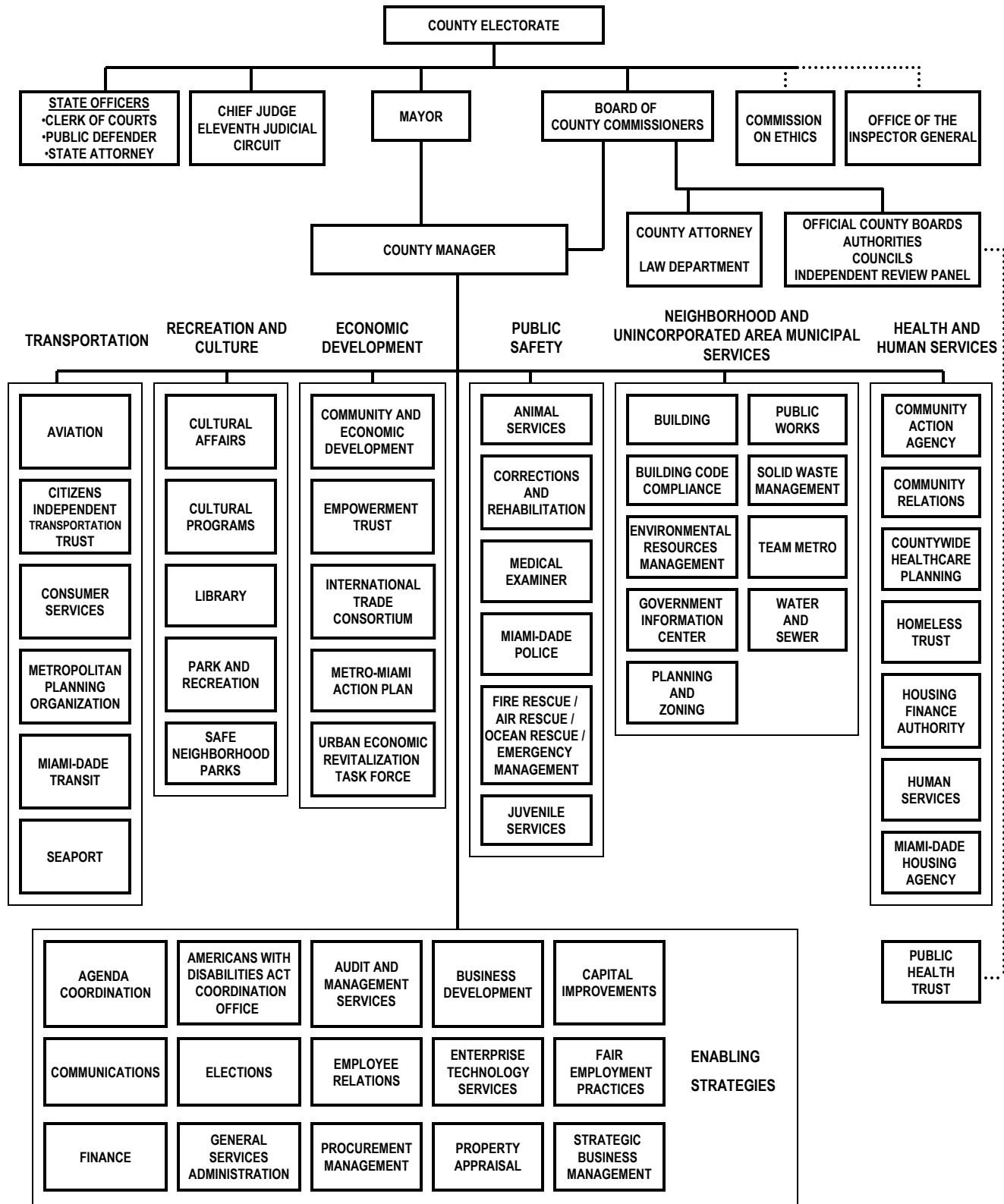


# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

### 2006-2007



## FY 2006-07 Adopted Budget and Multi-Year Capital Plan

---

### **Volume 1**

**This volume includes the County Manager's Budget Message and presents a reader's guide on the Strategic and Business Planning process; Results-Oriented Government; the County financial fund structure and policies, budgeting concepts, and the process; and a brief description on Countywide and Unincorporated Municipal Service Area (UMSA) allocations and proprietary revenues. It also details the five-year financial condition of the County's property tax-supported jurisdictions and certain proprietary operations and includes the adopted budget ordinances for FY 2006-07.**

### Volume 2

Volume 2 reflects the relationship between the strategic plan, business plan, and the adopted budget allocations. It also details the functions of each department through a summary functional table of organization, a detail of revenues and operating and non-operating expenditures, allocations by strategic area for all departmental programs with approved positions, strategic planning priorities and budget highlights for both operating and capital highlights with the desired outcome from the County's Strategic Plan, and specific information about line item expenditures.

### Volume 3

Volume 3 contains detailed information regarding funded and unfunded multi-year capital projects, as well as County debt.

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## Miami-Dade County Table of Organization

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ADA Coordination

Agenda Coordination

Animal Services

Art in Public Places

Audit and Management Services

Aviation

Building Code Compliance

Building

Business Development

Capital Improvements

Citizen's Independent Transportation Trust

Communications

Community Action Agency

Community & Economic Development

Community Relations

Consumer Services

Corrections & Rehabilitation

Countywide Healthcare Planning

Cultural Affairs

Elections

Emergency Management

Employee Relations

Enterprise Technology Services

Environmental Resources Management

Fair Employment Practices

Finance

Fire Rescue

General Services Administration

Historic Preservation

Homeless Trust

Housing Agency

Housing Finance Authority

Human Services

Independent Review Panel

International Trade Consortium

Juvenile Assessment Center

Medical Examiner

Metropolitan Planning Organization

Park and Recreation

Planning and Zoning

Police

Procurement

Property Appraiser

Public Library System

Public Works

Safe Neighborhood Parks

Seaport

Solid Waste Management

Strategic Business Management

Team Metro

Transit

Urban Revitalization Task Force

Vizcaya Museum and Gardens

Water and Sewer

December 15, 2006

Honorable Carlos Alvarez, Mayor

Honorable Chairman Joe Martinez and Members, Board of County Commissioners

Dear Mayor Alvarez, Chairman Martinez, and County Commissioners:

I am pleased to submit the FY 2006-07 Final Business Plan, Adopted Budget and Multi-Year Capital Plan, and Five-Year Financial Outlook. This is the second year we have produced this final reference document, adjusted for the actions taken at the Final Budget Hearing on September 20, 2006. As endorsed by the Board, we employ a results oriented governing process to allocate resources. This document includes the business plan which details the annual implementation of the Strategic Plan, as well as our projections for our financial status for the coming five years.

Three volumes comprise this document. The first volume includes an introductory chapter which provides a historical and general perspective of Miami-Dade County government and describes our strategic planning and resource allocation processes. It also includes the County's Five-Year Financial Outlook for both our tax-supported and proprietary activities. The section titled "Strategically Targeted Unincorporated Municipal Services Area and Countywide Service Improvements" provides a same of some of the unmet operational initiatives in the Unincorporated Municipal Service Area (UMSA) and Countywide areas to address long-term goals and objectives identified in the County's Strategic Plan. A facsimile of the final budget ordinances adopted by the Board and a listing of the community-based organizations approved for funding as of September 20, 2006 are also included in the first volume.

The second volume includes the business plan, organized by strategic area. Within each strategic area, the mission, key priority outcomes, and departmental narratives including the budget, performance measures, and anticipated results are detailed. This volume also includes summary budget information.

The third volume contains detailed schedules for the capital projects approved as part of the final adopted budget, which are eligible to utilize the Expedite Ordinance for implementation. It also details unfunded projects and includes capital budget summaries.

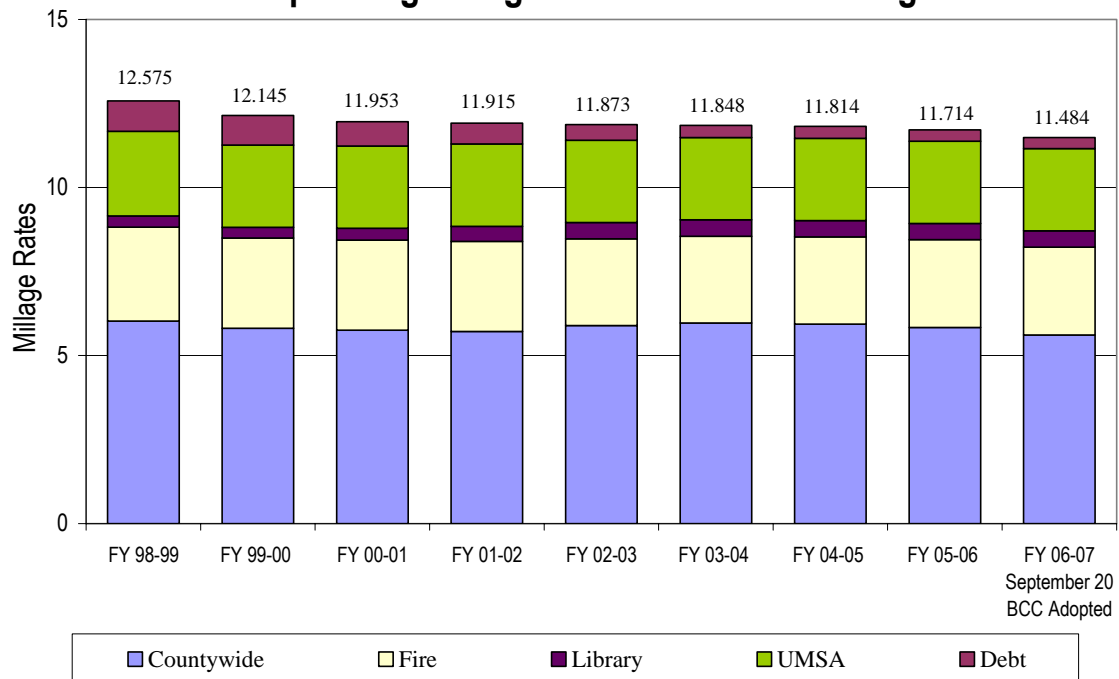
This year, for the fifth year, the County is submitting an application to the Government Finance Officers Association (GFOA) for the Distinguished Budget Presentation Award. The award is based on the presentation of the budget document as a policy document, communications device, financial plan, and operations guide. We are proud to have received this designation for the last four years.



## FY 2006-07 Adopted Budget

The FY 2006-07 budget development process began back in 2005. Again this year, we enjoyed a collaborative process that included all levels of government. Working together, we developed a resource allocation plan that addresses the needs of the residents of our community, while providing property tax relief. For the ninth consecutive year, the combined millage rate approved in September is lower than the previous year, and is the lowest rate since FY 1983-84.

### **Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages**



MILLAGE TABLE			
Taxing Unit	FY 2005-06 Actual Millage	FY 2006-07 Proposed Millage Rate	Percent Change From FY 2005-06 Actual Millage
Countywide Operating	5.835	5.615	-3.8%
Miami-Dade Fire Rescue Service District	2.609	2.609	0.0%
Miami-Dade Public Library System	0.486	0.486	0.0%
Total Millage Subject to 10 Mill Cap	8.930	8.710	-2.5%
Unincorporated Municipal Service Area (UMSA)	2.447	2.447	0.0%
<b>Sum of Operating Millages</b>	<b>11.377</b>	<b>11.157</b>	<b>-1.9%</b>
Voted Millages -- Debt Service			
Countywide	0.285	0.285	0.0%
Fire Rescue District Special Obligation Bond	0.052	0.042	-19.2%
<b>Sum of Operating and Debt Millages</b>	<b>11.714</b>	<b>11.484</b>	<b>-2.0%</b>

For FY 2006-07, the total adopted budget is balanced at \$6.977 billion, of which \$4.732 billion is the funding required to support the direct operating budget and \$2.245 billion is funding for capital infrastructure projects. The tax supported budgets – the Countywide General Fund, UMSA General Fund, Library System and Fire Rescue District budgets – total \$2.317 million, or 49 percent of the total operating budget. Attachment 1 to this message includes charts that compare the various budgets, both operating and capital, for FY 2004-05, FY 2005-06 and FY 2006-07.

The Adopted Budget represents a 1.6 percent increase from the FY 2005-06 Final Adopted Budget of \$6.862 billion. The largest increases in the operating budget are in the Neighborhood and Unincorporated Municipal Services Area (UMSA) and Recreation and Culture strategic areas. The Neighborhood and UMSA strategic area budget increased by 13.8 percent to fund service enhancements primarily in the Public Works Department such as the creation of ten Neighborhood Enhancement Action Teams (NEAT Teams) to provide rapid response to the “little things” that impact neighborhood quality of life such as righting fallen signs, removing small litter piles, trimming trees, repairing fences and guardrails, and reporting things such as potholes, pavement repairs and other things that require a more specialized response. Other service enhancements include installation of illuminated street signs at 300 intersections, replacing spanwire traffic signals with mast arm support systems, and replacing local traffic and street signs. The Recreation and Culture strategic area budget is increased by 16.1 percent to expand cultural grants programs and events and programs in our parks targeted for senior citizens.

Attachment 1 also includes charts that detail revenue and expenditure information for the tax-supported and proprietary budgets, the capital budget, and the overall Adopted Budget by strategic area. A table is also included that shows funding and positions for the two previous and the current fiscal years for each department, organized by strategic area.

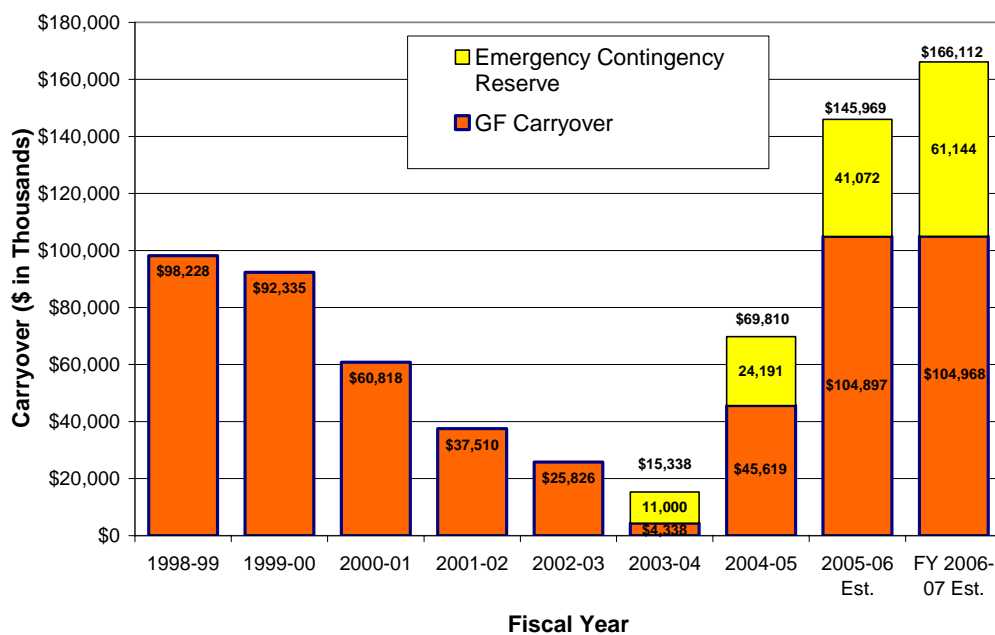
The Adopted Budget includes fee adjustments for Water and Sewer and Solid Waste customers, among others. Consistent with the concept adopted by the Board for FY 2005-06, the FY 2006-07 retail water and wastewater rates were adjusted according to the United States Department of Labor, Bureau of Labor Statistics, Consumer Price Index, All Urban Consumers, Water and Sewerage Maintenance, US City Average, a 4.5 increase. At the final budget hearing, the Board deferred this increase to January 2007. Also at the final budget hearing, the Board adopted a solid waste household collection fee of \$439, \$10 less than the proposed fee of \$449. Over the coming year, we will be carefully analyzing opportunities for curbside recycling and bulky waste services to ensure we are providing efficient and effective service that can be sustained at this rate for the next few years.

The FY 2006-07 Budget was developed based on the 20 priorities presented to the Board in January 2006, delineated in the following table.

<b>FY 2006-07 Budget Priorities</b>	
<i>Meeting the Primary Expectations of our Customers</i>	
	1 Continue to implement the Building Better Communities Bond Program
	2 Continue to implement the People's Transportation Plan
<i>A Safe Community</i>	
	3 Provide required training and equipment for all public safety functions
	4 Improve response time, through facility placement, community policing, and other strategies
<i>A Vibrant and Sustainable Community</i>	
	5 Ensure the continuation of efforts to balance the need to preserve our natural resources, including water quality, with the need for sustainable development
	6 Support the creation of valuable employment opportunities
	7 Develop and implement strategies to provide sufficient affordable and workforce housing, as well as tax relief to targeted sectors of our community
	8 Concentrate on social service needs for all segments of the community, including children's programs; healthcare and insurance; intervention, prevention and diversion programs; and meals for the elderly
	9 Expand and support recreational and cultural programs and facilities
<i>The Little Things</i>	
	10 Improve roadway signage and signals and continue installation of traffic calming devices and illuminated street signs
	11 Continue maintenance and improvement of rights-of-way, parks, and other public lands and facilities, including litter clean-up; improve bulky waste pickup
<i>A Community of Opportunities</i>	
	12 Continued implementation of the Miami International Airport (MIA) Capital Improvement Plan (CIP) to attract airlines and passengers
	13 Continued implementation of the Seaport CIP to allow for efficient and secure operations
<i>An Effective Government</i>	
	14 Continue implementation of the 311 Answer Center and community outreach and awareness
	15 Improve the building permit and development process
	16 Provide effective services; improve service through technology and application of best practices
	17 Attract and retain a talented and motivated workforce through effective recruiting, performance standards and training, and gainsharing and managed competition
	18 Continue to improve the financial stability for tax-supported and enterprise funds
	19 Address concerns related to the Public Health Trust
	20 Promote an honest, ethical government

Of particular note, in the FY 2006-07 Adopted Budget, a tenant-based rental housing subsidy program was funded (\$9 million of general fund and HOME funds) and ten Neighborhood Enhancement Action Teams (NEAT teams) were created as mentioned above. Four new libraries will be opened and six new units will be added to the Fire Rescue District. Two additional basic law enforcement classes (for a total of six) have been funded to increase the number of police officers serving UMSA, along with two Public Service Aide classes. Funding required for the first year of a three year plan to address deficiencies in the Corrections and Rehabilitation Department and support beyond the statutorily required maintenance of effort to the Public Health Trust has been provided. Increased funding for cultural grants and restoration of the tree canopy is also included. As illustrated in the chart below, the general fund ending fund balance has been enhanced, bringing the total reserves to the highest level in a decade. In addition to these selected improvements, Attachment III to this message contains highlights of the entire budget organized by priority.

### General Fund Year-End Fund Balance



### Looking to the future

This document includes our five-year financial outlook. This analysis provides information regarding the future financial condition of our property tax supported funds, as well as details of certain proprietary operations including Aviation, Seaport, Solid Waste Management, Housing, Water and Sewer, and Transit. We have detailed the assumptions used to develop this plan; based on these constraints the financial status of our property tax supported funds is improving, primarily as a result of our efforts to boost our reserves. Certain proprietary operations will continue to face challenges, as are discussed in that section of this document.

While in general our four tax supported budgets - Countywide, UMSA, Library System, and Fire and Rescue – show positive fiscal outlooks, the issue of providing some level of property tax relief to our residents has reached a critical point. In addition to the slowing of the growth in the property tax roll value, we will be challenged by potential tax reforms to be considered during the upcoming legislative session. The State Legislature will be contemplating different options including portability, increased homestead exemptions,

and revenue and expenditure caps. It is critical that we closely follow these proposals and weigh the inherent conflict of wanting to provide tax relief while at the same time enhancing the services critical to our residents.

So, where do we go from here? It seems clear that we must strive to do more with less. A slowing real estate market, higher costs of certain resource inputs such as fuel and energy, rising personnel costs along with the simple reality of our residents demand for rate reductions requires this direction. In January, I will be recommending my budget priorities for FY 2007-08. It is my intention to develop the upcoming budget by focusing on streamlining government and our core mission and basic responsibility. While it is critical that we emphasize fiscal responsibility, capable administration, and efficient and effective provision of services, it is also time that we ask ourselves why we are doing the things that we are doing. What is our core mission as a local government? As a regional government? On what functions should we focus our resources? Which functions would be better accomplished outside of County government? We must all work on this together because it is important that we stop doing things that distract us from excellence.

#### Conclusion

Once again, I want to thank each of you for your contribution to this process. Along with the Commission Auditor and his staff, the Department Directors, the staff of my office, and the Office of Strategic Business Management, we have developed a resource allocation plan that meets your priorities and your expectations.

Sincerely,

A handwritten signature in black ink, appearing to read "G. Burgess", with a stylized, flowing script.

George M. Burgess  
County Manager

**2006 – 2007 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT I  
BUDGET COMPARISON GRAPHS**

**MIAMI-DADE OPERATING REVENUES  
(EXCLUDING INTERAGENCY TRANSFERS)**

☐ Proprietary

☒ Federal & State Grants

☒ Property Tax

☒ Sales Tax

☒ Gas Taxes

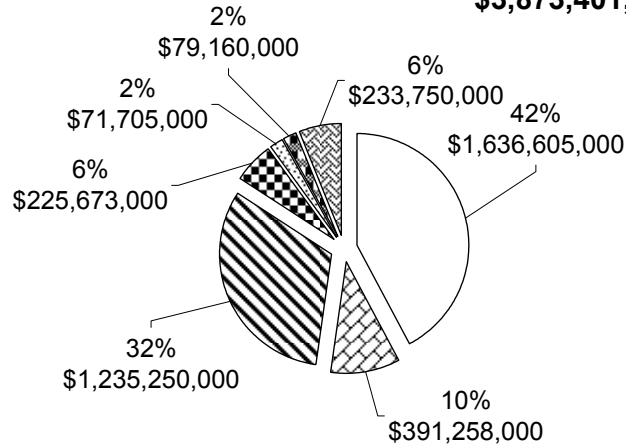
☒ Misc. State Revenues

☒ Miscellaneous

**FY 2004-05**

**Actual**

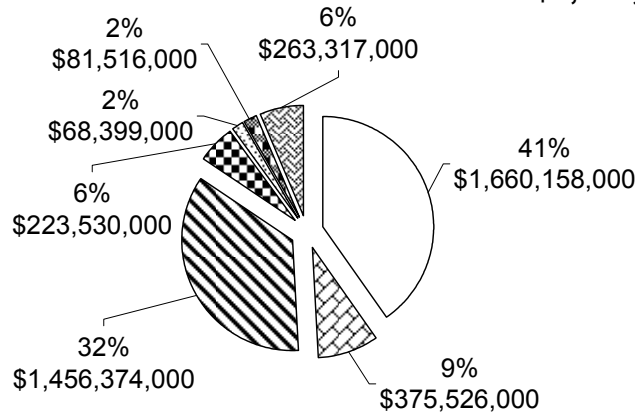
**\$3,873,401,000**



**FY 2005-06**

**Budget**

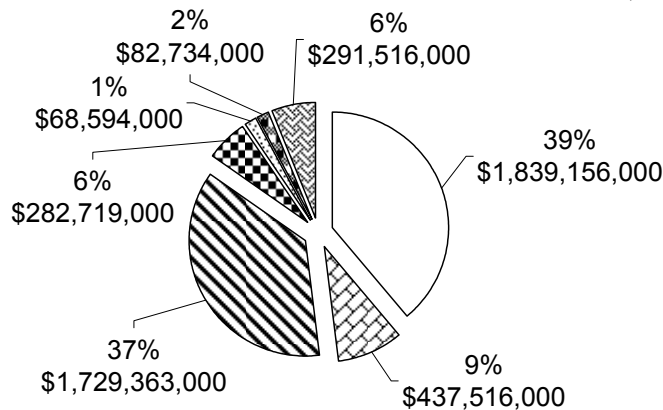
**\$4,128,820,000**



**FY 2006-07**

**Budget**

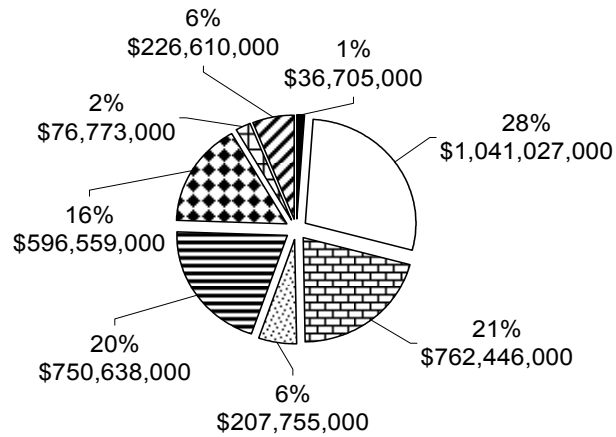
**\$4,731,598,000**



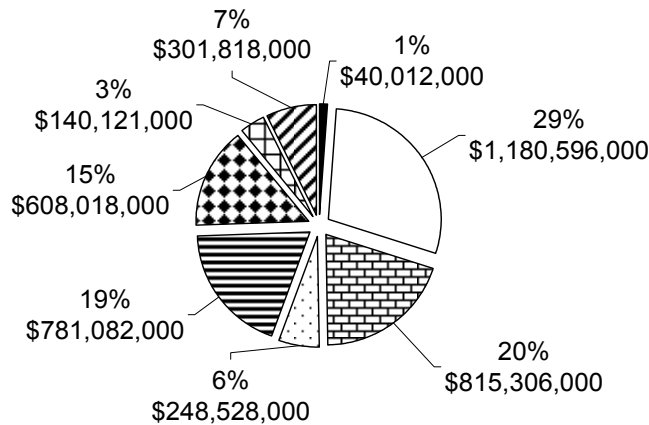
# MIAMI-DADE OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFERS)

- Policy
- Public Safety
- ▣ Transportation
- ▤ Culture/Recreation
- ▥ Neighborhood/UMSA
- ▧ Health & Human Services
- ▨ Economic Development
- ▩ Enabling Strategies

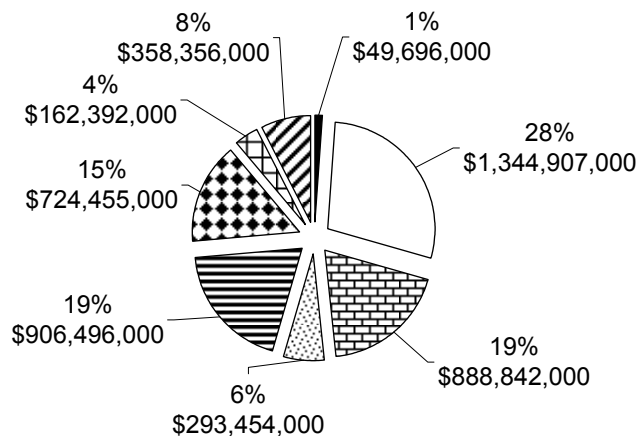
**FY 2004-05  
Actual  
\$3,698,513,000**



**FY 2005-06  
Budget  
\$4,128,820,000**



**FY 2006-07  
Budget  
\$4,731,598,000**



# COUNTYWIDE GENERAL FUND REVENUES

□ Property Tax

▣ Sales Tax

▣ Misc. State Revenues

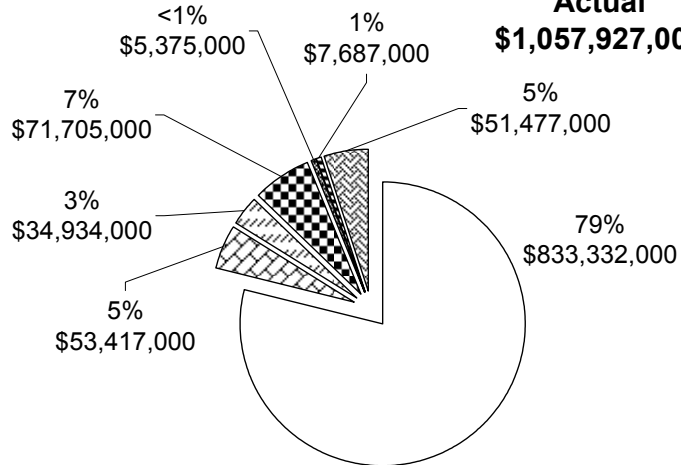
▣ Gas Taxes

▣ Fees

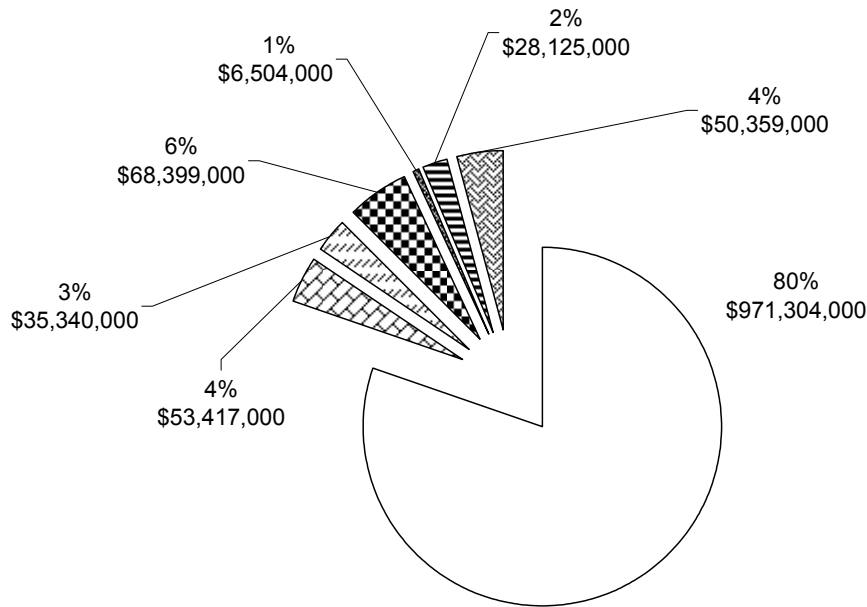
▣ Carryover & Interest

▣ Other

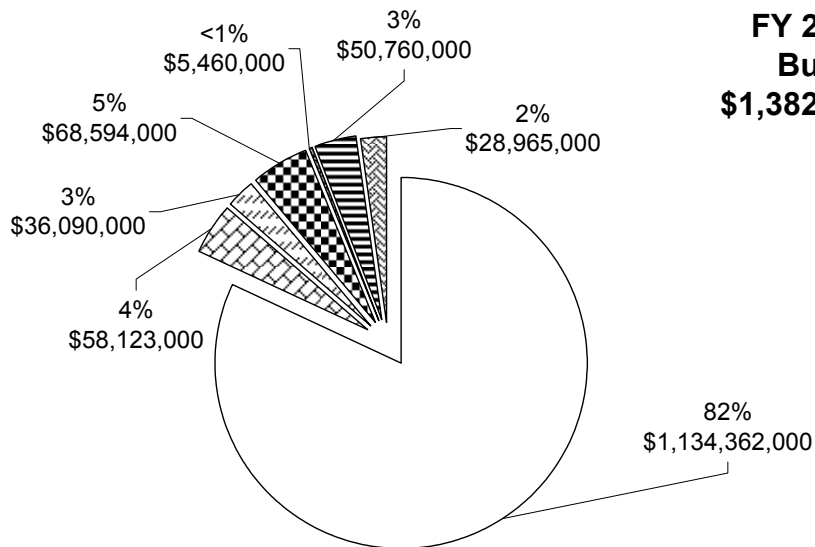
**FY 2004-05  
Actual  
\$1,057,927,000**



**FY 2005-06  
Budget  
\$1,209,986,000**



**FY 2006-07  
Budget  
\$1,382,354,000**



# UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

□ Property Tax

▨ Sales Tax

▣ Utility Tax and Comm.  
Tax

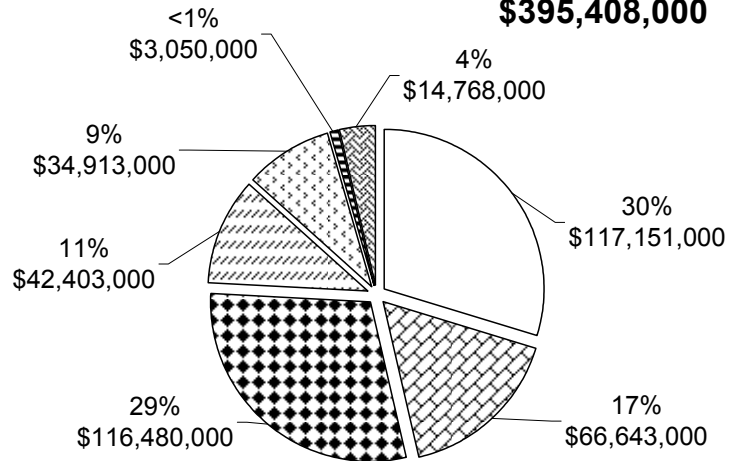
▨ Misc. State Revenues

▨ Franchise Fee

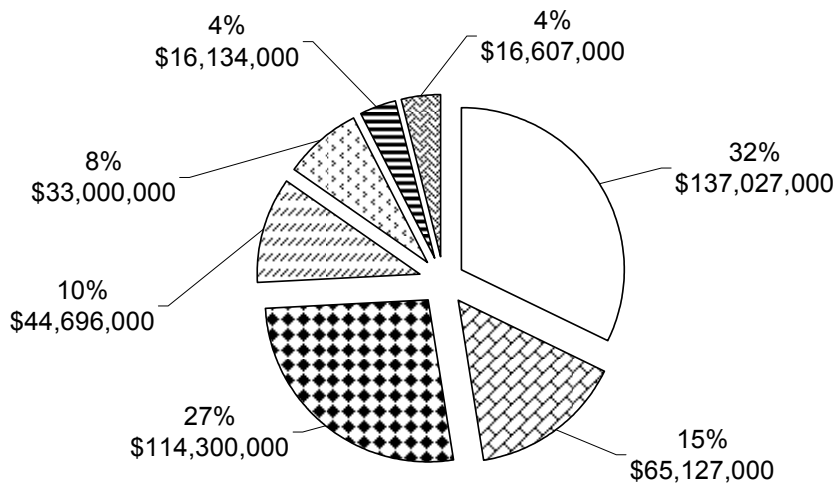
▨ Carryover & Interest

▨ Other

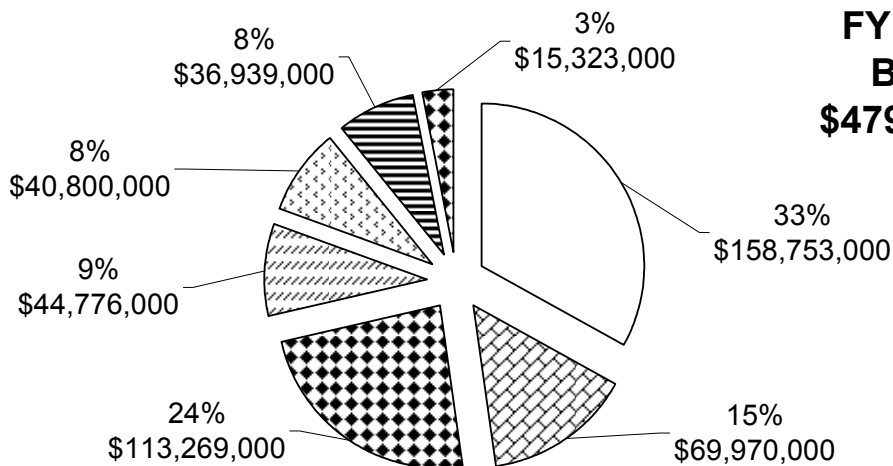
**FY 2004-05  
Actual  
\$395,408,000**



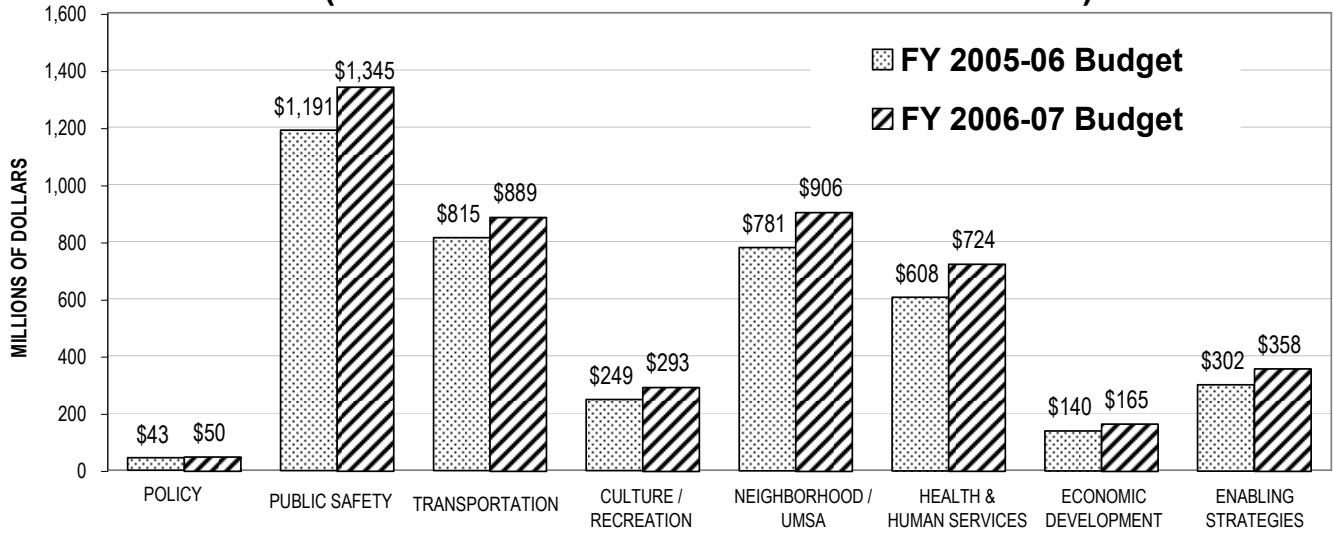
**FY 2005-06  
Budget  
\$426,351,000**



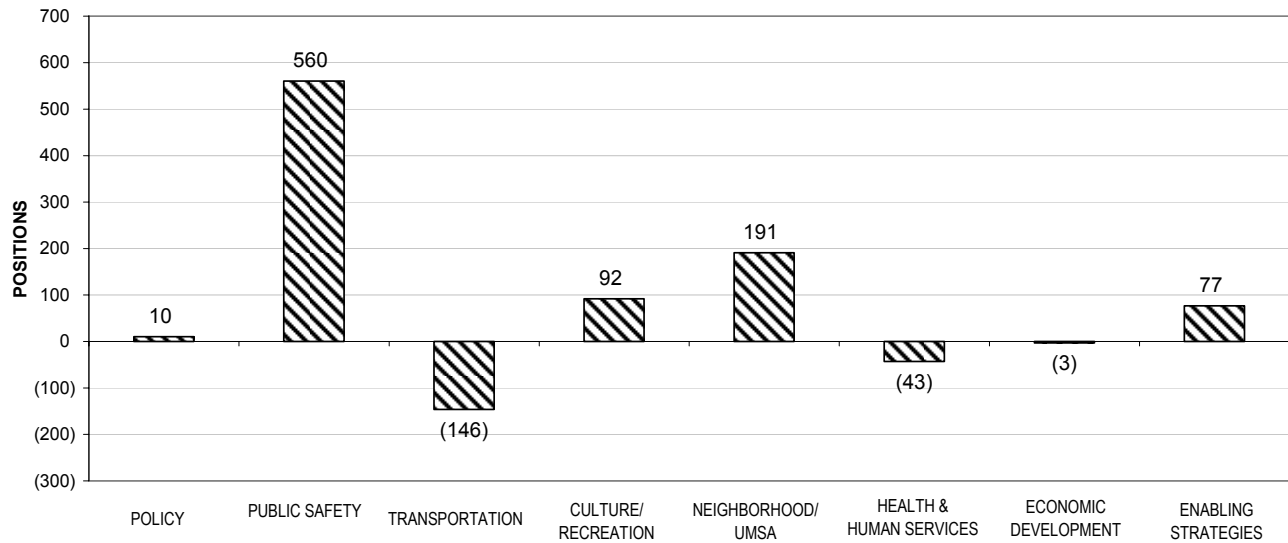
**FY 2006-07  
Budget  
\$479,830,000**



## STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)



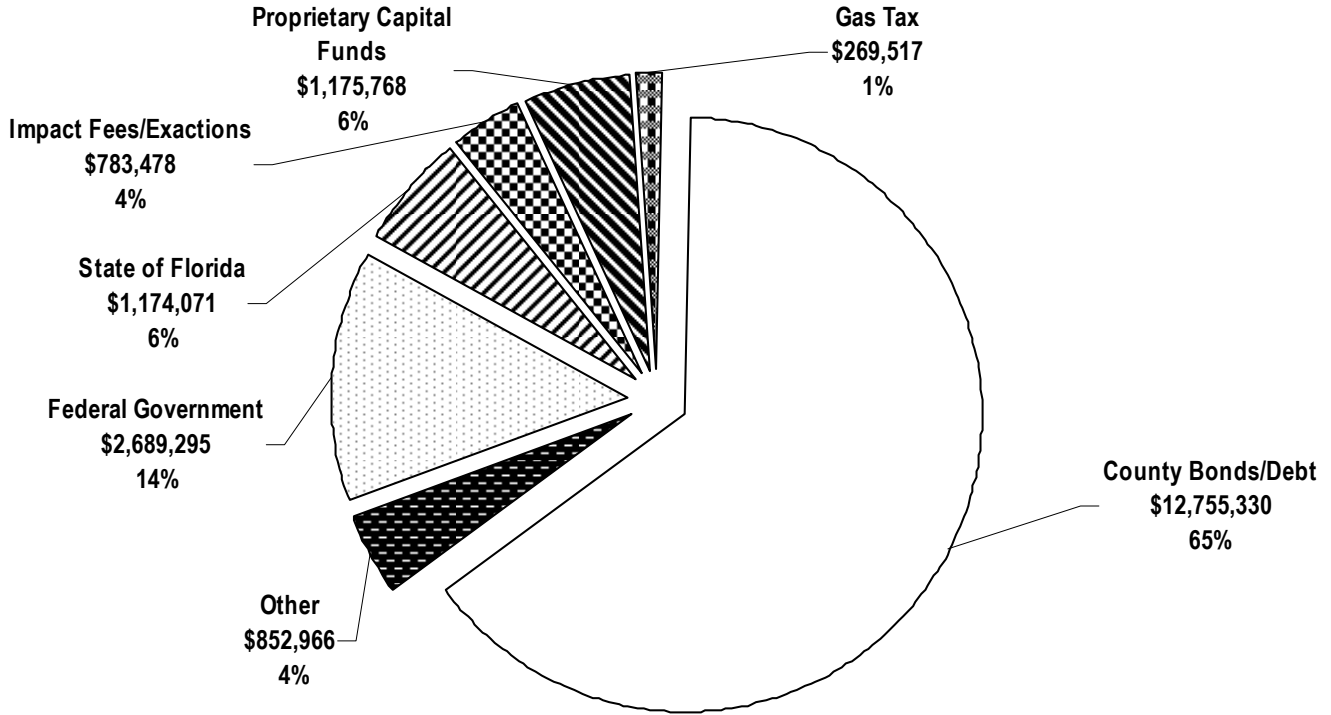
## CHANGE IN POSITIONS BY STRATEGIC AREA, FY 2005-06 to FY 2006-07



# MULTI-YEAR CAPITAL PLAN

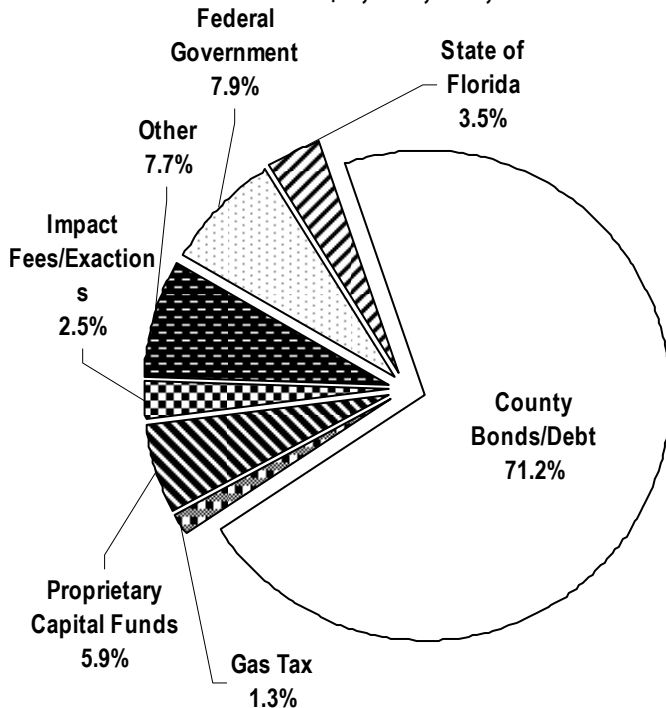
## REVENUE SOURCES

\$19,700,425,000



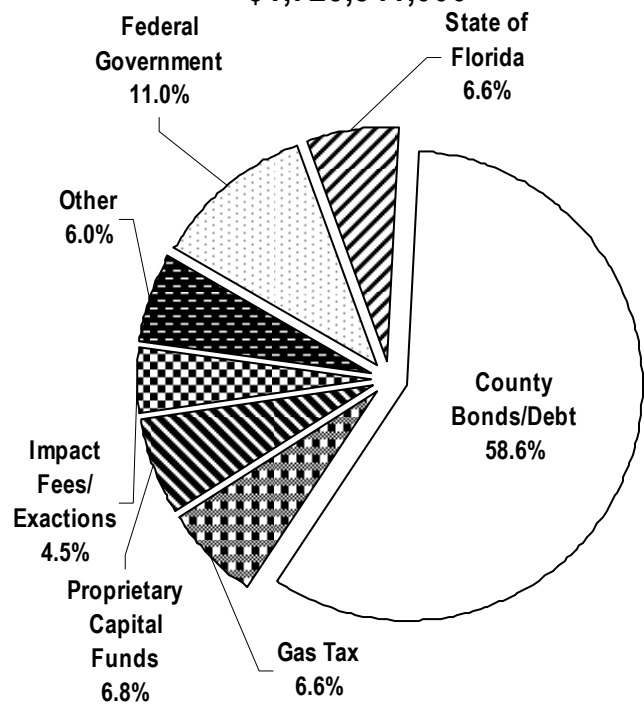
## FY 2005-06 REVENUE SOURCES

\$2,683,961,000



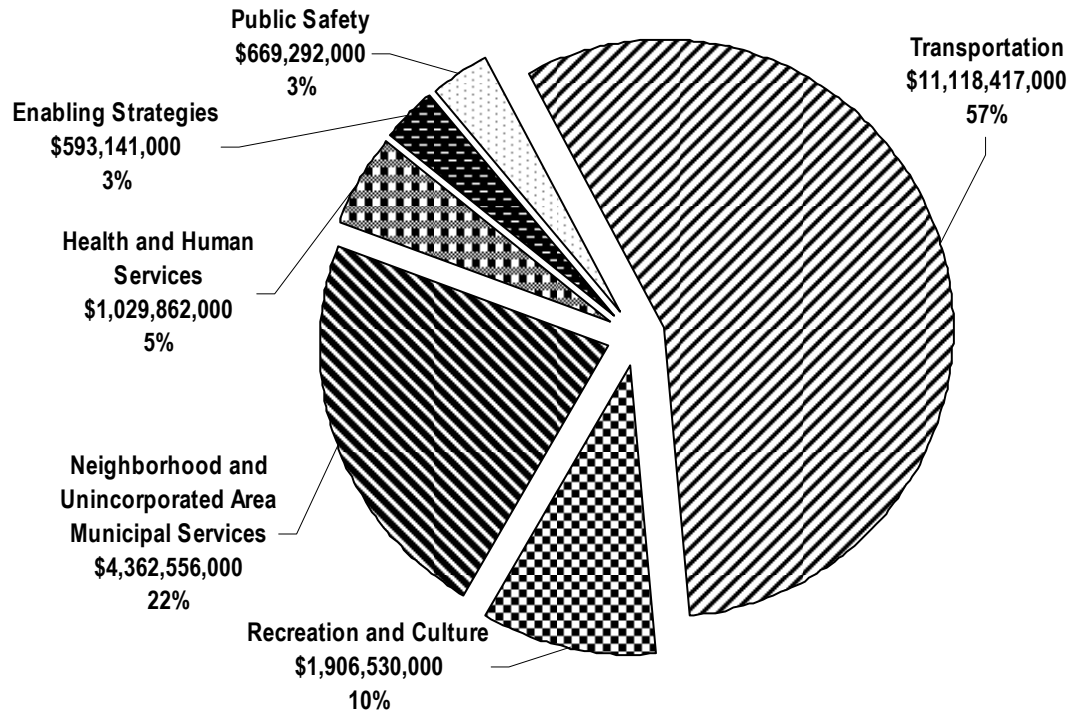
## FY 2006-07 REVENUE SOURCES

\$1,723,541,000

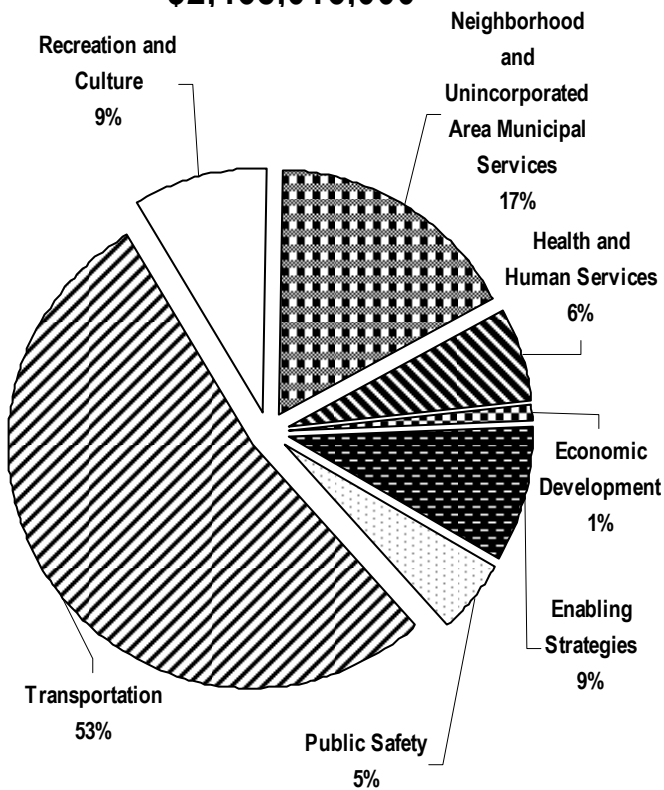


# MULTI-YEAR CAPITAL PLAN

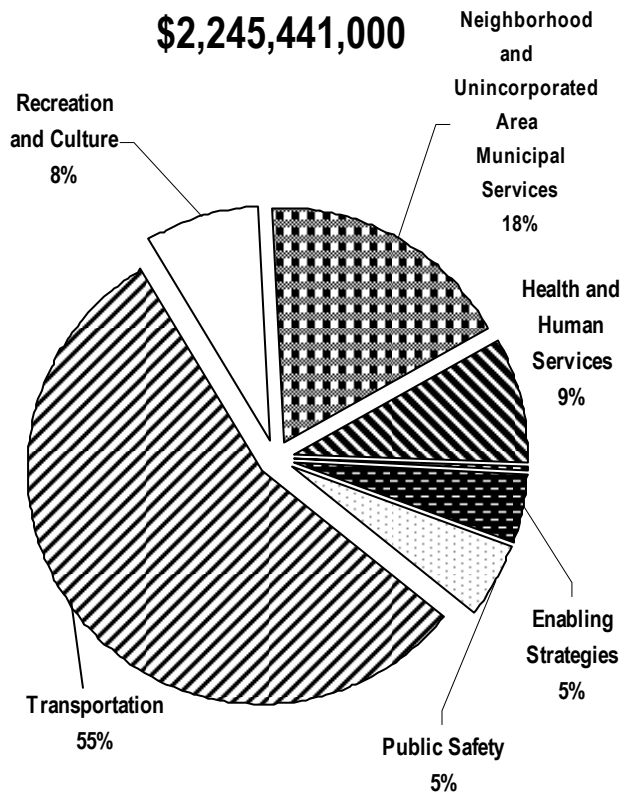
STRATEGIC AREA  
EXPENDITURES \$19,700,425,000



FY 2005-06  
EXPENDITURES SOURCES  
\$2,468,016,000

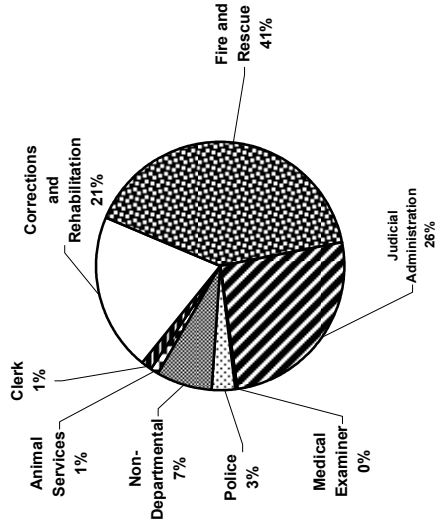


FY 2006-07  
EXPENDITURES SOURCES  
\$2,245,441,000

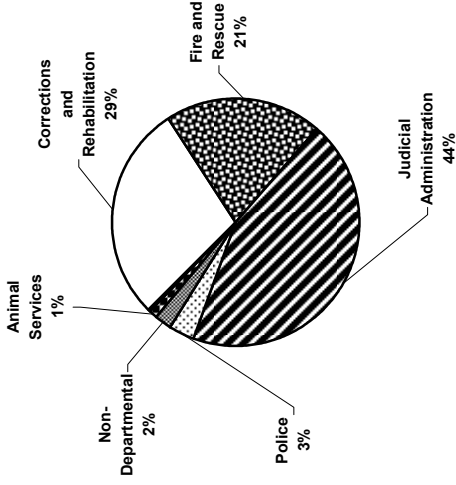


## PUBLIC SAFETY

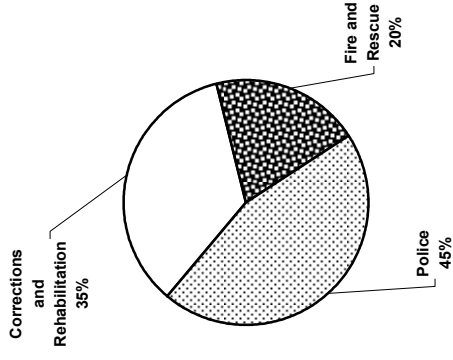
FY 2006-07 CAPITAL BUDGET  
\$118,449,000



MULTI-YEAR CAPITAL PLAN  
\$669,292,000

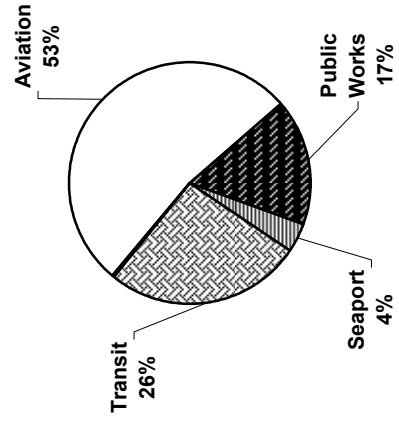


UNFUNDED PROJECTS  
\$190,715,000

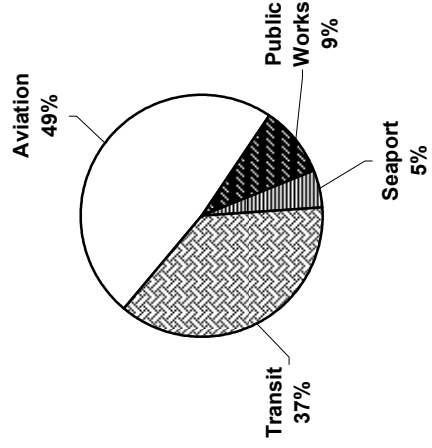


## TRANSPORTATION

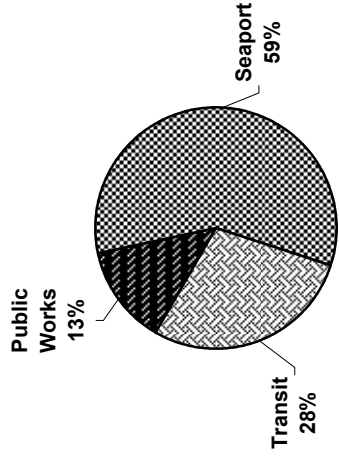
FY 2006-07 CAPITAL BUDGET  
\$1,246,878,000



MULTI-YEAR CAPITAL PLAN  
\$11,118,417,000

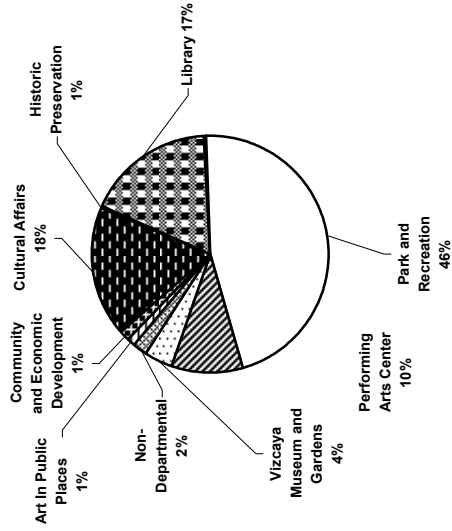


UNFUNDED PROJECTS  
\$883,842,000

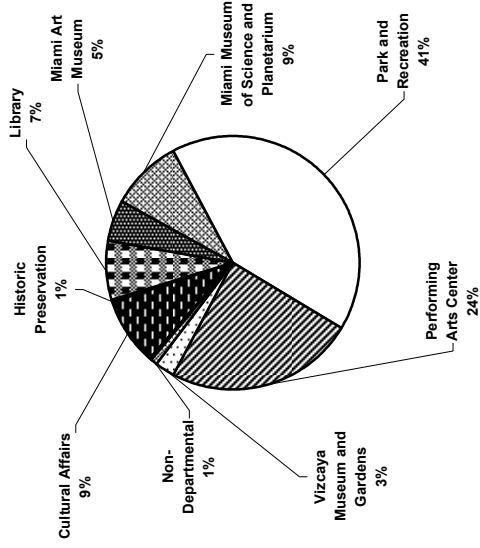


# RECREATION AND CULTURE

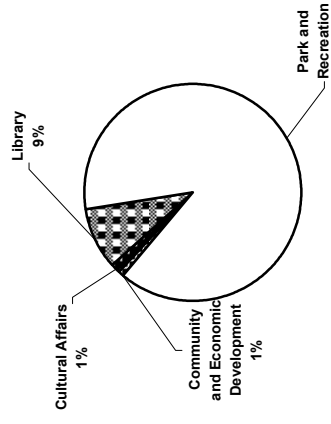
FY 2006-07 CAPITAL BUDGET  
\$174,626,000



MULTI-YEAR CAPITAL PLAN  
\$1,906,530,000

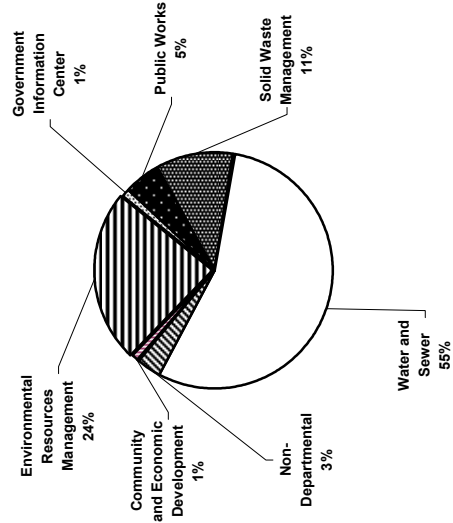


UNFUNDED PROJECTS  
\$1,264,936,000

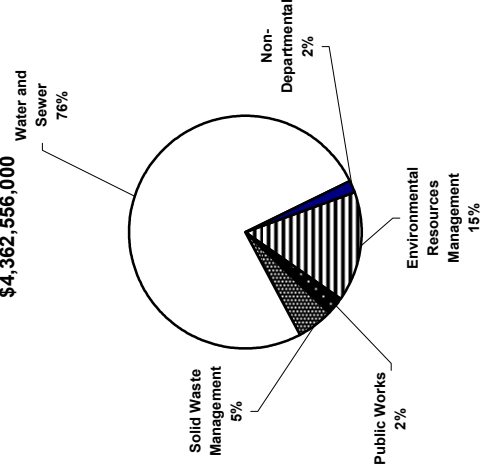


# NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

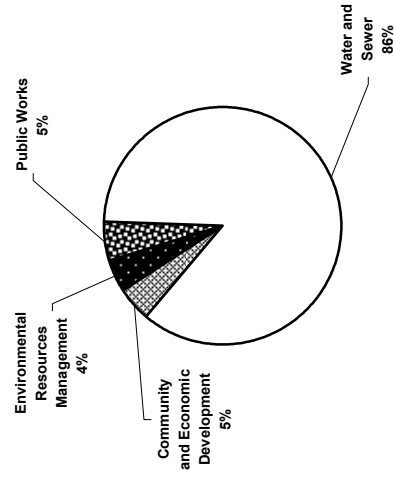
FY 2006-07 CAPITAL BUDGET  
\$400,761,000



MULTI-YEAR CAPITAL PLAN  
\$4,362,556,000

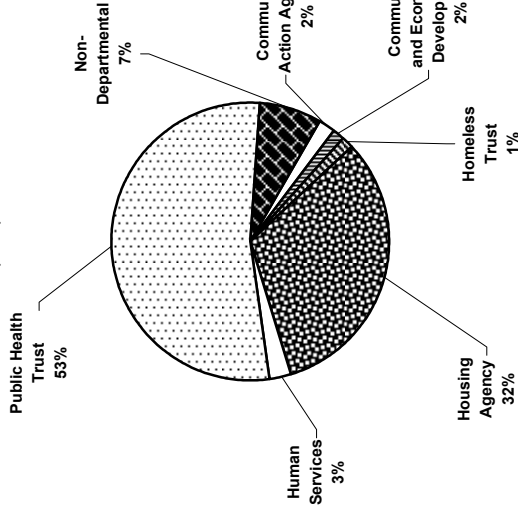


UNFUNDED PROJECTS  
\$2,517,376,000

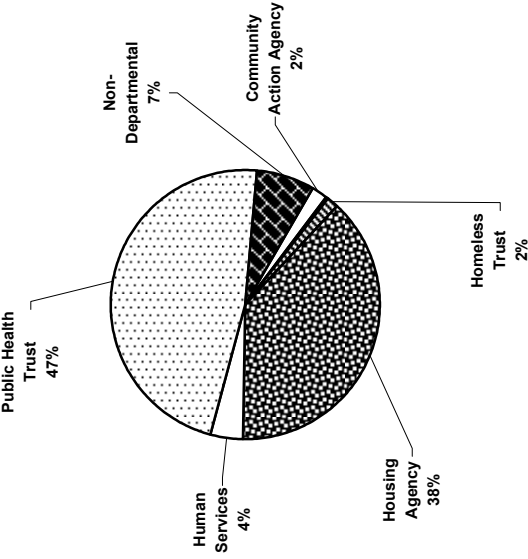


# HEALTH AND HUMAN SERVICES

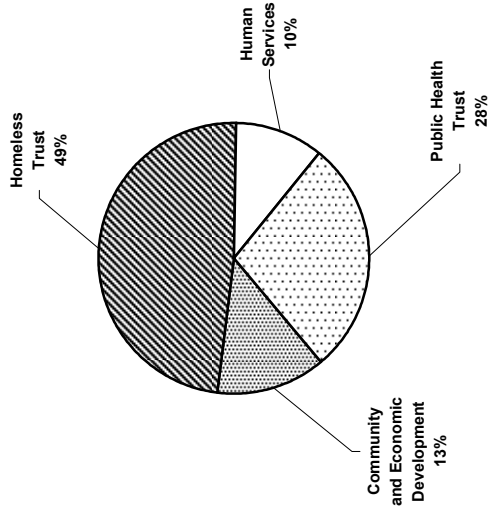
FY 2006-07 CAPITAL BUDGET  
\$195,111,000



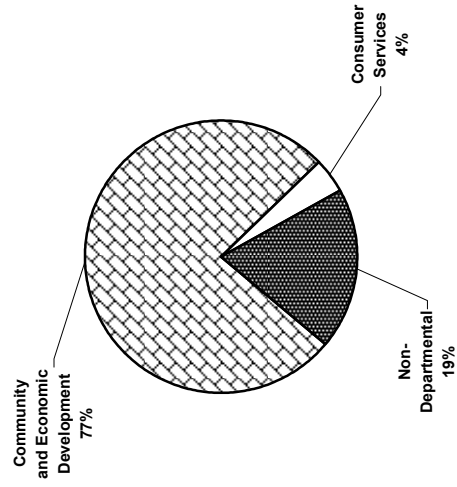
MULTI-YEAR CAPITAL PLAN  
\$1,029,862,000



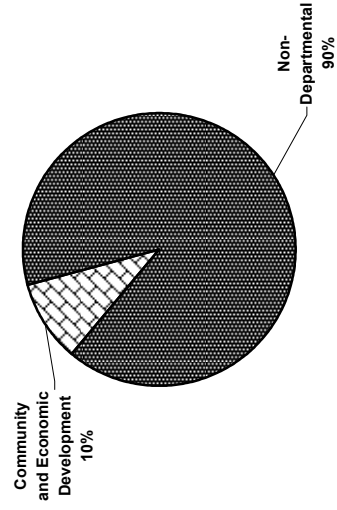
UNFUNDED PROJECTS  
\$422,410,000



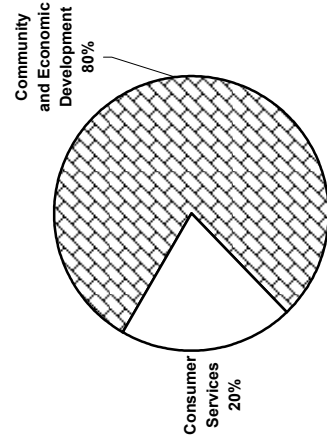
FY 2006-07 CAPITAL BUDGET  
\$652,000



MULTI-YEAR CAPITAL PLAN  
\$20,627,000



UNFUNDED PROJECTS  
\$39,600,000

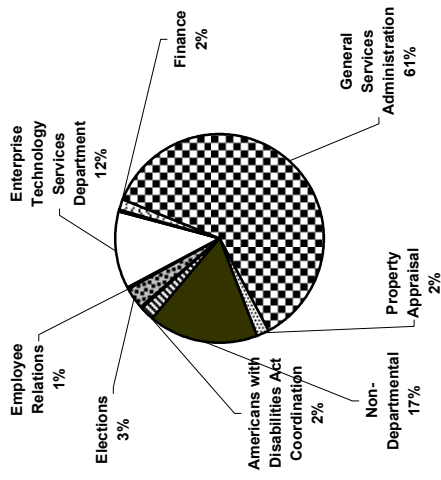


# ECONOMIC DEVELOPMENT

# ENABLING STRATEGIES

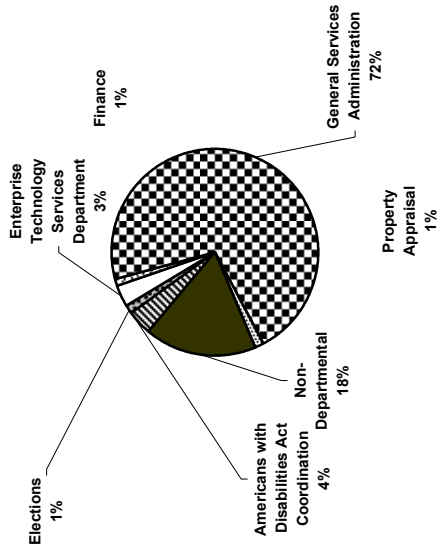
FY 2006-07 CAPITAL BUDGET

\$108,964,000



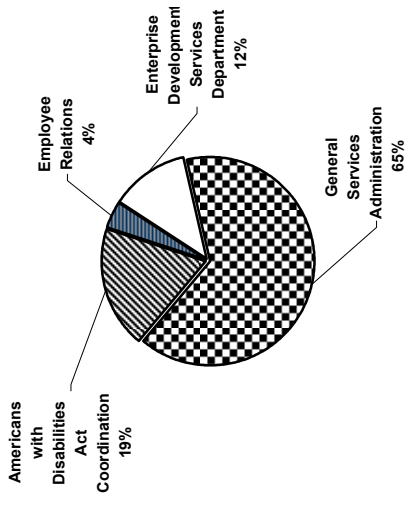
MULTI-YEAR CAPITAL PLAN

\$593,141,000

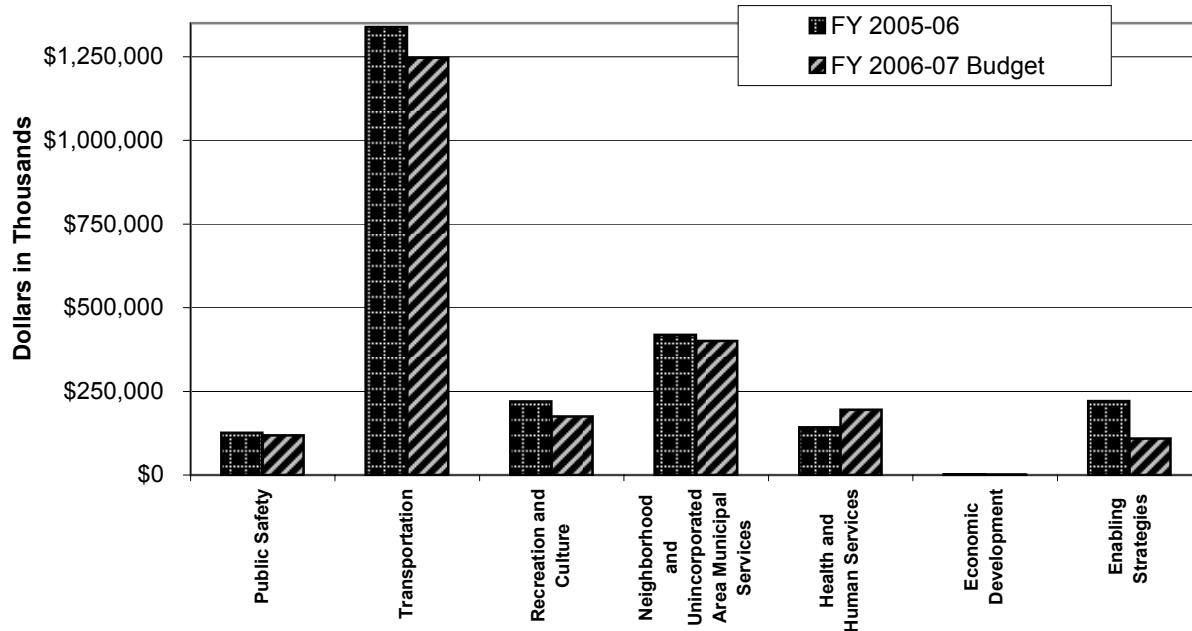


UNFUNDED PROJECTS

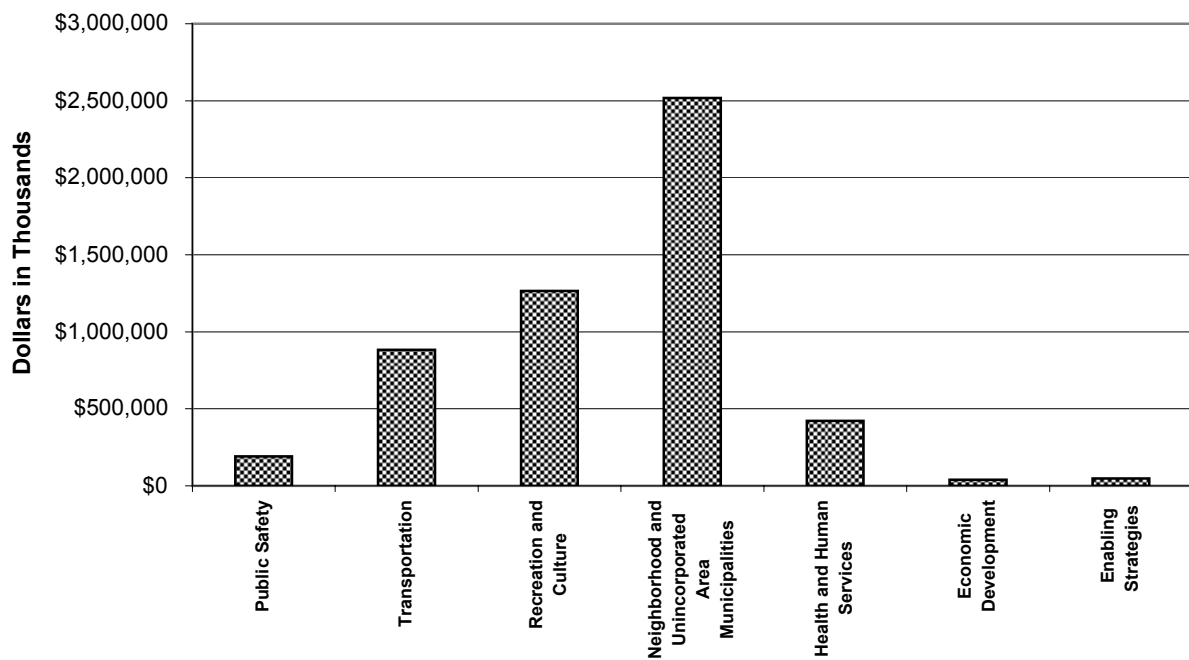
\$47,414,000



## EXPENDITURES YEAR-TO-YEAR COMPARISONS



## MULTI-YEAR UNFUNDED PROJECTS



**FY 2006-07 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
TOTAL FUNDING AND POSITION CHANGES BY DEPARTMENT  
ATTACHMENT II**

Department	Total Funding			Total Positions			Position Changes		
	Actual FY 04-05	Budget FY 05-06	Budget FY 06-07	Actual FY 04-05	Budget FY 05-06	Budget FY 06-07	Enhancements	Reductions	Transfers
<b>Policy Formulation</b>									
Office of the Mayor	3,081	3,739	4,135	34	39	40	1	0	0
Board of County Commissioners	15,822	20,567	18,971	172	177	186	9	0	0
County Attorney's Office	22,079	22,853	25,337	147	147	147	0	0	0
County Manager's Office	6,188	7,097	7,702	42	42	42	0	0	0
<b>Subtotal</b>	<b>47,170</b>	<b>54,256</b>	<b>56,145</b>	<b>395</b>	<b>405</b>	<b>415</b>	<b>10</b>	<b>0</b>	<b>0</b>
<b>Public Safety</b>									
Animal Services	7,058	8,474	9,152	67	77	120	44	0	-1
Corrections and Rehabilitation	232,713	256,059	294,677	2,644	2,583	2,695	113	0	-1
Fire Rescue	259,186	318,665	380,591	2,065	2,315	2,541	226	0	0
Independent Review Panel	510	548	588	5	5	5	0	0	0
Judicial Administration	26,670	31,120	33,838	236	250	268	20	-2	0
Juvenile Services	10,294	11,268	13,026	119	120	120	0	0	0
Law Library	1,769	865	976	14	14	7	0	-7	0
Legal Aid	3,007	3,282	3,403	44	42	43	1	0	0
Medical Examiner	6,733	8,165	8,946	66	70	70	0	0	0
Office of the Clerk	18,326	17,708	20,637	208	204	229	25	0	0
Police	477,672	522,846	560,956	4,818	4,399	4,541	142	0	0
Capital Outlay Reserve	5,392	18,142	25,112	0	0	0	0	0	0
Non-Departmental	5,155	11,863	11,883	0	0	0	0	0	0
<b>Subtotal</b>	<b>1,054,485</b>	<b>1,209,005</b>	<b>1,363,785</b>	<b>10,286</b>	<b>10,079</b>	<b>10,639</b>	<b>571</b>	<b>-9</b>	<b>-2</b>
<b>Transportation</b>									
Aviation	329,014	354,799	369,595	1,875	1,642	1,593	3	-52	0
Citizens' Independent Transportation Trust	1,961	2,727	2,427	14	13	10	0	-3	0
Consumer Services	4,365	5,012	6,115	58	58	59	1	0	0
Metropolitan Planning Organization	5,204	5,865	5,995	19	17	17	0	0	0
Seaport	56,938	62,908	68,876	324	369	373	6	-2	0
Transit	332,522	350,109	392,057	3,833	4,059	3,876	12	-158	-37
Public Works	40,993	48,703	54,179	418	437	521	85	-1	0
Capital Outlay Reserve	0	0	2,500	0	0	0	0	0	0
Non-Departmental	0	0	200	0	0	0	0	0	0
<b>Subtotal</b>	<b>770,997</b>	<b>830,123</b>	<b>901,944</b>	<b>6,541</b>	<b>6,595</b>	<b>6,449</b>	<b>107</b>	<b>-216</b>	<b>-37</b>
<b>Recreation and Culture</b>									
Art in Public Places	627	646	722	6	6	6	0	0	0
Cultural Affairs	11,666	14,414	19,380	22	22	25	3	0	0
Historic Preservation	295	392	426	4	4	4	0	0	0
Historical Museum of Southern Florida	1,219	1,219	1,469	0	0	0	0	0	0
Library	66,166	84,442	108,578	528	540	571	38	-7	0
Miami Art Museum	1,742	1,742	1,992	0	0	0	0	0	0
Museum of Science and Planetarium	984	984	1,234	0	0	0	0	0	0
Park and Recreation	95,362	104,909	113,726	1,184	1,208	1,265	61	-4	0
Performing Arts Center	949	821	173	7	5	3	0	-2	0
Performing Arts Center Trust	1,850	5,344	3,754	0	0	0	0	0	0
Safe Neighborhood Parks	399	466	502	4	4	4	0	0	0
Tourist Development Taxes	18,649	19,136	21,793	0	0	0	0	0	0
Vizcaya Museum and Gardens	4,164	4,478	5,251	42	46	49	3	0	0
Capital Outlay Reserve	7,357	10,511	18,570	0	0	0	0	0	0
Non-Departmental	507	3,398	3,762	0	0	0	0	0	0
<b>Subtotal</b>	<b>211,936</b>	<b>252,902</b>	<b>301,332</b>	<b>1,797</b>	<b>1,835</b>	<b>1,927</b>	<b>105</b>	<b>-13</b>	<b>0</b>
<b>Neighborhood and Unincorporated Area Municipal Services</b>									
Park and Recreation	2,683	4,613	5,114	22	7	7	0	0	0
Building	35,640	36,957	39,562	347	344	356	12	0	0
Building Code Compliance	7,769	10,102	10,337	74	75	79	4	0	0
Environmental Resources Management	55,744	62,431	67,272	556	556	519	0	-2	-35
Government Information Center	4,517	11,386	12,589	58	136	172	2	0	34
Planning and Zoning	15,050	18,248	19,499	165	171	183	12	0	0
Public Works	71,869	69,447	76,401	384	355	412	30	-8	35
Solid Waste Management	254,335	257,320	281,114	1,041	998	992	86	-92	0
Team Metro	17,168	18,222	19,655	226	232	247	13	0	2
Water and Sewer	284,419	292,867	378,059	2,749	2,604	2,702	98	0	0
Capital Outlay Reserve	10,639	10,073	8,752	0	0	0	0	0	0
Non-Departmental	423	525	642	0	0	0	0	0	0
<b>Subtotal</b>	<b>760,256</b>	<b>792,191</b>	<b>918,996</b>	<b>5,622</b>	<b>5,478</b>	<b>5,669</b>	<b>257</b>	<b>-102</b>	<b>36</b>

Department	Total Funding			Total Positions			Position Changes		
	Actual FY 04-05	Budget FY 05-06	Budget FY 06-07	Actual FY 04-05	Budget FY 05-06	Budget FY 06-07	Enhancements	Reductions	Transfers
<b>Health and Human Services</b>									
Community Action Agency	77,657	77,897	83,023	774	692	681	0	-11	0
Community Relations	1,638	1,782	1,893	16	16	16	0	0	0
Countywide Healthcare Planning	374	812	946	6	9	8	2	-3	0
Homeless Trust	23,758	26,639	31,164	13	13	14	1	0	0
Housing Agency	81,937	78,466	79,945	690	690	698	14	-1	-5
Housing Finance Authority	2,323	2,817	2,923	10	9	9	0	0	0
Human Services	209,191	200,133	254,977	1,124	1,071	1,034	36	-73	0
Public Health Trust	123,801	141,185	169,635	0	0	0	0	0	0
Metro-Miami Action Plan	1,824	1,927	2,138	15	15	15	0	0	0
Strategic Business Management	26,340	24,551	23,999	17	16	13	0	-3	0
Capital Outlay Reserve	1,783	11,017	16,412	0	0	0	0	0	0
Non-Departmental	55,777	53,179	68,613	0	0	0	0	0	0
Subtotal	606,403	620,405	735,668	2,665	2,531	2,488	53	-91	-5
<b>Economic Development</b>									
Consumer Services	4,606	5,224	6,074	64	63	67	4	0	0
Seaport	2,215	1,670	1,837	14	15	14	0	-1	0
Community and Economic Development	26,394	70,513	87,099	83	73	65	0	-8	0
Empowerment Trust	13,367	19,995	9,244	15	16	16	0	0	0
International Trade Consortium	1,100	1,468	1,594	9	9	11	2	0	0
Metro-Miami Action Plan	4,570	6,728	10,147	18	17	17	0	0	0
Task Force on Urban Economic Revitalization	883	784	709	7	6	5	0	-1	0
Strategic Business Management	193	330	564	2	4	5	1	0	0
Capital Outlay Reserve	0	0	27	0	0	0	0	0	0
Non-Departmental	24,644	34,619	48,502	0	0	0	0	0	0
Subtotal	77,972	141,331	165,797	212	203	200	7	-10	0
<b>Enabling Strategies</b>									
Agenda Coordination	1,117	1,266	1,275	10	10	10	0	0	0
Americans with Disabilities Act Coordination	644	914	1,195	10	10	10	0	0	0
Audit and Management Services	4,448	5,237	6,291	49	49	56	7	0	0
Business Development	7,705	8,838	8,778	102	101	101	0	0	0
Capital Improvements	3,983	5,295	4,807	41	42	38	0	-4	0
Commission on Ethics and Public Trust	1,748	1,938	2,234	16	16	17	1	0	0
Communications	5,043	5,468	6,093	58	57	59	1	0	1
Elections	19,249	19,226	17,942	102	121	120	0	0	-1
Employee Relations	11,392	11,719	13,508	151	159	159	0	-1	1
Enterprise Technology Services	120,440	118,416	130,477	645	654	636	1	-20	1
Fair Employment Practices	724	792	1,085	8	8	8	0	0	0
Finance	25,965	31,095	33,247	348	345	353	10	-2	0
General Services Administration	182,686	199,620	243,163	789	802	858	53	-3	6
Inspector General	3,184	3,887	5,074	31	31	38	7	0	0
Procurement Management	8,014	9,358	9,952	96	109	113	4	0	0
Property Appraisal	19,946	23,588	25,178	278	277	283	6	0	0
Strategic Business Management	6,489	6,657	7,762	60	54	59	5	0	0
Capital Outlay Reserve	21,076	24,418	24,303	0	0	0	0	0	0
Non-Departmental	58,391	90,829	97,800	2	2	2	0	0	0
Subtotal	502,244	568,561	640,164	2,796	2,847	2,920	95	-30	8
<b>TOTAL</b>	<b>4,031,463</b>	<b>4,468,774</b>	<b>5,083,831</b>	<b>30,314</b>	<b>29,973</b>	<b>30,707</b>	<b>1,205</b>	<b>-471</b>	<b>0</b>
<b>Minus Interagency Transfers</b>	<b>332,950</b>	<b>339,954</b>	<b>352,233</b>						
<b>GRAND TOTAL</b>	<b>3,698,513</b>	<b>4,128,820</b>	<b>4,731,598</b>						

**2006 – 2007 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN**  
**ATTACHMENT III**  
**HIGHLIGHTS**

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**COUNTYWIDE**

- Since the sale of the first series of the Building Better Communities (BBC) Bond Program (\$263 million in July 2005), considerable progress has been made; a total of \$179.4 million in contracts are either in progress or completed including \$123 million for County departments, \$52.5 million for municipalities, and \$4 million for not-for-profit agencies; on-going projects include, but are not limited to, the planning and design of a new Animal Services shelter; groundbreaking of a library in Hialeah Gardens; various drainage projects; construction and renovation of walkways, athletic fields, landscaping, and playgrounds at various Park and Recreation facilities; rehabilitation of three historic sites; purchase of environmentally endangered lands; repairs and renovations to Vizcaya Museum and Garden's Main House, gate lodges, the ticket booth, Café, and shops; development of the Purchase of Development Rights (PDR) Program; beach renourishment; bridge refurbishing and construction project; developing and implementing a comprehensive integrated model for community health planning; several water and wastewater capital projects; creating a framework for enhancing integrated primary care services in Miami Beach; renovating four Community Action Agency service centers and four Human Services neighborhood service centers; constructing a new regional Head Start Center
- The FY 2006-07 Adopted Budget includes a final combined millage rate of 11.484, a 0.23 mills reduction from the FY 2005-06 combined millage rate
- To restore the County's overall tree canopy to the level prior to last year's storm season, \$1.5 million has been budgeted in the Capital Outlay Reserve (COR) for Park and Recreation and \$1.5 million has been budgeted in the COR for the Public Works Department to purchase and plant new trees
- Neighborhood Capital Reserve of \$1 million has been included in the FY 2006-07 Adopted Budget for local projects in the unincorporated area
- Miami-Dade County has implemented the automated performance management system to help evaluate and improve performance results throughout County government; the new system has revamped the County's business planning process by enhancing the County's tracking and reporting of countywide performance results
- Miami-Dade County will develop a social services integrated case management system and a web portal to be used by all social service related County departments to improve service coordination to clients and better distribute information to the community (\$500,000)
- The percentage of the general fund represented by reserves will increase to 4.84 percent in FY 2006-07 from 3.91 percent in FY 2005-06; the Countywide Emergency Contingency Reserve will be more than \$61 million and the UMSA Emergency Contingency Reserve will be \$2 million by the end of FY 2006-07
- At the first and second budget hearing, debt service associated with capital financings were included for Housing Agency capital projects (\$580,000), Ward Towers (\$245,000), the Corrections Fire System Improvements (\$567,000), the Coast Guard property adjacent to the Metrozoo

(\$673,000), and was increased for the Public Health Trust 2006 Capital Asset Acquisition Bond (\$95,000)

## **POLICY FORMULATION**

- The County Manager's Office, as part of the Enterprise Resource Planning (ERP) system, hired a consultant to produce a road map for countywide implementation of all major reporting suites including human resources, procurement, budgeting, and financial processing; currently the Miami-Dade Aviation Department is implementing the human resources, budget, and financial suites; Water and Sewer Department is in the process of implementing the human resources and financial suites; and the County will implement the recruitment module of the human resources suite countywide
- The County Manager's Office will engage an outside consultant to complete a full review of opportunities for shared services implementation in countywide finance, human resource, and procurement processes (\$500,000)

## **PUBLIC SAFETY**

- The Miami-Dade County Police Department's (MDPD) FY 2006-07 Adopted Budget includes six additional positions for the MDPD Sexual Predator Offender Section to comply with the Jessica Lunsford Act and to conduct proactive investigations, surveillance and sweeps to verify, locate, and monitor sexual predators while increasing community awareness
- MDPD continues to train police officers on using less-lethal weapons; the FY 2006-07 Adopted Budget includes funding for the purchase of 600 additional less-lethal weapons (\$600,000)
- The MDPD FY 2006-07 Adopted Budget includes \$376,000 for 30 additional part-time crossing guards; this enhancement will allow the department to fully cover 450 posts at 112 elementary schools
- MDPD will recruit and conduct six basic law enforcement classes to mitigate attrition and will hire fifteen additional complaint officers and ten dispatchers to improve 911
- To effectuate rescues in dangerous environments, the MDPD FY 2006-07 Adopted Budget includes funding for the purchase of a new armored vehicle for the Special Response Team capable of entering into areas under gunfire from high-powered weapons (\$200,000)
- MDPD will expand the Enhanced Enforcement Initiative through additional use of overtime of the Robbery Intervention Detail, Tactical Narcotics Team, Crime Suppression Team, Tourist Robbery Abatement Program, and other crime-fighting activities (\$500,000)
- MDPD will provide an additional 35,752 police hours for Community Policing initiatives in Miami-Dade neighborhoods that include community outreach to residence and businesses, bike patrols, partnerships with community groups, and crime watches, among other community focused activities (\$2 million)
- The FY 2006-07 Adopted Budget includes funding from Capital Outlay Reserve (\$350,000) for the design and construction of a steel-framed classroom structure that can accommodate up to seven classrooms and bathroom facilities for MDPD

- Miami-Dade County Corrections and Rehabilitation Department (MDCR) will improve training through additional supervisory classes; return to classroom-based mandatory officer training and classes for newly-hired certified officers; add training specialists and clerical support for curriculum development training documentation, and classroom support; and provide additional funding for recruitment and advertising to meet departmental hiring goals
- In FY 2005-06, Miami-Dade Corrections and Rehabilitation Department (MDCR) implemented a pilot inmate transportation project to pick up arrestees at police stations; the project streamlines the inmate booking process and frees up police officers allowing them to spend more time responding to calls in Miami-Dade County neighborhoods; MDCR will continue the pilot program with MDPD through FY 2006-07 (\$525,000)
- The MDCR FY 2006-07 Adopted Budget includes enhancements totaling \$13.33 million, including \$7.181 million in overtime, bringing overtime funding to \$22.792 million, to cover vacancies, training, additional courtroom staffing, added security measures, such as shakedown, contraband detection teams, and internal affairs positions, compliance with the Jessica Lunsford Act; enhancements also include warehouse space, maintenance supplies, the expansion of the Facility Based Training Program, funding to begin the phased-in replacement of 2,200 handheld radios over four years, and the addition of 78 civilian positions to enhance the maintenance team, legal unit, planning and research, inmate programs, and property room staff
- MDCR will continue aggressive recruitment to fill 70 certified correctional officer and 140 non-certified trainee positions; additional security positions are funded with overtime and will be added as overages when hiring permits
- In FY 2006-07, capital funding will improve safety for staff, inmates, visitors, and the public by improving working conditions and communications; maintaining availability of beds and food health standards; securing the facilities by enhancing perimeter containment; reducing contraband and public traffic within facilities (\$7.480 million)
- In FY 2006-07, MDCR received additional funding to the Radio Frequency Identification Jail Security Pilot Project (\$375,000), bringing the total project cost to \$500,000 in capital funding and \$125,000 in operations; as well, the Corrections Facilities Fire Protection System Improvements project increased by \$7.1 million due to additional work required by the Unsafe Structures Board, for a total project cost of \$27 million
- The Medical Examiner's Office will continue to be accredited by the National Association of Medical Examiners; obtain GIS training; update staff on Mass Casualty Preparedness; and provide support for various specialized training including toxicology and morgue training (\$41,000); the FY 2006-07 Adopted Budget includes funding to increase compensation for the four forensic pathology fellows (\$178,000) to attract and retain excellent employees
- The Medical Examiner's Office will continue to implement the Coroner and Medical Examiner Database, a web enabled, 24-hour Medical Examiner information access for law enforcement, criminal justice, and legal communities; will purchase and continue the development of the Laboratory Information Management System database that will provide easier access to toxicology data for law enforcement, criminal justice and legal communities
- In FY 2005-06 and FY 2006-07, the Animal Services Department (ASD) will replace its vehicle fleet to reduce work-related injuries and animal fatalities (\$332,000)

- ASD will continue to enhance the quality and care of injured/ill sheltered animals and improve customer service delivery by adding six positions including one Veterinarian, two Animal Services Representatives and three Veterinarian Technicians with General Fund support (\$241,000)
- The Miami-Dade Fire Department (MDFR) will complete construction of six fire stations including Port of Miami, Highland Oaks (Phase 1), Village of Homestead, East Homestead, Trail, and East Kendall; commence construction of the Training Complex and three fire stations including Dolphin, Palmetto Bay, and Arcola in FY 2006-07
- The Miami-Dade Fire Rescue (MDFR) FY 2006-07 Adopted Budget includes funding for the staffing and operation of the fire and rescue boat located at the Dante B. Fascell Port of Miami-Dade, the purchase of specialized equipment, and the establishing of a Marine Operation Bureau (\$4.578 million); the department will provide funding for new suppression services in Aventura, East Kendall, West Kendall, and Village of Homestead, and deploy two new Advanced Life Support (ALS) rescue units in Arcola and Doral (\$5.020 million, 98 positions); the additional service will improve response to medical emergency calls in areas with low availability of units and contribute to reducing the average emergency call response time; funding is also provided for two fire boat units (\$1.3 million) and to accelerate the implementation of the 14<sup>th</sup> Battalion (\$675,000); in addition, \$260,000 is being provided to purchase a spare fire rescue unit
- The MDRF FY 2006-07 Adopted Budget provides funding to upgrade communications systems through using microwave backbone to transit voice and data under a more reliable communication system (\$4.2 million)
- The MDRF FY 2006-07 Adopted Budget includes funding for an Internal Affairs Unit comprised of four Sergeants from Miami-Dade Police Department, two legal advisors and a clerk (\$650,000); additional funding is included for a new fire station in the City of North Miami (\$2,500,000) and two additional fire fighter classes which will add 72 certified Fire Fighters to the department (\$1,373,000)
- The MDRF FY 2006-07 Adopted Budget includes funding (\$2.098 million) for the operation of the Office Emergency Management (OEM); OEM was reorganized and merged into MDRF during FY 2005-06
- In the area of emergency response, the FY 2006-07 Adopted Budget provides funding to MDRF for the Community Emergency Response Team (CERT) Program (\$50,000) to augment funding offered to the Department from the State Attorney's Office as a result of the settlement of the Value Jet airplane accident
- The FY 2006-07 Adopted Budget includes a joint venture between MDRF and Miami-Dade County Public Schools to create an apprentice program that will educate, train, and prepare high school students to become Firefighters and Emergency Medical Technicians beginning in the 2007 school year (\$500,000)
- The Fire Rescue Emergency Contingency reserve will be \$11.16 million by the end of FY 2006-07; in addition a \$8.711 million reserve will be available in order to provide for new future services; a construction and land acquisition reserve has been established (\$3 million)
- The Administrative Office of the Courts (AOC) FY 2006-07 Adopted Budget provides \$241,000 and four positions to the State Attorney's Office (SAO) for phase one of the expansion of the Mobile Operations Victim Emergency Services (MOVES), which provides victims of domestic violence

support and guidance after the crime to help them regain control of their lives and improve the probability of successful prosecution of domestic violence cases

- The Administrative Office of the Courts (AOC) FY 2006-07 Adopted Budget includes \$375,000 and seven additional positions to support the State Attorney's Office (SAO) for the Misdemeanor Domestic Violence Early Intervention Program that would allow SAO to adequately research prior records of defendants, meet with victims and witnesses, and address the needs of the victim of domestic violence; in addition, it would allow the SAO to determine if the defendant poses a threat to the victim and the community and provide the defendant with treatment at the earliest stage of the criminal proceeding, resulting in an increase number of defendants place into the Misdemeanor Domestic Violence Pre-Trial Diversion Program at the Bonding Hearing
- The Clerk of Courts (COC) FY 2006-07 Adopted Budget includes 21 additional positions in the County Recorder to support the Deed Fraud Unit, satellite office expansions and Redaction activities, one position to support Marriage License functions, and three positions to support the accounting activities of the COC; these positions will be partially funded by COC funds (85 percent) and County General Fund (15 percent); additionally an overage Licensing Clerk position was approved in FY 2005-06 to eliminate a backlog in application processing and to reduce overtime wages
- The Juvenile Services Department's (JSD) FY 2006-07 Adopted Budget includes additional grant funding of \$498,000 from the Office of Juvenile Justice Delinquency Prevention to continue the National Demonstration Project with the U.S. Department of Justice; this nationally recognized project uses proven research methods to reform juvenile justice systems; in addition the department, in coordination with Miami-Dade Public Schools and the SAO, JSD will pilot a Civil Citation Program in FY 2006-07 that will provide early intervention to at-risk students
- The FY 2006-07 Adopted Budget and Multi-Year Capital Plan include funding from the Capital Outlay Reserve (COR) to remodel the traffic section at the Richard E. Gerstein Criminal Justice Building (\$1.330 million total project cost), upgrade the chamber voting machine (\$143,000), and reconfigure the Clerk of the Board's space in the Stephen P. Clark Center (SPCC) (\$57,000)
- The FY 2006-07 Adopted Budget provides \$200,000 to the Public Defender's Office (PDO) for contracting timely service of PDO civilian subpoenas; this service will reduce delays of court cases and thereby County expenditures associated with the incarceration of defendants pending case disposition

## **TRANSPORTATION**

- Miami-Dade County Transit (MDT) will complete final design, right-of-way acquisition, and utility relocation engineering and commence construction of the 2.6 mile Miami-Intermodal Center (MIC)-Earlington Heights Connector, projected to be completed in FY 2009-10 (\$340 million); preliminary engineering and planning efforts will continue to meet the current draft schedule completion date of January 2013 on the 9.5 mile North Corridor (\$914.7 million) and January 2014 on the 10.1 mile East-West Corridor (\$1.38 billion); revised corridor cost updates and timing of completion were developed in October 2006 and will be provided to the Board of County Commissioners with the December 2006 Pro Forma
- MDT will ensure that Metrobus, Metrorail, and Metromover services including enhancements added to the system since the passage of the People's Transportation Plan in November 2002 are

being provided within sustainable resource levels; Metrobus service will be maintained at approximately 38 million miles in FY 2006-07; routes will be adjusted and service miles reallocated as necessary to meet service standards that improve ridership, strengthen fare recovery with technology, and provide for cost effective and efficient service

- Miami-Dade Transit (MDT) continues to implement capital projects that enhance customer facilities and provide convenient access to public transit; adding approximately 100 parking spaces by extending the existing surface lot at Dadeland South; commencing reconstruction of existing Park and Ride facilities along the South Miami-Dade Busway; planning, design, and permitting for new Park and Ride facilities; installing solar powered bus stop shelters throughout the unincorporated area and within new municipalities; adding 300 bus stop shelters to existing new bus stop shelters for a total of 1,500 by the end of FY 2006-07
- In FY 2006-07, MDT added installation of oil-water separators together with canopies and escalators at MetroMover Stations funded by the Florida Department of Transportation and People's Transportation Plan financing (\$1.39 million)
- MDT will enhance service through the ongoing expansion of the South Miami-Dade Busway; the department completed a five-mile segment of the Busway during FY 2005-06 and will complete the final six and one-half mile extension in FY 2006-07 to provide bus rapid transit service from Florida City connecting to Metrorail at the Dadeland South Station and points in between
- The Dante B. Fascell Port of Miami-Dade County (POM) continues to focus on security as the department responds to the many federal, state, and local mandates; projects within the Seaport's Capital Improvement Plan for FY 2006-07, aimed at improving the physical and technological security infrastructure at the POM include communications and command control center (\$4.187 million), security access gates (\$130,000), and waterside surveillance system (\$652,000); it is anticipated that \$3.5 million in savings will be achieved by implementing a revised security plan with the Miami-Dade Police Department
- Capital improvement projects completed at the POM in FY 2005-06 include a new maintenance facility (\$5.2 million), two passenger loading bridges (\$6.2 million), acquisition and erection of container cranes 11 and 12 (\$11 million), construction of the Seaport Fire Station (\$2.1 million), electricification of the container wharf (\$13.9 million), and various cargo yard improvements (\$8.1 million); in the first quarter of FY 2006-07 the Seaport Department will complete expansion of the cargo gateway from five to ten (\$11 million)
- The Seaport's FY 2006-07 Adopted Budget includes completion of passenger area improvements and commence operation of Terminals D (\$43.275 million) and E (\$43.203 million)
- The Seaport will revise design and construction of the cruise parking garage and cruise surface parking lot to delete proposed surface parking lot (\$1.5 million) in lieu of Parking Garage Terminal D (\$15 million), that would add 750 parking spaces; the garage, extending Terminal Seven by adding Finger Pier (\$2 million), and Terminal Seven improvements (\$2 million) will be funded with financing proceeds; and complete roadway improvements along Eastern Port Boulevard
- The Seaport's FY 2006-07 Adopted Budget includes funds to complete design and installation of perimeter security cameras at the POM (\$1 million); and will complete electrification project in FY 2006-07 of remaining container gantry cranes (\$15.472 million)

- The Seaport Department's FY 2006-07 Adopted Budget incorporates a new Facilities Maintenance and Improvements Fee for facilities servicing cruise and cargo activities assessed at \$0.64 per embarked and disembarked passenger (\$2.5 million) and \$3.57 per imported and exported twenty-foot equivalent container (excluding empties) (\$2.5 million) for a one year period, commencing October 1, 2006 and sunseting September 30, 2007; in addition, the FY 2006-07 Adopted Budget includes several increases to tariffs; dockage (\$0.25 per ton from \$0.24 per ton), crane rental (\$560 per hour from \$540 per hour), cruise passenger wharfage (\$8.25 per passenger from \$8.00 per passenger), cargo vessel wharfage (\$2.05 per ton from \$2.00 per ton), parking fees (\$15.00 per day from \$12.00 per day), ground transportation fees at various rates will increase by 25 percent, water in 250 gallons units (\$1.25 per ton from \$1.20 per ton), reefer fee for electrical plug ins (\$45.00 per day from \$39.00 per day), and an increase of various property rental rates by \$1.00
- During FY 2006-07, the Metropolitan Planning Organization (MPO) will continue to adopt projects within the 20-year Long Range Transportation Plan (LRTP) framework to complement the People's Transportation Plan (PTP) and the Transportation Improvement Program (TIP) and perform the Kendall Corridor Alternatives Analysis
- The Consumer Services Department (CSD) will increase enforcement of its Motor Vehicle Repair regulatory program to 525 inspections per month in FY 2006-07 from 420 per month in FY 2005-06 by adding a Motor Vehicle Repair Enforcement Officer position and will increase code compliance inspections to 1,250 per month in FY 2006-07 from 750 per month in FY 2005-06 by adding two Consumer Protection Enforcement Officers
- The CSD will extend availability of consumer information to various organizations and groups by increasing its Speakers Bureau activities from two to three per month
- CSD will work with the Enterprise Technology Service Department (ETSD) to develop an enhanced website to enable consumers to retrieve consumer information and file complaints on-line and enable regulated businesses to download applications and obtain information relating to licensing obligations, thereby increasing number of website hits to 65,000 in FY 2006-07 from 60,000 in FY 2005-06; the department will continue to reduce wait time at the for-hire vehicle inspection station by reviewing staffing and station hours to reduce average wait time in FY 2006-07 to 40 minutes from 60 minutes in FY 2005-06
- The Miami-Dade Aviation Department (MDAD), in coordination with the Florida Department of Transportation (FDOT) will continue design and begin construction of the Miami International Airport (MIA) Mover, an automated people mover system to develop the new rental car facility east of LeJeune Road (\$413.9 million from revenue bonds)
- The MDAD Promotional Fund allocation was revised to increase its allocation to USAfrica Air Transportation Summit to \$75,000 from \$25,000 to encourage and promote greater levels of trade between MIA and Africa
- The MDAD FY 2006-07 Adopted Budget includes funding to continue construction to increase the MIA capacity by expanding the south side terminal building by 1.825 million square-feet, construct a new concourse with 15 additional international and domestic gates, and renovate portions of existing concourse to support international flights (\$235.6 million)
- MDAD will increase the number of international routes to 72 in FY 2006-07 from 70 in FY 2005-06 and cargo carriers to 24 from 23 during the same time period and continue to maintain its 5 low fare carriers

- The Miami-Dade Aviation Department (MDAD) landing fee was revised in August 2006; the Miami Airport Affairs Committee (MAAC), comprised of the majority-in-interest carriers at Miami International Airport, reviews and approves the department's budget and proposed landing fees; MDAD, working with the MAAC, implements new fees and revises many of its existing fees and fee structures
- In FY 2005-06 MDAD received the first \$15 million installment of American Airlines' contribution for the North Terminal development project (\$105 million payable over 10 years)
- During FY 2006-07, the Public Works Department (PWD) will enhance the frequency of traffic signal retiming by adding six positions and equipment funded by the Countywide General Fund (\$730,000) and will continue funding four positions using People's Transportation Plan (PTP) funding (\$250,000) for retiming activities on critical arterial and local roads
- PWD will continue implementation of the Advanced Traffic Management System (ATMS) in FY 2006-07 with completion projected by the end of FY 2008-09; 17 intersections in the Doral area were integrated into this project in FY 2005-06; the ATMS will provide the County more than sufficient capacity to monitor all traffic lights and improve traffic synchronization countywide; approximately 1,300 intersections will be integrated into the ATMS by September 2007; \$41.5 million of PTP funding and \$8.63 million of state funding are programmed for ATMS
- The Capital Outlay Reserve (COR) includes (\$500,000) to provide more than 3,300 additional street name sign replacements in FY 2006-07 in addition to the 40,000 budgeted in the Public Works Department (PWD)
- The PWD will continue the enhancement of major arterial intersections and commence installation of illuminated street-name signs at 2,000 intersections throughout Miami-Dade County, through a comprehensively funded, three-year program; 91 intersections were completed by September 2006; 430 intersections are programmed for installation in FY 2006-07 (\$4.3 million); in addition, PWD will implement a mast arm traffic signal support system program for up to 440 major arterial intersections (including illuminated street signs) and up to 75 school crossings with funding from the Federal Emergency Management Agency (\$63.525 million), State of Florida (\$10.9 million), and Secondary Gas Tax (\$10.9 million) over five years; 90 intersections in the mast arm program are included within the 430 intersections programmed for illuminated street-name signs
- The PWD FY 2006-07 Adopted Budget incorporates an in-house traffic signal maintenance and construction team using Countywide General Funds (\$1.3 million); the 14 member team will perform an enhanced level of direct service to maintain and repair damaged poles, traffic and pedestrian signals, push buttons, electrical controllers, intersection signage, and span wires; the team will also provide in-house capability to construct signalization improvements with an estimated 30 percent savings per intersection over contracting due to the limited number of contractors providing similar service
- The PWD will enhance traffic safety and capacity with the addition of four positions, including specialized consulting services if required, dedicated to review and redesign intersections experiencing high accident rates throughout Miami-Dade County (\$500,000)
- The PWD will continue improvements at the Rickenbacker Causeway and the Venetian Causeway, including planning, design specification, procurement and installation of Sunpass to replace the existing C-Pass automated toll system (\$3.59 million); Phase II of the Rickenbacker bicycle path

improvements including resurfacing and re-striping from Bear Cut Bridge to the Powell Bridge are to be completed by December 2006 (\$1.7 million)

- The Public Works Department (PWD) will increase in-house capability to perform sidewalk repair and replacement on Countywide and Unincorporated Municipal Service Area (UMSA) rights-of-way with the addition of an eight person construction crew including materials and equipment (\$1.8 million)
- The PWD FY 2006-07 Adopted Budget includes \$7.24 million of neighborhood improvements funded through the PTP including drainage, guardrail installations, intersection improvements, road resurfacing, sidewalk installations and repairs, and traffic signals; the People's Transportation Plan continues to support street light retrofits, 2,000 in FY 2006-07 with 11,518 remaining as well as continuing the installation of 28 school crossing flashing signals with 100 locations still remaining to be completed

## **RECREATION AND CULTURE**

- The Library Department will increase the number of childcare facilities served by the Jump Start Program in FY 2006-07 to 700 from 685 in FY 2005-06; additionally, the department will increase the number of students tutored in the Science, Math, and Reading Tutoring (SMART) Program to 33,000 in FY 2006-07 from 31,452 in FY 2005-06
- The Library Department will add two additional bookmobiles in the summer 2007; this will bring their fleet to four, increasing bookmobile stops from 40 to 70 per week; the department will increase the hours of operation at the Country Walk, Hialeah Gardens, and Tamiami branch libraries in FY 2006-07; the added service hours will bring the entire library system to at least five full days of operations per week
- The Library Department launched the new Digital Library Program in FY 2005-06 where hundreds of digital audio-books and e-books are available for library patrons to download to their computers; additionally, the department will begin in the first quarter of FY 2006-07 implementation of the "Self Check Out" stations at library facilities; the "Self Check Out" stations provide library patrons who do not need assistance additional means for checking out library materials
- The Library Department opened the California Club branch library in November 2005; in FY 2006-07, the department is expected to open Sunset, Golden Glades, Opa-Locka, and Latin Quarter branch facilities; increasing the total number of library facilities in FY 2006-07 to 44
- The Park and Recreation Department (P&R) will partner with the Children's Trust and Community Action Agency (\$1.24 million, 8 positions) to expand recreational programming for children with developmental disabilities at Cinco de Mayo and Naranja Park; establish new programming at Arcola, Leisure Lakes, Martin Luther King, Jr., Tamiami, Goulds, and Coral Estates parks; and expand Leisure Access programming
- The P&R Department's FY 2006-07 Adopted Budget includes \$2.426 million for various enhancements including funding for positions to reduce the ratio of summer camp attendant-to-staff member level to 19:1; enhance the preventive maintenance program; purchase additional safari cycles, baby strollers, and wheel chairs for rental concession at Miami Metrozoo; a tree trimming crew to reduce trimming cycle time; provide senior programs at five additional sites;

implement a Golf Marketing Plan; and provide additional operating support to the Miami-Dade County Auditorium; and conduct four Noches Tropicales events at Tropical Park

- The Park and Recreation (P&R) Department's FY 2006-07 Adopted Budget includes \$14.23 million of Capital Outlay Reserve (COR) funding; on-going projects include, but are not limited to, the purchase of equipment, maintenance and repairs, court resurfacing, lighting improvements, and playgrounds
- P&R will complete renovation and/or acquisition of 27 facilities in FY 2006-07; these include 84 acres of new park land, basketball courts, soccer fields, bike paths, playgrounds, lighted parking facilities, cabins, public restrooms, boathouse, irrigation systems, and other improvements to park facilities and programs (\$1.44 million)
- P&R has implemented an aggressive capital plan to accelerate the renovation of the six County-operated marinas; the plan calls for improved amenities like added dock master complexes, restrooms, showers, laundry facilities, dock security gates, multi-purpose rooms, landscape, signage, floating docks, and furniture at various facilities (\$17 million from a combination of operating revenues and financing proceeds); the capital investments require an increase in marina wet-slip fees of 15 percent to pay for the associated debt service; the Miami-Dade County Marina fees will remain an average of 35 percent lower than comparable facilities
- The Cultural Affairs Council will establish new grants programs to complete the County's comprehensive investment strategy for the arts with increased general fund support of \$2.0 million, including \$500,000 for Capital Acquisitions grant programs, for FY 2006-07 total funding of \$11.609 million
- The Cultural Affairs Council will manage the construction (\$38.8 million) and development of the 70,000-square foot South Miami-Dade Cultural Arts Center including architectural and engineering functions (\$2.407 million) and will prepare an operational pro forma and financing plan and develop governance and management systems for the new Center, which is scheduled to be opened by summer 2008
- The Cultural Programs' FY 2006-07 Adopted Budget includes funding of \$575,000 from the Capital Outlay Reserve (COR) for Vizcaya Museum and Gardens (\$125,000) and the Museum of Science (\$450,000) for various facility improvements
- In FY 2006-07, funding provided from the general fund to the Historical Museum of Southern Florida (\$302,000), the Museum of Science (\$277,000), the Miami Art Museum (\$391,000), and Vizcaya Museum and Gardens (\$250,000) will be replaced with Tourist Development Tax (TDT) proceeds set aside for facilities in the City of Miami; an additional \$300,000 of TDT will be allocated to Vizcaya Museum and Gardens to perform capital and operational enhancements
- The FY 2006-07 Adopted Budget includes an additional transfer of \$1 million from TDT proceeds will be allocated to the Historical Association of South Florida (\$250,000), Miami Art Museum (\$250,000), Museum of Science (\$250,000), and Vizcaya Museum and Gardens (\$250,000) for various operating expenses
- In FY 2006-07, funding will be provided to the Black Archives for the operational support of the newly renovated and expanded Lyric Theatre and to the P&R Department for operating expenses of the Miami-Dade County Auditorium (\$150,000)

## NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

- The Public Works Department (PWD) will deploy ten Neighborhood Enhancement Action Teams (NEAT crews) in FY 2006-07 to enhance the neighborhood level of service in UMSA (\$1.633 million); NEAT teams will provide a rapid and consistent response to take care of the "little things" that make for quality of life differences in neighborhoods including performing minor signage and sidewalk repairs, removing litter concentrations and small illegally dumped piles of trash including downed tree branches, performing minor fence and guardrail repairs, trimming branches that block traffic signs or are in danger of falling, performing storm drain top cleaning, and providing another set of County "Eyes and Ears" by reporting potholes, pavement drop-offs, larger incidences of illegal dumping, and other problems that require a specialized response; an eleventh NEAT crew will be funded as part of Community Image Advisory Board activities dedicated to County gateways and the 27 Avenue and U.S. 1 corridors
- The Department of Solid Waste Management (DSWM) and the Department of Environmental Resources Management (DERM) will jointly contribute funding (\$110,000) to the Florida Yards and Neighborhoods Program for environmental education services
- The FY 2005-06 Adopted Budget includes an increase in the DSWM waste collection fee from \$399 per household to \$439 for FY 2006-07; in addition to maintaining the current level of service, the \$40 fee increase will enable the department to modestly enhance bulky waste pickup by adding three additional bulky waste crews and associated equipment as well as enhancing 24 existing crews (40 positions); the enhancement also allows DSWM to deploy as many as 30 bulky waste crews during brief periods of peak demand; the department estimates that bulky waste pickup request response time will be reduced from 21 days in FY 2005-06 to 10 days in FY 2006-07 with a long-term goal to reduce response time to seven days or less; the FY 2006-07 Adopted Budget includes three additional positions for landfill operations and the new scale house in South Dade as well as 28 new waste truck driver positions for the accelerated implementation of automated garbage collection; 81 positions are programmed to be deleted through attrition as a result of the automated collection program
- The Department of Solid Waste Management (DSWM) will finalize construction of the South Miami-Dade Home Chemical Collection Center to provide improved service to residents and to assure safe, convenient disposal of household chemical waste (\$50,000)
- The number of households served by the DSWM with automated garbage collection will increase to 280,000 in FY 2006-07 from 144,700 in FY 2005-06; the number of automated vehicles in service in FY 2006-07 will increase to 147 from 69 at the end of FY 2005-06; and the number of automated routes will increase to 294 in FY 2006-07 from 139 in FY 2005-06
- The Department of Environmental Resources Management (DERM) will offer to purchase 500 acres of environmentally endangered lands, provide for active restoration of an additional 3,000 acres, and provide 15,000 trees annually for residents to plant through the Adopt-a-Tree program funded by the State Tree Canopy Program (\$874,000)
- An additional 98 positions are included in the FY 2006-07 Adopted Budget for the Water and Sewer Department (WASD); 12 positions in Administration to maintain water and wastewater facilities, structures and water tanks, provide security, and manage emergency planning; 14 positions in Engineering to expedite the capital project development and construction process for infrastructure improvements and reduce customer agreement processing time; seven positions in Finance to ensure financial internal controls and improve application development for the New

Business and Plan Review areas; 26 positions in Wastewater to properly operate and maintain the wastewater treatment plants and sewer collection system, including pump stations and equipment; and 39 positions in the Water section to properly maintain the water treatment plants, laboratory, and to improve service to customers after normal working hours (\$5.287 million)

- Reuse and alternative water supply projects in the Water and Sewer Department (WASD) are presented as \$23.014 million of funded projects and \$1.09 billion of unfunded projects in the Multi-Year Capital Plan; the continuing review and assessment by the department will provide the framework for developing and evaluating changes to the Capital Improvement Plan
- The adjustment to the water retail rate, based on the Maintenance Index and representing a 4.5 percent increase, will become effective January 1, 2007; the bill for the average retail water and sewer customer (6,750 gallons per month) will increase from \$30.98 per month in FY 2005-06 to approximately \$32.37 per month in FY 2006-07; the rate increase will not be applied to retail lifeline and low-use customers; the adjustment to the cost recovery rate for wholesale water and sewer customers will increase the wholesale water rate for Hialeah and Miami Springs by \$0.0033 per thousand gallons, and will remain the same for other wholesale water customers; the wholesale rates were reviewed by an independent consultant selected by the department and municipalities
- Team Metro will continue to decrease code enforcement case processing time and increase proactive enforcement with the addition of two overage positions for minimum housing inspections and one service representative working in the City of Opa-Locka, one overage position to coordinate the enforcement of Class C signs countywide, four Service Representatives, and one Remediation Officer (\$372,000)
- Team Metro will acquire electronic ticketing device to enable the department to write citations on-site with a device that will interface with the Case Management System; this will facilitate a paperless case handling process (\$321,000 from the Code Enforcement Trust Fund)
- In the FY 2006-07 Adopted Budget, the newly created Government Information Center (GIC) has been funded; GIC brings together the 311 Answer Center and On-line Services together to provide convenient access to information and services for the public
- The GIC will phase in the expansion of weekday and weekend operating hours at the 311 Answer Center to 24 hours a day, 7 days a week, with the integration of Miami-Dade Police Department (MDPD) non-emergency calls to the 311 Answer Center in the fourth quarter of FY 2006-07; initial expansion includes two additional Call Taker positions (\$100,000)
- The GIC will continue to integrate County citizen points of contact into the 311 Answer Center, consistent with the Three-Year Road Map to include Miami-Dade Transit (MDT) with the addition of 37 Call Taker positions (\$2.286 million)
- The 311 Answer Center will spend \$5.177 million of capital acquisition bond proceeds to provide technological enhancements, including 311 Call Recording, Mobile Customer Service Request devices for code enforcement, Reverse 311, additional ServiceStat capabilities, and an integrated knowledge management system between the Web Portal and the 311 Answer Center
- The Building Department has implemented Saturday roofing inspections to respond to the high demand for this service as a result of recent hurricane damage; the department will implement performance improvement initiatives identified by the Land Use and Permitting in Miami-Dade County (LUP) study through customer satisfaction initiatives and enhancement of the County's

relationship with the development industry, along with the five other County departments with permitting functions

- The Building Department will implement applicable recommendations of the Land Use and Permitting (LUP) Study through the addition of three Greeter positions, one Development Coordinator position, and a Development Communication Coordinator position in FY 2005-06 (\$398,000)
- The Building Department will add two Collection and Contract Processor positions, two dedicated Aviation Plans Review positions, a Microfilm Records Clerk, and an Administrative Officer 2, in order to further customer service initiatives within the department (\$362,000)
- The Building Code Compliance Office (BCCO) established a link with the Miami-Dade County Permitting and Inspection Center to address contractor license processing demands by adding a Licensing Clerk position in FY 2005-06; during FY 2006-07 an additional position will be added for continued support of permitting improvement initiatives (\$79,000)
- The BCCO will increase the number of quality assurance audits of manufacturers and laboratories by adding one Product Control Inspector position; the department will explore the establishment of a partnership to build a product testing facility locally with the capability to simulate hurricane conditions (\$70,000)
- The Department of Planning and Zoning (DP&Z) will initiate a comprehensive planning process that includes 35 municipalities with the addition of three Senior Planner positions and one overage Junior Planner position (\$275,000); additional funding to engage consultant services and enhance promotional and outreach efforts to assist with a countywide planning initiative (\$200,000); and decrease the backlog of charrettes with the addition of one Urban Designer position (\$75,000)
- DP&Z will increase performance of application review by allowing design and technical professionals to conduct reviews and analyses in their particular areas of expertise with the addition of two overage Zoning Evaluator positions and three overage Zoning Plan Processor positions (\$289,000) and establish a credit card collection process with the development of a credit card collection system (\$37,000)

## **HEALTH AND HUMAN SERVICES**

- The Department of Human Services (DHS) Summer Youth Employment Program will provide employment opportunities to 1,135 youth (\$1.207 million) in FY 2006-07
- The FY 2006-07 Adopted Budget includes \$100,000 for DHS to establish the Jail Diversion Gap Funding Pilot Project by establishing a revolving fund to provide emergency financial assistance for psychiatric medications and behavioral health services to the mentally ill until benefits are fully restored following suspension due to incarceration
- During FY 2005-06, DHS assumed operation of the Courts Domestic Violence Intake Unit providing crisis intervention and assistance to victims of domestic violence that are in the process of filing injunctions as part of the continuum of care provided by the department for victims of domestic violence; the FY 2006-07 Adopted Budget provides funding to provide counseling, information, and referral to a total of 9,000 clients (\$858,000, 11 positions)

- The Miami-Dade County Housing Agency (MDHA) will continue to address the housing needs of low- to moderate-income residents by maintaining the Section 8 lease-up rate at 94 percent and increase affordable housing for the elderly and families by completing the construction and sale of 52 single-family units in Phase One of the Scott/Carver HOPE VI Revitalization Program (\$10.3 million) in FY 2006-07; the department will provide homeownership opportunities by closing 300 affordable housing loans for low- to moderate-income residents, completing 200 single family rehabilitation loans and 45 window shutter loans, and leveraging construction of 3,300 affordable rental units (\$128 million)
- During FY 2006-07, MDHA will create a local subsidized housing assistance program for low income families (household income of 30 percent of median income or below) that will provide payment for housing-related expenses, such as security deposits, deposits for utility hook-ups and moving expenses at a maximum cost of \$2,500 per family; the program is anticipated to assist approximately 3,600 families with a tentative date of implementation on December 1, 2006 with funding from the General Fund (\$5 million) and HOME funds (\$4 million)
- The MDHA FY 2006-07 Adopted Budget includes \$5.2 million in additional funding from Community Development Block Grant (CDBG) to expedite the repair and rehabilitation of approximately 398 public housing units in need of comprehensive modernization
- MDHA includes \$4.8 million in the FY 2006-07 Adopted Budget to implement a Safety and Security Plan at public housing sites throughout the County which will provide safety improvements such as perimeter street lighting, exterior development lighting to illuminate public areas, perimeter fencing surrounding the public housing properties, closed circuit video monitors, intercom systems, and security gates
- During FY 2006-07, MDHA in collaboration with the County Manager's Office, Housing Finance Authority, Metro-Miami Action Plan, Office of Community and Economic Development, and the Miami-Dade Empowerment Trust, Inc., will develop an Affordable Housing Information Clearinghouse web portal; the clearinghouse will function as a one-stop shop portal for renters, potential owners, lenders, developers, employers, and other community groups and organizations to access the broad array of data, programs and the myriad of opportunities provided by the County to address affordable housing (\$250,000)
- The Housing Finance Authority will provide financing for 60 single family homes and will continue to seek funding from the Office of Community and Economic Development (OCED) for the Home Investment Partnership Program (HOME) and Deep Subsidy Homeownership Program (\$4 million) to provide affordable loans to low- to moderate-income residents
- In FY 2005-06, the U.S. Department of Health and Human Services, Administration for Children, Youth and Families, and Head Start Bureau recognized Miami-Dade County's Community Action Agency (CAA) Head Start/Early Head Start Program as a high quality program; CAA will continue to provide Head Start and Early Head Start services by contracting with 3,922 slots with 9 delegate agencies and providing 2,606 slots through 48 CAA operated centers; the department expects to have 28 accredited centers by the end of FY 2006-07; in FY 2006-07 CAA will continue to provide Head Start and Early Head Start services to 6,528 children (\$61.923 million); the Department of Human Services (DHS) will provide child-related services to over 43,000 children including subsidized child care, resource and referral information for child-related services, training and technical assistance for child care teachers and providers, and family assessment (\$178.812 million)

- The Community Action Agency (CAA) will construct the Miami Gardens Head Start Center funded by the Capital Outlay Reserve (COR) (\$1.454 million) and Urban Initiative Grant (\$1.573 million) and will construct the North Miami-Dade Head Start Center (\$3.597 million) and the International Mall Head Start Center (\$3.431 million), both funded by Capital Outlay Reserve (COR) and Community Development Block Grant (CDBG) (\$1 million)
- In FY 2005-06, CAA received an additional \$2 million from the Department of Community Affairs for the Self-Help Division Low-Income Home Emergency Assistance Program (LIHEAP) to provide utility assistance to an additional 6,395 low-income households which increased the funding range by \$50 (the minimum payment increased to \$100 from \$50 and the maximum payment increased to \$200 from \$150), and to increase funding for crisis assistance by \$100 (to \$400 from \$300)
- The CAA Elderly Program Division Meals on Wheels Program received the Meals on Wheels Association of America certification for a program of excellence in FY 2005-06; in FY 2006-07, almost 200,000 nutritional meals will be provided to 1,034 elderly persons through the Meals on Wheels and Meals for Elderly Program (\$3.075 million); the Department of Human Services (DHS) will provide care planning for 420 elderly residents (\$988,000), support 370 with in-home support services (\$4.910 million) and 300 with day care recreational programming and meals (\$2.793 million); and will provide funding through community-based organizations (CBO) to serve 527,844 meals to elderly residents (\$1.671 million)
- CAA will complete 134 repair and rehabilitation projects and 95 weatherization improvement projects (\$1.533 million); install 24 solar water heaters (\$100,000); and provide paint for 50 houses (\$188,000) for low- to moderate-income homeowners during FY 2006-07
- CAA has installed 1,418 hurricane shutters for low-income elderly residents since 2002; all the installations (1,222) were panel systems; since then, accordion shutters have been used thus avoiding the cost of installation and removal which is typically experienced with the panel system; between 150 and 252 additional shutters will be installed in FY 2006-07; funding includes Federal Emergency Management Agency (FEMA) (\$513,000), the State of Florida Residential Construction Mitigation Program (\$400,000), the State of Florida "My Safe Florida Home" program (\$200,000 – subject to grant approval), and the County General fund (\$300,000 – including \$200,000 match for the "My Safe Florida Home" program)
- The CAA FY 2006-07 Adopted Budget provides funding to increase the salary range for Head Start Teachers to a level comparable to the starting salary for a State Certified Teacher employed by Miami-Dade County Public Schools (\$460,000)
- The FY 2006-07 Adopted Budget includes \$164.735 million in General Fund support to the Public Health Trust (PHT), \$28.45 million higher than FY 2005-06, and \$45 million in financing proceeds for capital expenditure resources, thus alleviating demand on operating revenues; legal services provided by the County to PHT are valued at \$3.016 million in FY 2006-07; debt service payments for financing provided in FY 2004-05 and FY 2005-06 will total \$11.425 million
- The FY 2006-07 Adopted Budget recommends funding (\$17.412 million) for community-based organizations (CBO) for social services and criminal justice activities through the Alliance for Human Services; this represents the final year of a three-year funding commitment to promote financial stability for CBO to continue to providing high quality social services; additionally, \$455,000 is provided to fund the Alliance for the development of the Social Services Master Plan

- In an effort to streamline the CBO monitoring and performance evaluation processes as part of the FY 2006-07 Adopted Budget, the Office of Strategic Business Management (OSBM) has been tasked with coordinating the implementation of a standardized CBO monitoring application and process that will assist CBO and County departments in assessing information relating to contract awards, performance and financial reports, contract documents, and affidavit information (\$100,000); additionally, an integrated web-based application will also be developed to further assist and track CBO contracts (\$500,000)

## **ECONOMIC DEVELOPMENT**

- The Office of Community and Economic Development (OCED) will increase the number of businesses receiving financial assistance in FY 2006-07 to 150 from 60; increase the number of businesses receiving fiscal incentives to 125 from 75 with the various incentive programs including the Qualified Targeted Industry (QTI), Targeted Job Incentive Fund (TJIF), and the State Enterprise Zone programs; and increase the number of higher paying targeted jobs to 400 from 350 through the QTI and TJIF programs
- OCED will submit the Five-Year Consolidated Plan and FY 2007 Action Plan; provide homeownership opportunities for 112 residents of low- to moderate-income neighborhoods eligible for Community Development Block Grants (CDBG) and other federal funding; prepare and execute contracts for 90 percent of funded activities within 45 days of the start of the new program year; and provide technical assistance to 300 agencies responding to the annual Request for Application process
- To correct the over expenditure in the FY 2005 CDBG Public Service category, a payment will be made to the CDBG Line of Credit (\$2.4 million) which will be adjusted in the FY 2005-06 year-end budget amendment; additionally, to correct the over expenditure in FY 2006 all community-based organizations will be redirected to the Alliance for Human Services Notice of Funding Availability process and CDBG funds to all County departments under the Public Service category will be replaced with Countywide General Fund in FY 2006-07 (\$1.548 million); CDBG funding being replaced and payments to the Line of Credit will be earmarked for housing-related activities in the county
- The Metro-Miami Action Plan will increase the number of loans made to households of low- to moderate-income to 630 in FY 2006-07 from 625 in FY 2005-06, by providing down payment and closing cost assistance; support the restoration of 14 single family homes that were affected by the No Name Storm (\$750,000); the department approved \$1 million of gap financing for "Mirage at Sailboat Cove" for the development of seven single family affordable units
- The Empowerment Trust will increase the number of affordable housing units in Miami-Dade County by funding the construction of 30 single-family homes at the Villas of Twin Lakes, 50 rental units at St. Agnes Place, and 25 infill single-family homes by private developers, scheduled to be on-line in FY 2006-07; additionally, the department completed 139 single-family affordable units in FY 2005-06 comprised of 25 units at Sandy Pines; 80 units at the Villas of St. Agnes; 32 units at West Haven; and 2 infill units at Wynwood for low- to moderate-income residents

## **ENABLING STRATEGIES**

- As of August 2006, the Elections Department brought all 534 polling places into compliance with the Americans with Disabilities Act by August 2006

- The Elections Department will replace the existing voter registration system to enhance management and reporting capabilities and ensure sufficient backup support for the County's voter registration system (\$900,000 from Capital Outlay Reserve)
- The Commission on Ethics and Public Trust FY 2006-07 Adopted Budget includes one Marketing Outreach position to increase the community's awareness regarding conflict of interest and code of ethics laws and to assist in various ethic venues from professional conferences to speaking engagements (\$66,000)
- The Department of Business Development (DBD) will increase the number of outreach activities to recruit and maintain participation of firms in the County's small business programs from 45 to 50
- In FY 2006-07, the Property Appraisal Department will expand its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities through outreach presentations, informational mailers, and public educational programs and workshops (\$100,000)
- The Property Appraisal Department added five additional positions as overages in FY 2005-06 to the Public Service Division to respond to the increasing number of public service requests referred from the 311 Answer Center (\$339,000); the department will continue to utilize the 311 Answer Center to the fullest extent possible in order to better assist the residents of Miami-Dade County
- The Department of Procurement Management (DPM) is implementing the Procurement Process Improvement Initiative and expects completion by June 2007; the department anticipates reducing the procurement processing time by 30 percent for contracts valued over \$1 million to 200 days and contracts valued under \$1 million, between 100 and 120 days; the FY 2006-07 Adopted Budget includes four additional positions (\$170,000), added in the current fiscal year, to support departmental process realignment and administrative changes implemented to streamline operations and reduce procurement cycle times
- The DPM FY 2006-07 Adopted Budget includes one new Chief Negotiator/Specification Writer position to negotiate and develop specifications for complex and high value contracts and three additional Procurement Contracting Technicians to reduce procurement processing time (\$284,000)
- The Enterprise Technology Services Department (ETSD) will complete a computer network security risk assessment and prepare recommendations to diminish the County's risk exposure to computer viruses and other network security risks
- General Services Administration (GSA) is implementing a number of technology initiatives that will provide more efficient services and a better customer experience; Fleet Management has created a new express preventive maintenance service program and an on-line services site that gives customers the ability to schedule services and track vehicle status on-line; Risk Management launched an on-line beneficiary data program which will allow for on-line updates; minimizing errors and expediting benefit distribution in time of need; the Construction Management and Renovation Services and the Facilities and Utilities Management Divisions are implementing an Enterprise Asset Management system which will make information about building construction, renovation, service requests, and maintenance issues available to users and managers
- GSA assumed the property conveyance and tracking focus of the Infill Housing Program with the transfer of five positions from the Miami-Dade Housing Agency (\$400,000)

- General Services Administration (GSA) Facilities and Utilities Management Division will open a Wellness Center at SPCC in the first quarter of 2007
- The GSA FY 2006-07 Adopted Budget reflects the elimination of internal transfers to subsidize the Facilities and Utilities Management Division and transfers to Capital Outlay Reserve and Administrative Reimbursement from the Fleet Replacement Trust Fund; in FY 2003-04 these transfers amounted to \$5.1 million and \$4.9 million, respectively
- The GSA is reducing the Security Administration fee to six percent from seven percent; and reducing the Real Estate Lease Management fee to four percent from eight percent
- The Tax Collector's Office will replace the current legacy tax system; the new system will improve connectivity to other County financial systems enhance reporting capabilities, and reduce staff time required to research tax payment refunds (\$5 million); funding is also included to install a customer queuing system at Tax Collector offices to indicate available windows, allow for language preference, and improve reporting functionality (\$40,000) and to purchase an interactive on-line occupational license processing system to enable Miami-Dade County businesses to purchase and renew occupational licenses on-line (\$200,000)
- The FY 2006-07 Adopted Budget includes two additional positions in the Performance Improvement division of the Office of Strategic Business Management (OSBM) that will support performance assessment evaluations of County departments (\$150,000)
- Countywide occupational license tax revenue to the Countywide General Fund is budgeted at \$2.868 million; as in the previous year, \$471,000 in occupational license revenue is budgeted in FY 2006-07 to fund consumer protection activities in the Consumer Services Department, which regulates businesses throughout the county
- The Employee Relations Department (ERD) deferred the Job Evaluation System Project (\$1,000,000) pending the implementation of the Enterprise Resource Planning (ERP) system; as well, funding was included for outside expertise to assess the implementation of shared services in selected areas across our support functions (\$500,000)
- ERD will engage an outside consultant to develop and deliver a multi-year executive and mid-manager development program and will continue to engage Harvard University's John F. Kennedy School of Government to deliver locally the Performance Leadership component of the executive development program to 100 more executives (\$500,000)
- The Office of Fair Employment Practices (OFEP) will enhance its training of County employees regarding equal employment policies and practices through the purchase and promotion of an on-line training tool (\$100,000) and develop a countywide workplace violence program to minimize County employee risk of harm from workplace violence or threat of violence
- The Office of Inspector General (OIG) received national recognition in FY 2005-06 from Governing Magazine as an independent jurisdictional model of how to build integrity into the Inspector General's position; last year, OIG investigations, audits, and reviews identified over \$26 million in questionable costs and savings and over \$16 million in recoveries, restitutions, and savings for the County; the department added two investigative positions as overages in FY 2005-06 as a result of increasing demands for departmental and project oversight and added five new investigative positions in FY 2006-07 (\$598,000); OIG increased its oversight of the Seaport, particularly its capital program, and continues to maintain a significant presence at the Public Health Trust/Jackson Memorial Hospital; in addition, the OIG established presence at MDAD and WASD

- The Audit and Management Services FY 2006-07 Adopted Budget includes two Associate Auditor positions to provide dedicated auditing services to Miami-Dade Transit; in addition, one Deputy Director position and four audit positions are added to enhance the department's ability to address significant audit and control risks and strengthen audit services throughout the County



# INTRODUCTION



# FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan

## Introduction

### County History, Geography, Demographics, and Economic Outlook

Miami-Dade County was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

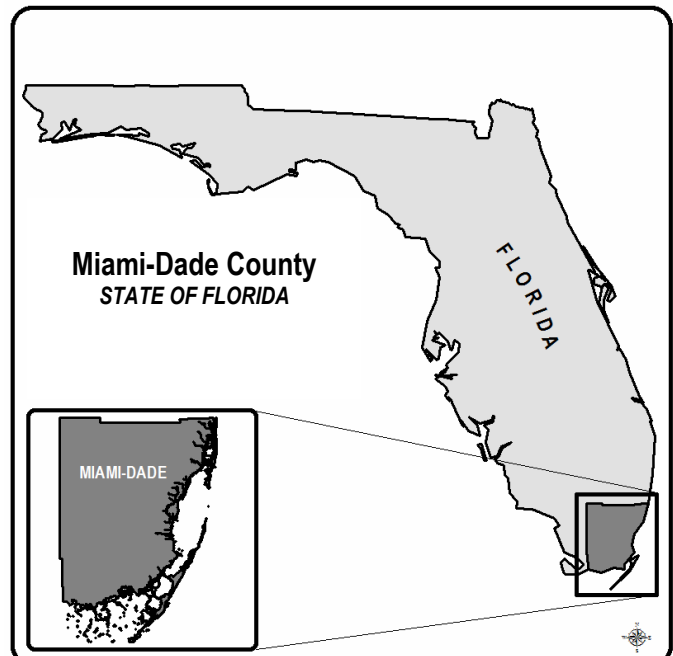
Miami-Dade County, Florida is the largest county in the southeastern United States and the eighth largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population is estimated to be 2,422,075 as certified to the Florida Department of Revenue by the Executive Office of the Governor, estimates as of April 1, 2005. The population density is 5,794 people per square mile within the urban area. The racial makeup of the County, according to the US Census Bureau, 2005 American Community Survey, is 61.1 percent hispanic, 18.1 percent white, 19.7 percent black, 1.1 percent other races. Approximately one half of the people living in Miami-Dade County in 2005 were foreign born. Among County residents, 28.9 percent speak English, 62.1 percent speak Spanish, 7.2 percent speak Creole, and 1.8 percent speak other languages. The per capita income in the County is \$27,593 and the median family income is \$55,900. Of the County's total population, 15.0 percent of the families live below the poverty line.

Approximately 418 square miles (excludes Bay and Coastal Water) of the County are within the urban development boundary while the total county land area currently covers a total of 2,420 square miles (1,985 square miles of land and 434 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

The County had the highest concentration of foreign bank agencies on the east coast south of New York City as of September 30, 2004 with a total of 34 foreign chartered banks and over \$14.3 billion on deposit according to the Department of Financial Services, Office of Financial Regulation. The favorable geographic location of the County, the trained commercial labor force and the favorable transportation facilities have caused the economic base of the County to expand by attracting many national and international firms doing business in Latin America. Other national firms which established international operations or office locations in the County are: Ryder Systems, Burger King, The Gap, Ericsson, 3M, Black & Decker, Inc., Caterpillar, Inc., Oracle Corporation and Lennar.

The Greater Miami area is also the leading center for tourism in the State. Miami ranks second behind



## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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Orlando as a destination for non-residential air travelers according to the Florida Division of Tourism of the Department of Commerce. It is also the principal port of entry in the State for international air travelers. During 2005, 71.1 percent of international air travelers (excluding travelers from Canada and Mexico) entering the State arrived through Miami International Airport, according to statistics compiled by the U.S. Department of Transportation.

The County's economy has been transitioning from mixed service and industrial in the 1970s to one dominated by services in the late 1990s primarily due to the expansion in international trade, the tourism industry, and health services. Wholesale trade and retail trade have and are projected to become stronger economic forces in the local economy. This reflects the County's position as a wholesale center in Southeast Florida, which is serving a large international market. The tourism industry remains one of the largest sectors in the local economy.

### **Government Structure**

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in March 2004. The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city.

Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. There are currently 35 municipalities in the county, the City of Miami being the largest and the Town of Cutler Bay being the most recently incorporated.

Of the county's total population, approximately 1.096 million or 45 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Services Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax.

The Executive Mayor of Miami-Dade County, first elected in October of 1996, is elected countywide to serve a four-year term. The Mayor, who is not a member of the BCC, appoints the County Manager, with approval and consent of the BCC, to oversee the operations of the County Departments. The Mayor has veto power over the BCC and is limited to two four-year terms in office.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms (with no term limits) and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Property Appraiser, Supervisor of Elections, Tax Collector, and Clerk. Through the Home Rule Charter, the first four of these offices were reorganized and became subordinate County Departments. Today these positions are appointed by and report to the County Manager. The most visible distinction between Miami-Dade and

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other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade County Police Department.

The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.

### **Reader's Guide and Format of Documents**

The development of the Miami-Dade County FY 2006-07 Business Plan, Adopted Budget, and Five-Year Financial Outlook and its presentation to the Mayor, BCC, and citizens of the County represents the culmination of countless hours of analysis and deliberation by County staff. Due in large part to the early participation and active involvement of the elected officials, this plan reflects the priorities of our community. The task of matching strategic priorities for services with available resources, while minimizing the burden of taxes and fees, is challenging and requires extensive consideration. In accordance with growth management guidelines, the Adopted Multi-Year Capital Plan is also presented at this time as part of the budget documents. These documents illustrate the annual business and Adopted Budget for the County, which is the annual implementation mechanism for the County's Strategic Plan.

County departments are grouped into eight areas: policy formulation, six strategic service delivery areas (public safety, transportation, recreation and culture, neighborhood and unincorporated area municipal services, health and human services, and economic development), and enabling strategies. This grouping organizes the departmental narratives by the strategic area that they primarily support with service. Each strategic area grouping of departments is separated in this book with a divider page that states the corresponding mission, goals, and priority key outcomes for that strategic area. This approach highlights the strong relationship between departments' operational plans (business plan and proposed expenditure allocations) and the strategic plan.

Volume 1 presents a detailed discussion of the financial condition of the County's property-tax-supported jurisdictions and certain proprietary operations. It also contains the Adopted Budget ordinances for FY 2006-07 and community-based organization (CBO) funding.

The format of Volume 2 clearly reflects the relationship between the strategic plan, business plans, and the adopted allocations. The format also addresses requests from BCC members for specific information about positions and line item expenditures. Individual department descriptions are divided into as many as eight sections. First, a brief summary describes the department's functions and stakeholders. Next there is a sample of performance measures in tabular and graphical format. The third section is the department's functional table of organization. The financial summary follows the table of organization. The financial summary has been expanded from past years to include a three-year comparison of detailed revenue sources, an operating expenditure summary, and non-operating expenditures, if any. Also included are previous year and adopted allocations by strategic area and program along with a comparison of approved positions. The following section details strategic planning priorities and budget highlights for both operating and capital highlights, including the desired outcome from the strategic plan, service priorities, and performance impacts. The next section is the capital budget summary, which includes revenues and expenditures for all prior years, FY 2006-07, and the next five years. The following section highlights selected budget line item details, comparing FY 2004-05's actual expenditures with FY 2005-06 actual (unaudited) expenditures and with the FY 2006-07 appropriation amounts. The final section provides a narrative summary in "bullet" form of additional comments and highlights.

The appendices of Volume 2 include a more detailed version of the funding summaries grouped by strategic area and another table that consolidates all departmental expenditures into the categories of personnel, other operating,

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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and capital, in accordance with generally accepted budgeting practices. The modified accrual basis of budgeting is used for governmental funds and the accrual basis is used for proprietary funds in this presentation. Other important budget information, such as descriptions of the recommended millage rates and related property tax rolls, the County's population, social service program funding, tourist tax revenues, gas tax revenues, also can be found in the appendices. A glossary of terms used in the Adopted Budget, a listing of the strategic plan desired outcomes, and an index can be found in the back of the book.

Where departmental reorganizations or realignments are recommended, the pertinent prior year budget figures as well as the FY 2004-05 figures, relating to both funding and staffing, have generally been adjusted so that they are comparable to the FY 2006-07 Budget. This convention is used to isolate budget changes for comparative purposes by normalizing for organizational shifts.

Figures relating to budgeted and recommended staffing levels on the departmental pages and in the appendices are limited to full-time positions. Part-time, temporary, and seasonal positions are not included in the staffing figures but their costs are included in the expenditures. Position totals in the current year budget columns are updated to reflect actions taken by the BCC during FY 2005-06, such as budget amendments.

Volume 3 to this document contains detailed information regarding funded and unfunded multi-year capital projects, as well as information regarding County debt.

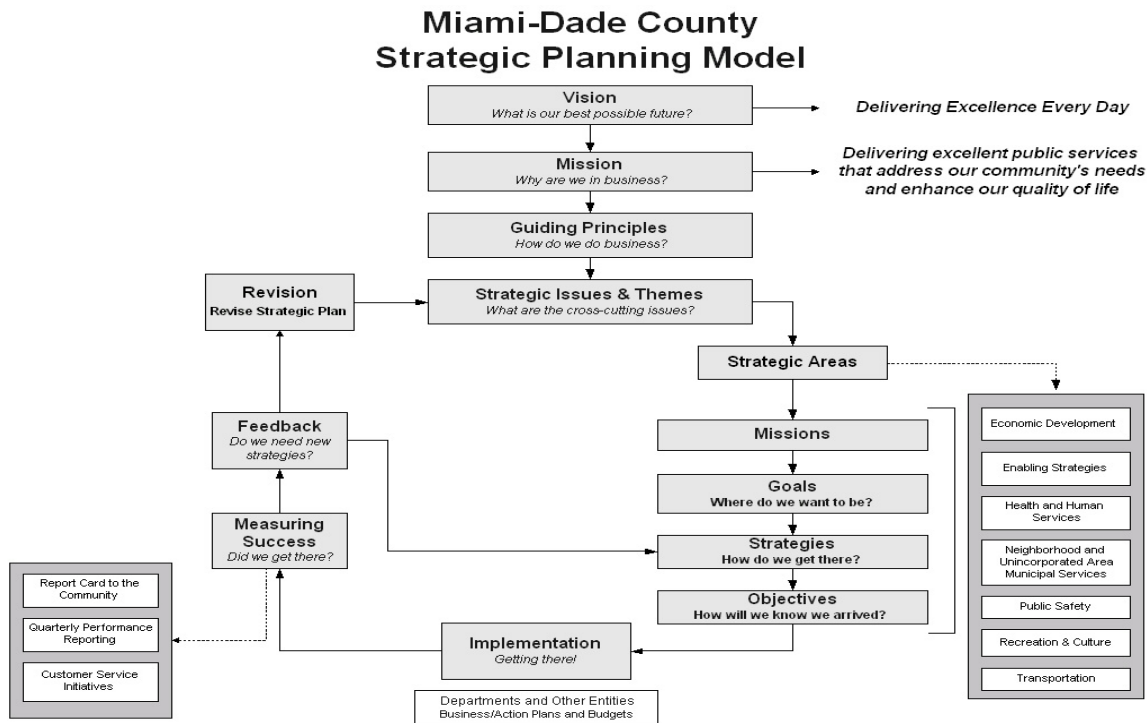
Operating costs are recurring personal service or consumable asset expenditures, the costs of which are usually consistent and annual. Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding. The capital cost includes all manpower, implementation costs and capital outlay required to fully implement each project.

### **Strategic and Business Planning for Delivering Excellence Every Day**

On June 3, 2003, the BCC adopted Resolution R-664-03, Miami-Dade County's Strategic Plan community goals and key strategic outcomes, and on April 13, 2004, adopted the County's vision statement – "Delivering Excellence Every Day." The plan lays out the County vision, mission, goals, objectives, supporting strategies, and preliminary key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we've arrived.

Departments refine their specific operational initiatives and their linkages with organizational strategies as they prepare their annual business plans. In some cases, initiatives may not be sufficient to achieve all strategic plan objectives. The strategic plan is a five-year plan; performance objectives identified may not be achieved until 2008. This process of managing resources to achieve business plan objectives that are guided by a multi-year strategic plan is a substantial undertaking and a significant departure from traditional government managing. As this results-oriented approach continues to mature, greater alignment between the strategic plan and departmental business plans will be achieved. This FY 2006-07 Adopted Budget and Multi-Year Capital Plan incorporates these results-oriented government concepts, with specific focus on performance measurement, into overall resource allocation decisions.

## FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan



Each department continues to create and refine its operational performance measures to track progress towards achieving the intended outcomes contained in the strategic plan. Performance measures can be categorized into one of four categories:

1. **Outcome (effectiveness):** These measures depict the degree to which performance objectives are achieved, reflect the quality or customer satisfaction with a service, or combine a measure of effectiveness and efficiency into a single indicator. These measures focus on the final results of programs and activities.
2. **Efficiency:** These measures relate the resources used to perform the work and the amount of work actually performed. This measure is a ratio between inputs to outputs.
3. **Output (workload) measures:** These measures indicate the amount of work performed or the amount of services received.
4. **Input measures:** These depict the resources (employees, dollars, equipment, work hours) used in delivering a service or product.

Using these categories, departments create measures that reflect their operations from a balanced perspective. Department managers use performance measures, first, as a tool to improve performance and, second, to inform others about their progress towards achieving their objectives. Performance measures reported in these documents represent ongoing efforts to provide a balanced set of measures within a business-planning context.

### Results-Oriented Government

Miami-Dade County is committed to revitalizing and strengthening its public services to meet the needs of the residents of this community. Being forward-thinking, responsive, and accountable is a complex challenge that many local governments in America face daily. Results-oriented governing is predicated upon planning and bolstered by

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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performance measurement and feedback systems. In July 2005, the Board adopted Ordinance 05-136 establishing a framework for developing policies, allocating resources, and appraising performance based upon the strategic plan.

No system, no matter how aligned with progressive management techniques or best practices, drives an organization without commitment from the top and support from its employees. Results-oriented government means a cultural change for our organization; a change that focuses on achieving results for our customers and being responsive and accountable to the taxpayers. Accomplishing this change means that the entire County organization must be familiar with the desired results. It is important that everyone in our organization is aware of his or her unique role in achieving those results, and our organization must be accountable to our residents, communicating what is achieved and what needs to be improved. The County's framework for results-oriented government focuses on leadership and the organizational structure which is comprised of three components – Planning, Measuring, and Monitoring. This framework is essential to achieving results-oriented government. It is important that our elected officials, the County Manager's Office, and all senior management lead the implementation of a results-oriented government culture. Our entire organization must understand our mission and our employees must practice our organizational values (our Guiding Principles) and understand their role in supporting their department's business plan, and through that, our Countywide Strategic Plan.

- **Planning** – We are continuing to build on the County's Strategic Plan through the business planning and resource allocation process. A well executed plan promotes a common understanding of our County's overall direction so that our employees can readily determine how their work supports the strategic direction and organizational success. Department business plans and a new approach to our resource allocation process are designed to ensure that financial resources, policy, department operations, and County staff are all aligned to achieve the results outlined in those plans.
- **Measuring** – We are continuing to refine our performance measures and measurement systems to ensure that our measures are appropriate, accurate, reliable, and timely.
- **Monitoring** – We are continuing to enhance our accountability to our elected officials and our residents.

By ordinance, the BCC promotes the directive of improving delivery of excellent public services in a cost effective manner through the use of strategic planning, business planning, and a sound resource allocation process encompassing the performance based budgeting process and a structure for managerial accountability and performance. We have many good government initiatives underway and will continue to use our Toolbox of Initiatives to achieve customer service excellence and promote innovation to drive performance excellence in Miami-Dade County government.

### **Basic Budgeting Concepts**

This section will help the reader better understand some of the terms and issues associated with government budgets in general and Miami-Dade County's budget, in particular. An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community. To emphasize the linkages among the annual budget development process, the strategic plan, and the departmental business plans, the budget document has been titled the FY 2006-07 FY 2006-07 Adopted Budget and Multi-Year Capital Plan.

Miami-Dade County's budget is a tool that serves five purposes:

- **Planning**: The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- **Prioritization**: County resources to address needs identified by the Mayor, the BCC, and the County's strategic plan, are prioritized through this process.

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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- Information: The budget documents are the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget documents, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- Evaluation: The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- Accountability: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

### Fiscal Year

A fiscal year is a twelve-month cycle that comprises a budget and reporting period. The County's next fiscal year starts October 1, 2006, and ends September 30, 2007 (shown as either 'FY 2006-07' or 'FY 06-07' throughout this document).

### Millage Rates

The millage rate is a rate of taxation that is applied to property values to generate necessary revenue to pay for services proposed and adopted in the budget. The State Constitution places a 10 mill cap each on County (areawide) and municipal property tax rates.

The County actually has four operating millage rates; three (countywide, fire, and library) are subject to the County (areawide) 10 mill cap. The fourth is the unincorporated area millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

### A Mill of Tax

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. In Miami-Dade County for FY 2006-07 the average taxable value of a home with the Amendment 10 growth cap, after taking into account the homestead exemption, is approximately \$120,000.

### Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable [Amendment 10 to the State Constitution limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2006-07 such growth is limited to CPI growth of three percent);
3. The amount of value that is not subject to taxes (e.g., the \$25,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria); and
4. The millage rate.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

For example, if a property's assessed value is \$125,000 and the owner is entitled to a homestead exemption (valued at \$25,000), then the taxable value of the property is \$100,000. If a millage rate of 25 were applied to the taxable

## FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan

value, the taxes would be \$2,500 per year. The calculation is performed by taking the taxable value (\$100,000), dividing by 1,000, and multiplying by the millage rate (25).

### Taxable Value and Millage Rates

The State defined rolled-back millage rate is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Therefore, by excluding reassessments in its calculation, the rolled-back rate does not take into account inflationary growth in the County. The aggregate rolled-back millage rate is the sum of each individual rolled-back millage rates weighted by the proportion of its respective roll to the countywide tax roll.

While Miami-Dade is responsible under state law to collect all taxes imposed within the county, the County itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes paid in FY 2005-06 by a residential property located in unincorporated Miami-Dade with an assessed value of \$125,000 and a taxable value after homestead exemption of \$100,000. These rates include debt service as well as operating millages. The rates in italics are the ones levied by the Miami-Dade BCC.

Using the example of Table 1-1, of the \$2,039 of tax collected, \$562 or 27.6 percent is used for countywide services, \$555 for UMSA, Fire Rescue, and Library services (city-type services), and \$33 for countywide and fire rescue debt service. Overall, the County levies 56.4 percent of the property taxes.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Some municipalities are not in the Fire Rescue District or Library System and, thus, those rates would also not apply to those property owners.

**TABLE 1.1 FY 2006-07 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$100,000 in Unincorporated Miami-Dade County**  
(Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
<i>UMSA Operating</i>	<i>2.447</i>	<i>\$245</i>	<i>12.0%</i>
<i>Countywide Operating</i>	<i>5.615</i>	<i>\$562</i>	<i>27.6%</i>
<i>Fire-Rescue Operating</i>	<i>2.609</i>	<i>\$261</i>	<i>12.8%</i>
<i>Library System</i>	<i>0.486</i>	<i>\$49</i>	<i>2.4%</i>
<i>Countywide Debt Service</i>	<i>0.285</i>	<i>\$29</i>	<i>1.4%</i>
<i>Fire-Rescue Debt Service</i>	<i>0.042</i>	<i>\$4</i>	<i>0.2%</i>
<b>Total to County</b>	<b>11.484</b>	<b>\$1,150</b>	<b>56.4%</b>
School Board	7.732	\$773	37.8%
Children's Trust	0.422	\$42	2.1%
Everglades	0.100	\$10	0.5%
Water Management	0.597	\$60	2.9%
Inland Navigation	0.039	\$4	0.2%
<b>Total</b>	<b>20.3744</b>	<b>\$2,039</b>	<b>100%</b>

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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### **The Budget Development Process**

Pursuant to Article 4 of the Miami-Dade County Charter, the County Manager is required to recommend a proposed budget to the Mayor and BCC between June 1 and July 15. The Mayor is then required to prepare a written response to the County Manager's proposed budget and present it to the BCC before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the proposed budget occurs between June 1 and July 15, budget development actually is a year-round process. As the fiscal year begins, departmental staffs update their business plans. In December and January, staff complete initial projections and estimates of revenues for the current and ensuing fiscal years.

- In December and January, staff complete initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the County Manager submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Strategic Business Management (OSBM). Those requests are linked to the priorities in the departmental business plans. Resource Allocation meetings are held with the departments, the County Manager's Office, and OSBM to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation.
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the proposed budget.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be re-noticed.

In accordance with Resolution No. R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to the public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, which must be at least ten days before the end of the fiscal year, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and year-end.

## FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan

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### FY 2006-07 Budget Process

December – January



Resource Allocation forecasting for coming year

May 31



Proposed Resource Allocation Plan presented

January



County Manager's Resource Allocation priorities released

May 31 - July 18



Mayor's response to proposed budget; Commission Workshop

January – March



Departmental resource Allocation preparation and meetings

July 1



Tax roll released

March



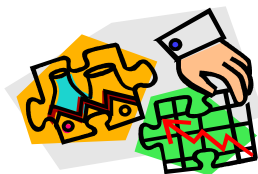
Mayor's budget address

July



Proposed maximum tax rates adopted by Count Commission; notices of proposed tax mailed in August

March –May



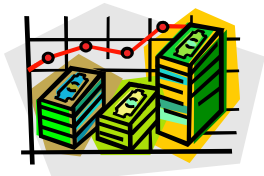
Resource Allocation workshops with County Commission and Commission Committees

September



Two public budget hearings

April



County Commission approves Resource Allocation policies

October 1



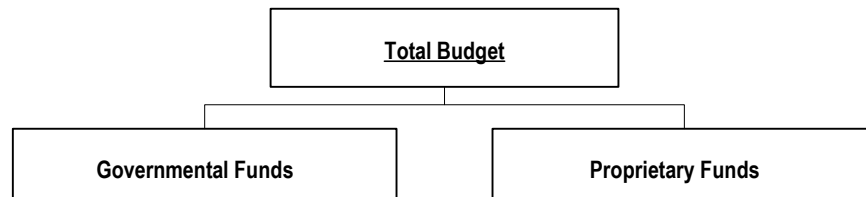
New Budget becomes effective

## FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan

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### Fund Structure

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such a fund structure.

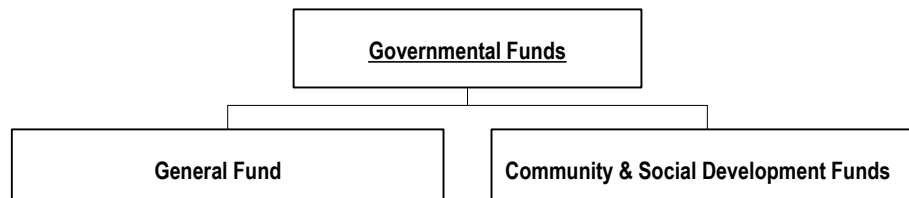


### **Governmental Funds**

Governmental funds account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds. The following major governmental funds are included in the County's financial statements:

**General Fund:** The County's primary operating fund; also accounts for the financial resources of the general government, except those required to be accounted for in another fund.

**Community and Social Development Funds:** These funds account for revenues received from Federal and State grants for services relating to low-income housing assistance and acquisition program, health and human services programs, and economic revitalization in empowerment zone areas.



### **Proprietary Funds**

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds are enterprise funds and internal service funds.

Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

**Miami-Dade Transit Agency:** Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

**Miami-Dade Solid Waste Management Department:** Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also provides solid

## FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan

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waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

**Miami-Dade Seaport Department:** Operates the Dante B. Fascell Port of Miami-Dade, which acts as home port at various times during the year for nearly 20 cruise vessels and serves numerous other cruise vessels. The Port also has a large container facility from which over 35 cargo shipping lines operate.

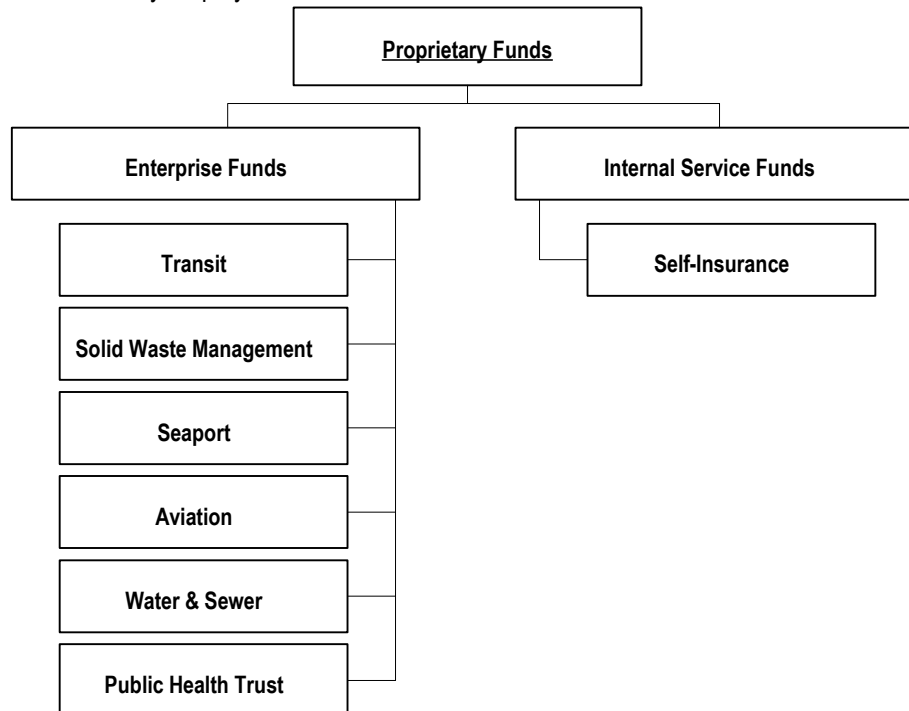
**Miami-Dade Aviation Department:** Operates and develops the activities of the Miami International Airport, four other general aviation airports, and one training airport.

**Miami-Dade Water and Sewer Department:** Maintains and operates the County's water distribution system and wastewater collection and treatment system.

**Public Health Trust (PHT):** The PHT was created by a County ordinance in 1973 that provided for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. The PHT operates Jackson Memorial Hospital and Medical Towers, the North Dade Primary Health Care Facility, the Corrections Health Services Facility, the Liberty City Medical Facility, and other health facilities.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The following internal service fund is included in the County's financial statements:

**Self-Insurance Fund:** Accounts for premium payments received from participating municipalities and County departments for payment of claims under the Workers' Compensation, General Auto Liability, and Property Damage Insurance Plan administered by the County. Also accounts for medical, life, and disability insurance for County employees and their families.



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### ***Fiduciary Funds***

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity for the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not reflected in the government-wide financial statements and are not required to be appropriated as part of the annual budget.

**Clerk of Circuit and County Court Funds:** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

**Tax Collector Fund:** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

**Other Agency Funds:** Accounts for various funds placed in escrow pending timed distributions.

### **Financial Policies**

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB).

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the County Manager shall prepare a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the proposed budget required by state law, the County Manager shall make public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes therefore, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 1, Section 1.10 (D) states that the Mayor shall prepare and deliver a budgetary address annually to the people of the county in March. Such address shall be prepared after consulting with the Manager and budget director and shall set forth the Mayor's funding priorities for the County.

Article 4, Section 4.03 states that the department of finance shall be headed by a finance director appointed by the County Manager and the Clerk of the Circuit and County Courts. The finance director shall have charge of the financial affairs of the county. Between June 1 and July 15, the County Manager should present a proposed budget to the Mayor containing a complete financial plan, including capital and operating budgets, for the ensuing fiscal year. The budget prepared and recommended by the County Manager and the Mayor's written response thereto shall be presented to the Commission on or before the BCC adopts tentative millage rates for the ensuing fiscal year. A summary of the budget shall be published and the BCC shall hold hearings on and adopt a budget on or before the dates required by law. No money shall be drawn from the county treasury nor shall any obligation for the expenditure of money be incurred except pursuant to appropriation and except that the BCC may establish working capital, revolving, pension, or trust funds and may provide that expenditures from such funds can be made without specific appropriation. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. Contracts for public improvements and purchases of supplies, materials, and services other than professional shall be made whenever practicable on the basis of specifications and competitive bids. Formal sealed bids shall be secured for all such contracts and purchases when the transaction

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involves more than the minimum amount established by the BCC by ordinance. The transaction shall be evidenced by written contract submitted and approved by the BCC. The BCC, upon written recommendation of the County Manager, may by resolution adopted by two-thirds vote of the members present waive competitive bidding when it finds this to be in the best interest of the county. Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC shall make known that interest and shall refrain from voting upon or otherwise participating in such transaction. Willful violation of this Section shall constitute malfeasance in office, shall effect forfeiture of office or position, and render the transaction voidable by the BCC. Such officers and employees of the county as the BCC may designate shall give bond in the amount and with the surety prescribed by the BCC. The bond premiums shall be paid by the County. At the end of each fiscal year the BCC shall provide for an audit by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

Chapter 129.01(2)(a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county and that it will be balanced. That is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.

The fund balance is defined as the excess of assets and revenues over the liabilities and expenditures in any given fund.

Chapter 129.01(2)(b)(1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.

Chapter 129.06(1), Florida Statutes requires that Adopted Budgets shall regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as amended

Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year.

Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC shall determine the amount to be raised for all county purposes, except for county school purposes, and shall enter upon their minutes the rates to be levied for each fund respectively, together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. The BCC shall, in the event the sum of the proposed millage for the county and dependent districts therein is more than the maximum allowed hereunder, reduce the millage to be levied for county officers, departments, divisions, commissions, authorities, and dependent special districts. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millages otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property

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within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Miami-Dade County Resolution R-1074-04 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

### **Countywide/Unincorporated Area Allocation**

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The unincorporated area is known as the unincorporated municipal service area or UMSA.

The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade County Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. The calculations for FY 2006-07 are impacted by the incorporation of Cutler Bay during FY 2005-06.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the countywide and unincorporated area budgets based on relative workloads during 2005. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance as approved by the BCC should also be treated as countywide functions. The allocation of the police budget is 31 percent to the countywide budget and 69 percent to the UMSA budget for FY 2006-07, as compared to 30 percent and 70 percent respectively in FY 2005-06.

The Park and Recreation Department's expenditures are divided similarly. UMSA park facilities and recreational programs are local in scope and, therefore, are funded from the UMSA budget. Included in this group are community and neighborhood parks, community pools, and non-specialized recreational programming. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Metrozoo, cultural facilities, natural areas, and ocean beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as golf courses, marina and tennis centers, in general generate sufficient revenues to support their operations and do not require property tax support. As a result of this year's review of the cost allocation method, countywide support in this fiscal year is 63.6 percent compared to 63.2 percent in FY 2005-06.

General fund support to planning functions within the Planning and Zoning Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most

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planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, area-wide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2006-07, UMSA general fund support of Planning will be 57 percent compared to 33 percent in the previous year, reflecting the increase of planning activities and staff with a countywide focus.

The Public Works Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide Public Works Department responsibilities such as traffic signalization and signage, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, highway engineering, and right-of-way aesthetics and assets management. As in the case of the Park and Recreation Department, some Public Works services, such as causeways and special taxing districts, are fully self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total general fund support, Countywide support next fiscal year will be 82 percent compared to 84 percent in the current fiscal year. The final allocation reflects the replacement of capital improvement local option gas tax that had been supporting eligible programs with Countywide general funds, and the addition of recommended Countywide and UMSA enhancements, which increases the combined Countywide and UMSA general fund support by 29 percent.

In the past, outreach activities in Team Metro have been supported by UMSA revenues. The FY 2006-07 Adopted Budget includes Countywide funding for outreach services. Code enforcement activities continue to be supported by proprietary and UMSA funds. The allocation of the Team Metro budget is 44 percent to the countywide budget and 56 percent to the UMSA budget for FY 2006-07, as compared to 42 percent and 58 percent respectively in FY 2005-06.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of departmental countywide versus unincorporated area operating costs. This allocation for FY 2006-07 is 70 percent to the countywide budget and 30 percent to the UMSA budget, as compared to 68 percent and 32 percent respectively in FY 2005-06.

In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with State law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

### **Revenues**

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade Library System, and fire-rescue services provided within the Miami-Dade Fire Rescue District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on

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property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues carry restrictions on their use, which provide constraints during the budget development process.

The most significant source of discretionary revenue to local governments in Florida is the property tax. The estimated tax roll growth (from the 2005 preliminary roll) for FY 2006-07 is 21.36 percent, the highest in over twenty years. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2006 homestead residential properties will be capped at 3 percent, based on the growth in the Consumer Price Index.

The total of all proposed operating and voted debt millage rates is 11.484, a total of 0.23 mills lower than in FY 2005-06. Pursuant to State law, the sum of the countywide, Fire Rescue, and Library millage rates is subject to a 10-mill cap; at 8.710 mills, FY 2006-07 will be the twelfth consecutive year that the sum is below that cap and the ninth consecutive year the rate will be reduced from the previous year. Overall, the proposed millage rates reflect an increase of 16.1 percent above the state defined aggregate rolled-back rate.

In general, discretionary revenue, other than property taxes and sales taxes, is expected to grow at a rate reflecting economic and population growth. Proprietary operations, such as the Aviation and Seaport departments, will grow to the extent that their activity and operating revenues permit. Pursuant to state law, revenues are budgeted at 95 percent of projected receipts. Certain revenues, such as cash carryover, are exempted from this requirement.

### **Countywide General Fund**

The Countywide General Fund is increasing 14.9 percent in FY 2006-07. Property taxes (\$1.134 billion) are still the largest revenue source for the Countywide General Fund accounting for 82 percent of the total. This tax is levied on all non-exempt real and personal property in the County. The countywide millage is 5.615 mills which is 0.22 mills lower than in FY 2005-06. As in the past three fiscal years, the net revenue from 0.105 mills of the countywide operating millage rate is going towards funding the Emergency Contingency Reserve for FY 2006-07. The debt service millage was adopted at 0.285 mills, the same as in FY 2005-06.

State revenues routinely shared with Miami-Dade County consist largely of gasoline taxes, Local Government Half-Cent Sales Tax Program distributions, and County Revenue Sharing Programs. In addition, the state has authorized and the County has imposed the Six-Cent Local Option Gasoline Tax (LOGT), which is shared with municipalities, and a one-cent (also called ninth cent) local option gas tax. The budget for the six-cent LOGT is \$44.063 million; \$98,000 less than the previous year budget. This estimate is based on FY 2005-06 collections, FY 2006-07 projections, and State of Florida Department of Revenue's statewide projections. State gas tax revenue is expected to grow by one percent and is budgeted at \$12.951 million. The Ninth Cent LOGT is expected to follow the same trend as the LOGT and is budgeted at \$11.58 million in FY 2006-07.

Sales taxes continue to be the largest revenue component of the County and Municipal Revenue Sharing Trust Funds, replacing allocations from intangibles and cigarette taxes. County revenue sharing distributions are used to fund guaranteed entitlement debt service payments first and the remaining amount is budgeted as general revenue. In FY 2006-07, net County revenue sharing receipts to the general fund are budgeted at \$32.064 million.

Miami-Dade County receives Half-Cent Sales Tax Program distributions using a state defined formula, which divides the revenue among the municipalities and the County based on population. Sales tax revenues are then allocated between the countywide and UMSA budgets based on the same formula. In FY 2006-07, the distribution proportions are 45.4 percent countywide and 54.6 percent UMSA, a slight change from the 44 percent countywide and 56 percent UMSA distribution proportions of FY 2005-06. This change is due mainly due to the incorporation of the Town of Cutler Bay. The FY 2006-07 budgeted sales tax revenue is based on 4 percent growth over the FY 2005-06 projection prior to the adjustment for the Town of Cutler Bay. Budgeted sales tax revenue would have been over \$1

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million higher, but HB 293 negatively affected Miami-Dade County and other cities and counties by diverting over \$16 million statewide to 29 fiscally constrained counties.

Countywide occupational license tax revenue to the Countywide General Fund is budgeted at \$2.868 million. As in the previous year, \$471,000 in occupational license revenue is budgeted in FY 2006-07 to fund consumer protection activities in the Consumer Services Department, which regulates businesses throughout the county.

The FY 2006-07 budget for carryover is \$40.371 million, a \$29.063 million increase from the \$11.308 million budgeted in the previous fiscal year, or a \$14.617 million increase from the actual FY 2005-06 carryover of \$25.754 million. Sheriff fees are budgeted at \$2.271 million.

Interest earnings are expected to yield \$10.389 million; \$6.649 million more than budgeted in FY 2005-06. This estimate is based on year-to-date actuals and projections, as well as the return on County investments. Interest revenue to the general fund is derived not only from revenue in the general fund, but also from certain trust funds, reserve accounts, internal service funds, and revenues whose earnings may be legally transferred to the general fund.

Administrative reimbursement payments from proprietary funds will total \$40.233 million in FY 2006-07, \$22.087 less than budgeted in FY 2005-06. This decrease is mainly due to the elimination of the Water and Sewer return-on-equity payment (\$22.8 million). Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 70 percent countywide and 30 percent UMSA. Changes in total payments from proprietary agencies are largely a reflection of changes in proprietary operating revenue.

### **Unincorporated Municipal Service Area General Fund**

UMSA relies heavily on utility-based taxes and franchise fees. Unlike the Countywide General Fund, only 33.1 percent of unincorporated area revenue is derived from property taxes. The utility tax, communications tax, and electrical utility franchise fee revenue comprise 32.1 percent of the FY 2006-07 revenue budget and are charged only to unincorporated area residents. Utility tax revenues are budgeted at \$68.797 million based on historical growth, year-to-date collection information, and the impact of the Town of Cutler Bay incorporation. Communications tax revenue is budgeted at \$44.472 million, net of the amount dedicated to Public Works (\$1 million). The electrical utility franchise revenue is budgeted at \$40.8 million.

The UMSA millage rate was adopted at the level of 2.447 mills, which is the same as the FY 2005-06 rate. This rate generates \$158.753 million of budgeted revenue to the UMSA general fund.

Miami-Dade's municipal revenue sharing is budgeted at \$43 million in FY 2006-07. The allocation of local government sales tax to the unincorporated area continues to reflect all of the sales tax revenue derived on behalf of the unincorporated area population in accordance with the State defined formula and County policy. This allocation represents 55.4 percent of total County local government sales, less than the previous fiscal year primarily due to the incorporation of the Town of Cutler Bay. UMSA sales tax revenue is budgeted at \$69.970 million in FY 2006-07, a \$4.843 million increase over the FY 2005-06 budget. Occupational license tax proceeds to the UMSA general fund are budgeted at \$2.834 million in FY 2006-07 and do not include an additional \$2 million that go to fund the unincorporated area's share of the Finance Department. Carryover for FY 2006-07 is budgeted at \$31.824 million. Interest earnings are budgeted at \$5.115 million. Sheriff fees, including a \$25 annual registration fee for all registered alarm systems in the County, are budgeted at \$1.496 million.

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### **Proprietary Funds**

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (the Miami-Dade Fire Rescue District and Library System); a special assessment (Solid Waste Collection); or by proprietary revenue, including grants, which augment a general fund subsidy (Park and Recreation).

Property taxes comprise 91 percent of Miami-Dade Fire Rescue District revenues. The Fire Rescue District tax roll is currently estimated at \$128.619 billion with approximately \$4.027 billion in new construction. The adopted millage rate remains at 2.609 and generates \$318.79 million in property tax revenues for the district. This property tax levy increases the current level of services by funding for new suppression units and new Advance Life Support rescue units. The levy also provides for a \$8.711 million service reserve available for new services in the following years, a transfer of \$3.962 million to an emergency reserve for unforeseen events and \$782,000 tax equalization reserve, and \$3 million for the establishment of a construction and land acquisition reserve.

Funding for the FY 2006-07 Air Rescue Division will be provided from countywide property taxes (\$9.889 million) and a transfer from the Public Health Trust (\$900,000). Funding for Ocean Rescue (\$3.511 million), as well as the Anti-Venom Unit (\$417,000), will be provided from countywide property taxes. In addition, the Anti-Venom Unit will generate \$152,000 in revenues from fees collected by the unit.

The Adopted Budget continues to treat the Finance Department as a proprietary department operating within the revenue it collects. The department will retain control over certain tax collector fees and revenues, including auto tag (\$12.476 million), real estate (\$8.499 million), and occupational license (\$3.237 million).

Property taxes comprise 86 percent of Miami-Dade Library System budgeted revenues for FY 2006-07. The Miami-Dade Library System 2006 tax roll is \$192.708 billion. The adopted millage of 0.486 mills is the same as the FY 2005-06 rate and yields \$88.973 million in property tax revenue for the system. This amount provides the Library System with funds to buy new books and materials (\$7 million), and funding for capital renovations (\$6.89 million). State aid to libraries is estimated at \$2 million. In addition, the Library System is expected to spend \$23.523 million under the expansion plan approved in March 2002.

Aviation revenues in the FY 2006-07 Adopted Budget are \$26.9 million more than budgeted in FY 2005-06, a 5 percent overall increase. Aviation Fees and Charges are budgeted to generate \$11.04 million less in revenue than in FY 2005-06. Commercial operations, inclusive of various aeronautical and ground concessions, duty free, parking, rental car, management agreements and other airport support services will generate \$161.5 million, \$17.9 million more than budgeted in FY 2005-06. Landing Fees, which represents 24 percent of Aviation Fees and 9.54 percent of total revenues for FY 2006-07, will decrease by 30 percent, to \$59.2 million from \$85 million, when compared to last year's budget. A combination of reduced airport operating requirements and increases in revenues, passengers, and landed weight will result in decreasing the Landing Fee rate to \$1.85 per 1,000 pounds of nominal gross landing weight. The Enplaned Cost per Passenger will decrease to \$17.01 in FY 2006-07 from \$18.10 in FY 2005-06. Rental revenues are increasing by 7.95 percent as airport capacity increases as new and newly renovated terminal spaces becomes available.

Seaport revenues in Revenue Fund 420 are budgeted at \$115.290 million in FY 2006-07, an increase of \$10.585 million from the FY 2005-06 Adopted Budget of \$104.705 million. Included in this increase is a new \$5 million Facilities Maintenance and Improvements Fee for facilities servicing cruise and cargo activities, imposed for one year only.

The Adopted Budget includes several increases to tariffs; dockage (\$0.25 per ton from \$0.24 per ton), crane rental (\$560 per hour from \$540 per hour), cruise passenger wharfage (\$8.25 per passenger from \$8.00 per passenger),

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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cargo vessel wharfage (\$2.05 per ton from \$2.00 per ton), parking fees (\$15.00 per day from \$12.00 per day), ground transportation fees at various rates will increase by 25 percent, water in 250 gallons units (\$1.25 per ton from \$1.20 per ton), scale fee per truck using the scales (\$7.50 per truck from \$5.00 per truck), reefer fee for electrical plug ins (\$45.00 per day from \$39.00 per day) and an increase of various property rental rates by \$1.00.

The Water and Sewer Department FY 2006-07 Adopted Budget includes an adjustment to the retail rate based on the Maintenance Index that represents a 4.5 percent increase to the average retail consumer and becomes effective January 1, 2007. The adjustment to the retail rate will generate an additional \$10.1 million in revenue. Retail water and wastewater rates for “lifeline” customers will not increase in FY 2006-07. Additionally, the consultant selected by the department and municipal representatives made adjustments to the proposed rates and endorsed the use of a rate-smoothing mechanism to mitigate against large, periodic wholesale rate adjustments. The adjustment made to the wholesale water rates will increase Hialeah and Miami Springs rate by \$0.0033 per thousand gallons and will remain the same for all other wholesale water and sewer rates. In the short term, these adjustments will allow for the phased-in implementation of previously approved departmental improvements. However, in the long term, these rate adjustments still fall short of providing revenue to fund approximately \$2.156 billion of unfunded planned capital projects including \$504.2 million in renewal and replacement needs.

No fee increases are being proposed for the Department of Environmental Resources Management (DERM) in FY 2006-07. The DERM budget anticipates grants in the amounts of \$6.432 million from the State of Florida and \$1.868 million from the Federal Government.

The FY 2006-07 Adopted Budget includes a \$40 increase in the household waste collection fee to \$439 in FY 2006-07 from \$399 in FY 2005-06. The household waste collection fee has remained at \$399 or less since FY 1992-93 when it increased from \$349 to \$399. Approximately \$31 of the proposed fee increase will provide adequate revenues to recover the costs of continuing curbside garbage and trash collection, the operation of 13 trash and recycling centers, and curbside recycling. Approximately \$16 of the fee increase will fund 13 additional bulky waste crews, augment existing crews, and enhance associated equipment. Consistent with the contractual agreement with municipalities and private haulers, a CPI adjustment to the disposal tipping fees is recommended. Based on the CPI of 4.5 percent for July 2005, through June 2006, the contracted disposal tipping fee would increase to \$56.05 from \$53.65, the non-contracted tipping fee increased to \$73.90 from \$70.75; and the transfer fee to \$11.05 from \$10.60, and the permitted landscaper disposal fee to \$6.77 per cubic yard from \$6.48. DSWM will continue looking at ways to reduce the cost of providing household waste collection service to its customers by evaluating service delivery alternatives such as changing the way we collect and process recyclable materials.

The Venetian and the Rickenbacker Causeway tolls are projected to generate \$8.085 million to cover operating and maintenance costs, and pay-as-you-go capital improvements at both causeways. The Adopted Budget includes structural adjustments to the platting fee schedule including eliminating the fee for final plat of 201 sites or more sites; the fee structure for final plat of 101 sites or more sites remains at \$15,500 plus \$120 per site in excess of 100 sites and sets a maximum fee of \$25,000 for final plat of 101 sites or more sites. In order to increase quality assurance and reduce unnecessary resubmissions, the fee for second resubmission of either a tentative plat or a waiver of plat is set at \$1,000 and for each resubmission after the second resubmission, the resubmission fee increases by 20 percent of the prior resubmission fee. The combined impact of these platting fee structure adjustments is projected to be revenue neutral.

The Building Department's total revenue of \$42.372 million includes \$1.15 million received from the Capital Outlay Reserve and \$1.565 million of Unsafe Structures revenues. It also anticipates \$1.5 million of reimbursements for services provided to the Aviation Department. The Building Department did not increase any fees for FY 2006-07.

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No fee or rate increases were included for planning and zoning activities in FY 2006-07. The Department's total revenue of \$26.545 million includes \$521,000 from the Countywide General Fund and \$688,000 from the UMSA General Fund, \$2.216 million from Impact Fee Administration and \$10.465 million from Planning and Zoning revenue.

The Vizcaya Museum and Gardens total revenue of \$5.251 million includes \$178,000 raised through selected fee adjustments. Some of the modified fees are commercial still photo permits, commercial filming fees, and fees related to the rental of the Main House. The FY 2006-07 Adopted Budget provides Vizcaya Museum and Gardens with \$856,000 from the Convention Development Tax and an additional \$300,000 from Tourist Development Tax funding to \$800,000 for operations.

Proposed fee adjustments in the Park and Recreation Department include increases for various facilities including Amelia Earhart Park, A.D. Barnes Park Nature Center and Campground, Bill Sadowski Park, Camp Owaissa Bauer, Crandon Park Tennis Center, Larry and Penny Thompson Campground, Showmobile and Sound Technician, Trail Glades Range. The proposed fee changes cover a variety of fees and programs including parking, sailing program registration, campground fees, canoe rentals, tennis court usage fee, and range admission. The proposed fees are anticipated to generate an additional \$293,000. Additionally, the wet-slip fees for Marinas are being increased by 15 percent to generate the funding needed for debt service on the planned \$17 million Marina Capital Plan (\$599,000).

State transit operating assistance for FY 2006-07 is budgeted at \$16.525 million consistent with the FY 2006-07 Florida Department of Transportation Five Year Work Program. Other state support includes \$18.472 million of Medicaid, Transportation Disadvantaged and Urban Corridor funding. The Adopted Budget includes the use of \$70.3 million for capitalized major preventive maintenance expense from the federal formula and fixed guideway grants, and the Capital Improvements Local Option Gas Tax and also includes \$2.23 million for federal Job Access and Reverse Commute and federal New Freedom funding and \$666,000 is programmed from the South Florida Regional Transportation Authority. Proprietary operating revenues for Miami-Dade Transit are budgeted at \$91.227 million, which includes revenue from increased services as a result of the People's Transportation Plan (PTP) and the \$0.25 increase that became effective in May 2005. The PTP one half-cent sales surtax is programmed to provide \$114.731 million for transit operations. The total FY 2006-07 PTP one half-cent sales surtax revenue is forecast at \$200 million and budgeted at \$190 million, which will provide funding for Transit and Public Works capital projects, distribution to municipalities, and funding for PTP implementation based on the Charter County Transit System Surtax Pro Forma from December 2005. The figure will be updated in December 2006. The Countywide General Fund is budgeted at \$138.814 million and includes \$131.944 million for the state maintenance of effort requirement and \$6.87 million of support for the South Florida Regional Transportation Authority. Non-operating revenues including advertising, joint development, permits, leasing fees, and miscellaneous revenues are budgeted at \$9.372 million.

Several departments rely heavily on state and federal funding in their budgets. The FY 2006-07 Adopted Budget for the Department of Human Services (DHS), for example, includes \$187.210 million in federal and state grants, which are 73.4 percent of the total budget. Community Action Agency (CAA) includes \$66.005 million in grants, which are 79.5 percent of the total budget. Grant revenues are for the most part budgeted at FY 2005-06 levels, or adjusted based on our most current information of likely state and federal funding scenarios. Expenses generally increase due to normal inflationary trends while grant revenues remain the same or do not increase sufficiently to fully fund the same level of staffing.

As a general policy, County funding is not substituted to continue state or federally funded programs for which funding has been reduced or eliminated. The largest reduction in grant funding for social services in the FY 2006-07 Adopted Budget is a \$6 million reduction in funding from the Early Learning Coalition of Miami-Dade and Monroe, for subsidized childcare services, from the amount originally budgeted in the FY 2005-06 Adopted Budget. Although funding for payments to the providers was not impacted, this resulted in a reduction of 49 positions providing support services including technical assistance, quality control, and administrative support. DHS also experienced minor

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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reductions in other areas including the Byrne Grant program for addiction services, elderly home care, disability services, and rehabilitative services.

DHS revenues in the FY 2006-07 Adopted Budget are \$54.844 million higher than in the current year, mostly attributed to the State-funded Voluntary Pre-Kindergarten program (VPK) (\$60.235 million).

CAA revenues in the FY 2006-07 Adopted Budget are \$5.126 million higher than in the current year, including almost \$1 million attributed to the hurricane shutters and other home rehabilitation programs, \$1.5 million in Head Start, and \$2.2 million to the accounting treatment of revenues in Greater Miami Service Corps and Elderly Services.

The existing occupational license tax earmarked for economic activity is budgeted to generate \$4.438 million and will continue to be allocated to the Beacon Council. Pursuant to BCC action on June 7, 1994, eight percent of Beacon Council revenue from this source (\$355,000) will be transferred to the Metro-Miami Action Plan Trust for its economic development activities.

The E-911 telephone fee remains at the rate of \$0.50 per telephone line per month and will continue to fund E-911 operations and system maintenance.

Additional non-appropriated funds (such as trust funds) are included in the audited financial statements. These funds are not included in the budget presentation because they are not appropriated by the BCC.

### **Transient Lodging and Food and Beverage Taxes**

Miami-Dade County collects and manages distribution of Convention Development Tax (CDT), Tourist Development Surtax (TDS), Tourist Development Tax (TDT), Professional Sports Franchise Facility Tax (PSFFT), and Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV). These taxes are levied on a combination of food and beverage sales and transient lodgings in Miami-Dade County. A more detailed description of resort taxes in effect throughout Miami-Dade County is contained in Appendix M of Volume 1.

In the past few years, transient lodging and food and beverage taxes have been showing positive growing trends. These collection trends are expected to continue for all of the taxes mentioned above through FY 2005-06 and FY 2006-07. In accordance with state law, FY 2006-07 budgeted revenues are at 95 percent of the estimated collections.

The CDT, budgeted at \$42.378 million in FY 2006-07, is a three percent transient lodging tax levied throughout the County, excluding Surfside and Bal Harbour. CDT collections in FY 2004-05 (\$37.584 million) grew by 15.9 percent when compared to FY 2003-04 (\$32.425 million). The FY 2005-06 actual collections (\$41.481 million) are 10.4 percent higher than in the prior year. The tax proceeds are allocated (but not limited) to the payment of bonds issued for the Performing Arts Center and land for the American Airlines Arena, to the operating subsidy for the American Airlines Arena, to the City of Miami Beach for operation of the Miami Beach Convention Center Complex, to the Performing Arts Center Trust for the operations of the Performing Arts Center, payments associated with the Miami Arena, and cultural programs, as allowable by state statutes. The County retains residual revenues for other CDT eligible uses.

Revenue generated from the two percent Tourist Development Surtax (TDS) on food and beverage sales in hotels and motels is budgeted at \$5.291 million in FY 2006-07 and is used for tourist and convention-related promotions and advertising by the Greater Miami Convention and Visitors Bureau. TDS collections in FY 2004-05 (\$5.169 million) grew by 4.4 percent from FY 2003-04 (\$4.951 million). The FY 2005-06 actual collections (\$5.37 million) were 3.9 percent higher than FY 2004-05.

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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The 1993 state legislature expanded the Tourist Development Surtax and enabled Miami-Dade County to impose an additional one percent tax on the sale of food and beverages by establishments with consumption-on-premises alcoholic beverage licenses and gross annual revenue exceeding \$400,000. Revenues are dedicated for programs assisting the homeless (85 percent) and victims of domestic violence (15 percent). Establishments subject to the Tourist Development Surtax are excluded from the new tax. The 2006-07 budgeted revenue is \$13.544 million and will be allocated to homeless assistance programs (\$11.512 million) and for construction and operation of facilities providing domestic violence shelter and services (\$2.031 million). FY 2004-05 collections grew 9.1 percent when compared to FY 2003-04. FY 2005-06 collections grew 10.5 percent when compared to FY 2004-05.

The TDT, a two percent transient lodging tax collected throughout the County except in Miami Beach, Bal Harbour, and Surfside, is budgeted at \$16.502 million in FY 2006-07. The TDT collections in FY 2004-05 (\$14.123 million) grew by 17.7 percent from FY 2003-04 (\$12.001 million). The FY 2005-06 actual collections (\$16.152 million) are 14.4 percent higher from the prior year. These funds are allocated to various cultural and tourism activities funded through Miami-Dade County Cultural Affairs Council and Tourist Development Council grant programs, and the Greater Miami Convention and Visitors Bureau, for advertising and promotion efforts, and to facilities within the City of Miami.

The PSFFT is budgeted at \$8.250 million in FY 2006-07 and will continue to be used to pay debt service associated with various sports facilities, including the stadium at the Tennis Center at Crandon Park, the Orange Bowl, the Golf Club of Miami, the Miami Arena, the Crandon Park Golf Course, the Homestead Baseball Stadium, the Homestead Motorsports Complex, and the American Airlines Arena. These taxes have the same performance patterns as that of TDT.

### **FY 2006-07 Multi-Year Capital Plan**

The FY 2006-07 Multi-Year Capital Budget is \$2.247 billion, which is a 8.0 percent decrease from the FY 2005-06 amount of \$2.468 billion due primarily to completion of projects in FY 2005-06. Unfunded projects are estimated at \$5.366 billion, which is a 168 percent increase from the FY 2005-06 amount of \$2 billion due in large part to the inclusion of Water and Sewer Department unfunded projects (including \$1.09 billion for Reuse projects).

The Public Safety Strategic Area is budgeted at \$118.449 million and includes security enhancements at correctional facilities, planning and design of a new animal shelter, planning and design of the new Children's Courthouse, purchase and buildout of a new mental health facility, renovations of court facilities, and purchase of electronic control devices for all sworn personnel and mobile computing units for police cars. The Transportation Strategic Area is budgeted at \$1.247 billion and includes improvements to the airports, the Seaport, the Transit system, and several Public Works projects. The Recreation and Culture strategic area is budgeted at \$176.603 million and includes park improvements, including many BBC projects; new library construction; completion of the Performing Arts Center; and improvements to Vizcaya and the Miami Museum of Science. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is budgeted at \$400.761 million and includes Water and Sewer improvements, Public Works neighborhood improvements, dredging of the Miami River, and unsafe structures demolitions. The Health and Human Services Strategic Area is budgeted at \$195.111 million and includes a significant increase in funding for affordable housing projects, four Head Start Centers, and improvements to the Public Health Trust physical plant. The Economic Development Strategic Area is budgeted at \$652,000. The Enabling Strategies Strategic Area is budgeted at \$108.964 million and includes purchase and buildout of government facilities including the Overtown Transit Village, targeted technology improvements, Americans with Disabilities Act improvements, communications equipment, and improvements to buildings maintained by General Services Administration.

The FY 2006-07 countywide voted debt service millage remains at 0.285 mills. This millage rate will provide funding to pay principal and interest for the remainder of the 1972 Decade of Progress Bond Program (\$553.1 million), the 1982 Criminal Justice Facilities Bond Program (\$200 million), the 1996 Safe Neighborhood Parks (SNP) Bond

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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Program (\$200 million), and the 2004 Building Better Communities (BBC) Bond Program (\$2.926 billion for several years, \$250 million to date). The FY 2006-07 Fire District voted debt service millage which provides funding for the 1994 Fire District Special Obligation Bond Program (\$59 million) has been reduced to 0.042 mills from 0.052 mills.

The Adopted Multi-Year Capital Plan has been developed hand-in-hand with other existing plans such as the Transportation Improvement Plan, the Comprehensive Development Master Plan, the People's Transportation Plan Pro-Forma, and the Community Development Block Grant Work Plan, if applicable.

The FY 2006-07 Capital Outlay Reserve (COR) fund is budgeted at \$95.676 million of new funding. Revenues to COR include a transfer from the Countywide General Fund of \$57.06 million, a transfer from the UMSA General Fund of \$17.075 million, and transfers from various proprietary funds. Expenditures in COR are spread across several strategic areas and include \$4.609 million for Judicial Administration projects, \$7.480 million for Corrections projects, \$898,000 for dredging of the Miami River, \$15.829 million for Park and Recreation Department projects, \$5.536 million of Public Works Department projects, \$1.93 million for Americans with Disabilities projects, and \$3.182 million for Enterprise Technology Services Department projects.

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County are irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

Projects in the Building Better Communities General Obligation Program are budgeted as scheduled in the workplan approved by the BCC on May 13, 2005.

The following capital financings have occurred or are planned for the current fiscal year or next fiscal year:

- Aviation Port Authority Properties (PAP) Revenue Bonds, Series 2005 - \$600 million to finance airport expansion projects; rollout a portion of the commercial paper program and refunding of the various sub-series of the Aviation Series 1995 (November 2005)
- Public Service Tax Revenue Bonds (UMSA Public Improvements), Series 2005 - \$28 million to pay for the costs of certain capital projects included as the fourth phase of the County's Quality Neighborhood Initiative Program (QNIP) (February 2006)
- Transit System Surtax Special Obligation Revenue Bonds, Series 2006 - \$186.435 million, supported by the People's Transportation Tax, to finance various Transit projects and Public Works projects within the People's Transportation Plan (April 2006)
- Sunshine State Financing Commission Loan - \$5 million for the purpose of paying or reimbursing the County for the next phase of the cost of constructing certain capital infrastructure improvements for the Naranja Lakes Community Redevelopment Agency (May 2006)
- Aviation Port Authority Properties (PAP) Revenue Bonds, Series 2006a - \$600 million to finance airport expansion projects; rollout a portion of the commercial paper program and refunding all or a portion of the various sub-series of the Aviation Series 1996 Bonds (September 2006)
- Sunshine State Financing Commission Loan - an amount not to exceed \$100 million for the purpose of paying or reimbursing the County for the cost of acquiring certain capital equipment for the benefit of various County departments including Fire Rescue (\$31.1 million), Public Health Trust (\$30 million), and Solid Waste Management (\$2 million); this loan includes funds for the Performing Arts Center Acceleration and Recovery Plan (\$34.3 million) (September 2006)

## **FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan**

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- Building Acquisition Special Obligation Bonds Series 2006 – an amount not to exceed \$170 million for the acquisition and purchase of government facilities including the Overtown Transit Village Building, the TECO ice plant, and other potential buildings (December 2006)
- Aviation Port Authority Properties (PAP) Revenue Bonds, Series 2007 - \$600 million to finance airport expansion projects and rollout a portion of the commercial paper program (May 2007)
- Capital Program Special Housing Revenue Bonds, Series 2007 – an amount not to exceed \$45 million for the Miami-Dade Housing Authority (MDHA) to be issued to finance certain capital renovations and improvements and to secure a portion of MDHA's Capital Fund Grant receipts from US HUD (Spring 2007)
- Building Better Communities (BBC) General Obligation Bond Program - \$150 million to finance the second series under the BBC Bond Program (Summer 2007)
- Transit System Surtax Special Obligation Revenue Bonds, Series 2007 - \$120 million second series of transit bonds, supported by the People's Transportation Tax, to finance various Transit projects and Public Works projects within the People's Transportation Plan (Summer 2007)
- Sunshine State Financing Commission Loan – not to exceed \$25 million for the purpose of paying or reimbursing the County for the cost of constructing a multi-level Parking Garage at Terminal D and other improvements of terminal facilities at the Dante B. Fascell Port of Miami-Dade (Summer 2007)
- A Capital Asset Acquisition Bond –for the purpose of purchasing the Coast Guard Property adjacent to the Metrozoo and renovating the structures there (\$17.2 million), continuing the ETSD radio towers retrofit project (\$5 million), purchasing and fit up of phase I of the Overtown project (\$118.305 million), purchase and fit up of the TECO Ice Plant (\$20 million), construction of the Scott/Carver Hope VI project (\$16.341 million), construction and installation of Housing Security Improvements (\$4.8 million), and phase III of the Correctional Facilities Fire Protection System Upgrades (\$7.8 million)
- Phase V of the Quality Neighborhood Improvement Program (\$30 million)

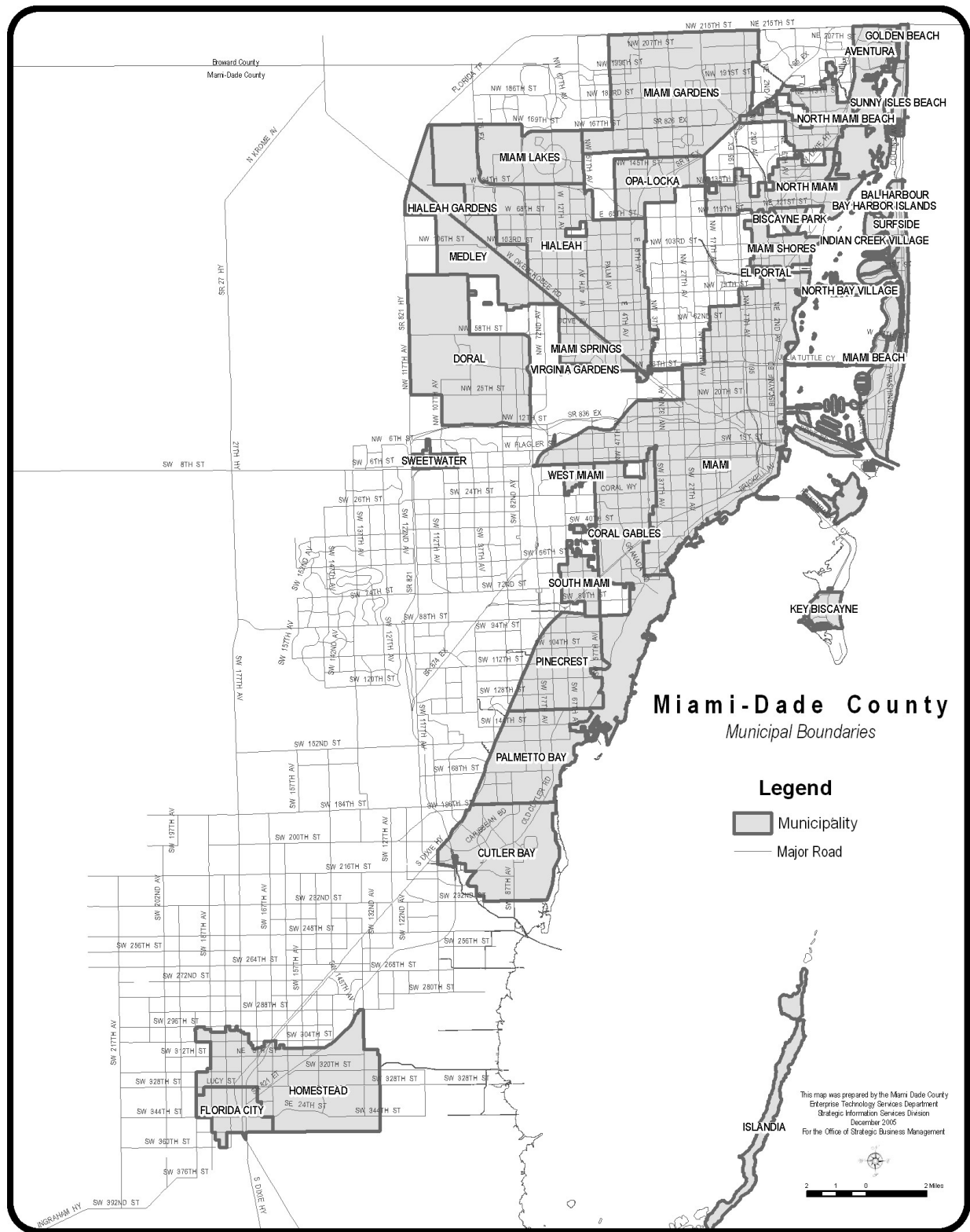
For presentation purposes in the Adopted Capital Budget, for ongoing, yearly projects prior year revenues that were expended are not shown to avoid artificially inflating the overall capital budget by showing cumulative expenditures that have already been completed.

Volume 3 to this document contains detailed information on all of the County's outstanding debt at the time of publication.

Some projects included in the Proposed Multi-Year Capital Plan may be constructed using miscellaneous contracts. Projects will be implemented through various competitive processes to acquire traditional design-bid, design-build, construction manager at risk, or miscellaneous environmental remediation services.

Readers of this document are invited to share their comments, suggestions, or criticisms to the Office of Strategic Business Management, 111 N.W. First Street, Suite 2210, Miami, Florida 33128, by sending an email to [Budget@miamidade.gov](mailto:Budget@miamidade.gov), or by calling the Answer Center, by dialing 311.

# FY 2006 – 07 Adopted Budget and Multi-Year Capital Plan





# FIVE-YEAR FINANCIAL OUTLOOK



# ***Five-Year Financial Outlook***

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## **Executive Summary**

The Five-Year Financial Outlook helps us to assess our future financial condition and identified areas that may require special attention or focus. Under the umbrella of our County's Strategic Plan, we are able to identify areas that necessitate near- or long-term focus and/or areas of strength that would allow for strategic decisions as to the way we allocate our resources. This report discloses financial forecasts for all four County tax-supported operating jurisdictions under the purview of the Board of County Commissioners: Countywide, Unincorporated Municipal Service Area (UMSA), Fire and Rescue Service District, and Library System. In addition, the plan includes information related to certain of our most prominent proprietary operations such as Aviation, Seaport, Solid Waste Management, Water and Sewer, Housing, and Transit. As is the case with any type of forecast, this document includes a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by exterior forces and, to a great extent, by local policy decisions not foreseen at the time this document was developed. As such, this document should be use more as a planning tool than a strict budgetary instrument.

To the extent possible, this document presents to the reader a financial snapshot of the issues affecting proprietary departments that are at the forefront of County services, and to the extent necessary and possible, remedial actions that may be required in the short and/or medium term. In addition, this report takes a close look at the historical revenue and expenditure trends, future planned service expansions, and other operational assumptions that need to be taken into consideration as we look into the future. As it pertains to general fund supported departments, financial outlooks are generated through an incremental/inflationary methodology using current year service levels as the baseline for projections. However, with the adoption of County's Strategic Plan we have a planning tool that is helping us develop a deliberate approach when forecasting County services beyond those currently provided to our community. Therefore, under the section "Strategically Targeted UMSA and Countywide Service Improvements", we advance and quantify unmet service needs that may be funded in the future should resources be available. These unmet needs have been identified using the objectives and goals of the County's Strategic Plan. Of the proprietary departments addressed on this document, no other presents a bigger challenge than the Housing Agency. Given the uncertainty of Federal funding at the time of this writing and the lack of a comprehensive Housing Master Plan, mid- and long-term forecasts will be rather premature at this point. A new management team and the possible reorganization of the department will certainly have a tangible impact on any financial outlook to be developed. It is anticipated that the next update of the County's Five Year Financial outlook will incorporate firm recommendations and fiscal forecasts in accordance with recommendations of the new Housing management team.

We strongly feel that the County fiscal position as a whole is good and improving every year. Assuming reasonable future financial and budgetary policy decisions, this trend should remain so. Revenue streams such as sales tax and State revenue sharing continue to show positive growth trends. Tourist taxes have finally recuperated to historical levels and trends. The latest rate improvements increased FY 2005-06 general fund revenues from interest proceeds by \$12 million when compared to actual FY 2004-05. Final property tax roll growth for calendar years 2004, 2005, and 2006 showed extraordinary increases of 13.4 percent, 18.7 percent, and 23.1 percent respectively. It is assumed that the tax roll will grow by 14 percent

## Five-Year Financial Outlook

in FY 2007-08, eight percent in FY 2008-09, and five and a half percent for each year thereafter. This conservative tax roll forecast is in anticipation to the normalization of real estate market activities. Preliminary FY 2005-06 year-end General Fund fund balance shows a remarkable increase of approximately \$60 million when compared to FY 2004-05. When combined, the Countywide and UMSA Emergency Contingency Reserves FY 2005-06 year-end balances will be approximately \$42 million. The Fire Rescue District, which has also benefited from strong tax roll performance, established emergency, construction, and service reserves worth \$25 million in FY 2006-07. In general, unallocated reserves of this magnitude contribute enormously to the strengthening of our financial ratings and therefore reductions to our debt service costs and increases in debt capacity. Self-Insurance Trust Fund balances continue trending up as a result of aggressive remedial actions implemented in the last two last years. The County is no longer relying on one-time revenues to balance day to day budgetary requirements. In addition, the Water and Sewer Department equity transfer to the Countywide General Fund was completely phased-out in FY 2005-06.

Fiscal and operational issues will continue to challenge our ability to provide the services our community deserves. Such is the case with incorporation, and its impact on the remaining Unincorporated Municipal Service Area, and the extensive list of operating service needs (see pages 135 thru 150) not currently being met by our present levels of service. The County will continue to be affected by unexpected events and Federal and State legislation which may have, when combined, a significant impact on the overall County budget, such as potential increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, pending legislation regarding tax-relief to property owners, further support to the Public Health Trust operations, unfunded federal security mandates, and so on. However in the Countywide General Fund, emergency contingency reserves as forecasted will give us, for the first time, the ability to partially mitigate unexpected losses in revenues and/or increases in expenditures not foreseen as part of our resource allocation process. This highlights the positive impact of continuing our aggressive policy of maintaining and increasing unallocated reserves.

Although remedial actions have been taken to improve the overall fiscal position of the departments of Solid Waste Management and Water and Sewer through measured and targeted rate adjustments, enormous financial challenges still remained as a result of increasing fuel and maintenance costs, cost of living adjustments, debt service requirements, and major capital renewal and replacement needs. In some cases, cash reserves which have been used in the past to keep up with budgetary requirements, have been depleted. As a result, future fee and/or operational adjustments will be required to guarantee a strong fiscal outlook for both departments. The Aviation and Seaport departments are confronted with massive capital infrastructure plans required to better the delivery of services to their customers and to keep their competitive edge, and at the same time are being challenged in their day-to-day operations by issues brought by new legislative mandates regarding security activities. The approval of the Building Better Communities bond program and its successful implementation has become one of the highest priorities of the current County administration, requiring additional resources and sound management oversight.

In general, over the next five years, all four taxing jurisdictions show positive fiscal outlooks. Countywide operations are forecasted to generate surpluses throughout this five-year outlook, in part fueled by the performance of the property tax roll. Such is not the case with the UMSA operations, where less dependency on property tax revenue and increasing police costs are forecasted to generate funding gaps starting in FY 2007-08 based on the current level of service. Projections for the Fire Rescue and Library districts have been adjusted to reflect budgetary requirements as result of enhanced service improvements driven by their aggressive capital infrastructure plans. The Library District show operational surpluses

## **Five-Year Financial Outlook**

starting in FY 2008-09, and the Fire District show operations surpluses throughout the five-year outlook. As we have done in the past, overall expenditure levels (for all four taxing jurisdictions) have also been adjusted to incorporate optimal levels of year-end fund balances (carryover) to reach a “best practice” fiscal scenario. This particular strategy tends to increase the baseline funding gaps which may exist between operating revenues and expenditures, but it provides the reader and financial analysts with a clear picture of the challenges faced by the County in the next five years. Strategies to manage unfunded operational challenges (where applicable) can be comprised of new operational and recurring revenues and/or the aggressive implementation of operational adjustments and efficiencies, within the goals and objectives dictated by the County's Strategic Plan. These strategies, however, will not systematically address all unmet needs identified by our departments. Under the section “Strategically Targeted UMSA and Countywide Service Improvements” the reader is given the chance to appreciate the magnitude and nature of some of the operational unmet needs identified by the departments and the estimated resources required to satisfy them. Furthermore, as part of the “Financial Outlook Summary Charts” provided in this report (see page 99-102), we have incorporated the estimated cost of additional funding requirements (including departmental operating unmet needs) that will exert additional fiscal pressures on any surpluses or funding gaps identified as part of the revenue/expenditure reconciliation.

As mentioned above, issues which the administration is watching closely are those related to the proposed legislation targeted at providing tax relief to property owners, both homeowners and commercial establishments. It is well known the many inequities that the implementation of Amendment 10 “Save Our Homes” has brought to the county's tax base, which when combined with extraordinary real estate market activities have created economical hardship in our community. To mitigate this burden, the State legislature is considering legislation which includes but is not limited to: doubling of the homestead exemption, revenue and expenditure caps, affordable housing preservation, and “Save Our Homes” portability. If any of the proposed legislation is approved, fiscal implications are certain, and the administration will have to assess short and long-term impacts, the result of which will be incorporated as part of next year's five-year outlook update.

We are strongly committed to the betterment of this financial forecast, and as such, we ask our readers to provide us with feedback which may help clarify and expand on issues and areas that may be relevant to our County government in its quest to provide our community with the best possible services.

## Five-Year Financial Outlook

### **Assumptions**

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#### **Millage Rates**

The Five-Year Financial Outlook will assume that the existing operating millages for all four taxing jurisdictions will remain at the FY 2006-07 Adopted Budget levels for the next five years.

#### **Tax Roll Growth**

The Countywide property tax roll is expected to grow at fourteen percent in 2007, eight percent in 2008, five and a half percent for the remaining years. The growth for other taxing jurisdictions has been adjusted, based on the historical relationships between the subject rolls.

#### **Inflation**

Inflation is expected to stay below three percent over the next five years.

<b><u>Fiscal Year</u></b>	<b><u>Inflation Adjustment</u></b>
2008	3.00%
2009	3.00%
2010	3.00%
2011	3.00%

#### **Incorporation**

FY 2006-07 includes the impact to UMSA of the most recent incorporation: Culter Bay. Other incorporations occurring within the time frame of this forecast are expected to have a substantially small fiscal impact.

#### **Service Levels**

As part of the forecast exercise, it is assumed that current levels of service are maintained for the next five years except for additional facilities programmed to come online.

#### **Transit Growth**

General Fund support to the Miami-Dade Transit Department is set according to Ordinance 05-148.

#### **New Facilities**

For the Fire and Rescue District and Library System, new facilities completed within the time frame of this plan will be provided with full operational resources.

## **Five-Year Financial Outlook**

### **Carryover**

A carryover (year-end fund balance) goal of seven percent of estimated operating revenues is assumed for UMSA, the Library System, and the Fire and Rescue Service District. For the Countywide area a carryover goal of five percent (excluding the Emergency Contingency Reserve) is assumed.

### **One-Time Revenues**

This Financial Outlook avoids the systemic use of one-time revenues for ongoing expenditures.

### **Salary Expense**

A cost of living adjustment (COLA) of three and four percent is assumed for FY 2007-08 and FY 2008-09, consistent with recently approved collective bargaining agreements, and three percent is assumed thereafter. Average merit increases are expected at three percent through FY 2010-11. The Financial Outlook also includes an escalating retirement rate increase to historical levels from FY 2007-08 through FY 2010-11.

### **Health Insurance Costs**

Health Insurance costs are expected to increase by ten percent per year through FY 2009-10.

### **Unmet Needs**

The “Strategically Targeted UMSA and Countywide Service Improvement” section of this document provides a list of potential departmental improvements to better the service delivery to the community. The additional resources required to implement these initiatives are not part of the baseline expenditures shown in the expenditure forecast section of this document. Also included as part of the “Financial Outlook Summary Charts” page 99-102, are additional unfunded adjustments under consideration, such as additional UMSA reserves, a new allocation to the Capital Outlay Reserve Fund for facility renewal and replacement, and additional support to the Public Health Trust.

### **Contingency Reserve**

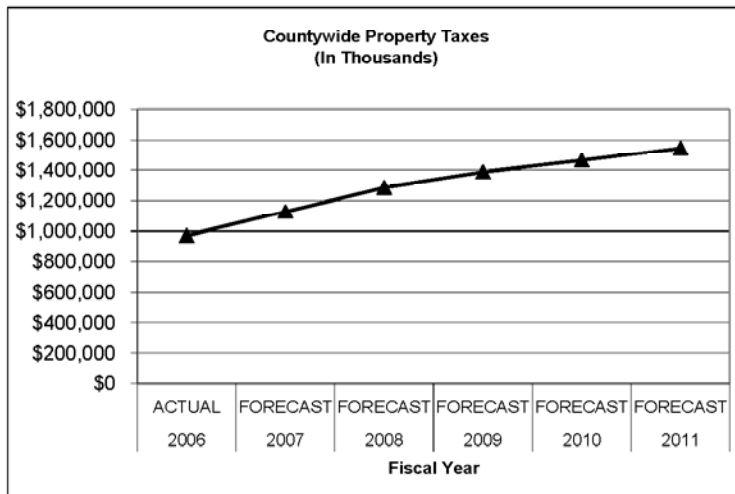
For the next five years, it is assumed that the equivalent of 0.105 mills of countywide property taxes continues to be dedicated to establish an unappropriated Emergency Contingency Reserve to enhance the County’s ability to respond to emergencies and to help strengthen the County’s fiscal condition as it pertains to credit-rating agency reviews. This reserve is expected to increase to over \$100 million by FY 2008-09 based on the expected growth in property assessment rolls. On September 20, 2006, the Board of County Commissioners (BCC) adopted the budget for FY 2006-07 that continues to build up this reserve. Furthermore, the BCC approved a similar reserve in the UMSA General Fund (\$2 million by end FY 2006-07). In FY 2006-07 the Fire District established an Emergency Contingency Reserve of \$11.1 million, in addition to a Construction Reserve of \$5.5 million, and \$8.7 million for a service reserve to be carried forward into FY 2007-08. As a part of our assumptions, it is expected that in subsequent years the BCC will continue to adopt similar strategies regarding this Emergency Contingency Reserve for the Countywide and UMSA General Fund.

## Five-Year Financial Outlook

### Revenue Forecast

#### COUNTYWIDE REVENUE FORECAST

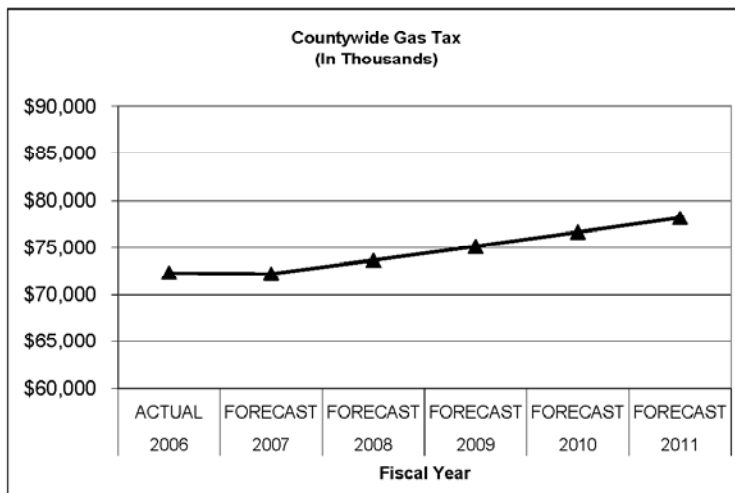
##### Property Tax



**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2007-08	14.00%
2008-09	8.00%
2009-10	5.50%
2010-11	5.50%

##### Gas Tax



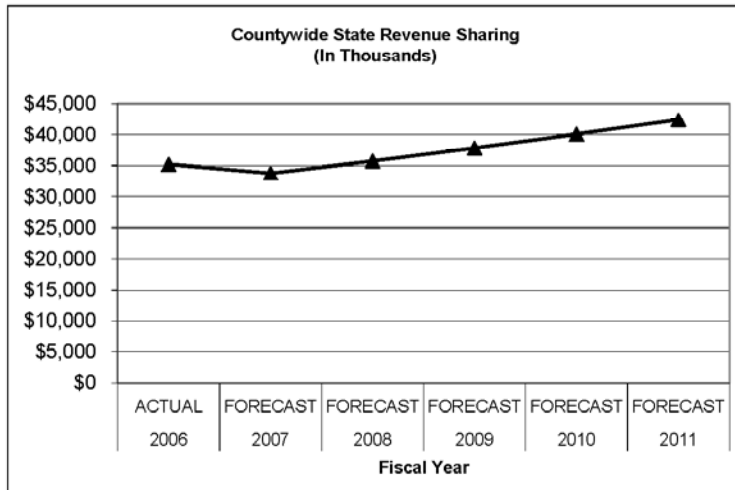
**Description:** Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2007-08	2.00%
2008-09	2.00%
2009-10	2.00%
2010-11	2.00%

**Comments:** Revenues include only Miami-Dade County's portion of total revenues.

## Five-Year Financial Outlook

### State Revenue Sharing

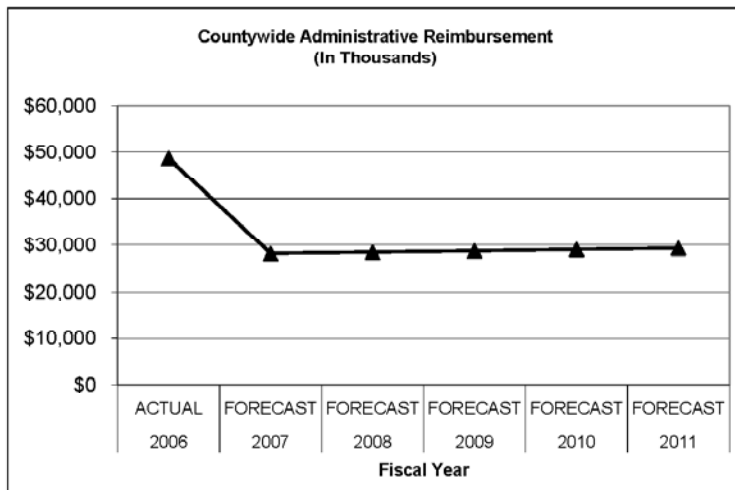


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.25 percent of State sales tax collections. Effective July 2004, sales tax percentage was reduced to 2.044 based on new State legislation.

Fiscal Year	Growth
2007-08	5.85%
2008-09	5.85%
2009-10	5.85%
2010-11	5.85%

Comments: Net of debt service adjustments.

### Administrative Reimbursement



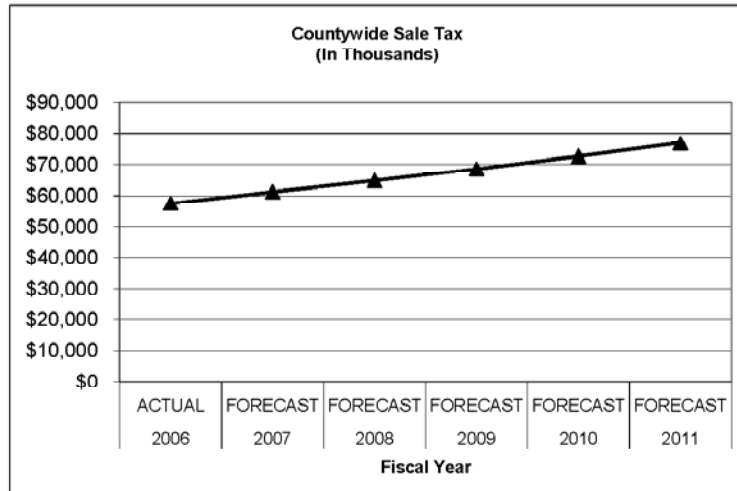
Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2007-08	1.00%
2008-09	1.00%
2009-10	1.00%
2010-11	1.00%

Comments: The Water and Sewer equity contribution has been eliminated as of the third quarter of FY 2005-06.

## Five-Year Financial Outlook

### Sales Tax



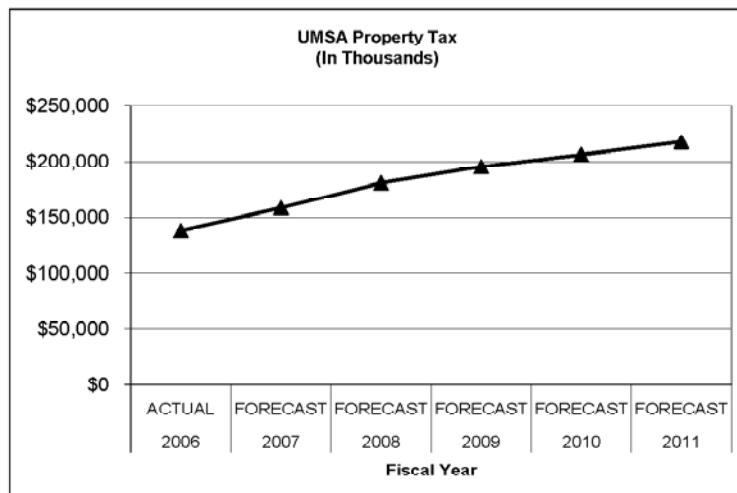
**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2007-08	5.85%
2008-09	5.85%
2009-10	5.85%
2010-11	5.85%

**Comments:** Includes impact of Article V legislation and current incorporations.

### UMSA REVENUE FORECAST

#### Property Tax

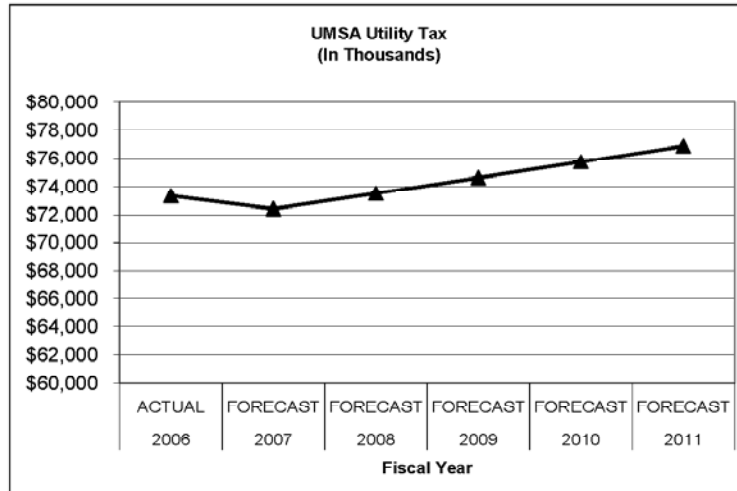


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

Fiscal Year	Growth
2007-08	14.00%
2008-09	8.00%
2009-10	5.50%
2010-11	5.50%

## Five-Year Financial Outlook

### Utility Tax

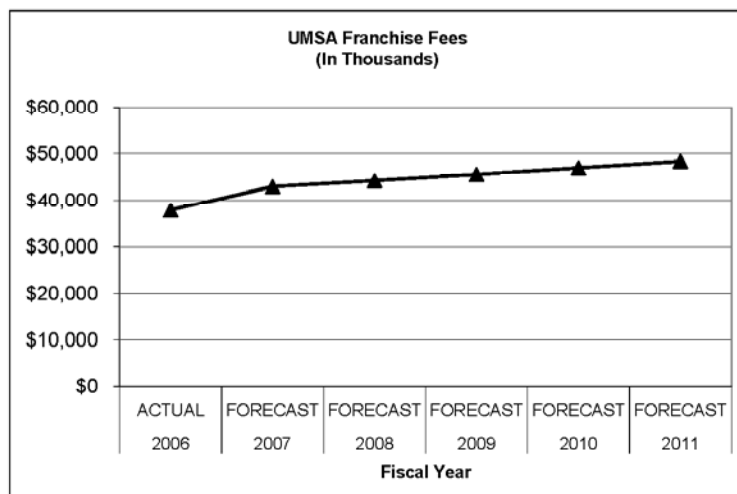


**Description:** Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2007-08	1.50%
2008-09	1.50%
2009-10	1.50%
2010-11	1.50%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations.

### Franchise Fees



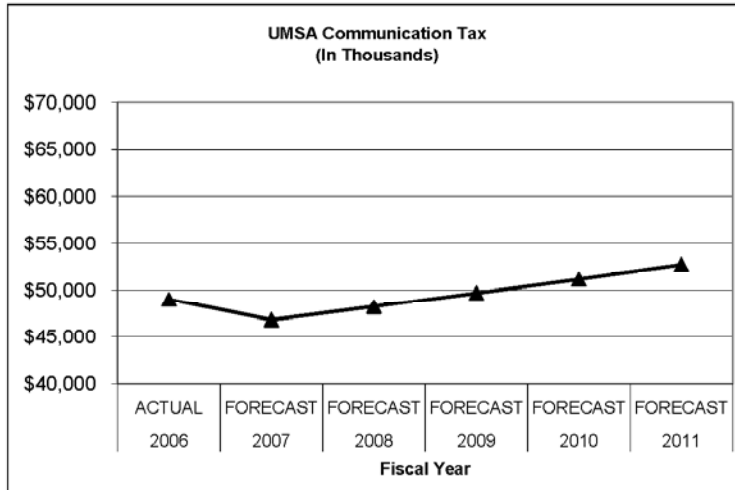
**Description:** Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' rights-of-way.

Fiscal Year	Growth
2007-08	3.00%
2008-09	3.00%
2009-10	3.00%
2010-11	3.00%

**Comments:** Includes impact of incorporation.

## Five-Year Financial Outlook

### Communications Tax

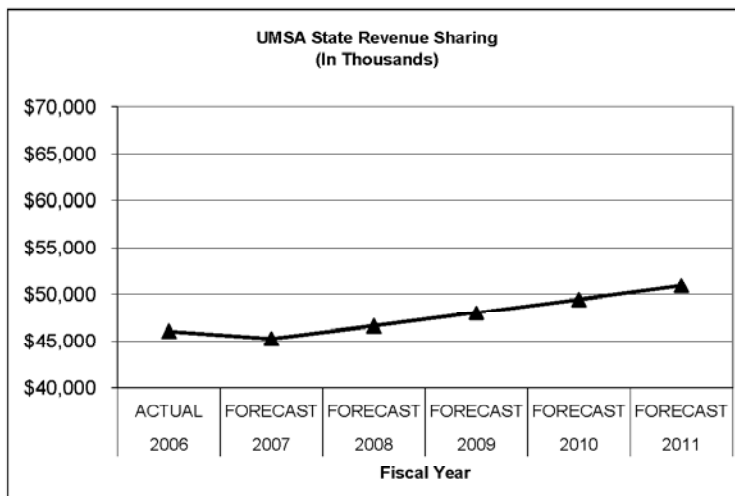


**Description:** Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2007-08	3.00%
2008-09	3.00%
2009-10	3.00%
2010-11	3.00%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations.

### State Revenue Sharing



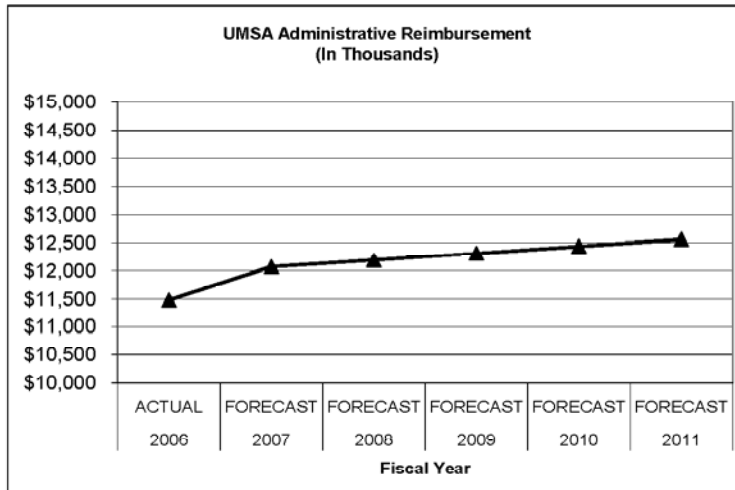
**Description:** At the State level, the Municipal Revenue Sharing Trust Fund is made up of 1.0715 percent of sales and use tax collections, net collections of the one-cent municipal fuel tax, and 12.5 percent of decal fee collections. Effective July 1, 2004 the sales and use tax percentage was increased to 1.3409 based on new State legislation.

Fiscal Year	Growth
2007-08	3.00%
2008-09	3.00%
2009-10	3.00%
2010-11	3.00%

**Comments:** Includes impact of Article V legislation and of recent incorporations.

## Five-Year Financial Outlook

### Administrative Reimbursement

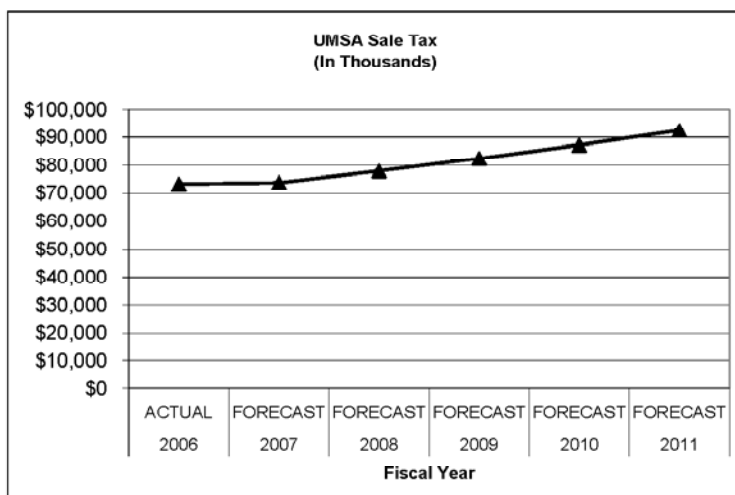


**Description:** Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2007-08	1.00%
2008-09	1.00%
2009-10	1.00%
2010-11	1.00%

**Comments:** Does not include revenues from the Water and Sewer equity return contribution to the County.

### Sales Tax



**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

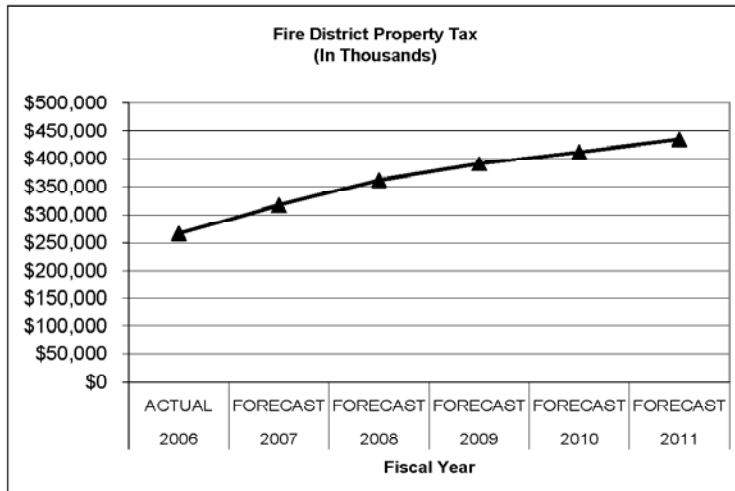
Fiscal Year	Growth
2007-08	5.85%
2008-09	5.85%
2009-10	5.85%
2010-11	5.85%

**Comments:** Includes impact of Article V legislation and of recent incorporations.

## Five-Year Financial Outlook

### FIRE DISTRICT REVENUE FORECAST

#### Property Taxes

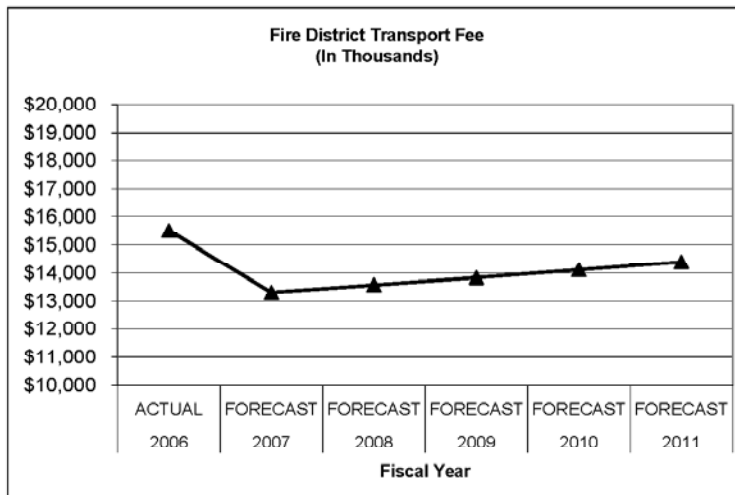


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2007-08	14.00%
2008-09	8.00%
2009-10	5.50%
2010-11	5.50%

**Comments:** Component of the State defined ten mill County operating cap.

#### Transport Fee

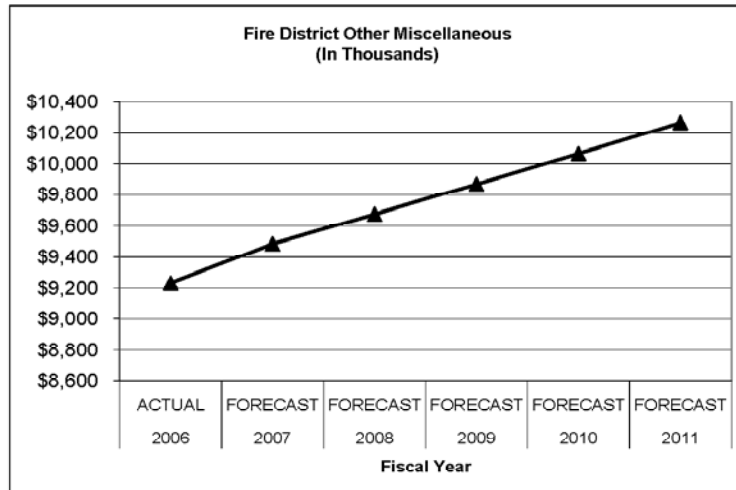


**Description:** Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2007-08	2.00%
2008-09	2.00%
2009-10	2.00%
2010-11	2.00%

## Five-Year Financial Outlook

### Other Miscellaneous

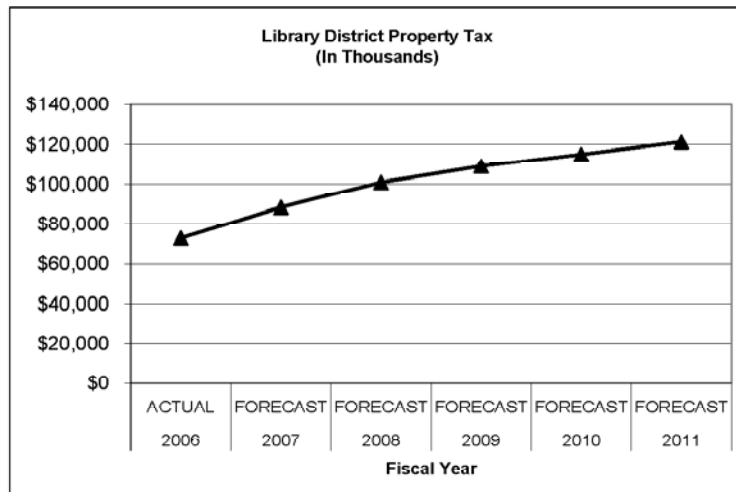


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2007-08	2.00%
2008-09	2.00%
2009-10	2.00%
2010-11	2.00%

## LIBRARY DISTRICT REVENUE FORECAST

### Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

Fiscal Year	Growth
2007-08	14.00%
2008-09	8.00%
2009-10	5.50%
2010-11	5.50%

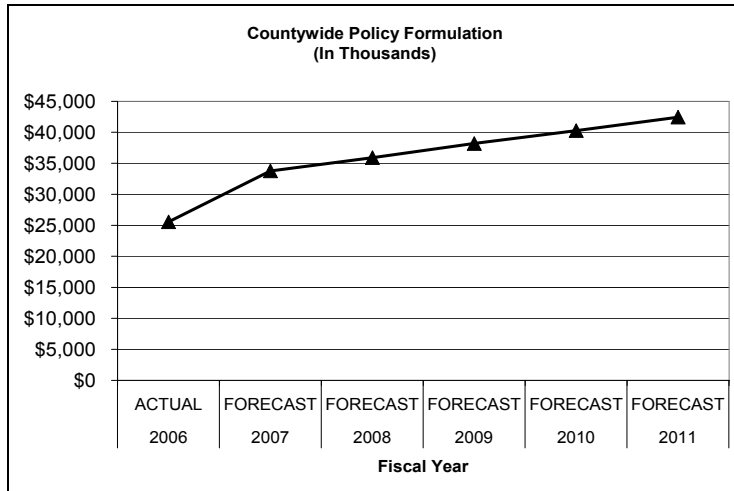
Comments: Part of the State-defined ten mill County operating cap. A portion of the Library millage (0.135) has been dedicated to fund new service improvements and the construction of new facilities.

## Five-Year Financial Outlook

### Expenditure Forecast

#### COUNTYWIDE EXPENSE FORECAST

##### Policy Formulation

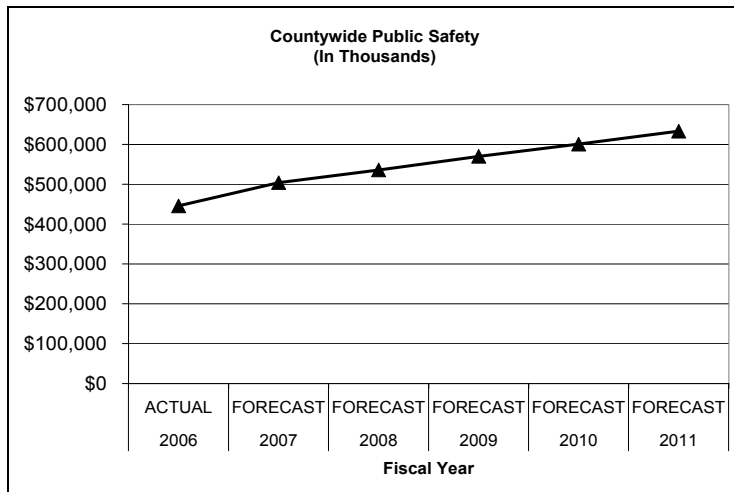


Description: Consists of the Office of the Mayor, Board of County Commissioners and Commission Auditor, County Attorney's Office, County Manager's Office, and Dade Delegation.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate and additional general fund support to the County Attorney's Office in lieu of departmental reimbursements.

##### Public Safety



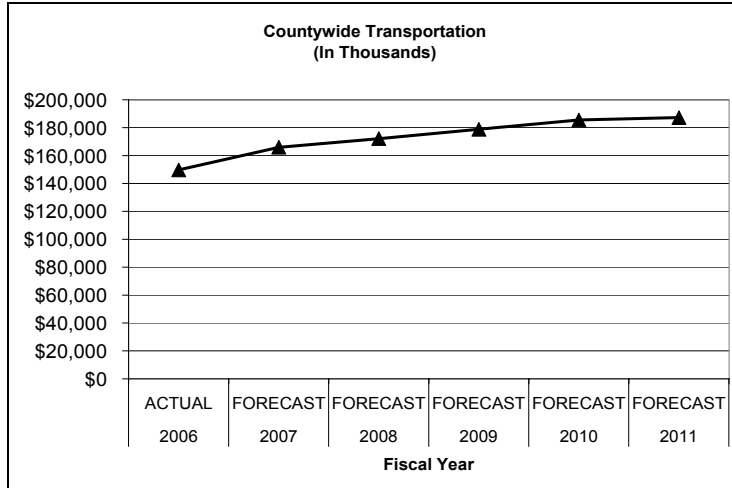
Description: Consists of Police, Animal Services, Juvenile Services, Courts, Legal Aid/Law Library, Independent Review Panel, Corrections, Fire Rescue, Office of Emergency Management, and Medical Examiner.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on county's inflationary rate and adjustments.

## Five-Year Financial Outlook

### Transportation

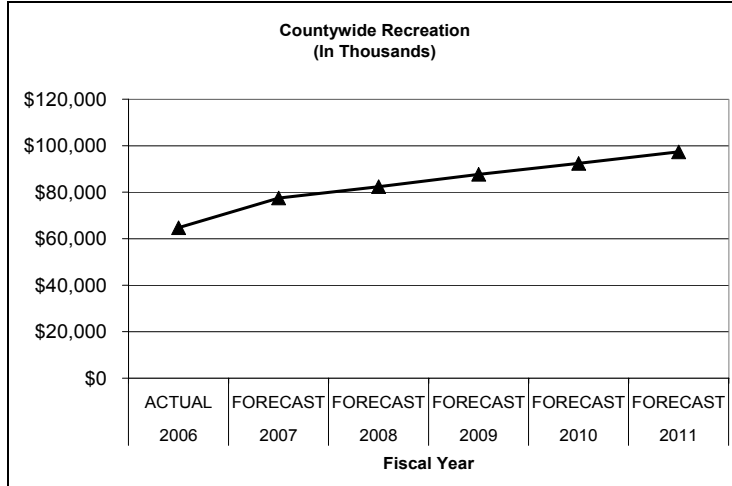


Description: Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2007-08	3.74%
2008-09	3.87%
2009-10	3.76%
2010-11	0.93%

Comments: Growth affected by Transit maintenance of effort and the county's inflationary rate.

### Recreation and Culture



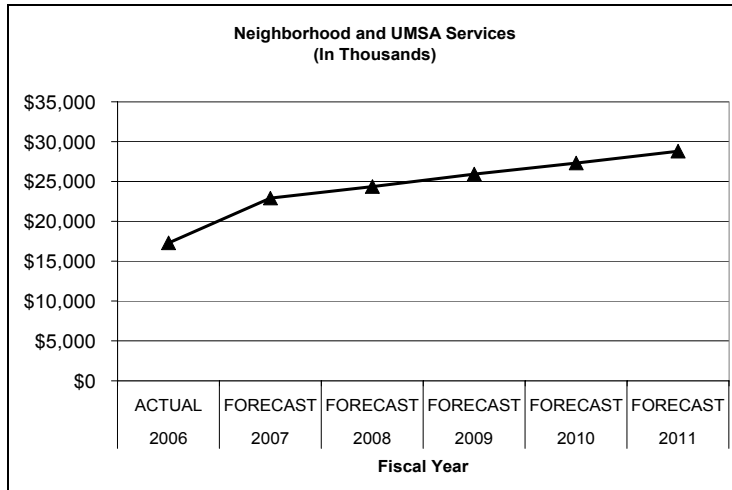
Description: Consists of Park and Recreation and the Department of Cultural Affairs.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Neighborhood and Unincorporated Area Municipal (UAM) Services

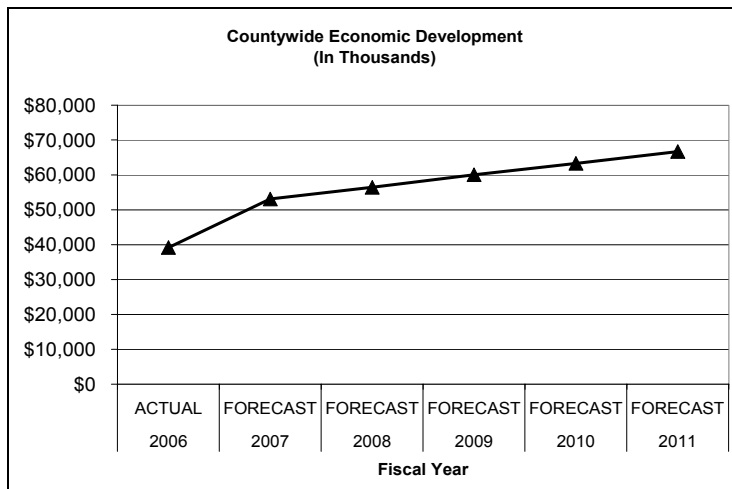


Description: Consists of Planning and Zoning, Public Works, and Team Metro.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rates.

### Economic Development



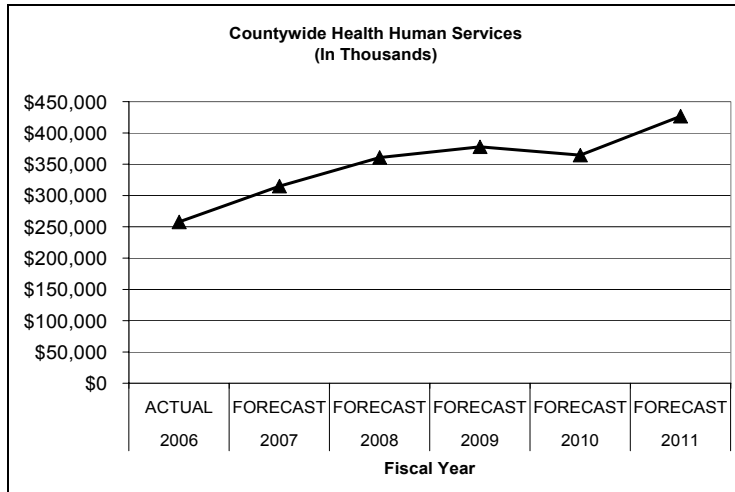
Description: Consists of the Office of Community and Economic Development, Empowerment Zone, International Trade Consortium, Metro-Miami Action Plan, and Urban Economic Revitalization Task Force.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Health and Human Services

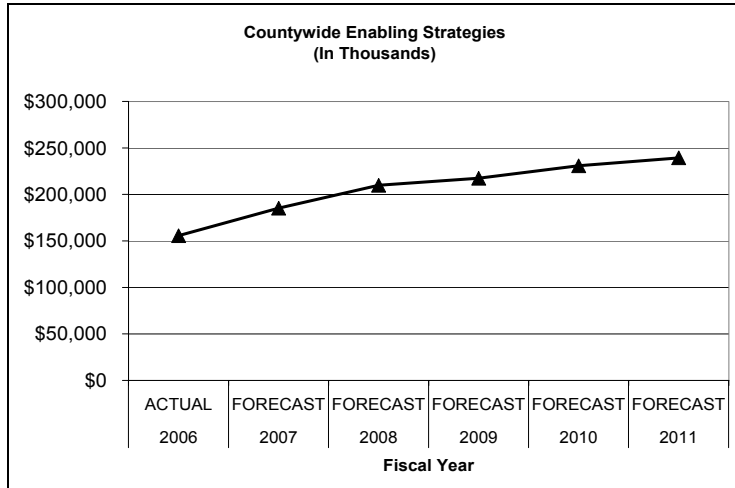


**Description:** Consists of the Public Health Trust (PHT), Human Services, Community Action Agency, Countywide Health Care Planning, and Community Relations.

Fiscal Year	Growth
2007-08	14.55%
2008-09	4.73%
2009-10	-3.50%
2010-11	17.02%

**Comments:** Growth affected by PHT Maintenance of Effort, Human Services Department increased expenditures, and the county's inflationary rate.

### Enabling Strategies



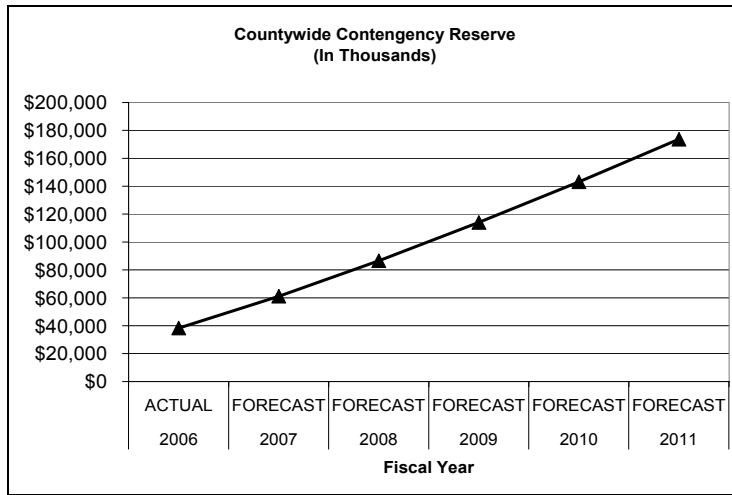
**Description:** Consists of Audit and Management Services, Agenda Coordination, Business Development, Employee Relations, Fair Employment Practices, Office of Strategic Business Management, Procurement Management, Communications, Enterprise Technology Services Department, Elections, Ethics Commission, Inspector General, General Services Administration, Office of Capital Improvement (OCI) and Property Appraisal and Government Information Center.

Fiscal Year	Growth
2007-08	13.25%
2008-09	3.63%
2009-10	6.13%
2010-11	3.71%

**Comments:** Growth based on the county's inflationary rate, increase in general fund support to the Business Development and OCI Departments in lieu of the Capital Working Fund.

## Five-Year Financial Outlook

### Emergency Contingency Reserve

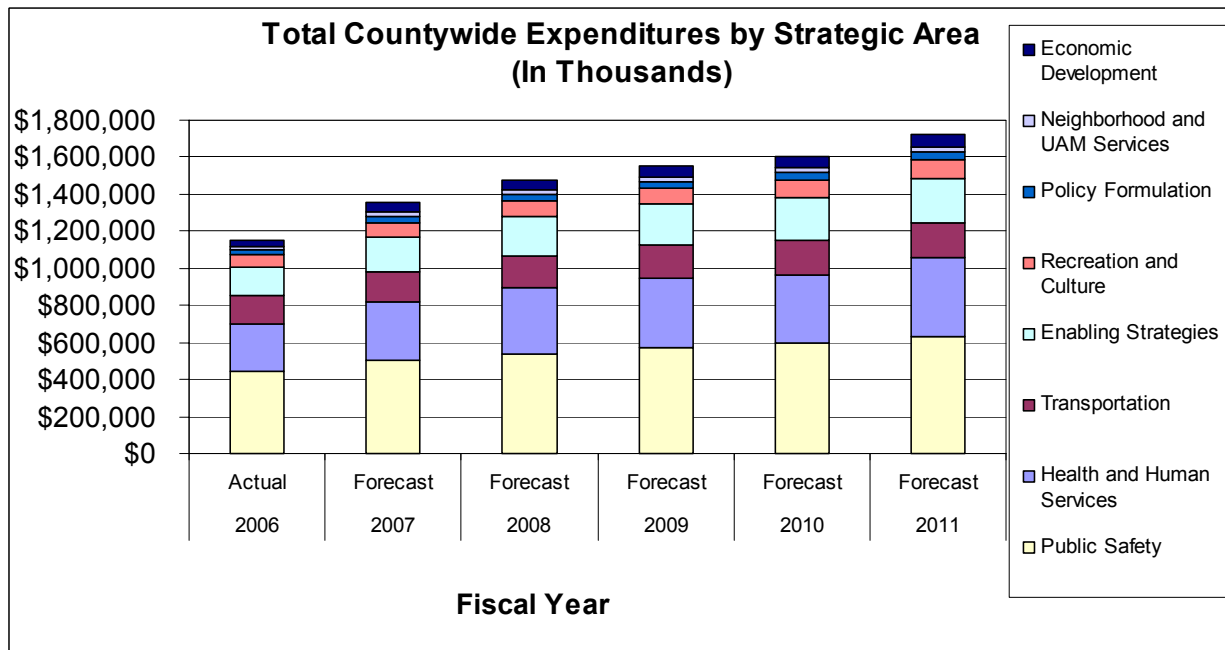


**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews from a transfer of revenues equivalent to 0.105 mills in the countywide area.

Fiscal Year	Growth
2007-08	41.63%
2008-09	31.75%
2009-10	25.42%
2010-11	21.38%

**Comments:** Plan assumes that BCC will adopt current strategy through FY 2010-11.

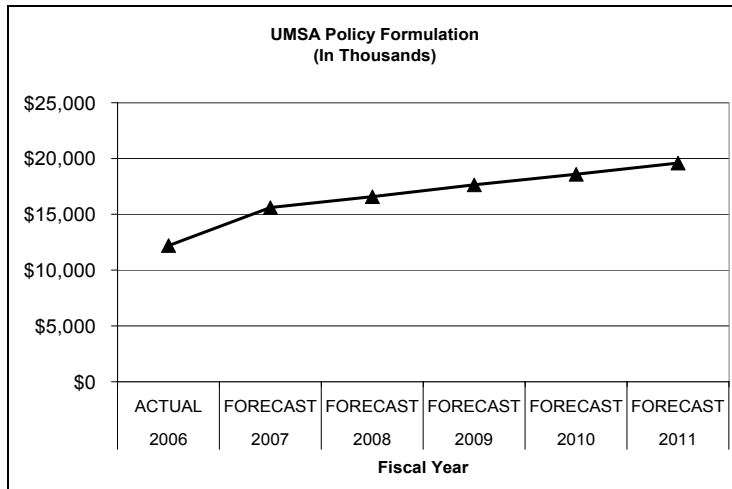
### Total Countywide Expenditures by Strategic Area



## Five-Year Financial Outlook

### UMSA EXPENSE FORECAST

#### Policy Formulation

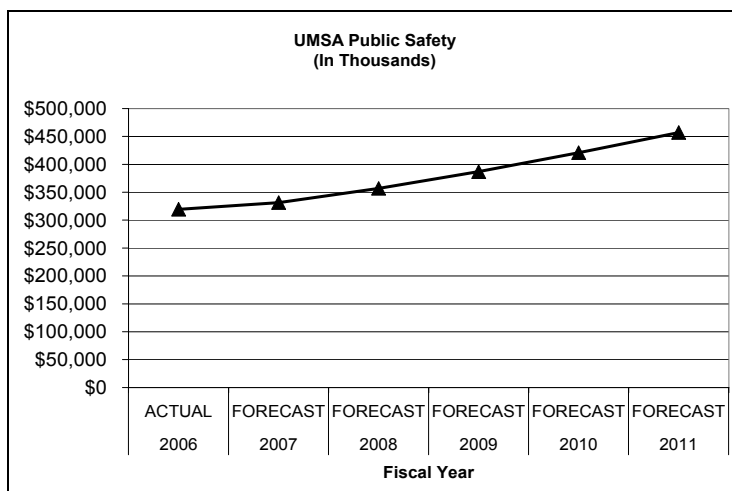


Description: Consists of the Office of the Mayor, Board of County Commissioners and Commission Auditor, County Attorney's Office, and the County Manager's Office.

<u>Fiscal Year</u>	<u>Growth</u>
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate and additional general fund support to the County Attorney's Office in lieu of departmental reimbursements.

#### Public Safety



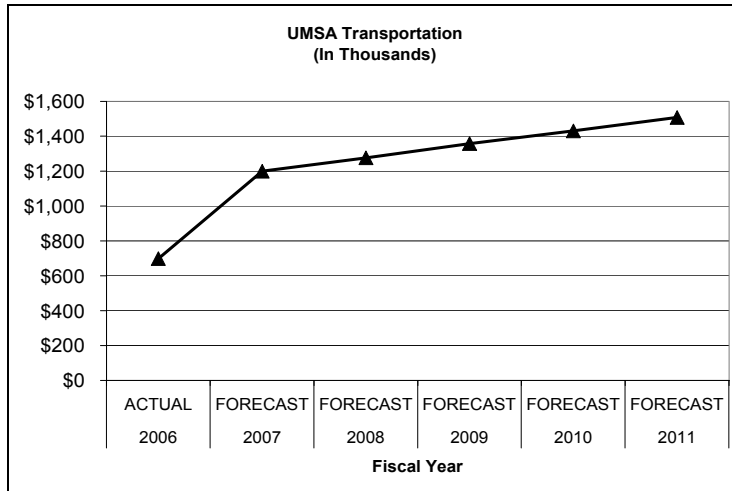
Description: Consists of Police Department.

<u>Fiscal Year</u>	<u>Growth</u>
2007-08	7.74%
2008-09	8.36%
2009-10	8.82%
2010-11	8.54%

Comments: Growth based on the county's inflationary rate. Includes impact of Cutler Bay's incorporation.

## Five-Year Financial Outlook

### Transportation

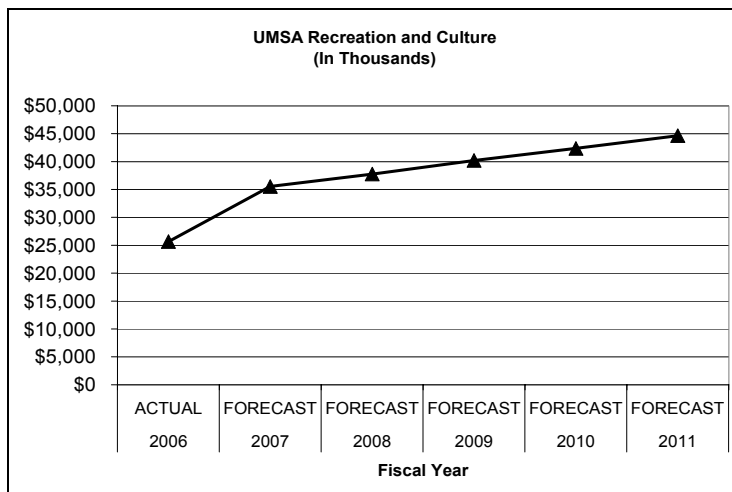


#### Description: Public Works

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate. Includes additional improvements in Public Works.

### Recreation and Culture



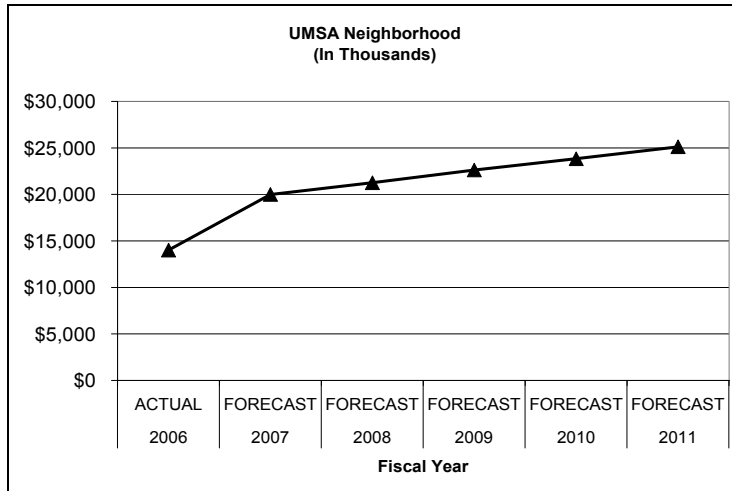
#### Description: Park and Recreation

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Neighborhood and UAM Services

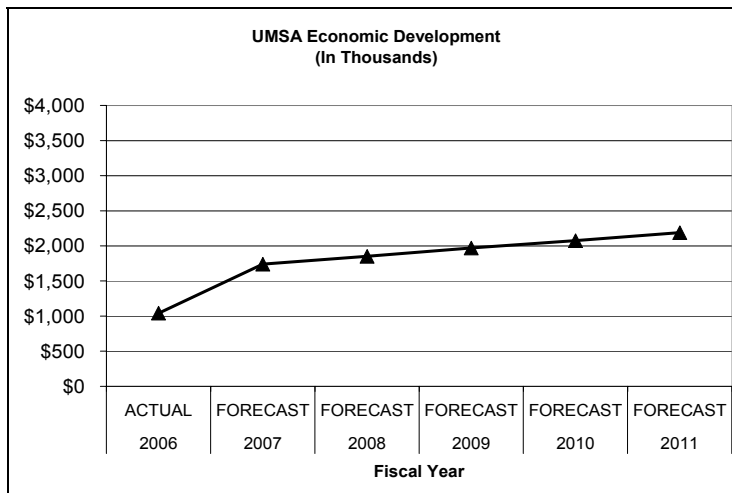


**Description:** Consists of Planning and Zoning, Public Works, Solid Waste Management, and Team Metro.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

**Comments:** Growth based on the county's inflationary rate.

### Economic Development



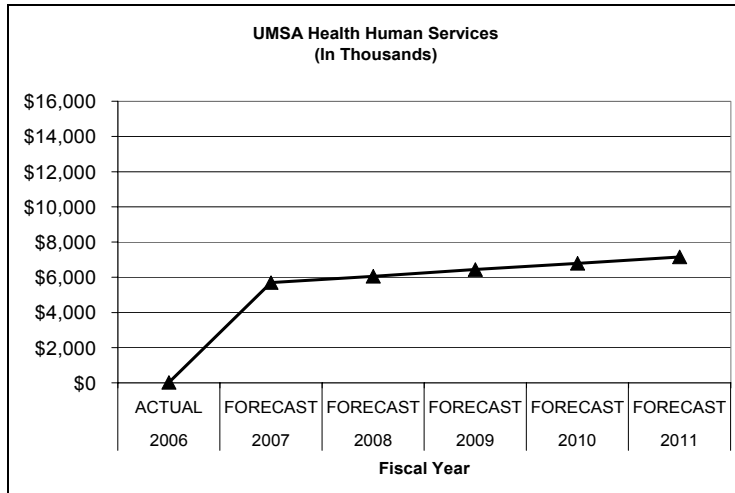
**Description:** Office of Community and Economic Development

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

**Comments:** Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Health and Human Services

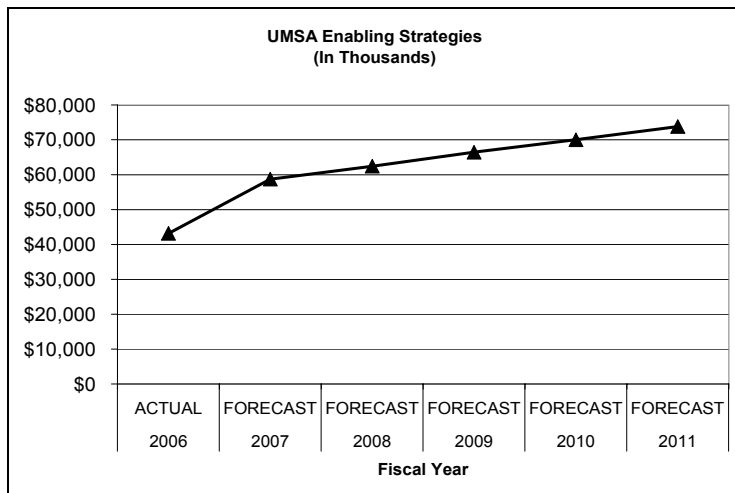


**Description:** Consists of Non-departmental Health and Human Services appropriations, including allocations to community-based organizations.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

**Comments:** Growth based on the county's inflationary rate.

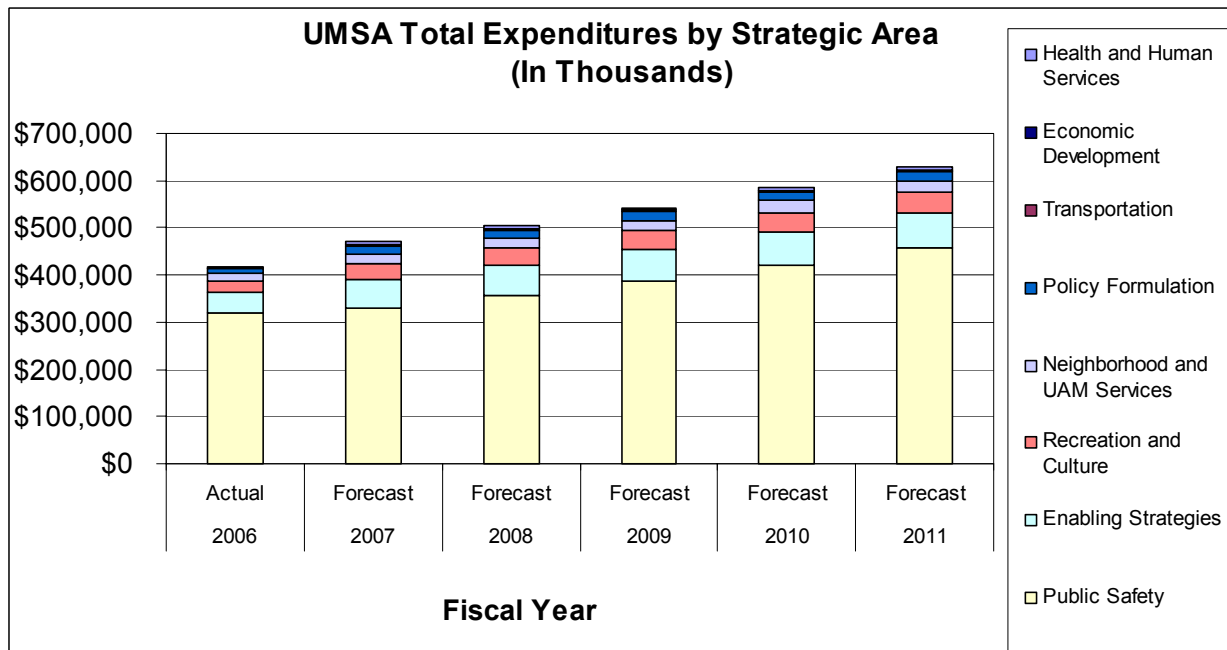
### Enabling Strategies



**Description:** Consists of Audit and Management Services, Agenda Coordination, Employee Relations, Fair Employment Practices, Office of Strategic Business Management, Communications, Enterprise Technology Services Department, General Services Administration, Office of Capital Improvement, Procurement Management Business Development, and Government Information Center.

Fiscal Year	Growth
2007-08	6.32%
2008-09	6.40%
2009-10	5.38%
2010-11	5.39%

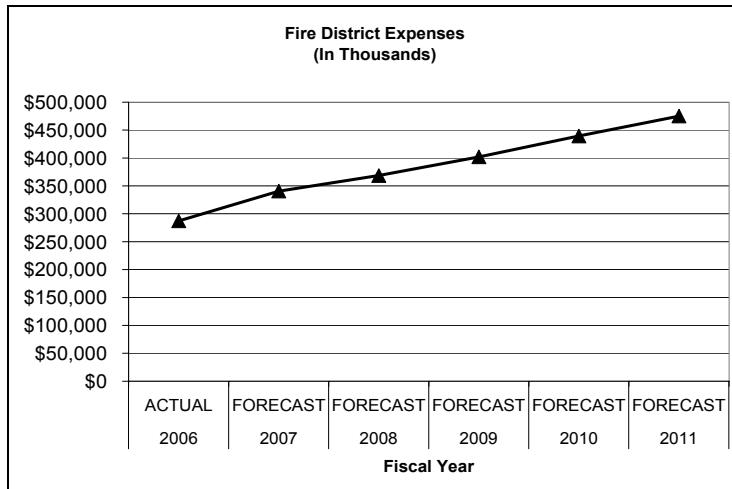
**Comments:** Growth based on the county's inflationary rate.



## Five-Year Financial Outlook

### FIRE DISTRICT EXPENSE FORECAST

#### Expenses



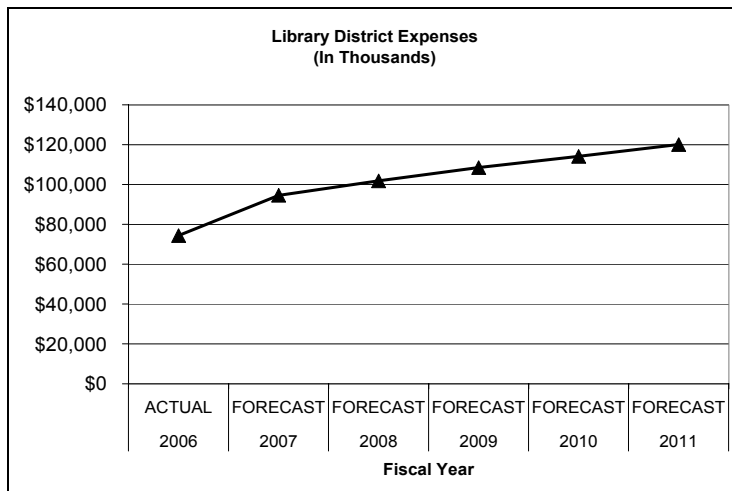
#### Description:

<u>Fiscal Year</u>	<u>Growth</u>
2007-08	8.23%
2008-09	9.07%
2009-10	9.32%
2010-11	8.11%

Comments: Growth based on the county's inflationary rate and the addition of new fire and rescue stations.

### LIBRARY DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

<u>Fiscal Year</u>	<u>Growth</u>
2007-08	7.68%
2008-09	6.57%
2009-10	5.19%
2010-11	5.19%

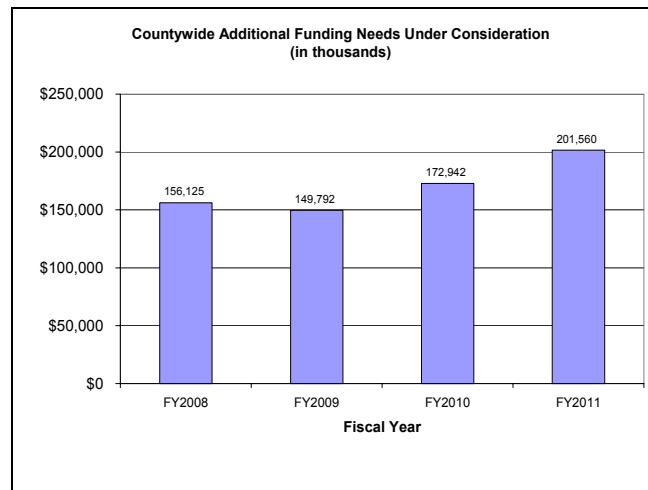
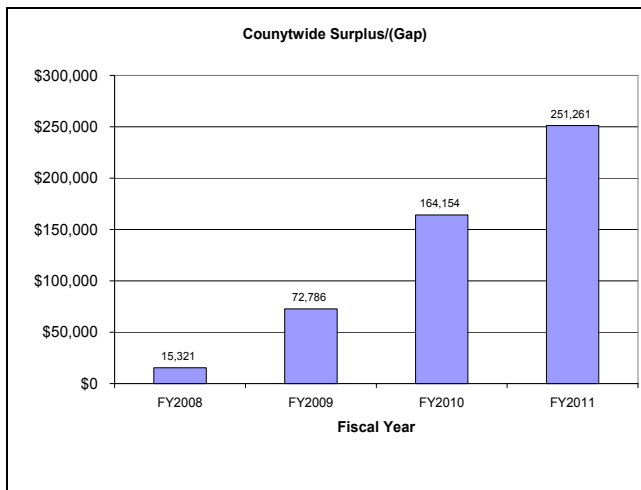
Comments: Growth based on the county's inflationary rate and transfers to capital and service improvement fund.

## Five-Year Financial Outlook

### Revenue/Expenditure Reconciliation

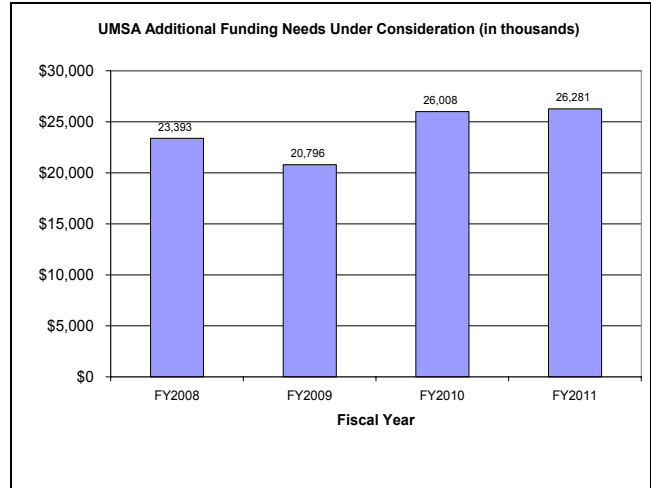
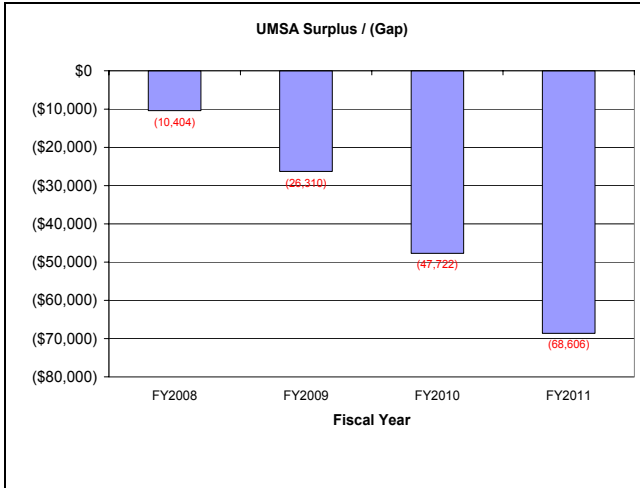
The reconciliation of revenues and expenses for the four taxing jurisdictions are presented graphically below. In cases where funding gaps have been identified, we have assumed that appropriate revenue increases and/or operational efficiencies will be implemented to balance the budget, including a comprehensive assessment of the services we deliver within the scope of the goals and objectives dictated by the County's Strategic Plan to meet current and planned service levels. Funding surpluses and gaps as identified in this section include resources required to reach a "Best Practice" financial position, such as the ability to generate year-end fund balances from one fiscal year to the next in the range of five to seven percent of estimated operating revenues. In the Countywide General Fund, the year-end fund balance target is in addition to the Emergency Contingency Reserve Fund established by the BCC in FY 2003-04 and continued into FY 2006-07, that will further strengthen the County's financial position in years to come. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

Although most taxing jurisdictions are expected to generate operational surpluses as early as FY 2007-08 (under current service level conditions), these additional resources are quickly depleted if decisions are made to implement the numerous County unfunded needs including: Countywide and UMSA service improvements as identified in pages 136-150 of this report, additional funding to increase the UMSA Emergency Contingency Reserve, additional resources required to establish an allocation in the Capital Outlay Reserve Fund for asset and facility renewal and replacement, funding to alleviate the budgetary pressures brought to PHT as a result of the cost to provide inmate medical costs, community health organizations, support to the State Health Department, and the operational cost of an Air Rescue helicopter. For the benefit of the reader, we have incorporated graphs to show the magnitude and timing of these additional funding requirements as they compared to projected surpluses or gaps in the Countywide and UMSA operations. In regards to the Fire and Rescue District and the Library Systems, both districts are being challenged by a rapid expansion in capital infrastructure and service improvements, so any additional resources identified could be used to expedite the implementation of some of these projects (capital or operating) or to establish/continue emergency reserves to deal with unforeseen events or service demands.

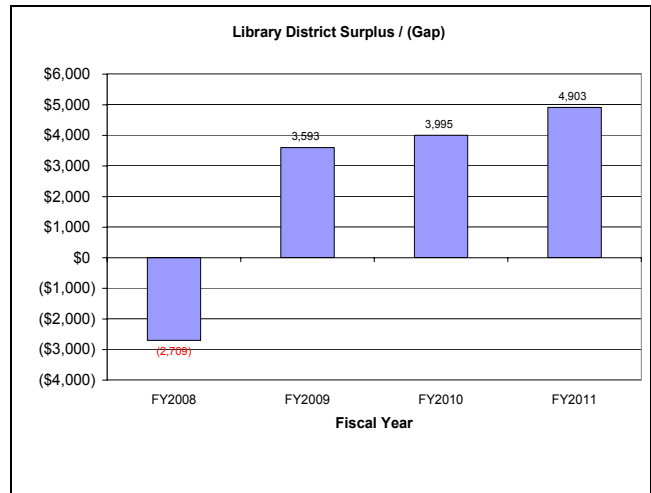
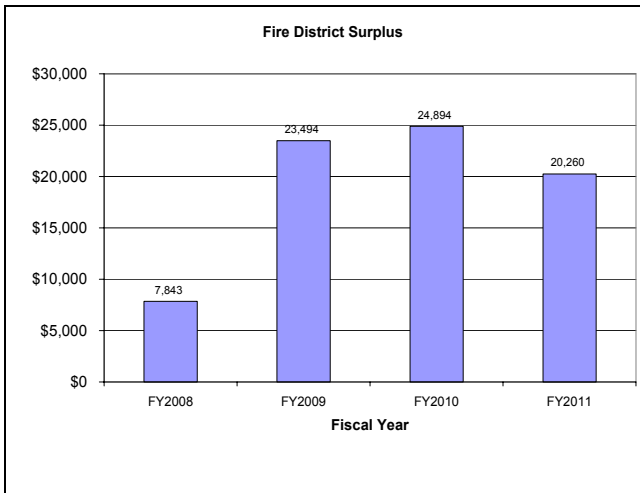


(See page 57 for details)

## Five-Year Financial Outlook



(See page 58 for details)



## Five-Year Financial Outlook

### Financial Outlook Summary Charts

	2006	2007	2008	2009	2010	2011
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$972,875	\$1,128,391	\$1,286,405	\$1,389,266	\$1,465,633	\$1,546,199
Clerk Fees	\$0	\$0	\$0	\$0	\$0	\$0
Gas Tax	\$72,302	\$72,204	\$73,648	\$75,121	\$76,624	\$78,156
Calculated Carryover	\$25,754	\$81,979	\$68,994	\$101,443	\$166,396	\$267,279
Carryover Challenge	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$12,592	\$10,389	\$10,493	\$10,598	\$10,704	\$10,811
State Revenue Sharing	\$35,195	\$33,752	\$35,726	\$37,816	\$40,028	\$42,370
Limited Term Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Reimb.	\$48,678	\$28,164	\$28,446	\$28,730	\$29,017	\$29,308
Sales Tax	\$57,493	\$61,182	\$64,761	\$68,549	\$72,559	\$76,804
Other	\$12,704	\$10,287	\$10,596	\$10,913	\$11,241	\$11,578
<b>Total Revenues</b>	<b>\$1,237,593</b>	<b>\$1,426,348</b>	<b>\$1,579,068</b>	<b>\$1,722,436</b>	<b>\$1,872,202</b>	<b>\$2,062,505</b>
<b>Expenses</b>						
Public Safety	\$445,749	\$503,904	\$535,741	\$570,047	\$600,734	\$633,109
Policy Formulation	\$25,572	\$33,776	\$35,910	\$38,209	\$40,266	\$42,436
Transportation	\$149,703	\$165,917	\$172,118	\$178,775	\$185,491	\$187,219
Recreation and Culture	\$64,692	\$77,467	\$82,361	\$87,635	\$92,353	\$97,330
Neighborhood and UAM Services	\$17,293	\$22,916	\$24,364	\$25,924	\$27,320	\$28,792
Economic Development	\$39,166	\$53,084	\$56,438	\$60,052	\$63,285	\$66,695
Health & Human Services	\$257,849	\$315,082	\$360,942	\$378,024	\$364,784	\$426,856
Enabling Strategies	\$155,590	\$185,208	\$209,751	\$217,373	\$230,691	\$239,241
<b>Sub-total Expenses</b>	<b>\$1,155,614</b>	<b>\$1,357,354</b>	<b>\$1,477,626</b>	<b>\$1,556,041</b>	<b>\$1,604,923</b>	<b>\$1,721,678</b>
Carryover Goal for Next Fiscal Year			\$86,122	\$93,610	\$103,125	\$89,566
<b>Total Expenses</b>			<b>\$1,563,748</b>	<b>\$1,649,651</b>	<b>\$1,708,048</b>	<b>\$1,811,244</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>\$15,321</b>	<b>\$72,786</b>	<b>\$164,154</b>	<b>\$251,261</b>

Countywide Additional Funding Needs Under Consideration						
<b>Expenses</b>						
Public Health Trust Programs			\$18,974	\$20,131	\$21,167	\$22,259
Countywide Service Improvements	(see pages 140-150)		\$112,151	\$104,661	\$126,775	\$154,301
COR Repair and Replacement			\$25,000	\$25,000	\$25,000	\$25,000
<b>Total Additional Funding Cost</b>			<b>\$156,125</b>	<b>\$149,792</b>	<b>\$172,942</b>	<b>\$201,560</b>

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2006	2007	2008	2009	2010	2011
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$138,116	\$158,753	\$180,983	\$195,455	\$206,199	\$217,534
Utility Tax	\$73,330	\$72,418	\$73,504	\$74,607	\$75,726	\$76,862
Franchise Fees	\$37,824	\$42,947	\$44,236	\$45,563	\$46,930	\$48,338
Communications Tax	\$48,973	\$46,813	\$48,217	\$49,664	\$51,153	\$52,688
Clerk Fees	\$0	\$0	\$0	\$0	\$0	\$0
Calculated Carryover	\$19,865	\$43,565	\$35,974	\$0	\$0	\$0
Carryover Challenge		\$0	\$0	\$36,305	\$37,790	\$39,347
Interest	\$5,926	\$5,115	\$5,166	\$5,218	\$5,270	\$5,323
State Revenue Sharing	\$46,047	\$45,263	\$46,621	\$48,020	\$49,460	\$50,944
Administrative Reimb.	\$11,478	\$12,069	\$12,190	\$12,312	\$12,435	\$12,559
Sales Tax	\$73,232	\$73,653	\$77,961	\$82,522	\$87,350	\$92,460
Occupational License	\$3,331	\$2,983	\$3,013	\$3,043	\$3,074	\$3,104
Other	\$1,665	\$2,196	\$2,218	\$2,240	\$2,263	\$2,285
<b>Total Revenues</b>	<b>\$459,787</b>	<b>\$505,774</b>	<b>\$530,084</b>	<b>\$554,947</b>	<b>\$577,648</b>	<b>\$601,443</b>
<b>Expenses</b>						
Policy Formulation	\$12,197	\$15,595	\$16,580	\$17,642	\$18,592	\$19,594
Public Safety	\$319,433	\$331,325	\$356,958	\$386,816	\$420,939	\$456,900
Transportation	\$698	\$1,200	\$1,276	\$1,358	\$1,431	\$1,508
Recreation and Culture	\$25,643	\$35,522	\$37,766	\$40,185	\$42,348	\$44,630
Neighborhood and UAM Services	\$14,017	\$19,991	\$21,254	\$22,615	\$23,832	\$25,117
Health and Human Services	\$31	\$5,699	\$6,059	\$6,447	\$6,794	\$7,160
Economic Development	\$1,042	\$1,741	\$1,851	\$1,970	\$2,076	\$2,187
Enabling Strategies	\$43,161	\$58,727	\$62,437	\$66,436	\$70,012	\$73,785
<b>Sub-total Expenses</b>	<b>\$416,222</b>	<b>\$469,800</b>	<b>\$504,182</b>	<b>\$543,468</b>	<b>\$586,024</b>	<b>\$630,881</b>
Carryover Goal for Next Fiscal Year			\$36,305	\$37,790	\$39,347	\$39,168
<b>Total Expenses</b>			<b>\$540,487</b>	<b>\$581,258</b>	<b>\$625,370</b>	<b>\$670,049</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$10,404</b>	<b>-\$26,310</b>	<b>-\$47,722</b>	<b>-\$68,606</b>

UMSA Additional Funding Needs Under Consideration						
<b>Expenses</b>						
UMSA Service Improvements	(see pages 136-139)		\$13,393	\$5,796	\$6,008	\$6,281
UMSA Emergency Contingency Reserve			\$5,000	\$5,000	\$5,000	\$5,000
UMSA COR Repair and Replacement			\$5,000	\$10,000	\$15,000	\$15,000
<b>Total Additional Funding Cost</b>			<b>\$23,393</b>	<b>\$20,796</b>	<b>\$26,008</b>	<b>\$26,281</b>

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2006	2007	2008	2009	2010	2011
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$265,907	\$317,112	\$361,519	\$390,426	\$411,888	\$434,529
Transport Fees	\$15,506	\$13,300	\$13,566	\$13,837	\$14,114	\$14,396
Interest	\$2,139	\$1,800	\$1,832	\$1,865	\$1,899	\$1,933
Intervened Transfer	\$3,828	\$3,928	\$4,194	\$4,471	\$4,720	\$4,983
Other Miscellaneous	\$9,233	\$9,486	\$9,676	\$9,869	\$10,067	\$10,268
Calculated Carryover	\$1,617	\$12,745	\$17,840	\$40,081	\$58,583	\$61,851
Carryover Challenge		\$0	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$298,230</b>	<b>\$358,371</b>	<b>\$408,627</b>	<b>\$460,550</b>	<b>\$501,270</b>	<b>\$527,961</b>
<b>Expenses</b>						
Base Expenses	\$287,204	\$340,531	\$368,545	\$401,967	\$439,419	\$475,073
<b>Sub-total Expenses</b>	<b>\$287,204</b>	<b>\$340,531</b>	<b>\$368,545</b>	<b>\$401,967</b>	<b>\$439,419</b>	<b>\$475,073</b>
Carryover Goal for Next Fiscal Year			\$32,238	\$35,089	\$36,957	\$32,628
<b>Total Expenses</b>			<b>\$400,784</b>	<b>\$437,056</b>	<b>\$476,376</b>	<b>\$507,701</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>\$7,843</b>	<b>\$23,494</b>	<b>\$24,894</b>	<b>\$20,260</b>

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## Five-Year Financial Outlook

	2006	2007	2008	2009	2010	2011
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$72,997	\$88,505	\$100,899	\$108,966	\$114,956	\$121,276
Book Trust	\$0	\$0	\$0	\$0	\$0	\$0
State Aid	\$2,599	\$2,000	\$2,020	\$2,040	\$2,061	\$2,081
Calculated Carryover	\$1,147	\$5,210	\$2,592	\$0	\$0	\$0
Carryover Challenge		\$0	\$0	\$7,877	\$8,300	\$8,748
Other	\$2,853	\$1,429	\$1,472	\$1,516	\$1,562	\$1,608
<b>Total Revenues</b>	<b>\$79,596</b>	<b>\$97,144</b>	<b>\$106,982</b>	<b>\$120,400</b>	<b>\$126,878</b>	<b>\$133,713</b>
<b>Sub-total Expenses</b>	<b>\$74,386</b>	<b>\$94,552</b>	<b>\$101,814</b>	<b>\$108,506</b>	<b>\$114,136</b>	<b>\$120,062</b>
Transfer to Service and Capital Improvement Fund (Included in subtotal expense)	\$18,845	\$19,735	\$22,766	\$24,689	\$26,070	\$27,528
Carryover Goal for Next Fiscal Year			\$7,877	\$8,300	\$8,748	\$8,748
<b>Total Expenses</b>	<b>\$74,386</b>	<b>\$94,552</b>	<b>\$109,691</b>	<b>\$116,807</b>	<b>\$122,883</b>	<b>\$128,810</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$2,709</b>	<b>\$3,593</b>	<b>\$3,995</b>	<b>\$4,903</b>

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five to seven percent of estimated revenues as suggested by the rating agencies.

## ***Capital Plan***

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Just as we lay out our five-year operating needs, we must also plan for our capital infrastructure requirements needed to support the services demanded by our taxpayers and the community in general. This summarizes the County's current funded capital plan, describes the County's unmet capital infrastructure needs, and presents to the reader our current long-term capital plan funding strategies.

### **Capital Budget and Multi-Year Capital Plan**

The Capital Budget and Multi-Year Capital Plan is prepared pursuant to State growth management legislation and the Miami-Dade County Code. Preparation of this document occurs simultaneously with the annual Operating Budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Capital Plan outlines expenditures and revenues for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to meet service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the strategic areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Unincorporated Area Municipal Services, Health and Human Services, Economic Development, and Enabling Strategies.

The FY 2006-07 Multi-Year Capital Budget is \$2.247 billion, which is a 8.0 percent decrease from the FY 2005-06 amount of \$2.468 billion due primarily to completion of major capital projects in FY 2005-06. Unfunded projects are estimated at \$5.366 billion, which is a 168 percent increase from the FY 2005-06 amount of \$2 billion due in large part to the inclusion of Water and Sewer Department unfunded projects (including \$1.09 billion for Reuse projects).

The Public Safety Strategic Area is budgeted at \$118.449 million and includes security enhancements at correctional facilities, planning and design of a new animal shelter, planning and design of the new Children's Courthouse, purchase and buildout of a new mental health facility, renovations of court facilities, and purchase of electronic control devices for all sworn personnel and mobile computing units for police cars. The Transportation Strategic Area is budgeted at \$1.247 billion and includes improvements to the airports, the Seaport, the Transit system, and several Public Works projects. The Recreation and Culture strategic area is budgeted at \$176.603 million and includes park improvements, including many BBC projects; new library construction; completion of the Performing Arts Center; and improvements to Vizcaya and the Miami Museum of Science. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is budgeted at \$400.761 million and includes Water and Sewer improvements, Public Works neighborhood improvements, dredging of the Miami River, and unsafe structures demolitions. The Health and Human Services Strategic Area is budgeted at \$195.111 million and includes a significant increase in funding for affordable housing projects, four Head Start Centers, and improvements to the Public Health Trust physical plant. The Economic Development Strategic Area is budgeted at \$652,000. The Enabling Strategies Strategic Area is budgeted at \$108.964 million and includes purchase and buildout of government facilities including the Overtown

## Five-Year Financial Outlook

Transit Village, targeted technology improvements, Americans with Disabilities Act improvements, communications equipment, and improvements to buildings maintained by General Services Administration.

### **County's Credit Rating**

Issuing debt commits a government's revenues several years into the future and may limit the government's flexibility to respond to changing service priorities, revenue changes, or cost increases. Adherence to a debt policy helps ensure that debt is issued and managed prudently in order to maintain a sound fiscal position and protect credit quality.

The County currently has a very strong credit quality. The ratings for general obligation and general fund-related debt issuances are as follows:

Category	Moody's	Fitch's	Standard and Poors'
General Obligation Bonds	Aa3	AA-	AA-
Fire Rescue	Aa3	N/R	AA-
Public Service Tax	A1	AA-	N/R
Convention Development Tax (Senior)	Baa1	A	A+
Convention Development Tax (Junior)	A3	A	A+
Budget to Appropriate	A1	N/R	A+

## ***Major Proprietary Departments, Transit and Housing Outlook***

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County operations include the services provided by proprietary departments, such as Solid Waste Management, Water and Sewer, Seaport, Aviation, and others. These departments operate with revenues other than the general fund. In order to assess the impact of future fees and charges, well-established strategic and financial plans have become the rule rather than the exception within their industry. As this Five-Year Financial Outlook matures, other departmental plans will be added and discussed within this chapter.

### **Housing**

Given the uncertainty of federal funding, the lack of a comprehensive Housing Master Plan, and the ongoing assessment of current conditions by the Management Assistance Team (MAT), an overall five year financial outlook at this point would be premature and unrealistic. Once the Master Plan is completed and the impact of implementing the Asset Management Program is fully understood, we feel confident that a comprehensive financial and operating outlook can be crafted and fully disclosed as part of the County's Five-Year Financial Outlook update for FY 2007-08.

However, below you will find some of the current issues surrounding affordable housing and the challenges we face ahead in our efforts to implement expeditious corrective actions.

### **Affordable Housing General Overview**

Miami-Dade County has undergone a tremendous housing development boom since 2002. Although this boom has resulted in unprecedented growth in property tax valuation over the years, it has resulted in an imbalance in our community which has created a housing affordability crisis. While new housing is being produced, these new developments are not meeting the current affordable housing market demand in the County. The majority of new developments are not targeting low and moderate-income households or the working middle-income households. Furthermore, with the increase in the price of single-family housing, the rental multi-family market has also been greatly impacted as well due to low inventory, high demand, and monthly rent increases. As a result, an inflated housing market has been established, thus creating gaps and impacting affordability. In addition, the condominium conversion boom has created a market with too much supply that is not affordable to the low-to-moderate families. These factors and income not keeping pace with soaring housing prices continue to have a tremendous impact on our labor force and the community.

It is imperative that the County do more to plan, create, and preserve units of affordable housing over the next 15 years. The development of a Housing Master Plan to boost the stock of affordable housing is critical to the growth and sustainability of our working class. The Housing Master Plan will pioneer new tools and incentives to create affordable housing. These new strategies are part of the County's larger goal to shift the focus of our affordable housing community from preserving the properties taken into County ownership through tax foreclosure, to developing unprecedented levels of new affordable housing. The County will leverage the power of the public and private sectors and increase the number of units created on private land or preserved in privately owned buildings. The key goals of the plan are identifying and acquiring land for affordable housing, creating incentives to develop housing, and

## Five-Year Financial Outlook

harnessing the private market to create affordable housing, and preserving government-assisted affordable housing. The County will procure a qualified consultant to develop the Master Plan during FY 2006-07.

Furthermore, in order to encourage the retention and provision of affordable housing in Miami-Dade County while complying with applicable Florida property assessment laws, the Property Appraisal Department is finalizing a program that may provide adjusted property assessment valuations for certain affordable and workforce rental housing properties that are not qualified for other specific statutory assessment relief. The owner of such a property would be required to enter into a legally sufficient land use restriction in favor of the County, limiting all or a portion of the property to rental rate or sales price restrictions for a minimum of five years.

Over the next fiscal year, we will be evaluating all options toward expanding the production and preservation of affordable housing units. We will continue to look at Board sponsored recommendations such as the Workforce Housing Program and initiatives developed by the Community Affordable Housing Strategies Alliance, and work with the Property Appraiser's Office on what can be done at the local and state level to provide tax relief to seniors, first-time homebuyers, and multi-family development owners that provide affordable housing to renters, and those members of our community most in need of affordable housing. As part of the Building Better Communities General Obligation Bond Program, Miami-Dade Housing Agency (MDHA) received \$180 million of funding. Of those funds, \$137.7 million is earmarked for the preservation of affordable housing units and the expansion of affordable housing units. We will continue to work with our internal County departments, developers, and the banking community to develop strategies toward acquiring existing buildings for rental or homeownership, construction or new rental or homeownership, land and building acquisitions. The remaining \$42.3 million is allocated for the construction of new public and affordable elderly housing on County land and the bond issuance to construct and improve housing for the elderly and families.

### **Federal Funding Outlook**

#### **Public Housing**

The Miami-Dade Housing Agency's (MDHA) budget is comprised of 59 percent federal funding, 38 percent proprietary funding including revenue related to Documentary Stamp Surtax (Surtax), rental revenue and other fees, and 3 percent state funds from the State Housing Initiative Partnership Program (SHIP) and carryover associated with that program. Since FY 2002-03, MDHA has experienced significant federal funding shortfalls of the Public Housing Subsidy that funds the Public Housing division resulting in the elimination of resident services, reduction of a police presence at public housing sites and operations including positions, training, and support services, and maintenance of the public housing stock (\$3.4 million aggregate). Additionally, reductions to the Capital Fund Program (CFP) and Replacement Housing Factor of \$2.2 million have impacted the performance of comprehensive modernization, preventative maintenance, and repairs to affordable rental units, therefore increasing the number of vacant public housing units due to decreases in the ability to prepare vacant which affects the number of people on the waiting list that can be offered housing. Currently the department maintains a stock of 9,800 public housing units and provides housing to approximately 18,000 tenants and is one of the biggest landlords in Miami-Dade County.

## Five-Year Financial Outlook

The FY 2006-07 Proposed Budget includes \$25.8 million for the Public Housing Subsidy which equates to 92 percent of anticipated program costs initially awarded in the previous fiscal year. Funding for the Public Housing Subsidy is determined by U.S. Congress and the U.S. Department of Housing and Urban Development (USHUD). Federal funding levels for public housing for FY 2007, which covers three fourths of the County's FY 2006-07, has not been determined. During FY 2005-06, USHUD announced a new method of funding the operations of public housing through the implementation of asset-based management which is based on the operating costs of each project/site as opposed to funding based on the overall operating costs of running the public housing program agency-wide. Based on current methodology, it is to the discretion of MDHA on how it will fund programs and operations. Under asset management, all public housing authorities are required to organize their sites into Asset Management Projects (AMPs) for financial reporting purposes.

Beginning in calendar year (CY) 2007, public housing authorities will be expected to prepare a budget and track financial and operational performance at the AMP level, not program-wide and each project/site will be restricted to the amount of administrative overhead or "management" overhead it can use for the support of central or administrative operations. Final determination of the funding level for CY 2007 is contingent upon Congressional approval, which is still pending. However, considering that CY 2006 funding was decreased to 85.5 percent as of July 1, 2006, it is unlikely that Congress will recommend a higher subsidy for next year. Additionally, the financial impact on MDHA is unknown at this time in part because the overall USHUD 2007 appropriation has not been determined the impact due to the new funding methodology is unknown. The department is tentatively scheduled to receive its funding allocation from USHUD by January 2007. Once the new allocation is awarded by Congress, the department will inform the Board of County Commissioners of changes to the FY 2006-07 budget and will have a better determination of what the funding impact for Asset Management will be in future years.

The FY 2006-07 Adopted Budget includes \$5.2 million in additional funding from CDBG to expedite the repair and rehabilitation of approximately 398 public housing units in need of comprehensive modernization. MDHA has developed a public housing vacancy reduction plan to fill 155 ready to occupy units, renovate 330 more units, and evaluate and contract work to repair 624 units needing significant rehabilitation work and 130 vacant units in need of extensive rehabilitation are tentatively scheduled to be completed by November 30, 2006 and has set a goal of leasing 40 units per week. Additionally, \$4.8 million in financing proceeds backed by \$580,000 in COR to implement a Safety and Security Plan at public housing sites throughout the County to provide safety improvements such as perimeter street lighting, exterior development lighting to illuminate public areas perimeter fencing surrounding the public housing properties (\$1.437 million); closed circuit video monitors intercom systems, and security gates. To date, 80 new lights have been installed and existing lights have been repaired, with bullet proof covers, at the Liberty Square public housing development; safety surveys have been completed and cost estimates have been completed for all public housing properties. MDHA will continue to coordinate with MDPD, City of Miami Police Department and other municipal police departments to combat crime in and around public housing developments and provide a safer environment for residents and MDHA staff.

## Five-Year Financial Outlook

### Section 8

Although funding to support public housing operations has experienced a decline, the tenant based assistance program known as the Housing Choice Voucher Program in the Section 8 division has remained adequately funded thus allowing MDHA to offer more housing opportunities to families on the waiting list. The FY 2006-07 Adopted Budget assumes the Voucher Program will be funded at the same level as FY 2005-06; however, expected rent increases during the year may affect the amount of subsidy available for the program. Currently, Section 8 provides housing to over 16,000 Miami-Dade County residents. Additionally, the Section 8 Administrative Fee that funds the operations of the Section 8 program has increased its funding by a cumulative of \$3 million since FY 2001-02 which has allowed the department to provide more services to residents and increase positions to better serve its clients. The FY 2006-07 Adopted Budget assumes the same level of funding for the Section 8 Administrative Fee as allocated for FY 2005-06.

During the FY 2006-07 budget hearings, the Board approved \$9 million (\$5 million Countywide general fund and \$4 million HOME) for the creation a local subsidized housing assistance program. The implementation of this program for extremely low income households (household income at 30 percent of median income or below) will allow eligible Miami-Dade County families on the MDHA waiting list the ability to move more expeditiously into public housing or a Section 8 unit on the private housing market. This local housing assistance program will provide for payment of housing related expenses, such as security deposits, deposits for utility hook-ups and moving expenses at a maximum cost of \$2,500 per family. The program is anticipated to assist approximately 3,600 families with a tentative date of implementation by second quarter of FY 2006-07.

### **Surtax Funding Outlook**

Surtax funds are generated by a fee assessed on all transfers of commercial property (\$0.45 for every \$100.00 of commercial real estate sold). Surtax funds are used to provide low interest loans in the form of second mortgages, single-family rehabilitation loans including window shutters, construction financing to developers to build multi-family and single family units and homebuyer counseling. Since 2001, \$99.4 million has supported the construction or rehabilitation of more than 9,400 affordable housing units in 103 projects, with the average Surtax investment per unit at \$10,525. The FY 2006-07 Adopted Budget includes \$128 million in Surtax and SHIP funds that is anticipated to yield 300 homeownership loans, complete 200 single family rehabilitation loans and 45 window shutter loans, and leverage the construction of \$3,300 new affordable rental units.

Currently under the purview of the Finance Department, the Development Loan Administration Division staff, with the assistance of the Public Resources Advisory Group independent consulting firm, developed a financial model (pro forma) showing actuals and projections of Surtax fund utilization through the year 2011 based on an analysis of historical program cash flows. Based on current pro forma assumptions, the Surtax program is financially stable. The pro forma takes into account that funds committed in a current year (and prior years) will not likely be disbursed fully for several years and the pattern of draws will vary project to project. Findings also indicate that homeownership loans are likely to decrease over time as well due to the escalation of housing prices in the County; therefore, it is assumed that rehabilitation loans will increase because more people will opt not to sell their homes and rehabilitate their homes instead. Staff will update the pro forma bi-annually and present its findings to the BCC.

## Five-Year Financial Outlook

In addition to an assessment of our Surtax program, we are working with the development community to determine how we can get residents into units expeditiously. One of the purposes of the bi-annual pro forma update is to maximize the use of available Surtax funding. In many cases, the increase in construction costs or inability to receive state tax credits requires that developers seek additional funding from the County, which results in a second request for Surtax funding. The 2007 RFA process was developed and advertised using previously established criteria; prospectively, improved evaluation tools will be added to the RFA to include, but not be limited to: past performance of the developer, viability of the development, readiness to proceed, tax credit information, previous funding amounts and status of construction, a credit underwriting review, management plan, standardized language implementing penalties and sanctions within the Affordable Housing Contract as well as language requiring adherence to strict timelines. Staff is working to develop a RFA process that will include evaluation tools and use of an updated version of the pro forma to determine Surtax funding availability for gap financing needs. The second annual RFA cycle will allow developers an opportunity to submit proposals for gap funding needs for projects that did not receive approval for tax credits. The second annual RFA also gives staff an opportunity to re-evaluate the viability of a project seeking County funds in lieu of tax credits.

### **Department of Solid Waste Management**

#### **Collection Fund**

Collection Operations serves the Unincorporated Municipal Service Area (UMSA), those municipalities that incorporated after March 1996 (Doral, Cutler Bay, Miami Gardens, Miami Lakes, Palmetto Bay, Pinecrest) as well as the municipalities of Aventura and Sweetwater. By September of FY 2005-06, the Department of Solid Waste Management served approximately 315,000 residential customers, 3,500 household/commercial customers and approximately 900 commercial customers. The programmed level of residential service, one of the broadest in the Southeast, provides curbside collection of garbage twice per week, curbside collection of recyclables once per week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days per week), and twice per year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. Collection Operations represents approximately 38 percent of the total tonnage received at DSWM disposal facilities (net of storm-related waste). An increase in the annual household fee was approved by the Board of County Commissioners effective October 1, 2006 to \$439 from \$399. This fee increase was required in order to cover the cost of the existing level of service and provided a modest enhancement to bulky waste operations in order to accommodate an increasing customer participation rate and to have a positive impact on reducing pick-up response time.

#### **Collection Fund Outlook**

The ongoing challenge in Collection Operations is to continue delivering service at the level accustomed, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community within a fixed rate structure. Within the projection, disposal tipping fees, representing approximately 35 percent of Collection operating costs, increase annually by the Consumer Price Index (CPI) South, assumed at three percent. Labor rates are assumed to rise annually at six percent, which results from combined merit increases and cost of living adjustments in accordance with the collective bargaining agreements. Fuel and fleet (labor for

## Five-Year Financial Outlook

maintenance) costs are also assumed to rise at a rate of at least six percent per year. All other costs are assumed to increase at a more modest inflation rate of three percent per year.

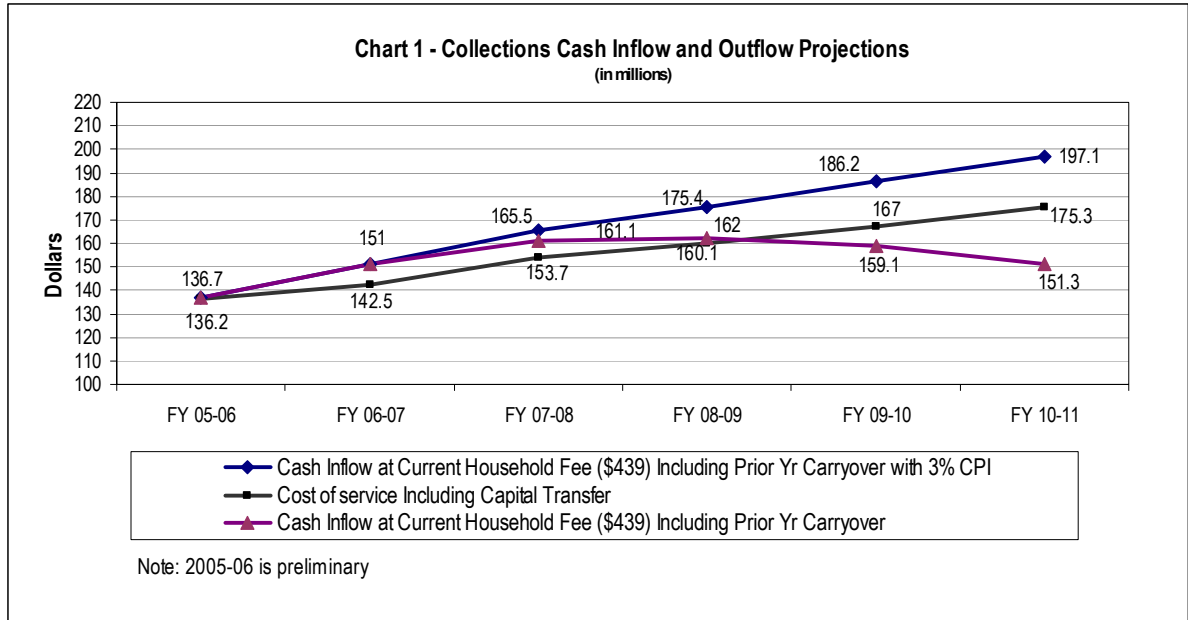


Chart 1 provides preliminary Collection Fund cash inflows and outflows for FY 2005-06 year-end as of September 30, 2006, the FY 2006-07 Adopted Budget at 100 percent revenues, and the outlook for future years to 2011 based on simple trend analysis assuming no additional fee increases. Customer growth is assumed to increase at approximately 5,000 households per year based on historical growth; this growth requires the addition of at least one bulky waste crew per year in order to target response time at ten days and respond to increased utilization of bulky service, which has risen in recent years from 17 percent of customers to approximately 21 percent of customers. This projection also assumes that prior year (FY 2004-05 and FY 2005-06) non-operating expenditures in Collections (approximately \$20.5 million) for the local share hurricane-related costs are assumed to have been funded by unrestricted operating reserves of the Solid Waste Management System.

Based on these assumptions, which also include cash and debt service requirements for capital including fleet additions and replacements, Collections Fund expenditures exceed revenues beginning in FY 2009-10 with a widening revenue-expenditure gap through FY 2010-11. Therefore, it is necessary to continue the current practice to use unrestricted operating reserves in the Disposal Fund to maintain the required 60 day operating reserve for the Collections Fund throughout the period, which has a detrimental impact on both funds.

While collection efficiencies have been introduced to reduce labor and other costs (for example, automated garbage collection) and savings achieved have slowed the rate of growth in operating costs, these initiatives have not produced sufficient savings to fully offset inflationary and growth impacts. During FY 2006-07, DSWM has an opportunity to modify certain curbside services such as recycling through possible adjustments to collection frequency (weekly to bi-weekly), single versus a dual stream collection, shifting revenue risk to the collector, etc., to potentially providing the service with County resources. With respect to funding, adjusting the household fee annually to at least the same CPI

## Five-Year Financial Outlook

mechanism used in Disposal, if approved by the Board, would more than offset annual cost increases and begin to restore the operating reserve requirement. Chart 1 includes a cash inflow based on this option (assumed at three percent) relative to projected costs with indication that such a fee structure would stabilize the Collections Fund and provide an ability to fund unbudgeted emergency expenditures.

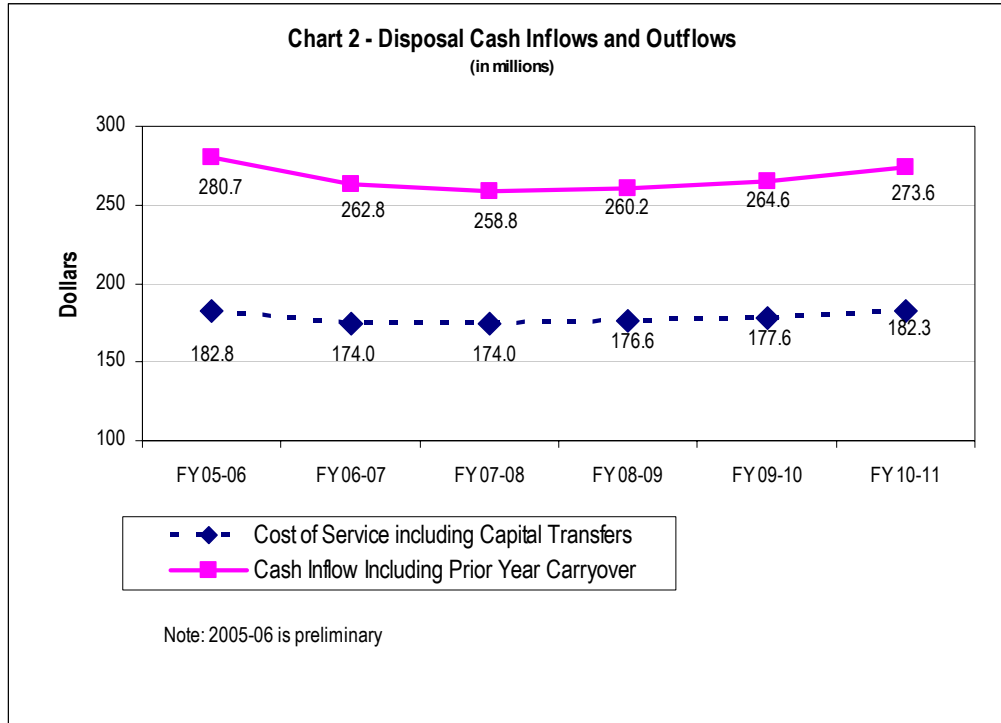
### **Disposal Fund**

The main components of the Disposal system are Transfer Operations, which includes three regional transfer stations and special operations hauling waste from the Trash and Recycling Centers, and Disposal Operations, which has five active facilities: the Resources Recovery Facility, the South Miami-Dade Landfill, the North Miami-Dade Landfill, the Ash Landfill, and the Medley Landfill (owned by a private firm, but utilized by the County). Transfer Operations handles approximately 700,000 revenue tons per year. Disposal Operations currently handles approximately 1.8 million waste revenue tons per year from the County's Collection Operations, contract and non-contract private haulers, partner municipalities and permitted landscapers.

### **Disposal Fund Outlook**

The Disposal Fund projection incorporates the same assumptions with regard to inflationary impacts on operating costs as used in the Collections Fund projection. However, unlike the Collections Fund, the Disposal Fund is considerably more stable due to a cost structure in operations that is less a function of steeply rising personnel and fleet costs. It is also supported by a revenue stream that is indexed to inflation. Disposal Fund projections shown in Chart 2 indicate that cash inflows will be sufficient to meet cash outflows over the period. This projection incorporates \$17.7 million of pay-as-you-go capital projects from FY 2006-07 through FY 2010-11 to maintain and expand the system as well as additional debt service requirements to support \$18.7 million of new bonds to be issued in FY 2009-10 used primarily to fund remaining closure requirements at Virginia Key.

## Five-Year Financial Outlook



The challenge within the next five years in Disposal will be to offset the loss of annual disposal capacity due to the anticipated closure of the North Miami-Dade Landfill by 2012 and still maintain the disposal level of service capacity required under state growth management rule of law. While the Resources Recovery Facility may be able to absorb a portion of this waste, without any other alternative, the DSWM will have to access contracted capacity at an external facility, which will have an indeterminate, but likely detrimental impact on future operating costs in Disposal.

### Combined Results

Table One summarizes the resulting net cash inflow/outflow reserve outcomes by fund, on a combined basis, including carryover from year to year assuming the current fee structure in Collections.

**Table 1 (\$ in millions): Projected Fund Balances at Fiscal Year End (FYE)**

Fund Balance	2006	2007	2008	2009	2010	2011
Collections Fund FYE Balance	\$0.517	\$8.573	\$7.414	\$2.056	(\$7.936)	(\$23.959)
Disposal Fund FYE Balance	\$97.944	\$89.164	\$85.259	\$84.183	\$87.486	\$92.056
Combined Fund Balances	\$98.461	\$97.737	\$92.693	\$86.239	\$79.550	\$68.097
Combined Net Operating Expenditures (net of intra-fund payments)	\$216.664	\$224.861	\$234.563	\$244.807	\$255.597	\$267.031
Required 60-Day Restricted Operating Reserve	\$36.111	\$37.477	\$39.094	\$40.801	\$42.599	\$44.505
Unrestricted Reserves	\$62.350	\$60.260	\$53.579	\$45.438	\$36.951	\$23.592
Rate Stabilization Fund	\$20.227	\$20.227	\$20.227	\$20.227	\$20.227	\$20.227

Note: FY 2005-06 is preliminary and subject to final accruals; the FY 2005-06 Disposal Fund Balance assumes a reduction for the local match for FY 2004-05 and FY 2005-06 storm-related expenses in Collections eliminated by a transfer from Disposal unrestricted reserves (approximately \$20.5 million) pursuant to Article V, Section 510 (g) of Ordinance No. 96-168; combined net operating expenditures differ from cash outflows due to a reduction of intradepartmental transfers and other accounting adjustments; the 60-Day operating reserve is calculated as 1/6 of combined net operating expenditures

## Five-Year Financial Outlook

The projections conveyed in Table One, based on the above assumptions, indicate that the DSWM will be able to meet its bond covenant of a 60 day operating reserve through FY 2010-11. However, combined unrestricted reserves, which are relied upon to finance any contingency in either Collections or Disposal, dwindle to approximately \$23.6 million by the end of the projection period. This is an area of concern that will have to be addressed.

**Table 2: Projected Debt Service Coverage through Fiscal Year 2011**

<b>Debt Service Coverage</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Without Use of Rate Stabilization Fund	359%	209%	187%	150%	126%	105%
With Use of Rate Stabilization Fund	397%	281%	229%	185%	156%	132%

Note: In accordance with financial covenants, net operating revenue available for debt service must cover 100 percent of principal and interest payments for outstanding senior lien debt prior to any calculated transfer from the Rate Stabilization Fund; net operating revenue available for debt service, including any transfer from the Rate Stabilization Fund, must cover 120 percent of principal and interest payments for outstanding senior lien debt.

Table Two, based on the assumptions outlined above, provides projected debt service coverage with and without the use of the rate stabilization fund over the same period. The DSWM is projected to meet its bond covenant of at least 120 percent coverage on its senior lien debt through FY 2009-10; however, in order to meet minimum coverage in FY 2010-11, a transfer from rate stabilization is required.

The recent household fee increase has stabilized Collections in the near term and enabled DSWM to marginally address bulky waste issues throughout the service area. It is clear, however, that within the upcoming budget cycle, the DSWM must continue to advance fiscal, organizational and service delivery reforms in waste collection and disposal services in order to maintain fiscal integrity within the requirements of its financial covenants.

### **Miami-Dade Water and Sewer Department**

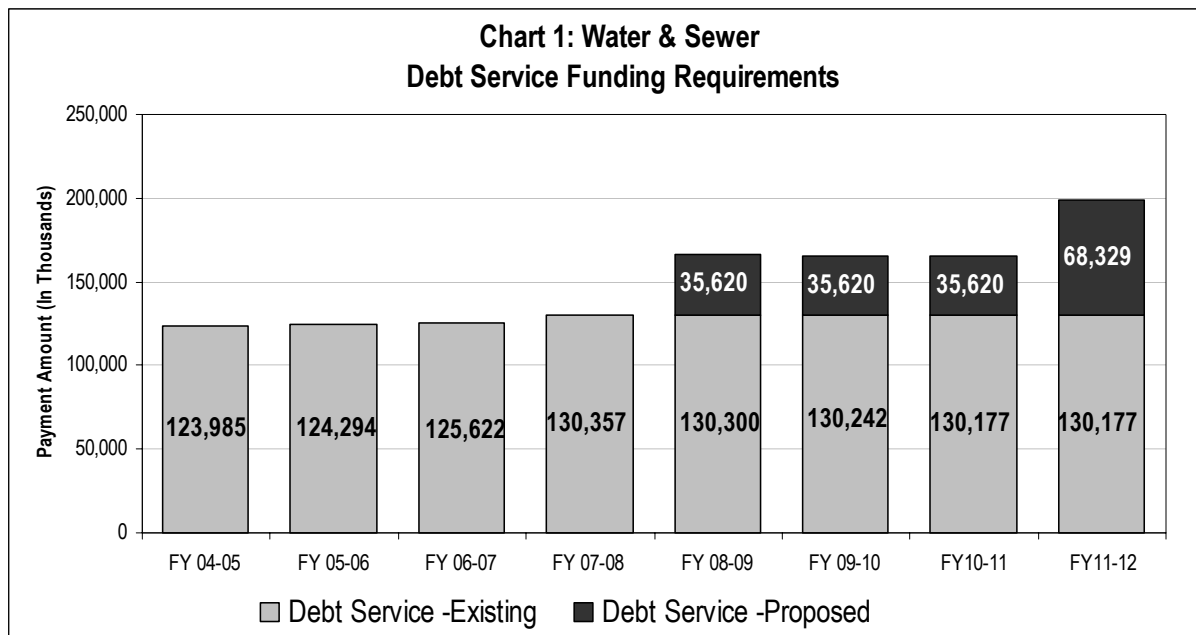
At the September 20, 2006 final public hearing regarding the County's FY 2006-07 Budget, the Board of County Commissioners (BCC) adopted various rate adjustments for the Water and Sewer Department (WASD). The BCC approved the implementation of the wholesale rates effective October 1, 2006 and deferred the implementation of the retail rates beginning January 1, 2007.

The Maintenance Index is currently 4.8 percent; however, a final determination of the index to be utilized for the FY 2007-08 budget will be based on January 2007 information. This Maintenance Index will be evaluated annually and applied in the proposed retail rate adjustments for FY 2007-08 through FY 2011-12.

The wholesale water and wastewater rate calculation was based on a new "smoothing mechanism" adopted by the department, which uses a three-year average percentage adjustment to fairly account for differences between projected and actual costs and minimize the impact of large single year increases. The only increase impacting the municipalities was a \$.0033 increase per a thousand gallons in the Hialeah/Miami Springs water rate. The three-year "smoothing mechanism" will be applied annually in the development of the projected future wholesale rate increases.

## Five-Year Financial Outlook

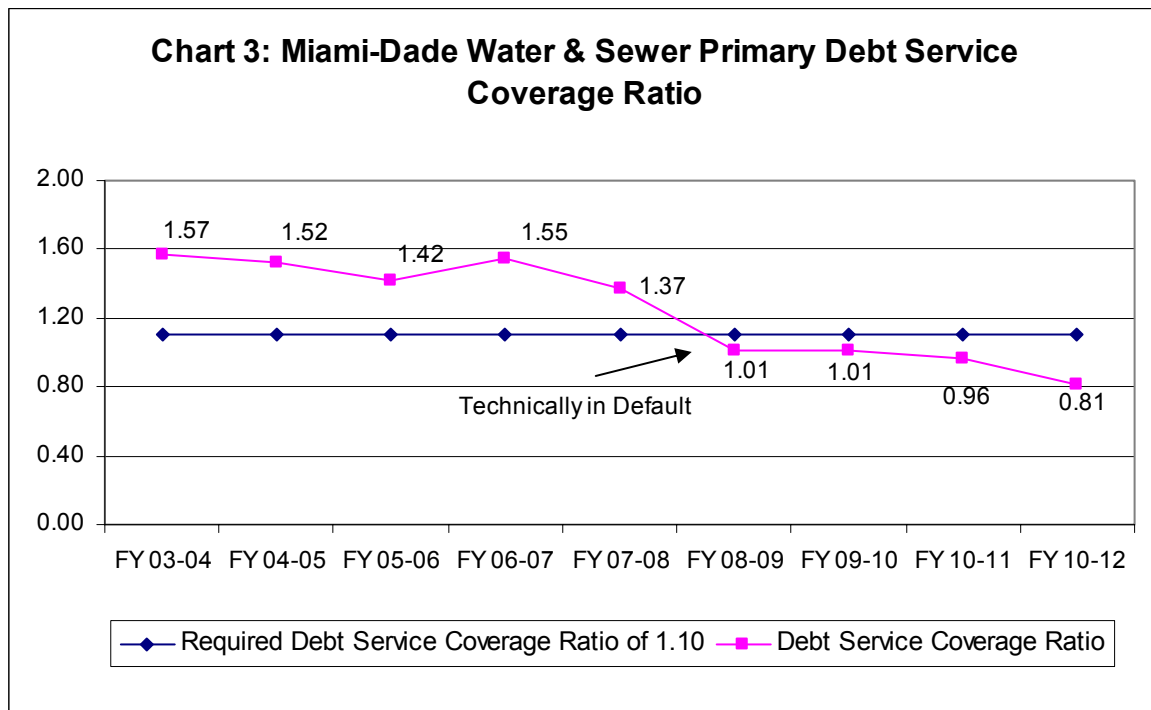
The Five-Year Financial Outlook assumes an average of 6.7 percent growth in operating expenditures. This average growth factor includes additional personnel and operating costs beginning in FY 2010-11 for the new Hialeah Reverse Osmosis Water Treatment Plant anticipated to start operations in February 2011. Additional funding of \$30 million for delayed capital renewal and replacement expenditures will begin in FY 2008-09. However, this funding level of \$90 million is still below the funding level recommended by the consultants for repairs at the six major water and wastewater treatment facilities. Also, proposed bond issues in FY 2008-09 and FY 2011-12 of \$497.8 million and \$457.1 million respectively, for unmet capital needs will generate additional debt payments of \$35.6 million in FY 2008-09 and \$32.7 million in FY 2011-12 (See Chart 1: Water and Sewer Debt Service Funding Requirements). In addition, the Five-Year Financial Outlook assumes a retail revenue increase of 5.5 percent growth that includes 1 percent customer and consumption growth factor and 4.5 percent Maintenance Index rate. The Five-Year Financial Outlook wholesale revenues are calculated based on the revised “smoothing mechanism” recommend by the rate consultant.



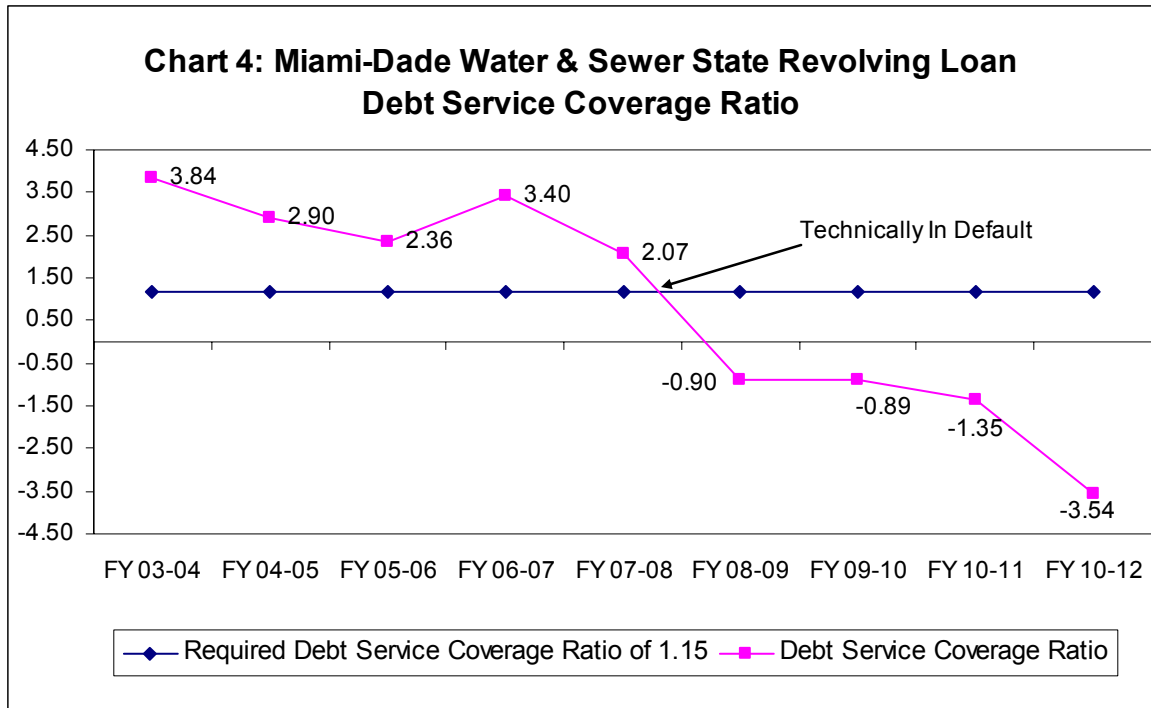
Although the proposed retail rate adjustments utilizing CPI and the wholesale rate adjustments utilizing the “smoothing mechanism” are projected to provide additional revenues, the cash reserves continue to decline. The Rate Stabilization Fund and the General Reserve Fund are projected to be depleted by the end of FY 2007-08 (See Chart 2: Reduction of Cash Reserves). It is projected that a funding shortfall will occur in FY 2008-09. Both the primary debt service coverage and the State Revolving Loan debt service coverage will not meet the coverage requirement starting in FY 2008-09 and each year thereafter (See Chart 3: Primary Debt Service Coverage Ratio and Chart 4: State Revolving Loan Debt Service Coverage Ratio). WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures, to fund a portion of the delayed capital renewal and replacement costs, and to address additional operating expenses not in this financial outlook such as alternative water supply initiatives including Reuse projects.

## Five-Year Financial Outlook

CHART 2: REDUCTION OF OPERATING CASH RESERVES (in thousands)								
	Actual FY 2002-2003	Actual FY 2003-2004	Actual FY 2004-2005	Projected FY 2005-2006	Projected FY 2006-2007	Projected FY 2007-2008	Projected FY 2008-2009	Projected FY 2009-2010
RATE STABILIZATION FUND	\$41,973	\$41,973	\$30,735	\$30,735	\$6,117	\$0	\$0	\$0
GENERAL RESERVE FUND	\$48,734	\$31,679	\$37,966	\$37,946	\$37,946	\$0	\$0	\$0
RESERVES REQUIRED BY ORDINANCE	\$37,687	\$37,538	\$43,682	\$48,812	\$53,241	\$57,124	\$61,079	\$64,999
<b>TOTAL FLEXIBLE CASH RESERVES</b>	<b>\$128,394</b>	<b>\$111,190</b>	<b>\$112,383</b>	<b>\$117,493</b>	<b>\$97,304</b>	<b>\$57,124</b>	<b>\$61,079</b>	<b>\$64,999</b>



## Five-Year Financial Outlook



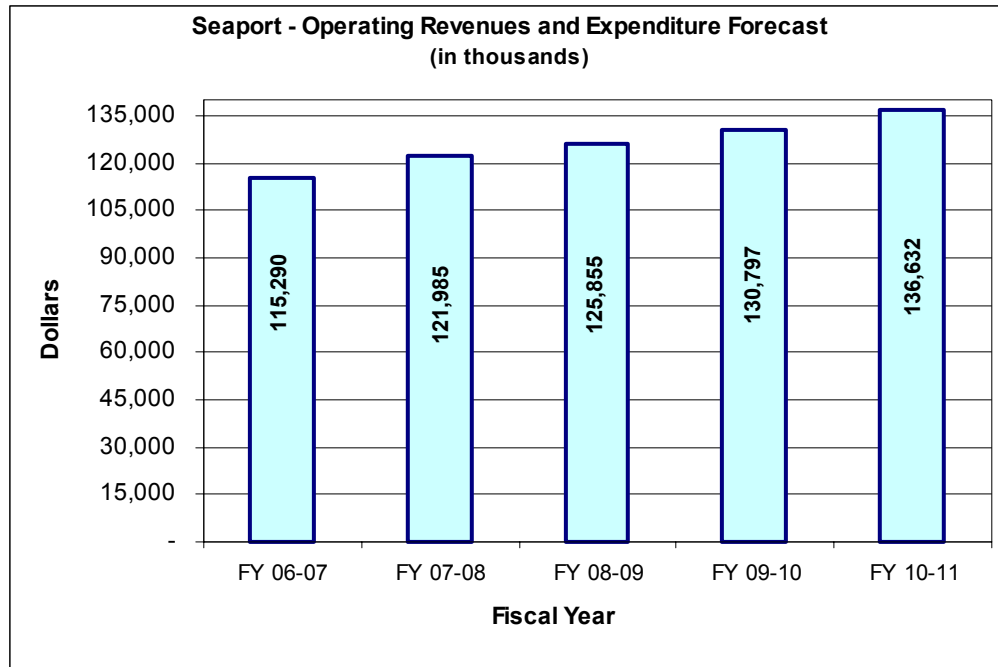
To address the projected shortfall, the Department is going through an RFP process to select a firm that will review and re-evaluate the Department's rates and fees in order to recommend future rates and fees that will provide the required level of revenues to meet all of our operational and regulatory requirements as well as address the current projected shortfall. Additionally, the Department is reviewing both its organizational structure and related business process; in order to reduce costs and/or increase revenue collection from areas previously not adequately monitored by the Department.

### Dante B. Fascell Port of Miami-Dade County

#### **The Cruise Industry**

The Port of Miami is a major economic engine generating approximately \$16 billion in economic activity in the South Florida region annually. During FY 2005-06, approximately 3,731,000 passengers embarked and disembarked through the Port of Miami. Passenger growth, at a rate of two to three percent per year, has challenged the Port to enhance its cruise infrastructure. In anticipation of the needs and expectation of continued growth, the Seaport strives to offer its customers the most modern, safe and efficient passenger facilities of any port. As part of the Capital Improvement Program, a number of existing passenger terminals either have undergone or are currently undergoing major renovations. In some instances, older terminals have been demolished and new state of the art facilities, such as Terminals D and E, erected in their places. An additional terminal and an extension of the pier to accommodate larger vessels are also being considered, improvements that will add passenger capacity and new revenues (\$3 million-\$6 million).

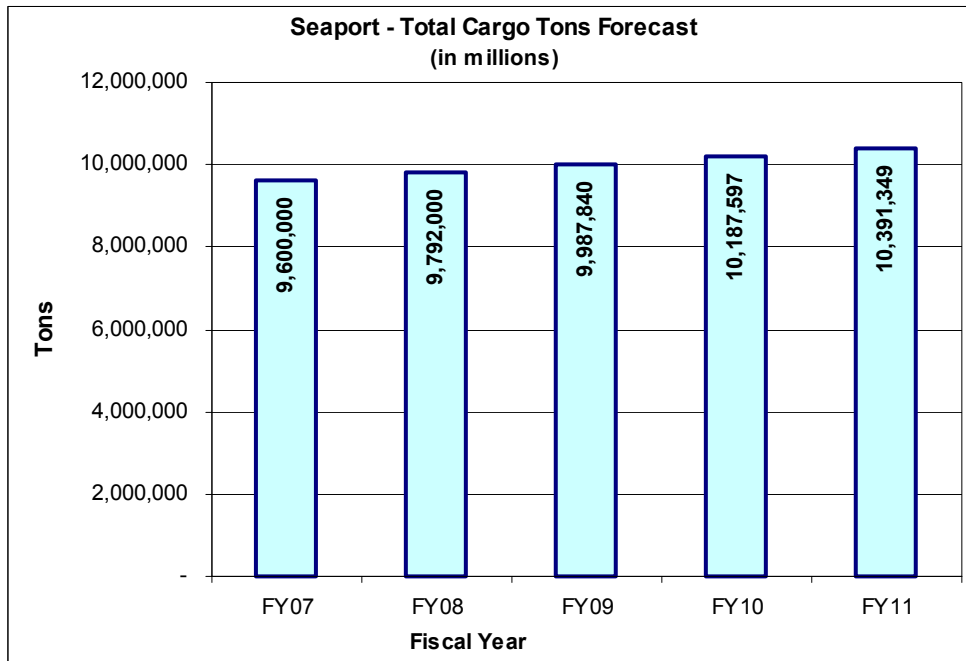
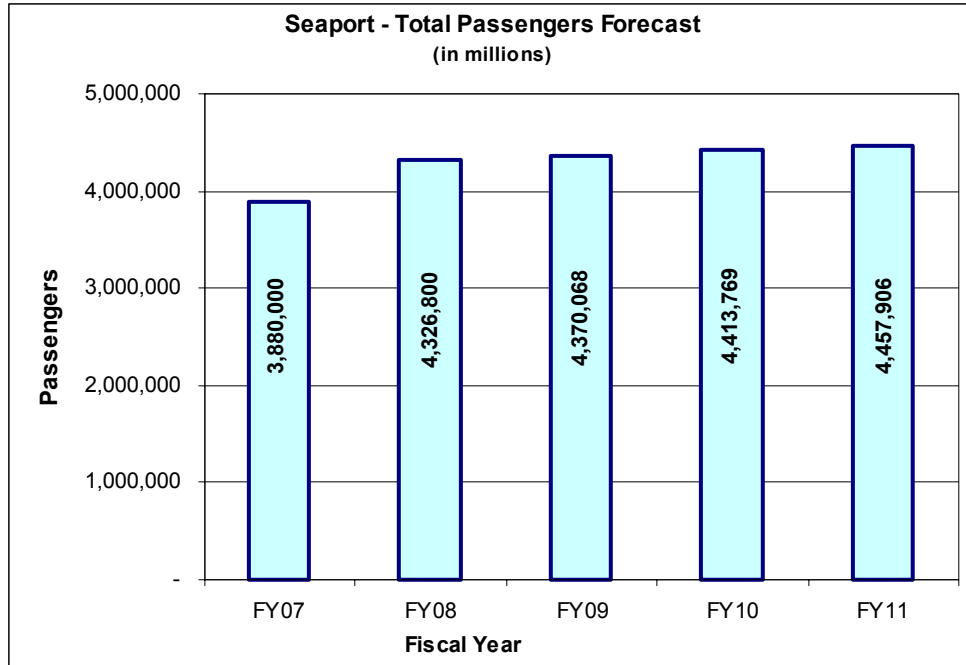
## Five-Year Financial Outlook



### The Cargo Industry

Latin America and the Caribbean continue to account for more than half the cargo tonnage moving through the Port of Miami – 55 percent in 2006 –, ensuring its continued distinction as the cargo Gateway of the Americas. The shift in Asian trade to East Coast ports via all-water routes through the Suez and Panama canals has resulted in the Far East being the fastest-growing region for the port. Trade with Asian countries represented 27 percent of the total tonnage handled at the Port of Miami during 2006, while Europe accounted for the remaining 18 percent. Through ongoing marketing efforts and new leadership, the Port is negotiating new services projected to bring in additional cargo revenues in the amount of \$1.5 million.

## Five-Year Financial Outlook



### Port Security

Security continues to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002, establishing security requirements to protect the nation's ports and waterways against terrorist attacks, established a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel

## Five-Year Financial Outlook

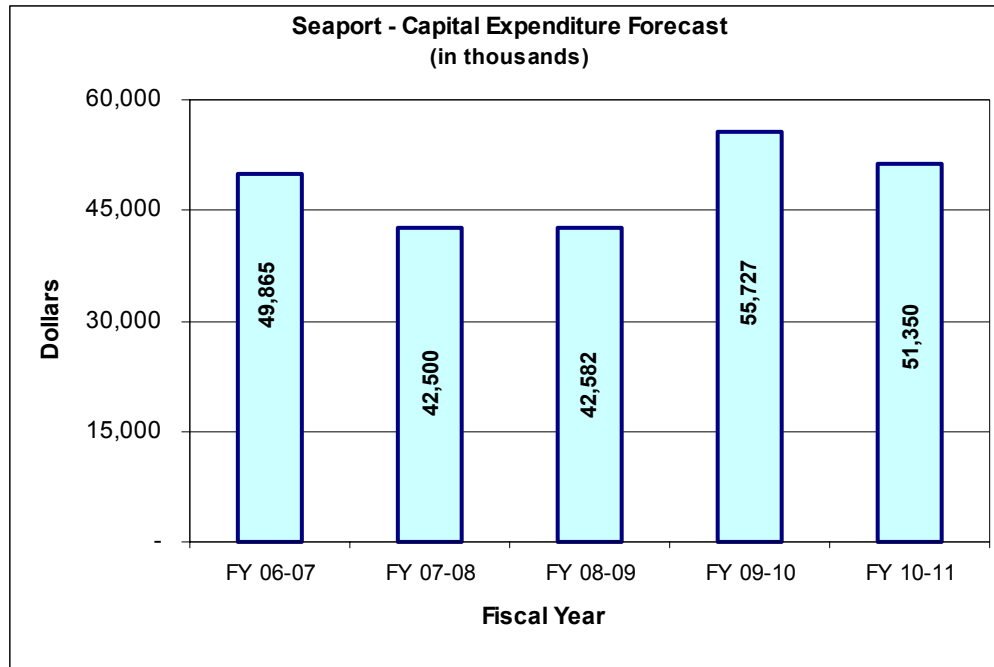
identification procedures; access control measures; and/or installation of surveillance equipment. The Port's budget for security related operating expenditures was \$17 million for fiscal 2006 and is budgeted at \$15 million inclusive of anticipated cost reductions in FY 2006-07. The Port is working closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revisions to its security plan which will result in potential yearly savings of approximately \$3.5 million, as well as enhanced security measures.

With a clear understanding that improvements and maintenance of the Port's infrastructure are as important as business growth, the Port needs to invest some \$350 million, through a combination of Seaport revenues, Sunshine Loans and revenue bonds, in the next five to seven years to remain competitive with other seaports. An additional \$190 million will need to be sought from federal, state and local grants/contributions. Improvements planned for the immediate fiscal year are drainage in the cargo areas, yard resurfacing, new bulkhead, apron work and fending.

Further, cargo and passenger growth has added to existing infrastructure demands in and around Miami, making improved access to the Port of Miami a top priority. Port access is currently limited exclusively to the Port Boulevard Bridge, over which 25,000 vehicles travel to and from the Port daily. By the year 2020, the daily number of vehicles using Port Boulevard is projected to be more than 40,000.

To address the traffic growth and access to the Port, the Port of Miami Tunnel and Access Improvement Project, a public-private partnership, is being undertaken in cooperation with the Florida Department of Transportation (FDOT), Miami-Dade County, the City of Miami, and other local stakeholders to improve access to the POM, helping to keep it competitive, and ensuring its ability to handle projected growth in both the cruise and cargo operations. Local funding for the six year project is capped at \$600 million in FY 2007 dollars, which represents one-half of the estimated capital construction cost. The remainder of the project will be funded by FDOT, primarily through annual availability payments. Funding and FDOT granted credits identified for application to this project includes \$100 million as part of the Seaport access improvement portion of the Building Better Communities General Obligation Bond program; \$114 million from re-direction of locally generated transportation fees; and \$47 million in in-kind contributions from the POM. The Board of County Commission voted on October 10, 2006 to allow the County Manager to pursue financial commitments with the City of Miami and other stakeholders, and to examine other ways to generate revenue, including the feasibility of Open Road Tolling, in the amount necessary to fund the project. The Seaport's ability to contribute is based upon the anticipated increase of cruise passengers and cargo Twenty-foot Equivalent Units (TEU's) over the next five years. The tunnel is expected to open in 2013.

## Five-Year Financial Outlook



The Seaport Director is actively examining various revenue options, refinancing issues and expense changes that may significantly affect current data used to develop the five year plan. The department is aggressively pursuing other sources of operating revenues. Currently under consideration are concessionaires, management agreements, and advertising opportunities within the POM. The department is also actively engaged in rearranging its parking facilities to develop the most optimum revenue potential and operating efficiencies including the automation of parking ticket issuance and control.

### **Miami International Airport**

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 38,000 people are employed in the Miami-Dade County System of Airports, 1,600 of whom are County employees. An economic impact study released in 2005 reported that MIA had an annual impact on local tourism, cruise, international banking, trade and commerce in excess of \$19.1 billion. MIA and related aviation industries contribute approximately 242,000 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.3 jobs. Additionally, the airport system contributed \$737.8 million in state and local taxes, and \$404.4 million of federal aviation specific taxes.

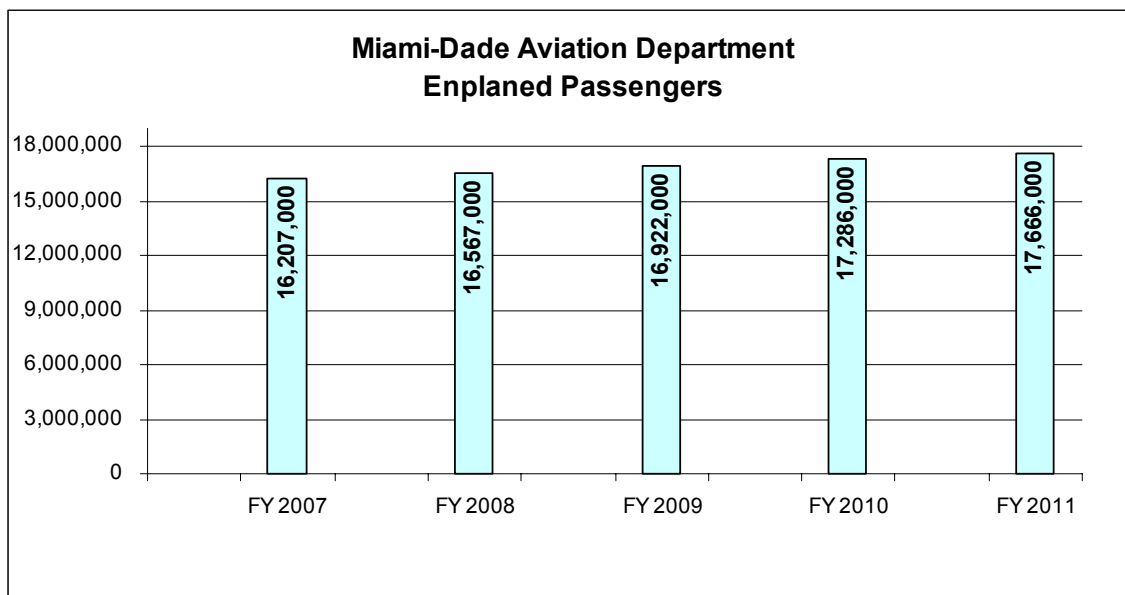
### **Passengers**

A diverse group of airlines provides passenger service at the Airport including 37 U.S. airlines and 42 foreign-flag carriers in FY 2005. During Fiscal Year 2006, approximately 32,094,000 passengers

## Five-Year Financial Outlook

transited through MIA, a 3.83 percent increase over FY 2005 when 30,912,000 passengers moved through MIA, also up 2.21 percent when compared to FY 2004. Domestic traffic in FY 2006 grew by 5.49% to 17,550,000 from FY 2005's 16,637,000 passengers representing 55 percent of the MIA total passengers while international traffic accounted for 45 percent or 14,544,000 passengers, up 1.89 percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 54 percent of the South American market, 38 percent of Central America and 28 percent of the Caribbean market. With 48 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and is one of two top airports in the U.S. with the highest international-to-domestic passenger ratios.



## Cargo

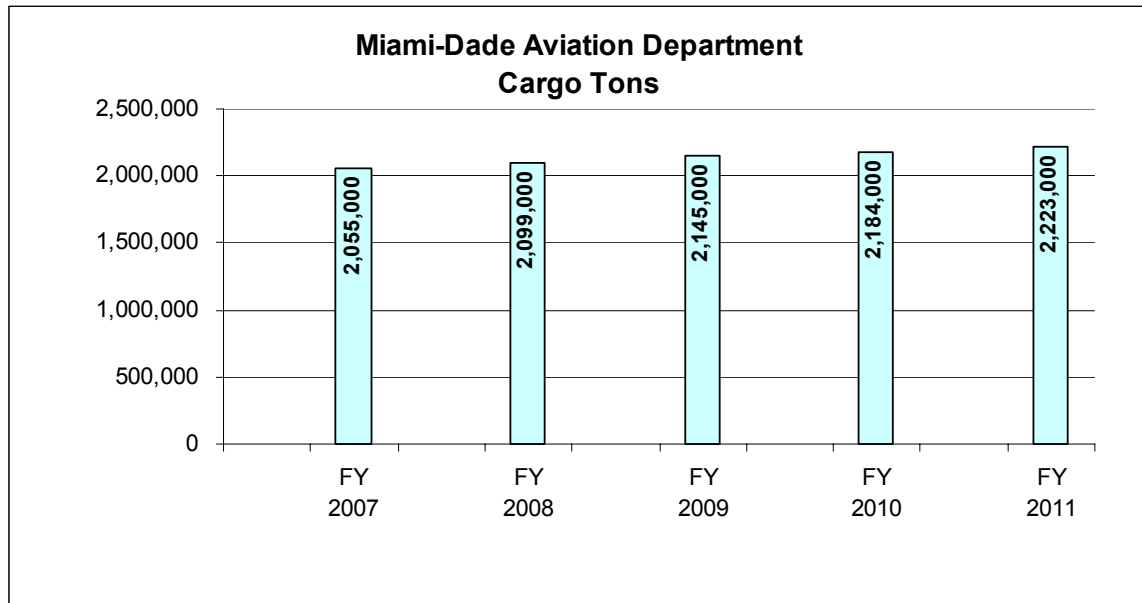
In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Freight tonnage totaled 1,929,000 in FY 2006, resulting in an increase of 0.41 percent above the prior's year's tonnage of 1,921,000. MIA leads the Americas in international air cargo with 84 percent of total tonnage, or more than 1.6 million annual tons of international freight. International freight ended the year up 1.31 percent with 1,629,316 tons. Domestic freight totaled 300,524 tons; down 4.21 percent from last year's 313,723 tons.

MIA's total air trade is valued at nearly \$26 billion annually, or 94 percent of the dollar value of Florida's total air imports and exports, and 33 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 82 percent of all air imports and 77 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable products, 88

## Five-Year Financial Outlook

percent of all cut-flower imports, 66 percent of all fish imports, and 55 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10F's.

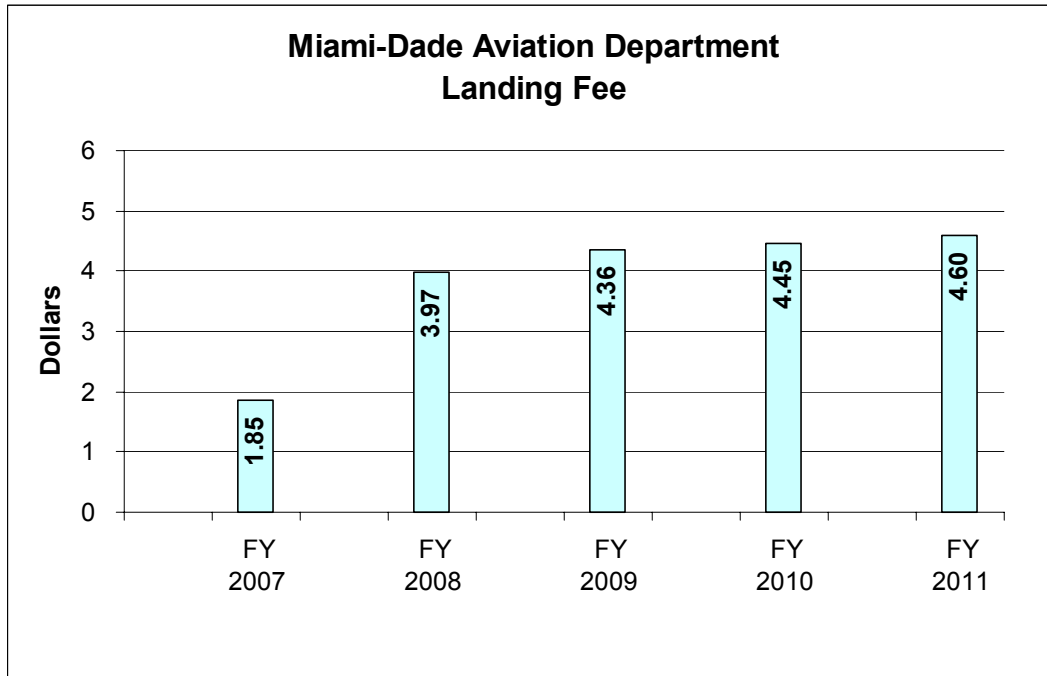


### Winning Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports to attract more airlines as well as increase existing volume includes:

- Revaluating and restructuring as needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near-term and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near-term and long-term in an effort to bring MIA's airport charges to airlines at a more affordable level
- Managing the construction of the Airport System's capital program and repair of facilities so that the Airport System has the facilities required by its tenants, but also controlling costs

## Five-Year Financial Outlook



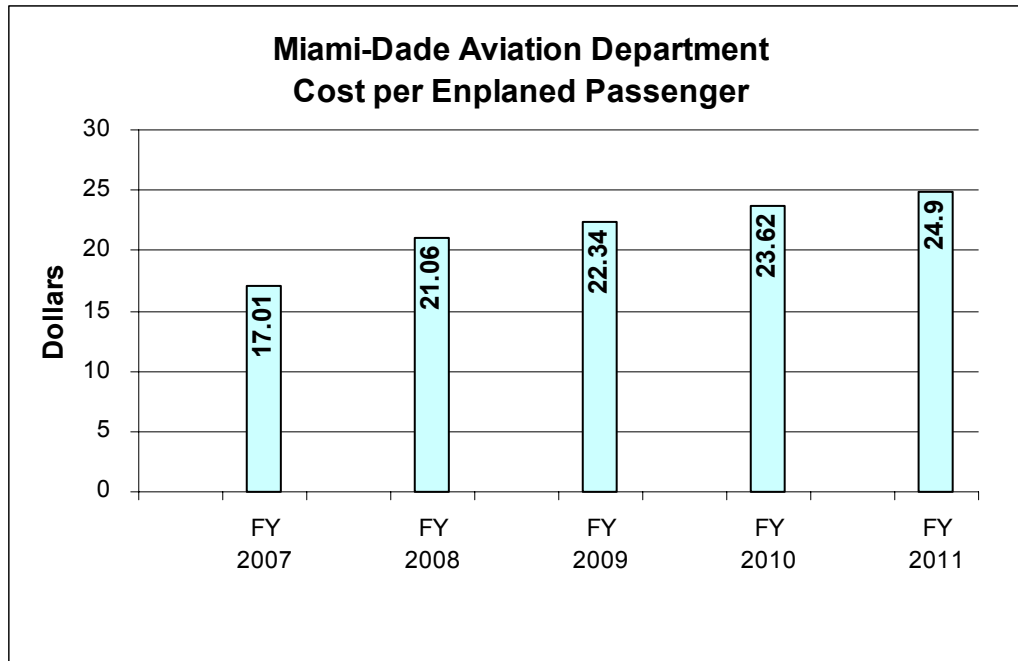
### CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., fourth runway and South Terminal) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues.

The Aviation Department's CIP as shown in this book is \$5.387 billion. It consists of the core CIP at \$5.237 billion plus \$150 million in capital expenditures funded by extra-ordinary one-time revenues. The Aviation Department is expected shortly to recommend increasing the core CIP by \$1 billion to \$6.2 billion. Most of this increase is due to construction schedule delays, materials, supplies and labor cost increases, and changes in project scope. Although this increase has not yet been approved by the Board of County Commissioners or analyzed by the Traffic Engineers, it is believed that some of the increase will be mitigated by a higher enplaned passenger forecast than in the previous year.

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over the next five years. The Department's ultimate goal is to meet a \$30 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.

## Five-Year Financial Outlook



### Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) inline with MIA's baggage conveyor system. Approximately \$200 million has been added to the CIP budget for the EDS installation cost of which the TSA has only committed \$20 million to offset this cost. MDAD staff continues its lobbying efforts to secure at least 75% of the total cost associated with inline EDS baggage screening.

## Five-Year Financial Outlook

### Economic Outlook

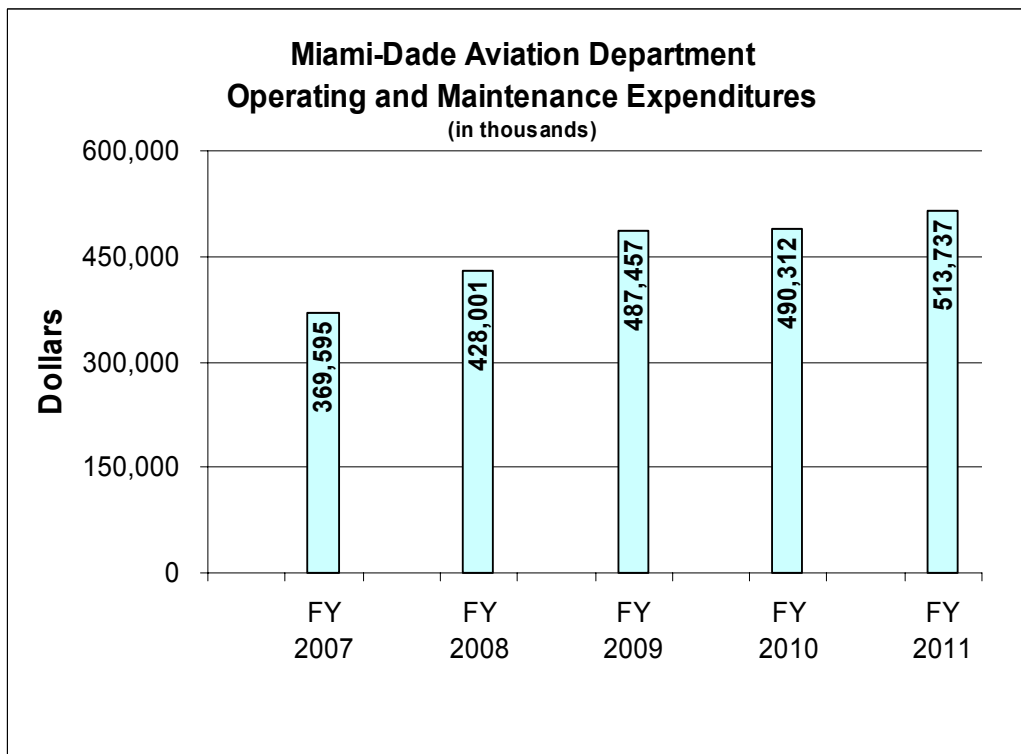
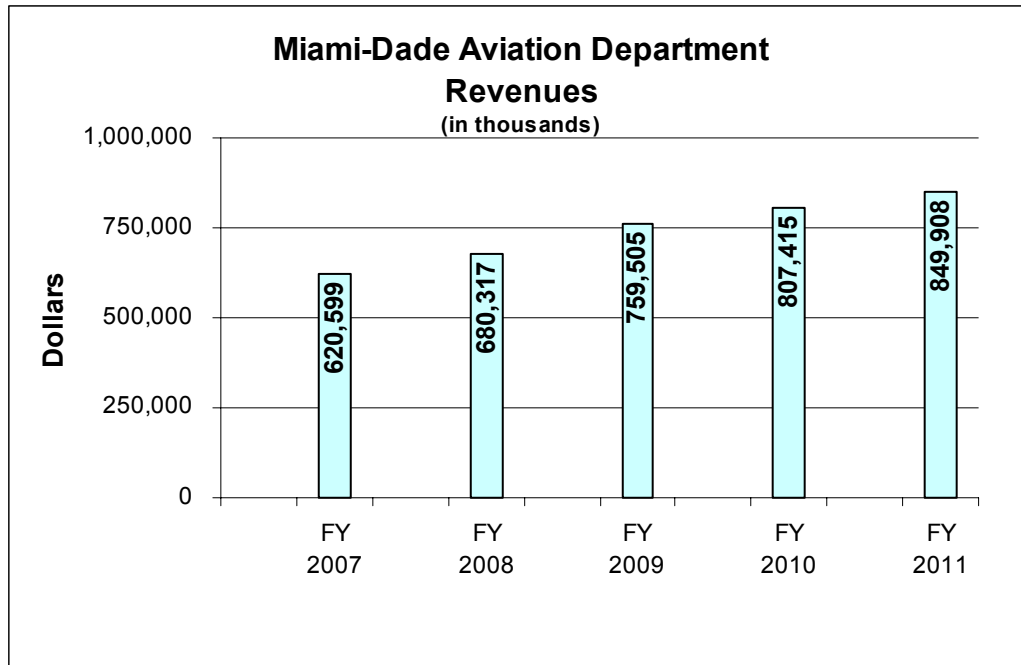
MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 with stable outlook by Moody's, A- with negative outlook by Standard & Poor's, and A with stable outlook by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

Passenger traffic and cargo tonnage continued to increase in 2005, after being flat in the years following the significant decline in 2002 due to the effects of the September 11<sup>th</sup> terrorist attack. This increase in activity, accordingly caused an increase of operating revenue to \$495.5 million; an increase of \$23.5 million (5%) over fiscal year 2004's operating revenue of \$472 million. MDAD's confidence in a full recovery of the aviation industry and its own expanded capabilities is reflected in its adopted budget for FY 2006-07 at \$621. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$489.2 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

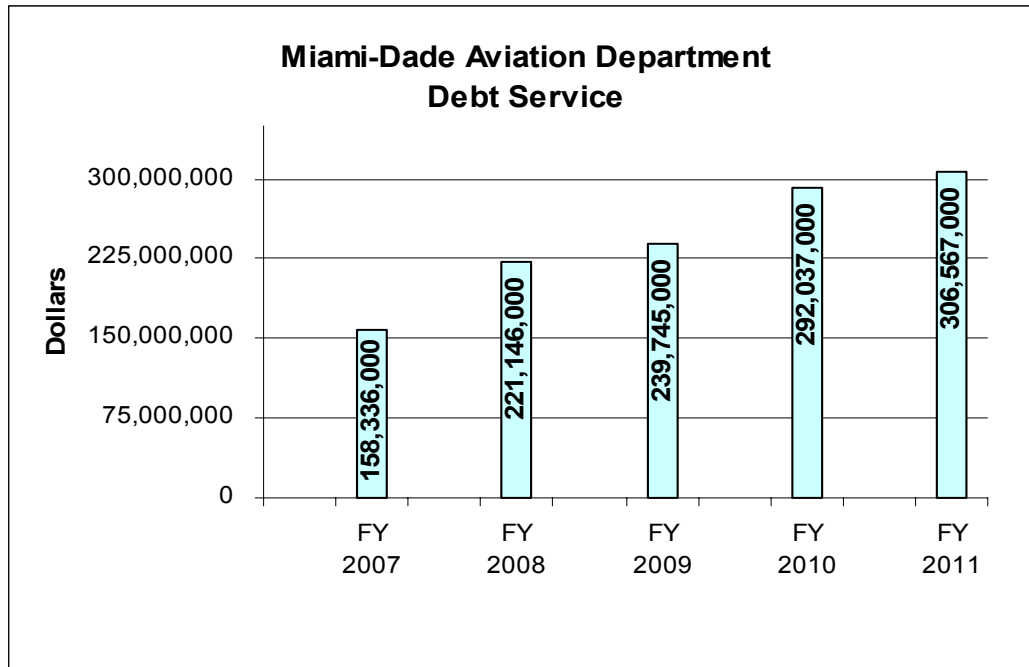
Operating expenses decreased by 5% to \$343.6 million in fiscal year 2005, from \$348.7 million in fiscal year 2004. The reduction of expenses is contributed to lower interest expense and operating expenses. The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program.

The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operation, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.

## Five-Year Financial Outlook



## Five-Year Financial Outlook



### **People's Transportation Plan**

November 5, 2006, marked the fourth anniversary Miami-Dade voters approved a half-penny sales surtax to fund the People's Transportation Plan (PTP), created to improve transportation services across Miami-Dade County. The half-penny sales surtax, which is projected to yield \$200 million in FY 2006-07, combined with federal, state and other local funding, is enabling the largest expansion of transit services and transportation-related infrastructure in the County's history. Implementation of the PTP is a dynamic program spanning decades that focuses on the addition of new heavy-rail corridors, bus and rail fleet replacements, fleet additions and technology improvements, and significant roadway improvement projects including at least two new major arterial flyovers. The PTP also supports operations for expanded transit services. The first surtax-backed bonds used to finance PTP projects were issued in April 2006 and carry an investment grade credit rating by all three major credit rating agencies.

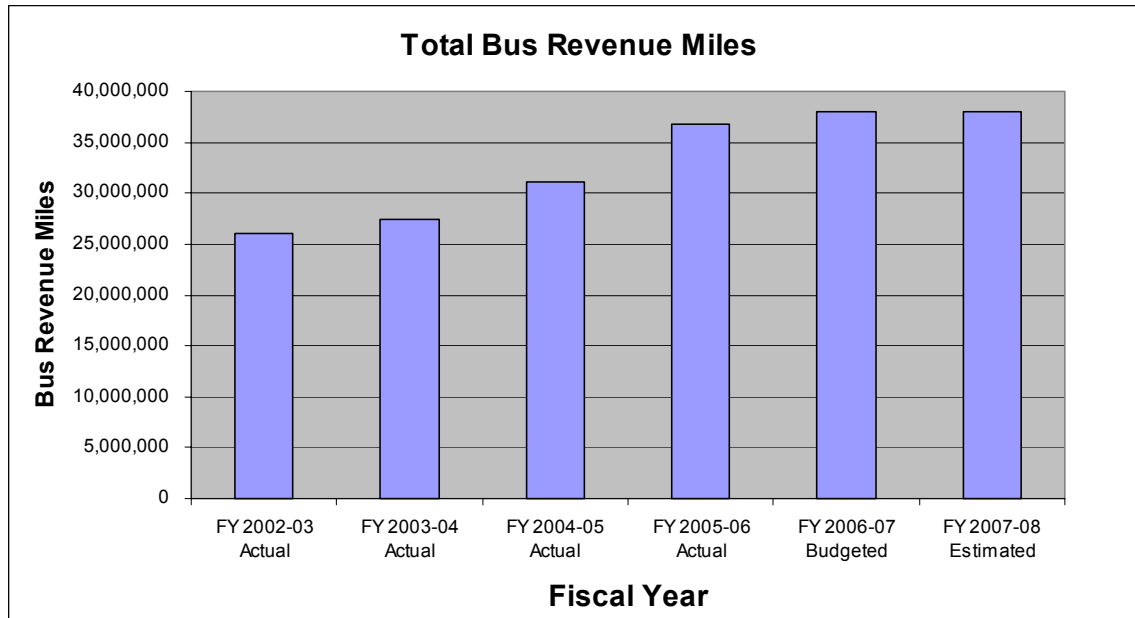
### **Bus-Related Improvements**

Through funding made available by Florida Department of Transportation (FDOT) and the Federal Transit Administration (FTA), MDT is completing the second segment of Phase II of the South Dade Busway in FY 2006-07 that will extend the Busway from SW 264 Street to SW 344 Street including new Park and Ride facilities along the Busway at SW 296 Street and at the Busway terminus in Florida City. Upon completion, the Busway will span 20 miles from the Dadeland South Metrorail Station to Florida City.

MDT will continue to ensure that public transportation is a viable option to congested roads, but will do so within available resources. Almost 12 million revenue miles of new service have been deployed

## Five-Year Financial Outlook

since November 2002; effective July 2006, bus revenue miles will be limited to approximately 38 million likely through FY 2007-08 in order to focus on implementing service standards throughout bus operations that will increase operational efficiency; certain of these standards including adding runs within routes where demand is greatest, standardizing bus stop intervals, adjusting headways and recovery times on routes, introducing new maintenance routines and efficiencies, and implementing new technology to increase passenger payment convenience and fare recovery on all routes.



### Metrorail Service Improvements

The PTP approved by the voters included 88.9 miles of fixed rapid transit lines along transportation corridors throughout the county. The schedule for development of the rapid transit component of the PTP is contained within an annually revised pro forma financial plan. The most recent pro forma from December 2005 includes the following schedule for the development of three projects that make up the Orange Line that will provide service from the Broward County line to Florida International University's Tamiami Campus as well as to the existing Metrorail line.

- North Corridor: A 9.5-mile elevated heavy-rail corridor linking the existing MLK Metrorail Station with Broward County along NW 27 Avenue; plans include seven stations at locations such as, but not limited to, MDC North Campus, City of Opa-Locka and Dolphin Stadium; the corridor is scheduled to open in 2012 at a currently budgeted cost of \$915 million; the process to obtain a federal full funding grant agreement remains under way in FY 2006-07; \$5 million of initial federal funding was earmarked for this project in FY 2005-06
- Earlington Heights Connector: The project is a 2.6 mile segment of elevated heavy-rail scheduled to open in 2010, which is sooner than originally anticipated in the PTP, at a currently budgeted project cost of \$340 million (\$100 million from state commitment) linking the existing Earlington Heights Metrorail Station with a station at the Miami Intermodal Center (MIC); design is expected to be

## Five-Year Financial Outlook

completed in December 2006; pre-construction and utility relocation work should begin shortly thereafter; right-of-way acquisition is currently underway

- **East-West Rail Corridor:** Phase 1 is a 10.5 mile segment from the MIC to Florida International University scheduled to open in late 2014; the FY 2006-07 Adopted Capital Budget and Multi-Year Capital Plan assumes a project cost of \$1.38 billion; design on the project is expected to begin in FY 2006-07; FDOT has pledged to fund 25 percent of the North and East-West Corridors as part of the non-federal share of project costs if the federal government funds at least 50 percent of the project costs. The remaining 25 percent will be made available from the half-penny surtax. \$5 million of initial federal funding was earmarked for this project in FY 2005-06. As these corridors become operational, MDT will plan and design additional corridors as federal funding becomes available

- **Rail Car Rehabilitation:** Within the next five years, 136 twenty-one-year old Metrorail vehicles will undergo a complete overhaul. The vehicles will be reconfigured with a new, sleek, aerodynamic slopped-end nose, and the interior of the vehicles will be reconfigured to present a modern, brighter, more aesthetically pleasing appearance, fully compliant with the Americans with Disabilities Act. The rehabilitation is also geared to provide for fewer equipment failures, less maintenance, and better diagnostics.

### **Metromover Service Improvements**

MDT Miami-Dade Transit is purchasing 12 new Metromover cars to replace the twenty-year old Phase I (original outer and inner loop) cars that have met their life expectancy. The new vehicles will sport a futuristic look that includes a new design with slopped front ends. The contract with the car builder was approved by the BCC on January 24, 2006; the Notice to Proceed (NTP) was issued to the car builder April 21, 2006, and the delivery of the first 12 vehicles is projected to occur by September 10, 2008.

### **Bus Stop Signage and Shelters**

As of November 2006, 6,900 bus stop signs have been installed, which primarily replace previous signs containing limited route information. The new signs have information panels that offer maps and up-to-date information on each route serving a particular bus stop. It is estimated that 9,000 new bus stop signs will be installed upon completion of the program in FY 2006-07. The County is working with the Spain-based company, Cemusa Inc., on the installation of new, ultramodern bus-stop shelters, a non-PTP funded project, throughout the county. These new aesthetically pleasing shelters, which are being built and installed by Cemusa Inc. offer transit customers a new level of comfort. As of September 2006, MDT has evaluated all 3,500 existing bus stops in the unincorporated area for shelter installation. The Department has contacted the adjacent property owners to inform them that bus shelters will be installed and is in the process of receiving their feedback; it is projected that 1,500 bus shelters will be installed by the end of FY 2006-07.

All the shelters, which utilize solar energy, include large, sandblasted-glass panels that shield passengers from outside elements such as rain. Further, each shelter has a large transit map that outlines all MDT bus routes, the Metrorail alignment, and provides transit riders with a customer-service telephone number and website address to obtain personalized trip-planning information.

## Five-Year Financial Outlook

### Smart Card Program

A future region-wide magnetic and smart-card based system for seamless fare integration is being procured in conjunction with the South Florida Regional Transportation Authority (SFRTA), to be introduced beginning in mid-to-late 2007. This program will allow for ridership rewards and improve ridership tracking, which will enhance MDT's ability to ensure the accuracy of ridership figures to better allocate existing resources and further compete for additional federal funds. The new smart card will also significantly reduce fare evasion, which is expected to increase farebox revenues by 10 percent within the first two years of the system's implementation. The system is currently in the competitive procurement process and is expected to cost \$80 million including installation and testing.

### Service Improvements Implemented

Since approval, the following PTP programs and services have been implemented:

- Golden Passport Program – Upon approval of the half-penny surtax by the voters, the Golden Passport program was modified to allow all Miami-Dade County residents who are 65 years of age and older, and Social Security beneficiaries, to ride free on transit, regardless of their income. Today over 159,000 seniors and Social Security beneficiaries participate in this Program.

In June 2004, the Golden Passport program was further extended to include the Patriot Passport program. This program allows all honorably discharged veterans who are permanent Miami-Dade County residents, and whose annual income is less than \$22,000, to ride transit free with the Patriot Passport. The Patriot Passport expires annually and as of November 2006, 3,860 Patriot Passports have been issued

- Transit Pass Discount Program – Discounts are being offered for group and corporate pass purchases. The Corporate Pass program allows employees to save on income tax by purchasing Metropasses through a pre-tax payroll deduction from their employer. MDT is currently working with colleges to include the cost of public transportation as part of tuition. A \$19 Tourist Pass which will include maps and coupon books will be available in December 2006

- Metrobus Service Improvements – 14 Metrobus routes now provide overnight service, 11 of these routes operate 24-hours a day; 26 new routes have been added; 334 improvements have been made to 106 routes; more than 12 million bus service miles have been implemented; a Metrobus operations and maintenance facility in Medley was opened in April 2004; the overall bus fleet has been increased from 705 buses in 2002 to 1,008 buses by October 2006; the current fleet is comprised of 821 full size buses and 187 minibuses; in 2007, the Department will purchase 115 minibuses to replace both full size and minibuses; FDOT will provide 50 percent funding for 13 Hybrid Bus Rapid Transit Buses for the Kendall Corridor; the total bus fleet is projected to increase to 1,083 during the projection period to provide 38 million bus revenue miles

- Ridership – Since the passage of the PTP, system boardings increased by 32 percent for the period from FY 2001-02 to the end of FY 2005-06 and are now over 109 million. With route efficiencies making access to the system more reliable coupled with ever increasing fuel and energy costs as well as the popularity of paratransit services, the Department expects to see continued strong growth in the number of boardings on Miami-Dade Transit.

## Five-Year Financial Outlook

### Miami-Dade Transit System Boardings (in millions)

System Mode	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06
Metrobus	63.359	64.547	72.050	76.753	82.365
Metromover	4.769	6.799	8.077	8.725	8.222
Metrorail	13.764	14.306	16.010	17.035	17.235
Special Transportation Services	1.057	1.167	1.276	1.415	1.577
Total Boardings	82.949	86.819	97.413	103.928	109.399

Percentage Growth from  
FY 2001-02

4.7%	17.4%	25.3%	31.9%
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### Municipal Improvements

With the passage of the PTP, municipalities share 20 percent of revenue proceeds based on a formula that is calculated by annual population estimates. In addition to the countywide transit system improvements implemented by Miami-Dade Transit, several municipalities have had success in putting their PTP funds to work. The following provides certain summary municipal highlights of note.

- As of the end of FY 2005-06, municipalities have received more than \$119 million in Surtax funds for transportation and transit initiatives such as circulator buses, bus shelters, road resurfacing and drainage projects.
- The City of Coral Gables is providing a successful trolley service to the community. Average daily boardings currently exceed 4,800. It is estimated that 34 percent of the boardings are generated by the Douglas Road Metrorail Station. The City is expecting to average over 5,000 boardings as it celebrates its 4<sup>th</sup> year of operation in November, 2006.
- The City of Hialeah reported ridership of over 700,000 passengers on their Flamingo and Marlin routes for 2006. Additionally the City has partnered with the City of Hialeah Gardens to provide service in that municipality.
- North Miami operates a free “NoMi Express” community bus service, which operates four routes that crisscross the City. The service is funded by the PTP, as well as a grant from FDOT. In addition, the City partnered with the Village of Biscayne Park to provide circulator service to that municipality.
- Various municipalities including Aventura, Bal Harbour, Bay Harbor Islands, Sweetwater, West Miami, North Bay Village, Palmetto Bay, Miami Shores and Sunny Isles Beach, are currently operating successful circulator services.

### Major Roadway and Neighborhood Improvements

The PTP funds \$496 million in Major Roadway Improvements and Neighborhood Improvements in the FY 2006-07 Adopted Capital Budget and Multi-Year Capital Plan, which is administered by the Public Works Department (PWD).

## Five-Year Financial Outlook

The Neighborhood Improvement Program includes intersection modifications, local and arterial road resurfacing, installation and repair of guardrails, installation of new school flashing signals, traffic signals and street lights, enhancement of greenways and bikeways, sidewalk repairs, roadway signage, pavement markings, installation of traffic calming devices, and the installation and repair of drains through FY 2012-13.

The PWD has spent approximately \$50 million constructing or erecting such improvements through FY 2005-06. Some of the projects include minor neighborhood improvements like traffic signal repairs and installations, resurfacing, drainage, guardrail, pavement striping, ADA sidewalk improvements, and minor intersections improvements. Some of the larger roadway projects include NW 22 Avenue from State Road 9 to NW 62 Street, funding for the NW 62 Avenue project in Hialeah, funding for the Grand Avenue project in Miami, American with Disabilities Act (ADA) compliant sidewalk improvements, a feasibility study for a tunnel under the Miami River, and the installation of traffic signs across the entire County.

Projects of major significance for completion in the future by PWD include:

- **Street Light Retrofit:** The project will retrofit approximately 3,700 existing street lights along arterial roads to ensure the safety of pedestrians and the life-span of the street light infrastructure; retrofit work is expected for completion by FY 2007-08 at a cost of \$3.5 million
- **Automated Traffic Management System (ATMS):** The current 29-year old traffic control system will be replaced with the new ATMS, which will provide the County with capacity to monitor all traffic signals; PWD is currently working with a consultant to implement a schedule for the \$100 million project of which the PTP will fund approximately \$40 million; funding from state and federal agencies will assist in completing the project
- **Traffic Signs and Signals:** PWD continues to replace an average of 40,000 traffic street name signs per year and in FY 2006-07, the Capital Outlay Reserve is funding an additional 3,300 street name signs to accelerate replacements in the near term. The Department completed Phase II of the illuminated street-name sign program in FY 2005-06 at 24 intersections with Light Emitting Diode (LED) technology and is implementing a Countywide program to retrofit all major intersections with LED illuminated street-name signs by FY 2008-09; funding from state and municipal agencies will assist in completing the project; the project also consists of traffic signal retiming for better traffic synchronization, repair of traffic signals, and vehicle loop detectors; at an estimated cost of \$20.075 million, these projects will be funded through FY 2012-13
- **Arterial Roadway Resurfacing and Drainage Projects:** The PTP includes approximately \$7.45 million through FY 2010-11 for resurfacing and drainage projects specific to arterial roadways
- **ADA Sidewalk Improvements:** In an effort to ensure compliance with ADA legislation and reduce the risk of liability to the County, the PTP includes a total of \$4 million for sidewalk improvements; the PWD anticipates use of the remaining \$2.7 million of available funding for sidewalks by FY 2007-08
- **School Flashing Signals:** Through funding in the PTP, the County is able to complete the installation of all school flashing signals at the 100 locations remaining by FY 2008-09; upon completion of the

## Five-Year Financial Outlook

\$11.2 million project, the Miami-Dade Public School System is responsible for the installation of school flashing signals at all other locations

- **Neighborhood Improvements:** The Department anticipates to spend an additional \$82.5 million in minor neighborhood improvement projects that include, but are not limited to pavement markings, road widening projects, installation of traffic calming devices, resurfacing, guardrails, sidewalks, drainage, and street lights; the available funding is not tied to any major roadway projects and is intended for neighborhood projects throughout the County

- **Major Roadway Projects:** The Major Highway and Road Improvements Program component of the PTP includes over \$322 million worth of major roadway projects to be completed by FY 2012-13; these projects include the construction of additional lanes to several existing roadways, construction of the NW 138 Street bridge over the Miami River Canal, installation of traffic calming devices, sidewalks and curbs along South Miami Avenue, resurfacing and median improvements to South Bayshore Drive, construction of the new SW 160 Street from SW 137 Avenue to SW 147 Avenue, installation of curb and gutters along several roads, and widening to 6-lanes along NW 74 Street, from the Florida Turnpike to State Road 826.

### **PTP Pro Forma Outlook**

Since the presentation of the December 2005 PTP pro forma, several items in the plan continue to be adjusted to reflect more accurate construction and future operating cost estimates as well as any amendments to the PTP approved by the CITT and the BCC. These updates will be incorporated into the December 2006 Pro Forma. Among the items that will change from the previous pro forma are:

- **Corridor Costs:** total project costs for each of the three rail corridor projects in the Orange Line are projected to increase significantly in the December 2006 PTP pro forma; this is to be expected, not only as a function of annually rising material and labor costs in the construction market, but more importantly as each project moves from planning closer to final design; once land acquisition, utility relocation and construction is underway for each project, costs should begin to stabilize

- **MDT Existing Services:** Ordinance 05-148, which was approved by the CITT prior to its passage by the BCC, amends the PTP to include a line of credit up to \$150 million from the PTP surtax fund to cover funding gaps in existing services through FY 2010-11 only; the schedule of borrowing was revised (as part of the information presented with the December 2005 PTP pro forma) as follows: MDT will borrow through FY 2006-07 a total of \$40.5 million for prior year funding gaps (FY 2002-03 and FY 2003-04) and for FY 2004-05 through FY 2008-09, approximately \$78 million is expected to be programmed for existing services support in the December 2006 PTP pro forma, a decrease of approximately \$15 million from the December 2005 pro forma (subject to revision as the December 2006 pro forma is finalized in November 2006); the repayment schedule to the PTP fund for the loan was incorporated as part of the approved PTP amendment from the MDT Maintenance of Effort (MOE) and is modified as the borrowing schedule is adjusted each year; the \$23.9 million funding gap FY 2001-02, which occurred prior to the passage of the PTP surtax, will be covered from the sale of developable real property adjacent to Transit facilities not required for public infrastructure or service delivery within MDT

## Five-Year Financial Outlook

- MDT MOE: In accordance with Ordinance 05-148, the MOE was amended by \$5.129 million in FY 2004-05, which is the same amount of general fund subsidy approved as part of the FY 2001-02 MDT MOE prior to the passage of the half-penny surtax; the PTP amendment also codifies the MOE general fund annual growth to 3.5 percent over the previous year's level and requires that the transfer of Capital Improvement Local Option Gas Tax (CI-LOGT) to MDT increase by at least 1.5 percent or the growth in new revenues, whichever is greater; for FY 2006-07, the MOE is \$131.944
- Public Works Neighborhood Mobility Improvement Program: The December 2006 pro forma continues to assume both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff continues to examine the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital plan and has determined that due to the expected lifespan of certain improvements and available cash reserves, it continues to be financially prudent to use surtax cash reserves to pay for certain projects on a pay-as-you-go basis.

## **Strategically Targeted UMSA and Countywide Service Improvements**

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### **Background**

As shown in the next few pages, this chapter has been divided between UMSA and Countywide area type services. However, to better understand the intent of this chapter, one must be familiar with the nature and extent of services provided by the County within the Unincorporated Municipal Area (UMSA) and services provided at the countywide level. Although this issue is thoroughly explained in the Introduction section of this document, the paragraph below tries to bring to the attention of the reader some of the most important concepts and aspects of this budgetary and operational structure.

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. Targeted improvements identified below follow this distinctive operational separation.

### **UMSA and Countywide Service Improvement Packages**

In prior years, when projecting future service demands in the UMSA and countywide areas, we have taken an incremental approach, accounting for prior years' service characteristics and expected future inflationary trends. This approach, although true to what we have done in the past, does not take into account future and new service demands dictated by the nature of a very dynamic and growing community. With the approval by the Board of the Miami-Dade County Strategic Plan, we have a planning document that allows staff to make a more rational forecast in regards to future service recommendations.

In the following pages, we summarize by strategic service area, those improvements that departments (based on their business plan) feel are important and necessary to meet the goals set by the County's Strategic Plan. The information is basically divided in two parts: part one provides a description and the nature of the service improvements, part two quantifies and projects for the next five years funding needs. In addition, these two sections are also separated to carefully distinguish the UMSA versus the countywide activities. As part of the cost analysis, careful consideration was given to realistic implementation schedules. As a result, the yearly cost figures provided at the end of each of these sections have been adjusted to reflect a phased approach to service implementations. Furthermore, enhancement highlights provided in this section are only a subset of the universe of needs submitted by the departments, but are those that we feel have the most significant service impact to our community.

## ***Unincorporated Municipal Service Area Improvements***

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### **Strategic Area - Public Safety**

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### ***Desired Outcome and Improvement***

**Easy and coordinated access to information by Departments and service delivery partners to promote more effective programs and results**

- Improve the department's ability manage reports by creating an Automated Records Management System that would maintain records, print queries and reports, and interface with Printrak, allowing the department the ability to process information more efficiently. (Police)

**Reduced number of people revolving through the court system/recidivism**

- Enhance the department's ability and meet the increasing demand to investigate major financial crimes and public corruption investigations by establishing ten additional non-sworn financial investigator positions to examine financial records pertaining to specialized police investigations. (Police)

### **Strategic Area - Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

#### ***Desired Outcome and Improvement***

**Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork**

- Comply with BCC lighting intensity ordinance and improve safety conditions at parks by adding or replacing parking lot lights with higher intensity lights at 75 park sites. (Park and Recreation)
- Decrease equipment and facility repairs costs and improve customer satisfaction by adhering to scheduled lifecycle maintenance needs (court resurfacing, pool infrastructure, sport field/court lighting, painting, parking lot sealing and striping, HVAC equipment replacement, park furnishing replacements, sign replacements, and playground equipment replacements). (Park and Recreation)

## **Five-Year Financial Outlook**

- Decrease repair costs and provide for the daily maintenance needs of park facilities by establishing a recurring annual capital equipment fund for the purchase of lawn mowers, trimmers, tractors, trailers, radios, fertilizers, and trams. (Park and Recreation)
- Expand security coverage in County parks from 12 hours to 15 hours a day by adding four Park Security Supervisors and 14 Park Security Officers to increase security patrols during peak hours at 12 park sites. (Park and Recreation)
- Improve emergency response due to hurricane damage to park buildings and amenities by purchasing low boy trailers with ramps, front end loaders with clamshell bucket, and front end loaders with grapple bucket. (Park and Recreation)
- Improve hurricane preparedness and reduce the amount of storm related damage and debris by establishing a five member Tree Crew for pruning and preventative tree maintenance. (Park and Recreation)
- Improve safety conditions at parks by installing lightning protection devices at all park sites. (Park and Recreation)
- Increase playable time, reduce wear and tear on fields and deliver improved quality of turf grass playing surfaces by increasing renovations from four to ten per year and providing a fine grading on 50 fields per year. (Park and Recreation)

### **Available and high quality green space throughout the County**

- Improve the level of recreational programming provided at park facilities by conducting data collection and research and developing and implementing a five-year comprehensive programming plan. (Park and Recreation)

### **Quality customer service at all recreational, cultural and library facilities**

- Improve the departments' administrative functions due to increasing workload demands by hiring nine support positions to assist with the analyzing of revenue collections, compliance with administrative procedures and the prompt payment act, and support of the Building Better Communities capital improvement projects. (Park and Recreation)

### **Expanded awareness of and access to cultural, recreational and library programs and services**

- Expand the Learn-to-Swim program by increasing the program sites to include the YMCA and municipal pools. (Park and Recreation)

## **Strategic Area - Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

## Five-Year Financial Outlook

### ***Desired Outcome and Improvement***

#### **Improved neighborhood roadways, sidewalks, drainage, and reduced flooding**

- Enhance the maintenance of UMSA sonovoid bridges extending the assets' life by hiring two bridge repairers to perform four maintenance cycles annually for the cleaning and grouting of expansion joints. (Public Works)
- Improve pedestrian concrete sidewalks by hiring four Automotive Equipment Operator 1, three Automotive Equipment Operator 2, and one Automotive Equipment Operator 3 to increase the number of replaced concrete sidewalks from 94,122 to 141,183 square yards annually. (Public Works)
- Increase inspection/repair of storm water pump stations from 11 to 17 stations, on a weekly basis by hiring one Power System Technician and one Maintenance Mechanic to maintain and prevent component failures during emergencies. (Public Works)

## Five-Year Financial Outlook

<b>Unincorporated Municipal Service Area Improvements</b>				
	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Audit and Management Services	154	154	164	173
Business Development	55	54	58	60
Communications	360	25	27	27
Employee Relations	102	99	59	63
Park and Recreation	7,343	2,105	2,190	2,278
Police	1,896	1,368	1,402	1,444
Procurement Management	100	77	84	90
Public Works	2,283	784	824	866
Solid Waste Management	1,100	1,130	1,200	1,280
<b>Total</b>	<b>13,393</b>	<b>5,796</b>	<b>6,008</b>	<b>6,281</b>

## ***Countywide Improvements***

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### **Strategic Area - Public Safety**

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

### ***Desired Outcome and Improvement***

#### **Public safety facilities and resources built and maintained to meet needs**

- Enhance the department's back-up booking process at the Pre-Trial Detention Center and Turner Guilford Knight by contracting with ETSD to upgrade and maintain the network, mainframe, and associated subsystems to ensure the continuity of the booking process. (Corrections and Rehabilitation)
- Improve efficiency of the hiring, tracking, retention and disciplinary processes by increasing staffing level by eight positions in the Personnel Bureau and Labor Management Unit and automating the personnel reporting system to ensure compliance with statutory requirements and to maintain a qualified work force. (Corrections and Rehabilitation)
- Improve the communications network within the jail facilities by replacing 2,200 obsolete 800 MHz radios over the next four years. (Corrections and Rehabilitation)
- Improve the management and distribution of officer uniforms and equipment by establishing a Quartermaster unit and purchasing an inventory management system to streamline the distribution of uniforms, equipment, and supplies. (Corrections and Rehabilitation)
- Increase delivery of support services in correctional facilities by hiring 15 non-sworn positions to perform specific clerical and administrative duties which are currently being done with the assistance of sworn personnel such as the processing of inmate financial transactions, inmate medical and collection of subsistence fees, and staff payroll and attendance records. (Corrections and Rehabilitation)
- Increase officer and inmate safety by hiring 19 sworn positions for a Field Training Officer program to expand the on-the-job training of Correctional Officers an additional three months. (Corrections and Rehabilitation)
- Increase security in potentially vulnerable areas of the Pretrial Detention Center by hiring seven Correctional Corporals and 13 Correctional Officers to reduce the risk of inmate escapes and assaults. (Corrections and Rehabilitation)
- Increase staff support for jail operations to reduce the possibility of security breaches by hiring 12 non-sworn positions in the Procurement, Internal Affairs, Information Systems, and Legal and Planning areas of the department to improve the monitoring of inmate activities. (Corrections and Rehabilitation)

## **Five-Year Financial Outlook**

- Increase the number of correctional officer training classes from three to four classes a year by hiring two Training Advisors and one Correctional Corporal to provide appropriate ratio of staff to trainees in the academy and provide adequate supervision over the entire training advisory staff. (Corrections and Rehabilitation)
- Maintain compliance with health department requirements in jail kitchens by establishing a comprehensive kitchen equipment replacement program for the kitchens at the Pre-Trial Detention Center, Turner Guilford Knight, Metro West and the Training and Treatment Center to reduce the potential for Health Department citations. (Corrections and Rehabilitation)
- Reduce pending maintenance service tickets from 2,500 to 300 by hiring 11 non-sworn multi-skilled mechanics to perform repairs as required in correctional facilities. (Corrections and Rehabilitation)
- Reduce risk of security breaches and minimize the introduction of contraband in the jails by hiring 24 sworn officers to establish additional Security Operations Teams to perform random searches on a daily basis at all the correctional facilities. (Corrections and Rehabilitation)
- Reduce security risks at the Training and Treatment Center by hiring 21 sworn positions and reduce security risks at all jail facilities by installing security fencing, replacing locks, and obtaining restraining garments for mentally ill inmates. (Corrections and Rehabilitation)
- Reduce the amount of unauthorized inmate items stored in the department's property room by hiring three non-sworn positions to increase the frequency of items purged and/or returned to the family. (Corrections and Rehabilitation)

### **Easy and coordinated access to information by Departments and service delivery partners to promote more effective programs and results**

- Improve the department's ability manage reports by creating an Automated Records Management System that would maintain records, print queries and reports, and interface with Printrak, allowing the department the ability to process information more efficiently. (Police)

### **Reduced number of people revolving through the court system/recidivism**

- Enhance the department's ability and meet the increasing demand to investigate financial major crimes and public corruption investigations by establishing ten additional non-sworn financial investigator positions to examine financial records pertaining to specialized police investigations. (Police)

## **Strategic Area – Transportation**

*Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce.*

### ***Desired Outcome and Improvement***

## **Five-Year Financial Outlook**

### **Optimum signalized traffic flow**

- Improve traffic flow by hiring five Traffic Repairers to adapt 550 conflict monitors and build up 150 controller cabinets annually, over the next five years and to implement the new Automated Traffic Management System. (Public Works)

### **Dramatic improvement in the level of bus service**

- Improve the County's traffic flow by purchasing an automated traffic sign management program and by hiring a consultant to assist in gathering the data, four Traffic Analysts, and one Traffic Engineer position to utilize the program upon its completion. (Public Works)
- Improve the response time for traffic signals maintenance from 85 to 100 percent every two hours by adding two Traffic Maintenance Repairers to repair the traffic signals. (Public Works)

## **Strategic Area - Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

### ***Desired Outcome and Improvement***

#### **Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork**

- Reduce the processing time to issue Certificates of Appropriateness to ten municipalities from four to two weeks and increase the monitoring and enforcement of the Miami-Dade County Historic Preservation Ordinance countywide by adding two Historic Preservation Specialist positions. (Historic Preservation)
- Enhance the aesthetics of the Museum and comply with ADA regulations by renovating the rear restrooms. (Museum of Science and Planetarium)
- Maintain the structural integrity of the buildings by continuing all necessary roof repairs. (Museum of Science and Planetarium)
- Comply with DERM Stormwater Discharge requirements and improve operating conditions at Miami Metrozoo by designing and constructing new stormwater runoff and drainage systems for 37 ponds. (Park and Recreation)
- Decrease repair costs and provide for the daily maintenance needs of beach operations by establishing a recurring annual capital equipment fund for the purchase of compactor boxes, dump trucks, tractors, and trash collector trucks. (Park and Recreation)
- Decrease repair costs of equipment and enhance the park's appearance at Miami Metrozoo by establishing a recurring annual capital equipment fund and repair and maintenance fund to purchase new strollers, safari cycles, trams, and vehicles and to repair and replace signage gutters, wood railings and exhibit refurbishments. (Park and Recreation)

## **Five-Year Financial Outlook**

- Decrease repair costs of equipment and provide for daily maintenance needs of golf courses by establishing a recurring annual capital equipment fund. (Park and Recreation)
- Enhance customer service and provide a functional, safe, and aesthetically pleasing amenities by establishing a recurring annual fund for the replacement of critical structures and customer service amenities at park marinas. (Park and Recreation)
- Improve departmental accountability and increase revenues by replacing 17 deteriorating toll booth structures and outdated accounting equipment with new point of service system counters and gates at Haulover Park, Greynolds Park, Amelia Earhart Park, Pelican Harbor, Crandon Marina, Matheson Marina, and Black Point Marina. (Park and Recreation)
- Improve facility appearance, enhance customer satisfaction, and decrease repair costs of equipment at the Deering Estate by establishing a recurring annual capital equipment fund for the replacement and acquisition of equipment and facility repairs/renovations. (Park and Recreation)
- Improve park appearance and increase customer satisfaction by adding ten custodial maintenance workers to the following regional parks - Amelia Earhart, Black Point, Haulover, Kendall Indian Hammocks, and Matheson Hammock Parks. (Park and Recreation)
- Improve park appearance by replacing the trees lost during the 2005 hurricane season. (Park and Recreation)
- Improve safety conditions at parks by installing lightning protection devices at all park sites. (Park and Recreation)
- Meet the State of Florida mandate for double walled fuel tanks by replacing fuel tanks at five park sites. (Park and Recreation)

## **Recreational, cultural and library facilities located where needed throughout the County**

- Enable cultural organizations to acquire and develop property for cultural facilities to house existing cultural programs through providing additional funding support to increase Miami-Dade County's cultural experience. (Cultural Affairs)
- Improve cultural facilities throughout Miami-Dade County for neighborhood cultural organizations to ensure adequate operating, programming, and marketing initiatives by providing additional funding support to improve access to affordable cultural experiences. (Cultural Affairs)

## **Expanded awareness of and access to cultural, recreational and library programs and services**

- Increase opportunities for public participation in cultural activities for children, young adults, and seniors to experience the live arts by providing additional funding support to aid in building educational development through Culture Shock Miami, Golden Ticket, and Arts Education programs. (Cultural Affairs)

## **Five-Year Financial Outlook**

### **Strategic Area - Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

#### ***Desired Outcome and Improvement***

##### **Increased urban infill development and decreased urban sprawl**

- Enhance the countywide planning initiative started in FY 2006-07 by hiring seven additional planner positions to develop a countywide vision for future growth that includes all municipalities. (Planning and Zoning)
- Ensure integration of the economic and social elements of planning with existing land use policies by hiring seven planner positions and one GIS position to help monitor and expand economic, affordable housing and social opportunities and maintain up-to-date relevant growth management data. (Planning and Zoning)

##### **Improved community access to information and services**

- Increase and enhance public access to government through the 311 Call Center Operations by adding 66 positions over 5-years to provide additional government services and decrease hold time. (Government Information Center)

##### **Consistent interpretation and application of enforcement practices**

- Increase the number of code compliance inspections to one per every 2,500 establishments by hiring one Consumer Protection Enforcement Officer to proactively enforce misleading and deceptive advertising Code provisions, reducing the Consumers exposure to illegal advertisements. (Consumer Services)

##### **Neighborhood and rights-of-way aesthetics that foster and enhance quality of life**

- Increase the public's awareness on the importance of proper tree maintenance to include properly pruning trees for hurricanes, and corrective pruning for proper structure and storm-related damage by hiring two Extension Agent positions for the Tree Trimmer Program to educate the public. (Consumer Services)
- Enhance dead tree replacement from 5 percent to 100 percent replacement within two days by expanding the utilization of an existing contract. (Public Works)
- Improve the County's arterial medians and swales by implementing a new County arterial medians and swales beautification program and by hiring one landscape inspector to oversee the installation and/or replacement 60,000 shrubs and ground cover. (Public Works)
- Increase linear feet of guardrails installed from 2,000 to 10,000 annually by amending the contract for the guardrail installation program. (Public Works)

## **Five-Year Financial Outlook**

- Increase the number of storm drains sprayed countywide from 50,000 to 100,000 twice a year by hiring nine Automotive Equipment Operator 2, one Biologist, and two Public Works Supervisors to treat the drains. (Public Works)

### **Improved neighborhood roadways, sidewalks, drainage, and reduced flooding**

- Enhance the maintenance of countywide fixed bridges extending the assets' life by hiring two hydraulic mechanics to perform four maintenance cycles annually for emergency repairs. (Public Works)
- Increase the number of traffic signs installed from 40,000 to 50,000 annually by hiring seven Traffic Maintenance Repairers and one Public Works Supervisor. (Public Works)
- Reduce flooding and ponding on County maintained arterial roads, not funded by UMSA stormwater utility fees, by hiring four Automotive Equipment Operator 2 and one Public Works Supervisor to increase drain repairs from 100 to 350 annually. (Public Works)

### **Improved public infrastructure level-of-service standards and policies**

- Enhance the County's on-line services infrastructure that maintains the County's Web Portal by hiring one Web Developer position to respond to growing demand. (Government Information Center)

### **Safe, comfortable and convenient pedestrian rights-of-way**

- Improve the response time on departmental service requests from seven days to two days by hiring two inspectors dedicated to respond to an average of 500 Service Complaints per month. (Public Works)
- Increase the response time for safety tree trimming on County rights-of-way from 75 percent to 100 percent completion within two days of notification by hiring three crews and one Public Works Supervisor to provide roadway safety tree trimming. (Public Works)
- Minimize roadway obstructions and damage to property by hiring a contractor to prune trees in County rights-of-way, increasing pruning from 5 percent to 20 percent every three years. (Public Works)

## **Strategic Area - Health and Human Services**

*Mission: To improve the quality of life and promote maximum independence through the provision of healthcare, housing, and social and human services to those in need.*

## **Five-Year Financial Outlook**

### ***Desired Outcome and Improvement***

#### **Increased utilization of available health and human services across all neighborhood facilities**

- Attract providers able to provide room/board and supervision to mentally ill and disabled adults by increasing the rate paid to contracted boarding homes from the current rate of \$14.56 per day/per client to \$19.73 per day. (Human Services)
- Improve the quality of life for 1,200 clients by increasing the average monthly grant for general assistance to eligible medically disabled clients pending SSI/SSA from \$220 to \$464 per month. (Human Services)

#### **Healthier community**

- Create a one-stop community center aimed at youths and families to deliver youth development, nutrition and food safety, home landscaping and water conservation programs by establishing an Urban Service Center. (Consumer Services)

#### **Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services**

- Reduce the number of homeless individuals and families on the street in Miami-Dade County and reduce the recidivism rates for mentally ill in the criminal justice system by providing more rental assistance and outreach services to homeless populations. (Homeless Trust)
- Increase homemaker and personal care services from 71 to 115 individuals with disabilities in support of independent living by adding five Home Care Aides and one Social Worker I to assist with homemaker, case management, and/or respite care. (Human Services)

#### **Greater number of elders able to live on their own**

- Improve the quality of life for an additional 100 elderly individuals currently on the waiting list for homemaking and personal care services by hiring 15 Home Care Aides and 2 Home Care Aid Supervisors to lessen the impact of institutionalization. (Human Services)
- Provide meals to 385 eligible homebound elderly individuals receiving in-home services by expanding the existing contract for Elderly High-Risk Nutritional Meals Program. (Human Services)

#### **Increased availability of affordable and special needs housing**

- Establish a new program providing for immediate emergency home repairs addressing health and safety issues to 32 low-to-moderate income households by hiring one Carpenter and one Maintenance Repairer to assist in the onsite oversight of these repairs. (Community Action Agency)

## **Five-Year Financial Outlook**

- Provide more permanent housing for homeless individuals and families by constructing 500 units over a five-year period. (Homeless Trust)
- Provide permanent supportive housing for homeless individuals and families at the Homestead Air Force Base by constructing and funding operations for 150 units over a three year period. (Homeless Trust)
- Improve the safety and living conditions for over 9,800 low-income housing units for Miami-Dade County residents by providing hurricane shutters, emergency generators, roof repairs, elevator replacement, interior/exterior paint, central air conditioning, landscaping, parking lots, and playgrounds. (Housing Agency)

## **Strategic Area - Economic Development**

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents.*

### ***Desired Outcome and Improvement***

#### **Increased number of businesses and employment opportunities in higher-paying, targeted industries**

- Increase the Commission on Ethics audit coverage by adding one full-time auditor position to respond to the increasing demand for audit-related investigations. (Commission on Ethics and Public Trust)
- Establish a Community Outreach Unit by hiring four outreach positions to create a citizenry informed on planning issues and assist the department in understanding the needs and desires of the community. (Planning and Zoning)
- Reduce the backlog of charrette requests and enhance urban planning by hiring nine planner positions to provide proactive planning in sub-areas of the County and outreach coordinators to work with community groups in developing planning scenarios and strategies for Miami-Dade County's future. (Planning and Zoning)

#### **Increased number of low to moderate income homeowners**

- Increase the number of affordable housing units by developing 160 units over a 4-year period with additional funding of \$37 million. (Empowerment Trust)

#### **Improved access to capital for small and minority businesses linked to meaningful technical assistance**

- Assist seven small community-based disadvantage businesses within the community per year by establishing a Micro Lending Program to facilitate start-up capital for business operations. (Metro-Miami Action Plan)

## **Five-Year Financial Outlook**

### **Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County**

- Increase the public's use of the Agricultural Center Auditorium by providing additional storage space to store required chairs and tables to meet increasing programming demands. (Consumer Services)

### **Strategic Area - Enabling Strategies**

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

### ***Desired Outcome and Improvement***

#### **Easily accessible information regarding County services and programs**

- Expand the department's ability to convert the MDTV tape-based format to a web-based digital format by converting one part-time Video Production Specialist to full-time to assist with the conversion. (Communications)
- Increase accessibility of government access television programming to the hearing impaired by expanding the captioning of Miami-Dade County programs to include Miami-Dade NOW/AHORA and Promotional Spots Programs. (Communications)

#### **Positive image of County government**

- Increase the public's awareness of Conflict of Interests and Code of Ethics Laws by adding one additional community outreach position to meet the growing demand for informational/training presentations. (Commission on Ethics and Public Trust)
- Increase production time and enhance studio efficiency by reconfiguring the department's floor space to accommodate a new television production studio to meet the growing demand for studio time. (Communications)

#### **Streamlined and responsive procurement process**

- Build and strengthen competencies among procurement professionals by providing additional developmental training opportunities Information Technology procurement, Competitive Acquisitions, Bids and Contracts, and Requests for Proposal sections of the department. (Procurement Management)

#### **Available, reliable systems**

- Enhance the efficiency of the department's Planning Division by hiring three new IT positions to upgrade the existing manual processes to handle CDMP applications, Letters of Intent, and to create a database for analysis related to Research Planning, Community and Metropolitan Planning sections. (Planning and Zoning)

## **Five-Year Financial Outlook**

### **Expedientiously provide Departments with qualified personnel**

- Improve accuracy of Payroll Account Record (PAR) sheet information entered for all County employees and eliminate duplicate data entry by successfully implementing an on-line PAR collection system by hiring one Shared Services Analyst position. (Employee Relations)

### **Sound asset management and financial investment strategies**

- Improve the department's ability to mitigate significant audit and control risks by hiring five additional auditors to create one audit team to meet growing demands. (Audit and Management Services)
- Increase the Inspector General's audit coverage of the County's procurement and construction contracts and oversight activities over grants and other new county programs by adding ten new investigators over the next five years to meet the increasing caseload of investigative referrals and increase audit coverage of construction contracts resulting from the newly implemented Building Better Communities Bond program. (Inspector General)

### **Effective County tax collection and property appraisal process**

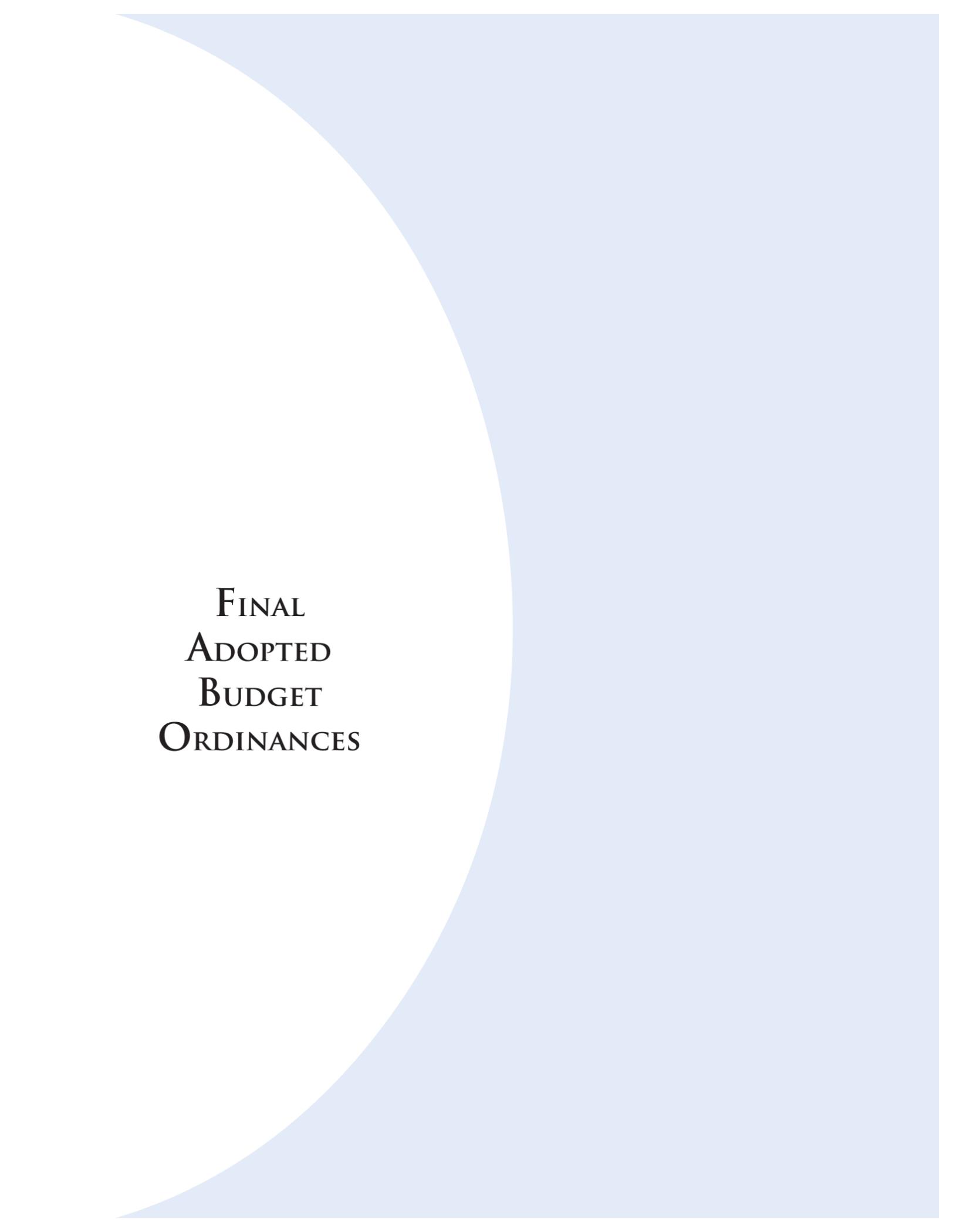
- Improve the department's ability to comply with Florida Statue 197.187 which requires property tax refunds to be processed within 100 days of correction request by adding one Bankruptcy Specialist position to work with the County Attorney's Office solely dedicated to bankruptcy, hearing preparation, and processing assessment corrections. (Property Appraisal)

### **Opportunities for every registered voter to conveniently cast a vote**

- Eliminate the manual process of writing precinct numbers on each ballot page and improve staff efficiency by purchasing special printers for the Pitney Bowes' Relia-Vote System. (Elections)
- Improve tracking, management, and inventory control of the department's electronic voting equipment and laptops that are deployed in the field by purchasing and implementing an Asset Management System. (Elections)

## Five-Year Financial Outlook

Sample Countywide Improvements				
	2008	2009	2010	2011
Audit and Management Services	415	389	409	433
Business Development	128	128	134	140
Commission on Ethics and Public Trust	60	248	251	268
Communications	767	53	56	57
Community Action Agency	976	888	907	928
Community Relations	343	332	344	358
Consumer Services	8,569	504	540	577
Corrections and Rehabilitation	32,084	22,994	24,340	25,792
Countywide Healthcare Planning	113	110	116	119
Cultural Affairs	2,900	6,300	9,700	13,100
Elections	360	30	31	32
Employee Relations	227	222	121	135
Empowerment Trust	8,250	6,250	11,650	11,650
Government Information Center	2,682	3,677	3,876	4,142
Historic Preservation	114	100	106	112
Homeless Trust	8,279	19,374	32,365	53,857
Housing Agency	4,000	5,500	7,000	8,000
Human Services	5,383	5,551	5,724	5,907
Inspector General	265	533	822	1,171
International Trade Consortium	270	252	269	281
Medical Examiner	608	499	454	485
Metro-Miami Action Plan	387	395	404	414
Museum of Science and Planetarium	335	285	35	35
Park and Recreation	15,354	13,467	12,110	11,013
Planning and Zoning	2,065	2,872	3,064	3,248
Police	1,317	950	974	1,003
Procurement Management	231	175	182	192
Property Appraisal	142	139	150	159
Public Works	10,992	8,664	9,057	9,354
Solid Waste Management	1,200	1,200	1,200	1,200
Task Force on Urban Economic Revitalization	85	80	84	89
<b>Total</b>	<b>108,901</b>	<b>102,161</b>	<b>126,475</b>	<b>154,251</b>



FINAL  
ADOPTED  
BUDGET  
ORDINANCES



Approved \_\_\_\_\_ Mayor

Veto \_\_\_\_\_

Override \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item A  
As Amended 9.20.06

ORDINANCE NO. 06-129

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006, AND ENDING SEPTEMBER 30, 2007; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter, the millages fixed and determined by the Countywide General Fund budget as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular, and the total millage for all County operating purposes is fixed at 5.615 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, for the 2006-07 fiscal year. This millage represents a 14.9 percent increase from the state-defined rolled-back rate and is 3.8 percent less than the 2005-06 fiscal year countywide millage rate.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney   
to form and legal sufficiency. RAE

ORD/ITEM A FINAL

OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_

Agenda Item B  
As Amended 9.20.06

Override \_\_\_\_\_

ORDINANCE NO. 06-130

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006, AND ENDING SEPTEMBER 30, 2007; PROVIDING A SHORT TITLE; INCORPORATING THE 2006-07 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2006-07 Miami-Dade County Countywide Budget Ordinance".

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2006. Said budget document as submitted to and amended by the County Commission is incorporated herein by reference.

Section 3. The Countywide General Fund proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures,

except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter.

Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 4.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All administrative orders and other actions of the County Commission setting fees and charges, as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 9. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 10. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.

Section 11. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.


Section 12. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any portions of this ordinance are vetoed, the

remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 14. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney  to form and legal sufficiency. RAE

## COUNTYWIDE GENERAL FUND REVENUE

**Net\***  
**2006-07**  
**Budget**

### **TAXES**

General Property Tax (Tax Roll: \$212,656,281,938)	\$1,134,362,000
Local Option Gas Tax	44,063,000
Ninth Cent Gas Tax	<u>11,580,000</u>
Subtotal	<u>\$1,190,005,000</u>

### **OCCUPATIONAL LICENSES**

Occupational Licenses	<u>\$2,868,000</u>
Subtotal	<u>\$2,868,000</u>

### **INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$58,123,000
State Revenue Sharing	32,064,000
Gasoline and Motor Fuels Tax	12,951,000
State Crime Lab Reimbursement	1,000,000
Alcoholic Beverage Licenses	755,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>450,000</u>
Subtotal	<u>\$106,290,000</u>

### **CHARGES FOR SERVICES**

Sheriff and Police Fees	\$2,271,000
Other	<u>1,050,000</u>
Subtotal	<u>\$3,321,000</u>

## COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	<b>Net*</b> <b>2006-07</b> <b><u>Budget</u></b>
<b><u>INTEREST INCOME</u></b>	
Interest	<u>\$10,389,000</u>
Subtotal	<u>\$10,389,000</u>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$28,164,000
Miscellaneous	<u>946,000</u>
Subtotal	<u>\$29,110,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$40,371,000</u>
Subtotal	<u>\$40,371,000</u>
Total	<u><u>\$1,382,354,000</u></u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

## COUNTYWIDE GENERAL FUND EXPENDITURES

### **2006-07 Budget**

Office of the Mayor	\$1,935,000
Office of the Mayor - Film and Entertainment	736,000
Board of County Commissioners (BCC)	12,336,000
County Attorney	13,078,000
County Manager	5,691,000
Animal Services	2,141,000
Corrections and Rehabilitation	289,658,000
Miami-Dade Fire Rescue	18,923,000
Independent Review Panel	588,000
Judicial Administration	9,529,000
Juvenile Services	9,882,000
Law Library	331,000
Legal Aid	2,007,000
Medical Examiner	8,359,000
Miami-Dade Police	147,842,000
Non-departmental - Public Safety	14,644,000
Consumer Services	2,507,000
Transit	138,814,000
Non-departmental - Transportation	2,200,000
Cultural Affairs	11,609,000
Historic Preservation	247,000
Park and Recreation	49,094,000
Non-departmental - Recreation and Culture	16,517,000
Government Information Center	7,293,000
Planning and Zoning	521,000
Public Works	35,550,000
Team Metro	4,389,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	4,852,000
Community Action Agency	11,977,000
Community Relations Board	1,893,000
Countywide Healthcare Planning	646,000
Human Services	56,741,000
Public Health Trust	164,735,000
Non-departmental - Health and Human Services	79,090,000
Community and Economic Development	2,268,000
Empowerment Trust	654,000
International Trade Consortium	1,009,000
Metro-Miami Action Plan	970,000

## COUNTYWIDE GENERAL FUND EXPENDITURES (cont'd)

	<b>2006-07 <u>Budget</u></b>
Urban Economic Revitalization Task Force	578,000
Non-departmental - Economic Development	47,605,000
Agenda Coordination	893,000
Americans with Disabilities Act Coordination	574,000
Audit and Management Services	3,383,000
Business Development	5,095,000
Capital Improvements	618,000
Commission on Ethics and Public Trust	2,082,000
Communications	3,099,000
Elections	17,342,000
Employee Relations	8,369,000
Enterprise Technology Services	27,796,000
Fair Employment Practices	759,000
General Services Administration	25,142,000
Inspector General	1,720,000
Procurement Management	672,000
Property Appraisal	23,145,000
Strategic Business Management	4,490,000
Transfer to Emergency Contingency Reserve	18,694,000
Non-departmental - Enabling Strategies	<u>59,042,000</u>
Total	<u>\$1,382,354,000</u>

OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item C  
As Amended 9.20.06

ORDINANCE NO. 06-131

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE  
UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE  
FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006  
AND ENDING SEPTEMBER 30, 2007; LEVYING ALL TAXES SO  
PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN  
EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In accordance with Section 1.01(D) of the Home Rule Charter, the County Property Appraiser is hereby directed to assess the millage for the Unincorporated Municipal Service Area (UMSA) for the FY 2006-07 at 2.447 mills on the dollar of taxable value of all property in the unincorporated area of Miami-Dade County, Florida. This millage is a 17.7 percent increase from the state-defined rolled-back rate and is equal to the 2005-06 fiscal year UMSA millage rate.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney  to form and legal sufficiency. RAE

ORD/ITEM C FINAL

OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item D  
As Amended 9.20.06

ORDINANCE NO. 06-132

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006, AND ENDING SEPTEMBER 30, 2007; PROVIDING A SHORT TITLE; INCORPORATING THE 2006-07 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES; AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2006-07 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2006. Said budget document as submitted to and amended by the County Commission is by reference incorporated herein.

Section 3. The Unincorporated Municipal Service Area proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 4.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All administrative orders and other actions of the County Commission setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 10. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from

the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 11. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.


Section 12. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 13. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 14. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 15. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney  to form and legal sufficiency.

ORD/ITEM D FINAL

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

**NET\*  
2006-07  
BUDGET**

**TAXES**

General Property Tax (Tax Roll: \$68,290,932,081)	\$158,753,000
Utility Tax	68,797,000
Communications Services Tax	44,472,000
Franchise Tax	<u>40,800,000</u>
Subtotal	<u>\$312,822,000</u>

**OCCUPATIONAL LICENSES**

Occupational Licenses	<u>\$2,834,000</u>
Subtotal	<u>\$2,834,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$69,970,000
State Revenue Sharing	43,000,000
Alcoholic Beverage Licenses	<u>280,000</u>
Subtotal	<u>\$113,250,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	<u>\$1,496,000</u>
Subtotal	<u>\$1,496,000</u>

**INTEREST INCOME**

Interest	<u>\$5,115,000</u>
Subtotal	<u>\$5,115,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b><u>NET*</u></b> <b><u>2006-07</u></b> <b><u>BUDGET</u></b>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$12,069,000
Miscellaneous	<u>420,000</u>
Subtotal	<u>\$12,489,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$31,824,000</u>
Subtotal	<u>\$31,824,000</u>
Total	<u><u>\$479,830,000</u></u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b><u>2006-07 Budget</u></b>
Office of the Mayor	\$839,000
Board of County Commissioners (BCC)	5,286,000
County Attorney	7,459,000
County Manager	2,011,000
Miami-Dade Police	329,415,000
Non-departmental – Public Safety	1,910,000
Park and Recreation	29,958,000
Non-departmental - Recreation and Culture	4,968,000
Government Information Center	232,000
Planning and Zoning	688,000
Public Works	8,000,000
Solid Waste Management	2,786,000
Team Metro	5,588,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	4,519,000
Non-departmental - Health and Human Services	5,935,000
Empowerment Trust	817,000
Non-departmental - Economic Development	924,000
Agenda Coordination	382,000
Americans with Disabilities Act Coordination	246,000
Audit and Management Services	1,450,000
Business Development	2,183,000
Capital Improvements	264,000
Communications	1,329,000
Employee Relations	3,585,000
Enterprise Technology Services	11,849,000
Fair Employment Practices	326,000
General Services Administration	10,766,000
Procurement Management	288,000
Strategic Business Management	3,057,000
Non-departmental - Enabling Strategies	31,770,000
Transfer to Emergency Contingency Reserve	<u>1,000,000</u>
 Total	 <u><b>\$479,830,000</b></u>

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CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_

Agenda Item E  
As Amended 9.20.06

Override \_\_\_\_\_

ORDINANCE NO. 06-133

ORDINANCE APPROVING, ADOPTING AND RATIFYING  
MILLAGES FOR THE FISCAL YEAR COMMENCING OCTOBER  
1, 2006 ENDING SEPTEMBER 30, 2007; DIRECTING THE  
ASSESSMENT OF MILLAGES ESTABLISHED FOR COUNTY  
BONDED DEBT SERVICE PURPOSES, THE MIAMI-DADE  
LIBRARY SYSTEM, AND THE MIAMI-DADE FIRE AND RESCUE  
SERVICE DISTRICT; LEVYING ALL TAXES SO PROVIDED;  
RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY  
SYSTEM; PROVIDING SEVERABILITY; AND PROVIDING AN  
EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter, the millages fixed and determined by the County bonded debt service, the Miami-Dade Library System and the Miami-Dade Fire and Rescue Service District budgets as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular. The total millage for all Countywide bonded debt service purposes is fixed at 0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida for the 2006-07 fiscal year; this rate is equal to the 2005-06 fiscal year countywide bonded debt service millage rate. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt service purposes is fixed at 0.042 mills on the dollar of taxable value for all property in the Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida for the 2006-07 fiscal year, this rate is 19.2 percent less than the 2005-06 fiscal year Miami-Dade Fire and Rescue Service District bonded debt service millage rate.

Section 2. The County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Library System for the 2006-07 fiscal year at 0.486 mills on the dollar of

taxable value of all property in the district. This millage is a 19.4 percent increase from the state-defined rolled-back rate and is equal to the 2005-06 fiscal year Miami-Dade Library System millage rate. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Indian Creek Village	Opa-Locka
Biscayne Park	Islandia	Palmetto Bay
Coral Gables	Key Biscayne	Pinecrest
Cutler Bay	Medley	South Miami
Doral	Miami	Sunny Isles Beach
El Portal	Miami Beach	Sweetwater
Florida City	Miami Gardens	Virginia Gardens
Golden Beach	Miami Lakes	West Miami
Hialeah Gardens	North Bay Village	
Homestead	Miami Springs	

Section 3. In accordance with the provision of Article II, Chapter 18 of the Miami-Dade County Code, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Fire and Rescue Service District for the FY 2006-07 at 2.609 mills on the dollar of taxable value of all property within said district. This millage is a 18.2 percent increase from the state-defined rolled-back rate and is equal to the FY 2005-06 Miami-Dade Fire and Rescue Service District millage rate.

The Miami-Dade Fire and Rescue District consists of the unincorporated area of Miami-Dade County and all municipalities except Miami, Miami Beach, Coral Gables, Hialeah and Key Biscayne, which presently tax their citizens for fire and rescue services and which will be exempt from this Fire and Rescue District tax.

Section 4. All taxes hereinabove described are hereby levied.


Section 5. The Miami-Dade Library System is hereby recognized and continued. All funds for this district are provided by general taxes and other revenues only within the district as provided in Section 1.01(11) of the Home Rule Charter.

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 8. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney  to form and legal sufficiency.

ORD/ITEM E FINAL

OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item F  
As Amended 9.20.06

ORDINANCE NO. 06-134

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006, AND ENDING SEPTEMBER 30, 2007; PROVIDING A SHORT TITLE; INCORPORATING THE FY 2006-07 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING ADMINISTRATIVE ORDERS AND OTHER ACTIONS OF THE COUNTY COMMISSION WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND ADMINISTRATIVE ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; ADOPTING THE FY 2006-07 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MANAGER TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF FPL FRANCHISE FEE TO VILLAGE OF KEY BISCAYNE, CITY OF AVENTURA, VILLAGE OF PINECREST, TOWN OF MIAMI LAKES, VILLAGE OF PALMETTO BAY, CITY OF DORAL, CITY OF MIAMI GARDENS, TOWN OF CUTLER BAY, AND CITY OF SUNNY ISLES BEACH, AND PAYMENT OF OCCUPATIONAL LICENSE TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2006-07 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 4.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2006. Said budget document as submitted to and amended by the County Commission is by reference incorporated herein.

Section 3. The budget proposed is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the County Commission in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the County Commission in accordance with Section 129.06(2), Florida Statutes. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 4.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, Florida, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 4.03(C) of the Home Rule Charter.

Section 6. All administrative orders and other actions of the County Commission setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 7. The revised administrative order setting the Miami-Dade Seaport Department rates and charges as reflected in attachment A is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 8. The revised administrative order setting Department of Solid Waste Management fees as reflected in attachment B is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 9. The revised administrative order setting Park and Recreation Department fees as reflected in attachment C is made part hereof and the administrative order may be amended by motion of the Board at a later date.

Section 10. The revised administrative order setting Miami-Dade Water and Sewer Department rates, fees and charges as reflected in attachment D are made part hereof and may be amended by motion of the Board at a later date.

Section 11. The revised administrative order setting rates for Special Off-Duty Fire Rescue Services as reflected in attachment E are made part hereof and may be amended by motion of the Board at a later date.

Section 12. The revised administrative order setting rates for Police and Corrections Special Off-Duty Services as reflected in attachment F are made part hereof and may be amended by motion of the Board at a later date.

Section 13. The revised administrative order setting Platting Fees as reflected in attachment G are made part hereof and may be amended by motion of the Board at a later date.

Section 14. The revised summary of Vizcaya fees as reflected in attachment H are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 15. The revised summary of Aviation fees and charges as reflected in attachment I are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 16. The FY 2006-07 Pay Plan as attached is hereby adopted. The Pay Plan may be amended by motion of the Board. The County Manager is directed to amend all personnel rules and administrative orders to be consistent with the Pay Plan.

Section 17. All allocations and reallocations of bond proceeds and interest earnings included in the 2006-07 Proposed Capital Budget and Multi-Year Capital Plan are hereby authorized.

Section 18. The County Manager, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 19. The Finance Director is hereby authorized to establish and to received and expend funds up to amounts received without specific appropriation pursuant to Section 4.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond

construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2006-07 fiscal year.

Section 20. The Finance Director is hereby authorized to make payment of Florida Power and Light franchise fee revenue to the Village of Key Biscayne, in accordance with Resolution No. R-970-92, to the City of Aventura in accordance with Resolution No. R-679-97, to the Village of Pinecrest in accordance with Resolution No. R-680-97, to the City of Sunny Isles in accordance with Resolution No. R-1437-98, to the Town of Miami Lakes in accordance with Ordinance No. 00-112, to the Village of Palmetto Bay in accordance with Ordinance No. 02-118, the City of Doral in accordance with Ordinance No. 03-88, the City of Miami Gardens in accordance with Ordinance No. 03-59, and the Town of Cutler Bay in accordance with Resolution 868-06. The Finance Director is further authorized to make payment of occupational license tax surcharge revenues to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. R-1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 21. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 22. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board of County Commissioners.

Section 23. Notwithstanding any other provision of the County Code, resolution or administrative order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 24. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 25. The Transportation Improvement Plan is hereby amended to include any and all projects set forth in this budget but not previously included in the Transportation Improvement Plan as well as those previously included in the Transportation Improvement Plan.


Section 26. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 27. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 28. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 29. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2006

Approved by County Attorney  to form and legal sufficiency.           

ORD/ITEM F FINAL

**COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND**  
**(Fund 010, Subfund 020)**

**Revenues:**

**2006-07**

Transfer from Countywide General Fund	\$18,694,000
Carryover	40,550,000
Interest Earnings	<u>1,900,000</u>
Total	<u>\$61,144,000</u>

**Expenditures:**

Countywide Emergency Contingency Reserve*	<u>\$61,144,000</u>
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\*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency

**UMSA EMERGENCY CONTINGENCY RESERVE FUND**  
**(Fund 010, Subfund 021)**

**Revenues:**

**2006-07**

Transfer from Countywide General Fund	\$1,000,000
Carryover	1,000,000
Interest Earnings	<u>48,000</u>
Total	<u>\$2,048,000</u>

**Expenditures:**

UMSA Emergency Contingency Reserve	<u>\$2,048,000</u>
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**TENANT-BASED RENTAL HOUSING SUBSIDY PROGRAM RESERVE**

**Revenues:**

**2006-07**

Transfer from Countywide General Fund	<u>\$5,000,000</u>
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**Expenditures:**

Tenant-Based Rental Housing Subsidy Program Reserve	<u>\$5,000,000</u>
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**FIRE RESCUE**  
**Fire Rescue District**  
**(Fund 011, Subfund 111)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Property Taxes (Tax Roll: \$128,619,632,561)	\$318,790,000
Inspection Fees	3,000,000
Ground Transport Fees	13,300,000
Carryover	3,747,000
Interest	1,800,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,200,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Plans Review and Permit Fees	4,200,000
Other Fire Prevention Fees	100,000
Special Services Revenue	1,600,000
Miscellaneous	<u>586,000</u>
Total	<u>\$351,051,000</u>

<b><u>Expenditures:</u></b>	
Fire Protection and Emergency Medical Rescue Operations	\$320,388,000
Administrative Reimbursement	7,608,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, and 213625)	6,756,000
Transfer to Fire Rescue District Emergency Contingency Reserve Fund (Fund 011, Subfund 120)	3,962,000
Transfer to Lifeguard and Ocean Rescue Services (Fund 011, Subfund 118)	1,806,000
Reserve for Contingency	1,038,000
Reserve for Enhanced Services	8,711,000
Reserve for Tax Equalization	<u>782,000</u>
Total	<u>\$351,051,000</u>

**Air Rescue**  
**(Fund 011, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,026,000
Transfer from Countywide General Fund	10,050,000
Transfer from Public Health Trust	<u>900,000</u>
Total	<u>\$11,976,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$11,976,000</u>

**Developer Donations**  
**(Fund 011, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,413,000
Interest Earnings	<u>55,000</u>
Total	<u>\$1,468,000</u>

<b><u>Expenditures:</u></b>	
Construction and Future Year Expenditures	<u>\$1,468,000</u>

**Hazardous Materials Trust Fund  
(Fund 011, Subfund 116)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,132,000
Interest Earnings	<u>40,000</u>
Total	<u>\$1,172,000</u>
<b><u>Expenditures:</u></b>	
Trust Fund Activities and Reserves	<u>\$1,172,000</u>

**Anti-Venin Program  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$422,000
Miscellaneous Fees	<u>152,000</u>
Total	<u>\$574,000</u>
<b><u>Expenditures:</u></b>	
Anti-Venin Program Expenditures	<u>\$574,000</u>

**Lifeguarding and Ocean Rescue Services  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Fire Rescue District (Fund 011, Subfund 111)	\$1,806,000
Transfer from Countywide General Fund	<u>6,307,000</u>
Total	<u>\$8,113,000</u>
<b><u>Expenditures:</u></b>	
Fire Boat Expenditures	\$2,413,000
Marines Services Expenditures	755,000
Lifeguarding and Ocean Rescue Expenditures	<u>4,945,000</u>
Total	<u>\$8,113,000</u>

**Fire Rescue District Emergency Contingency Reserve Fund  
(Fund 011, Subfund 120)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$7,200,000
Interest Earnings	346,000
Transfer from Fire Rescue District (Fund 011, Subfund 111)	<u>3,962,000</u>
Total	<u>\$11,508,000</u>
<b><u>Expenditures:</u></b>	
Emergency Contingency Reserve	<u>\$11,508,000</u>

**Miami-Dade Aviation Fire Rescue Services  
(Fund 011, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Miami International Airport	<u>\$17,232,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Aviation Fire Rescue Services	<u>\$17,232,000</u>

**OFFICE OF COUNTYWIDE HEALTHCARE PLANNING  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$646,000
Transfer from the Public Health Trust	<u>300,000</u>
Total	<u>\$946,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$946,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Recording Fees	\$3,599,000
Criminal Court Costs (25% of \$65 surcharge)	425,000
Criminal Court Costs (\$85 surcharge)	1,400,000
Criminal and Civil Court Costs (\$15 surcharge)	4,500,000
Process Service Fees	71,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>8,385,000</u>
Total	<u>\$18,380,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$18,380,000</u>

**PUBLIC DEFENDER  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Recording Fees	\$385,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>986,000</u>
Total	<u>\$1,371,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,371,000</u>

**STATE ATTORNEY  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Recording Fees	\$700,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>1,551,000</u>
Total	<u>\$2,251,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,251,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Vehicle Replacement Trust Fund**  
**(Fund 030, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Vehicle Charges	\$37,017,000
Carryover	7,749,000
Vehicle Sales	1,500,000
Interest Income	<u>120,000</u>
Total	<u>\$46,386,000</u>

<b><u>Expenditures:</u></b>	
New Replacement Vehicle Purchases	\$41,521,000
Transfer to Fleet Building Fund (Fund 030, Subfund 004)	2,100,000
New Replacement Vehicle Purchases Reserve	1,122,000
Operating Expenditures	<u>1,643,000</u>
Total	<u>\$46,386,000</u>

**Parking and Retail Operations**  
**(Fund 030, Subfunds 002 and 003)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Parking Revenue	\$2,677,000
Retail Revenue	<u>240,000</u>
Total	<u>\$2,917,000</u>

<b><u>Expenditures:</u></b>	
Parking Operations Cost	\$2,301,000
Operating Reserves	400,000
Retail Operations Costs	<u>216,000</u>
Total	<u>\$2,917,000</u>

**Fleet Capital Projects**  
**(Fund 030, Subfunds 004 and 005)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$4,070,000
Environmental Resources Management Environmental Surcharge	1,014,000
Transfer from Vehicle Replacement Fund (Fund 030, Subfund 001)	2,100,000
Labor Surcharge for Capital Projects	<u>400,000</u>
Total	<u>\$7,584,000</u>

<b><u>Expenditures:</u></b>	
Environmental Resources Management Fuel Tank Replacements	\$783,000
Fleet Facility Construction Projects	3,780,000
Reserves for Building Replacement/Renovation	2,338,000
Operating Expenditures	<u>683,000</u>
Total	<u>\$7,584,000</u>

**Facilities and Utilities Management Building Reserve Fund**  
**(Fund 030, Subfund 006)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Internal Service Operations (Fund 050, Subfund 010)	<u>\$2,399,000</u>

<b><u>Expenditures:</u></b>	
Various County-Owned Facilities Capital Projects	<u>\$2,399,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 011, Project 011002)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
City of Hialeah Gardens Mitigation Payment	<u>\$15,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the City of Hialeah Gardens and other City of Hialeah Gardens related expenditures	<u>\$15,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 011, Project 011003)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Town of Medley Mitigation Payment	<u>\$274,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Town of Medley and other Town of Medley related expenditures	<u>\$274,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Economic Development Program**  
**(Fund 030, Subfund 020)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Beacon Council Payment (Occupational Licenses - 8%)	\$355,000
Carryover	<u>146,000</u>
Total	<u>\$501,000</u>
<b><u>Expenditures:</u></b>	
Economic Development Activities	<u>\$501,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 021, Projects 021001 and 021002)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
City of Doral Local Services Contractual Payment	\$11,836,000
City of Doral Optional Service Payment	<u>106,000</u>
Total	<u>\$11,942,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the City of Doral	\$11,836,000
MDPD Optional Service Expenditures for the City of Doral	<u>106,000</u>
Total	<u>\$11,942,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 021, Project 021003)**

<u>Revenues:</u>	<u>2006-07</u>
City of Doral Mitigation Payment	<u>\$8,052,000</u>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the City of Doral and other City of Doral related expenditures	<u>\$8,052,000</u>

**ANIMAL SERVICES**  
**Animal Care and Control**  
**(Fund 030, Subfund 022, Project 022111)**

<u>Revenues:</u>	<u>2006-07</u>
Animal Care and Control License Fees	\$4,180,000
Animal Care and Control Other Fees	512,000
Animal Care and Control Fines	1,600,000
Carryover	719,000
Transfer from Countywide General Fund	<u>2,141,000</u>
Total	<u>\$9,152,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$9,152,000</u>

**OFFICE OF CAPITAL IMPROVEMENT**  
**(Fund 030, Subfund 023)**

<u>Revenues:</u>	<u>2006-07</u>
Transfer from Countywide General Fund	\$618,000
Transfer from Unincorporated Municipal Service Area General Fund	264,000
Transfer from Capital Working Fund	2,420,000
Building Better Communities Bond Interest	<u>1,505,000</u>
Total	<u>\$4,807,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,807,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 024, Projects 024001 and 024002)**

<u>Revenues:</u>	<u>2006-07</u>
City of Miami Gardens Local Police Patrol Services Contractual Payment	\$19,887,000
City of Miami Gardens Specialized Police Services Contractual Payment	<u>5,380,000</u>
Total	<u>\$25,267,000</u>

<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for the City of Miami Gardens	\$19,887,000
MDPD Specialized Police Expenditures for the City of Miami Gardens	<u>5,380,000</u>
Total	<u>\$25,267,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**911 Emergency Fee**  
**(Fund 030, Subfunds 025 and 035)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,403,000
911 Landline Emergency Fee	7,320,000
911 Wireless Fee	6,300,000
Interest	<u>89,000</u>
Total	<u>\$15,112,000</u>

<b><u>Expenditures:</u></b>	
Miami-Dade Police Department Expenditures	\$8,973,000
Enterprise Technology Services Department Expenditures	1,589,000
Municipal Expenditures	3,811,000
Reserve for Future Capital Equipment Acquisition	<u>739,000</u>
Total	<u>\$15,112,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 026, Projects 026001 and 026002)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Town of Miami Lakes Local Police Patrol Services Contractual Payment	\$5,916,000
Town of Miami Lakes Specialized Police Services Contractual Payment	246,000
Town of Miami Lakes Optional Service Payment	<u>82,000</u>
Total	<u>\$6,244,000</u>

<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	\$5,916,000
MDPD Specialized Police Expenditures for Town of Miami Lakes	246,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>82,000</u>
Total	<u>\$6,244,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 026, Project 026003)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Town of Miami Lakes Mitigation Payment	<u>\$1,685,000</u>

<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Town of Miami Lakes and other Town of Miami Lakes related expenditures	<u>\$1,685,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 027, Projects 027001 and 027002)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	\$5,394,000
Village of Palmetto Bay Specialized Police Services Contractual Payment	280,000
Village of Palmetto Bay Optional Service Payment	<u>64,000</u>
Total	<u>\$5,738,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	\$5,394,000
MDPD Specialized Police Expenditures for Village of Palmetto Bay	280,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>64,000</u>
Total	<u>\$5,738,000</u>

**MUNICIPAL SERVICES TRUST FUND**  
**Mitigation Payments**  
**(Fund 030, Subfund 027, Project 027003)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Village of Palmetto Bay Mitigation Payment	<u>\$1,556,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Village of Palmetto Bay and other Village of Palmetto Bay Lakes related expenditures	<u>\$1,556,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 046, Projects 046001 and 046002)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$4,545,000
Town of Cutler Bay Specialized Police Services Contractual Payment	<u>865,000</u>
Total	<u>\$5,410,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$4,545,000
MDPD Specialized Police Expenditures for the Town of Cutler Bay	<u>865,000</u>
Total	<u>\$5,410,000</u>

**TEAM METRO**  
**(Fund 030, Subfund 029)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$5,588,000
Transfer from Countywide General Fund	4,389,000
Code Enforcement Fines/Liens	7,081,000
Transfer from the Empowerment Trust	817,000
Transfer from the Office of Community and Economic Development (CDBG)	542,000
Direct Sales	845,000
Carryover	<u>393,000</u>
Total	<u>\$19,655,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	18,944,000
Payment to County Rent GSA	<u>711,000</u>
Total	<u>\$19,655,000</u>

**FINANCE**  
**(Fund 030, Subfund 031)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$6,535,000
Bond Administration Fees and Charges	1,280,000
Tax Collector Ad Valorem Fees	10,017,000
Tax Collector Auto Tag Fees	12,476,000
Tourist Tax Collection Fees	2,441,000
Occupational License Fees	<u>3,237,000</u>
Total	<u>\$35,986,000</u>
<b><u>Expenditures:</u></b>	
Bond Administration Operating Expenditures	\$2,270,000
Tax Collector Operating Expenditures	20,939,000
Director and Controller Operating Expenditures	6,550,000
Technology Improvement Fund (Project 031010)	2,458,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>3,769,000</u>
Total	<u>\$35,986,000</u>

**CONSUMER SERVICES**  
**Administration**  
**(Fund 030, Subfund 032, Project 032100)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$673,000
Transfer from Consumer Protection-Administration	421,000
Transfer from Passenger Transportation Regulation (Project 032400)	446,000
Fees and Charges	5,000
Carryover	<u>25,000</u>
Total	<u>\$1,570,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,536,000
Payment of County Rent to General Services Administration	<u>34,000</u>
Total	<u>\$1,570,000</u>

**Cooperative Extension**  
**(Fund 030, Subfund 032, Project 032300)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$1,038,000
Transfer from Department of Environmental Resources Management (Fund 030, Subfund 039)	45,000
Transfer from Department of Environmental Resources Management (Fund 140, Subfund 142)	27,000
Transfer from Department of Environmental Resources Management (Fund 720, Subfund 720)	20,000
Transfer from Department of Solid Waste Management (Fund 470, Subfund 470)	18,000
Carryover	<u>5,000</u>
Total	<u>\$1,153,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,153,000</u>

**Passenger Transportation Regulation**  
**(Fund 030, Subfund 032, Project 032400)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Fees and Permits	\$5,058,000
Transfer from Seaport (Fund ES 420, Subfund 001)	50,000
Carryover	<u>657,000</u>
Total	<u>\$5,765,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$5,049,000
Administrative Reimbursement	157,000
Transfer to Administration	446,000
Payment of County Rent to General Services Administration	<u>113,000</u>
Total	<u>\$5,765,000</u>

**Consumer Protection Activities**  
**(Fund 030, Subfund 032, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Consumer Protection Revenues	\$2,058,000
Occupational License Tax Proceeds	471,000
Transfer from Countywide General Fund	607,000
Carryover	<u>743,000</u>
Total	<u>\$3,879,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$3,374,000
Transfer to Administration (Project 032100)	421,000
Payment of County Rent to General Services Administration	<u>84,000</u>
Total	<u>\$3,879,000</u>

**CULTURAL PROGRAMS**  
**Museum Operating Grants**  
**(Fund 030, Subfund 033)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Two-Thirds Convention Development Tax (Fund 150, Subfunds 157 and 158)	2,975,000
Transfer from Tourist Development Tax (Fund 150, Subfund 151)	<u>1,720,000</u>
Total	<u>\$4,695,000</u>
<b><u>Expenditures:</u></b>	
Miami Art Museum (MAM) Operating Grant	\$1,800,000
Museum of Science Operating Grant	1,234,000
Historical Association of Southern Florida (HASF) Operating Grant	1,282,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HASF)	<u>187,000</u>
Total	<u>\$4,695,000</u>

**BUILDING CODE COMPLIANCE**  
**(Fund 030, Subfund 034, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Building Code Compliance Fees	\$3,001,000
Carryover	7,065,000
Code Fines / Lien Collections	145,000
Fees and Charges	293,000
Interest Earnings	148,000
Board Fees and Book Sales	178,000
Contractor's Licensing and Enforcement Fees	1,626,000
Product Control Certification Fees	<u>1,798,000</u>
Total	<u>\$14,254,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$13,469,000
Administrative Reimbursement	457,000
Payment of County Rent to General Services Administration	<u>328,000</u>
Total	<u>\$14,254,000</u>

**CLERK OF COURTS**  
**Non-Court Related Clerk Fees**  
**(Fund 030, Subfund 036)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Value Adjustment Board	\$320,000
Code Enforcement Revenue	2,138,000
Marriage License Fees	1,104,000
County Recorder	24,712,000
Clerk of the Board	58,000
Miscellaneous Revenues	<u>920,000</u>
Total	<u>\$29,252,000</u>
<b><u>Expenditures:</u></b>	
Non-Court Operations	\$18,330,000
Transfer to Administrative Office of the Courts (Fund 030)	8,385,000
Transfer to Public Defender (Fund 030)	986,000
Transfer to State Attorney (Fund 030)	<u>1,551,000</u>
Total	<u>\$29,252,000</u>

**PUBLIC WORKS**  
**Special Operations**  
**(Fund 030, Subfund 037, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Construction and Land Development Carryover	\$1,063,000
Special Taxing Administration Carryover	152,000
Construction Permit Fees	5,000,000
Construction Telecommunications	1,000,000
Land Development Plat Fees	1,800,000
FDOT Payment	1,780,000
Special Taxing Districts -- Interfund Transfer	<u>2,489,000</u>
Total	<u>\$13,284,000</u>
<b><u>Expenditures:</u></b>	
Construction and Subdivision Control	\$6,256,000
Land Development Operation	1,902,000
Special Taxing Districts Administration	2,619,000
Reimburse General Fund Expenditures in Traffic Signs and Signals	1,780,000
Reserves into FY 2007-08:	
Special Taxing District Administration	22,000
Construction	359,000
Land Development	<u>346,000</u>
Total	<u>\$13,284,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Operations**  
**(Fund 030, Subfund 039)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$5,404,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	1,128,000
Utility Service Fees	20,400,000
Operating Permit Fees	6,400,000
Plan Review Fees	8,100,000
Tag Fees	1,800,000
Ticketing Ordinance Revenue	50,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department Department	751,000
Contamination Cleanup	100,000
Interest	50,000
Miscellaneous	650,000
Transfer from Artificial Reef Trust Fund	<u>30,000</u>
Total	<u>\$44,963,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$42,780,000
Administrative Reimbursement	1,380,000
Consumer Services Department Environmental Projects	45,000
Artificial Reef Program Expenditures	30,000
Environmental Litigation Expenditures	100,000
Cash Reserve into FY 2007-08	<u>628,000</u>
Total	<u>\$44,963,000</u>

**MOM AND POP BUSINESS GRANTS PROGRAM**  
**(Fund 030, Subfund 041)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	<u>\$1,950,000</u>
<b><u>Expenditures:</u></b>	
District 1 Mom and Pop Business Grants	\$150,000
District 2 Mom and Pop Business Grants	150,000
District 3 Mom and Pop Business Grants	150,000
District 4 Mom and Pop Business Grants	150,000
District 5 Mom and Pop Business Grants	150,000
District 6 Mom and Pop Business Grants	150,000
District 7 Mom and Pop Business Grants	150,000
District 8 Mom and Pop Business Grants	150,000
District 9 Mom and Pop Business Grants	150,000
District 10 Mom and Pop Business Grants	150,000
District 11 Mom and Pop Business Grants	150,000
District 12 Mom and Pop Business Grants	150,000
District 13 Mom and Pop Business Grants	150,000
Total	<u>\$1,950,000</u>

**GOVERNMENT INFORMATION CENTER  
(Fund 030, Subfund 043)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$7,293,000
Transfer from Unincorporated Municipal Services Area General Fund	232,000
Interagency Transfers	3,664,000
Carryover	<u>1,400,000</u>
Total	<u>\$12,589,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$10,225,000
Payment to County Rent GSA	230,000
Online Services	<u>2,134,000</u>
Total	<u>\$12,589,000</u>

**CORRECTIONS AND REHABILITATION  
Food Services Special Purpose Account  
(Fund 030, Subfund 044)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$798,000</u>
<b><u>Expenditures:</u></b>	
Training, Capital, Technology and Future Unmet Budget Objectives	<u>\$798,000</u>

**AUDIT AND MANAGEMENT SERVICES  
Internal Operations  
(Fund 030, Subfund 052, Project 052015)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Charges for Audits or Special Studies	<u>\$1,458,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,458,000</u>

**BUILDING  
(Fund 030, Subfund 060)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Permitting Trade Fees	\$30,354,000
Building Administrative Fees	581,000
Carryover	8,522,000
Interest Earnings	200,000
Transfer from Capital Outlay Reserve	1,150,000
Unsafe Structures Collections	<u>1,565,000</u>
Total	<u>\$42,372,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$38,531,000
Payment of County Rent to General Services Administration	2,608,000
Administrative Reimbursement	<u>1,233,000</u>
Total	<u>\$42,372,000</u>

**PLANNING AND ZONING**  
(Fund 030, Subfund 070, Various Projects)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Zoning Fees	\$8,559,000
Planning Fees	2,406,000
Carryover	8,341,000
Transfer from Countywide General Fund	521,000
Transfer from Unincorporated Municipal Services Area General Fund	<u>688,000</u>
Total	<u>\$20,515,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$19,400,000
Administrative Reimbursement	419,000
Payment of County Rent to General Services Administration	<u>696,000</u>
Total	<u>\$20,515,000</u>

**OFFICE OF EMERGENCY MANAGEMENT**  
(Fund 030, Subfund 071)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$2,144,000
Emergency Plan Review Fees	24,000
Carryover	<u>421,000</u>
Total	<u>\$2,589,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,589,000</u>

**PARK AND RECREATION**  
General Operations  
(Fund 040, Subfunds 001, 002, and 003)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Committed Carryover (CBOs)	\$1,154,000
Transfer from Countywide General Fund	40,387,000
Transfer from Unincorporated Municipal Service Area General Fund	29,958,000
Fees and Charges	28,868,000
Marinas Minimum Guarantee to Subfund 001 from Subfund 003	2,088,000
Transfers from Solid Waste Management (Fund 490)	50,000
Transfer from Tourist Development Tax	150,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 150, Subfunds 157, 158 and 160)	<u>1,000,000</u>
Total	<u>\$103,655,000</u>
 <b><u>Expenditures:</u></b>	
Total Operating Expenditures	\$101,109,000
Debt Service Reserve (Project 213314)	407,000
Debt Payment-Crandon Golf Clubhouse	500,000
Community-based Organization Expenditures	307,000
Fairchild Tropical Garden Operating Support	378,000
Transfer to Marina Memorandum of Understanding (MOU) Reserve (Fund 040, Subfund 004)	<u>954,000</u>
Total	<u>\$103,655,000</u>

**PARK AND RECREATION**  
**Marina MOU Reserve**  
**(Fund 040, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,000,000
Interest Earnings	\$50,000
Transfer from Marina Operating Funds (Fund 040, Subfund 003)	<u>954,000</u>
Total	<u>\$2,004,000</u>

<b><u>Expenditures:</u></b>	
Capital Improvements	\$1,496,000
Debt Service (Sunshine Loan 2006 Payment)	\$300,000
Contingency	<u>208,000</u>
Total	<u>\$2,004,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Internal Service Operations**  
**(Fund 050, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Internal Service Fees and Charges	\$158,055,000
Carryover	3,150,000
Transfer from Health Insurance Trust Fund	17,928,000
Transfer from Countywide General Fund	25,142,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>10,766,000</u>
Total	<u>\$215,041,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$195,438,000
Reimbursement to County Attorney's Office for Legal Services	4,100,000
Transfer to Facilities and Utilities Management Building Reserve Fund (Fund 030, Subfund 006)	2,399,000
Transfer for Building Debt Service (Project 204101)	11,437,000
Fleet New Facility Buildout Project	496,000
Security Systems Upgrade Project	531,000
CMRS New Facility Buildout Project	<u>640,000</u>
Total	<u>\$215,041,000</u>

**AMERICANS WITH DISABILITIES ACT COORDINATION**  
**(Fund 050, Subfund 040)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$574,000
Transfer from Unincorporated Municipal Service Area General Fund	246,000
Carryover	<u>105,000</u>
Total	<u>\$925,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$925,000</u>

**MUNICIPAL HANDICAPPED PARKING FINES**  
**(Fund 050, Subfund 041)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Municipal Parking Fines	<u>\$270,000</u>
<b><u>Expenditures:</u></b>	
Disbursements to Municipalities for Americans with Disabilities Awareness Projects	\$205,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>65,000</u>
Total	<u>\$270,000</u>

**PROCUREMENT MANAGEMENT**  
**Internal Services Operations**  
**(Fund 050, Subfund 050)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$2,322,000
Miscellaneous Fees	15,000
Surcharge and Vendor Fees	6,288,000
Transfer from Countywide General Fund	672,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>288,000</u>
Total	<u>\$9,585,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$9,585,000</u>

**FINANCE**  
**Internal Service Fund**  
**(Fund 050, Subfund 053)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,586,000
Cash Management Fees and Other Revenues	1,661,000
Credit and Collections Charges	<u>3,480,000</u>
Total	<u>\$6,727,000</u>
<b><u>Expenditures:</u></b>	
Cash Management Operating Expenditures	\$1,661,000
Credit and Collections Operating Expenditures	2,720,000
FAMIS/ADPICS Expenditures	1,315,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,031,000</u>
Total	<u>\$6,727,000</u>

**CLERK OF COURTS**  
**Records Management**  
**(Fund 050, Subfund 057)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Fees and Charges	<u>\$2,307,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,307,000</u>

**ENTERPRISE TECHNOLOGY SERVICES**  
**(Fund 060, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$27,796,000
Transfer from Unincorporated Municipal Service Area General Fund	11,849,000
Recording Fee for Court Technology	5,006,000
Transfer from Fund 060, Subfund 005	1,520,000
Transfer from Fund 100, Subfund 104, Project 104141	1,000,000
Proprietary Fees	968,000
Intradepartmental Transfers	7,738,000
Charges to Departments for Services	<u>63,115,000</u>
 Total	 <u>\$118,992,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	\$117,692,000
Charges to Debt Service (Project 213521)	<u>1,300,000</u>
 Operating Expenditures	 <u>\$118,992,000</u>

**ENTERPRISE TECHNOLOGY SERVICES**  
**Internal Service Fund**  
**(Fund 060, Subfund 005)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Charges to Departments for Telephone Services	<u>\$16,601,000</u>
 <b><u>Expenditures:</u></b>	
Charges for Telephone Services	\$13,781,000
Charges to Debt Service (Project 298300)	1,300,000
Transfer to Fund 060, Subfund 004	<u>1,520,000</u>
 Total	 <u>\$16,601,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Environmentally Endangered Lands Program (EEL)**  
**(Fund 080, Subfunds 081 and 082)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$53,901,000
Carryover of Restricted Reserve	15,244,000
Reimbursement from Building Better Communities GOB Program	4,561,000
Interest Earnings	<u>1,055,000</u>
 Total	 <u>\$74,761,000</u>
 <b><u>Expenditures:</u></b>	
Transfer to Environmental Resources Management Operations for EEL Administration (Fund 030, Subfund 039)	\$1,128,000
Planning and Design	1,237,000
Land Acquisition	5,200,000
Land Management	3,500,000
Reimbursement to Public Works for Land Acquisition Costs	250,000
Cash Reserve into FY 2007-08	<u>63,446,000</u>
 Total	 <u>\$74,761,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Operations**  
**(Fund 090, Subfund 091)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Property Taxes (Tax Roll: \$192,707,807,408)	\$88,973,000
Carryover (Operating)	2,150,000
State Aid to Public Libraries	2,000,000
Library Fines and Fees	954,000
Wolfson Contribution	100,000
Miscellaneous Revenue	<u>375,000</u>
Total	<u>\$94,552,000</u>
<b><u>Expenditures:</u></b>	
Library Operations	\$53,433,000
Books and Materials Purchases	7,000,000
Administrative Reimbursement	2,286,000
Transfer to Capital Plan Projects (Fund 090, Subfund 095)	19,735,000
Payment of County Rent to General Services Administration	3,112,000
New Facilities and Education Program Operations	4,980,000
Operating Reserves	<u>4,006,000</u>
Total	<u>\$94,552,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Capital Plan Projects**  
**(Fund 090, Subfund 095)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$14,026,000
Transfer From Operating Fund (Fund 090, 091)	<u>19,735,000</u>
Total	<u>\$33,761,000</u>
<b><u>Expenditures:</u></b>	
Capital Renovation Projects	\$6,860,000
Transfer to Fund 310 Subfund 311	10,000,000
Reserve for Capital Projects	<u>16,901,000</u>
Total	<u>\$33,761,000</u>

**LAW LIBRARIES**  
**(Fund 100, Subfund 102)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	331,000
Criminal Court Costs Fees	425,000
Service Charges	125,000
Occupational Licenses	85,000
Interest	<u>10,000</u>
Total	<u>\$976,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$976,000</u>

**LEGAL AID SOCIETY**  
**(Fund 100, Subfund 103)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$2,007,000
Criminal Court Costs Fees	425,000
Civil Pro Bono Program Revenue	373,000
Victims of Crime Act Grant	80,000
Miscellaneous Revenue	424,000
Carryover	29,000
Community-based Organization	65,000
Total	<u>\$3,403,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,403,000</u>

**COMMUNICATIONS**  
**Operations**  
**(Fund 100, Subfund 104, Project 104121)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$3,099,000
Transfer from Unincorporated Municipal Service Area General Fund	1,329,000
Carryover	113,000
Miscellaneous Charges	1,552,000
Total	<u>\$6,093,000</u>
<b><u>Expenditures:</u></b>	
Communications Support	\$1,327,000
Office of the Director	727,000
Media and Public Affairs	1,876,000
Miami-Dade Television	2,163,000
Total	<u>\$6,093,000</u>

**Office of Film and Entertainment**  
**(Fund 100, Subfund 104, Project 104122)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$732,000
Beacon Council	75,000
Total	<u>\$807,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$807,000</u>

**Protocol Fund**  
**(Fund 100, Subfund 104, Project 104126)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$15,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$15,000</u>

**OFFICE OF THE MAYOR**  
**Public Affairs**  
**(Fund 100, Subfund 104, Project 104136)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Miami-Dade Aviation Department	\$286,000
Transfer from Miami-Dade Seaport Department	<u>264,000</u>
Total	<u>\$550,000</u>
<b><u>Expenditures:</u></b>	
Public Affairs Operating Expenditures	\$535,000
Payment of County Rent to General Services Administration	<u>15,000</u>
Total	<u>\$550,000</u>

**BOARD OF COUNTY COMMISSIONERS**  
**Intergovernmental Affairs**  
**(Fund 100, Subfund 104, Project 104136)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$427,000
Transfer from Unincorporated Municipal Service Area General Fund	183,000
Support from Aviation	81,000
Support from Building	39,000
Support from Building Code Compliance	46,000
Support from Environmental Resource Management	115,000
Support from Seaport	46,000
Support from Solid Waste	81,000
Support from Water and Sewer	<u>115,000</u>
Total	<u>\$1,133,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,133,000</u>

**THE JAY MALINA INTERNATIONAL TRADE CONSORTIUM**  
**(Fund 100, Subfund 104, Project 104140)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Contribution from Miami-Dade Seaport Department	\$295,000
Contribution from Greater Miami Convention & Visitors Bureau	\$100,000
Carryover	190,000
Transfer from Countywide General Fund	<u>1,009,000</u>
Total	<u>\$1,594,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,494,000
FIU Madrid Center	<u>100,000</u>
Total	<u>\$1,594,000</u>

**ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT**  
**800 Megahertz Radio System Maintenance**  
**(Fund 100, Subfund 104, Project 104141)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Traffic Fines	<u>\$1,000,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Fund 060, Subfund 004	<u>\$1,000,000</u>

**JUDICIAL ADMINISTRATION**  
**Driving While License Suspended Traffic School**  
**(Fund 100, Subfund 106, Project 106003)**

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$409,000
Program Fees	<u>430,000</u>
Total	<u>\$839,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$839,000</u>

**Court Standby Program**  
**(Fund 100, Subfund 106, Project 106005)**

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$40,000
Transfer from the Miami-Dade Police Department	175,000
Contribution from Municipal Police Departments	<u>255,000</u>
Total	<u>\$470,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$470,000</u>

**Self Help Unit**  
**(Fund 100, Subfund 106, Project 106006)**

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$336,000
Book Sales	<u>624,000</u>
Total	<u>\$960,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$960,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Teen Court Program**  
**(Fund 100, Subfund 106, Project 106129)**

<u>Revenues:</u>	<u>2006-07</u>
Traffic Court Fees	\$1,000,000
Carryover	<u>184,000</u>
	<u>\$1,184,000</u>

<u>Expenditures:</u>	
Teen Court Juvenile Diversion and Intervention Program	<u>\$1,184,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Caleb Center Special Revenue Fund**  
**(Fund 100, Subfund 107, Project 107032)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$325,000
Facility Rental Fees	70,000
Interest Earnings	<u>6,000</u>
Total	<u>\$401,000</u>
<b><u>Expenditures:</u></b>	
Facility Improvements (Current and Future)	<u>\$401,000</u>

**OFFICE OF INSPECTOR GENERAL**  
**(Fund 100, Subfund 108, Project 108000)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$457,000
Costs for Audits on County Contracts	1,790,000
Miami International Airport Oversight	200,000
Performing Arts Center Oversight	56,000
Miami-Dade Water and Sewer Department Oversight	125,000
Solid Waste Management Oversight	100,000
Miami-Dade Transit	200,000
Miami-Dade Housing Agency Oversight	386,000
Interest Earnings	<u>40,000</u>
Total	<u>\$3,354,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,354,000</u>

**COMMISSION ON ETHICS AND PUBLIC TRUST**  
**(Fund 100, Subfund 108, Project 108001)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$127,000
Clerk of the Board (Lobbyist Trust Fund)	25,000
	<u>\$152,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$152,000</u>

**LEASE SUBLEASE AGREEMENT**  
**Special Revenue Fund**  
**(Fund 100, Subfund 109)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Rental Income	\$4,300,000
Interest Income	2,846,000
Capital Reserve	<u>1,593,000</u>
Total	<u>\$8,739,000</u>
<b><u>Expenditures:</u></b>	
Rental Expense	<u>\$8,739,000</u>

**OFFICE OF EMERGENCY MANAGEMENT  
(Fund 100, Subfund 111)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Radiological Emergency Preparedness Agreement	<u>\$289,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$289,000</u>

**CORRECTIONS AND REHABILITATION  
Special Revenue Operations  
(Fund 110, Subfund 111)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$670,000
Subsistence Fees	900,000
Jail Commissary Commission	620,000
Monitored Release Fees	360,000
Medical Fees	20,000
Rehabilitation Program Receipts	200,000
Law Enforcement Education Fund (Second Dollar Fines)	130,000
Food Catering Service Receipts	118,000
Pretrial Volunteer Receipts	20,000
Inmate Industries	<u>350,000</u>
Total	<u>\$3,388,000</u>
<b><u>Expenditures:</u></b>	
Jail Commissary	\$620,000
Monitored Release	360,000
Rehabilitation Work Crew Expenses (Boot Camp)	142,000
Law Enforcement Education	130,000
Inmate Industry Operations	350,000
Fee Supported Boot Camp Expenditures	900,000
Other Operating Expenses	230,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 610)	<u>656,000</u>
Total	<u>\$3,388,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Special Revenue Operations  
(Fund 110, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,977,000
Carryover	1,673,000
First Dollar Fines	208,000
Second Dollar Fines	281,000
Law Enforcement Training Traffic Violation Fines	750,000
Interest Income	2,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	<u>1,800,000</u>
Total	<u>\$8,691,000</u>
<b><u>Expenditures:</u></b>	
Education and Training	\$1,814,000
School Crossing Guard Program	<u>6,877,000</u>
Total	<u>\$8,691,000</u>

**JUVENILE SERVICES**  
**Special Revenue Operations**  
**(Fund 110, Subfund 112, Project 112100)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Criminal Court Fees	<u>\$425,000</u>
<b><u>Expenditures:</u></b>	
Juvenile Assessment Center Expenditures	<u>\$425,000</u>

**MEDICAL EXAMINER**  
**Special Services Fund**  
**(Fund 110, Subfund 113, Project 113030)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$8,359,000
Carryover	27,000
Service Fees	<u>560,000</u>
Total	<u>\$8,946,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$8,946,000</u>

**CONSUMER SERVICES**  
**Community Antenna Television (CATV) Systems**  
**Capital Contribution Fund**  
**(Fund 110, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$305,000
Capital Contribution from Cable Providers	405,000
Transfer from Capital Contribution-Cable TAP	195,000
Transfer from Countywide General Fund	<u>189,000</u>
Total	<u>\$1,094,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	\$210,000
Miami-Dade College Capital Expenditures	195,000
Miami-Dade College Operating Contract	<u>689,000</u>
Total	<u>\$1,094,000</u>

**SCHOOL CROSSING GUARD TRUST FUND**  
**(Fund 110, Subfund 115)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Parking Ticket Surcharge for School Crossing Guard Programs	\$3,000,000
Interest Earnings	<u>25,000</u>
Total	<u>\$3,025,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,800,000
Disbursements to Municipalities	<u>1,225,000</u>
Total	<u>\$3,025,000</u>

**BUSINESS DEVELOPMENT**  
**(Fund 120, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$5,095,000
Transfer from Unincorporated Municipal Service Area General Fund	2,183,000
Contract Monitoring Fees	<u>1,500,000</u>
Total	<u>\$8,778,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$8,778,000</u>

**ECONOMIC DEVELOPMENT**  
**(Fund 120, Subfund 122)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Occupational License Proceeds	<u>\$4,438,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Beacon Council*	<u>\$4,438,000</u>

\*As in previous years, includes \$75,000 for the Miami-Dade County Film and Entertainment promotional expenditures and eight percent to the Metro-Miami Action Plan Trust for economic development activities.

**PARK AND RECREATION**  
**Miami Metrozoo**  
**(Fund 125, Subfund 126)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund	\$8,707,000
Admission and Concession Fees	<u>4,185,000</u>
Total	<u>\$12,892,000</u>
<b><u>Expenditures:</u></b>	
Debt Payment for the Carousel	\$80,000
Operating Expenditures	<u>12,812,000</u>
Total	<u>\$12,892,000</u>

**CULTURAL AFFAIRS**  
**Department of Cultural Affairs**  
**(Fund 125, Subfund 127)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$4,255,000
Transfer from Countywide General Fund	11,609,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	3,089,000
CDT Proceeds (Fund 160)	1,770,000
Transfer from TDT for Tourist Development Council Administrative Support (Fund 150, Subfund 151 and 152)	247,000
State of Florida Artistic Automobile License Tag Revenue	50,000
Children's Trust Grant	<u>1,000,000</u>
 Total	 <u>\$22,020,000</u>

<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$2,781,000
Artistic License/Arts Education Programs	553,000
Capital Acquisitions Program	1,500,000
Capital Development Grants	350,000
Community Grants	675,000
Cultural Access Network Grants	100,000
Cultural Advancement Grants	2,393,000
Culture Shock	289,000
Dance Miami (Choreographers) Fellowships	35,000
Developing Arts in Neighborhoods	400,000
Festivals and Special Events	1,200,000
Hannibal Cox Jr. Cultural Grants	375,000
International Cultural Exchange	250,000
Major Cultural Institutions Grants	6,000,000
Service Organization Grants	420,000
South Miami-Dade Cultural Arts Center Dedicated Reserve	3,061,000
Summer Arts & Science Camps for Kids Grants	200,000
Targeted Initiatives	388,000
Youth Arts Enrichment Grants	500,000
Youth Arts Miami	<u>550,000</u>
 Total	 <u>\$22,020,000</u>

**Art in Public Places**  
**(Fund 125, Subfund 128)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$2,395,000
Interest Earnings	38,000
Revenues from Proprietary Capital Projects	<u>1,252,000</u>
 Total	 <u>\$3,685,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$626,000
Artwork and Program Expenditures	1,819,000
Administrative Reimbursement	22,000
Payment of County Rent to General Services Administration	74,000
Reserves	<u>1,144,000</u>
 Total	 <u>\$3,685,000</u>

**PARK AND RECREATION**  
**Capital Grants**  
**(Fund 130)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Grant Revenue	<u>\$4,900,000</u>
 <b><u>Expenditures:</u></b>	
Boating- related improvements	\$500,000
Greenway and Trails Network	500,000
Childrens Trust Program	2,000,000
Haulover Park Improvements	1,000,000
Caleb Center Auditorium Improvements	200,000
Dade County Auditorium Improvements	200,000
Other Park Improvements	<u>500,000</u>
Total	<u>\$4,900,000</u>

**STORMWATER UTILITY FUND**  
**(Fund 140, Subfund 141)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$44,353,000
Stormwater Utility Fees	27,139,000
Bond Reimbursement for FEMA Program	3,894,000
Municipal Reimbursements	2,480,000
Grants from Fund 720	400,000
Interest Earnings	<u>600,000</u>
Total	<u>\$78,866,000</u>
 <b><u>Expenditures:</u></b>	
Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$8,520,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,900,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,633,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	14,637,000
Public Works Operations (Fund 140, Subfund 143)	15,374,000
Transfer for FEMA Projects	649,000
Secondary Canal Maintenance Dredging	1,500,000
Cash Reserve	<u>30,653,000</u>
Total	<u>\$78,866,000</u>

**STORMWATER UTILITY PROGRAM**  
**Environmental Resources Management-Operations**  
**(Fund 140, Subfund 142)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$14,637,000</u>
 <b><u>Expenditures:</u></b>	
Administrative Reimbursement	\$423,000
Consumer Services Department National Pollution Discharge Elimination System	27,000
Stormwater Utility Billing and Collections	3,935,000
Stormwater Planning and Design	4,372,000
Stormwater Master Plan	3,680,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,212,000
Stormwater Special Projects	<u>988,000</u>
Total	<u>\$14,637,000</u>

**Public Works  
Drainage Operations  
(Fund 140, Subfund 143)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$15,374,000</u>

<b><u>Expenditures:</u></b>	
Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	<u>\$15,374,000</u>

**TOURIST DEVELOPMENT TAX  
(Fund 150, Subfund 151)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Tourist Development Tax	<u>\$16,502,000</u>

<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$8,709,000
Transfer to Historical Musuem of Southern Florida	552,000
Transfer to Miami Art Museum	641,000
Transfer to Museum of Science	527,000
Transfer to Vizcaya	800,000
Lyric Theatre	150,000
Miami-Dade County Auditorium	150,000
Tourism-related Promotion (City of Miami)	375,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	3,105,000
Transfer to CAC (Fund 720, Subfund 721)	90,000
Tourist Development Council (TDC) Grants	875,000
Transfer to General Fund for Administrative Reimbursement	317,000
TDC Administrative Support (Finance)	18,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	<u>193,000</u>
Total	<u>\$16,502,000</u>

**TOURIST DEVELOPMENT SURTAX  
(Fund 150, Subfund 152)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Tourist Development Tax	<u>\$5,291,000</u>

<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$5,021,000
Transfer to General Fund for Administrative Reimbursement	102,000
Administrative Support (Finance)	14,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	54,000
TDC Grants	<u>100,000</u>
Total	<u>\$5,291,000</u>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX  
(Fund 150, Subfund 154)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Professional Sports Franchise Facility Tax	<u>\$8,250,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund (Project 205800)	<u>\$8,250,000</u>

**HOMELESS TRUST**  
**Operations and Capital**  
**(Fund 150, Subfund 155)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Food and Beverage Tax (1%) Proceeds	\$11,512,000
Private Sector Contribution	200,000
Food and Beverage Interest	50,000
Carryover	<u>667,000</u>
Total	<u>\$12,429,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$11,291,000
Transfer to Subfund 150	1,030,000
Payment of County Rent to General Services Administration	61,000
Administrative Reimbursement	<u>47,000</u>
Total	<u>\$12,429,000</u>

**Reserves**  
**(Fund 150, Subfund 150)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover - Capital Reserve	\$1,678,000
Capital Reserve Interest	16,000
Carryover - Tax Equalization Reserve	2,479,000
Transfer from Subfund 155	<u>1,030,000</u>
Total	<u>\$5,203,000</u>
<b><u>Expenditures:</u></b>	
Capital Reserve	\$1,694,000
Tax Equalization Reserve	<u>3,509,000</u>
Total	<u>\$5,203,000</u>

**DOMESTIC VIOLENCE CENTER**  
**(Fund 150, Subfund 156)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$8,677,000
Food and Beverage Tax (1%) Proceeds	2,032,000
Food and Beverage Interest	<u>260,000</u>
Total	<u>\$10,969,000</u>
<b><u>Expenditures:</u></b>	
Domestic Violence Shelter Operation	\$1,599,000
Other General and Operating Expenses	128,000
Reserve for Future Projects and Operation	<u>9,242,000</u>
Total	<u>\$10,969,000</u>

**CONVENTION DEVELOPMENT TAX  
(Fund 160)**

**Revenues:**

**2006-07**

Carryover	\$11,000,000
Interest Earnings	400,000
Convention Development Tax Proceeds	42,378,000
Basketball Properties-Development Agreement Fees	<u>111,000</u>
Total	<u>\$53,889,000</u>

**Expenditures:**

Debt Service Fund (Project 206100, 206300, 298500)	\$15,613,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs (Museum Operating Grants) (Fund 030, Subfund 033)	2,975,000
Park and Recreation (Fund 040)	1,000,000
Cultural Affairs Grants	1,000,000
Performing Arts Center Trust Subsidy	3,754,000
Payment to the City of Miami	2,000,000
American Airlines Arena-related Costs	6,400,000
North and South Dade Operating Subsidy	770,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	856,000
Reserve for Debt Service Payment	14,021,000
Other Costs	<u>1,000,000</u>
Total	<u>\$53,889,000</u>

**HOUSING FINANCE AUTHORITY  
(Fund 170, Subfund 040)**

**Revenues:**

**2006-07**

Housing Fees and Charges	<u>\$2,923,000</u>
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**Expenditures:**

Operating Expenditures	<u>\$2,923,000</u>
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**DEBT SERVICE FUNDS**

**General Obligation Bonds**

**General Obligation Bonds-Fund 201**

**Fund Type: D1-Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201100**

**Revenues:**

**2006-07**

Ad Valorem – Countywide (Tax Roll: \$212,656,281,938)	\$20,439,000
Interest Earned on Good Faith Deposit	10,000
Interest on Deposits and Investments	200,000
Programmed Cash Reserve	<u>21,795,000</u>
Total	<u>\$42,444,000</u>

**Expenditures:**

Principal Payments on Bonds	\$7,750,000
Interest Payments on Bonds	6,117,000
Reserve for Bond Service	5,776,000
Reserve for Optional Redemption - Series EE	22,775,000
Trustee and Paying Agent Fees	15,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>6,000</u>
Total	<u>\$42,444,000</u>

**Safe Neighborhood Parks Program Bonds**

**General Obligation Bonds-Fund 201**

**Fund Type: D1-Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201117**

**Revenues:**

**2006-07**

Ad Valorem – Countywide (Tax Roll: \$212,656,281,938)	\$19,021,000
Programmed Cash Reserve	4,072,000
Interest on Deposits and Investments	<u>85,000</u>
Total	<u>\$23,178,000</u>

**Expenditures:**

Principal Payments of Bonds	\$4,780,000
Interest Payments on Bonds	8,125,000
Reserve for Bond Service	10,226,000
Transfer to Bond Administration (Fund 030, Subfund 031)	33,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>9,000</u>
Total	<u>\$23,178,000</u>

**Building Better Communities Program Bonds**

**General Obligation Bonds – Fund 201**

**Fund Type: D1 – Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201119**

**Revenues:**

**2006-07**

Ad Valorem – Countywide (Tax Roll: \$212,656,281,938)	\$18,117,000
Programmed Cash Reserve	1,815,000
Interest on Deposits and Investments	<u>75,000</u>
Total	<u>\$20,007,000</u>

**Expenditures:**

Interest Payments on Bonds	\$12,292,000
Reserve for Bond Service	7,641,000
Transfer to Bond Administration (Fund 030, Subfund 031)	48,000
Other General and Administrative Expenses	11,000
Arbitrage Rebate Computation Services	<u>15,000</u>
Total	<u>\$20,007,000</u>

**Fire Rescue District Bonds**

**Special Obligation Bonds-Fire Rescue District-Fund 203**

**Fund Type: D3-Subfund: 2F1**

**Fire Rescue District Series “1996 and 2002”-Debt Service Fund**

**Project: 203101**

**Revenues:**

**2006-07**

Ad Valorem – Fire Rescue District (Tax Roll: \$128,619,632,561)	\$5,132,000
Programmed Cash Reserve	2,845,000
Interest on Deposits and Investments	<u>75,000</u>
Total	<u>\$8,052,000</u>

**Expenditures:**

Principal Payments on Bonds	\$3,740,000
Interest Payments on Bonds	1,506,000
Reserve for Future Debt Service	2,784,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Service	<u>3,000</u>
Total	<u>\$8,052,000</u>

**Guaranteed Entitlement**

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type: D4-Subfund: 2G1**  
**Guaranteed Entitlement Revenue Fund**

**Project: 204101**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing-Fund 510, Subfund 512)	\$7,388,000
Transfer from Fund 050	<u>11,437,000</u>
Total	<u>\$18,825,000</u>

<b><u>Expenditures:</u></b>	
Transfers to Bond Service Account:	
Series 1988 (Project 204311)	\$11,964,000
Series 1995 Bonds (Project 204513)	<u>6,861,000</u>
Total	<u>\$18,825,000</u>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type: D4-Subfund: 2G3**  
**Guaranteed Entitlement Refg. Series "1988"-Bond Service Account**

**Project: 204311**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Revenue Fund (Project 204101)	\$11,964,000
Interest Earnings	50,000
Carryover	181,000
Programmed Cash Reserve	<u>1,996,000</u>
Total	<u>\$14,191,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,993,000
Interest Payments on Bonds	9,572,000
Reserve for Future Debt Service	1,585,000
Transfer to Bond Administration (Fund 030, Subfund 031)	31,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$14,191,000</u>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type: D4-Subfund: 2G4**  
**Guaranteed Entitlement Series "1990"-Bond Service Account**

**Project: 204412**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Cash Reserve	<u>\$5,000</u>

<b><u>Expenditures:</u></b>	
Arbitrage Rebate Computation Services	<u>\$5,000</u>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type : D4-Subfund: 2G5**  
**Guaranteed Entitlement Refg. Series "1995"-Bond Service Account**

**Project: 204513**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Interest Earnings	\$10,000
Programmed Cash Reserve	1,254,000
Carryover	60,000
Transfer from Revenue Account (Project 204101)	<u>6,861,000</u>
Total	<u>\$8,185,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds – Series 1995A	\$1,130,000
Interest Payments on Bonds – Series 1995A	1,020,000
Reserve for Future Debt Service	6,023,000
Transfer to Bond Administration (Fund 030, Subfund 031)	6,000
Arbitrage Rebate Computation Services	<u>6,000</u>
Total	<u>\$8,185,000</u>

**Professional Sports Franchise Tax Bonds**

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax-Revenue Fund**

**Project: 205800**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Professional Sports Franchise Tax Revenue (Fund 150, Subfund 154)	\$7,300,000
Programmed Cash Reserve	<u>858,000</u>
Total	<u>\$8,158,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund-Series 1998 (Project 205801)	\$4,925,000
Transfer to Surplus Fund (Project 205804)	<u>3,233,000</u>
Total	<u>\$8,158,000</u>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax-Series "1998"-Debt Service Fund**

**Project: 205801**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Revenue Fund (Project 205800)	\$4,925,000
Programmed Cash Reserve	2,948,000
Interest Earnings	<u>31,000</u>
Total	<u>\$7,904,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$815,000
Interest Payments on Bonds	4,018,000
Reserve for Future Debt Service	3,001,000
Reserve for Future Debt Service Retained - Arbitrage	50,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	<u>6,000</u>
Total	<u>\$7,904,000</u>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding-Series "1998" Debt Service Reserve Fund**

**Project: 205803**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$8,135,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$8,135,000</u>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding-Series "1998" Surplus Fund**

**Project: 205804**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Revenue Fund (Project 205800)	\$3,233,000
Interest Earnings	40,000
Programmed Cash Reserve	<u>3,728,000</u>
Total	<u>\$7,001,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	\$437,000
Reserve for Future Debt Service	<u>6,564,000</u>
Total	<u>\$7,001,000</u>

**Convention Development Tax Bonds**

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P1**  
**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996A and B"-Revenue Fund**

**Project: 206100**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Interfund Transfer-Convention Development Tax Trust (Fund 160)	\$8,635,000
CDT SWAP Receipts	<u>1,000,000</u>
Total	<u>\$9,635,000</u>

<b><u>Expenditures:</u></b>	
Transfers to Debt Service Fund - Series 1996B Bonds (Project 206201)	<u>\$9,635,000</u>

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund 2P2**  
**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Debt Service Fund**

**Project: 206201**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Cash Reserve – Series 1996B	\$6,644,000
Programmed Cash Reserve	38,000
Interest Earnings	28,000
Transfer from Revenue Fund – CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206100)	<u>8,635,000</u>
Total	<u>\$16,345,000</u>

**Expenditures:**

Principal Payments on Bonds	\$3,124,000
Interest Payments on Bonds	5,062,000
Reserve for Future Debt Service-Series 1996B	8,088,000
Reserve for Future Debt Service	38,000
Transfer to Bond Administration (Fund 030, Subfund 031)	20,000
Trustee/Paying Agent Services & Fees	3,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$16,345,000</u>

**Special Obligation and Refunding Bonds-(CDT)-Fund 206****Fund Type: D5-Subfund 2P2****Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Reserve Fund****Project: 206202****Revenues:****2006-07**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,579,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$16,579,000</u>
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**Special Obligation and Refunding Bonds-Fund 206****Fund Type: D5-Subfund: 2P3****Special Obligation and Refg. Bonds-(CDT)-Series "1997A, B and C"-Revenue Fund****Project: 206300****Revenues:****2006-07**

Tax Receipts - Omni Tax Increment Account	\$1,430,000
Interfund Transfer - Convention Development Tax Trust (Fund 160)	2,847,000
CDT SWAP Receipts	<u>3,000,000</u>
Total	<u>\$7,277,000</u>

**Expenditures:**

Transfers to Debt Service Fund:	
Series 1997A Bonds (Project 206301)	\$1,430,000
Series 1997B Bonds (Project 206401)	2,844,000
Series 1997B SWAP (Project 206401)	3,000,000
Series 1997C Bonds (Project 206501)	<u>3,000</u>
Total	<u>\$7,277,000</u>

**Special Obligation and Refunding Bonds-Fund 206****Fund Type: D5-Subfund: 2P3****Special Obligation and Refunding Bonds-(CDT)-Series "1997A" Debt Service Fund****Project: 206301****Revenues:****2006-07**

Programmed Cash Reserve – Series 1997A – Omni	\$10,851,000
Interest Earnings	100,000
Transfer from Revenue Fund (Project 206300)	<u>1,430,000</u>
Total	<u>\$12,381,000</u>

**Expenditures:**

Reserve for Future Debt Service – Series 1997A	\$12,377,000
Arbitrage Rebate Computation Services	1,000
Other General and Administrative Expenses	<u>3,000</u>
Total	<u>\$12,381,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P3**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997A, B, C"-Reserve Fund**

**Project: 206302**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	\$4,874,000
Interest Earnings	<u>120,000</u>
Total	<u>\$34,282,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Cash	\$4,994,000
Reserve for Future Debt Service - Non Cash	<u>29,288,000</u>
Total	<u>\$34,282,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P4**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997B"-Debt Service Fund**

**Project: 206401**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Cash Reserve – Series 1997B	\$2,922,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	3,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206300)	2,844,000
Interest Earnings	<u>15,000</u>
Total	<u>\$8,781,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service – Series 1997B	2,922,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>15,000</u>
Total	<u>\$8,781,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P4**  
**Subordinate Spec. Oblig. and Refg. Bonds (CDT)-Series "1997C"-Debt Service Fund**

**Project: 206501**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Cash Reserve – Series 1997C	\$520,000
Transfer from Revenue Fund –CDT	<u>3,000</u>
Total	<u>\$523,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Series 1997C Bonds	\$343,000
Interest Payments on 1997C Bonds	177,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$523,000</u>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P6**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "2005A and B"-Reserve Fund**

**Project: 206603**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,753,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service (Non-Cash)	<u>\$16,753,000</u>

**Public Service Tax UMSA Bonds**

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-**

**Project: 208409**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,031,000
Transfer from Countywide General Fund	507,000
Transfer from Local Option Gas Tax	1,829,000
Interest Earnings	17,000
Programmed Cash Reserve	<u>3,825,000</u>
Total	<u>\$9,209,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,300,000
Interest Payments on Bonds	3,004,000
Reserve for Future Debt Service	3,879,000
Arbitrage Rebate Computation Services	13,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>13,000</u>
Total	<u>\$9,209,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-Reserve Fund**

**Project: 208410**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$5,405,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$5,405,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208****Fund Type: D5-Subfund: 2R4****Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "2002"-Debt Service Fund****Project: 208511****Revenues:****2006-07**

Transfer from Unincorporated Municipal Service Area General Fund	\$2,227,000
Transfer from Countywide General Fund	373,000
Transfer from Local Option Gas Tax	1,344,000
Interest Earnings	23,000
Programmed Cash Reserve	<u>1,976,000</u>
Total	<u>\$5,943,000</u>

**Expenditures:**

Principal Payments on Bonds	\$1,485,000
Interest Payments on Bonds	2,466,000
Reserve for Future Debt Service	1,976,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>6,000</u>
Total	<u>\$5,943,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208****Fund Type: D5-Subfund: 2R4****Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "2002"-Reserve Fund****Project: 208512****Revenues:****2006-07**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$4,032,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$4,032,000</u>
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**Special Obligation Bonds-Public Service Tax-Fund 208****Fund Type: D5-Subfund: 2R4 \$28 Million****Spec. Oblig. Rev. Bonds-Public Service Tax (UMSA) Series "2006"-Debt Service Fund****Project: 208613****Revenues:****2006-07**

Transfer from Unincorporated Municipal Service Area General Fund	\$1,120,000
Transfer from Countywide General Fund	188,000
Transfer from Local Option Gas Tax	\$676,000
Programmed Cash Reserve	<u>991,000</u>
Total	<u>\$2,975,000</u>

**Expenditures:**

Principal Payments on Bonds	\$650,000
Interest Payments on Bonds	1,332,000
Reserve for Future Debt Service	986,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$2,975,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax (UMSA) Series "2006" Reserve Fund**

**Project: 208614**

**Revenues:** **2006-07**

Programmed Surety Bond Reserve (Non-Cash) \$1,805,000

**Expenditures:**

Reserve for Future Debt Service \$1,805,000

**Special Obligation Bonds – Public Service Tax**  
**Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "2007" – Debt Service Fund**

**Revenues:** **2006-07**

Transfer from Unincorporated Municipal Service Area General Fund \$2,668,000

**Expenditures:**

Principal and Interest Payments \$2,668,000

**\$2.6 million Ward Towers Closeout**

**Revenues:** **2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) \$245,000

**Expenditures:**

Principal and Interest Payments \$245,000

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund Type: D5 – Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Revenue Fund**

**Project: 209400**

**Revenues:** **2006-07**

Transfer from Transit System Sales Surtax Revenue Fund (SP, 402 ) \$3,365,000

Deposit interest from the Guaranteed Investment Contract 8,000

Transfer from People's Transportation Plan Fund (SP 402) 8,000

Total \$3,381,000

**Expenditures:**

Transfer to Debt Service Fund – Series 06 (209402) \$3,381,000

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund Type: D5 – Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Reserve Fund**

**Project: 209401**

**Revenues:** **2006-07**

Programmed Cash Reserve (Guaranteed Investment Contract) \$3,372,000

**Expenditures:**

Reserve for Future Debt Service \$3,372,000

**Transit System Sales Surtax Revenue Bonds, Series 06**  
**Fund Type: D5 – Subfund: 2T9**  
**Transit System Sales Surtax Debt Service Fund**

**Project: 209402**

**Revenues:**

**2006-07**

Transfer from Revenue Fund (Project 209400)	\$3,381,000
Interest	2,000
Programmed Cash Reserve	<u>844,000</u>
Total	<u>\$4,227,000</u>

**Expenditures:**

Principal Payments on Bonds	\$794,000
Interest Payments on Bonds	2,579,000
Reserve for Future Debt Service	843,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	<u>3,000</u>
Total	<u>\$4,227,000</u>

**Courthouse Center Bonds**

**Special Obligation Bonds – Courthouse Revenue Fund. – Fund 210**  
**Fund Type: D5 – Subfund: 2C1**  
**Spec. Oblig. Bonds – Revenue Fund**

**Project: 210100**

**Revenues:**

**2006-07**

\$15 Criminal and Civil Traffic Fines	<u>\$5,800,000</u>
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**Expenditures:**

Transfer to Debt Service, Series 1998A (Project 210311)	\$166,000
Transfer to Debt Service, Series 1998B (Project 210412)	2,685,000
Transfer to Debt Service, Series 2003 (Project 210513)	2,838,000
Transfer to Reserve Fund (Project 210108)	<u>111,000</u>
Total	<u>\$5,800,000</u>

**Special Obligation Bonds – Courthouse Center Proj. – Fund 210****Fund Type: D5 – Subfund: 2C1****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1994, 1995 & 1998”****Project: 210108****Revenues:****2006-07**

Programmed Surety Bond Reserve (Non-Cash)	\$3,716,000
Transfer from Revenue Fund (Project 210100)	<u>111,000</u>
Total	<u>\$3,827,000</u>

**Expenditures:**

Reserve for Future Debt Service -Non-Cash	\$3,716,000
Reserve for Future Debt Service - Cash	<u>111,000</u>
Total	<u>\$3,827,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C3****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998A” – Debt Service Fund****Project: 210311****Revenues:****2006-07**

Transfer from Revenue Fund (Project 210100)	\$166,000
Programmed Cash Reserve	160,000
Carryover	167,000
Interest Earnings	<u>1,000</u>
Total	<u>\$494,000</u>

**Expenditures:**

Principal Payment on Series 1998A Bonds	\$120,000
Interest Payments on Series 1998A Bonds	200,000
Reserve for Future Debt Service	160,000
Reserve for Future Debt Service Retained	7,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$494,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C4****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998B” – Debt Service Fund****Project: 210412****Revenues:****2006-07**

Transfer from Revenue Fund (Project 210100)	\$2,685,000
Programmed Cash Reserve	1,697,000
Carryover	763,000
Interest Earnings	<u>4,000</u>
Total	<u>\$5,149,000</u>

**Expenditures:**

Principal Payment on Series 1998B Bonds	\$1,890,000
Interest Payments on Series 1998B Bonds	1,505,000
Reserve for Future Debt Service	1,698,000
Reserve for Future Debt Service Retained	43,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,149,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C5****Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series “2002” – Debt Service Fund****Project: 210513****Revenues:****2006-07**

Transfer from Revenue Fund (Project 210100)	\$2,838,000
Interest Earnings	60,000
Programmed Cash Reserve -Series A	2,103,000
Programmed Cash Reserve -Series B	<u>212,000</u>
Total	<u>\$5,213,000</u>

**Expenditures:**

Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	1,716,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	164,000
Other General and Administrative Expenses	10,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$5,213,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C5****Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. Series “2002” – Reserve Fund****Project: 210514****Revenues:****2006-07**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$7,775,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$7,775,000</u>
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**Stormwater Utility Revenue Bonds**

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**

**Fund Type: D5 – Subfund: 2U1**

**Stormwater Utility Revenue Bond Program - Revenue Fund**

**Project: 211101**

**Revenues:**

**2006-07**

Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)

\$7,533,000

**Expenditures:**

Transfer to Debt Service Fund – Series 1999 (Projects 211102)

\$2,855,000

Transfer to Debt Service Fund – Series 2004 (211104)

4,678,000

Total

\$7,533,000

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**

**Fund Type: D5 – Subfund: 2U1**

**Stormwater Utility Revenue Bond Program Series “1999” Bonds, Debt Service Fund**

**Project: 211102**

**Revenues:**

**2006-07**

Transfer from Revenue Fund (Project 211101)

\$2,855,000

Interest Earnings

2,000

Carryover

68,000

Programmed Cash Reserve

815,000

Total

\$3,740,000

**Expenditures:**

Principal Payment on Bonds

\$1,270,000

Interest Payments on Bonds

1,630,000

Reserve for Future Debt Service

790,000

Reserve for Future Debt Service Retained

39,000

Transfer to Bond Administration (Fund 030, Subfund 031)

7,000

Arbitrage Rebate Computation Services

4,000

Total

\$3,740,000

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211**

**Fund Type: D5 – Subfund: 2U1**

**Special Obligation Bonds - Reserve Fund**

**Project: 211103**

**Revenues:**

**2006-07**

Programmed Surety Bond Reserve (Non-Cash)

\$7,627,000

**Expenditures:**

Reserve for Future Debt Service

\$7,627,000

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**  
**Fund Type: D5 – Subfund: 2U1 \$60 Million**  
**Stormwater Utility Revenue Bond Program Series “2004” Bonds, Debt Service Fund**

**Project: 211104**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Revenue Fund (Project 211101)	\$4,678,000
Interest	10,000
Carryover	82,000
Programmed Cash Reserve	<u>2,361,000</u>
Total	<u>\$7,131,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$1,470,000
Interest Payments on Bonds	3,252,000
Reserve for Future Debt Service	2,362,000
Reserve for Future Debt Service Retained	33,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$7,131,000</u>

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211**  
**Fund Type: D5 – Subfund: 2U1**  
**Special Obligation Bonds - Reserve Fund**

**Project: 211103**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$7,627,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$7,627,000</u>

**Special Oblig. Bonds – Floating/Fixed Rate Equip. Bonds – Series “1990” – Fund 213**  
**Fund Type: D5 – Subfund: 2E3**  
**Floating/Fixed Rate Equip. Bonds – Series “1990” (Golf Club of Miami)– Debt Service Fund**

**Project: 213314**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Cash Reserve	\$300,000
Programmed Cash Reserve for Arbitrage	91,000
Interest Earnings	1,000
Receipt from Park and Recreation (Fund 040)	<u>407,000</u>
Total	<u>\$799,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$300,000
Interest Payments on Bonds	103,000
Reserve for Future Debt Service	300,000
Reserve for Future Arbitrage payments	90,000
Arbitrage Rebate Computation Services	2,000
General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$799,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 - Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Election Voting Equipment - \$24,600,000**

**Project: 213420**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$2,939,000
Programmed Cash Reserve, Series A	<u>330,000</u>
Total	<u>\$3,269,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$2,300,000
Interest Payments on Bonds, Series A	660,000
Reserve for Future Debt Service, Series A	300,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
Total	<u>\$3,269,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Coral Gables Courthouse - \$6,300,000**

**Project: 213421**

**Revenues:**

**2006-07**

Transfer from the Administrative Office of the Courts	\$446,000
Programmed Cash Reserve, Series A	47,000
Programmed Cash Reserve, Series B	<u>10,000</u>
Total	<u>\$503,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$230,000
Interest Payments on Bonds, Series A	93,000
Interest Payments on Bonds, Series B	117,000
Reserve for Future Debt Service, Series A	41,000
Reserve for Future Debt Service, Series B	10,000
General and Administrative Expenses	10,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$503,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**MLK Furniture, Fixtures & Equipment - \$11,000,000**

**Project: 213423**

**Revenues:**

**2006-07**

Transfer from Outlay Reserve (Fund 310, Subfund 313)	\$1,298,000
Programmed Cash Reserve, Series A	<u>187,000</u>
Total	<u>\$1,485,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$940,000
Interest Payments on Bonds, Series A	373,000
Reserve for Future Debt Service, Series A	167,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,485,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Golf Club of Miami - Renovations - \$6,400,000**

**Project: 213424**

**Revenues:**

**2006-07**

Programmed Cash Reserve, Series A	\$88,000
Programmed Cash Reserve, Series B	7,000
Transfer from Parks Golf Operations	<u>533,000</u>
Total	<u>\$628,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$335,000
Interest Payments on Bonds, Series A	136,000
Interest Payments on Bonds, Series B	80,000
Reserve for Future Debt Service, Series A	60,000
Reserve for Future Debt Service, Series B	7,000
General and Administrative Expenses	7,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$628,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Fire Department - Fleet Replacement - \$12,850,000****Project: 213425****Revenues:****2006-07**

Transfer from Fire Department (Fund 011, Subfund 111)	\$1,443,000
Programmed Cash Reserve, Series A	206,000
Programmed Cash Reserve, Series B	<u>2,000</u>
Total	<u>\$1,651,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$1,015,000
Interest Payments on Bonds, Series A	413,000
Interest Payments on Bonds, Series B	31,000
Reserve for Future Debt Service, Series A	181,000
Reserve for Future Debt Service, Series B	2,000
General and Administrative Expenses	4,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,651,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Park & Recreation - Construction of Crandon Clubhouse \$7 Million  
and Metro Zoo Aviary \$2 Million****Project: 213426****Revenues:****2006-07**

Programmed Cash Reserve, Series A (Aviary)	\$35,000
Programmed Cash Reserve, Series A (Club)	51,000
Programmed Cash Reserve, Series B (Club)	12,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	291,000
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)	<u>437,000</u>
Total	<u>\$826,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A (Aviary)	\$170,000
Principal Payment on Bonds, Series A (Club)	250,000
Interest Payments on Bonds, Series A (Aviary)	69,000
Interest Payments on Bonds, Series A (Club)	102,000
Interest Payments on Bonds, Series B (Club)	131,000
Reserve for Future Debt Service, Series A (Aviary)	31,000
Reserve for Future Debt Service, Series A (Club)	45,000
Reserve for Future Debt Service, Series B (Club)	12,000
General and Administrative Expenses	13,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$826,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - \$3.9Mm**

**Project: 213428**

**Revenues:**

**2006-07**

Programmed Cash Reserve, Series A	\$68,000
Transfer from General Services Administration (Fund 050)	<u>460,000</u>
Total	<u>\$528,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$330,000
Interest Payments on Bonds, Series A	135,000
Reserve for Future Debt Service, Series A	60,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$528,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Reserve Account for Series A Bonds**

**Project: 213429**

**Revenues:**

**2006-07**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$11,985,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$11,985,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**

**Fund Type: D5 – Subfund: 2E5**

**ITD Mainframe \$3.7 million**

**Project: 213520**

**Revenues:**

**2006-07**

Programmed Carryover	\$93,000
Transfer Revenue /SWAP Project 213528	<u>189,000</u>
Total	<u>\$282,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$186,000
Reserve for Future Debt Service, Series A	93,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$282,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**ITD Regatta \$5.2 Million**

**Project: 213521**

**Revenues:**

**2006-07**

Programmed Carryover	\$130,000
Transfer Revenue /SWAP Project 213528	<u>263,000</u>
Total	<u>\$393,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$260,000
Reserve for Future Debt Service, Series A	130,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$393,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Public Work-97th Ave Flyover \$9 Million**

**Project: 213522**

**Revenues:**

**2006-07**

Programmed Carryover	\$233,000
Transfer Revenue /SWAP Project 213528	<u>469,000</u>
Total	<u>\$702,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$466,000
Reserve for Future Debt Service, Series A	233,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$702,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**MLK Building \$4 Million**

**Project: 213523**

**Revenues:**

**2006-07**

Programmed Carryover	\$104,000
Transfer Revenue /SWAP Project 213528	<u>211,000</u>
Total	<u>\$315,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$208,000
Reserve for Future Debt Service, Series A	104,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$315,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Correction Department - Fire System Improvement \$8 Million**

**Project: 213524**

**Revenues:**

**2006-07**

Programmed Carryover	\$207,000
Transfer Revenue /SWAP Project 213528	<u>417,000</u>
Total	<u>\$624,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$414,000
Reserve for Future Debt Service, Series A	207,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$624,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Fire Department Air Rescue Helicopter \$8 Million**

**Project: 213525**

**Revenues:**

**2006-07**

Programmed Carryover	\$201,000
Transfer Revenue /SWAP Project 213528	<u>405,000</u>
Total	<u>\$606,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$402,000
Reserve for Future Debt Service, Series A	201,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$606,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Fire Department Fleet Replacement \$8 Million**

**Project: 213526**

**Revenues:**

**2006-07**

Programmed Carryover	\$208,000
Transfer Revenue /SWAP Project 213528	<u>419,000</u>
Total	<u>\$627,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$416,000
Reserve for Future Debt Service, Series A	208,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$627,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Answer Center Tech \$3 Million**

**Project: 213527**

**Revenues:**

**2006-07**

Programmed Carryover	\$75,000
Transfer Revenue /SWAP Project 213528	<u>153,000</u>
Total	<u>\$228,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$150,000
Reserve for Future Debt Service, Series A	75,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$228,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**REVENUE-SWAP ACCOUNT**

**Project: 213528**

**Revenues:**

**2006-07**

Transfer from Enterprise Technology Services Department	\$263,000
Transfer from the Fire Rescue Department	419,000
Transfer from Public Works	469,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,375,000</u>
Total	<u>\$2,526,000</u>

**Expenditures:**

Transfer to Debt Service Projects, Series 04A	<u>\$2,526,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)**  
**Fund Type: D5 – Subfund: 2E5**  
**Reserve Account**

**Project: 213529**

**Revenues:**

**2006-07**

Programmed Surety Reserve (Non-Cash)	<u>\$4,376,000</u>
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**Expenditures:**

Reserve for Future Debt Service Non-Cash	<u>\$4,376,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Redemption Account****Project: 213530****Revenues:****2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$3,292,000
Transfer from ETSD	1,040,000
Transfer from Public Works	967,000
Transfer from Fire	860,000
Programmed Carryover	<u>10,929,000</u>
Total	<u>\$17,088,000</u>

**Expenditures:**

Reserve for Future Principal payments	<u>\$17,088,000</u>
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**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213****Fund Type: D5 – Subfund: 2E6****Elections Building \$11.7 Million****Project: 213620****Revenues:****2006-07**

Programmed Carryover	\$272,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>958,000</u>
Total	<u>\$1,230,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$415,000
Interest Payments on Bonds, Series B	544,000
Reserve for Future Debt Service, Series B	267,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,230,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213****Fund Type: D5 – Subfund: 2E6****Courthouse Façade Proj \$15 Million****Project: 213621****Revenues:****2006-07**

Programmed Carryover	\$302,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,351,000</u>
Total	<u>\$1,653,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$740,000
Interest Payments on Bonds, Series B	604,000
Reserve for Future Debt Service, Series B	303,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,653,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****Answer Center \$3.9 Million****Project: 213622**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Carryover	\$85,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>301,000</u>
Total	<u>\$386,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$130,000
Interest Payments on Bonds, Series B	170,000
Reserve for Future Debt Service, Series B	83,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$386,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****Answer Center - Technology \$10.806 Million****Project: 213623**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Carryover	\$145,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,830,000</u>
Total	<u>\$1,975,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$1,550,000
Interest Payments on Bonds, Series B	291,000
Reserve for Future Debt Service, Series B	126,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$1,975,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****Golf Club of Miami \$4.6 Million****Project: 213624**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Programmed Carryover	\$93,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>411,000</u>
Total	<u>\$504,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$225,000
Interest Payments on Bonds, Series B	186,000
Reserve for Future Debt Service, Series B	90,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$504,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****UHF Radio Fire \$15 Million****Project: 213625****Revenues:****2006-07**

Programmed Carryover	\$337,000
Transfer from Fire Department	<u>1,834,000</u>
Total	<u>\$2,171,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$1,165,000
Interest Payments on Bonds, Series B	674,000
Reserve for Future Debt Service, Series B	323,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,171,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****Correction Fire System \$1.180 Million****Project: 213626****Revenues:****2006-07**

Programmed Carryover	\$21,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>148,000</u>
Total	<u>\$169,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$105,000
Interest Payments on Bonds, Series B	42,000
Reserve for Future Debt Service, Series B	19,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$169,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213****Fund Type: D5 – Subfund: 2E6****ADA Projects \$4.7 Million****Project: 213627****Revenues:****2006-07**

Programmed Carryover	\$95,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>420,000</u>
Total	<u>\$515,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$230,000
Interest Payments on Bonds, Series B	190,000
Reserve for Future Debt Service, Series B	92,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$515,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**  
**Fund Type: D5 – Subfund: 2E6 Reserve Account**

**Project: 213629**

**Revenues:**

**2006-07**

Programmed Carryover Reserve

\$7,500,000

**Expenditures:**

Reserve for Future Debt Service, Series A

\$7,500,000

**\$2 Million Sunshine State Governmental Financing Commission Loan**  
**Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L6**

**Project: 292600**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

\$198,000

Programmed Cash Reserve

133,000

Total

\$331,000

**Expenditures:**

Principal Payment on Loan

\$132,000

Interest Payments on Loan

59,000

Reserve for Future Debt Service

140,000

Total

\$331,000

**\$25 Million U.S. HUD Loan**  
**Parrot Jungle and Gardens of Watson Island Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L7 QSE108**

**Project: 292700**

**Revenues:**

**2006-07**

Transfer in (Fund 750, Subfund 759, Project QSE108)

\$2,779,000

**Expenditures:**

Principal Payments on Loan

\$1,000,000

Interest Payments on Loan

1,779,000

Total

\$2,779,000

**\$5 Million U.S. HUD Loan**  
**BEDI Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L9**

**Project: 292900**

**Revenues:**

**2006-07**

Transfer from Fund 750, Subfund 759, Project Q0BED

\$262,000

**Expenditures:**

Principal Payment on Loan

\$138,000

Interest Payments on Loan

124,000

Total

\$262,000

**\$40 Million U.S. HUD Loan**  
**EDI Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L9**

**Project: 292901**

**Revenues:**

**2006-07**

Revenue from EDI Trust Account

\$2,598,000

**Expenditures:**

Principal Payment on Loan, Series 01  
Interest Payments on Loan, Series 01  
Principal Payment on Loan, Series 04  
Interest Payments on Loan, Series 04  
Principal Payment on Loan, Series 05  
Interest Payments on Loan, Series 05

\$556,000  
492,000  
100,000  
350,000

1,100,000

Total

\$2,598,000

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Various Projects**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$6 Million Bell Helicopter Loan**

**Project: 298100**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

\$733,000

**Expenditures:**

Principal Payment on Loan  
Interest Payments on Loan

\$583,000  
150,000

Total

\$733,000

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Various Projects**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$9 Million Network Expansion Program**

**Project: 298300**

**Revenues:**

**2006-07**

Transfer from Internal Service Fund (Fund 060, Subfund 025)

\$1,100,000

**Expenditures:**

Principal Payment on Loan  
Interest Payments on Loan

\$875,000  
225,000

Total

\$1,100,000

**\$10.800 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Naranja Lakes Loan**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298400**

**Revenues:**

**2006-07**

Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL

**\$1,090,000**

**Expenditures:**

Interest Payments on Loan 1  
Principal Payment on Loan 2  
Interest Payments on Loan 2

\$300,000  
\$500,000  
290,000

Total

**\$1,090,000**

**\$71 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 Various Projects**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298500**

**Revenues:**

**2006-07**

Transfer from Park and Recreation (Fund 040, Subfund 004)  
Transfer from Convention Development Tax (Fund 160)  
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)  
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) (Fund 310,  
Subfund 313)

\$525,000  
1,482,000  
847,000  
4,561,000

Total

**\$7,415,000**

**Expenditures:**

Principal Payment on Loan  
Interest Payments on Loan

\$4,714,000  
2,701,000

Total

**\$7,415,000**

**\$30 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 – PHT Equipment**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298501**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

**\$7,750,000**

**Expenditures:**

Principal Payment on Loan 1  
Interest Payments on Loan 1

\$5,000,000  
2,750,000

Total

**\$7,750,000**

**\$100 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2006**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298502**

**Revenues:**

**2006-07**

Transfer from Tourist Taxes	\$2,649,000
Transfer from Fire Rescue	1,745,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)(2006 Helicopter)	1,089,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)(PHT Equipment)	2,590,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)(PHT Infrastructure)	<u>1,159,000</u>
Total	<u>\$9,232,000</u>

**Expenditures:**

Principal Payment on Loan	\$5,068,000
Interest Payments on Loan	<u>4,164,000</u>
Total	<u>\$9,232,000</u>

**\$7.1 million Correctional Facilities Fire Protection System Financing**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$567,000</u>
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**Expenditures:**

Principal and Interest Payments	<u>\$567,000</u>
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**\$16.5 million Coast Guard Property Financing**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$673,000</u>
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**Expenditures:**

Principal and Interest Payments	<u>\$673,000</u>
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**\$4.8 million Housing Agency Capital Improvements Financing**

**Revenues:**

**2006-07**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>\$580,000</u>
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**Expenditures:**

Principal and Interest Payments	<u>\$580,000</u>
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**PUBLIC WORKS DEPARTMENT**  
**Construction of NW 97 Avenue Bridge**  
**(Fund 310, Subfund 310)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Financing Proceeds	<u>\$19,555,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$19,555,000</u>
<b><u>Expenditures:</u></b>				
97th Avenue Flyover Project	<u>\$9,655,000</u>	<u>\$1,100,000</u>	<u>\$8,800,000</u>	<u>\$19,555,000</u>

**MIAMI-DADE LIBRARY**  
**Capital Projects**  
**(Fund 310, Subfund 311)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Transfer from Operating Fund (Fund 090, Subfund 095)	<u>\$31,688,000</u>	<u>\$10,000,000</u>	<u>\$0</u>	<u>\$41,688,000</u>
Grant	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>500,000</u>
	<u>\$31,688,000</u>	<u>\$10,500,000</u>	<u>\$0</u>	<u>\$42,188,000</u>
<b><u>Expenditures:</u></b>				
Library Facilities-New	<u>\$6,315,000</u>	<u>\$23,523,000</u>	<u>\$12,350,000</u>	<u>\$42,188,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Phase III, Pay As You Go**  
**(Fund 310, Subfund 312)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Transfers in Prior Years	<u>\$3,608,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,608,000</u>
Interest Earnings	<u>210,000</u>	<u>20,000</u>	<u>0</u>	<u>230,000</u>
Total	<u>\$3,818,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$3,838,000</u>
<b><u>Expenditures:</u></b>				
Parks, Resurfacing, Sidewalks, and Drainage Projects	<u>\$2,181,000</u>	<u>\$1,657,000</u>	<u>\$0</u>	<u>\$3,838,000</u>

**TEAM METRO**  
**Code Enforcement Trust Fund Capital Project**

	<u>Total</u>
<b><u>Revenues:</u></b>	
Transfer from Code Enforcement Trust Fund	<u>\$321,000</u>
<b><u>Expenditures:</u></b>	
Electronic Handheld Devices Capital Project	<u>\$321,000</u>

**CAPITAL OUTLAY RESERVE  
(Fund 310, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>Committed Carryover</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Committed Carryover	\$30,907,000	\$0	\$0	\$30,907,000
Transfer from Countywide General Fund	0	57,060,000	46,534,000	103,594,000
Transfer from UMSA General Fund	0	17,075,000	13,925,000	31,000,000
Transfer from Guaranteed Entitlement	0	10,977,000	0	10,977,000
Transfer from Remarketing Proceeds	0	4,136,000	0	4,136,000
Transfer from Special Assessment Funds	0	713,000	0	713,000
Handicapped Parking Fines	0	65,000	0	65,000
Payment in Lieu of Taxes	0	400,000	0	400,000
Seaquarium Lease Payment	0	400,000	0	400,000
State of Florida - State Attorney Records	0	60,000	0	60,000
Transfer from Cable Television Revenue Fund	0	210,000	0	210,000
Transfer from Finance	0	4,500,000	0	4,500,000
Parks Repayments - - Zoo Carousel Repayment	0	80,000	0	80,000
<b>Total</b>	<b><u>\$30,907,000</u></b>	<b><u>\$95,676,000</u></b>	<b><u>\$60,459,000</u></b>	<b><u>\$187,042,000</u></b>
<b><u>Expenditures:</u></b>	<b><u>Committed Carryover</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b>Public Safety Strategic Area</b>				
Clerk - Clerk of the Board Space Planning	\$0	\$57,000	\$0	\$57,000
Clerk - Richard E. Gerstein Justice Building Remodel the Traffic Section	892,000	438,000	0	1,330,000
Clerk - Upgrade Commission Chambers Voting System	0	143,000	0	143,000
Corrections and Rehabilitation - Mainframe Terminal Replacement	0	250,000	0	250,000
Corrections and Rehabilitation - Radio Frequency Identification Jail Security Pilot Project	0	500,000	0	500,000
Corrections and Rehabilitation - Video Visitation Pilot Project	0	200,000	0	200,000
Corrections and Rehabilitation - Communications Infrastructure Expansion	0	800,000	0	800,000
Corrections and Rehabilitation - Corrections Reserve for Design of Future Projects	0	100,000	0	100,000
Corrections and Rehabilitation - Freezer and Cooler Refurbishment	0	500,000	1,800,000	2,300,000
Corrections and Rehabilitation - Metro West Detention Center First Floor Smoke Exhaust	0	500,000	1,500,000	2,000,000
Corrections and Rehabilitation - Metro West Detention Center Inmate Housing Improvement	0	500,000	1,710,000	2,210,000
Corrections and Rehabilitation - Metro West Detention Center Security System Upgrade	200,000	300,000	0	500,000
Corrections and Rehabilitation - Pre-Trial Detention Center Video Surveillance System	0	250,000	0	250,000
Corrections and Rehabilitation - Remove and Replace Retherm Units	1,100,000	1,100,000	4,000,000	6,200,000
Corrections and Rehabilitation - Security Fence Enhancements	0	600,000	600,000	1,200,000
Corrections and Rehabilitation - Training and Treatment Center Fence and Razorwire Replacement	0	600,000	0	600,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Generator Transfer Switch Controller	0	250,000	0	250,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Kitchen Flooring	625,000	330,000	0	955,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Recreation Yard Security Upgrade	0	400,000	2,600,000	3,000,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Security Enhancements	0	300,000	3,270,000	3,570,000
Fire Rescue - Air Rescue South Roof Project	0	350,000	0	350,000
Fire Rescue - Air Rescue Helicopter Modifications	0	100,000	0	100,000
Fire Rescue - Ocean Rescue Tower Repairs	0	150,000	0	150,000
Fire Rescue - Ocean Rescue Modular Units	0	400,000	0	400,000
Judicial Administration - Coral Gables Courthouse Expansion	0	500,000	500,000	1,000,000
Judicial Administration - Court Facilities Repairs and Renovations	0	1,500,000	0	1,500,000
Judicial Administration - Richard E. Gerstein Justice Building Second Floor Conversion	0	1,000,000	0	1,000,000
Judicial Administration - Joseph Caleb Center Courthouse Renovations	235,000	0	2,495,000	2,730,000
Judicial Administration - State Attorney's Office Electronic Document Management Project	0	240,000	0	240,000
Judicial Administration - Law Library Catalog Conversion and Technology Upgrade	0	36,000	0	36,000
Judicial Administration - Public Defender Building Rewiring	0	500,000	1,123,000	1,623,000
Judicial Administration - State Attorney's Office Joseph Caleb Center Renovations	0	95,000	0	95,000
Judicial Administration - State Attorney's Office Reconfiguration and Renovation	0	118,000	0	118,000
Judicial Administration - State Attorney's Office Records Storage	0	620,000	0	620,000

Judicial Administration - New Children's Courthouse	0	0	12,200,000	12,200,000
Medical Examiner - Medical Examiner Equipment and Facility Improvements	0	500,000	0	500,000
Police - Training Bureau	0	350,000	0	350,000
Police - Less-Lethal Weapons	600,000	600,000	0	1,200,000
Police - Crime Scene Investigation Bureau Expansion	0	900,000	44,000	944,000
Police - Property and Evidence Storage Facility	500,000	500,000	0	1,000,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
<b>Transportation Strategic Area</b>				
Public Works - Illuminated Street Signs	0	2,000,000	3,400,000	5,400,000
Public Works - Sign Replacement Enhancement	0	500,000	0	500,000
<b>Recreation and Culture Strategic Area</b>				
Community and Economic Development - Richmond Perrine Optimist Club Youth Activity Center	500,000	0	0	500,000
Museum of Science - Miami Museum of Science and Planetarium Facility Renovation	0	450,000	0	450,000
Park and Recreation - Areawide Parks - 40-Year Building Recertifications	0	600,000	0	600,000
Park and Recreation - Areawide Parks - Grant Match Requirements	0	797,000	0	797,000
Park and Recreation - Areawide Parks - Light Intensity at Parking Lots	0	50,000	0	50,000
Park and Recreation - Areawide Parks - Lightning Protection System	0	50,000	157,000	207,000
Park and Recreation - Areawide Parks - Outdoor Electrical Safety Repairs	0	650,000	0	650,000
Park and Recreation - Areawide Parks - Park Improvements	0	1,248,000	0	1,248,000
Park and Recreation - Areawide Parks - Renovations	0	911,000	0	911,000
Park and Recreation - Areawide Parks - Structural Safety Inspections and Repairs	0	250,000	0	250,000
Park and Recreation - Crandon Park Tennis Center Improvements	745,000	155,000	0	900,000
Park and Recreation - Tamiami Park Improvements	0	850,000	800,000	1,650,000
Park and Recreation - Tamiami Park Gymnasium	350,000	0	8,000,000	8,350,000
Park and Recreation - Trail Glades Range Improvements	340,000	400,000	400,000	1,140,000
Park and Recreation - Tropical Park Improvements	200,000	0	0	200,000
Park and Recreation - Haulover Park Improvements	566,000	0	0	566,000
Park and Recreation - North Shore Beach Maintenance Facility	600,000	400,000	600,000	1,600,000
Park and Recreation - Country Club of Miami Golf Course Improvements	900,000	0	0	900,000
Park and Recreation - Three Bridges Greenway Project	105,000	0	0	105,000
Park and Recreation - Country Village Park Improvements	200,000	0	0	200,000
Park and Recreation - Brothers to the Rescue Memorial Park Parking Lot	220,000	0	0	220,000
Park and Recreation - Recreation Management System	0	450,000	0	450,000
Park and Recreation - Areawide Parks - Heavy and Mobile Equipment Replacement	0	256,000	0	256,000
Park and Recreation - Local Parks - Heavy and Mobile Equipment Replacement	0	154,000	0	154,000
Park and Recreation - Palmetto Mini Golf Course	0	250,000	0	250,000
Park and Recreation - Community-Based Organization Grants for Park Renovations	0	500,000	0	500,000
Park and Recreation - Environmental and Safety Improvements	0	850,000	2,566,000	3,416,000
Park and Recreation - Park Facilities Sewer Connections	0	1,200,000	600,000	1,800,000
Park and Recreation - Cinco de Mayo Park	0	240,000	960,000	1,200,000
Park and Recreation - Local Parks - 40-Year Building Recertifications	0	300,000	0	300,000
Park and Recreation - Local Parks - Light Intensity at Parking Lots	0	20,000	0	20,000
Park and Recreation - Local Parks - Lightning Protection Systems	0	70,000	0	70,000
Park and Recreation - Local Parks - Outdoor Electrical Safety Repairs	0	350,000	0	350,000
Park and Recreation - Local Parks - Park Improvements	0	235,000	0	235,000
Park and Recreation - Local Parks - Renovations	0	1,078,000	0	1,078,000
Park and Recreation - Local Parks - Structural Safety Inspections and Repairs	0	100,000	0	100,000
Park and Recreation - Miami Metrozoo Equipment Needs	0	100,000	0	100,000
Park and Recreation - Miami Metrozoo Improvements	900,000	100,000	0	1,000,000
Park and Recreation - Tree Canopy Replacement in County Parks	0	1,500,000	0	1,500,000
Park and Recreation - Dade County Auditorium Improvements	189,000	615,000	0	804,000
Park and Recreation - Joseph Caleb Center Auditorium Improvements	90,000	360,000	0	450,000
Park and Recreation - Planning of an African Heritage Cultural Center in Commission District 01	50,000	0	0	50,000
Park and Recreation - Archeological Zone at the Dolphin Center	0	350,000	0	350,000
Park and Recreation - West Little River Park	0	275,000	0	275,000
Park and Recreation - Tot Lot at Country Club of Miami	0	115,000	0	115,000
Vizcaya - Facility Improvements and Equipment Acquisition	0	125,000	0	125,000

**Neighborhood and Unincorporated Area Municipal Services Strategic Area**

Building - Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Environmental Resources Management - Miami River Dredging - Bank to Bank	1,663,000	581,000	0	2,244,000
Environmental Resources Management - Miami River Dredging - Federal Channel	1,666,000	317,000	0	1,983,000
Public Works - Hurricane Preparation	0	36,000	0	36,000
Public Works - Community Image Advisory Board Projects	0	1,500,000	0	1,500,000
Public Works - Tree Canopy Replacement in County Rights-of-Way	0	1,500,000	0	1,500,000
Solid Waste Management - Lot Clearing	0	1,318,000	0	1,318,000
Team Metro - Portable 800 MHz Radio	0	158,000	0	158,000
Team Metro - Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	25,000	0	25,000
Team Metro - Lot Clearing in the Unincorporated Municipal Service Area	0	410,000	0	410,000
Team Metro - Unsafe Structures Board-Up and Demolition	0	27,000	0	27,000
Non-Departmental - Reserve - Neighborhood Reserve	0	1,000,000	0	1,000,000
Non-Departmental - Solid Waste Lot Clearing Services	0	340,000	0	340,000
<b>Health and Human Services Strategic Area</b>				
Community Action Agency - Head Start Facilities Infrastructure Enhancement Project	0	200,000	0	200,000
Community Action Agency - International Mall Regional Head Start Center	354,000	1,467,000	1,610,000	3,431,000
Community Action Agency - Miami Gardens Neighborhood Service Center and Head Start Facility	1,454,000	0	0	1,454,000
Community Action Agency - North Miami-Dade New Regional Head Start Center	2,323,000	0	1,108,000	3,431,000
Community Action Agency - 40-Year Building Recertification-Perrine Meals for the Elderly	85,000	0	0	85,000
Human Services - Computer Replacement/Modernization Project	0	100,000	0	100,000
Human Services - Facilities Repairs	0	1,100,000	0	1,100,000
Human Services - Preventative Maintenance Program	0	200,000	0	200,000
Non-Departmental - Integrated Health and Human Services Client Tracking System	0	500,000	0	500,000
<b>Economic Development Strategic Area</b>				
Consumer Services - Vehicle Acquisition	0	27,000	0	27,000
<b>Enabling Strategies Strategic Area</b>				
Americans with Disabilities Act Coordination - Americans with Disabilities Act Barrier Removal	0	1,300,000	7,800,000	9,100,000
Americans with Disabilities Act Coordination - Americans with Disabilities Act Barrier Removal - Corrections	960,000	140,000	0	1,100,000
Americans with Disabilities Act Coordination - Americans with Disabilities Act Improvements - South-Dade Government Center	1,532,000	490,000	0	2,022,000
Audit and Management Services - Furniture Acquisition	0	15,000	0	15,000
Communications - Video Production Equipment for Miami-Dade TV	0	400,000	0	400,000
Elections - Americans With Disabilities Act Barrier Removal - Polling Locations	2,000,000	0	0	2,000,000
Elections - Electronic Document Management System (EDMS)	375,000	100,000	100,000	575,000
Elections - Acquire Election Tabulators	150,000	0	0	150,000
Elections - Electrical Upgrades To Election Building	750,000	0	0	750,000
Elections - Voter Registration System	0	439,000	461,000	900,000
Elections - Warehouse Racking System and Asset Management	0	250,000	0	250,000
Employee Relations - Fingerprint Retention Program	0	50,000	0	50,000
Employee Relations - Electronic Document Management System (EDMS)	170,000	0	0	170,000
Backfiling and Auditing				
Enterprise Technology Services Department - Data and System Backup and Protection	0	2,076,000	0	2,076,000
Enterprise Technology Services Department - Network System Capacity and Reliability	0	1,106,000	0	1,106,000
Fair Employment Practices - Fair Employment Case Tracking	0	50,000	0	50,000
Fair Employment Practices - Fair Employment On-Line Training for County Employees	0	45,000	55,000	100,000
Property Appraisal - Computer-Aided Mass Appraisal System	7,168,000	0	0	7,168,000
Non-Departmental - CBO Monitoring Database	0	500,000	0	500,000
Non-Departmental - Lightspeed Building Planning and Design	0	100,000	0	100,000
Non-Departmental - Shared Services Study	0	500,000	0	500,000
Non-Departmental - Building Better Communities Training Program	150,000	375,000	0	525,000
Non-Departmental - Reserve - Repairs and Renovation	0	4,322,000	0	4,322,000
Non-Departmental - Reserve - Capital Reserve for New Elected Officials	0	124,000	0	124,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2001)	0	733,000	0	733,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2004)	0	1,240,000	0	1,240,000
Non-Departmental - Debt Service - Air Rescue Helicopter (2006)	0	1,069,000	0	1,069,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1	0	1,424,000	0	1,424,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 2	0	1,651,000	0	1,651,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 3	0	567,000	0	567,000

Non-Departmental - Debt Service - Coast Guard Property	0	673,000	0	673,000
Non-Departmental - Debt Service - Housing Agency Capital Improvements	0	580,000	0	580,000
Non-Departmental - Debt Service - Housing Agency Ward Towers	0	245,000	0	245,000
Non-Departmental - Debt Service - Dade County Courthouse Facade Inspection and Repair	0	1,351,000	0	1,351,000
Non-Departmental - Debt Service - Carol City Community Center	0	847,000	0	847,000
Non-Departmental - Debt Service - Country Club of Miami	0	411,000	0	411,000
Non-Departmental - Debt Service - Crandon Park Tennis Center Improvements	0	198,000	0	198,000
Non-Departmental - Debt Service - Golf Club of Miami	0	399,000	0	399,000
Non-Departmental - Debt Service - Miami Metrozoo Aviary	0	291,000	0	291,000
Non-Departmental - Debt Service - Retractable Bleachers	0	198,000	0	198,000
Non-Departmental - Debt Service - Tamiami Park	0	212,000	0	212,000
Non-Departmental - Debt Service - Public Health Trust (2005)	0	7,750,000	0	7,750,000
Non-Departmental - Debt Service - Public Health Trust (2006)	0	3,770,000	0	3,770,000
Non-Departmental - Debt Service - 311 Answer Center	0	2,712,000	0	2,712,000
Non-Departmental - Debt Service - Americans with Disabilities Act	0	420,000	0	420,000
Non-Departmental - Debt Service - Elections Facility	0	958,000	0	958,000
Non-Departmental - Debt Service - Elections Voting Equipment	0	2,939,000	0	2,939,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware	0	1,146,000	0	1,146,000
Non-Departmental - Debt Service - Mainframe Computer System Acquisition	0	929,000	0	929,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Build-Out and Improvements	0	1,298,000	0	1,298,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Furniture	0	641,000	0	641,000
Non-Departmental - Debt Service - Retrofit Telecommunication Towers	<u>0</u>	<u>705,000</u>	<u>0</u>	<u>705,000</u>
Total	<u>\$30,907,000</u>	<u>\$95,676,000</u>	<u>\$60,459,000</u>	<u>\$187,042,000</u>

**SUNSHINE STATE LOANS****Ward Towers Project**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$2,600,000</u>	<u>\$0</u>	<u>\$2,600,000</u>
<b><u>Expenditures:</u></b>				
Ward Towers Project	<u>\$0</u>	<u>\$2,600,000</u>	<u>\$0</u>	<u>\$2,600,000</u>

**River Dredging Project**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$13,000,000</u>	<u>\$0</u>	<u>\$13,000,000</u>
<b><u>Expenditures:</u></b>				
River Dredging Project	<u>\$0</u>	<u>\$13,000,000</u>	<u>\$0</u>	<u>\$13,000,000</u>

**Light Emitting Diode Project**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$7,000,000</u>	<u>\$0</u>	<u>\$7,000,000</u>
<b><u>Expenditures:</u></b>				
Light Emitting Diode Project	<u>\$0</u>	<u>\$3,500,000</u>	<u>\$3,500,000</u>	<u>\$7,000,000</u>

**Countywide Radio System Tower and Facility Improvements**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$5,000,000</u>	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$10,000,000</u>
Interest Earnings	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>\$5,000,000</u>	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$10,000,000</u>
<b><u>Expenditures:</u></b>				
Countywide Radio System Tower and Facility Improvements	<u>\$5,000,000</u>	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$10,000,000</u>

**STORMWATER UTILITY CAPITAL IMPROVEMENT PROGRAM**  
**(Fund 310, Subfund 316, Projects 316001, 316002, and 316100)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$8,520,000</u>
<b><u>Expenditures:</u></b>	
Basin Drainage Improvements	<u>\$7,200,000</u>
Basin Drainage Improvements (QNIP)	<u>120,000</u>
Local Drainage Improvements (Public Works)	<u>1,200,000</u>
Total	<u>\$8,520,000</u>

**Building Better Communities Bond Program  
Series A  
(Fund 320, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$264,997,000	\$0	\$0	\$264,997,000
Interest Earnings	<u>5,527,000</u>	<u>2,705,000</u>	<u>0</u>	<u>8,232,000</u>
Total	<u>\$270,524,000</u>	<u>\$2,705,000</u>	<u>\$0</u>	<u>\$273,229,000</u>

**Expenditures:**

Question 1: Water, Sewer, and Flood Control	\$31,378,000	\$30,757,000	\$0	\$62,135,000
Question 2: Park and Recreation Facilities	34,285,000	33,606,000	0	67,890,000
Question 3: Public Infrastructure	27,193,000	13,447,000	0	27,165,000
Question 4: Public Safety Facilities	12,189,000	11,948,000	0	24,137,000
Question 5: Emergency and Healthcare Facilities	3,195,000	3,132,000	0	6,327,000
Question 6: Public Service and Outreach Facilities	8,783,000	8,609,000	0	17,391,000
Question 7: Housing for the Elderly and Families	7,921,000	7,764,000	0	15,685,000
Question 8: Cultural, Library, and Educational Facilities	14,782,000	14,489,000	0	29,270,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	1,688,000	1,242,000	0	2,930,000
Bond Issuance Costs	786,000	0	0	786,000
Bond Administration	577,000	0	0	577,000
Reserve for Arbitrage Liability and Future Projects	<u>0</u>	<u>0</u>	<u>5,458,000</u>	<u>5,458,000</u>
Total	<u>\$142,777,000</u>	<u>\$124,994,000</u>	<u>\$5,458,000</u>	<u>\$273,229,000</u>

**Building Better Communities Bond Program  
Series B  
(Fund 320, Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$0	\$200,000,000	\$0	\$200,000,000
Interest Earnings	<u>0</u>	<u>4,000,000</u>	<u>0</u>	<u>4,000,000</u>
Total	<u>\$0</u>	<u>\$204,000,000</u>	<u>\$0</u>	<u>\$204,000,000</u>

**Expenditures:**

Question 1: Water, Sewer, and Flood Control	\$0	\$12,150,000	\$36,450,000	\$48,600,000
Question 2: Park and Recreation Facilities	0	13,250,000	39,750,000	53,000,000
Question 3: Public Infrastructure	0	5,300,000	15,900,000	21,200,000
Question 4: Public Safety Facilities	0	4,700,000	14,100,000	18,800,000
Question 5: Emergency and Healthcare Facilities	0	1,250,000	3,750,000	5,000,000
Question 6: Public Service and Outreach Facilities	0	3,400,000	10,200,000	13,600,000
Question 7: Housing for the Elderly and Families	0	3,050,000	9,150,000	12,200,000
Question 8: Cultural, Library, and Educational Facilities	0	5,700,000	17,100,000	22,800,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	0	263,000	0	263,000
Bond Issuance Costs	0	4,000,000	0	4,000,000
Bond Administration	0	577,000	0	577,000
Reserve for Arbitrage Liability and Future Projects	<u>0</u>	<u>0</u>	<u>3,960,000</u>	<u>3,960,000</u>
Total	<u>\$0</u>	<u>\$53,640,000</u>	<u>\$150,360,000</u>	<u>\$204,000,000</u>

**PUBLIC WORKS**  
**Secondary Road Program**  
**(Funds 330 and 331, Subfunds 332, 333, and 334)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Gas Tax Proceeds	\$17,627,000
FDOT Grant for Street Light Maintenance	1,300,000
FEMA Grant (Mast Arm Replacements)	12,705,000
FDCA Grant (Mast Arm Replacements)	<u>2,118,000</u>
Total	<u>\$33,750,000</u>
 <b><u>Expenditures:</u></b>	
FY 2006-07 Secondary Road Program	\$29,097,000
Arterial Road Street Light Maintenance	3,000,000
Transfer to Metropolitan Planning Organization (Fund 730)	768,000
Transfer to Countywide General Fund	500,000
FEMA Match	<u>385,000</u>
Total	<u>\$33,750,000</u>

**People's Transportation Plan**  
**(Funds 325)**

<b><u>Revenues:</u></b>	<b><u>Total</u></b>
Transfer from People's Transportation Plan (Fund 402)	<u>\$241,000</u>
 <b><u>Expenditures:</u></b>	
People's Transportation Plan Operating Expenditures	<u>\$241,000</u>

**CAPITAL IMPROVEMENT LOCAL OPTION**  
**GAS TAX PROGRAM (THREE CENTS)**  
**(Fund 337, Subfunds 201-299)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,700,000
Transfer from Fund 337, Subfund 337	<u>2,278,000</u>
Total	<u>\$3,978,000</u>
 <b><u>Expenditures:</u></b>	
LOGT Road Program	<u>\$3,978,000</u>

**CAPITAL IMPROVEMENTS LOCAL OPTION**  
**GAS TAX PROGRAM (THREE CENTS)**  
**(Fund 337, Subfund 337)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Transportation Trust Fund	<u>\$22,582,000</u>
 <b><u>Expenditures:</u></b>	
Transfer to Public Works (Fund 337, Subfunds 201-299)	\$2,278,000
Transfer to Debt Service (Projects 208511, 208409, & 208613))	3,849,000
Transfer to MDTA (Fund 412)	<u>16,455,000</u>
Total	<u>\$22,582,000</u>

**IMPACT FEE PROGRAM  
Roadway Construction  
(Fund 340, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$125,000,000
Impact Fees	31,342,000
Interest Earnings	<u>2,500,000</u>
Total	<u>\$158,842,000</u>
<b><u>Expenditures:</u></b>	
Roadway Construction Projects	\$56,697,000
Future Year Expenditures	<u>102,145,000</u>
Total	<u>\$158,842,000</u>

**Fire and Rescue  
(Fund 341)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$11,200,000
Impact Fees	4,550,000
Interest Earnings	<u>400,000</u>
Total	<u>\$16,150,000</u>
<b><u>Expenditures:</u></b>	
Capital Projects	\$11,147,000
Construction, Equipment and Future Years Expenditures	<u>5,003,000</u>
Total	<u>\$16,150,000</u>

**Police  
(Fund 342)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$6,897,000
Impact Fees	1,200,000
Interest Earnings	<u>87,000</u>
Total	<u>\$8,184,000</u>
<b><u>Expenditures:</u></b>	
Equipment Acquisition	\$1,000,000
Reserve for Future Expenditures	<u>7,184,000</u>
Total	<u>\$8,184,000</u>

**Park and Recreation  
(Fund 343)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$33,000,000
Impact Fees	4,000,000
Interest Earnings	<u>1,000,000</u>
Total	<u>\$38,000,000</u>
<b><u>Expenditures:</u></b>	
Land Acquisition and Capital Projects	\$9,065,000
Future Year Expenditures	<u>28,935,000</u>
Total	<u>\$38,000,000</u>

**Impact Fee Administration  
(Fund 349, Subfund 199)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Impact Fee Administration Interest	\$53,000
Impact Fee Administration	145,950
Police Impact Fee Administration	85,050
Park and Recreation Impact Fee Administration	384,300
Public Works Impact Fee Administration	593,250
School Impact Fee Administration Retained	945,000
School Impact Fee Interest Retained	1,050
Miscellaneous Revenue	2,100
Miami Lakes Park Impact Fee Administration	2,100
Miami Lakes Police Impact Fee Administration	1,050
Palmetto Bay Park Impact Fee Administration	2,100
Palmetto Bay Police Impact Fee Administration	1,050
Carryover	<u>3,814,000</u>
Total	<u>\$6,030,000</u>
<b><u>Expenditures:</u></b>	
Departmental Reimbursements:	
Public Works	130,000
Miami-Dade Fire Rescue	390,169
Miami-Dade Police Department	66,370
Miami-Dade Park and Recreation	342,000
Reserves into FY 2007-08	2,875,461
Impact Fee Administration	2,046,000
Administrative Reimbursement	<u>180,000</u>
Total	<u>\$6,030,000</u>

**PARK AND RECREATION  
Safe Neighborhood Parks Bonds  
(Fund 350, Subfund 352)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Fund 380	\$81,901,000	\$22,694,000	\$20,228,000	\$124,823,000
Challenge and Interest	<u>1,743,000</u>	<u>0</u>	<u>0</u>	<u>1,743,000</u>
Total	<u>\$83,644,000</u>	<u>\$22,694,000</u>	<u>\$20,228,000</u>	<u>\$126,566,000</u>
<b><u>Expenditures</u></b>				
ADA Compliance Projects	\$970,000	\$400,000	\$130,000	\$1,500,000
Bayside Park Improvements	10,324,000	4,062,000	2,514,000	16,900,000
Local Park Improvements	13,118,000	3,364,000	1,368,000	17,850,000
Local Parks Per Capita Allocation	8,900,000	1,350,000	0	10,250,000
Metropolitan Park Development--New	9,688,000	2,466,000	5,346,000	17,500,000
Metropolitan Park Improvements	11,322,000	2,400,000	1,078,000	14,800,000
Miami Metrozoo Improvements	4,032,000	4,000,000	3,968,000	12,000,000
Natural Areas Restoration	4,000,000	0	0	4,000,000
New Local Park Development	18,131,000	2,408,000	4,343,000	24,882,000
Pool Improvements and Development	1,275,000	2,244,000	1,481,000	5,000,000
Discretionary Funds - 2004 Application	141,000	0	0	141,000
Challenge & Interest Grants	<u>1,743,000</u>	<u>0</u>	<u>0</u>	<u>1,743,000</u>
Total	<u>\$83,644,000</u>	<u>\$22,694,000</u>	<u>\$20,228,000</u>	<u>\$126,566,000</u>

**Miscellaneous Bonds Remarketing  
(Fund 350, Subfund 358)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$19,562,000	\$0	\$0	\$19,562,000
Interest Earnings	<u>2,847,000</u>	<u>63,000</u>	<u>0</u>	<u>2,910,000</u>
Total	<u>\$22,409,000</u>	<u>\$63,000</u>	<u>\$0</u>	<u>\$22,472,000</u>

<b><u>Expenditures:</u></b>				
Prior Year Expenditures	\$18,238,000	\$0	\$0	\$18,238,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>0</u>	<u>4,136,000</u>	<u>98,000</u>	<u>4,234,000</u>
Total	<u>\$18,238,000</u>	<u>\$4,136,000</u>	<u>\$98,000</u>	<u>\$22,472,000</u>

**ENTERPRISE TECHNOLOGY SERVICES  
Future Financing for Security**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$7,000,000</u>	<u>\$0</u>	<u>\$7,000,000</u>

<b><u>Expenditures:</u></b>				
Cybersecurity Project	<u>\$0</u>	<u>\$7,000,000</u>	<u>\$0</u>	<u>\$7,000,000</u>

**GENERAL SERVICES ADMINISTRATION  
Future Financing for Facilities**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$86,450,000	\$46,645,000	\$83,179,000	\$216,274,000
Sale of Surplus Property	<u>933,000</u>	<u>0</u>	<u>0</u>	<u>933,000</u>
Total	<u>\$87,383,000</u>	<u>\$46,645,000</u>	<u>\$83,179,000</u>	<u>\$217,207,000</u>

<b><u>Expenditures:</u></b>				
Overtown Transit Village and Related Facility Improvements	\$86,450,000	\$27,428,000	\$69,729,000	\$183,607,000
West Lot Multi-Use Facility	0	5,650,000	13,450,000	19,100,000
New Trade Shops	<u>933,000</u>	<u>13,567,000</u>	<u>0</u>	<u>14,500,000</u>
Total	<u>\$87,383,000</u>	<u>\$46,645,000</u>	<u>\$83,179,000</u>	<u>\$217,207,000</u>

**FIRE RESCUE DISTRICT  
Special Obligation Bonds  
(Fund 360)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds Series 95	\$5,133,000	\$0	\$0	\$5,133,000
Bond Proceeds Series 2	17,795,000	0	0	17,795,000
Interest Earnings Series 2	1,023,000	0	0	1,023,000
Special Obligation Bonds Interest	<u>1,582,000</u>	<u>0</u>	<u>0</u>	<u>1,582,000</u>
Total	<u>\$25,533,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$25,533,000</u>

<b><u>Expenditures:</u></b>				
Training Facility	\$1,573,000	\$14,450,000	\$6,377,000	\$22,400,000
East Homestead Fire Rescue Station	964,000	569,000	0	1,533,000
East Kendall Fire Rescue Station	<u>1,600,000</u>	<u>0</u>	<u>0</u>	<u>1,600,000</u>
Total	<u>\$4,137,000</u>	<u>\$15,019,000</u>	<u>\$6,377,000</u>	<u>\$25,533,000</u>

**Capital Asset Acquisition Bonds  
(Fund 360)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	<u>\$21,610,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$21,610,000</u>

<b><u>Expenditures:</u></b>				
East Kendall Fire Rescue Station and Support Complex	\$2,405,000	\$1,645,000	\$0	\$4,050,000
UHF Radio System	<u>12,370,000</u>	<u>2,630,000</u>	<u>2,560,000</u>	<u>17,560,000</u>
Total	<u>\$14,775,000</u>	<u>\$4,275,000</u>	<u>\$2,560,000</u>	<u>\$21,610,000</u>

**Sunshine State Loan**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$22,600,000	\$0	\$0	\$22,600,000
Interest Earnings	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>500,000</u>
Total	<u>\$22,600,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$23,100,000</u>

<b><u>Expenditures:</u></b>				
Demolish and Rebuild Existing Stations	\$65,000	\$3,270,000	\$3,065,000	\$6,400,000
Major Renovations to Existing Stations	1,600,000	900,000	1,550,000	4,050,000
New Services Renovations	0	0	4,000,000	4,000,000
New Services New Construction	1,290,000	1,760,000	5,100,000	8,150,000
Contingency	<u>0</u>	<u>0</u>	<u>500,000</u>	<u>500,000</u>
Total	<u>\$2,955,000</u>	<u>\$5,930,000</u>	<u>\$14,215,000</u>	<u>\$23,100,000</u>

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS**  
(Fund 360)

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$368,071,000	\$0	\$0	\$368,071,000
Interest Earnings	63,344,000	0	0	63,344,000
Municipal Contributions	5,900,000	214,000	0	6,114,000
Cash Donations	48,653,000	0	0	48,653,000
Historic Preservation Grant	425,000	0	0	425,000
Tourism and Economic Development Grant	300,000	0	0	300,000
Department of State	1,500,000	0	0	1,500,000
Division of Cultural Affairs	2,000,000	0	0	2,000,000
Convention Development Tax Backed Financing	10,950,000	0	0	10,950,000
Sunshine State Financing	38,590,000	0	0	38,590,000
Florida Department of Transportation	413,000	0	0	413,000
U.S. Department of the Interior-National Park Service	123,000	0	0	123,000
U.S. Department of Housing and Urban Development	298,000	0	0	298,000
Miscellaneous	<u>919,000</u>	<u>0</u>	<u>0</u>	<u>919,000</u>
Total	<u>\$541,486,000</u>	<u>\$214,000</u>	<u>\$0</u>	<u>\$541,700,000</u>

**Expenditures:**

Bond Issuance Cost	\$5,063,000	\$0	\$0	\$5,063,000
Existing Cultural Facilities	6,970,000	1,730,000	0	8,700,000
Neighborhood Cultural Facilities	9,341,000	10,355,000	0	19,696,000
North Dade and Hialeah Cultural Facilities	8,161,000	0	0	8,161,000
Performing Arts Center	443,642,000	16,829,000	0	460,471,000
South Miami-Dade Cultural Center	27,679,000	6,088,000	0	33,767,000
Transfer to Debt Service	<u>5,842,000</u>	<u>0</u>	<u>0</u>	<u>5,842,000</u>
Total	<u>\$506,698,000</u>	<u>\$35,002,000</u>	<u>\$0</u>	<u>\$541,700,000</u>

**SUNSHINE STATE LOANS**  
**2005 Miscellaneous Projects**  
(Fund 360, Subfund 101)

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$31,100,000	\$0	\$0	\$31,100,000
Interest Earnings	<u>344,000</u>	<u>147,000</u>	<u>0</u>	<u>491,000</u>
Total	<u>\$31,444,000</u>	<u>\$147,000</u>	<u>\$0</u>	<u>\$31,591,000</u>

**Expenditures:**

Enterprise Resource Planning Infrastructure	\$1,400,000	\$0	\$0	\$1,400,000
Enterprise Resource Planning Human Resources System	5,500,000	0	0	5,500,000
Radio System Tower and Facility Improvements	4,000,000	1,000,000	0	5,000,000
Carol City Community Center	6,000,000	0	0	6,000,000
Tamiami Park	1,500,000	0	0	1,500,000
TGK Fire Suppression	7,700,000	4,000,000	0	11,700,000
Reserve for Contingencies	<u>0</u>	<u>0</u>	<u>491,000</u>	<u>491,000</u>
Total	<u>\$26,100,000</u>	<u>\$5,000,000</u>	<u>\$491,000</u>	<u>\$31,591,000</u>

**SUNSHINE STATE LOANS**  
**2006 Public Health Trust Projects**  
(Fund 360, Subfund 103)

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$30,000,000	\$0	\$0	\$30,000,000
Interest Earnings	<u>0</u>	<u>600,000</u>	<u>0</u>	<u>600,000</u>
Total	<u>\$30,000,000</u>	<u>\$600,000</u>	<u>\$0</u>	<u>\$30,600,000</u>

**Expenditures:**

Public Health Trust Projects	<u>\$15,300,000</u>	<u>\$15,300,000</u>	<u>\$0</u>	<u>\$30,600,000</u>
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**SUNSHINE STATE LOANS**  
**2007 Public Health Trust Projects**  
**(Fund 360, Subfund 104)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$0	\$45,000,000	\$0	\$45,000,000
Interest Earnings	0	900,000	0	900,000
Total	<u>\$0</u>	<u>\$45,900,000</u>	<u>\$0</u>	<u>\$45,900,000</u>
<b><u>Expenditures:</u></b>				
Public Health Trust Projects	<u>\$0</u>	<u>\$45,000,000</u>	<u>\$900,000</u>	<u>\$45,900,000</u>

**SUNSHINE STATE LOANS**  
**Correctional Facilities Fire Protection System**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$7,100,000</u>	<u>\$0</u>	<u>\$7,100,000</u>
<b><u>Expenditures:</u></b>				
Correctional Facilities Fire Protection System	<u>\$0</u>	<u>\$7,100,000</u>	<u>\$0</u>	<u>\$7,100,000</u>

**Coast Guard Property**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$16,500,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,500,000</u>
<b><u>Expenditures:</u></b>				
Coast Guard Property	<u>\$16,200,000</u>	<u>\$300,000</u>	<u>\$0</u>	<u>\$16,500,000</u>

**Housing Agency Capital Improvements**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$4,800,000</u>	<u>\$0</u>	<u>\$4,800,000</u>
<b><u>Expenditures:</u></b>				
Housing Agency Capital Improvements	<u>\$0</u>	<u>\$4,800,000</u>	<u>\$0</u>	<u>\$4,800,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 001)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$77,679,000	\$0	\$0	\$77,679,000
Interest Earnings	<u>11,427,000</u>	<u>40,000</u>	<u>0</u>	<u>11,467,000</u>
Total	<u>\$89,106,000</u>	<u>\$40,000</u>	<u>\$0</u>	<u>\$89,146,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$359,000	\$0	\$0	\$359,000
Local Park Improvements	20,764,000	6,921,000	0	27,685,000
Sidewalks	33,715,000	0	0	33,715,000
Road Resurfacing	11,070,000	0	0	11,070,000
Glenwood Heights Street Improvements -- Phase I	520,000	0	0	520,000
South Motion Street Improvements	365,000	0	0	365,000
West Little Rivers Improvements -- Phase III	350,000	0	0	350,000
Transfer to Project 370008 -- District 9 Police Station	1,000,000	0	0	1,000,000
Northwest Seventh Avenue Sewer Improvements	2,500,000	0	0	2,500,000
Transfer to Project 361110 for Project Administration	2,786,000	0	0	2,786,000
Transfer to QNIP II (Fund 361, Subfund 003)	5,000,000	0	0	5,000,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	3,796,000	0	0	3,796,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>\$82,225,000</u>	<u>\$6,921,000</u>	<u>\$0</u>	<u>\$89,146,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Stormwater Utility Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 002)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$40,906,000	\$0	\$0	\$40,906,000
Interest Earnings	<u>4,998,000</u>	<u>50,000</u>	<u>0</u>	<u>5,048,000</u>
Total	<u>\$45,904,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$45,954,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$415,000	\$0	\$0	\$415,000
Local Drainage Improvements	21,684,000	0	0	21,684,000
Major Drainage Improvements	10,605,000	0	0	10,605,000
Transfer to Project 361110 for Project Administration	1,127,000	0	0	1,127,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>12,123,000</u>	<u>0</u>	<u>12,123,000</u>
Total	<u>\$33,831,000</u>	<u>\$12,123,000</u>	<u>\$0</u>	<u>\$45,954,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2002 (QNIP Phase II)**  
**(Fund 361, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$51,000,000	\$0	\$0	\$51,000,000
Transfer from Fund 361, Subfund 001	5,000,000	0	0	5,000,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	4,000,000	0	0	4,000,000
Interest Earnings	<u>2,718,000</u>	<u>75,000</u>	<u>0</u>	<u>2,793,000</u>
Total	<u>\$62,718,000</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$62,793,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$1,000,000	\$0	\$0	\$1,000,000
Local Park Improvements	9,753,000	1,594,000	0	11,347,000
Sidewalks	7,396,000	0	0	7,396,000
Road Resurfacing	6,291,000	0	0	6,291,000
Drainage Improvements	3,597,000	0	0	3,597,000
Transfer to Project 361110 for Project Administration	133,000	0	0	133,000
Transfer to QNIP IV (Fund 361, Subfund 004)	5,000,000	0	0	5,000,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>28,029,000</u>	<u>0</u>	<u>28,029,000</u>
Total	<u>\$33,170,000</u>	<u>\$29,623,000</u>	<u>\$0</u>	<u>\$62,793,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2005 (QNIP Phase IV)**  
**(Fund 361, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$28,000,000	\$0	\$0	\$28,000,000
Transfer from Fund 361, Subfund 003	5,000,000			5,000,000
Interest Earnings	<u>590,000</u>	<u>400,000</u>		<u>990,000</u>
Total	<u>\$33,590,000</u>	<u>\$400,000</u>	<u>\$0</u>	<u>\$33,990,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$550,000	\$0	\$0	\$550,000
Local Park Improvements	4,062,000	4,063,000	0	8,125,000
Sidewalks	8,125,000	0	0	8,125,000
Road Resurfacing	8,125,000	0	0	8,125,000
Drainage Improvements	8,125,000	0	0	8,125,000
Transfer to Project 361110 for Project Administration	532,000	300,000	0	832,000
Reserve for Expenditures and Contingencies	<u>0</u>	<u>108,000</u>	<u>0</u>	<u>108,000</u>
Total	<u>\$29,519,000</u>	<u>\$4,471,000</u>	<u>\$0</u>	<u>\$33,990,000</u>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2007 (QNIP Phase V)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	<u>\$0</u>	<u>\$30,600,000</u>	<u>\$0</u>	<u>\$30,600,000</u>
<b><u>Expenditures:</u></b>				
Bond Issuance Costs	\$0	\$600,000	\$0	\$600,000
Sidewalks, Resurfacing, Drainage, and Local Park Improvements	<u>0</u>	<u>15,000,000</u>	<u>15,000,000</u>	<u>30,000,000</u>
Total	<u>\$0</u>	<u>\$15,600,000</u>	<u>\$15,000,000</u>	<u>\$30,600,000</u>

**Bond and Project Administration  
(Fund 361, Project 361110)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b><u>Revenues:</u></b>				
Transfer from Fund 361, Subfund 001	\$3,176,000	\$0	\$0	\$3,176,000
Transfer from Fund 361, Subfund 002	1,285,000	0	0	1,285,000
Transfer from Fund 361, Subfund 003	152,000	0	0	152,000
Transfer from Fund 361, Subfund 004	607,000	300,000		907,000
Transfer from Fund 140, Subfund 141	<u>335,000</u>	<u>0</u>	<u>0</u>	<u>335,000</u>
Total	<u>\$5,555,000</u>	<u>\$300,000</u>	<u>\$0</u>	<u>\$5,855,000</u>
<b><u>Expenditures:</u></b>				
Office of Capital Improvements	\$1,068,000	\$0	\$0	\$1,068,000
Business Development	289,000	0	0	289,000
Environmental Resources Management	422,000	0	0	422,000
Finance	573,000	100,000	0	673,000
Strategic Business Management	723,000	0	0	723,000
Park and Recreation	1,345,000	200,000	0	1,545,000
Public Works	<u>1,135,000</u>	<u>0</u>	<u>0</u>	<u>1,135,000</u>
Total	<u>\$5,555,000</u>	<u>\$300,000</u>	<u>\$0</u>	<u>\$5,855,000</u>

**CAPITAL ASSET ACQUISITION BONDS  
Series 2002  
(Fund 362, Subfund 001)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$90,000,000	\$0	\$0	\$90,000,000
Interest Earnings	<u>1,292,000</u>	<u>81,000</u>	<u>0</u>	<u>1,373,000</u>
Total	<u>\$91,292,000</u>	<u>\$81,000</u>	<u>\$0</u>	<u>\$91,373,000</u>
<b><u>Expenditures:</u></b>				
Prior Years Capital Projects	<u>\$87,323,000</u>	<u>\$4,050,000</u>	<u>\$0</u>	<u>\$91,373,000</u>

**CAPITAL ASSET ACQUISITION BONDS  
Series 2004B  
(Fund 362, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
<b><u>Revenues:</u></b>				
Bond Proceeds	\$71,000,000	\$0	\$0	\$71,000,000
Interest Earnings	<u>1,479,000</u>	<u>143,000</u>	<u>0</u>	<u>1,622,000</u>
Total	<u>\$72,479,000</u>	<u>\$143,000</u>	<u>\$0</u>	<u>\$72,622,000</u>
<b><u>Expenditures:</u></b>				
Prior Years Capital Projects	<u>\$65,467,000</u>	<u>\$7,155,000</u>	<u>\$0</u>	<u>\$72,622,000</u>

**New Children's Courthouse  
Series 2002 Special Obligation Bonds  
(Fund 363, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$88,174,000	\$0	\$0	\$88,174,000
Capital Outlay Reserve	0	0	12,200,000	12,200,000
Future Financing	0	0	56,846,000	56,846,000
Civil Filing Fee Revenue	4,835,000	0	0	4,835,000
Criminal Justice Bond Interest	260,000	0	0	260,000
Criminal Justice Bond Proceeds	<u>10,685,000</u>	<u>0</u>	<u>0</u>	<u>10,685,000</u>
Total	<u>\$103,954,000</u>	<u>\$0</u>	<u>\$69,046,000</u>	<u>\$173,000,000</u>

**Expenditures:**

Project Cost	<u>\$7,640,000</u>	<u>\$3,802,000</u>	<u>\$161,558,000</u>	<u>\$173,000,000</u>
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**STORMWATER UTILITY  
Revenue Bonds, Series 2004  
(Fund 364, Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	\$77,000,000	\$0	\$0	\$77,000,000
Interest Earnings	<u>1,526,000</u>	<u>80,000</u>	<u>0</u>	<u>1,606,000</u>
Total	<u>\$78,526,000</u>	<u>\$80,000</u>	<u>\$0</u>	<u>\$78,606,000</u>

**Expenditures:**

Stormwater Utility Projects (including federal match)	<u>54,253,000</u>	<u>24,353,000</u>	<u>0</u>	<u>78,606,000</u>
Total	<u>\$54,253,000</u>	<u>\$24,353,000</u>	<u>\$0</u>	<u>\$78,606,000</u>

**SAFE NEIGHBORHOOD PARKS BONDS  
(Fund 380, Subfunds 38A, 38B, 38C, 38D, 38E, and 38F)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest Earnings	<u>20,000,000</u>	<u>1,000,000</u>	<u>0</u>	<u>21,000,000</u>
Total	<u>\$220,000,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$221,000,000</u>

**Expenditures:**

Bond Issue Costs	\$2,474,000	\$0	\$0	\$2,474,000
Bond Administration	4,081,000	502,000	0	4,583,000
Transfer to Park & Recreation (Fund 350, Subfund 352)	83,644,000	22,694,000	20,228,000	126,566,000
DERM - Land Acquisition (EEL)	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 - Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 - South Miami-Dade Government Center	247,000	0	0	247,000
Challenge Grants - Municipalities & Not-for-Profit Organizations	12,053,084	0	0	12,053,084
Municipalities	55,444,863	3,000,000	10,252,710	68,697,573
Future Projects to be Funded with Interest Earnings	0	1,000,000	1,000,000	2,000,000
Arbitrage Liability Reserve	<u>752,573</u>	<u>300,000</u>	<u>554,770</u>	<u>1,607,343</u>
Total	<u>\$161,468,520</u>	<u>\$27,496,000</u>	<u>\$32,035,480</u>	<u>\$221,000,000</u>

**PUBLIC WORKS**  
**People's Transportation Plan**  
**(Fund 390)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
People's Transportation Plan Bond Proceeds	\$35,750,000	\$104,468,000	\$356,040,000	\$496,258,000
Florida Department of Transportation	8,630,000	0	2,500,000	11,130,000
Municipal Contributions	0	0	1,000,000	1,000,000
Total	<u>\$44,380,000</u>	<u>\$104,468,000</u>	<u>\$359,540,000</u>	<u>\$508,388,000</u>
<b><u>Expenditures:</u></b>				
ADA Sidewalk Improvements	\$2,308,000	\$1,000,000	\$692,000	\$4,000,000
Access to Countrywalk	368,000	267,000	0	635,000
Construct NW 138 Street Bridge At Miami River Canal	280,000	2,300,000	3,810,000	6,390,000
Grade Separation and Reversible Flow Lane Projects	0	16,000,000	14,000,000	30,000,000
Arterial Road Improvements	262,000	1,500,000	5,688,000	7,450,000
Improvements to South Bayshore Drive, Darwin to Mercy	14,000	410,000	0	424,000
Neighborhood Improvements	8,964,000	7,240,000	68,885,000	85,089,000
District One Resurfacing and Remarking	4,988,000	392,000	0	5,380,000
Road Improvements - Major Roads:				
SW 157 Avenue - SW 120 Street to SW 112 Street	420,000	1,200,000	3,596,000	5,216,000
SW 157 Avenue - SW 136 Street to SW 120 Street	96,000	429,000	6,991,000	7,516,000
SW 157 Avenue - SW 184 ST to SW 152 Street	0	513,000	9,750,000	10,263,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	5,000	1,945,000	3,185,000	5,135,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	5,000	1,700,000	2,702,000	4,407,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	5,000	2,300,000	9,564,000	11,869,000
NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	13,000	2,000,000	4,396,000	6,409,000
NE 2 Avenue Improvements - West Little River Canal to NE 91 Street	300,000	1,975,000	3,160,000	5,435,000
NW 7 Street Improvement - NW 72 Avenue to NW 37 Avenue	155,000	900,000	725,000	1,780,000
South Miami Avenue Improvements - 25 Rd to 15 Rd	340,000	500,000	0	840,000
SW 176 Street Improvements - US 1 to SW 107 Avenue	90,000	264,000	5,500,000	5,854,000
SW 180 Street Improvements - SW 147 Avenue to SW 137 Avenue	87,000	127,000	5,500,000	5,714,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	114,000	490,000	5,500,000	6,104,000
SW 264 Street Improvements - US 1 to SW 137 Avenue	128,000	182,000	5,000,000	5,310,000
SW 62 Avenue -SW 24 Street to NW 7 Street	400,000	3,000,000	7,049,000	10,449,000
SW 72 Avenue SW 40 Street to SW 20 Street	144,000	400,000	625,000	1,169,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 64 Street	180,000	1,165,000	1,864,000	3,209,000
District 2 Rights-Of-Way Acquisition	0	1,000,000	4,600,000	5,600,000
District 4 Rights-Of-Way Acquisition	0	0	924,000	924,000
District 7 Rights-Of-Way Acquisition	37,000	700,000	6,000,000	6,737,000
District 8 Rights-Of-Way Acquisition	17,000	0	5,222,000	5,239,000
District 9 Rights-Of-Way Acquisition	0	505,000	2,536,000	3,041,000
District 10 Rights-Of-Way Acquisition	1,592,000	1,250,000	0	2,842,000
District 11 Rights-Of-Way Acquisition	595,000	500,000	1,013,000	2,108,000
District 12 Rights-Of-Way Acquisition	2,555,000	2,000,000	21,500,000	26,055,000
District 13 Rights-Of-Way Acquisition	0	1,100,000	0	1,100,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	231,000	819,000	11,087,000	12,137,000
Widen NW 62 Avenue From NW 138 Street to NW 105 Street	700,000	0	0	700,000
Widen NW 74 Street - HEFT to SR 826	1,500,000	12,700,000	18,000,000	32,200,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	136,000	504,000	10,861,000	11,501,000
Widen SW 120 Street from SW 137 Avenue to SW 117 Avenue	12,000	100,000	5,500,000	5,612,000
Widen SW 127 Avenue from SW 120 Street to SW 88 Street	5,000	5,000,000	5,600,000	10,605,000
Widen SW 136 Street from SW 127 Avenue to SR 874	0	0	6,300,000	6,300,000
Widen SW 136 from SW 149 Avenue to SW 139 Court	124,000	330,000	5,200,000	5,654,000
SW 137 Avenue from HEFT to US 1	13,000	0	8,870,000	8,883,000
SW 137 Avenue from US 1 to SW 184 Street	15,000	0	16,790,000	16,805,000
Widen SW 160 Street from SW 147 Avenue to SW 137 Avenue	370,000	3,000,000	4,800,000	8,170,000
Widen SW 27 Ave from US 1 to Bayshore	107,000	348,000	3,750,000	4,205,000
Widen SW 87 Ave from SW 216 Street to SW 168 Street	12,000	0	12,592,000	12,604,000
Widen SW 97 Ave from SW 56 Street to SW 40 Street	6,000	4,000,000	1,734,000	5,740,000
Widen SW 97 Avenue from SW 72 Street to SW 56 Street	30,000	4,000,000	1,710,000	5,740,000
Widen W 60 Street from W 12 Avenue to W 4 Avenue	0	413,000	1,838,000	2,251,000
Advanced Traffic Management System	10,105,000	10,500,000	20,525,000	41,130,000
Illuminated Street Signs	258,000	1,000,000	4,500,000	5,758,000
School Flashing Signals	1,184,000	3,500,000	6,516,000	11,200,000
Streetlight Retrofit	110,000	1,500,000	1,890,000	3,500,000
Traffic Control Center	5,000,000	1,500,000	1,500,000	8,000,000
	<u>\$44,380,000</u>	<u>\$104,468,000</u>	<u>\$359,540,000</u>	<u>\$508,388,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND  
(Fund 402)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$80,000,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	3,797,000
Sales Tax Revenue	190,000,000
Interest	<u>5,000,000</u>
Total	<u>\$278,797,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$103,357,000
Transfer to Fund 416 for Miami-Dade Transit Debt Service (Fund 416)	12,135,000
Transfer to Miami-Dade Transit for Existing Services (Funds 411 and 416)	20,568,000
Transfer to Fund 417, Subfund 001 for 2006 Surtax Bond Debt Service	8,672,000
Transfer to Fund 209, Project 209400 for 2006 Surtax Bond Debt Service	3,373,000
Transfer to Miami-Dade Transit Capital Fund (Fund 414)	783,000
Transfer to Public Works (Fund 325)	241,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,427,000
Transfer to Eligible Municipalities	38,000,000
Transfer to Miami-Dade Transit Agency for Prior Year Operations	13,500,000
Reserve for Future Expenditures	<u>75,741,000</u>
Total	<u>\$278,797,000</u>

**MIAMI-DADE TRANSIT  
Lease, Sublease and Loan Agreements  
(Fund 411, Subfund 400)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Rental and Interest Income	<u>\$25,948,000</u>

<b><u>Expenditures:</u></b>	
Rental Expenses	<u>\$25,948,000</u>

**MIAMI-DADE TRANSIT  
Operations  
(Fund 411, Subfund 411)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from People's Transportation Fund (PTP) (Fund 402)	\$103,357,000
Transfer from PTP (Fund 402) Loan for Existing Services	11,374,000
Transfer from PTP (Fund 402) Loan for Existing Services, Prior Year Operations	13,500,000
Transfer from Countywide General Fund for Maintenance of Effort	131,944,000
Transfer from Countywide General Fund for SFRTA	6,870,000
Transit Fares and Fees	91,227,000
Transfer from Medicaid Program (Fund 413, Subfund 413)	550,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	1,559,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	16,525,000
Non-Operating Revenues	<u>9,372,000</u>
Total	<u>\$386,944,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$362,727,000
Transfer to Fund 416 for Existing Services Debt Service	50,000
Payment for Prior Year Existing Services Expenditures	13,500,000
Loan payment to the Fund 402	3,797,000
South Florida Regional Transportation Authority Subsidy	<u>6,870,000</u>
Total	<u>\$386,944,000</u>

**Non-Capital Grants  
(Fund 413, Subfund 413)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Florida Transportation Disadvantaged Trust Fund	\$9,273,000
Florida Agency for Health Care Administration (Medicaid)	6,999,000
Florida Urban Corridor	2,200,000
Federal Section 5316 Job Access and Reverse Commute Grant (JARC)	950,000
Federal Section 5317 New Freedom Grant	<u>1,350,000</u>
Total	<u>\$20,772,000</u>

<b><u>Expenditures:</u></b>	
Medicaid Program	\$6,449,000
Transfer to MDTA Operations from the Medicaid Program (Fund 411, Subfund 411)	550,000
Transportation Disadvantage Program	7,714,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	1,559,000
Federal Section 5316 (JARC) and 5317 (New Freedom) Eligible Expenditures	2,300,000
Capital Maintenance of Urban Corridor Service	<u>2,200,000</u>
Total	<u>\$20,772,000</u>

**Capital Funds  
(Fund 412 and Fund 414)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Charter Surtax (Fund 402)	\$1,711,000	\$783,000	\$19,073,000	\$21,567,000
Capital Improvement Local Option Gas Tax	17,065,000	16,455,000	88,473,000	121,993,000
FDOT County Incentive Grant Program	3,407,000	0	0	3,407,000
FDOT Funds	65,240,000	45,924,000	619,909,000	731,073,000
Federal Highway Administration	600,000	1,858,000	6,320,000	8,778,000
FTA 5307/5309 Formula Grant	55,215,000	56,838,000	322,066,000	434,119,000
FTA 5309 Discretionary Grant	107,797,000	22,791,000	1,250,589,000	1,381,177,000
Third Party Financing	0	0	1,825,000	1,825,000
Lease Financing Revenues	0	23,997,000	94,297,000	118,294,000
PTP Bond Program	333,675,000	0	964,973,000	1,298,648,000
Sunshine State Loan	<u>20,182,000</u>	<u>0</u>	<u>0</u>	<u>20,182,000</u>
Total	<u>\$604,892,000</u>	<u>\$168,646,000</u>	<u>\$3,367,525,000</u>	<u>\$4,141,063,000</u>

<b><u>Expenditures:</u></b>				
American with Disabilities Act Improvements	\$100,000	\$670,000	\$3,080,000	\$3,850,000
AVL/Monitoring and Radio System	0	50,000	525,000	575,000
Bus Acquisition	0	26,004,000	116,283,000	142,287,000
Bus Facilities	400,000	12,500,000	31,100,000	44,000,000
Bus Pull Out Bays	1,025,000	974,000	5,431,000	7,430,000
Bus Stop Signage Enhancement and Replacement	1,120,000	200,000	876,000	2,196,000
Bus Tools	250,000	300,000	2,525,000	3,075,000
Bus Washer and Vacuum Replacement	1,450,000	2,270,000	231,000	3,951,000
Capital Project Administration, Planning and Monitoring	0	300,000	6,650,000	6,950,000
Capitalization of Preventive Maintenance	70,580,000	70,300,000	373,455,000	514,335,000
Central Control Overhaul	1,482,000	5,146,000	23,372,000	30,000,000
Contingency	0	0	7,450,000	7,450,000
Earlington Heights/MIC Connector Segment of Orange Line	33,938,000	20,319,000	285,770,000	340,027,000
East West Corridor Segment of Orange Line	12,290,000	29,140,000	1,334,840,000	1,376,270,000
Facilities Roof Projects	849,000	480,000	4,671,000	6,000,000
Facility and Equipment Rehabilitation	120,000	200,000	1,675,000	1,995,000
Fare Collection Equipment	901,000	1,974,000	77,125,000	80,000,000
Information Technology Equipment	280,000	200,000	2,250,000	2,730,000
Mover Station Canopies, Escalators and Oil Water Separators	280,000	1,700,000	6,415,000	8,395,000
Metrorail and Metromover Tools and Equipment	500,000	525,000	3,047,000	4,072,000
Metrorail Guideway Painting	0	0	5,500,000	5,500,000
Metrorail Piers and Guideway Coating	0	0	5,000,000	5,000,000
Metrorail Station Refurbishment	3,860,000	2,374,000	3,943,000	10,177,000
Metromover Vehicel Replacement Phase 1	13,422,000	10,037,000	9,584,000	33,043,000
North Corridor Segment of Orange Line	27,303,000	41,832,000	845,560,000	914,695,000
Paint and Refinish Bus and Rail Facilities	981,000	330,000	2,689,000	4,000,000
Park and Ride Lots Along South Miami-Dade Busway	0	2,458,000	6,328,000	8,786,000

Park and Ride Lots - Dadeland South and Dadeland North	0	750,000	6,652,000	7,402,000
Park and Ride Lots - Kendall Drive and Miami Gardens Drive	0	1,750,000	1,550,000	3,300,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	100,000	5,500,000	10,935,000	16,535,000
Passenger Activity Centers	0	0	17,991,000	17,991,000
Passenger Amenities and Enhancements	1,070,000	532,000	1,225,000	2,827,000
Pedestrian Overpass at Dadeland North	0	0	2,931,000	2,931,000
Pedestrian Overpasses at Coconut Grove and Dadeland South	0	0	14,000,000	14,000,000
Pedestrian Overpasses at University and South Miami	514,000	6,330,000	9,518,000	16,362,000
Rail Vehicle Five and Ten Year Maintenance	66,000	2,634,000	0	2,700,000
Rail Vehicle Mid-Life Rehabilitation	9,994,000	54,495,000	254,080,000	318,569,000
Replace Acoustical Barriers	0	0	2,500,000	2,500,000
Replace Bus Garage Lifts	1,546,000	586,000	1,444,000	3,576,000
Replace Elevators at Rail, Mover and Bus Facilities	178,000	770,000	5,222,000	6,170,000
Security and Safety Equipment	1,175,000	850,000	3,725,000	5,750,000
Service Vehicles	50,000	334,000	1,850,000	2,234,000
South Miami-Dade Busway Extension - Phase II	92,145,000	14,507,000	0	106,652,000
Test Track for Metrorail	215,000	2,000,000	1,785,000	4,000,000
Track and Guideway Rehabilitation	4,905,000	8,427,000	22,086,000	35,418,000
Treasury Service Equipment	0	39,000	500,000	539,000
UPS/Emergency Lighting Battery Replacement Project	520,000	253,000	367,000	1,140,000
Upgrade Illumination (Metrorail Stations)	0	0	3,678,000	3,678,000
Total	<u>\$283,609,000</u>	<u>\$330,040,000</u>	<u>\$3,527,414,000</u>	<u>\$4,141,063,000</u>

**Miami-Dade Transit Debt Service  
(Funds 416 and 417)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Fund 402	\$20,807,000
Transfer from Fund 411 for Existing Services Debt	50,000
Transfer from Fund 402 for Existing Services Debt	<u>9,194,000</u>
Total	<u>\$30,051,000</u>

<b><u>Expenditures:</u></b>	
2001 Series F Sunshine State Loan	\$4,298,000
Series 2002A Capital Asset Acquisition (Equipment)	1,795,000
Series 2002A Capital Asset Acquisition (Buses)	3,152,000
Series 2004A and 2004B Sunshine State Loan	9,639,000
General Electric Loan Payment	2,495,000
Series 2006 Transit System Sales Surtax	<u>8,672,000</u>
Total	<u>\$30,051,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST  
(Fund 420)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$2,427,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,427,000</u>

**SEAPORT**  
**(Fund ES 420, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$10,600,000
Facility Maintenance & Improvement Fees	5,000,000
Fee and Charges	99,555,000
Earned Interest	<u>135,000</u>
Total	<u>\$115,290,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$52,813,000
Security Costs	16,050,000
Administrative Reimbursement	1,800,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032, Project 032400)	<u>50,000</u>
Total Operating Expenditures	<u>\$70,713,000</u>
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	6,932,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,313,000
Transfer to Seaport General Fund (Fund ES 424)	15,032,000
Ending Cash Balance	<u>11,300,000</u>
Total	<u>\$115,290,000</u>

**Construction Fund**  
**(Fund ES 421)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$17,197,000
Revenue Non-County Sources	7,200,000
Interest Income	2,000,000
Financing Proceeds	25,000,000
Federal/State Funding	<u>13,468,000</u>
Total	<u>\$64,865,000</u>

<b><u>Expenditures:</u></b>	
Construction Projects	\$59,365,000
Reserve	<u>5,500,000</u>
Total	<u>\$64,865,000</u>

**Reserve Maintenance Fund**  
**(Fund 422, Subfund 221)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$22,000</u>
<b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$22,000</u>

**Interest and Sinking Fund  
(Fund ES 423)  
Bond Service Account (Revenue Bonds)  
(Subfund 231)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$4,953,000
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>6,932,000</u>
Total	<u>\$11,885,000</u>
 <b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$6,833,000
Ending Cash Balance	<u>5,052,000</u>
Total	<u>\$11,885,000</u>

**Bond Reserve Account (Revenue Bonds)  
(Fund ES 423, Subfund 233)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$2,294,000</u>
 <b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$2,294,000</u>

**Bond Service Account (G.O. Bonds)  
(Fund ES 423, Subfund 234)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$7,490,000
Transfer from Seaport Revenue Fund (Fund ES 420)	11,313,000
Earned Interest	<u>13,000</u>
Total	<u>\$18,816,000</u>
 <b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$11,206,000
Ending Cash Balance	<u>7,610,000</u>
Total	<u>\$18,816,000</u>

**Seaport General Fund  
(Fund ES 424, Subfund 241)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$4,540,000
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>15,032,000</u>
Total	<u>\$19,572,000</u>
 <b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$14,559,000
Non-operating Expenditures	1,245,000
Carryover	<u>3,768,000</u>
Total	<u>\$19,572,000</u>

**PUBLIC WORKS  
Causeways Fund  
(Fund 430, Subfund 431)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$3,880,000
Rickenbacker Tolls, Transponders and Other Revenues	6,385,000
Venetian Tolls, Transponders and Other Revenues	<u>1,700,000</u>
Total	<u>\$11,965,000</u>

<b><u>Expenditures:</u></b>	
Rickenbacker Toll Operations	\$3,244,000
Venetian Toll Operations	933,000
Rickenbacker Maintenance	1,277,000
Venetian Maintenance	585,000
Transfer to Causeway Capital Fund	3,090,000
Reserve into FY 2007-08	<u>2,836,000</u>
Total	<u>\$11,965,000</u>

**PUBLIC WORKS  
Causeway Capital Fund  
(Fund 430, Subfund 432)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Causeway Operating Fund (Subfund 431)	\$3,090,000
Financing Proceeds	<u>3,500,000</u>
Total	<u>\$6,590,000</u>

<b><u>Expenditures:</u></b>	
Causeway Capital Projects	<u>\$6,590,000</u>

**VIZCAYA  
Vizcaya Museum-Operations  
(Fund 450, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Convention Development Tax (Fund 160)	\$856,000
Transfer from Tourist Development Tax (Fund 150, Subfund 151)	800,000
Earned Revenue	3,158,000
Carryover	31,000
Grant Revenue	250,000
Donations	<u>156,000</u>
Total	<u>\$5,251,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$5,251,000</u>

**SOLID WASTE MANAGEMENT**  
**Waste Collection Operations**  
**(Fund 470, Subfunds 470, 471, and 475)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$510,000
Waste Fees and Charges	137,148,000
Sale of Recyclable Materials	107,000
Curbside Contract Revenue	1,140,000
Transfer from Unincorporated Municipal Service Area General Fund	2,786,000
Interest	325,000
Miscellaneous Revenue	<u>1,790,000</u>
Total	<u>\$143,806,000</u>

<b><u>Expenditures:</u></b>	
Administration, Garbage and Trash Operating Expenditures	\$66,784,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	2,995,000
Garbage and Trash Waste Disposal Charges	48,232,000
Recycling	11,986,000
Solid Waste Service Area Code Enforcement	3,905,000
Administrative Reimbursement	1,705,000
Transfer to Note Payable (Fund 470)	6,319,000
Reserves	1,348,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>532,000</u>
Total	<u>\$143,806,000</u>

**Waste Collection Capital Projects**  
**(Fund 470, Subfund C10)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Operating Subfund 470	<u>\$4,437,000</u>	<u>\$532,000</u>	<u>\$2,070,000</u>	<u>\$7,039,000</u>
<b><u>Expenditures:</u></b>				
Trash and Recycling Center Improvements	\$1,605,000	\$100,000	\$105,000	\$1,810,000
Truck Washing Facilities	2,006,000	322,000	0	2,328,000
Waste Collection Facility Improvements	785,000	60,000	56,000	901,000
West/Southwest Trash and Recycling Center	<u>41,000</u>	<u>50,000</u>	<u>1,909,000</u>	<u>2,000,000</u>
Total	<u>\$4,437,000</u>	<u>\$532,000</u>	<u>\$2,070,000</u>	<u>\$7,039,000</u>

**Capital Asset Acquisition**  
**(Capital Asset Acquisition Special Obligation Bond, Series 2002, 2004B, 2005 and 2006)**  
**(Fund 470, Restricted Asset)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Proceeds From Series 2002, 2004B, 2005 and 2006 Bonds (Carryover)	\$7,805,000
Interest Earnings	<u>59,000</u>
Total	<u>\$7,864,000</u>
<b><u>Expenditures:</u></b>	
Capital Equipment Purchases	<u>\$7,864,000</u>

**Note Payable**  
**(Capital Asset Acquisition Special Obligation Bond, Series 2002, 2004B, 2005 and 2006)**  
**(Fund 470)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Waste Collection Operations	<u>\$6,319,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments	\$4,122,000
Interest Payments	<u>2,197,000</u>
 Total	 <u>\$6,319,000</u>

**Waste Disposal Operations**  
**(Fund 490, Subfunds 491, 492, 495, and 499)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$92,317,000
Disposal Fees	98,364,000
Transfer Fees	7,028,000
Resource Recovery Energy Sales	21,158,000
Medley Landfill Fee	815,000
Permits and Fines	152,000
Disposal Facility Fees	9,253,000
Utility Service Fee	17,858,000
Building Rental Parking Fee Revenue	1,941,000
Interest	1,915,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	329,000
Miscellaneous Revenue	<u>274,000</u>
 Total	 <u>\$251,404,000</u>

<b><u>Expenditures:</u></b>	
Administration, Transfer and Disposal Operating Expenditure	\$65,342,000
Resources Recovery	71,838,000
Countywide Recycling	330,000
Environmental Compliance and Recycling Development	4,349,000
Transfer to M.E. Thompson Park (Fund 040)	50,000
Transfer to Cooperative Extension (Fund 030, Subfund 032)	18,000
Transfer to Subfund DS0, Bond Debt Service	20,115,000
Administrative Reimbursement	2,642,000
Transfer to Capital Projects (Subfunds C10 and RR0)	8,374,000
Transfer to Fund 010 for MDPD Illegal Dumping Enforcement Reserve	<u>77,168,000</u>
 Total	 <u>\$251,404,000</u>

**Waste Disposal Capital Projects  
(Fund 490, Subfunds C10 and RRO)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Disposal Operating Subfund 490	\$23,259,000	\$8,374,000	\$16,454,000	\$48,087,000
Industrial Development Revenue Bond	1,615,000	0	0	1,615,000
Bond Anticipation Notes	457,000	0	0	457,000
Solid Waste System Revenue Bonds, Series 1998	92,000	0	0	92,000
Solid Waste System Revenue Bonds, Series 2001	4,443,000	0	0	4,443,000
Solid Waste System Revenue Bonds, Series 2005	75,000,000	0	0	75,000,000
County GOB	0	0	11,250,000	11,250,000
Future Solid Waste System Revenue Notes/Bonds	<u>0</u>	<u>0</u>	<u>73,386,000</u>	<u>73,386,000</u>
<b>Total</b>	<b><u>\$104,866,000</u></b>	<b><u>\$8,374,000</u></b>	<b><u>\$101,090,000</u></b>	<b><u>\$214,330,000</u></b>
<b><u>Expenditures:</u></b>				
Environmental Improvements	\$748,000	\$150,000	\$100,000	\$998,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,924,000	19,924,000
Gas Extraction System-Phase 2	686,000	100,000	1,400,000	2,186,000
Groundwater Remediation	0	100,000	1,400,000	1,500,000
Resources Recovery Facility Additional Retrofit	16,925,000	1,170,000	730,000	18,825,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	0	0	3,850,000	3,850,000
Final Closure (Cells 17 and 18)	400,000	1,000,000	3,600,000	5,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 3 Closure	3,600,000	4,100,000	3,650,000	11,350,000
Cell 4 Closure	0	0	13,400,000	13,400,000
Cell 5 Closure	0	0	15,000,000	15,000,000
Cell 5 Construction	0	0	12,915,000	12,915,000
Groundwater Remediation/Trench	526,000	150,000	74,000	750,000
Virginia Key Municipal Landfill Closure Grant	850,000	27,785,000	17,700,000	46,335,000
Homestead Municipal Landfill Closure Grant	7,600,000	100,000	25,000	7,725,000
Munisport Landfill Closure Grant	31,157,000	110,000	320,000	31,587,000
58th Street Home Chemical Collection Access	0	350,000	0	350,000
58th St. Guardhouse and Drainage Improvements	250,000	50,000	0	300,000
Central Transfer Station Compactor Replacement	2,695,000	1,191,000	314,000	4,200,000
Disposal Facility Backup Power Generation	0	250,000	100,000	350,000
Disposal Facility Exit Scales	0	240,000	30,000	270,000
Disposal Facility Improvements	900,000	100,000	100,000	1,100,000
Disposal Scalehouse Lightning Protection	50,000	30,000	0	80,000
N. Dade TRC Ramp Repair and New Guardhouse	531,000	69,000	0	600,000
NE Transfer Station Surge Pit Tipping Floor Roof	100,000	500,000	50,000	650,000
NE Transfer Station Tunnel Roof	100,000	400,000	50,000	550,000
NE Transfer Station New Ramp	0	500,000	200,000	700,000
NE Transfer Station Compactor Replacement	710,000	650,000	1,040,000	2,400,000
NE Transfer Station Tipping Floor Crane	200,000	80,000	0	280,000
Replacement of 9 Scales at Disposal Facilities	150,000	150,000	300,000	600,000
Scalehouse Expansion Project	100,000	100,000	700,000	900,000
South Dade Home Chemical Collection Center	275,000	50,000	0	325,000
Truck Washing Facilities	0	200,000	200,000	400,000
West Transfer Station Tipping Floor Renovation	0	354,000	296,000	650,000
West Transfer Station Fourth Crane Replacement	<u>50,000</u>	<u>230,000</u>	<u>0</u>	<u>280,000</u>
<b>Total</b>	<b><u>\$68,603,000</u></b>	<b><u>\$40,259,000</u></b>	<b><u>\$105,468,000</u></b>	<b><u>\$214,330,000</u></b>

**Bond Debt Service**  
**(Fund 490, Subfund DSO)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Subfunds 491 and 499	<u>\$20,115,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Series 1996, 1998 and 2001 Series Bonds	\$11,925,000
Interest Payments on Series 1996 Refinancing Bonds, 1998 and 2001 Series Revenue Bonds	<u>8,190,000</u>
Total	<u>\$20,115,000</u>

**Rate Stabilization Reserve**  
**(Fund 490, Subfund GRO)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Restricted Carryover	\$20,227,000
Interest Earnings	<u>329,000</u>
Total	<u>\$20,556,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Waste Disposal Operating Fund (Fund 490)	\$329,000
Rate Stabilization Reserve	<u>20,227,000</u>
Total	<u>\$20,556,000</u>

**COUNTY PUBLIC HOSPITAL SALES TAX**  
**(Fund 510, Subfund 510)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Sales Surtax	<u>\$190,000,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Public Health Trust	<u>\$190,000,000</u>

**STATE REVENUE SHARING**  
**(Fund 510, Subfund 512)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Entitlement as a County	\$50,429,000
Entitlement as a Municipality	<u>43,000,000</u>
Total	<u>\$93,429,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	\$7,388,000
Transfer to Capital Outlay Reserve (Fund 310)	\$10,977,000
Transfer to Countywide General Fund	32,064,000
Transfer to Unincorporated Municipal Service Area General Fund	<u>43,000,000</u>
Total	<u>\$93,429,000</u>

**LOCAL GOVERNMENT HALF-CENT SALES TAX**  
**(Fund 510, Subfund 513)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Countywide Sales Tax Receipts	\$58,123,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>69,970,000</u>
Total	<u>\$128,093,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund	\$58,123,000
Transfer to Unincorporated Municipal Service Area General Fund	<u>69,970,000</u>
Total	<u>\$128,093,000</u>

**FPL ELECTRICAL FRANCHISE FEE**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Franchise Fee	<u>\$56,345,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Unincorporated Municipal Services Area General Fund	\$40,800,000
Disbursements to Municipalities	<u>15,545,000</u>
	<u>\$56,345,000</u>

**CORRECTIONS AND REHABILITATION**  
**Inmate Welfare Trust Fund**  
**(Fund 600, Subfund 601)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Fund 110, Subfund 111	<u>\$656,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$656,000</u>

**PARK AND RECREATION**  
**Miscellaneous Trust Funds**  
**(Fund 600, Subfund 601, Project 608TPR)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$2,500,000
Interest Earnings	40,000
Miscellaneous Revenues and Donations	<u>800,000</u>
Total	<u>\$3,340,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,000,000
Trust Reserves	<u>2,340,000</u>
Total	<u>\$3,340,000</u>

# **COUNTY TRANSPORTATION TRUST FUND**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Local Option Six-Cent Gas Tax	\$44,063,000
Capital Improvement Local Option Three-Cent Gas Tax	22,582,000
State Gas Tax	8,544,000
Constitutional Gas Tax (20%)	4,407,000
Constitutional Gas Tax (80%)	17,627,000
"Ninth-Cent" Gas Tax	<u>11,580,000</u>
Total	<u>\$108,803,000</u>
<b><u>Expenditures:</u></b>	
Transfer to General Fund for Transportation Expenditures	\$68,594,000
Transfer to Capital Improvements Local Option Gas Tax Fund	22,582,000
Transfer to Secondary Road Program Fund	<u>17,627,000</u>
Total	<u>\$108,803,000</u>

## **HUMAN SERVICES Operations**

<b><u>Revenues:</u></b>	<b><u>Fund 030 (Subfund 038)</u></b>	<b><u>Fund 610</u></b>	<b><u>Fund 611</u></b>	<b><u>Total</u></b>
State and Federal Grants/Contracts	\$0	\$13,681,000	\$2,735,000	\$16,416,000
Early Learning Coalition of Miami-Dade	0	170,794,000		170,794,000
Transfer from Countywide General Fund	6,910,000	40,167,000	9,664,000	56,741,000
Fees and Charges	2,385,000	2,233,000	82,000	4,700,000
Interdepartmental Transfers	<u>0</u>	<u>3,908,000</u>	<u>691,000</u>	<u>4,599,000</u>
Total	<u>\$9,295,000</u>	<u>\$230,783,000</u>	<u>\$13,172,000</u>	<u>\$253,250,000</u>
<b><u>Expenditures:</u></b>				
Operating Expenditures	\$9,295,000	\$226,771,000	\$13,172,000	\$249,238,000
Payment of County Rent to General Services Administration	0	154,000	0	154,000
Equal Opportunity Board	0	857,000	0	857,000
Youth Crime Task Force Projects	<u>0</u>	<u>3,001,000</u>	<u>0</u>	<u>3,001,000</u>
Total	<u>\$9,295,000</u>	<u>\$230,783,000</u>	<u>\$13,172,000</u>	<u>\$253,250,000</u>

## **COMMUNITY ACTION AGENCY (Fund 630)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$257,000
State and Federal Grants	66,005,000
Interdepartmental Transfers	1,614,000
Transfer From Countywide General Fund	11,977,000
Fees and Charges	3,085,000
Donations	65,000
Florida Power and Light	<u>20,000</u>
Total	<u>\$83,023,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$83,023,000</u>

**EMPOWERMENT ZONE  
(Fund 640)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$6,762,000
Transfer from Countywide General Fund	407,000
Transfer from Unincorporated Municipal Services Area General Fund	817,000
State Grants	350,000
Federal Grants	661,000
Transfer from Community Development (CDBG)	<u>67,000</u>
Total	<u>\$9,064,000</u>
<b><u>Expenditures:</u></b>	
Team Metro Melrose Facility	\$817,000
Communications Department MDTV Promotional Spots	35,000
Office of Commission Auditor-Legislative Analysis	10,000
Enterprise Community Center	417,000
Other Operating Expenditures	<u>7,785,000</u>
Total	<u>\$9,064,000</u>

**URBAN ECONOMIC REVITALIZATION TASK FORCE  
(Fund 650, Subfund 651)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$106,000
Transfer from Countywide General Fund	578,000
Interest Earnings	5,000
Loan Repayments	<u>20,000</u>
Total	<u>\$709,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$709,000</u>

**MIAMI-DADE HOUSING AGENCY  
Loan Programs  
(Fund 700)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Surtax Committed Loan Carryover	\$63,000,000
Documentary Stamp Surtax	40,000,000
Loan Repayments	11,700,000
Other Repayments	1,500,000
Interest on Investments	2,800,000
Loan Servicing Fees	<u>500,000</u>
Total	<u>\$119,500,000</u>
<b><u>Expenditures:</u></b>	
Administration:	
Surtax	\$7,500,000
Subtotal	<u>\$7,500,000</u>
Program Expenditures:	
Surtax Mortgage and Rehabilitation Activities	<u>\$112,000,000</u>
Total	<u>\$119,500,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Affordable Housing Program**  
**(Fund 700, Subfund 700, Project 700003)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Documentary Stamp Surtax	\$3,652,000
Carryover	4,964,000
Interest Earnings	<u>60,000</u>
Total	<u>\$8,676,000</u>
<b><u>Expenditures:</u></b>	
Affordable Housing Activities	<u>\$8,676,000</u>

**CORRECTIONS AND REHABILITATION**  
**Grants**  
**(Fund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Social Security Administration (SSA)	\$230,000
Criminal Alien Assistance	78,000
Total	<u>\$308,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$308,000</u>

**ELECTIONS**  
**Grants**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
FEMA Grant Reimbursements	\$2,000,000
State Voter Education and Pollworker Recruitment and Training Grants	<u>300,000</u>
Total	<u>\$2,300,000</u>
<b><u>Expenditures:</u></b>	
Strengthening of Elections Headquarters - Grant Funded Capital Project	\$2,000,000
Operating Expenditures	<u>300,000</u>
Total	<u>\$2,300,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
State and Federal Grants	<u>\$8,300,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$7,880,000
Transfer to Stormwater Utility Fund for Grant Funded Projects	400,000
Consumer Services Department Adopt a Tree Grant	<u>20,000</u>
Total	<u>\$8,300,000</u>

**OFFICE OF EMERGENCY MANAGEMENT  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
State Grants	\$126,000
Federal Grants	<u>161,000</u>
Total	<u>\$287,000</u>

**Expenditures:**

Operating Expenditures	<u>\$287,000</u>
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**UASI Grant**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
UASI Grant Carryover	<u>\$7,115,000</u>

**Expenditures:**

Transfers to Municipalities	<u>\$7,115,000</u>
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**State EMS Grant Award  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
New Awards	<u>\$1,200,000</u>

**Expenditures:**

Miami-Dade Objectives	\$624,000
City of Miami Fire Rescue Department	404,000
City of Miami Beach Fire Rescue Department	76,000
City of Hialeah Fire Rescue Department	89,000
City of Coral Gables Fire Rescue Department	5,000
Village of Key Biscayne Fire Rescue Department	<u>2,000</u>
Total	<u>\$1,200,000</u>

**Urban Search and Rescue  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Federal Emergency Management Grant	<u>\$586,000</u>

**Expenditures:**

Grant Objectives	<u>\$586,000</u>
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**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Justice Assistance Grant  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Justice Assistance Grant Program	<u>\$722,000</u>

**Expenditures:**

Miami-Dade Police Department -- Enhanced Enforcement Activities	<u>\$722,000</u>
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**PUBLIC WORKS**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
State Department of Agriculture Mosquito Grant	<u>\$37,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$37,000</u>

**JUVENILE SERVICES**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Department of Juvenile Justice Grant	\$743,000
Juvenile Alternative Services Program	594,000
Intensive Delinquency Diversion Services	178,000
Juvenile TASC	385,000
Juvenile Justice and Delinquency Prevention (OJJDP)	250,000
Juvenile Justice and Delinquency Prevention (OJJDP) Congressional Earmark	248,000
Byrne Grant	<u>321,000</u>
Total	<u>\$2,719,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,719,000</u>

**OFFICE OF STRATEGIC BUSINESS MANAGEMENT**  
**Ryan White Grant Program**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Ryan White Grant Title -- Year 15	<u>\$23,999,000</u>

<b><u>Expenditures:</u></b>	
Administration Expenditures	\$904,000
Allocation to Contractual Services	<u>23,095,000</u>
Total	<u>\$23,999,000</u>

**DEPARTMENT OF CULTURAL AFFAIRS**  
**State and Federal Grants**  
**(Fund 720, Subfund 721)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
State and Federal Grants	\$30,000
Florida Department of Cultural Affairs	500,000
Transfer from Tourist Development Tax (Fund 150, Subfund 151)	106,000
South Florida Cultural Consortium Projects	<u>110,000</u>
Total	<u>\$746,000</u>

<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$23,000
South Miami-Dade Cultural Arts Center (Project 368023)	500,000
South Florida Cultural Consortium Projects	<u>223,000</u>
Total	<u>\$746,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Martin L. King, Jr. Academy**  
**(Fund 720, Subfund 721, Project 728013)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Miami-Dade County School Board	<u>\$954,000</u>
<b><u>Expenditures:</u></b>	
Martin L. King, Jr. Academy Leadership School	<u>\$954,000</u>

**HOMELESS TRUST**  
**Grants**  
**(Fund 720, Subfund 723)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
U.S. Department of Housing and Urban Development Grants	\$19,045,000
Florida Department of Children and Family Grants	<u>721,000</u>
Total	<u>\$19,766,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$19,671,000
Transfer to General Fund for Indirect Cost	<u>95,000</u>
Total	<u>\$19,766,000</u>

**METROPOLITAN PLANNING ORGANIZATION**  
**(Fund 730)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Federal and State Revenues	\$5,227,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	<u>768,000</u>
Total	<u>\$5,995,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$2,255,000
Reimbursement to the Department of Planning and Zoning	265,000
Reimbursement to the Public Works Department	120,000
Reimbursement to the Communications Department	30,000
Reimbursement to Miami-Dade Transit Agency	165,000
Reimbursement to the Office Strategic Business Management	50,000
Reimbursement to the Enterprise Technology Services Department	21,000
Reimbursement to the Finance Department	38,000
Indirect Cost Payment to the General Fund	245,000
Payment of County Rent to General Services Administration	108,000
Planning Activities	<u>2,698,000</u>
Total	<u>\$5,995,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT**  
**(Fund 750)**

**Revenues:**

**2006-07**

Carryover	\$8,452,000
CDBG Carryover	26,948,000
CDBG FY 2006 Estimated Entitlement	17,794,000
CDBG Program Income	400,000
HOME Carryover	22,964,000
HOME FY 2006 Estimated Entitlement	6,371,000
HOME Program Income	900,000
Other Program Income	95,000
Transfer from Countywide General Fund	867,000
Enterprise Zone Tax Abatement Application Fees	45,000
Emergency Shelter Grant	<u>862,000</u>
 Total	 <u>\$85,698,000</u>

**Expenditures:**

Administration	\$2,230,000
Community Builders	1,231,000
Community Development	2,371,000
Economic Development	2,370,000
FY 2007 CDBG County Programs:	
Community Action Agency (CAA) - Paint Distribution Program	188,000
CAA - Elderly Energy Conservation Program	100,000
GMSC - Graffiti Abatement	170,000
Office of Historic Preservation - Historic Preservation Survey	100,000
Office of Historic Preservation - School Rehabilitation	50,000
Team Metro - Graffiti Removal	113,000
Team Metro - Code Enforcement	429,000
Enterprise Zone Tax Abatement Program	25,000
Beckham Hall Camillus House	862,000
Capital Expenditures	8,167,000
Other Programs	<u>67,292,000</u>
 Total	 <u>\$85,698,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT  
TARGETED URBAN AREAS  
U.S. HUD Economic Development Initiatives Section 108 Loan  
(Fund 750, Subfund 770, Project Q00EDI)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Loan Repayments	2,011,000
Carryover	<u>3,000,000</u>
Total	<u>\$5,161,000</u>

<b><u>Expenditures:</u></b>	
Economic Development Programs	\$3,000,000
Payment to Debt Service	2,115,000
Reserve for Debt Service	<u>46,000</u>
Total	<u>\$5,161,000</u>

**U.S. HUD Brownfields Economic Development Initiative Grant  
(Fund 750, Subfund 758, Project CDBEDI)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,089,000
Interest Earnings	<u>20,000</u>
Total	<u>\$1,109,000</u>

<b><u>Expenditures:</u></b>	
Transfer to BEDI (Fund 750)	\$343,000
Reserve for Debt Service	<u>766,000</u>
Total	<u>\$1,109,000</u>

**U.S. HUD Economic Development Initiative Grant  
(Fund 750, Subfund 758, Project CDEDI)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$561,000
Interest Earnings	<u>6,000</u>
Total	<u>\$567,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Debt Service	<u>\$567,000</u>

**BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE  
U.S. HUD Section 108 Loan  
(Fund 750, Subfund 770, Project Q0BEDI)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$1,509,000
Loan Repayments	23,000
Transfer from BEDI Grant	343,000
Interest Earnings	<u>36,000</u>
Total	<u>\$1,911,000</u>

<b><u>Expenditures:</u></b>	
Brownsfields Programs	\$1,650,000
Payment to Debt Service (Project 292900)	<u>261,000</u>
Total	<u>\$1,911,000</u>

**MIAMI-DADE HOUSING AGENCY**  
**State Housing Initiative Partnership Program**  
**(Fund 750)**

**Revenues:**

**2006-07**

State Housing Initiatives Partnership Program (SHIP)	\$8,000,000
Interest	400,000
SHIP Carryover	6,000,000
SHIP Misc.	<u>3,000,000</u>
Total	<u>\$17,400,000</u>

**Expenditures:**

SHIP Administration -- Housing Agency	\$1,363,000
SHIP Housing and Rehabilitation Activities	<u>16,037,000</u>
Total	<u>\$17,400,000</u>

**Shelter Plus Program**

**Revenues:**

**2006-07**

Shelter Plus Sponsor-based Rental Assistance	<u>\$6,180,000</u>
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**Expenditures:**

Rental Assistance Payments	\$5,581,000
SRA Administration	<u>599,000</u>
Total	<u>\$6,180,000</u>

**Private Rental Housing**

**Revenues:**

**2006-07**

Section 8 Program	\$158,393,000
Homeownership Closing Fee	10,000
Family Self-Sufficiency Grant (FSS)	<u>63,000</u>
Total	<u>\$158,466,000</u>

**Expenditures:**

Administration:	
Section 8 Program	<u>\$14,189,000</u>
Program Expenditures:	
Section 8 Housing Assistance Payments	<u>\$144,277,000</u>
Total	<u>\$158,466,000</u>

**Public Housing Operations**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Operating Income:	
Dwelling Rent	\$16,763,000
Miscellaneous Operating Revenues	1,507,000
Subtotal	<u>\$18,270,000</u>
Federal Funds:	
Federal Subsidies	\$25,809,000
Federal Grants	1,380,000
HAP Payments	3,100,000
Capital Fund Program (CFP) Administration	4,570,000
Subtotal	<u>\$34,859,000</u>
Other Income	
Asset Disposition	\$2,187,000
Sale of Properties	1,000,000
Management Agreements	2,587,000
Subtotal	<u>\$5,774,000</u>
Total	<u>\$58,903,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$58,903,000</u>

**Capital Program**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>All Yrs. Budget</u></b>
Capital Fund Program (714)	\$4,489,000	3,232,000	0	\$7,721,000
Capital Fund Program (715)	2,775,000	2,778,000	3,097,000	8,650,000
Capital Fund Program (716)	0	4,967,000	4,933,000	9,900,000
Projected Future CFP	0	0	39,600,000	39,600,000
Hope VI Grant	18,339,000	6,059,000	10,602,000	35,000,000
Replacement Housing Factor	3,997,000	1,667,000	4,701,000	10,365,000
Transfer from Surtax	1,313,000	2,588,000	37,822,000	41,723,000
Information Technology	50,000	250,000	0	300,000
CFFP Bond	0	12,934,000	27,066,000	40,000,000
Building Better Communities GOB	13,228,000	15,773,000	123,454,000	152,455,000
Financing Proceeds	0	7,400,000	16,341,000	23,741,000
Community Development Block Grant	4,508,000	5,200,000	0	9,708,000
Revenue Home Sales - Phase 1	0	0	7,225,000	7,225,000
Developer's Equity	722,000	0	0	722,000
State Housing Initiatives Partnership Program	0	0	8,100,000	8,100,000
In-kind Contribution	11,240,000	0	0	11,240,000
Affordable Housing Program Funds/ Single Family Moderate Rehab Program Funds & QNIP	0	0	14,733,000	14,733,000
Total	<u>\$60,661,000</u>	<u>\$62,848,000</u>	<u>\$297,674,000</u>	<u>\$421,183,000</u>
<b><u>Expenditures:</u></b>				
Public Housing Improvement	<u>\$60,661,000</u>	<u>\$62,848,000</u>	<u>\$297,674,000</u>	<u>\$421,183,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT**  
**Economic Development Initiatives Opa-locka Head Start Center (CDEDOP Grant)**  
**(Fund 750, Subfund 758)**

	<b><u>Prior Years</u></b>	<b><u>FY 2006-07</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b><u>Revenues:</u></b>				
Carryover	<u>\$275,000</u>	<u>\$1,298,000</u>	<u>\$0</u>	<u>\$1,573,000</u>
<b><u>Expenditures:</u></b>				
Capital Expenditures	<u>\$275,000</u>	<u>\$1,298,000</u>	<u>\$0</u>	<u>\$1,573,000</u>

**PARROT JUNGLE**  
**U.S. HUD Section 108 Loan**  
**(Fund 750, Subfund 759, Project QSE108)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Loan Repayment from the City of Miami	\$2,223,000
Transfer from Countywide General Fund	<u>556,000</u>
Total	<u>\$2,779,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service (Project 292700)	<u>\$2,779,000</u>

**HURRICANE ANDREW TRUST FUND PROGRAM INCOME**  
**(Fund 780, Subfund 783)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$988,000
Interest Earnings	<u>10,000</u>
Total	<u>\$998,000</u>
<b><u>Expenditures:</u></b>	
Hurricane-related Projects	<u>\$998,000</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts-Lighting**  
**(Fund 900, Subfund 901)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover -- Lighting Districts	\$6,169,000
Special Taxing Districts FY 2006-07 Assessments -- Lighting Districts	<u>7,506,000</u>
Total	<u>\$13,675,000</u>
<b><u>Expenditures:</u></b>	
Scott Lake Manor	\$57,000
Bunche Park	74,000
Sunswept Isle	9,000
Town Park Estates	33,000
Richmond Heights	107,000
West Perrine	74,000
Naranja Park	20,000
Southwest Section I	384,000
Twin Lakes	64,000
Crestview	65,000
Westchester	214,000
Brownsville	209,000
Carol City	352,000
Ives Estates	72,000
Scott Lake Manor East	185,000
Enchanted Lake	4,000
Colonial Drive	222,000
Biscayne	45,000
Sunset Park	56,000
Palm Springs North	83,000
Village Green	99,000
Oakland Park	19,000
Star Lakes	9,000
Sky Lake	41,000
Southwest Section 2	31,000
Westbrooke	6,000

Andover	32,000
Lake Arcola	11,000
Southwest Sec 2 Addition 1	4,000
Stephens Manor	22,000
Park Shores	32,000
Town Park Addition 1	6,000
Kendallwood	15,000
Mashta Island	4,000
Westbrooke Gardens	17,000
Stoneybrook	12,000
Liberty City	137,000
Westwood Manor	9,000
Highland/Sparling	40,000
Central Canal	39,000
Rose Glen	8,000
Northwest Shores	50,000
Sabal Palm	61,000
Key Biscayne #1	20,000
Snapper Creek Park	16,000
Howard Drive	46,000
Key Biscayne #2	10,000
Miami Gardens	39,000
Coral Pines	32,000
Flamingo Village	17,000
Peachtree Lane	10,000
Mitchell Lake	5,000
Bel Aire	26,000
Laurel Hill Park	15,000
Goulds	117,000
Pinewood Park	29,000
Cutler Ridge	48,000
Sierra	52,000
Village Green Underground	21,000
Palm Springs Underground	21,000
Biscayne Pines	18,000
Rana Park	9,000
Anderson Heights	41,000
University Manor	18,000
South Miami Heights	557,000
Highland Gardens	12,000
Cutler Ridge Addition #1	131,000
Darlington Manor	32,000
Little River Acres	13,000
Central Miami	16,000
Biscayne Manning	18,000
Lake Lucerne	18,000
Biscayne Manning Addition #1	7,000
Andover Addition #1	17,000
Tallamoody	22,000
Liberty Plaza	8,000
Liberty Homes	27,000
Central Miami Addition #1	12,000
Naranja Lakes	45,000
Schenley Park	11,000
Richmond Heights Addition #1	33,000
West Little River	21,000
Lee Manor	20,000
Golf Park-Minton M.-Fairmont	35,000
Biscayne Gardens Addition #2	39,000
Wittman	276,000
Cantelope	7,000
Cape Florida	12,000
Sunshine State Industrial Park	67,000
Riverdale	19,000
Westbrooke 3rd Addition	6,000
North County	277,000
Little Gables	31,000
International Gardens	70,000
Bird Road Highlands	22,000
Biscayne Gardens 3rd Addition	28,000
Sky Lakes 1st Addition	9,000

Allapattah	44,000
Princetonian	56,000
Hardwood Village	12,000
Lee Manor 1st Addition	20,000
Carol City 1st Addition	2,000
Costall Doral East	28,000
Sevilla Heights	3,000
Lake Park	7,000
Loyola-Westbrooke	6,000
Central Heights	18,000
Bird South	2,000
Expressway Industrial Park	13,000
Villages Of Homestead	26,000
East Golf Park	33,000
Lazarus On Richmond	11,000
Coral Way Estates	11,000
The Hammocks	127,000
Happy Farms Acres	23,000
West Flagler Estates	4,000
Monique	2,000
Sky Lake Homes	9,000
Golden Glades	15,000
Country Club of Miami Estate	45,000
Tamiami Lakes	50,000
Rolling Oaks	13,000
Coral Highlands	16,000
Twin Home Estates	3,000
Sunset Homes	7,000
Winston Park	137,000
Coral Terrace Section 1	3,000
Westbrooke Addition #5	4,000
Bent Tree Section 3	4,000
Torremolinos	2,000
Pinewood Manor	7,000
Little Plantations of Miami	25,000
Intag Manor 1st Addition	2,000
Beverly Estates	13,000
West Cherry Grove	6,000
Bilbao Est	7,000
Las Palmas	13,000
Highland Lakes Estates	1,000
Westgate Gardens	19,000
The Falls	14,000
Westwind Lakes	93,000
Royale Green Townhouse	49,000
Gem Homes	25,000
Doral Park	46,000
Lakes Of Avalon	17,000
Meadow Wood Manor	30,000
North Dade Country Club	23,000
Magarita'S Estates	5,000
Rustic Lakes	3,000
Sunset West	39,000
Coral West Heights	19,000
The Lakes	13,000
Royale Green Section One	41,000
Air Park Industrial	9,000
Venetian Acres	18,000
R J Katz	10,000
Country Lake Manors	44,000
Ben Granoff Park	5,000
Strawberry Fields Homes	13,000
Garson Subdivision Section1	4,000
Meadow Wood Manors Sec 8 North	4,000
Meadow Wood Manors Sec 8 South	7,000
Westchester Park	3,000
South Springs Homes	4,000
Oak Park	35,000
California Hills	14,000
Riviera South	3,000
Pleasure Village	4,000

Marbella Park	5,000
Cutler Country Groves	10,000
Dadeland Park	8,000
Bird Lakes S Section 1	7,000
Bird Lakes S.Section 3	16,000
My First Home	6,000
Sunset Harbour 6	4,000
Kristina Estates	18,000
Bird Lakes S Addition 3	4,000
Meadow Wood 9	18,000
Bird Estates	5,000
Andrade Subdivision	7,000
Mediterrania	11,000
Americas at Miller	11,000
Limewood Grove	38,000
Weitzer Killian Place	8,000
Vista Subdivision	21,000
Roger Homes	8,000
Munne Estates	5,000
American Homes	22,000
Biscayne Gardens	11,000
Monasterio Subdivision	3,000
Beacon Centre	30,000
Flamingo Farms Estates	9,000
Dadeland Forest Estates	4,000
Lakeview	41,000
Villa Sevilla	8,000
Roel Subdivision	6,000
Sky Lake H. 2nd Addition	5,000
Blue Heavenlanding	2,000
River Bend	27,000
Redland's Edge	12,000
Meadow Wood Manor Section 10	11,000
Forest View	22,000
P. I. Estates	9,000
Royal Cutler Estates	6,000
Allison Estates	4,000
Barima Estates	12,000
Mirelda Estates	14,000
Naroca Estates	10,000
Bird Lakes So. Section 4	17,000
Cutler Country Groves 1 Addition	24,000
Shomar Subdivision	4,000
Venezia Home Estates	17,000
Coventry	10,000
Michelle Woods	9,000
Monaco Estates	7,000
American Homes 1st Addition	19,000
Jacarnadas at Sunset	4,000
Munne Royal Homes	8,000
Weitzer Hammocks	21,000
Canton Subdivision	7,000
Adventure Homes	25,000
Oaks And Pines	3,000
Pine Needles East	5,000
Hartford Place	21,000
Fernal Subdivision	4,000
Bunche Park South	21,000
Rustic Lakes Add. 1	9,000
Amerihomes	8,000
Fantasy Homes	7,000
Forest Lakes	54,000
Brandon Parks	24,000
Le Mirage	6,000
Sharon Estates	6,000
Nelmar Subdivision	4,000
Canton Sub First Addition	5,000
Biscayne Villas	14,000
Lago Del Mar	53,000
Raas Subdivision	4,000
Pvc Subdivision	5,000

Monaco Est First Addition	8,000
Shoma/Kendall	11,000
San Diego Subdivision First Addition	4,000
Datorre	5,000
Daxal Subdivision	14,000
Cenal Estates	21,000
G.B. Estates	18,000
Oak Ridge	8,000
Hammock Shores	8,000
Richmond Homes	4,000
Carmichael Estates	13,000
Magnolia Manors	5,000
Oak Creek	12,000
Greendale	9,000
Cordoba Estates 1st Addition	6,000
West Kendall Best	25,000
Nelfer	6,000
Lejeune Terminals	70,000
Peral	13,000
Habitat Homes South	6,000
Rosmont Sub 3	6,000
Krizia Subdivision 3rd Addition	5,000
Coral Bird Homes Subdivision Phase 1	11,000
Gold Dream Estates	4,000
Arien Subdivision 1 and 2	5,000
Eagles Point	6,000
Vanessa Ranch	30,000
Mandy Sub	30,000
Pena Sub	9,000
Paul Marks	15,000
Southwind Point	12,000
Amigo'S Subdivision	4,000
Riviera West	3,000
Majestic Homes	19,000
Krizia Subdivision 4th Addition	7,000
Highland at Kendall	7,000
Fantasy One	17,000
Gordon Estates	2,000
Vtl Subdivision	3,000
Truval West Subdivision	2,000
Truval Gardens	2,000
Le Chelle Estates	9,000
Hammock Shores 2nd Addition	5,000
Abbro Subdivision	3,000
Lago Mar South	17,000
Thousand Pines	25,000
Oak Park Est Sectio 1	31,000
Monasterio Estates Section One	10,000
Natalie Homes	11,000
Costa Verde	11,000
Centro Villas North	6,000
Arien Subdivision Section 3	3,000
Superior Homes Estates	18,000
Miller Glenn	6,000
Zac Subdivision	4,000
Anta Subdivision 1st Addition	3,000
Cordoba Estates Section 2	5,000
Shoma Homes at Tamiami II	26,000
Nunez Estates	2,000
West Dade Subdivision	1,000
Renegade Point Subdivision	5,000
Oak Creek South	11,000
Esquerro Estates	5,000
Doral Equestrian Center	2,000
Highland at Kendall 1st Addition	9,000
Richmond Home 1st Addition	4,000
Emerald Point	2,000
Eagles Point 1st Addition	2,000
Maralex Homes	17,000
Dimara Subdivision	3,000
Old Cutler Homes	3,000

Ashley Subdivision	1,000
Weitzer Serena Lakes	11,000
Punta Gorda Estates	4,000
Aristotle Subdivision	46,000
Kessler Grove Section 1	10,000
Gasser Subdivision	2,000
Migdalia Subdivision	3,000
Moody Drive Estates	24,000
Mimi Subdivision	5,000
Mansion at Sunset 2	4,000
Mayte Subdivision	11,000
PA at West Sunset	25,000
PA at Coral Reef	11,000
Sunnyview Subdivision	11,000
Jar Subdivision	2,000
Kessler Grove 2	9,000
Kenellen Subdivision	5,000
Tabor Subidivision	4,000
Stuart Int	5,000
PVC Subdivision 1st Addition	2,000
Star High	1,000
Hammock Shores 3rd Addition	6,000
Galloway Estates	2,000
Richland Estates	12,000
Ali Subdivision	2,000
Eureka Creek	7,000
Kendall Family Estates	14,000
Benson Lakes	2,000
Transal Corp Park	7,000
Westpoint	17,000
Spanish Lakes	22,000
Galloway Glen	77,000
Marien Subdivision	6,000
Quirch Subdivision	5,000
Corsica	13,000
Melton Plaza	2,000
Coral Bird Homes Subdivision 2	4,000
Monacos Miller Homes	1,000
Pvc Estates	4,000
A and R Subdivision	1,000
Brighton Meadow	10,000
Country Mall Plaza	3,000
Cres Subdivision	6,000
Weitzer Serena Lakes West Section 2	6,000
Hardin Hammocks	7,000
Ferel Subdivision	1,000
Fedy Estates	6,000
Marfer Subdivision	40,000
Mangus Subdivision Sections 1 and 2	47,000
Peacock's Point	3,000
Amore Subdivision	2,000
Pedro Alberto Subdivision	4,000
Oak Ridge Fall	2,000
Shoma Estates Multipurpose	52,000
Bristol at Kendall	1,000
Bristol Park 2	2,000
Majestic Estates	36,000
Interian Homes	2,000
Pelican's Point	7,000
Kendal Village West	3,000
Gran Central	105,000
Zenteno Subdivision	3,000
Barcelona Estates	8,000
Nelia Subdivision	2,000
Country Lakes Manors	78,000
Monasterio Section 2	2,000
Cordoba Estates Section 4	3,000
Cadiz Estates	2,000
Christienne Estates	6,000
Palmas/Bosque 1 Addition	2,000
Med South	33,000

Kessler Grove 3 and 4	32,000
Laguna Ponds 1 and 2	51,000
Wldd Subdivision	5,000
Vecin 1	3,000
Llauro Subdivision	1,000
Southview	4,000
Hammocks Estates	20,000
Savanah Landing	3,000
Doral Landing	19,000
Hughes West Subdivision	9,000
Caribe Lakes Phase 1	2,000
Bristol Point	2,000
Castillian Subdivision	2,000
Maria Gardens	32,000
Micheline Subdivision	1,000
Doral Isles Antilles	119,000
Caribe Subdivision	4,000
Laffite Subdivision	4,000
Palapala	5,000
Viscaya Villas	3,000
Anabah Gardens	2,000
Autonation Perrine	4,000
Michelle Manor	8,000
Llanos at Bird Road	3,000
Raas Subdivision 2	4,000
Doral Meadows	4,000
Goldvue	6,000
PVC Estates 1 Addition	1,000
Nyurka Estates	2,000
Saminik Subdivision	7,000
Weitzer Serena Lake	7,000
Hawknest	2,000
Mystic Place	2,000
Garden Hills Multipurpose	40,000
Heavenly Estates	3,000
Central Park Estates	1,000
Riviera Trace	14,000
Palm Spring Estates	23,000
Salma Lakes	16,000
Sinos Estates	1,000
Kendall Country Estates	22,000
Cosar Subdivision	9,000
Bridgeport	1,000
Red Garden	5,000
Bent Tree Com	3,000
West Dade Land	4,000
Karanero Falls	1,000
Balmoral	5,000
Wonderly Estates	30,000
Reserve At Doral	6,000
Beacon at 97 Ave	9,000
Miami Int. Business Park	46,000
MICC	40,000
Intl Corp. Park	50,000
Biscayne Point South	1,000
Poinciana Lakes	1,000
San Marino	3,000
Old Cutler Forest	4,000
Five Stars	1,000
Big Five	1,000
Park Lakes	18,000
Ibis Villas	3,000
Enclave at Doral	2,000
Mito	7,000
Zoe Miller	2,000
Bonita Golfview	5,000
Mastrapa Estates	1,000
Palmetto Lakes	181,000
Dimauro Subdivision	2,000
Bird Garden Subdivision	6,000
Braman	2,000

Corsica Place	35,000
Deering Point	8,000
Summerwind Subdivision	5,000
Doral International	2,000
Hawksnest 1st Addition	2,000
Garden Hills West	29,000
Cres Estates	10,000
Sylvia Subdivision	1,000
Koki Est	1,000
Abaco Estates	1,000
Royal Landing	22,000
Royal Landings Estates	5,000
Community Partnership	51,000
Signature Gardens	2,000
Presidential Estates	4,000
Sunset Lakes Estates	4,000
Palace 1 Addition	5,000
Nicoi	1,000
Daily First Addition	4,000
Doral Com Park	7,000
Shirtee 1 and 2	3,000
Nomar Estates	4,000
Cantal West Industrial Park	2,000
Sunset Apartments	19,000
Hawknest 2nd Addition	1,000
Doral Savannah	12,000
Costa Dorada	2,000
Cartal Subdivision.	3,000
Mayte South	9,000
Acapulco	14,000
Esmerald Oaks	3,000
Jefferson at Doral	9,000
Villas of Barcelona	1,000
San Denis San Pedro	15,000
Dadesky Subdivision	7,000
Miami International Parkway	34,000
Villa Esperanza	5,000
Country Park Estates	5,000
Daily Subdivision	2,000
Villa Real	1,000
Don Elias	14,000
Clc Sub	2,000
Les Jardins/Secret Gardens	1,000
Carlisle at Doral	2,000
Mansions at Pine Glen	3,000
Luz Estela	10,000
Jane Plaza	5,000
Mayito Estates	2,000
Coral Reef Nurseries	32,000
Puerto Bello at Doral	3,000
Valencia Grove	16,000
Shoreway Subdivision	79,000
Doral Terrace	10,000
Deer Creek Estates	5,000
Redland East Residential Subdivision	2,000
Preserve at Doral	1,000
Marpi Homes	12,000
Luis Angel Subdivision	3,000
Oak Ridge Falls 1st Addition	3,000
Crestview Lakes	36,000
Pine Needles East Section 5	5,000
Bonita Golf View Part Two	3,000
Ponce Estates	13,000
Hamptons	2,000
Transal Serv. Park	6,000
Park Lake by the Meadows	11,000
Castcana Estates	2,000
FC Subdivision	21,000
Kenwood Estates	2,000
The Mansions at Sunset	12,000
Dimensions at Doral	2,000

Venetian Lake	17,000
Superior Trace	8,000
Biarritz	1,000
Bird Road Properties	24,000
Digna Gas Station	1,000
Twin Lake Shores	16,000
Migdalia Subdivision	2,000
Casa Lago	17,000
Krizia 5 Addition	7,000
Marquessa Subdivision	5,000
Chana Rose Estate	3,000
Lilandia Subdivision	4,000
Oaks South	17,000
Costa Bonita	2,000
Lago Mar First Addition	10,000
Larose Subdivison	2,000
Dolphin View	2,000
Balani Subdivision	43,000
La Espada	4,000
Genstar	8,000
Bismark Homes	5,000
Sab Subdivision	2,000
Tiffany at Sunset	3,000
A.V. Subdivision	2,000
Kayla's Place	58,000
Park View Town Homes Phase I	5,000
Park Lakes 1-4	19,000
Mako Subdivision	2,000
Kaiser Subdivision	3,000
Precious Homes/ Lakes Bay	9,000
DCP Subdivision 1st Addition	2,000
T and F Subdivision	9,000
Yasamin Subdivision	2,000
Marta Subdivision	5,000
Hidden Grove	10,000
West Lakes Estates	20,000
Ponce Estates Section II	11,000
Mystic Forest	2,000
Valencia Grove Estates	12,000
Millenium Subdivision	3,000
Miracle West	3,000
Sunset Lakes Estates 1st and 2nd	11,000
Breckinridge	3,000
Park Lakes by the Meadows 4th and 5th	13,000
Watersedge	2,000
GC Corp. I.A.D.	9,000
Park Lakes by the Meadows Phase 6	17,000
Krizia Subdivision 1st Addition	26,000
Estates Homes	14,000
Gabriella Subdivision	3,000
Century Park/Villas	5,000
Biarritz 2	4,000
Redlands Forest	11,000
Miller South Subdivision	7,000
Sunset Pointe	4,000
Nito Subdivision	7,000
Erica Gardens	23,000
Crestview 1 and 2 Addition	49,000
Stephanie's Subdivision	4,000
Canero's Oak	3,000
Laroc Estates	32,000
Royalton Subdivision	21,000
Miller Cove 1st Addition	10,000
Marbella Estates	9,000
Sunset Farms	3,000
Nunez Homes	4,000
Lakes Bay Section 14	57,000
Kendalland	18,000
Mindi Subdivision	9,000
Chiu Subdivision	4,000
Sella Subdivision	18,000

Esplanadas Dream	7,000
Miller Cove	24,000
EFM Estates	35,000
Emerald Lakes Estates	11,000
Kendall Breeze	8,000
Tamiami Gefen Industrial Park	1,000
AB at Tamiami Trail	25,000
Lakes Of Tuscany	32,000
Children's Plaza	6,000
Milon Venture	181,000
Redlands Estates	21,000
Renaissance Estates	28,000
Ed-Mar Estates	6,000
Grand Lakes	240,000
Redlands Cove	21,000
Milya Subdivision	15,000
Shoma Villas at Country Club Of Miami	5,000
Cedar West Homes 3	32,000
Heiti Subdivision	2,000
Vega Coral Way Subdivision	4,000
Egret Lakes	45,000
Alturas De Buena Vista	3,000
Hainlin Mill 4	1,000
No. Lake Park	3,000
Rosewood Homes	7,000
Camino Real Estates	1,000
Eve Estates	18,000
Doral Pointe D.D.	3,000
Mardel Estates	9,000
Nicole Subdivision	10,000
Helena Homes	25,000
DVH Estates	10,000
Coral West Homes	2,000
Oaks South Estates	40,000
Mother of Christ	9,000
Alina Estates	3,000
Emerald Isles	8,000
Miller's Landing	4,000
Koki Estates 1st. Add.	8,000
Spanish Gardens Villas	6,000
Jesslyn Subdivision	42,000
North Palm Estates	37,000
Hainlin Reef No.	5,000
Granada Homes Estates	1,000
Casa Lago First Addition	10,000
Tuscany Place	14,000
Walmart / Hialeah	11,000
Salcines	2,000
Isabella Estates	1,000
Cudimar at Black Point Marina	2,000
V and Q Holdings	3,000
Florencia Estates	21,000
Miller Grove	5,000
Gefen-Maisel	3,000
Biscayne Dr. Estates	12,000
Tuscan Lake Villas	1,000
Eden Lakes	17,000
Danielle Patrick	12,000
Countryside and 1st Addition	67,000
Melquiades Subdivision	6,000
Kingdom Dreams	30,000
Villas Del Campo	61,000
Century Estates 1st Addition	82,000
South Gate Subdivision	2,000
Sabrina Twinhomes	4,000
Fava Estates	6,000
La Costa at Old Cutler	3,000
Mica Subdivision	3,000
Precious Forest Homes	16,000
King's Homes	7,000
Estate Homes 2nd Addition	6,000
Doral Isles North Secs. 1 and 2	1,000

Miller Lake	1,000
Anaco Estates	1,000
Chateaubleau Mansions	1,000
Spring West Estates	5,000
Keystone	27,000
Aileen Subdivision	3,000
Pelican Bay at Old Cutler	87,000
Cedar West Homes Two	1,000
Mystic Forest Two	7,000
Bent Tree Briarcliff	1,000
Ibis Villas at Doral	1,000
Flamingo Homes	1,000
Riverside Subdivision	3,000
Bluewaters Subdivision	2,000
Pete's Place	1,000
Anaco Estates 1st Addition	3,000
South Point Cove	1,000
Park View Estates	3,000
King's Estates	3,000
Ethereal Subdivision	1,000
Spicewood Subdivision	23,000
CMDG Subdivision	1,000
Belen Estates	1,000
Silver Palm Lake	46,000
Century Gardens	2,000
Virginia Estates	1,000
Hainlin Mills Park View	1,000
J.C. Kern	1,000
Elise Estates	1,000
Helena Homes First Addition	3,000
Christy's Estates	4,000
Silver Palm Homes	1,000
Old Cutler Road Estates	3,000
Vista Trace Subdivision	1,000
Olivia's Subdivision	1,000
Century Breeze East	1,000
Rivendell	1,000
Cutler Breeze	1,000
Sable Palm Estates	1,000
Pinewood Park Extension	101,000
Zamora's Groove	1,000
South Indian Subdivision	3,000
Mandarin Lakes	3,000
Redland's Colonial Estates	<u>1,000</u>
Total	<u>\$13,675,000</u>

**Special Taxing Districts -- Security Guards  
(Fund 900, Subfund 905)**

**Revenues:**

**2006-07**

Carryover -- Security Guard Districts	\$89,000
Special Taxing Districts FY 2006-07 Assessments -- Security Guard Districts	<u>9,864,000</u>
 Total	 <u>\$9,953,000</u>

**Expenditures:**

Palm and Hibiscus Island	\$354,000
Star Island	243,000
Miami Lakes Loch	374,000
Hammock Oaks Harbor	183,000
Belle Meade Island	186,000
N Dade C.C./Andover	187,000
Keystone Point	545,000
Highland Gardens	189,000
Belle Meade	192,000
Highland Ranch Estate	198,000
Sans Souci	271,000
Allison Island	212,000
Biscayne Beach	176,000
Biscayne Point	185,000
Coventry Security	186,000
Old Cutler Bay	427,000
North Bay Island Security	189,000
Devonwood	164,000
Pine Bay Estates	163,000
Eastern Shores 1st Addition	135,000
Miami Lakes Section 1	195,000
Oak Forest Stationary	353,000
Oak Forest Roving	326,000
Highland Lakes	370,000
Enchanted Lake	193,000
Hammock/Lake Banyon Dr.	167,000
Gables By The Sea	338,000
Royal Oaks Section 1	343,000
Eastern Shores Security Guard	365,000
Snapper Creek Lakes	221,000
Cocoplum Phase 1	230,000
Sunrise Harbor Security Guard	191,000
Four Way Lodge Estate Security Guard	178,000
Bay Heights Security Guard	170,000
Kings Bay Security Guard	117,000
Brickell Flagler Plaza Security Guard	172,000
Morningside Security Guard	370,000
Davis Ponce Rov Patrol	247,000
Entrada Security Guard	178,000
Fairhaven Rov Patrol	94,000
Natoma Rov Patrol	35,000
Royal Oaks East	<u>341,000</u>
 Total	 <u>\$9,953,000</u>

**Special Tax Districts -- Landscape Maintenance  
(Fund 900, Subfund 906)**

**Revenues:**

**2006-07**

Carryover -- Landscape Maintenance Districts	\$1,642,000
Special Taxing Districts FY 2006-07 Assessments -- Landscape Maintenance Districts	<u>3,472,000</u>
Total	<u>\$5,114,000</u>

**Expenditures:**

Aileen Subdivision	\$3,000
Air Park	34,000
Allison Estates	14,000
Aristotle Subd.	152,000
Biscayne Dr. Estates	14,000
Camino Real Estates 1st Addition	6,000
Capri Homes	13,000
Casa Lago 1st Addition	15,000
Casa Lago Multipurp.	47,000
Cedar West Homes Two	12,000
Century Estates and 1st	141,000
Corsica	49,000
Corsica Place	59,000
Cosmopolitan Roadway Multipurpose	46,000
Countryside and 1st Addition	161,000
Crestview Lake 1 and 2	66,000
Cudimar	63,000
Cutler Breeze	4,000
Danielle Patrick Subdivision	12,000
Dolphin Center	367,000
Doral Isles	134,000
Doral Park	234,000
East Oakmont Dr	14,000
Eden Lakes Multipurpose	24,000
Erica Gardens	37,000
Fava Estates	7,000
Flamingo Homes	12,000
Floencia Estates	17,000
Forest Lakes	172,000
Forest View	16,000
Free Zone Industrial	43,000
Garden Hills Subdivision	128,000
Garden Hills West	54,000
Genstar Multipurpose	18,000
Grand Lakes	195,000
Hailin Reef North	6,000
Helena Homes	20,000
Homestar Landing	11,000
Interian Homes	6,000
J.C. Kern	27,000
Kendale Lakes	405,000
Kendalland Multipurpose	88,000
Keystone Multipurpose	15,000
Laroc Estates	20,000
Ledrew Estates	8,000
Limewood Grove	124,000
Mangus Sub Multipurpose	166,000
Marpi Homes Multipurpose	38,000
Mediterrania	16,000
Miller Cove Multipurpose	36,000
Miller Lake	14,000
Millon Venture Multipurpose	344,000
Oak South Estates	46,000
Old Cutler Homes	12,000
Olivia's Subdivision	4,000
Park Lakes Multipurpose	61,000
Park Lakes by the Meadows 4	19,000
Park Lakes by the Meadows 6	14,000
Ponce Estates Multipurpose	68,000

Ponce Estates Section 2	68,000
Renaissance Estates	32,000
Royal Harbor	29,000
Royal Landings Estate	28,000
Royal Landings Multipurpose	34,000
Sable Palm Estates	25,000
San Denis-San Pedro	55,000
Sella Subdivision	22,000
Shoreway Subdivision	105,000
Shoma Villas at CC of Miami	17,000
Shoma/Tamiami II	92,000
Sinos Estates	8,000
Skylake Golf Club	27,000
South Kendale Estate	7,000
Valencia Grove Estates	23,000
Venetian Lake Multipurpose	27,000
Watersedge Multipurpose	35,000
West Kendall Best	198,000
Westwind Lakes	241,000
Wonderly Estates	86,000
Zamora's Grove	<u>4,000</u>

\$5,114,000

**Special Taxing -- Lake Maintenance  
(Fund 900, Subfund 908)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover -- Lake Maintenance Districts	\$1,000
Special Taxing Districts FY 2006-07 Assessments -- Lake Maintenance Districts	<u>14,000</u>
Total	<u>\$15,000</u>

<b><u>Expenditures:</u></b>	
Highland Lakes Lake Maintenance	\$4,000
Park Lakes Meadows Phase 3	8,000
Candlewood Canal	<u>3,000</u>
Total	<u>\$15,000</u>

**HURRICANE IRENE DISASTER FUND  
(Fund 981)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$20,813,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$20,813,000</u>

**NO-NAME STORM FUND  
(Fund 982)**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$180,149,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$180,149,000</u>

**HURRICANE RITA FUND**  
(Fund 980011)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Federal and State Reimbursements	<u>\$922,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$922,000</u>

**HURRICANE KATRINA FUND**  
(Fund 984001)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Federal and State Reimbursements	<u>\$9,034,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$9,034,000</u>

**HURRICANE WILMA FUND**  
(Fund 985001)

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Federal and State Reimbursements	<u>\$41,465,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$41,465,000</u>

**MIAMI-DADE AVIATION DEPARTMENT**  
Revenue Fund

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$45,703,000
Miami International Airport	514,494,000
Tamiami Airport	1,769,000
Opa-locka Airport	2,430,000
Homestead Airport	195,000
Other Reimbursements	9,000
Transfer from Improvement Fund	<u>56,000,000</u>
Total	<u>\$620,600,000</u>
<b><u>Expenditures:</u></b>	
Miami International Airport	\$354,738,000
Tamiami Airport	649,000
Opa-locka Airport	862,000
Homestead Airport	517,000
T and T Airport	311,000
Contingency	4,000,000
Transfer to General Fund Administrative Reimbursement	6,519,000
Empowerment Zone Projects (matching funds)	<u>2,000,000</u>
Subtotal Operating Expenditures	<u>\$369,596,000</u>
Transfer to Other Funds:	
Bond Debt Service	\$158,336,000
Reserve Maintenance	17,000,000
Improvement Fund	25,773,000
Subtotal Transfers to Other Funds	<u>\$201,109,000</u>
Operating Reserve/Ending Cash Balance	<u>\$49,895,000</u>
Total	<u>\$620,600,000</u>

### Improvement Fund

**Revenues:****2006-07**

Carryover	\$138,893,000
Transfer from Revenue Fund for Debt Service	25,773,000
Interest Earnings	<u>800,000</u>
Total	<u>\$165,466,000</u>

**Expenditures:**

Entitlement	\$5,578,000
Transfer to Revenue Fund	56,000,000
Ending Cash Balance	<u>103,888,000</u>
Total	<u>\$165,466,000</u>

### Reserve Maintenance Fund

**Revenues:****2006-07**

Carryover	\$9,584,000
Transfer from Revenue Fund	17,000,000
Insurance Proceeds	13,000,000
Interest Earnings	<u>500,000</u>
Total	<u>\$40,084,000</u>

**Expenditures:**

Projects Committed	\$27,000,000
Projects Work-in-Progress	9,026,000
Ending Cash Balance (Reserved for Emergencies)	<u>4,058,000</u>
Total	<u>\$40,084,000</u>

### Construction Fund

**Revenues:****2006-07**

Grant Funds	\$76,103,000
Carryover	\$71,555,000
Bond Proceeds	579,817,000
Department Operating Revenue	10,000,000
Interest Earnings	<u>1,000,000</u>
Total	<u>\$738,475,000</u>

**Expenditures:**

Construction in Progress	\$648,797,000
Ending Cash Balance	<u>89,678,000</u>
Total	<u>\$738,475,000</u>

## Interest and Sinking Fund

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$85,880,000
Transfer for Revenue Fund	158,336,000
PFC Revenues	73,000,000
Interest Earnings	<u>1,096,000</u>
Total	<u>\$318,312,000</u>
<b><u>Expenditures:</u></b>	
Debt Service-Principal	\$67,275,000
Debt Service-Interest	173,639,000
Ending Cash Balance Available for Future Project Costs	<u>77,398,000</u>
Total	<u>\$318,312,000</u>

## MIAMI-DADE WATER AND SEWER REVENUE FUND

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Operating:	
Water Production	\$207,083,000
Wastewater Disposal	242,373,000
Subtotal, Operating Revenues	<u>\$449,456,000</u>
Non-operating:	
Interest Income	\$12,236,000
Change in Non-Cash Items	\$1,255,000
2006-07 Cash Requirement per Bond Ordinance	48,812,000
Subtotal, Non-Operating Revenues	<u>\$62,303,000</u>
Transfer from Other Funds:	
Transfer from Rate Stabilization Fund	\$30,735,000
Transfers from General Reserve Fund	7,559,000
Subtotal, Transfers	<u>\$38,294,000</u>
Total	<u>\$550,053,000</u>
<b><u>Expenditures:</u></b>	
Operating:	
Water Production	\$145,383,000
Wastewater Disposal	160,274,000
Administrative Reimbursement	13,790,000
Capital Funding:	
Renewal and Replacement (Net of Contributions)	56,140,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	2,472,000
Subtotal, Operating Expenditures	<u>\$378,059,000</u>
Non-operating:	
2006-07 Cash Requirement per Bond Ordinance	53,241,000
Subtotal, Non-Operating Expenditures	<u>\$53,241,000</u>
Transfer to Other Funds: (Water and Wastewater)	
Total Debt Service Requirements (Including interest earnings)	\$118,630,000
Note Payments to Debt Service	123,000
Subtotal, Transfers	<u>\$118,753,000</u>
Total	<u>\$550,053,000</u>

## RESTRICTED ASSETS FUNDS

### WATER RENEWAL AND REPLACEMENT FUND

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$24,370,000
Transfers from Revenue Fund	21,000,000
Contributions	<u>3,000,000</u>
Total	<u>\$48,370,000</u>
<u>Expenditures:</u>	
Renewal and Replacement Payments	\$30,151,000
Ending Cash Balance Available for Future Project Costs	<u>18,219,000</u>
Total	<u>\$48,370,000</u>

### WATER PLANT EXPANSION FUND

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$40,104,000
Connection Fees	<u>6,019,000</u>
Total	<u>\$46,123,000</u>
<u>Expenditures:</u>	
Construction Expenditures	\$8,775,000
Ending Cash Balance Available for Future Project Costs	<u>37,348,000</u>
Total	<u>\$46,123,000</u>

### WATER CONSTRUCTION REIMBURSEMENT FUND

<u>Revenues:</u>	<u>2006-07</u>
Carryover	\$440,000
Contributions	<u>500,000</u>
Total	<u>\$940,000</u>
<u>Expenditures:</u>	
Construction Expenditures	\$500,000
Ending Cash Balance Available for Future Project Costs	<u>440,000</u>
Total	<u>\$940,000</u>

### WATER STATE REVOLVING LOAN FUND

<u>Revenues:</u>	<u>2006-07</u>
Transfer from Series 1999 Bond Construction Fund-Water	<u>\$5,274,000</u>
<u>Expenditures:</u>	
Construction Expenditures	<u>\$5,274,000</u>

**SERIES 1994 BOND CONSTRUCTION FUND****Revenues:****2006-07**

Carryover	\$85,628,000
Interest Earnings	<u>495,000</u>
Total	<u>\$86,123,000</u>

**Expenditures:**

Transfers to Debt Service - Water	\$495,000
Construction Expenditures - Water	4,947,000
Construction Expenditures - Wastewater	19,527,000
Ending Cash Balance Available for Future Construction Costs	<u>61,154,000</u>
Total	<u>\$86,123,000</u>

**SERIES 1995 BOND CONSTRUCTION FUND****Revenues:****2006-07**

Carryover	\$64,041,000
Interest Earnings	<u>375,000</u>
Total	<u>\$64,416,000</u>

**Expenditures:**

Transfers to Debt Service - Water	\$261,000
Transfers to Debt Service - Wastewater	114,000
Construction Expenditures - Water	8,940,000
Construction Expenditures - Wastewater	9,339,000
Ending Cash Balance Available for Future Construction Costs	<u>45,762,000</u>
Total	<u>\$64,416,000</u>

**SERIES 1997 BOND CONSTRUCTION FUND****Revenues:****2006-07**

Carryover	\$121,007,000
Interest Earnings	<u>3,413,000</u>
Total	<u>\$124,420,000</u>

**Expenditures:**

Transfers to Debt Service - Water	\$1,231,000
Transfers to Debt Service - Wastewater	2,182,000
Construction Expenditures - Water	12,094,000
Construction Expenditures - Wastewater	20,775,000
Ending Cash Balance Available for Future Construction Costs	<u>88,138,000</u>
Total	<u>\$124,420,000</u>

**SERIES 1999 BOND CONSTRUCTION FUND****Revenues:****2006-07**

Carryover	\$83,158,000
Interest Earnings	<u>2,586,000</u>
Total	<u>\$85,744,000</u>

**Expenditures:**

Transfers to Debt Service - Water	\$1,302,000
Transfers to Debt Service - Wastewater	1,284,000
Transfers to State Revolving Fund - Water	5,274,000
Construction Expenditures - Water	16,153,000
Construction Expenditures - Wastewater	17,802,000
Ending Cash Balance Available for Future Construction Costs	<u>43,929,000</u>
Total	<u>\$85,744,000</u>

**WATER SPECIAL CONSTRUCTION FUND****Revenues:****2006-07**

Carryover	<u>\$3,132,000</u>
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**Expenditures:**

Construction Expenditures	\$1,300,000
Ending Cash Balance Available for Future Project Costs	<u>1,832,000</u>
Total	<u>\$3,132,000</u>

**WATER DEBT SERVICE FUND****Revenues:****2006-07**

2005-2006 Debt Service Fund Requirement	\$33,949,000
Transfers from Revenue Fund	34,328,000
Transferred Interest from Construction Funds	3,289,000
Interest Earnings Transferred from Revenue Fund	<u>1,385,000</u>
Total	<u>\$72,951,000</u>

**Expenditures:**

Debt Service Payments	\$39,002,000
2006-2007 Debt Service Fund Requirement	<u>33,949,000</u>
Total	<u>\$72,951,000</u>

**GENERAL RESERVE FUND****Revenues:****2006-07**

Carryover	\$37,946,000
Total	<u>\$37,946,000</u>

**Expenditures:**

Transfers to Revenue Fund	7,559,000
Ending Cash Balance	30,387,000
Total	<u>\$37,946,000</u>

**RATE STABILIZATION FUND****Revenues:****2006-07**

Carryover	<u>\$30,735,000</u>
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**Expenditures:**

Transfers to Revenue Fund	<u>\$30,735,000</u>
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**FIRE HYDRANT FUND****Revenues:****2006-07**

Carryover	\$6,455,000
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Transfers from Revenue Fund	<u>2,472,000</u>
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Total	<u>\$8,927,000</u>
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**Expenditures:**

Construction Expenditures	\$3,050,000
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Ending Cash Balance Available for Future Project Costs	<u>5,877,000</u>
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Total	<u>\$8,927,000</u>
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**WASTEWATER RENEWAL AND REPLACEMENT FUND****Revenues:****2006-07**

Carryover	\$19,443,000
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Contributions	860,000
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Transfers from Reserve Fund	<u>35,140,000</u>
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Total	<u>\$55,443,000</u>
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**Expenditures:**

Renewal and Replacement Payments	\$34,696,000
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Ending Cash Balance Available for Future Project Costs	<u>20,747,000</u>
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Total	<u>\$55,443,000</u>
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**WASTEWATER PLANT EXPANSION FUND****Revenues:****2006-07**

Carryover	\$77,385,000
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Connection Fees	<u>25,000,000</u>
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Total	<u>\$102,385,000</u>
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**Expenditures:**

Construction Expenditures	\$17,510,000
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Ending Cash Balance Available for Future Project Costs	<u>84,875,000</u>
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Total	<u>\$102,385,000</u>
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**WASTEWATER CONSTRUCTION REIMBURSEMENT FUND**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	\$112,000
Connection Fees	<u>500,000</u>
Total	<u>\$612,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	\$500,000
Ending Cash Balance Available for Future Project Costs	<u>112,000</u>
Total	<u>\$612,000</u>

**WASTEWATER STATE REVOLVING LOAN FUND**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$3,054,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	\$50,000
Ending Cash Balance Available for Future Project Costs	<u>3,004,000</u>
Total	<u>\$3,054,000</u>

**WASTEWATER DEBT SERVICE FUND**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
2005-2006 Debt Service Fund Requirement	\$69,090,000
Transfers from Revenue Fund	80,388,000
Transferred Interest from Construction Funds	3,580,000
Interest Earnings Transferred from Revenue Fund	<u>2,652,000</u>
Total	<u>\$155,710,000</u>
<b><u>Expenditures:</u></b>	
Debt Service Payments	\$86,620,000
2006-2007 Debt Service Fund Requirement	<u>69,090,000</u>
Total	<u>\$155,710,000</u>

**WASTEWATER SPECIAL CONSTRUCTION FUND**

<b><u>Revenues:</u></b>	<b><u>2006-07</u></b>
Carryover	<u>\$5,202,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	\$522,000
Ending Cash Balance Available for Future Project Costs	<u>4,680,000</u>
Total	<u>\$5,202,000</u>

**PUBLIC HEALTH TRUST**  
**Operating Budget**  
**Including Funded Depreciation**

**Revenues:**

**2006-07**

Countywide General Fund:	
Jackson Memorial Hospital	\$162,378,000
North Dade Primary Care Center	1,021,000
Health Services	601,000
Detox Services	735,000
County Health Care Sales Surtax	190,000,000
Payment from Corrections and Rehabilitation Department	4,900,000
Net Patient Service Revenue	956,661,000
Other Operating Revenue	136,350,000
Grants Revenue	25,800,000
Non-Operating Revenue	29,800,000
Capital Contributions-County	<u>45,000,000</u>
 Total*	 <u>\$1,553,246,000</u>

**Expenditures:**

Jackson Memorial Hospital	\$1,141,942,000
Jackson Medical Towers	3,276,000
Infant Shelter	988,000
Primary Care Centers	54,092,000
Community Health of South Dade, Inc.	7,855,000
Jackson North Community Mental Health	10,372,000
Jackson South Community Hospital	108,867,000
Nursing Homes	37,747,000
Inmate Medical Services	19,500,000
JMH Health Plan (Division of Managed Care)	94,335,000
Transfer to Air Rescue for Helicopter Operation	900,000
Transfer to Capital Fund / Funded Depreciation	45,000,000
Disaster Contingency Reserve	5,325,000
Reserves for accrued expenses and carryover	<u>23,047,000</u>
 Total	 <u>\$1,553,246,000</u>

**Notes:** Trust provides for inmate medical services in compliance with all applicable laws and requirements. Inmate medical services costs total \$19 million for which the County contributes \$4.9 million. The above budget includes \$30 million reimbursement to the County for the Trust's share of the County's Medicaid Liability.

\* Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required per State law.

**PUBLIC HEALTH TRUST**  
**Capital Budget**

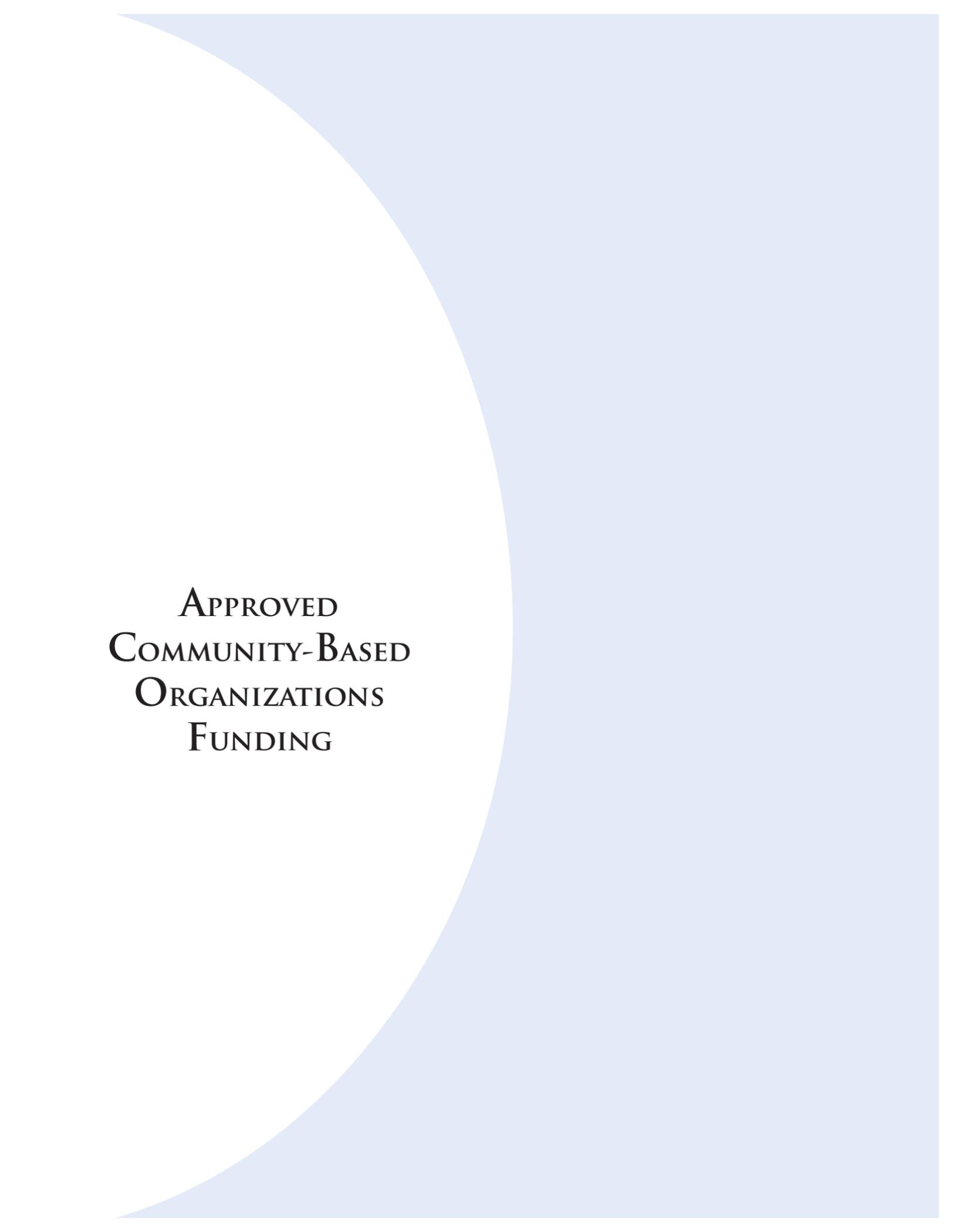
**Revenues:**

**2006-07**

Carryover	\$56,432,000
Building Better Communities Program	7,800,000
Transfer from Operating Fund/ Funded Depreciation	<u>45,000,000</u>
 Total	 <u>\$109,232,000</u>

**Expenditures:**

Capital Expenditures	\$64,232,000
Reserve for Future Year Capital Expenditures	<u>45,000,000</u>
	<u>\$109,232,000</u>



APPROVED  
COMMUNITY-BASED  
ORGANIZATIONS  
FUNDING



**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AVI	AAAE Conference	Customer Service and Volunteer Educational Conference	2,500
AHS	Abriendo Puertas, Inc.	Children, Youth, and Families - Before and After School Care	57,500
AHS	Abriendo Puertas, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	75,000
DHS	Abriendo Puertas, Inc.	Programmatic Support	75,000
AHS	Abstinence Between Strong Teens, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	41,000
DHS	Action Community Center	Transportation Services for the Elderly and/or Handicapped	20,000
CAD	Actors' Playhouse Productions, Inc.	The Miracle Theatre: Equipment and Renovation	25,073
CAD	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	259,958
AHS	Adgam, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	45,000
AHS	Adgam, Inc.	Criminal Justice - Family Empowerment	95,000
AHS	Adgam, Inc.	Children, Youth, and Families Services - Special Needs (Substance Abuse)	20,000
AHS	Adgam, Inc.	Workforce Development and Health	25,000
DHS	Adgam, Inc.	Employment Training	8,000
DHS	ADMIT Program, Inc.	Employment Training	37,500
DHS	Adult Mankind Organization	Employment Training / At-Risk Youth	137,500
DHS	Adult Mankind Organization	Programmatic Support	150,000
AHS	Advocate Program, Inc.	Elderly Services - Domestic Violence Community-based Advocates	120,000
AHS	Advocate Program, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - Professional Training Institute	96,500
AHS	Advocate Program, Inc.	Criminal Justice - Capacity Building Programs	62,000
DHS	Advocate Program, Inc.	Programmatic Support	20,000
CAD	African Caribbean American Performing Arts, Inc.	Annual ACAPAI On Tour Programs	21,370
AVI	Airport Council International	Media Conference	10,000
AVI	Airport Minority Advisory Council	Annual Sponsorship	5,000
DHS	Alhambra Heights Residential Force	Youth After School Program	12,500
CAD	All Florida Youth Orchestra d/b/a Florida Youth Orchestra (FYO)	2005-06 Season	25,753
AHS	Allapattah Community Action, Inc.	Elderly Services - Center-based Care	60,000
DHS	Allapattah Community Action, Inc.	Child Care Center	25,000
CAA	Alliance for Aging, Inc.	Programmatic Support	225,000
AHS	Alliance for Human Services	Various Allocations To Be Determined including unallocated district response grants	113,890
CAD	Alliance for Musical Arts Production, Inc.	Annual Programs	18,369
DHS	Alliance for Musical Arts Production, Inc.	Musical Arts, Theater Tutoring Program	5,000
DHS	Alternative Programs	Alternatives to Incarceration	35,000
DHS	Alternatives Program	Programmatic Support	490,000
DBD	American Chamber of Commerce	Programmatic Support	50,000
CAD	American Children's Orchestras of Peace, Inc.	Annual Programs	32,330

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	American Fraternity, Inc.	Immigration Services	25,000
DHS	American Fraternity, Inc.	Immigration Services	30,000
DHS	American Red Cross	Programmatic Support	250,000
PARK	American Youth Soccer Organization Region 450	Park Improvements	39,788
DHS	Amigos for Kids	Programmatic Support	100,000
CAD	Ars Flores Symphony Orchestra, Inc.	2005-06 Concert Season	24,224
PARK	Art Works For Us, Inc.	Therapeutic Dance Programming	7,500
CAD	Arts and Business Council, Inc.	Annual Programs	60,000
CAD	Arts and Business Council, Inc., a/f/a for Arts Help	Arts Help Mini-grants Program	35,000
CAD	Arts and Business Council, Inc., a/f/a for Conferences/Cultural Conventions	US Urban Arts Federation Annual Conference	5,000
CAD	Arts Ballet Theatre of Florida, Inc.	Season at Arts Ballet	25,000
CAD	Arts for Learning Miami	Curriculum Advancing Arts Programs, Online Previewing and Selection	175,000
CAD	Arts for Learning Miami	Fiscal Agent for Programs and Initiatives of the Children's Cultural Coalition	29,500
CAD	Arts for Learning Miami	Early GET SMART/Start with the Arts Early Childhood Initiatives	109,500
CAD	ArtSouth, Inc.	Performing Arts Classes	7,505
CAD	ArtSouth, Inc.	Annual Season - General Operating Support	30,000
CAD	Artz-N-The-Hood, Inc.	Annual Programs	24,432
DHS	Artz-N-The-Hood, Inc.	After School Artz Academy	10,000
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	77,500
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	80,000
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Positive Youth Development	65,000
AHS	Aspira of Florida, Inc.	Criminal Justice - Neighborhood Empowerment	85,000
AHS	Aspira of Florida, Inc.	Criminal Justice - Stay-in-School	75,000
DHS	Aspira of Florida, Inc.	ASPIRA South Youth Sanctuary	20,500
AHS	Association for Retarded Citizens (ARC)	Children, Youth, and Families - Promote Quality Childcare	40,000
DHS	Association for the Developmentally Exceptional	Academic/Vocational Training Prog for Disabled Adults (North and South)	35,000
DHS	Association for the Developmentally Exceptional	Programmatic Support	50,000
DHS	At Risk Job Youth Program	Programmatic Support	212,000
AHS	Ayuda, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	41,000
AHS	Ayuda, Inc.	Criminal Justice - Family Empowerment	95,000
AHS	Ayuda, Inc.	Elderly Services - In-home Services for the Frail Elderly	50,000
CAD	Bakehouse Art Complex, Inc.	Annual Programming	50,000
CAD	Bakehouse Art Complex, Inc.	Main Gallery Renovation /HVAC System for Main Building	19,273
CAD	Ballet Etudes of South Florida	Annual Ballet Season	50,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	Ballet Flamenco La Rosa, Inc. d/b/a La Rosa Flamenco Theatre	Annual Ballet Season	50,000
CAD	Ballet Flamenco La Rosa, Inc. d/b/a La Rosa Flamenco Theatre	Las Brujas de Salem	33,333
DHS	BAME Corporation	Programmatic Support	35,000
AHS	Barry University - Academy for Better Communities	Children, Youth, and Families - Technical Assistance for Neighborhood Resource Teams	100,000
AHS	Barry University - School of Adult and Continuing Education	Elderly Services - Cross System Training	70,000
AHS	Barry University - School of Adult and Continuing Education	Special Needs - Cross Training for Service Providers of Special Needs Populations	70,000
AHS	Barry University - School of Adult and Continuing Education	Special Needs - Cross Training for Service Providers of Special Needs Populations	75,060
CAD	Bascomb Memorial Broadcasting Foundation, Inc. - WDNA-FM	Property Acquisition	500,000
CAD	Bascomb Memorial Broadcasting Foundation, Inc., WDNA-FM Community Public Radio	General Operating Support	50,000
CAD	Bass Museum of Art, Through Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	229,490
COM	BATO Productions - Island TV	Programmatic Support	375,000
CAD	Bay of Pigs Museum and Library of the 2506 Brigada	Programmatic Support	50,000
CAD	Bayfront Park Management Trust, Inc.	Downtown Miami New Year's Eve Celebration	35,281
DHS	Bayview Center for Mental Health, Inc.	Employment Training Data Processing and Employment Training Food Service	15,000
DERM	Belafonte Tacolcy Center	Neighborhoods in Bloom: Environmental education for 630 inner city students	35,785
DHS	Belafonte Tacolcy Center	Families Against Suspension and Termination (FAST)	23,500
DHS	Belafonte Tacolcy Center	Programmatic Support	25,000
AHS	Bertha Abess Children's Center, Inc.	Special Needs, Mental Health - Transitional Services for Severely Emotionally Disturbed 14-22, to Adult Vocational and Mental Health System Individuals	117,000
DHS	Best Buddies, Inc.	Programmatic Support	100,000
DHS	Best Buddies, Inc.	Friendships for Youth	40,000
DHS	Beta Tau Zeta Royal Association, Inc.	Academic Tutoring and Mentoring Program	15,000
DHS	Beta Tau Zeta Royal Association, Inc.	Programmatic Support	50,000
AHS	Better Way of Miami, Inc.	Workforce - Ex-offenders and Special Needs	78,700
AHS	Big Brothers and Big Sisters, Inc.	Children, Youth, and Families - Positive Youth Development	65,000
CAD	Black Archives, History and Research Foundation of South Florida, Inc.	Black Archives Foundation	50,000
CAD	Black Archives, History and Research Foundation of South Florida, Inc.	Lyric Theatre: Construction of Additional Restroom Facilities / Cultural Advancement Transition Plan	58,339
CAD	Black Archives, History and Research Foundation of South Florida, Inc.	Lyric Theatre Operational Support	150,000
CAD	Black Door Dance Ensemble, Inc.	Black Door Dance Ensemble Projects	7,500

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
DHS	Boitin La Liberte International	Programmatic Support	10,000
DHS	Borinquen Health Care Center	Preventive Health Services - District 11	25,000
OSBM-RW	Borinquen Health Care Center	Programmatic Support	100,000
PHT	Borinquen Health Care Center	Primary Care Services	70,000
DHS	Boys and Girls Club of Miami, Inc.	Coral Gables/West Coconut Grove Youth Program / Gwen Cherry Park Program	75,000
PARK	Boys and Girls Club of Miami, Inc.	Gwen Cherry Unit Programmatic Support	30,000
PARK	Boys and Girls Club of Miami, Inc.	Kendall Unit Programmatic Support	30,000
PARK	Boys and Girls Club of Miami, Inc.	West Grove Unit Programmatic Support	30,000
PARK	Boys and Girls Club of Miami, Inc.	North West - Hurricane Damaged Youth Center	100,000
AHS	Brown Schools Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	41,000
AHS	Brown Schools Foundation/Troy Academy	Criminal Justice - Community-based Self-Sufficiency Programs	95,000
AHS	Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	20,000
OCED	Brownsville Community Development Corporation	Programmatic Support	50,000
OCED	CAMACOL Loan Fund	Programmatic Support	50,000
DHS	Camille and Sulette Merilus Foundations for Haiti, Inc.	Jason and Elisha Merilus Youth Club	7,500
AHS	Camillus House	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	45,000
AHS	Camillus House	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
AHS	Camillus House	Special Needs, Substance Abuse - Prevention and Treatment Programs	86,400
DHS	Camillus House - Brownsville Facility	Programmatic Support	100,000
CAD	Caribbean American Visual Cultural Preservation, Inc.	Programmatic Support	50,000
AVI	Caribbean Latin American Action (CLAA)	The Miami Conference in the Caribbean	5,000
SEA	Caribbean-Central American Action	CCAA Miami Conference	5,000
PARK	Carol City Optimist Club	Football Program	7,500
AHS	Carfour Supportive Housing	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc.	Workforce - Haitian Organizations	125,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Catholic Home	Children, Youth, and Families - Positive Youth Development	45,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater West	Children, Youth, and Families - Before and After School Care	55,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater West	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	60,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Healthy Start	Children, Youth, and Families - Home Visiting (Access to Health Care)	70,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - New Life Family Center	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Notre Dame	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Immigrants and New Entrants - Community-based Adaptation and Socialization	60,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Sagrada Family Center	Children, Youth, and Families - Childcare Services for the Working Poor	50,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	80,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	50,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	65,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - South Dade Child Care Center	Children, Youth, and Families - Childcare Services for the Working Poor	60,000
AHS	Catholic Hospice	Children and Adults with Disabilities - Aftercare and Respite Care	100,000
AHS	Catholic Legal Immigration Network, Inc.	Basic Needs - Legal Assistance	75,000
CAD	Center for Emerging Arts, Inc.	"Together - Epyutt" from Miami to Budapest and Back / Annual Performance	6,041
CAD	Center for Haitian Studies, Inc.	"Rasin" Annual Haitian Roots Musical Festival	32,965
PHT	Center for Haitian Studies, Inc.	Primary Care, Outreach and Education	75,000
AHS	Center for Independent Living of South Florida, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	48,850
AHS	Center for Independent Living of South Florida, Inc.	Workforce - Individuals with Disabilities	484,500
DHS	Center for Independent Living of South Florida, Inc.	On a Roll Program	12,500
PARK	Center for Independent Living of South Florida, Inc.	Recreational Activities for Adults with Disabilities	7,500
DHS	Center for Positive Connections, Inc.	HIV/AIDS Psychosocial and Preventive Education	12,500
DHS	Center of Information and Orientation, Inc.	Programmatic Support	23,000
CAD	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	Annual Cultural Programs	25,000
DHS	CHARLEE Program of Dade County	Court Services Unit	19,000
DHS	CHARLEE Program of Dade County	Programmatic Support	100,000
AHS	Children's Home Society of Florida	Children, Youth, and Families - Childcare Services for the Working Poor	70,000
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - CJC Gang Prevention/Intervention Activities Coordination	105,001
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Gang Unit Exit Strategy Services (GUESS)	100,200
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Youth Gang Resource Center	146,674
AHS	Children's Psychiatric Center, Inc.	Children, Youth, and Families - Before and After School Care	67,500
AHS	Children's Psychiatric Center, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Children's Psychiatric Center, Inc.	Children, Youth, and Families - Infant Mental Health	80,000
AHS	Children's Psychiatric Center, Inc.	Children, Youth, and Families - Positive Youth Development	60,000
AHS	Children's Psychiatric Center, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	62,500
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Family Empowerment	95,000
AHS	Children's Psychiatric Center, Inc.	Criminal Justice - Neighborhood Empowerment	85,000
AHS	Children's Psychiatric Center, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	57,500
AHS	Children's Psychiatric Center, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000
AHS	Children's Psychiatric Center, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	90,000
AHS	Children's Psychiatric Center, Inc.	Special Needs, Mental Health - Residential Treatment for Mentally Ill Children	72,500
DHS	Children's Services Council	Programmatic Support	150,000
CAD	Chopin Foundation of the U.S.	Annual Season Support	50,000
DHS	Citizens Crime Watch of Miami-Dade County, Inc.	Neighborhood Watch/Homeland Security	45,000
POLICE	Citizen's Crime Watch of Miami-Dade County, Inc.	Programmatic Support	250,000
DERM	Citizens for a Better South Florida	Create a strong grassroots constituency for the preservation of the greater Biscayne Bay watershed through hands-on environmental education and volunteer stewardship activities	55,590
PARK	Citizens for a Better South Florida	Science Program	3,080
AHS	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
AHS	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
DHS	Citrus Health Network, Inc.	Programmatic Support	58,000
CAD	City of Hialeah - Cultural Affairs	City of Hialeah Cultural Affairs Council	35,000
AHS	City of Miami - Miami Homeless Program	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	40,000
PARK	City of North Miami Beach	Park and Recreation Department Sports Program	20,000
DHS	City of Opa-Locka	City of Opa-Locka Crime Prevention	35,000
DHS	City of South Miami	After School House	22,500
DHS	City of Sweetwater	General Public Services	20,000
DHS	City of Sweetwater - Elderly Program	Programmatic Support	70,000
CAD	City Theatre, Inc.	City Theatre - General Operating Support	100,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Basic Needs - Food Recovery and Distribution	50,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Before and After School Care	50,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	65,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	75,000
DHS	Coalition of Florida Farmworkers Organization, Inc.	Programmatic Support	100,000
CAD	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	74,937
DHS	Coconut Grove Cares, Inc.	Coconut Grove Neighborhood Empowerment Program	12,500
CAD	Coconut Grove Playhouse, Inc.	Operational Support for the Coconut Grove Playhouse - Equipment and Lighting System Upgrade	300,000
DBD	Colombian American Chamber of Commerce	Programmatic Support	75,000
AHS	Colombian American Service Association, Inc. (CASA)	Basic Needs - Legal Assistance	60,000
DHS	Colombian American Service Association, Inc. (CASA)	ICARE Program	60,000
DHS	Colombian American Service Association, Inc. (CASA)	Programmatic Support	75,000
AHS	Communities in Schools of Miami, Inc.	Children, Youth, and Families - Before and After School Care	47,500
CAA	Community Action Agency	Elderly Programming	400,000
AHS	Community AIDS Resource, Inc., d/b/a Care Resource	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	85,000
DHS	Community Coalition	Programmatic Support	125,000
AHS	Community Committee for Developmental Handicaps	Children and Adults w/ Disabilities - Therapies for Children and Adults w/ Developmental Disabilities	77,500
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - Family Support and Educational Services	185,000
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - In-home Supports	158,700
DHS	Community Economic Development Improvement Association, Inc.	Employment Training	15,000
CAD	Community Grants Program	To Be Allocated	675,000
PHT	Community Partnership for the Homeless	Mobile Dental Care for Homeless	35,000
AHS	Community Soccer Outreach (OSC)	Children, Youth and Families - After School Recreational Activities and Wellness Programs	25,000
DHS	Community United	Seniors First Initiative	50,000
DHS	CommunityCoalition, Inc.	Employment and Training Program and Senior Link Services	125,000
AHS	Concerned African American Women, Inc.	Criminal Justice - Family Empowerment	95,000
DHS	Concerned African American Women, Inc.	New Dimensions in Community Education	37,500
DHS	Concerned African American Women, Inc.	Programmatic Support	30,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	Concert Association of Florida, Inc.	Operational Support for the Concert Association of Florida	175,000
MDTA	Conference of Minority Transportation Officials (COMTO)	Conference Sponsorship	200,000
DHS	Contractors Resource Center	Programmatic Support	150,000
PARK	Coral Estates Soccer Club, Inc.	Soccer program	7,500
CAD	Coral Gables Congregational Church, Inc.	Annual Season Support and ADA Renovation and Lighting Equipment	50,000
CAD	Creation II Ballet Company, d/b/a Creation Art Center	Annual Season Support	30,000
CAD	Cuban Pilots Association	Programmatic Support	50,000
CAD	Cultural Access Network Grants Program	To Be Allocated	100,000
CAD	Cultural Council, Inc., The	Jazz Under the Stars Concert	30,000
CAD	Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	475,000
AVI	Customs/Trade/Finance Symposium of the Americas	Eight Symposium of the Americas	5,000
OSBM-RW	Dade Community Foundation, Inc.	Programmatic Support - HIV Program	350,000
AHS	Dade County Legal Aid Society	Basic Needs - Legal Assistance	65,000
CAD	Dade Heritage Trust, Inc.	Dade Heritage Days	40,604
AHS	Daily Bread Food Bank	Basic Needs - Food Recovery and Distribution to Homeless Transitional Housing Programs	30,000
CAD	Dance Miami Choreographers' Fellowships	Project Grants to Individual Artists	35,000
SEA	Dante B. Fascell Port of Miami	Promotional/Inaugural Events/Customer Appreciation Night	35,000
CAD	Dave and Mary Alper Jewish Community Center, Inc.	Annual Season Support	50,000
DHS	De Hostos Senior Center, Inc.	Elderly Services - Center-based Care / De Hostos Senior Service sCenter	107,500
DHS	De Hostos Senior Center, Inc.	Programmatic Support	100,000
AHS	Deaf Services Bureau, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	50,000
DHS	Deaf Services Bureau, Inc.	Programmatic Support	100,000
PHT	Deaf Services Bureau, Inc.	Outreach to Deaf and Hard of Hearing	50,000
PARK	Deering Estate Foundation, Inc.	Environmental and Educational Program	7,420
PARK	Deering Estate Foundation, Inc.	Improvements at Deering Estate	73,670
CAD	Developing Arts in Neighborhoods Grants Program	Various Allocations To Be Determined	400,000
DHS	Dial-A-Life Foundation	Programmatic Support	60,000
CAD	Diaspora Arts Coalition, Inc.	Annual Programs	40,000
CAD	Diaspora Vibe Cultural Arts Incubator, Inc.	International Cultural Arts Exchange Series 2006 (ICAES)	25,000
*OSBM	Discretionary Reserve Fund	Various Allocations To Be Determined	4,200,000
CAD	Diva Arts and Entertainment, Inc.	Programmatic Support	16,127
DHS	Dominican American National Foundation	Programmatic Support	35,000
AHS	Dominican-American National Foundation	Basic Needs - Information and Referral	17,500

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Dominican-American National Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	41,000
AHS	Dominican-American National Foundation	Criminal Justice - Family Empowerment	50,000
AHS	Dominican-American National Foundation	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	17,500
DHS	Dominican-American National Foundation	DANF Youth Service / Employment Training	20,000
AHS	Douglas Gardens Community Mental Health Center	Special Needs, Mental Health - Mental Health Treatment/Post-Treatment Services for Adults	53,750
AHS	Drug Free Youth in Town	Children, Youth, and Families - Positive Youth Development	65,000
AHS	Drug Free Youth in Town	Criminal Justice - Neighborhood Empowerment	80,000
AHS	Drug Free Youth in Town	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	67,000
DERM	Earthman Project, The	Earthman Concerts / Dialogues / Film Fest at 20 Festivals / Community / Theater Events	57,120
AHS	Easter Seals Miami-Dade, Inc.	Criminal Justice - Stay-in-School	75,000
AHS	Easter Seals Miami-Dade, Inc.	Elderly Services - Center-based Care	85,000
DHS	El Portal Cares	Programmatic Support	100,000
DHS	Elderly Food	Various Agencies To Be Determined	1,000,000
DHS	Embrace Foundation Inc., The	Young Girls-After School Program and Camp	5,000
AHS	Empower U, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	50,000
PHT	Empower U, Inc.	Outreach Services	35,000
CAD	EnFamilia, Inc.	After School and Summer Art Programs	32,319
CAD	Entertainment Industry Incubator, Inc.	Annual programs	30,000
AHS	Epilepsy Foundation of South Florida	Children and Adults with Disabilities - Family Support and Educational Services	70,000
CAD	Exponica U.S.A., Inc.	Exponica International: Festival and Exposition	28,873
CAD	Fairchild Tropical Botanic Garden	Programmatic Support / ADA Accessibility Improvements	420,570
DERM	Fairchild Tropical Botanic Garden	Environmental Outreach Programs for Miami-Dade Middle and High School Students	56,993
PARK	Fairchild Tropical Botanic Garden	Programmatic Support	378,000
AHS	Faithful Friend Center	Basic Needs - Food Recovery and Distribution	55,000
AHS	Family and Children Faith Coalition	Basic Needs - Information and Referral	30,000
AHS	Family Central, Inc.	Children and Adults w/ Disabilities - Early Intervention Services for At-Risk Children 0 to 3	90,000
DHS	Family Christian Association	Programmatic Support	50,000
AHS	Family Counseling Services of Greater Miami	Criminal Justice - Neighborhood Empowerment	75,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Family Counseling Services of Greater Miami	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000
AHS	Family Life Center, Inc.	Children, Youth, and Families	25,000
AHS	Family Resource Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Basic Needs - Legal Assistance	50,000
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Children and Adults with Disabilities - Family Support and Educational Services	60,000
DHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Family Intervention and Empowerment Program	15,000
DHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Programmatic Support	200,000
PHT	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Outreach Services	40,000
CAD	Fantasy Theater Factory, a/f/a for Travel/Consultants Technical Assistance	Travel / Consultants Technical Assistance Component of Cultural Advancement Program	232,500
CAD	Fantasy Theatre Factory, Inc.	Annual Season - General Operating Support	50,000
CAD	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives	139,000
DERM	Fantasy Theatre Factory, Inc.	Present environmental educational programs throughout Miami-Dade County.	21,973
LIB	Fantasy Theatre Factory, Inc.	Reading, Literacy Theatre Presentations	10,200
DHS	Farah's Angels Day Care Center	Programmatic Support	40,000
DHS	Farm Share	Operation Feed the Hungry	65,000
DHS	Farm Share	Programmatic Support	200,000
DHS	FCAA Crime Prevention	Programmatic Support	100,000
DHS	Fifty-Five (55) Years and Up, Inc.	Feed the Elderly Transit Food Service	42,500
DHS	Fifty-Five (55) Years and Up, Inc.	Programmatic Support / Elderly Meals for Spring Tree Apartments	250,000
CAD	Florene Litthsut's Inner City Children's Touring Dance Company	Annual Season - General Operating Support / Hadley Park Community Center	50,000
OCED	Florida Atlantic University	Small Business Development Program	50,000
CAD	Florida Black Exposition	Red Velvet Cake Festival	20,000
CAD	Florida Chamber Orchestra	Florida Chamber Orchestra Season	12,259
CAD	Florida Dance Association, Inc.	Florida Dance Festival	42,666
CAD	Florida Dance Association, Inc.	Annual Programs	40,000
CAD	Florida Film Institute, Inc.	Annual Programs	25,000
CAD	Florida Grand Opera	Anderson Opera Center / Equipment Purchase	5,000
CAD	Florida Grand Opera	Operational Support for the Florida Grand Opera	448,797
AHS	Florida Immigrant Advocacy Center (FIAC)	Basic Needs - Legal Assistance	75,000
AHS	Florida Immigrant Advocacy Center (FIAC)	Immigrants and New Entrants - Public Education and Outreach	29,600
DHS	Florida Immigrant Advocacy Center (FIAC)	Programmatic Support	25,000
CAD	Florida International University	South Beach Wine and Food Festival	74,937
SEA	Florida International University	Inter-American Conference of Mayors	130,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	Florida International University - Board of Trustees for the Benefit of the Wolfsonian	Wolfsonian Learning Center - Equipment	25,043
CAD	Florida International University - Dance Program	FIU Dance Community Program Series	20,528
CAD	Florida International University - School of Music	FIU Music Fest	42,041
CAD	Florida Memorial College	Local Non-Profit Cultural Organizations Assistance Initiative	15,000
DHS	Florida Venture Foundation	Youth Build Outreach	72,500
DHS	Florida Venture Foundation	Programmatic Support	80,000
DHS	Foster Care Review	Programmatic Support	50,000
DBD	Foundation for Democracy in Africa (Africando)	Programmatic Support	100,000
DHS	Foundation of Community Assistance and Leadership	Moore Park Learning and Computer Technology Center	10,000
DHS	Foundation of Community Assistance and Leadership	Programmatic Support	75,000
DHS	Francisco Foundation, The	Programmatic Support	50,000
DHS	Fraternidad Nicaraguense (American Fraternity)	Programmatic Support	60,000
AVI	Free Trade of the Americas (FTAA)	Caribbean Symposium	5,000
CAD	Friends of Chamber Music of Miami	Friends of Chamber Music Season	24,196
DHS	Friends of Drug Court	Programmatic Support	50,000
DERM	Friends of the Everglades	Educational Outreach to Children and Adults Promoting Water Conservation	58,523
CAD	Friends of the Miami-Dade Public Library, Inc.	Compendium of Collections and Collecting in Miami and the Art of Storytelling: Exchange with Dublin (Ireland) City Public Library	19,500
LIB	Friends of the Miami-Dade Public Library, Inc.	Summer Reading Program	15,000
CAD	Frost Art Museum at Florida International University	Operational Support for the Art Museum at FIU	170,691
DHS	Fundacion Humanismo Sin Fronteras	Programmatic Support	10,000
CAD	GableStage, Inc.	GableStage Season	100,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Children, Youth, and Families - Positive Youth Development	65,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Center-based Care	75,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Specialized Transportation	65,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	30,000
DHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	60 Plus - Bridging the Gap / Project Leap	10,000
DHS	Galata Senior Citizens Services	Programmatic Support	50,000
CAD	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	20,000
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Before and After School Care	70,000
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	60,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
PARK	Gold Coast Railroad Museum	Facility Improvements	54,810
CAD	Gold Coast Theatre Company	Annual Season of Performances	25,000
CAD	Gold Coast Theatre Company	A Traditional British Panto in Miami and Liverpool	25,000
DHS	Good Hope Equestrian Training Center, Inc.	A Disciplined Approach to Equine-Related Studies	20,000
AHS	Grace Holistic Center of Grace Haitian United Methodist Church	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	45,000
CAD	Graves Ventures, Inc.	Black Enterprise Magazine Challenge	21,000
OSBM-RW	Greater Bethel AME Church - AIDS Prevention	Programmatic Support	100,000
AHS	Greater Goulds Optimist Club, The	Criminal Justice - Neighborhood Empowerment	50,000
AHS	Greater Goulds Optimist Club, The	Basic Needs	25,000
DHS	Greater Goulds Optimist Club, The	Tutorial Services / Youth Services	30,000
PARK	Greater Goulds Optimist Club, The	Sports Programs	6,500
CAD	Greater Miami Convention and Visitors Bureau	Programmatic Support	100,000
SEA	Greater Miami Convention and Visitors Bureau	Cruise Miami Promotion Program	150,000
CAD	Greater Miami Festivals and Events Association, Inc.	Annual Programs	30,000
CAD	Greater Miami Festivals and Events Association, Inc., Fiscal Agent for Cultural Publications	Cultural Publications	91,650
PARK	Greater Miami Tennis Foundation, Inc.	Tennis Program	7,500
CAD	Greater Miami Youth Symphony of Dade County, Florida, Inc.	Annual Season	35,143
AHS	Guardianship Program of Dade County	Basic Needs - Legal Assistance	45,000
AHS	Gulf Coast Community Care	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000
CAD	Gusman Center for the Performing Arts	Annual Season and General Operating Support	100,000
PARK	Gwen Cherry Park Foundation, Inc.	Programmatic Support	8,180
DHS	Haitian American Alliance Youth Foundation, Inc.	Programmatic Support	200,000
PHT	Haitian American Association Against Cancer, Inc.	Cancer Screenings and Outreach	35,000
DHS	Haitian American Citizenship and Voters Education Center, Inc.	Reaching for the American Dream	10,000
DHS	Haitian American Citizenship and Voters Education Center, Inc.	Programmatic Support	100,000
CAD	Haitian American Cultural Society	Programmatic Support	56,000
DHS	Haitian American Youth of Tomorrow, Inc.	Programmatic Support	25,000
COM	Haitian Community Outreach	Programmatic Support	50,000
CAD	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	86,000
CAD	Haitian Heritage Museum	Programmatic Support	15,000
AHS	Haitian Neighborhood Center, Sant La, Inc.	Basic Needs - Information and Referral	50,000
AHS	Haitian Neighborhood Center, Sant La, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	75,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
DHS	Haitian Neighborhood Center, Sant La, Inc.	Financial Literacy Education, Training, and Outreach	10,000
DHS	Haitian Neighborhood Center, Sant La, Inc.	Programmatic Support	50,000
AHS	Haitian Organization of Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	167,500
COM	Haitian Radio Media	Programmatic Support	10,000
OCED	Hampton House Trust	Programmatic Support	50,000
DHS	Hands in Action, Inc.	Abused and Neglected Children	21,500
DHS	Hands on Miami	Programmatic Support	50,000
CAD	Harambee, Inc.	Annual Programs	13,342
DHS	Harvest Fest International Outreach Ministries	Family Enrichment Center	15,000
DHS	Haven Economic Development, Inc.	Homebuyer Education and Counseling	12,500
AHS	Health Choice Network, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000
PHT	Health Choice Network, Inc.	Outreach, Screening, Follow-up Lung Cancer	62,000
CHP	Health Council of South Florida	Programmatic Support	125,000
AHS	Hearing and Speech Center of Florida	Children and Adults w/ Disabilities - Therapies for Children and Adults w/Developmental Disabilities	68,100
AHS	Hearing and Speech Center of Florida	Children, Youth, and Families - Promote Quality Childcare	60,000
PHT	Heiken Children's Vision Fund, Inc.	Vision Care for Children	55,000
PHT	Helen B. Bentley Family Health	Primary Care, Reclamation Program	125,000
PARK	Helping Hand Youth Center	Programmatic Support - Gwen Cherry Park	125,000
PARK	Helping Hand Youth Center	Liberty City Square Activities	125,000
DHS	Helping Hands of Miami	Programmatic Support	10,000
AHS	Helping Hands Youth Center	Criminal Justice - Youth - Gwen Cherry Park	25,000
PHT	Hep-C Alert	Substance Abuse/Hepatitis C	40,000
AHS	Here's Help, Inc.	Special Needs, Substance Abuse - Prevention and Treatment Programs	82,000
CAD	Heroes Unite, Inc.	Annual Programs	23,098
DHS	Hispanic Coalition, Inc.	At Risk Youth and Family Intervention Program / Employment Services	30,000
DHS	Hispanic Coalition, Inc.	Programmatic Support	100,000
CAD	Hispanic Heritage Council, Inc.	Hispanic Heritage Festival	54,343
CAD	Hispanic Theater Guild Corporation	Annual Season and General Operating Support	50,000
CAD	Hispanic-American Lyric Theater, Inc., a/k/a for Ballet Concerto	Annual Season and General Operating Support / Fiscal Agent for Local Non-Profit Cultural Organizations Assistance Initiative - Hialeah High School Auditorium Usage	45,000
DHS	Historic Mt. Zion Missionary Baptist Church, Inc. a/k/a Mt. Zion CDC	Character Development through the Arts Project / Programmatic Support	12,500
CAD	Historical Association of Southern Florida	Operational Support	201,283
AHS	Holy Temple Human Services, Inc.	Elderly Services - Early Intervention / Prevention	49,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	Holy Temple Human Services, Inc.	Elderly Services - Early Intervention / Prevention	25,000
PHT	Holy Temple Human Services, Inc.	Home Health Care for the Elderly	22,000
CAD	Homestead Center for the Arts	Annual Programs	20,000
CAD	Homestead Rodeo Association, Inc.	Homestead Championship Rodeo, Parade, and Frontier Days	41,077
OCED	Housing Finance Authority	Anti-Predatory Lending Program	40,000
PARK	Howard Palmetto Baseball Softball Association, Inc.	Improvements to Park Facility	73,200
DHS	Human Services Coalition	Basic Needs - Stamp Out Hunger and Poverty / Greater Miami Prosperity Campaign	180,000
PHT	Human Services Coalition	Eligibility Enrollment	100,000
CAD	Inffinito Arts and Cultural Foundation, Inc.	Brazilian Film Festival of Miami	36,889
AHS	Inner City Community Development, Inc.	Elders - Promote Social Involvement	25,000
AHS	Institute of Black Family Life	Criminal Justice - Family Empowerment	49,500
ITC	International Trade Consortium, The	Florida International University	100,000
CAD	Italian Film Festival, Inc.	Annual Italian Film Festival	21,100
CAD	Jamaica Awareness, Inc.	Annual Season - General Operating Support	100,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Childcare Services for the Working Poor	40,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	60,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Elderly Services - Home-based Enhanced Nutrition	50,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Special Needs, Homeless Services - Homeless Prevention Case Management	61,500
DHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Early Childhood Development / Case Management Services "Young Girls to Young Ladies / Elderly Transportation / Model Cities Youth Streetworker Program / Transition and Stabilization - Primary Care Homeless	213,500
DHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Programmatic Support	220,000
AHS	JCS - Community Services	Elderly Services - Emergency Home Repair	69,900
AHS	JCS - Jewish Community Center Miami Beach Senior Center	Elderly Services - Center-based Care / Wally Kleinberg Senior Connections Program Elderly Services	110,000
AHS	JCS - Jewish Community Services	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	70,000
AHS	JCS - Jewish Community Services	Criminal Justice - Family Empowerment	95,000
AHS	JCS - Jewish Community Services	Elderly Services - In-home Services for the Frail Elderly	80,000
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Homeless Prevention Case Management	55,000
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Match Funds and Infrastructure Support	44,600

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	JCS - Jewish Community Services	Basic Needs - Information and Referral	30,000
AHS	JCS - Senior Meals Program	Elderly Services - Home-based Enhanced Nutrition	90,000
AHS	JCS - Seymour Gilbert	Elderly Services - Center-based Care	85,000
AHS	JCS -Jewish Community Services	Children, Youth, and Families - Positive Youth Development	65,000
DHS	Jewish Community Services of S. Florida, Inc.	Elderly Services	100,000
DHS	Jewish Community Services of S. Florida, Inc.	North Miami Beach Services / Senior Crime Prevention	25,000
CAD	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	150,000
AHS	Jobs for Miami, Inc.	Criminal Justice - Family Empowerment	95,000
AHS	Jobs for Miami, Inc.	Criminal Justice - Stay-in-School	225,000
AHS	Jobs for Miami, Inc.	Immigrants and New Entrants - Academic / Vocational and Re-certification of Professionals	42,500
PHT	Jobs for Miami, Inc.	Eligibility enrollment for Cuban and Haitian Refugees	50,000
AHS	Johan de Vries Foundation, The	Children and Adults with Disabilities	25,000
DHS	Johan de Vries Foundation, The	Basic Needs - Food Recovery and Distribution	55,000
PHT	Johan de Vries Foundation, The	Food Supplement to End-Stage Dialysis Patients	25,000
DHS	Josefa Perez de Castano Kidney Foundation, Inc.	Social Services for Disabled Persons	12,500
DHS	Josefina Castano Kidney Foundation	Programmatic Support	50,000
DHS	JPM Centre at Miami Drive, Inc.	Youth After School Program	10,000
CAD	Jubilate, Inc.	Annual Season and General Operating Support	50,000
CAD	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	59,539
DHS	Junta Patriotica Cubana	Programmatic Support	50,000
CAD	Karen Peterson and Dancers, Inc.	Excello Dance Space - Equipment and Renovation	5,000
DHS	KIDCO Child Care, Inc.	Children, Youth, and Families - Childcare Services for the Working Poor / Child Care Wrap Around Services	50,000
DHS	KIDCO Child Care, Inc.	Programmatic Support	80,000
CAD	Kinad, Inc.	Programmatic Support	75,000
AHS	Kristi House, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	50,000
DHS	Kristi House, Inc.	Programmatic Support	50,000
DHS	Kristi House, Inc.	Child Sexual Abuse Case Coordination Therapy and Outreach	25,000
PHT	Kristi House, Inc.	Sexual Abuse Intervention to Haitian Children / Case Management Services to Sexually Abused Children	45,000
DHS	Latin American Foundation, Inc. (f/n/a) Peruvian American Coalition Foundation	Employment Training	17,500
DHS	Latin American Foundation, Inc. (f/n/a) Peruvian American Coalition Foundation	Programmatic Support	100,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	325,000
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	125,000
CAD	Latin Quarter Cultural Center of Miami, Inc.	Programmatic Support	200,000
AHS	Latinos United for Action Center, Inc.	Elderly Services	25,000
DHS	League Against Cancer (Liga Contra el Cancer)	Programmatic Support	250,000
PHT	League Against Cancer (Liga Contra el Cancer)	Inpatient Hospitalization for Cancer Patients	100,000
AHS	Legal Services of Greater Miami, Inc.	Basic Needs - Legal Assistance	65,000
DHS	Legal Services of Greater Miami, Inc.	Programmatic Support	140,000
CAD	LegalArt, Inc.	Annual Programs	15,000
DHS	Leisure City - Modello Optimist Club	Youth Services	22,500
PARK	Liberty City Optimist Club of Florida, Inc.	Programmatic Support	25,000
DHS	Liberty City Optimist Club Youth Services	Children, Youth, and Families - Physical Education Program / Youth Programs	30,000
PHT	Lindsey Hopskins Dental	Dental Services	150,000
DHS	Lions Home for the Blind	Services for the Blind, Inc.	15,000
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Center-based Care	75,000
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Emergency Home Repair	35,000
AHS	Little Brothers - Friends of the Elderly	Elderly Services - Specialized Transportation	52,000
DHS	Little Haiti Housing Association, Inc.	Computer Clubhouses	10,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	45,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	90,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services - In-home Services for the Frail Elderly	150,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services	25,000
DHS	Little Havana Activities and Nutrition Center	Elderly Meals Program	122,500
DHS	Little Havana Activities and Nutrition Center	Programmatic Support	85,000
OCI	Little Havana Activities and Nutrition Center	West Dade Facility Construction	500,000
DHS	Llirraf'O, Inc. d/b/a O'Farrill Learning Center	Pre-Reading and Pre-Writing Program	57,500
OCED	Local Initiative Support Corporation (LISC)	Reimbursement for Services	145,000
CAD	Locust Projects, Inc.	2005-06 Exhibition Series / Equipment - AC and Doorway Entrance System	30,000
CAD	Louis Wolfson II Media History Center	Annual Season - General Operating Support	50,000
AHS	Lutheran Services Florida, Inc. (LS)	Special Needs, Homeless Services - Match Funds and Infrastructure Support	63,500
CAD	M. Athalie Range Cultural Arts Foundation, Inc.	Programmatic Support	45,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	M. Ensemble Theater Company	Operational Support for the M. Ensemble Theater Company	100,000
CAD	Marjory Stoneman Douglas Biscayne Nature Center	Art and Nature by the Sea	23,188
DERM	Marjory Stoneman Douglas Biscayne Nature Center	Hands-on Environmental Education Awareness Programs	59,288
PARK	Marjory Stoneman Douglas Biscayne Nature Center	Environmental Education Programs	7,500
DBD	Martin Luther King, Jr. Economic Development Corporation	Programmatic Support	150,000
CAD	Martin Luther King, Jr. Parade	Programmatic Support	45,000
CAD	Martin Luther King, Jr. Parade - Homestead Community Development Corporation	Programmatic Support	10,000
CAD	Martin Luther King, Jr. Parade - West Perrine Community Development Corporation	Programmatic Support	60,000
CAD	Martin Luther King, Jr. Parade and Festivities Committee	Liberty City Parade Festivities	50,000
DBD	Martin Luther King, Jr. Reclaim the Dream	Programmatic Support	70,000
AHS	Masada Home Care, Inc.	Elderly Services - In-home Services for the Frail Elderly	70,000
CAD	Maximum Dance Company	Annual Season - General Operating Support	100,000
CAA	Meals-On-Wheels	Programmatic Support	50,000
PHT	Mends Compassionate Care Nursing	Homes Healthcare Services to Uninsured and Underinsured	50,000
CAD	Miami Art Central Corp. f/k/a El Centro Art Foundation Corporation	Annual Season - General Operating Support	100,000
CAD	Miami Art Museum of Dade County Association, Inc.	Operational Support for the Miami Art Museum	348,751
CAD	Miami Bach Society, Inc.	Tropical Baroque Music Festival IV	45,614
PHT	Miami Beach Community Health	Expanded OB Services, Primary Care	170,000
CAD	Miami Beach Film Society, Inc.	Miami Beach Cinemateque Programming	16,716
CAD	Miami Beach Garden Conservancy, Inc.	Arts in the Garden/Cultivating Arts in the Garden	25,000
DBD	Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami	Programmatic Support	50,000
AHS	Miami Behavioral Health Center, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	55,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	90,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	90,000
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	82,195

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	Miami Carnival, Inc.	Annual Miami Carnival / Caribbean Mardi Gras	257,590
CAD	Miami Children's Chorus	Annual Season - General Operating Support	50,000
CAD	Miami Children's Museum	Exterior and Outdoor Educational Exhibits / ADA Renovations and Equipment; Paging System	32,970
CAD	Miami Children's Museum	Operational Support for Miami Children's Museum / Fiscal Agent for "All Kids Included" Initiative for Children with Disabilities	539,778
CAD	Miami City Ballet, Inc.	Operational Support for the Miami City Ballet / Roca Center Equipment	277,054
CAD	Miami Contemporary Dance Company	Annual Season / International Dance Exchange: Miami & Argentina Phase 2	41,668
CAD	Miami Dance Machine, Inc.	Annual School Outreach Program	12,688
CAD	Miami Design Preservation League	Annual Art Deco Weekend	42,563
CAD	Miami Gay and Lesbian Film Festival, Inc.	Annual Miami Gay and Lesbian Film Festival	40,136
CAD	Miami Gay Men's Chorus	Annual Programs	19,772
CAD	Miami Hispanic Ballet Corporation	Annual International Ballet Festival of Miami	46,686
CAD	Miami Hispanic Ballet Corporation	Property Acquisition	500,000
CAD	Miami Light Project, Inc.	Annual Season - General Operating Support	100,000
CAD	Miami Light Project, Inc.	"Here and Now on Tour" International Exchange / Idalina Phase III - World Premiere	25,000
CAD	Miami Light Project, Inc., a/f/a for the Filmmakers' Workshop	Filmmaker's Workshop	30,000
AHS	Miami Lighthouse for the Blind and Visually Impaired	Elderly Services - Center-based Care	85,000
CAD	Miami Momentum Dance Company, Inc.	Annual Season - General Operating Support	30,000
CAD	Miami Momentum Dance Company, Inc.	Green Turtle Key Artist Residency and Collaboration Project / Miami-Mexico Cultural Exchange and Collaboration Project	25,000
CAD	Miami Museum of Science and Planetarium	Operational Support for the Miami Museum of Science	428,920
CAD	Miami Parking Authority - Gusman Center for the Performing Arts	ADA Concession Stand Purchase and Installation / Completion of Balcony Renovations	26,548
AHS	Miami Police Athletic League	Programmatic Support	8,000
DERM	Miami River Commission	Programmatic Support	42,644
DHS	Miami River for Life	Programmatic Support	30,000
CAD	Miami Stage Company/Miami Children's Theatre, Inc.	Annual Cultural Arts Program	41,631
CAD	Miami Symphony Orchestra, Inc.	Operational Support for the Miami Symphony Orchestra	100,000
CAD	Miami World Festival Theatre	Programmatic Support	10,000
CAD	Miami/Bahamas Goombay Festival in Coconut Grove, Inc.	Annual Miami/Bahamas Goombay Festival	43,900
DBD	Miami-Dade Chamber of Commerce	Scholarships	100,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
CAD	Miami-Dade College - Book Fair	Annual Book Fair	162,602
CAD	Miami-Dade College - Cultural Affairs Department	Annual Season - General Operating Support	100,000
CAD	Miami-Dade College - Cultural Affairs Department	Voces de Mujer	33,333
CAD	Miami-Dade College - Department of Arts and Philosophy	Jazz at Wolfson Visiting Artist Series	11,561
CAD	Miami-Dade College - Film Festival	Miami International Film Festival	87,500
CAD	Miami-Dade College - Film Festival	Annual Miami International Film Festival	74,937
CAD	Miami-Dade College - Florida Center for the Literary Arts	Season Programs - Writers Series	25,000
CAD	Miami-Dade College - Hospitality Management	Programmatic Support	85,000
AVI	Miami-Dade County Aviation Department	Office of Governmental Affairs	2,000
AVI	Miami-Dade County Aviation Department	Community Outreach Program	20,000
AVI	Miami-Dade County Aviation Department	International Protocol and Diplomacy Conference	3,000
AVI	Miami-Dade County Aviation Department	Security and Safety Union Meetings	2,000
AVI	Miami-Dade County Aviation Department	MDTV Promotional Spot Program	50,000
AVI	Miami-Dade County Aviation Department	Capital Improvement Program Events	15,000
AVI	Miami-Dade County Aviation Department	Media Day	2,000
AVI	Miami-Dade County Aviation Department	Inaugural for new airlines	2,500
CHP	Miami-Dade County Health Department	Programmatic Support	814,000
PARK	Miami-Dade County Park and Recreation Department	Senior Programs	65,000
CAD	Miami-Dade County Park and Recreation Department - Caleb Auditorium	"Heart of the City" at Joseph Caleb Auditorium / African Cultural Arts Center	55,873
AVI	Miami-Dade Days	2005 Dade Days in Tallahassee	5,000
SEA	Miami-Dade Days	2005 Washington Fly-In	5,000
DHS	Michael Ann Russell Jewish Community Center	Senior Transportaion Services / Senior Wellness Program	36,500
DHS	Michael Ann Russell Jewish Community Center - Wellness Program	Programmatic Support	20,000
CAD	Mid-Eastern Dance Exchange	2004-2005 Performances and Workshop Series	15,739
OCED	Mom and Pop Program	Programmatic Support	1,950,000
OCED	Mount Zion Baptist Communtiy Development Corporation	Programmatic Support	100,000
OSBM-RW	MOVERS Program	Programmatic Support	250,000
AHS	MUJER, Inc.	Basic Needs - Information and Referral	52,100
AHS	MUJER, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-Stop Neighborhood-based Outreach and Follow-up	96,500

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
DHS	Mujeres Unidas Justicia Educacion y Reforma, Inc.	Network Services of Battered and Abused Spouses	62,500
AHS	Multi-Ethnic Youth Organization	Children, Youth, and Families - Education	25,000
DHS	Multi-Ethnic Youth Organization	Generation of Adolescent Leaders (GOAL)	15,000
DHS	Multi-Ethnic Youth Organization	Programmatic Support	75,000
CAD	Murray Dranoff Foundation, Inc.	Annual Season - General Operating Support	50,000
CAD	Museum of Contemporary Art	Operational Support for the Museum of Contemporary Art	240,330
AHS	My Backyard, Inc.	After School Program for Single Mothers	20,000
DHS	My Backyard, Inc.	Programmatic Support	30,000
AHS	Nanay, Inc.	Adult and Youth Skills Training	17,500
AHS	Nanay, Inc.	Elderly Services - Center-based Care	70,000
AHS	Nanay, Inc.	Elderly Services - Early Intervention/Prevention	57,000
AHS	Nanay, Inc.	Elderly Services - Specialized Transportation	48,000
PARK	Naranja Optimist Club, The	Programmatic Support	15,000
DHS	National Council of Jewish Women	Programmatic Support	25,000
CAD	National Foundation for Advancement in the Arts (NFAA)	ARTS Week	85,106
OCED	Neighbors and Neighbors Association	Programmatic Support	200,000
PARK	New Birth Optimist Club	Programmatic Support	25,000
DHS	New Hope Development Center	Youth After School Program	37,500
DHS	New Hope Missionary Baptist Church	Programmatic Support	50,000
AHS	New Horizons Community Mental Health Center, Inc.	Elderly Services - Center-based Care	85,000
AHS	New Horizons Community Mental Health Center, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	75,000
AHS	New Horizons Community Mental Health Center, Inc.	Criminal Justice - Family Empowerment	95,000
DHS	New Jerusalem Community Development Corporation	S.C.O.R.E	25,000
CAD	New Theater	Annual Season - General Operating Support	100,000
CAD	New World School of Arts - Dance Division	NWSA Dance Division's Professional Choreographers Development Series	25,000
CAD	New World Symphony, Inc.	Operational Support for the New World Symphony	450,609
DHS	No More Stray Bullets	Programmatic Support	20,000
AHS	Non-Violence Project USA, Inc.	Criminal Justice - Family Empowerment	85,000
AHS	Non-Violence Project USA, Inc.	Children, Youth and Families Leadership Skills	62,500
AHS	Non-Violence Project USA, Inc.	Criminal Prevention - Educate At-Risk Kids	25,000
AHS	North Miami Beach / Sunny Isles Senior Services Program	Elderly Services	25,000
DHS	North Miami Beach Medical Center	Opa-Locka Medical Outreach	20,000
PARK	North Miami Beach Optimist Little League, Inc.	Sports Programming Support	5,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Early Intervention/Prevention	17,500
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - In-home Services for the Frail Elderly	77,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Specialized Transportation	25,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services	25,000
DHS	North Miami Foundation for Senior Citizens' Services	Service to Seniors	7,500
DHS	North Miami Foundation for Senior Citizens' Services	Programmatic Support	20,000
PARK	Northside Optimist Club	Programmatic Support	25,000
DHS	O'Farril Childcare Center	Programmatic Support	65,000
DHS	Omega Activity Center Foundation, Inc.	Programmatic Support	50,000
CAD	One Art, Inc.	Annual Arts Program	35,157
DHS	One Art, Inc.	Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	37,850
AHS	One Man Can Make A Difference Jesus Did Youth Group, Inc.	Children, Youth, and Families	10,000
DERM	Operation Green Leaves, Inc.	Outreach Environmental Education and Urban Tree Planting Project within the Haitian community	57,885
PARK	Optimist Club of Ives Estates	Sports Program	7,500
PARK	Optimist Club of Suniland, Inc.	Sports Program / Football Program	7,500
AHS	Optimist Foundation of Greater Goulds, Foundation, Inc.	Promoting School Success	30,000
CAD	Orange Blossom Classic	Programmatic Support	25,000
CAD	Orange Bowl Committee	Programmatic Support	130,000
CAD	Oscar Thomas Art and Culture Expo	Programmatic Support	25,000
OCED	Overtown Benefit, Inc.	Programmatic Support	25,000
OCED	Overtown Civic Partnership	Programmatic Support	25,000
DHS	Overtown Community Optimist, Inc.	Youth Service Project	10,000
AHS	Palmetto Raiders Youth Development Club, Inc.	Children, Youth, and Families - Football Program	10,000
PARK	Palmetto Raiders Youth Development Club, Inc.	Sports Program / Flag Football Program	7,500
DHS	Panamerican USA Foundation, Inc.	Programmatic Support	30,000
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Aftercare and Respite Care	75,000
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Family Support and Educational Services	20,000
CAD	Patrons of Exceptional Artists, Inc	Annual Miami International Piano Festival	32,381
DHS	Peace Be Still Youth Development	Children, Youth, and Families Services / Teen Empowerment Training	47,500
CAD	Performing Arts Center Trust, Inc.	Seating (loose chairs) for Ballet/Opera House and Concert Hall Boxes / Studio Theater AV Equipment	28,317
CAD	Performing Arts Center Trust, Inc.	Operational Support for the Performing Arts Center of Miami	400,000
CAD	Performing Arts Network (PAN)	Annual Programs	40,000
PARK	Perrine Optimist Club of Miami Inc.	Park Improvements	74,750
DBD	Perrine-Cutler Ridge Council	Programmatic Support	138,000
CAD	PIAG Museum, Inc.	Programmatic Support	50,000
CAD	Playground Theatre for Young Audiences	Annual Season / Shores Performing Arts Theatre - Fire Safety	78,522

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
POLICE	Police Benevolent Association	Police Reserve Program	10,000
AHS	Prime Time Seniors	Emerging Needs II - Elders	10,000
AHS	Project Stopp, Inc.	Criminal Justice - Preventive Counseling and Children, Youth, and Families	45,000
DHS	Project Stopp, Inc.	Programmatic Support	75,000
DHS	Project Stopp, Inc.	Youth Leadership Program	20,000
CAD	Proyecto Arte Actual d/b/a The Moore Space	Moore Space Exhibition Program	25,000
AHS	Psychosocial Rehabilitation Center, Inc., d/b/a Fellowship House	Special Needs, Mental Health - Wrap-around Service for Individuals w/Co-occurring Substance Abuse and Mental Health Disorders	82,195
PHT	Public Health Trust	Roxcy Bolton Rape Treatment Center	50,000
DBD	Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	158,000
DHS	Puerto Rican Community Resource Center	Programmatic Support	45,000
OCED	Rafael Hernandez Housing Association	Programmatic Support	20,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Center-based Care	50,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Early Intervention/Prevention	50,000
AHS	Re Capturing the Vision International, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	80,000
DHS	Read2Succeed	Programmatic Support	75,000
LIB	Recording for the Blind and Dyslexic	Provision of Library Services for Visually Impaired	1,800
AHS	Regis House, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000
AHS	Regis House, Inc.	Criminal Justice - Family Empowerment	95,000
DHS	Regis House, Inc.	Melrose Community Mobilization and Outreach Program / Melrose Working Families Daycare	37,500
CAD	Rhythm Foundation, Inc., The	Annual Season - General Operating Support	50,000
DHS	Richmond Heights Resource Center	Programmatic Support	50,000
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Before and After School Care	50,000
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	60,000
AHS	Richmond-Perrine Optimist Club, Inc.	Criminal Justice - Neighborhood Empowerment	80,000
DHS	Richmond-Perrine Optimist Club, Inc.	Community Suspension Program / Perrine Crime Prevention/ Goulds Youth Development Program / Year Round Work Experience Program	133,000
PARK	Richmond-Perrine Optimist Club, Inc.	Football, Flag Football Programs	7,500
PARK	Richmond-Perrine Optimist Club, Inc.	Park Capital Improvements	74,800
DHS	Rickia Isaac Foundation, Inc.	Programmatic Support	45,000
DHS	Rickia Isaac Foundation, Inc.	Rickia Isaac Foundation Juvenile Justice Seminar	25,000
PHT	Robert Morgan Dental Clinic	Dental Services	125,000
CAD	Roxy Theatre Group, Inc., The	Perform Life Project / Lighting and Sound Equipment / Annual Activities	55,994

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
PHT	S.T.E.P.S. in the Right Directions	Eligibility Screening and Enrollment	39,000
AHS	SABER, Inc.	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	42,500
DHS	Salvation Army	Programmatic Support	100,000
SEA	Seatrade Cruise Shipping Convention	FCCA Gala Dinner, Conference and Related Events	95,000
DHS	Sembrando Flores	Health Service - "PESCAR" Project	10,000
CAD	Seminole Cultural Arts Theatre, Inc., d/b/a the Seminole Theatre	Completion of North Building Expansion	23,344
OCED	Senior L.I.F.T. Center	Programmatic Support	200,000
AHS	SER Jobs for Progress, Inc.	Criminal Justice - Stay-in-School	75,000
DHS	Shake A Leg Miami	Programmatic Support	50,000
DHS	Sister to Sister	Programmatic Support	25,000
DHS	Sisters and Brothers Forever, Inc.	Senior Services and Employment Training	132,500
DHS	Sisters and Brothers Forever, Inc.	Programmatic Support	100,000
CAD	Sociedad Pro Arte Gratei	Annual Season - General Operating Support	50,000
CAD	Sosyete Koukouy, Inc.	Annual Season - General Operating Support	30,000
CAD	Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	35,000
DBD	South Beach Hispanic Chamber/Miami Beach Chamber of Commerce	Programmatic Support	50,000
DERM	South Dade Soil and Water Conservation District	Programmatic Support	50,000
CAD	South Florida Art Center, Inc., d/b/a ArtCenter - South Florida	Operational Support for ArtCenter / South Florida	110,000
CAD	South Florida Boys Choir, Inc.	Programmatic Support	50,000
CAD	South Florida Composers Alliance, Inc.	Annual Season - General Operating Support	30,000
CAD	South Florida Cultural Consortium	Annual Programs	75,000
CAD	South Florida Youth Symphony, Inc.	Annual Season - General Operating Support	30,000
PARK	South Kendall Optimist Club, Inc.	Park Improvements	60,520
DHS	South Miami Senior Center	Programmatic Support	23,000
AHS	Southwest Social Services Program, Inc.	Elderly Services - Center-based Care	85,000
AHS	Southwest Social Services Program, Inc.	Elderly Services - Home-based Enhanced Nutrition	80,000
DHS	Southwest Social Services Program, Inc.	Badias Senior Center / Pre-School Family Support Program	60,000
PARK	Special Olympics Florida, Inc.	Sports Program for Developmentally Disabled	7,500
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Family Support and Educational Services	30,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Health / Workforce Development	25,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children, Youth, and Families Services and Elder Services	25,000
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services	47,500
PARK	Sports Commission	Programmatic Support	250,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	St Anne's Nursing Center, St Anne's Residence, Inc.	Elderly Services - Center-based Care	85,000
AHS	St Thomas University - Human Rights Institute	Basic Needs - Legal Assistance / Neighborhood Integration Program NIP and Knowledge is Power KIP	90,000
DHS	St Thomas University - Human Rights Institute	Neighborhood Integration Program NIP and Knowledge is Power KIP	35,000
OCED	St. Agnes Community Development Corporation	Programmatic Support	100,000
DHS	St. Alban's Child Enrichment Center	Programmatic Support	50,000
DHS	St. Allan's Day Nursery, Inc. d/b/a St. Alban's Child Enrichment Center	Pre-School Family Support Program	17,500
AHS	Steps in the Right Direction, Inc.	Elderly Services - Emergency Home Repair	85,000
DHS	Stop Hunger, Inc / South Florida Food Recovery, Inc.	Programmatic Support	200,000
DHS	Stop Hunger, Inc / South Florida Food Recovery, Inc.	Stop Hunger programs	10,000
AHS	Success In Education, Inc.	SSMP Services in District 8	33,000
DHS	Suited for Success, Inc.	Suited for Success Programs	25,000
CAD	Summer Arts and Science Camps for Kids Grants Program	Summer Arts and Science Camp Subsidies and Scholarships for Kids	200,000
CAD	Sunday Afternoons of Music, Inc.	Annual Season - General Operating Support	50,000
CAD	Sunshine Jazz Organization, Inc., The	Annual Season - General Operating Support	25,000
AHS	Sweet Vines, Inc.	Children, Youth, and Families	10,000
DERM	Sweet Vines, Inc.	Programmatic Support	127,658
DHS	Sweet Vines, Inc.	Sweet Vine Youth Center	32,500
AHS	Switchboard of Miami, Inc.	Basic Needs - Information and Referral	100,000
AHS	Switchboard of Miami, Inc.	Children, Youth, and Families - Positive Youth Development	65,000
AHS	Switchboard of Miami, Inc.	Criminal Justice - Family Empowerment	95,000
OSBM	Super Bowl 2007	County Commitment to Event	550,000
AHS	Switchboard of Miami, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	87,000
AHS	Switchboard of Miami, Inc.	Criminal Justice - Youth Gang Hotline	40,000
DHS	Switchboard of Miami, Inc.	Programmatic Support	330,000
DHS	Tacolcy Economic Development Corporation, Inc.	Resident Support Services	15,000
CAD	Teatro Avante, Inc.	Teatro Avante Annual Support	100,000
CAD	Teatro Avante, Inc.	Property Acquisition	500,000
CAD	Teatro Avante, Inc.	European International Cultural Exchange	33,333
AHS	Teen Jobs Corps, Inc.	Criminal Justice - Youth Gang Hotline	25,000
AHS	Teen UpWard Bound, Inc.	Children, Youth, and Families - Before and After School Care	31,000
CAD	Theater League of South Florida	Annual Programs	40,000
CAD	Theater League of South Florida a/f/a for Downstage Miami Program	Downstage Miami Program	20,000
CAD	Theatre Institute of South Florida	Annual Activities	16,424
CHP	Thelma Gibson Health Initiative	Programmatic Support	20,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
DHS	Thelma Gibson Health Initiative	HIV/Aids Substance Abuse and Hep-C Health Prevention	20,000
PHT	Thelma Gibson Health Initiative	HIV/Hepatitis C screenings for Substance Abusers	75,000
AHS	Theodore Gibson Memorial Fund, Inc.	Health promotion and disease risk reduction / Elder Services	42,000
DERM	Thimmaka's Resources for Environmental Education	Create a Environmental Standard for Restaurants to Conserve Energy and Water, Reduce Air / Water Pollution and Solid Waste	56,738
CAD	Thomas Armour Youth Ballet, Inc.	Thomas Armour Youth Ballet Scholarship Program	50,000
AHS	Thurston Group, Inc., The	Criminal Justice - Program Evaluation	200,253
AHS	Thurston Group, Inc., The	Programmatic Support	28,687
CAD	Tigertail Productions, Inc.	Annual Season - General Operating Support	50,000
CAD	Tigertail Productions, Inc.	Tigertail FLA/BRA	15,000
CAD	Tigertail Productions, Inc.	Tigertail International Exchange Program	33,333
PARK	Tigertail Productions, Inc.	Dance Workshops for Persons with Disabilities	0
CAD	Tigertail Productions, Inc., a/f/a for Artist Access Grants Program	Artist Access Grants Program	17,500
CAD	Tourist Development Council Grants Program	Various Allocations To Be Determined	975,000
AHS	Transition, Inc.	Workforce - Ex-offenders and Special Needs	221,300
AHS	Trinity Church	Children, Youth, and Families - Before and After School Care	57,500
AHS	Trinity Church	Children, Youth, and Families - Childcare Services for the Working Poor	40,000
AHS	Trinity Church	Children, Youth, and Families - Neighborhood Resource Teams	75,000
AHS	Trinity Church	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	50,000
PARK	Tropical Everglades Visitors Association	Programmatic Support	20,000
AVI	U.S. Africa Air Transportation Summit	Air Service	75,000
OSBM-RW	Union Positiva	Programmatic Support	100,000
AHS	United Home Care Services	Children and Adults with Disabilities - In-home Supports	80,000
AHS	United Home Care Services	Elderly Services - In-home Services for the Frail Elderly	150,000
AHS	University of Miami - Prenatal CARE Program	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	70,000
CAD	University of Miami - Cuban Heritage Museum	Programmatic Support	100,000
CAD	University of Miami - Frost School of Music	Festival Miami	50,733
AHS	University of Miami - Mailman Center for Child Development	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	60,000
CAD	University of Miami Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	200,858

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
DHS	Urban Empowerment Corporation f/k/a Coconut Grove Local Development Corporation, Inc.	Coconut Grove Youth Ujima Program	7,500
DHS	Urban League Youth Center	Programmatic Support	50,000
AHS	Urgent, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	41,000
DHS	Urgent, Inc.	Rites of Passage Intergenerational Project	5,000
DHS	Veterans Employment and Transition Services	Programmatic Support	25,000
DHS	Victim Services Center	Trauma Resolution Program	17,500
POLICE	Victim Services Center	Programmatic Support	450,000
CAD	Viernes Culturales	Programmatic Support	100,000
AHS	Villa Maria Nursing and Rehabilitation	Elderly Services - Center-based Care	85,000
AHS	Village South, Inc., The	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	65,000
AHS	Village South, Inc., The	Special Needs, Mental Health - Wrap-around Services for Individuals. w/ Co-occurring Substance Abuse and Mental Health Disorders	96,500
AHS	Village South, Inc., The	Special Needs, Substance Abuse - Prevention and Treatment Programs	86,060
CAD	Vizcaya Museum and Gardens	Renovations and Equipment / Operational Support for Vizcaya Museum and Gardens	284,332
AHS	Voices for Children Foundation, Inc.	Basic Needs - Legal Assistance	65,000
AHS	Voices for Children Foundation, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	62,500
DHS	Voices for Children Foundation, Inc.	Programmatic Support	50,000
CAD	Walenstein Musical Organization	Annual Programs	21,599
AHS	We Care of South Dade	Children, Youth, and Families - Neighborhood Resource Teams	75,000
DHS	We Count!	Day Laborers Program	200,000
AHS	West Dade Community Services	Basic Needs - Emergency Rental	25,000
DHS	West Dade Community Services	Senior, Youth, and Low Income Assistance	17,500
DHS	West Dade Community Services	Programmatic Support	175,000
CAD	Wolfsonian-Florida International University	Operational Support for the Wolfsonian-FIU	318,492
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	45,000
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	20,000
DHS	Women's Shelter of Hope, Inc.	Programmatic Support	200,000
DHS	Women's Shelter of Hope, Inc.	One Stop Center for Domestic Victims of Rape	5,000
DHS	World Literacy Crusade of Florida, Inc.	Girl Power Program	10,000
DHS	World Literacy Crusade of Florida, Inc.	Programmatic Support	45,000
SEA	World Trade Center Miami	Sea Cargo Americas Trade Show and Congress	75,000

**FY 2006-07 COMMUNITY-BASED ORGANIZATIONS RECOMMENDATIONS AS OF SEPTEMBER 20, 2006**

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	YMCA of Greater Miami, Inc.	Children, Youth, and Families - Before and After School Care	75,000
DHS	YMCA of Greater Miami, Inc.	YMCA MLK Childcare	10,000
CAD	Youth Arts Enrichment Grants Program	Project Grants to Organizations	500,000
AHS	Youth Co-Op, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	50,000
AHS	Youth Co-Op, Inc.	Criminal Justice - Stay-in-School	74,100
DHS	Youth Co-Op, Inc.	Employment Training	112,500
DHS	Youth Co-Op, Inc.	Programmatic Support	200,000
DHS	Youth Crime Task Force	Programmatic Support	3,000,000
DHS	Youth Empowerment Services, Inc.	Programmatic Support	50,000
DERM	Youth Environmental Programs, Inc.	Educate Miami-Dade County Students, Educators and Recreational Water Users About the Causes, Effects and Solutions to Water Pollution	53,805
DHS	Youth of America Incorporated	Criminal Justice - Education and Crime Prevention / Crime Prevention for at Risk Children and Juveniles	70,000
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Before and After School Care	55,000
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	75,000
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Neighborhood Empowerment	85,000
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Stay-in-School	74,335
DHS	YWCA of Greater Miami and Dade County	Teen Empowerment Services Program	12,500
CAD	Zoological Society of Florida	Operational Support for Miami Metrozoo	248,080
PARK	Zoological Society of Florida	Park Improvements	40,282
		<b>Totals</b>	<b>71,166,950</b>

**Departments:**

AHS - Alliance for Human Services

AVI - Aviation

CAD - Cultural Affairs Department

CAA - Community Action Agency

CHP - Countywide Healthcare Planning

COM - Communications

DBD - Business Development

DERM - Environmental Resource Management

DHS - Human Services

LIB - Library

OCED - Office of Economic Development

OCI - Office of Capital Improvements

OSBM - Office of Strategic Business

PARK - Park and Recreation

PHT - Public Health Trust

Police - Police Department

SEA - Seaport

YCTF - Youth Crime Task Force