office of Strategic Business Management, Government Information Center, Enterprise Technology Services Department, Elections, Ethics Commission, Inspector General, General Services Administration, Office of Capital Improvements and Property Appraisal.

Fiscal Year	Growth
2010-11	16.18%
2011-12	8.56%
2012-13	2.03%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve. Includes system-wide personnel adjustments to reflect the reinstatements of salary reductions instituted in FY 2009-10 and allocations to non-departmental reserves.

Five-Year Financial Outlook

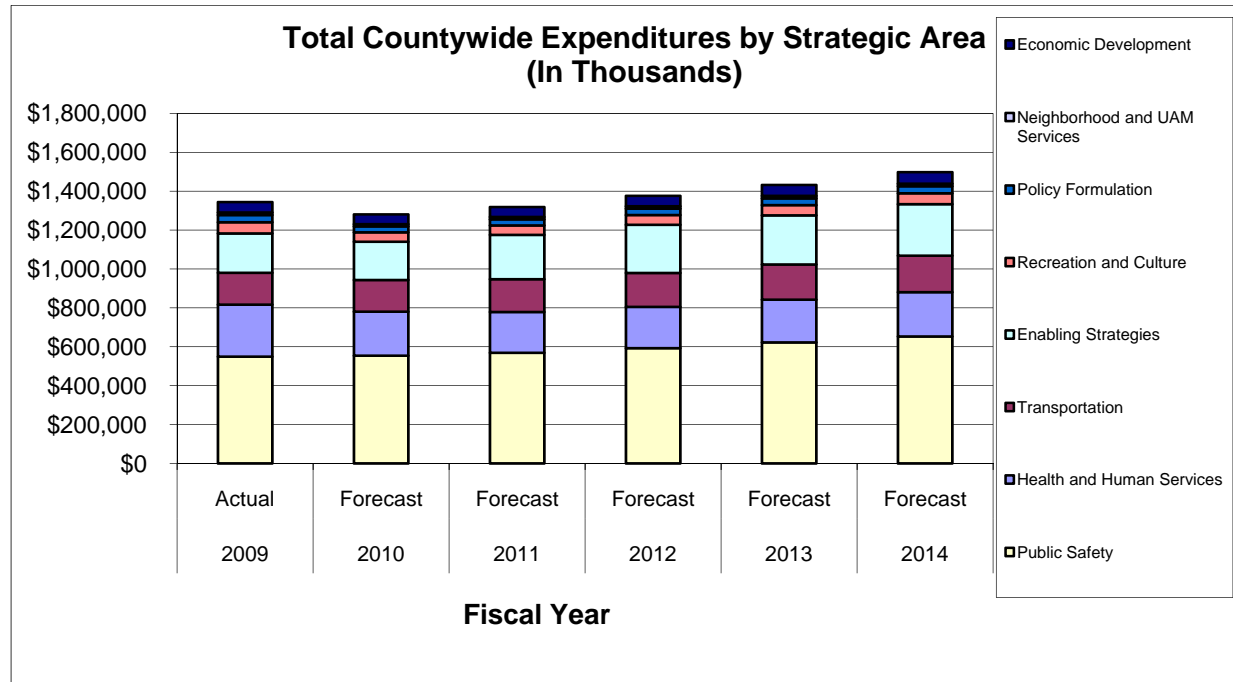
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2010-11	60.78%
2011-12	37.80%
2012-13	28.25%
2013-14	22.69%

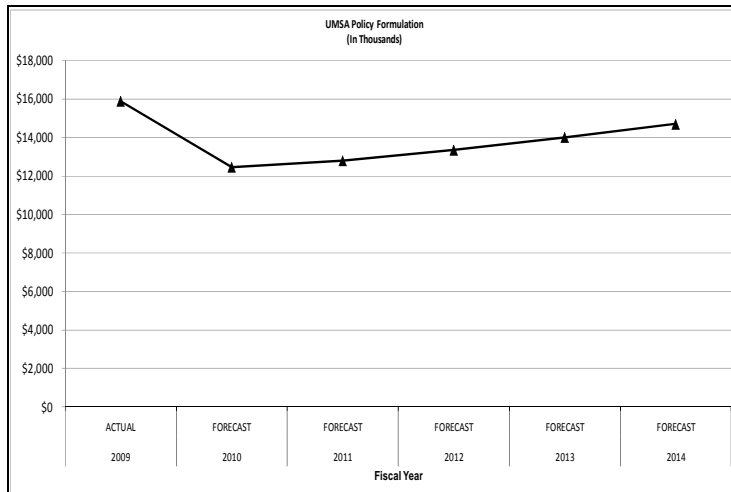
Comments: Forecast assumes that transfers to the CW Emergency Contingency Reserve resumes in FY 2010-11.



Five-Year Financial Outlook

UMSA EXPENSE FORECAST

Policy Formulation

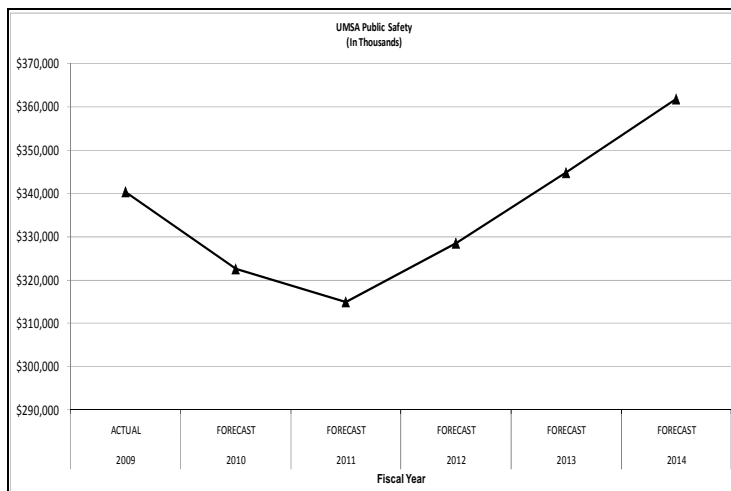


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.32%
2012-13	4.95%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Public Safety



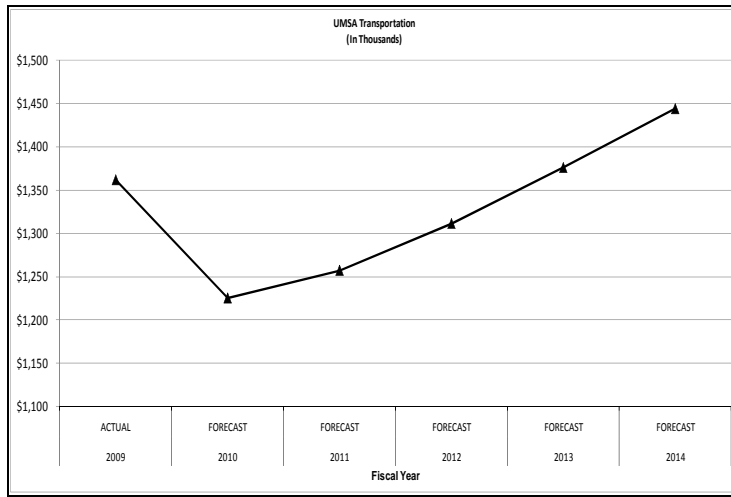
Description: Consists of Police Department.

Fiscal Year	Growth
2010-11	-2.36%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Transportation

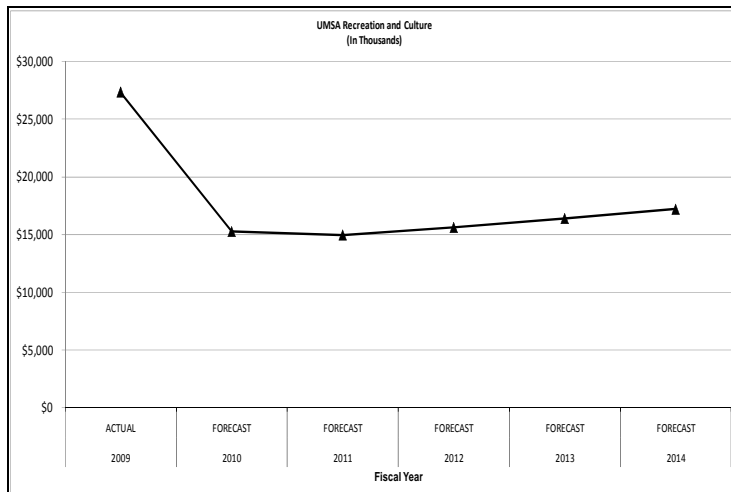


Description: Consists of Public Works

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Recreation and Culture



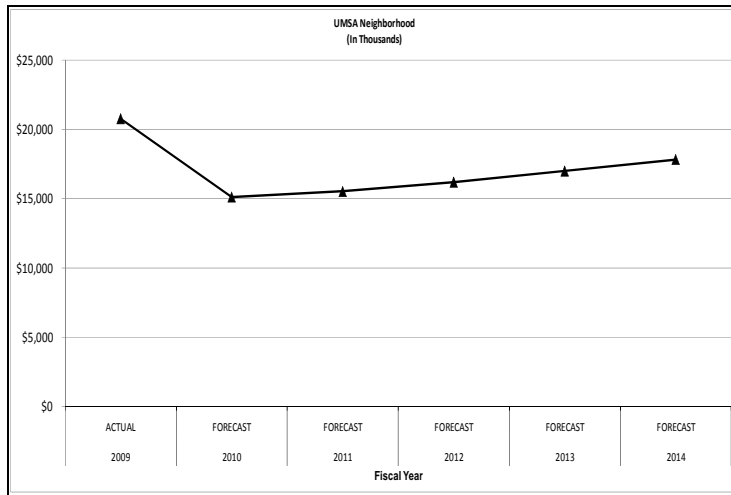
Description: Consists of Park and Recreation

Fiscal Year	Growth
2010-11	-1.95%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate and COR allocations.

Five-Year Financial Outlook

Neighborhood and UAM Services

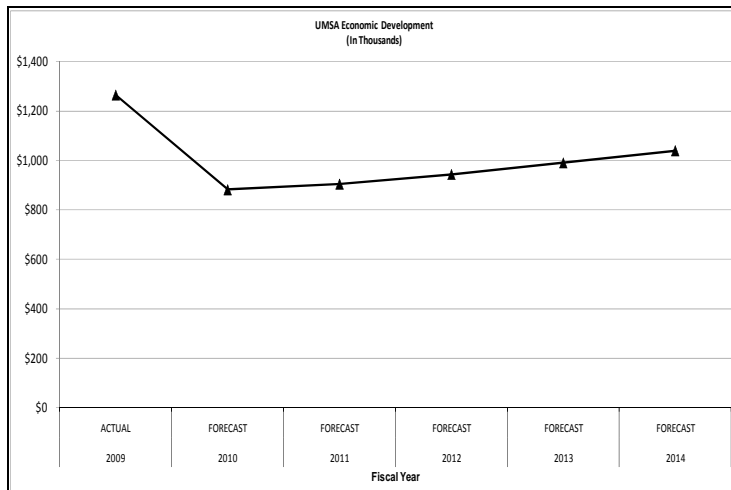


Description: Consists of Planning and Zoning, Public Works, and Building and Neighborhood Compliance.

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Economic Development



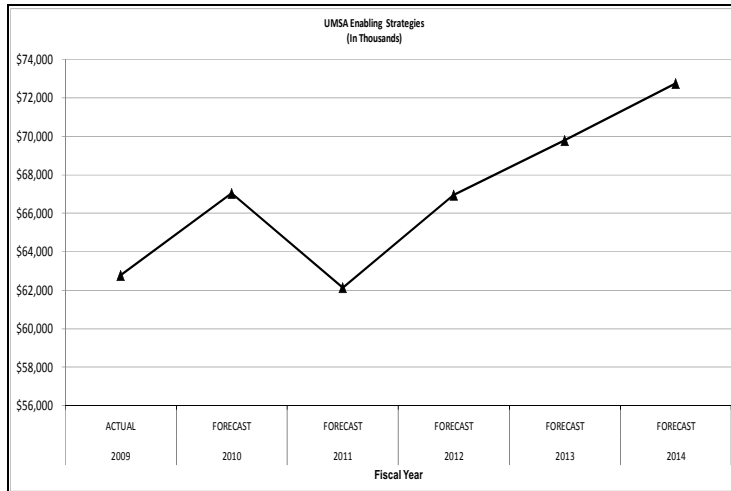
Description: Consists of Department of Housing and Community Development

Fiscal Year	Growth
2010-11	2.61%
2011-12	4.31%
2012-13	4.94%
2013-14	4.94%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Enabling Strategies

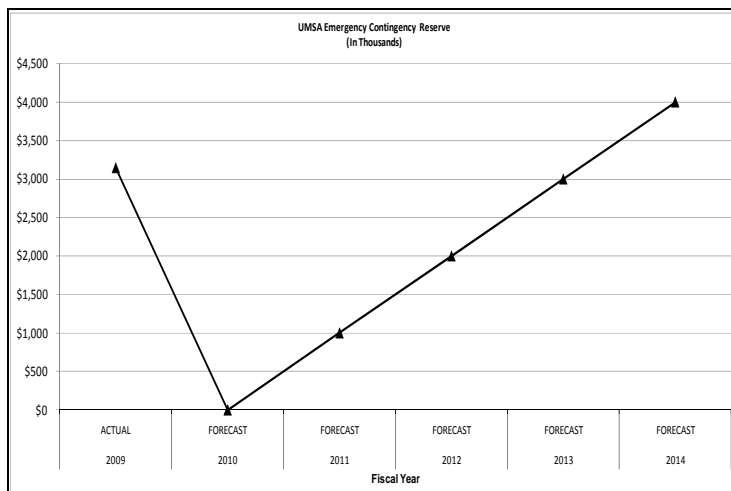


Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Office of Strategic Business Management, Government Information Center, Enterprise Technology Services Department, General Services Administration, and the Office of Grants Coordination.

Fiscal Year	Growth
2010-11	6.79%
2011-12	-7.30%
2012-13	7.74%
2013-14	4.23%

Comments: Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve. Includes system-wide personnel adjustments to reflect the reinstatements of salary reductions instituted in FY 2009-10 and allocations to non-departmental reserves.

Emergency Contingency Reserve

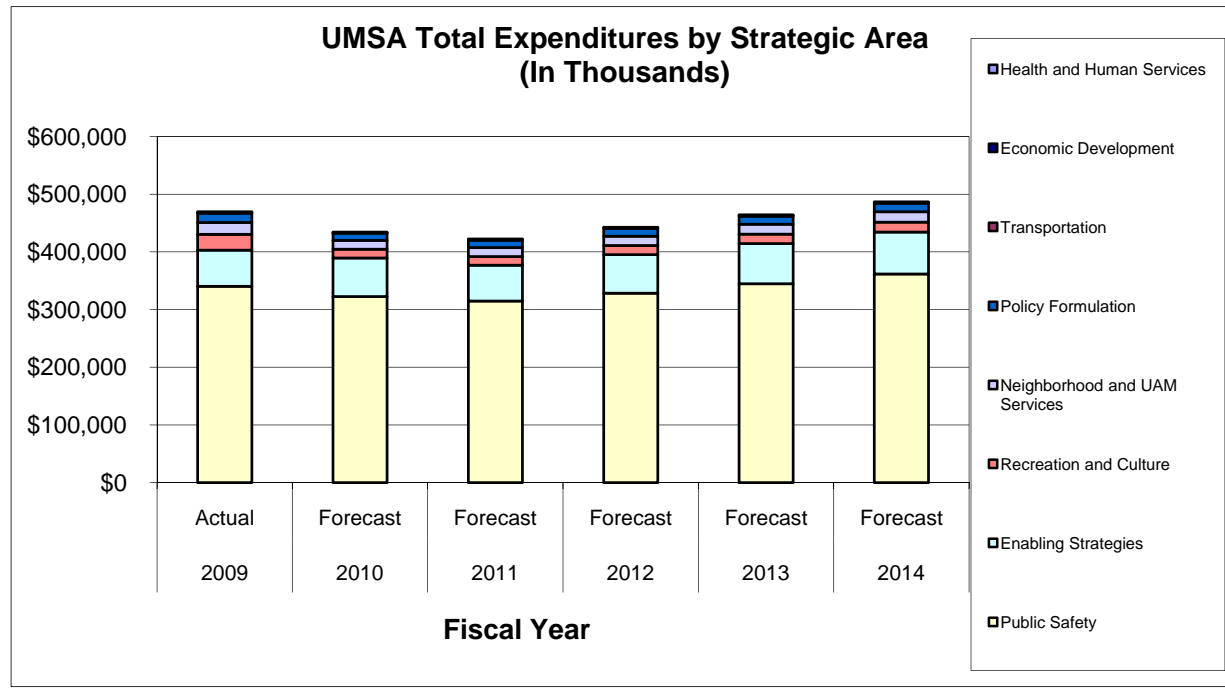


Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2010-11	100.00%
2011-12	100.00%
2012-13	50.00%
2013-14	33.33%

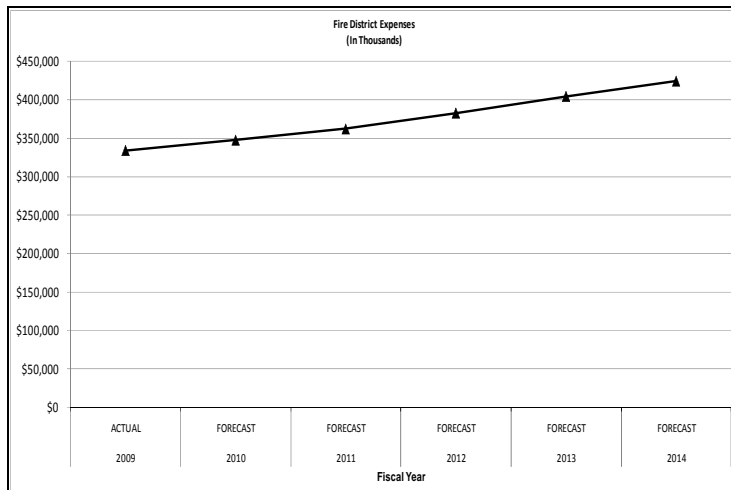
Comments: Forecast assumes that transfers to the UMSA Emergency Contingency Reserve resumes in FY 2010-11.

Five-Year Financial Outlook



FIRE DISTRICT EXPENSE FORECAST

Expenses



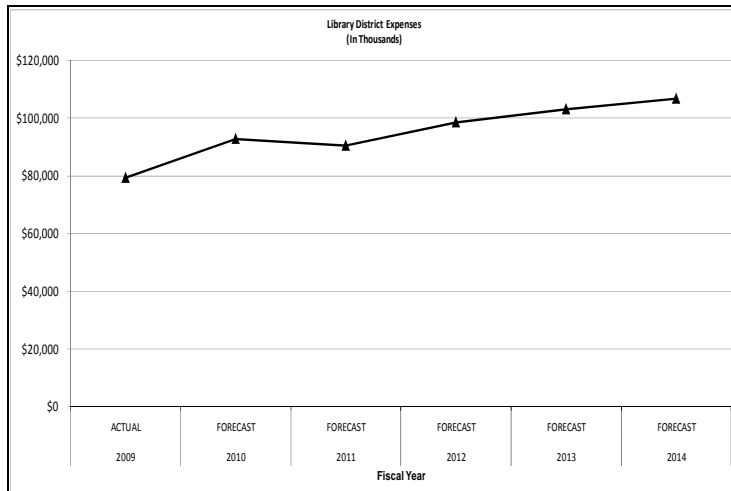
Fiscal Year	Growth
2010-11	4.16%
2011-12	5.73%
2012-13	5.65%
2013-14	4.93%

Comments: Growth based on the county's inflationary rate and the addition of four new stations.

Five-Year Financial Outlook

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Fiscal Year	Growth
2010-11	-2.46%
2011-12	8.89%
2012-13	4.60%
2013-14	3.59%

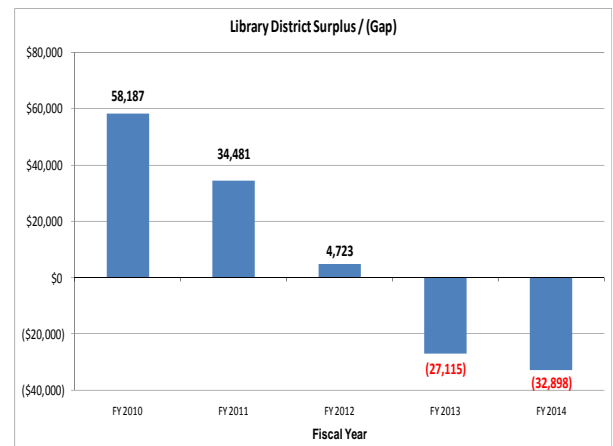
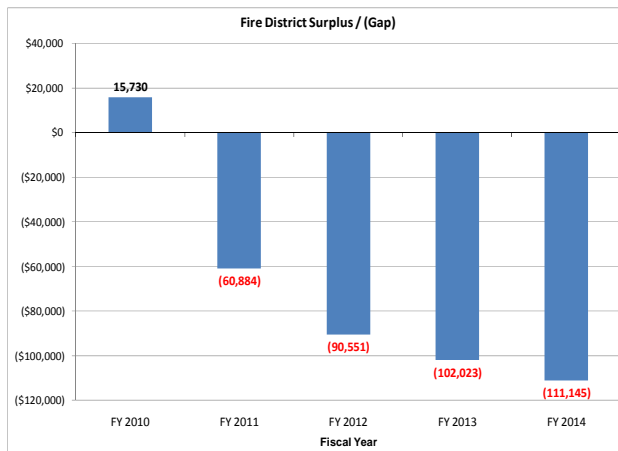
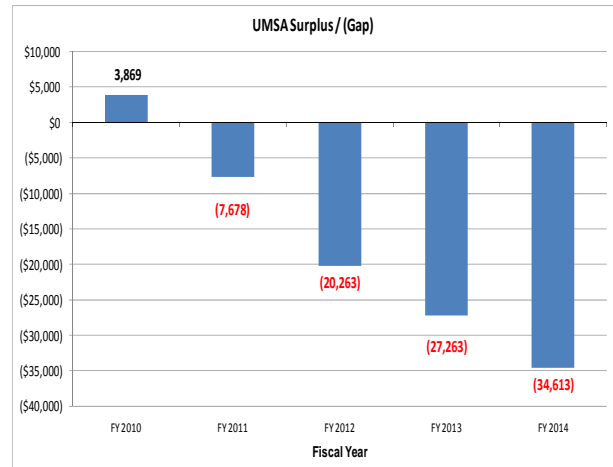
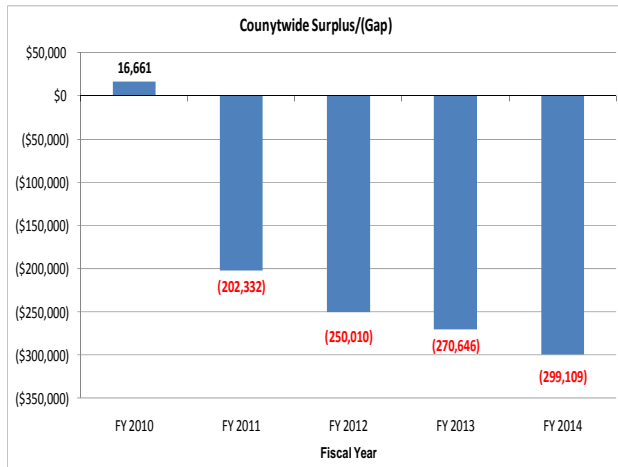
Comments: Growth based on County's inflationary rate and start-up and operational costs for new libraries.

Five-Year Financial Outlook

Revenue/Expenditure Reconciliation

Based on the revenue and expenditure assumptions previously discussed in this document, a summary of the resulting net operating performance for each taxing jurisdiction is presented in this section. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

As shown in the graphs below, Countywide, UMSA, and the Fire Rescue District will develop shortfalls throughout the scope of this five year financial outlook. The Library System District is expected to experience operational surpluses throughout the scope of the five-year financial outlook benefiting from a one time capital financing transaction which occurred in FY 2007-08, that has freed up cash reserves and consequently alleviating operational activities. The implementation of the State's tax relief initiatives and the collapse of the real estate market have created a complete new fiscal environment, and as a result, the County is expected to face serious fiscal challenges in the years to come. These fiscal challenges do not include the numerous unfunded needs identified in pages 116 through 142 of this document.



Five-Year Financial Outlook

Financial Outlook Summary Charts

	2009	2010	2011	2012	2013	2014
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
COUNTYWIDE						
Revenues						
Property Tax	\$1,116,032	\$1,020,964	\$898,449	\$920,752	\$950,173	\$981,339
Gas Tax	\$64,280	\$66,564	\$67,230	\$67,902	\$68,581	\$69,267
Carryover	\$66,941	\$33,079	\$16,661	\$0	\$0	\$0
Interest	\$3,775	\$3,600	\$3,168	\$3,247	\$3,350	\$3,460
State Revenue Sharing	\$27,753	\$27,841	\$28,119	\$29,104	\$30,559	\$32,087
Administrative Reimb.	\$32,638	\$35,123	\$35,474	\$35,829	\$36,187	\$36,549
Sales Tax	\$51,852	\$54,414	\$54,958	\$56,881	\$59,725	\$62,712
Transfer from Reserve	\$0	\$43,907	\$0	\$0	\$0	\$0
Other	\$14,070	\$12,102	\$12,223	\$12,590	\$12,967	\$13,356
Total Revenues	\$1,377,341	\$1,297,594	\$1,116,282	\$1,126,304	\$1,161,544	\$1,198,770
Expenses						
Public Safety	\$549,188	\$554,230	\$568,711	\$593,229	\$622,545	\$653,310
Policy Formulation	\$37,109	\$30,543	\$31,341	\$32,692	\$34,308	\$36,003
Transportation	\$164,028	\$163,327	\$168,640	\$174,614	\$180,905	\$187,427
Recreation and Culture	\$57,798	\$48,748	\$48,395	\$50,482	\$52,977	\$55,595
Countywide Neighborhood and UAM Services	\$13,276	\$11,522	\$11,823	\$12,333	\$12,942	\$13,582
Economic Development	\$53,254	\$50,074	\$51,379	\$53,594	\$56,243	\$59,022
Health & Human Services	\$267,396	\$226,252	\$210,345	\$211,882	\$219,759	\$227,950
Enabling Strategies	\$202,213	\$196,237	\$227,979	\$247,488	\$252,511	\$264,990
Total Expenses	\$1,344,262	\$1,280,933	\$1,318,614	\$1,376,315	\$1,432,190	\$1,497,879
Surplus/Funding Gaps		\$16,661	-\$202,332	-\$250,010	-\$270,646	-\$299,109

Note: Enabling Strategies forecast includes system-wide personnel adjustments to reflect the reinstatement of salary reductions instituted in FY 2009-10.

Five-Year Financial Outlook

	2009	2010	2011	2012	2013	2014
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	\$146,941	\$130,186	\$114,564	\$118,135	\$122,488	\$127,146
Utility Tax	\$66,477	\$70,313	\$71,368	\$72,438	\$73,525	\$74,628
Franchise Fees	\$44,241	\$45,407	\$46,088	\$47,471	\$48,895	\$50,362
Communications Tax	\$43,481	\$46,101	\$46,793	\$48,196	\$49,642	\$51,132
Carryover	\$37,739	\$796	\$3,869	\$0	\$0	\$0
Interest	\$1,618	\$900	\$792	\$817	\$847	\$879
State Revenue Sharing	\$48,210	\$48,211	\$48,693	\$50,397	\$52,917	\$55,563
Administrative Reimb.	\$13,988	\$14,347	\$14,490	\$14,635	\$14,782	\$14,929
Sales Tax	\$61,994	\$63,669	\$64,306	\$66,557	\$69,885	\$73,379
Occupational License	\$2,449	\$1,950	\$1,950	\$1,970	\$1,989	\$2,009
Transfer from Reserve	\$0	\$14,637	\$0	\$0	\$0	\$0
Other	\$3,464	\$1,987	\$2,007	\$2,067	\$2,129	\$2,193
Total Revenues	\$470,602	\$438,504	\$414,920	\$422,683	\$437,098	\$452,219
Expenses						
Policy Formulation	\$15,904	\$12,474	\$12,800	\$13,353	\$14,014	\$14,706
Public Safety	\$340,396	\$322,608	\$314,985	\$328,564	\$344,801	\$361,840
Transportation	\$1,362	\$1,225	\$1,257	\$1,311	\$1,376	\$1,444
Recreation and Culture	\$27,335	\$15,273	\$14,975	\$15,621	\$16,393	\$17,203
Neighborhood and UAM Services	\$20,774	\$15,140	\$15,535	\$16,205	\$17,006	\$17,846
Economic Development	\$1,265	\$882	\$905	\$944	\$991	\$1,040
Enabling Strategies	\$62,770	\$67,033	\$62,140	\$66,948	\$69,781	\$72,754
Total Expenses	\$469,806	\$434,635	\$422,598	\$442,946	\$464,361	\$486,833
Surplus/Funding Gaps		\$3,869	-\$7,678	-\$20,263	-\$27,263	-\$34,613

Note: Enabling Strategies forecast includes system-wide personnel adjustments to reflect the reinstatement of salary reductions instituted in FY 2009-10.

Five-Year Financial Outlook

	2009	2010	2011	2012	2013	2014
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	\$306,750	\$274,370	\$241,445	\$248,860	\$257,982	\$267,744
Transport Fees	\$29,008	\$24,000	\$24,480	\$24,970	\$25,469	\$25,978
Interest	\$900	\$1,800	\$1,584	\$1,633	\$1,692	\$1,757
Interfund Transfer	\$4,228	\$4,328	\$4,462	\$4,673	\$4,905	\$5,150
Other Miscellaneous	\$13,054	\$11,871	\$12,108	\$12,351	\$12,598	\$12,850
Transfer from GSA Vehicle Replacement Trust		\$2,500	\$1,596			
Carryover	\$25,034	\$44,675	\$15,730	\$0	\$0	\$0
Total Revenues	\$378,974	\$363,544	\$301,405	\$292,486	\$302,646	\$313,479
Total Expenses	\$334,299	\$347,814	\$362,288	\$383,037	\$404,669	\$424,624
Surplus/Funding Gaps		\$15,730	-\$60,884	-\$90,551	-\$102,023	-\$111,145

Five-Year Financial Outlook

	2009	2010	2011	2012	2013	2014
	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
LIBRARY DISTRICT						
Revenues						
Property Tax	\$80,260	\$73,469	\$64,652	\$66,631	\$69,065	\$71,674
State Aid	\$1,693	\$1,000	\$500	\$500	\$500	\$500
Carryover	\$70,028	\$75,109	\$58,187	\$34,481	\$4,723	\$0
Other	\$2,477	\$1,466	\$1,713	\$1,735	\$1,762	\$1,794
Total Revenues	\$154,458	\$151,044	\$125,052	\$103,347	\$76,050	\$73,969
Total Expenses	\$79,349	\$92,857	\$90,571	\$98,624	\$103,165	\$106,867
Surplus/Funding Gaps		\$58,187	\$34,481	\$4,723	-\$27,115	-\$32,898

Five-Year Financial Outlook

Capital Plan

Just as we outline our five-year operating needs, we similarly plan for our capital infrastructure requirements necessary to compliment and support the services demanded by our taxpayers, ratepayers of services provided such as water delivery and wastewater collection, and the community in general. This summarizes the County's current funded capital plan, describes the County's unmet capital infrastructure needs, and our current long-term capital plan funding strategies.

Capital Budget and Multi-Year Capital Plan

The Capital Budget and Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared pursuant to state growth management legislation and the Miami-Dade County Code. Preparation of this document occurs simultaneously with the annual Operating Budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Capital Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to meet the service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Unincorporated Area Municipal Services, Health and Human Services, Economic Development, and Enabling Strategies.

The Adopted FY 2009-10 Capital Budget is \$3.068 billion, which is an approximately 19 percent increase from the Adopted FY 2008-09 Capital Budget of \$2.578 billion due to the initiation of several large facility projects. The Adopted FY 2009-10 Multi-Year Capital Plan totals \$21.35 billion. Unfunded capital project needs are estimated at \$16.2 billion, which represents a 28.6 percent increase from the FY 2008-09 amount of \$12.6 billion, due primarily to capital needs identified in the Transportation Strategic Area driven by the addition of approximately \$3.5 billion of transit rail corridor projects. The remainder of the increase (\$100 million) is reflected across all other strategic program areas.

For the Adopted FY 2009-10 Capital Budget, the Public Safety Strategic Area is programmed at \$165.895 million and includes major capital maintenance projects at all correctional facilities, commencement of the rehabilitation of the Pre-Trial Detention Center, completion of design, permitting and site preparation for the new Children's Courthouse, interior renovations and build out of a new mental health facility, completion of design of new court facilities at the Joseph Caleb Center, commencement of construction for an expanded, replacement of Northside District Police Station (Arcola), purchase of the second of four replacement helicopters for Miami-Dade Police, and occupancy of a new combined emergency operations center to house 911, Police and Fire Dispatch, a computer back-up site and future 311 and traffic management functions. The Transportation Strategic Area is programmed at \$1.413 billion with improvements to the airports including continued construction of the North Terminal, Seaport improvements including cargo facility improvements, commencement of construction of the Miami Intermodal Center Earlington Heights Metrorail Connector (Phase 1) in the Transit System, and numerous Public Works projects including continued installation of illuminated street signs at 200 intersections and repair of traffic signal loop detectors at intersections throughout the unincorporated service area. The Recreation and Culture Strategic Area is programmed at \$387.113 million and includes local and area-wide park improvements with several Building Better Communities (BBC) Bond projects, new library construction and renovations, and minor improvements to Vizcaya. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is programmed at \$591.887 million and includes Water and Sewer improvements, Public Works neighborhood and drainage improvements, capital maintenance for the beaches, and unsafe structures demolition. The Health and Human Services Strategic Area is programmed at \$266.794 million and includes continued funding for affordable housing projects and a variety of improvements to the Public Health Trust physical plant including healthcare equipment upgrades. The Economic Development Strategic Area is programmed at \$56.970 million with targeted Community Development Block Grant

Five-Year Financial Outlook

funded projects in low to moderate income neighborhoods. The Enabling Strategies Strategic Area is programmed at \$186.604 million and includes build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, and commencement of construction of a new parking garage at the Joseph Caleb Center and the West Lot Multi-Use Facility. The adopted capital budget also includes critical technology investments including core optical network upgrades, upgrades relating to network access control, completion of the Computer Aided Mass Appraisal System, Americans with Disabilities Act barrier removal projects funded through the BBC Program, and ongoing improvements to facilities maintained by the General Services Administration. In addition \$5.974 million within the FY 2009-10 appropriations for all capital projects funds, the Capital Working Fund to support the Office of Capital Improvements and Small Business Development.

County's Credit Rating

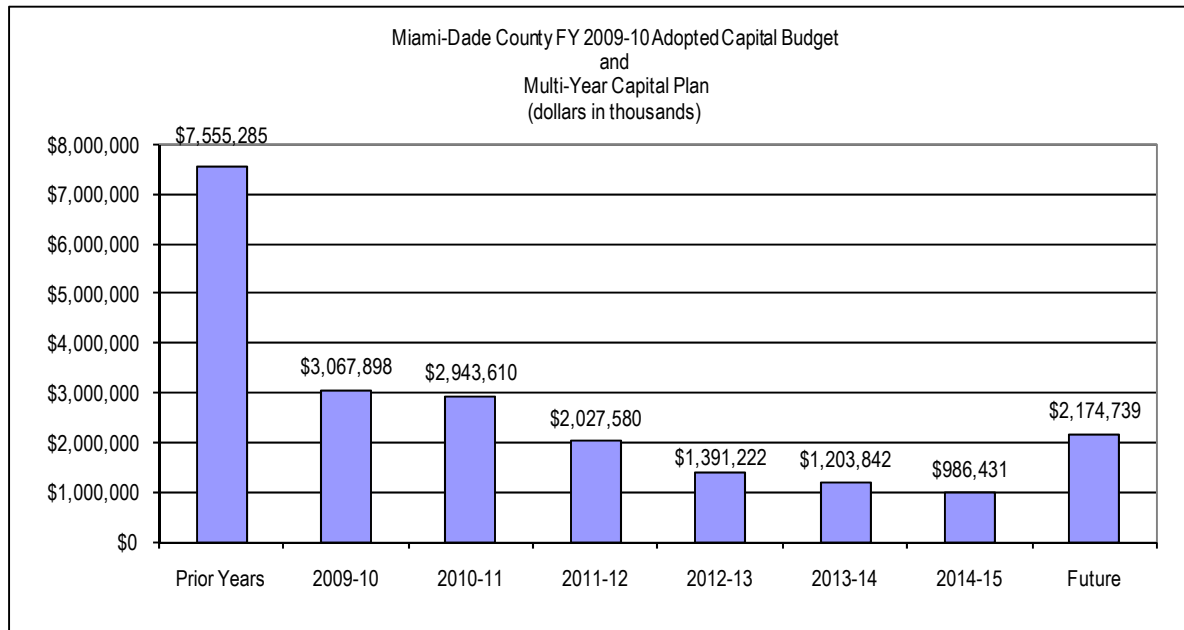
Issuing debt commits a government's revenues several years into the future and may limit the government's flexibility to respond to changing service priorities, revenue changes, or cost increases. Adherence to a debt policy helps ensure that debt is issued and managed prudently in order to maintain a sound fiscal position and protect credit quality. Financings programmed to be completed during FY 2009-10 include issuance of a fifth series of bonds for continuing projects and for the ballpark project in the Building Better Communities General Obligation Bond Program, a series of Capital Asset Acquisition Bonds to purchase the Overtown 2 Tower , a series of UMSA Public Service Tax Bonds for neighborhood improvements, and a series of Aviation Revenue Bonds to fund continuing and new projects in the Aviation Department's capital improvement plan. All three major rating agencies recently affirmed a stable credit outlook for the Miami-Dade County Aviation Department relating to the Series 2010A General Aviation Revenue Bonds.

The County continues to have very strong credit quality. Ratings for general obligation and general fund-related debt issuances are as follows at the time of publication:

Category	Moody's	Fitch	Standard and Poors'
General Obligation Bonds	Aa3	N/R	AA-
Fire Rescue	Aa3	N/R	AA-
Public Service Tax	A1	AA-	N/R
Convention Development Tax	A3	A	A+
Budget to Appropriate	A1	N/R	A+

The County's Adopted Multi-Year Capital Plan is a total of \$21.35 billion. The graph below details the yearly programmed expenditure. The funding sources for the Multi-Year Capital Plan include 6.79 percent from the Federal Government, 3.39 percent from the State of Florida, 79.20 percent from County Bonds/Debt, 4.74 percent from County Proprietary Operations, 1.83 percent from Impact Fees, 4 percent from other County Sources and less than one percent from other non-County Sources.

Five-Year Financial Outlook



Five-Year Financial Outlook

Major Proprietary Departments, Transit and Public Housing Outlook

County operations include the services provided by proprietary departments, such as Solid Waste Management, Water and Sewer, Seaport, Aviation, and others. These departments operate with revenues other than the general fund. In order to assess the impact of future fees and charges, well-established strategic and financial plans have become the rule rather than the exception within their industry. As this Five-Year Financial Outlook matures, other departmental plans will be added and discussed within this chapter.

Miami-Dade Public Housing Agency

Federal Oversight of Miami-Dade Public Housing Agency

On January 8, 2009, a Memorandum of Understanding (MOU) was executed between U.S. HUD and Miami-Dade County whereby possession of MDPHA was returned to the County. The MDPHA Executive Director will continue to consult and maintain regular communications with U.S. HUD's liaison related to the Work Plan activities. Once all action items in the Work Plan have been accomplished, consultations regarding the status of each Work Plan item will be at three-month intervals.

Public Housing

MDPHA is the largest provider of housing in the County and maintains a stock of 9,265 public housing units. The agency's FY 2009-10 Adopted Budget is comprised of 91 percent from federal funding (\$222.004 million), eight percent proprietary funding including rental revenue and other fees (\$18.738 million) and one percent from federal Community Development Block Grants (CDBG) (\$3.5 million) for Disaster Recovery efforts.

The FY 2009-10 Adopted Budget assumes the Public Housing program will be funded at \$64.820 million, which includes \$34.7 million for the Public Housing subsidy. In FY 2009-10, MDPHA will continue to implement the U.S. HUD mandated asset management model which requires all public housing authorities to organize their sites into Asset Management Projects (AMPs) for financial reporting purposes. Each AMP will be restricted to the amount of administrative or management overhead it can supply for the support of central or administrative operations. MDPHA is currently revising the structure of the AMPs and realigning the staff to better operate within the respective AMPs.

MDPHA has made ready and filled more than 1,000 public housing units between July, 2008 and April, 2009. To further accelerate vacant units for occupancy, MDPHA has implemented a new Job Order Contract system using fixed prices and predetermined rates for the repairs of contract vacant units.

	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
<u>REVENUES</u>					
PUBLIC HOUSING PROGRAMS	64,820	58,411	58,877	60,397	61,725
<u>EXPENDITURES</u>					
PERSONNEL	23,939	25,910	26,678	27,468	28,281
OTHER OPERATING	35,426	29,751	29,952	30,712	31,184
CAPITAL	448	294	300	181	187
NON-OPERATING	5,007	2,456	1,947	2,036	2,073
TOTAL	64,820	58,411	58,877	60,397	61,725

* Net reduction of 6.024 million in FY 2010-11 expenditures due to reduced CDBG funding (\$3 million) and reduced CFP Administrative Carryover (\$3.9 million)

Five-Year Financial Outlook

Section 8 and Homeless Programs

As required by the Settlement Agreement between U.S. HUD and Miami-Dade County, the Section 8 Housing Choice Voucher program has been outsourced to a private contractor. MDPHA's Contract Administration Division will ensure compliance with the contract requirements and applicable U.S. HUD program rules and regulations. MDPHA also administers two McKinney Act programs for the homeless, Shelter Plus Care and Section 8 Moderate Rehabilitation Single Room Occupancy. The FY 2009-10 Adopted Budget assumes the Section 8 programs, including the homeless programs will be funded at \$179.422 million. Currently, the various Section 8 and homeless programs provide housing to over 16,000 Miami-Dade County residents.

Capital Budget

	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
<u>REVENUES</u>					
SECTION 8 PROGRAMS	179,422	182,350	187,817	193,449	199,249
<u>EXPENDITURES</u>					
PERSONNEL	2,282	2,458	2,532	2,607	2,685
OTHER OPERATING	13,360	13,796	14,207	14,631	15,068
CAPITAL	5	5	6	6	6
NON-OPERATING	163,775	166,090	171,073	176,205	181,491
TOTAL	179,422	182,349	187,818	193,449	199,250

Capital Budget

The Multi-Year Capital Budget includes \$17.3 million in American Recovery and Reinvestment Act (ARRA) funds awarded in FY 2008-09 to expedite the repair and rehabilitation of Public Housing units in need of comprehensive modernization. The funds have been prioritized and will address the following long term capital needs on a multi-year basis: elevators, roofs, windows, fire alarm systems and Uniform Federal Accessibility Standards (UFAS) features. Additionally, \$4.8 million in financing proceeds were allocated in prior years to the Housing Safety and Security Improvements Program for Public Housing, of which \$2 million remain and are budgeted for 2009 and 2010 to continue improvements throughout the County. The program has provided safety improvements such as perimeter street lighting, exterior development lighting to illuminate public areas, closed circuit video monitors, intercom systems, and security gates. New lights have been installed and existing lights have been retrofitted with bullet proof covers at the Liberty Square public housing development; perimeter fencing has been completed at Model Cities; security cameras have been installed and existing systems expanded at various sites. Safety surveys and cost estimates for improvements have been completed for all Public Housing properties. MDPHA will continue to coordinate with Miami-Dade Police Department (MDPD), City of Miami Police Department and other municipal police departments to combat crime in and around Public Housing developments and provide a safer environment for residents and MDPHA staff.

The 2009-10 Adopted Budget includes \$15.4 million in prior year funding of Capital Asset Acquisition Bond Series 2007 for the HOPE VI Scott/Carver Homes project. Phase I of the Scott/Carver project has been completed with 57 single family homeownership units. Phase II, which includes 354 affordable housing units, is underway utilizing federal funding. Phase III will utilize the Capital Asset Acquisition Bonds Series 2007 and any other local funding available for additional affordable dwellings.

Five-Year Financial Outlook

Department of Solid Waste Management

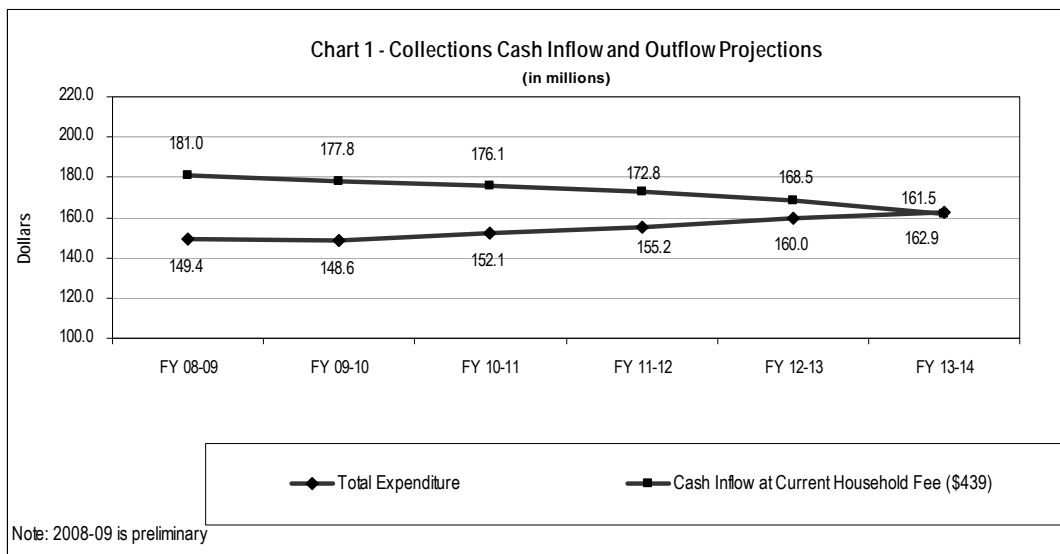
Collection Fund

The Department of Solid Waste Management (DSWM) collects garbage and trash in the Waste Collection Service Area (WCSA), serving approximately 320,000 residential customers in FY 2008-09. The programmed level of residential service is one of the broadest in the Southeastern Region, providing curbside collection of garbage twice-per-week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days each week), and twice-per-year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. The Department also provides solid waste collection services to the City of Aventura, the City of Doral, the City of Miami Gardens, the City of Sunny Isles Beach, the City of Sweetwater, the Town of Cutler Bay, the Town of Miami Lakes, the Village of Palmetto Bay and the Village of Pinecrest. Collection Operations represents approximately 42 percent of the total tonnage received at DSWM disposal facilities in FY 2008-09.

In 2008, the Department implemented the new single-stream curbside recycling program with every other week services provided to approximately 343,000 residential customers in the WCSA, including approximately 23,000 customers in municipalities that contract with the County for this service. The Department also re-entered into long-term interlocal agreements with 11 municipalities for curbside recycling. All customers received 65-gallon wheeled carts for containerized recyclable materials with options for larger or smaller carts. DSWM manages three recycling contracts through which two provide collection services and one for processing and marketing of the materials.

Collection Fund Outlook

The ongoing challenge in Collection Operations is to continue delivering service at the current level, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community with minimal fee increases. Within the 5-year projection, personnel costs are assumed to rise annually at four percent starting FY 2010-11. Operating costs, such as disposal charges, fuel and fleet costs and all other operating costs are assumed to increase at a rate of three percent per year. This projection incorporates debt service requirements from prior fiscal years, \$4.952 million of pay-as-you-go capital projects, and \$57.624 million of heavy equipment purchases from FY 2009-10 through FY 2013-14 to maintain and expand the system.



Five-Year Financial Outlook

Chart 1 provides a preliminary forecast for the Collection Fund cash inflows and outflows for FY 2008-09 year-end, with the FY 2008-09 projections at 100 percent revenues. The outlook for future years of cash inflow through FY 2013-14 assumes minimum household growth as reflected in the recent slowed economic growth and represents no fee increase. Based on the assumption of no fee increase, the Collections Fund expenditures slightly exceed revenues beginning in FY 2013-14.

Disposal Fund

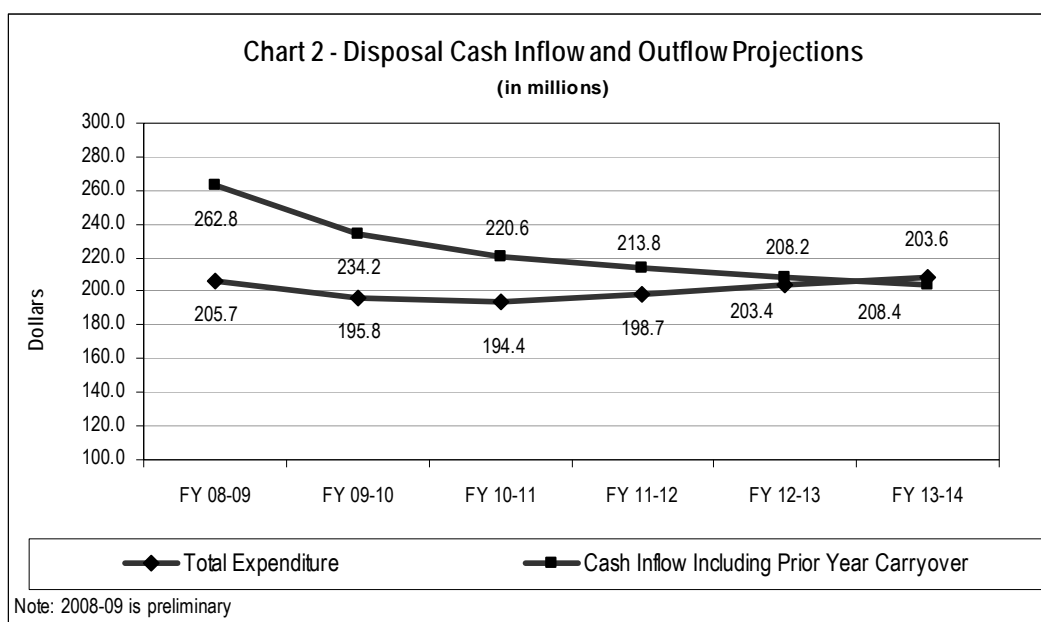
The main components of the Disposal system are Transfer Operations; include three regional transfer stations, waste hauling activities from the Trash and Recycling Centers, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ashfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill.

DSWM also has a contract with a private firm to utilize either the Medley Landfill or the Pompano Landfill. Transfer Operations is projected to handle approximately 623,000 tons of waste in FY 2008-09, which is a four percent reduction from FY 2007-08. Disposal Operations is projected to handle approximately 1.578 million tons of waste in FY 2008-09, a twelve percent decrease from FY 2007-08. The total tonnage handled by Disposal Operations comes from the County's Collection Operations, contract and non-contract private haulers, partner municipalities, and permitted landscapers. The decline in tonnage is primarily attributable to the downturn in the economy.

Disposal Fund Outlook

The recent and near future challenge in Disposal Operations is to weather the current economic downturn and the resultant reduction of incoming tonnages to the system. The Disposal Fund projection incorporates the same assumptions with regard to inflationary impacts on operating costs as used in the Collections Fund projection. Disposal Fund projections shown in Chart 2 indicate that cash outflows exceeds revenues beginning in FY 2013-14. Revenue streams are supported by an indexed inflation, increased annually by the Consumer Price Index (CPI) South All Urban Consumers, which is a negative 1.4%; however a decrease of 1.1% is applied as a result of the .3% over the 5% cap that was applied in compliance with the contract. A three percent projection is applied each year thereafter. This projection incorporates debt service requirements from prior fiscal years, \$20.479 million of pay-as-you-go capital projects and \$23.119 million of heavy equipment purchases from FY 2009-10 through FY 2013-14. In addition, the funds will also be used to maintain and expand the system as well as fund additional debt service requirements to support \$22.572 million of new bonds. The bonds are anticipated to be issued in throughout the years to fund various capital projects.

Five-Year Financial Outlook



The challenge within the next five years in Disposal will be to implement expenditure and revenue initiatives to mitigate the anticipated liquidity shortfalls beyond the term of this analysis and to offset the loss of annual disposal capacity due to the anticipated closure of the North Miami-Dade Landfill in 2013 and still maintain the disposal level of service capacity required under state growth management rule of law. While the Resources Recovery Facility may be able to absorb a portion of this waste, without any other alternative the DSWM will have to increase the usage of contracted capacity at external facilities, which will have an indeterminate, but likely detrimental, impact on future operating costs in Disposal. The DSWM will complete Phase 1 and begin Phase 2 of the development of a long-term Solid Waste Master Plan by the summer of 2010 that will provide guidance in these areas.

Combined Results

Table 1 summarizes the resulting net cash inflow/outflow outcomes by fund, on a combined basis, including carryover from year to year and assuming no Collections fee increase.

Table 1 (\$ in thousands): Projected Fund Balances at Fiscal Year End

Fund Balance	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 14-15
Collections Fund FYE Balance	\$31,624	\$29,225	\$23,949	\$17,585	\$8,502	(\$1,345)
Disposal Fund FYE Balance	\$57,148	\$38,387	\$26,232	\$15,120	\$4,811	(\$4,827)
Combined Fund Balances	\$88,772	\$67,612	\$50,181	\$32,704	\$13,313	(\$6,172)
Combined Net Operating Expenditures (net of intra-fund payments)	\$246,408	\$238,545	\$246,948	\$254,892	\$263,106	\$270,981
Required 60-Day Restricted Operating Reserve	\$41,068	\$39,757	\$41,158	\$42,482	\$43,851	\$45,164
Unrestricted Reserves	\$47,704	\$27,854	\$9,023	(\$9,778)	(\$30,538)	(\$51,336)

Five-Year Financial Outlook

Based on the above assumptions, the projections conveyed in Table 1 indicate that the DSWM will be able to meet its bond covenant of a 60-day operating reserve throughout the next five years. However, combined unrestricted reserves, which are relied upon to finance any contingency in either Collections or Disposal, will not be available beginning FY 2011-12. This is an area of concern that the Department is further evaluating and will be evaluating throughout the development of the long-term Solid Waste Master Plan and may require a Collections fee increase

Table 2: Projected Debt Service Coverage through Fiscal Year 2014

Debt Service Coverage	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Without Use of Rate Stabilization Fund	143%	177%	161%	142%	132%	133%
With Use of Rate Stabilization Fund	179%	205%	197%	172%	160%	161%
Rate Stabilization Fund Balance	\$20.686	\$20.686	\$20.686	\$20.686	\$20.686	\$20.686

Note: In accordance with financial covenants, net operating revenue must cover one hundred and twenty percent (120%) of the principal and interest requirements on the senior lien debt for such fiscal year.

Table 2 provides projected debt service coverage with and without the use of the rate stabilization fund over the same period. The DSWM is projected to meet its bond covenant of at least 120 percent coverage on its senior lien debt through the term of this analysis with the use of the rate stabilization fund.

Department of Environmental Resources Management

Environmental Resources Operating Fund

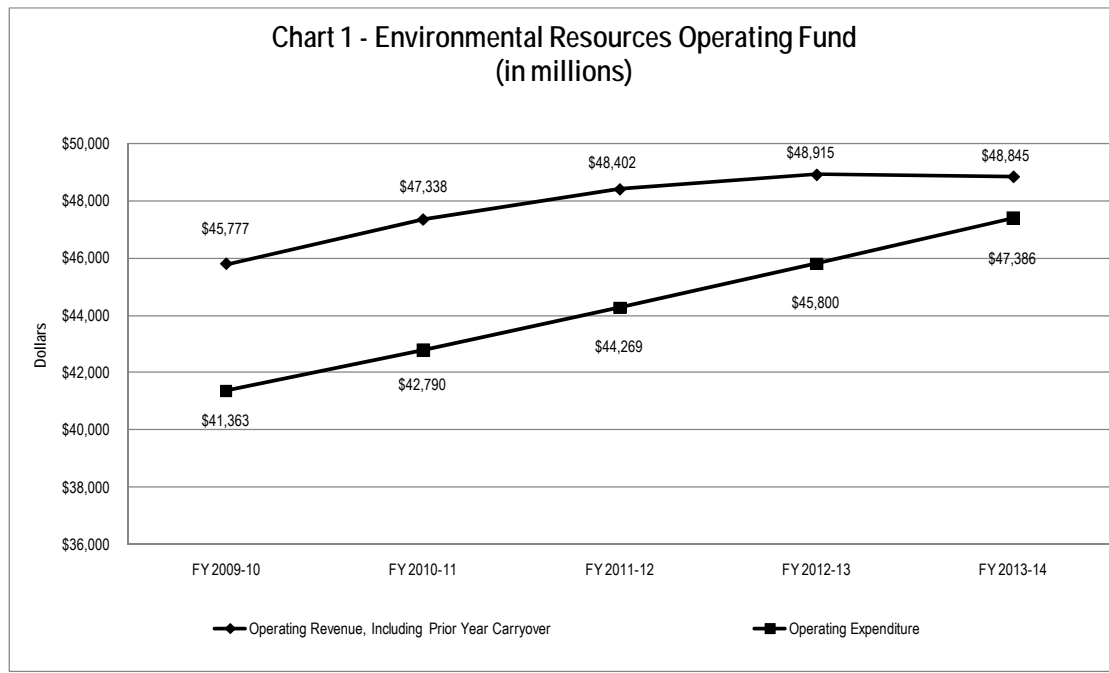
The Department of Environmental Resources Management (DERM) will implement various fee adjustments for operating permits and plan reviews effective October 1, 2009 as adopted by the Board. DERM's fee adjustments include a 15.3 percent increase to revenue from new fees and increases to the existing fees for the average permit customer to recover the cost of plan review and operating permit activities in FY 2009-10. The increase is required to maintain the current level of environmental services by the department.

The Department of Environmental Resources Management (DERM) collects fees for approximately 20,000 operating permits, approximately 45,000 plan reviews, and 19 utilities. Under Chapter 24 of the Code of Miami-Dade County, operating permit fees and plan review fees are collected from facilities, which will reasonably be expected to be a source of air pollution, ground pollution or water pollution. These fees provide funding for environmental services performed by the Department such as site inspections, facility regulation, plan review and building permitting.

Operating Permit, Plan Review, and Utility Service Fee Outlook

The Five Year Outlook has been prepared to continue delivery services at the current level with a one-time fee adjustment of 15.3 percent in FY 2009-10 and two percent increase from growth in FY 2011-12 through FY 2013-14. It assumes that the Utility Service Fee will grow naturally at 1.5 percent for the entire outlook. The Five Year Outlook takes into account a reduction in personnel beginning in FY 2009-10 with minor adjustments over the remaining future years resulting from the department's efficiency efforts to realign and consolidate operating functions. The Department anticipates that these reductions will lead to an approximate 3.75 percent growth in personnel costs over the Five Year Outlook. The Environmental Resources Operating Fund projections shown in Chart 1 indicate that operating revenue, including prior carryover will be sufficient to meet the operating expenditures over the five year period.

Five-Year Financial Outlook



Stormwater Utility Fund

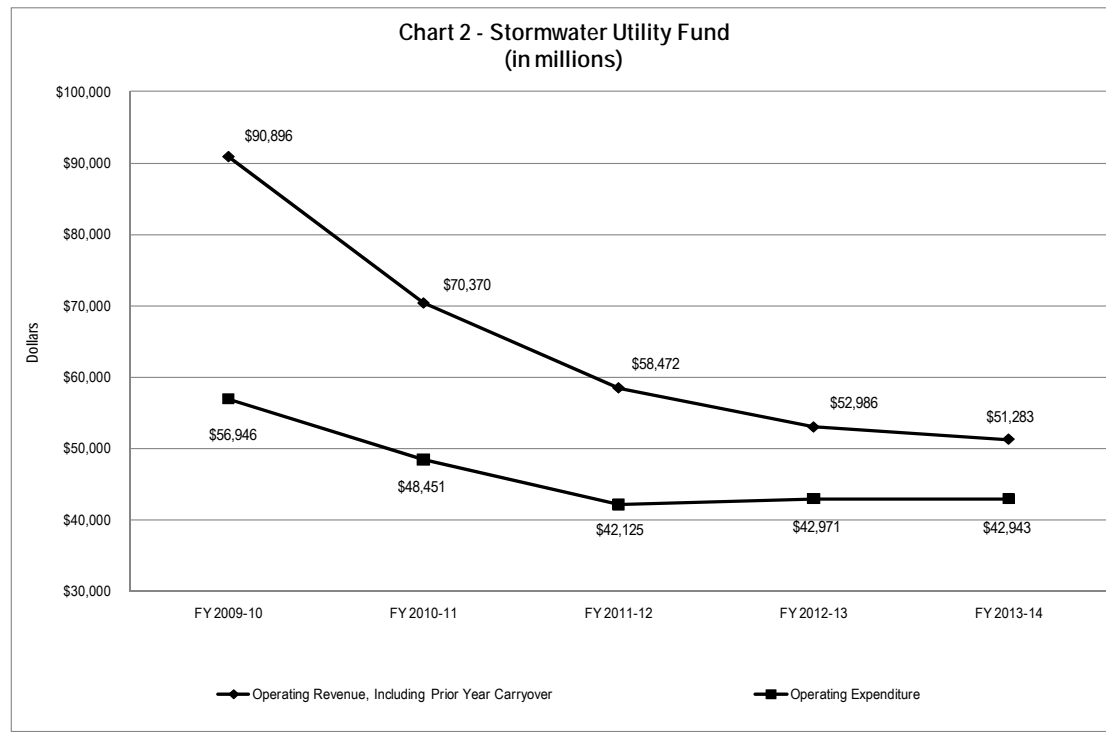
DERM collects fees for the Stormwater Utility from all residential developed property and all non-residential property in Miami-Dade County. Under Chapter 24 of the Code of Miami-Dade County, these fees shall be used exclusively to pay for the costs of planning, constructing, operating and maintaining stormwater management systems set forth in the local program required by Florida Statutes.

In FY 2009-10, the Stormwater Utility Fee will be maintained at the same rate of \$4.00 monthly per one equivalent residential unit (ERU) as in prior years and will be able to maintain the current level of environmental services by the department.

Stormwater Utility Fee Outlook

The Five Year Outlook has been prepared to continue delivery services at the current level with no planned fee increase until FY 2013-14. The planned increase of \$0.50 monthly per ERU in FY 2013-14 will be required to cover anticipated inflationary costs and cost of living adjustments. It assumes that revenues will grow naturally at one percent for the entire outlook. The Five Year Outlook assumes operating expenditures for planning and design, billing and collections, construction management, and maintenance will grow at 1.5 percent, and expects debt service payments to remain constant for the entire planning horizon. Additionally, it assumes the completion of high priority infrastructure capital improvements in the first two years of the planning horizon that will lead to the decrease of the carryover fund balance. During the remaining three year of the planning horizon capital expenditures is expected to decrease and flatten. The Stormwater Utility Fund projections shown in Chart 2 indicate that revenue, including prior carryover will be sufficient to meet the operating and capital expenditures over the five year period.

Five-Year Financial Outlook



Miami-Dade Water and Sewer Department

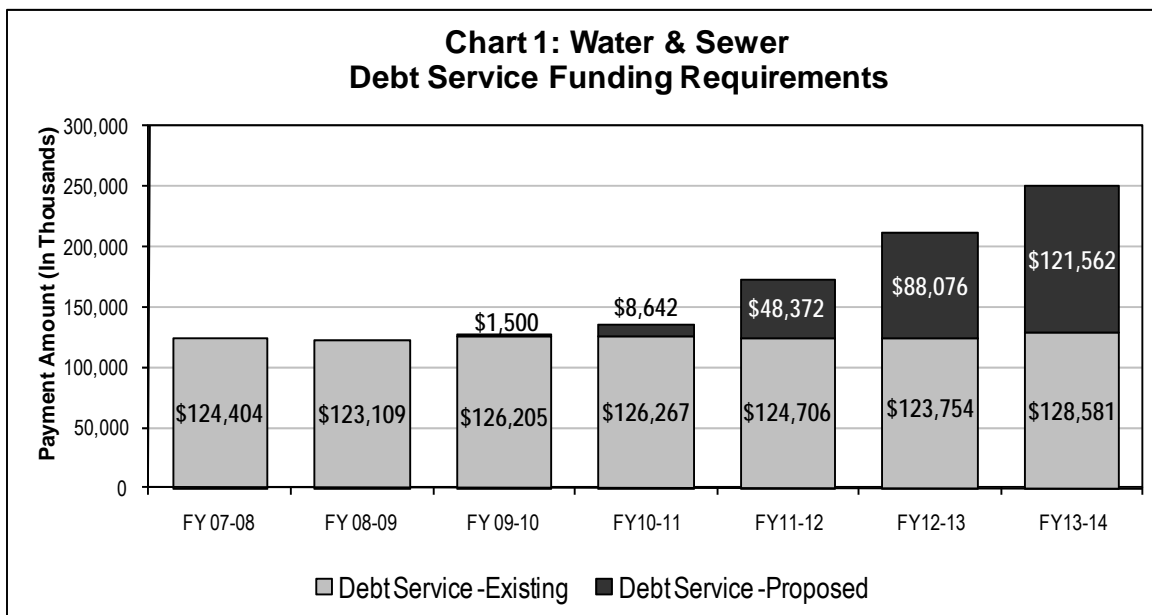
At the September 17, 2009 final public hearing regarding the County's Resource Allocation and Multi-Year Capital Plan, the Board of County Commissioner (BCC) adopted various rate adjustments for the Miami-Dade Water and Sewer Department (WASD). The water and wastewater retail customers' rate adjustment was phased into two effective dates, October 1, 2009 and April 1, 2010. Effective October 1, 2009 the water and sewer rate adjustment includes a six percent Maintenance Index increase to the average retail customer for FY 2009-10. This Maintenance Index will be evaluated annually and applied in the proposed retail rate adjustment for FY 2010-11 through FY 2013-14. For FY 2009-10, an additional 6% increase above the maintenance index will be in effect on April 1, 2010 to provide for an additional \$11.2 million in revenues to be utilized for a phased-in enhancement in operational requirements, additional renewal and replacement transfer to pay for capital expenditures, and increased debt service payments for a new issuance necessary for the implementation of the capital plan. The rate increase will not be applied to the retail lifeline customer. In future years, the Five-Year Outlook assumes maintenance index rate increases of four percent, except for FY 2010-11 and FY 2012-13 which include increases above the maintenance index of double digits. Rate increases assumed in future years are necessary to fund the Multi-Year Capital Improvement Plan estimated at \$6.4 billion in capital projects to meet regulatory requirements. Additionally, rate adjustments will pay for operational and maintenance expenditures for South Miami Heights Water Treatment Plant that will become operational in FY 2011-12, the Reverse Osmosis Plant, and the High Level Disinfection (HLD) process at the South District Wastewater Treatment Plant that will be operational in FY 2012-13.

For FY 2009-10, water wholesale rate per thousand gallons increased from \$1.4649 to \$1.7142 and sewer wholesale rate per thousand gallons increased from \$1.6869 to \$2.0436. The City of Hialeah's water wholesale rate per thousand gallons increased from \$1.3636 to \$1.563, including the second year of the five-year phase out of the City of Hialeah transmission credit. Future water and sewer wholesale revenues are projected to increase by 4.2 percent leaving customer growth and consumption unchanged.

Five-Year Financial Outlook

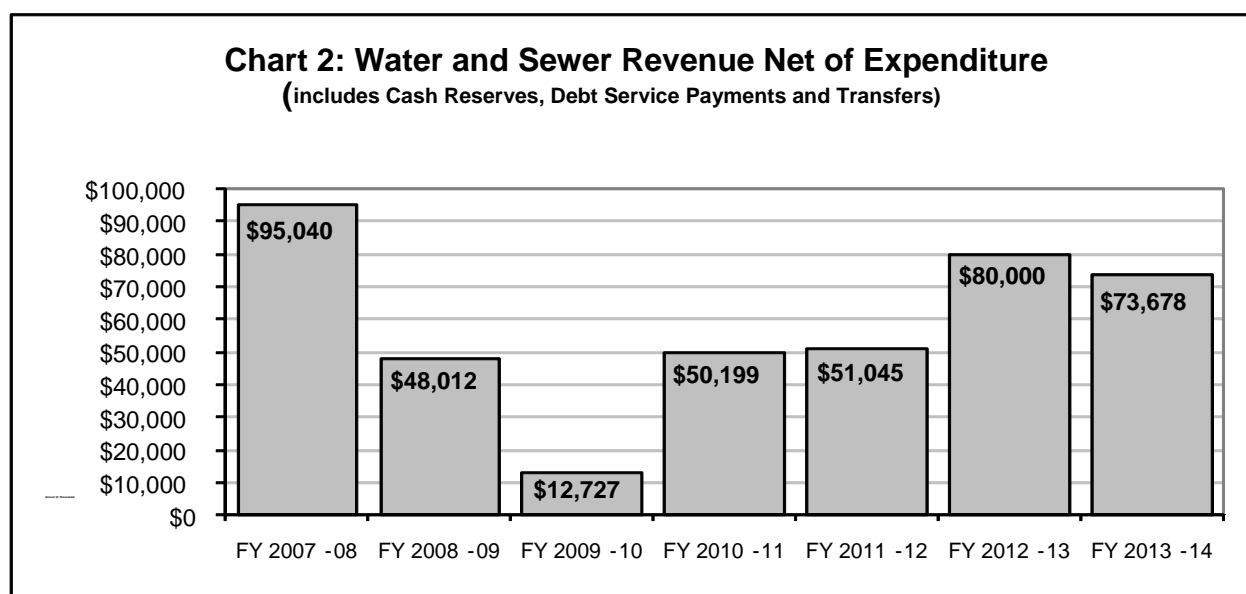
The Five-Year Financial Outlook takes into consideration the conservation programs that the County has agreed to implement pursuant to the 20-Year Water Use Permit issued in 2007 by the South Florida Management District. The cumulative impact of the conservation programs to the per capita usage is estimated to be a 4.5 percent usage reduction over the five year planning horizon.

The Five-Year Financial Outlook assumes a weighted average percentage growth of four percent in operating expenditures annually through FY 2013-14. In FY 2011-12, an additional \$833,000 is included for six months of operating expenditures for the newly constructed South Miami Heights Water Treatment Plant, \$6.6 million for the operation of the Hialeah Reverse Osmosis Water Treatment Plant, and \$1.5 million for High Level Disinfection Process in FY 2012-13. Additionally, the Department is proposing to issue new bonds of \$785 million in FY 2010-11, \$772.6 million in FY 2011-12, \$646.7million in FY 2012-13, and \$589 million in FY 2013-14 to provide funding for planned capital projects. In coordination with the Office of Strategic Business Management and the Finance Department, the Department will develop a payment schedule that will smooth out the effect of this financing through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will generate additional debt payment obligations of \$1.5 million in FY 2009-10, \$8.6 million in FY 2010-11, \$48.4 million in FY 2011-12, \$88.1 million in FY 2012-13 and \$121.6 million in FY 2013-14. (See Chart 1: Water and Sewer Debt Service Funding Requirements). This Financial Outlook does not include the possible impact of funding the department's currently unfunded projects totaling \$6.7 billion, which includes \$1.9 billion for Ocean Outfall mandated projects, \$1.2 billion for 20-Year Water Use Permit projects, and \$3.6 billion for delayed and deferred infrastructure projects.



Future retail rate adjustments incorporate an annual Maintenance Index, planned increases above the Maintenance Index, and the wholesale rate adjustments utilizing an annual true-up methodology necessary to provide additional revenues that maintain adequate cash reserve levels accepted by bond rating agencies and financial institutions. The FY 2007-08 ending cash balance includes a \$25.8 million deposit in the General Reserve as a result of the year end flow of funds which was used in the beginning of FY 2008-09 to terminate the swap related to the Series 2005 Bonds which were refunded. Due to the phased-in retail rate adjustment adopted for FY 2009-10, reserves levels are projected to be lower than originally anticipated and cause a negative effect on bond ratings. Therefore, a double digit rate adjustment is necessary in FY 2010-11 to re-establish cash reserve levels that allow the department to finance the Multi-Year Capital Plan at lower rates and meet operational demands of the newly constructed sites (See Chart 2: Revenues Net of Expenditure).

Five-Year Financial Outlook



The phased-in adoption of the retail rate adjustments will require the utilization \$18 million from Rate Stabilization Fund and will also deplete the W&S General Reserve Fund at the end of FY 2009-10. A double digit increase above the Maintenance Index is required for FY 2010-11 to build reserves to the FY 2007-08 year-end balance of \$30.7 million and to build the General Reserve Fund to FY 2008-09 levels by the end of FY 2010-11 (See Chart 3: End of Year Cash Reserves).

New Chart

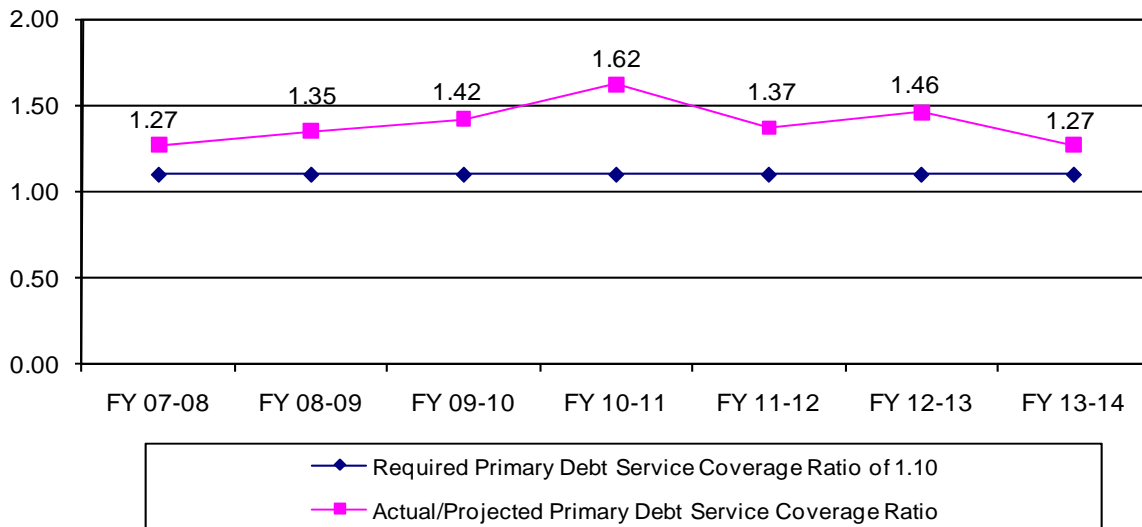
MIAMI-DADE WATER AND SEWER DEPARTMENT
CHART 3: OPERATING CASH RESERVES
(in thousands)

	Actual FY 2007-2008	Projected FY 2008-2009	Projected FY 2009-2010	Projected FY 2010-2011	Projected FY 2011-2012	Projected FY 2012-2013	Projected FY 2013-2014
RATE STABILIZATION FUND	\$30,735	\$30,735	\$12,757	\$30,735	\$30,735	\$30,735	\$30,735
GENERAL RESERVE FUND	\$64,305	\$17,278	\$0	\$19,365	\$20,310	\$49,265	\$42,943
RESERVES REQUIRED BY ORDINANCE	\$55,046	\$58,666	\$63,226	\$64,716	\$68,538	\$73,359	\$78,054
TOTAL FLEXIBLE CASH RESERVES	\$150,086	\$106,679	\$75,983	\$114,816	\$119,583	\$153,359	\$151,732

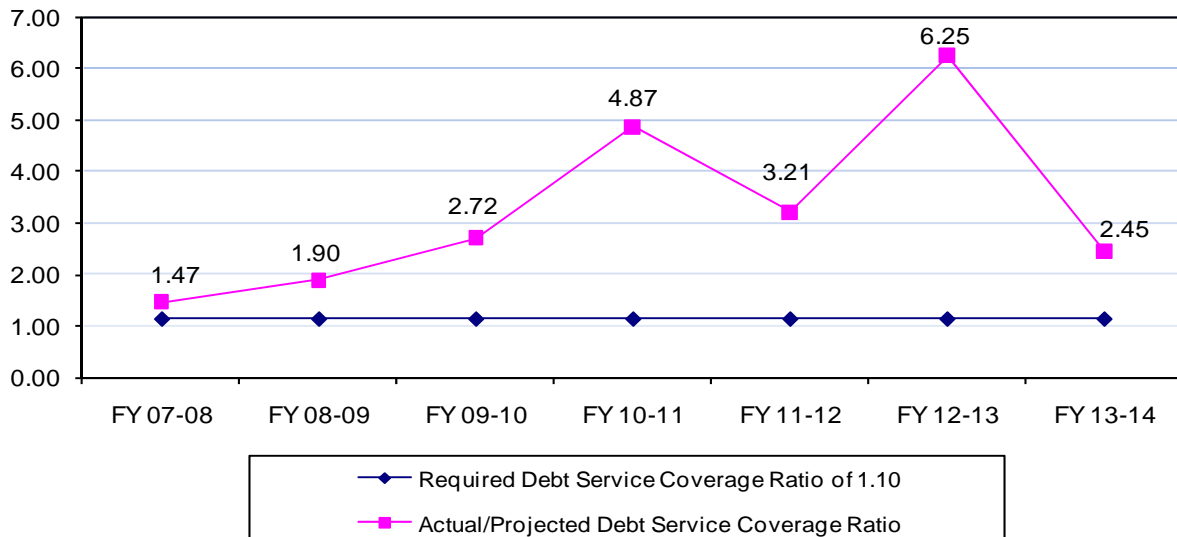
In this budgetary forecast both primary and subordinate debt service coverage and the State Revolving Loan debt service coverage will meet the coverage requirements (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures and to fund unfunded capital projects.

Five-Year Financial Outlook

**Chart 4: Miami-Dade Water and Sewer
Primary Debt Service Coverage Ratio**



**Chart 5: Miami-Dade Water and Sewer
State Revolving Loan Debt Service Coverage Ratio**



The Financial Outlook is a forecasting mechanism that helps the Department assess future fiscal conditions that will necessitate mitigating strategies. As shown in these charts, which include annual Maintenance Index increases and additional rate increases above the annual Maintenance Index rate in alternating years, the current cash position of the department is strong and should remain as such for the next five years. The Department continually reviews both its organizational structure and related business process; in order to reduce costs and/or increase revenue collection.

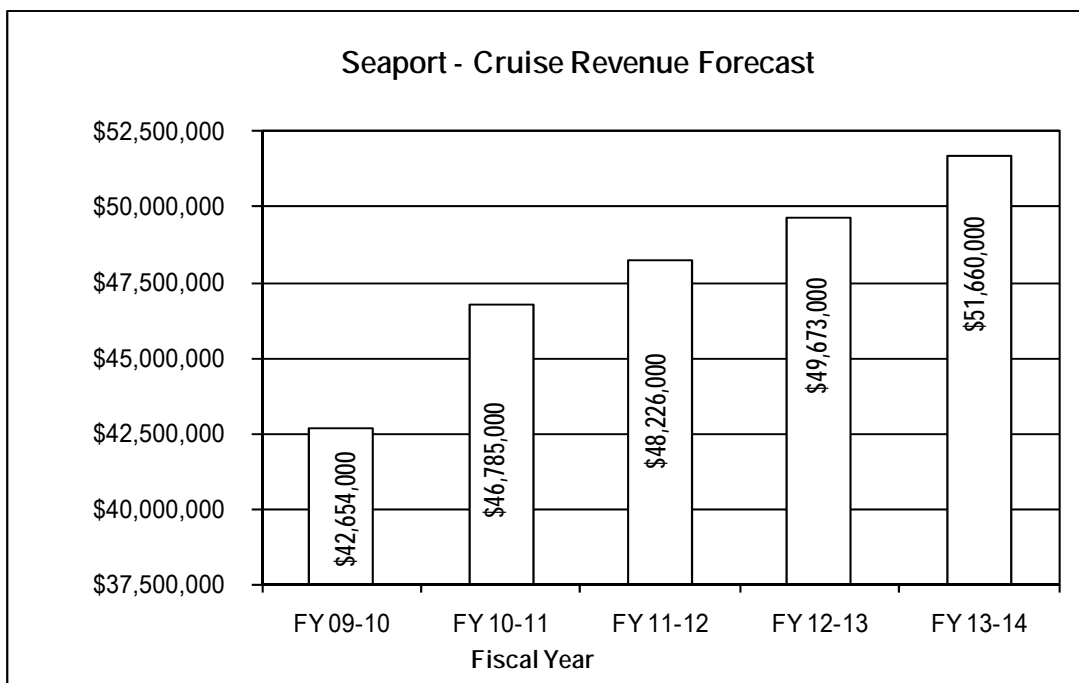
Five-Year Financial Outlook

Seaport

The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (Port) is a major economic engine generating approximately \$17 billion in economic activity in the South Florida region annually. During FY 2008-09, the POM embarked and disembarked 4.11 million passengers. Passenger growth has challenged the Port to enhance its cruise infrastructure. In anticipation of the needs and expectation of continued growth to 4.227 million passengers in FY 2009-10, the Port strives to offer its customers modern, safe and efficient passenger facilities. Major improvements expected to be completed in the fall of 2009 include a new 870 space parking garage (\$13.158 million) and upgrades to Terminals B and C (\$14.742 million) as committed to in the new 10-year agreement with Norwegian Cruise Lines (NCL).

Cruise revenues are increasing during the five year period due to tariff increases (an average three percent) and higher passenger volumes (three percent). The full year effect of additional NCL calls added in FY 2009-10 is reflected in FY 2010-11 reflecting a larger than normal increase in revenue; thereafter reflecting normal growth.

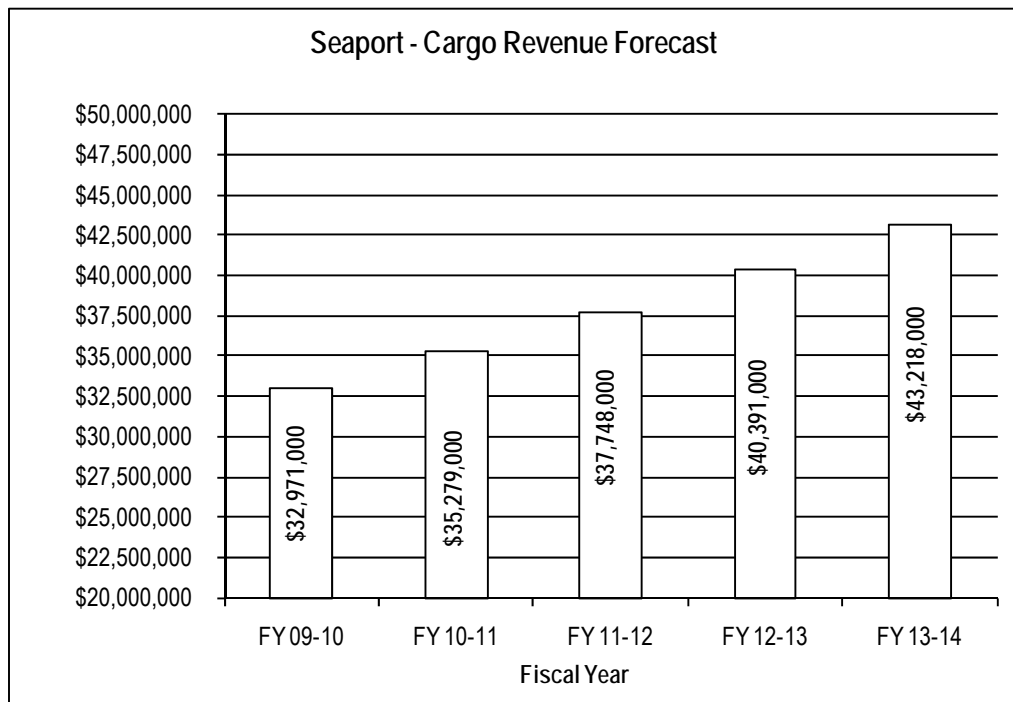


The Cargo Industry

During FY 2008-09 the entire cargo industry experienced significant deteriorating activity due to the world economic slowdown. The Port has been fortunate in that for FY 2008-09 cargo twenty foot equivalent units (TEUs) were only 2.6 percent less than the previous year whereas many ports suffered double digit deterioration. Due to new services, intensive negotiation efforts and improving cargo volumes anticipated during the second half of FY 2009-10 the Department projects total cargo throughput at 876,000 TEUs or eight percent higher than in FY 2008-09.

To enhance activity at the Port, 16 new cargo gates were opened during FY 2007-08 that provided faster ingress and egress as well as enhanced security features. This action is helping to capitalize on current expansion activities planned or underway to include container yard improvements (\$64 million); gantry crane refurbishment (\$2 million) and electrification (\$5.846 million); and Phase III dredging which will deepen the south channel to 50 feet that will be required to attract larger cargo ships once the Panama Canal upgrade is completed.

Five-Year Financial Outlook



Port Security

Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002 established security requirements to protect the nation's ports and waterways against terrorist attacks, as well as a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port's expenses for security related operating expenditures, including the identification and badging section, was \$21.1 million for FY 2007-08 and \$20.8 million in FY 2008-09 with \$20.9 million budgeted in FY 2009-10. The Port has been successful in adding full-time MDPD officers and Seaport Enforcement Specialists which has considerably reduced overtime costs and largely offset annual labor cost increases. The Port continues to work closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revisions to its security plan which will result in added savings, while enhancing its security program. The Port is MTSA compliant and is recognized as one of the State of Florida's most secure ports.

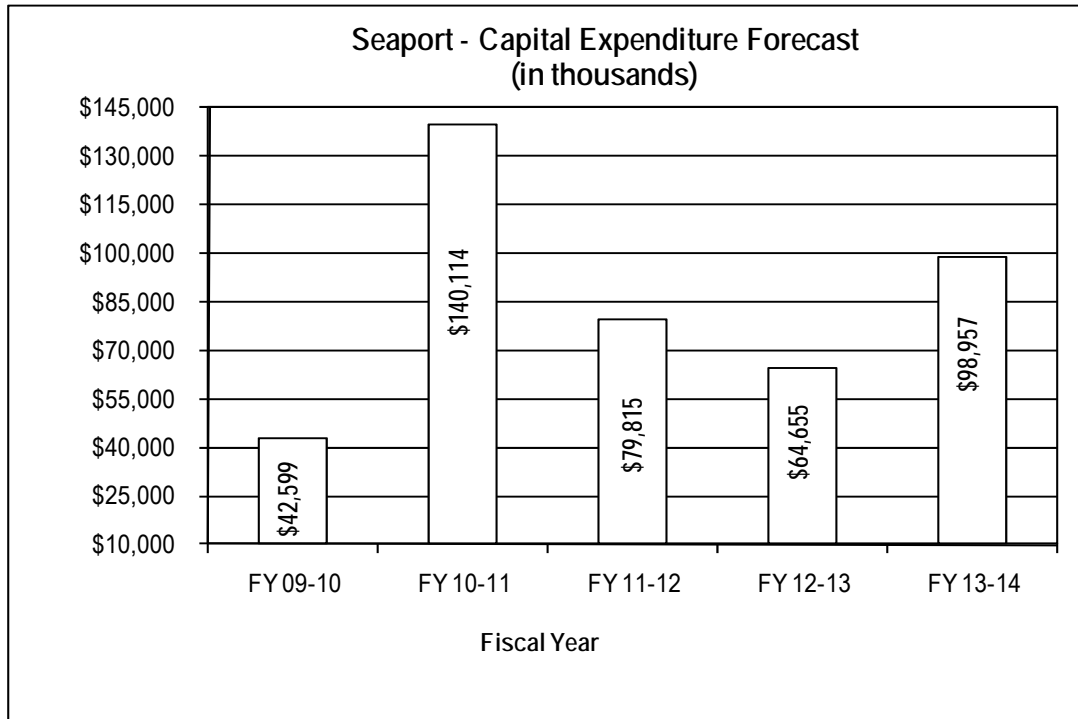
Major security related capital projects planned or underway include a new Communications, Command and Control Center (\$8.376 million); Cruise Provisioning Inspection Facility (\$1.454 million); Waterside Surveillance (\$2.812 million); and a host of access control improvements (\$6.2 million).

Port Access

With some 23,000 vehicles presently entering and exiting the Port daily, by the year 2020 the daily number of vehicles traveling on Port Boulevard is projected to be 35,000 to 40,000. To address future traffic demands, the Florida Department of Transportation, Miami-Dade County and the City of Miami, have reached agreement for financial participation in a Port of Miami Tunnel project. The agreement calls for the State of Florida to fund 50 percent of the capital costs associated with the tunnel's construction (which equates to \$457 million of \$914 million), and 100 percent of the tunnel's operating and maintenance costs over its life-time (including the term of the

Five-Year Financial Outlook

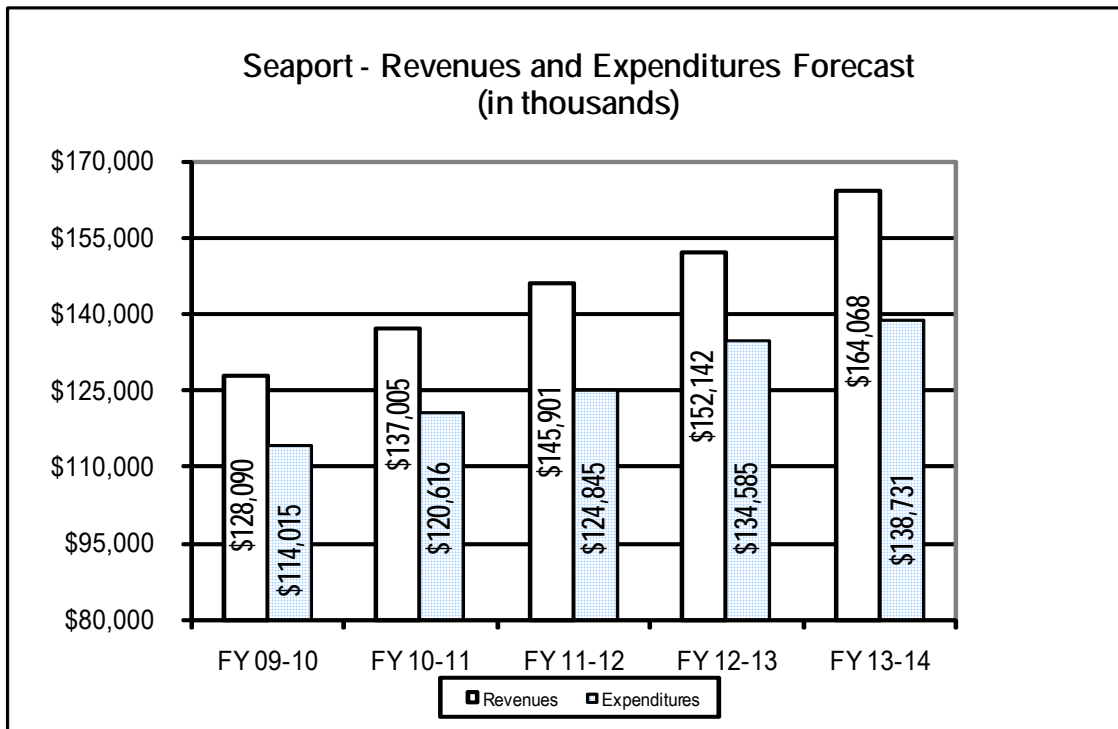
concessionaire operating agreement). The local governments are required to pay a 50 percent match for capital expenses. The County has agreed to fund up to \$402 million through cash and right of way contributions. From the County's contribution, the Port will provide \$45 million in necessary right of way and a cash contribution of between \$43.5 million and \$143 million. The final amount will be determined based on the use of the project's contingency reserve funds. The tunnel is expected to be operational by FY 2014.



Operating Financial Outlook

For the past ten years, the POM has been challenged with ever increasing competitive pressures from neighboring ports as well as federal and state security mandates which have resulted in significant security cost increases and personnel cost adjustments dictated by labor bargaining agreements. Furthermore, as part of its obligations to bondholders, the Department is also required to maintain a two months O&M reserve, which is built into its operating budget. This fiscal reality requires the Department to have careful strategic foresight when establishing its tariff and charges; a balancing act that needs to respect bond holders' requirements, other ports' competitive positions, and while at the same time attempting to build the Reserve Maintenance Fund.

Five-Year Financial Outlook



Revenues include cruise, cargo, rentals, parking, carryover, and other miscellaneous items like harbor fees and ground transportation. Expenditures include salary, fringe, other operating, and debt service but exclude cash reserves.

For the purposes of this Five Year Financial Outlook, revenue forecast is based on existing cruise lines itineraries coupled with an average three percent increase in tariff rates; cargo throughput is projected to increase annually by eight percent including anticipated new services, and tariff rates increase by an average three percent; other revenues also generally assume an average three percent annual growth with anticipated rate increases where necessary. Associated expenditures, excluding mandated two months operations and maintenance (O&M) cash reserves and maintenance reserve, assume a growth rate of six percent for salary and fringes, three percent for other operating expenditures, and an increase of debt service payments as required to be utilized for the Seaport's capital program. Current year borrowings assume no capitalized interest while future borrowings assume 18 months of capitalized interest which is the construction life cycle of our projects. As shown in the graph above, the financial forecast includes an operating reserve at least equal to the required two months O&M.

The Seaport is actively examining various revenue options, refinancing opportunities and expense changes that may significantly affect current data used to develop the five year plan. The Department is aggressively pursuing other sources of operating revenues. Currently under consideration are concessionaires, management agreements, and advertising opportunities. The Department is also actively engaged in revising policies and procedures related to its parking facilities to develop the most optimum revenue potential and operating efficiencies, including the automation of parking ticket issuance and control.

The Miami-Dade County FY 2009-10 Adopted Budget includes certain payroll and fringe benefit changes which are being negotiated at time of this writing. The Seaport assumes that any payroll and fringe savings will be utilized for unfunded capital improvements, including emergency bulkhead and container yard repairs totaling \$30 million.

Five-Year Financial Outlook

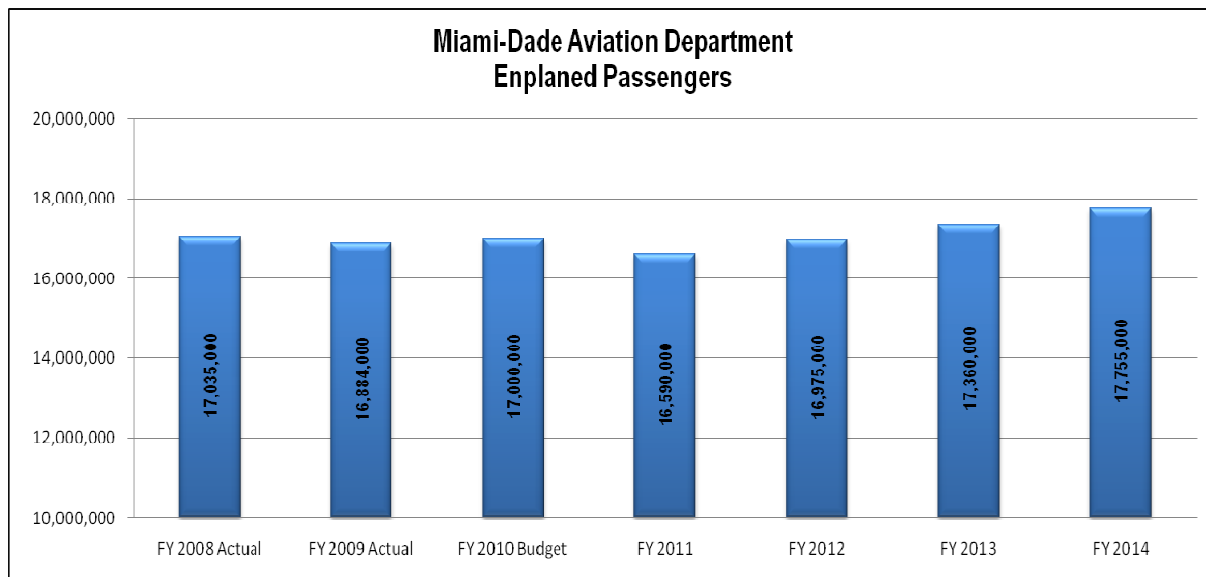
Miami-Dade Aviation Department

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,435 of whom are County employees. An economic impact study released in 2009 reported that MIA and the General Aviation Airports had an annual impact of \$26.7 billion. MIA and related aviation industries contribute approximately 282,043 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed \$1,016.8 billion in state and local taxes, and \$654.9 million of federal aviation tax revenue.

Enplaned Passengers

A diverse group of airlines provides scheduled passenger service at the Airport including 13 U.S. airlines and 32 foreign-flag carriers in FY 2008-09. It is projected that during FY 2009-10, 17,000 million enplaned passengers will transit through MIA, representing a less than one percent increase over FY 2008-09 when 16.884 million enplaned passengers moved through MIA. Similarly domestic traffic for enplaned and deplaned passengers is projected to increase less than one percent in FY 2009-10 to 17,955 million from FY 2008-09 figure of 17,927 million passengers. Domestic traffic represents 53 percent of MIA total passengers while international traffic is projected at 47 percent or 16,044 million passengers, up slightly at less than one percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 49 percent of the South American market, 30 percent of Central America and 27 percent of the Caribbean market. With 47 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.



Cargo

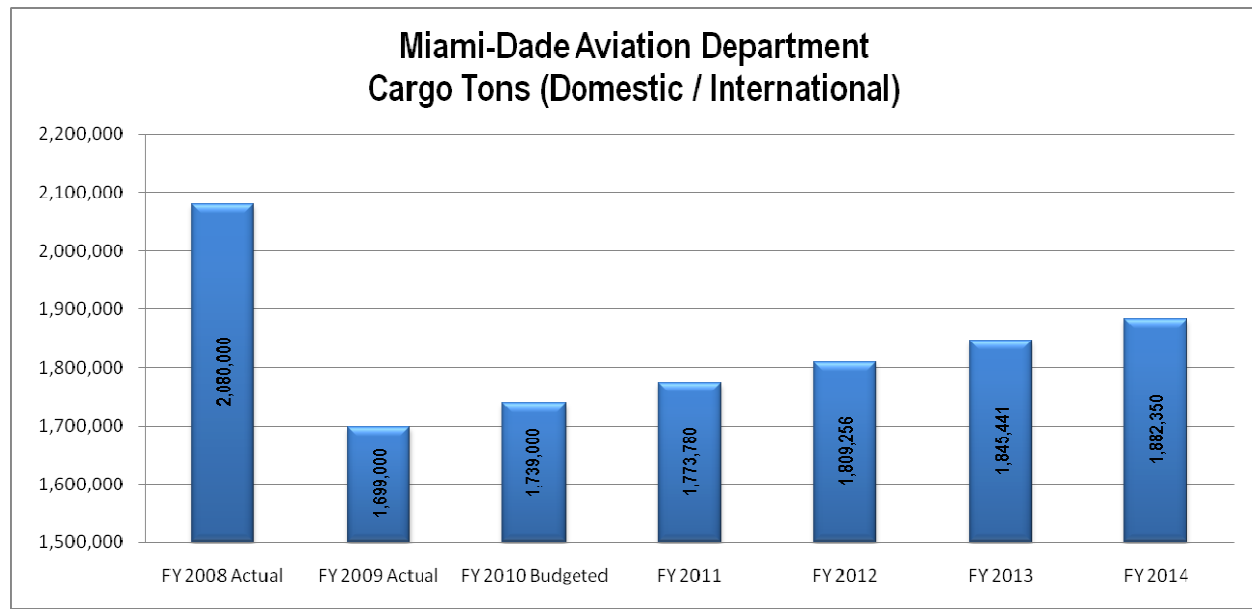
In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for

Five-Year Financial Outlook

international freight. Freight tonnage totaled 1.699 million in FY 2008-09, resulting in a decrease of 18 percent below the prior's year's tonnage of 2.080 million. MIA leads the Americas in international air cargo with 87 percent of total tonnage, or more than 1.4 million annual tons of international freight. International freight ended the FY 2008-09 year with a decrease of 334,000 tons or 18 percent ending with 1.448 million tons. Domestic freight totaled 251,000 tons; down 3 percent from last year's 259,000 tons. These figures are projected to remain flat in FY 2009-10 reflecting a slight increase at 1.739 million tons and returning to a historical level of 2 million tons in FY 2010-11 growing at a two percent pace thereafter.

MIA's total air trade is valued at nearly \$40.7 billion annually, or 96.3 percent of the dollar value of Florida's total air imports and exports, and 32.6 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 82 percent of all air imports and 79 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 71 percent of all perishable products, 86 percent of all cut-flower imports, 65 percent of all fish imports, and 71 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10F's.



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Winning Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports to attract more airlines as well as increase existing volume includes:

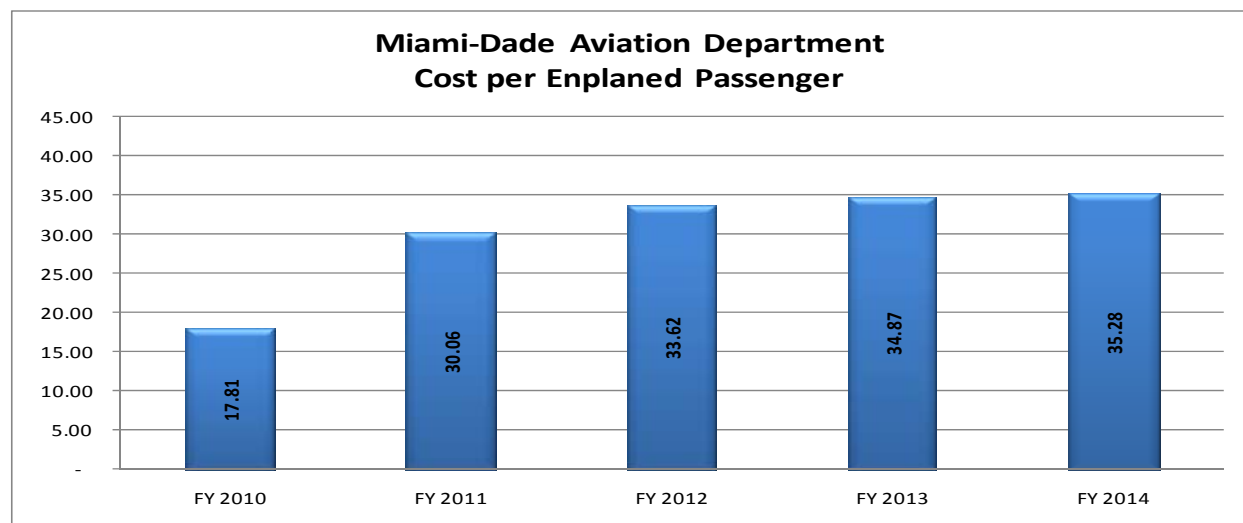
- Re-evaluating and restructuring as needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near-term and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near-term and long-term in an effort to bring MIA's airport charges to airlines at a more affordable level
- Managing the construction of the Airport System's capital program and repair of facilities so that the Airport System has the facilities required by its tenants, but also controlling costs.

CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues.

The Aviation Department's CIP as shown in this book is \$6.443 billion. It consists of the core CIP at \$6.320 billion plus \$123 million in capital expenditures funded by extra-ordinary one-time revenues. The core CIP was previously \$6.200 billion. Most of this increase is due to FDOT grants for the MIA Mover and a TSA grant for baggage screening for North Terminal.

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over the next five years. The Department's ultimate goal is to meet a \$35 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.



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Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) in-line with MIA's baggage conveyor system. The TSA has committed \$77 million to offset the cost of an inline EDS.

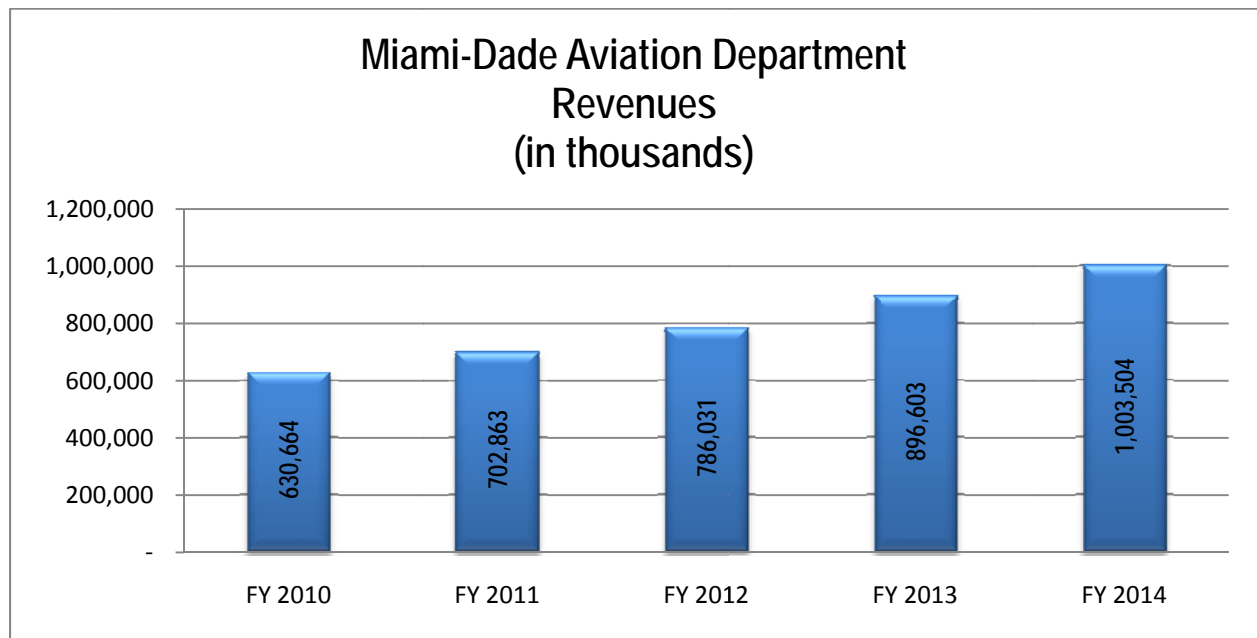
Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 with stable outlook by Moody's, A- with stable outlook by Standard & Poor's, and A with negative outlook by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

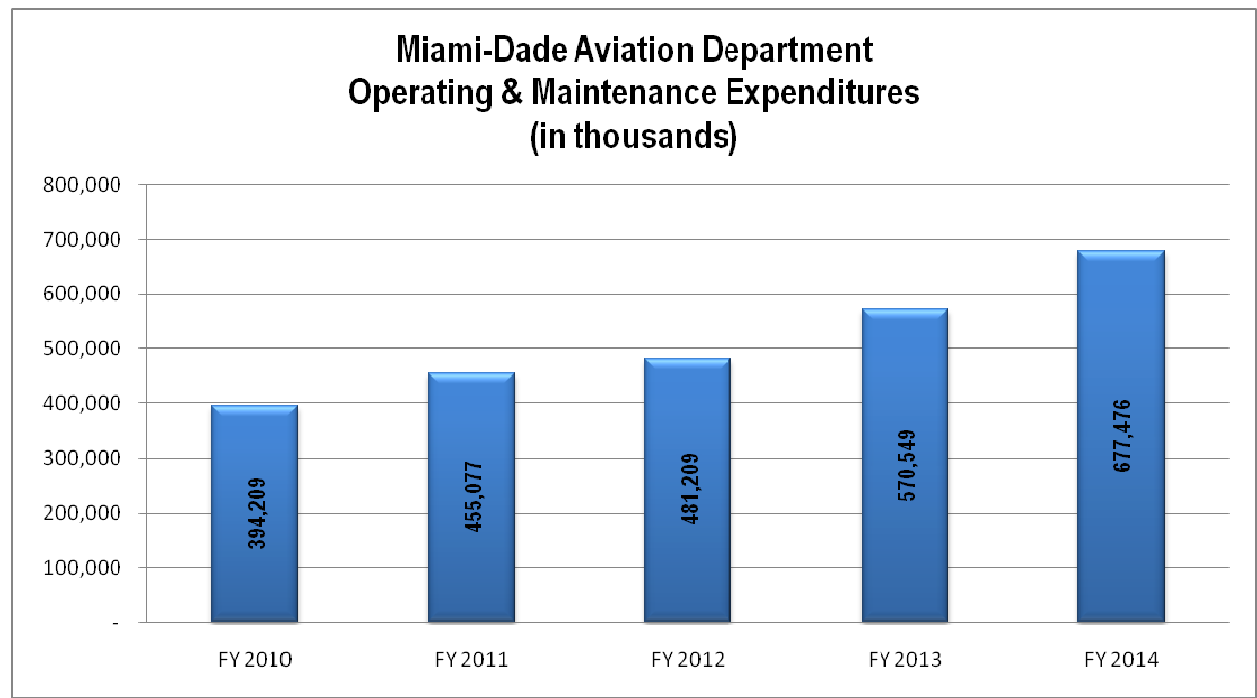
Traffic has continued to grow from FY 2002 through FY 2008. In FY 2008-09, MDAD experienced a leveling off of traffic consistent with consolidation of the airline industry due to economic conditions worldwide. The Department has assumed a 2.3 percent growth rate in the FY 2010 Budget over the FY 2009 actual enplaned passengers. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$620.2 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operation, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.

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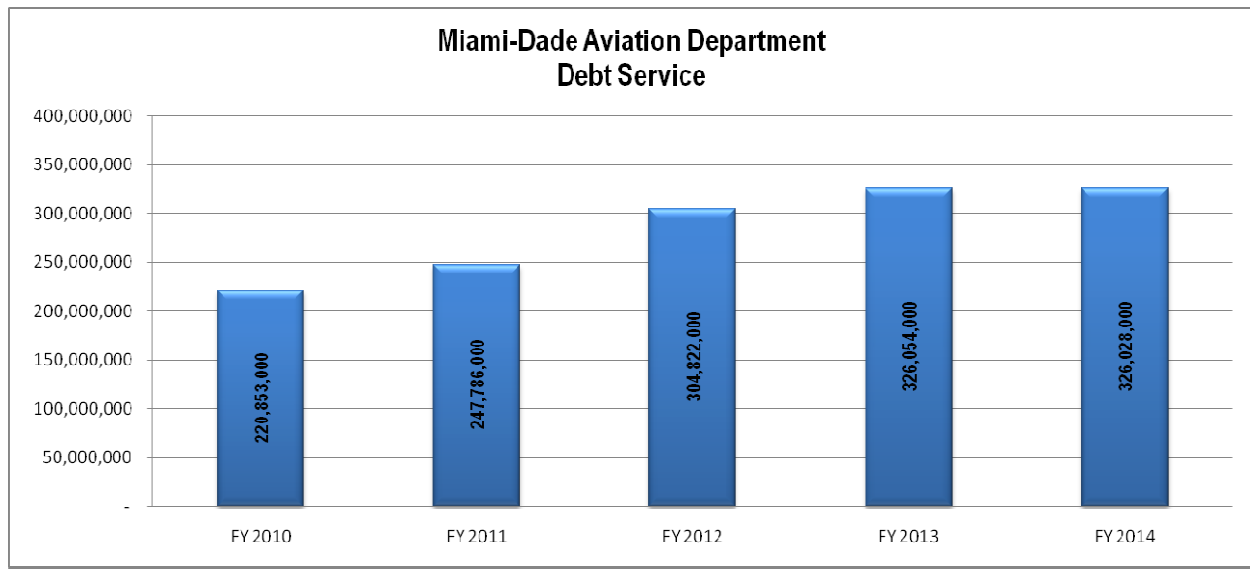


MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates landing fee rates based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be realized in FY 2010-11 that will require an increase in landing fee rates. The increase in landing fee rates as well as normal three percent increase in direct fee for services provided contribute to the increase in revenue over the next five years.



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MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. Beginning in FY 2010-11, the North Terminal construction is projected to be finalized and operations of the terminal are assumed to commence, from FY 2010-11 and after an inflationary figure of three percent to salary and fringe and other operating is applied. The North Terminal operations are expected to contribute an increase in operational expenditures of 12 percent as reflected.



MDAD's debt service obligations reflect an increase as a result of a \$6.320 Billion capital improvement program being finalized in the next five years.

People's Transportation Plan (PTP)

Miami-Dade Transit (MDT) has made great progress in improving public transportation for Miami-Dade County residents and commuters since county voters approved the People's Transportation Plan half-penny surtax in November 2002, which provides a dedicated funding source for transportation improvements. The first and second series of surtax-backed bonds used to finance PTP projects were issued in 2006 and 2008 and carry an investment-grade credit rating by all three major credit rating agencies.

In terms of bus service, MDT's bus fleet has grown from 705 to 863 buses, allowing for significant improvements in service frequency and the creation of more than a dozen new bus routes; hundreds of bus shelters and thousands of user-friendly bus stop signs have been installed; and in December 2007, the County opened the final 6.5-mile segment of the South Miami-Dade Busway to Florida City, making it the longest Bus Rapid Transit corridor in the nation at 20 miles and providing deep South-Dade residents a fast, convenient link to Metrorail.

Most excitingly, MDT broke ground on May 1, 2009 on a 2.4 mile Metrorail extension from the existing Earlington Heights station to the Miami Intermodal Center (EH/MIC) at Miami International Airport (MIA). Expected to open in first quarter of 2012, this extension, which is mostly funded by the PTP, will provide a crucial rapid transit connection to the airport for the millions of residents, visitors and employees who travel to and from the airport every year.

In 2008, the County held a PTP Summit to communicate to the public the challenges MDT is facing in the implementation of the PTP and to solicit their input as it goes forward. County officials explained that the PTP was

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overpromised and that the aggressive schedule of Metrorail expansion to the Broward County line and to Miami-Dade's western suburbs will not be possible without major adjustments. A number of alternatives were discussed, including pursuing Bus Rapid Transit instead of heavy rail for the proposed North and East-West corridors, seeking partnerships with other agencies such as Miami Dade Expressway Authority (MDX) to help fund transit expansion, and other options. A follow up PTP Summit was held on November 18, 2009 that outlined short-term PTP accomplishments, gathered feedback from the citizens on transportation issues, and re-affirmed that until a cost feasible expansion option is made available for the North and East-West corridors, the Department will continue to study available options of its current system to better serve the citizens.

The PTP also paid for MDT's new Automated Fare Collection System (EASY Card), which improves passenger convenience and reduces fare evasion by providing a reusable, reloadable card, embedded with a computer chip, to pay for fares on the Metrobus and Metrorail systems. The system includes Automatic Passenger Counters to gather information on ridership and boardings at each bus stop, to improve route planning. Installation of the new fare equipment was completed in October 2009.

In addition, 12 new Metromover cars were placed into service in 2008 to replace the aging 12 cars that went into service when Metromover opened in 1986. The new vehicles feature a sturdier construction to withstand Miami's subtropical environment, a modern sloped front-end design, improved air conditioning system and a self-diagnostic system to detect mechanical issues before they lead to failures.

The procurement of 144 new Metrorail vehicles is also under way to replace the aging Metrorail fleet and for the expansion of the MIC/EH.

Miami-Dade Transit

Bus-Related Improvements

Miami-Dade Transit (MDT) continues the constant monitoring and analysis of bus service in order to improve efficiency, by optimizing and restructuring routes. In FY 2009-10, the Department will continue its preventive maintenance program in Metrobus to ensure reliability of the bus fleet. MDT will continue its Process Improvement Initiatives to realize efficiencies within Metrobus.

In 2008, MDT began operating its 95 Express routes in the new I-95 Express all-electronic tolling lanes, which opened northbound from Downtown Miami to the Golden Glades. This has significantly reduced northbound travel times, giving passengers all the benefits of faster travel without having to pay the tolls. Expected to begin in January 2010, MDT will run cross-county express bus service on I-95 between Downtown Miami, Broward Boulevard and Sheridan Street boulevards using federal and state funding. The Federal Transit Administration (FTA) will pay for 16 new 60-foot articulated hybrid buses, while the state will cover operating costs in the initial years. Subsequently, operating costs will be covered by a portion of the tolls collected from the all-electronic tolling lanes.

Additionally, MDT will be converting its bus fleet from conventional diesel to cleaner-burning, more fuel-efficient buses. On April 7, 2009, the Miami-Dade County Commission approved the \$7.49 million purchase of 13 NABI 40-foot low-floor hybrid buses, plus twenty-five 60-foot articulated hybrid buses. The first "pilot" bus is expected to be received by the end of January 2010, with the remaining dozen anticipated by March 2010. Buses will continue to be replaced through the County's procurement plan on a yearly basis. Full conversion to hybrid-electric is expected within 12 years. MDT plans to run nine 60-foot hybrid buses on a planned Bus Rapid Transit corridor along North Kendall Drive.

MDT completed the final 6.5-mile segment of Phase II of the South Dade Busway in December 2007, bringing the Bus Rapid Transit corridor to its full 20-mile length from the Dadeland South Metrorail station to its terminus at SW 344th Street in Florida City, including new Park and Ride facilities at SW 244th Street and SW 296th Street. The

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Florida Department of Transportation (FDOT) and the Federal Transit Administration (FTA) funded the project, which provides residents of South Miami-Dade County the opportunity to avoid congestion on US-1 and get to work faster by using public transportation.

The FY 2009-10 Adopted Budget reduces revenue miles to 28.5 million from 30.5 million revenue miles that translates into approximately 2.5 million revenue miles of new service that has been added since November 2002. Miami-Dade Transit implemented service standards as part of the Transportation Development Plan (TDP) update that will increase operational efficiency. A working group of transportation professionals led by the Miami-Dade Metropolitan Planning Organization (MPO) and including FDOT, MDX and several county agencies are working collaboratively to improve public transportation in Miami-Dade County. Based on this effort, MDT has launched a Service Efficiency and Restructuring Initiative (SERI) to improve bus system efficiency such as reducing route duplication and low ridership service. Data from the new Automated Fare Collection System is being used for this project. Implementation of the SERI first phase is scheduled for December 2009.

The Preventive Maintenance Program will further improve efficiency and the reliability of service, while the adoption of the EASY Card automated fare collection system will improve passenger payment convenience and fare recovery.

With the December line-up, eight Metrobus routes now provide overnight service and six of these routes operate 24 hours a day. Since the PTP began in 2002, 29 new routes were added and over 300 improvements have been made, which the FY 2009-10 Adopted Budget continues these enhancements. The overall bus fleet has grown from 705 buses in 2002 to 863 buses in December 2009, MDT continues running Kendall Area Transit (KAT) route buses on the shoulders of the Don Shula and Snapper Creek expressways to bypass congestion, improve on-time performance and encourage more commuters to use transit. Other bus-related improvements include the replacement of hydraulic and piston lifts at bus maintenance shops (\$2 million) completed in April 2009.

Bus Stop Signage and Shelters - As of November 2009, more than 8,940 bus stops feature new bus stop signs, which primarily replaced previous signs containing limited route information. The new signs have information panels that offer maps and up-to-date information on each route serving a particular bus stop. MDT is working with Cemusa Inc. to install new, modern bus-stop shelters, a non-PTP funded project, throughout Unincorporated Miami-Dade County. The vendor works separately with the municipalities to provide shelters within municipal boundaries. As of November 2009, more than 1,160 shelters have been installed. All the shelters, which utilize solar energy, include large, sandblasted-glass panels that shield passengers from outside elements such as rain. MDT is currently working with the vendor to install slimline shelters in a number of locations that cannot accommodate full-size shelters.

MDT Bus Tracker System - MDT is developing alternatives for a state-of-the-art real-time Bus Tracking System. The system will be accessible via the Internet, cell phone, PDA and Electronic Signs at select bus stops. The MDT Bus Tracker System project will provide a migration of both hardware and software to the current technology for easier and more cost-efficient maintenance and support. Project is expected to be completed by 2012.

Metrorail Improvements

MDT broke ground on May 1, 2009 on the MIC-Earlington Heights Connector, a 2.4 mile extension of elevated heavy rail from the existing Earlington Heights station to the future Miami Central Station at the Miami Intermodal Center (MIC), the county's future central transportation hub under construction next to Miami International Airport (MIA). This new Metrorail line is scheduled to open in 2012 at an estimated project cost of \$526 million in year-of-expenditure dollars (\$100 million from state commitment). The notice-to-proceed to the construction contractor occurred on April 30, 2009.

The department is currently determining the best rapid transit expansion alternative to support the desired outcomes of the People's Transportation Plan while meeting budgetary constraints. Any future extension of the Metrorail line, however, will be dependent upon the resolution of the County's financial outlook.

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Existing Rail Car Replacement -- Within the next five years, the existing 136 Metrorail vehicles will be replaced. The Adopted Capital Improvement Plan assumes 136 rail vehicle replacement at a cost of \$401.4 million that would procure vehicles with useful life of 30 years. Recent analysis of the refurbishment program and its impact on overall Metrorail vehicle requirements for the operation of the existing system plus the Metrorail expansion (requiring an additional 8 rail vehicles for the MIC) indicates that on a lifecycle basis, it is less expensive to replace the existing vehicles with new vehicles. The life cycle cost analysis resulted in a recommendation to the Board for purchasing new vehicles in lieu of rehabilitation. The recommendation of the County Manager to the BCC for the rejection of all bids for the rehabilitation and approval of the purchase of new vehicles was approved in March and May of 2008, respectively.

Acoustical Barrier Replacement -- The 12,000 feet of metal acoustical barrier panels on the Metrorail guideway will be replaced and an additional 8,000 feet will be installed at a total cost of \$2.5 million by 2017. This project has been included in the Track & Guideway Rehabilitation Sub-set. The specifications for panel replacement have been completed. The project is expected to be funded beginning 2010. The replacement will be completed in-house by MDT employees.

Rail Central Control Modernization - The Rail Central Control facility will be modernized and expanded to feature state-of-the-art computers and projection screens to replace outdated mimic boards and obsolete electromechanical controls that currently do not have the capacity to support expansion of the Metrorail. Project completion is projected in 2013 at an estimated cost of \$32.4 million.

Test Track for Metrorail -- A 2,500-foot test track is planned for the William Lehman Center Maintenance Facility to allow for the testing of the automatic train operation, program station stops, door operations, propulsion, electric brake faults and safe brake testing. Most importantly, the test track will make it possible for equipment and vehicles to be tested without affecting the normal operation of rail service. The estimated project cost is \$12.2 million, and completion is projected in 2012.

Storage Tracks -- In order to provide the required storage and transition facility in support of the new 136 Metrorail fleet plus 8 additional cars for the MIC-Earlinton Heights Connector starting in 2013, five storage and two MOW tracks (or four storage and one MOW tracks as an option) will be constructed at the existing Metrorail Lehman Center Facility. The estimated cost of this project is \$7.1 million.

Metrorail Stations Graphics and Signage Upgrade -- The existing Metrorail Stations Graphics and Signage Upgrade Project will provide a graphic way finding system and graphic standard criteria for effective communication that will be applied to the current Metrorail stations, MIC-Earlinton Heights Station and future stations. The estimated cost of this project is \$7.5 million.

Smart Card Program (Automated Fare Collection Equipment) - A smart-card system was implemented on October 1, 2009, by MDT. The system features open-ended architecture that will accommodate future integration with other transit systems. The system will enhance MDT's ability to ensure the accuracy of ridership figures to better allocate existing resources for planning of routes. The new smart card is expected to increase Transit bus fare box and rail fare gate revenue by significantly reducing fare evasion.

Park and Rides - In order to accommodate current and anticipated ridership, and as a part of the Service Efficiency and Restructuring Initiative, MDT will identify and construct additional Park and Ride facilities. The Park and Ride facility at NW 186 Street and NW 73 Avenue will provide approximately 124 parking spaces and is expected to be completed in August 2010. The Dadeland South Parking Lot Expansion will extend the existing surface parking located under the guideway north of Dadeland South Metrorail Station. This extension will provide for approximately 93 additional parking spaces and completion is expected in July 2010. Also, a new Park and Ride lot opened in July 2009, at the Busway and SW 112th Avenue; this provides 462 parking spaces available for South Miami Dade Busway commuters. Additional Park and Ride facilities are planned at Kendall Drive and SW 127 Avenue and SW 344 Street and Busway, with completion expected within the next five years.

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Golden Passport Program - Upon approval of the half-penny surtax by the voters, the Golden Passport program was expanded to allow all Miami-Dade County residents who are 65 years of age and older, and Social Security beneficiaries, to ride free on transit, regardless of their income. Today nearly 165,000 seniors and Social Security beneficiaries participate in this Program.

Patriot Passport Program - In June 2004, the Golden Passport program was expanded to include the Patriot Passport program. This program allows all honorably discharged veterans who are permanent Miami-Dade County residents and whose annual income is less than \$22,000, to ride transit free with the Patriot Passport. The Patriot Passport expires annually; today, over 6,000 Patriot Passports have been issued.

Transit Pass Discount Programs - Discounts are being offered for group and corporate pass purchases. The Corporate Pass program allows employees to take advantage of group discounts while saving on income tax by purchasing Metropasses through a pre-tax payroll deduction from their employer. MDT is currently offering half-price Metropasses to college, technical and adult education students.

Transit Ambassador Program - In March 2008, MDT launched the Transit Ambassadors Program in which specially trained Miami-Dade County employees provide assistance to transit passengers during their daily commutes. Transit Ambassadors, with identification badges asking riders "How Can I Help You", have been offering route and schedule information, answering passenger questions and taking comments and concerns.

Rider Alert System - MDT implemented a rider alerts system that lets riders sign up for real time alerts on Rail, Bus, Mover and Special Transportation delays as well as on escalator and elevator malfunctions.

Metromover Improvements

Metromover Car Replacement - Miami-Dade Transit acquired 12 new Metromover cars at a cost of \$33.043 million to replace Phase I cars that have completed their 20-year life cycle. The new vehicles feature a new design with sloped front ends. The contract with the car builder was approved by the Board of County Commissioners (BCC) on January 24, 2006; the Notice to Proceed (NTP) was issued to the car builder April 21, 2006. The first 12 vehicles were delivered in April 2008, completed in October 2008, and commissioned into service February 2009. The County issued a NTP in July 2008 for the 17 vehicle option in the Mover vehicle contract. Delivery of the 17 vehicles will begin in July 2010 and is scheduled to be completed in 2011.

Passenger Statistics

Since the passage of the PTP, system boardings increased by 29 percent for the period from FY 2001-02 to the end of FY 2008-09 and are now nearly 107million.

Miami-Dade Transit System Boardings (in millions)

System Mode	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY(Est) 2008-09
Metrobus	63.4	64.5	72.1	76.8	82.3	83.4	84.8	87.4
Metromover	4.8	6.8	8.1	8.7	8.2	8.7	8.8	9.1
Metrorail	13.8	14.3	16	17	17.2	17.5	18.5	18.8
Special Transportation Service	1.1	1.2	1.3	1.4	1.6	1.7	1.6	1.6
Total Boardings	83.1	86.8	97.5	103.9	109.3	111.3	113.8	116.9
Percentage Growth From FY2001-02	N/A	4%	17%	25%	32%	34%	37%	41%

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As a result of the American Recovery and Reinvestment Act (ARRA) of 2009, MDT was allocated approximately \$70 million in grant funding. However, the Metropolitan Planning Organization (MPO) Board approved 20% of the MDT share for use by the municipalities in Miami-Dade County, totaling \$13.9 million. The allocation was based on population. MDT specifically will receive \$55.8 million in ARRA funds over the course of three years.

ARRA Projects

Projects to be funded with this \$55.8 million include: the Palmetto Metrorail Station Traction Power Sub-Station Upgrade & Repair, the Kendall Drive Enhanced Bus Service project including the purchase of hybrid buses and construction of new bus stations along both sides of Kendall Drive, Metromover Escalator Replacement and Canopies, Metrorail Graphics and Signage Upgrades, Metromover Video Safety & Security Enhancements providing CCTV surveillance of the Metromover platform and station areas to Central Control, and Metromover Fiber Replacement to improve the availability and reliability of the Metromover Data Transmission System, ADA, TOS hybrid support vehicles, WiFi, Metromover Bicentennial.

Transit Operations System (TOS) Replacement - This system dispatches Bus Operators and supports Bus Operator Payroll. The TOS system is obsolete and running on antiquated hardware. In order to improve on-time performance and increase operational efficiency, MDT will replace the current system with a modernized turnkey system. This will allow for lower costs through better resource management and allocation, while improving the productivity of dispatching, bidding and timekeeping to reduce operational costs and improve customer satisfaction through technology. This project is receiving \$6.2 million from American Recovery and Reinvestment Act (ARRA) of 2009.

Traction Power Substation – A new Traction Power Substation at the existing Palmetto Station is planned for implementation in 2013 at an estimated cost of \$16.5 million. This implementation is necessary to provide the required minimum higher 600 Volts Direct Current (VDC) for the 136 new Metrorail vehicles (plus an option of 8 vehicles for the MIC if required). The present system provides lesser voltage at the Palmetto Station and will not be able to operate new vehicles.

Metrorail Stations Graphics and Signage Upgrade – The existing Metrorail Stations Graphics and Signage Upgrade Project will provide a graphic way finding system and graphic standard criteria for effective communication that will be applied to the current Metrorail stations, MIC-Earlington Heights Station and future stations. The estimated cost of this project is \$7.6 million.

Electronic Signage Information System (ESIS) - MDT provides next-train arrival information for rail services via the Transit website and web-enabled devices using the Train Tracker system. This project deploys electronic signs displaying next-train arrival information and emergency alerts with state-of-the-art LCD displays able to play information in myriad formats. In addition, it will facilitate public Wi-Fi access at Metrorail platforms. This project is receiving \$2.4 million from ARRA.

Mover Escalator Replacement – MDT is planning to replace 7 escalators including installing protective canopies to prevent rain damage, at Mover stations. A total of \$7.15 million in ARRA funding will be used.

FY 2009-10 ProForma Five Year Outlook

The FY 2009-10 MDT Proforma programs moderate revenue and expense projections based on current budgetary expenditures. Farebox revenues are projected to increase according to a one percent a year ridership increase as well as a consumer price index factor of three percent applied every three years for a fare increase. State operating assistance is projected to increase by two percent a year and Federal preventative maintenance grants are projected to increase by 2.75 percent a year. The PTP Surtax revenue reflect a slight 1.7 percent decrease in FY 2009-10 over last year and is forecasted to grow at a rate of one percent in FY 2010-11, 3.5 percent in FY 2011-12 and five

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percent thereafter. The General Fund and Capital Improvement Local Option Gas Tax both are forecasted based on Maintenance of Effort that stipulates a growth factor of 3.5 percent and 1.5 percent respectively.

The expenditures for salaries and fringes make the same assumptions as other County departments to include a five-percent pay reduction, freezing merits and longevity for two years, and a onetime reduction in flex and premium pay (pending union negotiations) then normal growth rates for cost of living increases and merits thereafter. Other operational expenses have an average growth factor of three percent. The Department's capital plan does not include the North or East West Corridors.

The debt service expenditures assumes capitalized interest for two years for the 2009 issuance and capitalization of interest and deferral of principal of each issuance thereafter until FY 2015-16, which marks the finalization of MDT's capital improvement program as programmed in the FY 2009-10 Adopted Budget.

Below please find MDT's Five-Year Proforma, which summarizes revenues and expenditures expectations for the next five years.

Revenue (000)	2010	2011	2012	2013	2014
<u>Operating Revenue</u>					
Bus, Rail, STS, & Farebox	113,413	114,547	116,893	129,868	131,166
Other Revenues	8,300	8,383	8,467	8,551	8,637
Carryover of PTP Reserve	18,572	10,637	10,000	10,000	10,000
<u>Grant Funds & Subsidies</u>					
Formula Grant Preventative Maintenance	63,038	65,985	69,284	72,748	76,385
Block Grant	18,732	19,107	19,489	19,879	20,276
Urban Corridor	1,100	1,100	1,100	1,100	1,100
TD Reimbursement	5,400	5,508	5,618	5,731	5,845
TD Tokens	2,529	2,580	2,631	2,684	2,737
<u>Local</u>					
PTP Surtax	169,700	171,397	177,396	186,266	195,579
Miami Dade MOE (3.5 Percent)	146,228	151,346	156,643	162,126	167,800
Additional Local Revenue or Service Cut	0	0	0	0	44,908
CI-LOGT (3 Cents)	13,809	16,684	16,049	17,798	18,833
CI-LOGT (2 Cents)	0	0	0	0	10,409
SFRTA GF Support	1,843	1,635	1,635	1,635	1,635
PTP Interest	4,243	4,285	4,435	4,657	4,889
Capital Reimbursements	12,709	13,344	14,012	14,712	15,448
Total Operating Revenues	579,616	586,538	603,651	637,753	715,648

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Expenses (000)	2010	2011	2012	2013	2014
<u>Direct Operating Expenses</u>					
MDT Direct Operating Expenses	453,043	469,093	491,617	508,937	528,105
<u>Other Operating Expenses</u>					
Municipal Contribution	33,940	34,449	35,483	37,257	39,120
CITT Staff	2,514	2,589	2,667	2,747	2,830
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
Deficit Repayment	31,201	6,290	6,290	6,290	6,290
PWD Project Management (Pay Go)	2,735	2,817	2,902	2,989	3,078
<u>Debt Service</u>					
Pre Existing Debt Service	11,737	11,737	7,439	7,439	2,494
PTP Debt Service	29,392	29,392	51,392	51,392	51,392
PTP Reserve	10,637	10,000	10,000	10,000	10,000
Total Expenses	579,434	570,602	612,024	631,286	647,543
Year-End Difference	182	16,105	-8,370	6,471	68,109
Accumulated Difference	182	16,287	7,917	14,388	82,497

** Additional local revenue represents either a service reduction or infusion of additional local dollars through a combination of gas and property taxes.*

***The Additional two cents of CI-LOGT will have to be levied by July 2013 in order to be considered a viable revenue source in FY 2013-14*

Public Works

Aside from the Countywide General Fund and UMSA subsidies received by the Department, which fund activities such as traffic signals and signs, mosquito control, road and bridge maintenance, as well as beautification along arterial roadways, the Department is engaged in significant capital activities. These activities are primarily funded through Road Impact fees, Stormwater proceeds, People's Transportation Plan (PTP) Bond proceeds, as well as gas taxes and state grants. Below is a summary of the major undertakings planned for the next few years.

Major Roadway and Neighborhood Improvements

The PTP funds \$404 million in Major Roadway Improvements and Neighborhood Improvements in the FY 2009-10 Adopted Capital Budget and Multi-Year Capital Plan, which is administered by the Public Works Department (PWD).

The Neighborhood Improvement Program includes intersection modifications, local and arterial road resurfacing, installation and repair of guardrails, installation of new school flashing signals, traffic signals and street lights, enhancement of greenways and bikeways, sidewalk repairs, roadway signage, pavement markings, installation of traffic calming devices, and the installation and repair of drains through FY 2012-13.

The PWD has spent approximately \$159 million constructing or erecting such improvements through September 2009. Some of the projects include minor neighborhood improvements like traffic signal repairs and installations, resurfacing, drainage, guardrail, pavement striping, ADA sidewalk improvements, and minor intersections improvements. Some of the larger roadway projects include NW 22 Avenue from State Road 9 to NW 62 Street, funding for the NW 62 Avenue project in Hialeah, funding for the Grand Avenue project in Miami, the Miami Gardens Dr. connector, SW 97 Avenue from SW 40 Street to SW 72 Street, NW 7 Street from NW 37 Avenue to NW 72

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Avenue, American with Disabilities Act (ADA) compliant sidewalk improvements, a feasibility study for a tunnel under the Miami River, and the installation of traffic signs across the entire County.

Projects of major significance for completion in the future by PWD include:

- **Street Light Retrofit:** The project will retrofit approximately 2,000 out of the remaining 6,777 street lights left to be retrofitted from the original inventory of 21,500 along arterial roads to ensure the safety of pedestrians and the life-span of the street light infrastructure; retrofit work is expected for completion by FY 2010-11 at a cost of \$7.411 million
- **Automated Traffic Management System (ATMS):** The current 29-year old traffic control system will be replaced with the new ATMS, which will provide the County with capacity to monitor all traffic signals; PWD is currently working with a consultant to implement a schedule for the \$45.249 million project of which the PTP will fund \$41.316 million, FDOT \$3 million, and Road Impact Fees \$933,000; 2,012 of the total 2,602 intersections have been upgrade through September 2009 and the project is scheduled for completion in FY 2011-12.
- **Traffic Signs and Signals:** In FY 2009-10 PWD continues to replace an average of 37,000 traffic street name signs per year, through the General Fund and 10,000 through PTP funding. The Department will have completed installation of illuminated street-name signs at 1,123 intersections by September 2009 with 877 remaining, and is continuing its efforts to retrofit all major intersections with Light Emitting Diode (LED) technology street-name signs by FY 2009-10; funding from state and municipal agencies will assist in completing the project at a cost of \$16.407 million funded from \$4.615 million from the Capital Outlay Reserve, \$4.257 million of PTP proceeds, \$1.250 million of FDOT funds, \$500,000 of municipal contributions, and \$5.785 million of Secondary Gas Tax proceeds
- **ADA Sidewalk Improvements:** In an effort to ensure compliance with ADA legislation and reduce the risk of liability to the County, the PTP included a total of \$4.3 million for sidewalk improvements; to provide access to transit facilities.
- **School Flashing Signals:** Through funding in the PTP, the County will be able to complete the installation of school flashing signals at the remaining 44 locations of a planned total of 104 by FY 2010-11; upon completion of the \$11.2 million project, the Miami-Dade Public School System is responsible for the installation of school flashing signals at all other locations.
- **Through the PTP, the PWD is working in conjunction with the CITT, MPO, Miami-Dade County Public Schools, and the Florida Department of Transportation to provide safer and easier ways for children to walk or bicycle to and from school. PWD will carry-out the first group of improvements at 13 elementary/middle schools at an estimated cost of \$2.2 million in FY 2009-10. The PTP will upfront the cost of these improvements and will be subsequently reimbursed under the Federal Safe Routes to Schools Program.**
- **Neighborhood Improvements:** The Department anticipates spending an additional \$49.6 million in minor neighborhood improvement projects that include, but are not limited to traffic signals, road widening projects, installation of traffic calming devices, resurfacing, guardrails, sidewalks, drainage, and street lights. The available funding is not tied to any major roadway projects and is intended for neighborhood projects throughout the County.
- **Major Roadway Projects:** the Major Highway and Road Improvements Program component of the PTP includes the construction of additional lanes to several existing roadways, construction of the SW 157 Avenue from SW 112 Street to SW 136 Street, construction of the NW 138 Street bridge over the Miami River Canal, resurfacing and median improvements to South Bayshore Drive, construction of the new SW

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160 Street from SW 137 Avenue to SW 147 Avenue, improvements to Old Cutler Road from SW 87 Avenue to SW 97 Avenue, and the construction and widening to 6-lanes along NW 74 Street, from the Florida Turnpike to State Road 826.

Citizens' Independent Transportation Trust

Municipal Improvements

With the passage of the PTP, municipalities share 20 percent of revenue proceeds based on a formula that is calculated by annual population estimates. In addition to the countywide transit system improvements implemented by Miami-Dade Transit, several municipalities have had success in putting their PTP funds to work. The following provides certain summary municipal highlights of note.

- As of the end of FY 2008-09 municipalities have received more than \$230 million in Surtax funds for transportation and transit initiatives such as circulator buses, bus shelters, road resurfacing and drainage projects.
- The City of Coral Gables is providing a successful trolley service to the community. Average daily boardings currently exceed 5,000. It is estimated that 38% of the boardings are generated by the Douglas Road Metrorail Station.
- The City of Hialeah reported ridership of 670,000 on their Flamingo and Marlin routes for the calendar year of 2009. In addition, the City partners with the City of Hialeah Gardens to provide service to that municipality.
- The City of North Miami operates a free "NoMi Express" community bus service, which operates four routes that crisscross the City. The service is funded by the PTP, as well as a grant from FDOT. In addition, the City partnered with the Village of Biscayne Park to provide circulator service to that municipality. The City has seen a great increase in ridership. In FY 2007-08 ridership average approximately 7,700 riders a month. In FY 2008-09, ridership has increased to over 24,500 boardings per month.
- Over twenty municipalities including the City of Aventura, the Village of Bal Harbour, the Town of Bay Harbor Islands, the City of Sunny Isles Beach, the City of North Bay Village, the Village of Palmetto Bay, Miami Shores Village, the City of Sweetwater and the City of West Miami are currently operating successful circulator services. In addition, various municipalities are partnering to provide service to citizens in their community.

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Property Tax Supported and Proprietary Unfunded Service Improvements

In the following pages, we summarize by strategic service area those unfunded operational improvements that are necessary to meet the goals set by the County's Strategic Plan. The information is divided in two parts: part one provides a description and the nature of the service improvements; part two quantifies and projects for the next five years all unfunded needs. In addition, these two sections are also separated to carefully distinguish the property tax supported, and proprietary activities. As part of the cost analysis, careful consideration was given to realistic implementation schedules. As a result, the annual cost figures provided at the end of each of these sections have been adjusted to reflect a phased approach to service implementations. Furthermore, unmet needs highlighted in this section are only a subset of the universe of needs submitted by the departments, but are those that we feel have the most significant service impact to our community. Capital unfunded needs are disclosed in Volume 3 of the FY 2009-10 Adopted Budget and total \$16.2 billion.

Background

As shown in the next few pages, this section has been separated into two distinctive areas: property tax supported and proprietary services. However, to better understand the intent of this chapter, one must be familiar with the nature and extent of services provided by the County within the Unincorporated Municipal Services Area (UMSA), and at the countywide level (property tax supported services), and services provided by proprietary departments. Although this issue is thoroughly explained in the Introduction section of this document, the paragraph below summarizes the most important concepts and aspects of this budgetary and operational structure.

Consistent with its two-tier governmental structure, the County provides two basic levels of service: regional metropolitan governmental services for all Miami-Dade County residents, and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, and Public Works Department, however, provide both countywide and municipal services and, therefore, property tax support in those departments is allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. Targeted improvements for the Countywide and UMSA are grouped under the subsection of this document titled "Property Tax Supported".

In addition, the County has a number of agencies which are supported entirely from fees and charges generated by their operations. These agencies are called proprietary agencies. Such is the case with Aviation (funded through fees and charges), Seaport (fees and charges), Solid Waste (funded through a special assessment), Fire Rescue District (funded through property taxes), and the Water and Sewer Department (fees and charges). In some cases, these proprietary agencies are mostly funded through grants but supplemented with general fund subsidies, such is the case with the Community Action Agency.

Property Tax Supported, and Proprietary Unfunded Service Improvement Packages

Prior to 2003, when projecting future service demands in the UMSA, countywide areas, and proprietary agencies, we had taken an incremental approach, accounting for prior years' service characteristics and expected future inflationary trends. This approach, although true to what we had done in the past, does not take into account future and new service demands dictated by the nature of a very dynamic and growing community. With the approval by the

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Board of the Miami-Dade County Strategic Plan, we have a planning document that allows staff to make a more rational forecast in regards to future service recommendations. As a result of the implementation of the tax relief initiatives approved by the state legislature in June 2007, and by the voters in January 2008, Miami-Dade County Operating Budget has been reduced significantly. Accordingly, these negative service adjustments have increased unfunded departmental needs to new levels.

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Unfunded Service Improvements- Proprietary Departments

Strategic Area - Transportation

Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce.

Desired Outcome and Improvement

Meet existing and future demand levels for passengers and cargo at the ports

- Improve the Seaport's infrastructure to meet growing service demands of port tenants by purchasing components required to upgrade sewer pumps, alarm systems, and air conditioning units (Seaport)
- Improve equipment reliability throughout the Port and decrease maintenance costs by replacing deteriorating equipment such as lawnmowers, tractors, hi-lifters, and various vehicles. (Seaport)

Strategic Area - Recreation and Culture

Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations

Desired Outcome and Improvement

Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)

- Enhance the public's awareness of Vizcaya's 8,000 item historic collection by providing quarterly temporary exhibitions throughout the facility and gardens (Vizcaya Museum and Gardens)
- Improve the appearance of the facility and gardens by hiring one Semi-Skilled Laborer to provide on-going maintenance (Vizcaya Museum and Gardens)
- Improve facilities maintenance and security at Vizcaya Museum and Gardens by hiring 13 additional positions over a five-year period in maintenance and security to provide the proper support needed for the museum after the construction and restoration has been completed (Vizcaya Museum and Gardens)
- Enhance care and preservation of Vizcaya's 8,000 item archive by hiring one Conservation Specialist and one Curator of Decorative Arts to preserve and provide collections care of Vizcaya's unique historic collection (Vizcaya Museum and Gardens)
- Enhance the custodial and logistical support for the building and grounds by restoring two Custodial Worker 2 positions (Vizcaya Museum and Gardens)
- Increase the availability of security services during nighttime hours by restoring two Museum Security Officer 1 positions (Vizcaya Museum and Gardens)
- Enhance the maintenance and upkeep of the gardens and grounds by restoring two Park Attendant positions (Vizcaya Museum and Gardens)

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Quality customer service at all recreational, cultural and library facilities (priority outcome)

- Improve the playing condition of the tees, fairways, and greens, increase the expediting of repairs at golf courses, and improve customer satisfaction and accountability by hiring one Maintenance Technician to handle increased repairs and maintenance needs, one Account Clerk for additional administrative oversight, and through the restoration of 17 maintenance positions at the Country Club of Miami and Greynolds Golf Courses (Park and Recreation)
- Enhance the cultural lives of visitors by hiring four additional Visitor Learning Access Program Educator positions over a three-year period to support educational programming at Vizcaya, thereby adding 38 annual public educational programming opportunities over a five-year period for families and schools (Vizcaya Museum and Gardens)

Coordination of existing cultural, recreational and library programs and services and comprehensive development of new experiences and opportunities (priority outcome)

- Increase the Department's ability to monitor and administer youth-related grant program allocations to cultural organizations by hiring one Cultural Affairs Project Administrator (Cultural Affairs)

Strategic Area - Neighborhood and Unincorporated Area Municipal Services

Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.

Desired Outcome and Improvement

Continuing supplies of quality drinking water to meet demand

- Enhance project evaluation process, project cost estimate, scheduling and project alignment with long range capital plan by hiring one Engineer 2 and one Senior Professional Engineer (Water and Sewer)
- Enhance security supervision at critical WASD infrastructure sites by hiring two WASD Security Supervisors to check contract security posts (Water and Sewer)

Reduction in sewage overflows and provision of sewage systems to unconnected commercial corridors; protection of water quality and improved water pressure

- Enhance compliance with the Peak Flow Facility Improvements and System Growth, Volume Sewer Customer Ordinance, Pump Station Improvement Program/Consent Decree, and Wellfield Protection Program by hiring 11 positions that will reduce overtime and reduce workload in Division (Water and Sewer)
- Prevent sewage overflows or boil water orders by hiring five W&S Instrument Technicians that will install, maintain, and repair recording instruments used to detect failures (Water and Sewer)
- Implement Pump Station Optimization Program (PSOP) that will establish a night shift with weekend coverage that will respond faster to failures decreasing the potential of sewage overflows by hiring 19 positions (Water and Sewer)

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- Enhance oversight of Enterprise Asset Management System (EAMS) at pump stations by hiring one Administrative Officer 2 (Water and Sewer)
- Enhance preventative and predictive maintenance information by hiring one data entry specialist to input data into existing database in a timely manner (Water and Sewer)
- Improve information system reports that will provide technical support to WASD information system by hiring one System Analyst Programmer 2 (Water and Sewer)
- Enhance wastewater treatment by hiring 20 positions to properly staff the new South District Wastewater Treatment Plant High Level Disinfection facility (Water and Sewer)

Strategic Area - Economic Development

Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents.

Desired Outcome and Improvement

Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)

- Increase the public's awareness regarding consumer protection laws by hiring one Consumer Advocate position (Consumer Services)
- Enhance departmental network IT support by hiring one Network Manager to provide additional oversight of field computers (Consumer Services)
- Increase the number of small business participation by hiring one Technical Assistant Coordinator (Small Business Development)
- Ensure contractors' compliance with the Responsible Wages and Benefits and Living Wage Ordinance by hiring three Contract Compliance Officers (Small Business Development)
- Enhance department-wide budgeting and performance management coordination by hiring one Special Projects Administrator 1 position (Consumer Services)
- Increase contract monitoring and acquisition by hiring one Clerk 4 position (Building Code Compliance)

Consistent interpretation and application of enforcement practices

- Improve response time to contractor complaints and unlicensed contractor activities by hiring one Code Compliance Investigator position and one Contractor Enforcement Clerk (Building Code Compliance)
- Ensure consistent application of the Florida Building Code throughout the County by hiring two Code Compliance Specialists and one Code Compliance Officer (Building Code Compliance)

Five-Year Financial Outlook

Well-trained, customer-friendly County government workforce

- Improve the management of personnel and administrative files by hiring one secretarial position (Building Code Compliance)
- Improve the turnaround time for processing licensing applications by hiring two Contractor Licensing Clerks ((Building Code Compliance)

Strategic Area – Enabling Strategies

Mission: To provide expertise and resources to support and facilitate excellent public service delivery.

Desired Outcome and Improvement

Satisfied customers

- Enhance shop support functions in fleet operations by hiring eight Auto Parts Specialists positions to meet increasing workload (General Services Administration)

Easily accessible information regarding County services and programs

- Enhance information technology and clerical support by hiring one Senior System Analyst /Programmer and one Office Support Specialist to assist with implementing and maintaining department applications and organizing files and processing invoices (General Services Administration)

Streamlined and responsive procurement process

- Enhance oversight of contracts and agreements by hiring one Contract Officer to review and process contracts and agreements (Water and Sewer)
- Expedite purchases of fleet commodities by hiring a Fleet Procurement Supervisor to manage purchasing contracts (General Services Administration)
- Ensure support to the Director's office and the day to day operations of the department by hiring one Deputy Director (Procurement Management)

Available, reliable systems

- Increase the responsiveness and maintenance of the Capital Improvement Information System by hiring one Clerk 4 (Capital Improvements)
- Enhance information technology development to implement and maintain WASD software applications by hiring one Technical Support Analyst (Water and Sewer)
- Improve the availability and reliability of the radio services infrastructure by hiring one Telecommunications Infrastructure Specialist position (Enterprise Technology Services)

Five-Year Financial Outlook

Responsive service deployment and resolution of technology problems

- Ensure timely resolution of technology problems for legislative services by hiring one Systems Analyst/Programmer 2 position (Enterprise Technology Services)

Smart, Coordinated IT Investments

- Enhance the Department's ability to recover and manage technology operations in the event of a disaster by purchasing network and data infrastructure to implement back-up and restoration capabilities (Aviation)

Motivated, dedicated workforce team aligned with organizational priorities (priority outcome)

- Implement Phase 2 of the Employee Fitness Program by providing additional funding to expand services provided (General Services Administration)

Safe, convenient and accessible facilities planned and built ready to meet needs

- Enhance the security of the County's downtown facilities by hiring a security consultant to develop a plan (General Services Administration)
- Expedite construction and renovation services to meet current workload by hiring six Construction Technicians (General Services Administration)

Well-maintained facilities

- Improve public safety by providing additional funding for the demolition of unsafe structures and lot clearing services at Homestead Air Reserve Base (General Services Administration)
- Enhance building maintenance and minimize equipment failure by hiring six Maintenance Mechanic positions that will perform periodic preventative maintenance and equipment repairs (General Services Administration)
- Enhance facility management and maintenance by hiring five positions to supervise maintenance staff and perform routine repairs (General Services Administration)

Sound asset management and financial investment strategies

- Enhance the Enterprise Assets Management System (EAMS) implementation by hiring one System Analyst Programmer 2 and one W&S Business Process Senior Specialist to ensure timely completion (Water and Sewer)
- Enhance management of real estate contracts by hiring one Real Estate Advisor to review and coordinate real estate transactions (General Services Administration)
- Increase Vizcaya's major gift donations from \$100,000 to \$300,000 annually and corporate commitments from \$50,000 to \$200,000 annually by hiring one Major Gifts Officer, one Corporate and Foundation Relations Officer, one Advancement Assistant, and one Office Assistant/Receptionist to strengthen Vizcaya's financial performance (Vizcaya Museum and Gardens)

Five-Year Financial Outlook

Planned necessary resources to meet current and future operating and capital needs

- Increase assistance in the processing of Not-for-Profit and Municipal contracts by hiring one Capital Improvement Analyst (Capital Improvements)
- Improve the Department's oversight of inventory control by hiring one Storekeeper and one Store Clerk (General Services Administration)

Compliance with financial laws and generally accepted accounting principles, etc.

- Enhance the Department's Enterprise Resource Planning financial systems by contracting outside services to augment in-house staff for the implementation of new modules, upgrades to new releases, and on-going maintenance of the system (Aviation)
- Enhance administrative and clerical support by hiring three positions to process invoices and prepare grants (General Services Administration)
- Ensure the overall operational effectiveness by hiring one Administrative and Fiscal Services Manager and one Accountant 1 position (Procurement Management)
- Improve financial accountability in the department by hiring one Administrative Officer 2 position to provide accounts receivable and account reconciliation support (Enterprise Technology Services)
- Enhance the Department's ability to monitor the payment of vendor invoices by hiring one Account Clerk and two Clerks (General Services Administration)
- Enhance administrative support to process invoices and prepare receivables by hiring one Administrative Officer (General Services Administration)
- Enhance administrative, clerical, and specialized insurance and benefit support by hiring eleven positions that will meet workload (General Services Administration)

Clearly-defined performance expectations and standards (priority outcome)

- Enhance management of outside pest and security contractor performance by hiring two positions to review and supervise outside contractors (General Services Administration)

Facilities aesthetically pleasing to the community

- Expedite construction and renovation services by hiring six construction technicians to meet current workload (General Services Administration)

Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem solving, technology, etc.) (priority outcome)

- Increase the Department's administrative and human resources support at Vizcaya by hiring an Assistant to the Director position (Vizcaya Museum and Gardens)

Cohesive, standardized countywide financial systems and processes (priority outcome)

- Increase the department's ability to manage financial transactions at the museum by hiring one Accountant 2 and one Account Clerk position (Vizcaya Museum and Gardens)

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Proprietary Unfunded Service Improvements				
	2010	2011	2012	2013
Aviation	4,450	1,486	1,517	1,549
Building Code Compliance	351	494	519	551
Capital Improvements	245	259	272	286
Consumer Services	289	397	417	439
Cultural Affairs	100	88	94	97
Enterprise Technology Services	143	199	210	220
General Services Administration	10,323	9,572	9,947	10,331
Government Information Center	134	137	140	143
Park and Recreation	792	1,099	1,154	1,212
Planning and Zoning	81	98	104	109
Police	246	256	266	277
Procurement Management	340	392	411	432
Seaport	750	825	375	125
Small Business Development	517	590	621	654
Solid Waste Management	444	0	0	0
Vizcaya Museum and Gardens	968	1,355	1,696	1,850
Water and Sewer	4,331	6,065	6,367	6,685
Total	24,504	23,312	24,110	24,960

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Unfunded Service Improvements- Property Tax Supported

Strategic Area - Public Safety

Mission: To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.

Desired Outcome and Improvement

Public safety facilities and resources built and maintained to meet needs (priority outcome)

- Meet stations 60 and 47 operational needs by expanding the stations' parking lots to 8-10 parking spaces (Fire Rescue)
- Meet the Department's increased workload on repairs and preventive maintenance by hiring one Automotive Equipment Operator for the Fire Shop (Fire Rescue)
- Increase Computer Aided Design support to assist in implementation and the updating of information by hiring one Computer Aided Design Administrator I position (Fire Rescue)
- Improve the oversight and management of the tactical communications equipment to maintain inventory and optimum response preparedness in the Tactical Communications Unit by hiring one Electronic Equipment Supervisor (Fire Rescue)
- Reduce maintenance delays and out-of-service calls by hiring one Heavy Equipment Technician position in the Logistics Division (Fire Rescue)
- Enhance fire rescue training for certifications in the Special Operations Bureau by hiring one Lieutenant (Fire Rescue)
- Improve the Department's relief factor by creating a 15th Battalion that will improve the span of control and reinstitute the Central Division/District by hiring one Lieutenant, three Division Chiefs, and five Battalion Chiefs to sustain proper oversight over field operations (Fire Rescue)
- Enhance communications support to field personnel by hiring one Mobile Communication Unit Coordinator to provide support for the mobile data units in the operations' field vehicles (Fire Rescue)
- Provide increased operational support to the Construction Unit by hiring one Office Support Specialist II (Fire Rescue)
- Decrease the number of break-ins at various stations by installing automatic gates and fences to deter theft (Fire Rescue)
- Ensure life saving equipment is available when thermal imaging cameras are down for repair by purchasing 14 additional cameras to serve as back-up (Fire Rescue)
- Maintain facilities for public use through adequate funding of repairs and renovation (Judicial Administration)

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- Increase administrative support for operation and accountability for the Department by hiring 29 administrative positions; increase public education at schools and the community in general by hiring seven firefighters to present school and community programs for fire prevention and education; decrease the Department's ability to keep-up with technological changes, inservice training and certification changes by providing funds for technology upgrades, travel and registration; increase response time by providing fund to pay for the construction and operations of Coconut Palm Fire Rescue Station, North Bay Village Fire Rescue Station, Haulover Beach Fire Rescue Station expansion, West Miami Fire Station expansion, and Highland Oaks Fire Rescue Station. (Fire Rescue)
- Improve compliance with the inmate conditions of release and provide an effective tool to measure the effectiveness of the release/detention policies by hiring four civilian positions to establish a Research and Tracking Unit for Pre-Trial Services Bureau (Corrections and Rehabilitation)
- Improve the Department's ability to manage overtime and leave usage more efficiently by purchasing an integrated manpower hours tracking system and by hiring a System Analyst Programmer 1 and a Personnel Specialist 1 (Corrections and Rehabilitation)
- Improve the processing and expediting of inmate property by hiring seven property custodians positions (Corrections and Rehabilitation)
- Increase storage space for the housing of bulk purchases in the Food Service Bureau by providing additional funding for the rental of a warehouse facility allowing the Department to save approximately \$500,000 per year due to bulk purchases (Corrections and Rehabilitation)
- Decrease the failure to appear rate and increase staff efficiency for data entry and reporting by purchasing a Pre-trial Release automated case management and tracking system (Corrections and Rehabilitation)
- Improve the tracking of all inmate grievances by purchasing an Inmate Grievance Tracking Program making them available to individuals with access to the Criminal Justice Information System (Corrections and Rehabilitation)
- Expedite the process of arrestees by purchasing an onsite Mobile Inmate Processing Center which will allow police officers to return to their patrolling duties at a faster rate (Corrections and Rehabilitation)
- Maintain facilities for public use through adequate funding of repairs and renovation (Judicial Administration)
- Improve the quality of tools and equipment available to death investigation, toxicology, and photography personnel by adding funding to purchase needed technical equipment and supplies, including digital cameras, toxicology maintenance agreements, scientific publications, and morgue supplies (Medical Examiner)
- Enhance police services to the FY 2006-07 levels by providing support to police operations to include radio equipment, educational travel, data processing services and equipment, safety equipment and supplies, vehicle leases and fleet costs, contractual services, and miscellaneous investigative expenses (Police)
- Enhance the Department's level of services to inmates by hiring 20 positions in the Inmate Rehabilitative Services Bureau (Corrections and Rehabilitation)

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- Enhance the Department's capacity to handle increasing legal caseloads, public relations, media relations, and community relations issues by hiring three positions in the Community Affairs Unit and one Legal Advisor in the Legal Affairs Bureau (Corrections and Rehabilitation)
- Maintain aging correctional facilities by providing additional funding for repairs and renovations (Corrections and Rehabilitation)
- Increase outside patrolling of correctional facilities by providing additional funding for overtime (Corrections and Rehabilitation)

Reduced response time (priority outcome)

- Meet the increasing demand in the Marine Operations Bureau fleet maintenance as result of new fire boats coming online by hiring one Marine Diesel Mechanic (Fire Rescue)
- Increase response time for maritime emergencies in the North end of the County by staffing the Fire Boat 2 and deploying it at Haulover Park Marina (18 positions); increase the capacity to handle snake bite emergencies by hiring four additional positions to support a 24 hours seven days a week dedicated staff for the anti-venom unit; increase divers operation capacity and training by hiring two additional divers; and increase the Departments capacity to provide training for new recruits by hiring seven positions for training (Fire Rescue)
- Reduce response time for airboat by acquiring a dedicated vehicle to transport unit (Fire Rescue)
- Meet expanding training and administrative needs in the Special Operations Division by hiring one SCUBA instructor and one Clerk position (Fire Rescue)
- Increase the Department's training in Hazmat, Marine Operations, and Tactical Response and develop lesson plans, training materials, and performance objectives by hiring one Training Specialist II (Fire Rescue)
- Enhance rescue and fire prevention service and provide timely response in accordance with National Fire Prevention Association by adding Aerial 8 at Aventura, Rescue 13 at East Kendall (new), Rescue 17 at Virginia Gardens, Rescue 36 at Hammocks, Rescue 45 at Doral, Rescue 55 at Saga Bay, Engine 57 at West Kendall, Rescue 60 at Relands, Rescue 61 at Trail, Engine 65 at East Homestead, Rescue 66 Village of Homestead, Rescue 67 at Arcola, Aerial 68 at Dolphin (Fire Rescue)
- Enhance the Department's ability to meet increasing demand in providing support for special events, transporting equipment, search and rescue, area flooding, and communications by purchasing one van, seven trucks, a fuel service truck, a towing trailer, radio equipment, an enriched air filter system, and fire rescue equipment used in the event of a flood (Fire Rescue)
- Improve response time to incidents in the Everglades and facilitate tactical training by purchasing three vehicles to transport equipment and one aluminum training prop used in fire fighting tactics training (Fire Rescue)
- Improve the Marine Operators response capabilities by purchasing two cargo trailers to transport and store equipment (Fire Rescue)
- Improve kennel conditions and provide increased assistance with adoption services by hiring four Animal Services Representative 2 positions (Animal Services)

Five-Year Financial Outlook

- Improve the response time for dead animal pick-up requests from 3.5 days to below 2.5 days by hiring one disposal Technician (Animal Services)
- Improve the wait time at the shelter front desk to one hour from two hours during weekdays and to one hour from three hours on weekends by hiring two Animal Services Representative 2 positions (Animal Services)
- Assist walk-in customers by hiring two Animal Services Representative 2 positions in order to improve the time for adoption transactions and related shelter services to one hour from 2.5 hours during peak times (Animal Services)

Improved Homeland Security Preparedness (priority outcome)

- Improve the readiness of the Emergency Operations Center by funding the maintenance of hand held radios and the supporting system, replacement of aging computers, and GIS mapping updates (Emergency Management)

Expanded ability to shelter the public in response to large scale public emergency events

- Provide storage for critical equipment needs such as oxygen tanks, cots, blankets, mattresses, and various other perishable items by leasing a climate controlled storage space to ensure the provision of items needed for individuals requiring shelter during both man-made and natural disasters (Emergency Management)

Easy and coordinated access to information by Departments and service delivery partners to promote more effective programs and results

- Increase the public's awareness of emergency activities, services, and programs by hiring one Public Information Officer (Emergency Management)
- Enhance the performance monitoring of the drug court program by hiring one Drug Court Manager position to provide oversight and to ensure that information given to the courts is accurate and disseminated in a timely manner to providers and court agents (Judicial Administration)
- Enhance the development of the Coroner Medical Examiner and Laboratory Information Management System software programs by hiring one System Analyst to provide 24-hour web-enable access to Medical Examiner staff, law enforcement, criminal justice, other forensic agencies (Medical Examiner)
- Improve the turnaround time for information requests by hiring two Forensic Records Technicians to file cases and reports in the records vault, copy and transmit autopsy reports, respond to public and agency inquiries, complete data entry relating to new autopsy reports, and sort mail (Medical Examiner)
- Meet increasing demands in the processing of incoming and disposal of property that has reached statutory retention requirements by hiring six Property Evidence Specialists (Police)
- Improve self-sufficiency programs, planning efforts, and logistical support during EOC activations by hiring three Emergency Management Coordinators (Emergency Management)
- Reduce workload of cases which are subject to review by the Child Death Review Committee by hiring one Statistical Analyst (Judicial Administration)
- Enhance mediation services by hiring one Mediator position trained to handle an array of complex issues involved in crossover cases (Judicial Administration)

Five-Year Financial Outlook

- Increase assistance in resolving child related conflicts by hiring one Judicial Support Administrator 2 as a Parenting Facilitator to assist with a variety of duties associated with child-related issues in high conflict family cases (Judicial Administration)
- Enhance decision making processes regarding the reunification of families by hiring one Reunification Support Specialist position to provide increased support (Judicial Administration)

Strengthened Juvenile Assessment Center (priority outcome)

- Improve the day-to-day supervision at the Juvenile Assessment Center by hiring one Administrative Officer 3 (Juvenile Services)
- Increase the ability of the Guardian Ad Litem Program to protect the rights of children involved in Court proceedings by hiring one Judicial Support Specialist position (Juvenile Services)

Reduced number of people revolving through the court system/recidivism

- Enhance drug court services by hiring one Addictions Assessment Specialist to provide oversight and ensure criteria's are met by potential clients (Judicial Administration)
- Increase administrative support to assist the Drug Court Manager and case managers with increasing workloads by hiring one Administrative Assistant position (Judicial Administration)
- Improve the supervision and case load ratio at the Juvenile Assessment Center by hiring one Juvenile Assessment Counselor Supervisor 2 and two Juvenile Assessment Counselor positions (Juvenile Services)

Safer communities through planning, design, maintenance and enforcement

- Improve the oversight of capital inventory and records management by hiring one Capital Inventory Clerk to maintain departmental property records and to assist with capital inventory (Judicial Administration)
- Increase safety and security for judicial officers and all participants during juvenile dependency and Marchman Act proceedings by hiring one Judicial Administration Court Security Specialist (Judicial Administration)
- Increase contracted security staff used to support the General Magistrates by hiring one Judicial Administration Court Security Specialist (Judicial Administration)
- Reduce inmate population and overcrowding in the County Detention facilities by providing additional funding to support the Early Representation Unit in the Public Defender's Office to expedite disposition of cases (Judicial Administration)
- Enhance police services to the FY 2008-09 levels by providing resources to support police operations to include funding for lower attrition ratios, overtime for Enhanced Enforcement Initiatives (EEI), equipment, educational travel, data processing services and equipment, safety equipment and supplies, vehicle leases and fleet costs, contractual services, and miscellaneous investigative expenses (Police)

Five-Year Financial Outlook

Eradication of unwanted animals from public streets

- Increase education and outreach on spay/neuter options and adoptions of pets by hiring two Assistant Director positions (Animal Services)
- Increase office hours for code enforcement inquiries by two hours on weekdays, and by opening on Saturdays and improve turnaround time to tag inventory inquiries to six weeks from ten weeks by hiring three Animal Control Officer positions, three Animal Services Representative 2 positions, one Animal Services Investigator position, and adding funding for temporary staff (Animal Services)
- Reduce the population of unwanted cats and dogs by hiring two full-time Veterinary Technicians and one part-time Veterinarian to assist with increasing demand for spayed/neutered pets as a result of increased adoptions (Animal Services)

Strategic Area - Recreation and Culture

Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations

Desired Outcome and Improvement

*Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork
(priority outcome)*

- Enhance the patrons experience using library facilities by restoring porter service hours at Coral Gables, North Dade, West Dade, and West Kendall library facilities (Library)
- Increase security at library facilities countywide by restoring hours for contracted security guards. (Library)
- Improve the appearance of aging library facilities by restoring funding to the Department's aggressive major capital repairs and renovations plan (Library)
- Increase security measures in those areas of the library system that require a more secure environment by installing security access control (Library)
- Improve the appearance of aging library facilities systemwide by restoring funding for GSA work orders and material purchases to enable the Department to make the necessary cosmetic repairs (Library)
- Increase operational support in the Tree Crew unit of Grounds Maintenance by hiring one Biologist position (Park and Recreation)
- Decrease equipment repair costs at Miami Metrozoo by establishing a recurring annual replacement fund for the purchase of strollers, safari cycles, lawn equipment, trams, and maintenance equipment (Park and Recreation)
- Decrease repair costs and enhance the appearance of parks by providing funding for the timely replacement of equipment used for the maintenance and daily operations of park facilities (Park and Recreation)
- Decrease facility repair costs, enhance park appearance, and improve the customer experience by providing funds to perform ongoing facility repairs and renovations at Miami Metrozoo (Park and Recreation)
- Increase the grounds maintenance service levels in parks by 25 percent to FY 2008-09 standards by hiring 19 full-time positions, increasing part-time staff, and restoring six trucks to fleet in the Roving Crew unit in the Grounds Maintenance Division (Park and Recreation)

Five-Year Financial Outlook

- Maintain FY 08-09 service levels for repairs and on-going day-to-day maintenance of park facilities to include carpentry, masonry, heavy equipment and trade supervision by hiring 23 full-time positions (Park and Recreation)
- Increase oversight at various parks by hiring 27 full-time positions to provide additional supervision and accountability currently being performed by part-time staff (Park and Recreation)
- Improve facility appearance, enhance customer service, decrease repair costs of equipment, enhance preventive maintenance practices, and increase revenues by hiring one Historical Maintenance Technician, one Park Facilities Manager 3, hiring three custodial and grounds maintenance positions, and establishing a recurring annual fund for the replacement and acquisition of equipment and facility repairs/renovations at the Deering Estate (Park and Recreation)
- Increase park security coverage by adding two additional rotations/patrols consisting of four Security Supervisors and 12 Security Officers (Park and Recreation)
- Enhance tree canopies at parks, greenways, and trails by hiring four Semi-Skilled Laborers to manage more trees annually and by establishing a recurring fund for the replacement of trees that have been lost throughout the years (Park and Recreation)
- Increase restroom cleaning at various park facilities to at least twice a day from once a day by increasing part-time staff and through the hiring of one full-time position (Park and Recreation)
- Increase oversight of park properties and assets and enhance property management records by restoring one Property Management Section Supervisor and one Park Planner in the Planning and Development Division (Park and Recreation)
- Increase the tree crew workforce by 33 percent in the Natural Area Management Unit to trim and maintain the trees by hiring six positions (Park and Recreation)
- Increase day-to-day operational support for grounds maintenance and restroom cleaning at Community Parks by hiring ten Park Attendants (Park and Recreation)
- Increase security presence to deter criminal activities at Crandon and Haulover parks by hiring part-time staff (Park and Recreation)
- Enhance the appearance of the tennis facilities by providing funding for additional maintenance and repair efforts for the upkeep of the tennis center (Park and Recreation)
- Preserve and protect the cultural, historical, architectural, and archaeological resources throughout the County by hiring three positions to restore the Office of Historic Preservation (Planning and Zoning)
- Improve the appearance and enhance the life of park assets through the funding of lifecycle maintenance (Park and Recreation)
- Enhance curb appeal of all parks and develop park design standards to institutionalize the Open Space Master Plan's green goals and principles into the design of park architecture and landscape by hiring a consultant to create and establish park standards (Park and Recreation)
- Enhance the care of zoo animals by hiring five Zookeeper positions (Park and Recreation)

More cultural, recreational and library programs and services available to address varied community interests (priority outcome)

- Enhance the patrons experience and attendance at various library programming events system-wide by restoring funding for event performers and supplies (Library)
- Enhance the public's access to books and materials at libraries countywide by restoring the Department's book and materials budget to the FY 2008-09 level (Library)

Five-Year Financial Outlook

- Enhance the Department's automation services system-wide to both the public and departmental staff by restoring funding that allows for technological upgrades to include computer hardware and software support (Library)
- Improve the patron's experience at the Miami-Dade County Auditorium by increasing part-time hours and by hiring four positions (Park and Recreation)
- Increase facility and administrative support in the Arts and Culture Division by restoring seven positions in the division office, Joseph Caleb Auditorium, and The Women's Park (Park and Recreation)
- Maintain Deering's historic quality and grounds appearance by providing day-to-day maintenance and grounds support through the hiring of one Park Attendant (Park and Recreation)
- Increase park attendance at Matheson and Homestead Bayfront parks through the hiring of three lifeguards and by increasing part-time hours and staff to open the Atoll pool/beach areas (Park and Recreation)

Quality customer service at all recreational, cultural and library facilities (priority outcome)

- Enhance customer service at various library branches systemwide by hiring 11 full-time and 51 part-time positions to assist library patrons and provide a more timely response to patron requests (Library)
- Increase support to the library's day-to-day operations by hiring nine positions in the Administration and Support Services Division (Library)
- Increase departmental administrative support in the areas of human resources, accounts payable, strategic planning, and auditing throughout the organization through the hiring of 19 administrative positions and by increasing part-time staff and hours (Park Recreation)
- Increase operational support to maintain the day-to-day maintenance of golf courses and enhance customer service to golf patrons through the hiring of nine positions and by increasing part-time staff and hours (Park and Recreation)
- Increase day-to-day operational support in the Planning and Development unit by hiring one Office Support Specialist 2 and one Park Service Officer 2 positions (Park and Recreation)
- Increase operational support for procurement, accounts receivables and accounts payables by hiring one Account Clerk position in the Leisure Access Unit (Park and Recreation)
- Improve the processing of financial transactions, monitoring of expenses, and the budget development processes by hiring five additional administrative positions to provide increased oversight, accountability, and administrative support (Park and Recreation)

Coordination of existing cultural, recreational and library programs and services and comprehensive development of new experiences and opportunities (priority outcome)

- Improve the playing condition of the tees, fairways, and greens, increase the expediting of repairs at golf courses, and improve customer satisfaction and accountability by hiring one Maintenance Technician to handle increased repairs and maintenance need, one Account Clerk for additional administrative oversight, and through the restoration of 17 maintenance positions at the Country Club of Miami and Greynolds golf courses (Park and Recreation)
- Enhance the zoo's patron experience at Dr. Wilde's World exhibit and increase custodial cleaning from daily to three times a day, grounds maintenance from every 13-17 days to 10-14 days, and increase removal of tree debris from 2 times per week to daily by hiring one position and providing additional funding for increased maintenance at Miami Metrozoo (Park and Recreation)

Five-Year Financial Outlook

- Improve the Gold Coast Railroad Museum by hiring a consultant to develop a plan for maximizing development, operation, and management of the facility (Park and Recreation)
- Enhance the patron's zoo experience and provide additional customer service support to zoo patrons by hiring two Concession Stand Attendants, one Public Facilities Manager 3, and increasing part-time hours (Park and Recreation)
- Increase programming support and participation for one day spring, summer, and winter camps through the hiring of six full-time positions, increasing part-time staff and hours (Park and Recreation)
- Improve Miami Metrozoo's appearance and maintain the Zoo's foliage by hiring two Horticultural Specialties (Park and Recreation)
- Enhance Crandon Park's appeal to families and visitors by opening the Crandon Carousel, extending the hours of operations for the Crandon Amusement, and by increasing part-time hours and staff (Park and Recreation)
- Increase Sports Development participation at various parks (Park and Recreation)

Recreational, cultural and library facilities located where needed throughout the County (priority outcome)

- Enable cultural organizations to acquire and develop property for cultural facilities to house existing cultural programs by providing additional grant funding support to increase Miami-Dade County's cultural community (Cultural Affairs)

Reduction in unmet needs (priority outcomes)

- Enhance the cultural quality of life for residents and visitors of Miami-Dade County by providing additional funding support for non-profit cultural organizations and artists over the next five years to sustain the County's cultural assets (Cultural Affairs)

Expanded awareness of and access to cultural, recreational and library programs and services (priority outcome)

- Increase opportunities for public participation in cultural activities for children, young adults, and seniors to experience the live arts by providing additional funding support to Culture Shock Miami, Golden Ticket, and Arts Education programs (Cultural Affairs)
- Increase attendance at Larry and Penny Thompson Park by operating the lake year round from 10 weeks during the summer and opening the beach area, concession stands, and slide year round through the hiring of one position and by increasing part-time staff and hours (Park and Recreation)

Strategic Area - Neighborhood and Unincorporated Area Municipal Services

Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.

Desired Outcome and Improvement

Increased urban infill development and decreased urban sprawl (priority outcome)

- Improve effective area, long range and economic planning functions by hiring four Principal Planners, one Junior Planner, and one Planning Consultant (Planning and Zoning)

Five-Year Financial Outlook

- Improve transportation, land use, and countywide economic planning efforts by hiring three Principal Planner positions (Planning and Zoning)

Strengthened bond between the community and Miami-Dade County government (priority outcome)

- Restore Community Council support in the UMSA area by hiring four positions (Planning and Zoning)

Consistent interpretation and application of enforcement practices

- Improve reconciliation of dog tags distributed to Veterinary Stations by hiring one full-time Accountant 1 and one full-time Animal Services Representative 2 position (Animal Services)

Improved neighborhood roadways, sidewalks, drainage, and reduced flooding (priority outcome)

- Protect the County's residents from mosquito infestation by hiring one mosquito helicopter crew for aerial spraying (Public Works)
- Maintain monthly cycle of herbicide spraying of vegetation growth along guardrails by hiring four herbicide guardrail spraying crew (Public Works)
- Decrease potholes and increase response time to citizen's complaints from two-three business days to one-two business days by hiring two pothole crews (Public Works)
- Increase the number of annual sidewalk repairs from 2,750 square yards to 5,500 square yards by hiring one sidewalk crew (Public Works)
- Increase the response time for safety related tree trimming from seven to ten business days to three business days by hiring one tree trimming crew (Public Works)
- Increase the aesthetic appearance of the County's arterial roadways by adding one roadway landscape maintenance cycle from 15 to 16 annually (Public Works)

Strategic Area - Health and Human Services

Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need.

Desired Outcome and Improvement

Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services

- Provide domestic violence intervention services to 384 perpetrators and victims of domestic violence by hiring 15 positions (Human Services)
- Increase homecare and personal care services from 71 to 115 individuals with disabilities in support of independent living by adding five Home Care Aides and one Social Worker 1 to assist with homecare, case management, and/or respite care (Human Services)

Five-Year Financial Outlook

Greater number of elders able to live on their own

- Improve the quality of life for an additional 100 elderly individuals currently on the waiting list for homemaking and personal care services by hiring 15 Home Care Aides and two Home Care Aides Supervisors to lessen the impact of institutionalization (Human Services)
- Provide meals to 385 eligible homebound elderly individuals receiving in-home services by expanding the existing contract for Elderly High-Risk Nutritional Meals Program (Human Services)

Improved community relations in Miami-Dade County

- Enhance Board support to the Commission for Women, Asian American Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board by hiring four Program Officer 2 positions; in addition, hire one Administrative Officer 3 and one Executive Secretary for administrative support (Community Advocacy)

Increased access to culturally sensitive outreach/prevention and intervention services for Miami-Dade County children, youth, and their families (priority outcome)

- Enhance community assistance to Community-based Organizations for health, human and social services (Non-Departmental)
- Improve access to healthcare for all the residents of Miami-Dade County by restoring five positions to Countywide Healthcare Planning (Planning and Zoning)

Strategic Area - Economic Development

Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all resident

Desired Outcome and Improvement

Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)

- Increase small business opportunities by providing funding for an additional 50 small business loans (Housing and Community Development)
- Provide support for the 4-H Youth Development programs by hiring one 4-H Youth Development Agent position (Consumer Services)
- Continue to improve the ability of Commercial Agriculture Extension Agents to conduct various field trials, on-farm and research center plot demonstrations, compiling, entering data and updating the Division's web page by hiring one Commercial Agriculture –Vegetable position (Consumer Services)
- Provide programming support and training to the diverse vegetable industry by hiring one Commercial Agricultural position (Consumer Services)
- Provide support to the Water Sciences/Aquaculture Extension Agent by hiring one Natural Resource position (Consumer Services)

Five-Year Financial Outlook

Increased number of low to moderate income homeowners (priority outcome)

- Increase homeownership opportunities by providing down payment and closing cost assistance to 625 low- to moderate-income individuals (Housing and Community Development)
- Increase the affordable housing stock and provide additional rental units for low- to moderate-income individuals over the next five years by constructing 11,136 affordable housing units (Housing and Community Development)
- Increase homeownership opportunities by providing mortgage assistance to 3,069 low- to moderate-income individuals over the next five years. (Housing and Community Development)
- Increase affordable housing units for low-to moderate –income individuals over the next five years by constructing 4,436 affordable housing units (Housing and Community Development)

Increased international commerce

- Promote Miami-Dade County as a "global gateway" and make appropriate recommendations regarding trade policy by funding an Economic Impact Study on Trade (International Trade Consortium)
- Promote Miami-Dade County as a "global gateway" for international commerce by hiring one Administrative Officer 2 position (International Trade Consortium)

Greater cultural appeal of Miami-Dade County for businesses

- Restore the department's ability to effectively market and promote Miami-Dade County as a premiere location for film and entertainment productions by hiring one Director of Marketing position (Film and Entertainment)
- Improve the coordination of the film and entertainment functions to appropriately manage administrative activities of the office by hiring one part-time Administrative Officer 1 (Film and Entertainment)

Resource maximization based on leveraging federal, state and other funds

- Increase the Department's ability to research and apply for grant funding opportunities by hiring one Special Projects Administrator 2 position (Grants Coordination)

Organizations empowered with the technical and management capacity to succeed (priority outcome)

- Increase the Department's ability to monitor and track Community-based Organization allocations by hiring one Administrative Officer 3, one Administrative Officer 2, one Contracts Officer, and one Accountant 1 (Grants Coordination)

Five-Year Financial Outlook

Strategic Area - Enabling Strategies

Mission: To provide expertise and resources to support and facilitate excellent public service delivery.

Desired Outcome and Improvement

Clearly-defined performance expectations and standards (priority outcome)

- Ensure timely release of bodies to funeral homes by hiring one Forensic Morgue Technician and one Forensic Investigator to add extended service hours from 5:00 PM to 8:00 PM (Medical Examiner)
- Improve the processing, validating, indexing, and scanning of reports generated by the transportation squads through the hiring of one Imaging Records Technician (Fire Rescue)
- Improve fire rescue services by providing one EMS supervisor per shift, to train personnel, act as liaison to hospitals, and other activities (Fire Rescue)

Conveniently accessed and easy-to-use services

- Enhance customer accessibility to Animal Services by hiring five Call Specialist positions to process approximately 3,000 calls per week (Government Information Center)
- Enhance customer accessibility to information on county services by creating ServiceDirect offices in the Community Action Agency and Department of Human Services facilities and hiring five Call Taker Specialist positions (Government Information Center)
- Enhance customer accessibility to information on county services by installing ServiceDirect phones in 25 County facilities (Government Information Center)
- Enhance customer accessibility to information on government services by restoring fifteen 311 service hours on the weekends, restoring Transit trip planning on 11 holidays, and hiring seven positions to answer approximately 253,000 phone calls annually in the 311 Call Center (Government Information Center)
- Enhance customer accessibility to information on government services by restoring five ServiceDirect offices and hiring 12 positions to provide in-person assistance on government services to the community (Government Information Center)
- Enhance community access to information about county services by restoring funding for the "Got Gov Info" bus for special events and outreach services (Government Information Center)
- Support the morgue, death investigation, and Immigration and Customs Enforcement with forensic imaging by hiring two Forensic Photographers to meet growing workload demands for forensic photography services and reproduction (Medical Examiner)
- Improve customer service delivery and continue enterprise survey research efforts by hiring two Special Projects Administrator 1 positions (Government Information Center)

Easily accessible information regarding County services and programs

- Improve customer service and education about departmental services by hiring two Animal Services Representative 2 positions to reduce the number of dropped calls for service at the animal shelter (Animal Services)
- Improve the quality and efficiency of the 311 Call Center operations by hiring two Knowledgebase Specialist positions (Government Information Center)

Five-Year Financial Outlook

- Enhance customer accessibility to government information by restoring fifty-percent of MDTV's original programming including "Miami-Dade Now/Ahora", "County Connection", and "Get to Know Your County Commissioner" and hire two TV Producer positions (Government Information Center)
- Increase administrative support to the Director's Office by hiring one Secretary position (Human Resources)

Responsive communications services (advertising, marketing, public relations, publications, etc.) for other County departments

- Enhance the public's awareness of county services and programs by hiring one Assistant Director and one Executive Secretary in the Marketing and Public Education Division (Government Information Center)
- Increase photographic support services to County departments and elected officials by hiring one Photographer position (Government Information Center)

Positive image of County government

- Increase the public's awareness of county activities and programs by hiring one Event Coordinator, one Mayor's Assistant, and one Photographer (County Executive Offices)

Streamlined and responsive procurement process

- Increase oversight in the purchasing division by hiring one Judicial Support Administrator 1 to approve invoices for payment and maintain inventories of supplies and their distribution to various court divisions. (Judicial Administration)

Responsive service deployment and resolution of technology problems

- Ensure timely resolution of technology problems for legislative services by hiring one System Analyst/Programmer 2 position (Enterprise Technology Services)

Motivated, dedicated workforce team aligned with organizational priorities

- Increase assistance with the implementation and maintenance of various HR programs to include succession planning, leadership education, mentoring, internship, apprenticeship, and new employee orientation programs by hiring one HR Program Developer (Human Resources)
- Improve customer service for all Public Interment Program activities by hiring one Clerk 2 to provide additional programmatic and administrative support (Medical Examiner)
- Enhance Americans with Disabilities Act training and long-term special projects by hiring one ADA Coordination Specialist to provide administrative support (Americans with Disabilities Act Coordination)
- Enhance leadership support and the handling of countywide and department-wide HR issues by hiring the Assistant Director position (Human Resources)
- Improve the autopsy protocol preparation time to 5 days from 8 days by hiring one Forensic Morgue Technician (Medical Examiner)
- Improve doctor caseloads from 250 autopsies to 200 autopsies per year by hiring two Forensic Pathologists (Medical Examiner)
- Ensure lawful compliance with civil rights requirements by hiring one Fair Employment Practices Specialist 2 to handle investigations and case resolutions (Office of Fair Employment Practices)

Five-Year Financial Outlook

- Increase the County's ability to promote employee compliance of policies and procedures for fair employment practices through training by hiring one Training Specialist 3 position (Office of Fair Employment Practices)
- Increase assistance with day-to-day operations due to growing work load demands by hiring one part-time intern position (Commission on Ethics and Public Trust)
- Increase administrative and operating support for day-to-day recruiting operations by hiring one Data Entry Specialist position (Human Resources)
- Increase the timeliness of the internal placement and recruitment process by hiring one HR Program Developer position (Human Resources)
- Enhance clerical support by hiring one Office Support Specialist to organize files, prepare payroll, and process invoices (Americans with Disabilities Act Coordination)
- Increase the Department's administrative support staff by hiring one Secretary (Strategic Business Management)
- Increase administrative support to the department by hiring one Legal Secretary and one Paralegal Specialist (County Attorney's Office)
- Enhance clerical support by hiring one Office Support Specialist to organize files, prepare payroll, and process invoices (Sustainability)

Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.)

- Improve the skills and knowledge of employees in pathology, morgue, and death investigation by adding funding for training and education (Medical Examiner)
- Increase Ocean Rescue training to meet increasing training requirements by hiring one Ocean Rescue Captain/Training Officer (Fire Rescue)

Workforce that reflects the diversity of Miami-Dade County

- Increase entry level employment opportunities available for individuals with disabilities by establishing a County Manager's ADA Outreach Intern Program that will provide training and mentoring of interns (Americans with Disabilities Act Coordination)

Sound asset management and financial investment strategies

- Ensure sound asset management and financial investment strategies by hiring six auditors (Audit and Management Services)
- Enhance the County's ability to reduce energy consumption by hiring one Energy Assessment Coordinator to establish an energy consumption plan and performance measures (Sustainability)

County processes improved through information technology (priority outcome)

- Improve the upkeep and management of technology systems at the Emergency Operations Center by hiring one Emergency Management Coordinator position (Emergency Management)
- Enhance and continue maintaining existing operating systems by hiring two full-time computer programmers to handle requests backlogs and provide additional support for operational reports (Park and Recreation)

Five-Year Financial Outlook

- Enhance information technology and clerical support by hiring one Senior System Analyst /Programmer and one Office Support Specialist to assist with implementing and maintaining department applications and organizing files and processing invoices (General Services Administration)
- Enhance IT support and programming efforts of election equipment by hiring one System Analyst Programmer position in the Voter Services Division (Elections)

Cohesive, standardized countywide financial systems and processes (priority outcome)

- Enhance the Department's ability to respond to administrative requirements associated with grant reimbursements, purchase of goods and services, timely payments to vendors, processing of personnel, budget projections, general accounting support and management information system by hiring 10 positions (Human Services)
- Increase assistance with the management and budget function by hiring three Business Analysts (Strategic Business Management)
- Improve effectiveness and ensure the Quality Management Process is successful by hiring an additional Quality Management Specialist Civilian Paramedic (Fire Rescue)
- Enhance customer services by providing full Tax Collector services to the residents of Miami-Dade County by opening the Tax Collector's South Dade Public Service Office and hiring 15 positions (Finance)

Compliance with financial laws and generally accepted accounting principles, etc.

- Improve the Finance Bureau's ability to meet increasing workload in Accounts Receivable by hiring one Account Clerk. (Fire Rescue)

Alignment of priorities throughout the organization

- Enhance voter services by hiring one Community Information Specialist position to provide logistical support of election day materials (Elections)
- Increase oversight of the Department's budget, procurement, and operational management areas by hiring one Deputy Director of Finance position (Elections)

Achievement of performance targets (priority outcome)

- Increase administrative support in the preparation and distribution of agenda packages by hiring one Agenda Supervisor, one Agenda Specialist, two Agenda Clerks II, and one Executive Secretary (Agenda Coordination)
- Enhance the County's research and policy capabilities by hiring one Environmental Analyst to develop sustainable policies (Sustainability)

Accountability to the public at every level of the organization (priority outcome)

- Improve the Department's responsiveness to legal matters by hiring one legal secretary to assist in drafting legislation, legal matters, and other miscellaneous issues. (Commission on Ethics and Public Trust)
- Improve the Department's responsiveness to ethic matters by adding two full-time Ethic's Investigators to assist in increasing workload demands (Commission on Ethics and Public Trust)

Five-Year Financial Outlook

Continuously improving government (priority outcome)

- Provide additional community outreach support and Ethics training by hiring one Community Outreach position (Commission on Ethics and Public Trust)
- Ensure the proper management of all civil legal matters by hiring one Assistant County Attorney 2 and one Assistant County Attorney 1 (County Attorney's Office)
- Enhance the management of countywide issues by adding one Executive Management Team comprised of one Assistant County Manager, one Assistant to the County Manager, and one Secretary (County Executive Offices)
- Enhance the ability to track, administer, and monitor CBO contracts by creating a service provider database (Grants Coordination)
- Improve the timely preparation of resolutions and ordinances by hiring one Planning and Zoning Services Coordinator to provide additional agenda support (Planning and Zoning)

Integrity of voter records maintained

- Provide security for election day by restoring funding for police support to provide security for ballot transportation and services and the monitoring of election sites (Elections)


Achievement of performance targets (priority outcome)

- Enhance the planning and performance analysis functions by hiring six Business Analyst positions (Strategic Business Management)

Five-Year Financial Outlook

Property Tax Supported Unfunded Service Improvements				
	2010	2011	2012	2013
Agenda Coordination	441	463	486	510
Americans with Disabilities Act Coordination	288	317	323	331
Animal Services	1,393	1,452	1,516	1,583
Audit and Management Services	496	522	549	556
Commission on Ethics and Public Trust	305	330	348	364
Community Action Agency	4,975	5,124	5,278	5,436
Community Advocacy	407	421	442	465
Consumer Services	200	248	259	270
Corrections and Rehabilitation	5,132	4,507	4,250	4,451
County Attorney's Office	554	775	814	854
County Executive Offices	464	650	683	717
Cultural Affairs	22,325	22,325	22,325	22,325
Elections	494	499	522	548
Emergency Management	618	657	687	717
Enterprise Technology Services	41	58	61	64
Fair Employment Practices	100	139	147	144
Film and Entertainment	174	180	190	200
Finance	1,347	1,712	1,813	1,918
Fire Rescue	22,015	41,879	51,046	52,862
Government Information Center	3,090	3,202	3,354	3,512
Grants Coordination	371	455	484	515
Housing and Community Development	175,075	183,575	192,475	201,775
Human Resources	377	420	441	464
Human Services	4,355	4,547	4,739	4,939
International Trade Consortium	64	42	79	46
Judicial Administration	1,509	1,593	1,640	1,688
Juvenile Services	235	277	291	305
Library	16,551	16,879	17,405	17,918
Medical Examiner	1,135	1,335	1,398	1,462
Office of the Property Appraiser	1,545	1,339	1,379	1,421
Park and Recreation	19,693	23,564	24,397	25,311
Planning and Zoning	1,248	1,502	1,575	1,648
Police	48,035	47,782	49,748	51,753
Public Works	1,984	2,315	2,404	2,519
Strategic Business Management	598	813	856	903
Total	373,226	407,490	429,996	446,086

SUSTAINABLE INITIATIVES

The following is a sample of the sustainable initiatives we have highlighted in the Adopted Budget. Throughout the document, programs, projects and functions which support a more ecologically, economically, and socially sensitive approach toward resource use, are delineated with a tree symbol ()

POLICY FORMULATION

County Executive Offices

- In February 2009, President Obama approved the American Recovery and Reinvestment Act of 2009 (ARRA) to help spur the economy; since its approval, Miami-Dade County has submitted over \$200 million in grant applications and secured over \$145 million for projects relating to sustainable initiatives, housing projects, transportation improvements, workforce development, and criminal justice
- In March 2009, the Board of County Commissioners approved a public-private partnership between the County, the City of Miami and the Marlins to construct a 37,000 seat retractable roof baseball stadium on the site of the former Orange Bowl in the City of Miami; completion of the ballpark stadium, which is being designed and constructed to LEED Silver standards, is projected for April 2012

PUBLIC SAFETY

Animal Services

- ASD, in partnership with General Services Administration, will continue planning and design of a LEED certified facility retrofit for a new animal shelter, estimated at \$16.750 million; \$12.750 million is funded through a combination of Building Better Communities (BBC) General Obligation Bond proceeds (\$7.0 million) and estimated proceeds from the sale of the existing facility (\$5.75 million); the \$4.0 million balance will come from future financing; during FY 2009-10, the department will work with the Office of Strategic Business Management and the Office of Capital Improvements to assess funding alternatives for the successful completion of this project

Corrections and Rehabilitation

- In FY 2007-08, the Pre-Trial Detention Center renovations Professional Services Agreement Contract was awarded for programming, schematic design development, construction documents, permitting, bidding and award, and construction administration services for the critical repairs/renovations of the following critical areas: crawl space clean up; building structural envelope improvements; and renovation of the existing kitchen including design for a temporary kitchen that will be required during the construction; work continues funded through the Building Better Communities General Obligation Bond Program (BBC); renovations will employ sustainable building principles (\$47 million)
- The Department's Master Plan was completed in May 2008; it identifies different options and strategies for meeting the future needs of the Department, including the construction of the Krome Detention Center (\$330 million); the BBC allocation for this project is \$90 million; currently the Department is working with the Office of Strategic Business Management to identify future financing (\$240 million) to complete funding of the construction of a 2,000 bed correctional facility, with centralized support services for the entire system (Phase 1) and future development phases of the Krome property; facility construction will utilize LEED certified elements

Juvenile Services

- In FY 2008-09 the Department purchased and installed a new case management software system that improves the ability to process, manage, and report juvenile arrest, assessment, and referral data; the system replaces several other electronic applications and decreases the need for paper documents (\$575,000)

Police

- In FY 2009-10 the Miami-Dade Police Department will continue the construction of the Northside Police Station including a light fleet maintenance and fueling facility funded from Building Better Communities General Obligation Bond Program (BBC) (\$10 million), Criminal Justice Bond interest (\$5.55 million), Police Impact Fees (\$2 million), and BBC interest (\$3.520 million); facility construction will utilize LEED certified elements

TRANSPORTATION

Consumer Services

- The FY 2009-10 Adopted Budget includes \$28,000 from the Department of Solid Waste Management for the Florida Yards and Neighborhoods Program; \$111,000 from the Department of Environmental Resources Management for environmental education services and the Florida Yards and Neighborhoods Program; \$254,000 from the WASD for the Landscape Irrigation Water Conservation Project

RECREATION AND CULTURE

Cultural Affairs

- In FY 2009-10, the department will implement their E-grants management software system that will make the Department's programs and services faster and easier to access with automated grants tracking and documentation

Library

- As part of the Department's initiative on going green, on Earth Day 2009, the Department eliminated the use of plastic bags and replaced them with environmentally friendly canvass bags; in FY 2009-10 the Department will complete the design of the first LEED certified library in Miami-Dade County; the Northeast Branch Library currently under design will be a silver certified library facility - the first green certified library facility in the County

Park and Recreation

- In FY 08-09, the Department's Green Team completed a light-emitting diode (LED) energy efficiency lighting project, purchased environmentally preferable cleaning supplies and propane powered lawn mowers; and recycled plastic, cardboard, cell phones, fluorescent bulbs, paper and toner cartridges, tires, automobile batteries and waste oil

Vizcaya Museum and Gardens

- During FY 2009-10, Vizcaya will continue to use Building Better Communities General Obligation Bond funding to restore and enhance the facility including cafe and shop renovation, electrical and storm water upgrades, and structural repairs to the Main House basement and Casino Mound; renovations will employ sustainable building principles (\$14.735 million)

NEIGHBORHOOD AND UNINCORPORATED AREA

Building Code Compliance

- In FY 2009-10, BCCO will explore the incorporation of green sustainable attributes into the Notice of Acceptance documents

Environmental Resources Management

- In FY 2009-10, DERM will improve the quality of life for all Miami-Dade County residents by offering free trees to plant in the community through the Adopt-a-Tree Program, funded by the State Tree Canopy Program (\$76,000)
- In FY 2009-10, DERM will maintain and improve beaches which will enhance quality of life and increase tourism through the Miami-Dade County Beach Erosion and Renourishment Program (\$20.636 million), funded from the BBC Bond Program (\$5.818 million), Army Corps of Engineers (\$9 million), and State Beach Erosion Control Funds (\$5.818 million)

- In FY 2009-10, the Department will ensure that environmentally endangered lands are protected and continue to thrive as native habitats through the Environmentally Endangered Lands (EEL) Program by purchasing land (\$4.459 million), planning and designing native habitats (\$1.058 million), and managing land within the EEL Program (\$3.031 million); funding will be provided from the Building Better Community (BBC) Bond Program (\$4.502 million), departmental trust funds (\$2 million), and from EEL interest earnings (\$1.792 million), and state grants (\$254,000)
- In FY 2009-10, the Department will improve the quality of life for all Miami-Dade County residents by managing annual Bayanza beach and park clean up event
- In FY 2009-10, the Department will provide direct technical support to implement the County's sustainability plan and back office support to the Office of Sustainability

Solid Waste Management

- In FY 2009-10, the Department will continue disposal operations (\$106.757 million - including the Resources Recovery Contract); maintain the transfer system for trash, garbage, and residue (\$32.3 million); continue residential enforcement litter programs and illegal dumping clean-up (\$7.446 million)
- The Department completed implementation of the single stream Recycling Program in the Waste Collection Service Area in January 2009; 11 municipalities re-entered the program with long-term interlocal agreements
- The Department will complete Phase 1 and begin Phase 2 of the development of a long-term Solid Waste Master Plan by July 2010 (\$1.455 million-total cost)
- The FY 2009-10 Adopted Budget includes the continuation of the contract with Veolia / Montenay Power Corporation to operate and maintain the County's Resources Recovery facility (\$80.107 million) and other supplemental contracts and staffing to support the Resources Recovery operation (\$935,000)
- The FY 2009-10 Adopted Budget includes the procurement of 39 heavy fleet vehicles (\$10.678 million) of which ten hybrid automated garbage trucks are under consideration for purchase (\$3.333 million total cost with \$830,000 in grant funding)

Water and Sewer

- In FY 2009-10, the Department will achieve its energy consumption reduction goals by developing an energy management program that determines the appropriateness of facilities lighting and controls, studies operational equipment energy consumption, implements an Energy Star Power Plan, and utilizes an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- In FY 2009-10, the Department will continue implementation of wastewater system capital projects (\$337.5 million in FY 2009-10, \$4.7 billion all years), including but not limited to BBC Bond Program projects (\$7.4 million in FY 2009-10, \$94.6 million all years); major wastewater system projects include Wastewater Treatment Plants-Effluent Reuse (\$33.9 million in FY 2009-10, \$1.3 billion all years); South District Wastewater Treatment Plant-High Level Disinfection (\$147.6 million in FY 2009-10, \$591.1 million all years); Peak Flow Management Facilities (\$16 million in FY 2009-10, \$1.1 billion all years); Sanitary Sewer Systems Extension (\$21.3 million in FY 2009-10, \$140.6 million all years); Outfall Legislation (\$1 million in FY 2009-2010, \$475 million in all years); North District Wastewater Treatment Plant (\$3.3 million in FY 2009-2010; \$118 million in all years); and Central District Wastewater Treatment Plant (\$12.3 million in FY 2009-2010, \$101 million in all years)
- In FY 2009-10, the Department will continue implementation of water system capital projects (\$151.936 million in FY 2009-10, \$1.675 billion all years), including but not limited to Building Better Communities (BBC) Bond Program projects (\$8.4 million in FY 2009-10, \$112.2 million all years); major water system projects include South Miami Heights Water Treatment Plant and Wellfield (\$16.6 million in FY 2009-10, \$95.5 million all years); Water Distribution System Extension Enhancements (\$22.8 million in FY 2009-10, \$280.2 million all years); Water Treatment Plant - Floridian Reverse Osmosis (\$10.8 million in FY 2009-10, \$83.1 million all years); Wellfield Improvements (\$8.9 million in FY 2009-10, \$131.5 million all years), and Safe Drinking Water Act Modifications (\$15.5 million in FY 2009-10, \$454.9 million all years)

HEALTH AND HUMAN SERVICES

Housing Finance Authority

- As part of the County's sustainability initiatives, the Department will continue to introduce home buyers, developers, and lenders to affordable green building initiatives and new building techniques to help reduce housing and maintenance costs and improve environmental health

ENABLING STRATEGIES

Agenda Coordination

- During FY 2008-09 OAC continues to find ways to reduce the number of agenda kits printed in an effort to move towards paperless agendas; a pilot program was instituted to provide Committee and Commission agenda items electronically to members of the Administration; all printed copies of the agenda for the Administration will be eliminated by the end of FY 2008-09

Enterprise Technology Services

- In FY 2008-09, electronic paystubs were made available online; employees have been encouraged to opt out of receiving paper paystubs, thereby reducing the amount of paper consumption
- In FY 2008-09, ETSD implemented an on-line application, e-PSR, to replace the paper-based internal Procurement
- In FY 2008-09, ETSD, along with HR, implemented e-PAR, an on-line application that eliminates the hard copy Payroll and Attendance Record (PAR); in addition to ETSD and HR, e-PAR will be implemented in DPM, GIC, DERM and Finance; e-PARs will reduce printing expenses and costs associated with PAR distribution, collection, data entry, and storage
- In FY 2008-09, one hundred percent of computer purchases were compliant with Energy Star Standards; 10% of new telephone purchases were restriction of hazardous substances (RoHS) compliant; 85% of telephone equipment purchases were refurbished; 35% of surplus wireless equipment were recycled elsewhere; and 30% of surplus wireless equipment were donated to the Dial-A-Life program

Finance

- As part of the County's sustainability initiatives, the Finance Department is pursuing initiatives and programs with a more ecologically, economically, and socially sensitive approach to transacting business with the County; this includes recycling efforts and using technology, resulting in a more streamlined process that utilizes less paper or storage space

General Services Administration

- In FY 2009-10, beginning with the Coral Gables Courthouse and Lightspeed Facility, all new roof projects will incorporate green technology and materials, including special coating that merits FPL energy rebates for efficiency
- In FY 2009-10, Fleet Management will continue to implement strategies to reduce fuel consumption by continuing the purchase of hybrid vehicles, implementing anti-idling technologies, and pursuing grant opportunities related to fuel reduction technologies and equipment
- In FY 2009-10, GSA will complete the LEED designs for the Caleb Center Courtroom Annex and Parking Garage, West Lot Facility, and the Wynwood/Allapattah Neighborhood Service Center, begin construction on the LEED Certified Childrens Courthouse and Northeast Library, and complete the LEED certified GSA Trade Shops
- In FY 2009-10, Materials Management will become a Green Certified Printer through the use of chemical-free plates, vegetable-based inks and citrus-based cleaners (\$8,000)
- In FY 2009-10, the Department will work with Florida Power and Light (FPL) on a smart metering pilot program that will monitor energy consumption to identify potential cost savings; if successful, GSA will expand the program to all GSA-managed facilities

- In FY 2009-10, the Design and Construction Services Division will continue to provide professional staff training in LEED certification (\$22,000)
- In FY 2009-10, the Fleet Management Division will complete the underground fuel storage replacement program to comply with the Environmental Protection Agency requirement with the installation of tank replacements at Amelia Earhart Fueling Facility, and Larry and Penny Thompson Park fuel stations

Office of the Property Appraiser

- As part of the County's sustainability initiatives, the Office reduced paper use by over 3 million pieces annually through the implementation of Electronic Document Management System

Strategic Business Management

- As part of the County's sustainability initiatives, the Department will be eliminating a total of 16 printers, reducing the need for maintenance and supplies associated with those printers and generating a savings of \$40,000 over a five year period; because the budget is available on-line, the number of budget books printed will be reduced from 400 to 350

Sustainability

- In FY 2009-10, the Office will develop a Sustainability Plan that will create annual targets and initiatives, which resulted from its participation in ICLEI Local Governments for Sustainability pilot program for sustainability planning process
- The FY 2009-10 Adopted Budget includes funding from the Energy Efficiency and Conservation Block Grant (EECBG) for four positions to coordinate and assist with the planning and evaluating of energy efficiency projects Countywide, provide outreach and educational training that promotes energy efficiency, and administer a Revolving Energy Efficiency Revolving Loan Fund for County departments and private sector businesses (\$3.644 million in FY 2009-10, \$12.524 million all years)

Adopted Budget Ordinance Appropriation Schedules



Approved _____ Mayor
Veto _____
Override _____

Agenda Item A
Amended

ORDINANCE NO. 09-82

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE
COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL
YEAR COMMENCING OCTOBER 1, 2009 AND ENDING
SEPTEMBER 30, 2010; LEVYING ALL TAXES SO PROVIDED;
PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE
DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE
COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter
200, Florida Statutes, as amended, the millage fixed and determined by the Board of County
Commissioners as necessary to be levied in order to raise the amounts required by the
Countywide General Fund budget are hereby ratified, confirmed and approved in every
particular, and the total millage for all County operating purposes is fixed at 4.8379 mills on the
dollar of taxable value of all property in Miami-Dade County, Florida, for the 2009-10 fiscal year.
This millage is 11.27 percent below the state-defined rolled-back rate computed pursuant to
Section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance
is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days
after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective
only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
COUNTY OF COCONINO, ARIZONA
SEP 22 2009

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as
to form and legal sufficiency. ATC

ORD/ITEM A Adopted

Approved _____ Mayor
Veto _____
Override _____

Agenda Item B
As Amended 9-17-09

ORDINANCE NO. 09-83

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009 AND ENDING SEPTEMBER 30, 2010; PROVIDING A SHORT TITLE; INCORPORATING THE 2009-10 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MAYOR TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING SECTION 2-1799(a)2 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA RELATING TO EXPENDITURES OF EMERGENCY CONTINGENCY RESERVE FUNDS; AMENDING SECTION 2-1503 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA RELATING TO THE INTERNATIONAL TRADE CONSORTIUM MEMBERSHIP; AMENDING THE CODE OF MIAMI-DADE COUNTY, FLORIDA, TO CHANGE THE NAMES OF "OFFICE OF NEIGHBORHOOD COMPLIANCE" AND THE "BUILDING DEPARTMENT" TO "BUILDING AND NEIGHBORHOOD COMPLIANCE DEPARTMENT"; REPEALING RESOLUTION NOS. R-829-06 AND R-1225-86; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2009-10 Miami-Dade County Countywide Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2009. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended as follows:

(i) to reflect the transfer of \$4.886 million in additional General Fund Revenue from the transfer of Countywide Emergency Contingency Reserve to reinstate the 3.5 percent Maintenance of Effort contribution to the Miami-Dade Transit Agency; (ii) to include all of the applicable changes contained in the September 17, 2009 memorandum entitled "Information for Second Budget Hearing – FY 2009-10 Proposed Budget" and the supplemental memorandum dated the same date entitled "Supplemental Information for Second Budget Hearing – FY 2009-10 Proposed Budget" (collectively, the "Supplemental Memorandum"); (iii) to remove \$371,000 of the proposed appropriation to the Commission on Human Rights division of the Office of Human Rights and Fair Employment Practices or its successor office, together with the revenues supporting such appropriation and the 4 budgeted positions, and said amount, revenues and budgeted positions shall be appropriated with the proposed transfer to the Office of Community Advocacy; (iv) to remove the total proposed appropriation to the Teen Court Division of the Juvenile Services Department, together with the revenues supporting such appropriation and the 14 budgeted positions, and said amount, revenues and budgeted positions shall be appropriated with the proposed transfer to the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan); and (v) to remove the total proposed appropriation to the Department of Housing and Community Development, together with the revenues supporting such appropriation and the 3 budgeted positions associated with the proposed transfer of the Affordable Housing Program from the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan), and said amount, revenues and budgeted positions shall be appropriated to the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan). The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as

limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered

appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 8. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 9. The Board waives the voting requirements and the plan for replenishment of reserve funding as specified in Section 2-1799(a)2 of the Code of Miami-Dade County, Florida and authorizes the utilization of the Emergency Contingency Reserve Fund as specified in this Budget.

Section 10. To effectuate the consolidation of functions necessary to achieve reductions in the budget of the International Trade Consortium (ITC) provided by this ordinance, the Miami-Dade Sister Cities Coordinating Council is hereby abolished as an independent board; the authority, duties and responsibilities of the Miami-Dade Sister Cities Coordinating Council shall hereafter be vested in the ITC governing board; the current members of the Miami-Dade Sister Cities Coordinating Council will hereafter become ex-officio members of the ITC governing board for a period of one (1) year from the effective date of this ordinance at which time such ex-officio members' term on the ITC governing board shall expire; to implement such action, Section

2-1503 of the Code of Miami-Dade County is amended to read as follows¹: Section 2-1503 Appointment and Tenure (a) *Composition*. The voting members of the ITC governing board shall be appointed as follows: The Chairperson of the Board of County Commissioners shall appoint the Chairperson of the ITC who shall be a member of the County Commission. The Chairperson of the County Commission shall also appoint the Vice-Chairperson of the ITC who shall be a well-respected member of the business community. The Mayor of Miami-Dade County shall appoint three (3) voting members to the ITC. Each member of the BCC, with the exception of the Chairperson of the County Commission, shall appoint one (1) voting member to the ITC. The Chairperson of the ITC shall appoint one (1) voting member. In addition, the following organizations shall each appoint one (1) voting member to the ITC: Greater Miami Chamber of Commerce, Mayor's African Trade Task Force, Enterprise Florida Inc., Miami International Airport, Port of Miami, the Greater Miami Convention and Visitors Bureau, the Beacon Council, Latin Chamber of Commerce (CAMACOL), Miami-Dade Chamber of Commerce, World Trade Center, Florida International Bankers Association, the Florida Custom Brokers and Freight Forwarders Association, the District Export Council, and the Foundation for Democracy in Africa. ITC members appointed by the above listed organizations must be members of the board of directors of said organizations and not paid staff members with the exception of the appointees of Miami International Airport, Port of Miami, and a representative of Enterprise Florida, Inc. Voting members of Miami International Airport and the Port of Miami shall be appointed by the County Manager. The ITC shall retain the existing members of the ITC governing board until the expiration of their terms. ~~[[The Chair of the Miami-Dade Sister Cities Coordinating Council shall also serve as voting members of the ITC.]]~~

Section 11. [Intentionally omitted]

Section 12. All references to "Office of Neighborhood Compliance" in the Code of Miami-Dade County, including Article LXXIA of the Code of Miami-Dade County, are hereby

¹ Words stricken through and/or ~~[[double bracketed]]~~ shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. Remaining provisions are now in effect and remain unchanged.

amended to change the department's name referenced therein from "Office of Neighborhood Compliance" to the "Building and Neighborhood Compliance Department".

Section 13. All references to "Building Department" in the Code of Miami-Dade County, including Article XC of the Code of Miami-Dade County, are hereby amended to change the department's name referenced therein from "Building Department" to the "Building and Neighborhood Compliance Department".

Section 14. The Board repeals Resolution No. 829-06 directing the County Manager to allocate and fund fifty thousand (\$50,000) from the County budget for the Roxcy Bolton Rape Treatment Center and Resolution No. 1225-86, as amended by Resolution No. R-1364-91, establishing the Minority Business Development Conference Trust Fund and authorizes the County Manager to transfer the trust fund balance toward the operations budget of the Small Business Development Department for FY 2009-10.

Section 15. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 16. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Section 2-1796.


Section 17. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 18. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 19. This ordinance does not contain a sunset provision.

Section 20. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Sections 10, 12 and 13 of this Ordinance shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as  to form and legal sufficiency. _____

ORD/ITEM B Adopted

COUNTYWIDE GENERAL FUND REVENUE

	Net* 2009-10 <u>Budget</u>
<u>TAXES</u>	
General Property Tax (Tax Roll: \$222,141.817,140)	\$1,020,964,000
Local Option Gas Tax	40,667,000
Ninth Cent Gas Tax	<u>10,439,000</u>
Subtotal	<u>\$1,072,070,000</u>
<u>OCCUPATIONAL LICENSES</u>	
Business Taxes	<u>\$4,550,000</u>
Subtotal	<u>\$4,550,000</u>
<u>INTERGOVERNMENTAL REVENUES</u>	
State Sales Tax	\$51,693,000
State Revenue Sharing	26,449,000
Gasoline and Motor Fuels Tax	12,130,000
State Crime Lab Reimbursement	699,000
Alcoholic Beverage Licenses	587,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$92,969,000</u>
<u>CHARGES FOR SERVICES</u>	
Sheriff and Police Fees	\$2,834,000
Other	<u>500,000</u>
Subtotal	<u>\$3,334,000</u>
<u>INTEREST INCOME</u>	
Interest	<u>\$3,600,000</u>
Subtotal	<u>\$3,600,000</u>

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	Net* 2009-10 <u>Budget</u>
<u>OTHER</u>	
Administrative Reimbursements	\$35,123,000
Transfer from Emergency Contingency Reserve	\$20,634,000
Miscellaneous	<u>1,521,000</u>
Subtotal	<u>\$57,278,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$43,907,000</u>
Subtotal	<u>\$43,907,000</u>
Total	<u>\$1,277,708,000</u>

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES

	<u>2009-10</u> <u>Budget</u>
County Executive Office	5,505,000
Board of County Commissioners (BCC)	12,322,000
County Attorney	12,716,000
Animal Services	1,351,000
Clerk of Court	3,972,000
Corrections and Rehabilitation	300,775,000
Emergency Management	2,232,000
Miami-Dade Fire Rescue	25,412,000
Judicial Administration	21,896,000
Juvenile Services	8,073,000
Legal Aid	1,312,000
Medical Examiner	8,854,000
Miami-Dade Police	165,304,000
Non-departmental - Public Safety	15,049,000
Transit	148,071,000
Non-departmental - Transportation	167,000
Cultural Affairs	480,000
Park and Recreation	45,432,000
Non-departmental - Recreation and Culture	2,543,000
Planning and Zoning	2,677,000
Public Works	22,133,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	656,000
Community Action Agency	9,909,000
Community Advocacy	944,000
Homeless Trust	93,000
Human Services	32,614,000
Public Health Trust	158,478,000
Non-departmental - Health and Human Services	24,214,000
Housing and Community Development	425,000
Consumer Services	1,145,000
Film and Entertainment	293,000
International Trade Consortium	813,000
Miami-Dade Economic Advisory Trust	850,000
Non-departmental - Economic Development	47,986,000

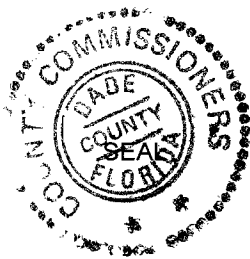
COUNTYWIDE GENERAL FUND EXPENDITURES (cont'd)

	<u>2009-10 Budget</u>
Agenda Coordination	529,000
Americans with Disabilities Act Coordination	351,000
Audit and Management Services	3,127,000
Commission on Ethics and Public Trust	1,867,000
Elections	17,580,000
Enterprise Technology Services	27,152,000
Fair Employment Practices	690,000
General Services Administration	36,836,000
Government Information Center	9,295,000
Grants Coordination	2,756,000
Human Resources	7,053,000
Inspector General	1,047,000
Property Appraisal	27,656,000
Strategic Business Management	2,812,000
Sustainability	509,000
Non-departmental - Enabling Strategies	<u>53,752,000</u>
Total	<u>\$1,277,708,000</u>

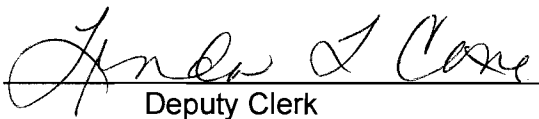
STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 09-85 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2009 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this
16th day of October , A.D., 2009 .



HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida

By: 
Deputy Clerk

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI COUNTY, FLORIDA
Approved _____
Veto _____
Override _____

Mayor

Agenda Item C
Amended

ORDINANCE NO. 09-84

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009 AND ENDING SEPTEMBER 30, 2010; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Unincorporated Municipal Service Area (UMSA) budget is hereby ratified, confirmed and approved in every particular, and the total millage for UMSA purposes is fixed at 2.0083 mills on the dollar of taxable value of all property within the Unincorporated Municipal Service Area in Miami-Dade County, Florida, for the 2009-10 fiscal year. This millage is 10.55 percent below the state-defined rolled-back rate computed pursuant to Section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as
to form and legal sufficiency.

RAC

ORD/ITEM C Adopted

ORIGINAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA
Approved _____ Mayor
Veto _____
Override _____

Agenda Item D
As Amended 9-17-09

ORDINANCE NO. 09-85

ORDINANCE APPROVING AND ADOPTING THE UNINCORPORATED MUNICIPAL SERVICE AREA FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009, AND ENDING SEPTEMBER 30, 2010; PROVIDING A SHORT TITLE; INCORPORATING THE 2009-10 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MAYOR TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING SECTION 2-1799(a)2 OF THE CODE OF MIAMI-DADE COUNTY RELATING TO EXPENDITURES OF EMERGENCY CONTINGENCY RESERVE FUNDS; AMENDING CODE OF MIAMI-DADE COUNTY, FLORIDA, TO CHANGE THE NAMES OF "OFFICE OF NEIGHBORHOOD COMPLIANCE" AND THE "BUILDING DEPARTMENT" TO "BUILDING AND NEIGHBORHOOD COMPLIANCE DEPARTMENT"; AND REPEALING RESOLUTION NOS. R-829-06 AND R-1225-86; SUPERSEDING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN CODE AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2009-10 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for the Unincorporated Municipal Service Area of Miami-

Dade County, Florida, for the fiscal year commencing October 1, 2009. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include all of the applicable changes contained in the September 17, 2009, memorandum from the County Manager entitled "Information for Second Budget Hearing – 2009-10 Proposed Budget" and the supplemental memorandum dated the same date entitled "Supplemental Information for Second Budget Hearing – FY 2009-10 Proposed Budget".

Section 3. The Unincorporated Municipal Service Area budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes and Ordinance No. 07-45, as amended. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The Board waives the voting requirements and the plan for replenishment of reserve funding as specified in Section 2-1799(a)2 of the Code of Miami-Dade County, Florida and authorizes the utilization of the Emergency Contingency Reserve Fund as specified in this Budget.

Section 10. All references to “Office of Neighborhood Compliance” in the Code of Miami-Dade County, including Article LXXIA of the Code of Miami-Dade County, are hereby amended to change the department’s name referenced therein from “Office of Neighborhood Compliance” to “Building and Neighborhood Compliance Department”.

Section 11. All references to the “Building Department” in the Code of Miami-Dade County, including Article XC of the Code of Miami-Dade County, are hereby amended to change the department’s name referenced therein from the “Building Department” to “Building and Neighborhood Compliance Department”.

Section 12. The Board repeals Resolution No. 829-06 directing the County Manager to allocate and fund fifty thousand (\$50,000) from the County Budget for the Roxcy Bolton Rape Treatment Center and Resolution No. 1225-86 establishing the Minority Business Development Conference Trust Fund and authorizes the County Manager to transfer the trust fund balance toward the operations of the Small Business Development Department for FY 2009-10.

Section 13. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 14. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 15. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Section 2-1796.


Section 16. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 17. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 18. This ordinance does not contain a sunset provision.

Section 19. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Sections 10 and 11 of this Ordinance shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM D Adopted

**UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE**

	NET* 2009-10 <u>BUDGET</u>
<u>TAXES</u>	
General Property Tax (Tax Roll: \$68,236,064,758)	\$130,186,000
Utility Tax	66,798,000
Communications Services Tax	43,796,000
Franchise Tax	<u>52,407,000</u>
Subtotal	<u>\$293,187,000</u>
 <u>OCCUPATIONAL LICENSES</u>	
Business Taxes	<u>\$1,950,000</u>
Subtotal	<u>\$1,950,000</u>
 <u>INTERGOVERNMENTAL REVENUES</u>	
State Sales Tax	\$60,486,000
State Revenue Sharing	45,800,000
Alcoholic Beverage Licenses	<u>264,000</u>
Subtotal	<u>\$106,550,000</u>
 <u>CHARGES FOR SERVICES</u>	
Sheriff and Police Fees	<u>\$1,102,000</u>
Subtotal	<u>\$1,102,000</u>
 <u>INTEREST INCOME</u>	
Interest	<u>\$900,000</u>
Subtotal	<u>\$900,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE (cont'd)**

	<u>NET*</u> <u>2009-10</u> <u>BUDGET</u>
<u>OTHER</u>	
Administrative Reimbursements	\$14,347,000
Transfer from Emergency Contingency Reserve	14,637,000
Miscellaneous	<u>620,000</u>
Subtotal	<u>\$29,604,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$679,000</u>
Subtotal	<u>\$679,000</u>
Total	<u>\$433,972,000</u>

*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA
EXPENDITURES**

	<u>2009-10 Budget</u>
County Executive Office	\$2,247,000
Board of County Commissioners (BCC)	5,033,000
County Attorney	5,194,000
Miami-Dade Police	305,819,000
Non-departmental – Public Safety	16,789,000
Park and Recreation	14,594,000
Non-departmental - Recreation and Culture	679,000
Building and Neighborhood Compliance	5,376,000
Planning and Zoning	2,166,000
Public Works	8,168,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	655,000
Non-departmental - Economic Development	882,000
Agenda Coordination	216,000
Americans with Disabilities Act Coordination	145,000
Audit and Management Services	1,278,000
Enterprise Technology Services	11,090,000
Fair Employment Practices	264,000
General Services Administration	15,117,000
Government Information Center	3,797,000
Grants Coordination	504,000
Human Resources	2,883,000
Strategic Business Management	1,233,000
Non-departmental - Enabling Strategies	<u>29,843,000</u>
 Total	 <u>\$433,972,000</u>

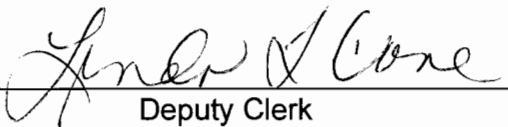
STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 09-83 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2009 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this
16th day of October , A.D., 2009 .



HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida

By: 
Deputy Clerk

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

Approved _____ Mayor
Veto _____
Override _____

Agenda Item E
Amended

ORDINANCE NO. 09-86

ORDINANCE APPROVING, ADOPTING AND RATIFYING FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009 ENDING SEPTEMBER 30, 2010 MILLAGE FOR COUNTYWIDE BONDED DEBT SERVICE, MILLAGE FOR MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT BONDED DEBT SERVICE, MILLAGE FOR MIAMI-DADE LIBRARY SYSTEM OPERATING PURPOSES AND MILLAGE FOR MIAMI-DADE FIRE RESCUE SERVICE DISTRICT OPERATING PURPOSES; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY SYSTEM; PROVIDING SEVERABILITY; AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millages fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by Countywide bonded debt service and the Miami-Dade Fire and Rescue Service District bonded debt service are hereby ratified, confirmed and approved in every particular. The total millage for all Countywide bonded debt service purposes for the 2009-10 fiscal year is fixed at 0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt service purposes for the 2009-10 fiscal year is fixed at 0.042 mills on the dollar of taxable value for all property in the Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida.


Section 2. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Miami-

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 8. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM E Adopted

CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA
Approved _____ Mayor
Veto _____
Override _____

Agenda Item F
As Amended 9-17-09

ORDINANCE NO. 09-87

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT RATES AND BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009, AND ENDING SEPTEMBER 30, 2010; PROVIDING A SHORT TITLE; INCORPORATING THE FY 2009-10 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; CONTINUING ON A PROVISIONAL BASIS THE FY 2008-09 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MAYOR TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF LOCAL BUSINESS TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MAYOR TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; REPEALING RESOLUTION NO. R-829-06 AND R-1225-86; SUPERSEDING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2009-10 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2009. Said proposed budget document as submitted to the Board of

County Commissioners ("Board") is incorporated herein by reference and is amended as follows: (i) to reflect the transfer of \$4.886 million in additional General Fund Revenue from the transfer of Countywide Emergency Contingency Reserve to reinstate the 3.5 percent Maintenance of Effort contribution to the Miami-Dade Transit Agency; (ii) to include all of the applicable changes contained in the September 17, 2009 memorandum entitled "Information for Second Budget Hearing – FY 2009-10 Proposed Budget" and the supplemental memorandum dated the same date entitled "Supplemental Information for Second Budget Hearing – FY 2009-10 Proposed Budget" (collectively, the "Supplemental Memorandum"); (iii) to remove \$371,000 of the proposed appropriation to the Commission on Human Rights division of the Office of Human Rights and Fair Employment Practices or its successor office, together with the revenues supporting such appropriation and the 4 budgeted positions, and said amount, revenues and budgeted positions shall be appropriated with the proposed transfer to the Office of Community Advocacy; (iv) to remove the total proposed appropriation to the Teen Court Division of the Juvenile Services Department, together with the revenues supporting such appropriation and the 14 budgeted positions, and said amount, revenues and budgeted positions shall be appropriated with the proposed transfer to the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan); and (v) to remove the total proposed appropriation to the Department of Housing and Community Development, together with the revenues supporting such appropriation and the 3 budgeted positions associated with the proposed transfer of the Affordable Housing Program from the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan), and said amount, revenues and budgeted positions shall be appropriated to the Miami-Dade Economic Advocacy Trust (formerly known as Metro-Miami Action Plan). The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 3. The budget proposed, including the five-year financial plan contained therein, is hereby approved and adopted, including the budgets for Special Assessment

Districts, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the

fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Board repeals Resolution No. 829-06 directing the County Manager to allocate and fund fifty thousand (\$50,000) from the County Budget for the Roxcy Bolton Rape Treatment Center and Resolution No. 1225-86, as amended by Resolution No. R-1364-91, establishing the Minority Business Development Conference Trust Fund and authorizes the County Manager to transfer the trust fund balance toward the operations budget of the Small Business Development Department for FY 2009-10.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be subsequently amended by Board action during the fiscal year.

Section 8. The revised Implementing Order setting the Miami-Dade Seaport Department rates, fees and charges as reflected in attachment A is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 9. The revised Implementing Order setting the Department of Environmental Resources Management fees as reflected in attachment B are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 10. The revised Implementing Order setting Animal Services Department fees as reflected in attachment C is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 11. The revised Implementing Order setting Department of Solid Waste Management service levels and fees as reflected in attachment D is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 12. The revised Implementing Order setting Library Department fees as reflected in attachment E is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 13. The revised Implementing Order setting the Building and Neighborhood Compliance Department fees as reflected in attachment F is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 14. The revised Implementing Order setting the Consumer Services Department fees as reflected in attachment G is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 15. The revised Implementing Order setting Water and Sewer Department rates, fees, and charges as detailed in the Supplemental Memorandum as alternative 3 is approved and is attached as attachment H, which attachment H is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 16. The revised Implementing Order setting Planning and Zoning Department fees as reflected in attachment I is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 17. The revised Implementing Order setting the Corrections and Rehabilitation Department fees as reflected in attachment J is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 18. The revised Implementing Order setting the Parks and Recreation Department fees as reflected in attachment K is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 19. The revised summary of Building Code Compliance fees and charges as reflected in attachment L is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 20. The revised summary of Aviation rates, fees and charges as reflected in attachment M are made part hereof and these rates, fees and charges may be amended by motion of the Board at a later date.

Section 21. The revised annual Special Taxing District rates as reflected in attachment N are approved and made a part hereof. These rates for the referenced Special Taxing Districts are hereby levied.

Section 22. The pay rates set forth in the FY 2008-09 Pay Plan shall remain in effect until such time as the Board decides to place in effect the rates listed on the 2009-10 Pay Plan.

Section 23. All allocations and reallocations of bond proceeds and interest earnings included in the 2009-10 Proposed Capital Budget and Multi-Year Capital Plan are hereby authorized.

Section 24. The County Mayor, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 25. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to Section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2009-10 fiscal year.

Section 26. The Finance Director is hereby authorized to make payment of local business tax surcharge revenues for FY 2009-10 to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 27. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 28. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 29. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 30. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.


Section 31. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Section 2-1796.

Section 32. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 33. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 34. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM F second reading

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 09-87 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2009 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this
16th day of October , A.D., 2009 .



HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida

By: 
Deputy Clerk

COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND
(Fund 010, Subfund 020)

	<u>2009-10</u>
Carryover	\$70,000,000
Transfer from Various Departments	17,350,000
Interest Earnings	<u>1,750,000</u>
Total	<u>\$89,100,000</u>

Expenditures:

Transfer to Countywide General Fund (Fund 010, Subfund 010)	\$43,907,000
Transfer to UMSA General Fund (Fund 010, Subfund 010)	11,421,000
Countywide Emergency Contingency Reserve*	<u>33,772,000</u>
Total	<u>\$89,100,000</u>

*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

UMSA EMERGENCY CONTINGENCY RESERVE FUND
(Fund 010, Subfund 021)

	<u>2009-10</u>
Carryover	\$3,137,000
Interest Earnings	<u>79,000</u>
Total	<u>\$3,216,000</u>

Expenditures:

Transfer to UMSA General Fund (Fund 010, Sub fund 010)	<u>\$3,216,000</u>
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FIRE RESCUE
Fire Rescue District
(Fund 011, Subfund 111)

	<u>2009-10</u>
Property Taxes (Tax Roll:132,173,049,648)	\$274,370,000
Carryover	21,921,000
Ground Transport Fees	24,000,000
Plans Review and Permit Fees	4,800,000
Inspection Fees	4,200,000
Other Fire Prevention Fees	625,000
Special Services Revenue	1,600,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,600,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Interest	1,800,000
Rental Office Space	260,000
Transfer from GSA Vehicle Replacement Trust Fund (Fund 030, Subfund 001)	2,500,000
Miscellaneous	<u>386,000</u>
Total	<u>\$340,790,000</u>

Expenditures:

Fire Protection and Emergency Medical Rescue Operations	\$320,783,000
Administrative Reimbursement	10,427,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, 214103, and 298502)	4,590,000
Transfer to Anti-Venom Program (Fund 011, Subfund 118)	211,000
Transfer to Emergency Contingency Reserve (Fund 010 -020)	4,122,000
Reserve for Tax Equalization	<u>657,000</u>
Total	<u>\$340,790,000</u>

**Air Rescue
(Fund 011, Subfund 112)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$10,169,000
Transfer from Public Health Trust	<u>900,000</u>
Total	<u>\$11,069,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$11,069,000</u>

**Developer Donations
(Fund 011, Subfund 114)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$133,000
Interest Earnings	<u>2,000</u>
Total	<u>\$135,000</u>

<u>Expenditures:</u>	
Construction and Future Year Expenditures	<u>\$135,000</u>

**Hazardous Materials Trust Fund
(Fund 011, Subfund 116)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$1,065,000
Interest Earnings	<u>10,000</u>
Total	<u>\$1,075,000</u>

<u>Expenditures:</u>	
Trust Fund Activities and Reserves	<u>\$1,075,000</u>

**Anti-Venom Program
(Fund 011, Subfund 118)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer Fire Rescue District (Fund 011, Subfund 111)	\$211,000
Miscellaneous Fees	<u>300,000</u>
Total	<u>\$511,000</u>

<u>Expenditures:</u>	
Anti-Venom Program Expenditures	<u>\$511,000</u>

**Lifeguarding, Ocean Rescue Services, and Communications
(Fund 011, Subfund 118)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	<u>\$15,243,000</u>
<u>Expenditures:</u>	
Communications Expenditures	\$10,126,000
Lifeguarding and Ocean Rescue Expenditures	3,283,000
Other Operating Expenditures including Transfer to Debt Service (Fund 213 project 213625)	<u>1,834,000</u>
Total	<u>\$15,243,000</u>

**Fire Rescue District Emergency Contingency Reserve Fund
(Fund 011, Subfund 120)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$17,010,000
Interest Earnings	<u>200,000</u>
Total	<u>\$17,210,000</u>
<u>Expenditures:</u>	
Emergency Contingency Reserve	<u>\$17,210,000</u>

**Miami-Dade Aviation Fire Rescue Services
(Fund 011, Subfund 121)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Miami International Airport	<u>\$18,554,000</u>
<u>Expenditures:</u>	
Miami-Dade Aviation Fire Rescue Services	<u>\$18,554,000</u>

**GENERAL SERVICES ADMINISTRATION
Vehicle Replacement Trust Fund
(Fund 030, Subfund 001)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$10,170,000
Vehicle Charges	6,992,000
Interest Income	<u>83,000</u>
Total	<u>\$17,245,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$1,710,000
Replacement Vehicle Purchases	5,677,000
Transfer to MDFR (Fund 011, Subfund 111)	2,500,000
Transfer to General Fund (Fund 010)	356,000
Transfer to Capital Outlay Reserve (Fund 313, Subfund 313)	2,000,000
Transfer to Fleet Building Fund (Fund 030, Subfund 004)	2,100,000
Reserve for Future Vehicle Replacements	<u>2,902,000</u>
Total	<u>\$17,245,000</u>

GENERAL SERVICES ADMINISTRATION
Parking and Retail Operations
(Fund 030, Subfunds 002 and 003)

<u>Revenues:</u>	<u>2009-10</u>
Parking Revenue	\$3,198,000
Carryover	1,374,000
Retail Revenue	<u>378,000</u>
Total	<u>\$4,950,000</u>
<u>Expenditures:</u>	
Parking Operations Cost	\$3,365,000
Equipment Acquisition	376,000
Transfer to Administration (Fund 050, Subfund 001)	125,000
Transfer to Real Estate Management Section (Fund 050, Subfund 017)	268,000
Parking Reserves	656,000
Retail Operations Costs	<u>160,000</u>
Total	<u>\$4,950,000</u>

GENERAL SERVICES ADMINISTRATION
Fleet Capital Projects
(Fund 030, Subfunds 004 and 005)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$6,454,000
Environmental Resources Management Environmental Surcharge	1,752,000
Transfer from Vehicle Replacement Fund (Fund 030, Subfund 001)	2,100,000
Labor Surcharge for Capital Projects	<u>400,000</u>
Total	<u>\$10,706,000</u>
<u>Expenditures:</u>	
Environmental Resources Management Fuel Tank Replacements	\$700,000
Fleet Facility Construction Projects	2,017,000
Construction Reserve	4,958,000
Replacement of the Equipment Management System	2,000,000
Operating Expenditures	<u>1,031,000</u>
Total	<u>\$10,706,000</u>

GENERAL SERVICES ADMINISTRATION
Facilities and Utilities Management Building Reserve Fund
(Fund 030, Subfund 006)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>3,167,000</u>
Total	<u>\$3,167,000</u>
<u>Expenditures:</u>	
Transfer to Facilities and Utilities Management (Fund 050, Subfund 010)	\$2,123,000
Transfer to Building Construction Reserve	<u>1,044,000</u>
Total	<u>\$3,167,000</u>

MUNICIPAL SERVICES TRUST FUND**Mitigation Payments
(Fund 030, Subfund 011)**

<u>Revenues:</u>	<u>2009-10</u>
City of Hialeah Gardens Mitigation Payment	\$38,000
Town of Medley Mitigation Payment	687,000
City of North Miami Mitigation Payment	42,000
Florida City Mitigation Payment	<u>22,000</u>
Total	<u>\$789,000</u>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the City of Hialeah Gardens	\$38,000
MDPD Expenditures in the vicinity of the Town of Medley and other Town of Medley related expenditures	687,000
MDPD Expenditures in the vicinity of the City of North Miami and other City of North Miami related expenditures	42,000
MDPD Expenditures in the vicinity of the Florida City and other Florida City related expenditures	<u>22,000</u>
Total	<u>\$789,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund 030, Subfund 021)**

<u>Revenues:</u>	<u>2009-10</u>
City of Doral Mitigation Payment	\$6,251,000
City of Doral Optional Service Payment	<u>149,000</u>
Total	<u>\$6,400,000</u>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the City of Doral	\$6,251,000
MDPD Optional Service Expenditures for the City of Doral	<u>149,000</u>
Total	<u>\$6,400,000</u>

**ANIMAL SERVICES
Animal Care and Control
(Fund 030, Subfund 022, Project 022111)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$1,351,000
Animal License Fees from Licensing Stations	3,795,000
Animal License Fees from Shelter	1,211,000
Code Violation Fines	1,150,000
Animal Shelter Fees	752,000
Miscellaneous Revenues	<u>203,000</u>
Total	<u>\$8,462,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$8,451,000
Transfer to Trust Fund 600 Subfund 022	<u>11,000</u>
Total	<u>\$8,462,000</u>

**OFFICE OF CAPITAL IMPROVEMENT
(Fund 030, Subfund 023)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Funds (Capital Working Fund)	\$2,086,000
Building Better Communities Bond Interest	\$1,690,000
Safe Neighborhood Parks Bond Interest	<u>\$159,000</u>
Total	<u>\$3,935,000</u>
<u>Expenditures:</u>	
Administrative Reimbursement	\$169,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	\$67,000
Operating Expenditures	<u>3,699,000</u>
Total	<u>\$3,935,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)
911 Emergency Fee
(Fund 030, Subfunds 025 and 035)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$3,064,000
911 Landline Emergency Fee	6,296,000
911 Wireless Fee	8,665,000
Interest	<u>105,000</u>
Total	<u>\$18,130,000</u>
<u>Expenditures:</u>	
Miami-Dade Police Department Expenditures	\$8,989,000
Enterprise Technology Services Department Expenditures	1,272,000
Municipal Expenditures	5,206,000
Reserve for Future Capital Equipment Acquisition	<u>2,663,000</u>
Total	<u>\$18,130,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund 030, Subfund 026)**

<u>Revenues:</u>	<u>2009-10</u>
Town of Miami Lakes Local Police Patrol Services Contractual Payment	\$6,186,000
Town of Miami Lakes Optional Service Payment	<u>127,000</u>
Total	<u>\$6,313,000</u>
<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	\$6,186,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>127,000</u>
Total	<u>\$6,313,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund 030, Subfund 027)**

<u>Revenues:</u>	<u>2009-10</u>
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	\$5,602,000
Village of Palmetto Bay Optional Service Payment	<u>92,000</u>
Total	<u>\$5,694,000</u>
<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	5,602,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>92,000</u>
Total	<u>\$5,694,000</u>

FINANCE
(Fund 030, Subfund 031)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$9,961,000
Bond Administration Fees and Charges	2,230,000
Tax Collector Ad Valorem Fees	22,516,000
Tax Collector Auto Tag Fees	11,594,000
Tourist Tax Collection Fees	2,330,000
Local Business Tax Receipt Fees	<u>3,286,000</u>
 Total	 <u>\$51,917,000</u>

<u>Expenditures:</u>	
Bond Administration Expenditures	\$2,472,000
Tax Collector Expenditures	24,996,000
Director and Controller Expenditures	9,591,000
Transfer to FAMIS/ADPICs (Fund 050, Project 053006 and 056113)	960,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>13,898,000</u>
 Total	 <u>\$51,917,000</u>

CONSUMER SERVICES
(Fund 030, Subfund 032, Various Projects)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$1,145,000
Fees and Charges	6,620,000
Local Business Tax Receipt	471,000
Code Fines and Lien Collections	667,000
Interagency Transfers	493,000
Transfer from Fund 110, Subfund 114	116,000
Carryover	<u>2,301,000</u>
 Total	 <u>\$11,813,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$11,074,000
Administrative Reimbursement	329,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	130,000
Payment of County Rent to General Services Administration	<u>280,000</u>
 Total	 <u>\$11,813,000</u>

CULTURAL PROGRAMS
Museum Operating Grants
(Fund 030, Subfund 033)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Two-Thirds Convention Development Tax (Fund 160)	<u>\$2,975,000</u>
 <u>Expenditures:</u>	
Miami Art Museum (MAM) Operating Grant	\$1,159,000
Miami Science Museum Operating Grant	707,000
Historical Association of Southern Florida (HASF) Operating Grant	730,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HASF)	<u>187,000</u>
 Total	 <u>\$2,975,000</u>

BUILDING CODE COMPLIANCE
(Fund 030, Subfund 034, Various Projects)

<u>Revenues:</u>	<u>2009-10</u>
Board Fees and Book Sales	\$162,000
Carryover	5,500,000
Code Compliance Fees	2,100,000
Code Fines / Lien Collections	149,000
Contractor's Licensing and Enforcement Fees	1,885,000
Fees and Charges	400,000
Interest Earnings	99,000
Product Control Certification Fees	<u>2,200,000</u>
Total	<u>\$12,495,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$11,264,000
Administrative Reimbursement	383,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	151,000
Payment of County Rent to General Services Administration	<u>697,000</u>
Total	<u>\$12,495,000</u>

CLERK OF COURTS
Non-Court Related Clerk Fees
(Fund 030, Subfund 036)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$3,972,000
Value Adjustment Board	577,000
Code Enforcement Revenue	1,170,000
Marriage License Fees	1,201,000
County Recorder	8,098,000
Clerk of the Board	13,000
Miscellaneous Revenues	<u>232,000</u>
Total	<u>\$15,263,000</u>
 <u>Expenditures:</u>	
Non-Court Operations	<u>\$15,263,000</u>

PUBLIC WORKS
Special Operations
(Fund 030, Subfund 037, Various Projects)

<u>Revenues:</u>	<u>2009-10</u>
Construction and Land Development Carryover	\$628,000
Special Taxing Administration Carryover	400,000
Construction Permit Fees	1,600,000
Construction Telecommunications	1,000,000
Land Development Plat Fees	800,000
FDOT Payment	2,077,000
Special Taxing Districts -- Interfund Transfer	2,498,000
Intradepartmental Transfers	<u>272,000</u>
Total	<u>\$9,275,000</u>
 <u>Expenditures:</u>	
Construction and Subdivision Control	\$2,773,000
Land Development Operation	1,255,000
Special Taxing Districts Administration	2,794,000
Reimburse General Fund Expenditures in Traffic Signals and Signs	2,077,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	104,000
Intradepartmental Transfers	<u>272,000</u>
Total	<u>\$9,275,000</u>

ENVIRONMENTAL RESOURCES MANAGEMENT
Operations
(Fund 030, Subfund 039)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$3,293,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	1,058,000
Utility Service Fees	21,250,000
Operating Permit Fees	7,269,000
Plan Review Fees	8,893,000
Tag Fees	1,750,000
Ticketing Ordinance Revenue	60,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	795,000
Contamination Cleanup	150,000
Interest	150,000
Miscellaneous	1,000,000
Transfer from Artificial Reef Trust Fund	<u>10,000</u>
Total	<u>\$45,778,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$38,140,000
Administrative Reimbursement	1,971,000
Consumer Services Department Environmental Projects	53,000
Artificial Reef Program Expenditures	10,000
Environmental Litigation Expenditures	100,000
Cash Reserve	<u>5,504,000</u>
Total	<u>\$45,778,000</u>

ADMINISTRATIVE OFFICE OF THE COURTS (AOC)
(Fund 030, Subfund 042)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$12,062,000
Criminal Court Costs (25% of \$65 surcharge)	428,000
Criminal Court Costs (\$85 surcharge)	2,311,000
Criminal Court Costs (\$15 surcharge)	5,898,000
Process Service Fees	<u>100,000</u>
Total	<u>\$20,799,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$20,799,000</u>

GOVERNMENT INFORMATION CENTER
(Fund 030, Subfund 043)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$9,295,000
Transfer from Unincorporated Municipal Services Area General Fund	3,797,000
Interagency Transfers	4,271,000
Miscellaneous Charges	<u>10,000</u>
Total	<u>\$17,373,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$17,373,000</u>

CORRECTIONS AND REHABILITATION
Food Services Special Purpose Account
(Fund 030, Subfund 044)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$312,000</u>
<u>Expenditures:</u>	
Training, Capital, Technology, and Future Unmet Budget Objectives	<u>\$312,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund 030, Subfund 046)

<u>Revenues:</u>	<u>2009-10</u>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$6,977,000
Town of Cutler Bay Optional Service Payment	<u>208,000</u>
Total	<u>\$7,185,000</u>
<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$6,977,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	<u>208,000</u>
Total	<u>\$7,185,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund 030, Subfund 047)

<u>Revenues:</u>	<u>2009-10</u>
City of South Miami Optional Service Payment	<u>\$62,000</u>
<u>Expenditures:</u>	
MDPD Optional Service Expenditures for the City of South Miami	<u>\$62,000</u>

OFFICE OF COMMUNITY ADVOCACY
(Fund 030, Subfund 048)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$944,000
Interagency Transfers	97,000
Federal Grants/Contracts	<u>117,000</u>
Total	<u>\$1,158,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,158,000</u>

AUDIT AND MANAGEMENT SERVICES
Internal Operations
(Fund 030, Subfund 052, Project 052015)

<u>Revenues:</u>	<u>2009-10</u>
Charges for Audits or Special Studies	<u>\$1,558,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,558,000</u>

BUILDING AND NEIGHBORHOOD COMPLIANCE
(Fund 030, Subfund 060)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Services Area General Fund	\$5,376,000
Interagency Transfers	662,000
Building Administrative Fees	303,000
Code Fines/Lien Collections	3,910,000
Permitting Trade Fees	20,555,000
Unsafe Structures Collections	<u>1,949,000</u>
Total	<u>\$32,755,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$28,936,000
Administrative Reimbursement	750,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	297,000
Payment of County Rent to General Services Administration	<u>2,772,000</u>
Total	<u>\$32,755,000</u>

PLANNING AND ZONING
(Fund 030, Subfund 070, Various Projects)

<u>Revenues:</u>	<u>2009-10</u>
Zoning Fees	\$7,773,000
Planning Fees	774,000
Administration	318,000
Carryover	455,000
Transfer from Countywide General Fund	2,677,000
Transfer from Unincorporated Municipal Services Area General Fund	2,166,000
Public Health Trust	<u>300,000</u>
Total	<u>\$14,463,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$13,282,000
Administrative Reimbursement	260,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	102,000
Payment of County Rent to General Services Administration	<u>819,000</u>
Total	<u>\$14,463,000</u>

EMERGENCY MANAGEMENT
(Fund 030, Subfund 071)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$2,232,000
Emergency Plan Review Fees	<u>30,000</u>
Total	<u>\$2,262,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,262,000</u>

OFFICE OF GRANTS COORDINATION
(Fund 030, Subfund 080)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$2,756,000
Transfer from UMSA General Fund	<u>504,000</u>
Total	<u>\$3,260,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$3,260,000</u>

PARK AND RECREATION
General Operations
(Fund 040, Subfund 001, 002 and 003)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$852,000
Transfer from Countywide General Fund	35,637,000
Transfer from Unincorporated Municipal Service Area General Fund	14,594,000
Fees and Charges	35,476,000
Transfers from Solid Waste Management (Fund 490)	50,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 160)	<u>1,000,000</u>
Total	<u>\$87,609,000</u>
 <u>Expenditures:</u>	
Total Operating Expenditures	\$85,691,000
Debt Payment Country Club of Miami (Project 213314)	445,000
Loan Payment to Fund 310 Project 313100 - Palmetto Mini Golf	50,000
Debt Payment - Country Club of Miami (Project 213424 and 214102)	572,000
Transfer to Marina Memorandum of Understanding (MOU) Reserve (Fund 040, Subfund 004)	<u>851,000</u>
Total	<u>\$87,609,000</u>

PARK AND RECREATION
Marina MOU Reserve
(Fund 040, Subfund 004)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$50,000
Interest Earnings	30,000
Transfer from Marina Operating Funds (Fund 040, Subfund 003)	<u>851,000</u>
Total	<u>\$931,000</u>
 <u>Expenditures:</u>	
Capital Improvements	\$92,000
Debt Service (Sunshine Loan Payment) Project 298503 & 298500	<u>839,000</u>
Total	<u>\$931,000</u>

GENERAL SERVICES ADMINISTRATION
Internal Service Operations
(Fund 050, Various Subfunds)

<u>Revenues:</u>	<u>2009-10</u>
Internal Service Fees and Charges	\$229,268,000
Carryover	5,628,000
Transfer from Health Insurance Trust Fund	17,294,000
Transfer from Parking (Fund 030, Subfund 002)	125,000
Transfer from Retail (Fund 030, Subfund 003)	268,000
Transfer from Facilities and Utilities Management Building Reserve Fund (Fund 030, Subfund 006)	2,123,000
Intradepartmental Transfers	10,075,000
Transfer from Countywide General Fund	36,836,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>15,117,000</u>
Total	<u>\$316,734,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$273,269,000
Capital Projects Expenditures	1,284,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Transfer to Capital Outlay Reserve (Fund 310)	12,578,000
Transfer to Debt Service (Fund 213, Projects 213428, 213720, 213723, and 213727)	11,975,000
Transfers to Operating Reserves	3,753,000
Intradepartmental Transfers	<u>10,075,000</u>
Total	<u>\$316,734,000</u>

AMERICANS WITH DISABILITIES ACT COORDINATION
(Fund 050, Subfund 040)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$351,000
Transfer from UMSA General Fund	<u>145,000</u>
Total	<u>\$496,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$496,000</u>

MUNICIPAL HANDICAPPED PARKING FINES
(Fund 050, Subfund 041)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$305,000
Municipal Parking Fines	<u>271,000</u>
Total	<u>\$576,000</u>

<u>Expenditures:</u>	
Disbursements to Municipalities for Americans with Disabilities Awareness Projects	<u>\$576,000</u>

PROCUREMENT MANAGEMENT
Internal Services Operations
(Fund 050, Subfund 050)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$4,793,000
User Access Fees	9,547,000
Interest Earnings	49,000
Miscellaneous Revenues	<u>6,000</u>
Total	<u>\$14,395,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$11,173,000
Administrative Reimbursement	414,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	164,000
Operating Reserve	2,011,000
Transfer to Small Business Development (Fund 120, Subfund 121)	<u>633,000</u>
Total	<u>\$14,395,000</u>

FINANCE
Internal Service Fund
(Fund 050, Subfund 053)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$816,000
Cash Management Fees and Other Revenues	1,291,000
Credit and Collections Charges	1,564,000
Transfer from Fund 030 for FAMIS/ADPICS	<u>960,000</u>
Total	<u>\$4,631,000</u>

<u>Expenditures:</u>	
Cash Management Operating Expenditures	\$2,107,000
Credit and Collections Expenditures	1,564,000
FAMIS/ADPICS Expenditures	910,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>50,000</u>
Total	<u>\$4,631,000</u>

**CLERK OF COURTS
Records Management
(Fund 050, Subfund 057)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$391,000
Fees and Charges	<u>1,645,000</u>
Total	<u>\$2,036,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$2,036,000</u>

**ENTERPRISE TECHNOLOGY SERVICES
(Fund 060, Various Subfunds)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$27,152,000
Transfer from Unincorporated Municipal Service Area General Fund	11,090,000
Recording Fee Revenues	2,500,000
Charges to Departments for Telephone Services	19,040,000
Transfer from Fund 100, Subfund 104, Project 104141	1,000,000
Proprietary Fees	966,000
Intra Departmental Transfers	9,205,000
Charges to Departments for Services	<u>69,153,000</u>
Total	<u>\$140,106,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$119,118,000
Charges for Telephone Services	\$17,231,000
Charges to Debt Service (Project 298500 & 298300)	1,809,000
Charges to Debt Service (Project 213724)	383,000
Transfer to COR for Cyber Security Debt Service	<u>1,565,000</u>
Total	<u>\$140,106,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT
Environmentally Endangered Lands Program (EEL)
(Fund 080, Subfunds 081 and 082)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover for Land Acquisition	\$45,455,000
Carryover of Restricted Reserves for Land Management	20,000,000
Reimbursement from Building Better Communities GOB Program	4,502,000
Miscellaneous Reimbursements	2,368,000
Interest Earnings	<u>1,792,000</u>
Total	<u>\$74,117,000</u>
 <u>Expenditures:</u>	
Transfer to Environmental Resources Management for EEL Administration, Planning and Design (Fund 030, Subfund 039)	\$1,058,000
Land Acquisition	4,209,000
Land Management	3,031,000
Reimbursement to Public Works for Land Acquisition Costs	250,000
Cash Reserve	<u>65,569,000</u>
Total	<u>\$74,117,000</u>

MIAMI-DADE LIBRARY SYSTEM
Operations
(Fund 090, Subfund 091)

<u>Revenues:</u>	<u>2009-10</u>
Property Taxes (Tax Roll:\$202,344,136,687)	\$73,469,000
Carryover (Operating)	66,374,000
State Aid to Public Libraries	1,000,000
Library Fines and Fees	869,000
Interest Earnings	494,000
Miscellaneous Revenue	<u>103,000</u>
Total	<u>\$142,309,000</u>

<u>Expenditures:</u>	
Library Operations	\$63,989,000
Books and Materials Purchases	3,149,000
Administrative Reimbursement	2,889,000
Transfer to Fund 090 095	1,244,000
Transfer to Cultural Programs (Fund 030 033)	5,976,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	1,131,000
Transfer to Fund 310 311	822,000
Debt Service	1,824,000
Library Start-up Costs	980,000
Payment of County Rent to General Services Administration	4,069,000
Operating Reserves	<u>56,236,000</u>
Total	<u>\$142,309,000</u>

MIAMI-DADE LIBRARY SYSTEM
Capital Plan Projects
(Fund 090, Subfund 095)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Library Taxing District (Transfer from Fund 090 091)	<u>\$378,000</u>	<u>\$1,244,000</u>	<u>\$20,500,000</u>	<u>\$22,122,000</u>
<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Coral Gables	\$0	\$0	\$2,250,000	\$2,250,000
Coral Reef	100,000	90,000	800,000	990,000
Kendall	0	0	2,896,000	2,896,000
Little River	0	0	438,000	438,000
Miami Lakes	0	175,000	225,000	4,000,000
Miscellaneous Projects	<u>0</u>	<u>0</u>	<u>11,548,000</u>	<u>11,548,000</u>
Total	<u>\$100,000</u>	<u>\$265,000</u>	<u>\$18,157,000</u>	<u>\$22,122,000</u>

LAW LIBRARIES
(Fund 100, Subfund 102, Project 102001)

<u>Revenues:</u>	<u>2009-10</u>
Criminal Court Costs Fees	\$428,000
Service Charges	298,000
Occupational Licenses	85,000
Miscellaneous Revenue	51,000
Interest Earnings	<u>1,000</u>
Total	<u>\$863,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$863,000</u>

LAW LIBRARIES B (AOC)
(Fund 100, Subfund 102, Project 102004)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$791,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$791,000</u>

**LEGAL AID SOCIETY
(Fund 100, Subfund 103)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$1,312,000
Miscellaneous Revenue	814,000
Civil Pro Bono Program Revenue	661,000
Criminal Court Costs Fees	428,000
Carryover	355,000
Victims of Crime Act Grant	90,000
Community-based Organization	<u>20,000</u>
Total	<u>\$3,680,000</u>

Expenditures:

Operating Expenditures	<u>\$3,680,000</u>
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**OFFICE OF FILM AND ENTERTAINMENT
(Fund 100, Subfund 104, Project 104123)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$293,000
Miscellaneous Revenue	91,000
Film Application Fees	<u>80,000</u>
Total	<u>\$464,000</u>

Expenditures:

Operating Expenditures	<u>\$464,000</u>
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**Protocol Fund
(Fund 100, Subfund 104, Project 104126)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$15,000</u>

Expenditures:

Operating Expenditures	<u>\$15,000</u>
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**THE JAY MALINA INTERNATIONAL TRADE CONSORTIUM
(Fund 100, Subfund 104, Project 104140)**

<u>Revenues:</u>	<u>2009-10</u>
Contribution from Miami-Dade Seaport Department	\$295,000
Contribution from Greater Miami Convention & Visitors Bureau	100,000
Transfer from Countywide General Fund	<u>813,000</u>
Total	<u>\$1,208,000</u>

Expenditures:

Operating Expenditures	<u>\$1,208,000</u>
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**ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT
800 Megahertz Radio System Maintenance
(Fund 100, Subfund 104, Project 104141)**

<u>Revenues:</u>	<u>2009-10</u>
Traffic Fines	<u>\$1,000,000</u>

Expenditures:

Transfer to Fund 060, Subfund 004	<u>\$1,000,000</u>
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**Driving While License Suspended Traffic School (AOC)
(Fund 100, Subfund 106, Project 106003)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$422,000
Program Fees	450,000
Interest	<u>15,000</u>
Total	<u>\$887,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$887,000</u>

**Court Standby Program (SAO)
(Fund 100, Subfund 106, Project 106005)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$254,000
Transfer from the Miami-Dade Police Department	164,000
Interest Earnings	2,000
Contribution from Municipal Police Departments	<u>250,000</u>
Total	<u>\$670,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$670,000</u>

**Self Help Unit (AOC)
(Fund 100, Subfund 106, Project 106006)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$676,000
Interest Earnings	2,000
Program Income	<u>790,000</u>
Total	<u>\$1,468,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,468,000</u>

**Miami-Dade County Adult Drug Court (AOC)
(Fund 100, Subfund 106, Project 106007)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$44,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$44,000</u>

**METRO-MIAMI ACTION PLAN TRUST
Teen Court
(Fund 100, Subfund 106, Project 106129)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$1,329,000
Traffic Court Fees	1,200,000
Interest	<u>25,000</u>
Total	<u>\$2,554,000</u>
<u>Expenditures:</u>	
Teen Court Juvenile Diversion and Intervention Program	<u>\$2,554,000</u>

GENERAL SERVICES ADMINISTRATION
Caleb Center Special Revenue Fund
(Fund 100, Subfund 107, Project 107032)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$260,000
Facility Rental Fees	50,000
Interest Earnings	<u>5,000</u>
Total	<u>\$315,000</u>
<u>Expenditures:</u>	
Facility Improvements (Current and Future)	<u>\$315,000</u>

OFFICE OF INSPECTOR GENERAL
(Fund 100, Subfund 108, Project 108000)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$887,000
Costs for Audits on County Contracts	2,275,000
Miami International Airport Oversight	400,000
Miami-Dade Water and Sewer Department Oversight	200,000
Solid Waste Management Oversight	50,000
Miami-Dade County School Board	350,000
Miscellaneous Revenue	10,000
Miami-Dade Transit	100,000
Interest Earnings	<u>10,000</u>
Total	<u>\$4,282,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,282,000</u>

COMMISSION ON ETHICS AND PUBLIC TRUST
(Fund 100, Subfund 108, Project 108001)

<u>Revenues:</u>	<u>2009-10</u>
Clerk of the Board (Lobbyist Trust Fund)	<u>\$25,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$25,000</u>

LEASE SUBLEASE AGREEMENT
Special Revenue Fund
(Fund 100, Subfund 109)

<u>Revenues:</u>	<u>2009-10</u>
Rental Income	\$4,300,000
Interest Income	2,846,000
Capital Reserve	<u>1,593,000</u>
Total	<u>\$8,739,000</u>
<u>Expenditures:</u>	
Rental Expense	<u>\$8,739,000</u>

EMERGENCY MANAGEMENT AND HOMELAND SECURITY
(Fund 100, Subfund 111)

<u>Revenues:</u>	<u>2009-10</u>
Radiological Emergency Preparedness Agreement	<u>\$309,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$309,000</u>

CORRECTIONS AND REHABILITATION
Special Revenue Operations
(Fund 110, Subfund 111)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$1,818,000
Subsistence Fees and Uniforms	1,757,000
Jail Commissary Commission	864,000
Monitored Release Fees	571,000
Medical Fees	20,000
Rehabilitation Program Receipts	135,000
Interest	51,000
Law Enforcement Education Fund (Second Dollar Fines)	150,000
Food Catering Service Receipts	85,000
Pretrial Volunteer Receipts	20,000
Inmate Industries	<u>450,000</u>
Total	<u>\$5,921,000</u>

<u>Expenditures:</u>	
Jail Commissary	\$226,000
Monitored Release	625,000
Rehabilitation Work Crew Expenses (Boot Camp)	192,000
Law Enforcement Education	228,000
Inmate Industry Operations	450,000
Fee Supported Boot Camp Expenditures	1,340,000
Other Operating Expenses	2,187,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	<u>673,000</u>
Total	<u>\$5,921,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Special Revenue Operations
(Fund 110, Subfund 112)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$4,397,000
Carryover	1,773,000
First Dollar Fines	160,000
Second Dollar Fines	1,000,000
Law Enforcement Training Traffic Violation Fines	325,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	<u>1,885,000</u>
Total	<u>\$9,540,000</u>

<u>Expenditures:</u>	
Education and Training	\$2,970,000
School Crossing Guard Program	<u>6,570,000</u>
Total	<u>\$9,540,000</u>

JUVENILE SERVICES
(Fund 110, Subfund 112, Project 112200)

<u>Revenues:</u>	<u>2009-10</u>
Traffic Ticket Surcharge	<u>\$428,000</u>

<u>Expenditures:</u>	
Juvenile Assessment Center Expenditures	<u>\$428,000</u>

MEDICAL EXAMINER
Special Services Fund
(Fund 110, Subfund 113, Project 113030)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund	\$8,854,000
Service Fees	<u>530,000</u>
Total	<u>\$9,384,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$9,384,000</u>

CONSUMER SERVICES
Community Antenna Television (CATV) Systems
Capital Contribution Fund
(Fund 110, Subfund 114)

<u>Revenues:</u>	<u>2009-10</u>
Capital Contribution	\$405,000
Carryover	<u>116,000</u>
Total	<u>\$521,000</u>

<u>Expenditures:</u>	
Transfer to Capital Outlay Reserve (Fund 310)	\$405,000
Transfer to Fund 030, Subfund 032	<u>116,000</u>
Total	<u>\$521,000</u>

SCHOOL CROSSING GUARD TRUST FUND
(Fund 110, Subfund 115)

<u>Revenues:</u>	<u>2009-10</u>
Parking Ticket Surcharge for School Crossing Guard (Transfer from Fund 110, Subfund 112)	\$3,235,000
Interest Earnings	<u>45,000</u>
Total	<u>\$3,280,000</u>

<u>Expenditures:</u>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,885,000
Disbursements to Municipalities	<u>1,395,000</u>
Total	<u>\$3,280,000</u>

SMALL BUSINESS DEVELOPMENT
(Fund 120, Subfund 121)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Procurement Management (User Access Fee) (Fund 050, Subfund 050)	\$633,000
Transfer from Capital Working Fund	3,476,000
Transfer from Minority Business Conference Trust Fund (Project 606TBD)	91,000
Contract Monitoring Fees	1,214,000
Carryover	<u>122,000</u>
Total	<u>\$5,536,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,536,000</u>

ECONOMIC DEVELOPMENT
BEACON COUNCIL
(Fund 120, Subfund 122)

<u>Revenues:</u>	<u>2009-10</u>
Local Business Tax Receipts	<u>\$3,671,000</u>

<u>Expenditures:</u>	
Transfer to Beacon Council	<u>\$3,671,000</u>

**PARK AND RECREATION
Miami Metrozoo
(Fund 125, Subfund 126)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$602,000
Transfer from Countywide General Fund	9,795,000
Admission and Concession Fees	<u>8,320,000</u>
Total	<u>\$18,717,000</u>

<u>Expenditures:</u>	
Loan Payment to Fund 310, Project 313100 for the Carousel	\$93,000
Operating Expenditures	<u>18,624,000</u>
Total	<u>\$18,717,000</u>

**Department of Cultural Affairs
(Fund 125, Subfund 127)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$4,655,000
Transfer from Countywide General Fund	480,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	2,676,000
National Endowment for the Arts - ARRA Grant	250,000
Convention Development Tax Proceeds (Fund 160)	1,770,000
State of Florida Artistic Automobile License Tag Revenue	50,000
Transfer from Library (Fund 090 Subfund 091)	5,976,000
Children's Trust Grant	1,152,000
John S. & James L. Knight Foundation Grant	<u>400,000</u>
Total	<u>\$17,409,000</u>

<u>Expenditures:</u>	
Administrative Expenditures	\$2,326,000
Artistic License/Arts Education Programs	472,000
Capital Development Grants	185,000
Community Grants	450,000
Cultural Advancement Grants	1,451,000
Culture Shock Miami	566,000
Dance Miami (Choreographers) Fellowships	35,000
Developing Arts in Neighborhoods Grants	200,000
Fairchild Tropical Gardens	418,000
Festivals and Special Events Grants	820,000
Hannibal Cox Jr. Cultural Grants	426,000
Historical Museum of South Florida	178,000
International Cultural Exchange Grants	170,000
Major Cultural Institutions Grants	2,750,000
Miami Art Museum	346,000
Miami Science Museum	414,000
Miami Sports Commission	250,000
National Endowment for the Arts - ARRA Grants to Organization	250,000
Service Organizations Grants	310,000
South Miami-Dade Cultural Arts Center operational funding	3,129,000
Summer Arts & Science Camps for Kids Grants	350,000
Targeted Initiatives Grants	244,000
Transfer to Emergency Contingency Reserve (Fund 010 Subfund 020)	8,000
Transfer to Vizcaya Museum and Gardens (Fund 450)	265,000
Youth Arts Enrichment Grants	350,000
Youth Arts Miami Grants	720,000
Zoological Society of Florida	<u>326,000</u>
Total	<u>\$17,409,000</u>

DEPARTMENT OF CULTURAL AFFAIRS
Art in Public Places Program
(Fund 125, Subfund 128)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$1,304,000
Revenues from Proprietary Capital Projects	<u>3,389,000</u>
Total	<u>\$4,693,000</u>
<u>Expenditures:</u>	
Administrative Expenditures	\$1,169,000
Artwork and Program Expenditures	2,250,000
Administrative Reimbursement	20,000
Transfer to Capital Expenditures for Maintenance	250,000
Reserve for Artwork and Program Expenditures	<u>1,004,000</u>
Total	<u>\$4,693,000</u>

PARK AND RECREATION
Capital Grants
(Fund 130)

<u>Revenues:</u>	<u>2009-10</u>
Grant Revenue	<u>\$8,500,000</u>
<u>Expenditures:</u>	
Boating-related improvements	\$1,000,000
Greenway and Trails Network	4,000,000
Children's Trust Program	2,000,000
Land Acquisitions	500,000
Auditorium Improvements	500,000
Other Park Improvements	<u>500,000</u>
Total	<u>\$8,500,000</u>

STORMWATER UTILITY FUND
(Fund 140, Subfund 141)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$51,536,000
Stormwater Utility Fees	32,965,000
Stormwater Bond Proceeds	1,499,000
Municipal Reimbursements	1,776,000
Miscellaneous Reimbursements	2,000,000
Grants from Fund 720	70,000
Interest Earnings	<u>1,050,000</u>
Total	<u>\$90,896,000</u>
<u>Expenditures:</u>	
Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$15,854,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,899,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,717,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	9,414,000
Public Works Operations (Fund 140, Subfund 143)	23,973,000
Cash Reserve for Capital Projects	<u>34,039,000</u>
Total	<u>\$90,896,000</u>

STORMWATER UTILITY PROGRAM
Environmental Resources Management-Operations
(Fund 140, Subfund 142)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$9,414,000</u>
Expenditures:	
Administrative Reimbursement	\$437,000
Consumer Services Department National Pollution Discharge Elimination System	40,000
Stormwater Utility Billing and Collections	2,812,000
Stormwater Planning	4,822,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,101,000
Stormwater Special Projects	<u>202,000</u>
Total	<u>\$9,414,000</u>

PUBLIC WORKS
Drainage Operations
(Fund 140, Subfund 143)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$23,972,000</u>
Expenditures:	
Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	\$22,054,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	\$313,000
Intradepartmental Transfers	<u>1,605,000</u>
Total	<u>\$23,972,000</u>

HOMELESS TRUST
Reserves
(Fund 150, Subfund 150)

<u>Revenues:</u>	<u>2009-10</u>
Carryover - Capital Reserve	\$1,962,000
Interest Income	90,000
Carryover - Tax Equalization Reserve	<u>2,566,000</u>
Total	<u>\$4,618,000</u>
Expenditures:	
Capital Reserve	\$1,962,000
Tax Equalization Reserve	1,854,000
Transfer to Homeless Trust Operations and Capital (Fund 150, Subfund 155)	<u>802,000</u>
Total	<u>\$4,618,000</u>

TOURIST DEVELOPMENT TAX
(Fund 150, Subfund 151)

<u>Revenues:</u>	<u>2009-10</u>
Tourist Development Tax	<u>\$13,133,000</u>
Expenditures:	
Advertising and Promotion (Convention and Visitors Bureau)	\$6,670,000
Debt Service Payments (Ballpark Stadium Project)	2,540,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	2,445,000
Transfer to CAC (Fund 720, Subfund 721)	95,000
Tourist Development Council (TDC) Grants	950,000
Administrative Reimbursement	260,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	<u>173,000</u>
Total	<u>\$13,133,000</u>

**TOURIST DEVELOPMENT SURTAX
(Fund 150, Subfund 152)**

<u>Revenues:</u>	<u>2009-10</u>
Tourist Development Tax	<u>\$4,412,000</u>
 <u>Expenditures:</u>	
Advertising and Promotion (Convention and Visitors Bureau)	\$4,167,000
Administrative Reimbursement	87,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	58,000
TDC Grants	<u>100,000</u>
Total	<u>\$4,412,000</u>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX
(Fund 150, Subfund 154)**

<u>Revenues:</u>	<u>2009-10</u>
Professional Sports Franchise Facility Tax	<u>\$6,567,000</u>
 <u>Expenditures:</u>	
Transfer to Debt Service Fund (Project 205800)	<u>\$6,567,000</u>

**HOMELESS TRUST
Operations and Capital
(Fund 150, Subfund 155)**

<u>Revenues:</u>	<u>2009-10</u>
Food and Beverage Tax (1%) Proceeds	\$11,272,000
Private Sector Contribution	200,000
Food and Beverage Tax Interest	80,000
Carryover	969,000
Transfer from Homeless Trust Reserves (Fund 150, Subfund 150)	802,000
Transfer from Domestic Violence Oversight Board Trust Fund (Fund 150, SubFund 156)	2,088,000
Transfer from Countywide General Fund	<u>93,000</u>
Total	<u>\$15,504,000</u>
 <u>Expenditures:</u>	
Homeless Trust Operations	\$13,174,000
Domestic Violence Shelter Operations	2,181,000
Payment of County Rent to General Services Administration	\$70,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	\$22,000
Administrative Reimbursement	<u>57,000</u>
Total	<u>\$15,504,000</u>

**HOMELESS TRUST
DOMESTIC VIOLENCE OVERSIGHT BOARD TRUST FUND
(Fund 150, Subfund 156)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$8,014,000
Food and Beverage Tax (1%) Proceeds	1,990,000
Food and Beverage Interest	<u>204,000</u>
Total	<u>\$10,208,000</u>
 <u>Expenditures:</u>	
Transfer to Homeless Trust Operations and Capital (Fund 150, Subfund 155)	\$2,088,000
Reserve for Future Year Domestic Violence Center Operations and Construction	<u>8,120,000</u>
Total	<u>\$10,208,000</u>

**CONVENTION DEVELOPMENT TAX
(Fund 160)**

<u>Revenues:</u>	<u>2009-10</u>
Convention Development Tax Proceeds	\$36,586,000
Shortfall Reserve	22,833,000
Performing Arts Center Repayment	1,500,000
Basketball Properties- Development Agreement Fees	<u>111,000</u>
Total	<u>\$61,030,000</u>
 <u>Expenditures:</u>	
Debt Service Fund (Projects 206100, 206300, 206602)	\$20,905,000
Payment to the City of Miami Beach	4,500,000
Payment to the City of Miami	3,000,000
Transfer to Cultural Programs (Museum Operating Grants) (Fund 030, Subfund 033)	2,975,000
Park and Recreation (Fund 040)	1,000,000
Arena Management	500,000
Cultural Affairs Grants	1,000,000
Performing Arts Center Trust Operating Subsidy	5,179,000
Performing Arts Center Trust Subsidy	7,650,000
American Airlines Arena-related Costs	6,400,000
South Dade Operating Subsidy	770,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	981,000
Reserve for Debt Service and Shortfall Reserve	<u>6,170,000</u>
Total	<u>\$61,030,000</u>

**HOUSING FINANCE AUTHORITY
(Fund 170, Subfund 040)**

<u>Revenues:</u>	<u>2009-10</u>
Housing Fees and Charges	\$1,037,000
Carryover	3,686,000
Interest Income	1,080,000
Miscellaneous Revenues	<u>5,000</u>
Total	<u>\$5,808,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$2,154,000
Reserves	<u>3,654,000</u>
Total	<u>\$5,808,000</u>

CAPITAL WORKING FUND

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital funds	<u>\$6,180,000</u>
 <u>Expenditures:</u>	
Transfer to Office of Strategic Business Management	\$618,000
Transfer to Small Business Development (Fund 120, Subfund 121)	3,476,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	<u>2,086,000</u>
Total	<u>\$6,180,000</u>

DEBT SERVICE FUND**General Obligation Bonds****General Obligation Bonds – Fund 201****Fund Type: D1 – Subfund: 2A1****Interest and Sinking Fund****Project: 201100****Revenues:****2009-10**

Ad Valorem – Countywide (Tax Roll: \$222,141,817,140)	\$5,293,000
Interest Earned on Good Faith Deposit	10,000
Interest on Deposits and Investments	9,000
Programmed Cash Reserve	<u>2,500,000</u>
Total	<u>\$7,812,000</u>

Expenditures:

Principal Payments on Bonds	\$3,685,000
Interest Payments on Bonds	3,352,000
Reserve for Bond Service	762,000
Trustee and Paying Agent Fees	7,000
Other General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$7,812,000</u>

Safe Neighborhood Park Program Bonds**General Obligation Bonds – Fund 201****Fund Type: D1 – Subfund: 2A1****Interest and Sinking Fund****Project: 201117****Revenues:****2009-10**

Ad Valorem – Countywide (Tax Roll: \$222,141,817,140)	\$5,653,000
Programmed Cash Reserve	3,000,000
Interest on Deposits and Investments	<u>10,000</u>
Total	<u>\$8,663,000</u>

Expenditures:

Principal Payments of Bonds	\$2,515,000
Interest Payments on Bonds	4,827,000
Reserve for Bond Service	1,288,000
Transfer to Bond Administration (Fund 030, Subfund 031)	18,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Services	<u>9,000</u>
Total	<u>\$8,663,000</u>

Building Better Communities Program Bonds**General Obligation Bonds – Fund 201****Fund Type: D1 – Subfund: 2A1****Interest and Sinking Fund****Project: 201119****Revenues:****2009-10**

Ad Valorem – Countywide (Tax Roll: \$222,141,817,140)	\$49,199,000
Programmed Cash Reserve	15,000,000
Interest on Deposits and Investments	<u>225,000</u>
Total	<u>\$64,424,000</u>

Expenditures:

Principal Payments on Bonds	\$7,060,000
Interest Payments on Bonds	36,500,000
Reserve for Bond Service	20,740,000
Transfer to Bond Administration (Fund 030, Subfund 031)	109,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$64,424,000</u>

Fire Rescue District Bonds

Special Obligation Bonds – Fire Rescue District – Fund 203

Fund Type: D3 – Subfund: 2F1

Fire Rescue District Series “1996 and 2002” – Debt Service Fund

Project: 203101

Revenues:

2009-10

Ad Valorem – Fire Rescue District (Tax Roll: \$132,173,050,313)

\$5,274,000

Programmed Cash Reserve

2,600,000

Interest on Deposits and Investments

40,000

Total

\$7,914,000

Expenditures:

Principal Payments on Bonds

\$4,300,000

Interest Payments on Bonds

966,000

Reserve for Future Debt Service

2,623,000

Transfer to Bond Administration (Fund 030, Subfund 031)

13,000

Other General and Administrative Expenses

6,000

Arbitrage Rebate Computation Service

6,000

Total

\$7,914,000

Guaranteed Entitlement

Special Obligation Bonds – Guaranteed Entitlement – Fund 204

Fund Type: D4 – Subfund: 2G1

Guaranteed Entitlement Revenue Fund

Project: 204101

Revenues:

2009-10

Total Guaranteed Entitlement Receipts (Transfer from State Revenue
Sharing - Fund 510, Subfund 512)

\$13,631,000

Expenditures:

Transfers to Bond Service Account:

Series 2007 Bonds (Project 204614)

\$13,631,000

Special Obligation Bonds – Guaranteed Entitlement – Fund 204

Fund Type: D4 – Subfund: 2G3

Guaranteed Entitlement Refg. Series “1988” – Bond Service Account

Project: 204311

Revenues:

2009-10

Programmed Cash Reserve

\$7,000

Expenditures:

Arbitrage Rebate Computation Services

\$7,000

Special Obligation Bonds – Guaranteed Entitlement – Fund 204

Fund Type : D4 – Subfund: 2G5

Guaranteed Entitlement Refg. Series “1995” – Bond Service Account

Project: 204513

Revenues:

2009-10

Programmed Cash Reserve

\$6,000

Expenditures:

Arbitrage Rebate Computation Services

\$6,000

Special Obligation Bonds – Guaranteed Entitlement – Fund 204
Fund Type : D4 – Subfund: 2G7
Guaranteed Entitlement Refg. Series “2007” – Bond Service Account

Project: 204614

<u>Revenues:</u>	<u>2009-10</u>
Interest Earnings	\$40,000
Programmed Cash Reserve	2,273,000
Transfer from Revenue Account (Project 204101)	<u>13,631,000</u>
Total	<u>\$15,944,000</u>
<u>Expenditures:</u>	
Principal Payment on Bonds – Series 2007	\$8,805,000
Interest Payments on Bonds – Series 2007	4,828,000
Reserve for Future Debt Service	2,272,000
Transfer to Bond Administration (Fund 030, Subfund 031)	34,000
General Admin Services	3,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$15,944,000</u>

Professional Sports Franchise Tax Bonds

Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205
Fund Type: D5 - Subfund: 2S8
Prof. Sports Franchise Tax – Revenue Fund

Project: 205800

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Tourist Development Tax (Fund 150; Sufund 151)	\$2,540,000
Transfer from Professional Sports Franchise Tax Revenue Fund 150, Subfund 154	<u>6,567,000</u>
Total	<u>\$9,107,000</u>
<u>Expenditures:</u>	
Transfer to Surplus Fund (Project 205804)	\$848,000
Transfer to Debt Service Fund – Series 2009 C (Project 205921)	3,906,000
Transfer to Debt Service Fund – Series 2009 D (Project 205931)	346,000
Transfer to debt Service Fund - Series 2009E (Project 205941)	<u>4,007,000</u>
Total	<u>\$9,107,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S8
Prof. Sports Franchise Tax Refunding – Surplus Fund

Project: 205804

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 205800)	\$848,000
Interest Earnings	15,000
Programmed Cash Reserve	<u>3,318,000</u>
Total	<u>\$4,181,000</u>
<u>Expenditures:</u>	
Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	\$304,000
Transfer to Project 214104 (SO Notes 08A- Crandon Clubhouse)	173,000
Reserve for Future Debt Service	<u>3,704,000</u>
Total	<u>\$4,181,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Series "2009A" Debt Service Fund

Project: 205901

<u>Revenues:</u>	<u>2009-10</u>
Cash Carryover - Bond Proceeds	<u>\$10,000</u>
<u>Expenditures:</u>	
Cost of Issuance Expenses	<u>\$10,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Taxable Series "2009B" Debt Service Fund

Project: 205911

<u>Revenues:</u>	<u>2009-10</u>
Cash Carryover - Bond Proceeds	\$10,000
Programmed Cash Carryover	<u>540,000</u>
Total	<u>\$550,000</u>
<u>Expenditures:</u>	
Cost of Issuance Expenses	\$10,000
Interest Payment on Bonds	264,000
Reserve for Future Debt Service	273,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$550,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Series "2009C" Debt Service Fund

Project: 205921

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	\$948,000
Transfer from Revenue Fund (Project 205800)	<u>3,906,000</u>
Total	<u>\$4,854,000</u>
<u>Expenditures:</u>	
Interest Payment on Bonds	\$2,845,000
Reserve for Future Debt Service	2,000,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Other General and Administrative Expenses	<u>2,000</u>
Total	<u>\$4,854,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Taxable Series "2009D" Debt Service Fund

Project: 205931

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	\$87,000
Transfer from Revenue Fund (Project 205800)	<u>346,000</u>
Total	<u>\$433,000</u>

<u>Expenditures:</u>	
Principal Payment on Bonds	\$253,000
Interest Payment on Bonds	177,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$433,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Variable Rate Series "2009E" Debt Service Fund

Project: 205941

<u>Revenues:</u>	<u>2009-10</u>
Cash Carryover - Bond Proceeds	\$10,000
Programmed Cash Reserve	563,000
Transfer from Revenue Fund (Project 205800)	<u>4,007,000</u>
Total	<u>\$4,580,000</u>

<u>Expenditures:</u>	
Principal Payment on Bonds	\$10,000
Interest Payment on Bonds	1,859,000
Reserve for Future Debt Service	1,304,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses (LOC and Remarketing)	<u>1,400,000</u>
Total	<u>\$4,580,000</u>

Convention Development Tax Bonds

Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P1
Spec. Oblig. & Refg. Bonds (CDT) – Series "1996A & B" – Revenue Fund

Project: 206100

<u>Revenues:</u>	<u>2009-10</u>
Interfund Transfer – Convention Development Tax Trust (Fund 160)	\$9,482,000
CDT SWAP Receipts	<u>1,000,000</u>
Total	<u>\$10,482,000</u>

<u>Expenditures:</u>	
Series 1996B Bonds (Project 206201)	<u>\$10,482,000</u>

Special Obligation and Refunding Bonds – (CDT) – Fund 206**Fund Type: D5 – Subfund 2P2****Spec. Oblig. & Refg. Bonds (CDT) – Series “1996B” – Debt Service Fund****Project: 206201**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve – Series 1996B	\$6,273,000
Interest Earnings	30,000
Transfer from Revenue Fund – CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206100)	<u>9,482,000</u>
Total	<u>\$16,785,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$2,135,000
Interest Payments on Bonds	5,201,000
Reserve for Future Debt Service-Series 1996B	9,418,000
Transfer to Bond Administration (Fund 030, Subfund 031)	18,000
Trustee/Paying Agent Services & Fees	3,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$16,785,000</u>

Special Obligation and Refunding Bonds – (CDT) – Fund 206**Fund Type: D5 – Subfund 2P2****Spec. Oblig. & Refg. Bonds (CDT) – Series “1996B” – Reserve Fund****Project: 206202**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,579,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$16,579,000</u>

Special Obligation and Refunding Bonds – Fund 206**Fund Type: D5 – Subfund: 2P3****Special Obligation & Refg. Bonds – (CDT) – Series “1997A, B and C” – Revenue Fund****Project: 206300**

<u>Revenues:</u>	<u>2009-10</u>
Tax Receipts - Omni Tax Increment Account	\$5,400,000
Interfund Transfer - Convention Development Tax Trust (Fund 160)	6,727,000
CDT SWAP Receipts	<u>2,846,000</u>
Total	<u>\$14,973,000</u>
<u>Expenditures:</u>	
Transfers to Debt Service Fund:	
Series 1997A Bonds (Project 206301)	\$1,430,000
Series 1997B SWAP (Project 206401)	2,846,000
Series 1997C Bonds (Project 206501)	1,532,000
Series 2995B Bonds (project 206602)	3,986,000
Sunshine State Loan Project 298500 - for PAC	1,252,000
Sunshine State Loan Project 298502 - for PAC	2,000,000
Sunshine State Loan Project 298502 - for PAC	887,000
Sunshine State Loan Project 298503 - for PAC	70,000
Sunshine State Loan Project 298503 - for PAC	<u>970,000</u>
Total	<u>\$14,973,000</u>

Special Obligation and Refunding Bonds – Fund 206**Fund Type: D5 – Subfund: 2P3****Special Obligation & Refunding Bonds – (CDT) – Series “1997A” Debt Service Fund****Project: 206301****Revenues:****2009-10**

Programmed Cash Reserve – Series 1997A – Omni	\$14,776,000
Interest Earnings	200,000
Transfer from Revenue Fund (Project 206300)	<u>1,430,000</u>
Total	<u>\$16,406,000</u>

Expenditures:

Reserve for Future Debt Service – Series 1997A	\$16,403,000
Arbitrage Rebate Computation Services	1,000
Other General and Administrative Expenses	<u>2,000</u>
Total	<u>\$16,406,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206**Fund Type: D5 – Subfund: 2P3****Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “1997A, B, C” - Reserve Fund****Project: 206302****Revenues:****2009-10**

Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	5,292,000
Interest Earnings	<u>60,000</u>
Total	<u>\$34,640,000</u>

Expenditures:

Reserve for Future Debt Service - Cash	\$5,352,000
Reserve for Future Debt Service - Non Cash	<u>29,288,000</u>
Total	<u>\$34,640,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206**Fund Type: D5 – Subfund: 2P4****Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “1997B” - Debt Service Fund****Project: 206401****Revenues:****2009-10**

Programmed Cash Reserve – Series 1997B	\$6,000,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	2,846,000
Interest Earnings	<u>40,000</u>
Total	<u>\$8,886,000</u>

Expenditures:

Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service – Series 1997B	3,023,000
Other General and administrative Expenses	2,000
Arbitrage Rebate Computation Services	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>15,000</u>
Total	<u>\$8,886,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P4
Subordinate Spec. Oblig. & Refg. Bonds (CDT) – Series “1997C” - Debt Service Fund

Project: 206501

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve – Series 1997C	\$295,000
Transfer from Revenue Fund – (Project 206300)	<u>1,532,000</u>
Total	<u>\$1,827,000</u>
<u>Expenditures:</u>	
Principal Payments on Series 1997C Bonds	\$209,000
Interest Payments on 1997C Bonds	171,000
Reserve for Future Debt Service – Series 1997C	1,445,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$1,827,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2005B” - Debt Service Fund

Project: 206602

<u>Revenues:</u>	<u>2009-10</u>
Interfund Transfer - Convention Development Tax Trust (Fund 160)	<u>\$3,986,000</u>
<u>Expenditures:</u>	
Interest Payments on Series 2005B Bonds	\$2,651,000
Reserve for Future Debt Service – Series 2005B	1,326,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
Total	<u>\$3,986,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2005A & B” - Reserve Fund

Project: 206603

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,753,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service - Non Cash	<u>\$16,753,000</u>

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2009” - Reserve Fund

Project: 206702

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	<u>\$9,121,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$9,121,000</u>

Public Service Tax UMSA Bonds

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “1999” –

Project: 208409

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,990,000
Transfer from Countywide General Fund	214,000
Transfer from Capital Improvement Local Option Gas Tax	1,192,000
Interest Earnings	15,000
Programmed Cash Reserve	<u>3,984,000</u>
Total	<u>\$9,395,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$2,615,000
Interest Payments on Bonds	2,705,000
Reserve for Future Debt Service	4,060,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>13,000</u>
Total	<u>\$9,395,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “1999” – Reserve Fund

Project: 208410

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$5,405,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$5,405,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” – Debt Service Fund

Project: 208511

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$2,967,000
Transfer from Countywide General Fund	143,000
Interest Earnings	10,000
Programmed Cash Reserve	<u>1,989,000</u>
Total	<u>\$5,109,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$1,660,000
Interest Payments on Bonds	2,309,000
Reserve for Future Debt Service	1,124,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>6,000</u>
Total	<u>\$5,109,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” – Reserve Fund

Project: 208512

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$4,032,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$4,032,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4 \$28 Million
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” – Debt Service Fund

Project: 208613

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$1,942,000
Programmed Cash Reserve	<u>970,000</u>
Total	<u>\$2,912,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds	\$735,000
Interest Payments on Bonds	1,205,000
Reserve for Future Debt Service	963,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$2,912,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” Reserve Fund

Project: 208614

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$1,805,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$1,805,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4 \$30 Million
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” – Debt Service Fund

Project: 208715

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$2,063,000
Programmed Cash Reserve	<u>1,029,000</u>
Total	<u>\$3,092,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds	\$760,000
Interest Payments on Bonds	1,297,000
Reserve for Future Debt Service	1,028,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$3,092,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” Reserve Fund

Project: 208716

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$2,267,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$2,267,000</u>

Transit System Sales Surtax Revenue Bonds

Transit System Sales Surtax Revenue Bonds General Segment

Fund Type: D5 – Subfund: 2T9 General Segment

Transit System Sales Surtax Revenue Fund

Project: 209400

Revenues:

2009-10

Transfer from Transit System Sales Surtax Revenue Fund (Fund 402)
Deposit interest from GIC

\$6,364,000
92,000

Total

\$6,456,000

Expenditures:

Transfer to Debt Service Fund – Series 06 (209402)
Transfer to Debt Service Fund – Series 08 (209403)

\$3,243,000
3,213,000

\$6,456,000

Transit System Sales Surtax Revenue Bonds General Segment

Fund Type: D5 – Subfund: 2T9 General Segment

Transit System Sales Surtax Reserve Fund

Project: 209401

Revenues:

2009-10

Programmed Cash Reserve (GIC)

\$3,372,000

Expenditures:

Reserve for Future Debt Service

\$3,372,000

Transit System Sales Surtax Revenue Bonds, Series 06

Fund Type: D5 – Subfund: 2T9

Transit System Sales Surtax Debt Service Fund

Project: 209402

Revenues:

2009-10

Transfer from Revenue Fund (Project 209400)
Interest
Programmed Cash Reserve

\$3,243,000
20,000
963,000

Total

\$4,226,000

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Arbitrage Rebate Computation Services

\$918,000
2,454,000
843,000
8,000
3,000

Total

\$4,226,000

Transit System Sales Surtax Revenue Bonds, Series 08

Fund Type: D5 – Subfund: 2T9

Transit System Sales Surtax Debt Service Fund

Project: 209403

Revenues:

2009-10

Transfer from Revenue Fund (Project 209400)
Interest
Programmed Cash Reserve

\$3,213,000
5,000
801,000

Total

\$4,019,000

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Arbitrage Rebate Computation Services

\$729,000
2,476,000
801,000
8,000
5,000

Total

\$4,019,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 09A
Fund Type: D5 – Subfund: 2T9
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209404

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Project Fund - Capitalized Interest	<u>\$7,212,000</u>
<u>Expenditures:</u>	
Interest Payments on Bonds	\$5,408,000
Reserve for Future Debt Service	1,790,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>14,000</u>
Total	<u>\$7,212,000</u>

Courthouse Center Bonds

Special Obligation Bonds – Courthouse Revenue Fund. – Fund 210
Fund Type: D5 – Subfund: 2C1
Spec. Oblig. Bonds – Revenue Fund

Project: 210100

<u>Revenues:</u>	<u>2009-10</u>
Traffic Surcharge	<u>\$12,800,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service, Series 1998A (Project 210311)	\$404,000
Transfer to Debt Service, Series 1998B (Project 210412)	4,391,000
Transfer to Debt Service, Series 2003 (Project 210513)	5,160,000
Transfer to Reserve Fund, (Project 210108)	<u>2,845,000</u>
Total	<u>\$12,800,000</u>

Special Obligation Bonds – Courthouse Center Proj. – Fund 210
Fund Type: D5 – Subfund: 2C1
Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1994, 1995 & 1998”

Project: 210108

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	\$3,716,000
Programmed Cash Reserve	117,000
Transfer from Revenue Fund (Project 210100)	<u>2,845,000</u>
Total	<u>\$6,678,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service -Non-Cash	\$3,716,000
Reserve for Future Debt Service -Cash	<u>2,962,000</u>
Total	<u>\$6,678,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210**Fund Type: D5 – Subfund: 2C3****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998A” – Debt Service Fund****Project: 210311**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 210100)	\$404,000
Programmed Cash Reserve	75,000
Interest Earnings	<u>1,000</u>
Total	<u>\$480,000</u>

<u>Expenditures:</u>	
Principal Payment on Series 1998A Bonds	\$130,000
Interest Payments on Series 1998A Bonds	184,000
Reserve for Future Debt Service	159,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$480,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210**Fund Type: D5 – Subfund: 2C4****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998B” – Debt Service Fund****Project: 210412**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 210100)	\$4,391,000
Programmed Cash Reserve	704,000
Interest Earnings	<u>15,000</u>
Total	<u>\$5,110,000</u>

<u>Expenditures:</u>	
Principal Payment on Series 1998B Bonds	\$2,130,000
Interest Payments on Series 1998B Bonds	1,268,000
Reserve for Future Debt Service - Series 1998B	1,699,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,110,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210**Fund Type: D5 – Subfund: 2C5****Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series “2003” – Debt Service Fund****Project: 210513**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 210100)	\$5,160,000
Interest Earnings	2,000
Programmed Cash Reserve -Series A	558,000
Programmed Cash Reserve -Series B	<u>91,000</u>
Total	<u>\$5,811,000</u>

<u>Expenditures:</u>	
Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	2,293,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	191,000
Other General and Administrative Expenses	5,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$5,811,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C5
Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. Series “2003” – Reserve Fund

Project: 210514

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$7,496,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$7,496,000</u>

Stormwater Utility Revenue Bonds

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program - Revenue Fund

Project: 211101

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)	<u>\$7,616,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service Fund – Series 1999 (Projects 211102)	\$2,899,000
Transfer to Debt Service Fund – Series 2004 (211104)	<u>4,717,000</u>
Total	<u>\$7,616,000</u>

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program Series “1999” Bonds, Debt Service Fund

Project: 211102

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 211101)	\$2,899,000
Interest Earnings	10,000
Programmed Cash Reserve	<u>1,449,000</u>
Total	<u>\$4,358,000</u>
<u>Expenditures:</u>	
Principal Payment on Bonds	\$1,430,000
Interest Payments on Bonds	1,469,000
Reserve for Future Debt Service	1,451,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$4,358,000</u>

Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211
Fund Type: D5 – Subfund: 2U1
Special Obligation Bonds - Reserve Fund

Project: 211103

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$7,626,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$7,626,000</u>

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1 \$60 Million
Stormwater Utility Revenue Bond Program Series “2004” Bonds, Debt Service Fund

Project: 211104

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Revenue Fund (Project 211101)	\$4,717,000
Interest	15,000
Programmed Cash Reserve	<u>2,360,000</u>
Total	<u>\$7,092,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$1,605,000
Interest Payments on Bonds	3,115,000
Reserve for Future Debt Service	2,358,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$7,092,000</u>

Special Oblig. Bonds – Floating/Fixed Rate Equip. Bonds – Series “1990” – Fund 213
Fund Type: D5 – Subfund: 2E3
Floating/Fixed Rate Equip. Bonds – Series “1990” (Golf Club of Miami)– Debt Service Fund

Project: 213314

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	\$400,000
Programmed Cash Reserve for Arbitrage	60,000
Interest Earnings	2,000
Receipt from Park and Recreation (Fund 040)	<u>445,000</u>
Total	<u>\$907,000</u>
<u>Expenditures:</u>	
Principal Payment on Bonds	\$400,000
Interest Payments on Bonds	40,000
Reserve for Future Debt Service	400,000
Reserve for Future Arbitrage payments	60,000
Arbitrage Rebate Computation Services	3,000
General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$907,000</u>

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 - Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Election Voting Equipment - \$24,600,000

Project: 213420

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve	\$2,910,000
Carryover	3,000
Programmed Cash Reserve, Series A	<u>227,000</u>
Total	<u>\$3,140,000</u>
<u>Expenditures:</u>	
Principal Payment on Bonds, Series A	\$2,505,000
Interest Payments on Bonds, Series A	453,000
Reserve for Future Debt Service, Series A	173,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
Total	<u>\$3,140,000</u>

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Coral Gables Courthouse - \$6,300,000****Project: 213421****Revenues:****2009-10**

Transfer from the Administrative Office of the Courts	\$323,000
Programmed Cash Reserve, Series A	<u>28,000</u>
Total	<u>\$351,000</u>

Expenditures:

Principal Payment on Bonds, Series A	\$260,000
Interest Payments on Bonds, Series A	57,000
Reserve for Future Debt Service, Series A	22,000
General and Administrative Expenses	10,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$351,000</u>

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****MLK Furniture, Fixtures & Equipment - \$11,000,000****Project: 213423****Revenues:****2009-10**

Transfer from Capital Outlay Reserve	\$1,291,000
Programmed Cash Reserve, Series A	<u>117,000</u>
Total	<u>\$1,408,000</u>

Expenditures:

Principal Payment on Bonds, Series A	\$1,080,000
Interest Payments on Bonds, Series A	233,000
Reserve for Future Debt Service, Series A	90,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,408,000</u>

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Golf Club of Miami - Renovations - \$6,400,000****Project: 213424****Revenues:****2009-10**

Programmed Cash Reserve, Series A	\$42,000
Transfer from Parks Golf Operations	<u>466,000</u>
Total	<u>\$508,000</u>

Expenditures:

Principal Payment on Bonds, Series A	\$385,000
Interest Payments on Bonds, Series A	83,000
Reserve for Future Debt Service, Series A	32,000
General and Administrative Expenses	5,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$508,000</u>

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Fire Department - Fleet Replacement - \$12,850,000****Project: 213425****Revenues:****2009-10**

Transfer from Fire Department (Fund 011, Subfund 111)
Programmed Cash Reserve, Series A

\$1,401,000
126,000

Total

\$1,527,000

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$1,170,000
253,000
97,000
2,000
1,000
4,000

Total

\$1,527,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Park & Recreation - Construction of Crandon Clubhouse \$7 Million
and Metro Zoo Aviary \$2 Million****Project: 213426****Revenues:****2009-10**

Programmed Cash Reserve, Series A (Aviary)
Programmed Cash Reserve, Series A (Club)
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)

\$21,000
31,000
284,000
304,000

Total

\$640,000

Expenditures:

Principal Payment on Bonds, Series A (Aviary)
Principal Payment on Bonds, Series A (Crandon Club)
Interest Payments on Bonds, Series A (Aviary)
Interest Payments on Bonds, Series A (Crandon Club)
Reserve for Future Debt Service, Series A (Aviary)
Reserve for Future Debt Service, Series A (Crandon Club)
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$195,000
290,000
42,000
62,000
16,000
24,000
8,000
1,000
2,000

Total

\$640,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213**Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - \$3.9Mm****Project: 213428****Revenues:****2009-10**

Programmed Cash Reserve, Series A
Transfer from General Services Administration (Fund 050)

\$41,000
462,000

Total

\$503,000

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$385,000
83,000
32,000
1,000
1,000
1,000

Total

\$503,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213

Fund Type: D5 – Subfund: 2E4

Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”

Reserve Account for Series A Bonds

Project: 213429

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$11,985,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$11,985,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 – Subfund: 2E5

ITD Mainframe \$3.7 million

Project: 213520

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	<u>\$1,000</u>
<u>Expenditures:</u>	
Arbitrage Rebate Services	<u>\$1,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 – Subfund: 2E5

ITD Regatta \$5.2 Million

Project: 213521

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	<u>\$1,000</u>
<u>Expenditures:</u>	
Arbitrage Rebate Services	<u>\$1,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 – Subfund: 2E5

Public Work-97th Ave Flyover \$9 Million

Project: 213522

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$196,000
Transfer Revenue /SWAP Project 213528	<u>394,000</u>
Total	<u>\$590,000</u>
<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$391,000
Reserve for Future Debt Service, Series A	196,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$590,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****MLK Building \$4 Million****Project: 213523**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$87,000
Transfer Revenue /SWAP Project 213528	<u>177,000</u>
Total	<u>\$264,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$174,000
Reserve for Future Debt Service, Series A	87,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$264,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Correction Department - Fire System Improvement \$8 Million****Project: 213524**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$174,000
Transfer Revenue /SWAP Project 213528	<u>351,000</u>
Total	<u>\$525,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$348,000
Reserve for Future Debt Service, Series A	174,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$525,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Fire Department Air Rescue Helicopter \$8 Million****Project: 213525**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$169,000
Transfer Revenue /SWAP Project 213528	<u>341,000</u>
Total	<u>\$510,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$338,000
Reserve for Future Debt Service, Series A	169,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$510,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Fire Department Fleet Replacement \$8 Million****Project: 213526**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$174,000
Transfer Revenue /SWAP Project 213528	<u>351,000</u>
Total	<u>\$525,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$348,000
Reserve for Future Debt Service, Series A	174,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$525,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Answer Center Tech \$3 Million****Project: 213527**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$75,000
Transfer Revenue /SWAP Project 213528	<u>153,000</u>
Total	<u>\$228,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series A	\$150,000
Reserve for Future Debt Service, Series A	75,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$228,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****REVENUE-SWAP ACCOUNT****Project: 213528**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fire	\$351,000
Transfer from Public Works Road Impact Fees	394,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,022,000</u>
Total	<u>\$1,767,000</u>

<u>Expenditures:</u>	
Transfer to Debt Service Projects, Series 04A	<u>\$1,767,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Reserve Account****Project: 213529**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Surety Reserve (Non-Cash)	<u>\$5,000,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service Non-Cash	<u>\$5,000,000</u>

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**Fund Type: D5 – Subfund: 2E5****Redemption Account****Project: 213530**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$2,611,000
Transfer from Public Works	986,000
Transfer from Fire	876,000
Programmed Carryover	<u>14,597,000</u>
Total	<u>\$19,070,000</u>

Expenditures:

Reserve for Future Principal payments	<u>\$19,070,000</u>
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\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Elections Building \$11.7 Million****Project: 213620**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$254,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>922,000</u>
Total	<u>\$1,176,000</u>

Expenditures:

Principal Payments on Bonds, Series B	\$415,000
Interest Payments on Bonds, Series B	509,000
Reserve for Future Debt Service, Series B	248,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,176,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Courthouse Façade Proj \$15 Million****Project: 213621**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$271,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,273,000</u>
Total	<u>\$1,544,000</u>

Expenditures:

Principal Payments on Bonds, Series B	\$735,000
Interest Payments on Bonds, Series B	543,000
Reserve for Future Debt Service, Series B	260,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,544,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Answer Center \$3.9 Million****Project: 213622**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$79,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>289,000</u>
Total	<u>\$368,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$130,000
Interest Payments on Bonds, Series B	158,000
Reserve for Future Debt Service, Series B	77,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$368,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Answer Center - Technology \$10.806 Million****Project: 213623**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$81,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,696,000</u>
Total	<u>\$1,777,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$1,550,000
Interest Payments on Bonds, Series B	162,000
Reserve for Future Debt Service, Series B	58,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,777,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Golf Club of Miami \$4.6 Million****Project: 213624**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$83,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>392,000</u>
Total	<u>\$475,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$225,000
Interest Payments on Bonds, Series B	167,000
Reserve for Future Debt Service, Series B	80,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$475,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****UHF Radio Fire \$15 Million****Project: 213625**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$289,000
Transfer from Fire Department	<u>1,733,000</u>
Total	<u>\$2,022,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$1,165,000
Interest Payments on Bonds, Series B	578,000
Reserve for Future Debt Service, Series B	271,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$2,022,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****Correction Fire System \$1.180 Million****Project: 213626**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$16,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>138,000</u>
Total	<u>\$154,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$105,000
Interest Payments on Bonds, Series B	32,000
Reserve for Future Debt Service, Series B	14,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$154,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**Fund Type: D5 – Subfund: 2E6****ADA Projects \$4.7 Million****Project: 213627**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$85,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>400,000</u>
Total	<u>\$485,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$230,000
Interest Payments on Bonds, Series B	170,000
Reserve for Future Debt Service, Series B	82,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$485,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213
Fund Type: D5 – Subfund: 2E6 Reserve Account

Project: 213629

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover Reserve	<u>\$4,375,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service, Series B	<u>\$4,375,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$87.690 mil Overtown I

Project: 213720

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$2,023,000
Transfer from General Services Administration Fund 050	<u>5,567,000</u>
Total	<u>\$7,590,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series 07	\$1,535,000
Interest Payments on Bonds, Series 07	4,046,000
Reserve for Future Debt Service, Series 07	1,992,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>14,000</u>
Total	<u>\$7,590,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$ 26.750 mil Overtown II

Project: 213721

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$639,000
Transfer from Fund 360, Subfund 015, Project 368041	<u>1,285,000</u>
Total	<u>\$1,924,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series 07	
Interest Payments on Bonds, Series 07	\$1,278,000
Reserve for Future Debt Service, Series 07	639,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,924,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$26.110 mil Libraries****Project: 213722**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$599,000
Transfer from Library	<u>1,824,000</u>
Total	<u>\$2,423,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series 07	\$630,000
Interest Payments on Bonds, Series 07	1,199,000
Reserve for Future Debt Service, Series 07	587,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,423,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$18.600 mill Purchase & Build Up TECO****Project: 213723**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$429,000
Transfer from General Services Administration Fund 050	<u>1,182,000</u>
Total	<u>\$1,611,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series 07	\$325,000
Interest Payments on Bonds, Series 07	858,000
Reserve for Future Debt Service, Series 07	423,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,611,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$ 4.785 mil ETSD Radio Towers Project****Project: 213724**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$109,000
Transfer from ETSD	<u>383,000</u>
Total	<u>\$492,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series 07	\$165,000
Interest Payments on Bonds, Series 07	218,000
Reserve for Future Debt Service, Series 07	106,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$492,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$ 10.335 mill Correction Fire System****Project: 213725**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover	\$236,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>822,000</u>
Total	<u>\$1,058,000</u>

Expenditures:

Principal Payments on Bonds, Series 07	\$355,000
Interest Payments on Bonds, Series 07	471,000
Reserve for Future Debt Service, Series 07	228,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,058,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$ 15.910 mil Hope VI****Project: 213726****Revenues:****2009-10**

Programmed Carryover	\$367,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,014,000</u>
Total	<u>\$1,381,000</u>

Expenditures:

Principal Payments on Bonds, Series 07	\$280,000
Interest Payments on Bonds, Series 07	734,000
Reserve for Future Debt Service, Series 07	362,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,381,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$19.345 New GSA Shop****Project: 213727****Revenues:****2009-10**

Programmed Carryover	\$444,000
Transfer from General Services Administration Fund 050	<u>1,349,000</u>
Total	<u>\$1,793,000</u>

Expenditures:

Principal Payments on Bonds, Series 07	\$465,000
Interest Payments on Bonds, Series 07	888,000
Reserve for Future Debt Service, Series 07	435,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,793,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213**Fund Type: D5 – Subfund: 2E7****100 S Biscayne Fix-Up****Project: 213728****Revenues:****2009-10**

Programmed Carryover	\$10,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>176,000</u>
Total	<u>\$186,000</u>

Expenditures:

Principal Payments on Bonds, Series 07	\$155,000
Interest Payments on Bonds, Series 07	21,000
Reserve for Future Debt Service, Series 07	7,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$186,000</u>

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7 Reserve Account Surety Bond

Project: 213730

<u>Revenues:</u>	<u>2009-10</u>
Programmed Carryover Reserve	<u>\$16,234,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service, Series 07	<u>\$16,234,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$45 million - PHT Tax Exempt

Project: 213820

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$3,600,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series 09A	\$985,000
Interest Payments on Bonds, Series 09A	1,729,000
Reserve for Future Debt Service, Series 09A	881,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$3,600,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$4.265 million - Light Speed Project (Tax Exempt)

Project: 213821

<u>Revenues:</u>	<u>2009-10</u>
Transfer from GSA	<u>\$518,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series 09A	\$170,000
Interest Payments on Bonds, Series 09A	145,000
Reserve for Future Debt Service, Series 09A	202,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$518,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$6.795 million - Cyber Project (Tax Exempt)

Project: 213822

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$870,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series 09A	\$345,000
Interest Payments on Bonds, Series 09A	160,000
Reserve for Future Debt Service, Series 09A	364,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$870,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$5.065 million - West Lot Project (Tax Exempt)****Project: 213823**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Project Fund - Capitalized Interest	<u>\$152,000</u>
<u>Expenditures:</u>	
Interest Payments on Bonds, Series 09A	\$81,000
Reserve for Future Debt Service, Series 09A	70,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$152,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$2.725 million - Project Close-Out Costs Project (Tax Exempt)****Project: 213824**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from General Services Administration Fund 050	<u>\$311,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds, Series 09A	\$130,000
Interest Payments on Bonds, Series 09A	92,000
Reserve for Future Debt Service, Series 09A	88,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$311,000</u>

\$138 million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series “2009A” – Fund 213**Fund Type: D5 – Subfund: 2E7****Debt Service Reserve Fund - Series 2009A (Tax Exempt) Bonds****Project: 213825**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve - Tax Exempt - Series 2009A Bonds	<u>\$9,600,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service, Tax Exempt Series 09A Bonds	<u>\$9,600,000</u>

\$44.595 million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series “2009B” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$22.850 million - West Lot Project (BABs Taxable)****Project: 213830**

<u>Revenues:</u>	<u>2009-10</u>
Federal Subsidy Receipts	\$410,000
Programmed Federal Subsidy Reserve	354,000
Transfer from Project Fund - Capitalized Interest	<u>1,422,000</u>
Total	<u>\$2,186,000</u>
<u>Expenditures:</u>	
Interest Payments on Bonds, Series 09B	\$1,170,000
Reserve for Future Debt Service, Series 09B	1,013,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$2,186,000</u>

\$44.595 million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series “2009B” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$13.345 million - Light Speed Project (BABs Taxable)****Project: 213831**

<u>Revenues:</u>	<u>2009-10</u>
Federal Subsidy Receipts	\$207,000
Programmed Federal Subsidy Reserve	179,000
Transfer from GSA	<u>718,000</u>
Total	<u>\$1,104,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series 09B	\$591,000
Reserve for Future Debt Service, Series 09B	512,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$1,104,000</u>

\$44.595 million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series “2009B” – Fund 213**Fund Type: D5 – Subfund: 2E7****\$8.4million - Project Close-Out Project (BABs Taxable)****Project: 213832**

<u>Revenues:</u>	<u>2009-10</u>
Federal Subsidy Receipts	\$243,000
Programmed Federal Subsidy Reserve	210,000
Transfer from General Services Administration Fund 050	20,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>319,000</u>
Total	<u>\$792,000</u>

<u>Expenditures:</u>	
Interest Payments on Bonds, Series 09B	\$693,000
Reserve for Future Debt Service, Series 09B	97,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$792,000</u>

\$44.595 million Cap. Asset Acquisition Fixed Special Obligation Bonds –Series 2009B - Fund 213**Fund Type: D5 – Subfund: 2E7****Debt Service Reserve Fund - Taxable BABs****Project: 213835**

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve - BABs - Series 2009B Bonds	<u>\$4,500,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service, BABs - Series 2009B Bonds	<u>\$4,500,000</u>

Special Oblig. Notes-Series "2008 A"- Fund 214**Fund Type: D6 – Subfund: 2N1****Coral Gables Courthouse- \$3,675,000****Project: 214101****Revenues:****2009-10**Transfer from Administrative Office of the Courts
Programmed Cash Reserve\$155,000
74,000

Total

\$229,000**Expenditures:**Interest Payments on Notes
Reserve for Future Debt Service
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)\$151,000
75,000
1,000
1,000
1,000

Total

\$229,000**Special Oblig. Notes-Series "2008 A"- Fund 214****Fund Type: D6 – Subfund: 2N1****Golf Club of Miami-Renovations-\$2,500,000****Project: 214102****Revenues:****2009-10**Programmed Cash Reserve
Transfer from Parks Golf Operations (Fund 310, Subfund 313)\$50,000
106,000

Total

\$156,000**Expenditures:**Interest Payments on Notes
Reserve for Future Debt Service
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)\$102,000
51,000
1,000
1,000
1,000

Total

\$156,000**Special Oblig. Notes-Series "2008 A"- Fund 214****Fund Type: D6 – Subfund: 2N1****Fire Department- Fleet Replacement- \$975,000****Project: 214103****Revenues:****2009-10**Programmed Cash Reserve
Transfer from Fire Department (Fund 011, Subfund 111)\$2,000
61,000

Total

\$63,000**Expenditures:**Interest Payments on Notes
Reserve for Future Debt Service
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)\$40,000
20,000
1,000
1,000
1,000

Total

\$63,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Parks & Recreation- Construction of Crandon Clubhouse- \$4,125,000

Project: 214104

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	\$83,000
Transfer from Sports Tax Revenues-Surplus (project 205804)	<u>173,000</u>
Total	<u>\$256,000</u>
<u>Expenditures:</u>	
Interest Payments on Notes	\$169,000
Reserve for Future Debt Service	84,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$256,000</u>

Special Oblig. Notes-Series "2008 B"- Fund 214
Fund Type: D6 – Subfund: 2N1
Coast Guard- \$17,450,000

Project: 214105

<u>Revenues:</u>	<u>2009-10</u>
Programmed Cash Reserve	\$390,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>784,000</u>
Total	<u>\$1,174,000</u>
<u>Expenditures:</u>	
Interest Payments on Notes	\$780,000
Reserve for Future Debt Service	390,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,174,000</u>

\$2 Million Sunshine State Governmental Financing Commission Loan
Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L6

Project: 292600

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$217,000
Programmed Cash Reserve	<u>138,000</u>
Total	<u>\$355,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$151,000
Interest Payments on Loan	47,000
Reserve for Future Debt Service	<u>157,000</u>
Total	<u>\$355,000</u>

\$25 Million U.S. HUD Loan
Parrot Jungle and Gardens of Watson Island Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L7 QSE108

Project: 292700

<u>Revenues:</u>	<u>2009-10</u>
Transfer in (Fund 750, Subfund 759, Project QSE108)	<u>\$3,455,000</u>
<u>Expenditures:</u>	
Principal Payments on Loan	\$1,945,000
Interest Payments on Loan	1,508,000
Reserve for Future Debt Service	<u>2,000</u>
Total	<u>\$3,455,000</u>

\$5 Million U.S. HUD Loan
BEDI Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L9

Project: 292900

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fund 750, Subfund 770, Project Q0BEDI	<u>\$239,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$138,000
Interest Payments on Loan	<u>101,000</u>
Total	<u>\$239,000</u>

\$40 Million U.S. HUD Loan
EDI Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L9

Project: 292901

<u>Revenues:</u>	<u>2009-10</u>
Revenue from EDI Trust Account	<u>\$2,149,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan, Series 01	\$556,000
Interest Payments on Loan, Series 01	400,000
Principal Payment on Loan, Series 04	150,000
Interest Payments on Loan, Series 04	336,000
Interest Payments on Loan, Series 06	557,000
Principal Payments on Loan, Series 06	<u>150,000</u>
Total	<u>\$2,149,000</u>

\$49 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Various Projects
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8
\$6 Million Bell Helicopter Loan

Project: 298100

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve	<u>\$729,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$665,000
Interest Payments on Loan	<u>64,000</u>
Total	<u>\$729,000</u>

\$49 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Various Projects
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8
\$9 Million Network Expansion Program

Project: 298300

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Internal Service Fund (Fund 060, Subfund 025)	<u>\$1,093,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$997,000
Interest Payments on Loan	<u>96,000</u>
Total	<u>\$1,093,000</u>

\$10 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Naranja Lakes Loan
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298400

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL	<u>\$1,377,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan 1	\$452,000
Interest Payments on Loan 1	250,000
Principal Payment on Loan 2	500,000
Interest Payments on Loan 2	<u>175,000</u>
Total	<u>\$1,377,000</u>

\$223.578 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2005 Various Projects (\$71 million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298500

<u>Revenues:</u>	<u>2009-10</u>
Interest Earnings	
Transfer from Park and Recreation (Fund 040, Subfund 004)	\$465,000
Transfer from Convention Development Tax Revenue Fund (206300)	252,000
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)	715,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	3,841,000
Transfer from CDT Revenue Fund (Project 206300)	<u>1,000,000</u>
Total	<u>\$6,273,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$4,556,000
Interest Payments on Loan	<u>1,717,000</u>
Total	<u>\$6,273,000</u>

\$223.578 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2005 – PHT Equipment (\$56.2 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298501

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Capital Outlay Reserve	<u>\$7,000,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan 1	\$5,000,000
Interest Payments on Loan 1	<u>2,000,000</u>
Total	<u>\$7,000,000</u>

\$223.578 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2006 (\$100 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298502

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Convention Development Tax Revenue Fund (Project 206300)	\$887,000
Transfer from Fire Department	1,901,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	
Helicopter	1,138,000
Transfer from Revenue Fund (Project 206300)	2,000,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT	
Equip	2,660,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT	
Infras	<u>1,261,000</u>
Total	<u>\$9,847,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$5,743,000
Interest Payments on Loan	<u>4,104,000</u>
Total	<u>\$9,847,000</u>

\$52 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2008
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298503

<u>Revenues:</u>	<u>2009-10</u>
Transfer from CDT Revenue Fund (Project 206300)	\$970,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Housing	725,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Elections/Optical Scanning	865,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Light Emitting Diodes	930,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Cyber Security	695,000
Transfer from Convention Development Tax Revenue Fund (Project 206300)	70,000
Transfer from Parks - Marina	<u>374,000</u>
Total	<u>\$4,629,000</u>
<u>Expenditures:</u>	
Principal Payment on Loan	\$2,547,000
Interest Payments on Loan	<u>2,082,000</u>
Total	<u>\$4,629,000</u>

MIAMI-DADE LIBRARY
Capital Projects
(Fund 310, Subfund 311)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Library Taxing District Dollars	\$20,363,000	\$822,000	\$0	\$21,185,000
State Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>\$20,363,000</u>	<u>\$822,000</u>	<u>\$0</u>	<u>\$21,185,000</u>
<u>Expenditures:</u>				
Arcola Lakes	\$0	\$1,050,000	\$1,191,000	\$2,241,000
New Hispanic/Carrfour	582,000	443,000	0	1,025,000
Naranja	5,409,000	0	0	5,409,000
Northeast	<u>12,472,000</u>	<u>38,000</u>	<u>0</u>	<u>12,510,000</u>
Total	<u>\$18,463,000</u>	<u>\$1,531,000</u>	<u>\$1,191,000</u>	<u>\$21,185,000</u>

**Quality Neighborhood Improvement Program
Phase III Pay As You Go
(Fund 310 Subfund 312)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from General Fund	<u>\$3,608,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,608,000</u>
<u>Expenditures</u>				
Park and Recreation Projects	\$1,422,000	\$6,000	\$0	\$1,428,000
Public Works Projects	1,901,000	17,000	0	1,918,000
Other Legally Eligible Projects	0	<u>262,000</u>	<u>0</u>	<u>262,000</u>
Total	<u>\$3,323,000</u>	<u>\$285,000</u>	<u>\$0</u>	<u>\$3,608,000</u>

**CAPITAL OUTLAY RESERVE
Carryover and New Appropriations for FY 2009-10
(Fund 310, Projects 313100, 314006, 314007 and Fund 361, Project 361010)**

	<u>Committed Carryover</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
<u>Revenues:</u>				
Future COR	\$0	\$0	\$29,411,000	\$29,411,000
Committed Carryover	40,455,000	0	0	40,455,000
Uncommitted Carryover	0	8,628,000	0	8,628,000
Transfer from Countywide General Fund	0	11,306,000	0	11,306,000
Transfer from General Services Administration	0	12,778,000	0	12,778,000
Transfer from Cable Television Revenue Fund	0	405,000	0	405,000
Handicapped Parking Fines and Miscellaneous ADA Revenue	0	100,000	0	100,000
Payment in Lieu of Taxes	0	500,000	0	500,000
Interest Earnings	0	500,000	0	500,000
Pay Telephone Commission	0	2,500,000	0	2,500,000
Seaquarium Lease Payment	0	400,000	0	400,000
State of Florida - State Attorney Records	0	65,000	0	65,000
Transfer from Finance Department	0	13,948,000	0	13,948,000
Transfer from UMSA General Fund	0	2,917,000	0	2,917,000
Transfer from Fleet Replacement Trust Fund	0	2,000,000	0	2,000,000
Transfer Interest from Project 360120 for Housing Debt Service	0	280,000	0	280,000
	0	784,000	0	784,000
Transfer from Project 368053 for Coast Guard Property Debt Service				
Transfer from ETSD	<u>0</u>	<u>1,565,000</u>	<u>0</u>	<u>1,565,000</u>
Total	<u>\$40,455,000</u>	<u>\$58,676,000</u>	<u>\$29,411,000</u>	<u>\$128,542,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
<u>Public Safety Strategic Area</u>				
Corrections and Rehabilitation - Communications Infrastructure Expansion	1,000,000	200,000	500,000	1,700,000
Corrections and Rehabilitation - Computer Replacement	200,000	0	300,000	500,000
Corrections and Rehabilitation - Freezer and Cooler Refurbishment	1,800,000	500,000	0	2,300,000
Corrections and Rehabilitation - Kitchen Equipment Replacement	400,000	600,000	1,100,000	2,100,000
Corrections and Rehabilitation - Metro West Detention Center Inmate Housing Improvement	200,000	0	1,200,000	1,400,000
Corrections and Rehabilitation - Metro West Detention Center Replace Programmable Logic Controllers	300,000	100,000	0	400,000
Corrections and Rehabilitation - Remove and Replace Retherm Units	5,300,000	200,000	0	5,500,000
Corrections and Rehabilitation - Security Fence Enhancements	383,000	280,000	285,000	948,000
Corrections and Rehabilitation - Training and Treatment Center Plumbing Infrastructure	0	0	750,000	750,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Security Enhancements	0	0	1,800,000	1,800,000
Corrections and Rehabilitation - Turner Guilford Knight Infrastructure Repair - Install New Boilers	535,000	100,000	0	635,000
Corrections and Rehabilitation - Underground Fuel Tank Replacement	0	100,000	200,000	300,000
Corrections and Rehabilitation - Women's Detention Center Exterior Sealing	65,000	200,000	0	265,000
Judicial Administration - Coral Gables Courthouse Expansion	105,000	293,000	822,000	1,220,000
Judicial Administration - Court Facilities Repairs and Renovations	0	500,000	0	500,000
Judicial Administration - Joseph Caleb Center Courthouse Renovations	377,000	2,353,000	0	2,730,000
Judicial Administration - Public Defender Building Rewiring	100,000	900,000	0	1,000,000
Judicial Administration - Richard E. Gerstein Justice Building Eighth Floor Space Conversion	35,000	500,000	465,000	1,000,000
Judicial Administration -Odyssey Technology Project	400,000	300,000	0	700,000
Medical Examiner -Miscellaneous Capital	0	250,000	0	250,000

Police - Air Conditioning Air Handlers for District Stations and The Fred Taylor Headquarters Building	1,344,000	101,000	0	1,445,000
Police - CAD Server Replacement	0	500,000	0	500,000
Police - Crime Scene Investigation Bureau Expansion	100,000	0	0	100,000
Police - Electrical Panel Upgrades	410,000	750,000	0	1,160,000
Police - Fire Alarm Systems for Kendall District Station and The Fred Taylor Headquarters Building	800,000	544,000	256,000	1,600,000
Police - Helicopter Replacements	0	0	6,500,000	6,500,000
Police - Midwest Property and Evidence and The Fred Taylor Headquarters Building Roof Replacements	100,000	3,400,000	0	3,500,000
Police - Training Bureau Facility Improvements	400,000	736,000	1,000,000	2,136,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Non-Departmental - Communications Replacement Project Relating to Proposed Settlement Agreement	0	3,633,000	13,777,000	17,410,000
<u>Transportation Strategic Area</u>				
Public Works - Illuminated Street Signs	3,415,000	0	1,200,000	4,615,000
<u>Recreation and Culture Strategic Area</u>				
Park and Recreation - Areawide Parks - Park Improvements	0	5,500,000	0	5,500,000
Park and Recreation - Brothers to the Rescue Memorial Parking Lot	150,000	75,000	0	225,000
Park and Recreation - Country Club of Miami Golf Course Improvements	142,000	0	0	142,000
Park and Recreation - Gwen Cherry Park Improvements	257,000	100,000	0	357,000
Park and Recreation - Park Facilities Sewer Connections	1,755,000	50,000	0	1,805,000
Vizcaya - Facility Improvements and Equipment Acquisition	0	100,000	0	100,000
<u>Neighborhood and Unincorporated Area Municipal Services Strategic Area</u>				
Building - Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Neighborhood Compliance - Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	10,000	0	10,000
Neighborhood Compliance - Unsafe structures Board-Up and Demolition	0	300,000	0	300,000
Public Works - Community Image Advisory Board Projects	0	500,000	0	500,000
Public Works - Lot Clearing	0	1,030,000	0	1,030,000
<u>Health and Human Services Strategic Area</u>				
Community Action Agency - Arcola Head Start Facility	600,000	0	508,000	1,108,000
Community Action Agency - Facility Maintenance and Repairs	0	200,000	0	200,000
Human Services - Facilities Repairs	0	500,000	0	500,000
Human Services - Preventative Maintenance Program	0	200,000	0	200,000
Non-Departmental - Fisher House Foundation	200,000	800,000	0	1,000,000
<u>Economic Development</u>				
Small Business Development-PC Replacement	0	15,000	0	15,000
<u>Enabling Strategies Strategic Area</u>				
Reasonable Accommodation/Americans With Disabilities Act Barrier Removal Project Closeouts including South Dade Government Center	0	500,000	0	500,000
Audit and Management Services - Furnishings	11,000	27,000	0	38,000
Elections - ADA Improvements at Polling Locations	828,000	66,000	0	894,000
Elections - Acquire On-Line Printer and Fail-Over Server	320,000	160,000	320,000	800,000
Enterprise Technology Services Department - Core Optical Network Upgrades	425,000	198,000	0	623,000
Enterprise Technology Services Department - Data Center Cooling	250,000	50,000	0	300,000
Fair Employment Practices - Fair Employment On-Line Training for County Employees	94,000	6,000	0	100,000
General Services Administration - Bike Path Building Better Communities Bond Program	485,000	915,000	0	1,400,000
Government Information Center - Video Production Equipment Miami for Miami-Dade Television	1,431,000	405,000	0	1,836,000
Procurement - Technology Upgrade Vendor Performance	76,000	32,000	92,000	200,000
Non-Departmental - Reserve - Repairs and Renovation	0	1,140,000	0	1,140,000
<u>Debt Service</u>				
Non-Departmental - Debt Service - 100 South Biscayne Fit-Up (Capital Asset 2007)	0	176,000	0	176,000
Non-Departmental - Debt Service - 311 Answer Center (Capital Asset 2004 A and B)	0	2,583,000	0	2,583,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Capital Asset 2004A)	0	1,192,000	0	1,192,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2001)	0	729,000	0	729,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2006)	0	1,138,000	0	1,138,000
Non-Departmental - Debt Service - Americans with Disabilities Act Projects (Capital Asset 2004B)	0	400,000	0	400,000

Non-Departmental - Debt Service - Carol City Community Center (Sunshine State 2005)	0	715,000	0	715,000
Non-Departmental - Debt Service - Coast Guard Property (Sunbank Loan)	0	784,000	0	784,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1 (Capital Asset 2004A)	0	1,228,000	0	1,228,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 2 (Capital Asset 2004B)	0	138,000	0	138,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 3 (Sunshine State 2005)	0	1,395,000	0	1,395,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 4 (Capital Asset 2007)	0	822,000	0	822,000
Non-Departmental - Debt Service - Cyber Security Phase I (Sunshine State 2008)	0	1,565,000	0	1,565,000
Non-Departmental - Debt Service - Dade County Courthouse Façade Repair (Capital Asset 2004B)	0	1,273,000	0	1,273,000
Non-Departmental - Debt Service - Elections Facility (Capital Asset 2004B)	0	922,000	0	922,000
Non-Departmental - Debt Service - Elections Optical Scan Voting Equipment (Sunshine State 2008)	0	865,000	0	865,000
Non-Departmental - Debt Service - Elections Voting Equipment (Capital Asset 2002A)	0	2,910,000	0	2,910,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware (Sunshine State 2005)	0	956,000	0	956,000
Non-Departmental - Debt Service - Golf Club of Miami (Capital Asset 2004B)	0	392,000	0	392,000
Non-Departmental - Debt Service - Housing Capital Improvements (Capital Asset 2007)	0	1,014,000	0	1,014,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Build-Out and Improvements (Capital Asset 2002A)	0	1,291,000	0	1,291,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Furniture (Capital Asset 2004A)	0	615,000	0	615,000
Non-Departmental - Debt Service - Miami Metrozoo Aviary (Capital Asset 2002A)	0	284,000	0	284,000
Non-Departmental - Debt Service - Project Close Out Costs (Capital Asset 2009)	0	550,000	0	550,000
Non-Departmental - Debt Service - Public Health Trust (Capital Assets 2009)	0	3,600,000	0	3,600,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2005)	0	7,000,000	0	7,000,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2006)	0	3,921,000	0	3,921,000
Non-Departmental - Debt Service - Public Housing Projects (Sunshine State 2008)	0	725,000	0	725,000
Non-Departmental - Debt Service - Public Works Light Emitting Diodes (Sunshine State 2008)	0	930,000	0	930,000
Non-Departmental - Debt Service - Retrofit Telecommunication Towers Phase 1 (Sunshine State 2005)	0	596,000	0	596,000
Non-Departmental - Debt Service - Tamiami Park (Sunshine State 2005)	0	179,000	0	179,000
Non-Departmental - Debt Service - Tennis Center Retractable Bleachers (Sunshine State 2000)	<u>0</u>	<u>217,000</u>	<u>0</u>	<u>217,000</u>
Total		<u>\$24,793,000</u>	<u>\$72,674,000</u>	<u>\$31,075,000</u>

**PUBLIC WORKS
STORMWATER UTILITY CAPITAL IMPROVEMENT PROGRAM
(Fund 310, Subfund 316, Projects 316001, 316002, and 316100)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$15,854,000</u>
<u>Expenditures:</u>	
Drainage Improvements	<u>\$15,854,000</u>

**Building Better Communities General Obligation Bond Program
(Fund 320, All Subfunds)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Programmed Proceeds	\$498,802,000	\$331,000,000	\$1,599,332,000	\$2,429,134,000
Interest Earnings	<u>17,781,000</u>	<u>2,114,000</u>	<u>4,750,000</u>	<u>24,645,000</u>
Total	<u>\$516,583,000</u>	<u>\$333,114,000</u>	<u>\$1,604,082,000</u>	<u>\$2,453,779,000</u>

Expenditures:

Question 1: Water, Sewer and Flood Control	\$52,916,000	\$30,703,000	\$230,144,000	\$313,763,000
Question 2: Park and Recreation Facilities	113,304,000	77,622,000	305,965,000	496,891,000
Question 3: Bridges and Public Infrastructure	111,302,000	27,783,000	62,985,000	202,070,000
Question 4: Public Safety Facilities	16,533,000	32,430,000	272,297,000	321,260,000
Question 5: Emergency and Healthcare Facilities	75,570,000	39,564,000	51,041,000	166,175,000
Question 6: Public Service and Outreach Facilities	49,219,000	32,374,000	108,753,000	190,346,000
Question 7: Housing for Elderly and Families	10,247,000	26,967,000	228,961,000	266,175,000
Question 8: Cultural, Libraries, and Educational Facilities	70,907,000	64,585,000	343,936,000	479,428,000
Office of Capital Improvements	6,683,000	1,690,000	0	8,373,000
Office of the County Attorney	848,000	424,000	0	1,272,000
Issuance Cost and Discount	<u>4,054,000</u>	<u>3,972,000</u>	<u>0</u>	<u>8,026,000</u>
Total	<u>\$511,583,000</u>	<u>\$338,114,000</u>	<u>\$1,604,082,000</u>	<u>\$2,453,779,000</u>

**PUBLIC WORKS
Secondary Road Program
(Funds 330 and 331, Subfunds 332, 333, and 334)**

<u>Revenues:</u>	<u>2009-10</u>
Gas Tax Proceeds	\$15,102,000
FDOT Grant for Street Light Maintenance	1,300,000
Federal Funds for Stimulus	22,230,000
Secondary Carryover	1,266,000
FEMA Grant (Mast Arm Replacements)	11,100,000
Transfer from Impact Fee Program Fund 340 (Mast Arm Replacements)	1,427,000
FDCA Grant (Mast Arm Replacements)	<u>1,850,000</u>
Total	<u>\$54,275,000</u>

Expenditures:

FY 2009-10 Secondary Road Program	\$50,175,000
Arterial Road Street Light Maintenance	3,000,000
Transfer to Metropolitan Planning Organization (Fund 730)	600,000
Transfer to Countywide General Fund	<u>500,000</u>
Total	<u>\$54,275,000</u>

**PUBLIC WORKS
People's Transportation Plan Projects
(Fund 325)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from People's Transportation Plan (Fund 402)	\$2,735,000
FDOT Payment	<u>2,200,000</u>
Total	<u>\$4,935,000</u>

Expenditures:

People's Transportation Plan Operating Expenditures	\$2,735,000
Safe Routes to School Program (FDOT Funded)	<u>2,200,000</u>
Total	<u>\$4,935,000</u>

**CAPITAL IMPROVEMENT LOCAL OPTION
GAS TAX PROGRAM (THREE CENTS)
(Fund 337, Subfunds 201-299)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund 337, Subfund 337 (Interest Only)	\$450,000	\$0	\$0	\$450,000
Transfer from Fund 337, Subfund 337 (New Proceeds)	0	986,000	6,000,000	<u>6,986,000</u>
Total	<u>\$450,000</u>	<u>\$986,000</u>	<u>\$6,000,000</u>	<u>\$7,436,000</u>
<u>Expenditures:</u>				
Countywide Striping for Bike Lanes	\$0	\$450,000	\$0	\$450,000
Road Resurfacing in Unincorporated Miami Dade County	586,000	586,000	2,930,000	4,102,000
Americans with Disabilities Act Hotline Projects	414,000	0	2,070,000	2,484,000
Widen NW 138 Street From I-75 to NW 107 Avenue	0	400,000	0	<u>400,000</u>
Total	<u>\$1,000,000</u>	<u>\$1,436,000</u>	<u>\$5,000,000</u>	<u>\$7,436,000</u>

**CAPITAL IMPROVEMENTS LOCAL OPTION
GAS TAX PROGRAM (THREE CENTS)
(Fund 337, Subfund 337)**

<u>Revenues:</u>	<u>2009-10</u>
Interest	\$781,000
Transfer from Transportation Trust Fund	<u>19,047,000</u>
Total	<u>\$19,828,000</u>
<u>Expenditures:</u>	
Transfer to Public Works (Fund 337, Subfunds 201-299 New Proceeds)	\$986,000
Transfer to Public Works (Fund 337, Subfunds 201-299 Interest Only)	450,000
Transfer to Debt Service (Project 208409)	1,192,000
Transfer to MDT (Fund 412)	<u>17,200,000</u>
Total	<u>\$19,828,000</u>

**IMPACT FEE PROGRAM
Roadway Construction
(Fund 340, Various Subfunds)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$11,984,000
City of Coral Gables Contribution	1,037,000
Impact Fees	12,590,000
Interest Earnings	<u>491,000</u>
Total	<u>\$26,102,000</u>
<u>Expenditures:</u>	
Roadway Construction Projects	\$20,206,000
Transfer to Debt Service for 97 Avenue Bridge	1,380,000
Transfer to Secondary Road Program (Funds 330 and 331)	1,427,000
Future Year Expenditures	<u>3,089,000</u>
Total	<u>\$26,102,000</u>

**Fire and Rescue Impact Fees
(Fund 341)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Impact Fees	<u>\$7,380,000</u>	<u>\$2,647,000</u>	<u>\$14,210,000</u>	<u>\$24,237,000</u>
<u>Expenditures:</u>				
Capacity-Improving Projects	\$0	\$42,000	\$2,000,000	\$2,042,000
Facility improvements	0	1,000,000	0	1,000,000
New Fire Stations	2,420,000	3,582,000	13,525,000	19,527,000
Fire Station Replacement	0	<u>450,000</u>	<u>1,218,000</u>	<u>1,668,000</u>
Total	<u>\$2,420,000</u>	<u>\$5,074,000</u>	<u>\$16,743,000</u>	<u>\$24,237,000</u>

**Police Impact Fees
(Fund 342)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$8,184,000
Impact Fees	800,000
Interest Earnings	<u>180,000</u>
Total	<u>\$9,164,000</u>
<u>Expenditures:</u>	
Crime Scene Investigation Bureau Expansion	\$1,300,000
Construction of New Police Station (partial)	1,000,000
Improvement Property and Evidence Bureau	450,000
Capital Projects and Equipment Purchase	770,000
Reserve for Future Expenditures	<u>5,644,000</u>
Total	<u>\$9,164,000</u>

**Park and Recreation Impact Fees
(Fund 343)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$24,278,000
Impact Fees	1,400,000
Interest Earnings	<u>500,000</u>
Total	<u>\$26,178,000</u>
<u>Expenditures:</u>	
Land Acquisition and Capital Projects	\$2,956,000
Capital Projects	5,629,000
Future Year Expenditures	17,100,000
Reserve	<u>493,000</u>
Total	<u>\$26,178,000</u>

**PLANNING AND ZONING
Impact Fee Administration
(Fund 349, Subfund 999)**

<u>Revenues:</u>	<u>2009-10</u>
Impact Fee Administration Interest	\$27,000
Fire Impact Fee Administration	140,000
Police Impact Fee Administration	83,000
Park and Recreation Impact Fee Administration	158,000
Public Works Impact Fee Administration	242,000
School Impact Fee Administration Retained	75,000
School Impact Fee Interest Retained	1,000
Miscellaneous Revenue	3,800
Miami Lakes Park Impact Fee Administration	5,000
Miami Lakes Police Impact Fee Administration	400
Palmetto Bay Park Impact Fee Administration	400
Palmetto Bay Police Impact Fee Administration	400
Carryover	<u>774,000</u>
Total	<u>\$1,510,000</u>
<u>Expenditures:</u>	
Impact Fee Administration	1,356,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	26,000
Payment of County Rent to General Services Administration	63,000
Administrative Reimbursement	<u>65,000</u>
Total	<u>\$1,510,000</u>

**PARK AND RECREATION
Safe Neighborhood Parks Bond Program
(Fund 352, All Subfunds)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund 380	<u>\$77,403,000</u>	<u>\$12,479,000</u>	<u>\$0</u>	<u>\$89,882,000</u>
<u>Expenditures</u>				
ADA Compliance	\$1,500,000	\$0	\$0	\$1,500,000
Areawide Park Development	14,679,000	2,821,000	0	17,500,000
Bayside Park Improvements	11,133,000	1,767,000	0	12,900,000
			0	0
Southridge Park Improvements	3,191,000	809,000	0	4,000,000
Local Park Development	20,670,000	4,212,000	0	24,882,000
Local Park Improvements	14,420,000	1,430,000	0	15,850,000
Local Parks Per Capital Allocation	9,450,000	800,000	0	10,250,000
Pool Improvements and Development	<u>2,360,000</u>	<u>640,000</u>	0	<u>3,000,000</u>
Total	<u>\$77,403,000</u>	<u>\$12,479,000</u>	<u>\$0</u>	<u>\$89,882,000</u>

**FIRE RESCUE DISTRICT
Special Obligation Bonds
(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds Series 2002	\$17,895,000	\$0	\$0	\$17,895,000
Interest Earnings Series 2002	4,125,000	0	0	4,125,000
1994 Special Obligation Bond Interest	<u>5,558,000</u>	<u>0</u>	<u>0</u>	<u>5,558,000</u>
Total	<u>\$27,578,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$27,578,000</u>
<u>Expenditures:</u>				
Training Facility	<u>\$16,792,000</u>	<u>\$10,786,000</u>	<u>\$0</u>	<u>\$27,578,000</u>

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS
(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$56,903,000	\$0	\$0	\$56,903,000
Interest Earnings	14,167,000	0	0	14,167,000
Division of Cultural Affairs - for South Miami-Dade Cultural Arts Center	<u>1,500,000</u>	<u>0</u>	<u>0</u>	<u>1,500,000</u>
Total	<u>\$72,570,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$72,570,000</u>
<u>Expenditures:</u>				
Existing Cultural Facilities	\$15,535,000	\$1,430,000	\$0	\$16,965,000
Neighborhood Cultural Facilities	9,341,000	2,355,000	3,000,000	14,696,000
South Miami-Dade Cultural Arts Center	<u>38,182,000</u>	<u>2,727,000</u>	<u>0</u>	<u>40,909,000</u>
Total	<u>\$63,058,000</u>	<u>\$6,512,000</u>	<u>\$3,000,000</u>	<u>\$72,570,000</u>

**Series 1997C Subordinate Special Obligation Bonds
Convention Development Tax
(Fund 360, Subfund 010, Project 368028)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
1997C Proceeds	\$1,379,000	\$0	\$0	\$1,379,000
Interest	<u>756,000</u>	<u>20,000</u>	<u>0</u>	<u>776,000</u>
Total	<u>\$2,135,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$2,155,000</u>
<u>Expenditures:</u>				
Baywalk Bike Path/Parcel B Connection	\$841,000	\$1,000,000	\$0	\$1,841,000
Legally Eligible Closeout Costs for Above Project or Arbitrage Liability	<u>0</u>	<u>294,000</u>	<u>20,000</u>	<u>314,000</u>
Total	<u>\$841,000</u>	<u>\$1,294,000</u>	<u>\$20,000</u>	<u>\$2,155,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2007A
(Fund 360, Subfund 015)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds and Premium	\$134,868,000	\$0	\$0	\$134,868,000
Interest Earnings	<u>7,442,000</u>	<u>500,000</u>	<u>0</u>	<u>7,942,000</u>
Total	<u>\$142,310,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$142,810,000</u>
<u>Expenditures:</u>				
Overtown 2 Fit-Up/Chilled Water Connection	\$1,501,000	\$27,963,000	\$0	\$29,464,000
Chilled Water Plant Acquisition/Improvements	19,100,000	0	0	19,100,000
GSA Trade Shop Facility	10,216,000	9,784,000	0	20,000,000
Hope VI Housing Development	2,060,000	14,281,000	0	16,341,000
Radio Tower Improvements	0	800,000	1,500,000	2,300,000
Metronet Edge Switch	0	1,985,000	0	1,985,000
Electronic Document Management System Replacement	0	485,000	0	485,000
Dotnet Server Replacement	0	230,000	0	230,000
Correctional Facility Projects:				
Roof Replacements, Systemwide	0	1,800,000	0	1,800,000
Metro West AC Upgrade	0	1,500,000	0	1,500,000
TTC Plumbing Infrastructure	300,000	450,000	0	750,000
TGK Housing Unit Shower Renovations	500,000	1,500,000	0	2,000,000
Life-Safety and Closeout Costs, Correctional Projects	0	0	4,750,000	4,750,000
Library District Projects:				
Arcola Lakes	3,188,000	1,337,000	0	4,525,000
Naranja	2,669,000	0	0	2,669,000
Coconut Grove	0	778,000	949,000	1,727,000
Coral Gables	0	1,010,000	0	1,010,000
Culmer/Overtown ADA Upgrades	105,000	0	0	105,000
Edison	99,000	243,000	588,000	930,000
Little River	1,844,000	330,000	743,000	2,917,000
Miami Lakes	0	500,000	0	500,000
Miami Springs	503,000	0	0	503,000
Shenandoah	702,000	106,000	0	808,000
South Miami Phase II	981,000	288,000	0	1,269,000
Coast Guard Property Acquisition/Improvements	14,283,000	0	1,500,000	15,783,000
Transfer to Capital Outlay Reserve for Coast Guard Property Debt Service	361,000	784,000	272,000	1,417,000
Transfer to Debt Service Project 213721 (Overtown 2)	3,013,000	1,276,000	0	4,289,000
Debt Service, Arbitrage Liability or Legally Eligible Project Close Out Costs	<u>0</u>	<u>0</u>	<u>3,653,000</u>	<u>3,653,000</u>
Total	<u>\$61,425,000</u>	<u>\$67,430,000</u>	<u>\$13,955,000</u>	<u>\$142,810,000</u>

2001 SUNSHINE STATE LOAN
(Fund 360, Subfund 100)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Interest Earnings	<u>\$658,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$658,000</u>
<u>Expenditures:</u>				
911/311 Answerpoint Network Equipment	\$638,000	\$0	\$0	\$638,000
Legally Eligible Closeout Costs for Network Connections	<u>0</u>	<u>20,000</u>	<u>0</u>	<u>20,000</u>
Total	<u>\$638,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$658,000</u>

**2005 SUNSHINE STATE LOAN
(Fund 360, Subfund 101)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$11,000,000	\$0	\$0	\$11,000,000
Interest Earnings	<u>3,629,000</u>	<u>0</u>	<u>0</u>	<u>3,629,000</u>
Total	<u>\$14,629,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$14,629,000</u>

Expenditures:

911/311 Answerpoint, Technology and Traffic Center (Lightspeed)				
Fiber Connection and Network Equipment	\$1,150,000	\$0	\$0	\$1,150,000
Carol City Community Center	\$3,000,000	\$3,000,000	\$0	6,000,000
ETSD Radio Tower Retrofits	2,400,000	2,600,000	0	5,000,000
MDPD Helicopter (2nd of 4) and/or Other Legally Eligible Project				
Closeout Costs	<u>0</u>	<u>2,479,000</u>	<u>0</u>	<u>2,479,000</u>
Total	<u>\$6,550,000</u>	<u>\$8,079,000</u>	<u>\$0</u>	<u>\$14,629,000</u>

**2006 SUNSHINE STATE LOAN
(Fund 360, Subfund 103)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$21,200,000	\$0	\$0	\$21,200,000
Interest Earnings	<u>1,542,000</u>	<u>0</u>	<u>0</u>	<u>1,542,000</u>
Total	<u>\$22,742,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$22,742,000</u>

Expenditures:

Fire Rescue Station Renovations	\$272,000	\$850,000	\$2,928,000	\$4,050,000
Homestead Fire Rescue Station 16	1,250,000	1,697,000	553,000	3,500,000
Model Cities Fire Rescue Station 2	550,000	2,056,000	894,000	3,500,000
South Division Office	655,000	345,000	0	1,000,000
Fire Fleet Facility	4,942,000	233,000	500,000	5,675,000
Village of Sunny Isles Beach Station 10	1,060,000	2,415,000	0	3,475,000
Miami Dade Police Helicopter Replacement (2 of 4) or other legally eligible project closeout	0	1,250,000	0	1,250,000
Legally Eligible Fire Project Closeout Costs	<u>50,000</u>	<u>0</u>	<u>242,000</u>	<u>292,000</u>
Total	<u>\$8,779,000</u>	<u>\$8,846,000</u>	<u>\$5,117,000</u>	<u>\$22,742,000</u>

**2008 SUNSHINE STATE LOAN
(Fund 360, Subfund 104)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$9,300,000	\$0	\$0	\$9,300,000
Interest Earnings	<u>487,000</u>	<u>0</u>	<u>0</u>	<u>487,000</u>
Total	<u>\$9,787,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,787,000</u>

Expenditures:

Marina Capital Projects	\$4,100,000	\$505,000	\$0	\$4,605,000
Public Housing Safety and Security Projects	2,800,000	2,000,000	0	4,800,000
Public Housing One Time Relocation Cost	0	55,000	0	55,000
Transfer to Capital Outlay Reserve for Housing Debt Service	0	280,000	0	280,000
Legally Eligible Closeout Costs or Arbitrage Liability	<u>0</u>	<u>0</u>	<u>47,000</u>	<u>47,000</u>
Total	<u>\$6,900,000</u>	<u>\$2,840,000</u>	<u>\$47,000</u>	<u>\$9,787,000</u>

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE I
Series 1999 Public Service Tax Revenue Bonds
(Fund 361 Subfund 001)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$77,679,000	\$0	\$0	\$77,679,000
Interest Earnings	13,503,000	0	0	13,503,000
Transfer from Fund 361 Subfund 003	<u>996,000</u>	<u>0</u>	<u>0</u>	<u>996,000</u>
Total	<u>\$92,178,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$92,178,000</u>
<u>Expenditures:</u>				
Parks and Recreation Projects	\$30,146,000	\$0	\$0	\$30,146,000
Public Works Projects	48,584,000	0	0	48,584,000
Other Legally Eligible Projects	5,829,000	14,000	0	5,843,000
Cost of Issuance	359,000	0	0	359,000
Capital Outlay Transfer	3,196,000	0	0	3,196,000
Administration	<u>4,050,000</u>	<u>0</u>	<u>0</u>	<u>4,050,000</u>
Total	<u>\$92,164,000</u>	<u>\$14,000</u>	<u>\$0</u>	<u>\$92,178,000</u>

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE I
Stormwater
(Fund 361 Subfund 002)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$40,906,000	\$0	\$0	\$40,906,000
Interest	<u>6,376,000</u>	<u>0</u>	<u>0</u>	<u>6,376,000</u>
Total	<u>\$47,282,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$47,282,000</u>
<u>Expenditures:</u>				
Public Works Drainage Projects	\$40,500,000	\$0	\$0	\$40,500,000
Other Legally Eligible Project Costs	106,000	93,000	0	199,000
Cost of Issuance	415,000	0	0	415,000
Administration	1,671,000	0	0	1,671,000
Reimburse QNIP Phase VI Project Costs	<u>701,000</u>	<u>3,796,000</u>	<u>0</u>	<u>4,497,000</u>
Total	<u>\$43,393,000</u>	<u>\$3,889,000</u>	<u>\$0</u>	<u>\$47,282,000</u>

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE II
Series 2002 Public Service Tax Revenue Bonds
(Fund 361 Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Proceeds	\$55,957,000	\$0	\$0	\$55,957,000
Interest	<u>6,637,000</u>	<u>100,000</u>	<u>0</u>	<u>6,737,000</u>
Total	<u>\$62,594,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$62,694,000</u>
<u>Expenditures:</u>				
Park and Recreation Projects	\$14,490,000	\$5,691,000	\$0	\$20,181,000
Public Works Projects	30,131,000	4,382,000	0	34,513,000
Other Legally Eligible Project Costs	258,000	635,000	0	893,000
Cost of Issuance and Reserve for Arbitrage Liability	874,000	0	100,000	974,000
Transfer to Fund 361 Subfund 001 for Closeout Costs	996,000	0	0	996,000
Transfer to Fund 361 Subfund 004 for Closeout Costs	1,634,000	0	0	1,634,000
Reimburse QNIP Phase VI Project Costs	<u>3,503,000</u>	<u>0</u>	<u>0</u>	<u>3,503,000</u>
Total	<u>\$51,886,000</u>	<u>\$10,708,000</u>	<u>\$100,000</u>	<u>\$62,694,000</u>

Quality Neighborhood Improvement Program Phase IV
Series 2006 Public Service Tax Revenue Bonds
(Fund 361 Subfund 004)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$28,945,000	\$0	\$0	\$28,945,000
Interest Earnings	1,217,000	50,000	0	1,267,000
Transfer from Fund 361 Subfund 003	1,634,000	0	0	1,634,000
Transfer from Fund 361 Subfund 005	<u>275,000</u>	<u>0</u>	<u>0</u>	<u>275,000</u>
Total	<u>\$32,071,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$32,121,000</u>

<u>Expenditures:</u>				
Park and Recreation Projects	\$8,800,000	\$2,547,000	\$0	\$11,347,000
Public Works Projects	18,275,000	474,000	0	18,749,000
Other Legally Eligible Project Costs	235,000	920,000		1,155,000
Issuance Cost and Reserve for Arbitrage Liability	470,000	0	100,000	570,000
Administration	<u>300,000</u>	<u>0</u>	<u>0</u>	<u>300,000</u>
Total	<u>\$28,080,000</u>	<u>\$3,941,000</u>	<u>\$100,000</u>	<u>\$32,121,000</u>

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE V
Series 2007A Public Service Tax Revenue Bonds
(Fund 361 Subfund 005)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$30,470,000	\$0	\$0	\$30,470,000
Interest Earnings	<u>1,202,000</u>	<u>50,000</u>	<u>0</u>	<u>1,252,000</u>
Total	<u>\$31,672,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$31,722,000</u>

<u>Expenditures:</u>				
Park and Recreation Projects	\$4,151,000	\$3,369,000	\$0	\$7,520,000
Public Works Projects	13,324,000	5,974,000	0	19,298,000
Cost of Issuance and Reserve for Arbitrage Liability	413,000	0	143,000	556,000
Transfer to Fund 361 Subfund 004 for Closeout Costs	275,000	0	0	275,000
Other Legally Eligible Project Costs	<u>0</u>	<u>3,182,000</u>	<u>891,000</u>	<u>4,073,000</u>
Total	<u>\$18,163,000</u>	<u>\$12,525,000</u>	<u>\$1,034,000</u>	<u>\$31,722,000</u>

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE VI
Series 2009 Public Service Tax Improvement Bonds
(Fund 361 Subfund 006)

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund 361 Subfund 002	\$4,497,000	\$0	\$0	\$4,497,000
Transfer from Fund 361 Subfund 003	3,503,000	0	0	3,503,000
Series 2009 Bond Proceeds	<u>0</u>	<u>22,400,000</u>	<u>0</u>	<u>22,400,000</u>
Total	<u>\$8,000,000</u>	<u>\$22,400,000</u>	<u>\$0</u>	<u>\$30,400,000</u>

<u>Expenditures</u>				
Local Park or Infrastructure Projects	\$701,000	\$7,299,000	\$22,000,000	\$30,000,000
Issuance Cost (estimated)	<u>0</u>	<u>0</u>	<u>400,000</u>	<u>400,000</u>
Total	<u>\$701,000</u>	<u>\$7,299,000</u>	<u>\$22,400,000</u>	<u>\$30,400,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2002 Fire Rescue Projects
(Fund 362, Subfund 001)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$12,900,000	\$0	\$0	\$12,900,000
Interest Earnings	<u>221,000</u>	<u>0</u>	<u>0</u>	<u>221,000</u>
Total	<u>\$13,121,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$13,121,000</u>

Expenditures:

South Command Renovation	\$869,000	\$0	\$0	\$869,000
Station 13 Warehouse	2,480,000	0	0	2,480,000
Station 40 Relocation	605,000	0	0	605,000
Doral North Fire Rescue Station (Station 69)	0	443,000	0	443,000
Fire Rescue Fleet Replacement	8,503,000	0	0	8,503,000
Legally Eligible Closeout Costs or Arbitrage Liability	0	132,000	0	132,000
West Miami Station 40	0	47,000	0	47,000
Homestead Fire Rescue Station 16	<u>0</u>	<u>42,000</u>	<u>0</u>	<u>42,000</u>
Total	<u>\$12,457,000</u>	<u>\$664,000</u>	<u>\$0</u>	<u>\$13,121,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2002 Projects
(Fund 362, Subfund 001)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$6,300,000	\$0	\$0	\$6,300,000
Interest Earnings	<u>1,306,000</u>	<u>0</u>	<u>0</u>	<u>1,306,000</u>
Total	<u>\$7,606,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,606,000</u>

Expenditures:

Coral Gables Courthouse	\$6,087,000	\$213,000	\$0	\$6,300,000
Miami Dade Police Helicopter Replacement (1 of 4)	1,276,000	0	0	1,276,000
Legally Eligible Closeout Costs or Arbitrage Liability	<u>0</u>	<u>30,000</u>	<u>0</u>	<u>30,000</u>
Total	<u>\$7,363,000</u>	<u>\$243,000</u>	<u>\$0</u>	<u>\$7,606,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004A
(Fund 362, Subfund 002)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$2,300,000	\$0	\$0	\$2,300,000
Interest Earnings	<u>1,336,000</u>	<u>0</u>	<u>0</u>	<u>1,336,000</u>
Total	<u>\$3,636,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,636,000</u>

Expenditures:

Doral North Fire Rescue Station	\$1,788,000	\$512,000	\$0	\$2,300,000
Homestead Fire Rescue Station 16		205,000		205,000
Cyber Security Technology Project	1,000,000	0	0	1,000,000
Legally Eligible Fire Rescue Closeout Costs	0	52,000	0	52,000
Legally Eligible General Government Project Closeout Costs	<u>0</u>	<u>79,000</u>	<u>0</u>	<u>79,000</u>
Total	<u>\$2,788,000</u>	<u>\$848,000</u>	<u>\$0</u>	<u>\$3,636,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004B Fire Rescue Projects
(Fund 362, Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$18,000,000	\$0	\$0	\$18,000,000
Interest Earnings	<u>1,069,000</u>	<u>0</u>	<u>0</u>	<u>1,069,000</u>
Total	<u>\$19,069,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$19,069,000</u>

Expenditures:

UHF Radio Replacement	\$17,500,000	\$500,000	\$0	\$18,000,000
Homestead Fire Rescue Station 16	0	363,000	0	363,000
Model Cities Fire Rescue Station 2	0	0	502,000	502,000
Legally Eligible Fire Rescue Closeout Costs	<u>0</u>	<u>0</u>	<u>204,000</u>	<u>204,000</u>
Total	<u>\$17,500,000</u>	<u>\$863,000</u>	<u>\$706,000</u>	<u>\$19,069,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004B Projects
(Fund 362, Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$24,300,000	\$0	\$0	\$24,300,000
Interest Earnings	<u>3,205,000</u>	<u>0</u>	<u>0</u>	<u>3,205,000</u>
Total	<u>\$27,505,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$27,505,000</u>

Expenditures:

Country Club of Miami Golf Course Improvements	\$4,216,000	\$384,000	\$0	\$4,600,000
Elections ADA Improvements	700,000	467,000	0	1,167,000
General Government ADA Improvements	2,500,000	633,000	0	3,133,000
Public Works (Right of Way) ADA Improvements	0	400,000	0	400,000
Dade County Courthouse Façade Repair	1,000,000	2,000,000	12,000,000	15,000,000
Miami Dade Police Helicopter Replacement (1 of 4)	1,974,000	0	0	1,974,000
Haulover Beach Ocean Rescue	0	0	600,000	600,000
Legally Eligible Closeout Costs or Arbitrage Liability	<u>0</u>	<u>0</u>	<u>631,000</u>	<u>631,000</u>
Total	<u>\$10,390,000</u>	<u>\$3,884,000</u>	<u>\$13,231,000</u>	<u>\$27,505,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2009 Projects
(Fund 362 Subfunds 004 and 005)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Capital Asset Acquisition Bond Series 2009	<u>\$57,200,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$57,200,000</u>

Expenditures:

West Lot Multi-Purpose Facility	\$43,000	\$6,000,000	\$15,957,000	\$22,000,000
Cyber Security Phase II	0	6,400,000	0	6,400,000
911/311 Answerpoint, Technology and Traffic Center	18,800,000	0	0	18,800,000
Project Closeout Costs				
Projects to be Assigned		0	3,000,000	3,000,000
Animal Services Facility	0	0	4,000,000	4,000,000
911/311 Answerpoint, Technology and Traffic Center	<u>0</u>	<u>3,000,000</u>	<u>0</u>	<u>3,000,000</u>
Total	<u>\$18,843,000</u>	<u>\$15,400,000</u>	<u>\$22,957,000</u>	<u>\$57,200,000</u>

PROGRAMMED FUTURE CAPITAL ASSET ACQUISITION FINANCING
Series 2010 Proposed and Future
(Fund and Subfund To Be Determined)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Future Financing Proceeds	\$0	\$83,517,000	\$73,000,000	\$156,517,000
<u>Expenditures:</u>				
Overtown 2 Purchase and Fit Up Completion	\$0	\$83,282,000	\$235,000	\$83,517,000
Children's Courthouse	0	0	73,000,000	73,000,000
Total	\$0	\$83,282,000	\$73,235,000	\$156,517,000

FIRE RESCUE DEPARTMENT PROGRAMMED FUTURE CAPITAL ASSET ACQUISITION FINANCING
Future Series
(Fund and Subfund To Be Determined)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Future Financing Proceeds	\$0	\$0	\$48,000,000	\$48,000,000
<u>Expenditures:</u>				
Fire Fleet Facility	\$0	\$0	\$2,000,000	\$2,000,000
Kendall Shop	0	0	6,000,000	6,000,000
West Miami Station 40	0	0	1,500,000	1,500,000
Highland Oaks Station 63	0	0	5,000,000	5,000,000
North Bay Village Station 27	0	0	5,000,000	5,000,000
Land Acquisition	0	0	10,000,000	10,000,000
Arcola Station 67	0	0	2,500,000	2,500,000
Coconut Palm Fire Station Station 70	0	0	3,500,000	3,500,000
Dolphin Station 68	0	0	3,500,000	3,500,000
Glades/Beacon Lakes Station 75	0	0	2,000,000	2,000,000
North Miami Station 18	0	0	3,500,000	3,500,000
Palmetto Bay Station 62	0	0	3,500,000	3,500,000
Total	\$0	\$0	\$48,000,000	\$48,000,000

Special Obligation Bond Juvenile Courthouse Series 2003
(Fund 363, Subfund 001)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds and Premium	\$90,833,000	\$0	\$0	\$90,833,000
<u>Expenditures:</u>				
Children's Courthouse	\$14,959,000	\$58,218,000	\$14,997,000	\$88,174,000
Issuance Cost	2,659,000	0	0	2,659,000
Total	\$17,618,000	\$58,218,000	\$14,997,000	\$90,833,000

Ballpark Project
Convention Development Tax and Professional Sports Tax
(Fund 365, Subfunds 001, 002, 003 and 004)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Series 2009 Convention Development Tax	\$81,248,000	\$0	\$0	\$81,248,000
Series 2009 Professional Sports Tax	221,238,000	0	0	221,238,000
Interest	1,000,000	4,500,000	778,000	6,278,000
Total	\$303,486,000	\$4,500,000	\$778,000	\$308,764,000
<u>Expenditures:</u>				
Ballpark and Public Infrastructure	\$25,450,000	\$151,450,000	\$130,223,000	\$307,123,000
Issuance Costs	1,641,000	0	0	1,641,000
Total	\$27,091,000	\$151,450,000	\$130,223,000	\$308,764,000

**Criminal Justice Facilities General Obligation Bond Program
Public Improvement Bonds, Series BB, CC and EE
(Fund 370, Subfunds 37B, 37C and 37E)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Series BB Proceeds	\$6,271,000	\$0	\$0	\$6,271,000
Series BB Interest	4,085,000	0	0	4,085,000
Series CC Interest	1,590,000	0	0	1,590,000
Series EE Proceeds	299,000	0	0	299,000
Series EE Interest	<u>4,634,000</u>	<u>0</u>	<u>0</u>	<u>4,634,000</u>
Total	<u>\$16,879,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,879,000</u>

<u>Expenditures:</u>				
Children's Courthouse	\$0	\$0	\$10,945,000	\$10,945,000
Northside Police Station (Arcola)	0	0	5,550,000	5,550,000
Closeout Costs for Above Projects	<u>0</u>	<u>0</u>	<u>384,000</u>	<u>384,000</u>
Total	<u>\$0</u>	<u>\$0</u>	<u>\$16,879,000</u>	<u>\$16,879,000</u>

**OFFICE OF CAPITAL IMPROVEMENTS
Safe Neighborhood Parks Bond Program
(Fund 380, All Subfunds)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest	<u>25,492,000</u>	<u>100,000</u>	<u>0</u>	<u>25,592,000</u>
Total	<u>\$225,492,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$225,592,000</u>

<u>Expenditures:</u>				
Issuance and Administration	\$7,767,000	\$159,000	\$170,000	\$8,096,000
Transfer to Park and Recreation	117,447,000	12,479,000	0	129,926,000
Beach Renourishment	2,970,000	0	0	2,970,000
DERM Land Acquisition	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 Cultural Center	247,000	0	0	247,000
Fairchild Tropical Gardens	3,960,000	0	0	3,960,000
Miami Circle	3,000,000	0	0	3,000,000
Challenge Grants, Municipalities and Non Profits	12,054,000	0	0	12,054,000
Municipal Transfers	51,047,000	2,600,000	0	53,647,000
Future Projects and Arbitrage Liability Reserve	<u>710,000</u>	<u>0</u>	<u>8,210,000</u>	<u>8,920,000</u>
Total	<u>\$201,974,000</u>	<u>\$15,238,000</u>	<u>\$8,380,000</u>	<u>\$225,592,000</u>

**PUBLIC WORKS
People's Transportation Plan
(Fund 390)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2009-10</u>	<u>Future Years</u>	<u>Total</u>
People's Transportation Plan Bond Proceeds	\$124,193,000	\$104,758,000	\$175,417,000	\$404,368,000
Transfer for pay as you go projects (Fund 402)	17,032,000	0	0	\$17,032,000
Florida Department of Transportation	17,942,000	24,252,000	13,762,000	\$55,956,000
Municipal Contributions	<u>500,000</u>	<u>0</u>	<u>0</u>	<u>\$500,000</u>
Total	<u>\$159,667,000</u>	<u>\$129,010,000</u>	<u>\$189,179,000</u>	<u>\$477,856,000</u>

<u>Expenditures:</u>				
Drainage Improvements	\$0	\$100,000	\$0	100,000
Construct NW 138 Street Bridge At Miami River Canal	716,000	3,497,000	2,800,000	7,013,000
Arterial Road Improvements	262,000	0	1,500,000	1,762,000
Improvements to South Bayshore Drive, Darwin to Mercy	16,000	498,000	0	514,000
Neighborhood Improvements	41,007,000	12,640,000	37,778,000	91,425,000
SW 157 Avenue - SW 120 Street to SW 112 Street	4,420,000	1,450,000	0	5,870,000
SW 157 Avenue - SW 136 Street to SW 120 Street	4,944,000	4,441,000	0	9,385,000
SW 157 Avenue - SW 184 ST to SW 152 Street	609,000	8,675,000	2,750,000	12,034,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	5,000	0	3,945,000	3,950,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	5,000	0	3,385,000	3,390,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	5,000	0	9,125,000	9,130,000

NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	13,000	0	4,917,000	4,930,000
NW 7 Street Improvement - NW 72 Avenue to NW 37 Avenue	2,110,000	664,000	0	2,774,000
SW 176 Street Improvements - US 1 to SW 107 Avenue	398,000	0	4,630,000	5,028,000
SW 180 Street Improvements - SW 147 Avenue to SW 137 Avenue	1,443,000	154,000	0	1,597,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	688,000	0	9,091,000	9,779,000
SW 264 Street Improvements - US 1 to SW 137 Avenue	402,000	0	4,613,000	5,015,000
SW 62 Avenue -SW 24 Street to NW 7 Street	4,275,000	6,629,000	0	10,904,000
SW 72 Avenue SW 40 Street to SW 20 Street	1,612,000	197,000	0	1,809,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 64 Street	204,000	1,500,000	1,143,000	2,847,000
District 7 Rights-Of-Way Acquisition	1,594,000	9,606,000	0	11,200,000
District 8 Rights-Of-Way Acquisition	52,000	2,687,000	962,000	3,701,000
District 9 Rights-Of-Way Acquisition	693,000	2,100,000	1,510,000	4,303,000
District 12 Rights-Of-Way Acquisition	15,503,000	9,252,000	3,269,000	28,024,000
District 13 Rights-Of-Way Acquisition	0	8,316,000	0	8,316,000
Widen Caribbean Blvd From Coral Sea Road to SW 87 Avenue	0	1,000,000	10,186,000	11,186,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	1,052,000	8,800,000	6,127,000	15,979,000
Widen NW 74 Street - HEFT to SR 826	20,082,000	15,000,000	10,493,000	45,575,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	553,000	6,125,000	5,055,000	11,733,000
Improvements on Old Cutler Road from SW 97 Avenue to SW 87 Avenue	0	450,000	7,200,000	7,650,000
Widen SW 127 Avenue from SW 120 Street to SW 88 Street	8,369,000	5,042,000	0	13,411,000
Widen SW 136 from SW 154 Avenue to SW 139 Court	5,730,000	1,285,000	0	7,015,000
SW 137 Avenue from HEFT to US 1	517,000	1,000,000	8,048,000	9,565,000
SW 137 Avenue from US 1 to SW 184 Street	913,000	0	21,341,000	22,254,000
Widen SW 160 Street from SW 147 Avenue to SW 137 Avenue	6,345,000	1,595,000	0	7,940,000
Widen SW 27 Ave from US 1 to Bayshore	705,000	2,750,000	2,685,000	6,140,000
Widen SW 312 Street from SW 187 Avenue to SW 177 Avenue	11,000	0	5,663,000	5,674,000
Advanced Traffic Management System	17,892,000	9,000,000	17,424,000	44,316,000
Illuminated Street Signs	4,640,000	1,367,000	0	6,007,000
School Flashing Signals	7,464,000	2,190,000	1,546,000	11,200,000
Streetlight Retrofit	4,418,000	1,000,000	1,993,000	7,411,000
Total	<u>\$159,667,000</u>	<u>\$129,010,000</u>	<u>\$189,179,000</u>	<u>\$477,856,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND
(Fund 402)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$18,572,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	10,180,000
Sales Tax Revenue	169,700,000
Interest	<u>4,242,000</u>
Total	<u>\$202,694,000</u>

<u>Expenditures:</u>	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$111,739,000
Transfer to Fund 416 / 417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	22,913,000
Transfer to Fund 416 / 417 for Miami-Dade Pre-Existing Transit Debt Service (Fund 416 and 417)	11,737,000
Transfer to Fund 209, Project 209400 for 2006 Surtax Bond Debt Service	3,243,000
Transfer to Fund 209, Project 209400 for 2008 Surtax Bond Debt Service	3,213,000
Transfer to Public Works (Fund 325)	2,735,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,514,000
Transfer to Eligible Municipalities	33,940,000
Reserve for Capital Expansion	<u>10,660,000</u>
Total	<u>\$202,694,000</u>

**MIAMI-DADE TRANSIT
Lease, Sublease and Loan Agreements
(Fund 411, Subfund 400)**

<u>Revenues:</u>	<u>2009-10</u>
Rental and Interest Income	<u>\$26,495,000</u>
<u>Expenditures:</u>	
Rental Expenses	<u>\$26,495,000</u>

**MIAMI-DADE TRANSIT
Operations
(Fund 411, Subfund 411)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fund 402 for MDT Operations	\$111,739,000
Transfer from Countywide General Fund for Maintenance of Effort	146,228,000
Transfer from Countywide General Fund for South Florida Regional Transportation Authority	1,843,000
Transit Fares and Fees	113,413,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	2,529,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	18,732,000
Non-Operating Revenues	<u>8,300,000</u>
Total	<u>\$403,450,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$355,026,000
Existing Services Loan Payment to Fund 402	10,180,000
Transfer to Government Information Center	2,808,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	4,235,000
Reserve	24,911,000
Repayment Reserve for Prior Years' Operating Deficit	<u>6,290,000</u>
Total	<u>\$403,450,000</u>

**Non-Capital Grants
(Fund 413, Subfund 413)**

<u>Revenues:</u>	<u>2009-10</u>
Florida Transportation Disadvantaged Trust Fund	\$7,929,000
Florida Urban Corridor	<u>1,100,000</u>
Total	<u>\$9,029,000</u>
 <u>Expenditures:</u>	
Transportation Disadvantage Program	\$5,400,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	2,529,000
State Urban Corridor Program	<u>1,100,000</u>
Total	<u>\$9,029,000</u>

**Capital Funds
(Fund 412 and Fund 414)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2009-10</u>	<u>Future Years</u>	<u>Total</u>
Charter Surtax (Fund 402)	\$58,258,000	\$0	\$0	58,258,000
Capital Improvement Local Option Gas Tax	16,980,000	17,200,000	101,766,000	135,946,000
FDOT Funds	44,148,000	42,257,000	57,955,000	144,360,000
FTA 5307/5309 Formula Grant	65,486,000	103,077,000	401,102,000	569,665,000
FTA 5309 Discretionary Grant	12,949,000	27,688,000	5,813,000	46,450,000
Lease-Financing County Bonds	22,701,000	0	0	22,701,000
Operating Revenue	7,000,000	0	0	7,000,000
PTP Bond Program	268,603,000	211,298,000	761,376,000	1,241,277,000
Sunshine State Loan	<u>60,485,000</u>	<u>0</u>	<u>0</u>	60,485,000
Total	<u>\$556,610,000</u>	<u>\$401,520,000</u>	<u>\$1,328,012,000</u>	<u>\$2,286,142,000</u>
 <u>Expenditures:</u>				
American with Disabilities Act Improvements	\$218,000	\$229,000	\$1,327,000	\$1,774,000
Busway ADA Improvements	0	698,000	1,802,000	2,500,000
Bus Acquisition	129,076,000	22,045,000	75,342,000	226,463,000
Bus Facilities	0	6,116,000	0	6,116,000
Bus Tools and Equipment	218,000	229,000	1,327,000	1,774,000
Capital Project Administration	470,000	494,000	2,873,000	3,837,000
Capitalization of Preventive Maintenance	75,074,000	76,847,000	458,283,000	610,204,000
Central Control Overhaul	2,338,000	13,931,000	15,511,000	31,780,000
Dadeland South Comfort Station	30,000	370,000	1,600,000	2,000,000
Dadeland South Parking Lot Extension	882,000	109,000	0	991,000
Earlington Heights/MIC Connector	165,326,000	121,093,000	240,110,000	526,529,000
Earlington Heights / MIC Bus Plaza	130,000	9,095,000	16,850,000	26,075,000
Fare Collection Equipment	56,284,000	22,876,000	840,000	80,000,000
Facility and Equipment Rehabilitation	218,000	229,000	1,327,000	1,774,000
Graphics and Signage Upgrade	309,000	3,911,000	3,280,000	7,500,000
Information Technology Equipment	218,000	229,000	1,327,000	1,774,000
Infrastructure Renewal Plan (IRP)	7,000,000	10,110,000	76,540,000	93,650,000

Kendall BRT	0	3,279,000	8,721,000	12,000,000
Lehman Yard Upgrade	0	1,605,000	5,466,000	7,071,000
Metrorail and Metromover Tools and Equipment	400,000	420,000	2,436,000	3,256,000
Metrorail WiFi Implementation	0	2,400,000	0	2,400,000
Metrorail Bath Path	300,000	0	0	300,000
Metromover Bicentennial park Station Refurbishment	0	1,300,000	0	1,300,000
Metromover Station Canopies and Escalator Replacement	343,000	2,902,000	4,248,000	7,493,000
Metromover Fiber Replacement	0	3,200,000	0	3,200,000
Metromover Vehicle Replacement Phase I	32,871,000	50,000	0	32,921,000
Metromover Vehicle Rehabilitation Phase II	15,100,000	11,072,000	16,274,000	42,446,000
Metromover Video Project	0	698,000	0	698,000
Northeast Passenger Activity Centers	371,000	1,316,000	4,412,000	6,099,000
Palmetto Station Traction Power Substation	802,000	13,020,000	2,980,000	16,802,000
Park and Ride Lot - 344th Street	3,404,000	2,990,000	3,351,000	9,745,000
Park and Ride Lot - Miami Gardens Drive	712,000	1,188,000	0	1,900,000
Park and Ride Lot - 168 Street and Busway	0	2,879,000	0	2,879,000
Park and Ride Lot - Kendall Drive	1,679,000	321,000	2,144,000	4,144,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	7,112,000	1,983,000	941,000	10,036,000
Passenger Amenities and Transit Enhancements	469,000	494,000	2,868,000	3,831,000
Pedestrian Overpasses at University	3,495,000	1,994,000	2,009,000	7,498,000
Pedestrian Overpasses at South Miami	3,125,000	2,387,000	2,407,000	7,919,000
Rail Vehicle Replacement	26,889,000	37,260,000	337,306,000	401,455,000
Replace Hybrid Vehicles	0	400,000	0	400,000
Security and Safety Equipment	2,514,000	1,494,000	3,333,000	7,341,000
Service Vehicles	951,000	952,000	0	1,903,000
Test Track for Metrorail	1,687,000	6,573,000	3,972,000	12,232,000
Transit Operations Systems Replacement	0	4,651,000	1,549,000	6,200,000
Track and Guideway Rehabilitation	<u>15,643,000</u>	<u>7,033,000</u>	<u>25,256,000</u>	<u>47,932,000</u>
Total	<u>\$555,658,000</u>	<u>\$402,472,000</u>	<u>\$1,328,012,000</u>	<u>\$2,286,142,000</u>

**Miami-Dade Transit Debt Service
(Funds 416 and 417)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fund 402	\$22,913,000
Transfer from Fund 402 for Pre-Existing Services Debt	<u>11,737,000</u>
Total	<u>\$34,650,000</u>

<u>Expenditures:</u>	
2001 Series F Sunshine State Loan	\$4,298,000
Series 2002A Capital Asset Acquisition (Equipment)	1,793,000
Series 2002A Capital Asset Acquisition (Buses)	3,152,000
General Electric Loan Payment	2,494,000
Series 2006 Transit System Sales Surtax	8,671,000
Series 2008 Transit System Sales Surtax	<u>14,242,000</u>
Total	<u>\$34,650,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST
(Fund 420)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from People's Transportation Plan Fund	<u>\$2,514,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,514,000</u>

SEAPORT
(Fund ES 420, Subfund 001)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$13,329,000
Fee and Charges	114,260,000
Earned Interest	<u>500,000</u>
Total	<u>\$128,089,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$52,853,000
Security Costs	21,021,000
Administrative Reimbursement	2,200,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	870,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032)	<u>100,000</u>
Total Operating Expenditures	<u>\$77,044,000</u>
Transfer to Reserve Maintenance Fund (Fund 422, Subfund 221)	\$2,524,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	6,812,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,133,000
Transfer to Seaport General Fund (Fund ES 424)	18,976,000
Ending Cash Balance	<u>11,600,000</u>
Total	<u>\$128,089,000</u>

SEAPORT
Construction Fund
(Fund ES 421)

<u>Revenues:</u>	<u>2009-10</u>
Federal/State Funding	\$3,980,000
Financing Proceeds	<u>38,619,000</u>
Total	<u>\$42,599,000</u>
<u>Expenditures:</u>	
Construction Projects	<u>\$42,599,000</u>

SEAPORT
Reserve Maintenance Fund
(Fund 422, Subfund 221)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Seaport Operating Fund (Fund 420, Subfund 001)	<u>\$2,524,000</u>
<u>Expenditures:</u>	
Reserve for future projects	<u>\$2,524,000</u>

SEAPORT
Interest and Sinking Fund
(Fund ES 423)
Bond Service Account (Revenue Bonds)
(Subfund 231)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$6,812,000</u>
<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$6,812,000</u>

SEAPORT
Bond Reserve Account (Revenue Bonds)
(Fund ES 423, Subfund 233)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$2,292,000</u>
<u>Expenditures:</u>	
Ending Cash Balance	<u>\$2,292,000</u>

SEAPORT
Bond Service Account (G.O. Bonds)
(Fund ES 423, Subfund 234)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$11,133,000</u>

<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$11,133,000</u>

Seaport General Fund
(Fund ES 424, Subfund 241)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$18,976,000</u>

<u>Expenditures:</u>	
Principal and Interest Payments	\$18,140,000
Non-operating Expenditures	<u>836,000</u>
Total	<u>\$18,976,000</u>

PUBLIC WORKS
Causeways Fund
(Fund 430, Subfund 431)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$3,497,000
Rickenbacker Tolls, Transponders, and Other Revenues	6,759,000
Venetian Tolls, Transponders, and Other Revenues	<u>2,147,000</u>
Total	<u>\$12,403,000</u>

<u>Expenditures:</u>	
Rickenbacker Toll Operations	\$2,253,000
Venetian Toll Operations	1,219,000
Rickenbacker Maintenance	1,654,000
Venetian Maintenance	938,000
Debt Service on \$6.1 million loan	449,000
Transfer to Causeway Capital Fund (Fund 430, Subfund 432)	3,850,000
Other Miscellaneous Expenses	78,000
Other Non-Operating (Transfer to Key Biscayne)	365,000
Intradepartmental Transfers	587,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	104,000
Reserve into FY 2010-11	<u>906,000</u>
Total	<u>\$12,403,000</u>

PUBLIC WORKS
Causeway Capital Fund
(Fund 430, subfund 432)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Causeway Operating Fund (Subfund 431)	\$3,850,000
Series 2009 Capital Asset Bond Proceeds	10,400,000
Municipal Contribution	3,760,000
Carryover	<u>4,135,000</u>
Total	<u>\$22,145,000</u>

<u>Expenditures:</u>	
Causeway Capital Projects	\$21,645,000
Future Year Expenditures	<u>500,000</u>
Total	<u>\$22,145,000</u>

VIZCAYA MUSEUM AND GARDENS
Operations
(Fund 450)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Convernion Development Tax (Fund 160)	981,000
Earned Revenue	3,094,000
Transfer from Cultural Affairs (Fund 125 Subfund 127)	265,000
National Endowmnet for the Arts - ARRA grant	50,000
Carryover	385,000
Grant Revenues	957,000
Donations	<u>73,000</u>
Total	<u>\$5,805,000</u>
<u>Expenditures:</u>	
Operating Expenditures	4,855,000
Transfer to Capital Expenditures (Fund 451)	<u>950,000</u>
Total	<u>\$5,805,000</u>

VIZCAYA MUSEUM AND GARDENS
(Fund 451)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Operating Fund (Fund 450)	<u>\$950,000</u>
<u>Expenditures:</u>	
Capital Expenditures - Orchidarium Restoration	\$150,000
Capital Expenditures - Statuary Conservation/Restoration	<u>800,000</u>
Total	<u>\$950,000</u>

SOLID WASTE MANAGEMENT
Waste Collection Operations
(Fund 470, Subfunds 470, 471, and 475)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$31,624,000
Collection Fees and Charges	136,297,000
Sale of Recyclable Materials	69,000
Curbside Contract Revenue	712,000
Federal Grants	830,000
Interest	<u>1,045,000</u>
Total	<u>\$170,577,000</u>
<u>Expenditures:</u>	
Administration, Garbage and Trash Operating Expenditures	\$76,916,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	3,034,000
Garbage and Trash Waste Disposal Charges	43,974,000
Recycling Program	8,236,000
Solid Waste Service Area Code Enforcement	3,553,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	795,000
Administrative Reimbursement	1,977,000
Transfer to Note Payable (Fund 470)	8,348,000
Reserves	21,854,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>1,890,000</u>
Total	<u>\$170,577,000</u>

**Waste Collection Capital Projects
(Fund 470, Subfund C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Operating Subfund 470	<u>\$503,000</u>	<u>\$1,890,000</u>	<u>\$3,262,000</u>	<u>\$5,655,000</u>
<u>Expenditures:</u>				
Trash and Recycling Center Improvements	\$0	\$100,000	\$500,000	\$600,000
58th Street Truck Wash Facility	50,000	10,000	440,000	500,000
Waste Collection Facility Improvements	0	100,000	500,000	600,000
3A New Facility Building	100,000	840,000	335,000	1,275,000
58th Street Building Renovation	0	600,000	50,000	650,000
West/Southwest Trash and Recycling Center	<u>353,000</u>	<u>240,000</u>	<u>1,437,000</u>	<u>2,030,000</u>
Total	<u>\$503,000</u>	<u>\$1,890,000</u>	<u>\$3,262,000</u>	<u>\$5,655,000</u>

**Debt Service
(Fund 470)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Waste Collection Operations	<u>\$8,348,000</u>
<u>Expenditures:</u>	
Principal Payments on the Capital Asset Acquisition Series 2002 Bond	\$2,240,000
Principal Payments on the Capital Asset Acquisition Series 2004 Bond	255,000
Principal Payments on the Sunshine Series I Loan	1,029,000
Principal Payments on the Sunshine Series 2006 Loan	192,000
Principal Payments on the Disposal Equipment 2007 Loan	2,170,000
Principal Payments on the Disposal Cart 2008 Loan	1,689,000
Payment to the Vehicle Replacement Trust Fund	0
Interest Payments on the Capital Asset Acquisition Series 2002 Bond	427,000
Interest Payments on the Capital Asset Acquisition Series 2004 Bond	77,000
Interest Payments on the Sunshine Series I Loan	211,000
Interest Payments on the Sunshine Series 2006 Loan	<u>58,000</u>
Total	<u>\$8,348,000</u>

**Waste Disposal Operations
(Fund 490, Subfunds 491, 492, 495, and 499)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$57,148,000
Disposal Fees	91,888,000
Transfer Fees	6,962,000
Resources Recovery Energy Sales	29,918,000
Private Landfill Surcharge	620,000
Permits and Fines	230,000
Disposal Facility Fees	10,748,000
Utility Service Fee	17,666,000
Building Rental Parking Fee Revenue	2,346,000
Interest	3,420,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	598,000
Intradepartmental Transfer from Collections	3,859,000
Miscellaneous Revenue	<u>515,000</u>
Total	<u>\$225,918,000</u>
<u>Expenditures:</u>	
Administration, Transfer and Disposal Operating Expenditure	\$71,258,000
Resources Recovery	80,354,000
Countywide Recycling	1,125,000
Environmental Compliance and Recycling Development	4,520,000
Transfer to M.E. Thompson Park (Fund 040)	50,000
Transfer to Consumer Services (Fund 030, Subfund 032)	28,000
Transfer to Subfund DS0, Bond Debt Service	20,113,000
Transfer to Emergency Contingency Reserve (Fund 010-020)	1,296,000
Administrative Reimbursement	3,312,000
Transfer to Capital Projects (Subfunds C10 and RR0)	11,763,000
Transfer to Fund 010 for MDPD Illegal Dumping Enforcement Reserve	1,956,000
	<u>30,143,000</u>
Total	<u>\$225,918,000</u>

**Waste Disposal Capital Projects
(Fund 490, Subfund C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2009-10</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Disposal Operating Subfund 490	\$9,912,000	\$11,763,000	\$15,725,000	\$37,400,000
Industrial Development Revenue Bond	0	0	0	0
Bond Anticipation Notes	348,000	0	0	348,000
Solid Waste System Revenue Bonds, Series 1998	45,000	0	0	45,000
Solid Waste System Revenue Bonds, Series 2001	6,684,000	0	0	6,684,000
Solid Waste System Revenue Bonds, Series 2005	36,473,000	0	0	36,473,000
Building Better Communities GOB Program	0	0	0	0
Future Solid Waste System Revenue Notes/Bonds	0	0	<u>71,267,000</u>	<u>71,267,000</u>
Total	<u>\$53,462,000</u>	<u>\$11,763,000</u>	<u>\$86,992,000</u>	<u>\$152,217,000</u>
<u>Expenditures:</u>				
Environmental Improvements	\$0	\$100,000	\$500,000	\$600,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,924,000	19,924,000
Gas Extraction System-Phase 2	983,000	200,000	982,000	2,165,000
Groundwater Remediation	0	80,000	1,420,000	1,500,000
Resources Recovery Facility Additional Retrofit	1,900,000	600,000	500,000	3,000,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	165,000	285,000	3,400,000	3,850,000
Final Closure (Cells 17 and 18)	1,628,000	3,100,000	272,000	5,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 3 Closure	11,678,000	1,860,000	192,000	13,730,000
Cell 4 Closure	0	0	14,600,000	14,600,000
Cell 4 Gas Extraction	300,000	700,000	500,000	1,500,000
Cell 5 Closure	0	0	15,730,000	15,730,000
Cell 5 Construction	0	0	1,665,000	1,665,000
Groundwater Remediation/Trench	490,000	150,000	130,000	770,000
Virginia Key Municipal Landfill Closure Grant	255,000	395,000	45,000,000	45,650,000
Access Road to HC2 Center & Parks Soccer Fields	100,000	200,000	50,000	350,000
58th St. Guardhouse and Drainage Improvements	321,000	160,000	29,000	510,000
3A New Facility Building	100,000	840,000	335,000	1,275,000
Central Transfer Station Compactor Replacement	2,893,000	15,000	1,292,000	4,200,000
Disposal Facility Backup Power Generation	228,000	150,000	0	378,000
Disposal Facility Exit Scales	0	75,000	75,000	150,000
Disposal Facility Improvements	0	200,000	500,000	700,000
NE Transfer Station Surge Pit Tipping Floor Roof	94,000	630,000	26,000	750,000
NE Transfer Station Tunnel Roof	107,000	443,000	50,000	600,000
NE Transfer Station Compactor Replacement	1,951,000	1,000,000	19,000	2,970,000
Replacement of 9 Scales at Disposal Facilities	350,000	50,000	200,000	600,000
Scalehouse Expansion Project	172,000	300,000	428,000	900,000
Truck Washing Facilities	45,000	15,000	440,000	500,000
West Transfer Station Tipping Floor Renovation	<u>235,000</u>	<u>415,000</u>	<u>0</u>	<u>650,000</u>
Total	<u>\$23,995,000</u>	<u>\$11,963,000</u>	<u>\$116,259,000</u>	<u>\$152,217,000</u>

**Debt Service
(Fund 490, Subfund DS0)**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Subfunds 491 and 499	<u>\$20,113,000</u>
<u>Expenditures:</u>	
Principal Payments on the Series 1996 Bonds	\$10,800,000
Principal Payments on the Series 1998 Bonds	3,090,000
Interest Payments on the Series 1996 Refinancing Bond	553,000
Interest Payments on the 1998 Series Revenue Bond	1,623,000
Interest Payments on the 2001 Series Revenue Bond	2,037,000
Interest Payments on the 2005 Series Revenue Bond	<u>2,010,000</u>
Total	<u>\$20,113,000</u>

**Rate Stabilization Reserve
(Fund 490, Subfund GR0)**

<u>Revenues:</u>	<u>2009-10</u>
Restricted Carryover	\$20,227,000
Interest Earnings	<u>598,000</u>
Total	<u>\$20,825,000</u>
 <u>Expenditures:</u>	
Transfer to Waste Disposal Operating Fund (Fund 490)	\$598,000
Rate Stabilization Reserve	<u>20,227,000</u>
Total	<u>\$20,825,000</u>

**PUBLIC HEALTH TRUST
COUNTY PUBLIC HOSPITAL SALES TAX
(Fund 510, Subfund 510)**

<u>Revenues:</u>	<u>2009-10</u>
Sales Surtax	<u>\$169,732,000</u>
 <u>Expenditures:</u>	
Transfer to Public Health Trust	<u>\$169,732,000</u>

**STATE REVENUE SHARING
(Fund 510, Subfund 512)**

<u>Revenues:</u>	<u>2009-10</u>
Entitlement as a County	\$40,080,000
Entitlement as a Municipality	<u>45,800,000</u>
Total	<u>\$85,880,000</u>
 <u>Expenditures:</u>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	\$13,631,000
Transfer to Countywide General Fund	26,449,000
Transfer to UMSA General Fund	<u>45,800,000</u>
Total	<u>\$85,880,000</u>

**LOCAL GOVERNMENT HALF-CENT SALES TAX
(Fund 510, Subfund 513)**

<u>Revenues:</u>	<u>2009-10</u>
Countywide Sales Tax Receipts	\$51,693,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>60,486,000</u>
Total	<u>\$112,179,000</u>
 <u>Expenditures:</u>	
Transfer to Countywide General Fund	\$51,693,000
Transfer to UMSA General Fund	<u>60,486,000</u>
Total	<u>\$112,179,000</u>

FPL ELECTRICAL FRANCHISE FEE

<u>Revenues:</u>	<u>2009-10</u>
Franchise Fee	<u>\$70,564,000</u>
 <u>Expenditures:</u>	
Transfer to UMSA General Fund	\$52,407,000
Disbursements to Municipalities	<u>18,157,000</u>
Total	<u>\$70,564,000</u>

ANIMAL SERVICES DEPARTMENT
Trust Fund
(Fund 600, Subfund 022)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$6,000
Donations, Grants, and Other Revenue	34,000
Transfer from Fund 030 Subfund 022 Project 022111	<u>11,000</u>
Total	<u>\$51,000</u>

<u>Expenditures:</u>	
Animal Shelter Expenditures	<u>\$51,000</u>

Capital Budget

<u>Revenues:</u>	<u>2009-10</u>
Proceeds from Sale of Real Property	<u>\$5,750,000</u>

<u>Expenditures:</u>	
Improvements to New Animal Shelter	<u>\$5,750,000</u>

CORRECTIONS AND REHABILITATION
Inmate Welfare Trust Fund
(Fund 600, Subfund 601)

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Fund 110, Subfund 111	<u>\$673,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$673,000</u>

MEDICAL EXAMINER DEPARTMENT
Trust Fund
(Fund 600, Subfund 601, Project 630TME, Detail 630348)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$257,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$257,000</u>

PARK AND RECREATION
Miscellaneous Trust Funds
(Fund 600, Subfund 601, Project 608TPR)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$5,400,000
Interest Earnings	100,000
Miscellaneous Revenues and Donations	<u>1,000,000</u>
Total	<u>\$6,500,000</u>

<u>Expenditures:</u>	
Capital Expenditures	\$3,245,000
Trust Reserves	<u>3,255,000</u>
Total	<u>\$6,500,000</u>

GENERAL SERVICES ADMINISTRATION
Landbank Revolving Trust Fund
(Fund 600, Subfund 601, Project 626TGS)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$200,000</u>

<u>Expenditures:</u>	
Transfer to Capital Outlay Reserve (Fund 310)	<u>\$200,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Trust Funds
(Fund 600, Subfund 601)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$3,032,000
Interest Income	76,000
Court Fees	437,000
Miscellaneous	<u>741,000</u>
Total	<u>\$4,286,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$2,019,000
Reserve for Future Expenditures	<u>2,267,000</u>
Total	<u>\$4,286,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Law Enforcement Trust Fund
(Fund 600, Subfund 602, 603, 604)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$6,497,000
Fines and Forfeitures	<u>3,522,000</u>
Total	<u>\$10,019,000</u>
 <u>Expenditures:</u>	
Miami-Dade Police Department -- Investigative and Special Enforcement	\$6,380,000
Reserve for Future Expenditures	<u>3,639,000</u>
Total	<u>\$10,019,000</u>

COUNTY TRANSPORTATION TRUST FUND

<u>Revenues:</u>	<u>2009-10</u>
Local Option Six-Cent Gas Tax	\$40,667,000
Capital Improvement Local Option Three-Cent Gas Tax	19,047,000
State Gas Tax	8,354,000
Constitutional Gas Tax (20%)	3,776,000
Constitutional Gas Tax (80%)	15,102,000
"Ninth-Cent" Gas Tax	<u>10,439,000</u>
Total	<u>\$97,385,000</u>
 <u>Expenditures:</u>	
Transfer to General Fund for Transportation Expenditures	\$63,236,000
Transfer to Capital Improvements Local Option Gas Tax Fund (Fund 337, Subfund 337)	19,047,000
Transfer to Secondary Road Program Fund	<u>15,102,000</u>
Total	<u>\$97,385,000</u>

HUMAN SERVICES
Operations

<u>Revenues:</u>	<u>Fund 610</u>	<u>Fund 611</u>	<u>2009-10 Total</u>
State and Federal Grants	\$14,662,000	\$2,113,000	\$16,775,000
Early Learning Coalition of Miami-Dade	155,655,000	0	155,655,000
Transfer from Countywide General Fund	24,268,000	8,346,000	32,614,000
Fees, Charges, and Other Revenues	1,971,000	75,000	2,046,000
Community Development Block Grant	500,000	500,000	1,000,000
Interdepartmental Transfers	<u>1,169,000</u>	<u>354,000</u>	<u>1,523,000</u>
Total	<u>\$198,225,000</u>	<u>\$11,388,000</u>	<u>\$209,613,000</u>
 <u>Expenditures:</u>			
Operating Expenditures	<u>\$198,225,000</u>	<u>\$11,388,000</u>	<u>\$209,613,000</u>

**COMMUNITY ACTION AGENCY
(Fund 630)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$8,411,000
Federal Grants	75,324,000
State Grants	98,000
Early Learning Coalition of Miami-Dade	302,000
Transfer from Countywide General Fund	9,909,000
Fees and Charges	165,000
Florida Power and Light	12,000
Interagency Transfers	<u>2,681,000</u>
Total	<u>\$96,902,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$96,902,000</u>

**HOUSING AND COMMUNITY DEVELOPMENT
Empowerment Zone
(Fund 640)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$413,000
Program Income	<u>250,000</u>
Total	<u>\$663,000</u>
<u>Expenditures:</u>	
Empowerment Zone Activities	<u>\$663,000</u>

**METRO-MIAMI-ACTION PLAN TRUST
Affordable Housing Program
(Fund 700, Subfund 700, Project 700003)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$896,000
Interest Earnings	14000
Documentary Stamp Surtax	<u>870,000</u>
Total	<u>\$1,780,000</u>
<u>Expenditures:</u>	
Affordable Housing Operating Expenditures	<u>\$1,780,000</u>

**HOUSING AND COMMUNITY DEVELOPMENT
Loan Programs
(Fund 700)**

<u>Revenues:</u>	<u>2009-10</u>
Committed Carryover	\$24,995,000
Documentary Stamp Surtax	10,000,000
Loan Repayments	7,500,000
Interest on Investments	1,000,000
Loan Servicing Fees	<u>500,000</u>
Total	<u>\$43,995,000</u>
<u>Expenditures:</u>	
Affordable Housing Activities	<u>\$43,995,000</u>

**CORRECTIONS AND REHABILITATION
Grants
(Fund 720)**

<u>Revenues:</u>	<u>2009-10</u>
Social Security Administration (SSA)	<u>\$240,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$240,000</u>

**ELECTIONS
Grants
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2009-10</u>
Florida Department of State - Division of Elections Voter Education - Poll Worker Recruitment/Training	<u>\$200,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$200,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT
Grant Fund
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2009-10</u>
State and Federal Grants	<u>\$5,581,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$5,493,000
Transfer to Stormwater Utility Fund for Grant Funded Projects	70,000
Consumer Services Department Adopt a Tree Grant	<u>18,000</u>
Total	<u>\$5,581,000</u>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$38,000
State Grants	353,000
Federal Grants (Emergency Management Preparedness)	<u>363,000</u>
Total	<u>\$754,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$754,000</u>

UASI and Other Pass-Through Grants

<u>Revenues:</u>	<u>2009-10</u>
UASI and Other Pass-Through Grants	<u>\$2,381,000</u>

<u>Expenditures:</u>	
UASI Non-Operating Transfers to County Departments/Municipalities	<u>\$2,381,000</u>

Capital Budget

<u>Revenues:</u>	<u>2009-10</u>
UASI Grant 2007	<u>\$494,000</u>

<u>Expenditures:</u>	
Equipment Acquisition	<u>\$494,000</u>

FIRE RESCUE
State EMS Grant Award
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
New Awards	<u>\$1,254,000</u>

<u>Expenditures:</u>	
Miami-Dade Objectives	\$786,000
City of Miami Fire Rescue Department	320,000
City of Miami Beach Fire Rescue Department	63,000
City of Hialeah Fire Rescue Department	77,000
City of Coral Gables Fire Rescue Department	6,000
Village of Key Biscayne Fire Rescue Department	<u>2,000</u>
 Total	 <u>\$1,254,000</u>

FIRE RESCUE
Urban Search and Rescue
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
Federal Emergency Management Grant	<u>\$767,000</u>

<u>Expenditures:</u>	
Grant Objectives	<u>\$767,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Operating Grants
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$141,000
Grant Revenue	<u>3,359,000</u>
 Total	 <u>\$3,500,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$3,179,000
Reserve for Future Expenditures	<u>321,000</u>
 Total	 <u>\$3,500,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
JAG Recovery Grant
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
JAG Recovery Grant Program	<u>\$3,794,000</u>

<u>Expenditures:</u>	
Miami-Dade Police Department Expenses	\$2,354,000
Miami-Dade Corrections and Rehabilitation Department Expenses	<u>1,440,000</u>
 Total	 <u>\$3,794,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Capital Grants
(Fund 720)

<u>Revenues:</u>	<u>2009-10</u>
Public Safety Interoperable Communications	<u>\$1,735,000</u>

<u>Expenditures:</u>	
Police and Fire Communication Interoperability Equipment	<u>\$1,735,000</u>

OFFICE OF SUSTAINABILITY
Energy Efficiency Conservation Block Grant
(Fund 720)

<u>Revenues:</u>	<u>2009-10</u>
EECBG Revenue	<u>\$3,615,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$3,615,000</u>

JUVENILE SERVICES
Grant Fund
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
Department of Juvenile Justice Grant	\$684,000
Juvenile Alternative Services Program	602,000
Intensive Delinquency Diversion Services	181,000
Civil Citation Program	96,000
Juvenile TASC	345,000
USDOJ OJJDP Prevention Initiative	162,000
Byrne Grant	<u>302,000</u>
 Total	 <u>\$2,372,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,372,000</u>

OFFICE OF GRANTS COORDINATION
Ryan White Grant Program
(Fund 720, Subfund 720)

<u>Revenues:</u>	<u>2009-10</u>
Ryan White Grant Title -- Year 19	<u>\$26,175,000</u>

<u>Expenditures:</u>	
Administration Expenditures	\$1,129,000
Allocation to Contractual Services	<u>25,046,000</u>
 Total	 <u>\$26,175,000</u>

OFFICE OF GRANTS COORDINATION
Grant
(Fund 720)

<u>Revenues:</u>	<u>2009-10</u>
State and Federal Grants (Byrne Grant)	<u>\$130,000</u>

<u>Expenditures:</u>	
Addiction Services (Byrne Grant)	<u>\$130,000</u>

DEPARTMENT OF CULTURAL AFFAIRS
State and Federal Grants
(Fund 720, Subfund 721)

<u>Revenues:</u>	<u>2009-10</u>
State and Federal Grants	\$15,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	95,000
Carryover	81,000
South Florida Cultural Consortium Projects	<u>85,000</u>
 Total	 <u>\$276,000</u>

<u>Expenditures:</u>	
Administrative Expenditures	\$15,000
South Florida Cultural Consortium Projects	<u>261,000</u>
 Total	 <u>\$276,000</u>

HOMELESS TRUST
Grants
(Fund 720, Subfund 723)

<u>Revenues:</u>	<u>2009-10</u>
U.S. Department of Housing and Urban Development Grants	\$18,772,000
U.S. Department of Housing and Urban Development Grants - Homeless Prevention and Rapid Re-housing	\$3,824,000
Florida Department of Children and Family Grants	<u>369,000</u>
Total	<u>\$22,965,000</u>
 <u>Expenditures:</u>	
Homeless Trust Operations	\$22,897,000
Transfer to General Fund for Indirect Cost	<u>68,000</u>
Total	<u>\$22,965,000</u>

METROPOLITAN PLANNING ORGANIZATION
(Fund 730)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$213,000
Federal and State Revenues	5,428,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	<u>600,000</u>
Total	<u>\$6,241,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$2,484,000
Reimbursement to the Department of Planning and Zoning	200,000
Reimbursement to the Public Works Department	120,000
Reimbursement to Miami-Dade Transit	145,000
Reimbursement to the Office of Strategic Business Management	50,000
Reimbursement to the Enterprise Technology Services Department	25,000
Reimbursement to the Finance Department	40,000
Indirect Payment	298,000
Payment of County Rent to GSA	130,000
Planning Activities	<u>2,749,000</u>
Total	<u>\$6,241,000</u>

HOUSING AND COMMUNITY DEVELOPMENT
(Fund 750)

<u>Revenues:</u>	<u>2009-10</u>
Community Development Block Grant (CDBG) FY 2010 Entitlement	\$17,060,000
HOME FY 2009 Entitlement	6,725,000
CDBG Program Income	300,000
HOME Program Income	720,000
Other Program Income	430,000
ESG Carryover	510,000
CDBG Carryover	24,946,000
HOME Carryover	18,408,000
Enterprise Zone Tax Abatement Application Fees	5,000
Emergency Shelter Grant	760,000
Rental Rehabilitation Carryover	516,000
HODAG Carryover	6,113,000
HATF Carryover	283,000
CDBG Stimulus Funds Carryover	2,822,000
Transfer from Countywide General Fund	<u>425,000</u>
Total	<u>\$80,023,000</u>

Expenditures:

Administration CDBG and HOME	\$4,217,000
FY 2010 CDBG County Programs:	
Building and Neighborhood Compliance - Graffiti Removal	233,000
Building and Neighborhood Compliance - Code Enforcement	429,000
Community Action Agency (CAA) - Paint Program	188,000
CAA - Elderly Residential Energy Conservation Program	100,000
CAA - Head Start Facility Improvements	1,776,000
CAA GMSC - Graffiti Abatement Program	170,000
CAA GMSC - Employment and Training	371,000
Department of Human Services (DHS) - Treatment Alternative To Street Crime	500,000
DHS - Facility Improvements	900,000
DHS - Advocates for Victims	500,000
HCD - Enterprise Zone Program	180,000
HCD - Capital Improvement Professional Services and Technical Assistance	89,000
HCD - Housing Professional Services and Technical Assistance	150,000
Juvenile Services Department - Diversion Programs	500,000
Planning and Zoning - Cauley Square	50,000
Planning and Zoning - Mindermann House	35,000
Planning and Zoning - McFarlane	40,000
State Department of Health - Rodent Control	659,000
State Department of Health - Immunization Services	74,000
Beckham Hall Camillus House	1,270,000
General Fund activities	425,000
Operating and Programmatic Expenditures	<u>67,167,000</u>
Total	<u>\$80,023,000</u>

PARROT JUNGLE
U.S. HUD Section 108 Loan
(Fund 750, Subfund 759, Project QSE108)

Revenues:**2009-10**

Loan Repayment from the City of Miami (80%)	\$2,764,000
Transfer from Countywide General Fund (20%)	<u>691,000</u>
Total	<u>\$3,455,000</u>

Expenditures:

Transfer to Debt Service (Project 292700)	<u>\$3,455,000</u>
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HOUSING AND COMMUNITY DEVELOPMENT
TARGETED URBAN AREAS
U.S. HUD Economic Development Initiatives Section 108 Loan
(Fund 750, Subfund 770, Project Q00EDI)

Revenues:**2009-10**

Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Loan Repayments	4,777,000
EDI Carryover	<u>1,102,000</u>
Total	<u>\$6,029,000</u>

Expenditures:

Economic Development Programs	\$3,880,000
Payment to Debt Service	<u>2,149,000</u>
Total	<u>\$6,029,000</u>

BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE
U.S. HUD Section 108 Loan
(Fund 750, Subfund 770, Project Q00BEDI)

Revenues:**2009-10**

BEDI Carryover	<u>\$2,116,000</u>
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Expenditures:

Brownsfields Programs	\$1,877,000
Payment to Debt Service (Project 292900)	<u>239,000</u>
Total	<u>\$2,116,000</u>

HOUSING AND COMMUNITY DEVELOPMENT
Special Housing
(Fund 751)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$351,000
Management Fees	<u>1,243,000</u>
Total	<u>\$1,594,000</u>
<u>Expenditures:</u>	
Special Housing Activities	<u>\$1,594,000</u>

OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT
State Housing Initiatives Partnership Program
(Fund 760, Subfund 760, Project 760002)

<u>Revenues:</u>	<u>2009-10</u>
State Housing Initiatives Partnership Program (SHIP)	\$732,000
SHIP Loan Repayments	1,600,000
Interest Earnings	<u>500,000</u>
Total	<u>\$2,832,000</u>
<u>Expenditures:</u>	
SHIP Activities	<u>\$2,832,000</u>

Community Development Block Disaster Initiative Grant
(Fund 780, Subfund 783)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$23,256,000</u>
<u>Expenditures:</u>	
Hurricane-related Projects	<u>\$23,256,000</u>

Community Development Block Grant - Neighborhood Stabilization Program
(Fund 780, Subfund 783, Grant CDBNSP)

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$43,784,000</u>
<u>Expenditures:</u>	
Hurricane-related Projects	<u>\$43,784,000</u>

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts-Lighting
(Fund 900, Subfund 901)

<u>Revenues:</u>	<u>2009-10</u>
Carryover -- Lighting Districts	\$7,448,955
Special Taxing Districts FY 2009-2010 Assessments -- Lighting Districts	<u>2,828,253</u>
Total	<u>\$10,277,208</u>
<u>Expenditures:</u>	
Scott Lake Manor	55,434
Bunche Park	70,112
Sunswept Isle	9,030
Town Park Estates	31,174
Richmond Heights	103,293
West Perrine	66,401
Naranja Park	18,189
Southwest Section I	370,250
Twin Lakes	60,561
Crestview	61,613
Westchester	209,164
Brownsville	178,154
Carol City	399,573

Scott Lake Manor East	172,478
Enchanted Lake	3,708
Colonial Drive	210,995
Biscayne	53,317
Sunset Park	53,360
Palm Springs North	76,784
Village Green	79,967
Oakland Park	15,664
Star Lakes	6,581
Sky Lake	47,599
Southwest Section 2	29,811
Westbrooke	5,544
Andover	29,157
Lake Arcola	10,635
Southwest Sec 2 Addition 1	3,830
Stephens Manor	18,225
Park Shores	30,891
Town Park Addition 1	5,848
Kendallwood	12,247
Mashta Island	3,681
Westbrooke Gardens	16,012
Stoneybrook	10,564
Liberty City	113,794
Westwood Manor	6,682
Highland/Sparling	38,759
Central Canal	37,863
Rose Glen	4,929
Northwest Shores	42,696
Sabal Palm	56,174
Key Biscayne #1	19,318
Snapper Creek Park	15,595
Howard Drive	44,225
Key Biscayne #2	9,431
Miami Gardens	35,448
Coral Pines	32,110
Flamingo Village	15,064
Peachtree Lane	8,990
Mitchell Lake	5,169
Bel Aire	25,461
Laurel Hill Park	14,663
Goulds	100,142
Pinewood Park	28,926
Cutler Ridge	46,229
Sierra	50,584
Village Green Underground	18,645
Palm Springs Underground	18,992
Biscayne Pines	17,727
Rana Park	8,086
Anderson Heights	37,480
University Manor	16,850
South Miami Heights	438,833
Highland Gardens	9,526
Cutler Ridge Addition #1	128,576
Darlington Manor	29,484
Little River Acres	12,009
Central Miami	15,818
Biscayne Manning	17,276
Lake Lucerne	23,268
Biscayne Manning Addition #1	6,881
Andover Addition #1	13,795
Tallamoody	19,899
Liberty Plaza	6,926
Liberty Homes	25,453
Central Miami Addition #1	11,820
Naranja Lakes	19,487
Schenley Park	10,718
Richmond Heights Addition #1	30,853
West Little River	19,819
Lee Manor	18,691
Golf Park-Minton M.-Fairmont	34,373
Biscayne Gardens Addition #2	19,638
Wittman	249,414
Cantelope	6,949
Cape Florida	10,524
Sunshine State Industrial Park	58,275
Riverdale	16,620
Westbrooke 3rd Addition	6,207
North County	275,002
Little Gables	31,000
International Gardens	65,844
Bird Road Highlands	21,887
Biscayne Gardens 3rd Addition	27,777
Sky Lakes 1st Addition	6,510
Allapattah	41,375
Princetonian	52,818
Hardwood Village	11,448

Lee Manor 1st Addition	19,628
Carol City 1st Addition	1,851
Costall Doral East	6,366
Sevilla Heights	2,502
Lake Park	6,660
Loyola-Westbrooke	5,383
Central Heights	16,030
Bird South	1,680
Expressway Industrial Park	12,181
Villages Of Homestead	23,486
East Golf Park	30,392
Lazarus On Richmond	10,415
Coral Way Estates	9,664
The Hammocks	116,198
Happy Farms Acres	20,276
West Flagler Estates	4,108
Monique	2,261
Sky Lake Homes	7,542
Golden Glades	14,741
Country Club of Miami Estate	42,840
Tamiami Lakes	47,238
Rolling Oaks	11,831
Coral Highlands	15,076
Twin Home Estates	2,690
Sunset Homes	6,891
Winston Park	126,851
Coral Terrace Section 1	3,269
Westbrooke Addition #5	3,218
Bent Tree Section 3	3,853
Torremolinos	1,459
Pinewood Manor	6,022
Little Plantations of Miami	22,253
Intag Manor 1st Addition	1,731
Beverly Estates	12,184
West Cherry Grove	5,981
Bilbao Est	6,877
Las Palmas	12,328
Highland Lakes Estates	1,215
Westgate Gardens	18,784
The Falls	14,440
Westwind Lakes	57,896
Royale Green Townhouse	45,772
Gem Homes	23,276
Doral Park	41,649
Lakes Of Avalon	15,716
Meadow Wood Manor	27,907
North Dade Country Club	54,204
Magarita'S Estates	4,776
Rustic Lakes	3,016
Sunset West	36,548
Coral West Heights	17,147
The Lakes	11,822
Royale Green Section One	33,008
Air Park Industrial	7,710
Venetian Acres	12,118
R J Katz	9,561
Country Lake Manors	41,509
Ben Granoff Park	4,155
Strawberry Fields Homes	12,081
Garson Subdivision Section1	3,530
Meadow Wood Manors Sec 8 North	3,871
Meadow Wood Manors Sec 8 South	6,181
Westchester Park	2,336
South Springs Homes	3,713
Oak Park	31,452
California Hills	8,381
Riviera South	2,211
Pleasure Village	3,043
Marbella Park	4,464
Cutler Country Groves	8,581
Dadeland Park	7,309
Bird Lakes S Section 1	6,667
Bird Lakes S.Section 3	11,149
My First Home	5,462
Sunset Harbour 6	2,422
Kristina Estates	16,224
Bird Lakes S Addition 3	2,064
Meadow Wood 9	11,878
Bird Estates	2,563
Andrade Subdivision	3,061
Mediterrania	10,031
Americas at Miller	4,277
Limewood Grove	25,916
Weitzer Killian Place	3,298
Vista Subdivision	14,730

Roger Homes	7,505
Munne Estates	4,308
American Homes	15,692
Biscayne Gardens	10,488
Monasterio Subdivision	2,615
Beacon Centre	28,231
Flamingo Farms Estates	7,215
Dadeland Forest Estates	990
Lakeview	39,161
Villa Sevilla	6,690
Roel Subdivision	3,568
Sky Lake H. 2nd Addition	2,512
Blue Heavenlanding	896
River Bend	25,426
Redland's Edge	581
Meadow Wood Manor Section 10	6,514
Forest View	13,045
P. I. Estates	5,950
Royal Cutler Estates	3,808
Allison Estates	3,083
Barima Estates	10,492
Mirelda Estates	8,729
Naroca Estates	11,779
Bird Lakes So. Section 4	6,300
Cutler Country Groves 1 Addition	20,124
Shomar Subdivision	1,939
Venezia Home Estates	11,344
Coventry	5,812
Michelle Woods	3,766
Monaco Estates	4,948
American Homes 1st Addition	12,351
Jacarnadas at Sunset	2,151
Munne Royal Homes	6,999
Weitzer Hammocks	16,976
Canton Subdivision	3,405
Adventure Homes	23,014
Oaks And Pines	1,706
Pine Needles East	70
Hartford Place	15,773
Fernal Subdivision	3,460
Bunche Park South	19,358
Rustic Lakes Add. 1	6,668
Amerihomes	6,817
Fantasy Homes	5,025
Forest Lakes	48,854
Brandon Parks	22,617
Le Mirage	5,586
Sharon Estates	3,506
Nelmar Subdivision	1,257
Canton Sub First Addition	1,313
Biscayne Villas	5,211
Lago Del Mar	40,360
Raas Subdivision	2,510
Pvc Subdivision	1,469
Monaco Est First Addition	7,503
Shoma/Kendall	8,967
San Diego Subdivision First Addition	1,317
Datorre	2,594
Daxal Subdivision	12,512
Cenal Estates	26,396
G.B. Estates	14,512
Oak Ridge	1,834
Hammock Shores	6,723
Richmond Homes	3,734
Carmichael Estates	379
Magnolia Manors	749
Oak Creek	10,911
Greendale	7,158
Cordoba Estates 1st Addition	2,802
West Kendall Best	21,900
Nelfer	3,027
Lejeune Terminals	54,572
Peral	6,543
Habitat Homes South	3,973
Rosmont Sub 3	258
Krizia Subdivision 3rd Addition	1,441
Coral Bird Homes Subdivision Phase 1	5,383
Gold Dream Estates	1,116
Arien Subdivision 1 and 2	2,543
Eagles Point	1,547
Vanessa Ranch	10,854
Mandy Sub	12,405
Pena Sub	2,607
Paul Marks	9,227

Southwind Point	4,044
Amigo'S Subdivision	241
Riviera West	2,303
Majestic Homes	8,926
Krizia Subdivision 4th Addition	3,141
Highland at Kendall	6,695
Fantasy One	9,989
Gordon Estates	1,903
Vtl Subdivision	1,060
Truval West Subdivision	514
Truval Gardens	583
Le Chelle Estates	5,641
Hammock Shores 2nd Addition	4,818
Abbro Subdivision	914
Lago Mar South	5,387
Thousand Pines	10,859
Oak Park Est Sectio 1	9,974
Monasterio Estates Section One	4,778
Natalie Homes	4,178
Costa Verde	3,989
Centro Villas North	3,244
Arien Subdivision Section 3	1,330
Superior Homes Estates	9,480
Miller Glenn	5,078
Zac Subdivision	1,283
Anta Subdivision 1st Addition	806
Cordoba Estates Section 2	4,212
Shoma Homes at Tamiami II	19,326
Nunez Estates	441
West Dade Subdivision	966
Renegade Point Subdivision	4,228
Oak Creek South	10,344
Esquerro Estates	2,674
Doral Equestrian Center	522
Highland at Kendall 1st Addition	8,216
Richmond Home 1st Addition	2,294
Emerald Point	1,402
Eagles Point 1st Addition	1,243
Maralex Homes	13,975
Dimara Subdivision	925
Old Cutler Homes	1,492
Ashley Subdivision	519
Weitzer Serena Lakes	9,687
Punta Gorda Estates	1,777
Aristotle Subdivision	40,379
Kessler Grove Section 1	9,653
Gasser Subdivision	548
Migdalia Subdivision	1,746
Moody Drive Estates	8,959
Mimi Subdivision	2,035
Mansion at Sunset 2	3,936
Mayte Subdivision	6,712
PA at West Sunset	1,211
PA at Coral Reef	5,111
Sunnyview Subdivision	5,960
Jar Subdivision	537
Kessler Grove 2	7,901
Kenellen Subdivision	1,228
Tabor Subidivision	360
Stuart Int	1,244
PVC Subdivision 1st Addition	768
Star High	788
Hammock Shores 3rd Addition	5,350
Galloway Estates	1,163
Richland Estates	10,447
Ali Subdivision	979
Eureka Creek	2,470
Kendall Family Estates	13,141
Benson Lakes	2,183
Transal Corp Park	6,354
Westpoint	15,781
Spanish Lakes	12,342
Galloway Glen	51,130
Marien Subdivision	4,342
Quirch Subdivision	3,949
Corsica	11,422
Melton Plaza	1,369
Coral Bird Homes Subdivision 2	1,886
Monacos Miller Homes	1,096
Pvc Estates	1,975
A and R Subdivision	526
Brighton Meadow	6,943
Country Mall Plaza	13
Cres Subdivision	1,954
Weitzer Serena Lakes West Section 2	3,460

Hardin Hammocks	2,325
Ferel Subdivision	468
Fedy Estates	568
Marfer Subdivision	696
Mangus Subdivision Sections 1 and 2	16,203
Peacock's Point	1,133
Amore Subdivision	1,738
Pedro Alberto Subdivision	1,605
Oak Ridge Fall	1,793
Shoma Estates Multipurpose	35,512
Bristol at Kendall	235
Bristol Park 2	1,898
Majestic Estates	27,997
Interian Homes	886
Pelican's Point	4,232
Kendal Village West	2,430
Gran Central	97,143
Zenteno Subdivision	832
Barcelona Estates	3,010
Nelia Subdivision	707
Country Lakes Manors	61,215
Monasterio Section 2	1,036
Cordoba Estates Section 4	947
Cadiz Estates	850
Christienne Estates	749
Palmas/Bosque 1 Addition	887
Med South	19,507
Kessler Grove 3 and 4	21,368
Laguna Ponds 1 and 2	38,348
Wold Subdivision	2,648
Vecin 1	1,180
Llauro Subdivision	491
Southview	1,699
Hammocks Estates	12,677
Savanah Landing	1,404
Doral Landing	12,763
Hughes West Subdivision	6,351
Caribe Lakes Phase 1	1,560
Bristol Point	1,045
Castillian Subdivision	648
Maria Gardens	8,291
Micheline Subdivision	325
Doral Isles Antilles	45,280
Caribe Subdivision	2,098
Laffite Subdivision	2,707
Palapala	3,190
Viscaya Villas	1,286
Anabah Gardens	893
Autonation Perrine	1,742
Michelle Manor	5,147
Llanos at Bird Road	1,072
Raas Subdivision 2	1,468
Doral Meadows	2,207
Goldvue	1,371
PVC Estates 1 Addition	270
Nyurka Estates	888
Saminik Subdivision	2,877
Weitzer Serena Lake	3,554
Hawknest	1,904
Mystic Place	767
Garden Hills Multipurpose	36,320
Heavenly Estates	1,868
Central Park Estates	425
Riviera Trace	10,792
Palm Spring Estates	11,812
Salma Lakes	7,163
Sinos Estates	519
Kendall Country Estates	11,584
Cosar Subdivision	5,909
Bridgeport	415
Red Garden	4,237
Bent Tree Com	2,397
West Dade Land	1,458
Karanero Falls	688
Wonderly Estates	27,239
Reserve At Doral	2,680
Beacon at 97 Ave	578
Miami Int. Business Park	16,443
MICC	19,349
Intl Corp. Park	47,707
Biscayne Point South	2,800
Poinciana Lakes	539
San Marino	2,825
Old Cutler Forest	3,271
Five Stars	309

Big Five	474
Park Lakes	9,511
Ibis Villas	1,111
Enclave at Doral	1,976
Mito	3,163
Zoe Miller	239
Bonita Golfview	1,859
Mastrapa Estates	532
Palmetto Lakes	70,456
Dimauro Subdivision	251
Bird Garden Subdivision	3,625
Braman	583
Corsica Place	29,744
Deering Point	2,614
Summerwind Subdivision	2,208
Doral International	472
Hawksnest 1st Addition	941
Garden Hills West	59,320
Cres Estates	2,229
Sylvia Subdivision	583
Koki Est	845
Abaco Estates	1,549
Royal Landing	8,966
Royal Landings Estates	1,855
Community Partnership	11,995
Signature Gardens	622
Presidential Estates	3,033
Sunset Lakes Estates	1,554
Palace 1 Addition	889
Nicoi	1,298
Daily First Addition	776
Doral Com Park	5,340
Shirtee 1 and 2	645
Nomar Estates	1,676
Cantal West Industrial Park	465
Sunset Apartments	14,446
Hawknest 2nd Addition	631
Doral Savannah	4,875
Costa Dorada	1,061
Cartal Subdivision.	682
Mayte South	3,903
Acapulco	3,783
Esmerald Oaks	1,677
Jefferson at Doral	3,644
Villas of Barcelona	324
San Denis San Pedro	12,648
Dadesky Subdivision	3,978
Miami International Parkway	8,860
Villa Esperanza	2,103
Country Park Estates	108
Daily Subdivision	1,383
Villa Real	452
Don Elias	5,391
Clc Sub	1,016
Les Jardins/Secret Gardens	520
Carlisle at Doral	405
Mansions at Pine Glen	1,420
Luz Estela	7,075
Mayito Estates	730
Coral Reef Nurseries	22,401
Puerto Bello at Doral	914
Valencia Grove	6,829
Shoreway Subdivision	130,098
Doral Terrace	5,063
Deer Creek Estates	(118)
Redland East Residential Subdivision	250
Preserve at Doral	1,071
Marpi Homes	5,550
Luis Angel Subdivision	784
Oak Ridge Falls 1st Addition	1,690
Crestview Lakes	15,842
Pine Needles East Section 5	1,583
Bonita Golf View Part Two	2,956
Ponce Estates	9,454
Hamptons	802
Transal Serv. Park	1,701
Park Lake by the Meadows	5,058
Castcana Estates	1,795
FC Subdivision	15,791
Kenwood Estates	1,060
The Mansions at Sunset	9,679
Dimensions at Doral	649
Venetian Lake	8,223
Superior Trace	2,221
Biarritz	577

Bird Road Properties	1,594
Digna Gas Station	1,285
Twin Lake Shores	6,750
Migdalia Subdivision	455
Casa Lago	4,984
Krizia 5 Addition	2,269
Marquessa Subdivision	549
Chana Rose Estate	1,554
Lilandia Subdivision	2,107
Oaks South	10,481
Costa Bonita	322
Lago Mar First Addition	4,496
Larose Subdivision	844
Dolphin View	616
Balani Subdivision	4,743
La Espada	3,143
Genstar	3,614
Bismark Homes	3,021
Sab Subdivision	290
Tiffany at Sunset	237
A.V. Subdivision	212
Kayla's Place	14,411
Park View Town Homes Phase I	865
Park Lakes 1-4	11,289
Mako Subdivision	869
Kaiser Subdivision	815
Precious Homes/ Lakes Bay	1,814
DCP Subdivision 1st Addition	101
T and F Subdivision	4,823
Yasamin Subdivision	191
Marta Subdivision	766
Hidden Grove	6,491
West Lakes Estates	6,714
Ponce Estates Section II	7,210
Mystic Forest	590
Valencia Grove Estates	7,478
Millenium Subdivision	881
Gefen Equity Commercial	2,314
Miracle West	2,596
Sunset Lakes Estates 1st and 2nd	(433)
Breckinridge	1,618
Park Lakes by the Meadows 4th and 5th	4,922
Watersedge	1,974
GC Corp. I.A.D.	2,049
Park Lakes by the Meadows Phase 6	4,431
Krizia Subdivision 1st Addition	4,181
Estates Homes	5,189
Gabriella Subdivision	1,365
Century Park/Villas	1,753
Biarritz 2	649
Redlands Forest	3,614
Miller South Subdivision	1,439
Sunset Pointe	1,508
Nito Subdivision	1,601
Erica Gardens	6,490
Crestview 1 and 2 Addition	15,737
Stephanie's Subdivision	1,050
Canero's Oak	384
Laroc Estates	7,410
Royalton Subdivision	6,107
Miller Cove 1st Addition	3,093
Marbella Estates	1,317
Sunset Farms	2,232
Nunez Homes	761
Lakes Bay Section 14	11,975
Kendalland	(2,206)
Mindi Subdivision	1,570
Chiu Subdivision	735
Capri Homes	2,168
Sella Subdivision	6,983
Esplanadas Dream	1,914
Miller Cove	5,088
EFM Estates	44,811
Emerald Lakes Estates	5,299
Kendall Breeze	5,535
Tamiami Gefen Industrial Park	(332)
AB at Tamiami Trail	75,801
Lakes Of Tuscany	10,758
Children's Plaza	(160)
Milon Venture	44,678
Redlands Estates	5,709
Renaissance Estates	10,838
Kendalland center	640
Ed-Mar Estates	1,454

Grand Lakes	55,668
Plaza del Paraiso	2,876
Redlands Cove	7,367
Milya Subdivision	3,351
Shoma Villas at Country Club Of Miami	(147)
Cedar West Homes 3	10,847
Heiti Subdivision	480
Vega Coral Way Subdivision	504
Alturas De Buena Vista	(74)
Nilo Subdivision	2,572
Hainlin Mill 4	260
No. Lake Park	2,482
Precious Executive Homes	4,642
Rosewood Homes	1,881
Miracle West 1st. Addition	74
Camino Real Estates	5,061
Eve Estates	5,750
Woodlands	3,857
Doral Pointe D.D.	529
Hermilio Subdivision	1,308
Mardel Estates	3,414
Nicole Subdivision	2,813
Helena Homes	8,238
DVH Estates	9,110
Coral West Homes	1,045
Oaks South Estates	11,117
Mother of Christ	1,599
Alina Estates	1,962
Emerald Isles	(677)
Lakes by the Bay So. Commons	58,915
Miller's Landing	725
Koki Estates 1st. Add.	662
Spanish Gardens Villas	2,430
Jesslyn Subdivision	13,513
North Palm Estates	10,161
Hainlin Reef No.	1,580
Granada Homes Estates	1,013
Casa Lago First Addition	2,178
Tuscany Place	5,571
Walmart / Hialeah	22,633
Salcines	(60)
Isabella Estates	589
Cudimar at Black Point Marina	24,019
San Valentin	(136)
V and Q Holdings	898
Florencia Estates	6,019
Miller Grove	396
Gefen-Maisel	598
Biscayne Dr. Estates	10,188
Tuscan Lake Villas	1,986
Deer Creek Estates 1st. Add.	3,066
Sussyan Subdivision	161
Eden Lakes	4,096
Danielle Patrick	3,670
Countryside and 1st Addition	15,333
Melquiades Subdivision	565
Kingdom Dreams	6,993
Villas Del Campo	20,415
Century Estates 1st Addition	21,424
South Gate Subdivision	3,519
Sabrina Twinhomes	2,426
Courts at Tuscany Phase 2	2,387
Fava Estates	2,107
La Costa at Old Cutler	4,037
Mica Subdivision	153
Precious Forest Homes	4,728
November Heights	(276)
King's Homes	1,671
Estate Homes 2nd Addition	1,483
Doral Isles North Secs. 1 and 2	21,706
Miller Lake	3,331
Anaco Estates	(212)
Stephanie Subdivision	1,201
Chateaubleau Mansions	3,151
Spring West Estates	1,569
Keystone	(489)
Aileen Subdivision	384
Pelican Bay at Old Cutler	(3,758)
Cedar West Homes Two	3,715
Mystic Forest Two	640
Bent Tree Briarcliff	(148)

Ibis Villas at Doral	4,318
Flamingo Homes	6,230
Riverside Subdivision	256
Bluewaters Subdivision	(2,397)
Pete's Place	3,844
Anaco Estates 1st Addition	(298)
South Point Cove	608
Homestar Landings	(305)
Park View Estates	(93)
King's Estates	1,707
Ethereal Subdivision	2,513
Pine Manor	3,485
Spicewood Subdivision	43,403
Mustang Ranch	6,269
Leti Subdivision	1,950
CMDG Subdivision	915
Belen Estates	2,159
Silver Palm Lake	12,470
Century Gardens	23,314
Virginia Estates	(12)
Costa Azul Homes	328
Hainlin Mills Park View	933
Cononnade	7,222
J.C. Kern	8,194
Elise Estates	7,570
Santa Monica	423
Sunset Cove	1,924
Helena Homes First Addition	(201)
Soto Mansions	5,128
Christopher Gardens	(133)
Moody Drive Estates	1,132
Christy's Estates	4,388
Hilda's Estates Subdivision	2,835
Silver Palm Homes	1,133
Beacon Lakes Phase One	5,966
Islands at Doral N.W.	18,624
Old Cutler Road Estates	2,070
Chadustry Estates	3,269
Vista Trace Subdivision	184
Leti Subdivision 1st. Addition	834
Century Prestige	3,827
Olivia's Subdivision	1,910
Breeze at Galloway	4,403
Granada Ranch Estates	(310)
Century Breeze East	129
Rivendell	(238)
Cutler Breeze	2,216
Chateau Royal Estates	1,617
Culter Bay Palms	(712)
Sable Palm Estates	7,798
Pinewood Park Extension	2,842
Naranja Gardens	12,183
Vitran Homes at Morningside	5,743
Nilo Estates	2,089
Matah Subdivision	165
Melgor Estates	3,132
Leyva Subdivision	1,198
Silver Group Subdivision	(251)
Zamora's Groove	(218)
California Club Estates	1,117
South Indian Subdivision	1,400
Rieumont Estates	4,164
Silver Palm East and West	36,942
Vitran at Naranja Estates	4,494
Black Creek Homes	2,039
Abel Homes at Naranja Villas	2,226
Mandarin Lakes	(2,589)
Redland East 1st. Addition	(243)
Zamora's Grove 1st. Addition	(80)
Buddy's Paradise	2,705
B.M.S. Kendall	1,902
Peterson	1,342
Redlands Colonial Estates	(22)
Vany Subdivision	499
Alexandria Estates	3,330
B.B.E. Subdivision	2,960
Courts at Tuscan North	1,654
Silver Palms Park	2,346
Evergreen Garden Estates	3,252
South Point 1st. Addition	(12)
Beacon at Doral	1,841
Rivendell East	4,447

Parkview Condominiums	(435)
Forest Lake Paradise	1,106
BHM East Campus Expansion	940
Riviera Grand Estates	4,050
Misc. Districts	(1,396)

Total	<u>\$10,277,208</u>
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**Special Taxing Districts -- Security Guards
(Fund 900, Subfund 905)**

<u>Revenues:</u>	<u>2009-10</u>
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Carryover -- Security Guard Districts	\$238,078
Special Taxing Districts FY 2009-2010 Assessments -- Security Guard Districts	<u>11,833,431</u>

Total	<u>\$12,071,509</u>
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Expenditures:

Palm and Hibiscus Island	\$409,355
Hammocks Lake	\$338,569
Star Island	258,031
Miami Lakes Loch	389,444
Hammock Oaks Harbor	189,304
Belle Meade Island	187,888
N Dade C.C./Andover	352,899
Keystone Point	552,613
Highland Gardens	188,728
Belle Meade	209,266
Highland Ranch Estate	203,382
Sans Souci	376,648
Allison Island	198,084
Biscayne Beach	183,821
Biscayne Point	191,249
Coventry Security	189,370
Old Cutler Bay	473,268
North Bay Island Security	189,788
Devonwood	171,043
Pine Bay Estates	246,014
Eastern Shores 1st Addition	147,818
Miami Lakes Section 1	192,001
Oak Forest Stationary	399,450
Oak Forest Roving	455,152
Highland Lakes	372,038
Enchanted Lake	384,791
Hammock/Lake Banyon Dr.	221,919
Gables By The Sea	377,142
Royal Oaks Section 1	366,329
Eastern Shores Security Guard	366,868
Snapper Creek Lakes	234,425
Cocoplum Phase 1	261,507
Sunrise Harbor Security Guard	193,894
Four Way Lodge Estate Security Guard	183,707
Bay Heights Security Guard	276,049
Kings Bay Security Guard	129,817
Brickell Flagler Plaza Security Guard	182,642
Morningside Security Guard	426,606
Davis Ponce Rov Patrol	211,679
Entrada Security Guard	178,995
Fairhaven Rov Patrol	101,619
Natoma Rov Patrol	42,028
Royal Oaks East	373,815
Lakes by the Bay So Commons	358,959
Sabel Palm ROV Patrol	<u>133,495</u>

Total	<u>\$12,071,509</u>
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**Special Tax Districts -- Landscape Maintenance
(Fund 900, Subfund 906)**

<u>Revenues:</u>	<u>2009-10</u>
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Carryover -- Landscape Maintenance Districts	\$2,948,700
Special Taxing Districts FY 2009-2010 Assessments -- Landscape Maintenance Districts	<u>4,325,801</u>

Total	<u>\$7,274,501</u>
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Expenditures:

Air Park	\$21,100
Alexandria Estates	8,600
Allison Estates	92,000
Aristotle Subd.	230,880
Balani	20,630
Biscayne Dr. Estates	22,500
Bonita Golf View	10,900
Camino Real Estates 1st Addition	6,400
Candlewood Lake	6,600
Capri Homes	18,580
Casa Lago 1st Addition	19,137
Casa Lago Multipurp.	63,280
Cedar West Homes Two	29,112
Cedar West homes Three	21,183
Century Estates and 1st	124,252
Chadustry Estates	1,800
Chateau Royal Estates	15,640
Chistopher Gardens	27,560
Coral West Homes	5,300
Corsica	53,000
Corsica Place	74,854
Cosmopolitan Roadway Multipurpose	42,100
Countryside and 1st Addition	270,225
Crestview Lake 1 and 2	82,000
Culter Bay Palms	21,800
Cutler Breeze	4,100
Danielle Patrick Subdivision	11,000
Deer Creek Estates 1st. Addition	1,900
Dolphin Center	450,000
Doral Isles	115,500
Doral Park	245,800
East Oakmont Dr	30,400
Eden Lakes Multipurpose	66,588
Erica Gardens	72,110
Fava Estates	4,200
Flamingo Homes	19,300
Florencia Estates	36,200
Forest Lakes	169,200
Forest View	21,300
Free Zone Industrial	22,800
Garden Hills Subdivision	116,400
Garden Hills West	67,400
Genstar Multipurpose	5,100
Goulds Hammocks Estates	11,018
Grand Lakes	281,270
Hailin Reef North	5,400
Helena Homes	34,600
Highland Lakes	9,400
Homestar Landing	14,200
Interian Homes	7,400
J.C. Kern	56,900
Jordan's Landing	11,900
Kendale Lakes	591,100
Kendalland Multipurpose	109,910
Keystone Multipurpose	23,700
Kingdom Dreams	231,505
Kings Estates	9,200
Laroc Estates	40,412
Lauren's Pond	17,825
Ledrew Estates	11,000
Limewood Grove	153,300
Mangus Sub Multipurpose	346,800
Marpi Homes Multipurpose	38,400
Mediterrania	32,700
Miller Cove Multipurpose	75,044
Miller Cove 1st Addition	8,534
Miller Lake	18,700
Millon Venture Multipurpose	671,900
Moody Drive	22,500
Naranja Gardens	17,500
North Palm Estates	15,900
Oak South Estates	124,700
Old Cutler Homes	11,400
Olivia's Subdivision	4,300
Park Lakes Multipurpose	57,100
Park Lakes by the Meadows 3	6,800
Park Lakes by the Meadows 4	27,990
Park Lakes by the Meadows 6	18,109
Ponce Estates Multipurpose	82,390
Ponce Estates Section 2	60,341

Renaissance Estates	51,420
Renaissance Ranches	27,400
Royal Harbor	38,200
Royal Landings Estate	45,400
Royal Landings Multipurpose	82,420
Sable Palm Estates	61,683
San Denis-San Pedro	46,300
Sella Subdivision	29,165
Shoma/Tamiami II	37,700
Shoreway Subdivision	144,515
Sinos Estates	8,300
Skylake Golf Club	20,900
South Kendale Estate	10,000
Valencia Grove Estates	48,900
Venetian Lake Multipurpose	38,789
Vitran Homes at Morningside	19,200
Watersedge Multipurpose	29,850
West Kendall Best	218,300
Westwind Lakes	174,200
Wonderly Estates	99,600
Zamora's Estates	15,830
Zamora's Grove	3,900

\$7,274,501

**HURRICANE IRENE FUND
(FUND 981)**

Revenues: **FY 2009-10**

Carryover \$14,764,000

Expenditures:

Total Hurricane Irene Expenditures \$14,764,000

**NO-NAME STORM FUND
(FUND 982)**

Revenues: **FY 2009-10**

Carryover \$173,864,000

Expenditures:

Total No-Name Storm Expenditures \$173,864,000

**HURRICANE KATRINA FUND
(FUND 984001)**

Revenues: **FY 2009-10**

Federal FEMA and State Revenue \$14,881,000

Expenditures:

Hurricane Katrina Expenditures \$14,881,000

**HURRICANE WILMA FUND
(FUND 985001)**

Revenues: **FY 2009-10**

Carryover \$203,158,000

Additional FEMA Supplement 5,442,000

Total \$208,600,000

Expenditures:

Hurricane Wilma Expenditures \$208,600,000

MIAMI-DADE AVIATION DEPARTMENT
Revenue Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$55,152,000
Miami International Airport	568,354,000
Tamiami Airport	1,992,000
Opa-locka Airport	2,819,000
Homestead Airport	471,000
Training and Transition Airport	27,000
Transfer from Improvement Fund	<u>57,000,000</u>
Other Income	0
 Total	 <u>\$685,815,000</u>
 <u>Expenditures:</u>	
Miami International Airport	\$379,854,000
Tamiami Airport	690,000
Opa-locka Airport	788,000
Homestead Airport	413,000
T & T Airport	267,000
Contingency	3,164,000
Transfer to General Fund Administrative Reimbursement	7,033,000
Misc Operating Expenses	<u>2,000,000</u>
 Subtotal Operating Expenditures	 <u>\$394,209,000</u>
 Transfer to Other Funds:	
Bond Debt Service	\$184,045,000
Reserve Maintenance	19,250,000
Improvement Fund	<u>31,151,000</u>
Interest & Sinking Fund	
Renewal & Replacement Fund	
 Subtotal Transfers to Other Funds	 <u>\$234,446,000</u>
 Operating Reserve/Ending Cash Balance	 <u>\$57,160,000</u>
 Total	 <u>\$685,815,000</u>

Improvement Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$126,500,000
Transfer from Revenue Fund	31,151,000
Transfer from Interest and Sinking Fund	70,646,000
Interest Earnings	<u>1,600,000</u>
 Total	 <u>\$229,897,000</u>
 <u>Expenditures:</u>	
Construction In Progress (Improvement Fund)	\$10,504,000
Construction In Progress (Capital Improvement Program)	\$19,496,000
Transfer to Revenue Fund	57,000,000
Ending Cash Balance	<u>142,897,000</u>
 Total	 <u>\$229,897,000</u>

Reserve Maintenance Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$25,388,000
Transfer from Revenue Fund	19,250,000
FEMA Reimbursement	5,000,000
Interest Earnings	<u>1,000,000</u>
 Total	 <u>\$50,638,000</u>
 <u>Expenditures:</u>	
Projects Committed	\$42,596,000
Ending Cash Balance (Reserved for Emergencies)	<u>8,042,000</u>
 Total	 <u>\$50,638,000</u>

Construction Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$13,121,000
Grant Funds	58,530,000
Bond Proceeds Series 2009 Aviaiton Revenue Bonds	660,087,000
Department Operating Revenue	10,000,000
Interest Earnings	<u>500,000</u>
Total	<u>\$742,238,000</u>
 <u>Expenditures:</u>	
Construction in Progress	\$711,405,000
Transfer to Bond Administration	0
Issuance Costs	0
Ending Cash Balance	<u>30,833,000</u>
Total	<u>\$742,238,000</u>

Interest & Sinking Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$296,000,000
Transfer from Revenue Fund	184,045,000
PFC Revenues	107,000,000
Capitalized Interest Proceeds	32,470,000
Interest Earnings	<u>2,500,000</u>
Total	<u>\$622,015,000</u>
 <u>Expenditures:</u>	
Debt Service - Principal	\$59,815,000
Debt Service - Interest	224,229,000
Transfer to Improvement Fund	70,646,000
Capitalized Interest	32,470,000
Cost of Issuance	2,000,000
Ending Cash Balance	<u>232,855,000</u>
Total	<u>\$622,015,000</u>

Environmental Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$50,000,000
Grants	2,000,000
Interest Earnings	<u>\$150,000</u>
Total	<u>\$52,150,000</u>
 <u>Expenditures:</u>	
Projects Committed	\$3,000,000
Ending Cash Balance (Reserve for Emergencies)	<u>\$49,150,000</u>
Total	<u>\$52,150,000</u>

PUBLIC HOUSING AGENCY Contract Administration Fund

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$2,381,000
Housing Assistance Payments	161,252,000
Section 8 Administration Fee	15,689,000
Miscellaneous Revenues	<u>100,000</u>
Total	<u>\$179,422,000</u>
 <u>Expenditures:</u>	
Section 8 Program Administration	\$14,240,000
Section 8 Housing Assistance Payments	163,633,000
Transfer to Central Office Cost Center Fund	1,407,000
Reserves	<u>142,000</u>
Total	<u>\$179,422,000</u>

Public Housing Operations Fund

<u>Revenues:</u>	<u>2009-10</u>
Dwelling Rent	\$17,922,000
Miscellaneous Operating Revenues	716,000
Public Housing Subsidy	34,711,000
Federal Grants	7,971,000
Interagency Transfers	<u>3,500,000</u>
Total	<u>\$64,820,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$48,874,000
Transfer to Central Office Cost Center Fund	10,939,000
Reserves	<u>5,007,000</u>
Total	<u>\$64,820,000</u>

Central Office Cost Center (COCC) Fund

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Contract Administration Fund	\$1,407,000
Transfer from Public Housing Operations Fund	10,939,000
Total	<u>\$12,346,000</u>

<u>Expenditures:</u>	
Central Office Operations	<u>\$12,346,000</u>

Capital Program

<u>Revenues:</u>	Prior Years	FY 2009-10	Future Years	All Yrs. Budget
Capital Fund Program (716)	\$5,957,000	\$1,928,000	\$0	\$7,885,000
Capital Fund Program (717)	3,845,000	1,551,000	3,102,000	8,498,000
Capital Fund Program (718)	2,552,000	2,552,000	4,804,000	\$9,908,000
Capital Fund Program (719)	0	2,552,000	7,356,000	\$9,908,000
Capital Fund Program (749)	5,631,000	6,903,000	4,794,000	\$17,328,000
Projected Future CFP	0	0	39,700,000	\$39,700,000
Hope VI Grant	21,050,000	0	0	\$21,050,000
Replacement Housing Factor	<u>8,834,000</u>	<u>0</u>	<u>0</u>	<u>\$8,834,000</u>
Total	<u>\$47,869,000</u>	<u>\$15,486,000</u>	<u>\$59,756,000</u>	<u>\$123,111,000</u>
<u>Expenditures:</u>				
Public Housing Improvement	<u>\$17,985,000</u>	<u>\$23,616,000</u>	<u>\$81,510,000</u>	<u>\$123,111,000</u>

**MIAMI-DADE WATER AND SEWER
Revenue Fund**

<u>Revenues:</u>	<u>2009-10</u>
Operating:	
Water Production	\$238,096,000
Wastewater Disposal	276,481,000
Subtotal, Operating Revenues	<u>\$514,577,000</u>
Non-operating:	
Interest Income	\$9,537,000
Change in Non-Cash Items	1,803,000
2008-09 Cash Requirement per Bond Ordinance	<u>58,666,000</u>
Subtotal, Non-Operating Revenues	<u>\$70,006,000</u>
Transfer from Other Funds:	17,278,000
Transfer from General Reserve Fund	<u>\$17,978,000</u>
Total	<u>\$619,839,000</u>
<u>Expenditures:</u>	
Operating:	
Water Production	\$170,398,000
Wastewater Disposal	184,375,000
Administrative Reimbursement - Transfer to Emergency Contingency Reserve (Fund 010-020)	6,965,000
Administrative Reimbursement	<u>17,620,000</u>
Capital Funding:	
Renewal and Replacement (Net of Contributions)	47,000,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	<u>2,550,000</u>
Subtotal, Operating Expenditures	<u>\$428,908,000</u>
Non-operating:	
2009-10 Cash Requirement per Bond Ordinance	63,226,000
Subtotal, Non-Operating Expenditures	<u>\$63,226,000</u>
Total Debt Service Requirements (Including interest earnings)	<u>127,705,000</u>
Subtotal, Transfers	<u>\$127,705,000</u>
Total	<u>\$619,839,000</u>

RESTRICTED ASSETS FUNDS

WATER AND SEWER RENEWAL AND REPLACEMENT FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$42,431,000
Transfers from Revenue Fund	47,000,000
Contributions	<u>3,000,000</u>
Total	<u>\$92,431,000</u>
<u>Expenditures:</u>	
Water Expenditures	\$38,238,000
Wastewater Expenditures	48,028,000
Ending Cash Balance Available for Future Project Costs	<u>6,165,000</u>
Total	<u>\$92,431,000</u>

WATER PLANT EXPANSION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$44,572,000
Connection Fees	<u>9,540,000</u>
Total	<u>\$54,112,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$18,638,000
Ending Cash Balance Available for Future Project Costs	<u>35,474,000</u>
Total	<u>\$54,112,000</u>

WATER AND SEWER BOND CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$76,335,000
Commercial Paper Proceeds - Water	112,500,000
Commercial Paper Proceeds - Wastewater	187,500,000
Total	<u>\$376,335,000</u>

<u>Expenditures:</u>	
Bond Construction Expenditures - Water	\$8,138,000
Commercial Paper Construction Expenditures - Water	60,137,000
Bond Construction Reimbursement Expenditures - Water	880,000
Bond Construction Expenditures - Wastewater	10,047,000
Commercial Paper Construction Expenditures - Wastewater	192,704,000
Ending Cash Balance	104,429,000
Total	<u>\$376,335,000</u>

WATER SPECIAL CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$2,422,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$350,000
Ending Cash Balance Available for Future Project Costs	<u>2,072,000</u>
Total	<u>\$2,422,000</u>

WATER CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$26,042,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$8,064,000
Ending Cash Balance	<u>17,978,000</u>
Total	<u>\$26,042,000</u>

ROCK MINING MITIGATION FEE FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$9,566,000
Revenue from Rock Mining Mitigation	<u>5,000,000</u>
Total	<u>\$14,566,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$4,566,000
Ending Cash Balance	<u>10,000,000</u>
Total	<u>\$14,566,000</u>

WATER AND SEWER DEBT SERVICE FUND

<u>Revenues:</u>	<u>2009-10</u>
2008-09 Debt Service Fund Requirement	\$58,351,000
Transfers from Revenue Fund	126,769,000
Interest Earnings	<u>936,000</u>
Total	<u>\$186,056,000</u>

<u>Expenditures:</u>	
Debt Service Payments	\$127,705,000
2008-09 Debt Service Fund Requirement	<u>58,351,000</u>
Total	<u>\$186,056,000</u>

GENERAL RESERVE FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$17,278,000</u>

<u>Expenditures:</u>	
Transfers to Revenue Fund	\$17,278,000
Total	<u>\$17,278,000</u>

RATE STABILIZATION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$30,735,000</u>

<u>Expenditures:</u>	
Transfer to Revenue Fund	\$17,978,000
Ending Cash Balance	<u>12,757,000</u>
Total	<u>\$30,735,000</u>

FIRE HYDRANT FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$6,025,000
Transfers from Revenue Fund	<u>2,550,000</u>

Total	<u>\$8,575,000</u>
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<u>Expenditures:</u>	
Construction Expenditures	\$4,572,000
Ending Cash Balance Available for Future Project Costs	<u>4,003,000</u>
Total	<u>\$8,575,000</u>

WASTEWATER PLANT EXPANSION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$43,175,000
Connection Fees	<u>8,478,000</u>

Total	<u>\$51,653,000</u>
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<u>Expenditures:</u>	
Construction Expenditures	\$44,801,000
Ending Cash Balance Available for Future Project Costs	<u>6,852,000</u>
Total	<u>\$51,653,000</u>

WASTEWATER STATE REVOLVING LOAN FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	\$123,000
State Revolving Loan Proceeds	<u>10,000,000</u>
Total	<u>\$10,123,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$10,000,000
Ending Cash Balance	<u>123,000</u>
Total	<u>\$10,123,000</u>

WASTEWATER SPECIAL CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$4,964,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$709,000
Ending Cash Balance	<u>4,255,000</u>
Total	<u>\$4,964,000</u>

WASTEWATER CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$906,000</u>

<u>Expenditures:</u>	
Construction Expenditures	<u>\$906,000</u>

HIGH LEVEL DISINFECTIONS - SPECIAL CONSTRUCTION FUND

<u>Revenues:</u>	<u>2009-10</u>
Carryover	<u>\$66,081,000</u>

<u>Expenditures:</u>	
Construction Expenditures	\$22,839,000
Ending Cash Balance Available for Future Project Costs	<u>43,242,000</u>
Total	<u>\$66,081,000</u>

**PUBLIC HEALTH TRUST
Operating Budget
Including Funded Depreciation**

<u>Revenues:</u>	<u>2009-10</u>
Transfer from Countywide General Fund - Maintenance of Effort	\$158,478,000
County Health Care Sales Surtax	169,732,000
Net Patient Service Revenue	1,270,521,000
Other Operating Revenues including JMH Health Plan	277,333,000
Non-Other Operating Revenue	<u>19,194,000</u>
Total*	<u>\$1,895,258,000</u>

<u>Expenditures:</u>	
Transfer to Air Rescue for Helicopter Operation	\$900,000
Other Operating and Non-Operating Expenditures including Inmate Medical	1,824,226,000
Funded Depreciation, Reserves for accrued expenses, carryover and debt service	<u>70,132,000</u>
Total	<u>\$1,895,258,000</u>

Notes: Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes \$33.6 million reimbursement to the County for the Trust's share of the Count's Medicaid Liability.
***Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required per State law.**

**PUBLIC HEALTH TRUST
Capital Budget**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2009-10</u>	<u>Future Years</u>	<u>All Yrs. Budget</u>
JMH Depreciation Reserve Account	\$43,407,000	\$34,432,000	\$538,000	\$78,377,000
JMH Revenue Bonds	144,988,000	0	0	144,988,000
JMH Foundation	521,000	2,950,000	0	3,471,000
JMH Future Revenue Bonds	0	0	<u>75,776,000</u>	<u>75,776,000</u>
Total	<u>\$188,916,000</u>	<u>\$37,382,000</u>	<u>\$76,314,000</u>	<u>\$302,612,000</u>
<u>Expenditures:</u>				
Computer Equipment	\$21,932,000	\$17,754,000	\$538,000	\$40,224,000
Health Care Equipment	0	8,551,000	0	8,551,000
Health Care Facility Improvements	30,388,000	70,916,000	1,769,000	103,073,000
Infrastructure Improvements	<u>18,876,000</u>	<u>56,112,000</u>	<u>75,776,000</u>	<u>150,764,000</u>
Total	<u>\$71,196,000</u>	<u>\$153,333,000</u>	<u>\$78,083,000</u>	<u>\$302,612,000</u>