



## **MIAMI-DADE COUNTY, FLORIDA**

*Carlos Alvarez, Mayor*

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*Jose "Pepe" Diaz, District 12*

*Natacha Seijas, District 13*

*Harvey Ruvlin, Clerk of the Circuit and County Courts*

*George M. Burgess, County Manager*

*Murray A. Greenberg, County Attorney*

*Jennifer Glazer-Moon, Director  
Office of Strategic Business Management*

**[www.miamidade.gov](http://www.miamidade.gov)  
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*Delivering Excellence Every Day*

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OF THE 2005-2006 BUSINESS PLAN, ADOPTED BUDGET, AND  
FIVE-YEAR FINANCIAL OUTLOOK**

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**Enterprise Technology Services**  
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Victoria Calle



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Miami-Dade County  
Florida**

For the Fiscal Year Beginning

**October 1, 2004**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2004. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



## *Delivering Excellence Every Day*

### *Our Mission*

Delivering excellent public services that address our community's needs and enhance our quality of life

### *Our Guiding Principles*

In Miami-Dade County government we are committed to being:

- Customer-focused and Customer-driven
- Honest, Ethical, and Fair to All
- Accountable and Responsive to the Public
- Diverse and Sensitive
- Efficient and Effective
- Committed to Development of Leadership in Public Service
- Innovative
- Valuing and Respectful of Each Other
- Action-Oriented



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graph TD
    CE[COUNTY ELECTORATE] --> SO[STATE OFFICERS  
•CLERK OF COURTS  
•PUBLIC DEFENDER  
•STATE ATTORNEY]
    CE --> CJ[CHIEF JUDGE  
ELEVENTH JUDICIAL  
CIRCUIT]
    CE --> M[MAYOR]
    CE --> BCC[BOARD OF  
COUNTY COMMISSIONERS]
    CE --> CE[COMMISSION  
ON ETHICS]
    CE --> OIG[OFFICE OF THE  
INSPECTOR GENERAL]
    
    BCC --> CM[COUNTY MANAGER]
    BCC --> CA[COUNTY ATTORNEY  
LAW DEPARTMENT]
    BCC --> OCB[OFFICIAL COUNTY BOARDS  
AUTHORITIES  
COUNCILS  
INDEPENDENT REVIEW PANEL]
    
    CM --> T[TRANSPORTATION]
    CM --> RC[RECREATION AND  
CULTURE]
    CM --> ED[ECONOMIC  
DEVELOPMENT]
    CM --> PS[PUBLIC  
SAFETY]
    CM --> NUS[NEIGHBORHOOD AND  
UNINCORPORATED AREA MUNICIPAL  
SERVICES]
    CM --> HHS[HEALTH AND  
HUMAN SERVICES]
    
    T --> AV[AVIATION]
    T --> CIT[CITIZENS  
INDEPENDENT  
TRANSPORTATION  
TRUST]
    T --> CS[CONSUMER  
SERVICES]
    T --> MPO[METROPOLITAN  
PLANNING  
ORGANIZATION]
    T --> MDT[MIAMI-DADE  
TRANSIT]
    T --> SE[SEAPORT]
    
    RC --> CA[CULTURAL  
AFFAIRS]
    RC --> CP[CULTURAL  
PROGRAMS]
    RC --> LIB[LIBRARY]
    RC --> PR[PARK AND  
RECREATION]
    RC --> SNP[SAFE  
NEIGHBORHOOD  
PARKS]
    
    ED --> CEDE[COMMUNITY AND  
ECONOMIC  
DEVELOPMENT /  
EMPOWERMENT  
ZONE]
    ED --> ITC[INTERNATIONAL  
TRADE  
CONSORTIUM]
    ED --> MMAP[METRO-MIAMI  
ACTION PLAN]
    ED --> UERTF[URBAN ECONOMIC  
REVITALIZATION  
TASK FORCE]
    
    PS --> AS[ANIMAL  
SERVICES]
    PS --> CR[CORRECTIONS  
AND  
REHABILITATION]
    PS --> EM[EMERGENCY  
MANAGEMENT]
    PS --> ME[MEDICAL  
EXAMINER]
    PS --> MDP[MIAMI-DADE  
POLICE]
    PS --> FR[FIREFIGHTING /  
AIR RESCUE /  
OCEAN RESCUE]
    PS --> JS[JUVENILE  
SERVICES]
    
    NUS --> B[BUILDING]
    NUS --> PC[BUILDING CODE  
COMPLIANCE]
    NUS --> ERM[ENVIRONMENTAL  
RESOURCES  
MANAGEMENT]
    NUS --> PZ[PLANNING  
AND  
ZONING]
    NUS --> PW[PUBLIC  
WORKS]
    NUS --> SWM[SOLID WASTE  
MANAGEMENT]
    NUS --> TM[TEAM METRO]
    NUS --> WS[WATER  
AND  
SEWER]
    
    HHS --> CAA[COMMUNITY  
ACTION  
AGENCY]
    HHS --> CR[COMMUNITY  
RELATIONS]
    HHS --> CPHP[COUNTYWIDE  
HEALTHCARE  
PLANNING]
    HHS --> HT[HOMELESS  
TRUST]
    HHS --> HFA[HOUSING  
FINANCE  
AUTHORITY]
    HHS --> HS[HUMAN  
SERVICES]
    HHS --> MDHA[MIAMI-DADE  
HOUSING  
AGENCY]
    
    CE --> AGC[AGENDA  
COORDINATION]
    CE --> ADACO[AMERICANS WITH  
DISABILITIES ACT  
COORDINATION  
OFFICE]
    CE --> AMS[AUDIT AND  
MANAGEMENT  
SERVICES]
    CE --> BD[BUSINESS  
DEVELOPMENT]
    CE --> CI[CAPITAL  
IMPROVEMENTS]
    CE --> CIO[CHIEF  
INFORMATION  
OFFICER]
    
    CE --> COM[COMMUNICATIONS]
    CE --> E[ELECTIONS]
    CE --> ER[EMPLOYEE  
RELATIONS]
    CE --> ETS[ENTERPRISE  
TECHNOLOGY  
SERVICES]
    CE --> FEP[FAIR  
EMPLOYMENT  
PRACTICES]
    
    CE --> FIN[FINANCE]
    CE --> GSA[GENERAL  
SERVICES  
ADMINISTRATION]
    CE --> PM[PROCUREMENT  
MANAGEMENT]
    CE --> PA[PROPERTY  
APPRAISAL]
    CE --> SBM[STRATEGIC  
BUSINESS  
MANAGEMENT]
    
    CE --> PHT[PUBLIC  
HEALTH  
TRUST]
    
    CE --> ES[ENABLING  
STRATEGIES]
  
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The organizational chart for the County of Miami-Dade, Florida, is structured as follows:

- COUNTY ELECTORATE** (at the top) oversees:
  - STATE OFFICERS**: CLERK OF COURTS, PUBLIC DEFENDER, STATE ATTORNEY
  - CHIEF JUDGE**: ELEVENTH JUDICIAL CIRCUIT
  - MAYOR**
  - BOARD OF COUNTY COMMISSIONERS**:
    - COUNTY MANAGER** (reports to the Board)
    - COUNTY ATTORNEY**: LAW DEPARTMENT
    - OFFICIAL COUNTY BOARDS, AUTHORITIES, COUNCILS, INDEPENDENT REVIEW PANEL**
  - COMMISSION ON ETHICS**
  - OFFICE OF THE INSPECTOR GENERAL**
- COUNTY MANAGER** oversees six main departments:
  - TRANSPORTATION**: AVIATION, CITIZENS INDEPENDENT TRANSPORTATION TRUST, CONSUMER SERVICES, METROPOLITAN PLANNING ORGANIZATION, MIAMI-DADE TRANSIT, SEAPORT
  - RECREATION AND CULTURE**: CULTURAL AFFAIRS, CULTURAL PROGRAMS, LIBRARY, PARK AND RECREATION, SAFE NEIGHBORHOOD PARKS
  - ECONOMIC DEVELOPMENT**: COMMUNITY AND ECONOMIC DEVELOPMENT / EMPOWERMENT ZONE, INTERNATIONAL TRADE CONSORTIUM, METRO-MIAMI ACTION PLAN, URBAN ECONOMIC REVITALIZATION TASK FORCE
  - PUBLIC SAFETY**: ANIMAL SERVICES, CORRECTIONS AND REHABILITATION, EMERGENCY MANAGEMENT, MEDICAL EXAMINER, MIAMI-DADE POLICE, FIRE RESCUE / AIR RESCUE / OCEAN RESCUE, JUVENILE SERVICES
  - NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES**: BUILDING, BUILDING CODE COMPLIANCE, ENVIRONMENTAL RESOURCES MANAGEMENT, PLANNING AND ZONING, PUBLIC WORKS, SOLID WASTE MANAGEMENT, TEAM METRO, WATER AND SEWER
  - HEALTH AND HUMAN SERVICES**: COMMUNITY ACTION AGENCY, COMMUNITY RELATIONS, COUNTYWIDE HEALTHCARE PLANNING, HOMELESS TRUST, HOUSING FINANCE AUTHORITY, HUMAN SERVICES, MIAMI-DADE HOUSING AGENCY
- ENABLING STRATEGIES** (a cross-departmental function):
  - AGENDA COORDINATION, AMERICANS WITH DISABILITIES ACT COORDINATION OFFICE, AUDIT AND MANAGEMENT SERVICES, BUSINESS DEVELOPMENT, CAPITAL IMPROVEMENTS, CHIEF INFORMATION OFFICER
  - COMMUNICATIONS, ELECTIONS, EMPLOYEE RELATIONS, ENTERPRISE TECHNOLOGY SERVICES, FAIR EMPLOYMENT PRACTICES
  - FINANCE, GENERAL SERVICES ADMINISTRATION, PROCUREMENT MANAGEMENT, PROPERTY APPRAISAL, STRATEGIC BUSINESS MANAGEMENT
- PUBLIC HEALTH TRUST** (a separate entity reporting to the County Electorate)

## FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan

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### Volume 1

This volume includes the County Manager's Budget Message and presents a reader's guide on the Strategic and Business Planning process; Results-Oriented Government; the County financial fund structure and policies, budgeting concepts, and the process; and a brief description on Countywide and Unincorporated Municipal Service Area (UMSA) allocations and proprietary revenues. It also details the five-year financial condition of the County's property tax-supported jurisdictions and certain proprietary operations and includes the adopted budget ordinances for FY 2005-06.

### Volume 2

Volume 2 reflects the relationship between the strategic plan, business plan, and the adopted budget allocations. It also details the functions of each department through a summary functional table of organization, a detail of revenues and operating and non-operating expenditures, allocations by strategic area for all departmental programs with approved positions, strategic planning priorities and budget highlights for both operating and capital highlights with the desired outcome from the County's Strategic Plan, and specific information about line item expenditures.

### Volume 3

Volume 3 contains detailed information regarding funded and unfunded multi-year capital projects, as well as County debt.

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# **MANAGER'S BUDGET MESSAGE**





December 20, 2005

Honorable Carlos Alvarez, Mayor  
Honorable Chairman Joe A. Martinez and Members, Board of County Commissioners

Dear Mayor Alvarez, Chairman Martinez, and County Commissioners:

I am pleased to submit to you the FY 2005-06 Final Business Plan, Adopted Budget and Multi-Year Capital Plan, and Five-Year Financial Outlook. All budgetary information has been adjusted to reflect the final budget adopted by the Board of County Commissioners (BCC) on September 22, 2005. As part of the Results-Oriented Government efforts codified by the Board, this document presents the annual business and resource allocation plan for the County, which is the annual implementation mechanism for the County's Strategic Plan.

This document is comprised of three volumes. The first volume contains this budget message, an introductory chapter which provides a historical and general perspective of Miami-Dade County government and describes our strategic planning and resource allocation processes, and the County's Five-Year Financial Outlook. In this volume, an analysis is provided of our ability to provide the current level of services over the next five years within the anticipated resources available. Also included is a section titled "Strategically Targeted Unincorporated Municipal Service Area and Countywide Service Improvements" which contains a number of operational initiatives in the Unincorporated Municipal Service Area (UMSA) and Countywide areas that address long-term goals and objectives, linking the financial outlook with the County's Strategic Plan. Finally, a facsimile of the final budget ordinances adopted by the Board and a listing of the community-based organizations approved for funding as of September 22, 2005 has been included.

The second volume presents the business plan, organized by strategic area. Within each strategic area, the mission, key priority outcomes, and departmental narratives including the budget, performance measures, and anticipated results are detailed. This volume also includes summary budget information.

The third volume contains detailed schedules for the capital construction projects approved as part of the final adopted budget, which are eligible for the Expedite Ordinance. It also contains unfunded projects and capital summaries.



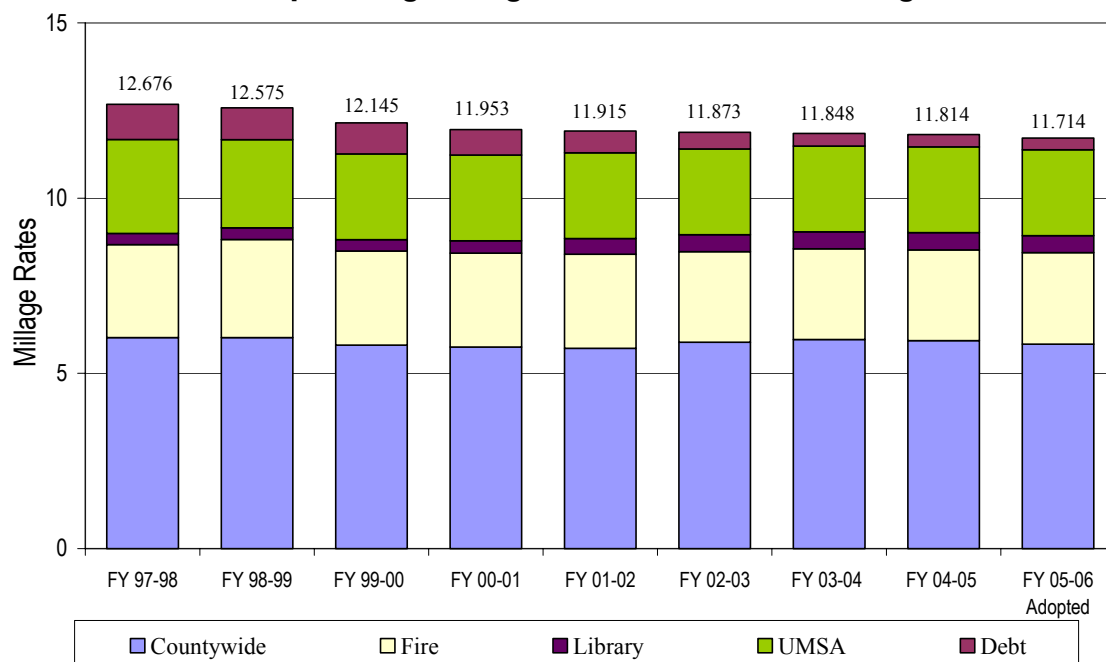
ADA Coordination  
Agenda Coordination  
Animal Services  
Art in Public Places  
Audit and Management Services  
Aviation  
Building Code Compliance  
Building  
Business Development  
Capital Improvements  
Citizen's Independent Transportation Trust  
Communications  
Community Action Agency  
Community & Economic Development  
Community Relations  
Consumer Services  
Corrections & Rehabilitation  
Countywide Healthcare Planning  
Cultural Affairs  
Elections  
Emergency Management  
Employee Relations  
Enterprise Technology Services  
Environmental Resources Management  
Fair Employment Practices  
Finance  
Fire Rescue  
General Services Administration  
Historic Preservation  
Homeless Trust  
Housing Agency  
Housing Finance Authority  
Human Services  
Independent Review Panel  
International Trade Consortium  
Juvenile Assessment Center  
Medical Examiner  
Metropolitan Planning Organization  
Park and Recreation  
Planning and Zoning  
Police  
Procurement  
Property Appraiser  
Public Library System  
Public Works  
Safe Neighborhood Parks  
Seaport  
Solid Waste Management  
Strategic Business Management  
Team Metro  
Transit  
Urban Revitalization Task Force  
Vizcaya Museum and Gardens  
Water and Sewer

This year, once again, the County is submitting an application to the Government Finance Officers Association (GFOA) for the Distinguished Budget Presentation Award. The award is based on the presentation of the budget document as a policy document, communications device, financial plan, and operations guide. Miami-Dade County has been fortunate to receive the Distinguished Budget Presentation Award for three consecutive years. In addition, a request is being made that this year's submission also be considered for the special Capital and Performance Measures recognitions.

### **FY 2005-06 Adopted Budget**

This document marks the conclusion of the resource allocation process that began at the end of 2004. This year's process was unprecedented for the level of collaboration among all levels of government. Together we were able to structure a budget to meet the needs and expectations of the residents of our community, while reducing property tax rates. The combined millage rate approved in September is the lowest rate since FY 1983-84 and is the eight consecutive year of tax rate reductions. We should all be proud of this accomplishment.

### **Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages**





MILLAGE TABLE			
Taxing Unit	FY 2004-05 Actual Millage	FY 2005-06 Adopted Millage Rate	Percent Change From FY 2004-05 Actual Millage
Countywide Operating	5.935	5.835	-1.7%
Miami-Dade Fire Rescue Service District	2.592	2.609	0.7%
Miami-Dade Public Library System	0.486	0.486	0.0%
Total Millage Subject to 10 Mill Cap	9.013	8.930	-0.9%
Unincorporated Municipal Service Area (UMSA)	2.447	2.447	0.0%
Voted Millages -- Debt Service			
Countywide	0.285	0.285	0.0%
Fire Rescue District Special Obligation Bond	0.069	0.052	-24.6%
<b>Sum of Operating and Debt Millages</b>	<b>11.814</b>	<b>11.714</b>	<b>-0.8%</b>

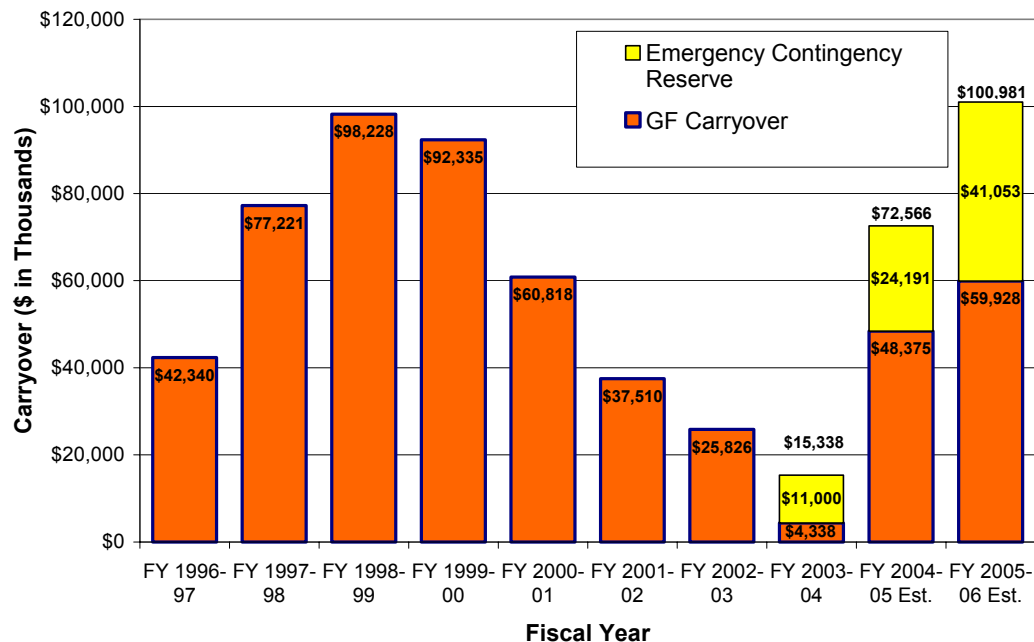
The total adopted budget for FY 2005-06 is balanced at \$6.852 billion, of which \$4.384 billion represents the direct day-to-day operating budget and \$2.468 billion is funding for capital infrastructure projects. The tax supported budgets - the Countywide General Fund, UMSA General Fund, Library System, and Fire Rescue District budgets - total \$2.002 billion, or 45.79 percent of the total operating budget. Attachment I to this message includes charts that graphically compare the various budgets, both operating and capital, for FY 2004-05 and FY 2005-06.

This Adopted Budget represents an 8.1 percent increase from the FY 2004-05 Final Adopted Budget of \$6.337 billion. The largest increases in the operating budget are in the Public Safety and Transportation strategic areas. The Public Safety strategic area budget grows by 12.6 percent due to increases in Corrections and Rehabilitation to address staffing needs and the Fire Rescue Department to fund the annualized cost of new service. The Transportation strategic area budget increases by 15.3 percent primarily due to new service funded as a part of the People's Transportation Plan. The capital budget represents a 4 percent increase, primarily due to the first year funding for the Building Better Communities Bond Program. Attachment I also contains charts detailing revenues and expenditures for the tax-supported and proprietary budgets, the capital budget, and the overall Adopted Budget categorized by strategic area. A table is also included that shows for each department, by strategic area, funding and positions for the two previous and the current fiscal year (Attachment II).

The final adopted budget includes revenues associated with certain fees for Water and Sewer Department wholesale customers and Seaport security fees that the Board has directed undergo further review. At the time the Board adopted the FY 2005-06 Budget, the implementation of rate increases for Water and Sewer wholesale customers and a Seaport security fee were deferred. The Board directed staff to review these rates and fees, work with the impacted customers, and return with a recommendation during the first quarter of the fiscal year. As of the release of this document, staff continues to analyze both items.

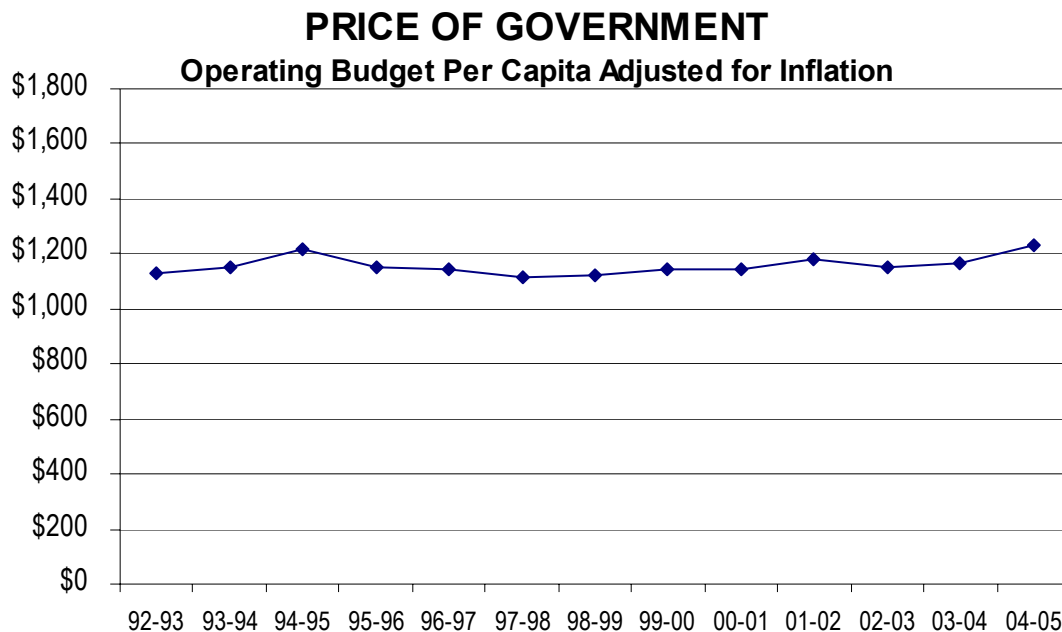
As the FY 2005-06 Budget was developed, actions were taken to prepare for a time when property tax roll growth levels off. Foreseeing the leveling of the tax roll growth the following steps were taken: the elimination of reliance on one-time revenues to fund recurring costs; the continuation the Countywide Emergency Contingency Reserve which will total approximately \$40 million by the end of this fiscal year; and the creation of an UMSA Emergency Contingency Reserve with an initial appropriation of \$1 million and a Fire Rescue Emergency Contingency Reserve of \$7.2 million. In addition, these reserves were increased and internal budgetary transfers were dramatically reduced. County contributions to our insurance trust funds were increased to improve our liability coverage. A funding strategy was developed to create a recurring repair and renovation reserve to maintain County facilities. Investments to continue to fund information technology projects that support the County in an efficient, cost effective and responsive manner into the future were made. The following chart, demonstrates efforts to streamline the government and provide services in the most efficient ways possible, the trend of declining year end balances in the general fund has been reversed. The estimated ending fund balance for FY 2004-05 is highest balance in the last five years. In fact, because of our efforts to carefully monitor our expenditures, as well as boost our revenues, we will enter FY 2005-06 with \$23 million more in carryover than anticipated in the budget. This excess carryover must be carefully managed as we deal with rising fuel and energy costs, potential liabilities related to hurricane recovery expenses, and other issues that have been identified as having a fiscal impact beyond that which was estimated in the final adopted budget. I am confident that our experience through FY 2004-05 will carry forward into FY 2005-06 and we will be able to close this fiscal year with a condition that is even more improved. The projected fund balance for FY 2005-06 will continue this trend.

### General Fund Year-End Fund Balance



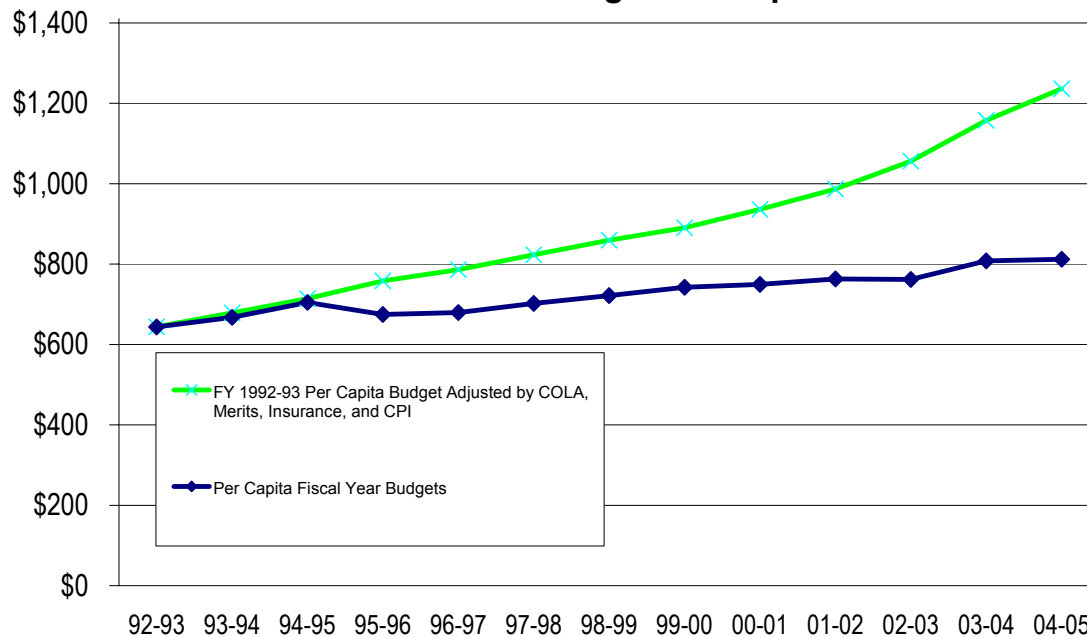
## Price of Government

The “price of government” is defined as the amount of money a community is willing to commit to its government. The price of government may vary from community to community, but over the long term tends to remain relatively constant. It is the job of elected officials to set that price. If the price goes too high, constituents react by demanding reductions in taxes and other charges. If the price goes too low, services degrade and constituents demand improvements. While the budget has increased in actual dollars, when adjusted for inflation, the per capita price of Miami-Dade County government has remained relatively constant for the last 13 years, while service levels have expanded and the costs of providing certain services have increased. By implementing efficiencies and process improvements, we have been able to hold the operating budget flat, as shown in the following chart.



Even more impressive, the per capita General Fund budget is 65.7 percent less than the per capita FY 1992-93 General Fund budget, when adjusted for inflation, contractual personnel cost growth, and the cost increases for health insurance. This difference is illustrated in the graph on the next page.

### Price of Government General Fund Budget Per Capita



On an actual basis, annual costs increase due to inflation, personnel costs driven by our collective bargaining agreements, increasing health insurance costs, increasing fuel and energy costs, and retirement contributions. The costs of providing certain services have also increased as service levels have expanded: we have opened new libraries and fire stations, acquired more park land, and maintain more roadway lane miles and traffic signals. Other services have become more expensive as the methods of providing service have become more complex, such as elections and water and wastewater treatment. The County has provided support to the Public Health Trust over the past two years that has been crucial to moving from a deficit of \$85 million at the end of FY 2003-04 to an ending balance of \$820,000 for FY 2004-05. At the same time, funding assistance from the state and federal governments has been steadily declining while some service obligations have been shifted to local government. Although our property tax roll has grown dramatically in recent years, these increased costs and revenue losses have more than kept pace within this growth and it is only by implementing efficiencies and targeted reductions that we have been able to balance the budget while expanding services and accomplish what is illustrated in these charts.

### Governing for Results

In July, the Board adopted Ordinance 05-136 establishing a framework for developing policies, allocating resources, and appraising performance based upon a Strategic Plan. Departments develop annual business plans based on the goals, objectives, and desired outcomes outlined in the County's Strategic Plan. These business plans are the basis for the allocation of resources. Senior management is expected to adhere to the budget, and deliver the results promised in their departmental business plans. The budget is the method by which we implement, on an annual basis, the Strategic Plan.

This budget was built on a foundation of 20 budget priorities I recommended to the Board in January 2005:

1. Successfully implement the Building Better Communities (BBC) Bond Program
2. Continue to implement the People's Transportation Plan (PTP)
3. Improve roadway signage and signals and continue installation of traffic calming devices and illuminated traffic signs
4. Continue maintenance and improvement of rights-of-way, parks, and other public lands and facilities, including litter clean up
5. Ensure the continuation of efforts to balance the need for responsible sustainable development
6. Support the creation of viable employment opportunities and provide sufficient affordable housing
7. Concentrate on social service needs for all segments of the community, including children's programs; healthcare and insurance; intervention, prevention and diversion programs; meals for the elderly
8. Expand and support recreational and cultural programs and facilities
9. Provide required training and equipment for public safety functions
10. Improve response times through facility placement, community policing, and other strategies
11. Continue implementation of the Miami International Airport Capital Improvement Program in order to attract international and domestic airlines and passengers and the Seaport Capital Improvement Plan to allow for efficient and secure cruise and cargo operations
12. Continue implementation of the 311 Answer Center and community outreach and awareness efforts
13. Improve the building permit and development process
14. Provide efficient, cost effective services; improve service through technology and the application of best practices
15. Streamline and improve the procurement process
16. Attract and retain a talented and motivated workforce through effective recruiting, performance standards and training, and gainsharing and managed competition
17. Ensure proper rate structure to provide adequate funding for requirements of enterprise operations, including Water and Sewer and Solid Waste Management
18. Continue to improve the financial stability of County operations
19. Address concerns related to the Public Health Trust
20. Promote an honest, ethical government

Attachment III to this message provides highlights for all departments detailing service enhancements, operational efficiencies, and programs funded in the FY 2005-06 Adopted budget, organized by strategic area. Departmental narratives provide details regarding outcomes and results expected for FY 2005-06.

## **Looking to the Future**

The first volume of this document includes the five-year financial outlook. This analysis contains a discussion of the future financial condition of our property tax supported funds, as well as information related to certain proprietary operations including, Aviation, Seaport, Solid Waste Management, Water and Sewer, Housing, and Transit. Based on the assumptions we have employed, the future financial condition of the property tax supported funds continues to improve, primarily due to our efforts to stabilize and improve our fund balance. Certain proprietary operations will face challenges during this time period that are discussed further in the document.

As we discussed during the final approval of the budget, it will be necessary to review the household collection rate for the Solid Waste Department. The current rate of \$399 is the same rate that was charged nine years ago. Decisions will be made over the next few months regarding the garbage, bulky waste, and recycling services may necessitate an increase in this fee for FY 2006-07. Consideration of this adjustment must be a collaborative and deliberate process and I look forward to working with you to ensure an appropriate adjustment is made.

The County is affected by the loss of population and land to new municipalities such as Miami Lakes, Palmetto Bay, Miami Gardens, Doral and now Cutler Bay. Resulting adjustments to County services due to incorporations and annexations have led to a reduction in personnel providing services specific to certain parts of the unincorporated areas of Miami-Dade County. The population growth and expansion of service provision in other areas have led to personnel or staff increases beyond those reductions. County Commission established policy has provided mechanisms to effectively mitigate many of the potential incorporation and annexation related impacts to Police, Water and Sewer, Solid Waste and Fire. These policies continue to prove effective at maintaining the benefits we offer as a regional service provider to the newly incorporated cities while allowing them to benefit from our economies of scale.

Fuel and energy costs are currently higher than we had anticipated during the development of the FY 2006-07 budget. As we have seen over recent months, these costs are highly volatile and can be impacted by any number of events, including natural disasters and global governmental events. While it appears that prices have leveled off, an adjustment will have to be made in the development of the FY 2006-07 budget to make up for the gap in funding. As we look to the future, we will have to deal with rising fuel and energy costs and the impacts these increases will have on the entire budget. We must work to incorporate not only energy and fuel conservation initiatives, but also other efficiencies in order to continue providing our current levels of service.

We cannot assume that the current growth rates in our tax roll will be sustained. We estimate that the average growth over the next five years is expected to slow to 9.2 percent. In the FY 2005-06 budget, we took care to use this growth to fund things that would help us in the future, such as replacing one-time revenues, boosting reserves, and funding one-time activities. In this way, we will be prepared for the inevitable slowing of revenue growth.

One of the most important issues that we will confront in the near future is the availability of affordable housing in our community. This is an issue not only about the immediate needs of our residents affected by Hurricane Wilma, but an issue of sustainability for our region. Traditional sources of support for these activities, federal funding and programs to encourage the development of affordable housing, have been diminishing in recent years. Over the coming months, we will be bringing to you various policy change recommendations and new programs for your consideration to help mitigate these issues. By taking the lead to meet the needs of the entire community, we will bring the many stakeholders together to solve this problem on a community-wide basis.

Even as we complete this document, we are beginning the FY 2006-07 budget development process. Next year's budget must continue efforts to increase the availability of affordable housing and other initiatives focused on economic development to ensure the economic vitality and viability of our entire region. We will be starting the rewrite of our Strategic Plan and continuing the rollout of the 311 Answer Center. A thorough review of our organization to streamline and improve the efficient application of resources will be a crucial part of our plan to deliver increased services to meet the needs of our community.

## **Conclusion**

As I mentioned at the beginning of this message, this year's budget process was extraordinary in terms of the communication at all levels of the organization, throughout the process. Thank you all – Mayor Alvarez, Chairman Martinez, and each member of the County Commission – for your leadership, support, and commitment. Because of our interactions throughout the process, from one-on-one meetings to Committee budget workshops, we were able to present a plan for your adoption that met your priorities and your expectations. I would also like to thank the Commission Auditor and his staff for their contribution to this process. We are already working closely together to refine our partnership.

I would especially like to thank my Assistant County Managers, Department Directors, and departmental staff who make the budget development process possible and to recognize Director Jennifer Glazer-Moon, Deputy Director Hugo Salazar and the entire staff of the Office of Strategic Business Management for their continued hard work, dedication, and exceptional talent.

Sincerely,

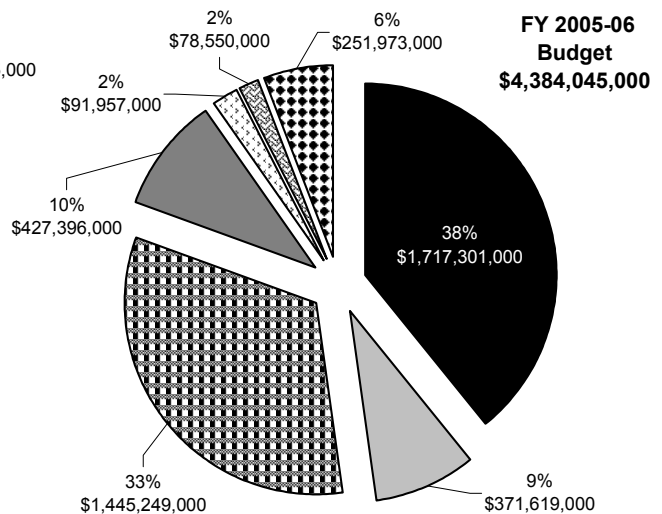
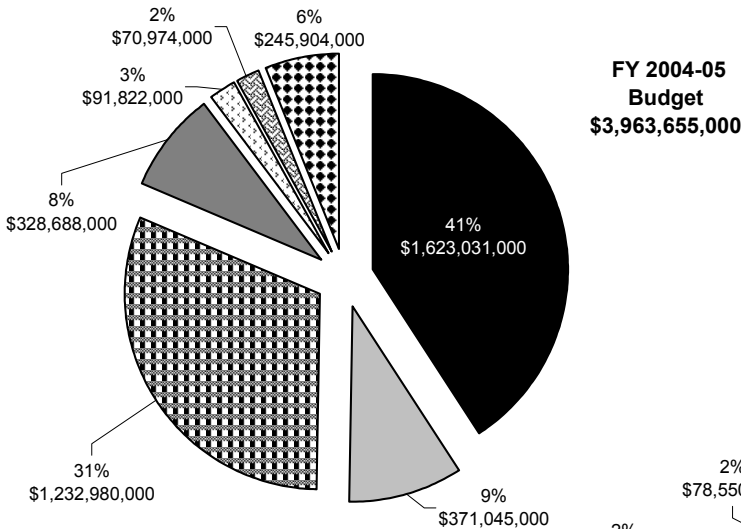
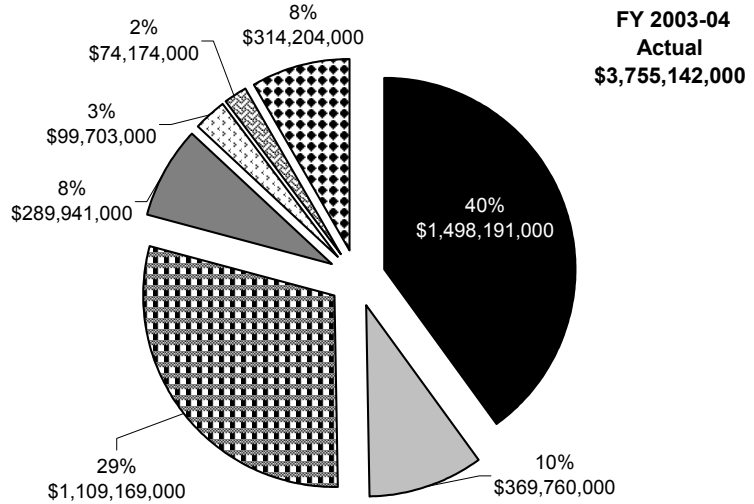
A handwritten signature in black ink, appearing to read "G. Burgess", with a stylized, flowing script.

George M. Burgess  
County Manager

**2005 – 2006 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT I  
BUDGET COMPARISON GRAPHS**

**MIAMI-DADE OPERATING REVENUES  
(EXCLUDING INTERAGENCY TRANSFERS)**

- Proprietary
- ▣ Federal & State Grants
- ▤ Property Tax
- ▥ Sales Tax
- ▦ Gas Taxes
- ▧ Misc. State Revenues
- ▨ Miscellaneous





# **MIAMI-DADE OPERATING EXPENDITURES** (EXCLUDING INTERAGENCY TRANSFERS)

Policy

Public Safety

Transportation

Culture/Recreation

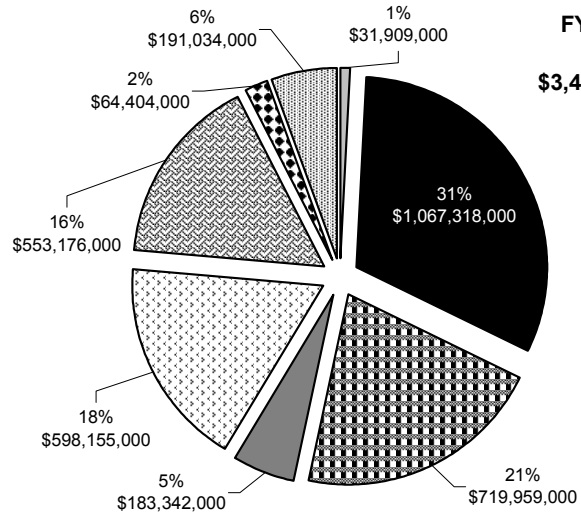
Neighborhood/UMSA

Health & Human Services

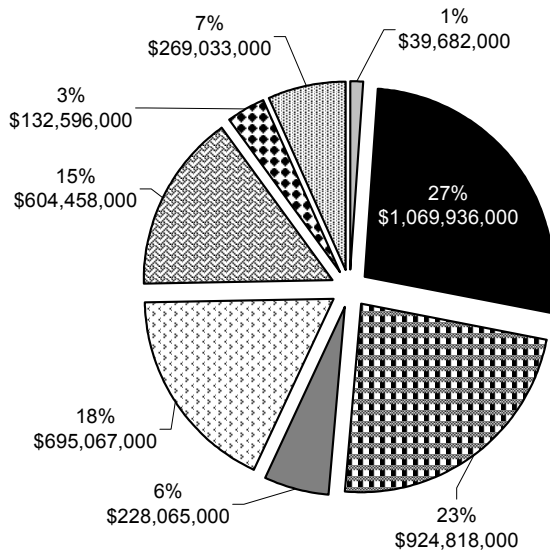
Economic Development

Enabling Strategies

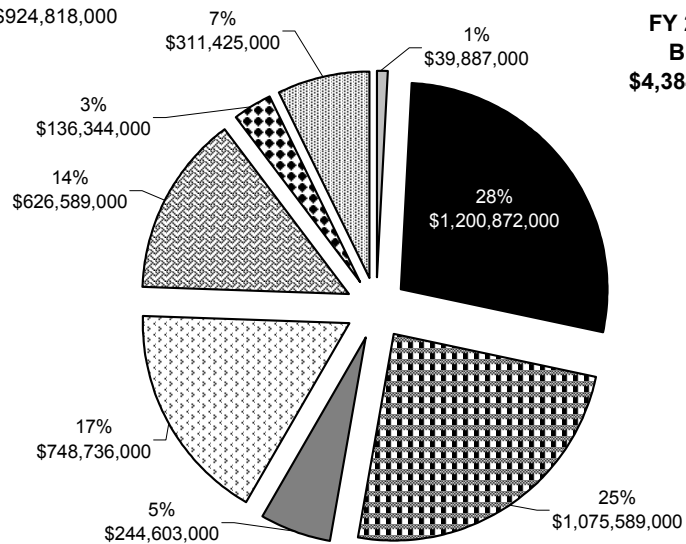
**FY 2003-04**  
**Actual**  
**\$3,407,297,000**



**FY 2004-05**  
**Budget**  
**\$3,963,655,000**

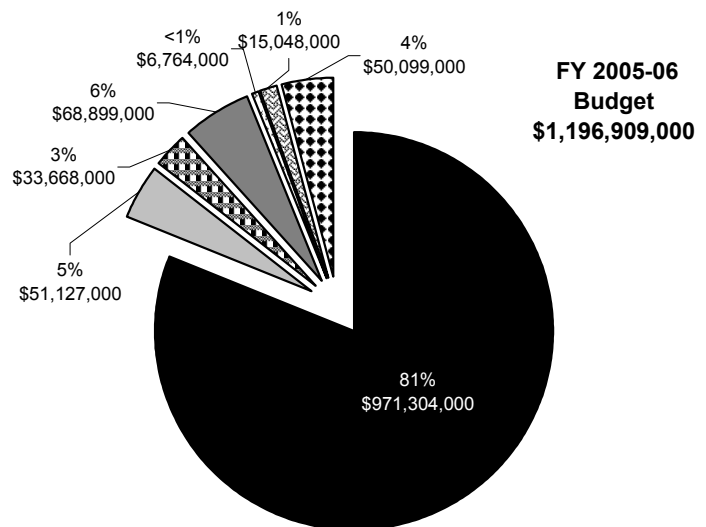
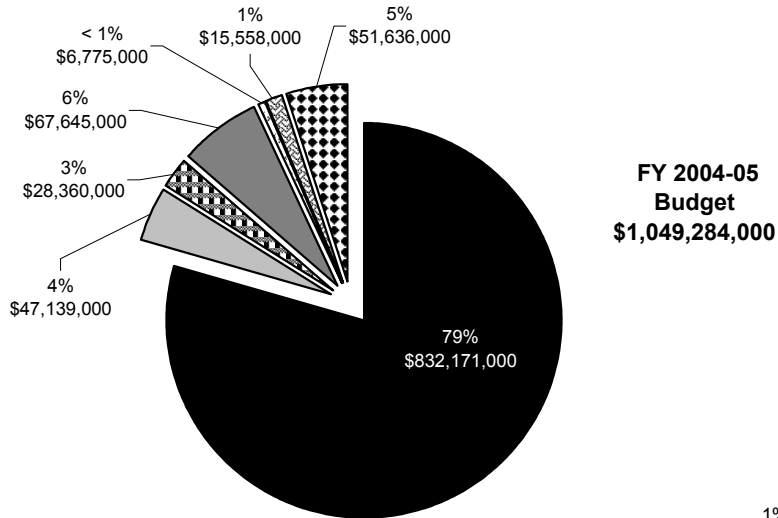
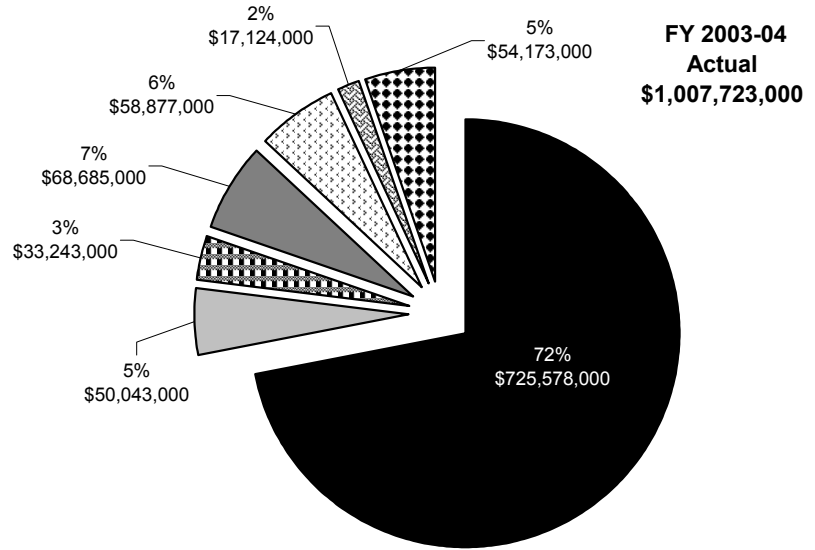


**FY 2005-06**  
**Budget**  
**\$4,384,045,000**



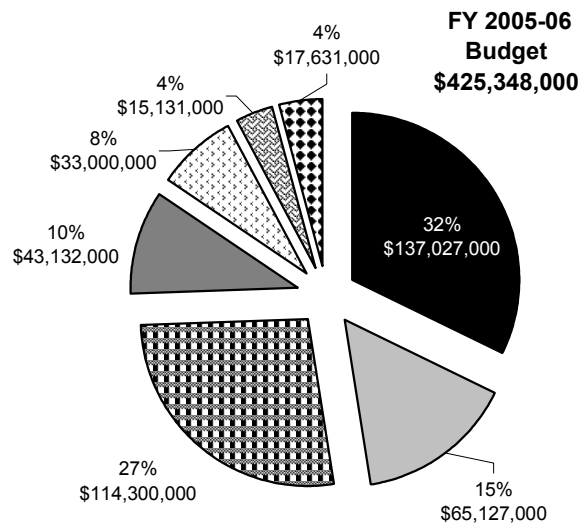
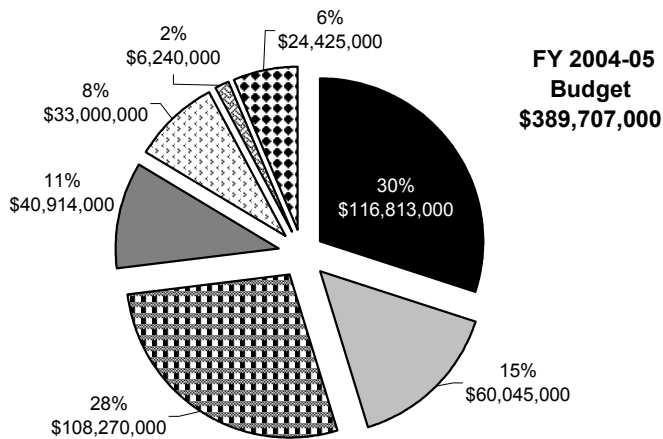
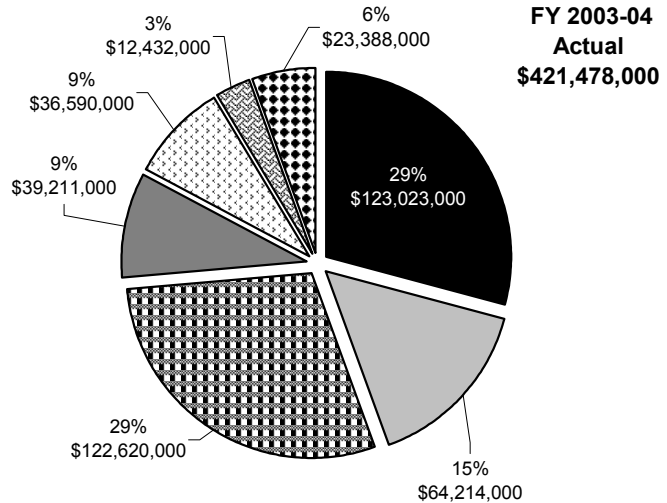
# COUNTYWIDE GENERAL FUND REVENUES

- Property Tax
- ▣ Sales Tax
- ▤ Misc. State Revenues
- ▥ Gas Taxes
- ▦ Fees
- ▧ Carryover & Interest
- ▨ Other

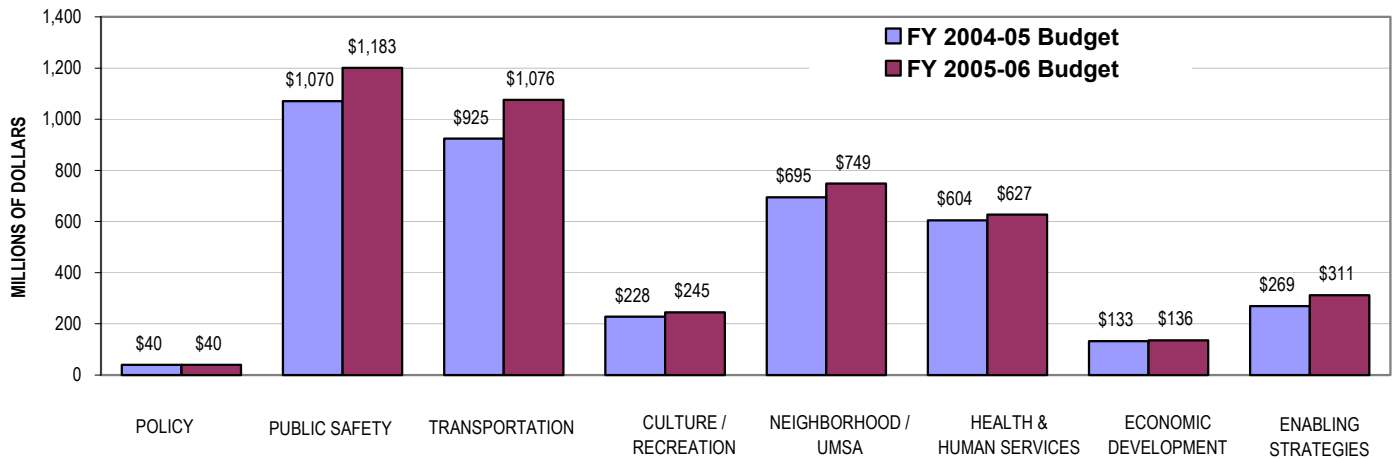


# UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

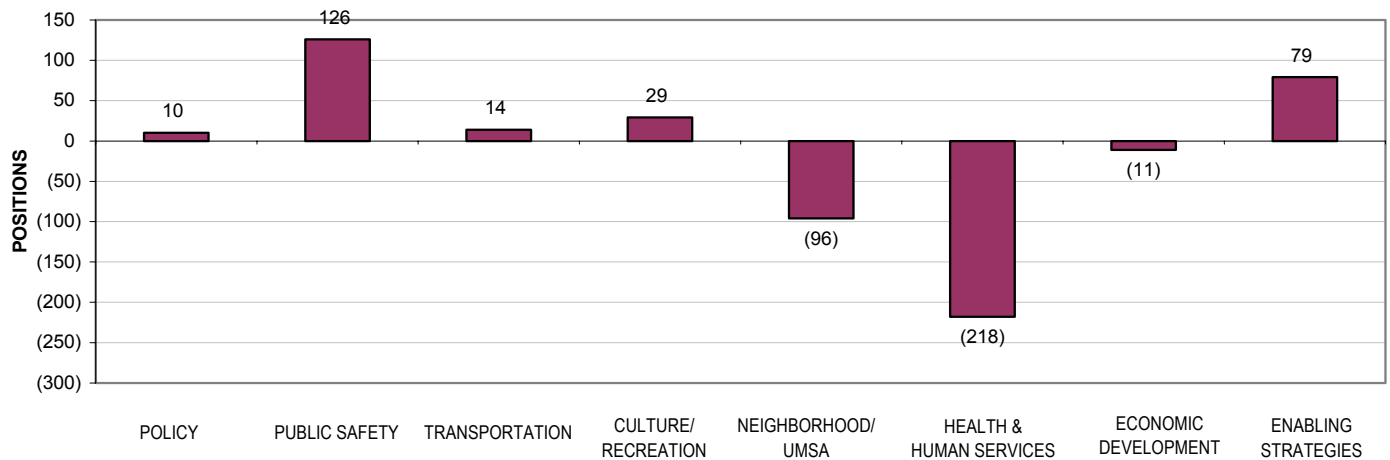
- Property Tax
- Sales Tax
- ▨ Utility Tax and Comm. Tax
- Misc. State Revenues
- Franchise Fee
- ▨ Carryover & Interest
- ▨ Other



### STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)



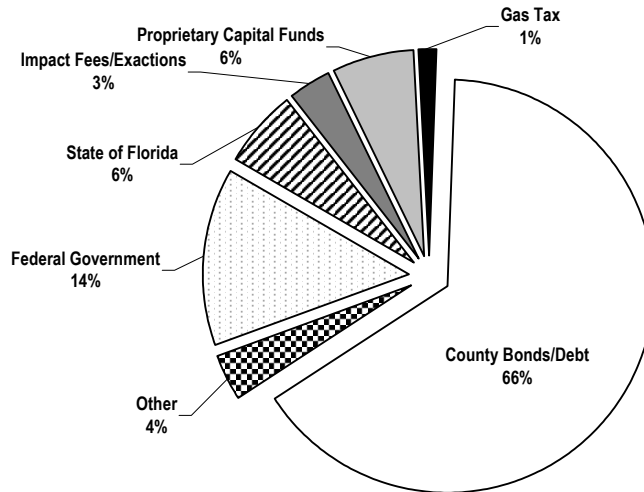
### CHANGE IN POSITIONS BY STRATEGIC AREA, FY 2004-05 to FY 2005-06



# MULTI-YEAR CAPITAL PLAN

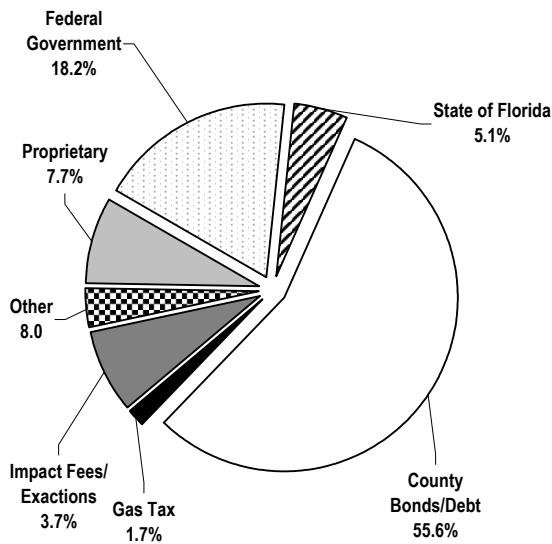
## REVENUE SOURCES

\$18,805,853,000



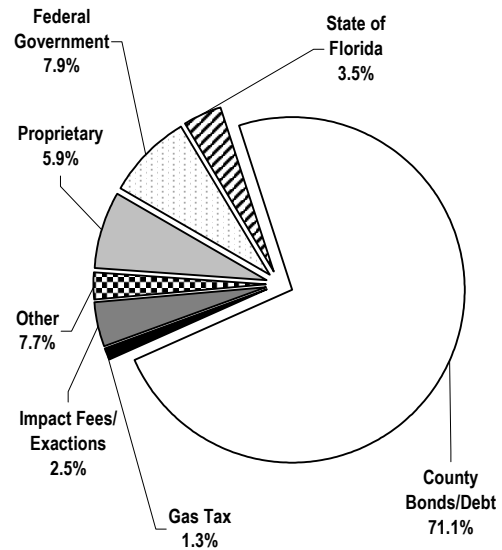
## FY 2004-05 REVENUE SOURCES

\$2,115,323,000



## FY 2005-06 REVENUE SOURCES

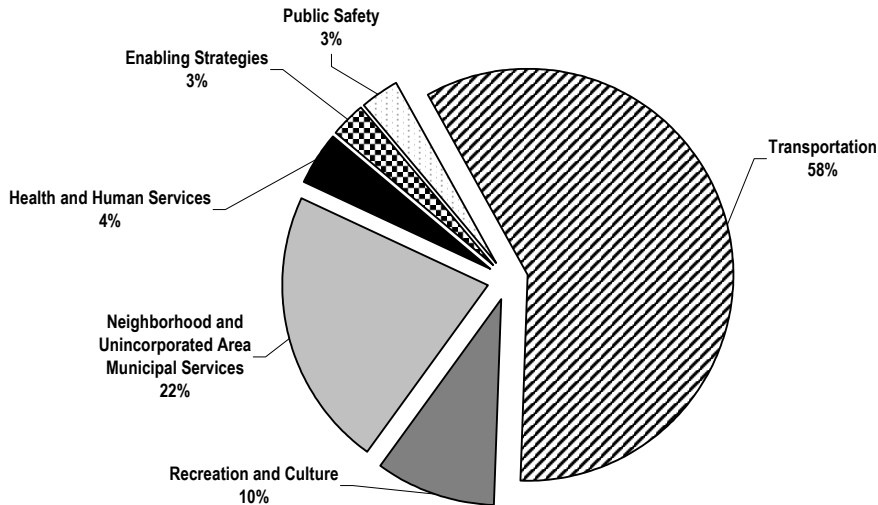
\$2,683,961,000



# MULTI-YEAR CAPITAL PLAN

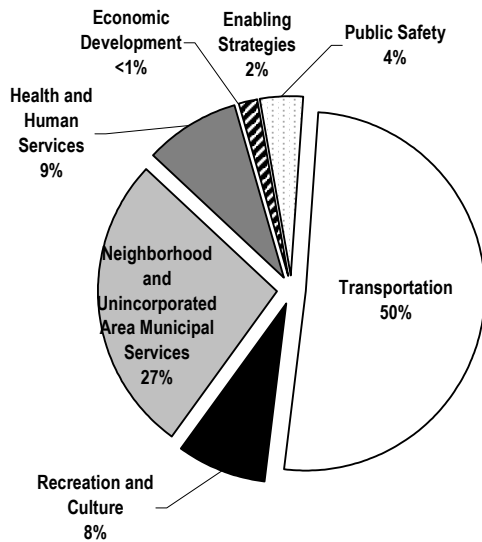
## STRATEGIC AREA EXPENDITURES

\$18,805,853,000



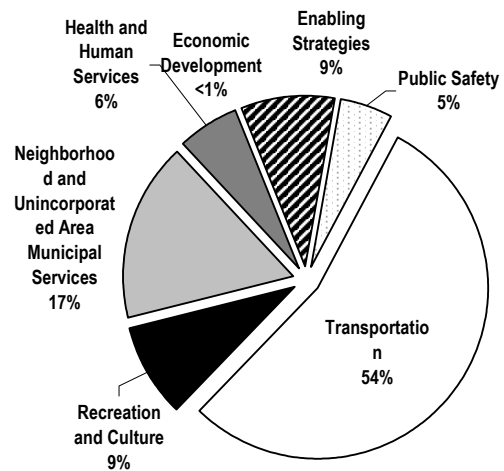
### FY 2004-05 STRATEGIC AREA EXPENDITURES

\$2,373,237,000



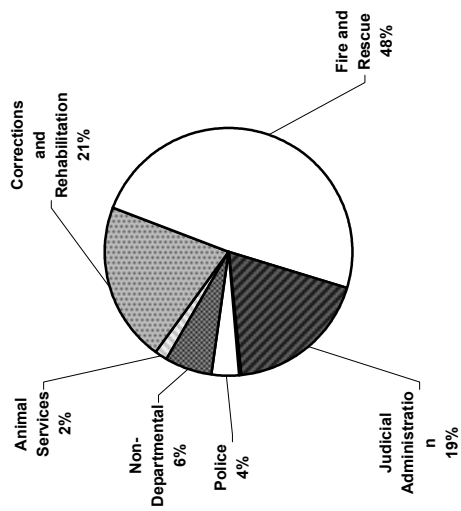
### FY 2005-06 STRATEGIC AREA EXPENDITURES

\$2,468,016,000

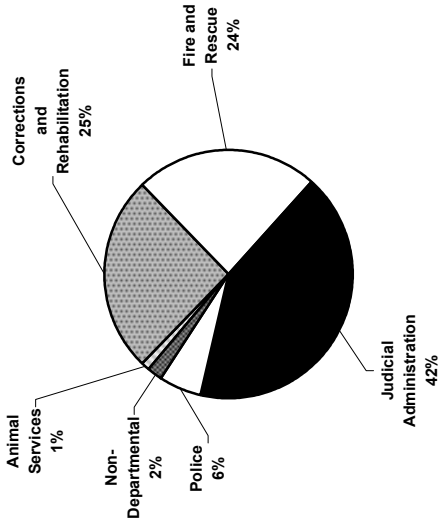


## PUBLIC SAFETY

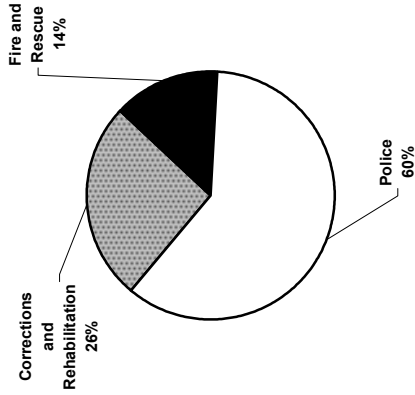
FY 2005-06 CAPITAL BUDGET  
\$126,546,000



MULTI-YEAR CAPITAL PLAN  
\$582,501,000

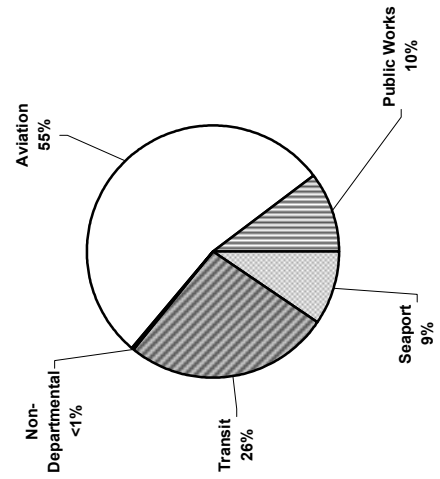


UNFUNDED PROJECTS  
\$308,031,000

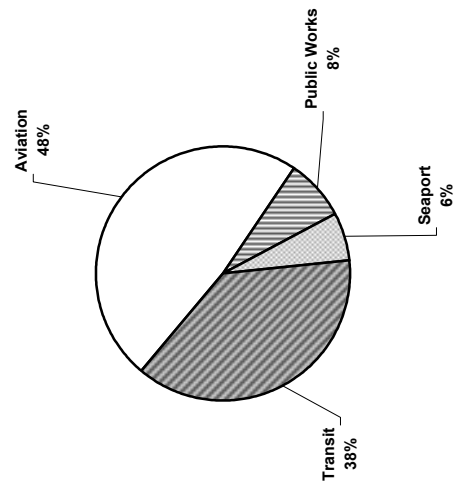


## TRANSPORTATION

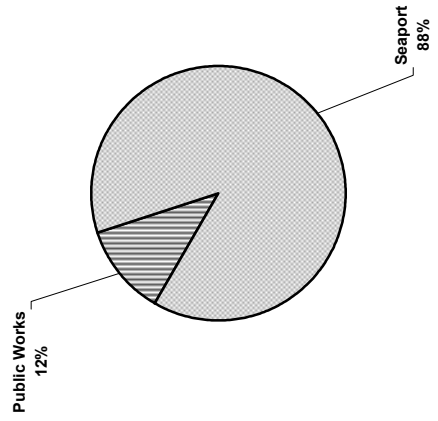
FY 2005-06 CAPITAL BUDGET  
\$1,338,463,000



MULTI-YEAR CAPITAL PLAN  
\$11,010,911,000

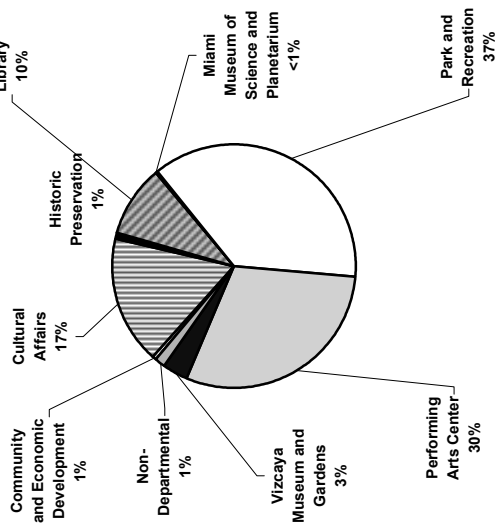


UNFUNDED PROJECTS  
\$563,620,000

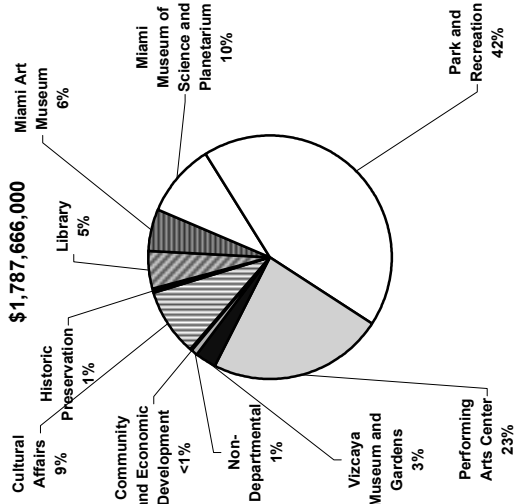


## RECREATION AND CULTURE

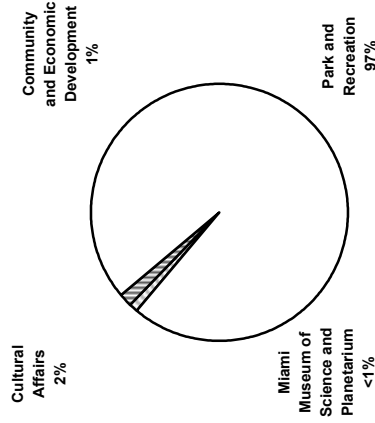
FY 2005-06 CAPITAL BUDGET  
\$219,572,000



MULTI-YEAR CAPITAL PLAN  
\$1,787,666,000

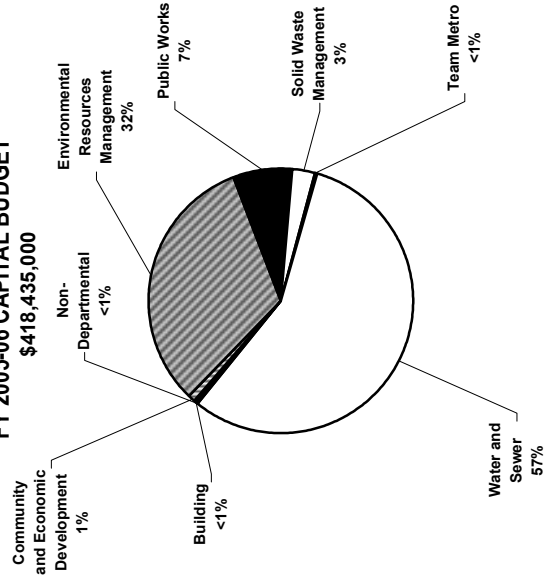


UNFUNDED PROJECTS  
\$991,089,000

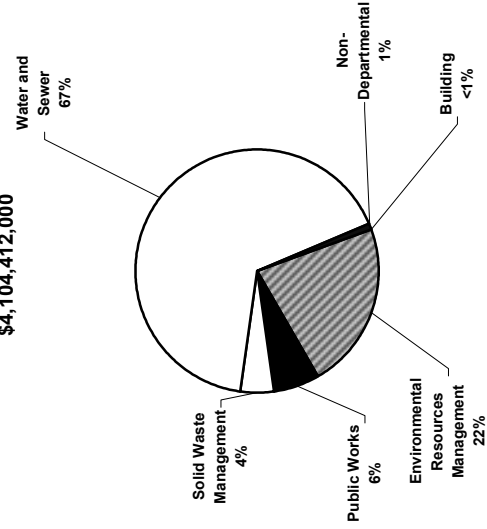


## NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

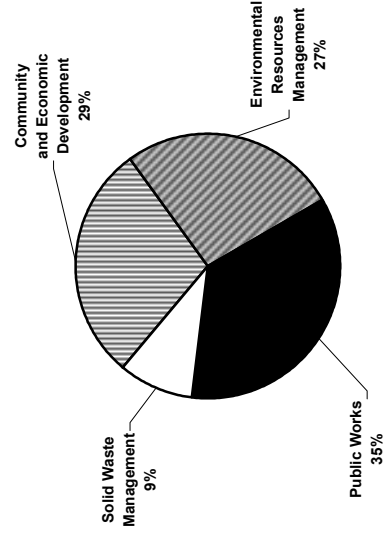
FY 2005-06 CAPITAL BUDGET  
\$418,435,000



MULTI-YEAR CAPITAL PLAN  
\$4,104,412,000



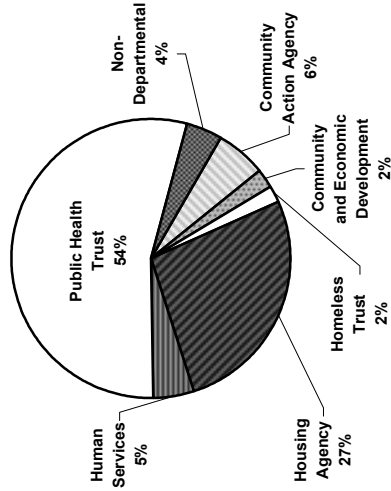
UNFUNDED PROJECTS  
\$421,074,000



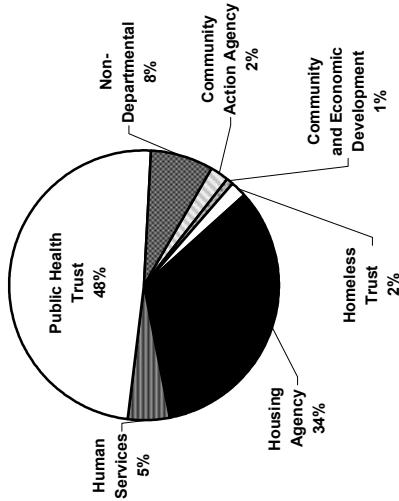


# HEALTH AND HUMAN SERVICES

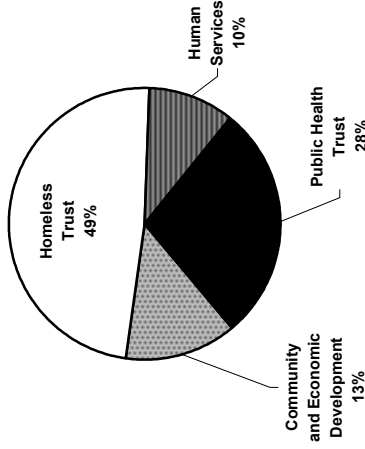
FY 2005-06 CAPITAL BUDGET  
\$142,718,000



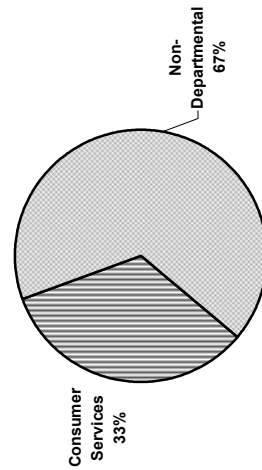
MULTI-YEAR CAPITAL PLAN  
\$789,055,000



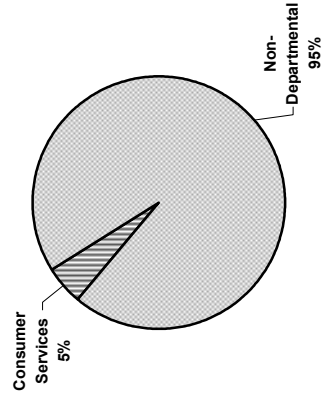
UNFUNDED PROJECTS  
\$423,518,000



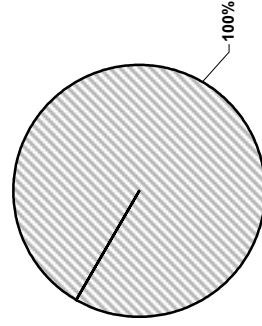
FY 2005-06 CAPITAL BUDGET  
\$1,499,000



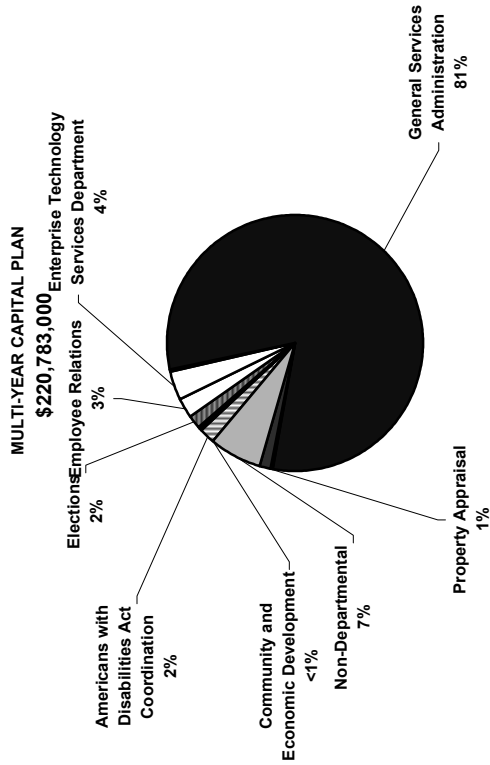
MULTI-YEAR CAPITAL PLAN  
\$19,599,000



UNFUNDED PROJECTS  
\$33,590,000

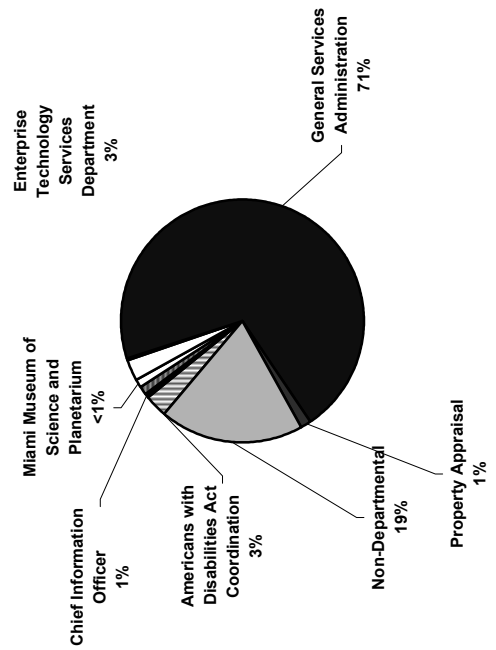


# ENABLING STRATEGIES



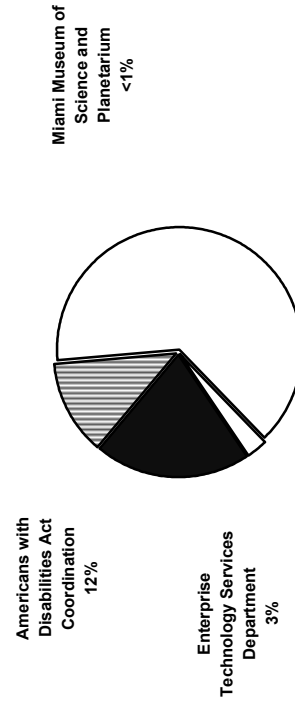
## FY 2005-06 CAPITAL BUDGET

\$511,709,000

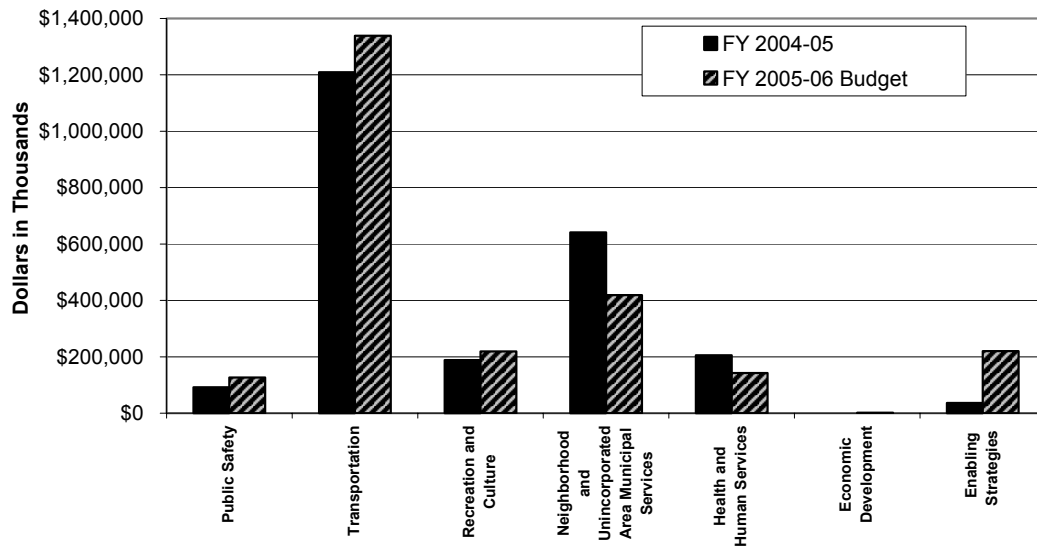


## UNFUNDED PROJECTS

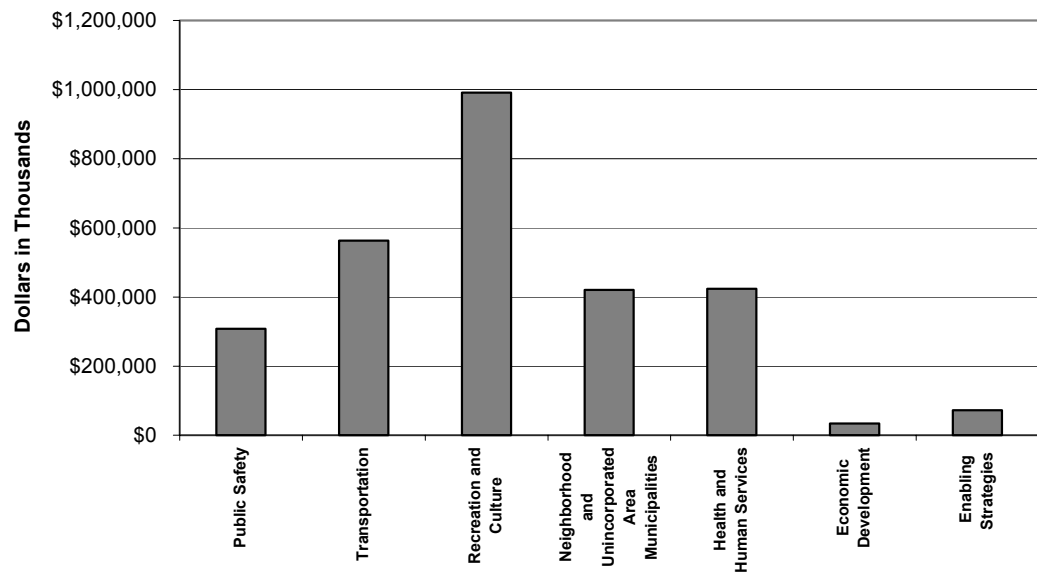
\$72,316,000



## EXPENDITURES YEAR-TO-YEAR COMPARISONS



## MULTI-YEAR UNFUNDED PROJECTS



2005 - 2006 ADOPTED  
BUDGET  
AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT II  
TOTAL FUNDING AND POSITION CHANGES BY DEPARTMENT

Department	Total Funding		
	FY 2003-04	FY 2004-05	FY 2005-06
<b>Policy Formulation</b>			
Mayor	3,790	3,214	3,739
Board of County Commissioners	14,537	19,217	17,228
County Attorney	20,057	22,141	22,853
County Manager	5,374	6,458	7,097
<b>Public Safety</b>			
Animal Services	5,979	7,336	8,474
Corrections and Rehabilitation	222,513	232,220	245,318
Emergency Management	3,527	2,880	7,056
Fire Rescue	232,910	265,425	328,134
Independent Review Panel	460	520	548
Judicial Administration	62,940	27,130	31,120
Juvenile Services	10,032	11,143	11,268
Law Library	1,834	2,167	860
Legal Aid	2,651	3,007	3,282
Medical Examiner	7,235	7,676	8,828
Office of the Clerk	66,436	17,677	17,708
Police	449,452	489,128	524,026
Capital Outlay Reserve	4,452	8,003	17,810
Non-Departmental	6,045	5,536	11,200
<b>Transportation</b>			
Aviation	314,958	337,310	354,799
Citizens' Independent Transportation Trust	2,159	4,150	2,727
Consumer Services	4,802	4,730	5,012
Metropolitan Planning Organization	5,515	5,571	5,865
People's Transportation Plan	61,066	221,504	311,142
Public Works	41,689	49,097	53,050
Seaport	68,211	52,914	62,908
Transit	293,073	331,065	365,218
Capital Outlay Reserve	0	0	0
<b>Recreation and Culture</b>			
Art in Public Places	568	617	646
Cultural Affairs	11,026	12,421	14,413
Historic Preservation	338	365	392
Historical Museum of Southern Florida	1,219	1,219	1,219
Library	52,136	84,436	84,442
Miami Art Museum	1,742	1,742	1,742
Museum of Science and Planetarium	984	984	984
Park and Recreation	93,887	97,037	103,276
Performing Arts Center	1,307	1,500	821
Performing Arts Center Trust	0	1,926	5,344
Safe Neighborhood Parks	451	420	466
Tourist Development Taxes	16,939	17,271	19,136
Vizcaya	3,468	3,683	4,478
Capital Outlay Reserve	6,441	11,580	10,511
Non-Departmental	1,566	507	957
<b>Neighborhood and</b>			
Building	31,198	36,004	40,457
Building Code Compliance	6,688	13,069	13,758
Chief Information Officer	1,906	2,303	9,148
Environmental Resources Management	53,922	59,484	62,431
Park and Recreation	2,475	3,875	4,613
Planning and Zoning	13,578	22,313	26,119
Public Works	46,552	65,550	70,499
Solid Waste Management	238,522	253,879	257,320
Team Metro	14,705	16,869	18,222

Total Positions		
FY 2003-04	FY 2004-05	FY 2005-06
41	34	39
157	172	177
145	147	147
39	42	42
67	67	77
2,644	2,644	2,583
24	24	24
1,998	2,041	2,291
5	5	5
465	236	250
110	119	120
14	14	14
42	44	42
63	66	70
1,371	208	204
4,485	4,485	4,399
0	0	0
0	0	0
1,860	1,875	1,642
14	14	13
59	58	58
19	19	17
0	0	0
369	443	422
324	324	369
3,679	3,833	4,059
0	0	0
6	6	6
22	22	22
4	4	4
0	0	0
509	528	540
0	0	0
0	0	0
1,167	1,184	1,197
5	7	5
0	0	0
4	4	4
0	0	0
42	40	46
0	0	0
0	0	0
325	347	344
67	74	75
35	37	115
560	560	556
22	22	18
164	165	171
358	359	370
1,074	1,040	998
263	226	232

Position Changes		
Enhancements	Reductions	Transfers
+1	0	4
+5	0	0
0	0	0
+2	-2	0
+11	0	-1
0	-58	-3
0	0	0
+263	-11	-2
0	0	0
+14	0	0
+1	0	0
0	0	0
0	-2	0
+4	0	0
+1	-5	0
+2	-86	-2
0	0	0
0	0	0
0	-233	0
0	-1	0
0	0	0
0	-2	0
0	0	0
0	-19	-2
+47	-2	0
+259	-30	-3
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
+6	0	0
0	0	0
0	0	0
0	0	-3
+1	0	0
+30	0	48
+8	-10	-2
+2	-6	0
+6	0	0
+19	-6	-2
+9	-45	-6
+6	0	0

2005 - 2006 ADOPTED  
BUDGET  
AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT II  
TOTAL FUNDING AND POSITION CHANGES BY DEPARTMENT

Department	Total Funding		
	FY 2003-04	FY 2004-05	FY 2005-06
Water and Sewer	232,913	262,089	292,867
Capital Outlay Reserve	9,022	16,219	10,073
Non-Departmental	416	425	525
<b>Health and Human Services</b>			
Community Action Agency	73,290	75,758	77,897
Community Relations	1,565	1,732	1,782
Countywide Healthcare Planning	286	615	812
Homeless Trust	24,559	27,451	26,240
Housing Agency	84,155	88,313	78,466
Housing Finance Authority	2,783	2,503	2,817
Human Services	179,346	197,838	200,133
Metro-Miami Action Plan	2,260	1,764	1,927
Public Health Trust	137,313	141,513	158,028
Strategic Business Management	26,288	25,540	24,551
Capital Outlay Reserve	1,518	2,729	11,349
Non-Departmental	33,153	54,375	57,384
<b>Economic Development</b>			
Community and Economic Development	28,798	72,582	67,281
Consumer Services	4,433	4,701	5,224
Empowerment Trust	10,502	23,422	19,995
International Trade Consortium	878	1,258	1,368
Metro-Miami Action Plan	3,075	6,337	6,728
Seaport	1,568	1,698	1,670
Task Force on Urban Economic Revitalization	911	1,704	784
Non-Departmental	20,074	24,539	34,394
<b>Enabling Strategies</b>			
Agenda Coordination	1,076	1,151	1,266
Americans with Disabilities Act Coordination	654	765	914
Audit and Management Services	4,373	4,654	5,237
Business Development	6,900	8,438	8,838
Capital Improvement	3,348	4,057	5,295
Chief Information Officer	1,367	1,076	716
Commission on Ethics and Public Trust	1,477	1,761	1,938
Communications	5,236	5,400	5,468
Elections	17,013	21,029	19,226
Employee Relations	10,717	11,021	11,719
Enterprise Technology Services	115,087	108,844	119,938
Fair Employment Practices	534	732	792
Finance	24,250	28,485	31,095
General Services Administration	166,804	197,761	199,620
Inspector General	3,050	3,594	3,887
Procurement Management	7,733	8,127	8,833
Property Appraisal	18,854	20,444	23,588
Strategic Business Management	5,702	6,682	6,657
Capital Outlay Reserve	15,221	22,235	24,418
Non-Departmental	22,694	54,522	79,576

Total Positions		
FY 2003-04	FY 2004-05	FY 2005-06
2,568	2,749	2,604
0	0	0
0	0	0
<b>Health and Human Services</b>		
744	774	692
16	16	16
3	6	9
13	13	13
755	774	690
10	10	9
1,045	1,124	1,071
17	15	15
0	0	0
16	17	16
0	0	0
0	0	0
<b>Economic Development</b>		
98	83	74
65	64	63
15	15	16
7	9	9
19	19	17
14	14	15
6	7	6
0	0	0
<b>Enabling Strategies</b>		
10	10	10
12	11	10
54	49	49
105	102	101
34	41	42
9	7	4
15	16	16
60	58	57
94	95	121
144	151	159
667	639	671
6	8	8
336	350	345
760	784	802
31	31	31
102	96	105
257	278	277
63	60	57
0	0	0
2	2	2

Position Changes		
Enhancements	Reductions	Transfers
0	-137	-8
0	0	0
0	0	0
<b>Health and Human Services</b>		
0	-81	-1
0	0	0
+3	0	0
0	0	0
+20	-102	-2
0	0	-1
+32	-85	0
0	0	0
0	0	0
0	-1	0
0	0	0
0	0	0
<b>Economic Development</b>		
0	-9	0
0	-1	0
+1	0	0
0	0	0
0	-2	0
+1	0	0
0	-1	0
0	0	0
<b>Enabling Strategies</b>		
0	0	0
0	-1	0
0	0	0
+6	-7	0
+1	0	0
-6	0	3
0	0	0
+4	-1	-4
+26	0	0
+19	-11	0
+36	-5	1
0	0	0
0	0	-5
+20	0	-2
0	0	0
+9	0	0
+1	0	-2
0	-2	-1
0	0	0
0	0	0

**2005 – 2006 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN**  
**ATTACHMENT III**  
**HIGHLIGHTS**

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**PUBLIC SAFETY**

- ❖ As a result of the Building Better Communities bond program \$38.775 million is provided for projects related to the Public Safety strategic planning area
- ❖ The Miami-Dade Police Department will take delivery of the first of four replacement police helicopters in the second quarter of FY 2005-06; the helicopter fleet will be replaced over the next five years reducing operating maintenance costs for the units and providing a high degree of reliability
- ❖ The MDPD will continue providing support for community-based organizations such as Citizens' Crime Watch, Victims Services Center, Drug Abuse Resistance Education, Gang Resistance Education and Training, and Police Athletic League programs (\$3.193 million)
- ❖ Funding is provided to replace 58 ballistic vests used by special response teams and a new 31 foot vessel for marine patrol services
- ❖ MDPD will hire twenty-five 911 complaint officers and dispatchers to improve response time and effectiveness of this critical task; additionally, the Department is incorporating the return of seven sworn officers and three civilian positions from the Animal Services Department to active duty reducing overtime and improving coverage
- ❖ The FY 2005-06 Approved Budget includes an increase of \$776,000 to support Enhanced Enforcement Initiatives, increasing the budget from \$13.34 million to \$14.116 million; these initiatives include continued special holiday enforcement, robbery intervention, gang enforcement, driving under the influence check points, and warrant sweeps
- ❖ Miami-Dade Fire Rescue (MDFR) will purchase a fifth rescue helicopter which will be delivered in spring 2006 to provide year-round availability of service during maintenance and repair down-time of other units
- ❖ In FY 2005-06, MDRF will commence construction and renovation of six stations including Highland Oaks, Villages of Homestead, East Homestead, Port of Miami, Dolphin, and Trail; additionally the Department is upgrading services at Key Biscayne from an advanced life support (ALS) rescue to a full service ALS suppression, converting four basic life support units to ALS, additional rescue service to the Naranja area and ALS suppression at Trail July 2006; the additional services will improve response to medical emergency calls in areas with low availability of units and contribute to reducing the average response time in and outside of the Urban Development Boundary (UDB)
- ❖ An emergency contingency reserve will be established only to be used for future unforeseen events (\$7.2 million) and for planned fire station openings (\$4.252 million)
- ❖ The MDRF is adding various specialized service units like a 50-foot aluminum fire and rescue boat and fully funding the Motorcycle Emergency Response Team (MERT) in FY 2005-06

- ❖ MDFR is using Capital Outlay Reserve (COR) for facility improvements at the A.D. Barnes Park Nature Center, utilized as a snake exhibit room (\$35,000)
- ❖ The Medical Examiner will provide extended hours of operation; the Department will provide service from 8:00 am to 8:00 p.m. versus from 8:00 am to 4:00 pm as is currently the practice; this enhancement will increase the availability of the facility to funeral homes and families to receive the deceased
- ❖ The Animal Services Department (ASD) will hire 11 additional positions for operational and administrative support to meet customer demand; the additional staff include a Department Director, an Operations Manager, and other administrative staff
- ❖ The 311 Answer Center will continue to support ASD, taking an average of 23,000 calls per month that are categorized into 23 types of service requests including citations and lien research and stray animal pick-up requests
- ❖ Funding is included for four Correctional Officer Training Academy classes; the Corrections and Rehabilitation Department (C&R) will aggressively recruit non-certified civilians and state certified correctional officers to fill the classes and prevent the reoccurrence of higher than anticipated vacancy levels and overtime usage
- ❖ The replacement of approximately 40 food service Retherm units and the purchase of 151 new self-contained breathing apparatuses have been incorporated into the adopted budget for the C&R
- ❖ Funding of \$4.7 million is included for additional overtime for increased supervisory training for sworn staff, coverage for employees attending biannual physicals, late court schedules, and budgeted overtime expenses; the total recommended overtime is \$12.5 million
- ❖ The Office of Emergency Management Adopted Budget includes the reclassification of a vacant Executive Secretary position to an Emergency Management Volunteer Coordinator to increase the number of volunteers available to assist during a disaster and \$100,000 in non-departmental general government expenditures for hurricane emergency preparedness supplies
- ❖ The Juvenile Services Department (JSD) is participating in the Federal Gang Reduction Program to reduce and prevent gang membership in the Haitian community in partnership with the Florida Department of Juvenile Justice and the North Miami Beach Police Department
- ❖ The FY 2005-06 Adopted Budget incorporates the Board-approved transfer of the Guardian Ad Litem programs from the Department of Human Services to JSD; the program is responsible for protecting the rights and advocating for the best interests of children involved in court proceedings
- ❖ The Adopted Budget includes four additional positions for the Mental Health Coordination program (\$135,000), four additional bailiffs for four new judges approved by the State Legislature (\$196,000), a security-related position for the Miami Beach Courthouse (\$39,000), one additional position for the Domestic Violence Fatality Review Team (\$39,000), and one additional position for the Supervised Visitation program (\$86,000)
- ❖ The Adopted Budget includes \$106.154 million for construction of a new Children's Courthouse, to be built at Northwest Second Avenue and Northwest Second Street; funding is comprised of financing proceeds (\$88.174 million); Criminal Justice Bond Program proceeds and interest

earnings (\$10.945 million); civil filing fee revenue (\$4.835 million); and Capital Outlay Reserve (\$2.2 million); completion of the facility is expected in FY 2010-11

## **TRANSPORTATION**

- ❖ As a result of the Building Better Communities bond program \$25.300 million is provided for projects related to the Transportation strategic planning area
- ❖ Miami-Dade Transit is implementing various capital projects to enhance customer facilities and provide comfort; the Department completed the pedestrian overpass at Douglas Road and will begin the design of the South Miami and University Metrorail Station overpasses in 2006; to add comfort for MDT patrons solar powered bus stops have been installed throughout the unincorporated area and within new municipalities; a total of 1,200 new bus shelters will be installed in FY 2005-06; in addition to the new bus shelters, the Department will complete the replacement of 9,000 stop signs throughout the county; and for passenger comfort, MDT is continuing to replace and modernize its bus fleet with 172 new buses going into service in FY 2005-06
- ❖ MDT has and will continue to add service through the ongoing expansion of the South Dade Busway and PTP related service improvement; the Department completed a five mile segment of the Busway to SW 264 street in April 2005 and plans to continue to SW 344 street in FY 2006-07; in FY 2005-06 MDT will implement a total of 3.6 million worth of revenue miles through the establishment of five new routes and improvement of 41 existing routes
- ❖ The Miami-Dade Aviation Department (MDAD) ranked first in international freight tonnage and third in international passenger traffic in 2005; to continue improving on this success MDAD will implement a new project delivery method, bid packaging, management structure, and financial responsibility systems to achieve the established budget and the scheduled design completion of the North Terminal capital improvement project in FY 2005-06 (\$716.6 million)
- ❖ MDAD will implement a new staffing configuration to more efficiently perform their respective functions and will reduce staffing as a result of lower revenue expectations and the transfer of 129 employees to MDFR previously reflected on the MDAD Table of Organization
- ❖ MDAD will implement an incentive program offering a waiver of the \$75,000 landing fee for new domestic flights or new routes for international flights landing at MIA, up to a total of \$3 million per year
- ❖ The Metropolitan Planning Organization approved funding includes increases in the number of vanpools to 118 from 106 in FY 2004-05 and to complete the Special Use Lane Phase II Study
- ❖ The Seaport's FY 2005-06 Adopted Budget includes funding for a net increase of 48 positions to meet the operational, maintenance, cargo, cruise, housekeeping, crane, and security requirements for the planned opening and operation of terminals D and E, garages, and other facility improvements
- ❖ The FY 2005-06 Proposed Budget included a security fee to offset the cost of federally mandated seaport security requirements; the Board deferred the implementation of this fee until January 2006 pending a thorough review of security requirements and associated costs by staff and industry stakeholders



- ❖ Personnel and other operating expense reductions in the Office of the CITT represent more than a one-third reduction of its budget from FY 2004-05 to FY 2005-06
- ❖ The Consumer Services Department will expand its outreach efforts through the addition of four Small Claims Court clinics in Spanish for a total of 17 clinics conducted annually; the Department will issue 17 medallions for wheelchair accessible taxicabs in addition to the 37 that have been issued in the last two years; and complete a Taxicab Industry Use study to evaluate service levels throughout the County, wheelchair accessible taxicabs, and the formula for permitting additional taxicabs

## **RECREATION AND CULTURE**

- ❖ As a result of the Building Better Communities bond program \$ 65.821 million is provided for projects related to the Recreation and Culture strategic planning area
- ❖ The Park and Recreation Department (P&R) will implement an aggressive capital plan at the six County-operated Marinas, funded from a combination of operating revenues and financing proceeds (\$17 million)
- ❖ Additional funding is recommended (\$2.124 million) to enhance recreational opportunities through new and/or expanded facilities including the operations of three new recreational centers, three renovated recreational centers, three aquatic family centers, and the maintenance of various facilities throughout Miami-Dade County; the Capital Outlay Reserve includes another \$7.975 million for renovations and improvements of existing facilities, outdoor electrical safety repairs, heavy equipment purchases, and environmental projects.
- ❖ Metrozoo will assume the direct operation of the previously contracted amphitheater show
- ❖ The FY 2005-06 Adopted Budget provides an additional \$500,000 in Convention Development Tax funds for a total of \$1 million to cover expenses associated with the Crandon Tennis Center and the NASDAQ 100 Tennis Tournament
- ❖ P&R has been awarded \$1.616 million from the Children's Trust to provide quality summer and after school programs to elementary and middle school children and children with developmental and physical disabilities
- ❖ The P&R approved funding includes miscellaneous fee increases at various facilities including the African Heritage Cultural Arts Center, building and picnic shelter rentals and general park programs; fees are also recommended for new services and programs at campgrounds, cultural facilities, and other parks including the admission fees to special events at the Raices Program and Womens Park
- ❖ The Library Department FY 2005-06 Adopted Budget continues to provide funding for an aggressive capital improvement program that includes new libraries, as well as upgrades to restrooms, air conditioning, roof replacements, landscaping, and parking lot resurfacing of existing facilities (\$46.24 million); the Department will open two libraries (Golden Glades and Sunset), break ground on two new 15,000 square foot libraries (Naranja and Kendale Lakes), and procure two additional Bookmobiles to provide library services to underserved areas
- ❖ The Library Department will continue to provide free tutoring and homework help to 31,000 students from 29,897 in FY 2004-05, add 243 computer workstations, implement a wireless laptop

program, and implement the self-check out systems at seven branch libraries to enhance service delivery to patrons

- ❖ The Department of Cultural Affairs is managing the construction and development of the 70,000 square foot, 966-seat South Miami-Dade Cultural Center
- ❖ Through the Department of Cultural Affairs funding is provided for the renovation of existing facilities projects throughout the County such as the Civil Rights Museum at Virginia Key Beach, Coconut Grove Playhouse, the Joseph Caleb Auditorium, the Miami-Dade County Auditorium, and The Caribbean Marketplace/Little Haiti Cultural Center
- ❖ In FY 2005-06 the Department of Cultural Affairs will continue to manage and expand Culture Shock Miami, which provides \$5 tickets to cultural events for students ages 14 to 22
- ❖ The FY 2005-06 Adopted Budget includes an additional \$700,000 to support for major cultural institutions and to strengthen the operating support available through its other core grants programs; funding is available for an additional 500,000 of capital acquisitions for cultural activities
- ❖ Funding is recommended for the operational support of the Vizcaya Museum and Gardens (\$1.106 million); funding is provided for four additional positions to manage volunteers, provide youth and adult educational programming, and to improve the gardens
- ❖ The Capital Outlay Reserve includes an additional \$250,000 for renovations and improvements to the Museum of Science facility
- ❖ The FY 2005-06 Adopted Budget includes funding for operational support to the Performing Arts Center Trust for the management of the Performing Arts Center (\$5.344 million); multi-year operational support of \$11.054 million is recommended from FY 2006-07 through FY 2009-10
- ❖ The Office of Safe Neighborhood Parks will continue its successful implementation of the bond financed construction upgrades in FY 2005-06; the Office issued the last installment of SNP Bond Program debt in May 2005 (\$58 million); these funds will be used for the next round of upgrades to our neighborhood parks

## **NEIGHBORHOOD AND UNINCORPORATED AREA SERVICES**

- ❖ As a result of the Building Better Communities bond program \$83.975 million is provided for projects related to the Neighborhood and Unincorporated Area Municipal Services strategic planning area
- ❖ The Building Code Compliance Office will upgrade the interactive telephone system to allow for more efficient distribution of incoming calls and reduce the hold time for calls to the Department and to the 311 Answer Center (\$10,000)
- ❖ The Department of Planning and Zoning (DP&Z) approved funding includes the implementation of a Purchase of Development Rights (PDR) program targeted at acquiring redevelopment rights of land to preserve sensitive natural habitats using BBC proceeds (\$1 million in FY 2004-05 and \$1.5 million in FY 2005-06; \$30 million total)
- ❖ In FY 2005-06, DP&Z will submit recommendations and appropriate legislation resulting from the multi-year South Dade Watershed Plan Study; funding is included for six additional positions to

- assist the Department with the increased workload associated with applications for Developments of Regional Impact and special projects; other additional positions include a Legislative/Grant Writer, a Public School Facility Planner, a Transportation Planner position, and a Zoning Processor (funded by DP&Z revenues)
- ❖ The FY 2005-06 Adopted Budget for DP&Z includes funding to support three charrettes; it is recommended one of the three funded charrettes be designated for the Landmark facility, to begin as quickly as possible and fast tracked for an early completion
  - ❖ The Building Department will replace the outdated Interactive Voice Response System to allow customers to reach the appropriate destination within the department (\$650,000)
  - ❖ The Team Metro Department approved funding includes the retrofit and staffing for a second Government on the Go Bus, anticipated to reach 15,300 residents and 415 outreach events from 270 per fiscal year and for twelve additional Neighborhood Compliance Officers in the community
  - ❖ The Public Works Department (PWD) will continue to perform 36 cycles of litter pick-ups along Metrorail, Metromover, Busway, and medians; PWD will monitor the Community Image Advisory Board (CIAB) landscaping projects along U.S. 1 and the NW/SW 27 Avenue corridors (\$1 million from Capital Outlay Reserve), which will replace dead or missing plants, re-mulch, fertilize and water three times a year
  - ❖ The Public Works Department Adopted Budget includes the establishment of a storm drain treatment pilot program that will treat 50,000 storm drains for mosquitoes (\$403,000); increase the number of helicopter and airplane missions for a total coverage of 805,000 acres (\$1 million); an additional position to provide increased mosquito compliant inspections (\$97,000)
  - ❖ The Public Works Department Adopted Budget includes additional staffing resources (\$728,000, nine positions) to design and implement BBC bond program projects; bridge refurbishing and construction projects approved by the BBC bond program for FY 2005-06 include design of the Old Cutler Bridge (\$180,000) and the NW 22 Avenue Bridge (\$130,000), construction on the Sonovoid Bridge on SW 296 Street (\$340,000), and repair and improvement of the existing sonovoid bridges throughout the County (\$2.31 million); bicycle pathway projects approved in the BBC bond program include design of in-road pathway (\$125,000) and completion of Phase II of the Rickenbacker Causeway bicycle path project (\$300,000)
  - ❖ PWD will enhance major arterial intersections by installing illuminated street-name signs at 24 intersections throughout the county using Light Emitting Diode (LED) technology (\$1.125 million)
  - ❖ The Public Works Department will construct 25 traffic calming projects along local roads in the unincorporated area including the completion of eight traffic circles with appropriate landscaping and pavers or stamped concrete (\$1 million)
  - ❖ PWD will purchase replacement equipment for canal and storm drain cleaning operations to ensure that the drains along roads are cleaned once every eight years (\$1.254 million)
  - ❖ The Department of Environmental Resources Management (DERM) will offer to purchase 500 acres of environmentally endangered lands and provide for active restoration of an additional 3,000 acres; and will provide 20,000 trees annually for residents to plant through the Adopt-a-Tree program funded by the State Tree Canopy Program (\$900,000)

- ❖ DERM will complete BBC funded beaches, drainage, and stormwater improvements and environmentally endangered land projects (\$11.9 million); a pilot program initiated by DERM in FY 2004-05 to increase the efficiency of facility inspections by at least 10 percent through the utilization of 24-hour vehicles and technology will be expanded in FY 2005-06 to 30 inspectors; the pilot program was initially designed for 18 inspectors
- ❖ Starting in winter 2005, DERM will implement procedures to reduce the processing time to issue permits by eliminating permit agreements for drainage permits
- ❖ The Water and Sewer Department (WASD) will continue upgrading SCADA at water treatment plants and will implement the SCADA system to monitor and control water and wastewater functions from a remote location, and retrofit remaining 26 of 976 County-owned pump stations with SCADA monitoring devices enabling response to sewage overflows within one hour
- ❖ WASD will participate with the Aviation Department in the implementation of the Enterprise Resource Planning (ERP) project which includes time and labor, asset management, general ledger, accounts payable, accounts receivable, grants, project closing, budgeting, billing, and purchasing modules
- ❖ Water and Sewer projects funded by the BBC bond program for FY 2005-06 include water and sewer systems improvements and fire protection (\$5.5 million)
- ❖ The operating transfer from WASD to the general fund for FY 2005-06 is budgeted at \$22.868 million (5.38 percent of operating revenues), a decrease of 2.3 percentage points from the present rate and a decrease of \$4.833 million from the projected payment of \$27.701 million in the current fiscal year; the operating transfer will be eliminated at the end of FY 2005-06
- ❖ Phase II of the Solid Waste Management Department (SWM) automated garbage collection project to begin July 2006, will generate a net savings of \$82,000; annualized savings of \$1.147 million are expected thereafter; 43 positions were reduced by this project
- ❖ The number of households served by SWM automated garbage collection will increase to 174,000 in FY 2005-06 from 100,700 in FY 2004-05; the number of automated vehicles in service in FY 2005-06 will increase to 91 from 53 at the end of FY 2004-05; and the number of automated routes will increase to 182 in FY 2005-06 from 106 in FY 2004-05; the Department will respond to 11,700 enforcement-related complaints, pick up 1,150 tons of illegally dumped litter; pick up litter at 4,800 hot spots, and service 240 corridor miles weekly
- ❖ Three new bulky waste crews were implemented by SWM in the fourth quarter of FY 2004-05 and one additional crew in October 2005, reducing response time to requests for bulky waste pick-up to 10 days from 12 days; the Department will keep 13 trash and recycling (T&R) centers open, while collecting over 331,000 tons of trash at centers and curbside; and disposal operations will process over 1 million tons of garbage and over 700,000 tons of trash
- ❖ SWM opened a second Home Chemical Collection Center in April 2005 to service citizens in South Dade; the Department added three full-time waste attendants to replace temporary employees at landfills for an additional cost of \$23,000; six positions were transferred to the 311 Answer Center to answer and refer customer service calls
- ❖ SWM has planned future projects totaling \$11.25 million to be funded by the BBC bond program

- ❖ The 311 Answer Center was officially launched in September 2005; 21 new positions have been added in addition to 54 positions transferred from other departments in FY 2005-06 including Call Takers, Customer Service Advocates, Call Taker Supervisors, and Seasonal Call Takers; approved funding includes extended hours of operation (Saturday and Sunday service); in FY 2005-06 the Answer Center is expected to respond to more than 2.5 million calls, becoming the single most important point of contact between the County and its customers

## **HEALTH AND HUMAN SERVICES**

- ❖ As a result of the Building Better Communities bond program \$44.847 million is provided for projects related to the Health and Human Services strategic planning area
- ❖ In FY 2005-06, the Department of Human Services (DHS) will continue to provide child-related services to children from infancy to 13 years of age; will process 30,994 applications for subsidized child care, provide 5,076 units of technical assistance to child care providers, and assist 134 child care providers in achieving national accreditation
- ❖ In FY 2005-06, the Department of Human Services will increase funding to the meals on wheels program from \$334,000 to \$474,000 to deliver seven meals per week to 275 clients, eliminating the waiting list
- ❖ The FY 2005–06 Adopted Budget reduces administrative and support staff by eleven positions, and proposes to redistribute the affected workload in order to continue providing the same level of service; the budget provides \$1 million for the Summer Youth Employment Program for 890 youths
- ❖ The Adopted Budget for FY 2005–06 recommends funding (\$17.336 million) for community-based organizations (CBOs) for social services and criminal justice activities through the Alliance for Human Services; this represents the second year of a three-year funding commitment to promote financial stability for CBOs to continue providing high quality social services; additionally, \$350,000 is provided to fund the Alliance for the development of the Social Services Master Plan
- ❖ The Homeless Trust Adopted Budget will increase the number of permanent housing units to 4,000 from 3,640 and transitional housing to 1,680 from 1,640
- ❖ The Community Action Agency will provide early childhood educational services to 6,210 pre-school children for 175 days per year, and 318 infant toddler for 235 days per year; the Elderly Programs will continue to recruit, train, deploy over 200 senior volunteers to provide respite care, companionship, and support services to over 300 elderly persons in the community; the Department will mentor and tutor over 500 at-risk children through the Foster Grandparent Program
- ❖ MMAP will process 350 first time juvenile offenders through Teen Court and increase the number of students receiving non-violence training, mentoring, and social development instruction at the Martin Luther King, Jr. Academy to 200
- ❖ The Public Health Trust (PHT) financial position improved from an audited operating deficit of \$85 million in FY 2003-04 to a positive operating balance of \$820,000 in FY 2004-05; the PHT collected \$169.580 million from the half-cent Local Option Healthcare Surtax, almost \$10 million higher than originally budgeted, and received a Medicaid outpatient retroactive adjustment of \$24.065 million; “Project Re-Create” initiatives resulted in increased operating revenue of \$24.676 and reduced expenditures of \$38.374 million for a total net positive impact of \$63.05 million; the FY 2005-06

Adopted Budget further improves the PHT operating balance to a positive \$20 million; assumes implementation of additional initiatives estimated at \$54 million and a one-time payment of \$46 million from Medicaid resulting from a favorable resolution to a rate review

- ❖ The Office of Community Relations will recruit, train, and certify 100 additional Miami-Dade County employees as Goodwill Ambassadors and conduct 50 forums/signature events on subjects of community concern, including fair immigration standards, encouraging a civil society, and police community relations
- ❖ Miami-Dade Housing Agency will continue to address the housing needs of low- to moderate-income residents by maintaining the Section 8 lease-up rate at 95 percent; the Department will start planning, construction, and improvements of affordable housing initiatives with the BBC Bond Program funding (\$16 million)

## **ECONOMIC DEVELOPMENT**

- ❖ The Housing Finance Authority will provide financing for approximately 100 rental units for low- to moderate-income families, provide financing for approximately 80 new homeowners, and continue to seek funding from the Office of Community and Economic Development for the Home Investment Partnership Program (HOME) and Deep Subsidy Homeownership Program (\$4 million) in order to provide affordable loans to low- to moderate-income residents
- ❖ The Metro-Miami Action Plan (MMAP) Adopted Budget includes funding to increase the number of loans made to households of low- to moderate-income to 375 from 334, down payment and closing cost assistance to \$12,000 from \$6,000, and support the restoration of 14 family homes that were affected by the no name storm
- ❖ The International Trade Consortium (ITC) funding recommendations include resources to cover the rent for the Incubator Office, production of promotional DVDs, and an economic impact study on international trade in Miami-Dade County, including alternative funding sources to support ITC's mission.; the budget also includes funding for an African Trade Initiative and international marketing initiative to focus on new markets worldwide
- ❖ The Office of Community and Economic Development (OCED) will provide homeownership opportunities for 112 residents of low- to moderate-income neighborhoods, prepare and execute contracts for 90 percent of funded activities within 45 days of the start of the new program year, provide technical assistance to 300 agencies responding to the annual Request for Application (RFA) process, and continue to administer the Mom and Pop Program
- ❖ The FY 2005-06 Adopted Budget for the Empowerment Trust includes County matching funds of \$1.224 million; the County's allocation to the Trust to date is \$30.43 million which reflects \$4.82 million more than the required one-to-one match; the Adopted Budget includes funds for the construction of 75 single-family housing units, 150 affordable apartments, and to facilitate the sale of 40 lots to low-to moderate-income families

## **ENABLING STRATEGIES**

- ❖ As a result of the BBC bond program, \$24.492 million is provided for projects related to the Enabling Strategies strategic planning area

- ❖ The Office of the Inspector General (OIG) continues to perform its oversight functions of reviewing fraud complaints and conducting investigations and audits; planned OIG activities in FY 2005-06 include continued oversight of the Elections Department, oversight of the implementation of the People's Transportation Plan (PTP) Program Manager Contract and other projects funded through the PTP; and independent monitoring of negotiations related to the County's long-term waste disposal strategies; in FY 2004-05, OIG investigations, audits, and reviews identified over \$10 million in questionable costs and savings and successfully restituted and recovered over \$1 million to date
- ❖ The Communications Department will continue to administer the Dial-a-Life program and establish a countywide communications program utilizing a variety of channels to engage County employees in corporate values and outcomes; the Adopted Budget includes \$150,000 for radio marketing as part of the County community outreach to citizens
- ❖ The Office of Capital Improvements (OCI) is bringing together a team that will spearhead the implementation effort of the BBC capital construction program; the FY 2005-06 Adopted Budget includes funding for nine staff members to conduct project planning, managing, scheduling, marketing, and public communication work related to BBC implementation
- ❖ The OCI continues to work with departments and the industry to reduce the number of days it takes to make a selection and contract with A&E design consultants to 120 in FY 2005-06 from 161 days in FY 2003-04
- ❖ The OCI has implemented technology solutions for project tracking which allowed the office to shift two positions from the Contracts and Standards Division to the newly created BBC management section, thereby reducing the burden on the Capital Working Fund
- ❖ A program to allocate funds over the next three years to community-based organizations who provide mentoring and job training in the construction trades will be funded with BBC interest proceeds (\$250,000 per year)
- ❖ The General Service Administration Department (GSA) Adopted Budget includes adequate funding for facilities maintenance including operating expenditures, and the Preventive Maintenance Team; this has been accomplished through the implementation of an equitable rent model which incorporates actual costs of services and market rate variables
- ❖ The GSA transfer to Capital Outlay Reserve (COR) from the Fleet Replacement Trust Fund is reduced to \$1 million from \$2.1 million in FY 2004-05 and from \$4.5 million in FY 2003-04, reducing this transfer by more than 78 percent over two years; additionally, the internal transfers to subsidize the Facilities and Utilities Management Division are reduced to \$866,000 from \$3.1 million in FY 2004-05 and \$5.1 million in FY 2003-04 a total reduction of 83 percent over two years
- ❖ The Facilities and Utilities Management Division will construct and operate a Wellness Center at the SPCC (\$400,000)
- ❖ The Fleet Management Division continues to work with Performance Improvement staff at the Office of Strategic Business Management (OSBM) on the implementation of a bonus/gainsharing program to motivate and reward outstanding performance; the program baseline measures and reward amounts will be agreed upon in spring 2006 with implementation taking place in FY 2006-07

- ❖ GSA successfully negotiated with property insurance brokers to leverage its insurance buying power and save the PHT \$1.9 million in property insurance premium; the Department also lowered the administrative fee it charges departments for contract security administration to seven percent from eight percent
- ❖ GSA is implementing initiatives to provide efficient service like Web-Enrollment which promises to reduce data entry errors and shrink the benefits enrollment period, and “Just-in-Time” inventory management to lessen inventory carrying costs; the Department is proceeding with the conversion of long term temporary staff into full time positions in the Construction Management and Renovation Division and to add a Real State Officer to reduce the backlog of real estate acquisition related work; additionally, workload from two positions transferred to the 311 Answer Center will be re-distributed without backfilling the position
- ❖ The Enterprise Technology Services Department (ETSD) Adopted Budget incorporates into the Enterprise Technology Funding Model the technology service costs related to supporting the 311 Answer Center and enhancements to the County Web-Portal; funding is provided for the replacement of aging servers and controller; and to increase distributed database production capacity (\$2.835 million of Capital Outlay Reserve Fund)
- ❖ ETSD reorganized the IT Business Office and implemented an overhead expense allocation methodology that will allow for the reduction of five administrative positions and the reduction of the monthly phone charge to \$21.00 (per phone line) from \$22.23 and a reduction of the monthly charge per 800 MHz radio to \$19.73 from \$22.79; ETSD implemented a quality control program at the GIS database maintenance section that reduced inaccuracies in the database to less than 2,000 from 30,000
- ❖ The Department of Procurement Management (DPM) will reduce the procurement cycle time by eliminating and/or modifying business and administrative processes; DPM will make technology improvements (\$500,000 from Capital Outlay Reserve) following the completion of the Enterprise Resource Planning (ERP) roadmap which will determine the best course of action for the County
- ❖ The FY 2005-06 Adopted Budget includes nine additional positions in DPM; seven positions to reduce the workload of existing staff and provide administrative support to front-line purchasing staff as well as support the needs of vendors wanting to do business with the County and reduce waiting time associated with the vendor registration process (502,000); two positions funded by Miami-Dade Transit to work specifically on transit-related requests for proposal (\$132,000)
- ❖ The Employee Relations Department (ERD) will begin a multi-year phased acquisition and implementation of technology solutions aimed at streamlining and improving human resource processes such as recruitment, position control, executive compensation review, and other personnel transactions; funding includes \$540,000 for mandatory training provided by MDCU and the implementation of an executive level training program at no charge to other County departments; and \$110,000 for an existing ERD Deputy Director position to provide additional leadership and coordination in the streamlining and automation of human resource business processes
- ❖ The Finance Department will implement various improvements at the Tax Collector’s office locations and systems; the Credit and Collections Section continues operating under a performance-based MOU that provides financial-based incentives to collectors; from April 1, 2004 through March 31, 2005, collectors generated \$2.8 million from initial and large payments on



uncollected accounts, resulting in eligible employees receiving gainsharing bonuses totaling \$59,360

- ❖ The Elections Department approved funding includes various facility and equipment improvements to provide equal access to facilities, improve vote tabulation, provide back-up power, upgrade the fire suppression system, and implement an Electronic Document Management; these improvements are needed to comply with American with Disabilities Act requirements, reduce vote tabulation time while improving accuracy, ensure continued power supply during operations, protect staff and sensitive computer equipment from fire hazards, and reduce the need for storage warehouse space
- ❖ The Adopted Budget includes funding for 19 full-time positions in the Elections Department to replace seasonal staff support and provide supervision in several areas of their operations including absentee voting, early voting, voter registration, poll worker recruitment / training, voter systems, and ballot tabulation (\$1.257 million)
- ❖ The Office of Fair Employment Practices (OFEP) will expand throughout the County a pilot program that tracks incidents involving discrimination and harassment and provides management with case history; OFEP will share access to the Lexis-Nexis legal database with the County Attorney's Office in FY 2005-06, thereby saving the County the cost of an additional subscription (\$3,000)
- ❖ The Office of Agenda Coordination will promote the availability of agenda items and agendas on-line, and continue to enhance Legistar to make more information available on the County's website
- ❖ The Department of Business Development (DBD) will increase the number of audits conducted from 80 to 85 percent of the total number of active/open projects and perform 4,320 site visits annually; the Department will achieve an average turnaround time of 22 days for first time certifications and maintain an average of 12 days for all re-certifications
- ❖ The Commission on Ethics and Public Trust will add two additional investigator positions to alleviate the backlog of investigations; complete ethics training to all 1,650 Miami-Dade County Advisory Board members by March 2006; and complete the remaining post election audits from the 2004 elections by July 2006; and in conjunction with the Miami Herald, and the School of Communications at Florida International University, will sponsor the first Media Ethics Conference to be held in December 2005
- ❖ The Office of American with Disabilities Act Coordination will continue to fund the County Manager's Outreach Intern Program which affords opportunities for persons with special needs (\$145,000)
- ❖ Audit and Management Services will develop an annual work plan that focuses on cost containment, revenue enhancement, service delivery, statutory and regulatory compliance, and reducing fraud, waste and abuse, and issue no less than 40 timely audit reports
- ❖ The OSBM FY 2005-06 Adopted Budget staffing and funding level includes the reduction of five vacant positions; workload will be redistributed and the functions absorbed by existing staff

- ❖ In FY 2005-06, staff from OSBM will complete the deployment of a new integrated performance management system throughout County government and increase the number of users to at least 500 and the number of measures will more than double from the current level of 400
- ❖ The Property Appraisal (PA) Department will complete implementation of the Computer Aided Mass Appraisal system in FY 2005-06; approved funding includes resources for 18 new positions to support increased Value Adjustment Board appeals, Homestead Exemption investigations, additional workload associated with property deeds, an extensive community outreach and education campaign, and new parcels and plats recordings brought on by the unprecedented growth in the real estate market
- ❖ The FY 2005-06 Adopted Budget includes the addition of the newly created Senior Advocate position (\$115,000); the Senior Advocate will pursue legislative initiatives at both the state and federal levels to improve and enhance the quality of life for seniors in Miami-Dade County and will be responsible for identifying and advocating for elderly services such as transportation; meal programs, housing, and referrals to agencies that provide assistance and outreach to senior citizens

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# INTRODUCTION



## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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### **Introduction**

#### **County History, Geography, Demographics, and Economic Outlook**

Miami-Dade County was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the largest county in the southeastern United States and the eighth largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population is estimated to be 2,412,035 as certified to the Florida Department of Revenue by the Executive Office of the Governor, estimates as of April 1, 2004. The population density is 4,994 people per square mile within the urban area. The racial and ethnic makeup of the County is 58.5 percent hispanic, 19.3 percent white, 19.1 percent black, 3.1 percent other races. Approximately one half of the people living in Miami-Dade County in 2004 were foreign born. Among County residents, 32.1 percent speak English, 59.2 percent speak Spanish, 5.1 percent speak Creole, and 3.6 percent speak other languages. The per capita income in the County is \$27,593 and the median family income is \$45,200. Of the County's total population, 14.5 percent of the families live below the poverty line.

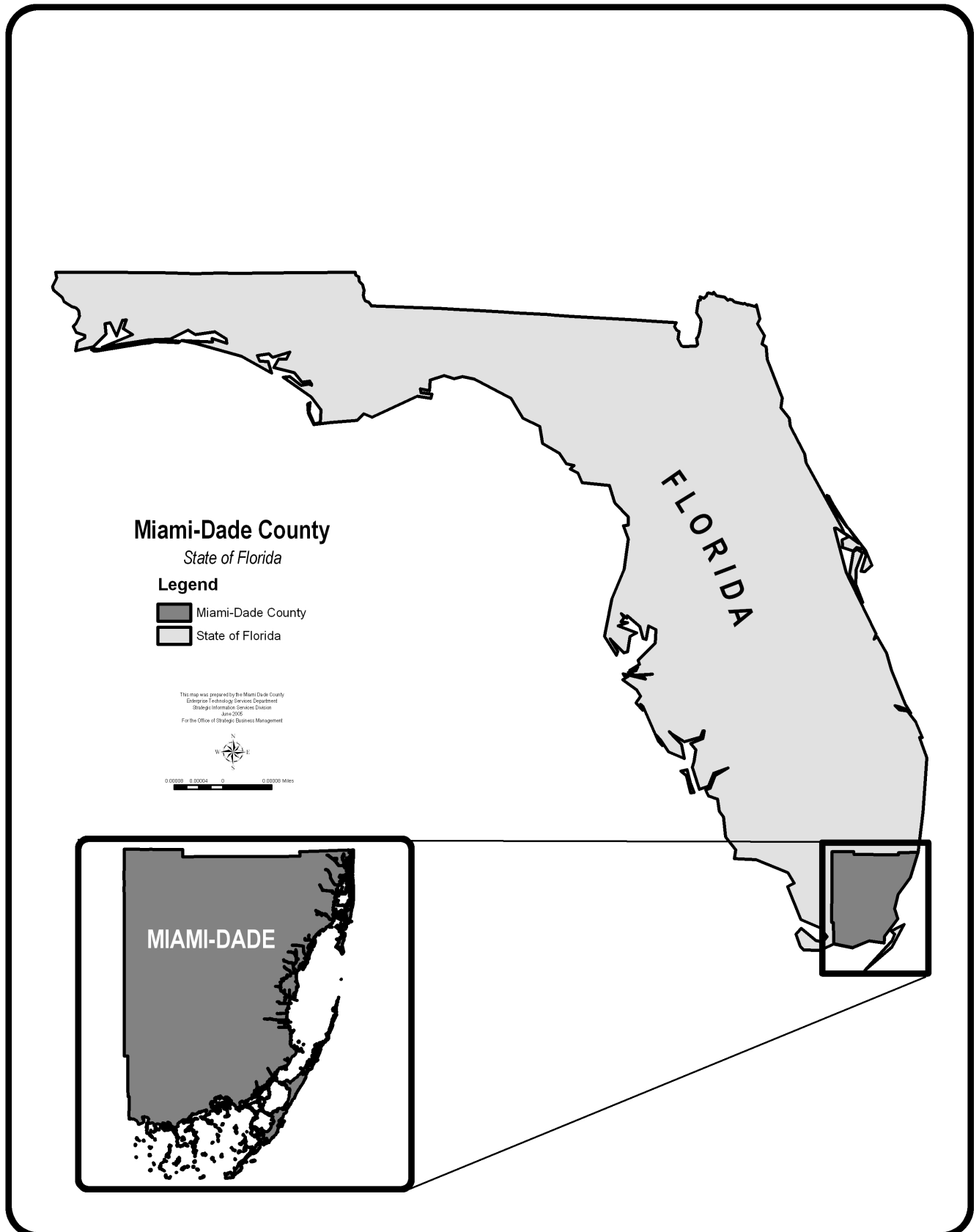
Approximately 485 square miles of the County are within the urban development boundary while the total county land area currently covers a total of 2,431 square miles (1,946 square miles of land and 485 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the North. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multinational companies which must operate across language and cultural differences.

The County had the highest concentration of foreign bank agencies on the east coast south of New York City as of September 30, 2003 with a total of 31 foreign chartered banks and over \$13.2 billion on deposit according to the Florida Division of Banking. The favorable geographic location of the County, the trained commercial labor force and the favorable transportation facilities have caused the economic base of the County to expand by attracting many national and international firms doing business in Latin America. Other national firms which established international operations or office locations in the County are: Ryder Systems, Burger King, The Gap, Ericsson, 3M, Black & Decker (US), Inc., Caterpillar, Inc., Oracle Corporation and Lennar.

The Greater Miami area is also the leading center for tourism in the State. Miami ranks second behind Orlando as a destination for nonresidential air travelers according to the Florida Division of Tourism of the Department of Commerce. It is also the principal port of entry in the State for international air travelers. During 2003, 88.6 percent of international air travelers (excluding travelers from Canada and Mexico) entering the State arrived through Miami International Airport, according to statistics compiled by the U.S. Department of Transportation.

The County's economy has been transitioning from mixed service and industrial in the 1970s to one dominated by services in the late 1990s primarily due to the expansion in international trade, the tourism industry, and health services. Wholesale trade and retail trade have, and are projected to become stronger economic forces in the local economy. This reflects the County's position as a wholesale center in Southeast Florida, which is serving a large international market. The tourism industry remains one of the largest sectors in the local economy.



## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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### **Government Structure**

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in March 2004. The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County, or with the consent of the governing body of a particular city.

Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. There are currently 35 municipalities in the county, the City of Miami being the largest and the Town of Cutler Bay being the most recently incorporated.

Of the county's total population, approximately \$1.127 million or 47 percent live in unincorporated areas, the majority of which are heavily urbanized. For residents living in the Unincorporated Municipal Services Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax.

The Executive Mayor of Miami-Dade County, first elected in October of 1996, is elected countywide to serve a four-year term. The Mayor, who is not a member of the BCC, appoints a County Manager, with approval and consent of the BCC, to oversee the operations of the County Departments. The Mayor has veto power over the BCC.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for four elected officials to oversee executive and administrative functions for each county: Sheriff, Property Appraiser, Supervisor of Elections, and Tax Collector. Through the Home Rule Charter, each of these offices was reorganized and became subordinate County Departments. Today these positions are appointed by and report to the County Manager. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department.

### **Reader's Guide and Format of Documents**

The development of the Miami-Dade County FY 2005-06 Business Plan, Adopted Budget, and Five-Year Financial Outlook and its presentation to the Mayor, BCC, and citizens of the County represents the culmination of countless hours of analysis and deliberation by County staff. Due in large part to the early participation and active involvement of the elected officials, this plan reflects the priorities of our community. The task of matching strategic priorities for services with available resources, while minimizing the burden of taxes and fees, is challenging and requires extensive consideration. In accordance with growth management guidelines, the Adopted Multi-Year Capital Plan is

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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also presented at this time as part of the budget documents. These documents illustrate the annual business and Adopted Budget for the County, which is the annual implementation mechanism for the County's Strategic Plan.

The FY 2005-06 Business Plan, Adopted Budget, and Five-Year Financial Outlook represents a final update to the FY 2005-06 Proposed Resource Allocation and Multi-Year Capital Plan which was presented for consideration in June 2005. These documents merge the financial outlook, operating budget, and capital budget into one document containing three volumes. These volumes present the full array of County operations and funds to be appropriated for the next fiscal year. County departments are grouped into eight areas: policy formulation, six strategic service delivery areas (public safety, transportation, recreation and culture, neighborhood and unincorporated area municipal services, health and human services, and economic development), and enabling strategies. This grouping organizes the departmental narratives by the strategic area that they primarily support with service. Each strategic area grouping of departments is separated in this book with a divider page that states the corresponding mission, goals, and priority key outcomes for that strategic area. This approach highlights the strong relationship between departments' operational plans (business plan and proposed expenditure allocations) and the strategic plan.

Volume 1 presents a detailed discussion of the financial condition of the County's property-tax-supported jurisdictions and certain proprietary operations. It also contains the adopted budget ordinances for FY 2005-06 and community-based organization (CBO) funding.

The format of Volume 2 clearly reflects the relationship between the strategic plan, business plans, and the adopted allocations. The format also addresses requests from BCC members for specific information about positions and line item expenditures. Individual department descriptions are divided into as many as eight sections. First, a brief summary describes the department's functions and stakeholders. Next there is a sample of performance measures in tabular and graphical format. The third section is the department's functional table of organization. The financial summary follows the table of organization. The financial summary has been expanded from past years to include a three-year comparison of detailed revenue sources, an operating expenditure summary, and non-operating expenditures, if any. Also included are previous year and adopted allocations by strategic area and program along with a comparison of approved positions. The following section details strategic planning priorities and budget highlights for both operating and capital highlights, including the desired outcome from the strategic plan, service priorities, and performance impacts. The next section is the capital budget summary, which includes revenues and expenditures for all prior years, FY 2005-06, and the next five years. The following section highlights selected budget line item details, comparing FY 2003-04's actual expenditures with FY 2004-05 actual (unaudited) expenditures and with the FY 2005-06 appropriation amounts. The final section provides a narrative summary in "bullet" form of additional comments and highlights.

The appendices of Volume 2 include a more detailed version of the funding summaries grouped by strategic area and another table that consolidates all departmental expenditures into the categories of personnel, other operating, and capital, in accordance with generally accepted budgeting practices. The modified accrual basis of budgeting is used for governmental funds and the accrual basis is used for proprietary funds in this presentation.

Other important budget information, such as descriptions of the recommended millage rates and related property tax rolls, the County's population, social service program funding, tourist tax revenues, gas tax revenues, also can be found in the appendices. A glossary of terms used in the Adopted Budget, a listing of the strategic plan desired outcomes, and an index can be found in the back of the book.

Where departmental reorganizations or realignments are recommended, the pertinent prior year budget figures as well as the FY 2003-04 figures, relating to both funding and staffing, have generally been adjusted so that they are comparable to the FY 2005-06 Budget. This convention is used to isolate budget changes for comparative purposes by normalizing for organizational shifts.





## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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objectives. The strategic plan is a five-year plan; performance objectives identified may not be achieved until 2008. This process of managing resources to achieve business plan objectives that are guided by a multi-year strategic plan is a substantial undertaking and a significant departure from traditional government managing. As this results-oriented approach continues to mature, greater alignment between the strategic plan and departmental business plans will be achieved. This FY 2005-06 Business Plan, Adopted Budget, and Five-Year Financial Outlook incorporates these results-oriented government concepts, with specific focus on performance measurement, into overall resource allocation decisions.

Each department continues to create and refine its operational performance measures to track progress towards achieving the intended outcomes contained in the strategic plan. Performance measures can be categorized into one of four categories:

1. Outcome (effectiveness): These measures depict the degree to which performance objectives are achieved, reflect the quality or customer satisfaction with a service, or combine a measure of effectiveness and efficiency into a single indicator. These measures focus on the final results of programs and activities.
2. Efficiency: These measures relate the resources used to perform the work and the amount of work actually performed. This measure is a ratio between inputs to outputs.
3. Output (workload) measures: These measures indicate the amount of work performed or the amount of services received.
4. Input measures: These depict the resources (employees, dollars, equipment, work hours) used in delivering a service or product.

Using these categories, departments create measures that reflect their operations from a balanced perspective. Department managers use performance measures, first, as a tool to improve performance and, second, to inform others about their progress towards achieving their objectives. Performance measures reported in these documents represent ongoing efforts to provide a balanced set of measures within a business-planning context.

### **Results-Oriented Government**

Miami-Dade County is committed to revitalizing and strengthening its public services to meet the needs of the residents of this community. Being forward-thinking, responsive, and accountable is a complex challenge that many local governments in America face daily. Results-oriented governing is predicated upon planning and bolstered by performance measurement and feedback systems. In July 2005, the Board adopted Ordinance 05-136 establishing a framework for developing policies, allocating resources, and appraising performance based upon the strategic plan.

No system, no matter how aligned with progressive management techniques or best practices, drives an organization without commitment from the top and support from its employees. Results-oriented government means a cultural change for our organization; a change that focuses on achieving results for our customers and being responsive and accountable to the taxpayers. Accomplishing this change means that the entire County organization must be familiar with the desired results. It is important that everyone in our organization is aware of his or her unique role in achieving those results, and our organization must be accountable to our residents, communicating what is achieved and what needs to be improved. The County's framework for results-oriented government focuses on leadership and the organizational structure which is comprised of three components – Planning, Measuring, and Monitoring. This framework is essential to achieving results-oriented government. It is important that our elected officials, the County Manager's Office, and all senior management lead the implementation of a results-oriented government culture. Our entire organization must understand our mission and our employees must practice our organizational values (our Guiding Principles) and understand their role in supporting their department's business plan, and through that, our Countywide Strategic Plan.

## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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- **Planning** – We are continuing to build on the County's Strategic Plan through the business planning and resource allocation process. A well executed plan promotes a common understanding of our County's overall direction so that our employees can readily determine how their work supports the strategic direction and organizational success. Department business plans and a new approach to our resource allocation process are designed to ensure that financial resources, policy, department operations, and County staff are all aligned to achieve the results outlined in those plans.
- **Measuring** – We are continuing to refine our performance measures and measurement systems to ensure that our measures are appropriate, accurate, reliable, and timely.
- **Monitoring** – We are continuing to enhance our accountability to our elected officials and our residents.

By ordinance, the BCC promotes the directive of improving delivery of excellent public services in a cost effective manner through the use of strategic planning, business planning, and a sound resource allocation process encompassing the performance based budgeting process and a structure for managerial accountability and performance. We have many good government initiatives underway and will continue to use our Toolbox of Initiatives to achieve customer service excellence and promote innovation to drive performance excellence in Miami-Dade County government.

### **Basic Budgeting Concepts**

This section will help the reader better understand some of the terms and issues associated with government budgets in general and Miami-Dade County's budget, in particular. An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community. To emphasize the linkages among the annual budget development process, the strategic plan, and the departmental business plans, the budget document has been titled the FY 2005-06 Business Plan, Adopted Budget, and Five-Year Financial Outlook.

Miami-Dade County's resource allocation plan is a tool that serves five purposes:

- **Planning**: The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- **Prioritization**: County resources to address needs identified by the Mayor, the BCC, and the County's strategic plan, are prioritized through this process.
- **Information**: The resource allocation document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the resource allocation document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- **Evaluation**: The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- **Accountability**: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

### **Fiscal Year**

A fiscal year is a twelve-month cycle that comprises a budget and reporting period. The County's current fiscal year starts October 1, 2005, and ends September 30, 2006 (shown as 'FY 2005-06' throughout this document).

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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### Millage Rates

The millage rate is a rate of taxation that is applied to property values to generate necessary revenue to pay for services proposed and adopted in the budget. The State Constitution places a 10 mill cap each on County (areawide) and municipal property tax rates.

The County actually has four operating millage rates; three (countywide, fire, and library) are subject to the County (areawide) 10 mill cap. The fourth is the unincorporated area millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

### A Mill of Tax

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. In Miami-Dade County for FY 2005-06 the average taxable value of a home with the Amendment 10 growth cap, after taking into account the homestead exemption, is approximately \$108,290.

### Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable [Amendment 10 to the State Constitution limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2005-06 such growth is limited to CPI growth of three percent)];
3. The amount of value that is not subject to taxes (e.g., the \$25,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria); and
4. The millage rate.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

For example, if a property's assessed value is \$125,000 and the owner is entitled to a homestead exemption (valued at \$25,000), then the taxable value of the property is \$100,000. If a millage rate of 25 were applied to the taxable value, the taxes would be \$2,500 per year. The calculation is performed by taking the taxable value (\$100,000), dividing by 1,000, and multiplying by the millage rate (25).

### Taxable Value and Millage Rates

The State defined rolled-back millage rate is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Therefore, by excluding reassessments in its calculation, the rolled-back rate does not take into account inflationary growth in the County. The aggregate rolled-back millage rate is the sum of each individual rolled-back millage rates weighted by the proportion of its respective roll to the countywide tax roll.

## FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan

While Miami-Dade is responsible under state law to collect all taxes imposed within the county, the County itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes paid in FY 2004-05 by a residential property located in unincorporated Miami-Dade with an assessed value of \$125,000 and a taxable value after homestead exemption of \$100,000. These rates include debt service as well as operating millages. The rates in italics are the ones levied by the Miami-Dade BCC.

Using the example of Table 1-1, of the \$2,134 of tax collected, \$584 or 27.4 percent is used for countywide services, \$553 for UMSA, Fire Rescue, and Library services (city-type services), and \$36 for countywide and fire rescue debt service. Overall, the County levies 55 percent of the property taxes.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Some municipalities are not in the Fire Rescue District or Library System and, thus, those rates would also not apply to those property owners.

**TABLE 1.1 FY 2005-06 Operating and Debt Service  
Tax Rates and Calculated Taxes for a Property with  
a Taxable Value of \$100,000 in Unincorporated  
Miami-Dade County (Taxes are rounded)**

Authority	Millage Rate	Tax	% of Total
<i>UMSA Operating</i>	<i>2.447</i>	<i>\$245</i>	<i>11.5%</i>
<i>Countywide Operating</i>	<i>5.835</i>	<i>\$584</i>	<i>27.4%</i>
<i>Fire-Rescue Operating</i>	<i>2.609</i>	<i>\$261</i>	<i>12.2%</i>
<i>Library System</i>	<i>0.486</i>	<i>\$49</i>	<i>2.3%</i>
<i>Countywide Debt Service</i>	<i>0.285</i>	<i>\$29</i>	<i>1.4%</i>
<i>Fire-Rescue Debt Service</i>	<i>0.052</i>	<i>\$5</i>	<i>0.2%</i>
<b>Total to County</b>	<b>11.7140</b>	<b>\$1,173</b>	<b>55.0%</b>
School Board	8.438	\$844	39.5%
Children's Trust	0.4288	\$43	2.0%
Everglades	0.100	\$10	0.5%
Water Management	0.597	\$60	2.8%
Inland Navigation	0.0385	\$4	0.2%
<b>Total</b>	<b>21.3163</b>	<b>\$2,134</b>	<b>100%</b>

### The Budget Development Process

Pursuant to Article 4 of the Miami-Dade County Charter, the County Manager is required to recommend a proposed budget to the Mayor and BCC between June 1 and July 15. The Mayor is then required to prepare a written response to the County Manager's proposed budget and present it to the BCC on or before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the proposed budget occurs between June 1 and July 15, budget development actually is a year-round process. As the fiscal year begins, departmental staffs update their business plans.

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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- In December and January, staff complete initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the County Manager submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Strategic Business Management (OSBM). Those requests are linked to the priorities in the departmental business plans. Resource Allocation meetings are held with the departments, the County Manager's Office, and OSBM to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the proposed budget

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Final Preliminary Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be renoticed.

In accordance with Resolution No. R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, which must be at least ten days before the end of the fiscal year, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and year-end.

## FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan

### FY 2005-06 Resource Allocation Plan Process

December – January



Resource Allocation forecasting for coming year

January



County Manager's Resource Allocation priorities released

January – March



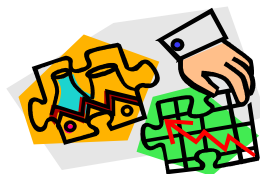
Departmental resource Allocation preparation and meetings

March



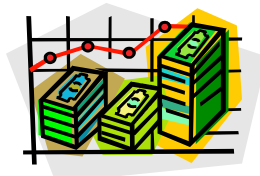
Mayor's budget address

March –May



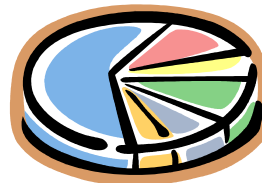
Resource Allocation workshops with County Commission and Commission Committees

April



County Commission approves Resource Allocation policies

June 22



Proposed Resource Allocation Plan presented

June 22- July 7



Mayor's response to proposed budget; Commission Workshop

July 1



Tax roll released

July 7



Proposed maximum tax rates adopted by Count Commission; notices of proposed tax mailed

September



Two public budget hearings

October 1

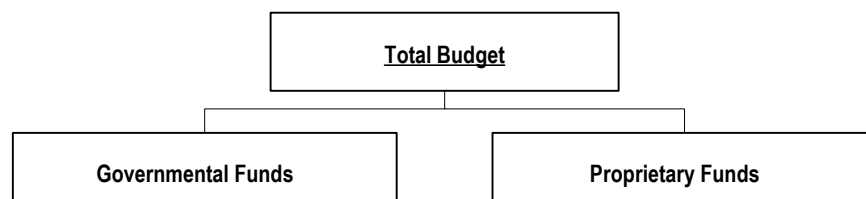


New Budget becomes effective

## 2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan

### Fund Structure

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such fund structure, but to simplify the presentation in Attachments E and H to this document, we separate the general funds (Countywide and Unincorporated Municipal Service Area), state funds, federal funds, and interagency transfers and reimbursements each separately, but all other appropriated funds are included in the total of proprietary, bond, and other funds.

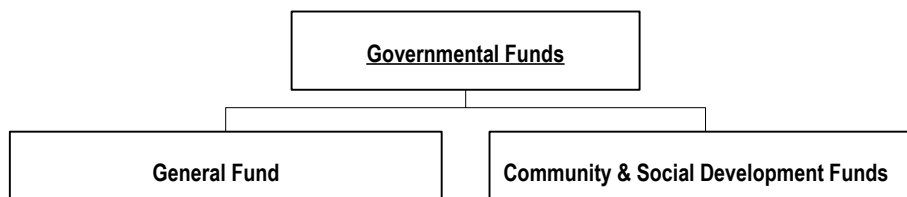


### ***Governmental Funds***

Governmental funds account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds. The following major governmental funds are included in the County's financial statements:

**General Fund:** The County's primary operating fund; also accounts for the financial resources of the general government, except those required to be accounted for in another fund.

**Community and Social Development Funds:** These funds account for revenues received from Federal and State grants for the operation of the Community Development Block Grants and low-income housing assistance and acquisition program, health and human services programs, and economic revitalization in empowerment zone areas.



### ***Proprietary Funds***

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds are enterprise funds and internal service funds.

Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

**Miami-Dade Transit Agency:** Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.



## FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan

**Miami-Dade Solid Waste Management Department:** Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also provides solid waste disposal services to 17 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

**Miami-Dade Seaport Department:** Operates the Dante B. Fascell Port of Miami-Dade, which is home to nearly 20 cruise ships and serves numerous other cruise vessels. The Port also has a large container facility from which over 35 cargo shipping lines operate.

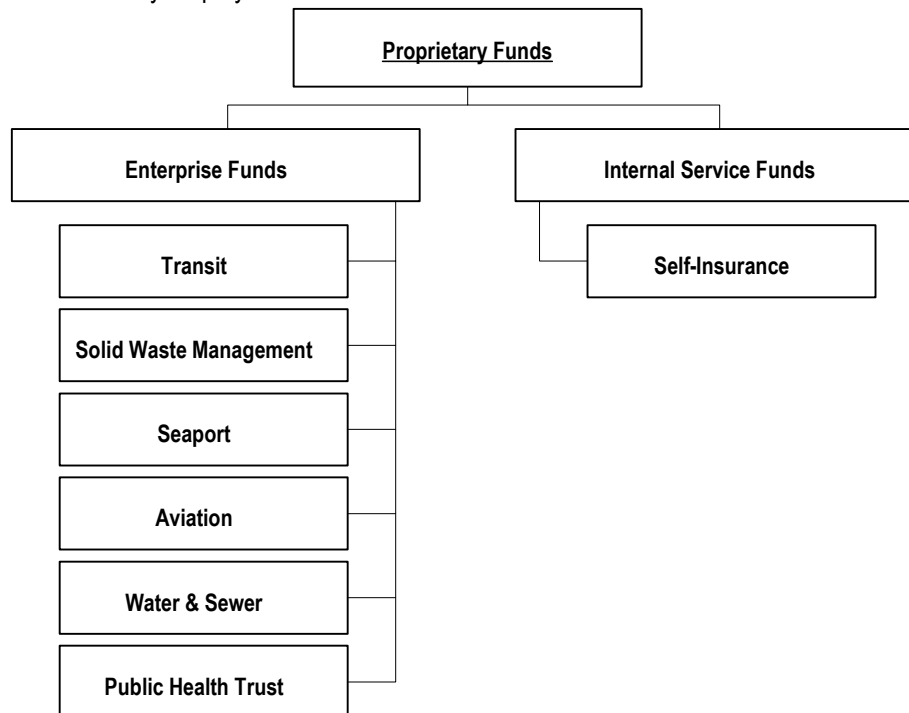
**Miami-Dade Aviation Department:** Operates and develops the activities of the Miami International Airport, four other general aviation airports, and one training airport.

**Miami-Dade Water and Sewer Department:** Maintains and operates the County's water distribution system and wastewater collection and treatment system.

**Public Health Trust (PHT):** The PHT was created by a County ordinance in 1973 that provided for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. The PHT operates Jackson Memorial Hospital and Medical Towers, the North Dade Primary Health Care Facility, the Corrections Health Services Facility, the Liberty City Medical Facility, and other health facilities.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The following internal service fund is included in the County's financial statements:

**Self-Insurance Fund:** Accounts for premium payments received from participating municipalities and County departments for payment of claims under the Workers' Compensation, General Auto Liability, and Property Damage Insurance Plan administered by the County. Also accounts for medical, life, and disability insurance for County employees and their families.



## 2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan

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### ***Fiduciary Funds***

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity for the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not reflected in the government-wide financial statements and are not required to be appropriated as part of the annual budget.

**Clerk of Circuit and County Court Funds:** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

**Tax Collector Fund:** Accounts for the collection and distribution of ad-valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

**Other Agency Funds:** Accounts for various funds placed in escrow pending timed distributions.

### **Financial Policies**

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB).

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the County Manager shall prepare a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the proposed budget required by state law, the County Manager shall make public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes therefore, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 1, Section 1.10 (D) states that the Mayor shall prepare and deliver a budgetary address annually to the people of the county in March. Such address shall be prepared after consulting with the Manager and budget director and shall set forth the Mayor's funding priorities for the County.

Article 4, Section 4.03 states that the department of finance shall be headed by a finance director appointed by the County Manager and the Clerk of the Circuit and County Courts. The finance director shall have charge of the financial affairs of the county. Between June 1 and July 15, the County Manager should present a proposed budget to the Mayor containing a complete financial plan, including capital and operating budgets, for the ensuing fiscal year. The budget prepared and recommended by the County Manager and the Mayor's written response thereto shall be presented to the Commission on or before the BCC adopts tentative millage rates for the ensuing fiscal year. A summary of the budget shall be published and the BCC shall hold hearings on and adopt a budget on or before the dates required by law. No money shall be drawn from the county treasury nor shall any obligation for the expenditure of money be incurred except pursuant to appropriation and except that the BCC may establish working capital, revolving, pension, or trust funds and may provide that expenditures from such funds can be made without specific appropriation. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. Contracts for public improvements and purchases of supplies, materials, and services other than professional shall be made whenever practicable on the basis of specifications and competitive bids. Formal sealed bids shall be secured for all such contracts and purchases when the transaction

## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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involves more than the minimum amount established by the BCC by ordinance. The transaction shall be evidenced by written contract submitted and approved by the BCC. The BCC, upon written recommendation of the County Manager, may by resolution adopted by two-thirds vote of the members present waive competitive bidding when it finds this to be in the best interest of the county. Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC shall make known that interest and shall refrain from voting upon or otherwise participating in such transaction. Willful violation of this Section shall constitute malfeasance in office, shall effect forfeiture of office or position, and render the transaction voidable by the BCC. Such officers and employees of the county as the BCC may designate shall give bond in the amount and with the surety prescribed by the BCC. The bond premiums shall be paid by the County. At the end of each fiscal year the BCC shall provide for an audit by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

Chapter 129.01(2)(a), Florida Statutes establishes that the Budget will be prepared, summarized, and approved by the BCC of each county and that it will be balanced. That is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.

The fund balance is defined as the excess of assets and revenues over the liabilities and expenditures in any given fund.

Chapter 129.01(2)(b)(1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.

Chapter 129.06(1), Florida Statutes requires that adopted budgets shall regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as amended

Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year.

Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC shall determine the amount to be raised for all county purposes, except for county school purposes, and shall enter upon their minutes the rates to be levied for each fund respectively, together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. The BCC shall, in the event the sum of the proposed millage for the county and dependent districts therein is more than the maximum allowed hereunder, reduce the millage to be levied for county officers, departments, divisions, commissions, authorities, and dependent special districts. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millages otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Miami-Dade County Resolution R-1074-04 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

### **Countywide/Unincorporated Area Allocation**

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The unincorporated area is known as the unincorporated municipal service area or UMSA.

The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the countywide and unincorporated area budgets based on relative workloads during 2004. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance as approved by the BCC should also be treated as countywide functions. The allocation of the police budget is 30 percent to the countywide budget and 70 percent to the UMSA budget for FY 2005-06, as compared to 29 percent and 71 percent respectively in FY 2004-05.

The Park and Recreation Department's expenditures are divided similarly. UMSA park facilities and recreational programs are local in scope and, therefore, are funded from the UMSA budget. Included in this group are community and neighborhood parks, community pools, and non-specialized recreational programming. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Metrozoo, cultural facilities, natural areas, and ocean beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as golf courses, marina and tennis centers, in general generate sufficient revenues to support their operations and do not require property tax support. As a result of this year's review of the cost allocation method, countywide support in this fiscal year is 63.2 percent compared to 61 percent in FY 2004-05.

General fund support to planning functions within the Planning and Zoning Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of

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community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, area-wide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2005-06, UMSA general fund support of Planning will be 33 percent compared to 24 percent in the previous year, reflecting the increase of planning activities and staff.

The Public Works Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide Public Works Department responsibilities such as traffic control, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, highway engineering, and right-of-way aesthetics and assets management. As in the case of the Park and Recreation Department, some Public Works services, such as causeways, are fully self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. As a result of this year's review of the cost allocation method, Countywide support next fiscal year will be 84 percent compared to 90 percent in the current year. This final allocation reflects the replacement of capital improvement local option gas tax that had been supporting eligible programs with UMSA general funds. In addition, although there is an increase in funding support for mosquito services, countywide general funds are replaced by a one-time land sale to the National Park Service, and enhanced funding from secondary gas tax for eligible programs.

In the past, outreach activities in Team Metro have been supported by UMSA revenues. The FY 2005-06 Adopted Budget includes Countywide funding for outreach services. Code enforcement activities continue to be supported by proprietary and UMSA funds. The allocation of the Team Metro budget is 41 percent to the countywide budget and 59 percent to the UMSA budget for FY 2005-06, as compared to 42 percent and 58 percent respectively in FY 2004-05.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of departmental countywide versus unincorporated area operating costs. For FY 2005-06, the ratio remains the same as in FY 2004-05 at 68 percent countywide and 32 percent for the unincorporated area. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with State law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

### **Revenues**

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the unincorporated municipal service area (UMSA), library services provided by the Miami-Dade Library System, and fire-rescue services provided within the Miami-Dade Fire Rescue District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues carry restrictions on their use, which provide constraints during the budget development process.

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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The most significant source of discretionary revenue to local governments in Florida is the property tax. The tax roll growth (from the 2004 preliminary roll) for FY 2005-06 is 18.7 percent, the highest in over twenty years. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2005 homestead residential properties will be capped at 3 percent, the growth in the Consumer Price Index.

The total of all proposed operating and voted debt millage rates is 11.714, a total of 0.100 mills lower than in FY 2004-05. Pursuant to State law, the sum of the countywide, Fire Rescue, and Library millage rates is subject to a 10-mill cap; at 8.930 mills, FY 2005-06 will be the eleventh consecutive year that the sum is below that cap and the eighth consecutive year the rate will be reduced from the previous year. Overall, the proposed millage rates reflect an increase of 15.7 percent above the state defined aggregate rolled-back rate.

In general, discretionary revenue, other than property taxes and sales taxes, is expected to grow at a rate reflecting economic and population growth. Proprietary operations, such as the Aviation and Seaport departments, will grow to the extent that their activity and operating revenues permit. Pursuant to state law, revenues are budgeted at 95 percent of projected receipts. Certain revenues, such as cash carryover, are exempted from this requirement.

### **Countywide General Fund**

The Countywide General Fund is increasing 14.7 percent in FY 2005-06. Property taxes (\$971.304 million) are still the largest revenue source for the Countywide General Fund accounting for 81.2 percent of the total. This tax is levied on all non-exempt real and personal property in the County. The countywide millage is 5.835 mills which is 0.100 mills lower than in FY 2004-05. As in the past two fiscal years, the net revenue from 0.105 mills of the countywide operating millage rate is going towards funding the Emergency Contingency Reserve for FY 2005-06. The debt service millage was adopted at 0.285 mills, the same as in FY 2004-05.

State revenues routinely shared with Miami-Dade County consist largely of gasoline taxes, Local Government Half-Cent Sales Tax Program distributions, and County Revenue Sharing Programs. In addition, the state has authorized and the County has imposed the Six-Cent Local Option Gasoline Tax (LOGT), which is shared with municipalities, and a one-cent (also called ninth cent) local option gas tax. The budget for the six-cent LOGT is \$44.161 million; \$1.1 million more than the previous year budget. This estimate is based on FY 2003-04 collections, FY 2004-05 collections, and State of Florida Department of Revenue's statewide projections. State gas tax revenue is expected to grow by one percent and is budgeted at \$12.854 million. The Ninth Cent LOGT is expected to follow the same trend as the LOGT and is budgeted at \$11.384 million in FY 2005-06.

Sales taxes continue to be the largest revenue component of the County and Municipal Revenue Sharing Trust Funds, replacing allocations from intangibles and cigarette taxes. County revenue sharing distributions are used to fund guaranteed entitlement debt service payments first and the remaining amount is budgeted as general revenue. In FY 2005-06, net County revenue sharing receipts to the general fund are budgeted at \$31.012 million.

Miami-Dade County receives Half-Cent Sales Tax Program distributions using a state defined formula, which divides the revenue among the municipalities and the County based on population. Sales tax revenues are then allocated between the countywide and UMSA budgets based on the same formula. In FY 2005-06, the distribution proportions are 44 percent countywide and 56 percent UMSA, the same as in FY 2004-05. Total FY 2005-06 budgeted sales tax revenue is 5 percent higher than in FY 2004-05.

Countywide occupational license tax revenue to the Countywide General Fund is budgeted at \$3.418 million. As in the previous year, \$471,000 in occupational license revenue is budgeted in FY 2005-06 to fund consumer protection activities in the Consumer Services Department, which regulates businesses throughout the county.

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The FY 2005-06 budget for cash carryover is \$11.308 million, a \$1.845 million decrease from the \$13.153 million budgeted in the previous fiscal year, or a \$7.78 million increase from the actual FY 2004-05 carryover of \$3.528 million.

Interest earnings are expected to yield \$3.74 million, \$1.335 million more than budgeted in FY 2004-05. This estimate is based on year-to-date actuals and projections, as well as the return on County investments. Interest revenue to the general fund is derived not only from revenue in the general fund, but also from certain trust funds, reserve accounts, internal service funds, and revenues whose earnings may be legally transferred to the general fund.

Administrative reimbursement payments from proprietary funds will total \$59.762 million in FY 2005-06, \$348,000 more than budgeted in FY 2004-05. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 68 percent countywide and 32 percent UMSA. Changes in total payments from proprietary agencies are largely a reflection of changes in proprietary operating revenue. The Water and Sewer Department (WASD) makes both an administrative reimbursement payment and a return on equity payment. The return on equity component of this payment is treated as countywide revenue while the administrative reimbursement portion is allocated between the countywide and UMSA budget based on the administrative reimbursement allocation. WASD's return on equity payment for FY 2005-06 was reduced by 12.1 percent, saving the Department \$5 million.

### **Unincorporated Municipal Service Area General Fund**

UMSA relies heavily on utility-based taxes and franchise fees. Unlike the Countywide General Fund, only 32.2 percent of unincorporated area revenue is derived from property taxes. The utility tax, communications tax, and electrical utility franchise fee revenue comprise 34.6 percent of the FY 2005-06 revenue budget and are charged only to unincorporated area residents. Utility tax revenues are budgeted at \$70.3 million based on historical growth, year-to-date collection information, and the impact of incorporations. Communications tax revenue is budgeted at \$44.0 million, net of the amount dedicated to Public Works (\$1 million). The electrical utility franchise revenue is budgeted at \$33 million.

The UMSA millage rate was adopted at the level of 2.447 mills, which is the same as the FY 2004-05 rate. This rate generates \$137.027 million of budgeted revenue to the UMSA general fund.

Miami-Dade's municipal revenue sharing is budgeted at \$42.852 million in FY 2005-06. The allocation of local government sales tax to the unincorporated area continues to reflect all of the sales tax revenue derived on behalf of the unincorporated area population in accordance with the State defined formula and County policy. This allocation represents 56 percent of total County local government sales, the same as in the previous fiscal year. UMSA sales tax revenue is budgeted at \$65.127 million in FY 2005-06, a \$5.082 million increase over the FY 2004-05 budget. Occupational license tax proceeds to the UMSA general fund are budgeted at \$4.134 million in FY 2005-06 and do not include an additional \$2 million that go to fund the unincorporated area's share of the Finance Department. Cash carryover for FY 2005-06 is budgeted at \$13.371 million. Interest earnings are budgeted at \$1.76 million. Sheriff fees, including a \$25 annual registration fee for all registered alarm systems in the County, are budgeted at \$1.564 million.

During the 2005 State Legislative Session and as a result of the implementation of Revision 7 to Article V of the Florida Constitution, the County's unincorporated area fines and forfeiture revenues were redirected to the Florida Department of Revenue Clerks of the Court Trust Fund to fund court-related Clerk operations statewide. In addition to losing this revenue for FY 2005-06 this will result in a \$7.537 million loss of budgeted revenue to the unincorporated municipal service area (UMSA) general fund in FY 2004-05.

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### **Proprietary Funds**

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (the Miami-Dade Fire Rescue District and Library System); a special assessment (Solid Waste Collection); or by proprietary revenue, including grants, which augment a general fund subsidy (Park and Recreation).

Property taxes comprise 89 percent of Miami-Dade Fire Rescue Service District revenues. The Fire Rescue District tax roll is currently estimated at \$106.571 billion with approximately \$3.212 billion in new construction. The adopted millage rate of 2.609 increases the current operating millage by 0.017 mills and generates \$264.142 million in property tax revenue for the district. The adopted debt service millage rate is decreased by 0.017 mills keeping the total operating and debt service millage rate the same as in FY 2004-05. This property tax level increases the current level of services by providing partial-year funding for two new response units, continuation of the heavy fleet replacement program, and debt service for a replacement of the UHF infrastructure.

Funding for the FY 2005-06 Air Rescue Division will be provided from countywide property taxes (\$9.741 million) and a transfer from the Public Health Trust to support the Opa-Locka service expansion (\$900,000). Funding for Ocean Rescue (\$3.436 million), as well as the Anti-Venin Unit (\$404,000), will be provided from countywide property taxes. In addition, the Anti-Venin Unit will generate \$50,000 in revenues from fees collected by the unit.

The Adopted Budget continues to treat the Finance Department as a proprietary department operating within the revenue it collects. The department will retain control over certain tax collector fees and revenues, including auto tag (\$11.449 million), real estate (\$8.086 million), and occupational license (\$3.197 million).

Property taxes comprise 86 percent of Miami-Dade Library System budgeted revenues for FY 2005-06. The Miami-Dade Library System 2005 tax roll is \$157.626 billion with approximately \$4.8 billion for new construction. The recommended millage of 0.486 mills is the same as the FY 2004-05 rate and yields \$72.776 million in property tax revenue for the system. This amount provides the Library System with funds to buy new books and materials (\$6.7 million), additional staffing for new facilities to accommodate the increasing number of library patrons throughout the County (\$996,000), and funding for capital renovations (\$2.5 million). State aid to libraries is estimated at \$2 million. In addition, the Library System is expected to spend \$18.083 million under the expansion plan approved in March 2002.

Aviation revenues projected in the FY 2005-06 Business Plan, Adopted Budget, and Five-Year Financial Outlook are \$27.19 million more than budgeted in FY 2004-05, a 4.8 percent overall increase. Aviation Fees and Charges are expected to generate \$27.8 million more in revenues than in FY 2004-05 due in part to the opening of new and expanded terminals which will provide a greater market for airport services such as the Common Use Terminal Equipment (CUTE) System and Baggage Devices. Landing Fees, which represent 33 percent of Aviation Fees and 14 percent of total revenues for FY 2005-06, will increase 22 percent over last year's budget up to \$85 million and will result in a Landing Fee rate of \$2.77 per 1,000 pounds of nominal gross landing weight. The Enplane Cost per Passenger will increase from \$16.70 in FY 2004-05 to \$18.10 in FY 2005-06. Rental revenues are decreasing by 0.2 percent as airline tenants exercise the 30-day lease structure to relinquish terminal space. To generate more revenues, MDAD will pursue Low Cost Carriers (LCC) and will implement an incentive program to waive the \$75,000 landing fee for new domestic flights or new routes for international flights.

Seaport revenues are budgeted at \$104.705 million in FY 2005-06, a reduction of \$2.308 million from the Proposed Resource Allocation Plan. This is primarily due to a security fee included in the Proposed Resource Allocation Plan to offset the cost of federally mandated security requirements being deferred until January 2006 pending a thorough review of security requirements and associated costs. The budget includes several increases to tariffs; annual business permits (\$275 from \$250), general cargo wharfage (\$2.00 per ton from \$1.95 per ton), crane rental (\$540



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per hour from \$515 per hour), cruise passenger wharfage (\$8.00 per passenger from \$7.75 per passenger), harbor fee (\$250 per call from \$245 per call), taxicab (\$2.00 per trip from \$1.00 per trip), water in 250 gallons units (\$1.20 per ton from \$1.15 per ton), and a new wharf rental fee of private dockside cranes at \$5.00 per move. The average cost per cargo vessel will increase by 5.08 percent.

A six percent increase in retail water and wastewater rates was approved for the Water and Sewer Department (WASD) in FY 2003-04, resulting in a monthly increase for the average 7,500 gallon combined water and wastewater residential customer to \$32.14 from \$30.20. However, because of the fee reduction in FY 2001-02 and after accounting for the current year fee increase, the average monthly cost of water and sewer services is below the cost in FY 1995-96, which was \$33.05. Currently, due to increasing operating costs, renewal and replacement costs, planned capital improvements in accordance with environmental requirements, consent decrees, and other capital needs, the Department's Rate Stabilization and General Reserves would be depleted by the end of FY 2005-06 without any adjustments to rate structures. Additionally, the Department's Bond Engineer has recommended funding of a catch-up program over the next five years for necessary repair of deficiencies identified at facilities that could affect health and safety, cause major equipment failure, or could limit capacity or performance.

The FY 2005-06 Adopted Budget includes retail rate adjustments that will result in a 7.72 percent increase in average consumer's water bills, and will generate an additional \$43.8 million in revenue. Additionally, the budget includes rate adjustments for wholesale customers with delayed implementation pending meetings with municipalities and a final presentation to the BCC in December 2005 in conjunction with a plan to recoup revenue from increased rates retroactive to October 2005. Preliminary approval by the Board increased the Hialeah/Miami Springs combined rate of \$3.00 from \$2.42 (24 percent), and other municipalities to \$3.17 from \$2.55 per thousand gallons, which is a 24.3 percent increase. The increase in wholesale rates is budgeted to generate additional \$6.5 million in revenue. In the short term, these adjustments will allow for an increased level of reserves and phased-in implementation of previously approved departmental improvements. However, in the long term, these rate adjustments still fall short of providing revenue to fund the Bond Engineer's recommendations and will require future fee adjustments to reach a best practices scenario. Proposals along this line include an annual Consumer Price Index increase for retail rates, and an annual smoothing of wholesale rates based upon an average of recent historical costs and projected costs for the year. Fee adjustments were also approved for FY 2005-06 for miscellaneous items and services, including an increase in the laboratory fee, meter cleaning, preparation and installation fees, and tailpieces, and a new fee for daily rental of light towers.

No fee increases were adopted for the Department of Environmental Resources Management (DERM) in FY 2005-06.

The Public Works Department increased both the Venetian and the Rickenbacker Causeway tolls by \$0.25 to \$1.00 and \$1.25, respectively. The FY 2005-06 increases will generate \$1.426 million to cover increasing operating and maintenance costs and capital improvements at both Causeways. The Adopted Budget also includes a one-time zoning request application fee to support platting services that will generate \$112,000 in FY 2005-06. PWD staff participates in zoning hearings and reviews zoning applications, for which no charges are assessed. This fee would cover costs associated with staffing and review of zoning applications. In addition, Public Works staff has seen a significant increase in operational expenses associated with land development services. The Adopted Budget increases all existing plat fees by 30 percent in FY 2005-06, which is budgeted to generate an additional \$333,000.

The household waste collection fee will remain at \$399, the same as in FY 2004-05. Consistent with the contractual agreement with municipalities and private haulers, a Consumer Price Index (CPI) adjustment to the disposal tipping fee was approved. Based on a CPI of 2.7 percent for July 2004, through June 2005, the contracted disposal tipping fee increased to \$53.65 from \$52.25, the non-contracted tipping fee increased to \$70.75 from \$68.90; and the transfer fee to \$10.60 from \$10.35, and the permitted landscaper disposal fee to \$6.48 per cubic yard from \$6.31.

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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The Building Department's total revenue of \$40.457 million includes \$1.15 million received from the Capital Outlay Reserve, \$350,000 from reprogrammed CDBG funding, and \$1.5 million for services provided to the Aviation Department. The Building Department did not increase any fees for FY 2005-06.

No fee or rate increases were included for planning and zoning activities in FY 2005-06. The Department's total revenue of \$26.119 million includes \$1.446 from the Countywide General Fund and \$708,000 from the UMSA General Fund, \$5.324 million from Impact Fee Administration and \$18.641 million from Planning and Zoning revenue.

The Vizcaya Museum and Gardens total revenue of \$4.603 million includes \$26,000 raised through selected fee adjustments. Some of the modified fees are commercial still photo permits, commercial filming fees, and fees related to the rental of the Main House. The FY 2005-06 Adopted Budget provides Vizcaya Museum and Gardens with \$856,000 from the Convention Development Tax and \$250,000 from the countywide general fund for operations.

Proposed fee adjustments in the Park and Recreation Department include increases for various activities at the African Heritage Arts Center including the weekly Kwanza and Summer Arts Academy Program, rentals at the music building, theatre and monthly transportation fees (\$16,000). Additional increases are related to the Raices Program including the after school program, summer camp program, and transportation. New fees include charges for rental of the Butterfly Garden room and special events admissions related to the Raices Program (\$12,300). Other fee adjustments include various increases for building, picnic shelter, auditorium rentals, and general park programs (\$101,000).

State transit operating assistance for FY 2005-06 is budgeted at \$16.664 million, which is the same as in FY 2004-05. The Adopted Budget includes the use of \$53.752 million for capitalized maintenance expense from the federal formula and fixed guideway grants. Operating revenues for Miami-Dade Transit are budgeted at \$103.216 million which includes revenue from increased services as a result of the People's Transportation Plan (PTP) and the \$0.25 increase that became effective in May 2005. The PTP one half-cent sales surtax will provide \$79.277 million for transit operations. The total FY 2005-06 PTP one half-cent sales surtax revenue is budgeted at \$167.773 million, which will provide funding for Capital projects, distribution to municipalities, and funding for PTP implementation based on the Pro forma from December 2004. The figures will be updated in December 2005. Non-operating revenues, including advertising, joint development, permits, and leasing fees are budgeted at \$5.44 million.

Several departments rely heavily on state and federal funding in their budgets. The adopted Department of Human Services (DHS) budget, for example, includes \$133.306 million in federal and state grants (66 percent of the total budget). Community Action Agency includes \$63.989 million in grants, which are 82 percent of the total budget. Grant revenues are for the most part budgeted at FY 2004-05 levels, or adjusted based on our most current information of likely state and federal funding scenarios. Because expenses have increased due to normal inflationary trends while grant revenues have remained the same, staff will review service level needs during the upcoming resource allocation process. The BCC will be provided with an update on state and federal funding as more information is available. As a general policy, unless specifically approved by the BCC, County funding is not substituted to continue state or federally funded programs for which funding has been reduced or eliminated.

The existing occupational license tax earmarked for economic activity is budgeted to generate \$4.062 million and will continue to be allocated to the Beacon Council. Pursuant to BCC action on June 7, 1994, eight percent of Beacon Council revenue from this source (\$325,000) will be transferred to the Metro-Miami Action Plan Trust for its economic development activities.

The E-911 telephone fee remains at the rate of \$0.50 per telephone line per month and will continue to fund E-911 operations and system maintenance.

## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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Additional non-appropriated funds (such as trust funds) are included in the audited financial statements. These funds are not included in the budget presentation because they are not appropriated by the BCC.

### **Transient Lodging and Food and Beverage Taxes**

Miami-Dade County collects and manages distribution of Convention Development Tax (CDT), Tourist Development Surtax (TDS), Tourist Development Tax (TDT), Professional Sports Franchise Facility Tax (PSFFT), and Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV). These taxes are levied on a combination of food and beverage sales and transient lodgings in Miami-Dade County. A more detailed description of resort taxes in effect throughout Miami-Dade County is contained in Appendix N of Volume 2.

Subsequent to the events of September 11, 2001, the tax revenue generated in Miami-Dade County in FY 2002-03 from CDT and TDS declined by 10.4 percent and 0.5 percent, respectively. In comparison to FY 2002-03, the FY 2003-04 actual collection of the aforementioned assessments grew by 16.8 percent in the case of CDT and by 16 percent for TDS. The revenue raised through these tariffs is expected to continue growing. In FY 2004-05, CDT revenue was 15.9 percent above the prior year level and 21.2 percent above FY 2000-01; TDS proceeds came in at 4.4 percent over the prior year and 21.6 percent above FY 2000-01}.

The FY 2002-03 TDT and PSFFT revenue declined 12.7 percent after September 2001. In FY 2003-04, both of these taxes recovered from the prior decline and grew 13 percent from FY 2003-04, and showed an increase of 27.6 percent in FY 2004-05 over the previous year. Overall TDT and PSFFT were 16 percent above the pre-September 11 level in FY 2004-05. The income generated by the FBTHDV was not affected as severely by the events of September 2001. In FY 2002-03, collection of this tax grew by 8.8 percent and another 19.6 percent growth was seen in FY 2003-04. In FY 2004-05, FBTHDV taxes generated a 9.1 percent over the previous year, ending 30.4 percent above the FY 2000-01 level.

The collections growth trend seen over the last two years is expected to continue for all of the taxes mentioned above through FY 2005-06 and FY 2006-07. In accordance with state law, FY 2005-06 budgeted revenues are at 95 percent of the estimated collections.

The CDT, budgeted at \$38.579 million in FY 2005-06, is a three percent transient lodging tax levied throughout the County, excluding Surfside and Bal Harbour. The tax proceeds are allocated (but not limited to) to the payment of bonds issued for the Performing Arts Center and land for the American Airlines Arena, to the operating subsidy for the American Airlines Arena, to the City of Miami Beach for operation of the Miami Beach Convention Center Complex, to the Performing Arts Center Trust for the operations of the Performing Arts Center, payments associated with the Miami Arena, and cultural programs, as allowable by state statutes. The County retains residual revenues for other CDT eligible uses.

Revenue generated from the two percent Tourist Development Surtax on food and beverage sales in hotels and motels is budgeted at \$5.11 million in FY 2005-06 and will be used for tourist and convention-related promotions and advertising by the Greater Miami Convention and Visitors Bureau.

The 1993 state legislature expanded the Tourist Development Surtax and enabled Miami-Dade County to impose an additional one percent tax on the sale of food and beverages by establishments with consumption-on-premises alcoholic beverage licenses and gross annual revenue exceeding \$400,000. Revenues are dedicated for programs assisting the homeless and victims of domestic violence. Establishments subject to the Tourist Development Surtax are excluded from the new tax. The FY 2005-06 budgeted revenue is \$11.695 million and will be allocated to homeless assistance programs (85 percent) and for the construction and operation of facilities providing domestic violence shelter and services (15 percent).

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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The TDT, a two percent transient lodging tax collected throughout the County except in Miami Beach, Bal Harbour, and Surfside, is budgeted at \$14.026 million in FY 2005-06. These funds are allocated to various cultural and tourism activities funded through Miami-Dade County Cultural Affairs Council and Tourist Development Council grant programs, and the Greater Miami Convention and Visitors Bureau, for advertising and promotion efforts, and to the City of Miami for sports and tourism promotion-related activities. The TDT also reimburses a portion of the costs of a BCC's legislative analysis effort.

The PSFFT is budgeted at \$6.995 million in FY 2005-06 and will continue to be used to pay debt service associated with various sports facilities, including the stadium at the Tennis Center at Crandon Park, the Orange Bowl, the Golf Club of Miami, the Miami Arena, the Crandon Park Golf Course, the Homestead Baseball Stadium, the Homestead Motorsports Complex, and the American Airlines Arena.

### **FY 2005-06 Multi-Year Capital Plan**

The FY 2005-06 Multi-Year Capital Resource Allocation Plan is \$2.468 billion, which is a 4 percent increase from the FY 2004-05 amount of \$2.373 billion. Unfunded projects are estimated at \$2.813 billion, which is a 59.3 percent decrease from the FY 2004-05 amount of \$6.908 billion due in large part to implementation of the Building Better Communities General Obligation Bond Program (BBC). Water and Sewer Department unfunded projects are not included and will be updated in FY 2006-07.

The Public Safety Strategic Area is budgeted at \$126.546 million and includes initiating planning and design of a new animal shelter, purchase of retherm units, planning and design of the new Children's Courthouse, purchase of a new mental health facility, purchase of a fire boat, renovations of several court facilities, and purchase of electronic control devices for all sworn personnel and mobile computing units for police cars. The Transportation Strategic Area is budgeted at \$1.338 billion and includes improvements to the airports, the Seaport, the Transit system, and several Public Works projects. The Recreation and Culture strategic area is budgeted at \$219.572 million and includes park improvements, including many BBC projects; new library construction; the Performing Arts Center; and improvements to Vizcaya and the Miami Museum of Science. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is budgeted at \$418.435 million and includes Water and Sewer improvements, Public Works neighborhood improvements, dredging of the Miami River, and unsafe structures demolitions. The Health and Human Services Strategic Area is budgeted at \$142.718 million and includes four Head Start Centers, affordable housing projects, and improvements to the Public Health Trust physical plant. The Economic Development Strategic Area is budgeted at \$1.499 million. The Enabling Strategies Strategic Area is budgeted at \$220.783 million and includes targeted technology improvements in Property Appraisal, Employee Relations, Procurement, and the Enterprise Technology Services Department. Funding is also included for Americans with Disabilities Act improvements, communications equipment, and improvements to buildings maintained by General Services Administration.

The FY 2005-06 countywide voted debt service millage remains at 0.285 mills. This millage rate will provide funding to pay principal and interest for the remainder of the 1972 Decade of Progress Bond Program (\$553.1 million), the 1982 Criminal Justice Facilities Bond Program (\$200 million), and the 1996 Safe Neighborhood Parks (SNP) Bond Program (\$200 million). The FY 2005-06 Fire District voted debt service millage which provides funding for the 1994 Fire District Special Obligation Bond Program (\$59 million) has been reduced to 0.052 mills from 0.069 mills. The associated 0.017 mills have been used to enhance the Fire District operating millage rate to provide funding for future capital infrastructure.

The Adopted Multi-Year Capital Plan has been developed hand-in-hand with other existing plans such as the Transportation Improvement Plan, the Comprehensive Development Master Plan, the People's Transportation Plan Pro-Forma, and the Community Development Block Grant Work Plan, if applicable.

## **FY 2005 – 06 Adopted Budget and Multi-Year Capital Plan**

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The FY 2005-06 Capital Outlay Reserve (COR) fund is \$74.161 million of new funding. Revenues to COR include a transfer from the Countywide General Fund of \$51.644 million, a transfer from the UMSA General Fund of \$8.835 million, and transfers from various proprietary funds. Expenditures in COR are spread across several strategic areas and include \$6.65 million for Judicial Administration projects, \$1.146 million for dredging of the Miami River, \$1.3 million for Americans with Disabilities projects, \$3.575 million for Elections departments facilities and equipment improvements, and \$2.602 million for Head Start Centers.

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County are irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

Projects in the Building Better Communities General Obligation Program are budgeted as scheduled in the workplan approved by the BCC on May 13, 2005.

The following capital financings have occurred or are planned for the current fiscal year or next fiscal year:

- Stormwater Utility Revenue Bonds, Series 2004 - \$75 million for paying the costs of certain additions, extensions, renovations and improvements to the County's stormwater system (November 2004)
- Solid Waste System Revenue Bonds, Series 2005 - \$50 million; of the aggregate amount, \$35 million will be used to provide a grant to the City of North Miami for closure and remediation of the Munisport Landfill; the balance will be used by the Solid Waste Department for landfill closure costs (March 2005)
- Aviation Revenue Refunding Bonds, Series 2003E Conversion – conversion to Tax-Exempt Auction Rate Bonds – Tax (35 days mode) for the \$139.705 million Series 2003E Bonds (April 2005)
- General Obligation Bonds (Parks Program), Series 2005 - \$58.53 million to finance park and recreation facilities; this is the sixth and final series under the Safe Neighborhood Parks Bond Program (June 2005)
- Subordinate Special Obligation Bonds, Series 2005 (Convention Development Bonds) - \$210 million – to finance Performing Arts Center costs and other cultural facilities throughout Miami-Dade County (June 2005)
- Extension of Aviation Commercial Paper Program for another 5-year period (July 2005)
- General Obligation Bonds (Building Better Communities Program(BBC)) - \$250 million to finance the first phase of the BBC Bond Program (July 2005)
- Aviation Port Authority Properties (PAP) Revenue Bonds, Series 2005 - \$600 million to finance airport expansion projects; rollout portion of the Commercial Paper Program and refunding of the various sub-series of the Aviation Series 1995 (August 2005)
- Sunshine State Financing Commission Loan – not to exceed \$60 million for the purpose of paying or reimbursing the County for the cost of acquiring certain capital equipment for the benefit of the Public Health Trust (\$55 million for capital expenditure relief) (August 2005)
- Sunshine State Financing Commission Loan – not to exceed \$60 million for the purpose of paying or reimbursing the County for the cost of acquiring certain capital equipment to benefit various County Departments, for the funding of projects including a new Enterprise Resource Planning System (ERP) – Water and Sewer/Aviation Infrastructure; Human Resources ERP project; Haulover Marina Improvements, Corrections Fire Equipment upgrades (August 2005)
- Sunshine State Financing Commission Loan – not to exceed \$75 million for the purpose of paying or reimbursing the County for the cost of improvements and construction of terminal facilities at the Dante B. Fascell Port of Miami-Dade (August 2005)

## **2005 – 2006 Proposed Resource Allocation and Multi-Year Capital Plan**

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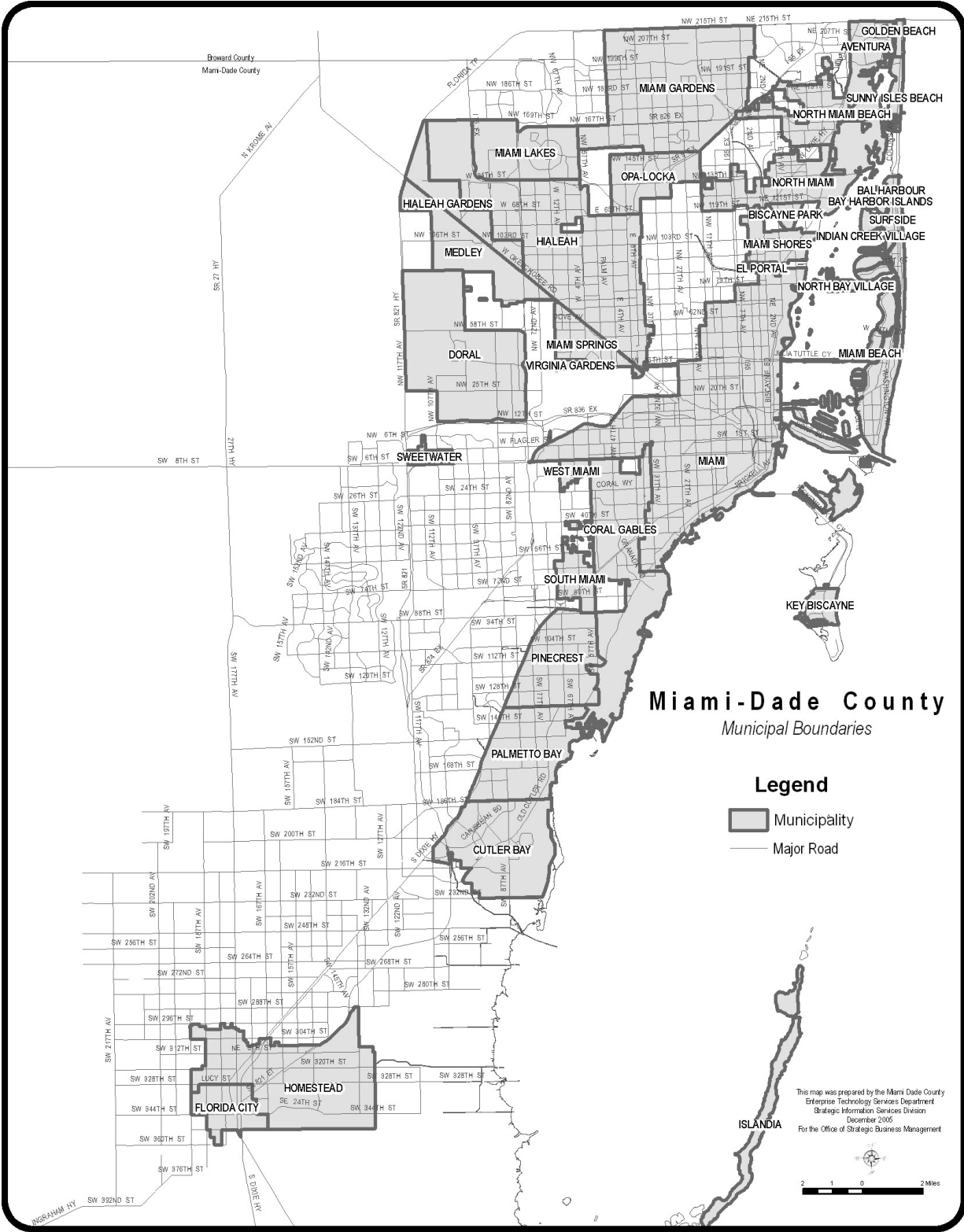
- Public Facilities Revenue and Revenue Refunding Bonds (Jackson Health System), Series 2005 – not to exceed \$300 million to pay or reimburse the Public Health Trust (PHT) for the cost of certain additions to healthcare facilities and to refund all of the outstanding PHT revenue bonds (September 2005)
- Water and Sewer Revenue Refunding Bonds, Series 2005 - \$325 million to refund the callable Water and Sewer Series 1995 Bonds (September 2005)
- Sunshine State Financing Commission Loan - \$5.8 million for the purpose of paying or reimbursing the County for the next phase of cost of constructing certain capital infrastructure improvements for the Naranja Lakes Community Redevelopment Agency (October 2005)
- Public Service Tax Revenue Bonds (UMSA Public Improvements), Series 2005 - \$30 million to pay for the costs of certain capital projects included as part of the County's Quality Neighborhood Initiative Program (January 2006)
- Transit System Surtax Special Obligation Revenue Bonds, Series 2005 - \$150 million first series of transit bonds, supported by the People's Transportation Tax, to finance Public Works projects within the People's Transportation Plan (December 2005-January 2006)
- Aviation Port Authority Properties (PAP) Revenue Bonds, Series 2006 - \$600 million to finance airport expansion projects and rollout portion of the Commercial Paper Program (May 2006)
- Subordinate Special Obligation Bonds (CDT), Series 2006 – Approximately \$30 million to finance portion of a baseball stadium (Summer 2005)
- Professional Sports Tax Special Obligation Revenue Bonds, Series 2006 – Approximately, \$48 million to finance portion of a baseball stadium (Summer 2006)
- Capital Asset Acquisition Special Obligation Bonds - \$75 million – to fund the purchase, acquisition and improvement of certain capital asset of the County, including \$30 million for the benefit of the Public Health Trust) (September 2006)
- Purchase and build-out of the Overtown Transit Village (\$159 million), Fire District Capital Improvements (\$22.6 million), purchase of a fifth Fire Rescue Helicopter (\$8 million), and purchase and build-out of a new facility for the General Services Construction Management and Renovation trade shops (\$9.4 million)

For presentation purposes in the Capital Resource Allocation Plan, for ongoing, yearly projects prior year revenues that were expended are not shown to avoid artificially inflating the overall capital budget by showing cumulative expenditures that have already been completed.

Volume 3 to this document contains detailed information on all of the County's outstanding debt at the time of publication.

Some projects included in the Proposed Multi-Year Capital Plan may be constructed using miscellaneous contracts. Projects will be implemented through various competitive processes to acquire traditional design-bid, design-build, construction manager at risk, or miscellaneous environmental remediation services.

Readers of this document are invited to share their comments, suggestions, or criticisms to the Office of the County Manager, 111 N.W. First Street, Suite 2210, Miami, Florida 33128, by sending an email to [Budget@miamidade.gov](mailto:Budget@miamidade.gov), or by calling the Answer Center. The Answer Center's phone number is 311.









# **FIVE-YEAR FINANCIAL OUTLOOK**



# Five-Year Financial Outlook

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## Executive Summary

The Five-Year Financial Outlook helps us to assess future financial conditions that may require special attention or focus. We may identify areas of weakness that may necessitate near- or long-term corrections and/or areas of strength that would allow for strategic decisions as to the way we allocate our resources. This report discloses financial forecasts for all four County operating jurisdictions, which rely on property tax support: the Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire and Rescue Service District, and the Library System. In addition, the plan includes information related to certain proprietary operations such as Aviation, Seaport, Solid Waste Management, Water and Sewer, Housing, and Transit.

This year, for the first time, we have incorporated, as part of our major proprietary section, housing-related issues and possible operational and legislative strategies that may have to be considered to mitigate the adverse consequences of the extraordinary increases in property values on affordable housing. To the extent possible, this document presents to the reader a financial snapshot of the issues affecting proprietary departments that are at the forefront of County service delivery, and to the extent possible, remedial actions that may be required in the short and/or medium term. As it pertains to general fund supported departments, financial outlooks are generated through an incremental/inflationary methodology using current year service levels as the baseline for projections. However, with the approval of the Miami-Dade County Strategic Plan by the Board of County Commissioners, we have a planning tool that is helping us develop a rational approach when forecasting County services beyond those currently provided to our community. Therefore, although an incremental/inflationary approach is still used in this report to quantify current fiscal trends and baselines, under the section “Strategically Targeted UMSA and Countywide Service Improvements” we advance and quantify requirements should potential service improvements consistent with the Strategic Plan be implemented.

Overall, County government is in good fiscal condition and, assuming reasonable future financial and budgetary policy decisions, should remain so. Revenue streams such as sales tax and State revenue sharing have shown positive growth trends in line with prior historical behavior. In addition, tourist taxes are finally recuperating from the overall economic slowdown and the events of September 11. Final tax roll growth for calendar years 2004 and 2005 showed extraordinary increase of 13.4 percent and 18.7 percent, respectively. It is assumed that the roll will grow by twelve percent in FY 2006-07, ten percent in FY 2007-08, eight percent in FY 2008-09, and seven percent in FY 2009-10. The FY 2004-05 year-end General Fund fund balance experienced remarkable improvements when compared to FY 2003-04 year-end results. The establishment and continuing funding of the Countywide and UMSA Emergency Contingency Reserves will further strengthen our fiscal outlook and credit ratings. Self-Insurance Trust funds balances are trending up as a result of aggressive remedial actions implemented last year. Intradepartmental transfers and one-time revenues previously used as a mechanism to reduce budgetary pressures on the General Fund have been eliminated.

However, areas of concern still remain. Such is the case with incorporation, and its impact on the remaining Unincorporated Municipal Service Area, and the extensive list of operating service needs not currently being met by our present levels of service. The County will continue to be affected by unexpected events

## Five-Year Financial Outlook

and legislation which may have, when combined, a significant impact on the overall County budget, such as potential increases in Medicaid costs, reduced availability of trust funds which have been used to mitigate police overtime, higher than historical loss in ad valorem revenues due to successful property value challenges through the Value Adjustment Board, and looming increases in the County's contribution to the State's retirement fund. Pending legislation regarding tax-relief to property owners will further increase the overall pressure on current County resources if approved. Departments such as Solid Waste Management and Water and Sewer, which provide direct services to most of our residents, are experiencing enormous financial challenges as a result of increasing fuel and maintenance costs, cost of living adjustments, debt service requirements, and major capital renewal and replacement needs. These issues need to be addressed immediately. Although departmental flexible cash reserves have been used in the past to keep up with budgetary requirements, these reserves have been significantly reduced. Future fee and/or operational adjustments may be required to guarantee a strong fiscal outlook for both departments. Revenue projections have been adjusted to include the elimination of the Water and Sewer Department's equity return payment to the Countywide General Fund. The Aviation and Seaport departments are confronted with massive capital infrastructure plans required to better the delivery of services to their customers and at the same time are being challenged in their day-to-day operations by issues brought by new legislative mandates regarding security activities. The County continues to play a very active role in resolving projected operational challenges at the Public Health Trust (PHT) resulting from increasing indigent care costs and capital investment requirements. In this five year outlook, we assess the possibility of assuming some expenses currently funded by PHT. Finally, approved adjustments to the General Fund Maintenance of Effort (MOE) contribution to support our public transit system operations have been incorporated in our projections.

Careful analysis of each of the taxing jurisdictions under the authority of the Board of County Commissioners (BCC) indicates that in the next five years, the County will continue to face a familiar conflicting scenario - how to provide increasing levels of service within a limited pool of available resources. This report takes a close look at the historical revenue and expenditure trends, future planned service expansions, and other operational assumptions that need to be taken into consideration as we look into the future.

In general, over the next five years, all four taxing jurisdictions show positive fiscal outlooks. Countywide operations are forecasted to generate surpluses as early as FY 2006-07, in part fueled by the performance of the property tax roll. Such is not the case with the UMSA operations, where less dependency on property tax revenue and increasing police costs are forecasted to generate funding gaps starting in FY 2007-08. Projections for the Fire Rescue and Library districts have been adjusted to reflect budgetary requirements as result of enhanced service improvements driven by their aggressive capital infrastructure plans. Overall expenditure levels (for all four taxing jurisdictions) have also been adjusted to incorporate optimal levels of year-end fund balances (carryover) to reach a "best practice" fiscal scenario. This particular strategy tends to increase the baseline funding gaps which may exist between operating revenues and expenditures but it provides the reader with a clear picture of the challenges faced by the County. Funding strategies to manage these forecasted operational challenges (where applicable) can be comprised of pursuing additional revenues and/or continuing our aggressive campaign to realize operational efficiencies including a comprehensive prioritization assessment of the services we deliver within the goals and objectives dictated by the County's Strategic Plan. These strategies, however, will not systematically address all unmet needs identified by our departments. Under the section "Strategically Targeted UMSA and Countywide Service Improvements" the reader is given the chance to appreciate the

## Five-Year Financial Outlook

magnitude and nature of some of the operational unmet needs identified by the departments and the estimated resources required to satisfy them.

Furthermore, as part of the “Financial Outlook Summary Charts” provided in this report (see page 57), we have incorporated the estimated cost of additional funding requirements (including departmental operating unmet needs) that will exert fiscal pressures to any surpluses or funding gaps identified as part of the revenue/expenditure reconciliation.

## ***Assumptions***

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### **Millage Rates**

The Five-Year Financial Outlook will assume that the existing operating millages for all four taxing jurisdictions will remain at the FY 2005-06 Adopted Budget levels for the next five years.

### **Tax Roll Growth**

Tax, roll is expected to grow at twelve percent in FY 2006-07, ten percent in FY 2007-08, eight percent in FY 2008-09 and seven percent in FY 2009-10.

### **Inflation**

Inflation is expected to stay below three percent over the next five years.

<b><u>Fiscal Year</u></b>	<b><u>Inflation Adjustment</u></b>
2006	2.2 percent
2007	2.2 percent
2008	2.2 percent
2009	2.2 percent
2010	2.2 percent

*Source: Congressional Budget Office*

### **Incorporation**

FY 2006-07 includes the impact to UMSA of the most recent incorporation: Culter Bay. Other incorporations occurring within the time frame of this forecast are expected to have a substantially small fiscal impact.

### **Service Levels**

As part of the forecast exercise, it is assumed that current levels of service are maintained for the next five years except for additional facilities programmed to come on-line.

### **Transit Growth**

General Fund support to the Miami-Dade Transit Department is set according to Ordinance 05-148.

### **New Facilities**

For the Fire and Rescue District and Library System, new facilities completed within the time frame of this plan will be provided with full operational resources.

### **Carryover**

A carryover (year-end fund balance) goal of seven percent of estimated operating revenues is assumed for UMSA, the Library System, and the Fire and Rescue Service District. For the countywide area a carryover goal of five percent (excluding the Emergency Contingency Reserve) is assumed.

## Five-Year Financial Outlook

### **One-Time Revenues**

This Financial Outlook does not include the systemic use of one-time revenues for ongoing expenditures.

### **Salary Expense**

For FY 2006-07 a cost of living adjustment (COLA) of two percent is assumed; through FY 2008-09, a three percent annual COLA is incorporated. Average merit increases are expected at three percent through FY 2009-10. The Financial Outlook also includes an escalating retirement rate increase to historical levels from FY 2006-07 through FY 2009-10.

### **Health Insurance Costs**

Health Insurance costs are expected to increase by ten percent per year through FY 2009-10.

### **Unmet Needs**

The “Strategically Targeted UMSA and Countywide Service Improvement” section of this document provides a list of potential departmental improvements to better the service delivery to the community. The additional resources required to implement these initiatives are not part of the baseline expenditures shown in the expenditure forecast section of this document. Also included as part of the “Financial Outlook Summary Charts” page 57, are additional unfunded adjustments under consideration, such as additional UMSA reserves, a new Capital Outlay Reserve Fund for Renewal and Replacement, and additional support to the Public Health Trust.

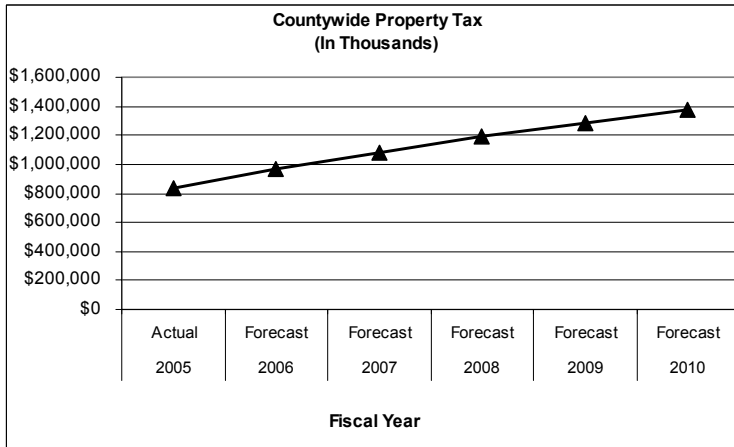
### **Contingency Reserve**

For the next five years, it is assumed that the equivalent of 0.105 mills of countywide property taxes continues to be dedicated to establish an unappropriated Emergency Contingency Reserve to enhance the County’s ability to respond to emergencies and to help strengthen the County’s fiscal condition as it pertains to credit-rating agency reviews. This reserve is expected to increase to over \$100 million by FY 2008-09 based on the expected growth in property assessment rolls. On September 22, 2005, the Board of County Commissioners (BCC) adopted the budget for FY 2005-06 that continues to build up this reserve. Furthermore, the BCC approved a similar reserve in the UMSA General Fund (\$1 million). As a part of our assumptions, it is expected that in subsequent years the BCC will adopt similar strategies regarding this Emergency Contingency Reserve for the Countywide and UMSA General Fund.

## Revenue Forecast

### COUNTYWIDE

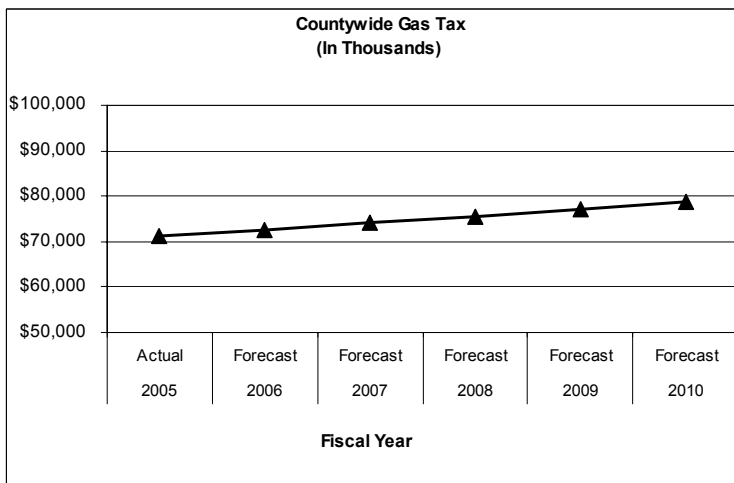
#### Property Taxes



**Description:** Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

**Growth:** Tax roll is expected to grow 12 percent in FY 2006-07, 10 percent in FY 2007-08, 8 percent FY 2008-09, and 7 percent in 2009-10.

#### Gas Tax



**Description:** Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

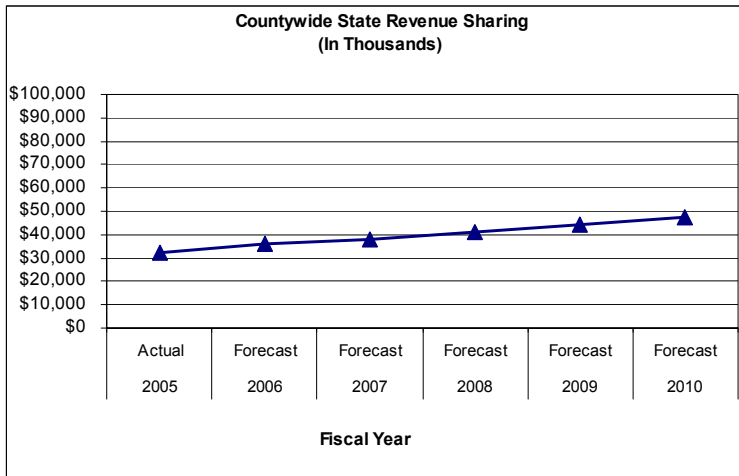
**Growth:** Two percent per year.

**Comments:** Revenues include only Miami-Dade County's portion of total revenues.



## Five-Year Financial Outlook

### State Revenue Sharing

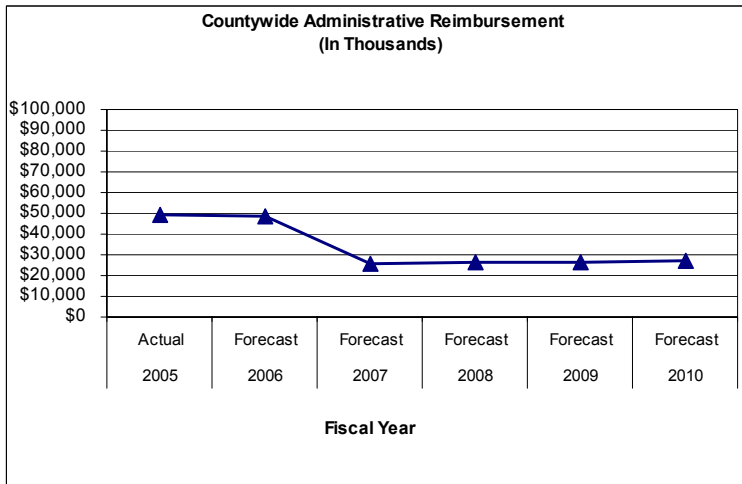


**Description:** At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.25 percent of State sales tax collections. Effective July 2004, sales tax percentage was reduced to 2.044 based on new State legislation.

**Growth:** 5.64 to 8.12 percent per year.

**Comments:** Net of debt service adjustments.

### Administrative Reimbursement



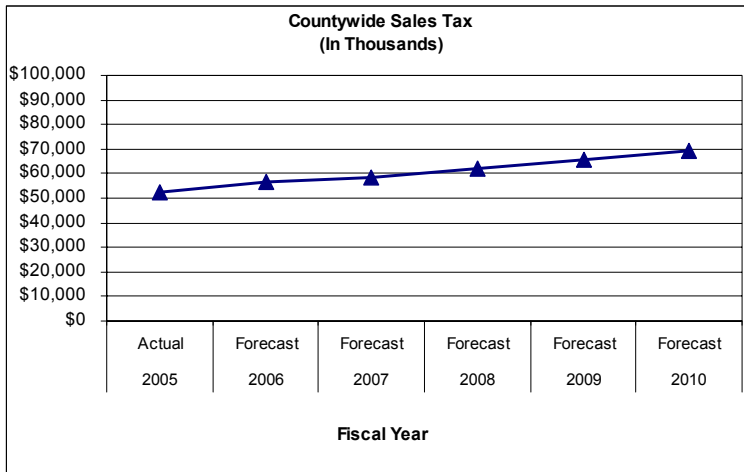
**Description:** Comprised of payments from proprietary operations towards County overhead.

**Growth:** One percent per year.

**Comments:** The Water and Sewer equity contribution has been eliminated as of the third quarter of FY 2005-06.

## Five-Year Financial Outlook

### Sales Tax



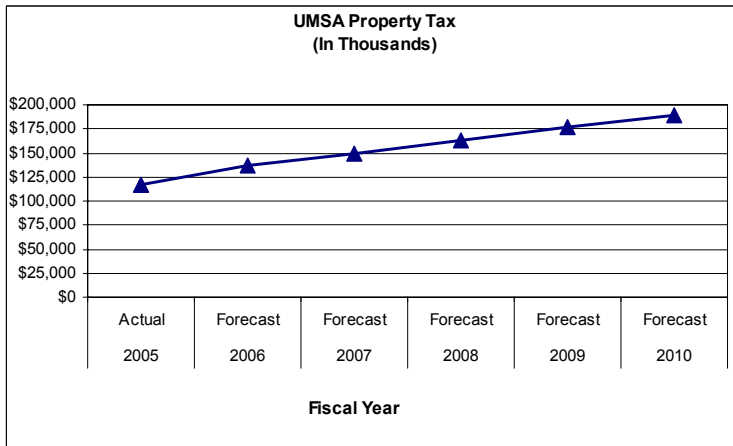
**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

**Growth:** 3.72 to 5.85 percent per year.

**Comments:** Includes impact of Article V legislation and current incorporations.

### UMSA

#### Property Taxes

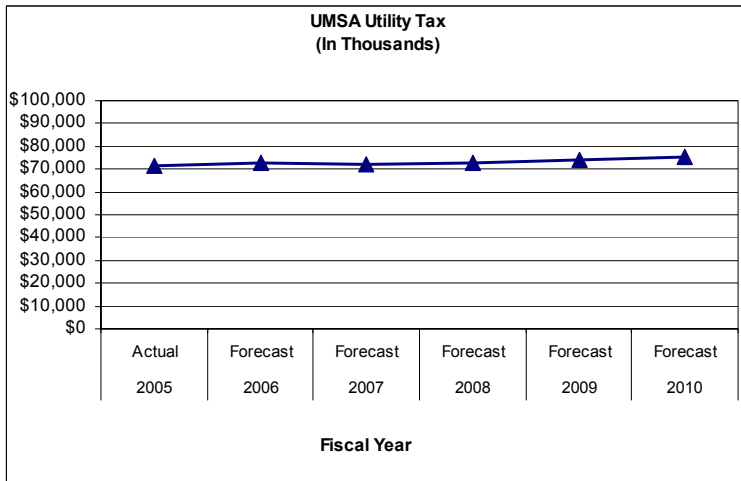


**Description:** Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

**Growth:** Tax roll is expected to grow 12 percent in FY 2006-07, 10 percent in FY 2007-08, 8 percent FY 2008-09, and 7 percent in 2009-10.

## Five-Year Financial Outlook

### Utility Tax

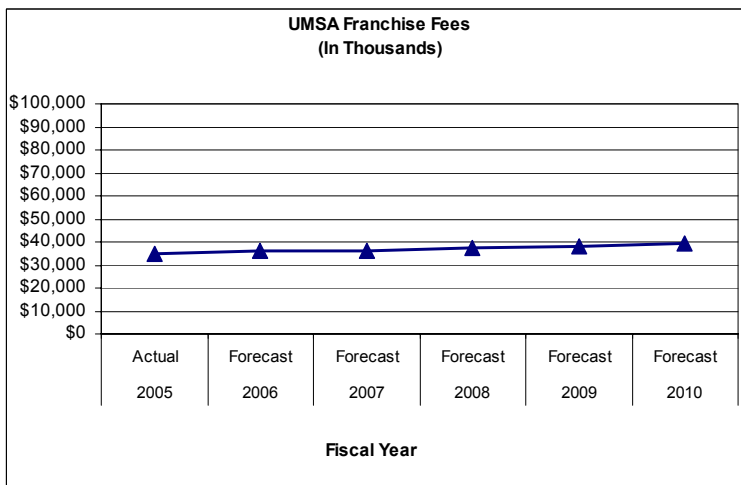


**Description:** Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

**Growth:** 1.5 percent per year.

**Comments:** Revenues are considered 100 percent UMSA.

### Franchise Fees

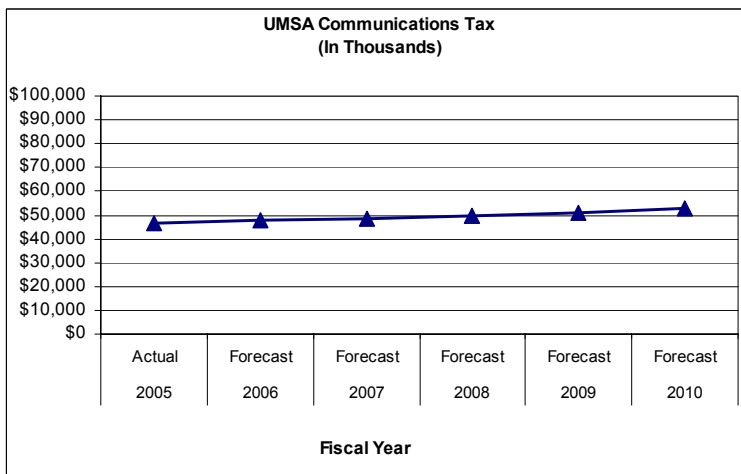


**Description:** Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

**Growth:** Three percent per year.

**Comments:** Includes impact of incorporation.

### Communications Tax



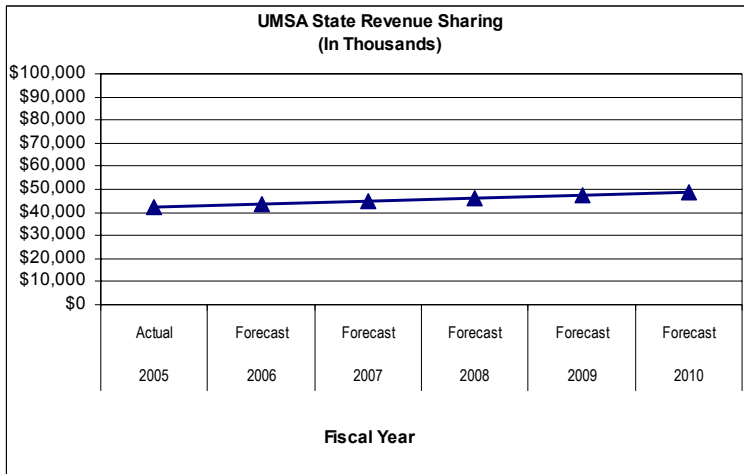
**Description:** Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

**Growth:** Three percent per year.

**Comments:** Revenues are considered 100 percent UMSA.

## Five-Year Financial Outlook

### State Revenue Sharing

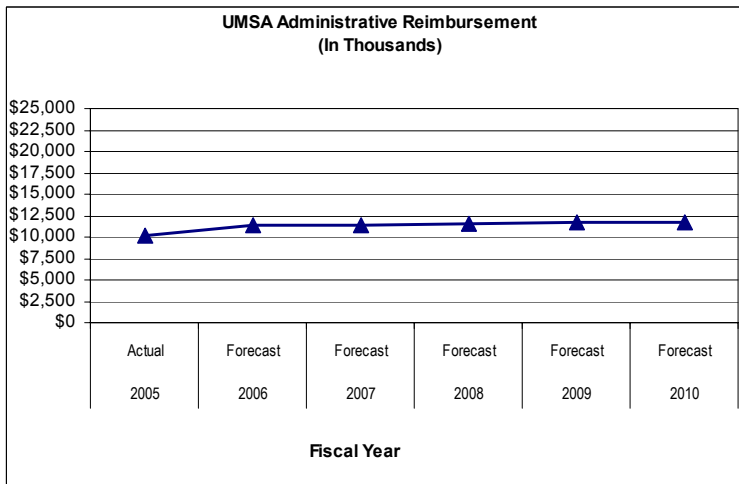


Description: At the State level, the Municipal Revenue Sharing Trust Fund is made up of 1.0715 percent of sales and use tax collections, net collections of the one-cent municipal fuel tax, and 12.5 percent of decal fee collections. Effective July 1, 2004 the sales and use tax percentage was increased to 1.3409 based on new State legislation.

Growth: Three percent per year.

Comments: Includes impact of Article V legislation.

### Administrative Reimbursement



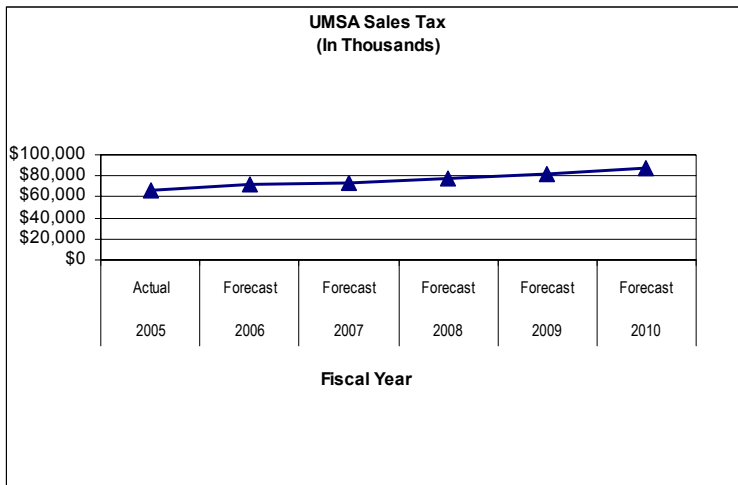
Description: Comprised of payments from proprietary operations towards County overhead.

Growth: One percent per year.

Comments: Does not include revenues from the Water and Sewer equity return contribution to the County.

## Five-Year Financial Outlook

### Sales Tax



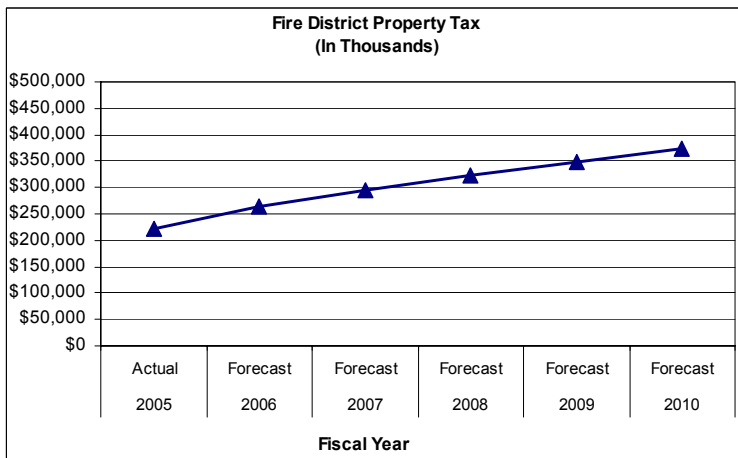
**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

**Growth:** 4 to 5.85 percent per year.

**Comments:** Includes impact of Article V legislation.

### FIRE DISTRICT

#### Property Taxes



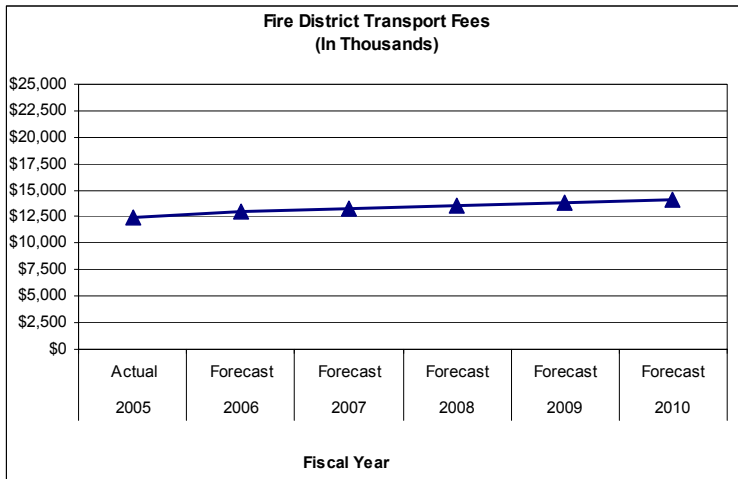
**Description:** Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

**Growth:** Tax roll expected to grow 12 percent in FY 2006-07, 10 percent in FY 2007-08, 8 percent in FY 2008-09, and 7 percent in FY 2009-10.

**Comments:** Component of the State-defined ten mill County operating cap.

## Five-Year Financial Outlook

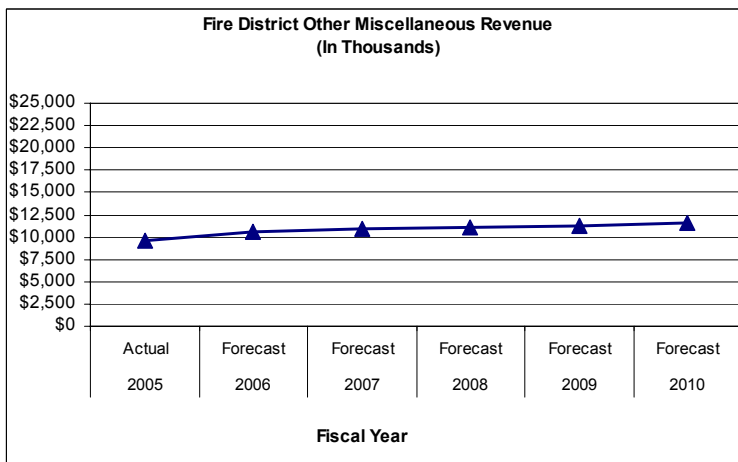
### Transport Fees



Description: Fees charged to individuals transported by Fire Rescue units.

Growth: Two percent per year.

### Other Miscellaneous



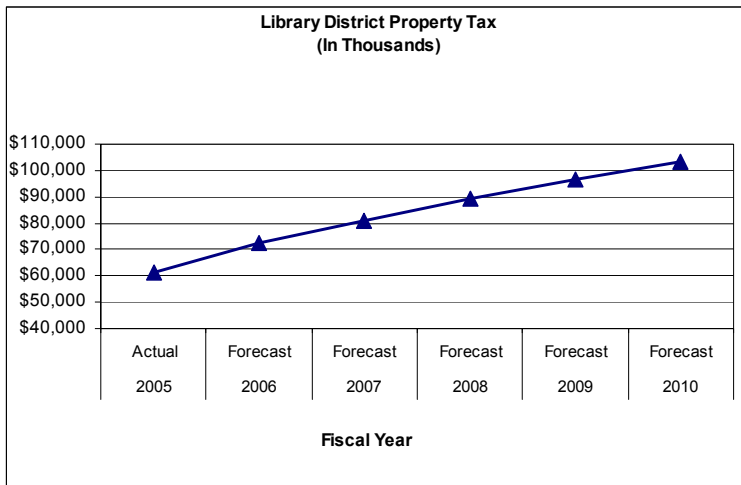
Description: Includes plans reviews and inspection service charges.

Growth: Two percent per year.

## Five-Year Financial Outlook

### LIBRARY DISTRICT

#### Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

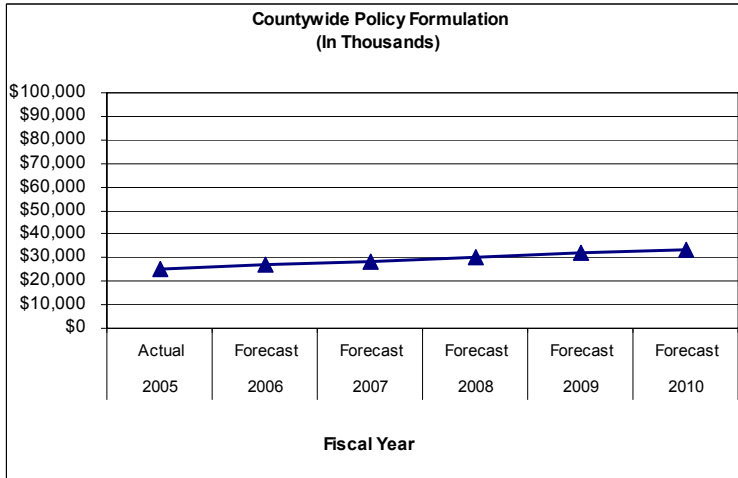
Growth: Tax roll expected to grow 12 percent in FY 2006-07, 10 percent in FY 2007-08, 8 percent FY 2008-09, and 7 percent in 2009-10.

Comments: Part of the State-defined ten mill County operating cap.

## Expenditure Forecast

### COUNTYWIDE

#### Policy Formulation

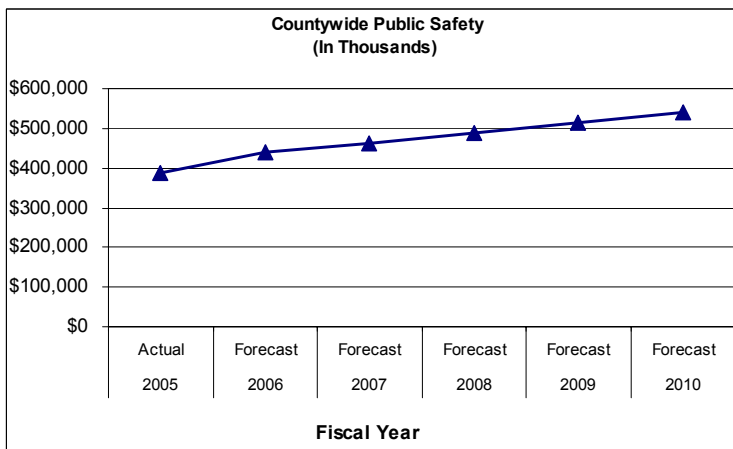


**Description:** Consists of the Office of the Mayor, Board of County Commissioners and Commission Auditor, County Attorney's Office, County Manager's Office, Executive Policy Support, and Dade Delegation.

**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on county's inflationary rate.

#### Public Safety



**Description:** Consists of Police, Animal Services, Juvenile Services, Courts, Legal Aid, Independent Review Panel, Corrections, Fire Rescue, Office of Emergency Management, and Medical Examiner.

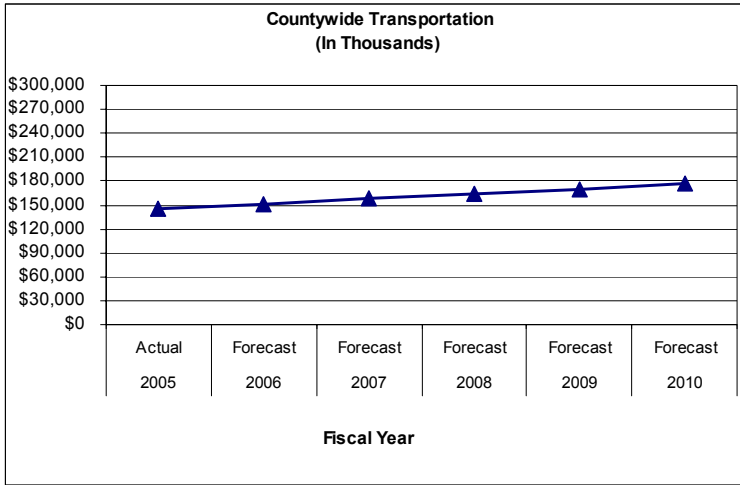
**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on county's inflationary rate and adjustments.



## Five-Year Financial Outlook

### Transportation

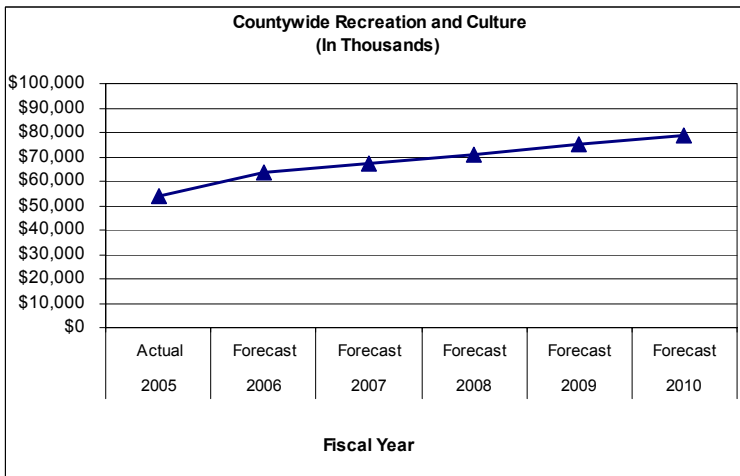


Description: Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Growth: Between 3.6 percent and 4.8 percent (per year).

Comments: Growth affected by Transit maintenance of effort and the county's inflationary rate.

### Recreation and Culture



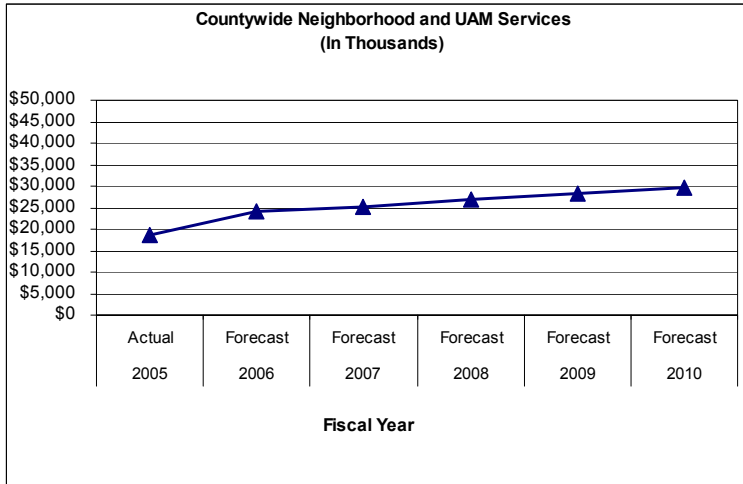
Description: Consists of Park and Recreation and the Department of Cultural Affairs.

Growth: Between 5.1 percent and 6 percent (per year).

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Neighborhood and Unincorporated Area Municipal (UAM) Services

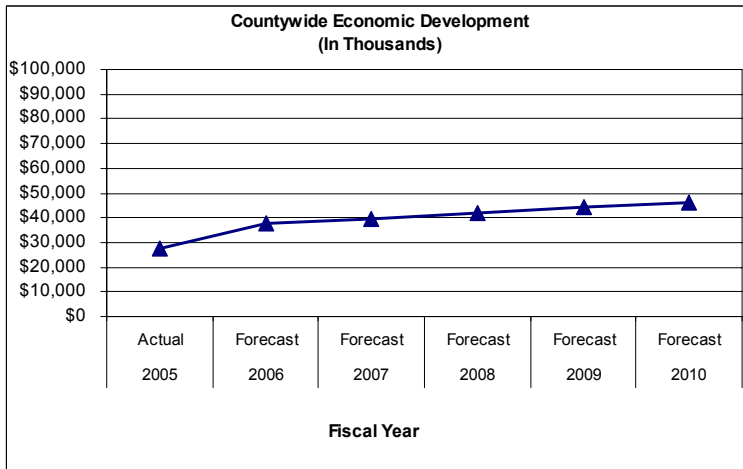


**Description:** Consists of Planning and Zoning, Public Works, and Team Metro.

**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on the county's inflationary rates.

### Economic Development



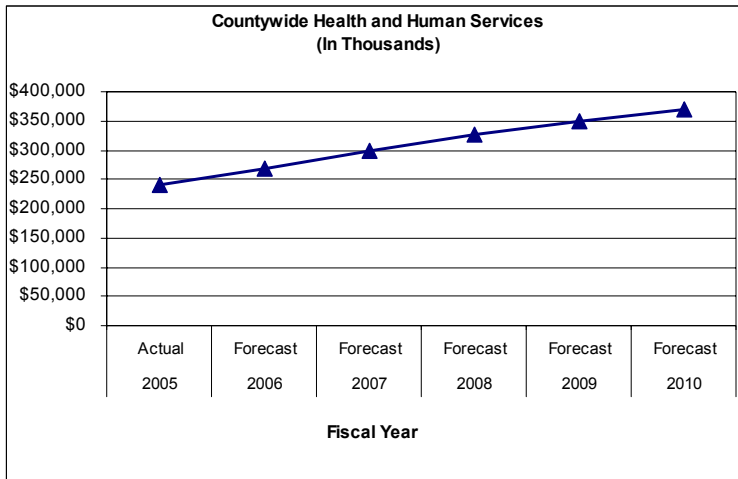
**Description:** Consists of the Office of Community and Economic Development, Empowerment Zone, International Trade Consortium, Metro-Miami Action Plan, and Urban Economic Revitalization Task Force.

**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Health and Human Services

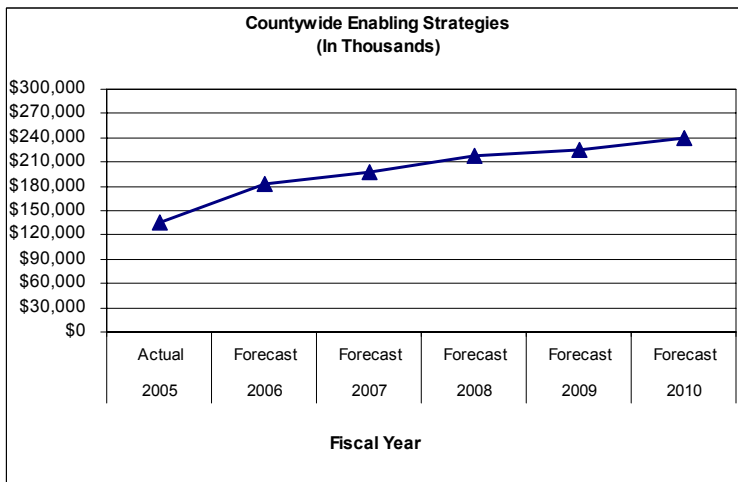


**Description:** Consists of the Public Health Trust (PHT), Human Services, Community Action Agency, Countywide Health Care Planning, and Community Relations.

**Growth:** Between 6 percent and 11.3 percent (per year).

**Comments:** Growth affected by PHT Maintenance of Effort, Human Services Department increased expenditures, and the county's inflationary rate.

### Enabling Strategies



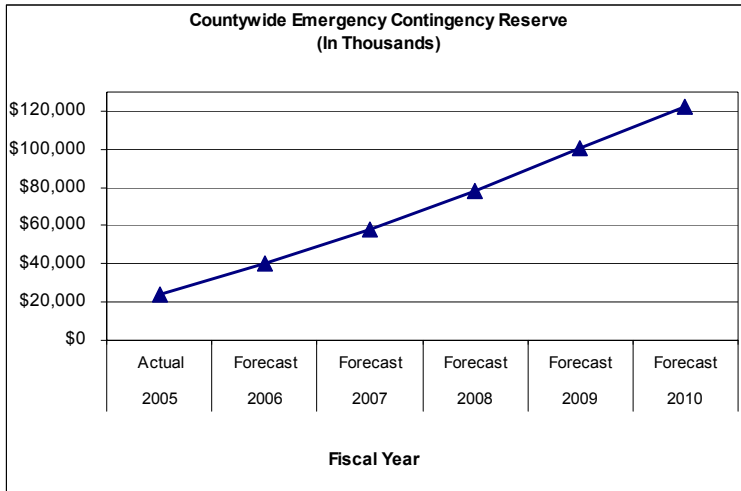
**Description:** Consists of Audit and Management Services, Agenda Coordination, Business Development, Employee Relations, Fair Employment Practices, Office of Strategic Business Management, Procurement Management, the Chief Information Officer, Communications, Enterprise Technology Services Department, Elections, Ethics Commission, Inspector General, General Services Administration, OCI and Property Appraisal.

**Growth:** Between 3.2 percent and 10.1 percent (per year).

**Comments:** Growth based on the county's inflationary rate, increase in general fund support to the Business Development and OCI Departments in lieu of the Capital Working Fund; FY 2005-06 reflects estimated withdrawals from reserves to cover separation costs, cost of living increases, wage adjustments, etc., prior to distribution to affected departments.

## Five-Year Financial Outlook

### Emergency Contingency Reserve

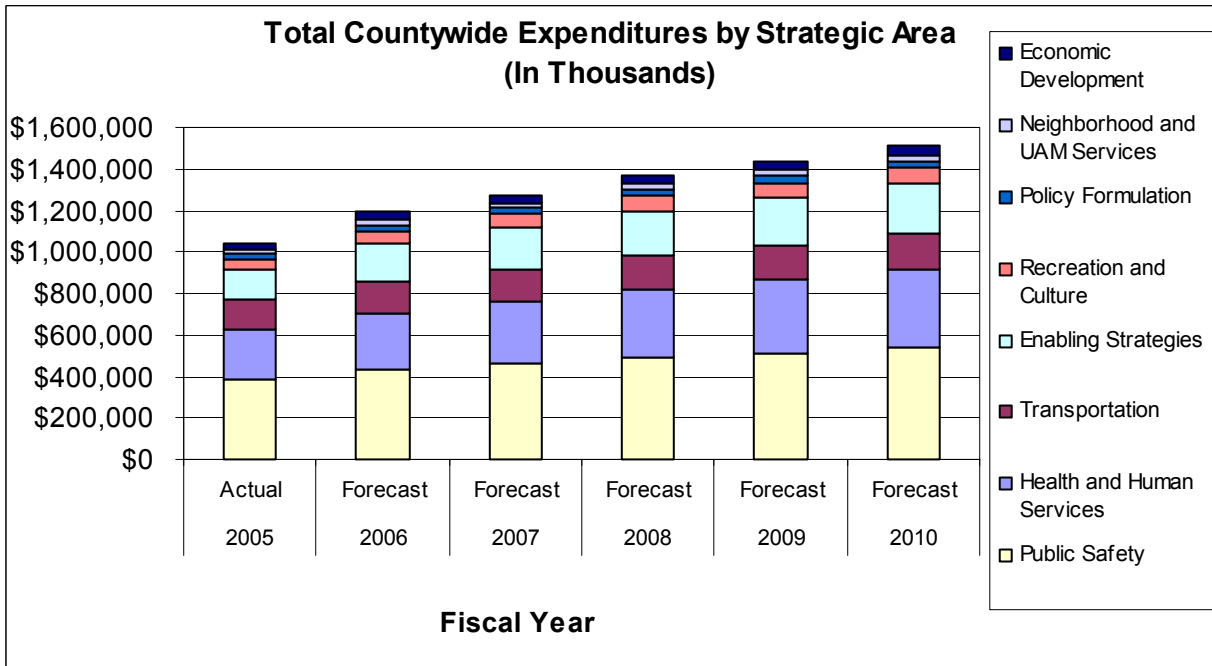


**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews from a transfer of revenues equivalent to 0.105 mills in the countywide area.

**Growth:** Equivalent to 0.105 mills in the countywide area.

**Comments:** Plan assumes that BCC will adopt current strategy through FY 2009-10.

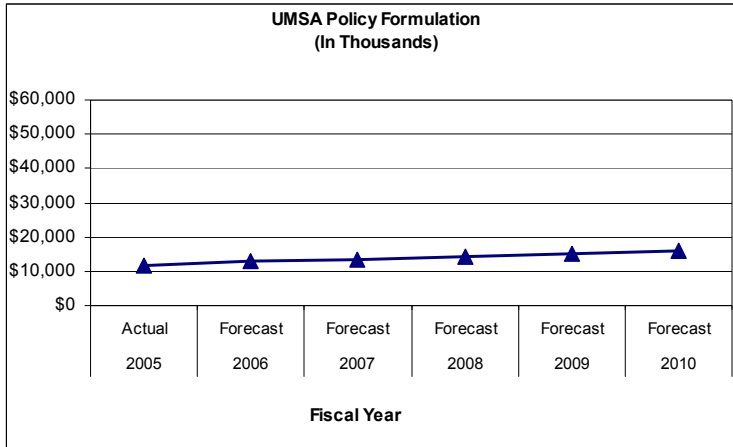
### Total Countywide Expenditures by Strategic Area



## Five-Year Financial Outlook

### UMSA

#### Policy Formulation

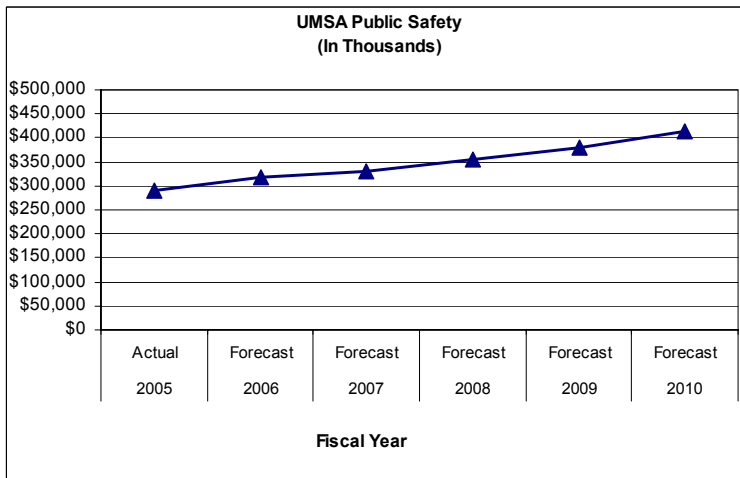


**Description:** Consists of the Office of the Mayor, Board of County Commissioners, County Attorney's Office, and the County Manager's Office.

**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on the county's inflationary rate.

#### Public Safety

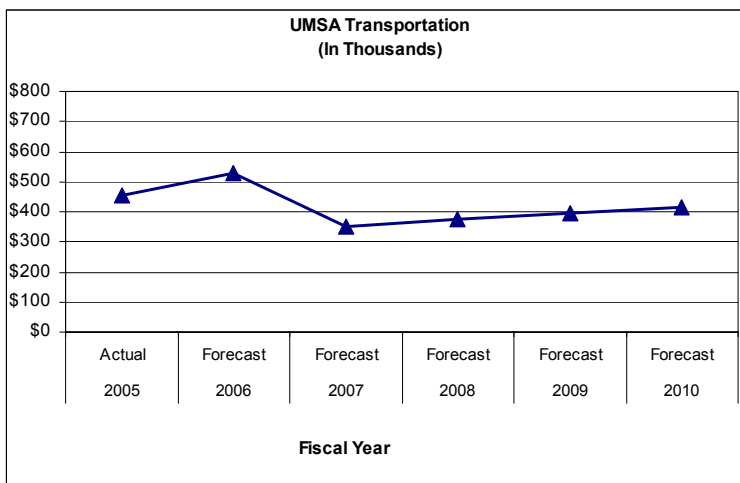


**Description:** Consists of Police and Clerk of the Board.

**Growth:** Between 3.5 percent and 8.6 percent (per year).

**Comments:** Growth based on the county's inflationary rate. Includes impact of Cutler Bay's incorporation.

#### Transportation



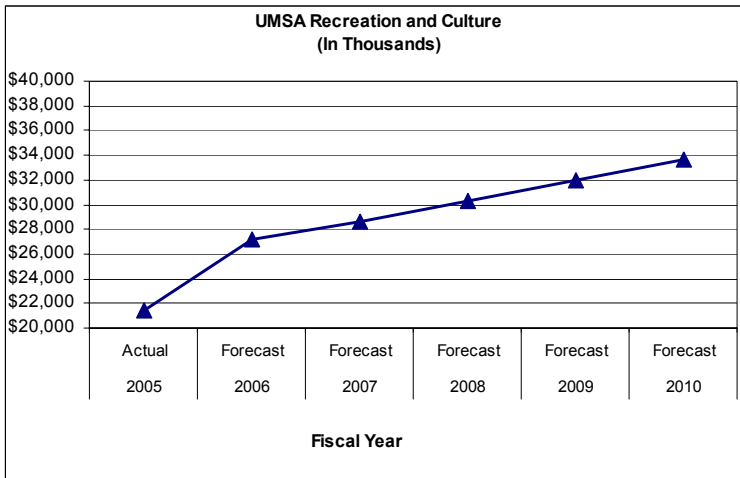
**Description:** Public Works

**Growth:** Between 5.1 percent and 6 percent (per year).

**Comments:** Growth based on the county's inflationary rate. Includes impact of Cutler Bay's incorporation.

## Five-Year Financial Outlook

### Recreation and Culture

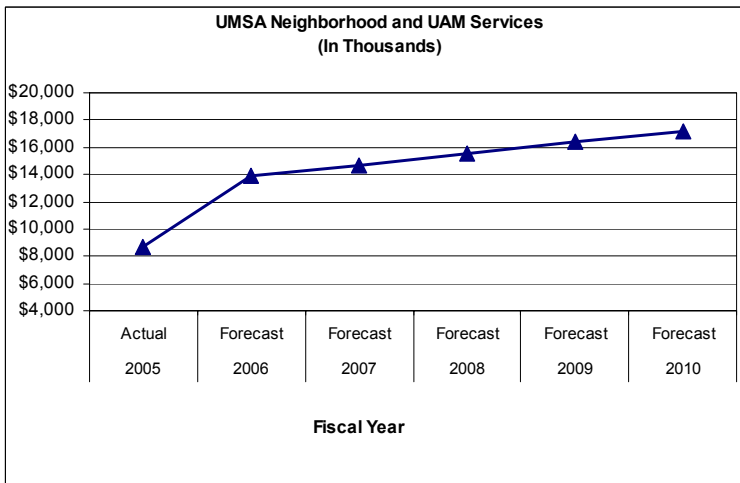


Description: Park and Recreation

Growth: Between 5.1 percent and 6 percent (per year).

Comments: Growth based on the county's inflationary rate.

### Neighborhood and UAM Services



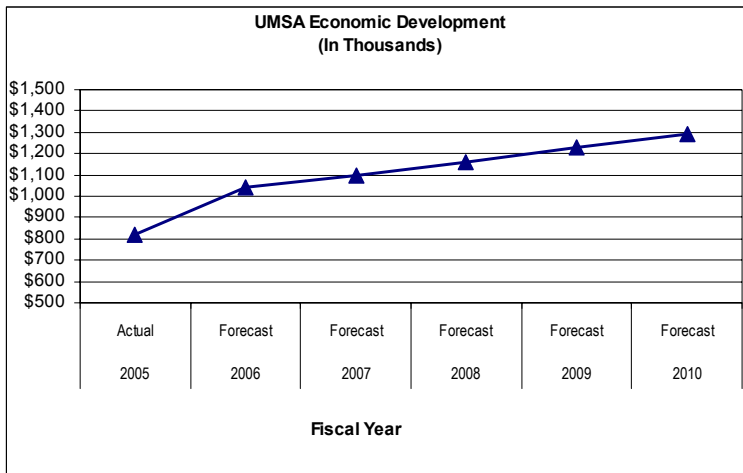
Description: Consists of Planning and Zoning, Public Works, Solid Waste Management, and Team Metro.

Growth: Between 5.1 percent and 6 percent (per year).

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Economic Development

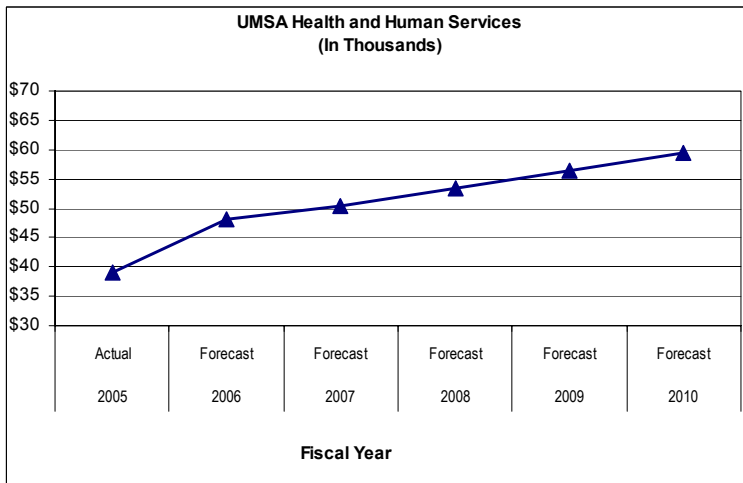


Description: Office of Community and Economic Development

Growth: Between 5.1 percent and 6 percent (per year).

Comments: Growth based on the county's inflationary rate.

### Health and Human Services



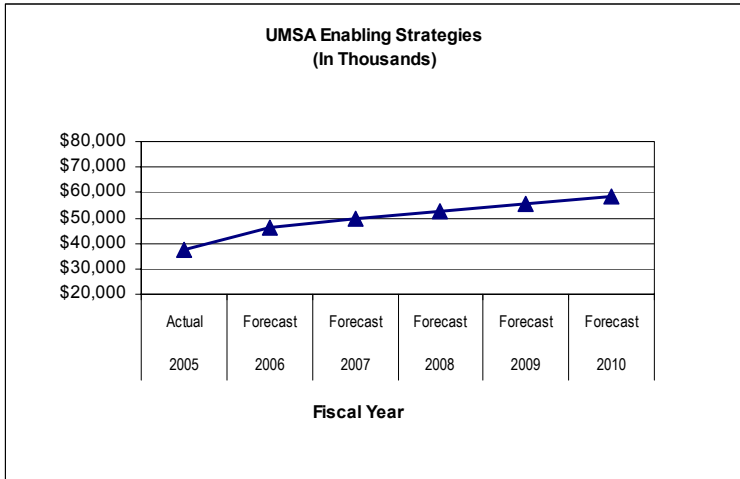
Description: Consists of Non-departmental Health and Human Services appropriations.

Growth: Between 5.1 percent and 6 percent (per year).

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Enabling Strategies

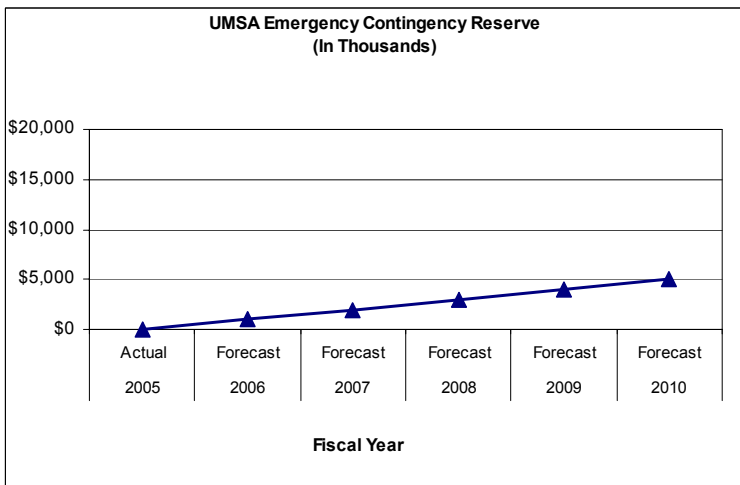


**Description:** Consists of Audit and Management Services, Agenda Coordination, Employee Relations, Fair Employment Practices, Office of Strategic Business Management, Chief Information Officer, Communications, Enterprise Technology Services Department, General Services Administration, Procurement Management and Business Development.

**Growth:** Between 5.1 percent and 7.8 percent (per year).

**Comments:** Growth based on the county's inflationary rate.

### Emergency Contingency Reserve



**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

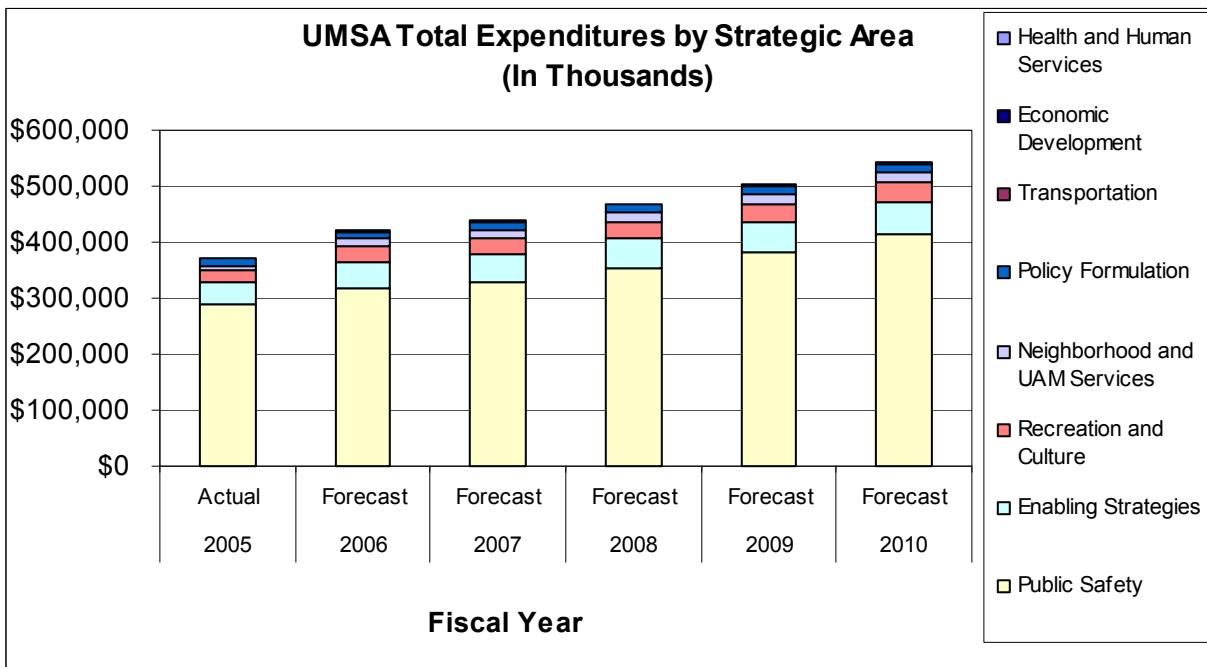
**Growth:** \$1million per year.

**Comments:** Plan assumes that BCC will adopt current strategy through FY 2009-10.



## Five-Year Financial Outlook

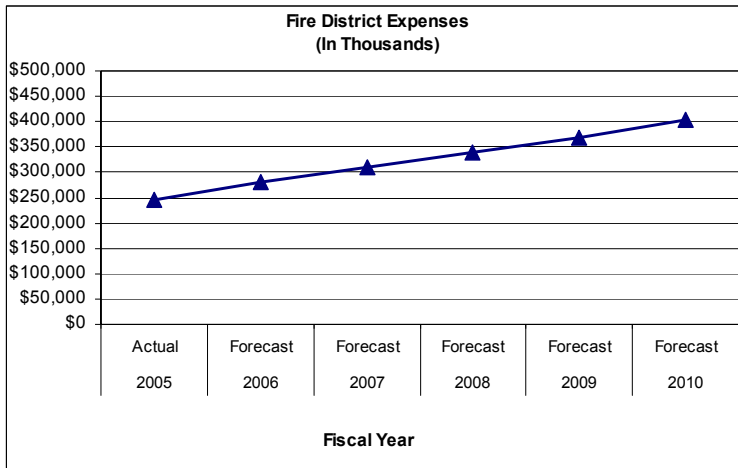
### Total UMSA Expenditures by Strategic Area



## Five-Year Financial Outlook

### FIRE DISTRICT

#### Expenses

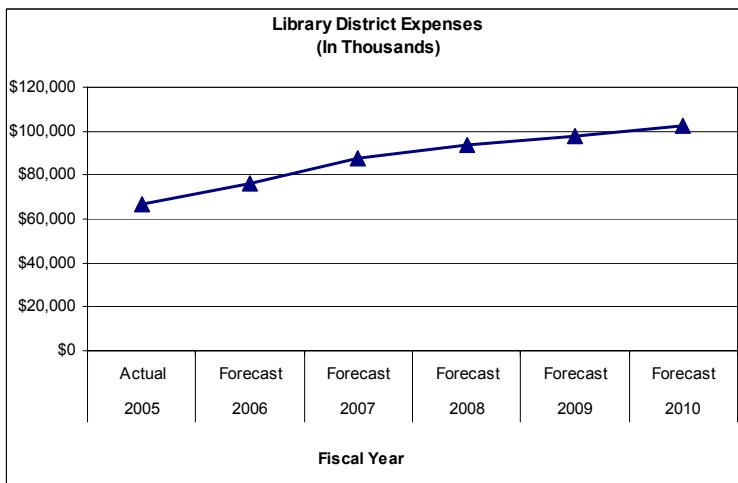


Growth: Between 8.5 percent and 10.4 percent (per year).

Comments: Growth based on the county's inflationary rate and the addition of new fire and rescue stations.

### LIBRARY DISTRICT

#### Expenses



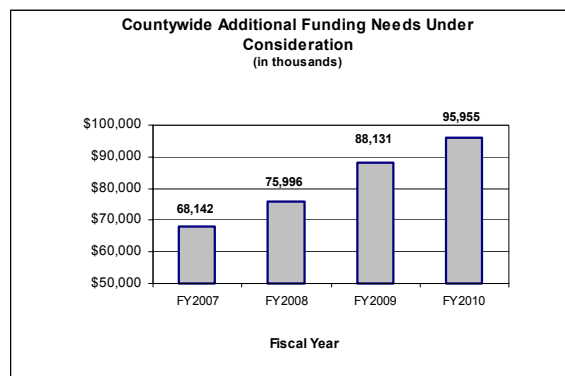
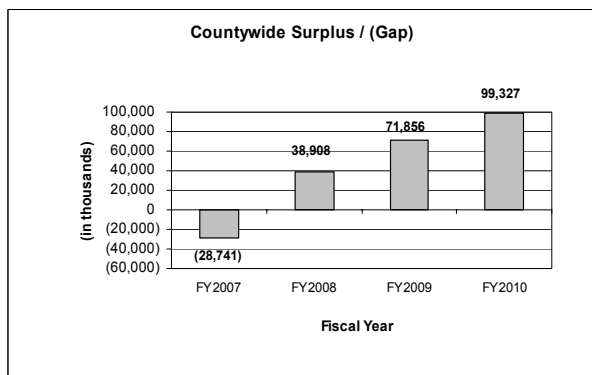
Growth: Between 4.7 percent and 5.6 percent (per year).

Comments: Growth based on the county's inflationary rate and transfer to capital and service improvement fund.

## Revenue / Expenditure Reconciliation

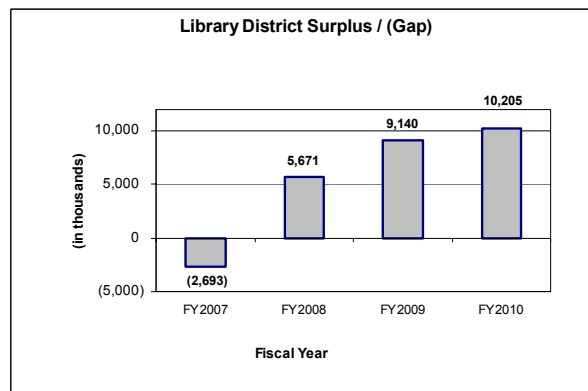
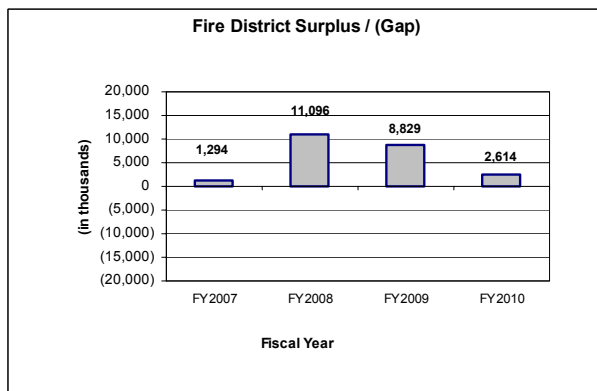
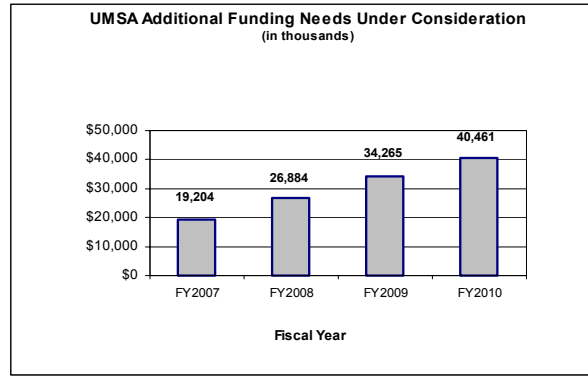
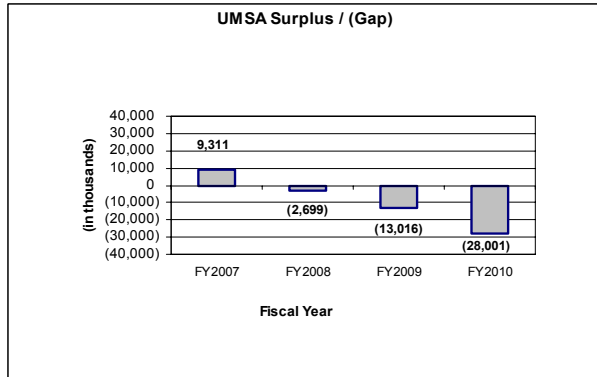
The reconciliation of revenues and expenses for the four taxing jurisdictions are presented graphically below. In cases where funding gaps have been identified, we have assumed that appropriate revenue increases and/or operational efficiencies will be implemented to “balance the budget”, including a comprehensive prioritization assessment of the services we deliver within the scope of the goals and objectives dictated by the County’s Strategic Plan to meet current and planned service levels. Funding surpluses and gaps as identified in this section include resources required to reach a “Best Practice” financial position, such as the ability to generate year-end fund balances from one fiscal year to the next in the range of five to seven percent of estimated operating revenues. In the Countywide General Fund, the year-end fund balance target is in addition to the Emergency Contingency Reserve Fund established by the BCC in FY 2003-04 and continued into FY 2005-06, that will further strengthen the County’s financial position in years to come. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year’s budgetary position.

Although most taxing jurisdiction are expected to generate operational surpluses as early as FY 2006-07 (under current service level conditions), these additional resources are quickly depleted if decisions are made to implement the numerous County unfunded needs including: Countywide and UMSA service improvements as identified in page 83 of this report, additional funding to increase the UMSA Emergency Contingency Reserve, additional resources required to establish a Capital Outlay Reserve Fund for Renewal and Replacement, funding to alleviate the budgetary pressures brought to PHT as a result of the cost to provide inmate medical costs, community health organizations, support to the State Health Department and the operational cost of an Air Rescue helicopter. For the benefit of the reader, we have incorporated graphs to show the magnitude and timing of these additional funding requirements as they compared to projected surpluses or gaps in the Countywide and UMSA operations. In regards to the Fire and Rescue District and the Library Systems, both districts are being challenged by a rapid expansion in capital infrastructure and service improvements, so any additional resources identified could be used to expedite the implementation of some of these projects (capital or operating) or to establish/continue emergency reserves to deal with unforeseen events or service demands.



(See page 57 for details)

## Five-Year Financial Outlook



## Financial Outlook Summary Charts

	2005	2006	2007	2008	2009	2010
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$833,332	\$966,192	\$1,082,176	\$1,190,437	\$1,285,624	\$1,375,572
Clerk Fees	\$0	\$0	\$0	\$0	\$0	\$0
Gas Tax	\$71,205	\$72,629	\$74,082	\$75,563	\$77,075	\$78,616
Calculated Carryover	\$3,529	\$20,337	\$23,338	\$0	\$0	\$0
Carryover Challenge	\$0	\$0	\$0	\$70,581	\$75,793	\$80,767
Interest	\$4,159	\$4,201	\$4,243	\$4,285	\$4,328	\$4,371
State Revenue Sharing	\$32,223	\$35,954	\$37,981	\$41,064	\$44,322	\$47,781
Limited Term Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Reimb.	\$49,167	\$48,426	\$26,042	\$26,303	\$26,566	\$26,831
Sales Tax	\$52,363	\$56,526	\$58,626	\$62,056	\$65,686	\$69,529
Other	\$10,896	\$11,223	\$11,560	\$11,906	\$12,264	\$12,631
<b>Total Revenues</b>	<b>\$1,056,874</b>	<b>\$1,215,488</b>	<b>\$1,318,047</b>	<b>\$1,482,195</b>	<b>\$1,591,657</b>	<b>\$1,696,099</b>
<b>Expenses</b>						
Public Safety	\$387,857	\$438,123	\$460,561	\$488,064	\$515,385	\$541,925
Policy Formulation	\$24,926	\$27,093	\$28,481	\$30,181	\$31,871	\$33,512
Transportation	\$146,170	\$150,922	\$158,217	\$164,121	\$170,100	\$176,297
Recreation and Culture	\$53,797	\$63,807	\$67,075	\$71,080	\$75,059	\$78,924
Neighborhood and UAM Services	\$18,579	\$24,074	\$25,307	\$26,818	\$28,319	\$29,778
Economic Development	\$27,367	\$37,471	\$39,390	\$41,742	\$44,079	\$46,349
Health & Human Services	\$241,578	\$268,371	\$298,804	\$327,000	\$348,641	\$369,430
Enabling Strategies	\$136,263	\$182,289	\$198,372	\$218,487	\$225,580	\$239,790
<b>Sub-total Expenses</b>	<b>\$1,036,537</b>	<b>\$1,192,150</b>	<b>\$1,276,207</b>	<b>\$1,367,495</b>	<b>\$1,439,034</b>	<b>\$1,516,005</b>
Carryover Goal for Next Fiscal Year			\$70,581	\$75,793	\$80,767	\$80,767
<b>Total Expenses</b>			<b>\$1,346,788</b>	<b>\$1,443,288</b>	<b>\$1,519,801</b>	<b>\$1,596,772</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$28,741</b>	<b>\$38,908</b>	<b>\$71,856</b>	<b>\$99,327</b>

Countywide Additional Funding Needs Under Consideration						
<b>Expenses</b>						
Public Health Trust Programs			\$17,900	\$18,915	\$19,924	\$20,903
Countywide Service Improvements	(see pages 88-97)		\$45,242	\$47,081	\$53,207	\$55,052
COR Repair and Replacement			\$5,000	\$10,000	\$15,000	\$20,000
<b>Total Additional Funding Cost</b>			<b>\$68,142</b>	<b>\$75,996</b>	<b>\$88,131</b>	<b>\$95,955</b>

Note: Funding surpluses and gaps include necessary funding to reach a “best practice” financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2005	2006	2007	2008	2009	2010
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$117,151	\$136,306	\$148,668	\$163,528	\$176,604	\$188,960
Utility Tax	\$71,745	\$72,821	\$71,912	\$72,991	\$74,086	\$75,197
Franchise Fees	\$34,914	\$35,961	\$36,101	\$37,184	\$38,300	\$39,449
Communications Tax	\$46,622	\$48,021	\$48,194	\$49,640	\$51,129	\$52,663
Clerk Fees	\$0	\$0	\$0	\$0	\$0	\$0
Calculated Carryover	\$810	\$28,038	\$36,590	\$0	\$0	\$0
Carryover Challenge			\$0	\$32,733	\$34,336	\$35,917
Interest	\$2,240	\$2,262	\$2,285	\$2,308	\$2,331	\$2,354
State Revenue Sharing	\$42,223	\$43,490	\$44,794	\$46,138	\$47,522	\$48,948
Administrative Reimb.	\$10,104	\$11,336	\$11,449	\$11,564	\$11,679	\$11,796
Sales Tax	\$66,643	\$72,000	\$73,202	\$77,484	\$82,017	\$86,815
Occupational License	\$2,823	\$2,851	\$2,764	\$2,791	\$2,819	\$2,847
Other	\$3,932	\$3,971	\$3,948	\$3,988	\$4,027	\$4,068
<b>Total Revenues</b>	<b>\$399,207</b>	<b>\$457,058</b>	<b>\$479,909</b>	<b>\$500,350</b>	<b>\$524,852</b>	<b>\$549,015</b>
<b>Expenses</b>						
Policy Formulation	\$11,645	\$12,778	\$13,432	\$14,235	\$15,031	\$15,805
Public Safety	\$290,766	\$318,725	\$329,871	\$354,270	\$381,102	\$414,026
Transportation	\$456	\$528	\$352	\$373	\$394	\$414
Recreation and Culture	\$21,389	\$27,232	\$28,627	\$30,336	\$32,034	\$33,684
Neighborhood and UAM Services	\$8,648	\$13,924	\$14,637	\$15,511	\$16,379	\$17,223
Health and Human Services	\$39	\$48	\$50	\$53	\$56	\$59
Economic Development	\$817	\$1,042	\$1,095	\$1,161	\$1,226	\$1,289
Enabling Strategies	\$37,409	\$46,191	\$49,800	\$52,774	\$55,728	\$58,597
<b>Sub-total Expenses</b>	<b>\$371,169</b>	<b>\$420,468</b>	<b>\$437,865</b>	<b>\$468,713</b>	<b>\$501,951</b>	<b>\$541,098</b>
<b>Carryover Goal for Next Fiscal Year</b>			<b>\$32,733</b>	<b>\$34,336</b>	<b>\$35,917</b>	<b>\$35,917</b>
<b>Total Expenses</b>			<b>\$470,598</b>	<b>\$503,049</b>	<b>\$537,867</b>	<b>\$577,015</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>\$9,311</b>	<b>-\$2,699</b>	<b>-\$13,016</b>	<b>-\$28,001</b>

UMSA Additional Funding Needs Under Consideration						
<b>Expenses</b>						
UMSA Service Improvements	(see pages 84-87)		\$9,704	\$14,884	\$17,265	\$18,461
UMSA Emergency Contingency Reserve			\$7,000	\$7,000	\$7,000	\$7,000
UMSA COR Repair and Replacement			\$2,500	\$5,000	\$10,000	\$15,000
<b>Total Additional Funding Cost</b>			<b>\$19,204</b>	<b>\$26,884</b>	<b>\$34,265</b>	<b>\$40,461</b>

Note: Funding surpluses and gaps include necessary funding to reach a “best practice” financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2005	2006	2007	2008	2009	2010
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$223,151	\$264,142	\$294,293	\$323,708	\$349,592	\$374,051
Transport Fees	\$12,500	\$13,000	\$13,260	\$13,525	\$13,796	\$14,072
Interest	\$828	\$700	\$713	\$725	\$738	\$752
Intervened Transfer	\$3,828	\$3,828	\$4,066	\$4,322	\$4,592	\$4,845
Other Miscellaneous	\$9,661	\$10,662	\$10,875	\$11,093	\$11,315	\$11,541
Calculated Carryover	\$0	\$2,981	\$13,698	\$0	\$0	\$0
Carryover Challenge			\$0	\$24,736	\$26,602	\$28,368
<b>Total Revenues</b>	<b>\$249,968</b>	<b>\$295,313</b>	<b>\$336,905</b>	<b>\$378,109</b>	<b>\$406,635</b>	<b>\$433,629</b>
<b>Expenses</b>						
Base Expenses	\$246,987	\$281,615	\$310,874	\$340,411	\$369,438	\$402,646
<b>Sub-total Expenses</b>	<b>\$246,987</b>	<b>\$281,615</b>	<b>\$310,874</b>	<b>\$340,411</b>	<b>\$369,438</b>	<b>\$402,646</b>
Carryover Goal for Next Fiscal Year			\$24,736	\$26,602	\$28,368	\$28,368
<b>Total Expenses</b>			<b>\$335,611</b>	<b>\$367,013</b>	<b>\$397,806</b>	<b>\$431,014</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>\$1,294</b>	<b>\$11,096</b>	<b>\$8,829</b>	<b>\$2,614</b>

Note: Funding surpluses and gaps include necessary funding to reach a “best practice” financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2005	2006	2007	2008	2009	2010
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$61,416	\$72,412	\$81,083	\$89,187	\$96,319	\$103,058
Book Trust	\$0	\$0	\$0	\$0	\$0	\$0
State Aid	\$2,961	\$2,000	\$2,020	\$2,040	\$2,061	\$2,081
Calculated Carryover	\$1,147	\$341	\$290	\$0	\$0	\$0
Carryover Challenge			\$0	\$6,489	\$6,992	\$6,200
Other	\$1,865	\$1,384	\$1,426	\$1,468	\$1,512	\$1,558
<b>Total Revenues</b>	<b>\$67,389</b>	<b>\$76,137</b>	<b>\$84,819</b>	<b>\$99,185</b>	<b>\$106,884</b>	<b>\$112,897</b>
<b>Sub-total Expenses</b>	<b>\$67,048</b>	<b>\$75,848</b>	<b>\$81,022</b>	<b>\$86,522</b>	<b>\$91,544</b>	<b>\$96,492</b>
Transfer to Service and Capital Improvement Fund (Included in subtotal expense)	\$17,631	\$20,216	\$22,523	\$24,774	\$26,755	\$28,627
Carryover Goal for Next Fiscal Year			\$6,489	\$6,992	\$6,200	\$6,200
<b>Total Expenses</b>	<b>\$67,048</b>	<b>\$75,848</b>	<b>\$87,511</b>	<b>\$93,514</b>	<b>\$97,744</b>	<b>\$102,692</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$2,693</b>	<b>\$5,671</b>	<b>\$9,140</b>	<b>\$10,205</b>

Note: Funding surpluses and gaps include necessary funding to reach a “best practice” financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.



## ***Capital Plan***

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Just as we lay out our five-year operating needs, we must also plan for our capital infrastructure requirements needed to support the services demanded by our taxpayers and the community in general. This summarizes the County's current funded capital plan, describes the County's unmet capital infrastructure needs, and presents to the reader our current long-term capital plan funding strategies.

### **Capital Budget and Multi-Year Capital Plan**

The Capital Budget and Multi-Year Capital Plan is prepared pursuant to State growth management legislation and the Miami-Dade County Code. Preparation of this document occurs simultaneously with the annual Operating Budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Capital Plan outlines expenditures and revenues for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to meet service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the strategic areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Unincorporated Area Municipal Services, Health and Human Services, Economic Development, and Enabling Strategies.

The spending plan as outlined in the Capital Budget and Multi-Year Capital Plan from FY 2005-06 through FY 2010-11 totals \$18.806 billion, including \$11.01 billion for transportation improvements. The FY 2005-06 Capital Budget totals \$2.468 billion, including \$1.338 billion for transportation improvements and \$142.718 million for Health and Human Services improvements. Revenue sources to fund these projects include federal and state grants, financing proceeds, interest earnings, licensing fees, County proprietary operations including department operating funds, interest earnings, gas taxes, licensing fees, and general fund support.

Included in the five-year spending plan are implementation of the first year of the Building Better Communities (BBC) General Obligation Bond Program, major improvements to Miami International Airport, upgrade of water and sewer facilities, construction of new fire rescue stations, construction of a new Performing Arts Center and the South Miami-Dade Cultural Center, drainage improvements, roadway infrastructure improvements, historic preservation projects, human services facilities, neighborhood service center improvements, park improvements, and retrofits to existing facilities to provide access to people with disabilities.

As part of the capital budget process, departments are asked to identify and quantify unfunded capital needs required to maintain and/or enhance the level of services currently provided to our community. Unfunded countywide capital needs identified by departments total \$2.8 billion.

## Five-Year Financial Outlook

### **County's Credit Rating**

Issuing debt commits a government's revenues several years into the future and may limit the government's flexibility to respond to changing service priorities, revenue changes, or cost increases. Adherence to a debt policy helps ensure that debt is issued and managed prudently in order to maintain a sound fiscal position and protect credit quality.

The County currently has a very strong credit quality. The ratings for general obligation and general fund-related debt issuances are as follows:

<b><u>Category</u></b>	<b><u>Moody's</u></b>	<b><u>Fitch's</u></b>	<b><u>Standard and Poors'</u></b>
General Obligation Bonds (GOB)	Aa3	AA	AA-
Fire Rescue	Aa3	N/R	AA-
Public Service Tax	A1	AA-	N/R
Convention Development Tax (Senior)	Baa1	A	A
Convention Development Tax (Junior)	A3	A	A+
Budget to Appropriate	A1	N/R	A+

N/R- Did not request rating

## ***Major Proprietary Departments, Transit and Housing Outlook***

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County operations include the services provided by proprietary departments, such as Solid Waste Management, Water and Sewer, Seaport, Aviation, and others. These departments operate with revenues other than the general fund. In order to assess the impact of future fees and charges, well-established strategic and financial plans have become the rule rather than the exception within their industry. As this Five-Year Financial Outlook matures, other departmental plans will be added and discussed within this chapter.

### **Housing**

The inextricable link between the affordable housing shortage and tax relief for existing homeowners is an issue impacting many local governments across the nation, particularly Miami-Dade County. Miami-Dade County has experienced unprecedented growth in property tax valuation over the years. While property tax growth means more revenues received by the County that would allow us to provide more services to residents, the growth could result in negative impacts to our residents. Growing property values signify a healthy local economy and an attractive place to live and work. However, a growing property tax increase can lead to tax burden, particularly for owners of commercial property and residential properties without a homestead exemption. Furthermore, the rising price for home purchases has placed homeownership out of the reach of many families due to salaries not keeping pace with the burgeoning real estate market. As property tax values have risen, there has been a significant reduction in the number of affordable/workforce housing units constructed. Conversions of rental property to condominiums have reduced the availability of rental homes and the booming construction market has all but eliminated the need to access funding requiring them to build affordable housing or provide incentives for such developments. Miami-Dade County residents primarily impacted by these factors are small business owners, senior citizens, first-time homebuyers, renters, and property owners on fixed incomes.

According to the July 10, 2005 Miami-Herald report, the median price of a home in Miami-Dade County is \$355,000 while the median family income (MFI) is \$46,400. These numbers demonstrate that the County could be facing an affordable housing crisis if residents are not able to pay property taxes or purchase homes. In response to this issue, the County has assembled a workgroup of County departments to discuss the current state of affordable housing and tax relief options for residents of Miami-Dade County. The following is a summary of various recommendations developed by the workgroup to provide property tax relief measures for seniors, renters and first-time homebuyers that will require state legislative action to expand tax relief options to those residents impacted by the tax roll growth. These options include:

- Freezing the assessed valuation for properties with senior homestead exemption; increasing the minimum income level to qualify for a senior homestead exemption; expanding eligibility criteria for the current homestead tax deferral program; and developing a portability program for a defined set of property owners with homestead exemptions
- Encourage the retention and provision of affordable rental housing through lower tax valuations – the measure would enable the Property Appraiser to prepare lower tax valuations for affordable

## Five-Year Financial Outlook

rental housing units resulting in a reduction in the number of affordable rental housing owners converting their properties to market rentals or condominiums by encouraging owners to voluntarily limit the use of their properties by recorded

- Phasing in assessment growth for properties purchased by qualifying first-time homebuyers
- Increasing the exemption amount for widows, widowers and disabled property owners up to \$5000

Additionally, the workgroup developed strategies creating more affordable and workforce housing, including:

- Implementation of a mandatory Inclusionary Zoning Policy to provide incentives and density bonuses to require the development of housing units
- Community Land Trust – mechanism to mitigate the ever increasing cost of land and its impact on the cost of affordable housing
- Implement the affordable housing portion of the Building Better Communities GOB Program – includes \$179 million to construct and improve affordable housing for elderly and families and to encourage homeownership through the acquisition, construction and renovation of residential units
- Recommend CDMP amendments to allow for greater density in neighborhoods to allow for affordable housing
- Maximize joint development opportunities with the private sector to develop affordable housing in conjunction with the development of County-owned property
- Expand the scope of the County's Infill Housing Program to include compilation of a comprehensive list of all vacant lots within the County that are publicly and privately owned – measure would identify list of land that could be acquired for development through foreclosure due to delinquent taxes and/or liens
- Engage banking and financial community in ongoing discussions with Miami-Dade Housing Agency and Miami-Dade Housing Finance Authority to assist in the development of financial products in an effort to maximize the financing options available to potential first-time homebuyers through conventional and other lenders

Federal funding cuts have had a dire impact on departments that provide affordable housing to Miami-Dade residents. The Miami-Dade Housing Agency (MDHA) provides federal-subsidies for over 10,000 units of public and other assisted housing, which it manages and maintains; coordinates contracting for over 17,000 units of privately-owned low- and moderate-income housing, ensuring safe, decent housing; provides mortgages to low- to moderate-income working families for homeownership; and develops in-infill properties for homeownership opportunities to low to moderate income families. MDHA is funded primarily with federal dollars from the United States Department of Housing and Urban

## Five-Year Financial Outlook

Development (HUD). During FY 2005-2006 the federal government proposed cuts in Section 8 and public housing subsidies; however, final figures are not anticipated before January 2006. Over the past four years, MDHA has seen funding cuts for several key programs at the federal level, especially within the Section 8 program.

The Section 8 program is an umbrella housing subsidy program providing rental assistance to eligible families and elderly residents, allowing them to rent units in the private rental market. There are a number of different programs within Section 8. The various programs provide rent subsidies so that both landlords and eligible families benefit, with the landlord receiving a steady monthly income and families able to rent dwellings where the housing cost would otherwise be prohibitive. Typically, tenants pay up to 30 percent of their income for rent and MDHA, through the federal government, subsidizes the difference in housing assistance payments (HAP) to the landlord. At this time, HUD provides a lump sum annual payment based on three months prior history. As a result of the HAP being a fixed amount for the calendar year, housing agencies across the country have been reducing the number of vouchers in use due to funding limitations. In FY 2004-05, MDHA reduced the number of active vouchers by 850 in order to stay within budget. Estimates for 2006 will be available by January 2006, but the department anticipates that the HAP budget will be slightly higher than 2005.

On positive note, the newly implemented Section 8 Homeownership program allows for the use of the Housing Choice Voucher subsidy to be applied towards mortgage payments instead of rental payments, thereby enabling participants to purchase a home for close to their monthly rental payment. Since its inception in FY 2004-05, 45 families have purchased homes with Section 8 vouchers. The new in-fill housing program has enabled over 600 low- to moderate-income families to become homeowners while creating a higher quality of life in inner city neighborhoods since its inception in 1998. The Surtax program has provided 204 single-family mortgages and 171 rehabilitation loans to low- to moderate-income families in FY 2005. After years of effort, new mortgage services software has been installed for managing the Surtax loan program and will be in full-time operation in January 2006. Lastly, housing market conditions are creating greater demand on the County's limited affordable housing resources, requiring higher subsidies for both developers and homebuyers.

Over the next fiscal year, the County will be thoroughly reviewing the strategies that have been developed by the workgroup and monitor federal funding cuts in hopes of changing the state of affordable housing and tax relief in Miami-Dade County. The FY 2006-07 Proposed Budget and future 5-year plans will address property tax relief and affordable housing issues in the County.

### **Department of Solid Waste Management**

#### **Collection Fund**

Operations captured under this fund are mainly those engaged in the performance of garbage and trash curbside pick-up, activities at the trash and recycling centers, and curbside recycling.

The Department of Solid Waste Management's (DSWM) five-year projection indicates a steady negative financial outlook in the Collections Fund. A combination of an inadequate fee structure and increasing personnel, fuel, equipment, and disposal costs are largely to blame for this deteriorating outlook. Contributing to this negative trend is a household collection fee which today is equal to the household fee imposed to customers in FY 1992-93. The problem has been exacerbated by ongoing

## Five-Year Financial Outlook

procurement delays over the last few years that have stalled various departmental efficiency initiatives, including trash crew reconfiguration and automated garbage collection. As a result, expected budgeted savings have not materialized.

Historically, Collection costs have increased at a rate of approximately six percent annually while revenues have risen at a rate equal to the growth of the customer base, or approximately 1.5 percent per year. Some of the increases in expenditures are due to factors outside of the DSWM's direct control, such as increasing personnel costs, driven by bargaining agreements and escalating healthcare premiums. Over the years, Department efficiency initiatives have collectively resulted in staffing reductions of over 20 percent since FY 1992-93, while the number of households served has increased more than 28 percent in the same period. However, these efficiencies have only had a marginal and short term impact on the overall Collections Fund financial position.

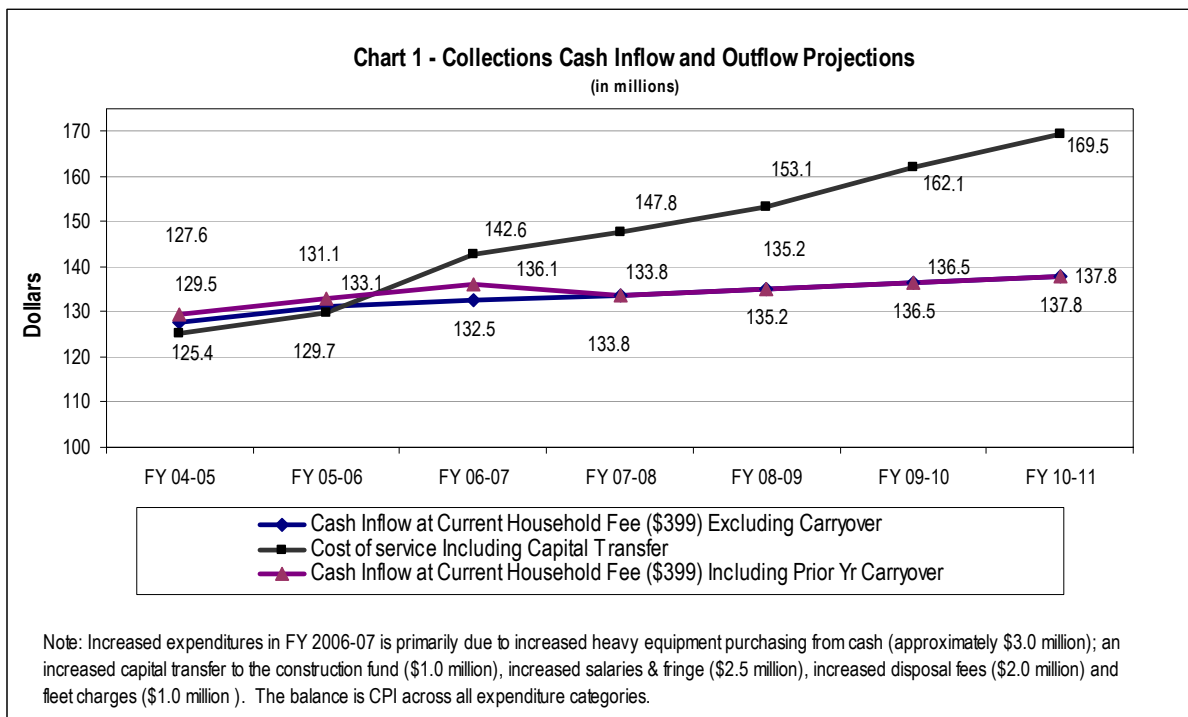


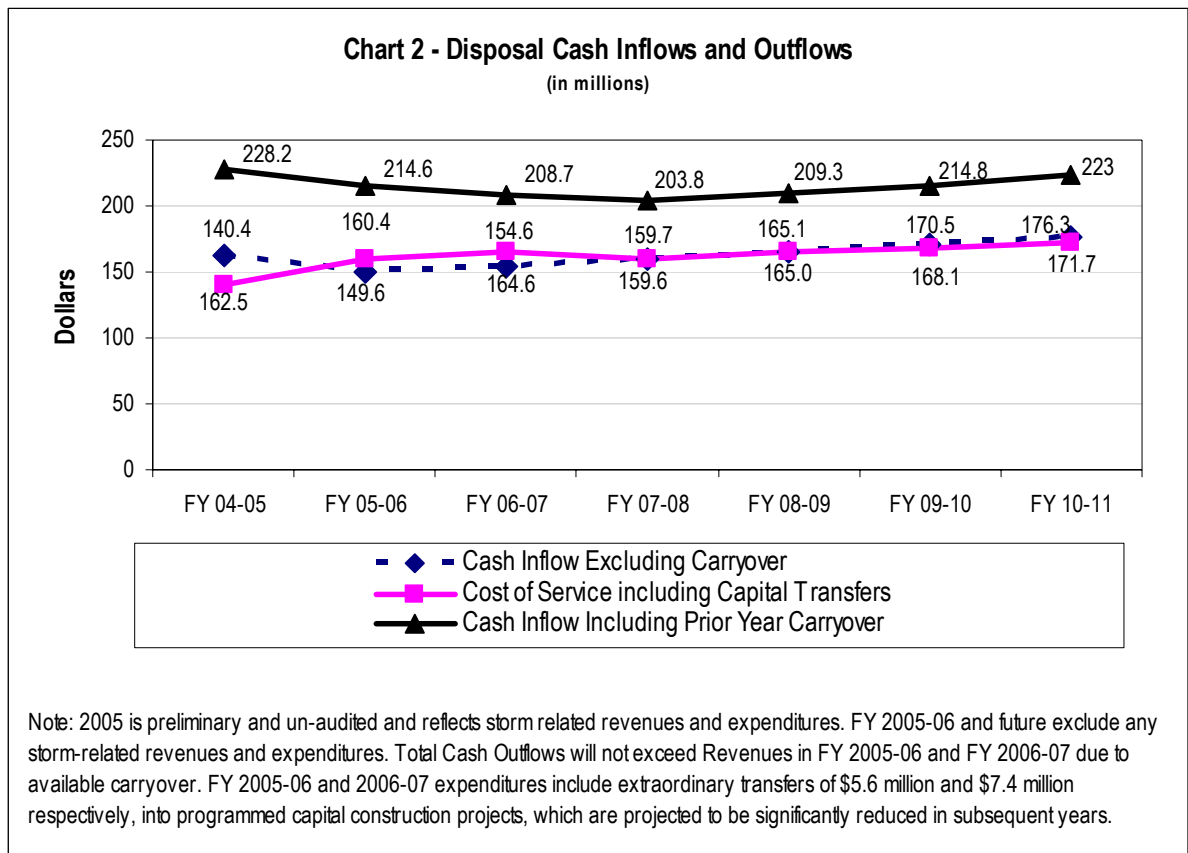
Chart 1 provides preliminary, un-audited Collection Fund cash inflows and outflows for FY 2004-05 year-end as of September 2005, the FY 2005-06 Adopted Budget and the outlook for future years to 2011 based on simple trend analysis assuming no fee increase. The outlook also assumes constant inflation of 2.7 percent (except where trends indicate otherwise such as in fleet and fuel costs) and personnel inflation of 6.2 percent.

Based on these assumptions, which also includes cash funded capital requirements and debt service for fleet procurement, the Collections Fund expenditures exceed revenues beginning in FY 2006-07 with a worsening gap in future years. Accordingly, it is necessary to continue the current practice and use the Disposal Fund to cover the required 60 day operating reserve for the Collections Fund in FY2006-07. As a result of these financial projections, the Department is actively assessing and packaging fiscal and operational measures to improve the Collections Fund outlook, which may include revisions to the current fee structure and/or operational restructuring.

## Five-Year Financial Outlook

### Disposal Fund

Disposal Fund projections shown in Chart 2 indicate that beyond the near term, which includes a large number of capital projects funded from operations, cash inflows will meet or exceed cash outflows with a gradually improving position. This projection incorporates the recently amended agreement with the operator of the Resources Recovery facility as well as additional debt service for a \$75 million bond issuance in the spring 2005 and a \$20 million bond issuance in 2008 in addition to current senior lien obligations. These bond issues will provide funding for certain capital construction projects including environmental improvements such as landfill closures and groundwater protection, development of new disposal capacity, funding of municipal landfill closure grants and miscellaneous facility renovations and upgrades. Revenue tonnage is assumed to grow at less than one percent annually for the period coupled with an assumed inflation rate of 2.7 percent on disposal tipping fees.



The Disposal Fund has two distinct advantages over the Collection Fund as it relates to its overall financial position. The Disposal Fund is considerably more stable due to a cost structure that is, on a percentage basis, less a function of steeply rising personnel and fleet costs and is supported by a revenue stream that is indexed for inflation.

## Five-Year Financial Outlook

Table One summarizes the resulting net cash inflow/outflow reserve outcomes by fund, on a combined basis, including carryover from year to year.

**Table 1 (\$ in millions): Projected Fund Balances at Fiscal Year End**

<b>Fund Balance</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Collections Fund YE Balance	2.0	3.6	-6.5	-20.5	-38.4	-64.0	-95.7
Disposal Fund YE Balance	65.0	54.1	44.1	44.2	44.3	46.7	51.3
Combined System Funds	67.0	57.7	37.6	23.7	5.9	-17.3	-44.4
Combined Net Operating Expenditures	204.9	202.6	212.5	220.3	229.6	239.6	248.3
Required 60-Day Restricted Operating Reserve	32.5	33.8	35.4	36.7	38.3	39.9	41.4
Available 60-Day Required Operating Reserve	32.5	33.8	35.4	23.7	5.9	0.0	0.0
Unrestricted Reserve (Shortfall in Required Reserves)	34.5	23.9	2.2	-13.0	-32.4	-57.2	-85.8

Note: FY 2004-05 is preliminary and un-audited and includes both storm-related expenditures and revenues due from FEMA. FY2005-06 and future exclude any storm-related revenues and expenditures. Combined net expenditures differ from Total Cash Outflows due to reduction of intradepartmental transfers and other accounting adjustments. 60 day operating reserves are calculated as 2/12s of Combined Net Operating Expenditures. If the restricted reserve requirement is not met, the Bond Engineer is required to step in and make recommendations (typically for an increase in rates); if the recommendations are not met the bonds will be in default.

The projections conveyed in Table 1 indicate that the Department will be able to meet its bond covenant of a 60 day operating reserve in the short-term only. Even the FY 2006-07 outlook indicates an unacceptable unrestricted reserve level for a proprietary operation with not only public health, safety and welfare responsibilities, but also with an operating budget of over \$290 million. Similarly Table 2 provides projected debt service coverage over the same period with and without the use of the rate stabilization fund. Please note again that FY 2004-05 year-end figures are preliminary, and revisions can be anticipated in light of hurricane expenditures.

**Table 2: Projected Debt Service Coverage through Fiscal Year 2011**

<b>Debt Service Coverage</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Without use of Rate Stabilization Fund	233%	141%	111%	96%	67%	44%	49%
With use of Rate Stabilization Fund	265%	181%	141%	120%	87%	60%	67%

Note: In accordance with financial covenants, net operating revenue available for debt service must cover 100 percent of principal and interest payments for outstanding debt prior to any calculated transfer from rate stabilization; net operating revenue available for debt service, including any transfer from rate stabilization, must cover 120 percent of principle and interest payments for outstanding debt.

Clearly, the Department faces tremendous financial pressure within the next 12 to 24 months. While management remains committed to limiting household fee increases by advancing reforms in waste collection and disposal operations and services, it is clear that these financial issues will require sound financial strategic measures to eliminate the current eroding fiscal outlook.

### **Miami-Dade Water and Sewer Department**

At the September 22, 2005 final public hearing regarding the County's FY 2005-06 Budget, the Board of County Commissioners adopted various rate adjustments for the Water and Sewer Department that were projected to increase revenues by 12.9 percent for FY 2005-06. These increases in rates were necessary and in response to forecasted future revenue shortfalls and the potential for not meeting subordinate debt service coverage in FY 2005-06. As part of the approval of the rate increases, the Department's FY 2005-06 Adopted Budget included the following:



## Five-Year Financial Outlook

- Elimination of the annual Equity Transfer to the County's General Fund at the end of FY 2005-06.
- Retail rate adjustments including:
  1. No per gallon water or wastewater rate increase for the "lifeline" customers (using up to 3,750 gallons per month)
  2. Inclining water rate increases based on usage levels, ranging from ten percent for the average user, to twenty percent for the heaviest consumers
  3. Inclining wastewater rate adjustments ranging from five to twenty percent depending on usage levels
  4. Monthly base rate increases for water and wastewater service of ten percent for meters above 5/8 inch.
- Wholesale rate increases effective October 1, 2005 that were to be confirmed with the wholesale customers prior to delayed implementation as of January 1, 2006. Based on meetings with the wholesale customers, revised rates are being recommended resulting in an eight percent reduction in projected wholesale revenues for FY 2005-06 when compared to initially programmed revenue increases. Projections assume these revised rates.
- Creation of a water and sewerage "Maintenance Index" tied to the CPI (U.S. City Average Rate, All Urban Consumers, Water and Sewerage Maintenance) and fluctuations in usage levels to provide for greater stability, which is currently estimated at 5.5 percent.

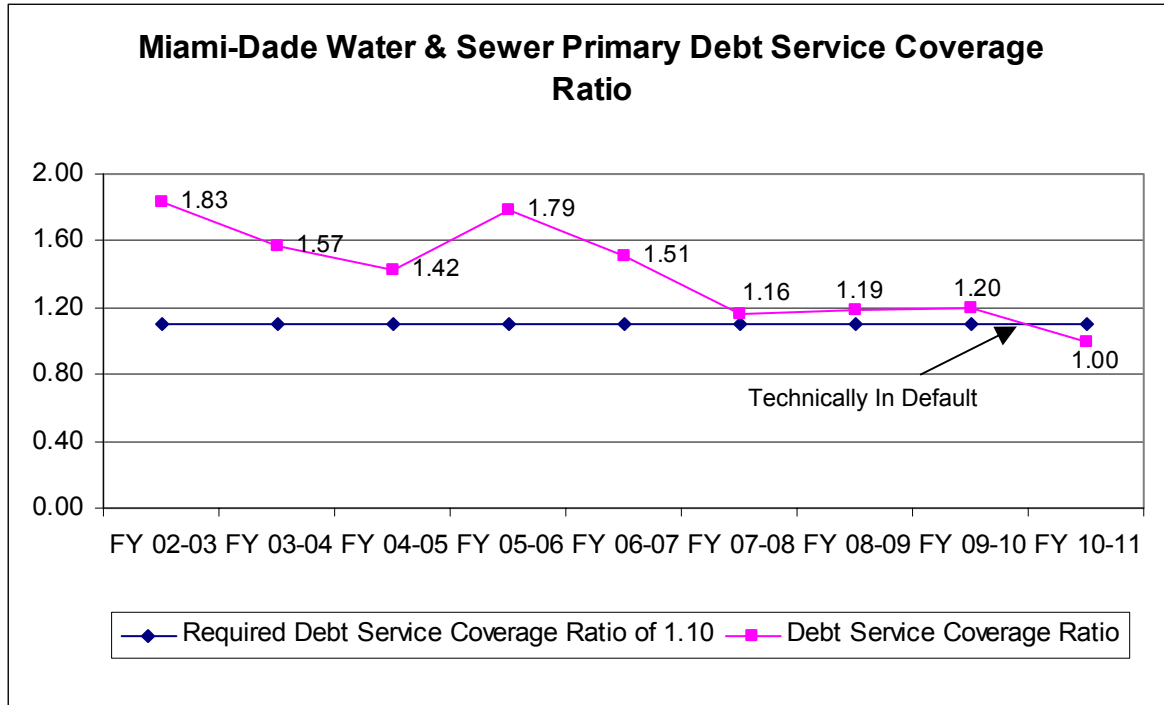
Although the rate increases are projected to provide much needed additional revenues, the forecasted Flexible Cash Reserves continue to decline (see Chart 1: Reduction of Flexible Cash Reserves). As part of the refunding of the 1995 refunding revenue bonds, the cash funded debt service reserve that matured on October 3, 2005 was replaced with a surety and produced a \$21.7 million one-time cash savings that will be utilized to partially fund the renewal and replacement capital projects requirements for FY 2005-06.

	Actual FY 2001-2002	Actual FY 2002-2003	Actual FY 2003-2004	Projected FY 2004-2005	Projected FY 2005-2006	Projected FY 2006-2007	Projected FY 2007-2008	Projected FY 2008-2009
RATE STABILIZATION FUND	\$90,915	\$41,973	\$41,973	\$43,552	\$11,059	\$0	\$0	\$0
GENERAL RESERVE FUND	\$58,943	\$48,734	\$31,679	\$36,679	\$36,659	\$33,224	\$0	\$0
BOND RESERVES	\$116,392	\$116,392	\$79,796	\$79,796	\$58,011	\$58,011	\$58,011	\$58,011
<b>TOTAL FLEXIBLE CASH RESERVES</b>	<b>\$266,250</b>	<b>\$207,099</b>	<b>\$153,448</b>	<b>\$160,027</b>	<b>\$105,729</b>	<b>\$91,235</b>	<b>\$58,011</b>	<b>\$58,011</b>

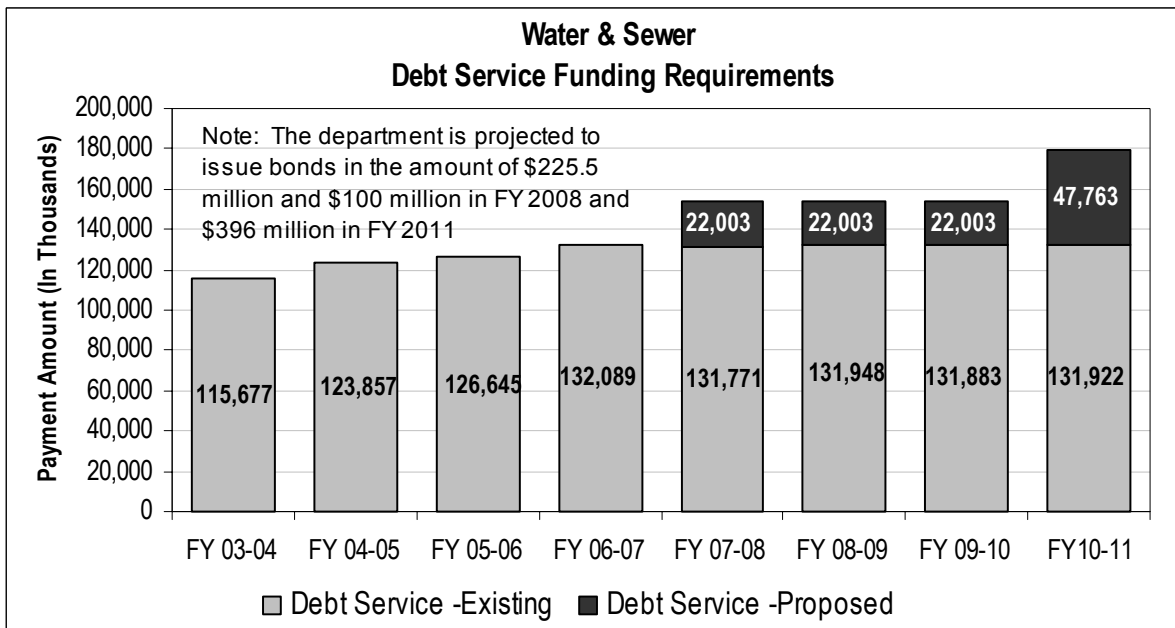
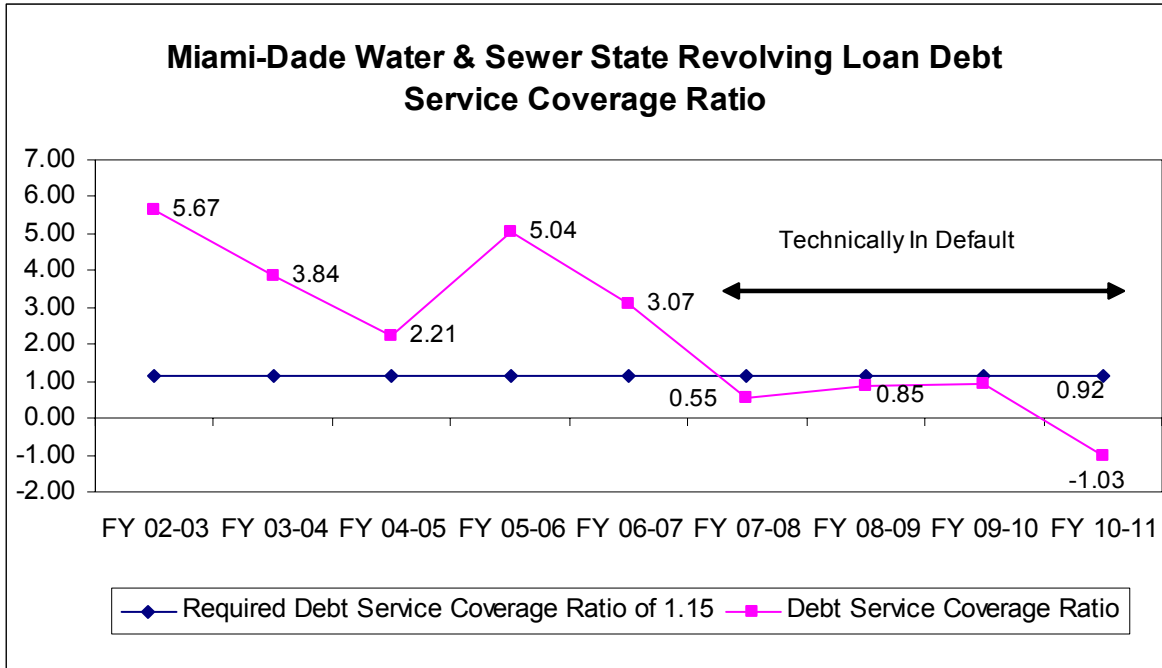
The Five-Year Financial Outlook assumes six percent growth in operating expenditures annually, the retail rate increases approved effective October 1, 2005 and the Maintenance Index projected to be applied annually to the retail rates. Although a recommendation is forthcoming regarding smoothing of wholesale rates on an annual basis, the forecast assumes these charges to remain constant from FY 2005-06 through FY 2007-09, with a two percent increase programmed for FY 2009-10. The rate adjustments in FY 2005-06 maintain the FY 2005-06 level of service through FY 2006-07. It is projected that funding shortfalls will continue and further rate adjustments or operational changes will be necessary in future years. For FY 2006-07, one-time cash savings are included in the projections and are estimated to generate \$25 million. To achieve the projected savings for FY 2006-07, the Department is pursuing a refunding of the 1997 revenue bonds; the termination of a portion of the Merrill

## Five-Year Financial Outlook

Lynch Interest Rate Swap; and the expansion of the Rice Financial Product Interest Rate Swap. Although these one-time savings are beneficial, they cannot be repeated in future years. Hence, without these rate adjustments, primary debt service coverage will not meet the required ratio in FY 2010-11, and will become extremely low in FY 2007-08 (1.16 times), and State Revolving Loan debt service coverage will not meet the 1.15 coverage requirement beginning in FY 2007-08 (0.55 times). This would cause the State Revolving Loan to be in technical default in FY 2007-08, and the Water and Sewer Revenue Bonds to become in technical default in FY 2010-11 by not meeting the required 1.10 coverage. In order to insure financial stability, the Department will continue to develop a long-term plan to adequately fund the operating, capital, and reserve requirements of the Department.



## Five-Year Financial Outlook



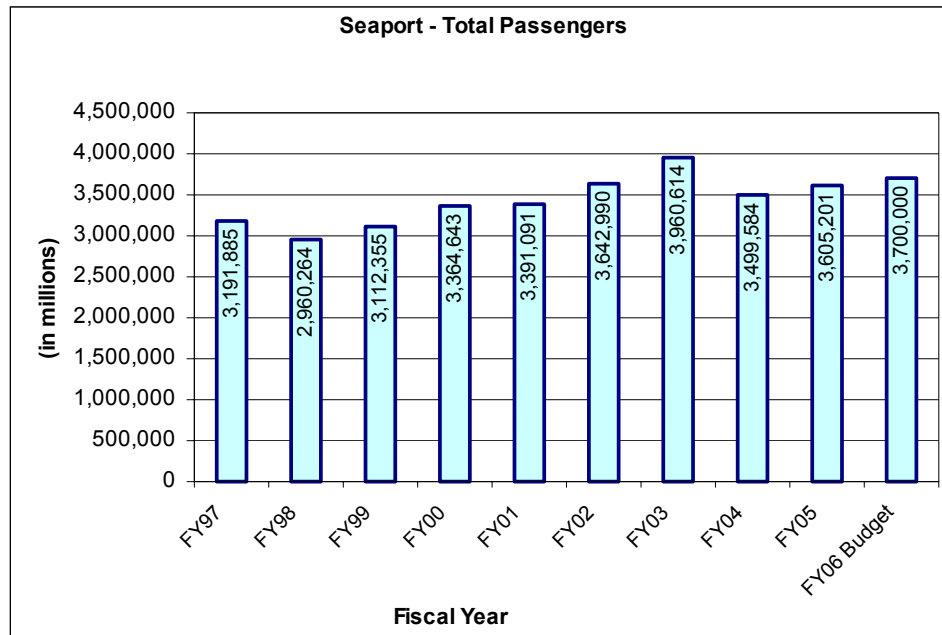
### Dante B. Fascell Port of Miami-Dade County

#### The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (Port or Seaport) continues to be the world's largest cruise homeport. However, changing trends, increasing security costs, and other unforeseeable events within the cruise industry continue to have a negative impact on the Port. While the Port has seen growth in cruise activity during fiscal year 2005, total volume is still less than our five year high during fiscal year 2003. This is due to redeployment of cruise vessels to other ports. Passenger counts

## Five-Year Financial Outlook

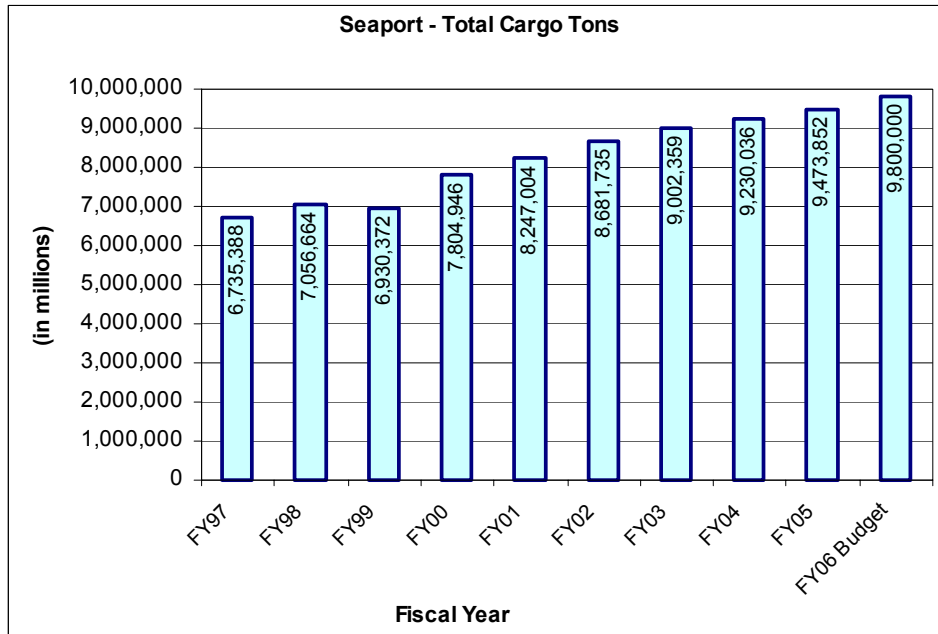
increased from 3.4 million to over 3.6 million, an increase of 3 percent from FY 2003-04 to FY 2004-05. Projections for FY 2005-06 assume 3.7 million passengers. To be competitive in the future and meet the demand of larger cruise vessels, the Port is in the process of completing two new cruise terminals and had previously completed two new parking garages. A new port-wide roadway system is in the final stages of completion and cruise passengers now have an entirely segregated loop road to all terminals, greatly relieving traffic congestion and providing a safer and more secure traffic system.



## The Cargo Industry

Despite heavy competition from regional ports, the Port's cargo traffic for FY 2004-05 increased 2.6 percent to over 9.4 million tons from 9.2 million tons in FY 2003-04. The Port once again exceeded the 1 million twenty-foot equivalent units mark. The Port serves over 100 countries and 250 ports around the world. To provide capacity for this growing area, the Port has embarked on an aggressive program of mooring and container yard improvements. The new expanded automated cargo gateway construction is expected to be completed during fiscal year 2006, with the gates implemented by year end. Roadway improvements were completed during this past year eliminating cruise traffic from the cargo gateway area, significantly reducing congestion in the car lane at the gates.

## Five-Year Financial Outlook



### Port Security

Security remains a top priority at the Port of Miami. The Port received its five year Letter of Compliance from the United States Coast Guard in October 2004. Security projects are in various stages of completion and an overall revamping of security operations for the new automated security systems is underway. Funding for these costly initiatives continues to be a challenge.

Increased security services provided by the Miami-Dade Police Department (MDPD) to meet the State of Florida security requirements under Chapter 311.12, F. S. have added significant pressures to the Port's ability to meet its financial and budgetary requirements. The Port is currently working with its customers and MDPD to reduce security costs and develop a user fee to cover the reasonable costs of the federal and state government security regulations. Should these initiatives prove to be unsuccessful, the department may be required to downsize and/or postpone its scheduled infrastructure improvement program.

Despite the financial concerns resulting from security costs, the Seaport is continuing to assess its operational and financial outlook, taking into account current and expected market conditions, future infrastructure needs, cruise and cargo industry trends and security needs and mandates. Through this proactive assessment approach, the Department ensures it delivers the level of services demanded by its customer and the financial expectations prescribed by the financial institutions that rate them.

### Miami International Airport

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and five general aviation and training airports: Opa-locka Airport, Opa-locka West Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 37,000 people are employed in the Miami-Dade County System of Airports, 1,600 of whom are County employees.

## Five-Year Financial Outlook

Overall, in 2004, the passenger and air cargo activity at the Airport System generated directly and indirectly over 242,000 jobs in the region earning \$8.1 billion direct, induced and indirect personal income. Additionally, the airport system contributed \$19.1 billion in business revenue to South Florida businesses, \$737.8 million in state and local taxes, and \$404.4 million of federal aviation specific taxes.

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America. Consequently MIA ranks third in the USA for international passenger traffic.

MIA's current strategy to enhance the Airport System's competitive position with other airports and to attract more airlines as well as increase existing volume includes:

- Re-evaluating and restructuring as needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near-term and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near-term and long-term in an effort to bring MIA's airport charges to airlines to a more affordable level
- Managing the construction of the Airport System's capital program and repair of facilities so that the Airport System has the facilities required by its tenants, while controlling costs

### **Annual Capital Improvement Program Business Plan and Financial Update**

In 2001, the Department compiled a comprehensive inventory of all of the airport's system needs at an estimated cost of \$7.2 billion. Even so, it is not possible for the approved Capital Improvement Program (CIP) to anticipate all of the future needs at MIA and the General Aviation airports. As a system of airports in a dynamic, growing region, there will always be additions and adjustments to the total need. However, MIA currently has an approved CIP of \$5.3 billion to decongest and expand MIA in a manner that accommodates its hub airline, provides mandated security requirements, and increases its airfield capacity. The CIP will continue to be an enormous stimulus to the local economy. The Department will meet this challenge by finding cost savings in its operations and raising additional commercial revenues to meet its financial targets as new debt service obligations from the CIP continue to come on line.

Recognizing the need for the rates and charges to the airlines to remain affordable, the CIP business plan also requires an annual determination of the Department's financial capacity. This capacity is expressed in terms of airline cost per enplanement (CEP) in order to compare it with other airports. The CEP provides a yardstick against which to measure financial performance and reflects MDAD's ability to finance CIP projects. Based upon the current CEP structure, the maximum amount of capital infrastructure that can be resourced is \$5.3 billion.

### **Financial Competitiveness Assessment**

MDAD's CIP Business Plan calls for an annual benchmarking of MIA's CEP versus the CEP of its competing and peer airports which include Kennedy, Newark, Seattle, Chicago, San Francisco, Dulles, Denver, Houston, Dallas, Atlanta, Fort Lauderdale, Orlando, and Tampa. The results of analysis to date show the current projected CEP for MIA in FY 2009 as moderately higher (\$3-9) than five benchmarked airports, significantly higher (\$13-17) than 4 benchmark airports, and substantially higher (\$21) than 2 benchmark airports. MIA's projected CEP was lower than only two peer airports.

### **Safety and Security**

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. Following the tragic events of September 11, 2001, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

The Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. In April 2003, TSA established a Memorandum of Agreement/Letter of Intent (MOA/LOI) program for distributing funding for the installation of Explosive Detection Systems (EDS) at the nation's airports. MDAD has worked with TSA on design and cost estimates for MIA's EDS system, but TSA has not yet issued an MOA/LOI to MDAD to cover the costs for installation and has since suspended its MOA/LOI program indefinitely. Faced with construction deadlines for installing the EDS system in the North Terminal Development and South Terminal Program, MDAD has included the approximately \$200 million of the EDS installation cost into the CIP budget.

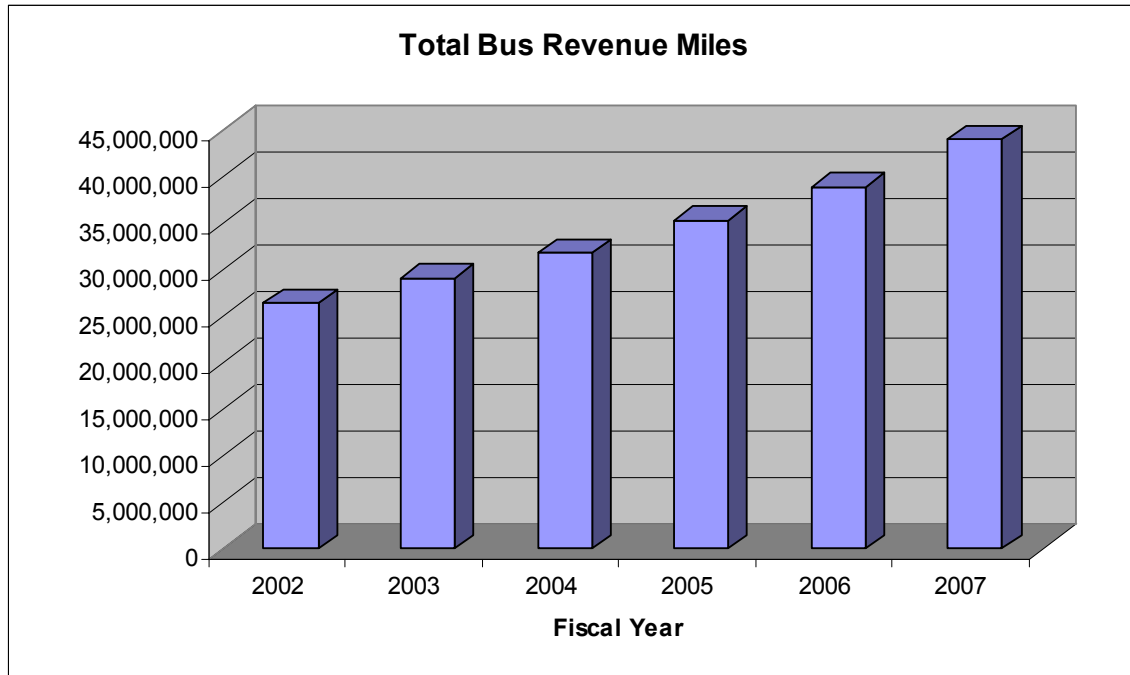
MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A1 with negative outlook by Moody's, A- with negative outlook by Standard & Poors, and A with stable outlook by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength. While the heightened security requirements in recent years and the current airline industry condition have negatively affected MIA, it can be expected that MIA will continue to be a strong economic driver of the local economy over the next five years.

### **People's Transportation Plan**

On November 5, 2002, Miami-Dade voters approved a half-penny sales surtax to fund the People's Transportation Plan (PTP), which was created to improve transportation services across Miami-Dade County. The influx of the half-penny sales surtax in addition to federal and state funds have lead to the

## Five-Year Financial Outlook

largest expansion of transit services in the County's history. However, implementation of the People's Transportation Plan will continue into future years with additional bus service improvements, the addition of new heavy-rail corridors, and fleet replacement and improvements, among others.



Through funding made available by Florida Department of Transportation (FDOT), MDT is currently working on the second segment of Phase II of the South Dade Busway that will extend the Busway from SW 264 Street to SW 344 Street. Upon completion of the second segment in FY 2006-07, the Busway will stretch 20 miles from the Dadeland South Metrorail Station to Florida City.

MDT will continue to ensure that public transportation is a viable option to congested roads. The Department will embark on a 3-year pilot program so that express buses can use highway emergency lanes on the Palmetto Expressway, Interstate 75, and Interstate 95, and other corridors during peak congestion hours.

### Metrorail Service Improvements

The PTP approved by the voters included 88.9 miles of fixed rapid transit lines along transportation corridors throughout the county. The schedule for development of the rapid transit component of the PTP is contained within the annually revised pro forma budget. The most recent pro forma from December 2004 includes the following schedule for development of three projects that make up the Orange Line that will provide service from the Broward County line to Florida International University's Tamiami Campus as well as to the existing Metrorail line.

- North Corridor: A 9.5-mile heavy-rail corridor linking the existing MLK Metrorail Station with Broward County along NW 27 Avenue; plans include for 7 stations at locations such as, but not limited to, MDC North Campus, City of Opa-Locka and Pro Player Stadium; the corridor is



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scheduled to open in 2012 at an estimated cost of \$843 million; the federal funding process is currently under way in FY 2005-06

- Earlington Heights Connector: The project is a 2.6 mile stretch of heavy-rail scheduled to open in 2010, which is sooner than originally anticipated in the PTP, at an estimated cost of \$340 million (\$100 million from state commitment) linking the existing Earlington Heights Metrorail Station with a station at the Miami Intermodal Center (MIC); design is expected to be completed by December 2006 and pre-construction and utility relocation work should begin shortly thereafter
- East-West Rail Corridor: Phase 1 is a 10.5 mile segment from the MIC to Florida International University scheduled to open in late 2014; estimates for the project is \$1.4 billion; design on the project is expected to begin in FY 2006-07

FDOT has pledged to fund 25 percent of the North and East-West Corridors if the federal government agrees to pay for 50 percent of the project costs. The remaining 25 percent will be made available from the half-penny surtax as contemplated in the PTP pro forma. After these corridors are operational, MDT will plan and design additional corridors as federal funding becomes available.

Within the next five years, 136 twenty-year old Metrorail vehicles will undergo a complete overhaul. The vehicles will be reconfigured with a new, sleek, aerodynamic sloped-end nose and the interior of the vehicles will be reconfigured to present a modern, brighter, more aesthetically pleasing appearance. The rehabilitation is also geared toward having fewer failures, less maintenance, and better diagnostics. The first rehabilitated vehicles will arrive within the next two years.

### **Metromover Service Improvements**

MDT Miami-Dade Transit will purchase, within the next two years, 12 new Metromover cars to replace the twenty-year old Phase I (original outer and inner loop) cars that have met their life expectancy. The new vehicles will sport a futuristic look that includes a new design with sloped front ends. It is expected that Notice to Proceed (NTP) will be issued to the car builder by March 2006, with the delivery of the first 12 vehicles within 2 ½ years thereafter.

### **Bus Signs and Shelters**

As of November 2005, 3,775 bus stop signs had been installed, replacing previous signs, which offered limited route information. The new signs have information panels that offer maps and up-to-date information on each route serving a particular bus stop. It is estimated that 9,000 new bus stop signs will be installed upon completion of the program in the first quarter of FY 2006-07. Due to the recent hurricanes, the program has been temporarily delayed.

The County is working with the Spain-based company Cemusa Inc. on the installation of new, ultra-modern bus-stop shelters, a non-PTP funded project, throughout the county. These new aesthetically pleasing shelters, which are being built and installed by Cemusa Inc. offer transit customers a new level of comfort. Today, more than 924 new shelters have been installed throughout the county. As of August 2005, MDT has evaluated all 4,000 existing bus stops in the unincorporated area for shelter

installation. The Department has contacted the adjacent property owners to inform them that bus shelters will be installed and is in the process of receiving their feedback.

All the shelters, which utilize solar energy, include large, sandblasted-glass panels that shield passengers from outside elements, such as rain. Further, each shelter has a large transit map that outlines all MDT bus routes, the Metrorail alignment, and provides transit riders with a customer-service telephone number and website address to obtain personalized trip-planning information.

### **Smart Card Program**

A future region-wide magnetic and smart-card based system for seamless fare integration is being developed in conjunction with the South Florida Regional Transportation Authority (SFRTA), Broward County Division of Mass Transit (BCT) and Palm Beach County Surface Transportation Department (Palm Tran), to be introduced in FY 2006-07. This program will allow for ridership rewards and improve ridership tracking, which will enhance our ability to ensure the accuracy of ridership figures to further compete for additional federal funds. The new smart card will also significantly reduce fare evasion, which is expected to increase farebox revenues by 10 percent within the first two years of the systems implementation. The system requirements are currently being reviewed and is expected to cost around \$80 million.

### **Service Improvements Implemented**

In less than two years of its approval, the following PTP programs and services have been implemented:

- Golden Passport Program – Upon approval of the half-penny surtax by the voters, the Golden Passport program was modified to allow all Miami-Dade County residents who are 65 years of age and older, and Social Security beneficiaries, to ride free on transit, regardless of their income. Today over 136,000 seniors and Social Security beneficiaries participate in this program

In June 2004, the Golden Passport program was further extended to include the Patriot Passport program. This three-year pilot program allows all honorably discharged veterans who are permanent Miami-Dade County residents, and whose annual income is less than \$22,000, to ride transit free with the Patriot Passport. The Patriot Passport expires annually and as of November 2005, 2,702 Passports have been issued

- Transit Pass Discount Program – Discounts are being offered for group and corporate pass purchases. The Corporate Pass program allows employees to save on income tax by purchasing Metropasses through a pre-tax payroll deduction from their employer. MDT is currently working with colleges to include the cost of public transportation as part of tuition. A \$19.00 Tourist Pass which will include maps and coupon books is anticipated for January 2006
- Metrobus Service Improvements – 14 Metrobus routes now provide overnight service, 11 of these routes operate 24-hours a day; 22 new routes have been added; 334 improvements have been made to over 103 routes; more than 10.2 million bus service miles of the 17 million miles mandated by the PTP have been implemented; a Metrobus operations and maintenance facility in Medley was opened in April 2004; 215 additional full-size buses and 70 minibuses have been purchased as of October 2005, all of which have been placed in operation and

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increasing overall fleet from 705 to 990 buses; in 2005, 67 new full size buses were received, of which 4 buses were to replace retired buses and the remaining buses will be used for new and enhanced service; as a result of the expansion to the bus fleet, there is a 40 percent increase in buses on the street during rush hour

- **Ridership** – Since the passage of the PTP, system boardings have increased by 27 percent and are now over 103.927 million. This is the first year that system boardings have surpassed 100 million. With ever increasing fuel and energy costs, and the popularity of paratransit services, we expect to see significant growth in the number of boardings on Miami-Dade Transit.

### Miami-Dade Transit System Boardings

System Mode	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05
Metrobus	63,359,141	64,546,632	72,050,370	76,752,965
Metromover	4,768,592	6,798,887	8,077,052	8,724,904
Metrorail	12,617,409	14,306,084	16,010,189	17,034,513
Special Transportation Services	1,056,661	1,166,652	1,275,671	1,415,487
<b>Total Boardings</b>	<b>81,801,803</b>	<b>86,818,255</b>	<b>97,413,282</b>	<b>103,927,869</b>

Percentage Growth  
from FY 2001-02

6.1%

19.1%

27.0%

### Municipal Transportation Projects

With the passage of the PTP, municipalities share 20 percent of revenue proceeds based on a formula that is calculated by annual population estimates. In addition to the countywide transit system improvements implemented by Miami-Dade Transit, several municipalities have had success in putting their PTP funds to work.

- **City of Coral Gables Street Car Trolley System:** The City of Coral Gables is providing very successful trolley service to the community with average daily boardings currently exceeding 3,500; 33 percent of the boardings are generated from the Douglas Road Metrorail Station and 10 percent from the Metrobus stop at the intersection of SW 8 Street and Ponce de Leon; the City celebrated its one millionth boarding in September 2005; in a recent study conducted by the City, 83 percent of trolley passengers were leaving their automobiles at home, resulting in 1,800 fewer vehicle trips per day
- **City of Hialeah Transit System (Marlin and Flamingo routes):** The City of Hialeah is averaging between 2,500 and 2,700 boardings a day on its transit system, which is an increase of approximately 700 boardings per day as compared to the same time last year; the system operates 8 buses on 2 linear routes, running bi-directional; the City of Hialeah has an Interlocal Agreement with the City of Hialeah Gardens to provide transit service within its municipal boundaries; in less than three years after the transit system went into operation, the buses carried their one-millionth passenger; commuters over 65 ride free with a special Golden Passport pass provided by the County
- **City of Miami Grand Avenue Project:** In a Joint Partnership Agreement (JPA) with Miami-Dade County, the City of Miami just celebrated the opening of its Grand Avenue project; the project

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included drainage improvements, curb cuts, better lighting and signalization, and street beautification elements such as brick sidewalks, tree grates, benches and landscaping

- City of Hialeah “62nd Avenue”: The project is a JPA between Miami-Dade County and the City of Hialeah consisting of work on 62 Avenue from NW 105th Street to NW 135th Street; the project consists of road widening from two to three lanes, bridge widening, curb and gutter, sidewalks, storm drainage system, roadway lighting, pavement markings and signs, signalization, and resurfacing
- City of North Miami “NOMI” Express Transit System: The City of North Miami initiated its “NOMI Express” mini-bus circulator system on July 19, 2004, utilizing PTP Surtax funds and FDOT funds; the four routes currently provide service to various locations, including the Aventura mall; currently negotiations exist with the Village of Biscayne Park to provide circulator service to the Village
- Purchase and Operation of Bus Shuttle/Circulator in the Municipalities: Aventura, Bal Harbour, Bay Harbor Islands, Miami Lakes, North Bay Village, North Miami Beach, South Miami, Sunny Isles Beach, Surfside, Sweetwater and West Miami have all purchased and operate bus shuttle and circulator services within their municipal boundaries
- City of Hialeah Gardens: The City of Hialeah Gardens is utilizing PTP funds to leverage a \$2 million loan to aggressively tackle road improvements throughout the city; the city has awarded four contracts for road projects, which include paving, grading, drainage, and sidewalk construction; project locations are NW 79 Avenue, between NW 98 Street and NW 103 Street; NW 87 Court between NW 117 Street and NW 119 Street; NW 117 Street, between NW 87 Court and NW 89 Avenue; and NW 89 Avenue between NW 108 Street and NW 111 Terrace
- Village of El Portal’s 87th Street Enhancement Project: The Village also is utilizing surtax funds to resurface and improve 87th Street from Biscayne Boulevard to NE 2nd Avenue; the project work includes ADA compliant sidewalks and curbs, and various traffic calming devices
- City of North Miami Beach “Hanford Boulevard Project”: Reconstruction of Hanford Boulevard (164th Street) is currently 80 percent complete; the City completed the Highland Village Round-about, as well as road improvements along NE 169 Street, between NE 18 Avenue and NE 19 Avenue; and NE 18 Avenue between NE 163 Street and South Glades Drive
- Village of Key Biscayne: Surtax funds were used to leverage an FDOT Improvement Program Grant worth \$1 million towards the construction of improvements along Crandon Boulevard

### Neighborhood Mobility Improvement Projects

A major component of the PTP is the \$476 million Neighborhood Improvement Program that includes intersection modifications, local and arterial road resurfacing, installation and repair of guardrails, installation of new school flashing signals, traffic signals and street lights, enhancement of greenways and bikeways, sidewalk repairs, roadway signage, pavement markings, installation of traffic calming devices, and the installation and repair of drains through FY 2012-13. The Public Works Department (PWD) has spent approximately \$20 million in performing such improvements through FY 2004-05. Some of the projects include minor neighborhood improvements like traffic signal repairs and

## Five-Year Financial Outlook

installations, resurfacing, drainage, guardrail, pavement stripping, ADA sidewalk improvements, and minor intersections improvements. Some of the larger roadway projects include NW 22 Avenue from NW 135 Street to NW 62 Street, funding for the NW 62 Avenue project in Hialeah, funding for the Grand Avenue project in Miami, American with Disabilities Act (ADA) compliant sidewalk improvements, and the installation of traffic signs across the entire County.

Projects of major significance for completion in the future by PWD include:

- Street Light Retrofit: The project will retrofit approximately 3,700 existing street lights along arterial roads to ensure the safety of pedestrians and the life-span of the street light infrastructure; retrofit work is expected for completion by FY 2007-08 at a cost of \$3.5 million
- Automated Traffic Management System (ATMS): The current 29-year old traffic control system will be replaced with the new ATMS which will provide the County with capacity to monitor all traffic lights; PWD is currently working with a consultant to implement a schedule for the \$90 million project of which the PTP will fund \$40 million; funding from state and federal agencies will assist in completing the project
- Traffic Signs and Signals: PWD continues to replace an average of 40,000 traffic street-signs per year and will complete Phase II of the illuminated street-name sign program in FY 2005-06 at 24 intersections with Light Emitting Diode (LED) technology; the project also consists of traffic signal retiming for better traffic synchronization, repair of traffic signals, and vehicle loop detectors; at an estimated cost of \$20.075 million, these projects will be funded through FY 2012-13
- Arterial Roadway Resurface and Drainage Projects: The Department plans to spend approximately \$7.45 million by FY 2007-08 on resurfacing and drainage projects specific to arterial roadways
- ADA Sidewalk Improvements: In an effort to ensure compliance with ADA legislation and reduce the risk of liability to the County, the PTP includes a total of \$4 million for sidewalk improvements; the Department anticipates to complete the remaining \$2.7 million worth of available funding by FY 2007-08
- School Flashing Signals: Through funding in the PTP, the County is able to complete the installation of all school flashing signals at the 125 locations remaining by FY 2008-09; upon completion of the \$11.2 million project, the Miami-Dade Public School System is responsible for the installation of school flashing signals at all other locations
- Neighborhood Improvements: The Department anticipates to spend an additional \$88.816 million in minor neighborhood improvement projects that include, but are not limited to pavement markings, road widenings, installation of traffic calming devices, resurfacing, guardrails, sidewalks, drainage, and street lights; the available funding is not tied to any major roadway projects and is intended for neighborhood projects throughout the County
- Major Roadway Projects: The Neighborhood Improvement Program component of the PTP includes over \$268 million worth of major roadway projects to be completed by FY 2012-13; these projects include the construction of additional lanes to several existing roadways, construction of the NW 138 Street bridge over the Miami River Canal, installation of traffic

## Five-Year Financial Outlook

calming devices, sidewalks and curbs along South Miami Avenue, resurfacing and median improvements to South Bayshore Drive, construction of the new SW 160 Street from SW 137 Avenue to SW 147 Avenue, installation of curb and gutters along several roads, and a feasibility study for a tunnel under the Miami River

### PTP Pro Forma Outlook

Since the presentation of the December 2004 PTP Pro Forma, several items in the plan have been adjusted to reflect more accurate estimates as well as amendments to the PTP approved by the CITT and the BCC. These updates will be incorporated into the December 2005 Pro Forma update. Among the issues that will change from the previous Pro Forma are:

- MDT Existing Services: Ordinance 05-148, which was approved by the CITT prior to its passage by the BCC, amends the PTP to include a line of credit up to \$150 million from the PTP surtax fund to cover funding gaps in existing services through FY 2010-11; MDT will be able to borrow a total of \$40.5 million for prior year funding gaps (FY 2002-03 and FY 2003-04) and an estimated \$74.4 million for FY 2004-05 through FY 2010-11; a repayment schedule to the PTP fund for the loan is incorporated as part of the approved PTP amendment from the MDT Maintenance of Effort (MOE); the \$23.9 million funding gap FY 2001-02, which occurred prior to the passage of the PTP surtax, will be covered from new revenues and efficiencies within MDT
- MDT MOE: In accordance with Ordinance 05-148, the MOE was amended by \$5.129 million in FY 2004-05, which is the same amount of general fund subsidy approved as part of the FY 2001-02 MDT MOE prior to the passage of the half-penny surtax; the PTP amendment also codifies the MOE general fund annual growth to 3.5 percent over the previous year's level and requires that the transfer of Capital Improvement Local Option Gas Tax (CI-LOGT) to MDT increase by at least 1.5 percent or the growth in new revenues, whichever is greater
- Public Works Neighborhood Mobility Improvement Program: The December 2004 Pro Forma includes both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff has examined the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital plan and have determined that due to the expected lifespan of certain improvements and available cash reserves, it is more financially prudent to use surtax revenues to pay for certain projects on a pay-as-you-go basis

## **Strategically Targeted UMSA and Countywide Service Improvements**

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### **Background**

To better understand the intent of this chapter, one must be familiar with the nature and extent of services provided by the County within the Unincorporated Municipal Area (UMSA) and services provided at the countywide level. Although this issue is thoroughly explained in the Introduction section of this document, the paragraph below tries to bring to the attention of the reader some of the most important concepts and aspects of this budgetary and operational structure.

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. Targeted improvements identified below follow this distinctive operational separation.

### **UMSA and Countywide Service Improvement Packages**

In prior years, when projecting future service demands in the UMSA and countywide areas, we have taken an incremental approach, accounting for prior years' service characteristics and expected future inflationary trends. This approach, although true to what we have done in the past, does not take into account future and new service demands dictated by the nature of a very dynamic and growing community. With the approval by the Board of the Miami-Dade County Strategic Plan, we have a planning document that allows staff to make a more rational forecast in regards to future service recommendations.

In the following pages, we summarize by strategic service area, those improvements that departments (based on their business plan) feel are important and necessary to meet the goals set by the County's Strategic Plan. The information is basically divided in two parts: part one provides a description and the nature of the service improvements, part two quantifies and projects for the next five years funding needs. In addition, these two sections are also separated to carefully distinguish the UMSA versus the countywide activities. As part of the cost analysis, careful consideration was given to realistic implementation schedules. As a result, the yearly cost figures provided at the end of each of these sections have been adjusted to reflect a phased approach to service implementations. Furthermore, enhancement highlights provided in this section are only a subset of the universe of needs submitted by the departments, but are those that we feel have the most significant service impact to our community.

## ***Unincorporated Municipal Service Area Improvements***

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### **Strategic Area- Public Safety**

*Mission: To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### ***Desired Outcome and Improvement***

##### **Reduce response time**

- Reduce emergency and routine response times by adding 25 Public Service Aides (PSA's) who provide assistance with traffic related accidents, traffic control, stolen vehicles, along with incidents of vehicle burglaries and thefts where subjects are not on the scene allowing police officers to respond to more routine and emergency calls. **(Police)**
- Reduce response times of police officers to routine calls to keep up with the rapid population growth in Miami-Dade County by adding a fifth Basic Law Enforcement Training class to increase the number of police officers in service. **(Police)**

##### **Safer communities through planning, design, maintenance, and enforcement**

- Enhance a police officer's ability to provide a safer environment for traffic control with a visibility enhancer by installing Light Emitting Diode (LED) lightbars on all police emergency vehicles, which would promote police officer safety by making them highly visible during traffic enforcement. **(Police)**

### **Strategic Area- Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations.*

#### ***Desired Outcome and Improvement***

##### **Well maintained, attractive and safe parks, libraries, museums, facilities and public artwork**

- Improve park appearance by increasing the renovations of baseball/softball diamonds from once every 28 years to once every 11 years. **(Park and Recreation)**
- Improve the quality of ballfield turf grass and playing surfaces at 16 parks per year by providing preventive turf management, which requires a higher level of regular fertilization. **(Park and Recreation)**

- Improve the lighting intensity of parking lots at the following parks: Martin L. King Memorial, Soar, Olinda, Continental, South Dade, Goulds, Modello, Naranja, Concord, Kendall Indian Hammocks, McMillian, Hammocks Community, and Norman & Jean Reach parks by adding lights and/or replacing with higher intensity lights. **(Park and Recreation)**
- Improve park appearance by increasing funding for facility maintenance material to adequately supply items such as paint, playground sand, cold patches, and parking lot bumper blocks. **(Park and Recreation)**
- Improve the safety conditions and maintenance needs at selected parks by expanding and enhancing the Park Technician Program. **(Park and Recreation)**



## Five-Year Financial Outlook

- Increase security coverage and security patrols during peak hours by adding one full-time Security Supervisor and six full-time park Security Officers for nine months. **(Park and Recreation)**
  - Improve park appearance and furnishings at the following seven parks: Country Village, Ruben Dario, Millers Pond, Norman & Jean Reach, Colonial, Sgt. Delancy, and Three Lakes by purchasing, installing and delivering ten trash receptacles, four player benches, eight picnic tables and four three-tier bleachers. **(Park and Recreation)**
  - Increase the safety and security of park patrons by adding two park security rotations, extending the hours of security coverage, and by responding to building security lighting problems. **(Park and Recreation)**
  - Provide well-maintained, safe, and functional park furnishings by establishing an annual replacement plan. **(Park and Recreation)**
  - Decrease repair costs of equipment and provide functional equipment for the daily maintenance needs of operating parks, facilities and beaches by establishing a recurring annual capital equipment fund. **(Park and Recreation)**
  - Enhance agreement performance inspections and the maintenance of archival documents of land, facilities, development and insurance compliance by creating a Records Management Specialist position for the Property Management Section. **(Park and Recreation)**
- More cultural, recreational, and library programs and services available to address varied community interests**
- Establish afterschool Winter and Spring programming for 30 registrants at North Trail Park by adding two part-time Park Service Aides and one 15-passenger van. **(Park and Recreation)**
  - Establish afterschool Winter, Spring, and Summer programming at Westwind Lakes Park new recreation center by increasing the part-time hours and by purchasing one 15-passenger van. **(Park and Recreation)**
  - Re-establish the afterschool Winter, Spring, and Summer sports development programming for 25 to 35 registrants at Little River Park by adding one full-time Recreation Specialist 1. **(Park and Recreation)**
  - Expand the hours of operation to provide coverage for the new Goulds Gym Wings at Goulds Park by adding two full-time Recreational Specialist 1 positions and by increasing the hours of operation by adding five hours on weekdays and ten hours on weekends. **(Park and Recreation)**
  - Establish senior programming for 10 to 15 registrants per site at the following five parks: Martin Luther King, Norman & Jean Reach, West Perrine, Westwind Lakes and Goulds by adding five Recreation Leaders and special equipment. **(Park and Recreation)**
  - Enhance the learn-to-swim initiative at the following 12 pools: Arcola, Gwen Cherry, Little River, Naranja Rockway, Sgt. Delancy, South Dade, Tropical Estates, Culter Ridge, Goulds, Marva Bannerman, Norman & Jean Reach pools by targeting 350 to 400 additional learn-to-swim registrants per year. **(Park and Recreation)**
  - Enhance the afterschool, summer camp, and sports development programming needs at North Glade Park by increasing the part-time hours of existing park staff to meet the increasing demands. **(Park and Recreation)**
  - Enhance the existing teen program from 25 to 40 registrants and establish a new senior program at Ojus Park by adding one full-time Recreation Leader. **(Park and Recreation)**
  - Improve park support and maintenance for CBO soccer activities at Three Lakes Park by adding one part-time Park Service Aide. **(Park and Recreation)**
  - Establish a Sports Development Program for ten registrants the first year at Eureka Park by adding two part-time Park Service Aides. **(Park and Recreation)**
  - Establish an afterschool program, Winter and Spring camps for 20 registrants in the first year at Eureka Villas Park by adding two part-time Park Service Aides and by increasing part-time hours of existing staff. **(Park and Recreation)**
  - Establish a walking club at Blue Lakes Park for ten registrants in the first year by adding one part-time Park Service Aide for ten hours a week. **(Park and Recreation)**

## **Strategic Area- Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

### ***Desired Outcome and Improvement***

#### **Timely identification and remediation of nuisances, including unsafe structures**

- Improve the quality of neighborhoods by reducing the time for first time and follow-up inspections for overgrowth, junk and trash, and illegal commercial vehicle storage complaints in the regional offices. **(Team Metro)**
- Improve customer service by reducing the time to process code compliance cases. **(Team Metro)**

- Ensure the aesthetic quality and safety of neighborhoods through the timely remediation of abandoned articles, and junk and overgrowth on lots. **(Team Metro)**

#### **Improve community design**

- Improve the ability to respond to charrette requests through the addition of an urban design position and resources. **(Planning and Zoning)**

## **Strategic Area- Enabling Strategies**

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

### ***Desired Outcome and Improvement***

#### **Smart, Coordinated IT Investments**

- Enhance the infrastructure application support by upgrading the 24/7 support of Miami-Dade County's Internet Information System (IIS), Internet and Intranet applications and the overall Enterprise eCommerce and Web server infrastructure. **(Enterprise Technology Services)**

- Enhance the County's ability to recover from a disaster by developing and implementing a solution that provides disaster recovery and continuity of operation services for the County's Non-Mainframe platforms such as Web-Portal, Email communications, Metro-Net and other vital applications. **(Enterprise Technology Services)**

## Five-Year Financial Outlook

<b>Unincorporated Municipal Service Area Improvements</b>				
	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b>Agenda Coordination</b>	\$ 14,000	\$ -	\$ -	\$ -
<b>Audit and Management</b>	\$ 86,000	\$ 171,000	\$ 263,000	\$ 285,000
<b>Chief Information Officer</b>	\$ 1,870,000	\$ 3,933,000	\$ 5,997,000	\$ 6,477,000
<b>Communications</b>	\$ 42,000	\$ 41,000	\$ 42,000	\$ 43,000
<b>Employee Relations Department</b>	\$ 21,000	\$ 22,000	\$ 23,000	\$ -
<b>Enterprise Technology Services</b>	\$ 326,000	\$ 951,000	\$ 684,000	\$ 717,000
<b>Finance</b>	\$ 277,000	\$ 298,000	\$ 317,000	\$ 495,000
<b>Park and Recreation</b>	\$ 3,360,000	\$ 3,341,000	\$ 3,508,000	\$ 3,684,000
<b>Planning and Zoning</b>	\$ 97,000	\$ 70,000	\$ 73,000	\$ 76,000
<b>Police</b>	\$ 1,328,000	\$ 4,545,000	\$ 4,763,000	\$ 5,002,000
<b>Procurement Management</b>	\$ 36,000	\$ 72,000	\$ 76,000	\$ 79,000
<b>Public Works</b>	\$ 1,682,000	\$ 645,000	\$ 683,000	\$ 724,000
<b>Strategic Business Management</b>	\$ 46,000	\$ 50,000	\$ 54,000	\$ 58,000
<b>Team Metro</b>	\$ 519,000	\$ 745,000	\$ 782,000	\$ 821,000
<b>Total</b>	<b>\$ 9,704,000</b>	<b>\$ 14,884,000</b>	<b>\$ 17,265,000</b>	<b>\$ 18,461,000</b>

## Countywide Improvements

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### Strategic Area- Public Safety

*Mission: To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### Desired Outcome and Improvement

##### Public safety facilities and resources built and maintained to meet needs

- Reduce the possibility of food borne illnesses being spread among staff and inmates by replacing obsolete blast chillers currently being utilized at the Turner Guilford Knight Correctional and the Pretrial Detention Center's kitchens. **(Corrections and Rehabilitation)**
- Ensure that all detention facilities are maintained in good repair by increasing the maintenance staff at the Facilities Management Bureau to supplement the existing staff and respond to emergencies and repair needs during the overnight hours. **(Corrections and Rehabilitation)**
- Increase and reduce the opportunities for introduction of contraband into the Metro West Detention Center by installing a video visitation teleconferencing system at this facility. **(Corrections and Rehabilitation)**
- Expand the department's programming needs by replacing and upgrading outdated equipment used for forensic imaging and toxicology which are breaking down with increased frequency and will no longer be repaired or maintained by the manufacturer. **(Medical Examiner)**
- Increase the surveillance and aerial support of the department by minimizing the liability of police officers during vehicle pursuits reducing the number of exposed officers in vehicles and on foot by replacing three of four helicopters. **(Police)**

##### Reduce response time

- Replace police officers at apparent natural death scenes by creating a pilot program for Forensic Nursing which is a growing trend across the county. **(Medical Examiner)**

##### Increased community awareness of information resources and involvement opportunities

- Increase the public's awareness of responsibility for individual emergency preparedness by designing and developing a web-based outreach campaign emphasizing cost-effective measures that will increase self-sufficiency after an emergency event and reduce the public's anxiety, suffering, and frustration. **(Emergency Management)**

##### Improved Homeland Security Preparedness

- Increase the department's preparedness for a mass disaster by providing disaster training and through the purchasing of necessary portable equipment. **(Medical Examiner)**

## Strategic Area- Neighborhood and Unincorporated Area Municipal Services

*Mission: To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

### **Desired Outcome and Improvement**

#### **Timely identification and remediation of nuisances, including unsafe structures**

- Enhance the County's efforts to abate mosquito complaints and spread of mosquito borne diseases by expanding the Storm Drain Mosquito Treatment Program to treat 150,000 drains four times a year from 50,000. **(Public Works)**

#### **Improve community access to information and services**

- Reduce hold times, call resolution rates, and increase call volume with the addition of call-takers and advances in call center technology with the continued implementation of 311. **(CIO)**

#### **Improved neighborhood roadways, sidewalks, drainage, and reduced flooding**

- Improve the County's sidewalk infrastructure by reducing the average time taken to provide inspections for sidewalk complaints from 30 days down to 20 days. **(Public Works)**
- Ensure the safety and structural integrity of County-maintained local bridges by providing on-going and proactive maintenance and repairs to all 31 local bridges. **(Public Works)**
- Reduce the risk of hazardous driving conditions on local roads through the establishment of one shoulder grading crew to grade 150 miles of road shoulder. **(Public Works)**
- Improve the quality and aesthetic appeal of arterial roadway sidewalk repairs due to the growth of trees and vehicular traffic by replacing the use of asphalt with 75,600 linear feet concrete sidewalk repairs. **(Public Works)**
- Reduce flooding and ponding along arterial roads by increasing the number of annual drain repairs from 100 to 350. **(Public Works)**

#### **Neighborhood and rights-of-way aesthetics that foster and enhance quality of life**

- Reduce the number of dead trees remaining on arterial roadways by increasing the removal of dead trees from 90 percent to 100 percent within two days and increase the replacement of dead trees from five percent to 100 percent within two days. **(Public Works)**
- Reduce safety hazards and resident complaints about trees along arterial roadways by increasing safety trimming from 75 percent to 90 percent for all trees within two working days. **(Public Works)**
- Improve the appearance along County roadways, Metrorail, Metromover, Busway, and public rights-of-way by enhancing the number of litter pick-up cycles from 36 to 52. **(Public Works)**
- Increase traffic flow and safety along all County roadways by increasing the number of traffic signs installed and repaired annually from 40,000 to 50,000. **(Public Works)**
- Enhance the aesthetic appeal along the 215 County-maintained median sites by replacing unwanted and unsightly vegetation with appropriate sod. **(Public Works)**
- Enhance the vitality and durability of the County maintained trees along public rights-of-way by increasing the number annual watering and fertilizing cycles from one to three times a year. **(Public Works)**
- Improve the design and development of landscaping plans along existing and new roadways by reducing the turn around time for landscaping plans review from three months to ten days and begin the development of landscape upgrade plans. **(Public Works)**
- Improve the aesthetic appeal of arterial roadways by increasing the number of annual re-mulching cycles from one to four times a year. **(Public Works)**

## Five-Year Financial Outlook

### **Consistent interpretation and application of enforcement practices**

- Increase staff's ability to ensure local advertisements meet the requirements of County Codes and State laws and decrease incidents of misleading, deceptive, and illegal advertisements by hiring an additional enforcement officer. **(Consumer Services)**
- Increase department's ability to respond to customer complaints against cable telecommunication operators and providers and ensure observance of prescribed service and Right-of-Way standards by hiring an additional Cable Telecommunication Enforcement Officer. **(Consumer Services)**

- Enhance monitoring capabilities by 75 percent to inspect each retail establishment in Miami-Dade County a minimum of once every year, enforce Code provisions relating to check cashing, price screen visibility, price gender discrimination, alcohol warning signs, and other retail issues and reduce consumer complaints by 30 percent by adding three additional Enforcement Officers. **(Consumer Services)**

### **Strengthened bond between the community and Miami-Dade County government**

- Increase the community's access to accurate information and educational events countywide through outreach by hiring additional outreach and information and referral specialists. **(Team Metro)**

## **Strategic Area- Health and Human Services**

*Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need.*

### **Desired Outcome and Improvement**

#### **Increased availability of affordable and special needs housing**

- Create additional affordable housing for low- to moderate-income families by funding the construction of 30 additional affordable housing units. **(Empowerment Trust)**

#### **Improved community relations in Miami-Dade County**

- Project a positive community image in Miami-Dade County through the promotion and utilization of the Goodwill Ambassadors Program by providing additional training and supplies associated with their deployment. **(Office of Community Relations)**

#### **Healthier community**

- Increase comprehensive and collaborative planning between the County and health organizations to achieve common health goals by designing and instituting an interactive dual function website and intranet system. **(Office of Countywide Healthcare Planning)**

#### **Increased access to and quality of child care facilities**

- Establish a Quality Assurance Monitoring Unit to ensure that Head Start Agencies comply with standards and that all children in the program receive quality services in a cost-effective way. **(Community Action Agency)**

#### **Increased access to full continuum of support services for people with disabilities**

- Provide employment placement assistance to 15 individuals with disabilities including intake, career counseling, testing, job development, and placement to foster greater independence and lessen the need for governmental assistance by adding one staff member. **(Department of Human Services)**
- Provide homecare services to an additional 44 individuals with disabilities thereby providing greater independence thus reducing the need for unnecessary or premature institutionalization by adding six additional home care aides. **(Department of Human Services)**

## Five-Year Financial Outlook

### **Greater number of elders able to live on their own**

- Provide adult daycare services including meals, social and recreational activities to an additional 48 elders at various adult daycare sites to enhance independence thereby eliminating or delaying the need for unnecessary or premature institutionalization by adding two additional staff members. **(Department of Human Services)**
- Provide in-home support homemaker services and personal care services to an additional 100 to 125 frail elderly individual to foster greater independence thereby eliminating or delaying the need for unnecessary or premature institutionalization by adding 16 additional home care aides and one home care aide supervisor. **(Department of Human Services)**

### **Greater portion of elderly residents able to stay in their homes and maintenance of existing housing units in Miami-Dade County**

- Provide emergency home repair services to approximately 32 low-income households to correct health, safety, and code violations thereby allowing these families to remain in affordable housing by adding two staff members and funding for additional parts and materials. **(Community Action Agency)**

## **Strategic Area - Economic Development**

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents.*

### **Desired Outcome and Improvement**

#### **Increased number of county residents with the job skills to achieve economic self-sufficiency**

- Decrease the number of youths living in the streets exiting out of the foster care system by creating a program that will target these youths and assist them in finding affordable housing and job training skills to make them a viable part of this community. **(Child Advocate)**
- Provide 50 additional low-income families with family development services including education, affordable housing, food assistance, transportation and childcare services to achieve employment and self-sufficiency by adding eight additional staff members. **(Community Action Agency)**

#### **Increased number of businesses and employment opportunities in higher-paying targeted industries**

- Increase the number of clients participating in seminars, counseling, and technical assistance from 256 to 600 by providing business technical assistance, counseling, and seminars, and provide technical resources to new and existing small businesses. **(Metro Miami-Action Plan Trust)**

#### **Increased international commerce**

- Increase international commerce between businesses in the County and the rest of the world by increasing awareness and providing additional staff support for the new incubator office. **(International Trade Consortium)**

#### **Better informed clients served by various assistance programs**

- Enhance department's ability to deliver quality customer service to County consumers and to increase opportunities for entrepreneurial growth by providing a dedicated staff in the areas of computer technical support, Web design, legal section, and collections by hiring four additional staff. **(Consumer Services)**

## Five-Year Financial Outlook

### **Maximization of living wage opportunities for all Miami-Dade County residents**

- Increase service contractors' compliance and awareness of the living wage ordinance by increasing the number of site visits from once every 18 months to a least twice a year and initiate quarterly educational outreach workshops. **(Business Development)**

### **Organizations empowered with technical and management capacity to succeed**

- Increase the Small Business Enterprise (SBE) Programs' ability to review and analyze procurement contracts and provide technical needs assessment assistance and outreach by adding two Contract Development Specialists and one Technical Assistance Coordinator. **(Business Development)**

## **Strategic Area- Recreation and Culture**

*Mission: To develop, promote, and preserve outstanding cultural, recreational, library, and natural experiences and opportunities for residents and visitors of this and future generations.*

### **Desired Outcome and Improvement**

#### **Well maintained, attractive and safe parks, libraries, museums, facilities, and public artwork**

- Improve customer satisfaction by enhancing custodial maintenance at selected countywide parks. **(Park and Recreation)**
- Extend the life and increase playable time of ballfields by fully renovating each ballfield every 11 years and maintenance grading each ballfield every two parks. **(Park and Recreation)**
- Increase the safety and security of park patrons by adding two park security rotations, extending the hours of security coverage, and by responding to building security lighting problems. **(Park and Recreation)**
- Provide well-maintained, safe, and functional park furnishings and decrease repair costs of equipment and provide functional equipment for the daily maintenance needs of operating Miami Metrozoo, parks, facilities, and beaches by establishing an annual replacement plan and a recurring annual capital equipment fund. **(Park and Recreation)**
- Comply with DERM regulations at golf courses and provide needed renovations to existing park facilities by establishing a recurring annual fund for repair and maintenance needs. **(Park and Recreation)**

- Enhance agreement performance inspections and the maintenance of archival documents of land, facilities, development and insurance compliance by creating a Records Management Specialist position for the Property Management Section. **(Park and Recreation)**
- Provide primary and basic services to the new and expanded facilities completed with the Building Better Communities bond funding by allocating funding in the operating budget each year **(Park and Recreation)**
- Enhance the overall experience for all Miami-Dade County resident and visitors and the unique historic collection by adding staff to improve the safety and care of the historic facilities and gardens and by increasing the research and treatment of rare art objects. **(Vizcaya)**

#### **More cultural, recreational, and library programs and services available to address varied community interests**

- Increase participation in senior programs by offering programs targeted to seniors at five additional park sites. **(Park and Recreation)**
- Offer film programs as a rental incentive for meetings, movie premieres and festivals at the Miami-Dade County Auditorium by purchasing and installing a state-of-the-art multi-media projection system. **(Park and Recreation)**



## Five-Year Financial Outlook

- Establish a coordinated and centralized volunteering effort in support of the department's programs, special events and resource management. **(Park and Recreation)**
- Sustain, retain, and improve the creative assets of our County by increasing annual grants funding investment levels for non-profit cultural organizations that are proportionately calibrated to their overall operations and by increasing individual artists' support initiatives. **(Cultural Affairs)**
- Address increased audience demands by establishing a new competitive grants programs, in accordance with the Department's blueprint for comprehensive program growth. **(Cultural Affairs)**
- Maximize access to cultural activities and information by: creating marketing and advertising projects in conjunction with tourism promotion and business development; improving local media penetration to expand and upgrade coverage of the arts; and enhancing online information resources for local cultural events. **(Cultural Affairs)**
- Expand cultural programs to increase attendance by attracting audiences of all means and backgrounds to become event-goers through initiatives such as: Culture Shock Miami, which provides \$5 tickets to cultural events for students in high school and college, ages 14 to 22; and Golden Ticket, which features free admission opportunities targeted to senior citizens over the age of 62. **(Cultural Affairs)**

### **Expanded awareness of and access to cultural, recreational, and library programs and services**

- Strengthen Vizcaya's financial performance by investing \$50,000 (first year) in additional marketing to increase visitation by at least ten percent, and \$205,000 (first year) in additional staffing for the Advancement Division to increase donations to \$950,000 by the fifth year. **(Park and Recreation)**

### **Strategic Area- Transportation**

*Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce*

### **Desired Outcome and Improvement**

#### **Optimum signalized traffic flow**

- Reduce the risk of interrupted traffic flow and the need for costly future repairs by replacing span wire traffic signal at 640 intersections with steel mast arms. **(Public Works)**
- Enhance the management and installation of traffic signs through the establishment of a Geographical Information Systems (GIS) based sign management system. **(Public Works)**

#### **Recreational, cultural, and library facilities located where needed throughout the County**

- Activate newly renovated or constructed cultural facilities throughout the County to their optimal service levels by increasing County support for their programming, marketing, and operations. **(Cultural Affairs)**

#### **Improved level-of-service on major roadway corridors**

- Improve safety and reduce the number of vehicular accidents at 100 of the County's most dangerous traffic intersections by establishing an Accident Reduction Program to review and develop counter measures. **(Public Works)**

## Five-Year Financial Outlook

### Strategic Area- Enabling Strategies

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

#### **Desired Outcome and Improvement**

##### **Positive image of County government**

- Increase the public's awareness of Conflict of Interest and Code of Ethics Laws by expanding the department's web-related activities and by the addition of one educational and community outreach position to meet the growing request for presentations. **(Commission on Ethics)**
- Increase the County's positive image by creating a media training program for senior level management and for the departmental public information officers. **(Communications)**

##### **Streamlined and responsive procurement process**

- Reduce the invitation to bid workload and staff's request for proposal workload by hiring an additional Procurement Contracting Officer and Agent and a Senior Procurement Contracting Agent. **(Procurement Management)**

##### **User friendly e-government sharing information and providing expanded hours and service**

- Enhance Legistar system modules by bringing the system to current technology standards improving staff's ability to update minor formatting changes as approved by the Board. **(Agenda Coordination)**

##### **County processes improved through information technology**

- Enhance the Small Business Enterprise (SBE) Program and Living Wage Program with application design, development, maintenance, collection, tracking, and reporting of data by adding one Senior System Analyst/Programmer and one Administrative Officer. **(Business Development)**
- Improve the flow of information of inspectors in the field and contractors access to permit information by developing a database for elevator permit information accessible to the public through the web which will allow permit contractors to request inspections online, pay permit and plans review fees online and print out documents for repair. **(General Service Information)**

##### **Expediently provide Departments with qualified personnel**

- Enhance voter outreach and training by purchasing three additional projectors to be used to educate voters throughout the County. **(Elections)**

##### **Motivated, dedicated workforce team aligned with organizational priorities**

- Create Workplace Violence training model to enhance County employees' ability to recognize and defuse situations that could lead to violence. **(Fair Employment Practices)**
- Implement fair employment practices outreach initiative to increase employee awareness of their legal rights and avenues of relief. **(Fair Employment Practices)**

##### **Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.)**

- Improve customer service satisfaction rating from 90 to 95 percent, employee satisfaction rating from 80 to 85 percent, and reduce overtime by ten percent by hiring two additional ERD Records Technicians in order to complete audit of paper employee records that were converted to electronic files. **(Employee Relations)**
- Enhance departmental accountability in performance of procurement and accounts payable processes and significantly improve reporting capabilities by adding an Administrative Officer II to staff. **(Consumer Services)**

##### **Safe, convenient and accessible facilities planned and built ready to meet needs**

- Improve security contractor performance and adherence to contract specifications through enhanced supervision by adding an Account Clerk to assist Security Management professional staff in processing and monitoring vendors' invoices. **(General Services Administration)**

## Five-Year Financial Outlook

### Well-maintained facilities

- Provide enhanced maintenance support at the Coral Gables Courthouse to ensure that this high traffic facility is safe and well maintained for public use. **(General Services Administration)**

### Sound asset management and financial investment strategies

- Increase the Inspector General's audit coverage of the County's procurement and construction contracts and oversight activities over grants and other new county programs by adding 12 new investigators over the next five years to meet the increasing caseload of investigative referrals and increase audit coverage of construction contracts resulting from the newly implemented Building Better Communities bond program. **(Inspector General)**

### Integrity of voter records maintained

- Improve storage and deployment of electronic voting machines by purchasing asset management software and racking system. **(Elections)**

### Accountability to the public at every level of the organization

- Improve the department's ability to mitigate significant audit and control risks by adding one deputy director and an audit team to work on planned audits. **(Audit and Management Services)**

### Continuously improving government

- Enhance results oriented government initiatives and strategic plan updates by hiring two management consultants to provide technological and department specific support throughout County government to more than 500 users of the automated performance management system. **(Strategic Business Management)**

### Cohesive, standardized countywide financial systems, and processes

- Improve the management of unclaimed checks by working with Enterprise Technology Services Department to develop a web-based application. **(Finance)**

- Ensure the successful implementation of the Enterprise Resource Planning (ERP) financial modules by providing additional resources; provide analytical tools useful for management analysis following the implementation of the ERP by creating a financial and purchasing data warehouse. **(Finance)**

### Effective County tax collection and property appraisal process

- Improve the departments' ability to comply with Florida Statute 197.182 which requires property tax refunds to be processed within 100 days of correction request by

adding one dedicated staff position to work with the County Attorney's Office dedicated solely to bankruptcy and hearing preparation and processing assessments corrections. **(Property Appraiser)**

- Ensure the Tax Collector's ability to effectively collect, account for, and distribute current and delinquent real and personal property taxes by replacing legacy system. **(Finance)**
- Provide convenient public access and reduce waiting time by establishing two additional Tax Collector satellite offices in the north and west areas of the County. **(Finance)**

### Responsive communications services (advertising, marketing, public relations, publications, etc.) for other County departments

- Improve the responsiveness of the graphics division by replacing the dri-mount laminating machine, upgrading the printers, scanners, and software. **(Communications)**

### Smart, Coordinated IT Investments

- Enhance the infrastructure application support by upgrading the 24/7 support of Miami-Dade County's Internet Information System (IIS), Internet and Intranet applications and the overall Enterprise eCommerce and Web server infrastructure. **(Enterprise Technology Services)**
- Enhance the County's ability to recover from a disaster by developing and implementing a solution that provides disaster recovery and continuity of operation services for the County's Non-Mainframe platforms such as Web-Portal, Email communications, Metro-Net and other vital applications. **(Enterprise Technology Services)**

# Five-Year Financial Outlook

Sample Countywide Improvements				
	2007	2008	2009	2010
Agenda Coordination	\$ 26,000	\$ -	\$ -	\$ -
Audit and Management	\$ 182,000	\$ 363,000	\$ 560,000	\$ 605,000
Business Development	\$ 248,000	\$ 521,000	\$ 547,000	\$ 588,000
Chief Information Officer	\$ 2,376,000	\$ 4,998,000	\$ 7,620,000	\$ 8,230,000
Child Advocate	\$ 181,000	\$ 182,000	\$ 191,000	\$ 201,000
Commission on Ethics	\$ 50,000	\$ 100,000	\$ 101,000	\$ 106,000
Communications	\$ 69,000	\$ 67,000	\$ 69,000	\$ 71,000
Community Action Agency	\$ 530,000	\$ 1,055,000	\$ 1,053,000	\$ 1,106,000
Community Relations	\$ 31,000	\$ 33,000	\$ 34,000	\$ 36,000
Consumer Services	\$ 204,000	\$ 380,000	\$ 353,000	\$ 371,000
Corrections	\$ 700,000	\$ 1,236,000	\$ 1,133,000	\$ 1,191,000
Elections	\$ 120,000	\$ 21,000	\$ 22,000	\$ 23,000
Emergency Management	\$ 60,000	\$ 63,000	\$ 66,000	\$ 69,000
Employee Relations	\$ 49,000	\$ 51,000	\$ 54,000	\$ -
Empowerment Trust	\$ 1,500,000	\$ 1,500,000	\$ 3,000,000	\$ 3,000,000
Enterprise Technology Services	\$ 217,000	\$ 634,000	\$ 656,000	\$ 478,000
Finance	\$ 6,389,000	\$ 2,132,000	\$ 2,174,000	\$ 2,551,000
General Services Administration	\$ 294,000	\$ 108,000	\$ 113,000	\$ 120,000
Human Services	\$ 686,000	\$ 960,000	\$ 981,000	\$ 1,029,000
Inspector General	\$ 529,000	\$ 740,000	\$ 999,000	\$ 1,289,000
International Trade Consortium	\$ 129,000	\$ 161,000	\$ 169,000	\$ 178,000
Medical Examiner	\$ 526,000	\$ 772,000	\$ 456,000	\$ 476,000
Metro-Miami Action Plan	\$ 130,000	\$ 246,000	\$ 284,000	\$ 298,000
Office of Countywide Healthcare Planning	\$ 25,000	\$ 5,000	\$ 5,000	\$ 6,000
Office of Fair Employment Practices	\$ 96,000	\$ 12,000	\$ 15,000	\$ 12,000
Park and Recreation	\$ 5,879,000	\$ 5,733,000	\$ 6,019,000	\$ 6,319,000
Police	\$ 1,430,000	\$ 1,430,000	\$ 1,433,000	\$ 34,000
Procurement Management	\$ 77,000	\$ 153,000	\$ 161,000	\$ 169,000
Property Appraiser	\$ 85,000	\$ 82,000	\$ 88,000	\$ 94,000
Public Works	\$ 19,169,000	\$ 19,783,000	\$ 20,968,000	\$ 22,310,000
Strategic Business Management	\$ 97,000	\$ 104,000	\$ 112,000	\$ 121,000
Team Metro	\$ 2,410,000	\$ 2,325,000	\$ 2,442,000	\$ 2,564,000
Vizcaya	\$ 748,000	\$ 1,131,000	\$ 1,329,000	\$ 1,407,000
Total	\$ 45,242,000	\$ 47,081,000	\$ 53,207,000	\$ 55,052,000



# **FINAL ADOPTED BUDGET ORDINANCES**



Approved \_\_\_\_\_ Mayor

Veto \_\_\_\_\_

Override \_\_\_\_\_

Agenda Item A  
As Amended 9.22.05

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05-172

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE  
COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL YEAR  
COMMENCING OCTOBER 1, 2005, AND ENDING SEPTEMBER 30,  
2006; LEVYING ALL TAXES SO PROVIDED; PROVIDING  
SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter, the millages fixed and determined by the Countywide General Fund budget as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular, and the total millage for all County operating purposes is fixed at 5.835 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, for the 2005-06 fiscal year. This millage represents a 15.2 percent increase from the state-defined rolled-back rate and is 1.7 percent less than the 2004-05 fiscal year countywide millage rate.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney as  
to form and legal sufficiency. 

ORD/ITEM A Final Budget



STATE OF FLORIDA                     )  
  )  
COUNTY OF MIAMI-DADE            )     SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-172, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *Linda T. Case*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item B

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05-173

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005, AND ENDING SEPTEMBER 30, 2006; PROVIDING A SHORT TITLE; INCORPORATING THE 2005-06 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2005-06 Miami-Dade County Countywide Budget Ordinance".

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2005. Said budget document as submitted to and amended by the County Commission is incorporated herein by reference.

Section 3. The Countywide General Fund proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures,

except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter.

Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 4.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All administrative orders and other actions of the County Commission setting fees and charges, as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 9. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or In-kind Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 10. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.

Section 11. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.


Section 12. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any portions of this ordinance are vetoed, the

remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 14. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney as  
to form and legal sufficiency. 

ORD/ITEM B first reading

## COUNTYWIDE GENERAL FUND REVENUE

**Net\***  
**2005-06**  
**Budget**

### **TAXES**

General Property Tax (Tax Roll: \$175,222,910,067)	\$971,304,000
Local Option Gas Tax	44,161,000
Ninth Cent Gas Tax	<u>11,384,000</u>
Subtotal	<u>\$1,026,849,000</u>

### **OCCUPATIONAL LICENSES**

Occupational Licenses	<u>\$3,418,000</u>
Subtotal	<u>\$3,418,000</u>

### **INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$51,127,000
State Revenue Sharing	31,012,000
Gasoline and Motor Fuels Tax	12,854,000
State Crime Lab Reimbursement	935,000
Alcoholic Beverage Licenses	755,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>519,000</u>
Subtotal	<u>\$98,149,000</u>

### **CHARGES FOR SERVICES**

Sheriff and Police Fees	\$2,638,000
Other	<u>1,290,000</u>
Subtotal	<u>\$3,928,000</u>

**COUNTYWIDE GENERAL FUND REVENUE (cont'd)**

	<b>Net*</b> <b>2005-06</b> <b><u>Budget</u></b>
<b><u>FINES AND FORFEITURES</u></b>	
Drug Court Fees	<u>\$ 147,000</u>
Subtotal	<u>\$ 147,000</u>
<b><u>INTEREST INCOME</u></b>	
Interest	<u>\$3,740,000</u>
Subtotal	<u>\$3,740,000</u>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$48,426,000
Miscellaneous	<u>944,000</u>
Subtotal	<u>\$49,370,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$11,308,000</u>
Subtotal	<u>\$11,308,000</u>
Total	<u>\$1,196,909,000</u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

## COUNTYWIDE GENERAL FUND EXPENDITURES

	<b><u>2005-06</u></b> <b><u>Budget</u></b>
Office of the Mayor	\$ 1,493,000
Office of the Mayor - Film and Entertainment	590,000
Board of County Commissioners (BCC)	10,777,000
County Attorney	9,216,000
County Manager	4,776,000
Animal Services	1,900,000
Corrections and Rehabilitation	241,168,000
Emergency Management	2,298,000
Miami-Dade Fire Rescue	13,581,000
Independent Review Panel	548,000
Judicial Administration	7,147,000
Juvenile Services	8,263,000
Law Library	100,000
Legal Aid	1,800,000
Medical Examiner	7,764,000
Miami-Dade Police	132,508,000
Non-departmental - Public Safety	21,046,000
Consumer Services	2,156,000
Transit	132,425,000
Cultural Affairs	9,609,000
Historic Preservation	213,000
Historical Museum of South Florida	302,000
Miami Art Museum	391,000
Museum of Science and Planetarium	277,000
Park and Recreation	44,012,000
Vizcaya	250,000
Non-departmental - Recreation and Culture	8,753,000
Planning and Zoning	1,446,000
Public Works	28,496,000
Team Metro	3,521,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	6,952,000
Community Action Agency	11,379,000
Community Relations Board	1,782,000
Countywide Healthcare Planning	512,000
Human Services	54,465,000
Public Health Trust	136,285,000
Non-departmental - Health and Human Services	63,948,000
Community and Economic Development	867,000
Empowerment Trust	407,000
International Trade Consortium	618,000
Metro-Miami Action Plan	977,000
Urban Economic Revitalization Task Force	525,000
Non-departmental - Economic Development	34,077,000
Agenda Coordination	861,000
Americans with Disabilities Act Coordination	363,000
Audit and Management Services	2,738,000
Business Development	787,000
Chief Information Officer	8,137,000



Commission on Ethics and Public Trust	1,913,000
Communications	2,649,000
Elections	18,241,000
Employee Relations	6,266,000
Enterprise Technology Services	22,838,000
Fair Employment Practices	538,000
General Services Administration	25,136,000
Inspector General	1,393,000
Procurement Management	1,014,000
Property Appraisal	21,962,000
Strategic Business Management	3,564,000
Transfer to Emergency Contingency Reserve	15,404,000
Non-departmental - Enabling Strategies	<u>53,485,000</u>
Total	<u>\$1,196,909,000</u>

STATE OF FLORIDA                     )  
  )  
COUNTY OF MIAMI-DADE            )       SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-173, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *Jonda J. Case*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item C  
As Amended 9.22.05

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05-174

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE  
UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE FOR  
THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND  
ENDING SEPTEMBER 30, 2006; LEVYING ALL TAXES SO  
PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN  
EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In accordance with Section 1.01(D) of the Home Rule Charter, the County  
Property Appraiser is hereby directed to assess the millage for the Unincorporated Municipal  
Service Area (UMSA) for the FY 2005-06 at 2.447 mills on the dollar of taxable value of all  
property in the unincorporated area of Miami-Dade County, Florida. This millage is a 16.0 percent  
increase from the state-defined rolled-back rate and equal to the 2004-05 fiscal year UMSA  
millage rate.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is  
held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after  
the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only  
upon override by this Board. In the event all or any portions of this ordinance are vetoed, the  
remaining portions, if any, shall become effective ten (10) days after the date of enactment and  
the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney as  
to form and legal sufficiency. 

ORD/ITEM C FINAL BUDGET

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )       SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-174, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *James J. Cane*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item D

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05 -175

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005, AND ENDING SEPTEMBER 30, 2006; PROVIDING A SHORT TITLE; INCORPORATING THE 2005-06 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES; AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2005-06 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2005. Said budget document as submitted to and amended by the County Commission is by reference incorporated herein.

Section 3. The Unincorporated Municipal Service Area proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 4.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All administrative orders and other actions of the County Commission setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 10. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from



the District Discretionary Reserve, Commission Office Funds, or In-kind Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 11. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.


Section 12. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 13. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 14. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 15. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney  as  
to form and legal sufficiency.

ORD/ITEM D 1<sup>st</sup> reading

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

**NET\***  
**2005-06**  
**BUDGET**

**TAXES**

General Property Tax (Tax Roll: \$58,945,378,485)	\$137,027,000
Utility Tax	70,300,000
Communications Services Tax	44,000,000
Franchise Tax	<u>33,000,000</u>
Subtotal	<u>\$284,327,000</u>

**OCCUPATIONAL LICENSES**

Occupational Licenses	<u>\$4,134,000</u>
Subtotal	<u>\$4,134,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$65,127,000
State Revenue Sharing	42,852,000
Alcoholic Beverage Licenses	<u>280,000</u>
Subtotal	<u>\$108,259,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	\$1,564,000
Other	<u>140,000</u>
Subtotal	<u>\$1,704,000</u>

**INTEREST INCOME**

Interest	<u>\$1,760,000</u>
Subtotal	<u>\$1,760,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b>NET* 2005-06 <u>BUDGET</u></b>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$ 11,336,000
Miscellaneous	<u>457,000</u>
Subtotal	<u>\$11,793,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$13,371,000</u>
Subtotal	<u>\$13,371,000</u>
Total	<u>\$425,348,000</u>

\*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b><u>2005-06 Budget</u></b>
Office of the Mayor	\$ 981,000
Board of County Commissioners (BCC)	5,072,000
County Attorney	4,800,000
County Manager	1,925,000
Miami-Dade Police	316,542,000
Non-departmental – Public Safety	2,183,000
Park and Recreation	25,643,000
Non-departmental - Recreation and Culture	1,589,000
Planning and Zoning	708,000
Public Works	5,279,000
Solid Waste Management	1,686,000
Team Metro	4,833,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	1,946,000
Non-departmental - Health and Human Services	48,000
Empowerment Trust	817,000
Non-departmental - Economic Development	225,000
Agenda Coordination	405,000
Americans with Disabilities Act Coordination	170,000
Audit and Management Services	1,289,000
Business Development	370,000
Chief Information Officer	138,000
Communications	1,247,000
Employee Relations	2,950,000
Enterprise Technology Services	10,746,000
Fair Employment Practices	254,000
General Services Administration	2,454,000
Procurement Management	478,000
Strategic Business Management	2,536,000
Non-departmental - Enabling Strategies	<u>28,034,000</u>
<b>Total</b>	<b><u>\$425,348,000</u></b>

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )     SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-175, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *Linda J. Cox*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_

Override \_\_\_\_\_

Agenda Item E  
9.22.05

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05-176

ORDINANCE APPROVING, ADOPTING AND RATIFYING  
MILLAGES FOR THE FISCAL YEAR COMMENCING OCTOBER  
1, 2005 ENDING SEPTEMBER 30, 2006; DIRECTING THE  
ASSESSMENT OF MILLAGES ESTABLISHED FOR COUNTY  
BONDED DEBT SERVICE PURPOSES, THE MIAMI-DADE  
LIBRARY SYSTEM, AND THE MIAMI-DADE FIRE AND RESCUE  
SERVICE DISTRICT; LEVYING ALL TAXES SO PROVIDED;  
RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY  
SYSTEM; PROVIDING SEVERABILITY; AND PROVIDING AN  
EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter, the millages fixed and determined by the County bonded debt service, the Miami-Dade Library System and the Miami-Dade Fire and Rescue Service District budgets as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular. The total millage for all Countywide bonded debt service purposes is fixed at 0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida for the 2005-06 fiscal year; this rate is equal to the 2004-05 fiscal year countywide bonded debt service millage rate. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt service purposes is fixed at 0.052 mills on the dollar of taxable value for all property in the Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida for the 2005-06 fiscal year, this rate is 24.6 percent less than the 2004-05 fiscal year Miami-Dade Fire and Rescue Service District bonded debt service millage rate.

Section 2. The County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Library System for the 2005-06 fiscal year at 0.486 mills on the dollar of

taxable value of all property in the district. This millage is a 17.4 percent increase from the state-defined rolled-back rate and is equal to the 2004-05 fiscal year Miami-Dade Library System millage rate. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Indian Creek Village	North Bay Village
Biscayne Park	Islandia	Palmetto Bay
Coral Gables	Key Biscayne	Pinecrest
Doral	Medley	South Miami
El Portal	Miami	Sunny Isles Beach
Florida City	Miami Beach	Sweetwater
Golden Beach	Miami Gardens	Virginia Gardens
Hialeah Gardens	Miami Lakes	West Miami
Homestead	Miami Springs	

Section 3. In accordance with the provision of Article II, Chapter 18 of the Miami-Dade County Code, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Fire and Rescue Service District for the FY 2005-06 at 2.609 mills on the dollar of taxable value of all property within said district. This millage is a 17 percent increase from the state-defined rolled-back rate and is 0.7 percent more than the FY 2004-05 Miami-Dade Fire and Rescue Service District millage rate.

The Miami-Dade Fire and Rescue District consists of the unincorporated area of Miami-Dade County and all municipalities except Miami, Miami Beach, Coral Gables, Hialeah and Key Biscayne, which presently tax their citizens for fire and rescue services and which will be exempt from this Fire and Rescue District tax.

Section 4. All taxes hereinabove described are hereby levied.


Section 5. The Miami-Dade Library System is hereby recognized and continued. All funds for this district are provided by general taxes and other revenues only within the district as provided in Section 1.01(11) of the Home Rule Charter.

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 8. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney as  
to form and legal sufficiency. 

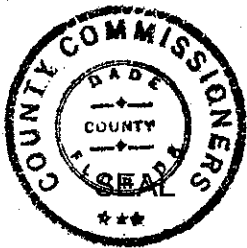
ORD/ITEM E FINAL BUDGET



STATE OF FLORIDA                     )  
  )  
COUNTY OF MIAMI-DADE            )     SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-176, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *Linda J. Cole*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item F

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONER.  
DADE COUNTY, FLORIDA**

ORDINANCE NO. 05-177

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005, AND ENDING SEPTEMBER 30, 2006; PROVIDING A SHORT TITLE; INCORPORATING THE FY 2005-06 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND ADMINISTRATIVE ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; ADOPTING THE FY 2005-06 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MANAGER TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF FPL FRANCHISE FEE TO VILLAGE OF KEY BISCAYNE, CITY OF AVENTURA, VILLAGE OF PINECREST, TOWN OF MIAMI LAKES, VILLAGE OF PALMETTO BAY, CITY OF DORAL, CITY OF MIAMI GARDENS, AND CITY OF SUNNY ISLES BEACH, AND PAYMENT OF OCCUPATIONAL LICENSE TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2005-06 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal

year commencing October 1, 2005. Said budget document as submitted to and amended by the County Commission is by reference incorporated herein.

Section 3. The budget proposed is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses

approved by the Board, Florida, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. All administrative orders and other actions of the County Commission setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 7. The revised administrative order setting the Miami-Dade Seaport Department rates and charges as reflected in attachment A is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 8. The revised administrative order setting the General Services Administration's Parking Facilities fees as reflected in attachment B is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 9. The revised administrative order setting Department of Solid Waste Management fees as reflected in attachment C is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 10. The revised administrative order setting Park and Recreation Department fees as reflected in attachment D is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 11. The revised administrative order setting Miami-Dade Water and Sewer Department rates, fees and charges as reflected in attachment E are made part hereof and may be amended by motion of the Board at a later date.

Section 12. The revised administrative order setting Venetian Causeway fees and tolls as reflected in attachment F are made part hereof and may be amended by motion of the Board at a later date.

Section 13. The revised administrative order setting Rickenbacker Causeway fees and tolls as reflected in attachment G are made part hereof and may be amended by motion of the Board at a later date.

Section 14. The revised administrative order setting Platting Fees as reflected in attachment H are made part hereof and may be amended by motion of the Board at a later date.

Section 15. The revised summary of Vizcaya fees as reflected in attachment I are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 16. The revised summary of Aviation Department fees as reflected in Attachment J are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 17. The FY 2005-06 Pay Plan as attached is hereby adopted. The Pay Plan may be amended by motion of the Board. The County Manager is directed to amend all personnel rules and administrative orders to be consistent with the Pay Plan.

Section 18. All allocations and reallocations of bond proceeds and interest earnings included in the 2005-06 Proposed Capital Budget and Multi-Year Capital Plan are hereby authorized.

Section 19. The County Manager, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 20. The Finance Director is hereby authorized to establish and to received and expend funds up to amounts received without specific appropriation pursuant to Section 4.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2005-06 fiscal year.

Section 21. The Finance Director is hereby authorized to make payment of Florida Power and Light franchise fee revenue to the Village of Key Biscayne, in accordance with Resolution No. R-970-92, to the City of Aventura in accordance with Resolution No. R-679-97, to the Village of Pinecrest in accordance with Resolution No. R-680-97, to the City of Sunny Isles in accordance with Resolution No. R-1437-98, to the Town of Miami Lakes in accordance with Ordinance No. 00-112, to the Village of Palmetto Bay in accordance with Ordinance No. 02-118, the City of Doral in accordance with Ordinance No. 03-88, and the City of Miami Gardens in accordance with Ordinance No. 03-59. The Finance Director is further authorized to make payment of occupational license tax surcharge revenues to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. R-1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 22. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 23. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 24. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or In-kind Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 25. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 26. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.


Section 27. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 28. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 29. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 30. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 22, 2005

Approved by County Attorney as  
to form and legal sufficiency. 

ORD/ITEM F second reading

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )       SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify** that the above and foregoing is a true and correct copy of Ordinance 05-177, approved by the Board of County Commissioners at its meeting of September 22, 2005, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 12th day of October, A.D. 2005.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County Florida

By: *Jenifer A. Case*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida



**EMERGENCY CONTINGENCY RESERVE FUND  
(Fund 010, Subfund 020)**

**Revenues:**

**2005-06**

Transfer from Countywide General Fund	\$15,404,000
Carryover	24,162,000
Interest Earnings	<u>408,000</u>
Total	<u>\$39,974,000</u>

**Expenditures:**

Emergency Contingency Reserve*	<u>\$39,974,000</u>
--------------------------------	---------------------

\*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

**FIRE RESCUE  
Fire Rescue District  
(Fund 011, Subfund 111)**

**Revenues:**

**2005-06**

Property Taxes (Tax Roll: \$106,571,263,000)	\$264,142,000
Inspection Fees	4,200,000
Ground Transport Fees	13,000,000
Carryover	2,724,000
Interest	700,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,100,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Plans Review and Permit Fees	4,050,000
Other Fire Prevention Fees	86,000
Special Services Revenue	1,500,000
Miscellaneous	<u>826,000</u>
Total	<u>\$295,056,000</u>

**Expenditures:**

Fire Protection and Emergency Medical Rescue Operations	\$268,409,000
Administrative Reimbursement	7,049,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, and 213625)	4,657,000
Transfer to Fire Rescue District Emergency Contingency Reserve Fund (Fund 011, Subfund 120)	7,200,000
Reserve for Contingency	900,000
Reserve for New Debt Service	1,721,000
Reserve for Enhanced Services	4,520,000
Reserve for Tax Equalization	<u>600,000</u>
Total	<u>\$295,056,000</u>

**Air Rescue  
(Fund 011, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$9,741,000
Transfer from Public Health Trust	<u>900,000</u>
Total	<u>\$10,641,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$10,641,000</u>

**Developer Donations  
(Fund 011, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,800,000
Developer Donations	50,000
Interest Earnings	<u>35,000</u>
Total	<u>\$1,885,000</u>
<b><u>Expenditures:</u></b>	
Construction and Future Year Expenditures	<u>\$1,885,000</u>

**Hazardous Materials Trust Fund  
(Fund 011, Subfund 116)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,269,000
Interest Earnings	<u>20,000</u>
Total	<u>\$1,289,000</u>
<b><u>Expenditures:</u></b>	
Trust Fund Activities and Reserves	<u>\$1,289,000</u>

**Anti-Venin Program  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$404,000
Miscellaneous Fees	<u>50,000</u>
Total	<u>\$454,000</u>
<b><u>Expenditures:</u></b>	
Anti-Venin Program Expenditures	<u>\$454,000</u>

**Lifeguarding and Ocean Rescue Services  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	<u>\$3,436,000</u>

<b><u>Expenditures:</u></b>	
Lifeguarding and Ocean Rescue Expenditures	<u>\$3,436,000</u>

**Fire Rescue District Emergency Contingency Reserve Fund  
(Fund 011, Subfund 120)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Fire Rescue District (Fund 011, Subfund 111)	<u>\$7,200,000</u>

<b><u>Expenditures:</u></b>	
Emergency Contingency Reserve	<u>\$7,200,000</u>

**Miami-Dade Aviation Fire Rescue Services  
(Fund 011, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Miami International Airport	<u>\$16,294,000</u>

<b><u>Expenditures:</u></b>	
Miami-Dade Aviation Fire Rescue Services	<u>\$16,294,000</u>

**OFFICE OF COUNTYWIDE HEALTHCARE PLANNING  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$512,000
Transfer from the Public Health Trust	<u>300,000</u>
Total	<u>\$812,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$812,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Recording Fees	\$4,000,000
Criminal Court Costs (\$65 surcharge)	600,000
Criminal and Civil Court Costs (\$85 and \$15 surcharge)	5,985,000
Process Service Fees	94,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>7,707,000</u>
Total	<u>\$18,386,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$18,386,000</u>

**PUBLIC DEFENDER  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Recording Fees	\$385,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>986,000</u>
Total	<u>\$1,371,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,371,000</u>

**STATE ATTORNEY  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Recording Fees	\$700,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>1,551,000</u>
Total	<u>\$2,251,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,251,000</u>

**GENERAL SERVICES ADMINISTRATION  
Vehicle Replacement Trust Fund  
(Fund 030, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Vehicle Charges	\$28,574,000
Vehicle Sales	1,500,000
Interest Income	<u>60,000</u>
Total	<u>\$30,134,000</u>
<b><u>Expenditures:</u></b>	
New Replacement Vehicle Purchases	\$26,458,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	1,100,000
Transfer to Fleet Building Fund (Fund 030, Subfund 004)	1,100,000
Operating Expenditures	<u>1,476,000</u>
Total	<u>\$30,134,000</u>

**Parking and Retail Operations**  
**(Fund 030, Subfunds 002 and 003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Parking Revenue	\$2,920,000
Retail Revenue	298,000
Carryover from Parking Operation	<u>257,000</u>
Total	<u>\$3,475,000</u>
<b><u>Expenditures:</u></b>	
Parking Operations	\$2,748,000
Retail Operations	301,000
Operating Reserves	<u>426,000</u>
Total	<u>\$3,475,000</u>

**Fleet Capital Projects**  
**(Fund 030, Subfunds 004 and 005)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,301,000
Environmental Resources Management Environmental Surcharge	1,110,000
Transfer from Vehicle Replacement Fund (Fund 030, Subfund 001)	1,100,000
Labor Surcharge for Capital Projects	<u>300,000</u>
Total	<u>\$3,811,000</u>
<b><u>Expenditures:</u></b>	
Environmental Resources Management Fuel Tank Replacements	\$860,000
Fleet Facility Construction Projects	2,260,000
Operating Expenditures	<u>691,000</u>
Total	<u>\$3,811,000</u>

**Facilities and Utilities Management Building Reserve Fund**  
**(Fund 030, Subfund 006)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Internal Service Operations (Fund 050, Subfund 010)	<u>\$245,000</u>
<b><u>Expenditures:</u></b>	
Various County-Owned Facilities Safety-Related Capital Projects	<u>\$245,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 011, Project 011002)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
City of Hialeah Gardens Mitigation Payment	<u>\$15,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the City of Hialeah Gardens and other City of Hialeah Gardens related expenditures	<u>\$15,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 011, Project 011003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Town of Medley Mitigation Payment	<u>\$274,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Town of Medley and other Town of Medley related expenditures	<u>\$274,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Economic Development Program**  
**(Fund 030, Subfund 020)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Beacon Council Payment (Occupational Licenses - 8%)	\$325,000
Carryover	<u>303,000</u>
Total	<u>\$628,000</u>
<b><u>Expenditures:</u></b>	
Economic Development Activities	<u>\$628,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 021, Projects 021001 and 021002)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
City of Doral Local Services Contractual Payment	\$9,661,000
City of Doral Optional Service Payment	<u>108,000</u>
Total	<u>\$9,769,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the City of Doral	\$9,661,000
MDPD Optional Service Expenditures for the City of Doral	<u>108,000</u>
Total	<u>\$9,769,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 021, Project 021003)**

<u><b>Revenues:</b></u>	<u><b>2005-06</b></u>
City of Doral Mitigation Payment	<u>\$7,817,000</u>
<u><b>Expenditures:</b></u>	
MDPD Expenditures in the vicinity of the City of Doral and other City of Doral related expenditures	<u>\$7,817,000</u>

**ANIMAL SERVICES**  
**Animal Care and Control**  
**(Fund 030, Subfund 022, Project 022111)**

<u><b>Revenues:</b></u>	<u><b>2005-06</b></u>
Animal Care and Control License Fees	\$4,150,000
Animal Care and Control Other Fees	461,000
Animal Care and Control Fines	1,325,000
Carryover	638,000
Transfer from Countywide General Fund	<u>1,900,000</u>
Total	<u>\$8,474,000</u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	<u>\$8,474,000</u>

**OFFICE OF CAPITAL IMPROVEMENT**  
**(Fund 030, Subfund 023)**

<u><b>Revenues:</b></u>	<u><b>2005-06</b></u>
Transfer from the Capital Working Fund	\$3,801,000
Building Better Communities Bond Interest	<u>1,494,000</u>
Total	<u>\$5,295,000</u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	<u>\$5,295,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 024, Projects 024001 and 024002)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
City of Miami Gardens Local Police Patrol Services Contractual Payment	\$18,650,000
City of Miami Gardens Specialized Police Services Contractual Payment	<u>6,969,000</u>
Total	<u>\$25,619,000</u>

<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the City of Miami Gardens	\$18,650,000
MDPD Specialized Police Expenditures for the City of Miami Gardens	<u>6,969,000</u>
Total	<u>\$25,619,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**911 Emergency Fee**  
**(Fund 030, Subfunds 025 and 035)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$2,140,000
911 Landline Emergency Fee	7,600,000
911 Wireless Fee	3,800,000
Interest	<u>75,000</u>
Total	<u>\$13,615,000</u>

<b><u>Expenditures:</u></b>	
Miami-Dade Police Department Expenditures	\$7,385,000
Enterprise Technology Services Department Expenditures	1,330,000
Municipal Expenditures	3,720,000
Capital Equipment Replacement and Enhancements	300,000
Reserve for Future Capital Equipment Acquisition	<u>880,000</u>
Total	<u>\$13,615,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 026, Projects 026001 and 026002)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Town of Miami Lakes Local Police Patrol Services Contractual Payment	\$5,248,000
Town of Miami Lakes Specialized Police Services Contractual Payment	319,000
Town of Miami Lakes Optional Service Payment	<u>78,000</u>
Total	<u>\$5,645,000</u>

<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	\$5,248,000
MDPD Specialized Police Expenditures for Town of Miami Lakes	319,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>78,000</u>
Total	<u>\$5,645,000</u>



**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 026, Project 026003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Town of Miami Lakes Mitigation Payment	<u>\$1,636,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Town of Miami Lakes and other Town of Miami Lakes related expenditures	<u>\$1,636,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 027, Projects 027001 and 027002)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	\$5,011,000
Village of Palmetto Bay Specialized Police Services Contractual Payment	363,000
Village of Palmetto Bay Optional Service Payment	<u>57,000</u>
Total	<u>\$5,431,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	\$5,011,000
MDPD Specialized Police Expenditures for Village of Palmetto Bay	363,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>57,000</u>
Total	<u>\$5,431,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 027, Project 027003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Village of Palmetto Bay Mitigation Payment	<u>\$1,511,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Village of Palmetto Bay and other Village of Palmetto Bay Lakes related expenditures	<u>\$1,511,000</u>

**TEAM METRO**  
**(Fund 030, Subfund 029)**

**Revenues:**

**2005-06**

Transfer from Unincorporated Municipal Service Area General Fund	\$4,833,000
Transfer from Countywide General Fund	3,521,000
Code Enforcement Fines/Liens	6,585,000
Transfer from the Empowerment Trust	817,000
Transfer from the Office of Community and Economic Development (CDBG)	542,000
Direct Sales	1,345,000
Carryover	<u>579,000</u>
Total	<u>\$18,222,000</u>

**Expenditures:**

Operating Expenditures	17,539,000
Payment to County Rent GSA	<u>683,000</u>
Total	<u>\$18,222,000</u>

**FINANCE**  
**(Fund 030, Subfund 031)**

**Revenues:**

**2005-06**

Carryover	\$1,063,000
Bond Administration Fees and Charges	1,507,000
Tax Collector Ad Valorem Fees	9,552,000
Tax Collector Auto Tag Fees	11,449,000
Tourist Tax Collection Fees	2,026,000
Occupational License Fees	<u>3,197,000</u>
Total	<u>\$28,794,000</u>

**Expenditures:**

Bond Administration Operating Expenditures	\$2,071,000
Tax Collector Operating Expenditures	17,200,000
Director and Controller Operating Expenditures	5,928,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>3,595,000</u>
Total	<u>\$28,794,000</u>

**CONSUMER SERVICES**  
**Administration**  
**(Fund 030, Subfund 032, Project 032100)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$407,000
Transfer from Consumer Protection-Administration	421,000
Transfer from Passenger Transportation Regulation (Project 032400)	446,000
Carryover	<u>91,000</u>
Total	<u>\$1,365,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,331,000
Payment of County Rent to General Services Administration	<u>34,000</u>
Total	<u>\$1,365,000</u>

**Cooperative Extension**  
**(Fund 030, Subfund 032, Project 032300)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$896,000
Transfer from Department of Environmental Resources Management (Fund 030, Subfund 039)	92,000
Transfer from Department of Solid Waste Management (Fund 470, Subfund 470)	18,000
Carryover	<u>38,000</u>
Total	<u>\$1,044,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,044,000</u>

**Passenger Transportation Regulation**  
**(Fund 030, Subfund 032, Project 032400)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Fees and Permits	\$4,569,000
Transfer from Seaport	50,000
Carryover	<u>184,000</u>
Total	<u>\$4,803,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$4,094,000
Administrative Reimbursement	150,000
Transfer to Administration	446,000
Payment of County Rent to General Services Administration	<u>113,000</u>
Total	<u>\$4,803,000</u>

**Consumer Protection Activities**  
**(Fund 030, Subfund 032, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Consumer Protection Revenues	\$1,845,000
Occupational License Tax Proceeds	471,000
Transfer from Countywide General Fund	439,000
Carryover	<u>461,000</u>
Total	<u>\$3,216,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$2,711,000
Transfer to Administration (Project 032100)	421,000
Payment of County Rent to General Services Administration	<u>84,000</u>
Total	<u>\$3,216,000</u>

**CULTURAL PROGRAMS**  
**Museum Operating Grants**  
**(Fund 030, Subfund 033)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$970,000
Transfer from Two-Thirds Convention Development Tax (Fund 150, Subfunds 157 and 158)	<u>2,975,000</u>
Total	<u>\$3,945,000</u>
 <b><u>Expenditures:</u></b>	
Miami Art Museum (MAM) Operating Grant	\$1,550,000
Museum of Science Operating Grant	984,000
Historical Association of Southern Florida (HASF) Operating Grant	1,032,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HASF)	<u>187,000</u>
Total	<u>\$3,945,000</u>

**BUILDING CODE COMPLIANCE**  
**(Fund 030, Subfund 034, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Building Code Compliance Fees	\$2,700,000
Carryover	6,529,000
Board Fees and Book Sales	504,000
Contractor's Licensing and Enforcement Fees	1,890,000
Product Control Certification Fees	<u>2,135,000</u>
Total	<u>\$13,758,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$12,898,000
Administrative Reimbursement	428,000
Payment of County Rent to General Services Administration	332,000
Payment to Office of the County Attorney	<u>100,000</u>
Total	<u>\$13,758,000</u>

**CLERK OF COURTS**  
**Non-Court Related Clerk Fees**  
**(Fund 030, Subfund 036)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Value Adjustment Board	\$98,000
Code Enforcement Revenue	2,185,000
Marriage License Fees	1,165,000
County Recorder	21,500,000
Clerk of the Board	59,000
Miscellaneous Revenues	<u>492,000</u>
Total	<u>\$25,499,000</u>
 <b><u>Expenditures:</u></b>	
Non-Court Operations	\$15,255,000
Transfer to Administrative Office of the Courts (Fund 030)	7,707,000
Transfer to Public Defender (Fund 030)	986,000
Transfer to State Attorney (Fund 030)	<u>1,551,000</u>
Total	<u>\$25,499,000</u>

**PUBLIC WORKS**  
**Special Operations**  
**(Fund 030, Subfund 037, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Construction Carryover	\$386,000
Special Taxing Administration Carryover	490,000
Construction Permit Fees	4,014,000
Construction Telecommunications	1,000,000
Land Development Plat Fees	1,109,000
Land Sale Revenue	844,000
Special Taxing Districts -- Interfund Transfer	<u>2,098,000</u>
Total	<u>\$9,941,000</u>
 <b><u>Expenditures:</u></b>	
Construction and Subdivision Control	\$5,017,000
Land Development Operation	1,492,000
Special Taxing Districts Administration	2,588,000
Land Sale Reimbursement Payment	<u>844,000</u>
Total	<u>\$9,941,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Operations**  
**(Fund 030, Subfund 039)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$4,199,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	796,000
Utility Service Fees	18,700,000
Operating Permit Fees	6,450,000
Plan Review Fees	7,640,000
Tag Fees	1,750,000
Ticketing Ordinance Revenue	45,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	855,000
Contamination Cleanup	50,000
Interest	50,000
Miscellaneous	410,000
Transfer from Artificial Reef Trust Fund	<u>32,000</u>
 Total	 <u>\$41,077,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$39,006,000
Administrative Reimbursement	1,326,000
Consumer Services Department Environmental Projects	45,000
Artificial Reef Program Expenditures	32,000
Environmental Litigation Expenditures	100,000
Cash Reserve	<u>568,000</u>
 Total	 <u>\$41,077,000</u>

**MOM AND POP BUSINESS GRANTS PROGRAM**  
**(Fund 030, Subfund 041)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	<u>\$1,950,000</u>
 <b><u>Expenditures:</u></b>	
District 1 Mom and Pop Business Grants	\$150,000
District 2 Mom and Pop Business Grants	150,000
District 3 Mom and Pop Business Grants	150,000
District 4 Mom and Pop Business Grants	150,000
District 5 Mom and Pop Business Grants	150,000
District 6 Mom and Pop Business Grants	150,000
District 7 Mom and Pop Business Grants	150,000
District 8 Mom and Pop Business Grants	150,000
District 9 Mom and Pop Business Grants	150,000
District 10 Mom and Pop Business Grants	150,000
District 11 Mom and Pop Business Grants	150,000
District 12 Mom and Pop Business Grants	150,000
District 13 Mom and Pop Business Grants	150,000
 Total	 <u>\$1,950,000</u>

**AUDIT AND MANAGEMENT SERVICES**  
**Internal Operations**  
**(Fund 030, Subfund 052, Project 052015)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Charges for Audits or Special Studies	<u>\$1,210,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,210,000</u>

**BUILDING**  
**(Fund 030, Subfund 060)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Permitting Trade Fees	\$27,448,000
Airport Charges	1,500,000
Building Administrative Fees	350,000
Carryover	8,784,000
Transfer from the Office of Community and Economic Development (CDBG)	350,000
Interest Earnings	75,000
Transfer from Capital Outlay Reserve	1,150,000
Unsafe Structures Collections	<u>800,000</u>
Total	<u>\$40,457,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$36,843,000
Payment of County Rent to General Services Administration	2,400,000
Administrative Reimbursement	<u>1,214,000</u>
Total	<u>\$40,457,000</u>

**PLANNING AND ZONING**  
**(Fund 030, Subfund 070, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Zoning Fees	\$15,525,000
Planning Fees	3,116,000
Transfer from Countywide General Fund	1,446,000
Transfer from Unincorporated Municipal Services Area General Fund	<u>708,000</u>
Total	<u>\$20,795,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$19,720,000
Administrative Reimbursement	412,000
Payment of County Rent to General Services Administration	<u>663,000</u>
Total	<u>\$20,795,000</u>

**OFFICE OF EMERGENCY MANAGEMENT  
(Fund 030, Subfund 071)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$2,298,000
Emergency Plan Review Fees	24,000
Carryover	<u>119,000</u>
Total	<u>\$2,441,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,441,000</u>

**CHIEF INFORMATION OFFICER  
(Fund 030, Subfund 043)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$8,137,000
Transfer from Unincorporated Municipal Services Area General Fund	138,000
Interagency Transfers	1,447,000
Carryover	<u>142,000</u>
Total	<u>\$9,864,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures 311 Answer Center	\$9,091,000
Operating Expenditures Chief Information Officer	716,000
Payment of County Rent to General Services Administration	<u>57,000</u>
Total	<u>\$9,864,000</u>

**PARK AND RECREATION  
General Operations  
(Fund 040, Subfunds 001, 002, and 003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Committed Carryover (CBOs)	\$200,000
Transfer from Countywide General Fund	36,017,000
Transfer from Unincorporated Municipal Service Area General Fund	25,643,000
Fees and Charges	28,279,000
Transfer from Miscellaneous Trust Fund (Fund 600, Subfund 601)	73,000
Minimum Guarantee to Subfund 001 from Subfund 003	2,088,000
Transfers from Solid Waste Management (Waste Management Operations Fund 490)	50,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 150, Subfunds 157, 158 and 160)	<u>1,000,000</u>
Total	<u>\$93,350,000</u>
<b><u>Expenditures:</u></b>	
Total Operating Expenditures	\$90,724,000
Debt Service Reserve (Project 213314)	399,000
Debt Payment-Crandon Golf Clubhouse	500,000
Community-based Organization Expenditures	307,000
Fairchild Tropical Garden Operating Support	378,000
Transfer to Marina Memorandum of Understanding (MOU) Reserve (Fund 040, Subfund 004)	<u>1,042,000</u>
Total	<u>\$93,350,000</u>



**PARK AND RECREATION  
Marina MOU Reserve  
(Fund 040, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,000,000
Transfer from Marina Operating Funds (Fund 040, Subfund 003)	<u>1,042,000</u>
Total	<u>\$2,042,000</u>

<b><u>Expenditures:</u></b>	
Capital Improvements	\$1,000,000
Contingency	<u>1,042,000</u>
Total	<u>\$2,042,000</u>

**GENERAL SERVICES ADMINISTRATION  
Internal Service Operations  
(Fund 050, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Internal Service Fees and Charges	\$131,163,000
Carryover	320,000
Transfer from Health Insurance Trust Fund	17,235,000
Transfer from Countywide General Fund	25,136,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>2,454,000</u>
Total	<u>\$176,308,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$166,624,000
Reimbursement to County Attorney's Office for Legal Services	4,100,000
Transfer to Facilities and Utilities Management Building Reserve Fund (Fund 030, Subfund 006)	245,000
Building Debt Service	4,939,000
Administrative Reimbursement	<u>400,000</u>
Total	<u>\$176,308,000</u>

**AMERICANS WITH DISABILITIES ACT COORDINATION  
(Fund 050, Subfund 040)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$363,000
Transfer from Unincorporated Municipal Service Area General Fund	170,000
Carryover	<u>81,000</u>
Total	<u>\$614,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$614,000</u>

**MUNICIPAL HANDICAPPED PARKING FINES  
(Fund 050, Subfund 041)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Municipal Parking Fines	<u>\$300,000</u>
<b><u>Expenditures:</u></b>	
Disbursements to Municipalities for Americans with Disabilities Awareness Projects	<u>\$300,000</u>

**PROCUREMENT MANAGEMENT  
Internal Services Operations  
(Fund 050, Subfund 050)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$2,083,000
Miscellaneous Fees	35,000
Surcharge and Vendor Fees	5,223,000
Transfer from Countywide General Fund	1,014,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>478,000</u>
Total	<u>\$8,833,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$8,833,000</u>

**FINANCE  
Internal Service Fund  
(Fund 050, Subfund 053)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,077,000
Cash Management Fees and Other Revenues	1,507,000
Credit and Collections Charges	3,576,000
Transfer from Credit and Collections (Project 053007)	<u>766,000</u>
Total	<u>\$6,926,000</u>
<b><u>Expenditures:</u></b>	
Cash Management Operating Expenditures	\$1,507,000
Credit and Collections Operating Expenditures	2,633,000
FAMIS/ADPICS Expenditures	1,420,000
Transfer to FAMIS/ADPICS (Project 053006)	766,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>600,000</u>
Total	<u>\$6,926,000</u>

**CLERK OF COURTS  
Records Management  
(Fund 050, Subfund 057)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Fees and Charges	<u>\$2,453,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,453,000</u>

**ENTERPRISE TECHNOLOGY SERVICES  
(Fund 060, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$22,838,000
Transfer from Unincorporated Municipal Service Area General Fund	10,746,000
Recording Fee for Court Technology	4,605,000
Transfer from Fund 060, Subfund 005	1,620,000
Transfer from Fund 100, Subfund 104, Project 104141	1,000,000
Intradepartmental Transfers	4,068,000
Charges to Departments for Services	<u>60,198,000</u>
Total	<u>\$105,075,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$105,075,000</u>

**ENTERPRISE TECHNOLOGY SERVICES  
Internal Service Fund  
(Fund 060, Subfund 005)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Charges to Departments for Telephone Services	<u>\$16,600,000</u>
<b><u>Expenditures:</u></b>	
Charges for Telephone Services	\$13,878,000
Charges to Debt Service (Project 298300)	1,102,000
Transfer to Fund 060, Subfund 004	<u>1,620,000</u>
Total	<u>\$16,600,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Environmentally Endangered Lands Program (EEL)**  
**(Fund 080, Subfunds 081 and 082)**

**Revenues:**

**2005-06**

Carryover	\$54,403,000
Carryover of Restricted Reserve	15,244,000
Reimbursement from Building Better Communities GOB Program	4,561,000
Interest Earnings	<u>522,000</u>
Total	<u>\$74,730,000</u>

**Expenditures:**

Transfer to Environmental Resources Management Operations for EEL Administration (Fund 030, Subfund 039)	\$796,000
Planning and Design	1,744,000
Land Acquisition	2,985,000
Land Management	3,145,000
Reimbursement to Public Works for Land Acquisition Costs	250,000
Cash Reserve	<u>65,810,000</u>
Total	<u>\$74,730,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Operations**  
**(Fund 090, Subfund 091)**

**Revenues:**

**2005-06**

Property Taxes (Tax Roll: \$157,625,915,000)	\$72,776,000
Carryover (Operating)	688,000
State Aid to Public Libraries	2,000,000
Library Fines and Fees	909,000
Wolfson Contribution	100,000
Miscellaneous Revenue	<u>375,000</u>
Total	<u>\$76,848,000</u>

**Expenditures:**

Library Operations	\$43,760,000
Books and Materials Purchases	6,750,000
Administrative Reimbursement	1,744,000
Transfer to Library Capital Outlay Reserve for New Buildings (Fund 310, Subfund 311)	10,000,000
Transfer to Capital Plan Projects (Fund 090, Subfund 095)	6,719,000
Payment of County Rent to General Services Administration	2,474,000
New Facilities and Education Program Operations	3,496,000
Operating Reserves	<u>1,905,000</u>
Total	<u>\$76,848,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Capital Plan Projects**  
**(Fund 090, Subfund 095)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$7,594,000
Transfer From Operating Fund (Fund 090, 091)	<u>6,719,000</u>
Total	<u>\$14,313,000</u>
<b><u>Expenditures:</u></b>	
Capital Renovation Projects	\$2,907,000
Reserve for Capital Projects	<u>11,406,000</u>
Total	<u>\$14,313,000</u>

**LAW LIBRARIES**  
**(Fund 100, Subfund 102)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	100,000
Criminal Court Costs Fees	600,000
Service Charges	70,000
Occupational Licenses	80,000
Interest	<u>10,000</u>
Total	<u>\$860,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>860,000</u>

**LEGAL AID SOCIETY**  
**(Fund 100, Subfund 103)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$1,800,000
Criminal Court Costs Fees	600,000
Civil Pro Bono Program Revenue	309,000
Victims of Crime Act Grant	80,000
Miscellaneous Revenue	428,000
Community-based Organization	<u>65,000</u>
Total	<u>\$3,282,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,282,000</u>

**COMMUNICATIONS**  
**Operations**  
**(Fund 100, Subfund 104, Project 104121)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$2,649,000
Transfer from Unincorporated Municipal Service Area General Fund	1,247,000
Miscellaneous Charges	<u>1,572,000</u>
Total	<u>\$5,468,000</u>
<b><u>Expenditures:</u></b>	
Communications Support	\$1,136,000
Director's Office	550,000
Graphic Design Services	367,000
Marketing and Public Affairs	892,000
Media Relations	485,000
Miami-Dade Television	<u>2,038,000</u>
Total	<u>\$5,468,000</u>

**Protocol Fund**  
**(Fund 100, Subfund 104, Project 104126)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$5,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$5,000</u>

**OFFICE OF THE MAYOR**  
**Public Affairs**  
**(Fund 100, Subfund 104, Project 104136)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Miami-Dade Aviation Department	\$286,000
Transfer from Miami-Dade Seaport Department	<u>264,000</u>
Total	<u>\$550,000</u>
<b><u>Expenditures:</u></b>	
Public Affairs Operating Expenditures	\$535,000
Payment of County Rent to General Services Administration	<u>15,000</u>
Total	<u>\$550,000</u>

**Office of Film and Entertainment  
(Fund 100, Subfund 104, Project 104122)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$590,000
Transfer from Communications	75,000
Greater Miami Convention and Visitors Bureau	50,000
Beacon Council	<u>75,000</u>
Total	<u>\$790,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$790,000</u>

**BOARD OF COUNTY COMMISSIONERS  
Intergovernmental Affairs  
(Fund 100, Subfund 104, Project 104136)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from the Countywide General Fund	\$320,360
Transfer from the Unincorporated Municipal Service Area General Fund2	150,640
Support from Aviation Department	81,000
Support from Building Department	39,000
Support from Office of Building Code Compliance	46,000
Support from Department of Environmental Resource Management	115,000
Support from Seaport Department	46,000
Support from Solid Waste Management	81,000
Support from Water and Sewer Department	<u>115,000</u>
Total	<u>\$994,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$994,000</u>

**THE JAY MALINA INTERNATIONAL TRADE CONSORTIUM  
(Fund 100, Subfund 104, Project 104140)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Contribution from Miami-Dade Aviation Department	\$350,000
Contribution from Miami-Dade Seaport Department	295,000
Carryover	105,000
Transfer from Countywide General Fund	<u>618,000</u>
Total	<u>\$1,368,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,268,000
FIU Madrid Center	<u>100,000</u>
Total	<u>\$1,368,000</u>

**ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT**  
**800 Megahertz Radio System Maintenance**  
**(Fund 100, Subfund 104, Project 104141)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Traffic Fines	<u>\$1,000,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Fund 060, Subfund 004	<u>\$1,000,000</u>

**JUDICIAL ADMINISTRATION**  
**Driving While License Suspended Traffic School**  
**(Fund 100, Subfund 106, Project 106003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$400,000
Program Fees	<u>337,000</u>
Total	<u>\$737,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$737,000</u>

**Court Standby Program**  
**(Fund 100, Subfund 106, Project 106005)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$40,000
Transfer from the Miami-Dade Police Department	155,000
Contribution from Municipal Police Departments	<u>259,000</u>
Total	<u>\$454,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$454,000</u>

**Self Help Unit**  
**(Fund 100, Subfund 106, Project 106006)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$325,000
Book Sales	<u>449,000</u>
Total	<u>\$774,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$774,000</u>



**METRO-MIAMI ACTION PLAN TRUST**  
**Teen Court Program**  
**(Fund 100, Subfund 106, Project 106129)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Traffic Court Fees	<u>\$950,000</u>

<b><u>Expenditures:</u></b>	
Teen Court Juvenile Diversion and Intervention Program	<u>\$950,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Caleb Center Special Revenue Fund**  
**(Fund 100, Subfund 107, Project 107032)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$250,000
Facility Rental Fees	70,000
Interest Earnings	<u>6,000</u>
Total	<u>\$326,000</u>

<b><u>Expenditures:</u></b>	
Facility Improvements (Current and Future)	<u>\$326,000</u>

**OFFICE OF INSPECTOR GENERAL**  
**(Fund 100, Subfund 108, Project 108000)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$336,000
Costs for Audits on County Contracts	1,530,000
Miami International Airport Oversight	300,000
Performing Arts Center Oversight	113,000
Miami-Dade Water and Sewer Department Oversight	100,000
Solid Waste Management Oversight	100,000
Interest Earnings	<u>15,000</u>
Total	<u>\$2,494,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,494,000</u>

**COMMISSION ON ETHICS AND PUBLIC TRUST**  
**(Fund 100, Subfund 108, Project 108001)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Clerk of the Board (Lobbyist Trust Fund)	<u>\$25,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$25,000</u>

**LEASE SUBLEASE AGREEMENT  
Special Revenue Fund  
(Fund 100, Subfund 109)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Rental Income	\$4,300,000
Interest Income	2,846,000
Capital Reserve	<u>1,593,000</u>
Total	<u>\$8,739,000</u>
 <b><u>Expenditures:</u></b>	
Rental Expense	<u>\$8,739,000</u>

**WATER MANAGEMENT  
(Fund 100, Subfund 110)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
FEMA Reimbursement (Fund 981 and 982)	\$132,000
Stormwater Utility Reimbursement (Fund 140, Subfund 141)	<u>264,000</u>
Total	<u>\$396,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$396,000</u>

**OFFICE OF EMERGENCY MANAGEMENT  
(Fund 100, Subfund 111)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Radiological Emergency Preparedness Agreement	<u>\$289,000</u>
 <b><u>Expenditures:</u></b>	
Training Expenditures	\$24,000
Operating Expenditures	<u>265,000</u>
Total	<u>\$289,000</u>

**CORRECTIONS AND REHABILITATION**  
**Special Revenue Operations**  
**(Fund 110, Subfund 111)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$888,000
Subsistence Fees	900,000
Jail Commissary Commission	640,000
Monitored Release Fees	475,000
Rehabilitation Program Receipts	208,000
Law Enforcement Education Fund (Second Dollar Fines)	140,000
Food Catering Service Receipts	119,000
Pretrial Volunteer Receipts	25,000
Inmate Industries	<u>525,000</u>
Total	<u>\$3,920,000</u>

<b><u>Expenditures:</u></b>	
Jail Commissary	\$640,000
Monitored Release	475,000
Rehabilitation Work Crew Expenses (Boot Camp)	208,000
Law Enforcement Education Fund (Second Dollar Fines)	140,000
Inmate Industry Operations	525,000
Miscellaneous General Fund Operating Expenses	1,312,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 610)	<u>620,000</u>
Total	<u>\$3,920,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Special Revenue Operations**  
**(Fund 110, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,500,000
Carryover	1,391,000
First Dollar Fines	176,000
Second Dollar Fines	235,000
Law Enforcement Training Traffic Violation Fines	1,000,000
School Crossing Guard Parking Ticket Surcharge	<u>1,804,000</u>
Total	<u>\$8,106,000</u>
<b><u>Expenditures:</u></b>	
Education and Training	\$1,812,000
School Crossing Guard Program	<u>6,294,000</u>
Total	<u>\$8,106,000</u>

**JUVENILE SERVICES**  
**Special Revenue Operations**  
**(Fund 110, Subfund 112, Project 112100)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Criminal Court Fees	<u>\$600,000</u>
<b><u>Expenditures:</u></b>	
Juvenile Assessment Center Expenditures	<u>\$600,000</u>

**MEDICAL EXAMINER**  
**Special Services Fund**  
**(Fund 110, Subfund 113, Project 113030)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$7,764,000
Payment from State Attorney	250,000
Transfer from Miami-Dade Police Department	20,000
Service Fees	<u>680,000</u>
Total	<u>\$8,714,000</u>
<b><u>Expenditures:</u></b>	
Total	<u>\$8,714,000</u>

**CONSUMER SERVICES**  
**Community Antenna Television (CATV) Systems**  
**Capital Contribution Fund**  
**(Fund 110, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$42,000
Capital Contribution from Cable Providers	408,000
Transfer from Capital Contribution-Cable TAP	34,000
Transfer from Capital Contribution-Interconnection Project	185,000
Transfer from Countywide General Fund	<u>414,000</u>
Total	<u>\$1,083,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	\$408,000
Transfer to Interconnection Project	185,000
Miami-Dade College Contract	<u>490,000</u>
Total	<u>\$1,083,000</u>

**SCHOOL CROSSING GUARD TRUST FUND  
(Fund 110, Subfund 115)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Parking Ticket Surcharge for School Crossing Guard Programs	\$3,000,000
Interest Earnings	<u>19,000</u>
Total	<u>\$3,019,000</u>
 <b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,804,000
Disbursements to Municipalities	<u>1,215,000</u>
Total	<u>\$3,019,000</u>

**BUSINESS DEVELOPMENT  
(Fund 120, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund	\$787,000
Transfer from Unincorporated Municipal Service Area General Fund	370,000
Transfer from Capital Working Fund (Fund 310)	6,875,000
Carryover	628,000
Transfer from Aviation North Terminal Development Project	115,000
Certification Fees	<u>63,000</u>
Total	<u>\$8,838,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$8,838,000</u>

**ECONOMIC DEVELOPMENT  
(Fund 120, Subfund 122)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Occupational License Proceeds	<u>\$4,062,000</u>
 <b><u>Expenditures:</u></b>	
Transfer to Beacon Council*	<u>\$4,062,000</u>

**\*As in previous years, includes \$75,000 for the Miami-Dade County Film and Entertainment promotional expenditures and eight percent to the Metro-Miami Action Plan Trust for economic development activities.**

**PARK AND RECREATION**  
**Miami Metrozoo**  
**(Fund 125, Subfund 126)**

**Revenues:**

**2005-06**

Transfer from Countywide General Fund	\$7,995,000
Admission and Concession Fees	<u>3,952,000</u>
Total	<u>\$11,947,000</u>

**Expenditures:**

Debt Payment for the Carousel	\$80,000
Operating Expenditures	<u>11,867,000</u>
Total	<u>\$11,947,000</u>

**CULTURAL AFFAIRS**  
**Department of Cultural Affairs**  
**(Fund 125, Subfund 127)**

**Revenues:**

**2005-06**

Carryover	\$692,000
Transfer from Countywide General Fund	9,609,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	2,619,000
Performing Arts Center Bond Schedule	1,000,000
Transfer from TDT for Tourist Development Council Administrative Support (Fund 150, Subfund 151 and 152)	213,000
State of Florida Artistic Automobile License Tag Revenue	50,000
Other Revenues	<u>4,000</u>
Total	<u>\$14,187,000</u>

**Expenditures:**

Administrative Expenditures	\$2,317,000
Major Cultural Institutions Grants	4,885,000
Cultural Advancement Grants	1,641,000
Hannibal Cox Jr. Cultural Grants	375,000
Developing Arts in Neighborhoods Grants	375,000
Festival and Special Events Grants	1,050,000
Community Grants	538,000
Service Organizations Grants	380,000
Targeted Initiatives	415,000
Capital Development Grants	350,000
Cultural Access Network Grants	100,000
International Cultural Exchange Grants	250,000
Dance Miami Choreographers' Fellowship Program	30,000
Artistic Automobile License/Arts in Education Programs	331,000
Youth Arts Miami	300,000
Culture Shock	350,000
Capital Projects Grant	<u>500,000</u>
Total	<u>\$14,187,000</u>

**Art in Public Places  
(Fund 125, Subfund 128)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$2,660,000
Interest Earnings	38,000
Revenues from Proprietary Capital Projects	<u>7,700,000</u>
Total	<u>\$10,398,000</u>
 <b><u>Expenditures:</u></b>	
Administrative Expenditures	\$549,000
Artwork and Program Expenditures	9,266,000
Administrative Reimbursement	20,000
Payment of County Rent to General Services Administration	77,000
Reserves	<u>486,000</u>
Total	<u>\$10,398,000</u>

**PARK AND RECREATION  
Capital Grants  
(Fund 130)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Grant Revenue	<u>\$4,800,000</u>
Total	<u>\$4,800,000</u>
 <b><u>Expenditures:</u></b>	
Boating-related Improvements	\$1,000,000
Caleb Center Auditorium Improvements	150,000
Dade County Auditorium Improvements	150,000
Other Park Improvements	500,000
Haulover Park Improvements	900,000
Greenways and Trails Network	500,000
Children's Trust Program	<u>1,600,000</u>
Total	<u>\$4,800,000</u>

**STORMWATER UTILITY FUND**  
**(Fund 140, Subfund 141)**

**Revenues:**

**2005-06**

Carryover	\$43,044,000
Stormwater Utility Fees	28,965,000
Bond Reimbursement for FEMA Program	17,328,000
Municipal Reimbursements	1,591,000
Grants from Fund 720	850,000
Interest Earnings	<u>600,000</u>
 Total	 <u>\$92,378,000</u>

**Expenditures:**

Transfers:

Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$11,125,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,883,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,733,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	13,722,000
Public Works Operations (Fund 140, Subfund 143)	13,451,000
Basin 21 Project	850,000
Transfer for FEMA Projects	6,625,000
Transfer to Capital Working Fund	996,000
Transfer to QNIP Bond Administration (Fund 361, Project 361110)	160,000
Cash Reserve	<u>37,833,000</u>
 Total	 <u>\$92,378,000</u>

**STORMWATER UTILITY PROGRAM**  
**Environmental Resources Management-Operations**  
**(Fund 140, Subfund 142)**

**Revenues:**

**2005-06**

Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$13,722,000</u>
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**Expenditures:**

Administrative Reimbursement	\$421,000
Consumer Services Department National Pollution Discharge Elimination System	27,000
Stormwater Utility Billing and Collections	2,428,000
Stormwater Planning and Design	6,482,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	608,000
Stormwater Support for Office of Water Management	264,000
Stormwater Special Projects	<u>3,492,000</u>
 Total	 <u>\$13,722,000</u>

**Public Works**  
**Drainage Operations**  
**(Fund 140, Subfund 143)**

**Revenues:**

**2005-06**

Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$13,451,000</u>
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**Expenditures:**

Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	<u>\$13,451,000</u>
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**TOURIST DEVELOPMENT TAX**  
**(Fund 150, Subfund 151)**

**Revenues:**

**2005-06**

Tourist Development Tax	<u>\$14,026,000</u>
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**Expenditures:**

Advertising and Promotion (Convention and Visitors Bureau)	\$7,278,000
Sports Promotion (City of Miami)	2,709,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	2,619,000
Transfer to CAC (Fund 720, Subfund 721)	90,000
Tourist Development Council (TDC) Grants	850,000
Transfer to General Fund for Administrative Reimbursement	270,000
TDC Administrative Support (Finance)	18,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	162,000
Legislative Analyst Reimbursement	<u>30,000</u>
Total	<u>\$14,026,000</u>

**TOURIST DEVELOPMENT SURTAX**  
**(Fund 150, Subfund 152)**

**Revenues:**

**2005-06**

Tourist Development Tax	<u>\$5,110,000</u>
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**Expenditures:**

Advertising and Promotion (Convention and Visitors Bureau)	\$4,847,000
Transfer to General Fund for Administrative Reimbursement	\$98,000
Administrative Support (Finance)	\$14,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	\$51,000
TDC Grants	<u>\$100,000</u>
Total	<u>\$5,110,000</u>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX**  
**(Fund 150, Subfund 154)**

**Revenues:**

**2005-06**

Professional Sports Franchise Facility Tax	<u>\$6,995,000</u>
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**Expenditures:**

Transfer to Debt Service Fund (Project 205800)	<u>\$6,995,000</u>
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**HOMELESS TRUST**  
**Operations and Capital**  
**(Fund 150, Subfund 155)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Food and Beverage Tax (1%) Proceeds	\$9,200,000
Private Sector Contribution	200,000
Food and Beverage Interest	45,000
Repayment	37,000
Carryover	<u>2,068,000</u>
Total	<u>\$11,550,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$10,281,000
Homeless Trust Operating Reserve	1,088,000
Transfer to Capital Reserve (Fund 150, Subfund 150)	83,000
Payment of County Rent to General Services Administration	57,000
Administrative Reimbursement	<u>41,000</u>
Total	<u>\$11,550,000</u>

**Reserves**  
**(Fund 150, Subfund 150)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover - Capital	\$415,000
Interest Earnings	2,000
Carryover - Operating	366,000
Transfer from Operations (Fund 150, Subfund 155)	<u>83,000</u>
Total	<u>\$866,000</u>
<b><u>Expenditures:</u></b>	
Capital Reserve	\$500,000
Operating Reserve	<u>366,000</u>
Total	<u>\$866,000</u>

**DOMESTIC VIOLENCE CENTER**  
**(Fund 150, Subfund 156)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$8,239,000
Food and Beverage Tax (1%) Proceeds	1,670,000
Food and Beverage Interest	<u>127,000</u>
Total	<u>\$10,036,000</u>
<b><u>Expenditures:</u></b>	
Domestic Violence Shelter Operation	\$1,599,000
Other General and Operating Expenses	109,000
New Domestic Violence Center	7,800,000
Reserve for Future Projects and Operation	<u>528,000</u>
Total	<u>\$10,036,000</u>

**CONVENTION DEVELOPMENT TAX  
(Fund 160)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,226,000
Interest Earnings	115,000
Convention Development Tax Proceeds	38,579,000
Basketball Properties-Development Agreement Fees	<u>104,000</u>
Total	<u>\$40,024,000</u>
<b><u>Expenditures:</u></b>	
Debt Service Fund (Project 206100, 206300, 298500)	\$11,525,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs (Museum Operating Grants) (Fund 030, Subfund 033)	2,975,000
Park and Recreation (Fund 040)	1,000,000
Cultural Affairs Grants	1,000,000
Performing Arts Center Trust Subsidy	5,344,000
Payment to the City of Miami	5,154,000
American Airlines Arena-related Costs	6,400,000
North and South Dade Operating Subsidy	770,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	856,000
Other Costs	<u>500,000</u>
Total	<u>\$40,024,000</u>

**HOUSING FINANCE AUTHORITY  
(Fund 170, Subfund 040)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Housing Fees and Charges	<u>\$2,817,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,817,000</u>

**DEBT SERVICE FUNDS**

**General Obligation Bonds**

**General Obligation Bonds-Fund 201**

**Fund Type: D1-Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201100**

**Revenues:**

**2005-06**

Ad Valorem-Countywide (Tax Roll: \$175,222,910,000)	\$11,346,000
Interest Earned on Good Faith Deposit	8,000
Interest on Deposits and Investments	100,000
Programmed Cash Reserve	<u>13,776,000</u>
Total	<u>\$25,230,000</u>

**Expenditures:**

Principal Payments on Bonds	\$7,190,000
Interest Payments on Bonds	6,814,000
Reserve for Bond Service	11,200,000
Trustee and Paying Agent Fees	15,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>6,000</u>
Total	<u>\$25,230,000</u>

**Safe Neighborhood Parks Program Bonds**

**General Obligation Bonds-Fund 201**

**Fund Type: D1-Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201117**

**Revenues:**

**2005-06**

Ad Valorem-Countywide (Tax Roll: \$175,222,910,000)	\$17,717,000
Programmed Cash Reserve	4,000,000
Interest on Deposits and Investments	<u>26,000</u>
Total	<u>\$21,743,000</u>

**Expenditures:**

Principal Payments of Bonds	\$4,620,000
Interest Payments on Bonds	8,069,000
Reserve for Bond Service	9,008,000
Transfer to Bond Administration (Fund 030, Subfund 031)	32,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>9,000</u>
Total	<u>\$21,743,000</u>

**Building Better Communities Program Bonds**

**General Obligation Bonds-Fund 201**

**Fund Type: D1-Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201119**

**Revenues:**

**2005-06**

Ad Valorem-Countywide (Tax Roll: \$175,222,910,000)	\$18,379,000
Interest on Deposits and Investments	<u>5,000</u>
Total	<u>\$18,384,000</u>

**Expenditures:**

Interest Payments on Bonds	\$11,609,000
Reserve for Bond Service	6,720,000
Transfer to Bond Administration (Fund 030, Subfund 031)	29,000
Other General and Administrative Expenses	11,000
Arbitrage Rebate Computation Services	<u>15,000</u>
Total	<u>\$18,384,000</u>

**Fire Rescue District Bonds**

**Special Obligation Bonds-Fire Rescue District-Fund 203**

**Fund Type: D3-Subfund: 2F1**

**Fire Rescue District Series "1996 and 2002"-Debt Service Fund**

**Project: 203101**

**Revenues:**

**2005-06**

Ad Valorem-Fire Rescue District (Tax Roll: \$106,571,263,000)	\$5,265,000
Programmed Cash Reserve	2,752,000
Interest on Deposits and Investments	<u>50,000</u>
Total	<u>\$8,067,000</u>

**Expenditures:**

Principal Payments on Bonds	\$3,580,000
Interest Payments on Bonds	1,701,000
Reserve for Future Debt Service	2,766,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Service	<u>3,000</u>
Total	<u>\$8,067,000</u>

**Guaranteed Entitlement**

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**

**Fund Type: D4-Subfund: 2G1**

**Guaranteed Entitlement Revenue Fund**

**Project: 204101**

**Revenues:**

**2005-06**

Total Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing-Fund 510, Subfund 512)

\$14,714,000

**Expenditures:**

Transfers to Bond Service Account:

Series 1988 (Project 204311)

\$12,566,000

Series 1995 Bonds (Project 204513)

2,148,000

Total

\$14,714,000

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**

**Fund Type: D4-Subfund: 2G3**

**Guaranteed Entitlement Refg. Series "1988"-Bond Service Account**

**Project: 204311**

**Revenues:**

**2005-06**

Transfer from Revenue Fund (Project 204101)

\$12,566,000

Interest Earnings

50,000

Programmed Cash Reserve

1,991,000

Total

\$14,607,000

**Expenditures:**

Principal Payments on Bonds

\$3,259,000

Interest Payments on Bonds

9,311,000

Reserve for Future Debt Service

1,996,000

Transfer to Bond Administration (Fund 030, Subfund 031)

31,000

Arbitrage Rebate Computation Services

10,000

Total

\$14,607,000

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**

**Fund Type: D4-Subfund: 2G4**

**Guaranteed Entitlement Series "1990"-Bond Service Account**

**Project: 204412**

**Revenues:**

**2005-06**

Programmed Cash Reserve

\$5,000

**Expenditures:**

Arbitrage Rebate Computation Services

\$5,000

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type : D4-Subfund: 2G5**  
**Guaranteed Entitlement Refg. Series "1995"-Bond Service Account**

**Project: 204513**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Interest Earnings	\$10,000
Programmed Cash Reserve	1,251,000
Transfer from Revenue Account (Project 204101)	<u>2,148,000</u>
Total	<u>\$3,409,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds-Series 1995A	\$1,216,000
Interest Payments on Bonds-Series 1995A	929,000
Reserve for Future Debt Service	1,254,000
Transfer to Bond Administration (Fund 030, Subfund 031)	6,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$3,409,000</u>

**Professional Sports Franchise Tax Bonds**

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax-Revenue Fund**

**Project: 205800**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Professional Sports Franchise Tax Revenue (Fund 150, Subfund 154)	\$6,995,000
Programmed Cash Reserve	<u>1,011,000</u>
Total	<u>\$8,006,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund-Series 1998 (Project 205801)	\$4,842,000
Transfer to Surplus Fund (Project 205804)	<u>3,164,000</u>
Total	<u>\$8,006,000</u>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205****Fund Type: D5-Subfund: 2S8****Prof. Sports Franchise Tax-Series "1998"-Debt Service Fund****Project: 205801****Revenues:****2005-06**

Transfer from Revenue Fund (Project 205800)	\$4,842,000
Programmed Cash Reserve	2,681,000
Interest Earnings	<u>25,000</u>
Total	<u>\$7,548,000</u>

**Expenditures:**

Principal Payment on Bonds	\$650,000
Interest Payments on Bonds	4,049,000
Reserve for Future Debt Service	2,833,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	<u>2,000</u>
Total	<u>\$7,548,000</u>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205****Fund Type: D5-Subfund: 2S8****Prof. Sports Franchise Tax Refunding-Series "1998" Debt Service Reserve Fund****Project: 205803****Revenues:****2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$8,135,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$8,135,000</u>
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**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205****Fund Type: D5-Subfund: 2S8****Prof. Sports Franchise Tax Refunding-Series "1998" Surplus Fund****Project: 205804****Revenues:****2005-06**

Transfer from Revenue Fund (Project 205800)	\$3,164,000
Interest Earnings	20,000
Programmed Cash Reserve	<u>1,464,000</u>
Total	<u>\$4,648,000</u>

**Expenditures:**

Transfer to Project 206300 (CDT Series 97C Bonds-Revenue Fund)	\$520,000
Transfer to Project 213426 (Cap. Asst Acq. Bonds-Crandon Clubhouse)	437,000
Reserve for Future Debt Service	<u>3,691,000</u>
Total	<u>\$4,648,000</u>



**Convention Development Tax Bonds**

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund: 2P1**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996A and B"-Revenue Fund**

**Project: 206100**

**Revenues:**

**2005-06**

Interfund Transfer-Convention Development Tax Trust (Fund 160)	\$7,196,000
CDT SWAP Receipts	<u>1,000,000</u>
Total	<u>\$8,196,000</u>

**Expenditures:**

Transfers to Debt Service Fund - Series 1996B Bonds (Project 206201)	<u>\$8,196,000</u>
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**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund 2P2**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Debt Service Fund**

**Project: 206201**

**Revenues:**

**2005-06**

Programmed Cash Reserve-Series 1996B	\$5,698,000
Interest Earnings	27,000
Transfer from Revenue Fund-CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund-CDT Receipts (Project 206100)	<u>7,196,000</u>
Total	<u>\$13,921,000</u>

**Expenditures:**

Principal Payments on Bonds	\$2,710,000
Interest Payments on Bonds	4,536,000
Reserve for Future Debt Service-Series 1996B	6,644,000
Transfer to Bond Administration (Fund 030, Subfund 031)	18,000
Trustee/Paying Agent Services and Fees	3,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$13,921,000</u>

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund 2P2**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Reserve Fund**

**Project: 206202**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,579,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$16,579,000</u>
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**Special Obligation and Refunding Bonds-Fund 206****Fund Type: D5-Subfund: 2P3****Special Obligation and Refg. Bonds-(CDT)-Series "1997A, B and C"-Revenue Fund****Project: 206300****Revenues:****2005-06**

Tax Receipts-Omni Tax Increment Account	\$1,430,000
Intrafund Transfer-Professional Sports Tax Surplus Fund (Project 205804)	520,000
Interfund Transfer-Convention Development Tax Trust (Fund 160)	2,847,000
CDT SWAP Receipts	<u>3,000,000</u>
Total	<u>\$7,797,000</u>

**Expenditures:**

Transfers to Debt Service Fund:	
Series 1997A Bonds (Project 206301)	\$1,430,000
Series 1997B Bonds (Project 206401)	2,844,000
Series 1997B SWAP (Project 206401)	3,000,000
Series 1997C Bonds (Project 206501)	<u>523,000</u>
Total	<u>\$7,797,000</u>

**Special Obligation and Refunding Bonds-Fund 206****Fund Type: D5-Subfund: 2P3****Special Obligation and Refunding Bonds-(CDT)-Series "1997A" Debt Service Fund****Project: 206301****Revenues:****2005-06**

Programmed Cash Reserve-Series 1997A (Omni)	\$9,102,000
Interest Earnings	100,000
Transfer from Revenue Fund (Project 206300)	<u>1,430,000</u>
Total	<u>\$10,632,000</u>

**Expenditures:**

Reserve for Future Debt Service-Series 1997A	\$10,628,000
Arbitrage Rebate Computation Services	1,000
Other General and Administrative Expenses	<u>3,000</u>
Total	<u>\$10,632,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206****Fund Type: D5-Subfund: 2P3****Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997A, B, C"-Reserve Fund****Project: 206302****Revenues:****2005-06**

Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	4,714,000
Interest Earnings	<u>60,000</u>
Total	<u>\$34,062,000</u>

**Expenditures:**

Reserve for Future Debt Service (Cash)	\$4,774,000
Reserve for Future Debt Service (Non-Cash)	<u>29,288,000</u>
Total	<u>\$34,062,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206****Fund Type: D5-Subfund: 2P4****Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997B"-Debt Service Fund****Project: 206401****Revenues:****2005-06**

Programmed Cash Reserve-Series 1997B	\$2,922,000
Transfer from Revenue Fund-CDT SWAP (Project 206300)	3,000,000
Transfer from Revenue Fund-CDT Receipts (Project 206300)	2,844,000
Interest Earnings	<u>15,000</u>
Total	<u>\$8,781,000</u>

**Expenditures:**

Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service-Series 1997B	2,922,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>15,000</u>
Total	<u>\$8,781,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206****Fund Type: D5-Subfund: 2P4****Subordinate Spec. Oblig. and Refg. Bonds (CDT)-Series "1997C"-Debt Service Fund****Project: 206501****Revenues:****2005-06**

Programmed Cash Reserve-Series 1997C	\$650,000
Transfer from Revenue Fund –CDT	3,000
Transfer from Revenue Fund-Professional Sports Tax Receipts (Project 206300)	<u>520,000</u>
Total	<u>\$1,173,000</u>

**Expenditures:**

Principal Payments on Series 1997C Bonds	\$451,000
Interest Payments on 1997C Bonds	199,000
Reserve for Future Debt Service-Series 1997C	520,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,173,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206****Fund Type: D5-Subfund: 2P6****Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "2005A and B"-Reserve Fund****Project: 206603****Revenues:****2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,753,000</u>
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**Expenditures:**

Reserve for Future Debt Service (Non-Cash)	<u>\$16,753,000</u>
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Public Service Tax UMSA Bonds

**Special Obligation Bonds-Public Service Tax-Fund 208**

**Fund Type: D5-Subfund: 2R4**

**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-**

**Project: 208409**

**Revenues:**

**2005-06**

Transfer from Unincorporated Municipal Service Area General Fund	\$4,740,000
Transfer from Countywide General Fund	615,000
Interest Earnings	18,000
Programmed Cash Reserve	<u>3,774,000</u>
Total	<u>\$9,147,000</u>

**Expenditures:**

Principal Payments on Bonds	\$2,205,000
Interest Payments on Bonds	3,094,000
Reserve for Future Debt Service	3,825,000
Arbitrage Rebate Computation Services	10,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>13,000</u>
Total	<u>\$9,147,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208**

**Fund Type: D5-Subfund: 2R4**

**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-Reserve Fund**

**Project: 208410**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$5,405,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$5,405,000</u>
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**Special Obligation Bonds-Public Service Tax-Fund 208**

**Fund Type: D5-Subfund: 2R4**

**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "2002"-Debt Service Fund**

**Project: 208511**

**Revenues:**

**2005-06**

Transfer from Unincorporated Municipal Service Area General Fund	\$3,492,000
Transfer from Countywide General Fund	453,000
Interest Earnings	20,000
Programmed Cash Reserve	<u>1,976,000</u>
Total	<u>\$5,941,000</u>

**Expenditures:**

Principal Payments on Bonds	\$1,440,000
Interest Payments on Bonds	2,513,000
Reserve for Future Debt Service	1,976,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,941,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208**

**Fund Type: D5-Subfund: 2R4**

**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "2002"-Reserve Fund**

**Project: 208512**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$4,032,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$4,032,000</u>
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**Special Obligation Bonds-Public Service Tax-Fund 208****Fund Type: D5-Subfund: 2R4 \$27.5 Million****Spec. Oblig. Rev. Bonds-Public Service Tax (UMSA) Series "2005"-Debt Service Fund****Project: 208613****Revenues:****2005-06**

Transfer from Unincorporated Municipal Service Area General Fund

\$1,806,000**Expenditures:**

Interest Payments on Bonds

\$757,000

Reserve for Future Debt Service

1,046,000

Transfer to Bond Administration (Fund 030, Subfund 031)

2,000

Arbitrage Rebate Computation Services

1,000

Total

\$1,806,000**Special Obligation Bonds-Public Service Tax-Fund 208****Fund Type: D5-Subfund: 2R4****Spec. Oblig. Rev. Bonds-Public Service Tax (UMSA) Series "2005" Reserve Fund****Project: 208614****Revenues:****2005-06**

Programmed Surety Bond Reserve (Non-Cash)

\$2,750,000**Expenditures:**

Reserve for Future Debt Service

\$2,750,000**Courthouse Center Bonds****Special Obligation Bonds-Courthouse Revenue Fund-Fund 210****Spec. Oblig. Bonds-Revenue Fund****Project: 210100****Revenues:****2005-06**

Criminal and Civil Court Costs (\$15 surcharge)

\$5,833,000**Expenditures:**

Transfer to Debt Service, Series 1998A (Project 210311)

\$325,000

Transfer to Debt Service, Series 1998B (Project 210412)

3,405,000

Transfer to Debt Service, Series 2003 (Project 210513)

1,422,000

Transfer to Reserve Fund (Project 210108)

681,000

Total

\$5,833,000

**Special Obligation Bonds-Courthouse Center Proj.-Fund 210**  
**Fund Type: D5-Subfund: 2C1**  
**Spec. Oblig. Bonds-Courthouse Ctr. Proj.-Series "1994, 1995 and 1998"**

**Project: 210108**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)	\$3,716,000
Transfer from Revenue Fund (Project 210100)	<u>681,000</u>
Total	<u>\$4,397,000</u>

**Expenditures:**

Reserve for Future Debt Service (Non-Cash)	\$3,716,000
Reserve for Future Debt Service (Cash)	<u>681,000</u>
Total	<u>\$4,397,000</u>

**Special Obligation Bonds-Courthouse Center Project-Fund 210**  
**Fund Type: D5-Subfund: 2C3**  
**Spec. Oblig. Bonds-Courthouse Ctr. Proj.-Series "1998A"-Debt Service Fund**

**Project: 210311**

**Revenues:**

**2005-06**

Transfer from Revenue Fund (Project 210100)	\$325,000
Programmed Cash Reserve	160,000
Interest Earnings	<u>1,000</u>
Total	<u>\$486,000</u>

**Expenditures:**

Principal Payment on Series 1998A Bonds	\$115,000
Interest Payments on Series 1998A Bonds	204,000
Reserve for Future Debt Service	160,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$486,000</u>



**Special Obligation Bonds-Courthouse Center Project-Fund 210****Fund Type: D5-Subfund: 2C4****Spec. Oblig. Bonds-Courthouse Ctr. Proj.-Series "1998B"-Debt Service Fund****Project: 210412****Revenues:****2005-06**

Transfer from Revenue Fund (Project 210100)	\$3,405,000
Programmed Cash Reserve	1,698,000
Interest Earnings	<u>2,000</u>
Total	<u>\$5,105,000</u>

**Expenditures:**

Principal Payment on Series 1998B Bonds	\$1,820,000
Interest Payments on Series 1998B Bonds	1,575,000
Reserve for Future Debt Service	1,697,000
Other General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,105,000</u>

**Special Obligation Bonds-Courthouse Center Project-Fund 210****Fund Type: D5-Subfund: 2C5****Spec. Oblig. Bonds-Juvenile Courthouse Ctr. Proj.-Series "2002"-Debt Service Fund****Project: 210513****Revenues:****2005-06**

Transfer from Surplus Fund (Project 210515)	\$1,991,000
Transfer from Revenue Fund (Project 210100)	1,422,000
Interest Earnings	15,000
Excess Carryover	638,000
Programmed Cash Reserve-Series A	1,103,000
Programmed Cash Reserve-Series B	<u>164,000</u>
Total	<u>\$5,333,000</u>

**Expenditures:**

Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	1,833,000
Reserve for Future Debt Service-Series A	1,103,000
Reserve for Future Debt Service-Series B	164,000
Other General and Administrative Expenses	13,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$5,333,000</u>

**Special Obligation Bonds-Courthouse Center Project-Fund 210**  
**Fund Type: D5-Subfund: 2C5**  
**Spec. Oblig. Bonds-Juvenile Courthouse Ctr. Proj. Series "2002"-Reserve Fund**

**Project: 210514**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)

\$7,775,000

**Expenditures:**

Reserve for Future Debt Service

\$7,775,000

**Special Obligation Bonds-Courthouse Center Project-Fund 210**  
**Fund Type: D5-Subfund: 2C5**  
**Spec. Oblig. Bonds-Juvenile Courthouse Ctr. Proj. Series "2002"-Supplemental Reserve Fund**  
**Reserve Fund**

**Project: 210515**

**Revenues:**

**2005-06**

Programmed Cash Reserve  
Interest Earnings

\$1,990,000  
1,000

Total

\$1,991,000

**Expenditures:**

Transfer to Debt Service (Project 210513)

\$1,991,000

**Stormwater Utility Revenue Bonds**

**Special Obligation Bonds-Stormwater Utility Revenue Bond Program-Fund 211**  
**Fund Type: D5-Subfund: 2U1**  
**Stormwater Utility Revenue Bond Program-Revenue Fund**

**Project: 211101**

**Revenues:**

**2005-06**

Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)

\$7,616,000

**Expenditures:**

Transfer to Debt Service Fund-Series 1999 (Project 211102)  
Transfer to Debt Service Fund-Series 2004 (Project 211104)

\$2,883,000  
4,733,000

Total

\$7,616,000

**Special Obligation Bonds-Stormwater Utility Revenue Bond Program-Fund 211**  
**Fund Type: D5-Subfund: 2U1**  
**Stormwater Utility Revenue Bond Program Series "1999" Bonds, Debt Service Fund**

**Project: 211102**

**Revenues:**

**2005-06**

Transfer from Revenue Fund (Project 211101)	\$2,883,000
Interest Earnings	2,000
Programmed Cash Reserve	<u>839,000</u>
Total	<u>\$3,724,000</u>

**Expenditures:**

Principal Payment on Bonds	\$1,220,000
Interest Payments on Bonds	1,678,000
Reserve for Future Debt Service	815,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$3,724,000</u>

**Special Obligation Bonds- Stormwater Utility Revenue Bond Program-Fund 211**  
**Fund Type: D5-Subfund: 2U1**  
**Special Obligation Bonds- Reserve Fund**

**Project: 211103**

**Revenues:**

**2005-06**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$7,627,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$7,627,000</u>
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**Special Obligation Bonds-Stormwater Utility Revenue Bond Program-Fund 211**  
**Fund Type: D5-Subfund: 2U1 \$60 Million**  
**Stormwater Utility Revenue Bond Program Series "2004" Bonds, Debt Service Fund**

**Project: 211104**

**Revenues:**

**2005-06**

Transfer from Revenue Fund (Project 211101)	\$4,733,000
Programmed Cash Reserve	<u>2,361,000</u>
Total	<u>\$7,094,000</u>

**Expenditures:**

Principal Payments on Bonds	\$1,425,000
Interest Payments on Bonds	3,294,000
Reserve for Future Debt Service	2,361,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$7,094,000</u>

**Special Oblig. Bonds-Floating/Fixed Rate Equip. Bonds-Series "1990"-Fund 213**  
**Fund Type: D5-Subfund: 2E3**  
**Floating/Fixed Rate Equip. Bonds-Series "1990" (Golf Club of Miami)- Debt Service Fund**

**Project: 213314**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Cash Carryover	\$30,000
Programmed Cash Reserve	300,000
Programmed Cash Reserve for Arbitrage	40,000
Interest Earnings	1,000
Receipt from Park and Recreation (Fund 040)	<u>399,000</u>
Total	<u>\$770,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$300,000
Interest Payments on Bonds	125,000
Reserve for Future Debt Service	300,000
Reserve for Future Arbitrage payments	40,000
Arbitrage Rebate Computation Services	2,000
General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$770,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Election Voting Equipment-\$24,600,000**

**Project: 213420**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$2,941,000
Programmed Cash Reserve, Series A	<u>356,000</u>
Total	<u>\$3,297,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A	\$2,245,000
Interest Payments on Bonds, Series A	713,000
Reserve for Future Debt Service, Series A	330,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
Total	<u>\$3,297,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series "2002"-Fund 213**

**Fund Type: D5-Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**

**Coral Gables Courthouse-\$6,300,000**

**Project: 213421**

**Revenues:**

**2005-06**

Transfer from the Administrative Office of the Courts	\$448,000
Programmed Cash Reserve, Series A	52,000
Programmed Cash Reserve, Series B	<u>10,000</u>
Total	<u>\$510,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$220,000
Interest Payments on Bonds, Series A	104,000
Interest Payments on Bonds, Series B	117,000
Reserve for Future Debt Service, Series A	47,000
Reserve for Future Debt Service, Series B	10,000
General and Administrative Expenses	10,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$510,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**

**Fund Type: D5-Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**

**MLK Furniture, Fixtures and Equipment-\$11,000,000**

**Project: 213423**

**Revenues:**

**2005-06**

Transfer from Capital Outlay Reserve Fund 310 Subfund 313	\$1,296,000
Programmed Cash Reserve, Series A	<u>209,000</u>
Total	<u>\$1,505,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$895,000
Interest Payments on Bonds, Series A	418,000
Reserve for Future Debt Service, Series A	187,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,505,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Golf Club of Miami-Renovations-\$6,400,000**

**Project: 213424**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Cash Reserve, Series A	\$76,000
Programmed Cash Reserve, Series B	7,000
Transfer from Parks Golf Operations	<u>553,000</u>
Total	<u>\$636,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A	\$320,000
Interest Payments on Bonds, Series A	152,000
Interest Payments on Bonds, Series B	80,000
Reserve for Future Debt Service, Series A	68,000
Reserve for Future Debt Service, Series B	7,000
General and Administrative Expenses	7,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$636,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Fire Department-Fleet Replacement-\$12,850,000**

**Project: 213425**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Fire Department (Fund 011, Subfund 111)	\$1,441,000
Programmed Cash Reserve, Series A	231,000
Programmed Cash Reserve, Series B	<u>2,000</u>
Total	<u>\$1,674,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A	\$965,000
Interest Payments on Bonds, Series A	461,000
Interest Payments on Bonds, Series B	31,000
Reserve for Future Debt Service, Series A	206,000
Reserve for Future Debt Service, Series B	2,000
General and Administrative Expenses	4,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,674,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Park and Recreation-Construction of Crandon Clubhouse \$7 Million**  
**and Metro Zoo Aviary \$2 Million**

**Project: 213426**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Cash Reserve, Series A (Aviary)	\$39,000
Programmed Cash Reserve, Series A (Club)	\$57,000
Programmed Cash Reserve, Series B (Club)	12,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	291,000
Transfer from Sports Tax Revenues-Surplus Fund (Project 205804)	<u>437,000</u>
Total	<u>\$836,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A (Aviary)	\$160,000
Principal Payment on Bonds, Series A (Club)	240,000
Interest Payments on Bonds, Series A (Aviary)	77,000
Interest Payments on Bonds, Series A (Club)	114,000
Interest Payments on Bonds, Series B (Club)	131,000
Reserve for Future Debt Service, Series A (Aviary)	35,000
Reserve for Future Debt Service, Series A (Club)	51,000
Reserve for Future Debt Service, Series B (Club)	12,000
General and Administrative Expenses	13,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$836,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series "2002"-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Building Dept.-Renovation Miami-Dade Permitting and Inspection Ctr. Bldg-\$3.9 Million**

**Project: 213428**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Cash Reserve, Series A	\$75,000
Transfer from General Services Administration (Fund 050)	<u>462,000</u>
Total	<u>\$537,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A	\$315,000
Interest Payments on Bonds, Series A	151,000
Reserve for Future Debt Service, Series A	68,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$537,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bonds-Series 2002-Fund 213**  
**Fund Type: D5-Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds-Series "2002"**  
**Reserve Account for Series A Bonds**

**Project: 213429**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$11,985,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$11,985,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**ETSD Mainframe \$3.7 million**

**Project: 213520**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$59,000
Transfer Revenue/SWAP (Project 213528)	<u>223,000</u>
Total	<u>\$282,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$186,000
Reserve for Future Debt Service, Series A	93,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$282,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**ETSD Regatta \$5.2 Million**

**Project: 213521**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$83,000
Transfer Revenue/SWAP Project 213528	<u>310,000</u>
Total	<u>\$393,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$260,000
Reserve for Future Debt Service, Series A	130,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$393,000</u>



**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Public Work-97th Ave Flyover \$9 Million**

**Project: 213522**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$148,000
Transfer Revenue/SWAP Project 213528	<u>554,000</u>
Total	<u>\$702,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$466,000
Reserve for Future Debt Service, Series A	233,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$702,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**MLK Building \$4 Million**

**Project: 213523**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$66,000
Transfer Revenue/SWAP Project 213528	<u>249,000</u>
Total	<u>\$315,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$208,000
Reserve for Future Debt Service, Series A	104,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$315,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Correction Department-Fire System Improvement \$8 Million**

**Project: 213524**

**Revenues:**

**2005-06**

Programmed Carryover	\$132,000
Transfer Revenue/SWAP Project 213528	<u>492,000</u>
Total	<u>\$624,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$414,000
Reserve for Future Debt Service, Series A	207,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$624,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Fire Department Air Rescue Helicopter \$8 Million**

**Project: 213525**

**Revenues:**

**2005-06**

Programmed Carryover	\$128,000
Transfer Revenue/SWAP Project 213528	<u>478,000</u>
Total	<u>\$606,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$402,000
Reserve for Future Debt Service, Series A	201,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$606,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Fire Department Fleet Replacement \$8 Million**

**Project: 213526**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$132,000
Transfer Revenue/SWAP Project 213528	<u>495,000</u>
Total	<u>\$627,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$416,000
Reserve for Future Debt Service, Series A	208,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$627,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Answer Center Tech \$3 Million**

**Project: 213527**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$48,000
Transfer Revenue/SWAP Project (213528)	<u>180,000</u>
Total	<u>\$228,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$150,000
Reserve for Future Debt Service, Series A	75,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$228,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**REVENUE-SWAP ACCOUNT**

**Project: 213528**

**Revenues:**

**2005-06**

Transfer from ETSD	\$310,000
Transfer from Fire	495,000
Transfer from Public Works	554,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,622,000</u>
Total	<u>\$2,981,000</u>

**Expenditures:**

Transfer to Debt Service Projects, Series 04A	<u>\$2,981,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5-Subfund: 2E5**  
**Reserve Account**

**Project: 213529**

**Revenues:**

**2005-06**

Programmed Surety Reserve (Non-Cash)	<u>\$4,376,000</u>
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**Expenditures:**

Reserve for Future Debt Service (Non-Cash)	<u>\$4,376,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A"-Fund 213**  
**Fund Type: D5-Subfund: 2E5**  
**Redemption Account**

**Project: 213530**

**Revenues:**

**2005-06**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$3,292,000
Transfer from ETSD	1,040,000
Transfer from Public Works	967,000
Transfer from Fire	860,000
Programmed Carryover	<u>4,749,000</u>
Total	<u>\$10,908,000</u>

**Expenditures:**

Reserve for Future Principal payments	<u>\$10,908,000</u>
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**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Elections Building \$11.7 Million**

**Project: 213620**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$277,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>967,000</u>
Total	<u>\$1,244,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$415,000
Interest Payments on Bonds, Series B	553,000
Reserve for Future Debt Service, Series B	272,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,244,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Courthouse Façade Proj \$15 Million**

**Project: 213621**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$311,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,358,000</u>
Total	<u>\$1,669,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$740,000
Interest Payments on Bonds, Series B	621,000
Reserve for Future Debt Service, Series B	302,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,669,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Answer Center \$3.9 Million**

**Project: 213622**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$86,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>299,000</u>
Total	<u>\$385,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$125,000
Interest Payments on Bonds, Series B	172,000
Reserve for Future Debt Service, Series B	85,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$385,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Answer Center-Technology \$10.806 Million**

**Project: 213623**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$163,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,861,000</u>
Total	<u>\$2,024,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$1,545,000
Interest Payments on Bonds, Series B	326,000
Reserve for Future Debt Service, Series B	145,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,024,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Golf Club of Miami \$4.6 Million**

**Project: 213624**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$96,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>416,000</u>
Total	<u>\$512,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$225,000
Interest Payments on Bonds, Series B	191,000
Reserve for Future Debt Service, Series B	93,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$512,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**UHF Radio Fire \$15 Million**

**Project: 213625**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$350,000
Transfer from Fire Rescue	<u>1,861,000</u>
Total	<u>\$2,211,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$1,165,000
Interest Payments on Bonds, Series B	700,000
Reserve for Future Debt Service, Series B	337,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,211,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Correction Fire System \$1.180 Million**

**Project: 213626**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$22,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>150,000</u>
Total	<u>\$172,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$105,000
Interest Payments on Bonds, Series B	43,000
Reserve for Future Debt Service, Series B	21,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$172,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6**  
**Americans with Disabilities Projects \$4.7 Million**

**Project: 213627**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover	\$98,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>425,000</u>
Total	<u>\$523,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$230,000
Interest Payments on Bonds, Series B	195,000
Reserve for Future Debt Service, Series B	95,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$523,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds-Series "2004B"-Fund 213**  
**Fund Type: D5-Subfund: 2E6 Reserve Account**

**Project: 213629**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Programmed Carryover Reserve	<u>\$7,500,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service, Series A	<u>\$7,500,000</u>



**\$2 Million Sunshine State Governmental Financing Commission Loan**  
**Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers**  
**Fund 292-Loan Agreements**  
**Fund Type: D9-Subfund: 2L6**

**Project: 292600**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Interest Earnings Transfer (Project 367030)	\$65,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	133,000
Programmed Cash Reserve	<u>127,000</u>
Total	<u>\$325,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$127,000
Interest Payments on Loan	65,000
Reserve for Future Debt Service	<u>133,000</u>
Total	<u>\$325,000</u>

**\$25 Million U.S. HUD Loan**  
**Parrot Jungle and Gardens of Watson Island Loan Agreement**  
**Fund 292-Loan Agreements**  
**Fund Type: D9-Subfund: 2L7**

**Project: 292700**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer in (Fund 750, Subfund 759, Project QSE108)	<u>\$2,582,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Loan	\$750,000
Interest Payments on Loan	<u>1,832,000</u>
Total	<u>\$2,582,000</u>

**\$5 Million U.S. HUD Loan**  
**BEDI Loan Agreement**  
**Fund 292-Loan Agreements**  
**Fund Type: D9-Subfund: 2L9**

**Project: 292900**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer in Fund (750, Subfund 770, Project Q0BEDI)	<u>\$269,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$138,000
Interest Payments on Loan	<u>131,000</u>
Total	<u>\$269,000</u>

**\$40 Million U.S. HUD Loan**  
**EDI Loan Agreement**  
**Fund 292-Loan Agreements**  
**Fund Type: D9-Subfund: 2L9**

**Project: 292901**

**Revenues:**

**2005-06**

Revenue from EDI Trust Account \$1,426,000

**Expenditures:**

Principal Payment on Loan, Series 01 \$556,000  
Interest Payments on Loan, Series 01 520,000  
Interest Payments on Loan, Series 04 350,000

Total \$1,426,000

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida-Various Projects**  
**Fund 292-Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$6 Million Bell Helicopter Loan**

**Project: 298100**

**Revenues:**

**2005-06**

Transfer from Capital Outlay Reserve (Fund 310, 313) \$733,000

**Expenditures:**

Principal Payment on Loan \$557,000  
Interest Payments on Loan 176,000

Total \$733,000

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida-Various Projects**  
**Fund 292-Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$9 Million Network Expansion Program**

**Project: 298300**

**Revenues:**

**2005-06**

Transfer from Internal Service Fund (Fund 060, Subfund 025) \$1,100,000

**Expenditures:**

Principal Payment on Loan \$836,000  
Interest Payments on Loan 264,000

Total \$1,100,000

**\$5 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida-Naranja Lakes Loan**  
**Fund 292-Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298400**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Capitalized Interest	<u>\$750,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Loan	<u>\$750,000</u>

**\$71 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 Various Projects**  
**Fund 292-Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298500**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Park and Recreation Marinas (Fund 040, Subfund 004)	551,000
Transfer from Convention Development Tax (Fund 160,)	1,482,000
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)	847,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>4,560,000</u>
Total	<u>\$7,440,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$4,714,000
Interest Payments on Loan	<u>2,726,000</u>
Total	<u>\$7,440,000</u>

**\$57 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005-PHT Equipment**  
**Fund 292-Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298501**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$4,050,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$1,200,000
Interest Payments on Loan	<u>2,850,000</u>
Total	<u>\$4,050,000</u>

**CAPITAL WORKING FUND**

**Revenues:**

**2005-06**

Transfer from Capital Funds	<u>\$10,978,000</u>
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**Expenditures:**

Transfer to Business Development (Fund 120, Subfund 121)	\$6,875,000
Transfer to Office of Strategic Business Management (Fund 010)	302,000
Transfer to Office of Capital Improvement (Fund 030, Subfund 023)	<u>3,801,000</u>
<b>Total</b>	<b><u>\$10,978,000</u></b>

**PUBLIC WORKS DEPARTMENT  
97th Avenue Flyover Project Financing Proceeds  
(Fund 310, Subfund 310)**

	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b><u>Revenues:</u></b>				
Financing Proceeds	\$9,500,000	\$0	\$0	\$9,500,000
Interest Earnings	<u>1,005,000</u>	<u>190,000</u>	<u>0</u>	<u>1,195,000</u>
<b>Total</b>	<b><u>\$10,505,000</u></b>	<b><u>\$190,000</u></b>	<b><u>\$0</u></b>	<b><u>\$10,695,000</u></b>
<b><u>Expenditures:</u></b>				
97th Avenue Flyover Project	<u>\$1,700,000</u>	<u>\$8,995,000</u>	<u>\$0</u>	<u>\$10,695,000</u>

**MIAMI-DADE LIBRARY  
Capital Projects  
(Fund 310, Subfund 311)**

	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b><u>Revenues:</u></b>				
Transfers in Prior Years	<u>\$20,000,000</u>	<u>\$10,000,000</u>	<u>\$7,757,000</u>	<u>\$37,757,000</u>
<b><u>Expenditures:</u></b>				
Library Facilities-New	<u>\$5,328,000</u>	<u>\$15,176,000</u>	<u>\$17,253,000</u>	<u>\$37,757,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM  
Phase III, Pay As You Go  
(Fund 310, Subfund 312)**

	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b><u>Revenues:</u></b>				
Transfers in Prior Years	\$3,608,000	\$0	\$0	\$3,608,000
Interest Earnings	<u>190,000</u>	<u>20,000</u>	<u>0</u>	<u>210,000</u>
<b>Total</b>	<b><u>\$3,798,000</u></b>	<b><u>\$20,000</u></b>	<b><u>\$0</u></b>	<b><u>\$3,818,000</u></b>
<b><u>Expenditures:</u></b>				
Parks, Public Works, and Drainage Projects	<u>\$3,449,000</u>	<u>\$159,000</u>	<u>\$210,000</u>	<u>\$3,818,000</u>

**CAPITAL OUTLAY RESERVE**  
**(FUND 310, SUBFUNDS 313, 314, and others)**

<b><u>Revenues:</u></b>	<b><u>Committed</u> <u>Carryover</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Carryover	\$37,361,000	\$0	\$0	\$37,361,000
Interest Earnings	0	100,000	0	100,000
Transfer from Countywide General Fund	0	47,004,000	11,010,000	58,014,000
Transfer from UMSA General Fund	0	8,189,000	0	8,189,000
Transfer from QNIP Interest	0	2,196,000	0	2,196,000
Handicapped Parking Fines	0	100,000	0	100,000
Payment in Lieu of Taxes	0	400,000	0	400,000
Seaquarium Lease Payment	0	400,000	0	400,000
State of Florida - SAO Records	0	60,000	0	60,000
Transfer from Cable Television Revenue Fund	0	408,000	0	408,000
Transfer from Finance	0	4,195,000	0	4,195,000
Transfer from Fleet Trust Fund	0	1,100,000	0	1,100,000
Administrative Reimbursement	0	5,085,000	0	5,085,000
Parks Repayments - - Zoo Carousel Repayment	0	80,000	0	80,000
Transfer from GSA Rent Revenues	0	4,512,000	0	4,512,000
CDBG Funding	<u>0</u>	<u>332,000</u>	<u>0</u>	<u>332,000</u>
<b>Total</b>	<b><u>\$37,361,000</u></b>	<b><u>\$74,161,000</u></b>	<b><u>\$11,010,000</u></b>	<b><u>\$122,532,000</u></b>

<b><u>Expenditures:</u></b>	<b><u>Committed</u> <u>Carryover</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Corrections and Rehabilitation - Remove and Replace Retherm Units	\$0	\$1,100,000	\$0	\$1,100,000
Corrections and Rehabilitation - Turner Guilford Knight Detention Center - Kitchen Flooring	\$625,000	\$0	\$0	625,000
Fire Rescue - A.D. Barnes Park Venom 1 Facility Improvements	0	\$35,000	0	35,000
Judicial Administration - Joseph Caleb Center Courthouse Renovations	1,650,000	450,000	630,000	2,730,000
Judicial Administration - South Dade Justice Center Expansion	136,000	1,720,000	0	1,856,000
Judicial Administration - Court Facilities Repairs And Renovations	0	1,500,000	0	1,500,000
Judicial Administration - Juvenile Justice Center Improvements	60,000	188,000	0	248,000
Judicial Administration - Lawson E. Thomas Courthouse Center Expansion	440,000	2,000,000	2,005,000	4,445,000
Judicial Administration - Richard E. Gerstein Justice Building Remodel Traffic Section	100,000	792,000	0	892,000
Medical Examiner - Medical Examiner Equipment and Facility Improvements	0	200,000	0	200,000
Police - Less-Lethal Weapons	0	600,000	600,000	1,200,000
Police - Mobile Computing Units	0	1,783,000	0	1,783,000
Police - Property and Evidence Storage Facility	0	500,000	500,000	1,000,000
Museum of Science - Miami Museum of Science and Planetarium Facility Renovation	0	450,000	0	450,000
Park and Recreation - Environmental/Safety Improvements	0	250,000	0	250,000
Park and Recreation - 40-Year Building Recertifications - Areawide Parks	0	550,000	0	550,000

Park and Recreation - 40-Year Building Recertifications - Local Parks	0	200,000	0	200,000
Park and Recreation - Areawide Park Renovations	0	985,000	0	985,000
Park and Recreation - Local Park Renovations	0	985,000	0	985,000
 Park and Recreation - Outdoor Electrical Safety Repairs-Areawide Parks	 0	 700,000	 0	 700,000
Park and Recreation - Outdoor Electrical Safety Repairs - Local parks	0	600,000	0	600,000
Park and Recreation - Heavy And Mobile Equipment Replacement - Areawide and Local Parks	0	450,000	0	450,000
Park and Recreation - Structural Safety Inspections And Repairs - Areawide Parks	0	450,000	0	450,000
Park and Recreation - Structural Safety Inspections And Repairs - Local Parks	0	150,000	0	150,000
Park and Recreation - Community Based Organization Grants For Park Renovations	0	500,000	0	500,000
Park and Recreation - Park Facilities Sewer Connections	0	1,500,000	0	1,500,000
 Park and Recreation - Match for Three Bridges Grant-Funded Project	 0	 105,000	 0	 105,000
Park and Recreation - Tamiami Park Improvements	0	0	1,500,000	1,500,000
 Park and Recreation - Tamiami Park Gymnasium Planning And Design	 0	 300,000	 0	 300,000
Park and Recreation - A.D. Barnes Park	300,000	0	0	300,000
Park and Recreation - Design of a Dog Park at Greynolds Park	0	25,000	0	25,000
Park and Recreation - Planning of an African Heritage Cultural Center in District 1	0	50,000	0	50,000
Park and Recreation - Crandon Park Tennis Center Improvements	0	145,000	0	145,000
Park and Recreation - Vitacourse at Highland Oaks Park	0	30,000	0	30,000
Park and Recreation - Projects Previously Approved	10,123,000	0	0	10,123,000
Vizcaya - Facility Improvements	0	125,000	0	125,000
Building - Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Consumer Services - Cooperative Extension Hialeah Office Telephone System	0	15,000	0	15,000
Environmental Resources Management - Miami River Dredging - Bank to Bank	0	757,000	0	757,000
Environmental Resources Management - Miami River Dredging - Federal Channel	0	389,000	0	389,000
Public Works - Community Image Advisory Board Projects	0	1,000,000	0	1,000,000
Public Works - Neighborhood Sign Program	0	200,000	0	200,000
Public Works - Traffic Calming Program	0	1,000,000	0	1,000,000
Solid Waste Management - Lot Clearing	0	1,194,000	0	1,194,000
Team Metro - Abandoned Vehicle Removal and Storage	0	25,000	0	25,000
Team Metro - Lot Clearing - Unincorporated Area	0	550,000	0	550,000
Community Action Agency - 40-Year Building Recertification-Perrine Meals for the Elderly Site	0	85,000	0	85,000
 Community Action Agency - Perrine Center Air Conditioner Upgrade	 0	 130,000	 0	 130,000
Community Action Agency - Head Start Facilities Infrastructure Enhancement Project	0	669,000	0	669,000
Community Action Agency - North Miami-Dade New Regional Head Start Center	675,000	1,648,000	0	2,323,000
Community Action Agency - West Miami-Dade New Regional Head Start Center	354,000	0	0	354,000
Community Action Agency - Miami Gardens Neighborhood Service Center Childcare and Head Start Facility	0	1,454,000	0	1,454,000
Human Services - Preventative Maintenance Program	0	75,000	0	75,000
Human Services - Human Services Facilities Repairs	0	1,350,000	0	1,350,000

Human Services - Guardian Ad Litem Relocation	0	76,000	0	76,000
Agenda - Technology Upgrades to Agenda Tracking System	0	40,000	0	40,000
Americans with Disabilities Act Coordination - Americans with Disabilities Act (ADA) Barrier Removal	2,021,000	1,300,000	0	3,321,000
Americans with Disabilities Act Coordination - Corrections ADA Barrier Removal Projects	810,000	150,000	0	960,000
Americans with Disabilities Act Coordination - South Dade Government Center	1,532,000	0	425,000	1,957,000
Communications - Graphics Equipment	0	16,000	0	16,000
Communications - Video Production Equipment For Miami-Dade TV	0	408,000	0	408,000
Elections - Electronic Document Management System	0	375,000	0	375,000
Elections - Acquisition Of Two M650 Election Tabulators	0	150,000	0	150,000
Elections - Elections Equipment and Furniture	0	200,000	0	200,000
Elections - Electrical Upgrades to Election Building	0	750,000	0	750,000
Elections - Install FM200 Fire Protection System in Tabulation Room	0	100,000	0	100,000
Elections - Polling Locations Americans with Disabilities Act Barrier Removal	0	2,000,000	0	2,000,000
Employee Relations - Job Evaluation System	0	500,000	0	500,000
Enterprise Technology Services Department - Data Asset Protection/Data Storage	0	900,000	300,000	1,200,000
Enterprise Technology Services Department - Distributed Databases Production Capacity	0	900,000	113,000	1,013,000
Enterprise Technology Services Department - End of Life-Cycle Enterprise Production Servers Replacement	0	609,000	45,000	654,000
Enterprise Technology Services Department - End of Life-Cycle Production Controllers Replacement	0	205,000	0	205,000
Enterprise Technology Services Department - Enterprise Change Management	0	221,000	129,000	350,000
Enterprise Technology Services Department - Enterprise Security Protection Software Tools	0	0	258,000	258,000
Finance - Tax Collector- IVR, Customer Payment and Information	0	0	325,000	325,000
Finance - Tax Collector- Occupational License System	0	0	200,000	200,000
Finance - Tax Collector- Mail Payment Processing System	0	0	170,000	170,000
General Services Administration - Justice Complex Chiller Replacement	0	700,000	0	700,000
General Services Administration - Stephen P. Clark Center Furniture Replacement	0	0	1,000,000	1,000,000
General Services Administration - Stephen P. Clark Center Wellness Center	0	400,000	100,000	500,000
General Services Administration - Projects Previously Approved	4,688,000	0	0	4,688,000
Procurement Management - Procurement Technology Upgrades	100,000	400,000	0	500,000
Property Appraisal - Computer-Aided Mass Appraisal System	4,148,000	3,020,000	0	7,168,000
Non-Departmental - City of Miami Planning Study of Civic Center Area - County Match	0	100,000	0	100,000
Non-Departmental - City of Miami Planning Study of Virginia Key - County Match	0	85,000	0	85,000
Non-Departmental - Debt Service - 311 Answer Center	0	299,000	0	299,000
Non-Departmental - Debt Service - 311 Answer Center Technology	0	608,000	0	608,000
Non-Departmental - Debt Service - 311 Answer Center Technology	0	1,861,000	0	1,861,000
Non-Departmental - Debt Service - ADA Projects	0	425,000	0	425,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2001)	0	733,000	0	733,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2004)	0	1,313,000	0	1,313,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2005)	0	130,000	0	130,000
Non-Departmental - Debt Service - Carol City Community Center	0	880,000	0	880,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1	0	1,351,000	0	1,351,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1a	0	150,000	0	150,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 2	0	1,716,000	0	1,716,000

Non-Departmental - Debt Service - Country Club of Miami	0	416,000	0	416,000
Non-Departmental - Debt Service - Crandon Park Tennis Center Improvements	0	198,000	0	198,000
Non-Departmental - Debt Service - Dade County Courthouse Façade	0	1,358,000	0	1,358,000
Non-Departmental - Debt Service - Elections Facility	0	967,000	0	967,000
Non-Departmental - Debt Service - Elections Voting Equipment	0	2,941,000	0	2,941,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware	0	1,011,000	0	1,011,000
Non-Departmental - Debt Service - Golf Club of Miami	0	399,000	0	399,000
Non-Departmental - Debt Service - Mainframe Computer System Acquisition	0	963,000	0	963,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Build-Out and Improvements	0	1,296,000	0	1,296,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Furniture	0	679,000	0	679,000
Non-Departmental - Debt Service - Metrozoo Aviary	0	291,000	0	291,000
Non-Departmental - Debt Service - Public Health Trust	0	4,050,000	0	4,050,000
Non-Departmental - Debt Service - Interest Rate Reserve	0	1,800,000	0	1,800,000
Non-Departmental - Debt Service - Retractable Bleachers	0	133,000	0	133,000
Non-Departmental - Debt Service - Retrofit Telecommunication Towers	0	733,000	0	733,000
Non-Departmental - Debt Service - Tamiami Park	0	220,000	0	220,000
Non-Departmental - ERP Roadmap	0	250,000	0	250,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Non-Departmental - Richmond-Perrine Youth Activity Center	0	500,000	0	500,000
Non-Departmental - Reserve - Automation	0	250,000	210,000	460,000
Non-Departmental - Reserve - Children's Courthouse Furniture, Fixtures, and Equipment Contingency	0	0	2,500,000	2,500,000
Non-Departmental - Reserve - Repairs And Renovation	0	66,000	0	66,000
Non-Departmental - Solid Waste Lot Clearing Services Repayment	0	340,000	0	340,000
Non-Departmental - State Attorney Records Storage	0	620,000	0	620,000
Non-Departmental - Expanded QNIP Program	5,370,000	0	0	5,370,000
Non-Departmental - Miami River Design Center	50,000	0	0	50,000
Non-Departmental - Priority Safety Repair Program	4,050,000	0	0	4,050,000
County Attorney - Office Reconfiguration	24,000	0	0	24,000
Board of County Commissioners - Various Districts Capital Carryover	<u>105,000</u>	<u>0</u>	<u>0</u>	<u>105,000</u>
Total	<u>\$37,361,000</u>	<u>\$74,161,000</u>	<u>\$11,010,000</u>	<u>\$122,532,000</u>

**STORMWATER UTILITY CAPITAL IMPROVEMENT PROGRAM  
(Fund 310, Subfund 316, Projects 316001, 316002, and 316100)**

**Revenues:**

**2005-06**

Transfer from Capital Funds	<u>\$11,125,000</u>
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**Expenditures:**

Basin Drainage Improvements	\$9,649,000
Basin Drainage Improvements (QNIP)	276,000
Local Drainage Improvements (Public Works)	<u>1,200,000</u>
Total	<u>\$11,125,000</u>



**Building Better Communities Bond Program  
Series A  
(Fund 320, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$264,997,000	\$0	\$0	\$264,997,000
Interest Earnings	<u>527,000</u>	<u>5,000,000</u>	<u>0</u>	<u>5,527,000</u>
Total	<u>\$265,524,000</u>	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$270,524,000</u>
<b><u>Expenditures:</u></b>				
Question 1: Water, Sewer, and Flood Control	\$621,000	\$61,514,000	\$0	\$62,135,000
Question 2: Park and Recreation Facilities	679,000	67,211,000	0	67,890,000
Question 3: Public Infrastructure	272,000	26,893,000	0	27,165,000
Question 4: Public Safety Facilities	241,000	23,896,000	0	24,137,000
Question 5: Emergency and Healthcare Facilities	63,000	6,264,000	0	6,327,000
Question 6: Public Service and Outreach Facilities	174,000	17,217,000	0	17,391,000
Question 7: Housing for the Elderly and Families	157,000	15,528,000	0	15,685,000
Question 8: Cultural, Library, and Educational Facilities	293,000	28,977,000	0	29,270,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	527,000	1,161,000	0	1,688,000
Original Issue Premium Account	0	13,474,000	0	13,474,000
Bond Issuance Costs	786,000	0	0	786,000
Bond Administration	577,000	0	0	577,000
Reserve for Arbitrage Liability and Future Projects	<u>0</u>	<u>0</u>	<u>3,999,000</u>	<u>3,999,000</u>
Total	<u>\$4,390,000</u>	<u>\$262,135,000</u>	<u>\$3,999,000</u>	<u>\$270,524,000</u>

**PUBLIC WORKS  
Secondary Road Program  
(Funds 330 and 331, Subfunds 332,333, and 334)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,602,000
Gas Tax Proceeds	16,637,000
FDOT Grant for Street Light Maintenance	1,300,000
Interest Income	<u>24,000</u>
Total	<u>\$19,563,000</u>
<b><u>Expenditures:</u></b>	
FY 2005-06 Secondary Road Program	\$11,852,000
Public Works Operations	5,000,000
Transfer to Metropolitan Planning Organization (Fund 730)	675,000
Transfer to Countywide General Fund	500,000
FEMA Match	<u>1,536,000</u>
Total	<u>\$19,563,000</u>

**People's Transportation Plan Capital Projects  
(Funds 325)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$3,222,000</u>	<u>\$1,765,000</u>	<u>\$17,533,000</u>	<u>\$22,520,000</u>
<b><u>Expenditures:</u></b>				
People's Transportation Plan Pay as You Go Expenditures	<u>\$3,222,000</u>	<u>\$1,765,000</u>	<u>\$17,533,000</u>	<u>\$22,520,000</u>

**CAPITAL IMPROVEMENT LOCAL OPTION  
GAS TAX PROGRAM (THREE CENTS)  
(Fund 337, Subfunds 201-299)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Capital Improvements LOGT Program (Fund 337, Subfund 337)	<u>\$4,107,000</u>
<b><u>Expenditures:</u></b>	
LOGT Road Program	<u>\$4,107,000</u>

**CAPITAL IMPROVEMENTS LOCAL OPTION  
GAS TAX PROGRAM (THREE CENTS)  
(Fund 337, Subfund 337)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,846,000
Gas Tax Proceeds	20,526,000
Interest Earnings	<u>30,000</u>
Total	<u>\$22,402,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Public Works (Fund 337, Subfunds 201-299)	\$4,107,000
Transfer to Debt Service (Project 208511)	1,970,000
Transfer to MDTA (Fund 412)	<u>16,325,000</u>
Total	<u>\$22,402,000</u>

**IMPACT FEE PROGRAM  
Roadway Construction  
(Fund 340, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$117,395,000
Impact Fees	26,571,000
Interest Earnings	<u>2,348,000</u>
Total	<u>\$146,314,000</u>
 <b><u>Expenditures:</u></b>	
Roadway Construction Projects	\$53,001,000
Future Year Expenditures	<u>93,313,000</u>
Total	<u>\$146,314,000</u>

**Fire and Rescue  
(Fund 341)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$12,520,000
Impact Fees	9,479,000
Interest Earnings	<u>175,000</u>
Total	<u>\$22,174,000</u>
 <b><u>Expenditures:</u></b>	
Capital Projects	\$4,041,000
Construction, Equipment and Future Years Expenditures	<u>18,133,000</u>
Total	<u>\$22,174,000</u>

**Police  
(Fund 342)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$5,934,000
Impact Fees	1,105,000
Interest Earnings	<u>73,000</u>
Total	<u>\$7,112,000</u>
 <b><u>Expenditures:</u></b>	
Equipment Acquisition	\$239,000
Reserve for Future Expenditures	<u>6,873,000</u>
Total	<u>\$7,112,000</u>

**Park and Recreation  
(Fund 343)**

**Revenues:**

**2005-06**

Carryover	\$31,092,000
Impact Fees	2,900,000
Interest Earnings	<u>622,000</u>
Total	<u>\$34,614,000</u>

**Expenditures:**

Land Acquisition and Capital Projects	\$9,638,000
Future Year Expenditures	<u>24,976,000</u>
Total	<u>\$34,614,000</u>

**Impact Fee Administration  
(Fund 349, Subfund 199)**

**Revenues:**

**2005-06**

Impact Fee Administration Interest	\$32,000
Impact Fee Administration	140,000
Police Impact Fee Administration	70,000
Park and Recreation Impact Fee Administration	473,000
Public Works Impact Fee Administration	591,000
School Impact Fee Administration Retained	368,000
School Impact Fee Interest Retained	1,000
Miscellaneous Revenue	10,000
Miami Lakes Park Impact Fee Administration	1,000
Miami Lakes Police Impact Fee Administration	1,000
Palmetto Bay Park Impact Fee Administration	2,000
Palmetto Bay Police Impact Fee Administration	1,000
Carryover	<u>3,634,000</u>
Total	<u>\$5,324,000</u>

**Expenditures:**

Departmental Reimbursements:	
Public Works	\$198,000
Miami-Dade Fire Rescue	35,000
Miami-Dade Police Department	58,000
Miami-Dade Park and Recreation	265,000
Reserves into FY 2005-06	2,496,000
Impact Fee Administration	2,223,000
Administrative Reimbursement	<u>49,000</u>
Total	<u>\$5,324,000</u>

**PARK AND RECREATION**  
**Safe Neighborhood Parks Bonds**  
**(Fund 350, Subfund 352)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Fund 380	\$71,081,000	\$53,601,000	\$0	\$124,682,000
Challenge and Interest	<u>1,743,000</u>	<u>0</u>	<u>0</u>	<u>1,743,000</u>
Total	<u>\$72,824,000</u>	<u>\$53,601,000</u>	<u>\$0</u>	<u>\$126,425,000</u>

**Expenditures**

ADA Compliance Projects	\$470,000	\$403,000	\$627,000	\$1,500,000
Bayside Park Improvements	6,586,000	4,630,000	5,684,000	16,900,000
Challenge Grants and Interest Earnings Projects	9,621,000	1,725,000	6,504,000	17,850,000
Local Park Improvements	6,610,000	1,500,000	2,140,000	10,250,000
Local Parks Per Capita Allocation	5,525,000	5,025,000	6,950,000	17,500,000
Metropolitan Park Development--New	9,000,000	2,000,000	3,800,000	14,800,000
Metropolitan Park Improvements	1,113,000	3,075,000	7,812,000	12,000,000
Miami Metrozoo Improvements	4,000,000	0	0	4,000,000
Natural Areas Restoration	15,100,000	2,500,000	7,282,000	24,882,000
New Local Park Development	480,000	520,000	4,000,000	5,000,000
Pool Improvements and Development	<u>1,743,000</u>	<u>0</u>	<u>0</u>	<u>1,743,000</u>
Total	<u>\$60,248,000</u>	<u>\$21,378,000</u>	<u>\$44,799,000</u>	<u>\$126,425,000</u>

**Miscellaneous Bonds Remarketing**  
**(Fund 350, Subfund 358)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$19,562,000	\$0	\$0	\$19,562,000
Interest Earnings	<u>2,847,000</u>	<u>63,000</u>	<u>0</u>	<u>2,910,000</u>
Total	<u>\$22,409,000</u>	<u>\$63,000</u>	<u>\$0</u>	<u>\$22,472,000</u>

**Expenditures:**

Prior Year Expenditures	\$18,317,000			\$18,317,000
Reserve for Future Year Expenditures	<u>0</u>	<u>4,155,000</u>		<u>4,155,000</u>
Total	<u>\$18,317,000</u>	<u>\$4,155,000</u>	<u>\$0</u>	<u>\$22,472,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Future Financing for Facilities**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$0	\$161,500,000	\$6,912,000	\$168,412,000
Sale of Surplus Property	<u>933,000</u>	<u>0</u>	<u>0</u>	<u>933,000</u>
Total	<u>\$933,000</u>	<u>\$161,500,000</u>	<u>\$6,912,000</u>	<u>\$169,345,000</u>

<b><u>Expenditures:</u></b>				
Overtown Transit Village	\$0	\$159,000,000	\$0	\$159,000,000
New Trade Shops	<u>933,000</u>	<u>2,500,000</u>	<u>6,912,000</u>	<u>10,345,000</u>
Total	<u>\$933,000</u>	<u>\$161,500,000</u>	<u>\$6,912,000</u>	<u>\$169,345,000</u>

**FIRE RESCUE DISTRICT**  
**Special Obligation Bonds**  
**(Fund 360)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds Series 1	\$5,373,000	\$0	\$0	\$5,373,000
Bond Proceeds Series 2	17,795,000	0	0	17,795,000
Interest Earnings Series 2	1,087,000	0	0	1,087,000
Non-County Contributions	<u>1,342,000</u>	<u>0</u>	<u>0</u>	<u>1,342,000</u>
Total	<u>\$25,597,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$25,597,000</u>

<b><u>Expenditures:</u></b>				
Training Facility	\$10,600,000	\$11,345,000	\$455,000	\$22,400,000
East Homestead Fire Rescue Station	603,000	994,000	0	1,597,000
Tamiami/International Gardens Fire Rescue Station	0	0	0	0
East Kendall Fire Rescue Station	<u>245,000</u>	<u>1,355,000</u>	<u>0</u>	<u>1,600,000</u>
Total	<u>\$11,448,000</u>	<u>\$13,694,000</u>	<u>\$455,000</u>	<u>\$25,597,000</u>

**FIRE RESCUE DISTRICT**  
**Capital Asset Acquisition Bonds**  
**(Fund 360)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	<u>\$21,610,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$21,610,000</u>
<b><u>Expenditures:</u></b>				
East Kendall Fire Rescue Station and Support Complex	\$245,000	\$2,405,000	\$1,400,000	\$4,050,000
UHF Radio System	<u>10,054,000</u>	<u>2,316,000</u>	<u>5,190,000</u>	<u>17,560,000</u>
Total	<u>\$10,299,000</u>	<u>\$4,721,000</u>	<u>\$6,590,000</u>	<u>\$21,610,000</u>

**Future Financing**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$0	\$22,600,000	\$0	\$22,600,000
Interest Earnings	<u>0</u>	<u>350,000</u>	<u>0</u>	<u>350,000</u>
Total	<u>\$0</u>	<u>\$22,950,000</u>	<u>\$0</u>	<u>\$22,950,000</u>
<b><u>Expenditures:</u></b>				
Demolish and Rebuild Existing Stations	\$0	\$6,400,000	\$0	\$6,400,000
Major Renovations to Existing Stations	0	4,050,000	0	4,050,000
New Services Renovations	0	4,000,000	0	4,000,000
New Services New Construction	<u>0</u>	<u>8,150,000</u>	<u>350,000</u>	<u>8,500,000</u>
Total	<u>\$0</u>	<u>\$22,600,000</u>	<u>\$350,000</u>	<u>\$22,950,000</u>

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS**  
**(Fund 360)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$368,071,000	\$0	\$0	\$368,071,000
Interest Earnings	63,557,000	0	0	63,557,000
Municipal Contributions	5,900,000	0	0	5,900,000
Cash Donations	23,243,000	20,000,000	0	43,243,000
Historic Preservation Grant	425,000	0	0	425,000
Tourism and Economic Development Grant	300,000	0	0	300,000
Department of State	1,500,000	0	0	1,500,000
Division of Cultural Affairs	1,500,000	0	0	1,500,000
Convention Development Tax	10,950,000	3,665,000	0	14,615,000
U.S. Department of the Interior-National Park Service	123,000	0	0	123,000
U.S. Department of Housing and Urban Development	298,000	0	0	298,000
Miscellaneous	<u>359,000</u>	<u>0</u>	<u>0</u>	<u>359,000</u>
Total	<u>\$476,226,000</u>	<u>\$23,665,000</u>	<u>\$0</u>	<u>\$499,891,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Cost	\$5,063,000	\$0	\$0	\$5,063,000
Existing Cultural Facilities	6,970,000	1,730,000	0	8,700,000
Neighborhood Cultural Facilities	9,341,000	10,355,000	0	19,696,000
North Dade and Hialeah Cultural Facilities	8,161,000	0	0	8,161,000
Performing Arts Center	352,894,000	65,464,000	304,000	418,662,000
South Miami-Dade Cultural Center	8,926,000	21,037,000	3,804,000	33,767,000
Transfer to Debt Service	5,842,000	0	0	5,842,000
Total	<u>\$397,197,000</u>	<u>\$98,586,000</u>	<u>\$4,108,000</u>	<u>\$499,891,000</u>

**PARK AND RECREATION**  
**Crandon Tennis Center Retractable Bleachers Project**  
**(Fund 360, Subfund 367, Project 367030)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$2,000,000	\$0	\$0	\$2,000,000
Interest Earnings	<u>256,000</u>	<u>15,000</u>	<u>0</u>	<u>271,000</u>
Total	<u>\$2,256,000</u>	<u>\$15,000</u>	<u>\$0</u>	<u>\$2,271,000</u>
<b><u>Expenditures:</u></b>				
Capital Expenditures	\$205,000	\$1,967,000	\$0	\$2,172,000
Loan Issuance Costs	8,000	0	0	8,000
Transfer to Debt Service	<u>91,000</u>	<u>0</u>	<u>0</u>	<u>91,000</u>
Total	<u>\$304,000</u>	<u>\$1,967,000</u>	<u>\$0</u>	<u>\$2,271,000</u>

**SUNSHINE STATE LOANS**  
**2005 Miscellaneous Projects**  
**(Fund 360, Subfund 101)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$31,100,000	\$0	\$0	\$31,100,000
Interest Earnings	<u>50,000</u>	<u>294,000</u>	<u>0</u>	<u>344,000</u>
Total	<u>\$31,150,000</u>	<u>\$294,000</u>	<u>\$0</u>	<u>\$31,444,000</u>
<b><u>Expenditures:</u></b>				
Enterprise Resource Planning Infrastructure	\$1,400,000	\$0	\$0	\$1,400,000
Enterprise Resource Planning Human Resources System	455,000	5,045,000	0	5,500,000
Radio System Tower and Facility Improvements	0	5,000,000	0	5,000,000
Carol City Community Center	3,000,000	3,000,000	0	6,000,000
Tamiami Park	0	1,500,000	0	1,500,000
TGK Fire Suppression	0	11,700,000	0	11,700,000
Reserve for Contingencies	<u>0</u>	<u>0</u>	<u>344,000</u>	<u>344,000</u>
Total	<u>\$4,855,000</u>	<u>\$26,245,000</u>	<u>\$344,000</u>	<u>\$31,444,000</u>

**SUNSHINE STATE LOANS**  
**2005 Public Health Trust Projects**  
**(Fund 360, Subfund 102)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$55,000,000	\$0	\$0	\$55,000,000
Interest Earnings	<u>92,000</u>	<u>437,000</u>	<u>0</u>	<u>529,000</u>
Total	<u>\$55,092,000</u>	<u>\$437,000</u>	<u>\$0</u>	<u>\$55,529,000</u>
<b><u>Expenditures:</u></b>				
Public Health Trust Projects	<u>\$40,000,000</u>	<u>\$15,529,000</u>	<u>\$0</u>	<u>\$55,529,000</u>



**SUNSHINE STATE LOANS**  
**2004 Naranja Lakes Community Redevelopment**  
**(Fund 360, Subfund 999)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$5,000,000	\$0	\$0	\$5,000,000
Interest Earnings	<u>54,000</u>	<u>45,000</u>	<u>0</u>	<u>99,000</u>
Total	<u>\$5,054,000</u>	<u>\$45,000</u>	<u>\$0</u>	<u>\$5,099,000</u>
<b><u>Expenditures:</u></b>				
Community Redevelopment	<u>\$3,646,000</u>	<u>\$1,453,000</u>	<u>\$0</u>	<u>\$5,099,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 001)**

	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Projected Future Years</u></b>	<b><u>All Years Total</u></b>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$77,679,000	\$0	\$0	\$77,679,000
Interest Earnings	<u>10,324,000</u>	<u>80,000</u>	<u>0</u>	<u>10,404,000</u>
Total	<u>\$88,003,000</u>	<u>\$80,000</u>	<u>\$0</u>	<u>\$88,083,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$359,000	\$0	\$0	\$359,000
Local Park Improvements	27,685,000	0	0	27,685,000
Sidewalks	33,715,000	0	0	33,715,000
Road Resurfacing	11,070,000	0	0	11,070,000
Glenwood Heights Street Improvements -- Phase I	520,000	0	0	520,000
South Motion Street Improvements	365,000	0	0	365,000
West Little Rivers Improvements -- Phase III	350,000	0	0	350,000
Transfer to Project 370008 -- District 9 Police Station	1,000,000	0	0	1,000,000
Northwest Seventh Avenue Sewer Improvements	2,500,000	0	0	2,500,000
Transfer to Project 361110 for Project Administration	2,786,000	0	0	2,786,000
Transfer to QNIP II (Fund 361, Subfund 003)	5,000,000	0	0	5,000,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	0	2,196,000	0	2,196,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>0</u>	<u>537,000</u>	<u>537,000</u>
Total	<u>\$85,350,000</u>	<u>\$2,196,000</u>	<u>\$537,000</u>	<u>\$88,083,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Stormwater Utility Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 002)**

	<u>Prior Years</u>	<u>FY 2005-06</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$40,906,000	\$0	\$0	\$40,906,000
Interest Earnings	<u>4,948,000</u>	<u>50,000</u>	<u>0</u>	<u>4,998,000</u>
Total	<u>\$45,854,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$45,904,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$415,000	\$0	\$0	\$415,000
Local Drainage Improvements	21,684,000	0	0	21,684,000
Major Drainage Improvements	9,858,000	747,000	0	10,605,000
Transfer to Project 361110 for Project Administration	1,127,000	23,000	0	1,150,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>0</u>	<u>12,050,000</u>	<u>12,050,000</u>
Total	<u>\$33,084,000</u>	<u>\$770,000</u>	<u>\$12,050,000</u>	<u>\$45,904,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2002 (QNIP Phase II)**  
**(Fund 361, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2005-06</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$51,000,000	\$0	\$0	\$51,000,000
Transfer from Fund 361, Subfund 001	5,000,000	0	0	5,000,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	4,000,000	0	0	4,000,000
Interest Earnings	<u>2,498,000</u>	<u>220,000</u>	<u>0</u>	<u>2,718,000</u>
Total	<u>\$62,498,000</u>	<u>\$220,000</u>	<u>\$0</u>	<u>\$62,718,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$1,000,000	\$0	\$0	\$1,000,000
Local Park Improvements	8,159,000	3,188,000	0	11,347,000
Sidewalks	7,396,000	5,040,000	0	12,436,000
Road Resurfacing	6,291,000	9,004,000	0	15,295,000
Drainage Improvements	3,597,000	4,294,000	0	7,891,000
Transfer to Project 361110 for Project Administration	133,000	660,000	0	793,000
Transfer to QNIP IV (Fund 361, Subfund 004)	5,000,000	0	0	5,000,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>0</u>	<u>8,956,000</u>	<u>8,956,000</u>
Total	<u>\$31,576,000</u>	<u>\$22,186,000</u>	<u>\$8,956,000</u>	<u>\$62,718,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2005 (QNIP Phase IV)**  
**(Fund 361, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2005-06</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$28,000,000	\$0	\$0	\$28,000,000
Transfer from Fund 361, Subfund 003	5,000,000			5,000,000
Interest Earnings	<u>90,000</u>	<u>500,000</u>		<u>590,000</u>
Total	<u>\$33,090,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$33,590,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$550,000	\$0	\$0	\$550,000
Local Park Improvements	0	8,125,000	0	8,125,000
Sidewalks	0	8,125,000	0	8,125,000
Road Resurfacing	0	8,125,000	0	8,125,000
Drainage Improvements	0	8,125,000	0	8,125,000
Transfer to Project 361110 for Project Administration	0	532,000	0	532,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>0</u>	<u>8,000</u>	<u>8,000</u>
Total	<u>\$550,000</u>	<u>\$33,032,000</u>	<u>\$8,000</u>	<u>\$33,590,000</u>

**Bond and Project Administration**  
**(Fund 361, Project 361110)**

	<u>Prior Years</u>	<u>FY 2005-06</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Transfer from Fund 361, Subfund 001	\$2,786,000	\$0	\$0	\$2,786,000
Transfer from Fund 361, Subfund 002	1,127,000	23,000	0	1,150,000
Transfer from Fund 361, Subfund 003	133,000	660,000	0	793,000
Transfer from Fund 361, Subfund 004	0	532,000		532,000
Transfer from Fund 140, Subfund 141	<u>294,000</u>	<u>0</u>	<u>0</u>	<u>294,000</u>
Total	<u>\$4,340,000</u>	<u>\$1,215,000</u>	<u>\$0</u>	<u>\$5,555,000</u>
<b><u>Expenditures:</u></b>				
Office of Capital Improvements	\$1,068,000	\$0	\$0	\$1,068,000
Business Development	289,000	0	0	289,000
Environmental Resources Management	334,000	88,000	0	422,000
Finance	473,000	100,000	0	573,000
Strategic Business Management	573,000	150,000	0	723,000
Park and Recreation	1,145,000	200,000	0	1,345,000
Public Works	<u>990,000</u>	<u>145,000</u>	<u>0</u>	<u>1,135,000</u>
Total	<u>\$4,872,000</u>	<u>\$683,000</u>	<u>\$0</u>	<u>\$5,555,000</u>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2002**  
**(Fund 362, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$90,000,000	\$0	\$0	\$90,000,000
Interest Earnings	<u>1,142,000</u>	<u>150,000</u>	<u>0</u>	<u>1,292,000</u>
Total	<u>\$91,142,000</u>	<u>\$150,000</u>	<u>\$0</u>	<u>\$91,292,000</u>
<b><u>Expenditures:</u></b>				
Prior Years Capital Projects	<u>\$86,053,000</u>	<u>\$5,239,000</u>	<u>\$0</u>	<u>\$91,292,000</u>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2004A**  
**(Fund 362, Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$50,000,000	\$0	\$0	\$50,000,000
Interest Earnings	<u>355,000</u>	<u>100,000</u>	<u>0</u>	<u>455,000</u>
Total	<u>\$50,355,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$50,455,000</u>
<b><u>Expenditures:</u></b>				
Prior Years Capital Projects	<u>\$36,594,000</u>	<u>\$13,861,000</u>	<u>\$0</u>	<u>\$50,455,000</u>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2004B**  
**(Fund 362, Subfund 003)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$71,000,000	\$0	\$0	\$71,000,000
Interest Earnings	<u>986,000</u>	<u>493,000</u>	<u>0</u>	<u>1,479,000</u>
Total	<u>\$71,986,000</u>	<u>\$493,000</u>	<u>\$0</u>	<u>\$72,479,000</u>
<b><u>Expenditures:</u></b>				
Prior Years Capital Projects	<u>\$31,475,000</u>	<u>\$41,004,000</u>	<u>\$0</u>	<u>\$72,479,000</u>

**New Children's Courthouse  
Series 2002 Special Obligation Bonds  
(Fund 363, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$88,174,000	\$0	\$0	\$88,174,000
Capital Outlay Reserve	0	0	2,200,000	2,200,000
Civil Filing Fee Revenue	4,835,000	0	0	4,835,000
Criminal Justice Bond Interest	260,000	0	0	260,000
Criminal Justice Bond Proceeds	<u>10,685,000</u>	<u>0</u>	<u>0</u>	<u>10,685,000</u>
Total	<u>\$103,954,000</u>	<u>\$0</u>	<u>\$2,200,000</u>	<u>\$106,154,000</u>
<b><u>Expenditures:</u></b>				
Project Cost	<u>\$3,454,000</u>	<u>\$4,186,000</u>	<u>\$98,514,000</u>	<u>\$106,154,000</u>

**STORMWATER UTILITY  
Revenue Bonds, Series 2004  
(Fund 364, Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$77,000,000	\$0	\$0	\$77,000,000
Interest Earnings	<u>1,026,000</u>	<u>500,000</u>	<u>0</u>	<u>1,526,000</u>
Total	<u>\$78,026,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$78,526,000</u>
<b><u>Expenditures:</u></b>				
Stormwater Utility Projects (including FEMA Match)	<u>\$1,400,000</u>	<u>\$75,600,000</u>	<u>\$1,526,000</u>	<u>\$78,526,000</u>

**SAFE NEIGHBORHOOD PARKS BONDS  
(Fund 380, Subfunds 38A, 38B, 38C, 38D, 38E, and 38F)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest Earnings	<u>17,162,000</u>	<u>1,250,000</u>	<u>0</u>	<u>18,412,000</u>
Total	<u>\$217,162,000</u>	<u>\$1,250,000</u>	<u>\$0</u>	<u>\$218,412,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$2,029,000	\$0	\$0	\$2,029,000
Bond Administration	3,465,000	466,000	0	3,931,000
Transfer to Park and Recreation (Fund 350, Subfund 352)	72,980,000	21,963,000	31,482,000	126,425,000
Environmental Resources Management-Land Acquisition (EEL)	1,921,000	0	0	1,921,000
Transfer to Fund 360, Subfund 008-Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008-South Miami-Dade Cultural Center	247,000	0	0	247,000
Challenge Grants-Municipalities and Not-for-Profit Organizations	14,277,000	0	0	14,277,000
Municipalities	54,896,000	2,000,000	7,050,000	63,946,000
Future Projects to be Funded with Interest Earnings	0	1,000,000	2,000,000	3,000,000
Arbitrage Liability Reserve	<u>650,000</u>	<u>250,000</u>	<u>936,000</u>	<u>1,836,000</u>
Total	<u>\$151,265,000</u>	<u>\$25,679,000</u>	<u>\$41,468,000</u>	<u>\$218,412,000</u>

**PUBLIC WORKS**  
**People's Transportation Plan**  
**(Fund 390)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	<u>\$41,594,000</u>	<u>\$81,634,000</u>	<u>\$317,584,000</u>	<u>\$440,812,000</u>
<b><u>Expenditures:</u></b>				
People's Transportation Plan Program	<u>\$41,204,000</u>	<u>\$66,368,000</u>	<u>\$333,240,000</u>	<u>\$440,812,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND**  
**(Fund 402)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$139,601,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	1,848,000
Sales Tax Revenue	167,773,000
Interest	<u>1,920,000</u>
Total	<u>\$311,142,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Transit Agency Operations (Fund 411, Subfund 411)	\$79,277,000
Transfer to Miami-Dade Transit Agency Debt Service Fund (Fund 416)	21,465,000
Transfer to Miami-Dade Transit Agency Capital Fund (Fund 414)	51,750,000
Transfer to Public Works Capital Fund (Fund 325)	1,765,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,727,000
Transfer to Municipalities	33,555,000
Transfer to Miami-Dade Transit Agency for Prior Year Operations	13,500,000
Payment for Public Works Debt Service	1,022,000
Reserve for Future Expenditures	<u>106,081,000</u>
Total	<u>\$311,142,000</u>

**MIAMI-DADE TRANSIT**  
**Lease, Sublease and Loan Agreements**  
**(Fund 411, Subfund 400)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Rental and Interest Income	<u>\$28,295,000</u>

<b><u>Expenditures:</u></b>	
Rental Expenses	<u>\$28,295,000</u>

**MIAMI-DADE TRANSIT**  
**Operations**  
**(Fund 411, Subfund 411)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from People's Transportation Fund (Fund 402)	\$79,277,000
Transfer from Countywide General Fund for Maintenance of Effort	127,482,000
Transfer from Countywide General Fund to SFRTA	4,943,000
Transit Fares and Fees	98,872,000
Transfer from Medicaid Program (Fund 413, Subfund 413)	1,786,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	1,559,000
Bus Feeder Support from Tri-Rail	999,000
State Operating Assistance	16,664,000
Non-Operating Revenues	<u>5,440,000</u>
 Total	 <u>\$337,022,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$330,231,000
Loan Repayment to the PTP Fund	\$1,848,000
South Florida Transportation Authority Subsidy	<u>4,943,000</u>
 Total	 <u>\$337,022,000</u>

**Non-Capital Grants**  
**(Fund 413, Subfund 413)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Florida Transportation Disadvantaged Trust Fund	\$9,932,000
Florida Agency for Health Care Administration (Medicaid)	5,500,000
Florida Urban Corridor	<u>1,000,000</u>
 Total	 <u>\$16,432,000</u>

<b><u>Expenditures:</u></b>	
Medicaid Program	\$8,146,000
Transfer to MDTA Operations from the Medicaid Program (Fund 411, Subfund 411)	1,786,000
Transportation Disadvantage Program	3,941,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	1,559,000
Capital Maintenance of Urban Corridor Service	<u>1,000,000</u>
 Total	 <u>\$16,432,000</u>

**Capital Funds  
(Fund 412 and Fund 414)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Charter Surtax (Fund 402)	\$360,000	\$51,750,000	\$75,726,000	\$127,836,000
Capital Improvement Local Option Gas Tax	15,281,000	16,325,000	99,355,000	\$130,961,000
FDOT County Incentive Grant Program	1,000,000	0	0	\$1,000,000
FDOT Funds	47,478,000	22,552,000	637,111,000	\$707,141,000
FTA 5307/5309 Formula Grant	61,200,000	57,205,000	308,945,000	\$427,350,000
FTA 5309 Discretionary Grant	98,808,000	3,972,000	1,148,533,000	\$1,251,313,000
Lease Financing Revenues	0	65,338,000	241,160,000	\$306,498,000
PTP Bond Program Proceeds	0	691,100,000	447,053,000	\$1,138,153,000
Sunshine State Loan Proceeds	<u>68,244,000</u>	<u>0</u>	<u>0</u>	<u>\$68,244,000</u>
<b>Total</b>	<b><u>\$292,371,000</u></b>	<b><u>\$908,242,000</u></b>	<b><u>\$2,957,883,000</u></b>	<b><u>\$4,158,496,000</u></b>
<b><u>Expenditures:</u></b>				
American with Disabilities Act Improvements	\$100,000	\$374,000	\$766,000	\$1,240,000
Bus Acquisition	21,165,000	76,338,000	296,331,000	393,834,000
Bus Facilities	838,000	8,262,000	26,500,000	35,600,000
Facility and Equipment Rehabilitation	3,142,000	2,920,000	1,489,000	7,551,000
IT Projects	100,000	280,000	1,500,000	1,880,000
AVL/Monitoring and Radio System	75,000	100,000	925,000	1,100,000
Bus Tools	75,000	75,000	750,000	900,000
Fare Collection Equipment	785,000	20,215,000	42,000,000	63,000,000
Rail Tools	75,000	75,000	750,000	900,000
Security and Safety Equipment	200,000	750,000	4,900,000	5,850,000
Service Vehicles	50,000	50,000	850,000	950,000
Treasury Equipment	50,000	350,000	580,000	980,000
Passenger Amenities	1,046,000	496,000	1,525,000	3,067,000
Pedestrian Overpass	0	655,000	14,845,000	15,500,000
South Miami Busway Phase II	60,797,000	31,348,000	14,507,000	106,652,000
Bus Pull-Out Bays	600,000	1,245,000	7,755,000	9,600,000
Capital Project Monitoring	710,000	725,000	7,552,000	8,987,000
Capitalization of Preventative Maintenance	64,981,000	66,575,000	377,047,000	508,603,000
Kendall Corridor Study	0	735,000	0	735,000
Northeast Corridor Study	300,000	1,700,000	0	2,000,000
South Miami Corridor Study	500,000	1,000,000	0	1,500,000
Central Control Overhaul	105,000	105,000	29,790,000	30,000,000
Earlington Heights Connector	10,704,000	24,834,000	304,488,000	340,026,000
East West Corridor	2,580,000	22,790,000	1,350,900,000	1,376,270,000
North Corridor	6,284,000	58,660,000	777,526,000	842,470,000
Rail and Mover Facility and Equipment	7,713,000	10,808,000	46,261,000	64,782,000
Rail and Mover Rehabilitation	6,500,000	11,747,000	256,573,000	274,820,000
Track and Guideway Rehabilitation	5,894,000	4,650,000	15,950,000	26,494,000
Park and Ride Lots	995,000	2,405,000	10,668,000	14,068,000
Passenger Activity Centers	<u>300,000</u>	<u>3,670,000</u>	<u>15,167,000</u>	<u>19,137,000</u>
<b>Total</b>	<b><u>\$196,664,000</u></b>	<b><u>\$353,937,000</u></b>	<b><u>\$3,607,895,000</u></b>	<b><u>\$4,158,496,000</u></b>



**Miami-Dade Transit Debt Service Fund  
(Fund 416)**

**Revenues:**

**2005-06**

County Charter Surtax Revenues (Transfer from Fund 402)	<u>\$21,465,000</u>
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**Expenditures:**

Sunshine State Loan	\$4,439,000
Series 2002A Capital Asset Acquisition (Equipment)	1,745,000
Series 2002A Capital Asset Acquisition (Buses)	3,151,000
Series 2004 Sunshine State Loan	9,635,000
General Electric Loan Payment	<u>2,495,000</u>
 Total	 <u>\$21,465,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST  
(Fund 420)**

**Revenues:**

**2005-06**

Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$2,727,000</u>
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**Expenditures:**

Operating Expenditures	<u>\$2,727,000</u>
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**SEAPORT  
(Fund ES 420, Subfund 001)**

**Revenues:**

**2005-06**

Carryover	\$9,000,000
Fee and Charges	91,860,000
Security Fee	3,710,000
Earned Interest	<u>135,000</u>
 Total	 <u>\$104,705,000</u>

**Expenditures:**

Operating Expenditures	\$47,208,000
Security Costs	15,762,000
Administrative Reimbursement	1,558,000
Transfer to Consumer Services - Passenger	
Transportation Regulation (Fund 030, Subfund 032, Project 032400)	<u>50,000</u>
 Total Operating Expenditures	 <u>\$64,578,000</u>
 Transfer to Seaport Construction Fund (Fund ES 421)	 \$1,000,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	7,140,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,200,000
Transfer to Seaport General Fund (Fund ES 424)	10,187,000
Ending Cash Balance	<u>10,600,000</u>
 Total	 <u>\$104,705,000</u>

**Construction Fund  
(Fund ES 421)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$17,495,000
Transfer from Seaport Revenue Fund (Fund ES 420)	1,000,000
Interest Income	1,000,000
Federal/State Funding	25,628,000
Financing Proceeds	<u>84,065,000</u>
Total	<u>\$129,188,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	\$126,328,000
Transfer to Seaport General Fund (Fund ES 424, Subfund 241)	<u>2,860,000</u>
Total	<u>\$129,188,000</u>

**Reserve Maintenance Fund  
(Fund 422, Subfund 221)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$22,000</u>
<b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$22,000</u>

**Interest and Sinking Fund  
(Fund ES 423)  
Bond Service Account (Revenue Bonds)  
(Subfund 231)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$4,890,000
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>7,140,000</u>
Total	<u>\$12,030,000</u>
<b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$7,035,000
Ending Cash Balance	<u>4,995,000</u>
Total	<u>\$12,030,000</u>

**Bond Reserve Account (Revenue Bonds)  
(Fund ES 423, Subfund 233)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$2,294,000</u>
<b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$2,294,000</u>

**Bond Service Account (G.O. Bonds)**  
**(Fund ES 423, Subfund 234)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$7,310,000
Transfer from Seaport Revenue Fund (Fund ES 420)	11,200,000
Earned Interest	<u>13,000</u>
Total	<u>\$18,523,000</u>
 <b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$11,023,000
Ending Cash Balance	<u>7,500,000</u>
Total	<u>\$18,523,000</u>

**Seaport General Fund**  
**(Fund ES 424, Subfund 241)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$6,620,000
Transfer from Construction Fund (Fund ES 421)	2,860,000
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>10,187,000</u>
Total	<u>\$19,667,000</u>
 <b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$11,559,000
Non-operating Expenditures	1,491,000
Carryover	<u>6,617,000</u>
Total	<u>\$19,667,000</u>

**PUBLIC WORKS**  
**Causeways Fund**  
**(Fund 430, subfund 431)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$2,873,000
Rickenbacker Tolls, Transponders and Other Revenues	6,153,000
Venetian Tolls, Transponders and Other Revenues	<u>1,347,000</u>
Total	<u>\$10,373,000</u>
 <b><u>Expenditures:</u></b>	
Rickenbacker Toll Operations	\$3,249,000
Venetian Toll Operations	972,000
Rickenbacker Maintenance	2,153,000
Venetian Maintenance	570,000
Transfer to Causeway Capital Fund	300,000
Debt Service Payment	502,000
Contingency Reserve	<u>2,627,000</u>
Total	<u>\$10,373,000</u>

**PUBLIC WORKS**  
**Causeway Capital Fund**  
**(Fund 430, subfund 432)**

**Revenues:**

**2005-06**

Transfer from Causeway Operating Fund	\$300,000
Bond Proceeds	<u>7,155,000</u>
Total	<u>\$7,455,000</u>

**Expenditures:**

Causeway Capital Projects	\$1,115,000
Future Year Expenditures	<u>6,340,000</u>
Total	<u>\$7,455,000</u>

**VIZCAYA**  
**Vizcaya Museum-Operations**  
**(Fund 450, Subfund 001)**

**Revenues:**

**2005-06**

Transfer from Countywide General Fund	\$250,000
Transfer from Convention Development Tax	856,000
Earned Revenue	3,025,000
Grant Revenue	190,000
Donations	<u>157,000</u>
Total	<u>\$4,478,000</u>

**Expenditures:**

Administrative Reimbursement	\$132,000
Operating Expenditures	<u>4,346,000</u>
Total	<u>\$4,478,000</u>

**SOLID WASTE MANAGEMENT**  
**Waste Collection Operations**  
**(Fund 470, Subfunds 470, 471, and 475)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,993,000
Waste Fees and Charges	124,307,000
Sale of Recyclable Materials	110,000
Curbside Contract Revenue	622,000
Transfer from Unincorporated Municipal Service Area General Fund	1,686,000
Interest	123,000
Other Miscellaneous Revenue	<u>824,000</u>
Total	<u>\$129,665,000</u>

<b><u>Expenditures:</u></b>	
Administration, Garbage and Trash Operating Expenditures	\$57,105,000
Garbage and Trash Waste Disposal Charges	47,339,000
Recycling	11,653,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	1,864,000
Solid Waste Service Area Code Enforcement	3,315,000
Administrative Reimbursement	1,604,000
Transfer to Note Payable (Fund 470)	4,444,000
Transfer to Capital Projects (Fund 470, Subfund C10)	791,000
Reserves	<u>1,550,000</u>
Total	<u>\$129,665,000</u>

**Waste Collection Capital Projects**  
**(Fund 470, Subfund C10)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Operating Subfund 470	<u>\$4,625,000</u>	<u>\$791,000</u>	<u>\$2,009,000</u>	<u>\$7,425,000</u>
<b><u>Expenditures:</u></b>				
West/Southwest Trash and Recycling (T and R) Center	\$41,000	\$50,000	\$1,909,000	\$2,000,000
Northeast Collections Facility Site Improvements	869,000	231,000	0	1,100,000
T and R Center Improvements	1,524,000	100,000	100,000	1,724,000
Truck Wash Facilities	1,592,000	310,000	0	1,902,000
Collection Facility Improvements	<u>599,000</u>	<u>100,000</u>	<u>0</u>	<u>699,000</u>
Total	<u>\$4,625,000</u>	<u>\$791,000</u>	<u>\$2,009,000</u>	<u>\$7,425,000</u>

**Capital Asset Acquisition**  
**(Capital Asset Acquisition Special Obligation Bond, Series 2002, 2004B and 2005)**  
**(Fund 470, Restricted Asset)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Proceeds From Series 2002 and 2004 Bonds (Carryover)	\$5,445,000
Interest Earnings	136,000
Proceeds from Series 2005	7,700,000
Interest Earnings	<u>16,000</u>
Total	<u>\$13,297,000</u>
 <b><u>Expenditures:</u></b>	
Capital Equipment Purchases	<u>\$13,297,000</u>

**Note Payable**  
**(Capital Asset Acquisition Special Obligation Bond, Series 2002, 2004B, and 2005)**  
**(Fund 470)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Waste Collection Operations	<u>\$4,444,000</u>
 <b><u>Expenditures:</u></b>	
Principal Payment (on Series 2002, 2004B and 2005)	\$3,175,000
Interest Payment (on Series 2002, 2004B and 2005)	<u>1,269,000</u>
Total	<u>\$4,444,000</u>

**Waste Disposal Operations**  
**(Fund 490, Subfunds 491, 492, 495, and 499)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$64,994,000
Disposal Fees	92,951,000
Transfer Fees	7,632,000
Resource Recovery Energy Sales	17,162,000
Medley Landfill Fee	754,000
Permits and Fines	171,000
Disposal Facility Fees	8,487,000
Utility Service Fee	15,178,000
Building Rental Parking Fee Revenue	1,944,000
Interest	357,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	228,000
Miscellaneous Revenue	<u>100,000</u>
Total	<u>\$209,958,000</u>
 <b><u>Expenditures:</u></b>	
Administration, Transfer and Disposal Operating Expenditure	\$58,330,000
Resources Recovery	69,131,000
Countywide Recycling	118,000
Environmental Compliance and Recycling Development	2,704,000
Transfer to M.E. Thompson Park (Fund 040)	50,000
Transfer to Cooperative Extension (Fund 030, Subfund 032)	18,000
Transfer to Subfund DS0, Bond Debt Service	20,411,000
Administrative Reimbursement	2,592,000
Transfer to Capital Projects (Subfunds C10 and RR0)	5,577,000
Transfer to Fund 010 for MDPD Illegal Dumping Enforcement	1,178,000
Transfer to Notes Payable	319,000
Reserve	<u>49,530,000</u>
Total	<u>\$209,958,000</u>

**Waste Disposal Capital Projects  
(Fund 490, Subfunds C10 and RRO)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Disposal Operating Subfund 490	\$20,062,000	\$5,577,000	\$7,522,000	\$33,161,000
Transfer from Rate Stabilization Disposal Fund	300,000	0	4,600,000	4,900,000
Bond Interest Earnings	0	0	0	0
Industrial Development Revenue Bond	1,615,000	0	0	1,615,000
Bond Anticipation Notes	1,272,000	0	0	1,272,000
Solid Waste Revenue Bonds, Series 1986	2,986,000	0	0	2,986,000
Solid Waste System Revenue Bonds, Series 1998	175,000	0	0	175,000
Solid Waste System Revenue Bonds, Series 2001	4,507,000	0	0	4,507,000
Utility Service Fee Bonds, Series 2005	36,473,000	0	73,386,000	109,859,000
County GOB	0	0	11,250,000	11,250,000
Future Solid Waste System Revenue Notes or Bonds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total</b>	<b><u>\$67,390,000</u></b>	<b><u>\$5,577,000</u></b>	<b><u>\$96,758,000</u></b>	<b><u>\$169,725,000</u></b>
<b><u>Expenditures:</u></b>				
Environmental Improvements	\$692,000	\$100,000	\$30,000	\$822,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,924,000	19,924,000
Gas Extraction System-Phase 2	450,000	100,000	1,636,000	2,186,000
Groundwater Remediation		100,000	1,400,000	1,500,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	0	0	3,813,000	3,813,000
Additional Retrofit	16,390,000	2,092,000	0	18,482,000
Intermediate Closure (Cell 17)	165,000	35,000	0	200,000
Final Closure (Cells 17 and 18)	400,000	100,000	4,500,000	5,000,000
Cell 19 Construction	0	0	2,657,000	2,657,000
South Miami-Dade Landfill:				
Cell 3 Closure	2,071,000	4,000,000	4,677,000	10,748,000
Cell 4 Closure	0	0	13,301,000	13,301,000
Cell 5 Closure	0	0	14,970,000	14,970,000
Cell 5 Construction	0	0	12,914,000	12,914,000
Groundwater Remediation/Trench	614,000	100,000	36,000	750,000
Virginia Key Municipal Landfill Closure Grant	28,285,000	0	17,365,000	45,650,000
58th St. Maintenance Facility Guardhouse and Drainage Improvements	100,000	100,000	50,000	250,000
Central Waste Transfer Station:				
Compactor Replacement	1,073,000	1,000,000	2,127,000	4,200,000
Disposal Facility Improvements	846,000	100,000	54,000	1,000,000
N. Dade TRC Ramp Repair and New Guardhouse	50,000	500,000	50,000	600,000
N.E. Transfer Station Surge Pit Tipping Floor Roof	0	50,000	550,000	600,000
N.E. Transfer Station Tunnel Roof	0	50,000	450,000	500,000
Northeast Regional Waste Transfer Station:				
Compactor Replacement	859,000	750,000	651,000	2,260,000
Site Improvements	4,988,000	100,000	0	5,088,000
Station Tipping Floor Crane Replacement	50,000	200,000	30,000	280,000
Replacement of 9 Scales at Disposal Facilities	0		600,000	600,000
Scalehouse Expansion Project	0	100,000	800,000	900,000
South Dade Home Chemical Collection Center	200,000	50,000	0	250,000
West Miami-Dade Regional Transfer Station:				
Fourth Crane	<u>0</u>	<u>50,000</u>	<u>230,000</u>	<u>280,000</u>
<b>Total</b>	<b><u>\$57,233,000</u></b>	<b><u>\$9,677,000</u></b>	<b><u>\$102,815,000</u></b>	<b><u>\$169,725,000</u></b>

**Bond Debt Service  
(Fund 490, Subfund DSO)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Subfunds 491 and 499	<u>\$20,092,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Series 1996, 1998 and 2001 Series Bonds	\$11,270,000
Interest Payments on Series 1996 Refinancing Bonds, 1998 and 2001 Series Revenue Bonds	<u>8,822,000</u>
Total	<u>\$20,092,000</u>

**Rate Stabilization Reserve  
(Fund 490, Subfund GRO)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Restricted Carryover	\$19,927,000
Interest Earnings	<u>228,000</u>
Total	<u>\$20,155,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Waste Disposal Operating Fund (Fund 490)	\$228,000
Rate Stabilization Reserve	<u>19,927,000</u>
Total	<u>\$20,155,000</u>

**Capital Asset Acquisition  
(Capital Asset Acquisition Special Obligation Bond, Series 2006)  
(Fund 490, Restricted Asset)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Proceeds from Series 2006	\$4,500,000
Interest Earnings	<u>28,000</u>
Total	<u>\$4,528,000</u>
<b><u>Expenditures:</u></b>	
Capital Equipment Expenditures	<u>\$4,528,000</u>



**Note Payable**  
**(Capital Asset Acquisition Special Obligation Bond, Series 2006)**  
**(Fund 490)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Waste Disposal Operations	<u>\$319,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment (on Series 2006)	\$244,000
Interest Payment (on Series 2006)	<u>75,000</u>
Total	<u>\$319,000</u>

**COUNTY PUBLIC HOSPITAL SALES TAX**  
**(Fund 510, Subfund 510)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Sales Surtax	<u>\$170,647,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Public Health Trust	<u>\$170,647,000</u>

**STATE REVENUE SHARING**  
**(Fund 510, Subfund 512)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Entitlement as a County	\$45,726,000
Entitlement as a Municipality	<u>42,852,000</u>
Total	<u>\$88,578,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	\$14,714,000
Transfer to Countywide General Fund	31,012,000
Transfer to Unincorporated Municipal Service Area General Fund	<u>42,852,000</u>
Total	<u>\$88,578,000</u>

**LOCAL GOVERNMENT HALF-CENT SALES TAX**  
**(Fund 510, Subfund 513)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Countywide Sales Tax Receipts	\$51,127,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>65,127,000</u>
Total	<u>\$116,254,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund	\$51,127,000
Transfer to Unincorporated Municipal Service Area General Fund	<u>65,127,000</u>
Total	<u>\$116,254,000</u>

**FPL ELECTRICAL FRANCHISE FEE**

**Revenues:**

**2005-06**

Franchise Fee	<u>\$44,500,000</u>
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**Expenditures:**

Transfer to Unincorporated Municipal Services Area General Fund	\$33,000,000
Disbursements to Municipalities	<u>11,500,000</u>

\$44,500,000

**CORRECTIONS AND REHABILITATION  
Inmate Welfare Trust Fund  
(Fund 600, Subfund 601)**

**Revenues:**

**2005-06**

Transfer from Fund 110, Subfund 111	<u>\$620,000</u>
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**Expenditures:**

Operating Expenditures	<u>\$620,000</u>
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**PARK AND RECREATION  
Miscellaneous Trust Funds  
(Fund 600, Subfund 601, Project 608TPR)**

**Revenues:**

**2005-06**

Carryover	\$2,500,000
Interest Earnings	30,000
Miscellaneous Revenues and Donations	<u>500,000</u>

Total	<u>\$3,030,000</u>
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**Expenditures:**

Operating Expenditures	\$1,000,000
Trust Reserves	<u>2,030,000</u>

Total	<u>\$3,030,000</u>
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**COUNTY TRANSPORTATION TRUST FUND**

**Revenues:**

**2005-06**

Local Option Six-Cent Gas Tax	\$44,161,000
Local Option Three-Cent Gas Tax	20,526,000
State Gas Tax	8,695,000
Constitutional Gas Tax (20%)	4,159,000
Constitutional Gas Tax (80%)	16,637,000
"Ninth-Cent" Gas Tax	<u>11,384,000</u>
 Total	 <u>\$105,562,000</u>

**Expenditures:**

Transfer to General Fund for Transportation Expenditures	\$68,399,000
Transfer to Secondary Road Fund	16,637,000
Transfer to Capital Improvements Local Option Gas Tax Fund	<u>20,526,000</u>
 Total	 <u>\$105,562,000</u>

**HUMAN SERVICES  
Operations**

<b><u>Revenues:</u></b>	<b>Fund 030 (Subfund 038)</b>	<b>Fund 610</b>	<b>Fund 611</b>	<b>Total</b>
State and Federal Grants/Contracts	\$0	\$13,973,000	\$2,789,000	\$16,762,000
Early Learning Coalition of Miami-Dade	0	116,544,000	0	116,544,000
Transfer from Countywide General Fund	6,523,000	39,063,000	8,879,000	54,465,000
Fees and Charges	2,263,000	2,509,000	390,000	5,162,000
Interdepartmental Transfers	<u>0</u>	<u>5,065,000</u>	<u>427,000</u>	<u>5,492,000</u>
 Total	 <u>\$8,786,000</u>	 <u>\$177,154,000</u>	 <u>\$12,485,000</u>	 <u>\$198,425,000</u>
 <b><u>Expenditures:</u></b>				
Operating Expenditures	\$8,786,000	\$173,248,000	\$12,485,000	\$194,519,000
Payment of County Rent to General Services Administration	0	67,000	0	67,000
Equal Opportunity Board	0	839,000	0	839,000
Youth Crime Task Force Projects	<u>0</u>	<u>3,000,000</u>	<u>0</u>	<u>3,000,000</u>
 Total	 <u>\$8,786,000</u>	 <u>\$177,154,000</u>	 <u>\$12,485,000</u>	 <u>\$198,425,000</u>

**COMMUNITY ACTION AGENCY  
(Fund 630)**

**Revenues:**

**2005-06**

State and Federal Grants	\$63,989,000
Interdepartmental Transfers	1,775,000
Transfer From Countywide General Fund	11,379,000
Fees and Charges	669,000
Donations	65,000
Florida Power and Light	<u>20,000</u>
 Total	 <u>\$77,897,000</u>

**Expenditures:**

Operating Expenditures	<u>\$77,897,000</u>
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**EMPOWERMENT ZONE**  
**(Fund 640)**

**Revenues:**

**2005-06**

Carryover	\$13,797,000
Transfer from Countywide General Fund	407,000
Transfer from Unincorporated Municipal Services Area General Fund	817,000
State Grants	470,000
Federal Grants	2,000,000
Interest Earnings	387,000
Interagency Transfers	455,000
Program Income	<u>1,662,000</u>
Total	<u>\$19,995,000</u>

**Expenditures:**

Team Metro Melrose Facility	\$817,000
Alliance for Human Services	350,000
Communications Department MDTV Promotional Spots	35,000
Office of Commission Auditor-Legislative Analysis	10,000
Program Support	12,000
Enterprise Community Center	455,000
Venture Capital Projects	1,000,000
Empowerment Zone Operating Expenses	1,662,000
Empowerment Zone Projects	<u>15,654,000</u>
Total	<u>\$19,995,000</u>

**URBAN ECONOMIC REVITALIZATION TASK FORCE**  
**(Fund 650, Subfund 651)**

**Revenues:**

**2005-06**

Carryover	\$169,000
Transfer from Countywide General Fund	525,000
Interest Earnings	10,000
Stability Loans Interest Income	20,000
Stability Loans Receipt of Principal Payments	<u>60,000</u>
Total	<u>\$784,000</u>

**Expenditures:**

Operating Expenditures	<u>\$784,000</u>
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**MIAMI-DADE HOUSING AGENCY**  
**Loan Programs**  
**(Fund 700)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Surtax Committed Loan Carryover	\$13,927,000
Documentary Stamp Surtax	42,224,000
Loan Repayments	9,000,000
Interest on Investments	1,000,000
Fannie Mae Loan Reimbursements	3,500,000
Loan Servicing Fees	<u>500,000</u>
Total	<u>\$70,151,000</u>
<b><u>Expenditures:</u></b>	
Administration:	
Surtax	\$6,911,000
Loan Servicing	500,000
Subtotal	<u>7,411,000</u>
Program Expenditures:	
Surtax Mortgage and Rehabilitation Activities	\$59,240,000
Fannie Mae Loan Repayment	3,500,000
Subtotal	<u>62,740,000</u>
Total	<u>\$70,151,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Affordable Housing Program**  
**(Fund 700, Subfund 700, Project 700003)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Documentary Stamp Surtax	\$3,410,000
Carryover	1,707,000
Interest Earnings	<u>6,000</u>
Total	<u>\$5,123,000</u>
<b><u>Expenditures:</u></b>	
Affordable Housing Activities	<u>\$5,123,000</u>

**CORRECTIONS AND REHABILITATION**  
**Grants**  
**(Fund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Social Security Administration (SSA)	<u>\$230,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$230,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
State and Federal Grants	<u>\$8,200,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$5,826,000
Transfer to Stormwater Utility Fund for Grant Funded Projects	850,000
Grant Funded Capital Projects	1,504,000
Consumer Services Department Adopt a Tree Grant	<u>20,000</u>
Total	<u>\$8,200,000</u>

**OFFICE OF EMERGENCY MANAGEMENT**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Emergency Management Assistance Grant	\$133,000
State of Florida Emergency Management Preparedness Grant	103,000
State of Florida Hazardous Site Analysis Grant	26,000
State of Florida Citizen's Emergency Response Team Grant	16,000
State of Florida Citizen's Corps Grant	18,000
Metropolitan Medical Response System 2005	<u>221,000</u>
Total	<u>\$517,000</u>
<b><u>Expenditures:</u></b>	
Emergency Management Assistance-Operations	\$133,000
State of Florida Emergency Management Preparedness - Operations	103,000
State of Florida Hazardous Site Analysis Expenditures	26,000
State of Florida Citizen's Emergency Response Team Expenditures	16,000
State of Florida Citizen's Corps Grant Expenditures	18,000
Metropolitan Medical Response System 2005	<u>221,000</u>
Total	<u>\$517,000</u>

**UASI Grant**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
UASI Grant	<u>\$3,809,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,809,000</u>

**State EMS Grant Award  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$915,000
New Awards	350,000
Interest	<u>15,000</u>
Total	<u>\$1,280,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Objectives	\$699,000
Payment to City of Miami	439,000
Payment to City of Miami Beach	59,000
Payment to City of Coral Gables	5,000
Payment to City of Hialeah	77,000
Payment to Village of Key Biscayne	<u>1,000</u>
Total	<u>\$1,280,000</u>

**Urban Search and Rescue  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Federal Emergency Management Grant	<u>\$973,000</u>
<b><u>Expenditures:</u></b>	
Grant Objectives	<u>\$973,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Justice Assistance Grant  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Justice Assistance Grant Program	<u>\$1,240,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Police Department -- Enhanced Enforcement Activities	<u>\$1,240,000</u>

**PUBLIC WORKS  
Grant Fund  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$44,000
State Department of Agriculture Mosquito Grant	<u>37,000</u>
Total	<u>\$81,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$81,000</u>

**JUVENILE SERVICES**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Department of Juvenile Justice Grant	\$729,000
Juvenile Alternative Services Program	583,000
Intensive Delinquency Diversion Services	175,000
Juvenile TASC	385,000
Transfer from the Office of Community and Economic Development (CDBG)	117,000
Byrne Grant	<u>416,000</u>
Total	<u>\$2,405,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,405,000</u>

**OFFICE OF STRATEGIC BUSINESS MANAGEMENT**  
**Ryan White Grant Program**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Ryan White Grant Title -- Year 14	<u>\$24,551,000</u>
 <b><u>Expenditures:</u></b>	
Administration Expenditures	\$1,228,000
Allocation to Contractual Services	<u>23,323,000</u>
Total	<u>\$24,551,000</u>

**DEPARTMENT OF CULTURAL AFFAIRS**  
**State and Federal Grants**  
**(Fund 720, Subfund 721)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
State and Federal Grants	\$26,000
Transfer from Tourist Development Tax (Fund 150, Subfund 151)	90,000
South Florida Cultural Consortium Projects	<u>110,000</u>
Total	<u>\$226,000</u>
 <b><u>Expenditures:</u></b>	
Administrative Expenditures	\$20,000
South Florida Cultural Consortium Projects	<u>206,000</u>
Total	<u>\$226,000</u>



**METRO-MIAMI ACTION PLAN TRUST**  
**Martin L. King, Jr. Academy**  
**(Fund 720, Subfund 721, Project 728013)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$122,000
Miami-Dade County School Board	<u>855,000</u>
Total	<u>\$977,000</u>
<b><u>Expenditures:</u></b>	
Martin L. King, Jr. Academy Leadership School	<u>\$977,000</u>

**HOMELESS TRUST**  
**Grants**  
**(Fund 720, Subfund 723)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
U.S. Department of Housing and Urban Development Grants	\$15,720,000
Florida Department of Children and Family Grants	<u>511,000</u>
Total	<u>\$16,231,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$16,192,000
Transfer to General Fund for Indirect Cost	<u>39,000</u>
Total	<u>\$16,231,000</u>

**METROPOLITAN PLANNING ORGANIZATION**  
**(Fund 730)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Federal and State Revenues	\$5,190,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	<u>675,000</u>
Total	<u>\$5,865,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$2,364,000
Reimbursement to the Department of Planning and Zoning	200,000
Reimbursement to the Public Works Department	120,000
Reimbursement to the Communications Department	30,000
Reimbursement to Miami-Dade Transit Agency	145,000
Reimbursement to the Office Strategic Business Management	50,000
Reimbursement to the Enterprise Technology Services Department	21,000
Reimbursement to the Finance Department	38,000
Indirect Payment	215,000
Payment of County Rent to General Services Administration	107,000
Planning Activities	<u>2,575,000</u>
Total	<u>\$5,865,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT  
(Fund 750)**

**Revenues:**

**2005-06**

CDBG Carryover	\$17,240,000
CDBG FY 2006 Estimated Entitlement	20,169,000
CDBG FY 2006 Estimated Program Income	300,000
HOME Carryover	20,184,000
HOME FY 2006 Estimated Entitlement	6,730,000
HOME FY 2006 Estimated Program Income	900,000
Housing Development Loan Carryover	4,700,000
Rental Rehabilitation Carryover	2,900,000
Transfer from Countywide General Fund	867,000
Enterprise Zone Tax Abatement Application Fees	25,000
Emergency Shelter Grant	<u>866,000</u>
 Total	 <u>\$74,881,000</u>

**Expenditures:**

CDBG and Program Income Administration	\$4,094,000
HOME and Program Income Administration	763,000
FY 2006 CDBG County Programs:	
Capital Improvement-Head Start Facility	332,000
Community Action Agency (CAA)-Paint Distribution Program	188,000
CAA-Youth Employment Training Program	76,000
CAA-Elderly Energy Conservation Program	100,000
Empowerment Trust-Public Service	180,000
Greater Miami Service Corps (GMS-C)-Employment and Training	100,000
GMS-C-Graffiti Abatement	170,000
Health Department-Immunization Program	64,000
Health Department-Rodent Control Program	205,000
Human Services-Homeless Assistance Program	42,000
Human Services-Substance Abuse Program	230,000
Human Services-Parenting Skills Program	134,000
Human Services-Emergency Shelter Program	235,000
Human Services-Jack Orr Senior Meals	98,000
Juvenile Services Department-Role Model Program	117,000
OCED-Economic Development Division	1,861,000
OCED-Urban Development Division	1,057,000
OCED-Community Builders	170,000
Office of Historic Preservation-Historic Preservation Survey	100,000
Office of Historic Preservation-School Rehabilitation	50,000
Team Metro-Graffiti Removal	113,000
Team Metro-Code Enforcement	429,000
Enterprise Zone Tax Abatement Program	25,000
Beckham Hall Camillus House	866,000
Capital Expenditures	7,994,000
Housing Development Program	4,700,000
Rental Rehabilitation Program	2,900,000
Other Programs	<u>47,488,000</u>
 Total	 <u>\$74,881,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT  
TARGETED URBAN AREAS  
U.S. HUD Economic Development Initiatives Section 108 Loan  
(Fund 750)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Transfer from Economic Development Initiative Grant	150,000
Loan Repayments	1,161,000
Section 108 Loan	<u>5,000,000</u>
Total	<u>\$6,461,000</u>
 <b><u>Expenditures:</u></b>	
Economic Development Programs	\$5,000,000
Payment to Debt Service	1,426,000
Reserve for Debt Service	<u>35,000</u>
Total	<u>\$6,461,000</u>

**BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE  
U.S. HUD Section 108 Loan  
(Fund 750, Subfund 770, Project Q0BED1)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,626,000
Loan Repayments	22,000
Interest Earnings	<u>28,000</u>
Total	<u>\$1,676,000</u>
 <b><u>Expenditures:</u></b>	
Brownsfields Programs	\$1,407,000
Payment to Debt Service (Project 292900)	<u>269,000</u>
Total	<u>\$1,676,000</u>

**U.S. HUD Economic Development Initiatives Brownsfields Grant  
(Fund 750, Subfund 758, Project CDBED1)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	\$1,068,000
Interest Earnings	<u>17,000</u>
Total	<u>\$1,085,000</u>
 <b><u>Expenditures:</u></b>	
Reserve for Debt Service	<u>\$1,085,000</u>

**MIAMI-DADE HOUSING AGENCY**  
**State Housing Initiative Partnership Program**  
**(Fund 750)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
State Housing Initiatives Partnership Program (SHIP)	\$5,200,000
Interest	150,000
SHIP Carryover	15,000,000
SHIP Misc.	<u>1,000,000</u>
Total	<u>\$21,350,000</u>

<b><u>Expenditures:</u></b>	
SHIP Administration -- Housing Agency	\$895,000
SHIP Housing and Rehabilitation Activities	<u>20,455,000</u>
Total	<u>\$21,350,000</u>

**Shelter Plus Program**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Shelter Plus Sponsor-based Rental Assistance	<u>\$4,602,000</u>

<b><u>Expenditures:</u></b>	
Rental Assistance Payments	\$4,156,000
SRA Administration	<u>446,000</u>
Total	<u>\$4,602,000</u>

**Private Rental Housing**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Section 8 Program	\$148,766,000
Sales of Properties	<u>63,000</u>
Total	<u>\$148,829,000</u>

<b><u>Expenditures:</u></b>	
Administration:	
Section 8 Program	<u>\$13,229,000</u>
Program Expenditures:	
Section 8 Housing Assistance Payments	<u>\$135,600,000</u>
Total	<u>\$148,829,000</u>

## Public Housing Operations

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Operating Income:	
Dwelling Rent	\$16,783,000
Miscellaneous Operating Revenues	3,545,000
Interest Earnings	1,000
Subtotal	<u>\$20,329,000</u>
Federal Funds:	
Federal Subsidies	\$25,590,000
Federal Grants	68,000
HAP Payments	3,100,000
Capital Fund Program (CFP) Administration	5,092,000
Subtotal	<u>\$33,850,000</u>
Other Income	
Asset Disposition	\$2,000,000
Sale of Properties	1,500,000
Management Agreements	831,000
Subtotal	<u>\$4,331,000</u>
Total	<u>\$58,510,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$58,510,000</u>

## Capital Program

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2005-06</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Capital Fund Program (713)	\$4,773,000	\$1,722,000	\$0	\$6,495,000
Capital Fund Program (714)	2764000	2,683,000	2,683,000	8,130,000
Capital Fund Program (715)	0	7,004,000	2,195,000	9,199,000
Capital Fund Program (733)	717,000	484,000	483,000	1,684,000
Projected Future CFP	0	0	36,000,000	36,000,000
Hope VI Grant	6,346,000	5402000	10,805,000	22,553,000
Replacement Housing Factor	0	2,055,000	4,111,000	6,166,000
Transfer from Surtax	2,572,000	2,668,000	880,000	6,120,000
Building Better Communities GOB	13,228,000	<u>16,273,000</u>	<u>140,499,000</u>	<u>170,000,000</u>
Total	<u>\$30,400,000</u>	<u>\$38,291,000</u>	<u>\$197,656,000</u>	<u>\$266,347,000</u>
<b><u>Expenditures:</u></b>				
Public Housing Improvement	<u>30,400,000</u>	<u>38,291,000</u>	<u>197,656,000</u>	<u>\$266,347,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT**  
**Economic Development Initiatives Opa-locka Head Start Center (CDEDOP Grant)**  
**(Fund 750, Subfund 758)**

	<u>Prior Years</u>	<u>FY 2005-06</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Economic Development Initiatives Grant	<u>\$185,000</u>	<u>\$1,388,000</u>	<u>\$1,573,000</u>	<u>\$3,146,000</u>

**Expenditures:**

Capital Expenditures	<u>\$185,000</u>	<u>\$1,388,000</u>	<u>\$1,573,000</u>	<u>\$3,146,000</u>
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**U.S. HUD Economic Development Initiative Grant**  
**(Fund 750, Subfund 758)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Economic Development Initiative Grant	<u>\$200,000</u>

**Expenditures:**

Transfer to Economic Development Initiatives (Fund 750)	<u>\$150,000</u>
Reserve for Debt Service	<u>50,000</u>
Total	<u>\$200,000</u>

**PARROT JUNGLE**  
**U.S. HUD Section 108 Loan**  
**(Fund 750, Subfund 759, Project QSE108)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Loan Repayments	<u>\$2,582,000</u>

**Expenditures:**

Transfer to Debt Service (Project 292700)	<u>\$2,582,000</u>
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**HURRICANE ANDREW TRUST FUND PROGRAM INCOME**  
**(Fund 780, Subfund 783)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$945,000</u>
Interest Earnings	<u>4,000</u>
Total	<u>\$949,000</u>

**Expenditures:**

Hurricane-related Projects	<u>\$949,000</u>
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**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts-Lighting**  
**(Fund 900, Subfund 901)**

**Revenues:**

**2005-06**

Carryover -- Lighting Districts	\$5,330,000
Special Taxing Districts FY 2005-06 Assessments -- Lighting Districts	<u>6,882,000</u>
Total	<u>\$12,212,000</u>

**Expenditures:**

Scott Lake Manor	\$50,000
Bunche Park	64,000
Sunswept Isle	8,000
Town Park Estates	27,000
Richmond Heights	89,000
West Perrine	59,000
Naranja Park	16,000
Southwest Section I	335,000
Twin Lakes	54,000
Crestview	55,000
Westchester	187,000
Brownsville	170,000
Carol City	380,000
Ives Estates	66,000
Scott Lake Manor East	163,000
Enchanted Lake	3,000
Colonial Drive	186,000
Biscayne	40,000
Sunset Park	49,000
Palm Springs North	71,000
Village Green	74,000
Oakland Park	16,000
Star Lakes	7,000
Sky Lake	36,000
Southwest Section 2	25,000
Westbrooke	5,000
Andover	28,000
Lake Arcola	10,000
Southwest Sec 2 Addition 1	3,000
Stephens Manor	20,000
Park Shores	28,000
Town Park Addition 1	5,000
Kendallwood	14,000
Mashta Island	3,000
Westbrooke Gardens	15,000
Stoneybrook	10,000
Liberty City	113,000
Westwood Manor	6,000
Highland/Sparling	35,000
Central Canal	32,000
Rose Glen	8,000
Northwest Shores	50,000
Sabal Palm	47,000
Key Biscayne #1	18,000
Snapper Creek Park	13,000
Howard Drive	37,000
Key Biscayne #2	9,000
Miami Gardens	34,000
Coral Pines	28,000
Flamingo Village	16,000
Peachtree Lane	8,000

Mitchell Lake	5,000
Bel Aire	22,000
Laurel Hill Park	13,000
Goulds	102,000
Pinewood Park	25,000
Cutler Ridge	39,000
Sierra	45,000
Village Green Underground	19,000
Palm Springs Underground	18,000
Biscayne Pines	16,000
Rana Park	8,000
Anderson Heights	37,000
University Manor	15,000
South Miami Heights	371,000
Highland Gardens	7,000
Cutler Ridge Addition #1	114,000
Darlington Manor	29,000
Little River Acres	11,000
Central Miami	13,000
Biscayne Manning	15,000
Lake Lucerne	16,000
Biscayne Manning Addition #1	6,000
Andover Addition #1	13,000
Tallamoody	18,000
Liberty Plaza	7,000
Liberty Homes	24,000
Central Miami Addition #1	11,000
Naranja Lakes	51,000
Schenley Park	10,000
Richmond Heights Addition #1	29,000
West Little River	19,000
Lee Manor	16,000
Golf Park-Minton M.-Fairmont	29,000
Biscayne Gardens Addition #2	42,000
Wittman	236,000
Cantelope	6,000
Cape Florida	11,000
Sunshine State Industrial Park	51,000
Riverdale	17,000
Westbrooke 3rd Addition	6,000
North County	243,000
Little Gables	27,000
International Gardens	50,000
Bird Road Highlands	19,000
Biscayne Gardens 3rd Addition	24,000
Sky Lakes 1st Addition	8,000
Allapattah	39,000
Princetonian	46,000
Hardwood Village	9,000
Lee Manor 1st Addition	16,000
Carol City 1st Addition	4,000
Costall Doral East	31,000
Sevilla Heights	2,000
Lake Park	6,000
Loyola-Westbrooke	5,000
Central Heights	14,000
Bird South	2,000
Expressway Industrial Park	10,000
Villages Of Homestead	22,000
East Golf Park	29,000
Lazarus On Richmond	9,000
Coral Way Estates	10,000
The Hammocks	101,000
Happy Farms Acres	20,000



West Flagler Estates	4,000
Monique	2,000
Sky Lake Homes	7,000
Golden Glades	13,000
Country Club of Miami Estate	37,000
Tamiami Lakes	41,000
Rolling Oaks	12,000
Coral Highlands	13,000
Twin Home Estates	2,000
Sunset Homes	6,000
Winston Park	110,000
Coral Terrace Section 1	3,000
Westbrooke Addition #5	3,000
Bent Tree Section 3	3,000
Torremolinos	1,000
Pinewood Manor	6,000
Little Plantations of Miami	22,000
Intag Manor 1st Addition	1,000
Beverly Estates	11,000
West Cherry Grove	5,000
Bilbao Est	6,000
Las Palmas	11,000
Highland Lakes Estates	1,000
Westgate Gardens	17,000
The Falls	10,000
Westwind Lakes	92,000
Royale Green Townhouse	41,000
Gem Homes	21,000
Doral Park	37,000
Lakes Of Avalon	14,000
Meadow Wood Manor	25,000
North Dade Country Club	19,000
Magarita'S Estates	4,000
Rustic Lakes	3,000
Sunset West	33,000
Coral West Heights	17,000
The Lakes	10,000
Royale Green Section One	38,000
Air Park Industrial	6,000
Venetian Acres	19,000
R J Katz	8,000
Country Lake Manors	34,000
Ben Granoff Park	4,000
Strawberry Fields Homes	11,000
Garson Subdivision Section1	3,000
Royal Palm North	18,000
Meadow Wood Manors Sec 8 North	3,000
Meadow Wood Manors Sec 8 South	5,000
Westchester Park	3,000
South Springs Homes	4,000
Oak Park	32,000
California Hills	12,000
Riviera South	2,000
Pleasure Village	3,000
Marbella Park	4,000
Cutler Country Groves	9,000
Dadeland Park	6,000
Bird Lakes S Section 1	6,000
Bird Lakes S.Section 3	15,000
My First Home	5,000
Sunset Harbour 6	3,000
Kristina Estates	15,000
Bird Lakes S Addition 3	3,000
Meadow Wood 9	17,000

Bird Estates	5,000
Andrade Subdivision	8,000
Mediterrania	24,000
Americas at Miller	12,000
Limewood Grove	28,000
Weitzer Killian Place	8,000
Vista Subdivision	19,000
Roger Homes	7,000
Munne Estates	4,000
American Homes	21,000
Biscayne Gardens	9,000
Monasterio Subdivision	3,000
Beacon Centre	25,000
Flamingo Farms Estates	8,000
Dadeland Forest Estates	4,000
Lakeview	31,000
Villa Sevilla	7,000
Roel Subdivision	6,000
Sky Lake H. 2nd Addition	5,000
Blue Heavenlanding	1,000
River Bend	22,000
Meadow Wood Manor Section 10	10,000
Forest View	21,000
P. I. Estates	9,000
Royal Cutler Estates	6,000
Allison Estates	4,000
Barima Estates	11,000
Mirelda Estates	13,000
Naroca Estates	9,000
Bird Lakes So. Section 4	18,000
Cutler Country Groves 1 Addition	23,000
Shomar Subdivision	5,000
Venezia Home Estates	17,000
Coventry	10,000
Michelle Woods	10,000
Monaco Estates	7,000
American Homes 1st Addition	18,000
Jacarnadas at Sunset	4,000
Munne Royal Homes	8,000
Adventure Homes	22,000
Oaks And Pines	3,000
Hartford Place	19,000
Fernal Subdivision	5,000
Bunche Park South	16,000
Rustic Lakes Add. 1	8,000
Amerihomes	7,000
Fantasy Homes	6,000
Forest Lakes	44,000
Brandon Parks	20,000
Le Mirage	5,000
Sharon Estates	6,000
Nelmar Subdivision	4,000
Canton Sub First Addition	5,000
Biscayne Villas	18,000
Lago Del Mar	37,000
Raas Subdivision	4,000
Pvc Subdivision	6,000
Monaco Est First Addition	7,000
Shoma/Kendall	10,000
San Diego Subdivision First Addition	4,000
Datorre	4,000
Daxal Subdivision	11,000
Cenal Estates	22,000
G.B. Estates	16,000

Oak Ridge	10,000
Hammock Shores	8,000
Richmond Homes	4,000
Carmichael Estates	16,000
Magnolia Manors	6,000
Oak Creek	9,000
Greendale	8,000
Cordoba Estates 1st Addition	6,000
West Kendall Best	19,000
Nelfer	6,000
Lejeune Terminals	64,000
Peral	13,000
Habitat Homes South	6,000
Rosmont Sub 3	7,000
Krizia Subdivision 3rd Addition	6,000
Coral Bird Homes Subdivision Phase 1	12,000
Gold Dream Estates	4,000
Arien Subdivision 1 and 2	5,000
Eagles Point	6,000
Vanessa Ranch	32,000
Mandy Sub	32,000
Pena Sub	10,000
Paul Marks	14,000
Southwind Point	13,000
Amigo'S Subdivision	5,000
Riviera West	2,000
Majestic Homes	20,000
Krizia Subdivision 4th Addition	7,000
Highland at Kendall	10,000
Fantasy One	17,000
Gordon Estates	2,000
Vtl Subdivision	3,000
Truval West Subdivision	2,000
Truval Gardens	2,000
Le Chelle Estates	8,000
Hammock Shores 2nd Addition	5,000
Abbro Subdivision	3,000
Lago Mar South	19,000
Thousand Pines	8,000
Oak Park Est Sectio 1	34,000
Monasterio Estates Section One	10,000
Natalie Homes	11,000
Costa Verde	11,000
Centro Villas North	6,000
Arien Subdivision Section 3	3,000
Superior Homes Estates	18,000
Miller Glenn	6,000
Zac Subdivision	4,000
Anta Subdivision 1st Addition	3,000
Cordoba Estates Section 2	4,000
Shoma Homes at Tamiami II	24,000
Nunez Estates	2,000
West Dade Subdivision	1,000
Renegade Point Subdivision	5,000
Oak Creek South	9,000
Esquerro Estates	5,000
Doral Equestrian Center	2,000
Highland at Kendall 1st Addition	8,000
Richmond Home 1st Addition	4,000
Emerald Point	2,000
Eagles Point 1st Addition	2,000
Maralex Homes	15,000
Dimara Subdivision	3,000
Old Cutler Homes	3,000

Ashley Subdivision	1,000
Weitzer Serena Lakes	8,000
Punta Gorda Estates	4,000
Aristotle Subdivision	41,000
Kessler Grove Section 1	8,000
Gasser Subdivision	2,000
Migdalia Subdivision	3,000
Moody Drive Estates	27,000
Mimi Subdivision	5,000
Mansion at Sunset 2	3,000
Mayte Subdivision	11,000
PA at West Sunset	27,000
PA at Coral Reef	12,000
Sunnyview Subdivision	11,000
Jar Subdivision	3,000
Kessler Grove 2	6,000
Kenellen Subdivision	6,000
Tabor Subidivision	5,000
Stuart Int	6,000
PVC Subdivision 1st Addition	2,000
Star High	2,000
Hammock Shores 3rd Addition	7,000
Galloway Estates	1,000
Richland Estates	10,000
Ali Subdivision	2,000
Eureka Creek	7,000
Kendall Family Estates	12,000
Benson Lakes	2,000
Transal Corp Park	5,000
Westpoint	12,000
Spanish Lakes	18,000
Galloway Glen	73,000
Marien Subdivision	5,000
Quirch Subdivision	5,000
Corsica	12,000
Melton Plaza	2,000
Coral Bird Homes Subdivision 2	4,000
Monacos Miller Homes	1,000
Pvc Estates	4,000
A and R Subdivision	2,000
Brighton Meadow	4,000
Country Mall Plaza	4,000
Cres Subdivision	6,000
Weitzer Serena Lakes West Section 2	6,000
Hardin Hammocks	8,000
Ferel Subdivision	1,000
Fedy Estates	7,000
Marfer Subdivision	5,000
Mangus Subdivision Sections 1 and 2	34,000
Peacock's Point	3,000
Amore Subdivision	2,000
Pedro Alberto Subdivision	4,000
Oak Ridge Fall	2,000
Shoma Estates Multipurpose	53,000
Bristol at Kendall	1,000
Bristol Park 2	2,000
Majestic Estates	33,000
Interian Homes	2,000
Pelican's Point	7,000
Kendal Village West	4,000
Gran Central	73,000
Zenteno Subdivision	3,000
Barcelona Estates	8,000
Nelia Subdivision	2,000

Country Lakes Manors	70,000
Monasterio Section 2	3,000
Cordoba Estates Section 4	3,000
Cadiz Estates	3,000
Christienne Estates	8,000
Palmas/Bosque 1 Addition	2,000
Med South	33,000
Kessler Grove 3 and 4	14,000
Laguna Ponds 1 and 2	47,000
Wldd Subdivision	4,000
Vecin 1	4,000
Llauro Subdivision	1,000
Southview	4,000
Hammocks Estates	19,000
Savanah Landing	3,000
Doral Landing	18,000
Hughes West Subdivision	8,000
Caribe Lakes Phase 1	1,000
Bristol Point	2,000
Castillian Subdivision	1,000
Maria Gardens	36,000
Micheline Subdivision	1,000
Doral Isles Antilles	125,000
Caribe Subdivision	4,000
Laffite Subdivision	4,000
Palapala	5,000
Viscaya Villas	3,000
Anabah Gardens	3,000
Autonation Perrine	4,000
Michelle Manor	8,000
Llanos at Bird Road	3,000
Raas Subdivision 2	4,000
Doral Meadows	4,000
Goldvue	6,000
PVC Estates 1 Addition	1,000
Nyurka Estates	2,000
Saminik Subdivision	7,000
Weitzer Serena Lake	7,000
Hawknest	2,000
Mystic Place	2,000
Garden Hills Multipurpose	29,000
Heavenly Estates	3,000
Central Park Estates	1,000
Riviera Trace	13,000
Palm Spring Estates	23,000
Salma Lakes	21,000
Sinos Estates	1,000
Kendall Country Estates	22,000
Cosar Subdivision	9,000
Bridgeport	2,000
Red Garden	4,000
Bent Tree Com	2,000
West Dade Land	4,000
Karanero Falls	1,000
Balmoral	5,000
Wonderly Estates	34,000
Reserve At Doral	4,000
Beacon at 97 Ave	11,000
Miami Int. Business Park	22,000
MICC	41,000
Intl Corp. Park	47,000
Biscayne Point South	1,000
Poinciana Lakes	1,000
San Marino	3,000
Old Cutler Forest	4,000

Five Stars	1,000
Big Five	1,000
Park Lakes	18,000
Ibis Villas	3,000
Enclave at Doral	2,000
Mito	7,000
Zoe Miller	2,000
Bonita Golfview	5,000
Mastrapa Estates	1,000
Palmetto Lakes	194,000
Dimauro Subdivision	2,000
Bird Garden Subdivision	6,000
Braman	3,000
Corsica Place	31,000
Deering Point	9,000
Summerwind Subdivision	5,000
Doral International	2,000
Hawksnest 1st Addition	2,000
Garden Hills West	25,000
Cres Estates	12,000
Sylvia Subdivision	1,000
Koki Est	1,000
Abaco Estates	1,000
Royal Landing	23,000
Royal Landings Estates	5,000
Community Partnership	62,000
Signature Gardens	2,000
Presidential Estates	4,000
Sunset Lakes Estates	4,000
Palace 1 Addition	6,000
Nicoi	1,000
Daily First Addition	4,000
Doral Com Park	7,000
Shirtee 1 and 2	4,000
Nomar Estates	4,000
Cantal West Industrial Park	9,000
Sunset Apartments	24,000
Hawknest 2nd Addition	1,000
Doral Savannah	13,000
Costa Dorada	2,000
Cartal Subdivision.	3,000
Mayte South	9,000
Acapulco	16,000
Esmerald Oaks	3,000
Jefferson at Doral	9,000
Villas of Barcelona	1,000
San Denis San Pedro	14,000
Dadesky Subdivision	9,000
Miami International Parkway	37,000
Villa Esperanza	5,000
Daily Subdivision	2,000
Villa Real	1,000
Don Elias	14,000
Clc Sub	2,000
Les Jarding/Secret Gardens	1,000
Carlisle at Doral	2,000
Mansions at Pine Glen	3,000
Luz Estela	7,000
Jane Plaza	5,000

Mayito Estates	2,000
Coral Reef Nurseries	31,000
Puerto Bello at Doral	1,000
Valencia Grove	17,000
Shoreway Subdivision	98,000
Doral Terrace	10,000
Deer Creek Estates	6,000
Redland East Residential Subdivision	2,000
Preserve at Doral	1,000
Marpi Homes	12,000
Luis Angel Subdivision	3,000
Oak Ridge Falls 1st Addition	3,000
Crestview Lakes	38,000
Pine Needles East Section 5	6,000
Bonita Golf View Part Two	5,000
Ponce Estates	12,000
Hamptons	2,000
Transal Serv. Park	7,000
Park Lake by the Meadows	14,000
Castcana Estates	2,000
FC Subdivision	19,000
Kenwood Estates	2,000
The Mansions at Sunset	26,000
Dimensions at Doral	2,000
Venetian Lake	21,000
Superior Trace	9,000
Biarritz	1,000
Bird Road Properties	29,000
Digna Gas Station	1,000
Twin Lake Shores	19,000
Migdalia Subdivision	3,000
Casa Lago	15,000
Krizia 5 Addition	7,000
Marquessa Subdivision	6,000
Chana Rose Estate	1,000
Lilandia Subdivision	5,000
Oaks South	16,000
Costa Bonita	3,000
Lago Mar First Addition	11,000
Larose Subdivision	2,000
Dolphin View	3,000
Balani Subdivision	3,000
La Espada	3,000
Genstar	8,000
Bismark Homes	5,000
Sab Subdivision	2,000
Tiffany at Sunset	3,000
A.V. Subdivision	2,000
Kayla's Place	72,000
Park View Town Homes Phase I	6,000
Park Lakes 1-4	19,000
Mako Subdivision	2,000
Kaiser Subdivision	4,000
Precious Homes/ Lakes Bay	10,000
Dcp Subdivision 1st Addition	1,000
T and F Subdivision	8,000
Yasamin Subdivision	2,000

Marta Subdivision	5,000
Hidden Grove	10,000
West Lakes Estates	22,000
Ponce Estates Section II	10,000
Mystic Forest	2,000
Valencia Grove Estates	12,000
Millenium Subdivision	4,000
Miracle West	2,000
Sunset Lakes Estates 1st and 2nd	14,000
Breckinridge	3,000
Park Lakes by the Meadows 4th and 5th	13,000
GC Corp. I.A.D.	2,000
Park Lakes by the Meadows Phase 6	21,000
Krizia Subdivision 1st Addition	30,000
Estates Homes	15,000
Gabriella Subdivision	3,000
Century Park/Villas	6,000
Biarritz 2	4,000
Redlands Forest	12,000
Miller South Subdivision	8,000
Sunset Pointe	5,000
Nito Subdivision	8,000
Erica Gardens	25,000
Crestview 1 and 2 Addition	53,000
Stephanie's Subdivision	5,000
Canero's Oak	3,000
Laroc Estates	41,000
Royalton Subdivision	28,000
Miller Cove 1st Addition	1,000
Marbella Estates	2,000
Sunset Farms	2,000
Nunez Homes	4,000
Lakes Bay Section 14	64,000
Mindi Subdivision	9,000
Chiu Subdivision	4,000
Sella Subdivision	21,000
Esplanadas Dream	8,000
Miller Cove	28,000
Efm Estates	40,000
Emerald Lakes Estates	10,000
Kendall Breeze	6,000
Tamiami Gefen Industrial Park	4,000
Ab At Tamiami Trail	30,000
Lakes Of Tuscany	9,000
Children's Plaza	9,000
Milon Venture	225,000
Redlands Estates	23,000
Renaissance Estates	11,000
Ed-Mar Estates	8,000
Grand Lakes	298,000
Redlands Cove	7,000
Milya Subdivision	16,000
Shoma Villas at Country Club Of Miami	6,000
Cedar West Homes 3	17,000
Heiti Subdivision	4,000
Vega Coral Way Subdivision	8,000
Egret Lakes	81,000
Alturas De Buena	4,000
Hainlin Mill 4	2,000
No. Lake Park	3,000
Rosewood Homes	8,000
Eve Estates	19,000



Doral Pointe D.D.	4,000
Mardel Estates	4,000
Nicole Subdivision	12,000
Helena Homes	10,000
Dvh Estates	12,000
Coral West Homes	4,000
Oaks South Estates	50,000
Mother of Christ	2,000
Alina Estates	2,000
Emerald Isles	9,000
Miller's Landing	5,000
Koki Estates	8,000
Spanish Gardens Villas	8,000
Jesslyn Subdivision	11,000
North Palm Estates	16,000
Hainlin Reef No.	7,000
Casa Lago First Addition	12,000
Tuscany Place	14,000
Walmart / Hialeah	13,000
Salcines	2,000
V and Q Holdings	3,000
Florencia Estates	7,000
Miller Grove	1,000
Gefen-Maisel	1,000
Biscayne Dr. Estates	15,000
Eden Lakes	19,000
Danielle Patrick	3,000
Countryside at 1st Addition	84,000
Melquiades Subdivision	8,000
Kingdom Dreams	8,000
Villas Del Campo	34,000
Century Estates 1st Addition	27,000
South Gate Subdivision	3,000
Sabrina Twinhomes	2,000
Fava Estates	2,000
La Costa at Old Cutler	3,000
Mica Subdivision	1,000
Precious Forest Homes	17,000
King's Homes	2,000
Estates Homes 2nd Addition	6,000
Anaco Estates	2,000
Spring West Estates	2,000
Keystone	11,000
Aileen Subdivision	1,000
Pelican Bay at Old Cutler	44,000
Mystic Forest 2	9,000
Riverside Subdivision	1,000
Anaco Estates 1st Addition	1,000
Park View Estates	1,000
King's Estates	2,000
Spicewood Subdivision	8,000
Silver Palm Lake	18,000
Helena Homes First Addition	1,000
Christy's Estates	4,000
Old Cutler Road Estates	2,000
Pinewood Park Extension	126,000
South Indian Subdivision	<u>1,000</u>
Total	<u>\$12,212,000</u>

**Special Taxing Districts -- Security Guards  
(Fund 900, Subfund 905)**

**Revenues:**

**2005-06**

Carryover -- Security Guard Districts	\$2,079,000
Special Taxing Districts FY 2005-06 Assessments -- Security Guard Districts	<u>9,005,000</u>
Total	<u>\$11,084,000</u>

**Expenditures:**

Palm and Hibiscus Island	\$347,000
Star Island	209,000
Miami Lakes Loch	382,000
Hammock Oaks Harbor	190,000
Belle Meade Island	192,000
N Dade C.C./Andover	240,000
Keystone Point	560,000
Highland Gardens	177,000
Belle Meade	197,000
Highland Ranch Estate	208,000
Sans Souci	273,000
Allison Island	207,000
Biscayne Beach	195,000
Biscayne Point	189,000
Coventry Security	177,000
Old Cutler Bay	477,000
North Bay Island Security	188,000
Devonwood	205,000
Pine Bay Estates	180,000
Eastern Shores 1st Addition	153,000
Miami Lakes Section 1	189,000
Oak Forest Stationary	386,000
Oak Forest Roving	367,000
Highland Lakes	529,000
Enchanted Lake	403,000
Hammock/Lake Banyon Dr.	218,000
Gables By The Sea	403,000
Royal Oaks Section 1	426,000
Eastern Shores Security Guard	249,000
Snapper Creek Lakes	244,000
Cocoplum Phase 1	264,000
Sunrise Harbor Security Guard	178,000
Four Way Lodge Estate Security Guard	200,000
Bay Heights Security Guard	196,000
Kings Bay Security Guard	287,000
Brickell Flagler Plaza Security Guard	186,000
Morningside Security Guard	412,000
Davis Ponce Rov Patrol	233,000
Entrada Security Guard	289,000
Fairhaven Rov Patrol	108,000
Natoma Rov Patrol	52,000
Royal Oaks East	<u>319,000</u>
Total	<u>\$11,084,000</u>

**Special Tax Districts -- Landscape Maintenance  
(Fund 900, Subfund 906)**

**Revenues:**

**2005-06**

Carryover -- Landscape Maintenance Districts	\$1,125,000
Special Taxing Districts FY 2003-04 Assessments -- Landscape Maintenance Districts	<u>3,986,000</u>
 Total	 <u>\$5,111,000</u>

**Expenditures:**

Air Park	\$26,000
Allison Estates	12,000
Aristotle Subd.	99,000
Biscayne Dr. Estates	11,000
Camino Real Estates 1st Addition	12,000
Capri Homes	9,000
Casa Lago 1st Addition	10,000
Casa Lago Multipurp.	23,000
Century Estates and 1st	161,000
Corsica	62,000
Corsica Place	69,000
Cosmopolitan Roadway Multipurpose	53,000
Countryside and 1st Addition	109,000
Crestview Lake 1 and 2	42,000
Danielle Patrick Subdivision	7,000
Dolphin Center	403,000
Doral Isles	175,000
Doral Park	247,000
East Oakmont Dr	7,000
Eden Lakes Multipurpose	19,000
Efm Estates Secion 1-4	200,000
Erica Gardens	33,000
Fava Estates	10,000
Floencia Estates	13,000
Forest Lakes	156,000
Forest View	11,000
Free Zone Industrial	41,000
Garden Hills Subdivision	151,000
Garden Hills West	43,000
Genstar Multipurpose	12,000
Grand Lakes	240,000
Hailin Reef North	5,000
Helena Homes	17,000
Interian Homes	3,000
Kendale Lakes	334,000
Kendalland Multipurpose	113,000
Keystone Multipurpose	11,000
Laroc Estates	13,000
Ledrew Estates	9,000
Les Chalets II (Road Maintenance)	60,000
Limewood Grove	96,000
Mangus Sub Multipurpose	115,000
Marpi Homes Multipurpose	40,000
Mediterrania	17,000
Miller Cove Multipurpose	32,000
Millon Venture Multipurpose	252,000
Oak Place Landscape	1,000
Oak South Estates	32,000
Old Cutler Homes	10,000
Park Lakes Multipurpose	51,000
Park Lakes by the Meadows 4	15,000
Park Lakes by the Meadows 6	10,000

Ponce Estates Multipurpose	80,000
Ponce Estates Section 2	65,000
Renaissance Estates	28,000
Royal Harbor	30,000
Royal Landings Estate	20,000
Royal Landings Multipurpose	23,000
San Denis-San Pedro	66,000
Sella Subdivision	19,000
Shoreway Subdivision	69,000
Shoma/Tamiami II	100,000
Sinos Estates	6,000
Skylake Golf Club	40,000
South Kendale Estate	15,000
Tamiami at AB	208,000
Valencia Grove Estates	15,000
Venetian Lake Multipurpose	27,000
Watersedge Multipurpose	35,000
West Kendall Best	195,000
Westwind Lakes	274,000
Wonderly Estates	94,000
	<u>\$5,111,000</u>

**Special Taxing -- Lake Maintenance  
(Fund 900, Subfund 908)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover -- Lake Maintenance Districts	\$4,000
Special Taxing Districts FY 2005-06 Assessments -- Lake Maintenance Districts	<u>21,000</u>
Total	<u>\$25,000</u>

<b><u>Expenditures:</u></b>	
Highland Lakes Lake Maintenance	\$12,000
Park Lakes Meadows Phase 3	4,000
Candlewood Canal	2,000
Candlewood Lake Maintenance	<u>7,000</u>
Total	<u>\$25,000</u>

**HURRICANE CHARLIE DISASTER FUND  
(Fund 980, Subfund 008)**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Federal and State Reimbursements	<u>\$462,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$462,000</u>

**HURRICANE JEANNE DISASTER FUND**  
(Fund 980, Subfund 009)

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Federal and State Reimbursements	<u>\$883,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$883,000</u>

**HURRICANE IRENE DISASTER FUND**  
(Fund 981)

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$21,687,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$21,687,000</u>

**NO-NAME STORM FUND**  
(Fund 982)

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Carryover	<u>\$185,662,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$400,000
Hurricane Related Capital Expenditures	<u>185,262,000</u>
Total	<u>\$185,662,000</u>

**HURRICANE FRANCES DISASTER FUND**  
(Fund 983)

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Federal and State Reimbursements	<u>\$5,062,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$5,062,000</u>

**MIAMI-DADE AVIATION DEPARTMENT**  
**Revenue Fund**

**Revenues:**

**2005-06**

Carryover	\$45,538,000
Miami International Airport	508,333,000
Tamiami Airport	1,679,000
Opa-locka Airport	2,419,000
Homestead Airport	425,000
T and T Airport	-
Transfer from Improvement Fund	<u>35,295,000</u>
Total	<u>\$593,689,000</u>

**Expenditures:**

Miami International Airport	\$336,393,000
Tamiami Airport	690,000
Opa-locka Airport	769,000
Homestead Airport	515,000
T and T Airport	334,000
Contingency	4,000,000
Transfer to General Fund Administrative Reimbursement	10,098,000
Empowerment Zone Projects (matching funds)	2,000,000
Subtotal Operating Expenditures	<u>\$354,799,000</u>
Transfer to Other Funds:	
Bond Debt Service	\$157,910,000
Reserve Maintenance	7,500,000
Improvement Fund	25,582,000
Subtotal Transfers to Other Funds	<u>\$190,992,000</u>
Operating Reserve/Ending Cash Balance	<u>\$47,898,000</u>
Total	<u>\$593,689,000</u>

**Improvement Fund**

**Revenues:**

**2005-06**

Carryover	\$86,472,000
Transfer from Revenue Fund for Debt Service	25,582,000
Interest Earnings	<u>800,000</u>
Total	<u>\$112,854,000</u>

**Expenditures:**

Entitlement	\$5,000,000
Transfer to Revenue Fund	35,295,000
Ending Cash Balance	<u>72,559,000</u>
Total	<u>\$112,854,000</u>

### Reserve Maintenance Fund

**Revenues:****2005-06**

Carryover	\$36,500,000
Transfer from Revenue Fund	7,500,000
Interest Earnings	<u>500,000</u>
Total	<u>\$44,500,000</u>

**Expenditures:**

Projects Committed	\$34,500,000
Projects Work-in-Progress	7,000,000
Deferred Projects-Uncritical	2,500,000
Ending Cash Balance (Reserved for Emergencies)	<u>500,000</u>
Total	<u>\$44,500,000</u>

### Construction Fund

**Revenues:****2005-06**

Grant Funds	\$91,758,000
Bond Proceeds	605,111,000
Department Operating Revenue	19,731,000
Interest Earnings	<u>1,000,000</u>
Total	<u>\$717,600,000</u>

**Expenditures:**

Construction in Progress	\$716,600,000
Ending Cash Balance	<u>1,000,000</u>
Total	<u>\$717,600,000</u>

### Interest and Sinking Fund

**Revenues:****2005-06**

Carryover	\$79,540,000
Transfer for Revenue Fund	157,910,000
Capitalized Interest	65,000,000
Interest Earnings	<u>1,859,000</u>
Total	<u>\$304,309,000</u>

**Expenditures:**

Debt Service-Principal	\$61,680,000
Debt Service-Interest	161,230,000
Ending Cash Balance Available for Future Project Costs	<u>81,399,000</u>
Total	<u>\$304,309,000</u>

**MIAMI-DADE WATER AND SEWER  
REVENUE FUND**

**Revenues:**

**2005-06**

Operating:	
Water Production	\$194,806,000
Wastewater Disposal	230,343,000
Subtotal, Operating Revenues	<u>\$425,149,000</u>
Non-operating:	
Interest Income	\$11,124,000
2004-05 Cash Requirement per Bond Ordinance	43,682,000
Subtotal, Non-Operating Revenues	<u>\$54,806,000</u>
Transfer from Other Funds:	
Transfer from Rate Stabilization Fund	\$33,552,000
Transfers from General Reserve Fund	24,190,000
Transfer from Series 1997 and 1999 Debt Service Funds from Cash-Out of Reserves	20,000,000
Subtotal, Transfers	<u>\$77,742,000</u>
Total	<u>\$557,697,000</u>

**Expenditures:**

Operating:	
Water Production	\$129,813,000
Wastewater Disposal	149,317,000
Administrative Reimbursement	13,737,000
Subtotal, Operating Expenditures	<u>\$292,867,000</u>
Non-operating:	
Change in Non-Cash Items	\$5,599,000
2004-05 Cash Requirement per Bond Ordinance	48,812,000
Subtotal, Non-Operating Expenditures	<u>\$54,411,000</u>
Transfer to Other Funds: (Water and Wastewater)	
Total Debt Service Requirements (Including interest earnings)	\$123,282,000
Note Payments to Debt Service	239,000
Renewal and Replacement (Net of Contributions)	61,565,000
Fire Hydrant Fund	2,465,000
Operating Transfer -- General Reserve Fund	22,868,000
Subtotal, Transfers	<u>\$210,419,000</u>
Total	<u>\$557,697,000</u>



RESTRICTED ASSETS FUNDS

WATER RENEWAL AND REPLACEMENT FUND

**Revenues:**

**2005-06**

Carryover	\$14,161,000
Transfers from Revenue Fund	28,026,000
Contributions	<u>2,524,000</u>
Total	<u>\$44,711,000</u>

**Expenditures:**

Renewal and Replacement Payments	\$20,602,000
Ending Cash Balance Available for Future Project Costs	<u>24,109,000</u>
Total	<u>\$44,711,000</u>

WATER PLANT EXPANSION FUND

**Revenues:**

**2005-06**

Connection Fees	<u>5,500,000</u>
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**Expenditures:**

Construction Payments	<u>\$5,500,000</u>
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WATER CONSTRUCTION REIMBURSEMENT FUND

**Revenues:**

**2005-06**

Carryover	\$408,000
Contributions	<u>330,000</u>
Total	<u>\$738,000</u>

**Expenditures:**

Construction Payments	\$330,000
Ending Cash Balance Available for Future Project Costs	<u>408,000</u>
Total	<u>\$738,000</u>

WATER STATE REVOLVING LOAN FUND

**Revenues:**

**2005-06**

Transfer from Series 1999 Bond Construction Fund-Water Loan Proceeds (Carryover)	\$4,567,000
	<u>524,000</u>
Total	<u>\$5,091,000</u>

**Expenditures:**

Construction Payments	<u>\$5,091,000</u>
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**SERIES 1994 BOND WATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$26,908,000
Interest Earnings	<u>10,000</u>
Total	<u>\$26,918,000</u>

**Expenditures:**

Transfers to Debt Service -- Water	\$10,000
Construction Payments	8,491,000
Ending Cash Balance Available for Future Project Costs	<u>18,417,000</u>
Total	<u>\$26,918,000</u>

**SERIES 1995 BOND WATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$32,896,000
Interest Earnings	<u>369,000</u>
Total	<u>\$33,265,000</u>

**Expenditures:**

Transfers to Debt Service -- Water	\$369,000
Construction Payments	12,891,000
Ending Cash Balance Available for Future Project Costs	<u>20,005,000</u>
Total	<u>\$33,265,000</u>

**SERIES 1997 BOND WATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$40,827,000
Interest Earnings	<u>470,000</u>
Total	<u>\$41,297,000</u>

**Expenditures:**

Transfers to Debt Service -- Water	\$470,000
Construction Payments	8,775,000
Ending Cash Balance Available for Future Project Costs	<u>32,052,000</u>
Total	<u>\$41,297,000</u>

**SERIES 1999 BOND WATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$50,291,000
Interest Earnings	<u>660,000</u>
Total	<u>\$50,951,000</u>

**Expenditures:**

Transfers to Debt Service -- Water	\$660,000
Transfers to State Revolving Fund-Water	\$4,567,000
Construction Payments	20,845,000
Ending Cash Balance Available for Future Project Costs	<u>24,879,000</u>
Total	<u>\$50,951,000</u>

**WATER SPECIAL CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	<u>\$4,138,000</u>
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**Expenditures:**

Construction Payments	\$1,500,000
Ending Cash Balance Available for Future Project Costs	<u>2,638,000</u>
Total	<u>\$4,138,000</u>

**WATER DEBT SERVICE FUND****Revenues:****2005-06**

2004-05 Debt Service Fund Requirement	\$33,252,000
Transfers From Revenue Fund	36,626,000
Transferred Interest from Construction Funds	1,509,000
Interest Earnings Transferred from Revenue Fund	<u>1,458,000</u>
Total	<u>\$72,845,000</u>

**Expenditures:**

Debt Service Payments	\$39,593,000
Transfer to Revenue Fund (From Series 1997 and 1999 Debt Service Reserve Funds)	3,174,000
2004-05 Debt Service Fund Requirement	<u>30,078,000</u>
Total	<u>\$72,845,000</u>

**GENERAL RESERVE FUND****Revenues:****2005-06**

Carryover	\$36,679,000
Transfers From Revenue Fund	<u>22,868,000</u>
Total	<u>\$59,547,000</u>

**Expenditures:**

Operating Transfer to Countywide General Fund	\$22,868,000
Transfers to Revenue Fund	24,190,000
Ending Cash Balance	12,469,000
Howard Connection Charges	<u>20,000</u>
Total	<u>\$59,547,000</u>

**RATE STABILIZATION FUND****Revenues:****2005-06**

Carryover	<u>\$43,552,000</u>
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**Expenditures:**

Transfers to Revenue Fund	\$33,552,000
Ending Cash Balance	<u>10,000,000</u>
Total	<u>\$43,552,000</u>

**FIRE HYDRANT FUND****Revenues:****2005-06**

Carryover	\$7,399,000
Transfers from Revenue Fund	<u>2,465,000</u>
Total	<u>\$9,864,000</u>

**Expenditures:**

Construction Payments	\$3,015,000
Ending Cash Balance Available for Future Project Costs	<u>6,849,000</u>
Total	<u>\$9,864,000</u>

**WATER GENERAL OBLIGATION BONDS****Revenues:****2005-06**

Bond Proceeds	<u>\$4,639,000</u>
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**Expenditures:**

Construction Payments	<u>\$4,639,000</u>
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**WASTEWATER RENEWAL AND REPLACEMENT FUND****Revenues:****2005-06**

Carryover	\$19,694,000
Transfer from Revenue Fund	33,539,000
Contributions	<u>911,000</u>
Total	<u>\$54,144,000</u>

**Expenditures:**

Renewal and Replacement Payments	\$32,073,000
Ending Cash Balance Available for Future Project Costs	<u>22,071,000</u>
Total	<u>\$54,144,000</u>

**WASTEWATER PLANT EXPANSION FUND****Revenues:****2005-06**

Carryover	\$21,713,000
Connection Fees	<u>25,000,000</u>
Total	<u>\$46,713,000</u>

**Expenditures:**

Construction Payments	\$32,713,000
Ending Cash Balance Available for Future Project Costs	<u>14,000,000</u>
Total	<u>\$46,713,000</u>

**WASTEWATER CONSTRUCTION REIMBURSEMENT FUND****Revenues:****2005-06**

Carryover	\$112,000
Connection Fees	<u>1,000,000</u>
Total	<u>\$1,112,000</u>

**Expenditures:**

Construction Payments	\$1,000,000
Ending Cash Balance Available for Future Project Costs	<u>112,000</u>
Total	<u>\$1,112,000</u>

**WASTEWATER STATE REVOLVING LOAN FUND****Revenues:****2005-06**

Carryover	<u>\$1,885,000</u>
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**Expenditures:**

Construction Payments	\$347,000
Ending Cash Balance Available for Future Project Costs	<u>1,538,000</u>
Total	<u>\$1,885,000</u>

**WASTEWATER DEBT SERVICE FUND****Revenues:****2005-06**

2004-05 Debt Service Fund Requirement--Wastewater	\$56,876,000
Transfers From Revenue Fund	81,942,000
Transferred Interest from Construction Funds--Wastewater	1,615,000
Interest Earnings Transferred from Revenue Fund	<u>3,495,000</u>
Total	<u>\$143,928,000</u>

**Expenditures:**

Debt Service Payments	\$87,052,000
Transfer to Revenue Fund	16,826,000
2005-06 Debt Service Fund Requirement	<u>40,050,000</u>
Total	<u>\$143,928,000</u>

**SERIES 1994 BOND WASTEWATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	<u>\$73,920,000</u>
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**Expenditures:**

Construction Payments	\$22,512,000
Ending Cash Balance Available for Future Project Costs	<u>51,408,000</u>
Total	<u>\$73,920,000</u>

**SERIES 1995 BOND WASTEWATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$28,182,000
Interest Earnings	<u>170,000</u>
Total	<u>\$28,352,000</u>

**Expenditures:**

Transfers to Debt Service -- Wastewater	\$170,000
Construction Payments	589,000
Ending Cash Balance Available for Future Project Costs	<u>27,593,000</u>
Total	<u>\$28,352,000</u>

**SERIES 1997 BOND WASTEWATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$92,955,000
Interest Earnings	<u>797,000</u>
Total	<u>\$93,752,000</u>

**Expenditures:**

Transfers to Debt Service -- Wastewater	\$797,000
Construction Payments	26,592,000
Ending Cash Balance Available for Future Project Costs	<u>66,363,000</u>
Total	<u>\$93,752,000</u>

**SERIES 1999 BOND WASTEWATER CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	\$55,805,000
Interest Earnings	<u>648,000</u>
Total	<u>\$56,453,000</u>

**Expenditures:**

Transfers to Debt Service -- Wastewater	\$648,000
Construction Payments	23,648,000
Ending Cash Balance Available for Future Project Costs	<u>32,157,000</u>
Total	<u>\$56,453,000</u>

**WASTEWATER SPECIAL CONSTRUCTION FUND****Revenues:****2005-06**

Carryover	<u>\$5,673,000</u>
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**Expenditures:**

Construction Payments	\$1,500,000
Ending Cash Balance Available for Future Project Costs	<u>4,173,000</u>
Total	<u>\$5,673,000</u>

**WASTE WATER GENERAL OBLIGATION BONDS****Revenues:****2005-06**

Bond Proceeds	<u>\$896,000</u>
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**Expenditures:**

Construction Payments	<u>\$896,000</u>
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**PUBLIC HEALTH TRUST**  
**Operating Budget**  
**Including Funded Depreciation**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Countywide General Fund:	
Jackson Memorial Hospital	\$133,928,000
North Dade Primary Care Center	1,021,000
Health Services	601,000
Detox Services	735,000
County Health Care Sales Surtax	170,647,000
Payment from Corrections and Rehabilitation Department	4,900,000
Net Patient Service Revenue	955,212,000
Other Operating Revenue	136,055,000
Grants Revenue	26,400,000
Non-Operating Revenue	14,126,000
Capital Contributions-County	30,000,000
Capital Contributions-Grants and Others	<u>4,534,000</u>
Total*	<u>\$1,478,159,000</u>

<b><u>Expenditures:</u></b>	
Public Health Trust:	
Jackson Memorial Hospital	\$1,141,325,000
Jackson Medical Towers	3,072,000
Infant Shelter	927,000
Primary Care Centers	57,200,000
Jackson North Community Mental Health	9,727,000
Jackson South Community Hospital	102,098,000
Nursing Homes	35,400,000
Inmate Medical Services	19,000,000
JMH Health Plan (Division of Managed Care)	88,470,000
Reserves for accrued expenses and carryover	20,040,000
Transfer to Air Rescue for Helicopter Operation	<u>900,000</u>
Total	<u>\$1,478,159,000</u>

**Notes:** Trust provides for inmate medical services in compliance with all applicable laws and requirements. Inmate medical services costs total \$19 million for which the County contributes \$4.9 million. The above budget includes \$30 million reimbursement to the County for the Trust's share of the County's Medicaid Liability. Other County support (indirect/in-kind contribution of \$2.7 million) is not included above.

\* Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required per State law.

**PUBLIC HEALTH TRUST**  
**Capital Budget**

<b><u>Revenues:</u></b>	<b><u>2005-06</u></b>
Funded Depreciation	\$37,464,000
Financing Proceeds	125,000,000
Total	<u>\$162,464,000</u>
<b><u>Expenditures:</u></b>	
Capital Expenditures	<u>\$162,464,000</u>





# **APPROVED COMMUNITY-BASED ORGANIZATIONS FUNDING**



**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	100 Black Men of South Florida	Programmatic Support	2,500	0
OSBM	5000 Role Models of Excellence Project	Programmatic Support	5,000	0
OSBM	9th Annual Florida Neighborhood Conference	Sponsorship the District 1 Community	5,000	0
OSBM	ABC Distributing, Inc.	Holiday Toy Drive	2,400	0
AHS	Abriendo Puertas, Inc.	Children, Youth, and Families - Before and After School Care	57,500	57,500
AHS	Abriendo Puertas, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	75,000	75,000
OSBM	Abriendo Puertas, Inc.	Programmatic Support	20,000	0
AHS	Abstinence Between Strong Teens, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	41,000	41,000
OSBM	Abstinence Between Strong Teens, Inc.	Programmatic Support	1,000	0
OSBM	Action Community Center	Elderly Transportation	3,000	0
CAD	Actors' Playhouse Productions, Inc.	The Miracle Theatre: Assisted Listening, Closed-Circuit Video Systems, Restoration of Historic Signage, etc.	25,000	0
CAD	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	212,353	262,737
OSBM	Adam's Catering	District 2 Community Event	900	0
AHS	Adgam, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	45,000	45,000
AHS	Adgam, Inc.	Criminal Justice - Family Empowerment	95,000	95,000
AHS	Adgam, Inc.	Children, Youth, and Families Services	45,000	50,000
AHS	Adgam, Inc.	Criminal Justice - Youth Programming	10,000	0
DHS	Adult Mankind Organization	Programmatic Support	0	50,000
OSBM	Advocate Program, Inc	Programmatic Support	3,000	0
AHS	Advocate Program, Inc.	Elderly Services - Domestic Violence Community-based Advocates	120,000	120,000
AHS	Advocate Program, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - Professional Training Institute	96,500	96,500
AHS	Advocate Program, Inc.	Criminal Justice - Capacity Building Programs	62,000	62,000
DHS	Advocate Program, Inc.	Programmatic Support	0	10,000
CAD	African American Caribbean Cultural Arts Commission, Inc.	2005-06 ACAPAI On Tour Programs	15,000	10,550
OSBM	African American Council of Christian Clergy	Programmatic Support	15,000	0
AVI	Airport Council International	Media Conference	20,000	43,000
AVI	Airport Minority Advisory Council	Annual Sponsorship	5,000	5,000
OSBM	Alhambra Homeowners Association	Programmatic Support	1,000	0
CAD	All Florida Youth Orchestra d/b/a Florida Youth Orchestra (FYO)	2005-06 Season	17,796	25,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	All Star Events	District 12 Seniors' Mothers Day Event \ Supplies for District 12 Neighborhood Extravaganza at Paul Bell Middle School	6,912	0
AHS	Allapattah Community Action, Inc.	Elderly Services - Center-based Care	60,000	60,000
OSBM	Allapattah Community Action, Inc.	Programmatic Support	22,000	0
CAA	Alliance for Aging, Inc.	Programmatic Support	110,000	225,000
OSBM	Alliance for Aging, Inc.	Programmatic Support	130,000	0
AHS	Alliance for Human Services	Various Allocations To Be Determined including unallocated district response grants	112,800	246,050
CAD	Alliance for Musical Arts Production, Inc.	Annual Programs	0	10,550
OSBM	Alliance for Musical Arts Production, Inc.	Programmatic Support	500	0
DHS	Alternatives Program	Programmatic Support	368,000	490,000
OSBM	American Best Corporation	Annual Back to School Book Bag Giveaway	447	0
OSBM	American Cancer Society	Relay for Life / Doral Relay for Life	5,100	0
CAD	American Children's Orchestras of Peace, Inc.	2005-06 Programs	0	15,000
AHS	American Fraternity, Inc.	Immigration Services	25,000	25,000
OSBM	American Fraternity, Inc.	Programmatic Support	10,000	0
OSBM	American Heart Association	Heart Disease Prevention Event	6,000	0
OSBM	American Israel Public Affairs Committee	Programmatic Support	108	0
DHS	American Red Cross	Programmatic Support	250,000	250,000
OSBM	American Red Cross	Hurricane Katrina Relief for Local and National Aide	70,000	0
OSBM	American Regional Training (ART)	Education Fund Donation	250	0
PARK	American Youth Soccer Club, Inc.	Soccer Program	5,683	0
PARK	American Youth Soccer Club, Inc. d/b/a Miami Strike Force	Field improvements at Three Lakes Park	75,000	0
DHS	Amigos for Kids	Programmatic Support	50,000	50,000
OSBM	Amigos for Kids	Programmatic Support	25,000	0
OSBM	Andre Dawson Foundation, Inc.	Programmatic Support	3,000	0
OSBM	Angels of Mercy / Mercy Foundation	Programmatic Support	1,000	0
OSBM	Annual Joe A. Martinez Turnaround Award	A bicycle presented to the winner award program (18 bicycles presented)	1,080	0
OSBM	Anti-Tank /Tow Scout Platoon	Programmatic Support	550	0
OSBM	Arcola Lakes Elementary School	Runner up of the Dorin D. Rolle Brain Bowl	1,000	0
OSBM	Armed Forces Service Center	Hospitality Lounge for Military Personnel Program	1,000	0
CAD	Ars Flores Symphony Orchestra, Inc.	2005-06 Concert Season	0	12,848
CAD	Art Center / South Florida d/b/a South Florida Art Center, Inc.	ADA Restroom (800 Bldg) and Automatic Door (810 Bldg)	12,750	17,400
PARK	Art Works For Us, Inc.	Therapeutic Dance Programming	7,500	7,500

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Ar-Tech Promotions, Inc.	District 7 Mother's Day Event	290	0
CAD	Arts and Business Council, Inc.	Annual Programs	53,500	55,000
CAD	Arts and Business Council, Inc., a/f/a for Arts Help	Arts Help Mini-grants Program	34,750	35,000
CAD	Arts and Business Council, Inc., a/f/a for Conferences/Cultural Conventions	US Urban Arts Federation Annual Conference	5,000	5,000
CAD	Arts at St. Johns, Inc.	Lighting, Sound and Video Equipment; Dance Flooring; Risers and Portable Stages	0	12,170
CAD	Arts Ballet Theatre of Florida, Inc.	Season at Arts Ballet	15,110	17,012
OSBM	Arts Ballet Theatre of Florida, Inc.	Programmatic Support	500	0
CAD	Arts for Learning Miami	Curriculum Advancing Arts Programs, Online Previewing and Selection	108,500	125,000
CAD	Arts for Learning Miami	Fiscal Agent for Programs and Initiatives of the Children's Cultural Coalition	0	29,500
CAD	ArtSouth, A Not-For-Profit Corporation	Education Director	18,564	0
CAD	ArtSouth, Inc.	Structural Housing, Roofing, Fencing and Equipment	17,500	0
CAD	ArtSouth, Inc.	Annual Season - General Operating Support	0	30,000
OSBM	ArtSouth, Inc.	Programmatic Support	10,000	0
CAD	Artz-N-The-Hood, Inc.	Annual Programs	0	12,848
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	77,500	77,500
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	80,000	80,000
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Positive Youth Development	65,000	65,000
AHS	Aspira of Florida, Inc.	Criminal Justice - Neighborhood Empowerment	85,000	85,000
AHS	Aspira of Florida, Inc.	Criminal Justice - Stay-in-School	75,000	75,000
OSBM	Aspira of Florida, Inc.	Programmatic Support	10,000	0
AHS	Assistance to the Elderly, Inc.	Elderly Services	25,000	0
OSBM	Asociacion de Comerciantes y Vecinos de Miami-Dade, Inc.	Annual Fundraising Event	3,000	0
AHS	Association for Retarded Citizens (ARC)	Children, Youth, and Families - Promote Quality Childcare	40,000	40,000
OSBM	Association for Retarded Citizens (ARC)	Programmatic Support	2,075	0
DHS	Association for the Developmentally Exceptional	Programmatic Support	34,000	45,000
OSBM	Association for the Developmentally Exceptional	Programmatic Support	16,000	0
DHS	At Risk Job Youth Program	Programmatic Support	109,000	212,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
DERM	Audubon of Florida	Audubon will provide 1050 residents of Model Cities with comprehensive environmental education	54,939	0
OSBM	Aventura Marketing Council	Programmatic Support	5,000	0
AHS	Ayuda, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	41,000	41,000
AHS	Ayuda, Inc.	Criminal Justice - Family Empowerment	95,000	95,000
AHS	Ayuda, Inc.	Elderly Services - In-home Services for the Frail Elderly	50,000	50,000
OSBM	Bahamas Disaster Relief Fund c/o Bank of America	Disaster Relief Fund	20,000	0
CAD	Bakehouse Art Complex, Inc.	Annual Programming	30,000	40,000
CAD	Bakehouse Art Complex, Inc.	Main Gallery Renovation	0	7,430
CAD	Ballet Etudes of South Florida	Annual Ballet Season	40,000	40,000
OSBM	Ballet Etudes of South Florida	Programmatic Support	1,000	0
CAD	Ballet Flamenco La Rosa, Inc. d/b/a La Rosa Flamenco Theatre	Annual Ballet Season	30,000	40,000
CAD	Ballet Flamenco La Rosa, Inc. d/b/a La Rosa Flamenco Theatre	La Rosa / Venezuela Interchange	27,292	0
DHS	BAME Corp. - New Hope Project	Programmatic Support	12,000	35,000
AHS	Barry University - Academy for Better Communities	Children, Youth, and Families - Technical Assistance for Neighborhood Resource Teams	100,000	100,000
AHS	Barry University - School of Adult and Continuing Education	Elderly Services - Cross System Training	70,000	70,000
AHS	Barry University - School of Adult and Continuing Education	Special Needs - Cross Training for Service Providers of Special Needs Populations	70,000	70,000
CAD	Bascomb Memorial Broadcasting Foundation, Inc. - WDNA-FM	WDNA-FM 88.9 Community Public Radio - Equipment Purchase and Upgrade	25,000	0
CAD	Bascomb Memorial Broadcasting Foundation, Inc., WDNA-FM Community Public Radio	General Operating Support	40,000	40,000
OSBM	Base Relocation and Closure (BRAC)	Reimbursement for the BRAC Fly-In Event for the Congressional Leaders	2,081	0
OSBM	Basket Emporium, The	Cuban Heritage Month Event	1,338	0
CAD	Bass Museum of Art, Through Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	178,215	182,926
COM	BATO Productions - Island TV	Programmatic Support	375,000	375,000
OSBM	Bay of Pigs Museum and Library of the 2506 Brigada	Programmatic Support	66,000	0
CAD	Bayfront Park Management Trust, Inc.	Downtown Miami New Year's Eve Celebration	29,172	30,663
OSBM	Be Still and Know, Inc	Living Legends of Literary Tour	10,000	0
OSBM	Beethoven Miami-Dade Society	Programmatic Support	500	0
OSBM	Belafonte Tacolcy Center	Programmatic Support	10,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Bent Tree Elementary School	Parent Teacher Student Association Support	500	0
AHS	Bertha Abess Children's Center, Inc.	Special Needs, Mental Health - Transitional Services for Severely Emotionally Disturbed 14-22, to Adult Vocational and Mental Health System Individuals	78,000	78,000
OSBM	Best Buddies	Programmatic Support	10,700	0
DHS	Beta Tau Zeta Royal Association, Inc.	Programmatic Support	50,000	50,000
AHS	Better Way of Miami, Inc.	Workforce - Ex-offenders and Special Needs	78,700	78,700
AHS	Big Brothers and Big Sisters, Inc.	Children, Youth, and Families - Positive Youth Development	65,000	65,000
OSBM	Bilmore with Adversting Specialities	District 9 Back to School - Book Bag Giveaway	3,950	0
OSBM	Black Affairs Advisory Board Trust Fund	Programmatic Support	3,800	0
CAD	Black Archives, History and Research Foundation of South Florida, Inc.	Black Archives Foundation	40,000	40,000
CAD	Black Archives, History and Research Foundation of South Florida, Inc.	Lyric Theatre: Construction of Additional Restroom Facilities	20,411	15,866
OSBM	Black Archives, History and Research Foundation of South Florida, Inc.	Programmatic Support	500	0
OSBM	Black Business Association	Programmatic Support	2,000	0
CAD	Black Door Dance Ensemble, Inc.	Black Door Dance Ensemble Projects	30,000	0
PARK	Black Door Dance Ensemble, Inc.	Sports Program	0	5,375
CAD	Black Enterprise Magazine Challenge	Programmatic Support	0	43,000
OSBM	Black Heritage Planning Committee	Annual Gala	1,000	0
OSBM	Black Nurses Association, Inc	Programmatic Support	1,000	0
OSBM	Board of County Commissioners	District 10 - In-kind Reserve	1,000	0
DHS	Boitin La Liberte International	Programmatic Support	0	10,000
OSBM-RW	Borinquen Health Care Center	Programmatic Support	0	100,000
PHT	Borinquen Health Care Center	Primary Care Services	0	76,000
OSBM	Bowman Foster Ashe Elementary School	Parent Teacher Student Association Support	500	0
OSBM	Boy Scouts of America	Programmatic Support	1,000	0
PARK	Boys and Girls Club of Kendall	Programmatic Support	0	30,000
OSBM	Boys and Girls Club of Miami, Inc.	After School Program for Single Mothers	15,000	0
PARK	Boys and Girls Club of Miami, Inc.	Cultural Arts Program	5,683	7,500
PARK	Boys and Girls Club of Miami, Inc.	Programmatic Support	0	30,000
PARK	Boys and Girls Club of West Grove	Programmatic Support	0	30,000
AHS	Brothers of the Same Mind	Criminal Justice - Youth Programming	25,000	0
AHS	Brown Schools Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	41,000	41,000
AHS	Brown Schools Foundation/Troy Academy	Criminal Justice - Community-based Self-Sufficiency Programs	95,000	95,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	0	20,000
OSBM	Brownsville Community Development Corporation	Programmatic Support	25,000	0
OSBM	Bubel/Aiken Foundation, the	Programmatic Support	5,250	0
OSBM	Business in the Black Miami-Dade Chamber of Commerce	Programmatic Support	5,000	0
OSBM	Café Soul	Programmatic Support	25,000	0
OSBM	Camille and Sulette Merilus Foundations for Haiti, Inc.	Programmatic Support	25,000	0
AHS	Camillus House	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	45,000	45,000
AHS	Camillus House	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
AHS	Camillus House	Special Needs, Substance Abuse - Prevention and Treatment Programs	86,400	86,400
DHS	Camillus House - Brownsville Facility	Programmatic Support	0	100,000
CAD	Capital Projects Grants Program	Grants to be allocated	0	500,000
OSBM	Care Resource Center	Programmatic Support	1,000	0
OSBM	Caribbean American Visual Cultural Preservation, Inc.	Programmatic Support	16,000	0
AVI	Caribbean Latin American Action (CLAA)	The Miami Conference in the Caribbean	10,000	10,000
OSBM	Caribbean Musical Festival, Inc.	Programmatic Support	1,000	0
SEA	Caribbean-Central American Action	CCAA Miami Conference	0	25,000
OSBM	Carlos Production, Inc.	Hialeah Senior Citizens Mother's Day Party	1,500	0
AHS	Carrfour Supportive Housing	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
OSBM	Carrie P. Meek Foundation, Inc.	Programmatic Support	10,000	0
OSBM	Casa Valentina	Programmatic Support	500	0
AHS	Catholic Charities of the Archdiocese of Miami, Inc.	Workforce - Haitian Organizations	125,000	125,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Catholic Home	Children, Youth, and Families - Positive Youth Development	45,000	45,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater West	Children, Youth, and Families - Before and After School Care	55,000	55,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater West	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	60,000	60,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Healthy Start	Children, Youth, and Families - Home Visiting (Access to Health Care)	70,000	70,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - New Life Family Center	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Notre Dame	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000	75,000



**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000	70,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Immigrants and New Entrants - Community-based Adaptation and Socialization	60,000	60,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Sagrada Family Center	Children, Youth, and Families - Childcare Services for the Working Poor	50,000	50,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	80,000	80,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	50,000	50,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	65,000	65,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - South Dade Child Care Center	Children, Youth, and Families - Childcare Services for the Working Poor	60,000	60,000
AHS	Catholic Hospice	Children and Adults with Disabilities - Aftercare and Respite Care	100,000	100,000
AHS	Catholic Legal Immigration Network, Inc.	Basic Needs - Legal Assistance	75,000	75,000
CAD	Center for Emerging Arts, Inc.	"Together - Egyutt" from Miami to Budapest and Back	15,830	22,251
OSBM	Center for Emerging Arts, Inc.	Programmatic Support	5,000	0
OSBM	Center for Folk and Community Art	Programmatic Support / Mural project	19,500	0
CAD	Center for Haitian Studies, Inc.	"Rasin" Annual Haitian Roots Musical Festival	25,854	28,817
OSBM	Center for Haitian Studies, Inc.	Toussaint Louverture / Haiti Bicentennial Coordination Committee	8,000	0
PHT	Center for Haitian Studies, Inc.	Primary Care, Outreach and Education	75,000	75,000
AHS	Center for Independent Living of South Florida, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	48,850	48,850
AHS	Center for Independent Living of South Florida, Inc.	Workforce - Individuals with Disabilities	323,000	323,000
OSBM	Center for Independent Living of South Florida, Inc.	Programmatic Support	32,500	0
PARK	Center for Independent Living of South Florida, Inc.	Recreational Activities for Adults with Disabilities	7,500	7,500
OSBM	Center for Orientation and Information, Inc.	Programmatic Support	2,500	0
AHS	Center of Information and Orientation, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault -Community Awareness Activities	30,000	0
DHS	Center of Information and Orientation, Inc.	Programmatic Support	17,000	23,000
OSBM	Centro Comunitario Enlace	Programmatic Support	7,387	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

<b>Monitoring Dept.</b>	<b>Agency</b>	<b>Program</b>	<b>FY 2004-05 Funding</b>	<b>FY 2005-06 Funding</b>
CAD	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	Annual Cultural Programs	15,749	21,407
OSBM	Chamber Gazette, The	BCC Newsletter	10,000	0
DHS	CHARLEE Program of Dade County	Programmatic Support	0	50,000
PHT	Charlee Program of Dade County	Medication Support for Foster Care Children	31,680	0
OSBM	Charles R. Hadley Elementary PTA	Programmatic Support	500	0
OSBM	Cheney Brothers, Inc.	Thanksgiving Turkey Giveaway	4,538	0
CAD	Children's Cultural Coalition, Inc.	Annual Programs	29,500	0
AHS	Children's Home Society of Florida	Children, Youth, and Families - Childcare Services for the Working Poor	70,000	70,000
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - CJC Gang Prevention/Intervention Activities Coordination	105,001	105,001
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Gang Unit Exit Strategy Services (GUESS)	100,200	100,200
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Youth Gang Resource Center	146,674	146,674
OSBM	Children's Psychiatric Center, Inc.	Programmatic Support	30,000	0
AHS	Children's Psychiatric Center, The	Children, Youth, and Families - Before and After School Care	67,500	67,500
AHS	Children's Psychiatric Center, The	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000	70,000
AHS	Children's Psychiatric Center, The	Children, Youth, and Families - Infant Mental Health	80,000	80,000
AHS	Children's Psychiatric Center, The	Children, Youth, and Families - Positive Youth Development	60,000	60,000
AHS	Children's Psychiatric Center, The	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	62,500	62,500
AHS	Children's Psychiatric Center, The	Criminal Justice - Family Empowerment	95,000	95,000
AHS	Children's Psychiatric Center, The	Criminal Justice - Neighborhood Empowerment	85,000	85,000
AHS	Children's Psychiatric Center, The	Immigrants and New Entrants - Community-based Adaptation and Socialization	57,500	57,500
AHS	Children's Psychiatric Center, The	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000	90,000
AHS	Children's Psychiatric Center, The	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	90,000	90,000
AHS	Children's Psychiatric Center, The	Special Needs, Mental Health - Residential Treatment for Mentally Ill Children	72,500	72,500
DHS	Children's Services Council	Programmatic Support	56,000	150,000
CAD	Chopin Foundation of the U.S.	Annual Season Support	40,000	40,000
OSBM	Christ Episcopal Church	Sponsorship for Event	600	0
OSBM	Church of the Ascencion	Stage Rental	646	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Church of the Open Door Economic Development Corporation	Programmatic Support	3,000	0
OSBM	Citizen's Crime Watch of Miami-Dade County	Materials for Neighborhood Watch Organizational Meetings	5,450	0
POLICE	Citizen's Crime Watch of Miami-Dade County	Programmatic Support	150,000	200,000
DERM	Citizens for a Better South Florida	Create a strong grassroots constituency for the preservation of the greater Biscayne Bay watershed through hands-on environmental education and volunteer stewardship activities	56,767	54,632
AHS	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
AHS	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
CAD	City of Coral Gables	Museum Garage and Performance Space	16,976	0
CAD	City of Hialeah - Cultural Affairs	City of Hialeah Cultural Affairs Council	25,000	25,000
OSBM	City of Hialeah Public Library	FACT Tutorial Program	20,000	0
OSBM	City of Homestead	Park Greenway Project	15,000	0
AHS	City of Miami - Miami Homeless Program	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000	40,000
CAD	City of Miami Beach	Byron Carlyle Theater: Equipment Upgrades - Film Projection and Sound System	13,481	0
OSBM	City of Miami Springs	Community Center / Dog Park	35,000	0
OSBM	City of North Miami	Programmatic Support	500	0
CAD	City of North Miami Beach	North Miami Beach Performing Arts Theater: Renovations and Equipment Purchase	16,840	7,210
OSBM	City of North Miami Beach	Project Child Awareness	5,000	0
OSBM	City of Opa-Locka	City 79th Anniversary Event	1,000	0
OSBM	City of South Miami	Martin Luther King, Jr. Day Parade Event	2,500	0
DHS	City of Sweetwater - Elderly Program	Programmatic Support	70,000	70,000
OSBM	City of West Miami	Programmatic Support	3,000	0
CAD	City Theatre, Inc.	City Theatre - General Operating Support	40,000	50,000
CAD	City Theatre, Inc.	Summer Shorts The Theatre Festival of New "Short" Plays	40,208	25,000
OSBM	Civil Rights Memorial Center	50th Anniverseary and Re-Dedication	3,000	0
OSBM	Claude Pepper Elementary School	Parent Teacher Student Association Support	500	0
OSBM	Close-Up Foundation	Sponsoring Claudia Pruna and Monica Font	2,250	0
AHS	Coalition of Florida Farmworkers Organization, Inc.	Basic Needs - Food Recovery and Distribution	50,000	50,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Before and After School Care	50,000	50,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	65,000	65,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	75,000	75,000
DHS	Coalition of Florida Farmworkers Organization, Inc.	Programmatic Support	0	100,000
CAD	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	80,062	66,681
OSBM	Coconut Grove Cares	Programmatic Support	2,500	0
OSBM	Coconut Grove Collaborative	Construction of Parking Lot in Business District	25,900	0
AHS	Coconut Grove Local Development Corp	Children, Youth, and Families - Summer Programs	20,000	0
CAD	Coconut Grove Playhouse, Inc.	Coconut Grove Playhouse: Equipment Purchase and Sound System Upgrade	24,158	0
CAD	Coconut Grove Playhouse, Inc.	Operational Support for the Coconut Grove Playhouse - Equipment and Lighting System Upgrade	341,977	321,682
OSBM	Coconut Grove Playhouse, Inc.	Programmatic Support	21,500	0
OSBM	Coconut Grove Village West Homeowners and Tenants Association	Programmatic Support	5,000	0
OSBM	Colombia Perreira Delegation Luncheon	Programmatic Support	450	0
DBD	Colombian American Chamber of Commerce	Programmatic Support	0	50,000
AHS	Colombian American Service Association, Inc. (CASA)	Basic Needs - Legal Assistance	60,000	60,000
AHS	Colombian American Service Association, Inc. (CASA)	Basic Needs - Elder Services	25,000	0
AHS	Colombian American Service Association, Inc. (CASA)	Children, Youth, and Families - Tutoring	25,000	0
AHS	Colombian American Service Association, Inc. (CASA)	Immigration Services	25,000	25,000
AHS	Colombian American Service Association, Inc. (CASA)	Immigration Services	25,000	0
DHS	Colombian American Service Association, Inc. (CASA)	Programmatic Support	113,000	150,000
OSBM	Colombian American Service Association, Inc. (CASA)	Programmatic Support	30,000	0
OSBM	Comite Cubano Por Derechos Humanos	Programmatic Support	2,000	0
AHS	Communities in Schools of Miami, Inc.	Children, Youth, and Families - Before and After School Care	47,500	47,500
PARK	Communities in Schools of Miami, Inc.	Visual Arts and Educational Program	5,683	0
CAA	Community Action Agency	Elderly Programming	400,000	400,000
OSBM	Community Action Agency	Solar Water Installation for Low-Income Housing Program and Self Help Job Fair	52,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
DERM	Community Action Agency / Head Start Program	Create a program to raise awareness for outreach children enrolled in Head Start - environmental justice and education in the urban areas of Miami-Dade County	0	52,000
AHS	Community AIDS Resource, Inc., d/b/a Care Resource	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	85,000	85,000
DHS	Community Coalition	Programmatic Support	0	50,000
AHS	Community Committee for Developmental Handicaps	Children and Adults w/ Disabilities - Therapies for Children and Adults w/ Developmental Disabilities	77,500	77,500
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - Family Support and Educational Services	185,000	185,000
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - In-home Supports	158,700	158,700
CAD	Community Grants Program	To Be Allocated	656,000	538,250
OSBM	Community Health of South Dade	Annual Celebrity Golf Tournament	3,500	0
AHS	Community Jail Linkage Coalition, Inc. (CJLC)	Special Needs and Health - Communicable Disease Prevention and Education	0	30,000
OSBM	Community Relations Board Trust Fund	Programmatic Support	5,000	0
AHS	Community Soccer Outreach (OSC)	Children, Youth and Families - After school Recreational Activities and Wellness Programs	0	15,000
OSBM	Compassion Foundation	Programmatic Support	750	0
AHS	Concept House, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	87,000	87,000
AHS	Concerned African American Women, Inc	Criminal Justice - Family Empowerment	95,000	95,000
OSBM	Concerned African American Women, Inc	Programmatic Support	5,000	0
CAD	Concert Association of Florida, Inc.	Operational Support for the Concert Association of Florida	170,835	173,736
OSBM	Concert Association of Florida, Inc.	Programmatic Support	50,000	0
OSBM	Conference of Minority Transportation Officials (COMTO)	Programmatic Support	750	0
OSBM	Construction Catering	Dedication Ceremony - Station 28	950	0
OSBM	Continental Societies, Inc - Greater Miami Chapter	Programmatic Support	1,500	0
DHS	Contractors Resource Center	Programmatic Support	101,000	135,000
OSBM	Contractors Resource Center	Programmatic Support	50,000	0
OSBM	Cookies and Crème Party Rental	Programmatic Support	350	0
OSBM	Cookies and Crème Party Rental	Programmatic Support	350	0
PARK	Coral Estates Soccer Club, Inc.	Soccer program	5,683	7,500
OSBM	Coral Gables Chamber Orchestra	April 2005 Concert	5,000	0
CAD	Coral Gables Congregational Church, Inc.	Annual Season Support and ADA Renovation and Lighting Equipment	30,000	77,500

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Creation II Ballet Company, d/b/a Creation Art Center	Annual Season Support	30,000	30,000
CAD	Creative Camps, Inc.	The Miami Children's Theater	13,830	0
AHS	Creative Children's Therapy	Disabled Children Services	25,000	25,000
OSBM	Creative Children's Therapy	Programmatic Support	15,000	0
OSBM	Crescent Framing	Programmatic Support	658	0
CAD	Cuban Rafter Museum - El Museo de Hogar de Transito	Programmatic Support	0	100,000
CAD	Cultural Access Network Grants Program	To Be Allocated	100,000	100,000
CAD	Cultural Council, Inc., The	Jazz Under the Stars Concert	24,500	24,500
CAD	Culture Shock Miami : Discount Student Tickets to the Arts Program	Programmatic Support	300,000	350,000
AHS	Curley's House of Style	Basic Needs - Food Recovery and Distribution	10,000	0
OSBM	Curley's House of Style	Programmatic Support	10,000	0
OSBM	Customer Firstival	Annual Haitian Creole Festival	5,000	0
AVI	Customs/Trade/Finance Symposium of the Americas	Eight Symposium of the Americas	10,000	10,000
OSBM	Customs/Trade/Finance Symposium of the Americas	Ninth Symposium of the Americas	2,500	0
OSBM	Dade Christian School	Laptop Learning Program	10,000	0
OSBM-RW	Dade Community Foundation, Inc.	Programmatic Support - HIV Program	350,000	350,000
AHS	Dade County Legal Aid Society	Basic Needs - Legal Assistance	65,000	65,000
CAD	Dade Heritage Trust, Inc.	Dade Heritage Days	39,772	36,312
AHS	Daily Bread Food Bank	Basic Needs - Food Recovery and Distribution to Homeless Transitional Housing Programs	30,000	30,000
CAD	Dance Miami Choreographers' Fellowships	Project Grants to Individual Artists	15,000	30,000
OSBM	Daniel Mell Trust Fund	Programmatic Support	250	0
OSBM	Danny Berry JJC Baseball	Programmatic Support	10,000	0
OSBM	Dante B. Fascell Elementary School	Parent Teacher Student Association Support	850	0
SEA	Dante B. Fascell Port of Miamil	Promotional/Inaugural Events/Customer Appreciation Night	0	35,000
CAD	Dave and Mary Alper Jewish Community Center, Inc.	Annual Season Support	30,000	40,000
AHS	De Hostos Senior Center, Inc.	Elderly Services - Center-based Care	65,000	65,000
OSBM	De Hostos Senior Center, Inc.	Programmatic Support	15,000	0
AHS	Deaf Services Bureau, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	50,000	50,000
DHS	Deaf Services Bureau, Inc.	Programmatic Support	25,000	100,000
PHT	Deaf Services Bureau, Inc.	Outreach to Deaf and Hard of Hearing	36,000	50,000
PARK	Deering Estate Foundation, Inc.	Environmental and Educational Program	5,320	0
PARK	Deering Estate Foundation, Inc.	Improvements at Deering Estate	37,050	62,070

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Delta Education, Health and Cultural Initiative (DEHCI), Inc., the	Programmatic Support	10,000	0
OSBM	Delta Sigma Theta Sorority	Programmatic Support	1,500	0
OSBM	Department of Health	Rodent Control and Immunization Program	10,200	0
CAD	Developing Arts in Neighborhoods Grants Program	Various Allocations To Be Determined	340,000	375,000
OSBM	Diamond Blackfan Anemia Foundation	March 5th Walk-a-Thon	6,000	0
CAD	Diaspora Arts Coalition, Inc.	Annual Programs	34,750	35,000
OSBM	Diaspora Arts Coalition, Inc.	Programmatic Support	5,000	0
CAD	Diaspora Vibe Cultural Arts Incubator, Inc.	International Cultural Arts Exchange Series 2006 (ICAES)	22,033	22,474
*OSBM	Discretionary Reserve Fund	Various Allocations To Be Determined	113,773	4,175,000
OSBM	District 1 - Summer Youth Internship Initiative	Programmatic Support	1,572	0
OSBM	District 4 Police Equipment Program	Riva Motorsports for the Distribution of Police Equipment	27,450	0
OSBM	District 5 Police Equipment Program	Riva Motorsports for the Distribution of Police Equipment	13,725	0
OSBM	District 6 - Mom and Pop Program	Programmatic Support	33,725	0
CAD	Diva Arts and Entertainment, Inc.	Programmatic Support	0	15,000
OSBM	Dominican American National Foundation	Programmatic Support	50,000	0
AHS	Dominican-American National Foundation	Basic Needs - Information and Referral	17,500	17,500
AHS	Dominican-American National Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	41,000	41,000
AHS	Dominican-American National Foundation	Criminal Justice - Family Empowerment	50,000	50,000
AHS	Dominican-American National Foundation	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	17,500	17,500
AHS	Douglas Gardens Community Mental Health Center	Special Needs, Mental Health - Mental Health Treatment/Post-Treatment Services for Adults	53,750	53,750
OSBM	Dr. Carlos J. Finlay Elementary School	Parent Teacher Student Association Support	500	0
OSBM	Dr. Gilbert Porter Elementary School	Parent Teacher Student Association Support	500	0
AHS	Drug Free Youth in Town	Children, Youth, and Families - Positive Youth Development	65,000	65,000
AHS	Drug Free Youth in Town	Criminal Justice - Neighborhood Empowerment	80,000	80,000
OSBM	Drug Free Youth In Town	Programmatic Support	1,000	0
AHS	Drug Free Youth in Town	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	67,000	67,000
OSBM	Eagle Lithographers Inc	Make Miami-Dade Poster Content	2,170	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
DERM	Earthman Project, The	Earthman Concerts / Dialogues / Film Fest at 20 Festivals / Community / Theater Events	65,400	52,582
AHS	Easter Seals Miami-Dade, Inc.	Criminal Justice - Stay-in-School	75,000	75,000
AHS	Easter Seals Miami-Dade, Inc.	Elderly Services - Center-based Care	85,000	85,000
OSBM	Easter Seals Miami-Dade, Inc.	Adult Care Program	5,000	0
DERM	Education Fund, The	Expand Program's 2003-04 Pilot to Educate 25,000 on Environmental Concerns	19,344	50,840
DHS	Elderly Food	Various Agencies To Be Determined	1,000,000	1,000,000
OSBM	Embrace Foundation, Inc., The	Programmatic Support	17,500	0
OSBM	Emergency Disaster Relief Fund	District 1 - Infrastructure Support	10,000	0
AHS	Empower U, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	50,000	50,000
PHT	Empower U, Inc.	Outreach Services	0	25,000
CAD	EnFamilia, Inc.	After School and Summer Art Programs	0	13,615
CAD	Entertainment Industry Incubator, Inc.	Annual programs	24,900	25,000
AHS	Epilepsy Foundation of South Florida	Children and Adults with Disabilities - Family Support and Educational Services	70,000	70,000
PHT	Epilepsy Foundation of South Florida	Case Management and Neuropsychological to Persons With Epilepsy	50,000	0
OSBM	Ethel Koger Backham Elementary School	Parent Teacher Student Association Support	500	0
OSBM	Evangelical Spanish-American Church	Holiday Gift Drive	500	0
CAD	Exponica U.S.A., Inc	Exponica International: Festival and Exposition	24,132	26,547
DERM	Fairchild Tropical Botanic Garden	Environmental Outreach Programs for Miami-Dade Middle and High School Students	0	51,967
CAD	Fairchild Tropical Garden	Programmatic Support	294,120	317,180
OSBM	Fairchild Tropical Garden	Programmatic Support	100	0
PARK	Fairchild Tropical Garden	Programmatic Support	378,000	378,000
AHS	Faithful Friend Center	Basic Needs - Food Recovery and Distribution	30,000	30,000
AHS	Families R Us Care Center	Children, Youth, and Families - Neighborhood Resource Teams	49,060	75,000
AHS	Families R Us Care Center	Children, Youth, and Families - Health	25,000	0
PHT	Families R Us Care Center	Primary Care	75,000	75,000
AHS	Family and Children Faith Coalition	Basic Needs - Information and Referral	30,000	30,000
AHS	Family Central, Inc.	Children and Adults w/ Disabilities - Early Intervention Services for At-risk Children 0 to 3	90,000	90,000
DHS	Family Christian Association	Programmatic Support	0	50,000
AHS	Family Counseling Services of Greater Miami	Criminal Justice - Neighborhood Empowerment	75,000	75,000
AHS	Family Counseling Services of Greater Miami	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000	90,000



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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	Family Resource Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000	70,000
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Basic Needs - Legal Assistance	50,000	50,000
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Children and Adults with Disabilities - Family Support and Educational Services	60,000	60,000
DHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Programmatic Support	25,000	100,000
OSBM	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Food Festival/Programmatic Support	125,000	0
PHT	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Outreach Services	0	40,000
CAD	Fantasy Theater Factory, a/f/a for Travel/Consultants Technical Assistance	Travel / Consultants Technical Assistance Component of Cultural Advancement Program	59,000	71,000
CAD	Fantasy Theatre Factory, Inc.	Fantasy Theatre Administrative and Development Program	40,000	40,000
CAD	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives	50,000	176,000
DERM	Fantasy Theatre Factory, Inc.	Present 110 environmental educational programs throughout Miami-Dade County.	66,450	53,095
LIB	Fantasy Theatre Factory, Inc.	Reading, Literacy Theatre Presentations	9,000	6,000
DHS	Farah's Angels Day Care Center	Programmatic Support	35,000	40,000
OSBM	Farah's Angels Day Care Center	Programmatic Support	20,000	0
DHS	Farm Share	Programmatic Support	0	100,000
OSBM	Farm Share	Programmatic Support	3,500	0
DHS	FCAA Crime Prevention	Programmatic Support	75,000	100,000
OSBM	Fellowship House	Programmatic Support	5,000	0
DHS	Fifty-Five (55) Years and Up, Inc.	Programmatic Support	38,000	100,000
OSBM	Fifty-Five (55) Years and Up, Inc.	Programmatic Support	50,000	0
OSBM	Firefighters Memorial Building Corp	District 12 Seniors Christmas Party	3,500	0
CAD	Florene Litthsut's Inner City Children's Touring Dance Company	Salary and Personnel Management Support / Hadley Park Community Center	40,000	40,000
OSBM	Florida Agricultural and Mechanical University	Programmatic Support	1,250	0
OCED	Florida Atlantic University	Small Business Development Program	0	10,000
OSBM	Florida Atlantic University	Small Business Development Program	25,000	0
OSBM	Florida Breast Cancer Coalition	Programmatic Support	500	0
CAD	Florida Chamber Orchestra	Florida Chamber Orchestra Season	14,470	15,913
OSBM	Florida Christian School c/o Florida Christian Baseball	Programmatic Support	2,000	0
OSBM	Florida City Razorbacks Football Program	Programmatic Support	4,350	0
CAD	Florida Dance Association, Inc.	Florida Dance Festival	37,371	38,948
CAD	Florida Dance Association, Inc.	Annual Programs	34,500	35,000
CAD	Florida Film Institute, Inc.	Annual Programs	0	15,000

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Florida Grand Opera	Anderson Opera Center	25,000	5,000
CAD	Florida Grand Opera	Operational Support for the Florida Grand Opera	322,849	340,977
AHS	Florida Immigrant Advocacy Center (FIAC)	Basic Needs - Legal Assistance	75,000	75,000
AHS	Florida Immigrant Advocacy Center (FIAC)	Immigrants and New Entrants - Public Education and Outreach	29,600	29,600
OSBM	Florida Immigrant Advocacy Center (FIAC)	Programmatic Support	36,500	0
CAD	Florida International University	South Beach Wine and Food Festival	34,896	66,681
OSBM	Florida International University	Study on Compensation of Public Officials and Government Operations / Programmatic Support to FIU Students for Solar Decathlon	14,000	0
SEA	Florida International University	Inter-American Conference of Mayors	65,000	130,000
CAD	Florida International University - Board of Trustees for the Benefit of the Wolfsonian	Wolfsonian Learning Center - Equipment	0	6,262
CAD	Florida International University - Dance Program	FIU Dance Community Program Series 2005-06	9,672	15,500
CAD	Florida International University - Latin American and Caribbean Center, Intercultural Dance and Music Institute	Latin American and Caribbean Guest Artist/Scholar Series and Educational Outreach	17,796	0
CAD	Florida International University - Philip Frost Art Museum	Hydraulic Lifts and Gallery Signage	0	8,910
CAD	Florida International University Foundation, Inc.	FIU Music Fest	0	34,771
OSBM	Florida International University Foundation, Inc.	Rafael L. Diaz Balart Law Scholarship Endowment	2,000	0
OSBM	Florida Lawn Service	Christmas Event In District 12	2,438	0
OSBM	Florida Lions Eye Bank	Programmatic Support	500	0
CAD	Florida Memorial College	Local Non-Profit Cultural Organizations Assistance Initiative	0	15,000
OSBM	Florida Memorial College	Support the Judge Wilkie D. Ferguson Scholarship Fund	10,500	0
OSBM	Florida Trust for Historic Preservation	Programmatic Support / Downtown Miami and Riverboat Tour / 27th Annual Statewide Conference	15,000	0
DHS	Florida Venture Foundation	Programmatic Support	60,000	80,000
OSBM	Florida Venture Foundation	Programmatic Support	63,000	0
OSBM	Florida Women of Achievement	Programmatic Support - Annual Exhibit	1,000	0
OSBM	Foundacion Humanismo Sin Fronteras	Programmatic Support	48,400	0
DBD	Foundation for Democracy in Africa (Africano)	Programmatic Support	100,000	100,000
AHS	Foundation of Community Assistance and Leadership	Children, Youth, and Families Services	25,000	20,000

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Frances Tucker Elementary School	PTA - Funding assistance for Washington DC Trip	2,000	0
OSBM	Francisco Foundation, the	Programmatic Support	2,500	0
OSBM	Frank C. Martin International Baccalaureate Center	Programmatic Support	680	0
DHS	Fraternidad Nicaraguense (American Fraternity)	Programmatic Support	45,000	60,000
AVI	Free Trade of the Americas (FTAA)	Caribbean Symposium	0	10,000
AHS	Fresh Start of Miami-Dade, Inc.	Children, Youth and Families - Community-based HIV program for Youth	0	25,000
CAD	Friends of Bass Museum, Inc.	Bass Museum of Art : Lighting Equipment and Gallery Flooring	0	15,940
CAD	Friends of Chamber Music of Miami	Friends of Chamber Music Season	13,191	18,111
DHS	Friends of Drug Court	Programmatic Support	0	50,000
OSBM	Friends of Drug Court	Programmatic Support	5,000	0
OSBM	Friends of North Miami Public Library	Programmatic Support	500	0
OSBM	Friends of the Dade County Commissioner for Women	Programmatic Support	2,000	0
DERM	Friends of the Everglades	Educational Outreach to Children and Adults Promoting Water Conservation	67,800	54,120
CAD	Friends of the Miami-Dade Public Library, Inc.	Compendium of Collections and Collecting in Miami and the Art of Storytelling: Exchange with Dublin (Ireland) City Public Library	19,500	49,467
LIB	Friends of the Miami-Dade Public Library, Inc.	Summer Reading Program	9,400	15,000
CAD	Frost Art Museum at Florida International University	Operational Support for the Art Museum at FIU	154,339	145,494
DHS	Fundacion Humanismo Sin Fronteras	Programmatic Support	0	10,000
CAD	GableStage, Inc.	GableStage Season	50,000	75,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Children, Youth, and Families - Positive Youth Development	65,000	65,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Center-based Care	75,000	75,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Specialized Transportation	65,000	65,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	30,000	30,000
OSBM	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	6th Annual Multi-Cultural Festival	10,000	0
DHS	Galata Senior Citizens Services	Programmatic Support	37,000	50,000
OSBM	Gamma Zeta Omega ARA	Programmatic Support	5,000	0
OSBM	Gamma Zeta Omega Wish Foundation	Programmatic Support	5,000	0
OSBM	Gator Band Patrons Association	Competition in Virginia	2,000	0
OSBM	Generation Club	Programmatic Support	3,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	GHBSHS NJROTC Cadet, Institute and Parent Organization	NJROTC-CIPO Booster Club	2,000	0
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Before and After School Care	70,000	70,000
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	60,000	60,000
OSBM	Girls Advocacy Project	Programmatic Support	10,000	0
OSBM	God's Storehouse Ministries, Inc	Programmatic Support	1,500	0
CAD	Gold Coast Railroad Museum	Equipment Purchase	5,100	0
PARK	Gold Coast Railroad Museum	Train-related Improvements, Purchases on Property at Metrozoo	72,140	74,350
CAD	Gold Coast Theatre Company	2004-05 Season of Performances	19,331	25,000
CAD	Gold Coast Theatre Company	A Traditional British Panto in Miami and Liverpool	13,646	22,474
OSBM	Golden Chic Party Rental	District 12 Community Event	2,813	0
DHS	Good Samaritan for a Better Life, Inc.	Programmatic Support	0	10,000
AHS	Goulds Coalition of Ministers and Lay People	Information and Referral Services	25,000	25,000
AHS	Goulds Coalition of Ministers and Lay People	Information and Referral Services	25,000	0
OSBM	Goulds Coalition of Ministers and Lay People	Programmatic Support	37,500	0
AHS	Grace Holistic Center of Grace Haitian United Methodist Church	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	45,000	45,000
OSBM-RW	Greater Beth El - AIDS Prevention	Programmatic Support	100,000	100,000
OSBM	Greater Bethel Baptist Church	Programmatic Support	11,000	0
AHS	Greater Coalition of Ministers and Lay People	Information and Referral Services	25,000	0
AHS	Greater Goulds Optimist Club, The	Criminal Justice - Neighborhood Empowerment	50,000	50,000
AHS	Greater Goulds Optimist Club, The	Children, Youth, and Families - Football Program	10,000	12,500
AHS	Greater Goulds Optimist Club, The	Children, Youth, and Families - Summer Programs	20,000	0
PARK	Greater Goulds Optimist Club, The	Refurbishment of the Running Track at Goulds Park	38,500	0
PARK	Greater Goulds Optimist Club, The	Baseball, Football, Cheerleading Program	7,500	7,500
OSBM	Greater Love Missionary Baptist Church	Programmatic Support	5,000	0
SEA	Greater Miami Convention and Visitors Bureau	Cruise Miami Promotion Program	0	150,000
CAD	Greater Miami Festivals and Events Association, Inc.	Annual Programs	29,500	30,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Greater Miami Festivals and Events Association, Inc., Fiscal Agent for Cultural Publications	Cultural Publications	66,650	91,650
PARK	Greater Miami Tennis Foundation, Inc.	Tennis program	5,692	7,500
AHS	Greater Miami Youth Symphony of Dade County , Florida, Inc.	Children, Youth, and Families Services	10,000	0
AHS	Greater Miami Youth Symphony of Dade County , Florida, Inc.	Children, Youth, and Families Services	15,000	0
AHS	Greater Miami Youth Symphony of Dade County , Florida, Inc.	Children, Youth, and Families Services	15,000	0
CAD	Greater Miami Youth Symphony of Dade County , Florida, Inc.	2005-06 Season	0	22,413
OSBM	Greater New Covenant Child Care	Programmatic Support	2,000	0
AHS	Greater New Covenant Missionary Baptist Church	Basic Needs - Food Recovery and Distribution	25,000	0
OSBM	Greenglade Elementary School	Parent Teacher Student Association Support	500	0
AHS	Guardianship Program of Dade County	Basic Needs - Legal Assistance	45,000	45,000
AHS	Gulf Coast Community Care	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000	70,000
CAD	Gusman Center for the Performing Arts	Infrastructure Improvements	25,000	0
CAD	Gusman Center for the Performing Arts	Annual Season and General Operating Support	50,000	75,000
OSBM	Gwen Cherry Park Bulls	2004 Dorris D. Rolle Bowl	5,000	0
OSBM	Gwen Cherry Park Foundation	Programmatic Support	30,000	0
PARK	Gwen Cherry Park Optimist	Programmatic Support	0	25,000
OSBM	Gwen S. Cherry Women Lawyers Association	Programmatic Support	500	0
DHS	Haitian American Alliance Youth Foundation, Inc.	Programmatic Support	120,000	165,000
OSBM	Haitian American Alliance Youth Foundation, Inc.	Programmatic Support	30,000	0
OSBM	Haitian American Association Against Cancer, Inc.	Programmatic Support	5,000	0
PHT	Haitian American Association Against Cancer, Inc.	Cancer Screenings and Outreach	0	25,000
CAD	Haitian American Cultural Society	Programmatic Support	56,000	56,000
AHS	Haitian American Foundation, Inc. (HAFI)	Elderly Services - Early Intervention/Prevention	50,000	50,000
AHS	Haitian American Foundation, Inc. (HAFI)	Elderly Services - Home-based Enhanced Nutrition	45,000	45,000
CAD	Haitian American Foundation, Inc. (HAFI)	Programmatic Support - Miami Mardi Gras	375,000	375,000
DHS	Haitian American Foundation, Inc. (HAFI)	Programmatic Support	154,000	179,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Haitian American Foundation, Inc. (HAFI)	Mardi Gras / Programmatic Support / Little Haiti Garage - Piman Bouk	102,000	0
DHS	Haitian American Voters Citizen Education	Programmatic Support	90,000	90,000
OSBM	Haitian American Youth of Tomorrow, Inc.	Programmatic Support	36,000	0
COM	Haitian Community Outreach	Programmatic Support	38,000	50,000
CAD	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	56,000	86,000
CAD	Haitian Heritage Museum	Programmatic Support	0	15,000
OSBM	Haitian Heritage Museum	Annual Fundraiser	4,500	0
OSBM	Haitian Lawyers Association, Inc.	Programmatic Support	4,600	0
AHS	Haitian Neighborhood Center, Sant La, Inc.	Basic Needs - Information and Referral	50,000	50,000
AHS	Haitian Neighborhood Center, Sant La, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	75,000	75,000
DHS	Haitian Neighborhood Center, Sant La, Inc.	Programmatic Support	45,000	45,000
OSBM	Haitian Neighborhood Center, Santa La	Programmatic Support	38,500	0
AHS	Haitian Organization of Women, Inc	Criminal Justice - Family Empowerment	95,000	95,000
COM	Haitian Radio Media	Programmatic Support	0	10,000
OSBM	Hammocks Community Association	4th of July Event	500	0
OSBM	Hammocks Optimist Club	Traveling Baseball Team	1,000	0
OCED	Hampton House Trust	Programmatic Support	0	10,000
OSBM	Hampton House Trust	Administrative Support	20,000	0
DHS	Hands on Miami	Programmatic Support	0	50,000
OSBM	Hands on Miami	Community Bridges Calendar Project	10,000	0
CAD	Harambee, Inc.	2005-06 Programs	0	8,404
DHS	HART Program	Programmatic Support	105,000	0
AHS	Health Choice Network, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000	75,000
OSBM	Health Choice Network, Inc.	Jesse Trice Cancer Prevention Program	6,000	0
PHT	Health Choice Network, Inc.	Outreach, Screening, Follow-up Lung Cancer	62,000	62,000
CHP	Health Council of South Florida	Programmatic Support	125,000	125,000
AHS	Hearing and Speech Center of Florida	Children and Adults w/ Disabilities - Therapies for Children and Adults w/Developmental Disabilities	68,100	68,100
AHS	Hearing and Speech Center of Florida	Children, Youth, and Families - Promote Quality Childcare	60,000	60,000
OSBM	Hearing and Speech Center of Florida	Programmatic Support	3,000	0
PHT	Heiken Children's Vision Fund, Inc.	Vision Care for Children	65,000	65,000
PHT	Helen B. Bentley Family Health	Primary Care, Reclamation Program	125,000	125,000
DHS	Helping Hands of Miami	Programmatic Support	0	10,000
AHS	Helping Hands Youth Center	Criminal Justice - Youth - Gwen Cherry Park	25,000	25,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

<b>Monitoring Dept.</b>	<b>Agency</b>	<b>Program</b>	<b>FY 2004-05 Funding</b>	<b>FY 2005-06 Funding</b>
PARK	Helping Hands Youth Center	Sports Program	7,500	5,375
OSBM	Henry M. Flagler Elementary	PTA - Construction of the School's Playground	18,000	0
PHT	Hep-C Alert	Substance Abuse/Hepatitis C	45,695	45,000
AHS	Here's Help, Inc.	Special Needs, Substance Abuse - Prevention and Treatment Programs	82,000	82,000
CAD	Heroes Unite, Inc.	Annual Programs	0	9,017
OSBM	Hialeah Businessmen Industrialists Professionals Association, Inc.	Halloween Event	2,000	0
OSBM	Hialeah Chamber of Commerce and Industries	Programmatic Support	30,000	0
OSBM	Hialeah Middle School	Bronco Band	5,000	0
OSBM	Hialeah Milander Lions Club	Easter Picnic	250	0
OSBM	Hialeah-Miami Lakes Senior High School	Purchase Keyboards for the Music Program	5,000	0
AHS	Hispanic Coalition, Inc.	At Risk Youth and Family Intervention Program	0	10,000
DHS	Hispanic Coalition, Inc.	Programmatic Support	56,000	100,000
OSBM	Hispanic Coalition, Inc.	Programmatic Support	52,000	0
CAD	Hispanic Heritage Council, Inc.	Hispanic Heritage Festival	49,771	48,794
CAD	Hispanic Theater Guild Corporation	Teatro 8 - Equipment Purchase	7,705	9,609
CAD	Hispanic Theater Guild Corporation	Annual Season and General Operating Support	40,000	40,000
OSBM	Hispanic Theater Guild Corporation	Programmatic Support	15,000	0
CAD	Hispanic-American Lyric Theater, Inc., a/f/a for Ballet Concerto	Annual Season and General Operating Support	30,000	45,000
CAD	Historical Association of Southern Florida	Operational Support	189,109	185,119
AHS	Holy Temple Human Services Inc	Elderly Services - Early Intervention/Prevention	49,000	49,000
AHS	Holy Temple Human Services Inc	Elderly Services - Early Intervention/Prevention	0	25,000
AHS	Homeless Credit Counseling Services, Inc.	Financial Education and Assessment	0	25,000
CAD	Homestead Center for the Arts	Annual Programs	14,500	14,500
CAD	Homestead Rodeo Association, Inc.	Homestead Championship Rodeo, Parade, and Frontier Days	30,635	36,505
AHS	Hope Evangelical Ministries	Basic Needs - Elderly Services	10,000	0
AHS	Hope for Community	Basic Needs - Food Recovery and Distribution	32,500	32,500
OSBM	Hope of Tomorrow Scholarship Foundations, Inc.	Programmatic Support	1,000	0
OSBM	Housing Finance Authority	Predatory Lending Education Initiative	20,000	0
PARK	Howard Palmetto Baseball Softball Association, Inc.	Improvements to Park Facility	0	71,510

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Huellas Imborrables, Inc.	El Manto Cultural and Art Exhibit at Tamiami Park	2,500	0
AHS	Human Services Coalition	Basic Needs - Stamp Out Hunger and Poverty	175,000	175,000
PHT	Human Services Coalition	Eligibility Enrollment	150,000	150,000
OSBM	Humane Society of Greater Miami	Programmatic Support	26,000	0
OSBM	I Have A Dream Foundation	Programmatic Support	1,000	0
CAD	Ife-Ife, Inc.	Annual Season	13,830	22,506
CAD	Inffinito Arts and Cultural Foundation, Inc.	Brazilian Film Festival of Miami	24,258	34,582
OSBM	Informed Families	Programmatic Support	5,000	0
AHS	Inner City Community Development, Inc.	Elders - Promote Social Involvement	0	25,000
OSBM	Inner City Youth of South Florida	Project Hope	12,000	0
AHS	Institute of Black Family Life	Criminal Justice - Family Empowerment	49,500	49,500
AVI	International Trade Consortium, The	Trade Missions	0	200,000
ITC	International Trade Consortium, The	FIU/Madrid Project	150,000	100,000
OSBM	International Women's Forum	Programmatic Support	585	0
CAD	Italian Film Festival, Inc.	2005 Italian Film Festival	0	19,474
OSBM	Jack David Gordon Elementary School	Parent Teacher Student Association Support	500	0
CAD	Jamaica Awareness, Inc.	Administrative and Artistic Program Support	40,000	75,000
CAD	Jamaica Awareness, Inc.	Annual Miami Reggae Festival	45,940	0
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Childcare Services for the Working Poor	40,000	40,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	60,000	60,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Elderly Services - Home-based Enhanced Nutrition	50,000	50,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Special Needs, Homeless Services - Homeless Prevention Case Management	61,500	61,500
DHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Programmatic Support	200,000	220,000
OSBM	James E. Scott Community Association, Inc. (J.E.S.C.A)	Programmatic Support	25,000	0
OSBM	Jane S. Roberts K-8 Center	Parent Teacher Student Association Support	500	0
AHS	JCS - Community Services	Elderly Services - Emergency Home Repair	69,900	69,900
AHS	JCS - Jewish Community Center Miami Beach Senior Center	Elderly Services - Center-based Care	85,000	85,000
AHS	JCS - Jewish Community Center Miami Beach Senior Center	Elderly Services - Center-based Care	25,000	25,000
AHS	JCS - Jewish Community Services	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	70,000	70,000
AHS	JCS - Jewish Community Services	Criminal Justice - Family Empowerment	95,000	95,000



**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	JCS - Jewish Community Services	Elderly Services - In-home Services for the Frail Elderly	80,000	80,000
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Homeless Prevention Case Management	55,000	55,000
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Match Funds and Infrastructure Support	44,600	44,600
AHS	JCS - Jewish Community Services	Basic Needs - Information and Referral	30,000	30,000
AHS	JCS - Jewish Community Services Miami Beach Senior Center	Emerging Needs	25,000	0
AHS	JCS - Jewish Community Services Seymour Gelber Adult Day Care	Basic Needs - Elderly Services	25,000	25,000
AHS	JCS - Senior Meals Program	Elderly Services - Home-based Enhanced Nutrition	90,000	90,000
AHS	JCS - Seymour Gilbert	Elderly Services - Center-based Care	85,000	85,000
AHS	JCS -Jewish Community Services	Children, Youth, and Families - Positive Youth Development	65,000	65,000
CAD	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	131,998	135,939
OSBM	Jim Berry Tennis Center for Miami-Dade County	Programmatic Support	2,500	0
AHS	Jobs for Miami	Criminal Justice - Family Empowerment	95,000	95,000
AHS	Jobs for Miami	Criminal Justice - Stay-in-School	225,000	225,000
AHS	Jobs for Miami	Immigrants and New Entrants - Academic / Vocational and Re-certification of Professionals	42,500	42,500
PHT	Jobs for Miami, Inc	Eligibility enrollment for Cuban and Haitian Refugees	50,000	50,000
OSBM	Joe Hall Elementary School	Parent Teacher Student Association Support	500	0
OSBM	Johan de Vries Foundation	Programmatic Support	10,000	0
PHT	Johan de Vries Foundation	Food Supplement to End-Stage Dialysis Patients	24,554	25,000
AHS	Johan de Vries Foundation, The	Basic Needs - Food Recovery and Distribution	32,500	32,500
AHS	Johan de Vries Foundation, The	Basic Needs - Food Recovery and Distribution	14,000	0
OSBM	John I. Smith Foundation	Programmatic Support	1,000	0
OSBM	Jose Marti Middle School	Class Trip for 6th, 7th and 8th graders	5,000	0
OSBM	Josefina P. Castano Kidney Foundation	Programmatic Support	12,000	0
OSBM	Josie's Passover	Good Friday Brunch	400	0
CAD	Jubilate, Inc.	Annual Season and General Operating Support	40,000	40,000
CAD	Jubilate, Inc.	Ngoma Ya Kiasili (Music of the Ancestors)	27,292	0
OSBM	Julio Robaina Foundation	Holiday Toy Drive	10,000	0
OSBM	Junior League of Miami, the	Programmatic Support	2,000	0
CAD	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	52,550	51,797
OSBM	Junta Patriotica Cubana	Programmatic Support	2,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Kappa Alpha Psi	Programmatic Support	5,000	0
CAD	Karen Peterson and Dancers, Inc.	The International Dance Connection (Miami/Malta/Spain)	17,058	0
OSBM	Kendale Lakes Elementary School	Parent Teacher Student Association Support	1,000	0
AHS	Kid Ventures, Inc.	Children, Youth, and Families - Summer Programs	15,000	0
CAD	Kid Ventures, Inc.	2005-06 Programs	0	15,517
AHS	KIDCO Child Care, Inc.	Children, Youth, and Families - Childcare Services for the Working Poor	40,000	40,000
OSBM	Kids 4 Kids	Programmatic Support	3,000	0
OSBM	Kids Hope United	Programmatic Support	500	0
OSBM	Kinad, Inc.	Programmatic Support	50,500	0
AHS	Kristi House, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	50,000	50,000
PHT	Kristi House, Inc.	Sexual Abuse Intervention to Haitian Children	25,000	45,000
CAD	La Rosa Flamenco Theatre, Inc., a/k/a Ballet Flamenco La Rosa	Administration/Public Relations/Dance Reach	30,000	0
AHS	La Vina Community Outreach	Emerging Needs - After School and Summer Program	0	25,000
OSBM	Lake Stevens Elementary School	FACT Tutorial Program	10,000	0
OSBM	Latin American Peruvian Foundation	Programmatic Support	10,000	0
OSBM	Latin Builders Association	2004 Toy Drive	1,000	0
OSBM	Latin Chamber of Commerce (CAMACOL)	Programmatic Support	80,000	0
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	250,000	325,000
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	125,000	125,000
OSBM	Latin Chamber of Commerce of Miami Beach	Programmatic Support	21,000	0
CAD	Latin Quarter Cultural Center of Miami, Inc.	Programmatic Support	150,000	200,000
CAD	Latin Quarter Cultural Center of Miami, Inc.	2004-05 Season at the Latin Quarter Cultural Center	17,796	0
OSBM	Latin Quarter Cultural Center of Miami, Inc.	Programmatic Support	1,500	0
OSBM	Lawton Chiles Middle School	Fla. Sunshine State Standards Tutorial Program	30,000	0
OSBM	Lawyers for Children of America	Programmatic Support	100	0
DHS	League Against Cancer (Liga Contra el Cancer)	Programmatic Support	200,000	200,000
OSBM	League Against Cancer (Liga Contra el Cancer)	Programmatic Support	6,350	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
PHT	League Against Cancer (Liga Contra el Cancer)	Inpatient Hospitalization for Cancer Patients	100,000	100,000
OSBM	Legal Aid	Programmatic Support	50,000	0
AHS	Legal Services of Greater Miami, Inc.	Basic Needs - Legal Assistance	65,000	65,000
DHS	Legal Services of Greater Miami, Inc.	Programmatic Support	40,000	140,000
OSBM	Legal Services of Greater Miami, Inc.	Programmatic Support	0	0
OSBM	Legal Services of Greater Miami, Inc.	Programmatic Support	30,000	0
AHS	Leisure City - Modello Optimist Club	Children, Youth, and Families - Football Program	1,000	0
PARK	Leisure City Modello Club	Football and Cheerleading Programs	5,683	0
OSBM	Leukemia and Lymphoma Society	Fundraiser Support	1,000	0
OSBM	Liberty City Charter School, the	Programmatic Support	750	0
PARK	Liberty City Optimist Club of Florida, Inc.	Programmatic Support	17,000	25,000
AHS	Liberty City Optimist Club Youth Services	Children, Youth, and Families - Physical Education Program	0	20,000
PHT	Lindsey Hopskins Dental	Dental Services	150,000	150,000
OSBM	Links Incorporated, the - Greater Miami Chapter	Programmatic Support	200	0
OSBM	Lions Home for the Blind	Programmatic Support \ Braille reading	22,000	0
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Center-based Care	75,000	75,000
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Emergency Home Repair	35,000	35,000
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Specialized Transportation	52,000	52,000
OSBM	Little Gables Homeowner's Association	Programmatic Support	2,000	0
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	45,000	45,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	90,000	90,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services - In-home Services for the Frail Elderly	150,000	150,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services	25,000	0
AHS	Little Havana Activities and Nutrition Center	Elderly Services	25,000	0
DHS	Little Havana Activities and Nutrition Center	Programmatic Support	0	70,000
OSBM	Little Havana Activities and Nutrition Center	Programmatic Support - Goodlet Senior Center Field Trip / Meals on Wheels Program	83,000	0
CAD	Locust Projects, Inc.	2005-06 Exhibition Series	7,873	19,210
OSBM	Los Viejos Utiles	Programmatic Support	1,000	0
CAD	Louis Wolfson II Media History Center	Wolfson Center Screenings, Seminars and Exhibitions	30,000	40,000
CAD	Louis Wolfson II Media History Center - Florida Moving Image Archive	Equipment Purchase	25,000	25,000

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Love South Dade Walk and Run	Stage Rental	646	0
OSBM	Lupus Fund	Programmatic Support	5,000	0
AHS	Lutheran Services Florida, Inc. (LS)	Special Needs, Homeless Services - Match Funds and Infrastructure Support	63,500	63,500
OSBM	Lu'Vocci Productions and Entertainment Group, Inc.	Programmatic Support	7,400	0
CAD	M. Athalie Range Cultural Arts Foundation, Inc.	Programmatic Support	34,000	45,000
OSBM	M. Athalie Range Cultural Arts Foundation, Inc.	Programmatic Support	10,500	0
CAD	M. Ensemble Theater Company	Operational Support for the M. Ensemble Theater Company	80,000	100,000
OSBM	Macedonia Church of God in Christ	Programmatic Support	300	0
OSBM	Magnolia Park Church of Christ	Programmatic Support	125	0
OSBM	Manolo Torriente	Senior Citizen Cultural Event	500	0
OSBM	Mapou Cultural Center	Programmatic Support	10,000	0
OSBM	March of Dimes	Building Better Communities Campaign \ Signature Chefs Auction \ Donation	7,000	0
PARK	Marian Center School and Services	Sports Program	0	7,500
CAD	Marjory Stoneman Douglas Biscayne Nature Center	Art and Nature by the Sea	0	19,391
DERM	Marjory Stoneman Douglas Biscayne Nature Center	Hands-on Environmental Education Awareness Programs	69,750	54,940
LIB	Marjory Stoneman Douglas Biscayne Nature Center	Environmental Programs	0	2,000
PARK	Marjory Stoneman Douglas Biscayne Nature Center	Improvements and Purchases at Crandon Park and the Nature Center	33,730	51,270
PARK	Marjory Stoneman Douglas Biscayne Nature Center	Environmental Education Programs	5,683	6,250
UERTF	Martin Luther King, Jr. Economic Development Corporation	Programmatic Support	150,000	150,000
UERTF	Martin Luther King, Jr. Economic Development Corporation	Liberty City Parade Festivities	0	50,000
CAD	Martin Luther King, Jr. Parade	Programmatic Support	34,000	45,000
CAD	Martin Luther King, Jr. Parade - Homestead Community Development Corporation	Programmatic Support	5,000	10,000
CAD	Martin Luther King, Jr. Parade - West Perrine Community Development Corporation	Programmatic Support	20,000	30,000
OSBM	Mary's Angels	Programmatic Support	5,000	0
AHS	Masada Home Care, Inc.	Elderly Services - In-home Services for the Frail Elderly	70,000	70,000
CAD	Maximum Dance Company	Annual Season	50,000	75,000
CAA	Meals-On-Wheels	Programmatic Support	38,000	50,000

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<b>Monitoring Dept.</b>	<b>Agency</b>	<b>Program</b>	<b>FY 2004-05 Funding</b>	<b>FY 2005-06 Funding</b>
OSBM	Mega Party Events	District 12 Neighborhood Extravaganza	2,400	0
OSBM	Memorial Cubano	Programmatic Support	1,000	0
PHT	Mends Compassionate Care Nursing	Homes Healthcare Services to Uninsured and Underinsured	50,000	50,000
CAD	Miami Art Museum of Dade County Association, Inc.	Operational Support for the Miami Art Museum	278,991	306,695
CAD	Miami Bach Society, Inc.	Tropical Baroque Music Festival IV	29,392	41,126
PHT	Miami Beach Community Health	Expanded OB Services, Primary Care	150,000	150,000
CAD	Miami Beach Garden Conservancy, Inc.	Arts in the Garden/Cultivating Arts in the Garden	15,722	42,500
DBD	Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami	Programmatic Support	29,000	50,000
AHS	Miami Behavioral Health Center, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	55,000	55,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000	90,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	90,000	90,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	82,195	82,195
CAD	Miami Book Fair International, Inc.	Miami Book Fair International	66,050	64,040
OSBM	Miami Bridge Youth and Family	Programmatic Support	20,000	0
CAD	Miami Carnival, Inc.	Annual Miami Carnival / Caribbean Mardi Gras	42,396	249,682
CAD	Miami Children's Museum	Exterior and Outdoor Educational Exhibits	25,000	25,000
CAD	Miami Children's Museum	Operational Support for Miami Children's Museum	350,000	400,000
CAD	Miami Choral Society	Positive Artistic Experiences for Children/Alegria: South American Exchange Project with Brazil and Argentina	40,000	54,984
CAD	Miami City Ballet, Inc.	Operational Support for the Miami City Ballet	192,804	197,671
OSBM	Miami Community Service, Inc	Father's Day Picnic	500	0
CAD	Miami Contemporary Dance Company	2005-06 Season	0	39,984
OSBM	Miami Contemporary Dance Company	Programmatic Support - Dance Program	5,000	0
OSBM	Miami Coral Park - Faculty Fund	Programmatic Support	1,000	0
CAD	Miami Dance Machine, Inc.	2005-06 School Outreach Program	0	17,816
CAD	Miami Design Preservation League	Annual Art Deco Weekend	48,375	38,739
CAD	Miami Gay and Lesbian Film Festival, Inc.	Annual Miami Gay and Lesbian Film Festival	42,255	38,640
CAD	Miami Gay Men's Chorus	2005-06 Programs	0	13,745
CAD	Miami Haiti Bicentennial Committee	Miami Haiti Bicentennial Celebration 2004	30,000	0
CAD	Miami Hispanic Ballet Corporation	Annual International Ballet Festival of Miami	22,474	43,669

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Miami Killian Senior High	Army Junior ROTC / Football Booster Club	7,000	0
CAD	Miami Light Project, Inc.	Season - General Operating Support	50,000	50,000
CAD	Miami Light Project, Inc.	"Here and Now on Tour" International Exchange	13,646	14,984
CAD	Miami Light Project, Inc., a/f/a for the Filmmakers' Workshop	Here and Now Festival	36,520	25,000
CAD	Miami Light Project, Inc., a/f/a for the Filmmakers' Workshop	Filmmaker's Workshop	29,500	30,000
AHS	Miami Lighthouse for the Blind and Visually Impaired	Elderly Services - Center-based Care	85,000	85,000
CAD	Miami Momentum Dance Company, Inc.	Company Artistic/Administrative Support	30,000	30,000
CAD	Miami Momentum Dance Company, Inc.	Green Turtle Key Artist Residency and Collaboration Project	23,393	22,474
CAD	Miami Museum of Science and Planetarium	Security System Upgrade	7,878	0
CAD	Miami Museum of Science and Planetarium	Operational Support for the Miami Museum of Science	356,807	357,243
OSBM	Miami Northwestern African-American Heritage	Programmatic Support	2,500	0
OSBM	Miami Panthers Fastpitch Association	Programmatic Support	1,000	0
CAD	Miami Parking Authority - Gusman Center for the Performing Arts	ADA Concession Stand Purchase and Installation	25,000	37,500
DERM	Miami River Commission	Programmatic Support	20,000	20,000
DERM	Miami River for Life	Programmatic Support	0	30,000
OSBM	Miami Shores Village	Biscayne Bay Clean Up	25,000	0
CAD	Miami Stage Company/Miami Children's Theatre, Inc.	2005-06 Cultural Arts Program	0	25,000
CAD	Miami Symphony Orchestra, Inc.	Operational Support for the Miami Symphony Orchestra	80,000	100,000
OSBM	Miami Symphony Orchestra, Inc.	Programmatic Support	75,000	0
OSBM	Miami Youth for Christ	Programmatic Support	500	0
CAD	Miami/Bahamas Goombay Festival in Coconut Grove, Inc.	Annual Miami/Bahamas Goombay Festival	30,750	40,766
DBD	Miami-Dade Chamber of Commerce	Scholarships	77,000	77,000
OSBM	Miami-Dade College	Book Fair	55,000	0
BCC	Miami-Dade College	Book Fair	25,000	0
CAD	Miami-Dade College	Retrofit gym for pet/people evacuation	0	50,000
OSBM	Miami-Dade College	2005 Miami International Film Festival	105,000	0
CAD	Miami-Dade College - Book Fair	Programmatic Support	75,000	87,500
CAD	Miami-Dade College - Cultural Affairs Department	Cultura del Lobo Performance Series	50,000	75,000
CAD	Miami-Dade College - Cultural Affairs Department	"Fagaala / Genocide" Commissioning Partnership with Japan and Senegal	19,495	0

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Miami-Dade College - Department of Arts and Philosophy	Artistic Development and High School Outreach Project - Wolfson Campus	18,564	0
BCC	Miami-Dade College - Film Festival	2005 Miami International Film Festival	25,000	0
CAD	Miami-Dade College - Film Festival	2004 Miami International Film Festival	75,000	87,500
CAD	Miami-Dade College - Film Festival	2005-06 Miami International Film Festival	48,248	66,681
CAD	Miami-Dade College - Florida Center for the Literary Arts	Season Programs - Writers Series	19,331	25,000
CAD	Miami-Dade College - Hospitality Management	Programmatic Support	64,000	85,000
CAD	Miami-Dade College - Prometeo Theatre	2005-06 Theatre Season	0	17,012
CAD	Miami-Dade College Foundation, Inc.	Miami International Film Festival - Equipment Purchase	8,490	0
OSBM	Miami-Dade Commission for Women	Programmatic Support	1,500	0
OSBM	Miami-Dade County - Hurricane Relief	Volunteers - Food and Refreshments and for Fuel Costs Associated with the Sept. 28, 2005 Convoy to Mississippi	10,000	0
AVI	Miami-Dade County Aviation Department	Category X Airport Security Coordinators Meeting	8,000	8,000
AVI	Miami-Dade County Aviation Department	FBI Airport Security Training Conference	0	2,000
AVI	Miami-Dade County Aviation Department	Security Heroes Recognition	2,250	0
AVI	Miami-Dade County Aviation Department	Security and Safety Union Meetings	2,000	2,000
AVI	Miami-Dade County Aviation Department	Miami Gallery Exhibition Program	12,000	15,000
AVI	Miami-Dade County Aviation Department	MDTV Promotional Spot Program	50,000	50,000
AVI	Miami-Dade County Aviation Department	Airport Law Enforcement Council	2,750	0
AVI	Miami-Dade County Aviation Department	Capital Improvement Program Events	30,000	30,000
AVI	Miami-Dade County Aviation Department	Air Cargo Americas	65,000	0
AVI	Miami-Dade County Aviation Department	Media Day	5,000	5,000
AVI	Miami-Dade County Aviation Department	Survival Fire Drill	6,000	0
AVI	Miami-Dade County Aviation Department	Inaugural for new airlines	9,000	10,000
AVI	Miami-Dade County Aviation Department	Annual Health and Safety Fair	0	3,000
AVI	Miami-Dade County Aviation Department	General Aviation Airports Advertising Campaign	85,000	0

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Miami-Dade County Fire Rescue	Bertram Aventura Project/Electronics and Safety Equipment	15,000	0
CHP	Miami-Dade County Health Department	Programmatic Support	814,000	814,000
CAD	Miami-Dade County Park and Recreation Division of Arts and Culture	Magic City Monday Performing Arts Series	18,564	0
OSBM	Miami-Dade County Park and Recreation Department	Pelican Harbor / Joint development project b/w Palmetto Bay and County's Deering South / Briar Bay Linear Park Landscaping / Seminole Wayside Park Plan Development / Kendall Area Park Early Improvements / Camp Owaissa Bauer / Rental of Show mobile / Rental of Shelter at A.D. Barnes Park / Rental of Auditorium " Whats on the Hearts of Men Play" / Tropical Estates Pool / Greynolds Park Event / Amelia Earhart Park Annual Independence Day Festival / Minority Mentoring Picnic at Amelia Earhart Park / Memorial Bench at Haulover Beach \ Up to 10,000 to Provide Swim Lessons to Children Living in District 11 / Swimming lessons AD Barnes Park District 6 / Swimming Lesson District 10/ Nicaraguen Indepence Festival District 10	177,434	0
CAD	Miami-Dade County Park and Recreation Department - Caleb Auditorium	"Heart of the City" at Joseph Caleb Auditorium	14,800	33,800
OSBM	Miami-Dade County Planning and Zoning Department	Baptist Hospital Area Charrette	30,000	0
OSBM	Miami-Dade County Public Library	Bike Facility and Landscaping for Coral Reef Library	10,000	0
CAD	Miami-Dade County Public Schools - Division of Life Skills and Special Projects	Next Gen Film Exchange	0	29,218
OSBM	Miami-Dade County Public Works Department	Landscape Maintenance in the Royale Green Community	16,600	0
OSBM	Miami-Dade County Trasit Agency	Sponsorship of Miami Killian Sr. High School Marching Band - transportation services	6,600	0
OSBM	Miami-Dade County Water and Sewer Department	Howard Area Water and Sewer Project / Homestead Sr. High School Bronco Band Patrons Winter Guard Festival In-kind Services	62,020	0
AVI	Miami-Dade Days	2005 Dade Days in Tallahassee	5,000	5,000
SEA	Miami-Dade Days	2005 Dade Days in Tallahassee	5,000	5,000



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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
SEA	Miami-Dade Days	2005 Washington Fly-In	5,000	5,000
OSBM	Miami-Dade Fire Fighters Charities	Programmatic Support - Donation to Stacey Williams Golf Tournament	1,000	0
OSBM	Miami-Dade Health Department	Programmatic Support	200	0
OSBM	Miami-Dade Police Explorers NW	Programmatic Support	2,500	0
OSBM	Miami-Dade Police Explorers Post 800	Programmatic Support	500	0
OSBM	Miami-Dade Police Explorers Post 907	Halloween Event/Open House	950	0
OSBM	Miami-Dade Public Library	Palm Springs North Branch Summer Reading Program	5,000	0
CAD	Michael Ann Russell Jewish Community Center	AVIV - Miami/Israel/Mexico	2,375	0
CAD	Michael Ann Russell Jewish Community Center	Programmatic Support	0	0
OSBM	Michael Ann Russell Jewish Community Center	Programmatic Support	3,600	0
DHS	Michael Ann Russell Jewish Community Center - Wellness Program	Programmatic Support	0	20,000
CAD	Mid-Eastern Dance Exchange	2004-2005 Performances and Workshop Series	14,470	19,210
OSBM	Minority Chamber of Commerce	Veteran Job Expo	3,000	0
OCED	Mom and Pop Program	Programmatic Support	1,300,000	1,950,000
OSBM	Mother's Against Drunk Driving	Programmatic Support	1,500	0
OSBM	Mount Calvary Missionary Baptist Church	Programmatic Support	500	0
OSBM-RW	MOVERS Program	Programmatic Support	75,000	100,000
OSBM	Mt. Moriah Missionary Baptist Church, Inc.	Programmatic Support	3,000	0
AHS	Mt. Nebo Missionary Baptist Church	Children, Youth, and Families - Summer Programs	25,000	0
OSBM	Mt. Zion A.M.E. Church	Programmatic Support	615	0
OSBM	Mt. Zion Development, Inc.	Character Development through the Arts Project	22,500	0
OSBM	Mt. Zion Development, Inc.	Programmatic Support	25,000	0
AHS	MUJER, Inc.	Basic Needs - Information and Referral	52,100	52,100
AHS	MUJER, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-Stop Neighborhood-based Outreach and Follow-up	96,500	96,500
AHS	Multi-Ethnic Youth Organization	Children, Youth, and Families - Education	20,000	25,000
DHS	Multi-Ethnic Youth Organization	Programmatic Support	0	30,000
OSBM	Municipios de Cuba en Exilio	Programmatic Support	2,500	0
CAD	Murray Dranoff Foundation, Inc.	Annual Season Support	40,000	40,000
OSBM	Muscular Dystrophy Association	Mariachis of Hope Program	5,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Museum of Contemporary Art	Operational Support for the Museum of Contemporary Art	158,670	175,403
OSBM	Museum of Contemporary Art	North Miami Art Programs	1,500	0
CAD	Music Fest Miami, Inc.	Programmatic Support	150,000	200,000
OSBM	Music Fest Miami, Inc.	Programmatic Support	20,000	0
OSBM	My Backward After School Program	Programmatic Support	26,000	0
OSBM	My Perfect Image, Inc.	Program Scholarship	1,200	0
OSBM	Mz. Goose, Inc.	Bethel House Bahamian Heritage Day	500	0
AHS	Nanay, Inc.	Elderly Services - Center-based Care	70,000	70,000
AHS	Nanay, Inc.	Elderly Services - Early Intervention/Prevention	57,000	57,000
AHS	Nanay, Inc.	Elderly Services - Specialized Transportation	48,000	48,000
AHS	Naranja Optimist Club, The	Elderly Services - Specialized Transportation	0	12,500
PARK	Naranja Optimist Club, The	Programmatic Support	11,000	15,000
CAD	National Art Exhibition by the Mentally Ill, Inc.	Contemporary Self-Taught Hispanic Artists Exhibit	0	14,984
OSBM	National Association for Advancement of Colored People (NAACP) -Miami-Dade Branch	Programmatic Support	4,700	0
OSBM	National Council of Jewish Women	Programmatic Support	750	0
CAD	National Foundation for Advancement in the Arts (NFAA)	ARTS Week	51,908	69,711
AHS	National Missing Kids Alert	Children, Youth, and Families - Weekend	14,950	0
OSBM	Neighbors and Neighbors Association	Mom and Pop Grant Program Awards Banquet	10,000	0
PARK	New Birth Optimist Club	Programmatic Support	0	25,000
DHS	New Hope Missionary Baptist Church	Programmatic Support	19,000	50,000
AHS	New Horizons Community Mental Health Center, Inc.	Elderly Services - Center-based Care	85,000	85,000
AHS	New Horizons Community Mental Health Center, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	50,000	75,000
AHS	New Horizons Community Mental Health Center, Inc.	Criminal Justice - Family Empowerment	95,000	95,000
OSBM	New Shiloh Missionary Baptist Church	Programmatic Support	3,000	0
CAD	New Theater	New Theatre Annual Season	50,000	75,000
CAD	New World School of Arts - Dance Division	NWSA Dance Division's Professional Choreographers Development Series	50,000	25,000
CAD	New World Symphony, Inc.	Operational Support for the New World Symphony	364,791	365,280
OSBM	New World Symphony, Inc.	Programmatic Support	500	0
DHS	No More Stray Bullets	Programmatic Support	15,000	20,000
AHS	Non-Violence Project USA, Inc.	Criminal Justice - Family Empowerment	0	85,000
AHS	Non-Violence Project USA, Inc.	Children, Youth and Families Leadership Skills	0	25,000
AHS	Non-Violence Project USA, Inc.	Criminal Prevention - Educate At-Risk Kids	0	50,000

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Norland School	Parent Teacher Student Association Scholarship Support	1,750	0
OSBM	Norland United Methodist Church	Programmatic Support	200	0
OSBM	North Dade Regional Chamber	Programmatic Support	1,000	0
PARK	North Miami Beach Optimist Club	Programmatic Support	0	25,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Early Intervention/Prevention	17,500	17,500
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - In-home Services for the Frail Elderly	77,000	77,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Specialized Transportation	25,000	25,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services	21,000	25,000
DHS	North Miami Foundation for Senior Citizens' Services	Programmatic Support	0	20,000
OSBM	North Miami Police	Programmatic Support	2,500	0
PARK	Northside Optimist Club	Programmatic Support	0	25,000
AHS	Northwest Boys and Girls Club	Criminal Justice programming	20,000	0
DHS	O'Farrell Childcare Center	Programmatic Support	37,000	65,000
OSBM	O'Farrell Childcare Center	Programmatic Support	15,000	0
OSBM	Office of Community and Economic Development	District 2 Mom and Pop Grant Program for Haitian Businesses	25,000	0
OSBM	Office of Community Image Advisory Board	Make Miami-Dade Poster Content Contest Prizes / Creation of District 8 Image Grant Program	33,675	0
OSBM	Office of Historic Preservation	Silvergreen Commentary Historic Marker	5,000	0
SEA	Office of International Trade and Commerce	Programmatic Support	295,000	0
SEA	Office of the Mayor	Public Affairs Section	264,000	0
SEA	Office of the Mayor	Protocol Section of Communications	136,000	0
OSBM	Ojus Elementary School	Parent Teacher Association	3,000	0
OSBM	Oleta River Adventure Association	Programmatic Support	825	0
OSBM	Oliver Hoover Elementary School	Parent Teacher Student Association Support	500	0
DHS	Omega Activity Center Foundation, Inc.	Programmatic Support	30,000	50,000
OSBM	Omega Activity Center Foundation, Inc.	Programmatic Support	1,500	0
OSBM	Omega Psi Phi	Programmatic Support / Annual Purple and Gold Ball	3,250	0
AHS	One Art, Inc.	Children, Youth, and Families - Before and After School Care	30,350	30,350
AHS	One Art, Inc.	Neighborhood Computer Center - After School and Weekend Programming	0	15,000
CAD	One Art, Inc.	Kids Off Streets Arts Program	18,564	24,221
DERM	Operation Green Leaves, Inc.	Outreach Environmental Education and Urban Tree Planting Project within the Haitian community	60,150	50,635

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Operation Green Leaves, Inc.	Programmatic Support	3,000	0
PARK	Optimist Club of Ives Estates	Sports Program	0	7,500
PARK	Optimist Club of Kendall Hammocks, Inc.	Ballfield-related improvements at Hammocks Community and Devonire Parks	75,000	0
PARK	Optimist Club of Suniland, Inc	Sports Program	0	7,500
PARK	Optimist Club of Suniland, Inc	Park Improvements	0	17,830
AHS	Optimist Foundation of Greater Goulds, Foundation, Inc.	Promoting School Success	0	10,000
CAD	Orange Blossom Classic	Programmatic Support	25,000	25,000
CAD	Orange Bowl Committee	Programmatic Support	280,000	130,000
OSBM	Our Lady of the Lakes Church	Programmatic Support	500	0
OSBM	Overtown Youth Center	Programmatic Support	1,500	0
OSBM	Palm Springs North Elementary School	Programmatic Support	1,910	0
OSBM	Palmetto Bay Broncos	2004 Dorrin D. Rolle Bowl	5,000	0
AHS	Palmetto Raiders Youth Development Club, Inc.	Children, Youth, and Families - Football Program	5,000	0
PARK	Palmetto Raiders Youth Development Club, Inc.	Sports program	7,500	0
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Aftercare and Respite Care	75,000	75,000
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Family Support and Educational Services	20,000	20,000
AHS	Pathway Behavioral Health Services	Children, Youth, and Families Services	25,000	0
CAD	Patrons of Exceptional Artists, Inc	Annual Miami International Piano Festival	0	29,592
OSBM	PAVAC Players Parent Association	Programmatic Support	2,500	0
AHS	Peace Be Still Youth Development	Children, Youth, and Families Services	25,000	0
OSBM	Pentab Neighborhood Crime Watch	Programmatic Support	1,500	0
OSBM	People for the American Way	Programmatic Support	1,000	0
OSBM	Peppershaker Company, Inc.	American Black Film Festival	2,500	0
CAD	Performing Arts Center Trust, Inc.	Seating (loose chairs) for Ballet/Opera House and Concert Hall Boxes	0	9,500
CAD	Performing Arts Center Trust, Inc.	Operational Support for the Performing Arts Center of Miami	150,000	250,000
CAD	Performing Arts Network (PAN)	2004-2005 Annual In-Studio Performance Series	17,029	0
CAD	Performing Arts Network (PAN)	Annual Programs	24,250	40,000
DBD	Perrine-Cutler Ridge Council	Programmatic Support	143,000	143,000
OSBM	Perrine-Cutler Ridge Council	Programmatic Support	1,000	0
OSBM	Perrine-Cutler Rotary Club Foundation	Annual Toy Drive	5,000	0
AHS	PIAG Museum, Inc.	Children, Youth, and Families - Arts	15,000	15,000
OSBM	Piman Bouk Restaurant	4th Annual Haitian Festival Picnic	3,000	0
OSBM	Pinecrest Preparatory Academy Charter School	Parent Teacher Student Association Support	500	0
OSBM	Planned Parenthood	Programmatic Support	100	0

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
CAD	Playground Theatre for Young Audiences	2005-06 Season	0	15,000
POLICE	Police Benevolent Association	Police Reserve Program	0	10,000
OSBM	Portrait of Empowerment, the	Programmatic Support	600	0
OSBM	PR Racing	Miami Tropical Marathon Support	100	0
OSBM	Prime Time Seniors	Programmatic Support / Senior Citizen Education	11,500	0
OSBM	Project Action Foundation	Anita's Fitness and Self Defense Annual Kick-A-Thon	500	0
DHS	Project Stopp, Inc	Programmatic Support	0	30,000
OSBM	Project Stopp, Inc	Programmatic Support	25,000	0
AHS	Project Stopp, Inc.	Criminal Justice - Preventive Counseling	0	5,000
CAD	Proyecto Arte Actual d/b/a The Moore Space	2005-06 Moore Space Exhibition Program	15,749	24,704
AHS	Psychosocial Rehabilitation Center, Inc., d/b/a Fellowship House	Special Needs, Mental Health - Wrap-around Service for Individuals w/Co-occurring Substance Abuse and Mental Health Disorders	82,195	82,195
DBD	Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	158,000	158,000
OSBM	Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	28,000	0
DHS	Puerto Rican Community Resource Center	Programmatic Support	34,000	45,000
OSBM	Radio Piment Bouk	Programmatic Support	5,000	0
OCED	Rafael Hernandez Housing Association	Programmatic Support	0	20,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Center-based Care	50,000	50,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Early Intervention/Prevention	50,000	50,000
OSBM	Rape Treatment Center	Programmatic Support	5,000	0
OSBM	Raymond Butler	Heroic Deeds in District 1	500	0
AHS	Re Capturing the Vision International, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	80,000	80,000
LIB	Recording for the Blind and Dyslexic	Provision of Library Services for Visually Impaired	8,600	2,000
OSBM	Recording for the Blind and Dyslexic	Programmatic Support	5,000	0
AHS	Regis House, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000	75,000
AHS	Regis House, Inc.	Criminal Justice - Family Empowerment	95,000	95,000
OSBM	Relevo Por La Vida	Programmatic Support	1,000	0
CAD	Rhythm Foundation, Inc., The	Annual Season Series	40,000	51,238
AHS	Richmond Heights Homeowners Association	Information and Referral Services	25,000	0
OSBM	Richmond Heights Homeowners Association	Programmatic Support	12,100	0

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Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	Richmond Heights Neighborhood Crime Watch	Crime Watch Awards Dinner	1,500	0
DHS	Richmond Heights Resource Center	Programmatic Support	37,000	50,000
OSBM	Richmond Heights Retirees	Programmatic Support	15,000	0
OSBM	Richmond Heights Women's Club	Taster's Luncheon	2,500	0
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Before and After School Care	50,000	50,000
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	60,000	60,000
AHS	Richmond-Perrine Optimist Club, Inc.	Criminal Justice - Neighborhood Empowerment	80,000	80,000
PARK	Richmond-Perrine Optimist Club, Inc.	Football, Flag Football Programs	5,683	7,500
PARK	Richmond-Perrine Optimist Club, Inc.	Park Capital Improvements	0	74,800
DHS	Rickae Isaac Foundation, Inc.	Programmatic Support	20,000	27,000
OSBM	Rickae Isaac Foundation, Inc.	Programmatic Support	25,000	0
AHS	Rinconsito Foundation, Inc.	Elderly Services	25,000	0
PHT	Robert Morgan Dental Clinic	Dental Services	125,000	125,000
OSBM	Role Models of Excellence	Programmatic Support	5,000	0
OSBM	Romero Britto Foundation	Programmatic Support	10,000	0
OSBM	Ronald McDonald House	Programmatic Support	100	0
CAD	Roxy Theatre Group, Inc., The	Perform Life Project / Lighting and Sound Equipment	0	26,098
OSBM	Roxy Theatre Group, Inc., The	After School Program	15,000	0
AHS	SABER, Inc.	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	42,500	42,500
DHS	Salvation Army	Programmatic Support	0	100,000
OSBM	Salvation Army	Hurricane Katrina Relief	20,000	0
OSBM	Sanctuary of Moses Ministries	Programmatic Support	5,000	0
OSBM	SAVE Foundation	Programmatic Support	3,000	0
OSBM	Schenley Park Homeowner's Association	Halloween Event / Programmatic Support	6,000	0
SEA	Seatrade Cruise Shipping Convention	FCCA Gala Dinner, Conference and Related Events	95,000	95,000
OSBM	Second Baptist Church of Richmond Heights	Programmatic Support	2,000	0
OSBM	Sedano's Supermarket	Thanksgiving Meal Baskets / Miami-Dade Fire Rescue Re-Dedication Ceremony	5,633	0
CAD	Seminole Cultural Arts Theatre, Inc., d/b/a the Seminole Theatre	Film Projection Equipment Purchase	16,981	0
CAD	Seminole Cultural Arts Theatre, Inc., d/b/a the Seminole Theatre	2004-05 Performing Arts and Education Season	15,749	0
OCED	Senior L.I.F.T. Center	Programmatic Support	0	150,000
OSBM	Senior L.I.F.T. Center	Programmatic Support	1,000	0
AHS	SER Jobs for Progress, Inc.	Criminal Justice - Stay-in-School	75,000	75,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
DHS	Shake A Leg Miami	Programmatic Support	0	50,000
OSBM	Shake A Leg Miami	Programmatic Support	120	0
CAD	Shores Performing Arts Theatre, Inc.	Renovation - Phase One	0	25,000
OSBM	Sigma Gamma Rho Sorority	Programmatic Support	20,000	0
OSBM	Sigma Gamma Rho Sorority	Programmatic Support	20,000	0
OSBM	Sister to Sister National Women's Heart Foundation	Women's Heart Day	25,000	0
DHS	Sisters and Brothers Forever, Inc.	Programmatic Support	56,000	100,000
OSBM	Sisters and Brothers Forever, Inc.	Programmatic Support	45,000	0
PARK	Skylake -Highland Lakes Area Homeowners Association	Pump and Well Improvements for Highland Oaks Park	26,400	0
OSBM	Sociadad Pro Arte Grateli	Programmatic Support	27,000	0
CAD	Sociedad Pro Arte Grateli	Annual Season Support	40,000	40,000
OSBM	Society for American City and Regional Planning History	Ethnic and Racial Geography of S. Florida Tour	1,000	0
DERM	Soil and Water Conservation District	Programmatic Support	0	30,000
LIB	Solid Rock Foundation Inc.	Educational Programs	0	2,000
CAD	Sosyete Koukouy, Inc.	Administrative and General Program Support	30,000	30,000
CAD	Sosyete Koukouy, Inc.	Annual Programs	34,750	35,000
OSBM	Sound Experience	District 12 Event	300	0
CAD	South Beach Chamber Ensemble, Inc.	Music in Motion: Miami to Rio	10,878	14,984
DBD	South Beach Hispanic Chamber/Miami Beach Chamber of Commerce	Programmatic Support	29,000	50,000
DERM	South Dade Soil and Water Conservation District	Distribute Free Home Composters and Water Saving Devices and Construct 9 Xeriscape Plots	0	12,030
OSBM	South Dade YMCA	Youth Scholarship	400	0
OSBM	South Florida Aerospace Scholarship Corp.	Programmatic Support	2,500	0
OSBM	South Florida AFL-CIO Autism Research	Programmatic Support	1,000	0
PARK	South Florida After- School All Stars, Inc.	Sports Program	5,524	0
CAD	South Florida Art Center, Inc., d/b/a ArtCenter - South Florida	Operational Support for ArtCenter / South Florida	108,142	97,287
CAD	South Florida Boys Choir, Inc.	Programmatic Support	19,000	25,000
CAD	South Florida Composers' Alliance a/f/a for Artemis Performance Network	Basel Meets Miami: Miami / Havana	16,054	0
CAD	South Florida Composers Alliance, Inc.	Sound Arts Workshop (SAW)	30,000	30,000
PARK	South Florida Contenders, Inc.	Ballfield Improvements at West Perrine Park.	73,450	0
CAD	South Florida Cultural Consortium	Annual Programs	60,000	60,000
OSBM	South Florida Fire Fighters	Donation for Calendar Luncheon	2,100	0
OSBM	South Florida Hispanic Chamber	Programmatic Support	21,000	0
OSBM	South Florida Pioneer Museum Inc.	Redland School Farm Life School Window Replacement Project	25,000	0

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	South Florida Stadium Corporation	Programmatic Support	10,000	0
OSBM	South Florida Youth Soccer Association	Programmatic Support	2,366	0
CAD	South Florida Youth Symphony, Inc.	Artistic and Administrative Support	0	14,984
CAD	South Florida Youth Symphony, Inc.	Annual Season - General Operating Support	30,000	30,000
OSBM	South Hialeah Elementary	Chess Team's Travel Expenses to the Super Nationals Chess Championship	3,000	0
PARK	South Kendall Optimist Club, Inc.	Ballfield-related Improvements and Purchases at Eureka Park	29,960	75,000
PARK	South Kendall Soccer Club, Inc.	Sports Program	0	7,500
OSBM	South Miami Middle School	Programmatic Support	2,000	0
DHS	South Miami Senior Center	Programmatic Support	20,000	23,000
OSBM	Southridge Civil Air Patrol Organization	Programmatic Support	5,000	0
AHS	Southwest Social Services Program, Inc.	Elderly Services - Center-based Care	85,000	85,000
AHS	Southwest Social Services Program, Inc.	Elderly Services - Home-based Enhanced Nutrition	80,000	80,000
OSBM	Southwest Social Services Program, Inc.	Programmatic Support	20,000	0
PARK	Special Olympics Florida, Inc.	Sports Program for Developmentally Disabled	7,500	7,500
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Family Support and Educational Services	30,000	30,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities	10,000	25,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Health	15,000	25,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children, Youth, and Families Services	25,000	25,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services	0	25,000
PARK	Sports Commission	Programmatic Support	250,000	250,000
OSBM	Sports for Kids, Inc.	Programmatic Support	250	0
AHS	St Anne's Nursing Center, St Anne's Residence, Inc.	Elderly Services - Center-based Care	85,000	85,000
AHS	St Thomas University - Human Rights Institute	Basic Needs - Legal Assistance	90,000	90,000
OSBM	St. Agatha Home and School	Programmatic Support	250	0
OSBM	St. Alban's Child Enrichment Center	After School Program	35,000	0
OSBM	St. Francis Xavier Church	Programmatic Support	5,238	0
OSBM	St. John the Apostle Catholic Church	Programmatic Support	1,100	0
OSBM	St. Jude Children's Research Hospital	Programmatic Support	2,000	0
OSBM	St. Matthew Community Missionary Baptist Church	Programmatic Support	200	0
OSBM	St. Paul African Methodist Episcopal Church	Programmatic Support	1,000	0



**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
OSBM	St. Thomas University	Leaders for Life Awards Gala	26,000	0
OSBM	Starks Charitable Foundation, The	Programmatic Support	1,500	0
AHS	Steps in the Right Direction, Inc.	Elderly Services - Emergency Home Repair	35,000	35,000
AHS	Steps in the Right Direction, Inc.	Basic Needs - Immigration Services	25,000	25,000
DHS	Stop Hunger	Programmatic Support	0	100,000
OSBM	Stop Hunger	Programmatic Support	30,000	0
AHS	Success In Education, Inc.	SSMP Services in District 8	0	25,000
OSBM	Suited For Success	Programmatic Support	1,000	0
CAD	Sunday Afternoons of Music, Inc.	Sunday Afternoons of Music	40,000	40,000
CAD	Sunshine Jazz Organization, Inc., The	Annual Programs	14,900	25,000
OSBM	Super Bowl 2007	County Commitment to Event	100,000	550,000
OSBM	Sweet Home Community Builders	Programmatic Support	5,000	0
DERM	Sweet Vines, Inc.	English, Spanish and Creole Outreach Environmental Awareness Campaign	61,800	50,430
DERM	Sweet Vines, Inc.	Programmatic Support	56,000	75,000
AHS	Switchboard of Miami, Inc.	Basic Needs - Information and Referral	100,000	100,000
AHS	Switchboard of Miami, Inc.	Children, Youth, and Families - Positive Youth Development	65,000	65,000
AHS	Switchboard of Miami, Inc.	Criminal Justice - Family Empowerment	95,000	95,000
AHS	Switchboard of Miami, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	87,000	87,000
AHS	Switchboard of Miami, Inc.	Criminal Justice - Youth Gang Hotline	40,000	40,000
OSBM	Take Stock in Children	Programmatic Support	10,000	0
OSBM	Team Metro Northeast Office	Community Outreach	2,000	0
OSBM	Team USA - Miami Baseball	Programmatic Support	500	0
CAD	Teatro Avante, Inc.	Teatro Avante Annual Support	40,000	50,000
CAD	Teatro Avante, Inc.	International Hispanic Theatre Festival	44,120	0
CAD	Teatro Avante, Inc.	International Cultural Exchange with Spain and Portugal	19,495	25,000
AHS	Teen Jobs Corps, Inc.	Criminal Justice - Youth Gang Hotline	15,000	0
OSBM	Teen Police Academy, Inc.	Programmatic Support	19,000	0
AHS	Teen UpWard Bound, Inc	Children, Youth, and Families - Before and After School Care	31,000	31,000
AHS	Teen UpWard Bound, Inc	Children, Youth, and Families - Computer Training	25,000	25,000
AHS	Teen UpWard Bound, Inc	Children, Youth, and Families - Computer Training	0	25,000
CAD	Theater League of South Florida	Annual Programs	34,500	35,000
CAD	Theater League of South Florida a/f/a for Downstage Miami Program	Downstage Miami Program	25,000	25,000
CHP	Thelma Gibson Health Initiative	Programmatic Support	0	20,000
PHT	Thelma Gibson Health Initiative	HIV/Hepatitis C screenings for Substance Abusers	65,000	65,000
AHS	Theodore Gibson Memorial Fund, Inc.	HIV/Aids Program	20,000	20,000
AHS	Theodore Gibson Memorial Fund, Inc.	Health promotion and disease risk reduction	0	25,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
DERM	Thimmaka's Resources for Environmental Education	Create a Environmental Standard for Restaurants to Conserve Energy and Water, Reduce Air / Water Pollution and Solid Waste	0	49,917
CAD	Thomas Armour Youth Ballet, Inc.	Thomas Armour Youth Ballet Scholarship Program	19,331	25,000
AHS	Thurston Group, Inc., The	Criminal Justice - Program Evaluation	200,253	200,253
AHS	Thurston Group, Inc., The	Support	28,687	28,687
CAD	Tigertail Productions, Inc.	Annual Season Support	40,000	40,000
CAD	Tigertail Productions, Inc.	Tigertail FLA/BRA	34,690	23,000
CAD	Tigertail Productions, Inc.	Tigertail International Exchange Program	31,191	0
PARK	Tigertail Productions, Inc.	Dance Workshops for Persons with Disabilities	5,683	0
CAD	Tigertail Productions, Inc., a/f/a for Artist Access Grants Program	Artist Access Grants Program	14,750	17,500
CAD	Tourist Development Council Grants Program	Various Allocations To Be Determined	925,000	950,000
AHS	Transition, Inc.	Workforce - Ex-offenders and Special Needs	221,300	221,300
OSBM	Transport Workers Union	Programmatic Support	950	0
DERM	TREEmendous Miami, Inc.	Programmatic Support to Deliver and Plant Trees for Elderly and Disabled Homeowners Participating in the Adopt-a-Tree program	65,940	53,300
AHS	Trinity Church	Children, Youth, and Families - Before and After School Care	57,500	57,500
AHS	Trinity Church	Children, Youth, and Families - Childcare Services for the Working Poor	40,000	40,000
AHS	Trinity Church	Children, Youth, and Families - Neighborhood Resource Teams	50,000	75,000
AHS	Trinity Church	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	50,000	50,000
AVI	U.S. Africa Air Transportation Summit	Air Service	30,000	20,000
OSBM	Unidad of Miami Beach, Inc.	Programmatic Support	2,000	0
OSBM-RW	Union Positiva	Programmatic Support	0	100,000
OSBM	United Coalition of Minority Business of South Dade	Programmatic Support	35,000	0
OSBM	United Haitian American Artists	Programmatic Support	15,000	0
AHS	United Home Care Services	Children and Adults with Disabilities - In-home Supports	80,000	80,000
AHS	United Home Care Services	Children and Adults with Disabilities - Personal Care Assistance	67,400	67,400
AHS	United Home Care Services	Elderly Services - In-home Services for the Frail Elderly	150,000	150,000
AHS	United People Counseling Ministry Services	Basic Needs - Food Recovery and Distribution	30,000	30,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	United People Counseling Ministry Services	Basic Needs - Food Recovery and Distribution	15,000	0
OSBM	United Property Owners of the 8.5 Square Mile Area, Inc	Programmatic Support	3,000	0
OSBM	United Way of Miami-Dade	Programmatic Support	2,000	0
OSBM	United Way of Miami-Dade	Hurricane Katrina Relief	10,000	0
OSBM	Unity International Foundation, Inc.	Flagami Fiesta	7,000	0
OSBM	University of Miami	Cuban Heritage Collections / Institute of Cuban and Cuban American Studies	84,000	0
AHS	University of Miami - Prenatal CARE Program	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000	70,000
CAD	University of Miami - Cuban Heritage Museum	Programmatic Support	100,000	100,000
CAD	University of Miami - Department of Art and Art History	New Gallery Visiting Artists/Scholar Series Program	14,428	15,644
AHS	University of Miami - Mailman Center for Child Development	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	60,000	60,000
CAD	University of Miami - School of Music	Festival Miami	38,201	46,782
CAD	University of Miami Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	176,760	165,321
OSBM	Urbieta Family Fund, the	Colon Cancer Research	1,000	0
AHS	Urgent, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	41,000	41,000
AHS	Urgent, Inc.	Children, Youth, and Families Parenting Services	20,000	0
OSBM	V.L. Production	District 6 Holiday Message	6,810	0
OSBM	Van E. Blanton Elementary School	Winner of the Dorrin D. Rolle Brain Bowl	5,000	0
DHS	Veye yo Community Center	Programmatic Support	35,000	35,000
OSBM	Victim Response Inc.	The Lodge	2,000	0
AHS	Victim Services Center	Criminal Justice - Domestic Violence	25,000	0
AHS	Victim Services Center	Criminal Justice - Mental Health	25,000	0
OSBM	Victim Services Center	Programmatic Support	55,000	0
POLICE	Victim Services Center	Programmatic Support	350,000	450,000
OSBM	Victory School	Programmatic Support	5,500	0
CAD	Viernes Culturales	Programmatic Support	75,000	100,000
AHS	Villa Maria Nursing and Rehabilitation	Elderly Services - Center-based Care	85,000	85,000
AHS	Village South, Inc., The	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	65,000	65,000
AHS	Village South, Inc., The	Special Needs, Mental Health - Wrap-around Services for Individuals. w/ Co-occurring Substance Abuse and Mental Health Disorders	96,500	96,500
AHS	Village South, Inc., The	Special Needs, Substance Abuse - Prevention and Treatment Programs	86,060	86,060

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	Viox La Torture Nonprofit Organization, Inc.	Elderly Services	15,000	0
OSBM	Virginia Key Beach Park Trust	Programmatic Support	25,000	0
OSBM	Vision Victory Annual Fundariser	Programmatic Support	1,000	0
CAD	Vizcaya Museum and Gardens	Renovations and Equipment / Operational Support for Vizcaya Museum and Gardens	25,000	125,000
AHS	Voices for Children Foundation, Inc.	Basic Needs - Legal Assistance	65,000	65,000
AHS	Voices for Children Foundation, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	62,500	62,500
OSBM	Voices for Children Foundation, Inc.	Programmatic Support	17,500	0
OSBM	Volunteers of America	Annual Patriotic Gala	999	0
CAD	Walenstein Musical Organization	2005-06 Programs	0	7,201
OSBM	Walt Disney World Parks and Resort	Purchase of Tickets for Van E. Blanton Elementary School Winner of Dorrin D. Rolle Brain Bowl	548	0
OSBM	Waterways Homeowner's Association	Programmatic Support	2,000	0
AHS	We Care of South Dade	Children, Youth, and Families - Neighborhood Resource Teams	75,000	75,000
OSBM	Wesley Matthews Elementary School	Parent Teacher Student Association Support	500	0
AHS	West Dade Community Services	Basic Needs - Emergency Rental	17,250	25,000
DHS	West Dade Community Services	Programmatic Support	0	150,000
AHS	West Grove Boys and Girls Club	Children, Youth, and Families services	10,000	0
OSBM	Wish Foundation, Inc. and the GZO Chapter of AKA Sorority	Programmatic Support	600	0
CAD	Wolfsonian - Florida International University	Wolfsonian Learning Center	6,730	0
CAD	Wolfsonian-Florida International University	Operational Support for the Wolfsonian-FIU	227,240	231,050
OSBM	Women's Emergency Network	Programmatic Support	1,000	0
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	45,000	45,000
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	25,000	25,000
OSBM	World Baptism Mission	Programmatic Support	1,500	0
SEA	World Trade Center Miami	Sea Cargo Americas Trade Show and Congress	75,000	0
OSBM	YMCA - District 7 Branches	Programmatic Support	10,000	0
AHS	YMCA of Greater Miami, Inc.	Children, Youth, and Families - Before and After School Care	75,000	75,000

**FY 2004-05 COMMUNITY-BASED ORGANIZATIONS CURRENT AND  
FY 2005-06 RECOMMENDATIONS AS OF SEPTEMBER 22, 2005**

Monitoring Dept.	Agency	Program	FY 2004-05 Funding	FY 2005-06 Funding
AHS	YMCA of Greater Miami, Inc.	Children, Youth and Families Services	25,000	0
AHS	Youth Co-Op, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	50,000	50,000
AHS	Youth Co-Op, Inc.	Criminal Justice - Stay-in-School	74,100	74,100
DHS	Youth Co-Op, Inc.	Programmatic Support	26,000	200,000
DHS	Youth Crime Task Force	Programmatic Support	3,000,000	3,000,000
DHS	Youth Empowerment Services, Inc.	Programmatic Support	0	50,000
DERM	Youth Environmental Programs, Inc.	Educate Miami-Dade County Students, Educators and Recreational Water Users About the Causes, Effects and Solutions to Water Pollution	66,600	53,812
AHS	Youth of America Incorporated	Criminal Justice - Education and Crime Prevention	0	20,000
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Before and After School Care	55,000	55,000
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	75,000	75,000
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Neighborhood Empowerment	85,000	85,000
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Stay-in-School	74,335	74,335
CAD	Zoological Society of Florida	Operational Support for Miami Metrozoo	200,000	225,000
OSBM	Zoological Society of Florida	Programmatic Support	500	0
PARK	Zoological Society of Florida	Purchase and Installation of Shade Coverings, Cooling Stations at Metrozoo	38,770	73,170
OSBM	Zora Neale Elementary School	Parent Teacher Student Association Support	500	0
		<b>Totals</b>	<b>52,573,821</b>	<b>58,454,500</b>

\* Reflects unallocated funding from the Discretionary Reserve Fund (original allocation for FY 2004-05 \$3.875 million)

**Departments:**

AHS - Alliance for Human Services

AVI - Aviation

CAD - Cultural Affairs Department

CAA - Community Action Agency

CHP - Countywide Healthcare Planning

COM - Communications

DBD - Business Development

DERM - Environmental Resource Management

DHS - Human Services

LIB - Library

OCED - Office of Economic Development

OSBM - Office of Strategic Business

PHT - Public Health Trust

PARK - Park and Recreation

SEA - Seaport

YCTF - Youth Crime Task Force

UERTF - Urban Economic Revitalization Taskforce