

FY 2019 - 20 Adopted Budget and Multi-Year Capital Plan

Internal Services

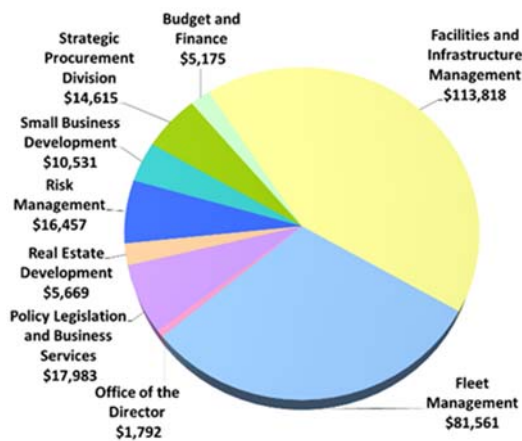
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, construction management, fleet management, risk management, surplus property disposition services, capital inventory management and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation and parking services.

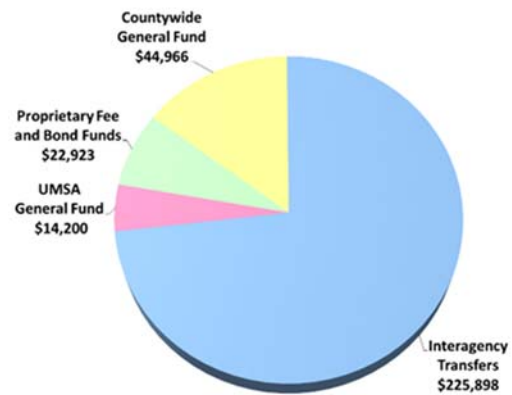
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations and Miami-Dade County residents and visitors.

FY 2019-20 Adopted Operating Budget

Expenditures by Activity
(dollars in thousands)

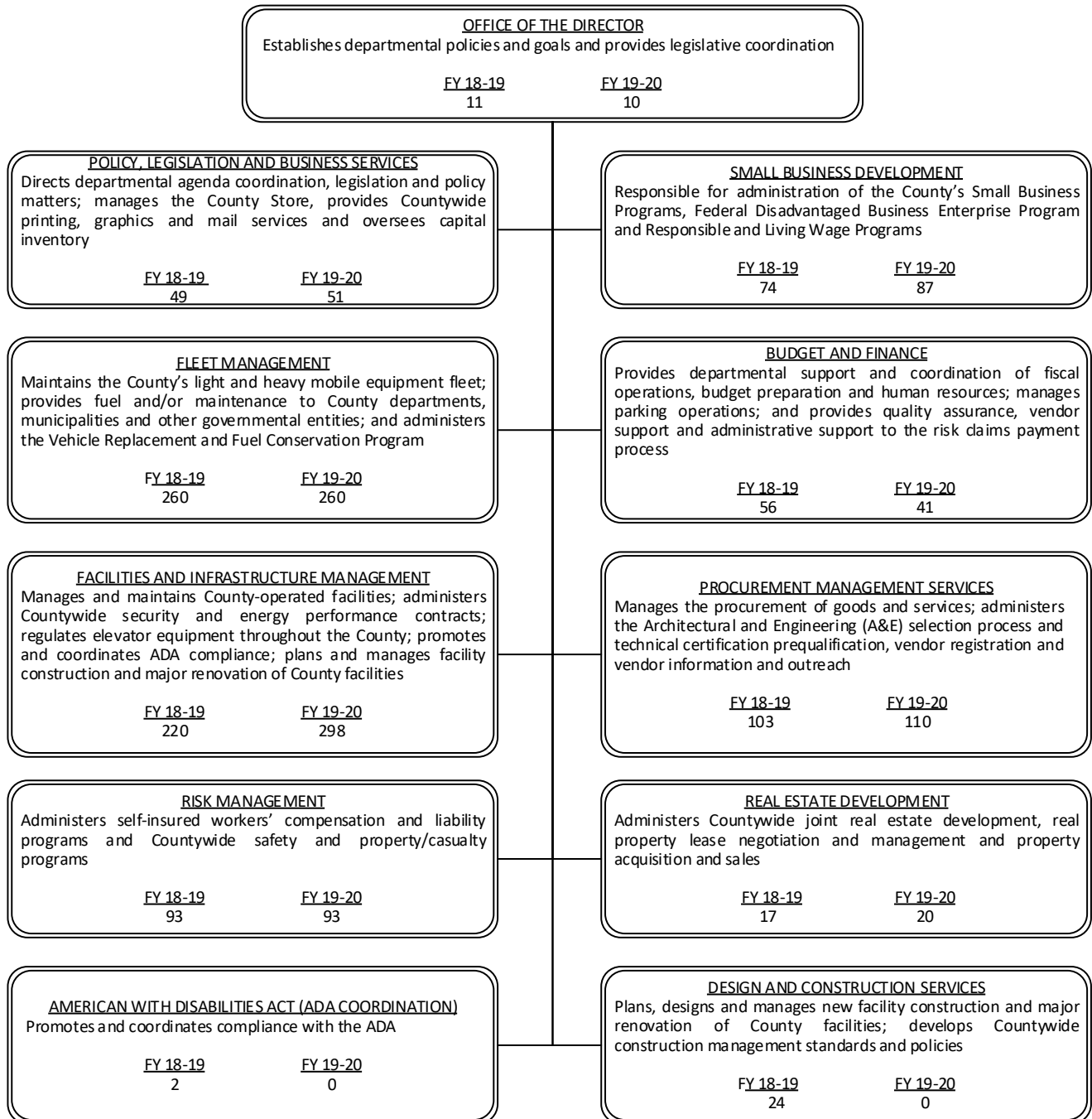


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2019-20 total number of full-time equivalent positions is 976.

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities
- Serves on Enterprise Resource Planning (ERP) Steering Committee

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Customer Satisfaction with ISD service levels and quality of work (out of 5)	GG1-2	IE-1	OC	↑	4.4	4.6	4.3	4.4	4.3

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the transfer of one Chief Procurement Officer position to Procurement Management Services as a result of a departmental reorganization to better align services to meet customer needs

DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES

The Policy Legislation and Business Services Division manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the conversion of two positions, one Mail Center Clerk 1 and one ISD Inventory and Supply Specialist, from part-time to full time to improve operating efficiency

DIVISION: BUDGET AND FINANCE

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations and the risk claims payment process

- Performs accounts payable and receivable, budget coordination and financial reporting functions
- Formulates and manages departmental business plan and performance measures
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides quality assurance and vendor and administrative support to the risk claims payment process
- Processes the County's self-insurance fund payments

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Percentage of invoices processed within 30 calendar days of receipt	GG4-1	IE-1	EF	↑	73%	81%	90%	95%	90%

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DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes one additional Personnel Technician to meet workload demands and improve operational efficiency
- The FY 2019-20 Adopted Budget reflects a departmental reorganization that includes the transfer of Parking Operations (20 positions) to the Facilities and Infrastructure Management Division and the transfer of four positions from the Risk Management Division to better align services that meet customers' needs

DIVISION: SMALL BUSINESS DEVELOPMENT

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE) and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small business primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurements
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program and administers the Equitable Distribution Program (EDP)
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs	ED2-2	ES-3	OC	↑	1,724	1,767	1,852	1,782	1,847
Percentage of completed projects where small business opportunities were achieved	ED2-2	ES-3	OC	↑	98.2%	97.8%	100%	57.5%	100%
Percent of monitored projects in compliance with Small Business Programs	ED2-2	ES-3	OC	↑	92%	97%	85%	97%	95%

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the transfer of six positions from the Aviation Department to consolidate the responsibilities of the Minority Affairs Division and the establishment of an additional seven new positions as a result of a Memorandum of Understanding that will transfer all Small Business Development responsibilities from Aviation to ISD (\$872,000)

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DIVISION: FACILITIES AND INFRASTRUCTURE MANAGEMENT

The Facilities and Infrastructure Management Division manages and maintains County operated facilities and related infrastructure.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse and other space
- Administers countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts countywide
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations and maintenance of ISD-operated facilities
- Plans, designs and manages facility construction and major renovation of County facilities
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides program management and administration of facility construction and major renovations of County facilities countywide
- Designs and reconfigures interior office space, coordinates departmental relocations and manages tenant space allocation

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Total operating expenses per square foot*	GG3-4	IE-1	EF	↓	\$7.30	\$7.28	\$9.00	\$8.09	\$9.00
Percentage of regulated elevators with current Certificates of Operation	NI1-2	IE-1	OC	↑	87%	81%	90%	81%	90%

*Expenses include the establishment of the Countywide Infrastructure Investment Plan (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes 33 new positions that will enhance security and elevator inspections countywide and convert part-time hours into full-time positions to meet workload demands and realize operational efficiencies**
- To better align services to meet customer needs, the FY 2019-20 Adopted Budget includes the transfer of 46 positions from various ISD divisions: 20 positions from the Parking Operations Section of Budget and Finance, two positions from ADA Coordination and 21 positions from Design and Construction Services; one position was transferred to the Library Department and two were transferred to the Police Department from Design and Construction Services to assist with the implementation of the Countywide Infrastructure Investment Program (CIIP)
- In FY 2019-20, the Department will continue the County's commitment to provide the Greater Miami Service Corps opportunities to perform assorted lawn maintenance projects, as well as other facilities upkeep projects (\$50,000)
- In FY 2019-20, the Facilities and Infrastructure Management Adopted Budget includes a transfer to the General Government Improvement Fund (GGIF) to support the CIIP \$12.770 million

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DIVISION: FLEET MANAGEMENT

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities and other governmental bodies
- Works with departments to prepare vehicle replacement schedules and reviews all vehicle specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel and related vehicle services

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Percentage of selected heavy equipment repairs that surpass industry standards*	GG3-4	IE-1	OC	↑	89%	89%	90%	87%	90%
Percentage of selected light equipment repairs that surpass industry standards*	GG3-4	IE-1	OC	↑	88%	90%	90%	88%	90%

*FY 2018-19 target was derived assuming a lower attrition rate than what occurred for the fiscal year

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes no increase to Fleet Management labor rates for the maintenance of light and heavy vehicles
- The FY 2019-20 Adopted Budget includes the reclassification of an existing vacant position that will be established for day-to-day management of the Countywide Lease Vehicle Finance Program
- In FY 2018-19, the Fleet Management Division was ranked number one in the nation by the 100 Best Fleets in North America program; there are over 38,000 public fleets in North America and the 100 Best Fleets program recognizes and rewards peak performing fleet operations

DIVISION: STRATEGIC PROCUREMENT DIVISION

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals and other solicitation instruments; and administers the Architectural & Engineering selection process.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP) and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

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Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Average number of days to award contracts over \$1 million*	GG3-3	LS-3	OC	↓	267	249	270	237	270
Average calendar days to complete A&E selection process	GG3-3	IE-1	EF	↓	233	361	225	270	225

*FY 2018-19 improved performance due to a change in internal process that expedites the flow of contract items to the BCC and Mayor's Office for review and approval

DIVISION COMMENTS

- The FY 2019-20 includes a new A&E Consultant Selection Coordinator position (\$132,000) that will be funded by the Seaport to manage all A&E procurement related activities and four ERP Business Analyst positions (\$507,000) that will be dedicated to the full implementation of the ERP project
- The FY 2019-20 Adopted Budget includes the transfer of two Construction Contracts Specialists from Design and Construction Services that will be dedicated to the establishment and management of contracts related to the Countywide Infrastructure Investment Plan (CIIP), the transfer of one Chief Procurement Officer position from the Office of the Director as a result of a departmental reorganization to better align services to meet customer needs and the transfer of one Senior Procurement Contracting Officer to the Aviation Department
- The FY 2019-20 Adopted Budget includes a transfer of \$1.43 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2019-20 Adopted Budget includes a transfer of \$1.634 million in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- In FY 2019-20, the implementation of the Enterprise Resource Planning (ERP) System, which includes ITD, the Office of Management and Budget, Finance, Internal Services and the Human Resources Department will continue to configure, build and provide change management services to replace the legacy applications of FAMIS, ADPICS and Time & Leave (Payroll); training will be provided to all departments as the phased go-live dates occur for the initiative

DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Dollar value of surplus property sold (in thousands)*	GG3-4	ES-3	OP	↑	\$714	\$1,866	\$1,000	\$750	\$1,000

*Dollar value varies on number of properties sold per year.

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes two new Real Estate Officers and one Administrative Officer 3 to meet workload demands and improve operational efficiency

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DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Subrogation collections (in thousands)*	GG4-1	LS-1	OP	↔	\$1,806	\$1,800	\$2,100	\$2,513	\$2,000

*FY 2018-19 actuals were higher than budgeted due to two large, unanticipated collections that were pending from prior fiscal years

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes two Investigator 1 positions that will continue to address Worker's Compensation related issues and two Risk Management Safety Officer positions to meet the workload demands and improve operational efficiency**
- The FY 2019-20 Adopted Budget includes the transfer of four positions to Budget and Finance related to responsibilities of the Data Unit as a result of a departmental reorganization to better align services to meet customer needs
- In FY 2019-20, the Risk Management Division will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- In FY 2019-20, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety related to the traffic lights and signage system to minimize the County's risk exposure from system malfunctions (\$589,000)
- In FY 2019-20, the Risk Management Division will continue streamlining the claims handling procedures through the Comprehensive Claims Management System (CMS); the Workers Compensation unit will be implementing a countywide Return to Work Program focused on integrating injured employees back into the work force; the Office of Safety will be implementing new countywide procedures focused on improving worker safety
- In FY 2018-19 the global property insurance market continued to harden with rate increases of 5 to 25 percent; the County benefited from the strategy that was implemented in FY 2017-18 of locking in multi-year commitments from its key partners, limiting the premium increase on the Master County property program to 5.76 percent; in FY 2018-19 the amount of capacity written on a multi-year basis was increased by \$5 million; a total of 38 percent of the program is now on a multi-year basis, helping to insulate the County from increases anticipated for next year

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- ☛ The FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the establishment of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities (\$24.413 million in FY 2019-20)
- ☛ The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the purchase of 33 vehicles (\$1.083 million); over the next five years, the Department has budgeted \$4.285 million to replace 139 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- ☛ In FY 2019-20, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total project cost \$7.434 million; \$2.306 in FY 2019-20)
- ☛ In FY 2019-20, the Department will continue managing the redevelopment of the Larcenia J. Bullard Plaza into a multi-use facility to serve the community (total project cost \$8.347 million; \$2.782 million in FY 2019-20)

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SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Actual FY 18-19	Budget FY 19-20
Advertising	50	97	86	53	85
Fuel	21,686	28,636	22,809	26,406	25,283
Overtime	3,156	3,525	2,385	3,959	3,035
Rent	8,832	8,908	8,916	8,662	8,996
Security Services	19,122	21,131	28,434	21,881	34,111
Temporary Services	274	163	425	373	370
Travel and Registration	47	58	182	106	205
Utilities	13,860	13,012	14,998	11,802	14,032

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Adopted FY 19-20
Revenue Summary				
General Fund Countywide	43,623	42,335	42,932	44,966
General Fund UMSA	14,538	14,142	14,311	14,200
Carryover	22,466	15,730	11,807	7,189
External Fees	1,025	1,015	908	927
Fees for Services	8	0	0	0
Interest Income	27	75	20	60
Miscellaneous	0	0	130	0
Miscellaneous Revenues	138	840	0	853
Municipal Fines	366	360	400	400
User Access Program Fees	13,387	14,161	12,907	13,494
Fees and Charges	3,351	3,520	4,204	3,466
Interagency Transfers	3,873	4,480	7,543	7,520
Internal Service Charges	192,980	202,233	208,507	208,194
Other Revenues	4,937	4,714	5,743	6,718
Total Revenues	300,719	303,605	309,412	307,987
Operating Expenditures Summary				
Salary	62,224	60,960	66,146	70,553
Fringe Benefits	21,118	22,483	26,131	27,921
Court Costs	3	25	3	11
Contractual Services	45,767	47,540	56,809	62,477
Other Operating	68,872	78,336	71,794	74,666
Charges for County Services	41,220	34,235	44,592	31,349
Grants to Outside Organizations	0	0	0	0
Capital	484	443	732	624
Total Operating Expenditures	239,688	244,022	266,207	267,601
Non-Operating Expenditures Summary				
Transfers	11,717	10,472	7,656	5,264
Distribution of Funds In Trust	778	607	655	655
Debt Service	32,885	36,636	31,854	32,817
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	3,040	1,650
Total Non-Operating Expenditures	45,380	47,715	43,205	40,386

(dollars in thousands)	Total Funding Budget FY 18-19	Adopted FY 19-20	Total Positions Budget FY 18-19	Adopted FY 19-20
Expenditure By Program				
Strategic Area: General Government				
Office of the Director	2,273	1,792	11	10
Policy Legislation and Business Services	15,384	17,983	49	51
Americans with Disabilities Act (ADA) Coordination	230	0	2	0
Budget and Finance	7,809	5,175	56	41
Small Business Development	9,100	10,531	74	87
Design and Construction Services	14,846	0	24	0
Facilities and Infrastructure Management	101,084	113,818	220	298
Fleet Management	80,075	81,561	260	260
Strategic Procurement Division	14,231	14,615	103	110
Real Estate Development	4,938	5,669	17	20
Risk Management	16,237	16,457	93	93
Total Operating Expenditures	266,207	267,601	909	970

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FUTURE	TOTAL
Revenue									
BBC GOB Financing	89,406	18,689	18,931	2,136	0	0	0	10,000	139,162
CIIP Proceeds	0	0	29,508	29,600	40,000	21,000	25,000	15,000	160,108
FEMA Hazard Mitigation Grant	438	0	0	0	0	0	0	0	438
FUMD Work Order Fund	132	0	0	0	0	0	0	0	132
General Government Improvement Fund (GGIF)	247	20,000	0	0	0	0	0	0	20,247
ISD Operating Revenue	2	0	0	0	0	0	0	0	2
Total:	90,225	38,689	48,439	31,736	40,000	21,000	25,000	25,000	320,089
Expenditures									
Strategic Area: PS									
Computer and Systems Automation	0	50	150	400	0	0	0	0	600
Facility Improvements	219	170	111	0	0	0	0	0	500
Strategic Area: RC									
Facility Improvements	309	195	196	0	0	0	0	0	700
Strategic Area: NI									
Infrastructure Improvements	0	20,000	29,508	29,600	40,000	21,000	25,000	15,000	180,108
Strategic Area: HS									
New Affordable Housing Units	76,539	7,830	10,959	0	0	0	0	0	95,328
Strategic Area: GG									
Community Development Projects	1,847	2,782	3,718	0	0	0	0	0	8,347
Facility Improvements	9,140	2,669	1,297	400	0	0	0	0	13,506
New Facilities	0	3,664	2,500	1,336	0	0	0	10,000	17,500
Physical Plant Improvements	2,171	1,329	0	0	0	0	0	0	3,500
Total:	90,225	38,689	48,439	31,736	40,000	21,000	25,000	25,000	320,089

FUNDED CAPITAL PROJECTS

(dollars in thousands)

DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 2000001192



DESCRIPTION: Design and construct affordable housing in commission district 1 - Georgia Ayers and Lake Vue Oasis
 LOCATION: Various sites
 District Located: 1
 Various Sites
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	10,068	524	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,068	524	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	7,116	524	0	0	0	0	0	0	7,640
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	131	0	0	0	0	0	0	0	131
TOTAL EXPENDITURES:	10,068	524	0	0	0	0	0	0	10,592

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DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 115952



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments and unallocated district funds

LOCATION: Various Sites District Located: 2
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	10,500	92	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,500	92	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	4,062	92	0	0	0	0	0	0	4,154
Land Acquisition/Improvements	4,139	0	0	0	0	0	0	0	4,139
Planning and Design	2,270	0	0	0	0	0	0	0	2,270
Project Administration	29	0	0	0	0	0	0	0	29
TOTAL EXPENDITURES:	10,500	92	0	0	0	0	0	0	10,592

DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 115958



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian and Villa Aurora

LOCATION: Various Sites District Located: 5
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	9,617	975	0	0	0	0	0	0	10,592
TOTAL REVENUES:	9,617	975	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	6,417	975	0	0	0	0	0	0	7,392
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,321	0	0	0	0	0	0	0	1,321
Project Administration	401	0	0	0	0	0	0	0	401
TOTAL EXPENDITURES:	9,617	975	0	0	0	0	0	0	10,592

DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 118921



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 6

LOCATION: Various Sites District Located: 6
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	7,592	3,000	0	0	0	0	0	0	10,592
TOTAL REVENUES:	7,592	3,000	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	7,592	3,000	0	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	7,592	3,000	0	0	0	0	0	0	10,592

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DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001193



OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 7 - renovations of cottages in Coral Gables
 LOCATION: Various Sites District Located: 7
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	10,496	96	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,496	96	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	9,971	96	0	0	0	0	0	0	10,067
Planning and Design	325	0	0	0	0	0	0	0	325
Project Administration	200	0	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	10,496	96	0	0	0	0	0	0	10,592

DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001194



OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Richmond Place
 Townhomes, SBC Senior Housing and Florida City
 LOCATION: Various Sites District Located: 9
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	9,000	592	1,000	0	0	0	0	0	10,592
TOTAL REVENUES:	9,000	592	1,000	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,883	592	1,000	0	0	0	0	0	7,475
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	0	3,000
Project Administration	117	0	0	0	0	0	0	0	117
TOTAL EXPENDITURES:	9,000	592	1,000	0	0	0	0	0	10,592

DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 116949



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 10
 LOCATION: Various Sites District Located: 10
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	3,037	1,000	6,555	0	0	0	0	0	10,592
TOTAL REVENUES:	3,037	1,000	6,555	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,000	1,000	6,555	0	0	0	0	0	10,555
Planning and Design	37	0	0	0	0	0	0	0	37
TOTAL EXPENDITURES:	3,037	1,000	6,555	0	0	0	0	0	10,592

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DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001195



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 12

LOCATION: 11239 NW 4 Terr

Sweetwater

District Located: 12

District(s) Served:

12

Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	10,041	551	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,041	551	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	8,461	551	0	0	0	0	0	0	9,012
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	993	0	0	0	0	0	0	0	993
TOTAL EXPENDITURES:	10,041	551	0	0	0	0	0	0	10,592

DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001196



OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 13 - Okeechobee Metrorail Station

LOCATION: 2659 W Okeechobee Rd

Hialeah

District Located: 13

District(s) Served:

13

Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	6,188	1,000	3,404	0	0	0	0	0	10,592
TOTAL REVENUES:	6,188	1,000	3,404	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	6,188	1,000	3,404	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	6,188	1,000	3,404	0	0	0	0	0	10,592

INFRASTRUCTURE IMPROVEMENTS - ABATEMENT OF HAZARDOUS MATERIALS IN

PROJECT #: 2000001185



COUNTY BUILDINGS

DESCRIPTION: Provide for abatement of lead, asbestos and other hazardous materials in mechanical and common areas in county buildings older than 15 years

LOCATION: Various Sites

Throughout Miami-Dade County

District Located:

District(s) Served:

Countywide

Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,025	70	105	0	0	0	0	0	1,200
TOTAL REVENUES:	1,025	70	105	0	0	0	0	0	1,200
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	730	70	105	0	0	0	0	0	905
Planning and Design	7	0	0	0	0	0	0	0	7
Project Administration	288	0	0	0	0	0	0	0	288
TOTAL EXPENDITURES:	1,025	70	105	0	0	0	0	0	1,200

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INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER

PROJECT #: 2000001190



REMOVAL PROJECTS

DESCRIPTION: Remove architectural barriers in county parks and county-owned buildings to increase access for people with disabilities

LOCATION: Various Sites
Various Sites

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	4,436	2,306	692	0	0	0	0	0	7,434
TOTAL REVENUES:	4,436	2,306	692	0	0	0	0	0	7,434
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,849	2,284	0	0	0	0	0	0	5,133
Permitting	63	22	0	0	0	0	0	0	85
Planning and Design	728	0	0	0	0	0	0	0	728
Project Administration	648	0	392	0	0	0	0	0	1,040
Project Contingency	148	0	300	0	0	0	0	0	448
TOTAL EXPENDITURES:	4,436	2,306	692	0	0	0	0	0	7,434

INFRASTRUCTURE IMPROVEMENTS - CENTRAL SUPPORT FACILITY CHILLER

PROJECT #: 119260



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility

LOCATION: 200 NW 1 St
City of Miami

District Located:
District(s) Served:

5
Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,171	1,329	0	0	0	0	0	0	3,500
TOTAL REVENUES:	2,171	1,329	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,566	1,329	0	0	0	0	0	0	2,895
Permitting	2	0	0	0	0	0	0	0	2
Planning and Design	123	0	0	0	0	0	0	0	123
Project Administration	480	0	0	0	0	0	0	0	480
TOTAL EXPENDITURES:	2,171	1,329	0	0	0	0	0	0	3,500

INFRASTRUCTURE IMPROVEMENTS - CULTURAL PLAZA RENOVATION AND REHABILITATION

PROJECT #: 117480



DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints

LOCATION: 101 W Flagler St
City of Miami

District Located:
District(s) Served:

5
Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	309	195	196	0	0	0	0	0	700
TOTAL REVENUES:	309	195	196	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	301	195	196	0	0	0	0	0	692
Project Administration	8	0	0	0	0	0	0	0	8
TOTAL EXPENDITURES:	309	195	196	0	0	0	0	0	700

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INFRASTRUCTURE IMPROVEMENTS - DATA PROCESSING CENTER FACILITY REFURBISHMENT

PROJECT #: 115820



DESCRIPTION: Provide improvements to the Data Processing Center
 LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,855	45	0	0	0	0	0	0	2,900
FEMA Hazard Mitigation Grant	438	0	0	0	0	0	0	0	438
FUMD Work Order Fund	132	0	0	0	0	0	0	0	132
ISD Operating Revenue	2	0	0	0	0	0	0	0	2
TOTAL REVENUES:	3,427	45	0	0	0	0	0	0	3,472
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,594	45	0	0	0	0	0	0	2,639
Furniture Fixtures and Equipment	37	0	0	0	0	0	0	0	37
Permitting	9	0	0	0	0	0	0	0	9
Planning and Design	111	0	0	0	0	0	0	0	111
Project Administration	621	0	0	0	0	0	0	0	621
Technology Hardware/Software	55	0	0	0	0	0	0	0	55
TOTAL EXPENDITURES:	3,427	45	0	0	0	0	0	0	3,472

INFRASTRUCTURE IMPROVEMENTS - FIRE CODE COMPLIANCE

PROJECT #: 2000001197



DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services
 Department, on an as needed basis and as required by the National Protection Association (NFPA) codes and
 standards
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	252	248	500	400	0	0	0	0	1,400
TOTAL REVENUES:	252	248	500	400	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	252	248	410	330	0	0	0	0	1,240
Project Administration	0	0	50	40	0	0	0	0	90
Project Contingency	0	0	40	30	0	0	0	0	70
TOTAL EXPENDITURES:	252	248	500	400	0	0	0	0	1,400

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INFRASTRUCTURE IMPROVEMENTS - INTEGRATED COMMAND FACILITY BUILD OUT

PROJECT #: 119670



SECURITY OPERATIONS

DESCRIPTION: Replace security infrastructure in the Security Operations Center including but not limited to, recorders, alarm monitoring and reporting equipment, cameras, fiber connections and software necessary to monitor alarms and dispatch security forces

LOCATION: 11500 NW 25 St
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	0	50	150	400	0	0	0	0	600
TOTAL REVENUES:	0	50	150	400	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	100	400	0	0	0	0	500
Planning and Design	0	0	50	0	0	0	0	0	50
Project Administration	0	50	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	0	50	150	400	0	0	0	0	600

INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE

PROJECT #: 2000001285



DESCRIPTION: Rehabilitate and renovate all existing ISD facilities that are required for a safe and secure infrastructure

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
CIIP Proceeds	0	0	29,508	29,600	40,000	21,000	25,000	15,000	160,108
General Government Improvement Fund (GGIF)	0	20,000	0	0	0	0	0	0	20,000
TOTAL REVENUES:	0	20,000	29,508	29,600	40,000	21,000	25,000	15,000	180,108
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Infrastructure Improvements	0	20,000	29,508	29,600	40,000	21,000	25,000	15,000	180,108
TOTAL EXPENDITURES:	0	20,000	29,508	29,600	40,000	21,000	25,000	15,000	180,108

INFRASTRUCTURE IMPROVEMENTS - NORTH DADE JUSTICE FACILITY REFURBISHMENT

PROJECT #: 114640



DESCRIPTION: Repair or replace building equipment, refurbish facility including but not limited to, sealing and painting exterior, limited window replacement, carpet replacement and roof replacement

LOCATION: 15555 Biscayne Blvd
North Miami

District Located: 4
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	219	170	111	0	0	0	0	0	500
TOTAL REVENUES:	219	170	111	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	165	170	111	0	0	0	0	0	446
Planning and Design	4	0	0	0	0	0	0	0	4
Project Administration	50	0	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	219	170	111	0	0	0	0	0	500

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LARCENIA J. BULLARD PLAZA - REDEVELOPMENT

PROJECT #: 2000001199



DESCRIPTION: Redevelop the Richmond Heights Shopping Center/Larcenia J. Bullard Plaza into a multi-use facility to serve the community

LOCATION: 14518 Lincoln Blvd
Richmond Heights

District Located: 9
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,600	2,782	3,718	0	0	0	0	0	8,100
General Government Improvement Fund (GGIF)	247	0	0	0	0	0	0	0	247
TOTAL REVENUES:	1,847	2,782	3,718	0	0	0	0	0	8,347
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Art Allowance	0	96	0	0	0	0	0	0	96
Construction	0	2,340	2,528	0	0	0	0	0	4,868
Furniture Fixtures and Equipment	0	40	0	0	0	0	0	0	40
Land Acquisition/Improvements	582	0	0	0	0	0	0	0	582
Permitting	27	0	0	0	0	0	0	0	27
Planning and Design	770	63	20	0	0	0	0	0	853
Project Administration	468	243	0	0	0	0	0	0	711
Project Contingency	0	0	1,170	0	0	0	0	0	1,170
TOTAL EXPENDITURES:	1,847	2,782	3,718	0	0	0	0	0	8,347

NORTH DADE GOVERNMENT CENTER - NEW

PROJECT #: 118480



DESCRIPTION: Construct a 15,500 sq ft North Dade Government Center including but not limited to, county offices, a multipurpose room and a commission district office; project to be built by 13 Pista, LLC

LOCATION: To Be Determined
Unincorporated Miami-Dade County

District Located: 1
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	0	3,664	2,500	1,336	0	0	0	0	7,500
TOTAL REVENUES:	0	3,664	2,500	1,336	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Art Allowance	0	112	0	0	0	0	0	0	112
Construction	0	2,425	2,092	0	0	0	0	0	4,517
Furniture Fixtures and Equipment	0	0	200	736	0	0	0	0	936
Permitting	0	510	0	0	0	0	0	0	510
Planning and Design	0	400	0	0	0	0	0	0	400
Project Administration	0	217	108	0	0	0	0	0	325
Technology Hardware/Software	0	0	100	600	0	0	0	0	700
TOTAL EXPENDITURES:	0	3,664	2,500	1,336	0	0	0	0	7,500

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MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER

PROJECT #: 2000000378



DESCRIPTION: Develop in collaboration with the Miami Dade Public Schools a multi-purpose facility at Miami Arts Studio 6-12 at Zelda Glazer school to host a variety of public services and events for the community

LOCATION: 15015 SW 24 St
Unincorporated Miami-Dade County

District Located: 11
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	10,000	10,000
TOTAL REVENUES:	0	0	0	0	0	0	0	10,000	10,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Art Allowance	0	0	0	0	0	0	0	150	150
Construction	0	0	0	0	0	0	0	6,118	6,118
Furniture Fixtures and Equipment	0	0	0	0	0	0	0	1,000	1,000
Land Acquisition/Improvements	0	0	0	0	0	0	0	450	450
Permitting	0	0	0	0	0	0	0	200	200
Planning and Design	0	0	0	0	0	0	0	900	900
Project Administration	0	0	0	0	0	0	0	682	682
Technology Hardware/Software	0	0	0	0	0	0	0	500	500
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	10,000	10,000