Parks, Recreation and Open Spaces

The Parks, Recreation and Open Spaces (PROS) Department builds, operates, manages and maintains one of the largest and most diverse park systems in the country consisting of over 270 parks and over 13,800 acres of passive and active park lands and natural areas that serve as the front line for resiliency and improved health solutions. The Department's five strategic objectives and priority areas include fiscal sustainability, placemaking/design excellence, health and fitness, conservation and stewardship and performance excellence. The Department provides opportunities for health, happiness and prosperity for residents and visitors of Miami-Dade County through the Parks & Open Spaces Master Plan, consisting of a connected system of parks, public spaces, natural and historic resources, greenways, blue-ways and complete streets, guided by principles of access, equity, beauty, sustainability and multiple benefits. The Department operates as both a countywide park system serving 2.8 million residents and as a local parks department for the unincorporated area serving approximately 1.2 million residents. The Department acquires, plans, designs, constructs, maintains, programs and operates County parks and recreational facilities; provides summer camps, afterschool and weekend programs for youth; manages 44 competitive youth sports program partners; provides programs for active adults, the elderly and people with disabilities; and provides unique experiences at Zoo Miami and seven Heritage Parks: Crandon, Deering Estate, Fruit and Spice, Greynolds, Haulover, Homestead Bayfront and Matheson Hammock Park. Additionally, PROS provides various community recreational opportunities including campgrounds, 17 miles of beaches, 304 ballfields, tennis, volleyball, and basketball courts, an equestrian center, picnic shelters, playgrounds, fitness zones, swimming pools, recreation centers, sports complexes, a gun range and walking and bicycle trails. The Department manages over 26,000 acres of environmentally endangered lands and natural and environmental experiences are offered through five nature centers/preserves and Eco-Adventure programs. The Department provides education in agriculture, sustainable gardening, marine science, food and nutrition through Agriculture and Cooperative Extension services.

As part of both the Recreation and Culture and Neighborhood and Infrastructure strategic areas, the Department manages revenue generating facilities including six golf courses, one tennis center, six marinas, Deering Estate, Fruit & Spice Park, Trail Glades Range and Zoo Miami. The Department attracts regional, national and international events, including equestrian shows at the Ronald Reagan Equestrian Center and track and field meets. The Department also provides landscape maintenance, security guard services and street lighting for special assessment districts; administers toll collection and maintenance on the Rickenbacker and Venetian Causeways; manages roadway landscape maintenance, roadside safety tractor mowing and lot clearing services; and facilitates the planting of trees, palms and landscaping to provide aesthetic enhancements through Neat Streets and the Million Trees Miami initiative.

The Department coordinates many activities with a variety of stakeholders including residents, homeowners' associations, community councils, municipalities, groups involved in sports and recreational development, environmental groups, community-based organizations and neighborhood groups.

FY 2019-20 Adopted Operating Budget

(dollars in thousands) Education Golf Ente Maintenance Zoological Park and Open Spaces Gardens (Zoo \$17,512 Outreach (ECCO) Natural Areas \$3,326 \$3,794 \$4.517 Office of the \$1,131 Coastal Heritage Parks and Marina Enterprise \$8,442 perations \$58,143 \$15,998 Beach Planning, Design \$7.846 Special Asse

Expenditures by Activity

Revenues by Source

(dollars in thousands)

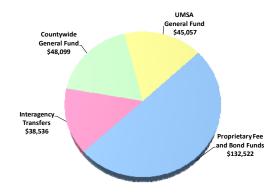


TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR

Provides overall leadership and direction for departmental operations; directs special projects, intergovernmental affairs and departmental fundraising efforts

FY 18-19

FY 19-20

BUSINESS SUPPORT

Provides departmental support in the areas of budget, finance, grants management, human resources, employee development, procurement, contracts management, information technology, marketing, public information and communications

FY 18-19

FY 19-20 110

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

Manages and operates Zoo Miami; conducts sales and marketing, public information and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 18-19 234

FY 19-20 246

LANDSCAPE MAINTENANCE - OPEN SPACES

Provides non-park landscaping and grounds maintenance services, including Tree Crews and Right-of-Way Assets and Aesthetics Management (RAAM)

FY 18-19 81

FY 19-20 92

DEERING ESTATE

Manages and operates the Charles Deering Estate and oversees historical preservation of facilities

> FY 18-19 39

FY 19-20 35

EDUCATION. EXTENSION. CONSERVATION AND OUTREACH

Manages and operates the Fruit and Spice Park, Eco Adventures and Nature Centers

FY 18-19

FY 19-20

NATURAL AREAS MANAGEMENT

Maintains environmentally endangered lands throughout the County through prescribed burns and removal of invasive species

FY 18-19

FY 19-20

SPECIAL ASSESSMENT DISTRICTS

Creates, administers and provides services for special assessment districts approved by the Board of County Commissioners

FY 18-19

FY 19-20

PARK STEWARDSHIP OPERATIONS

Operates parks, including support to patrons, rentals, programming partnerships, campgrounds, ballfields, tennis centers and community events; provides for facility and equipment maintenance service that manages, protects and improves the safety and overall long-term condition of park assets

> FY 18-19 332

FY 19-20 439

PLANNING, DESIGN AND CONSTRUCTION EXCELLENCE

Provides planning, project management, architectural and engineering design and construction of capital projects; provides contract management and capital program management

FY 18-19

FY 19-20 63

GOLF ENTERPRISE

Operates and manages the six County-owned golf courses: Briar Bay, Country Club of Miami East and West, Crandon, Greynolds and Palmetto

FY 18-19

FY 19-20

COASTAL PARK AND MARINA ENTERPRISE

Operates and maintains seven heritage parks along the coast, six public marinas and the Crandon Tennis Center

> FY 18-19 89

FY 19-20 102

COOPERATIVE EXTENSION

Liaises between the County and the University of Florida on scientific research and education related to agriculture, the environment, families and lawns and gardens

> FY 18-19 12

FY 19-20 19

CAUSEWAY OPERATIONS

Operates and maintains Causeway infrastructure and rights-of-way

FY 18-19

FY 19-20

20

33

BEACH MAINTENANCE

Maintains the public beaches from Golden Beach to Key Biscayne, including debris and litter removal

FY 18-19

FY 19-20

The FY 2019-20 number of full-time equivalent positions is 2,114.76

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall leadership and direction for departmental policy and operations and directs special projects, intergovernmental affairs, marketing, public information, communications and departmental partnerships/fundraising efforts.

- Oversees the implementation of the Open Space Master Plan (OSMP)
- Oversees community maintenance and aesthetics through the Office of Neat Streets Miami (NSM)
- Oversees the implementation of the Recreation Program Plan, which is focused on the health and wellness of children, adults and senior citizens
- Represents PROS at the state and national level through participation in the Florida Recreation and Park Association (FRPA), the National Recreation and Park Association (NRPA), the City Park Alliance and the Florida Sterling Council; and serves on the board of the Parks Foundation, City Park Alliance, Florida Governor's Sterling Council and Deering Estate Foundation, as well as on the Neat Streets Miami Board, the Sports Tourism Advisory Committee and the Zoo Oversight Board
- Maintains the Department's accreditation, performance excellence and best practices
- Responsible for strategic business planning including the development and monitoring of the business plan, performance measures and continuous improvement
- Oversees the Million Trees Miami, Adopt-a-Road and Street Tree Matching Grant programs and the implementation of the Safer People, Safer Streets Local Action Plan through NSM

DIVISION COMMENTS

- During FY 2019-20, the Department will go through the re-accreditation process with the Commission for the Accreditation of Park & Recreation Agencies (CAPRA)
- In FY 2018-19 the Department hosted the NRPA innovation lab on resiliency as well as multiple South Florida Park Coalition (SFPC) meetings of city, county, state and federal parks to foster collaboration, share best practices and implement OSMP connectivity
- The Parks Foundation was awarded a \$1.825 million annual grant from The Children's Trust, to be jointly managed with the Department, to provide funding for the Fit 2 Lead Youth Development and Internship Program; the grant expires in FY 2021-22

DIVISION: BUSINESS SUPPORT

The Business Support Division oversees business operations and support services, including budget and financial management, human resources, information technology, business development, procurement and contract management, training, communications and warehousing.

- · Provides human resource services, including hiring, training, retention, discipline and risk management
- Creates and maintains the technological infrastructure that supports fiscal and program operations and promotes visitor access to services
- Provides general accounting support; coordinates the operating and capital budget and materials management
- Provides contract management and procurement support for commodities, services and revenue operations
- Integrates marketing communications, promoting revenue generating services, parks, programs, activities and attractions
- Develops and fosters relationships with philanthropic organizations, public and private funders and the Parks Foundation
- Oversees grants, volunteer coordination and the Adopt-A-Park program

Key Department Measures, Str	Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so	RD	Туре	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
ivieasures	30	עא	туре	Good	Actual	Actual	Budget	Actual	Target			
Value of fundraising contributions received*	GG4-2	ES-3	ОС	1	\$542,119	\$963,797	\$550,000	\$1,994,599	\$1,000,000			

^{*} FY 2018-19 Actuals higher than projected due to targeted contributions for park improvements by the Miami Marlins and the Miami Super Bowl Host Committee

- The FY 2019-20 Adopted Budget includes 13 positions converted from part-time to full-time and five additional full-time positions (\$921,200) that will improve administrative functions by reducing turnover and enhance efficiency in administrative functions; these positions will be in work units including the Office of Business Development, Performance Review, Training, Strategic Business Planning, Information Technology, Human Resources, Contract Management and Procurement
- The FY 2019-20 Adopted Budget includes funding, in the Future Services Reserve, for the creation of an Urban Tree Master Plan (\$75,000) as part of the continued efforts to restore the County tree canopy in conjunction with Neat Streets Miami; in addition, the County will be introducing a Tree Data Steward Program that is focused on not only promoting tree health in an urban area but also training young people within disaffected communities to help advance digital literacy and bridge the local digital divide in the development of a Digital Master Tree Inventory for Miami-Dade County (\$100,000)
- The FY 2019-20 Adopted Budget includes funding for the Youth Bands of America Summer Camp program funded through the Parks Foundation from the Future Services Reserve (\$100,000)
- The FY 2019-20 Adopted Budget includes a grant writing consultant to assist with applications during the months from November to April and when unexpected funding opportunities arise (\$15,000)
- In FY 2019-20, the Department will be competitively soliciting 44 youth sports partnership agreements
- A significant investment has been made to address the technology infrastructure needs of various parks and a large effort is
 already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network
 connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort
 that will continue through FY 2019-20
- In FY 2019-20, the Department will complete the implementation of a Marina Management Software System to improve the customer experience by implementing a modern online web portal that will allow patrons to manage their accounts, make reservations and get important information regarding marinas services by subscribing either to alerts via email or text; the solution will also provide improved functionality to the administrative and operations functions through business process automation, reporting, strengthened financial controls and security; this is a significant improvement to the current system and will result in higher customer satisfaction, efficiency gains for operations, and better business intelligence for key decision making
- Through its Million Trees Miami initiative, Neat Streets Miami gave away 4,095 trees to Miami-Dade County residents and directly planted 1,446 trees on public land in FY 2018-19; in FY 2019-20, 5,000 trees will be given to County residents and 1,500 new trees will be planted on public land
- In FY 2018-19, Neat Streets Miami became a Keep America Beautiful affiliate on behalf of Miami-Dade County, launching the Keep Miami-Dade County Beautiful initiative; over 41 cleanup events have been organized through events and the Adopt-a-Road program, which led to the collection of over 372 bags of litter

DIVISION: BEACH MAINTENANCE

The Beach Maintenance Division cleans and maintains 17 miles of public beaches, including Golden Beach, Sunny Isles, Bal Harbour, Surfside, Haulover, Miami Beach and Crandon Park beach.

- Maintains the largest Regional Park in the system 17 miles of coastal beaches that receive the highest use of any park and comprise the most visible tourist attraction in Miami-Dade County
- Removes garbage from over 800 trash cans at least once a day and multiple times a day in high use areas
- Collects and disposes of all litter on the beach daily and twice a day during peak season
- Sifts and cleans the beach face up to 18 times per year in high use areas
- Maintains boat exclusion buoys
- Conducts sea turtle nesting surveys and provides monitoring and reporting to the Florida Fish and Wildlife Conservation Commission and Department of Environmental Protection

Measures	so	RD	Turns	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
ivieasures	30	KD.	Туре	Good	Actual	Actual	Budget	Actual	Target
Tons of debris removed from	NI3-3	IF 1	OP		1 620	1.350	1 500	1.505	1.600
beaches	1015-5	IE-1	OP	\leftrightarrow	1,620	1,550	1,500	1,505	1,600
City of Miami Beach Cleanliness									
Assessment score (1 = Very	NI3-3	IE-1	oc	\downarrow	1.75	1.55	1.60	1.37	1.50
Clean; 6 = Very Dirty)*									

^{*}FY 2019-20 Target has been updated to reflect the impact of two additional beach maintenance crews

- The FY 2019-20 Adopted Budget includes the addition of two beach maintenance crews establishing a weekend and evening crew to meet the cleanliness demands at both the South and North end of the 17 miles of beaches maintained by the County (11 positions, \$522,000)
- To safeguard the use our beaches for our residents and visitors, the FY 2019-20 Adopted Budget includes funding to address three areas where there is an overabundance of seaweed along the County maintained beaches (Bal Harbour and Haulover jetties, Miami Beach breakwaters from 26th to 42nd streets and the South Pointe jetty, \$2.8 million)
- In FY 2018-19, the Sea Turtle Conservation Program in partnership with the Parks Foundation received a \$4,000 award from the Sea Turtle Grants Program to translate educational materials and create cautionary signage for sea turtle nests in five common languages found in Miami-Dade County: Spanish, Creole, French, Portuguese and Russian
- In FY 2019-20, the Department will continue to evaluate the impacts of and need to manage increased amounts of seaweed on the beach

DIVISION: CAUSEWAY OPERATIONS

The Causeway Operations Division manages the Rickenbacker and Venetian Causeways.

- Oversees the day-to-day toll collection operations
- Oversees the day-to-day maintenance of causeway facilities

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so	RD	Tuna	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
ivieasures	30	KD	Туре	Good	Actual	Actual	Budget	Actual	Target		
Street sweepings completed on											
the Rickenbacker Causeway	TM3-3	IE-1	OP	\leftrightarrow	305	283	365	332	365		
system											

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes 11 additional full-time positions (\$614,400) that will provide improved customer service, business functions and overall maintenance of the facilities along the Rickenbacker and Venetian Causeways
- In FY 2019-20, the Department expects to complete the bicycle safety lane (green paint) project for the Rickenbacker Causeway and will extend the lanes from their current terminus on Key Biscayne through Virginia Key to the toll plaza on the mainland
- In FY 2019-20, work will continue on the Hobie Island, north side shoreline stabilization, beach re-nourishment, storm water management and parking improvements project
- In FY 2018-19, construction started on the William Powell Bridge expansion joint and fender system replacement project along the Rickenbacker Causeway; this project is scheduled to be completed in Spring 2020

DIVISION: COASTAL AND HERITAGE PARKS AND MARINA ENTERPRISE

The Coastal Park and Marina Enterprise Division manages the operation of seven parks, six public marinas and the Crandon Tennis Center.

- Oversees day-to-day operations of Bill Bird Marina, Pelican Harbor Marina, Crandon Marina, Matheson Hammock Marina,
 Herbert Hoover Homestead Marina and Black Point Marina
- Oversees the day-to-day operations of Coastal and Heritage Parks including Haulover Park, Greynolds Park, Crandon Park,
 Matheson Hammock Park, Chapman Field Park, Homestead Bayfront Park and Black Point Park

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so	RD	Туре	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
ivieasures	30	עא			Actual	Actual	Budget	Actual	Target		
Marina occupancy rate	RC1-2	ES-3	OC	↑	100%	100%	100%	100%	100%		
Boat Ramp Launches*	RC1-2	ES-3	ОС	↑	104,412	112,138	107,200	100,081	107,200		

^{*} FY 2018-19 Actuals were impacted by construction activities at Pelican Harbor Marina which closed a boat ramp for several months

- The FY 2019-20 Adopted Budget includes 13 positions converted from part-time to full-time, one additional full-time and four additional part-time positions (\$712,300) that will improve customer service and revenue generation by reducing turnover in the areas of Coastal Parks, Marinas and Heritage Parks
- In FY 2019-20, the Department will complete the blueways plan that seeks to increase public access to waterways, enhance recreation, and create an interconnected system of accessible water destinations
- In FY 2019-20, the Department will host the Love In Music Festival at Greynolds Park (\$60,000)
- The FY 2019-20 Adopted Budget includes \$293,000 in debt service payment for various marina capital improvements; the debt is expected to be retired in FY 2021-22

DIVISION: COOPERATIVE EXTENSION

The Cooperative Extension Division serves as the liaison between Miami-Dade County and the University of Florida on scientific research and education related to agriculture, water conservation, weather, the environment, families and lawns and gardens.

- Administers the Florida Yards and Neighborhoods and Water Conservation programs
- Oversees the 4-H Youth Development program
- Provides education and training in commercial crop agriculture and landscape maintenance including pesticide application, gardening and home lawn care
- Provides nutrition and health education for low income families, seniors and children

Key Department Measures, Strate					FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Measures	SO	RD	Туре	Good	Actual	Actual	Budget	Actual	Target
Number of educational and									
outreach programs conducted by	RC2-1	LS-2	OP	\leftrightarrow	834	495	500	529	500
Cooperative Extension									
Number of participants									
attending Cooperative Extension	RC2-1	LS-2	OP	\leftrightarrow	20,566	20,837	13,500	25,167	15,000
educational programs*									

^{*} Actuals are impacted by increased participation requested from local schools in addition to grant funding awarded on an annual basis

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes one additional Extension Agent (\$25,400) responsible for conducting educational programs for commercial ornamental plant producers
- The FY 2019-20 Adopted Budget includes funding from the Water and Sewer Department (WASD) to fund the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming (\$285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$124,000, \$25,000, and \$46,000, from the respective departments)
- Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU on September 30, 2023
- The FY 2018-19 Adopted Budget included a \$150,000 grant match for the Florida Avocado Administrative Committee to help combat Laural Wilt; the Committee has initiated a program for replanting trees in commercial groves where removal of diseased trees has occurred; replanting under the FY 2018-19 funding will continue into late FY 2019-20

DIVISION: DEERING ESTATE

The Deering Estate Division preserves the historical, archeological, environmental, and cultural legacy of the Deering Estate and maintains the national landmark's status on the National Register of Historic Places

- Serves as a statewide heritage attraction that preserves the 1920s era Miami estate of Charles Deering, replete with 11
 historic structures including the 1922 Mediterranean revival Stone House and 1896 frame vernacular Richmond Cottage
- Showcases the best of South Florida's historic architecture and environment with a historic house, artist in residence studios, 27 recorded archeological sites, the Cutler Slough Rehydration Project and eight native Florida ecosystems
- Hosts signature events and programs and conducts year-round STEAM learning programs for school age children, K-12 field study trips and research experiences for university students focusing on preservation of history, conservation of nature, archeology and art

Key Department Measures, Strategic Objectives, and Resiliency Drivers												
Manageman	so	RD	Tura	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
Measures	30	KD.	Туре	Good	Actual	Actual	Budget	Actual	Target			
Earned Revenue as Percent of Budget*	GG4-2	ES-3	EF	1	26.4%	28.9%	30.0%	26.3%	26.0%			
Deering Estate attendance*	RC1-1	ES-1	ОС	↑	65,666	73,204	83,400	73,297	80,000			
Deering Estate Website Visitors	RC1-1	ES-1	IN	\leftrightarrow	166,029	195,288	200,000	214,065	215,000			
Deering Estate Volunteer Hours	RC1-1	ES-1	IN	\leftrightarrow	18,909	19,918	19,500	23,172	20,600			

^{*}FY 2016-17 and FY 2017-18 Actuals were lower than anticipated due to extended closures from Hurricanes Matthew and Irma; FY 2018-19 Actuals were impacted by various construction/renovation projects throughout the Estate

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes 18 positions converted from part-time to full-time and one additional part-time
 position (\$870,000) that will improve customer service, reduce staff turnover and provide custodial staffing to the
 acquired administrative office building
- To better align services performed by the Deering Estate Division, the FY 2019-20 Adopted Budget reflects the separation of the Education Extension Conversation and Outreach (EECO) function from Deering Estate, resulting in the transfer of 22 positions to the newly created EECO division
- In FY 2019-20, the Division will complete its four-year archeological and geologic survey of the Deering Estate; 11 new archeological sites have been recorded with the State of Florida; a publication including the historical narrative and research findings will be released to the public in December 2019
- In FY 2018-19, the Division launched a new website, enhanced its search engine optimization and expanded digital marketing efforts to expand audience reach and increase admission and fee-based revenue
- In FY 2018-19, the launch of Deering Estate Foundation's documentary, "The Charles Deering Estate, On This Land," received numerous awards; it has been shown nationally on WPBT and can be seen on-site daily; the Spanish version was featured in a sister museum in Sitges, Spain

DIVISION: EDUCATION, EXTENSION, CONSERVATION AND OUTREACH (EECO)

The Education, Extension, Conservation and Outreach (EECO) Division manages and operates Fruit and Spice Park, Eco Adventures, Camp Owaissa Bauer and Nature Centers, in addition to supporting the Cooperative Extension and Natural Areas Management Divisions.

- Manages the EcoAdventures Tours and operates five nature centers with a focus on environmental education and
 conservation/resiliency initiatives, providing school programming, community outreach, camps and guided tours that
 highlight South Florida's sub-tropical parks, unique wilderness areas and historic sites through activities like kayaking,
 snorkeling, canoe trips, biking, archery, fishing and camping
- Manages and preserves the Fruit and Spice Park, a unique 35-acre botanical garden with over 500 varieties of fruits, vegetables, spices, herbs, nuts and other commercially important plant specimens from around the world
- Manages 114 acres of rock pineland at Camp Owaissa Bauer and operates overnight encampments and rentals and educational programs for school field trips and the summer day camp program, including archery, caves, reptiles and orienteering

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Mossures	50	RD	Туре	Caad	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
Measures	SO	אט		Good	Actual	Actual	Budget	Actual	Target		
Fruit and Spice Park admissions RC1-1 ES-1 OC ↑ 21,756 18,195 18,000 22,310 20,300											

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes 14 positions converted from part-time to full-time and two additional part-time positions that will improve customer service by reducing turnover, maintain the new playground at Camp Matecumbe and coordinate resiliency volunteer projects to improve community engagement and conservation (\$653,200)
- To better align services performed by the EECO division, the FY 2019-20 Adopted Budget reflects the separation EECO from the Deering Estate Division, resulting in the transfer of 22 positions from the Deering Estate Division
- In FY 2019-20, EcoAdventures will implement, manage and lead the efforts of the departmental Conservation Plan and align a logic model for resiliency/conservation driven messaging
- In FY 2018-19, Camp Owaissa Bauer summer camp increased capacity by almost 40 percent and added a Counselor-In-Training Program (CIT) to teach important life skills to the next generation of camp counselors
- In FY 2018-19, the Fruit and Spice Park finished replacement of Hurricane Irma damaged trees including the acquisition of rare specimens and completed the accession project of all major collections

DIVISION: GOLF ENTERPRISE

The Golf Enterprise Division oversees the day-to-day operations of the six County-owned golf courses and five clubhouses: Briar Bay, Country Club of Miami East and West, Crandon Golf at Key Biscayne, Greynolds and Palmetto (including the Palmetto Mini-Golf).

- Administers the collection of fees, develops programs and coordinates new player development
- Coordinates and hosts local community tournaments held at the various County-owned golf courses
- Oversees the grounds maintenance of the County-owned golf courses

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Magazinas	so I	RD	T	Cood	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
Measures		ΚD	Туре	Good	Actual	Actual	Budget	Actual	Target		
Golf rounds played*	RC1-2	ES-3	OP	\leftrightarrow	166,625	166,806	175,000	175,891	177,200		

^{*}FY 2017-18 Actual was impacted by Hurricane Irma

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes one position converted from part-time to full-time (\$45,100) to improve customer service by reducing turnover
- At the request of the community, the Department will begin the planning process associated with redesigning the Country
 Club of Miami Golf Course from a 36-hole Regulation Course to a proposed 18-hole Regulation Course and 9-hole Executive
 Course; this is a multi-year project and funding is included through the CIIP
- In FY 2018-19, the Division completed "The Crandon Accessibility and Sustainability Plan" consisting of a golf course architectural review and design which mitigates sea-level rise and reduces the irrigated footprint of the turf by approximately 26 percent which is forecast to result in \$240,000 in annual savings; staff completed the in-house phases of the plan resulting in reduction of water consumption by 11 percent, generating \$90,000 in savings

DIVISION: LANDSCAPE MAINTENANCE - OPEN SPACES

Provides Right-of-Way Assets and Aesthetics Management (RAAM), right-of-way tree maintenance and other open space landscaping and grounds maintenance services.

- Maintains the grounds of over 265 miles of County-owned rights-of-way
- · Trims and maintains the trees along public rights-of-way and at various public areas throughout the County
- Maintains 40 County-owned parks containing baseball, softball, soccer and football fields
- Provides contracted landscaping services to other County departments

FY 2019 - 20 Adopted Budget and Multi-Year Capital Plan

Measures	so	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
weasures	30	KD	Type	Good	Actual	Actual	Budget	Actual	Target
Percentage of safety tree trimming to remove visual obstructions completed within 3 to 5 days*/**	TM2-1	IE-1	EF	↑	39%	58%	90%	44%	90%
Percentage of safety tree trimming requests completed within 30 calendar days*/**	TM2-1	IE-1	EF	↑	89%	28%	90%	22%	90%
Percentage of hazardous tree removal requests completed within 30 calendar days*/**	NI1-1	IE-2	EF	↑	49%	32%	90%	35%	90%
Percentage of County planted trees fertilized and watered on schedule	NI1-1	IE-1	EF	↑	24%	21%	66%	45%	100%
Trees maintained in parks by the Tree Crews*/**	RC2-1	IE-1	ОР	\leftrightarrow	5,467	3,488	10,800	3,649	20,000
Cycles of roadway median mowing completed by RAAM	TM3-3	IE-1	OP	\leftrightarrow	14	17	20	20	20
Service requests received for overgrown swales*	TM3-3	IE-1	IN	\leftrightarrow	371	611	580	570	580
Cycles of roadside mowing completed by RAAM	TM3-3	IE-1	OP	\leftrightarrow	11	12	12	12	12
Service requests received for visual obstructions*	TM2-1	IE-1	IN	\leftrightarrow	2,388	913	1,050	1,011	950
Service requests received for tree trimming*	TM2-1	IE-1	IN	\leftrightarrow	3,075	2,047	2,900	2,672	2,500
Service requests received for tree removals*/***	TM2-1	IE-1	IN	\leftrightarrow	1,706	1,927	1,580	1,423	1,580
Cycles of vertical mow trim completed by RAAM	TM2-1	IE-1	OP	\leftrightarrow	2	1	2	1	2
Vacant lots maintained by RAAM as a result of code enforcement actions	NI1-1	ES-2	OP	\leftrightarrow	761	638	800	570	700

^{*} FY 2017-18 Actuals were lower than anticipated due to mid-year reallocation of resources to address Hurricane Irma recovery efforts

- The FY 2019-20 Adopted Budget includes two positions converted from part-time to full-time that will improve
 administrative functions by reducing turnover and eight additional full-time positions that will provide improved tree
 health for existing and newly planted trees (\$440,100)
- The FY 2019-20 Adopted Budget includes funding for countywide and UMSA tree canopy enhancement (\$1 million)
- In FY 2019-20, the Department will continue to provide a level of service of grounds maintenance along County rights-of-way for medians at 20 cycles per year; roadside maintenance cycles will remain at 12 cycles per year
- As part of a departmental reorganization, one position was transferred from the Special Assessment Districts Division to assist with landscape maintenance activities

^{**} FY 2018-19 Actuals were impacted by higher than anticipated attrition

^{***} FY 2019-20 Target has been adjusted to reflect additional staff added to the Tree Health and Parks Tree Crew operations; in addition, data presented in the FY 2019-20 Proposed Budget was the total number of service tickets; Actuals and Targets have been corrected to represent only those service tickets associated with tree removal

- In FY 2019-20, the Department will continue providing lot clearing and maintenance services for County-owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes funded through collection of liens (\$830,000) and will continue the FY 2018-19 level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor
- In FY 2019-20, the Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metro mover stations, 20.5 miles of Busway and all Miami-Dade Transit Maintenance Facilities (\$1.648 million)
- In FY 2018-19, the RAAM Division successfully planted 1,542 trees and provided maintenance activities such as fertilization and structural pruning to young and newly planted trees for the County's inventory
- In FY 2018-19, various grounds landscape maintenance contracts were renewed to include language that enhances the overall quality control, safety and cleanliness of our contractual services throughout County owned rights-of-ways and properties

DIVISION: NATURAL AREAS MANAGEMENT (NAM)

The Natural Areas Management Division provides stewardship services to environmentally endangered lands throughout the County through the removal of invasive exotic plant and animal species and wildland fire management.

- Implements the Environmentally Endangered Lands (EEL) Program, removing invasive non-native plants from these
 preserves
- Restores and maintains over 26,800 acres across 89 nature preserves in both parks and environmentally endangered lands
- Participates in the Everglades Cooperative Invasive Species Management Area, a regional partnership focused on the control of invasive plants and animals in South Florida

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Mossures	50	RD	Туре	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
Measures	SO			Good	Actual	Actual	Budget	Actual	Target		
Natural area acres maintained* NI3-4 IE-1 OP ← 2,289 1,657 2,300 2,825 2,760											

^{*}FY 2017-18 Actuals were lower than anticipated due to mid-year reallocation of resources to address Hurricane Irma recovery efforts

- The FY 2019-20 Adopted Budget includes the addition of six full-time positions to assist in the care of Environmentally Endangered Lands (\$246,800)
- The FY 2019-20 Adopted Budget includes a reimbursement of over \$3 million from the EEL fund for conservation, management and maintenance of natural preserves
- In FY 2019-20, NAM will continue to seek out and sustain partnerships to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park maintained with the assistance of TERRA Environmental Research Institute, invasive animal and plant surveying with the Everglades Cooperative Invasive Species Management Area (ECISMA) and Seminole Wayside Park with Johnson Engineering, Inc. and The Mission Continues
- In FY 2019-20, NAM will conduct new experimental trials for Burma reed eradication to establish a glyphosate-free protocol
- In FY 2019-20, NAM will contract with Fairchild Tropical Botanical Garden to provide biological monitoring services (\$60,000) and will seek to renew the contract for future years

DIVISION: PARK STEWARDSHIP OPERATIONS

The Park Stewardship Operations Division operates parks, including basic support to patrons, rentals, programming partnerships, campgrounds, ball fields, tennis centers and community events.

- Provides out-of-school summer camps, learn to swim programs and afterschool and weekend programs and services for youth, active adults, elderly and people with disabilities and manages programming partners
- Provides oversight of park operations, including the security and supervision of parks/facilities, litter removal and custodial services, parking, support for programming partners, facility rentals and athletic turf maintenance
- Provides facility maintenance and repair, grounds maintenance and landscaping services to all parks and facilities
- Manages and operates the Trail Glades Range Sport Shooting Facility and provides educational training classes in basic pistol and rifle use
- Manages the operations and maintenance of the Ronald Reagan Equestrian Center at Tropical Park
- Operates 18 active pools, including A.D Barnes, Arcola, Arcola Lakes Senior Center, Camp Owaissa Bauer, Goulds, Gwen Cherry, Little River, Marva Y. Bannerman, Naranja, Norman and Jean Reach, North Pointe, Rockway, Sgt. Delancy, South Dade, Tamiami, Tropical Estates and West Perrine
- Operates five community centers (Arcola Lakes, Goulds, Gwen Cherry, North Point and Oak Grove) and campgrounds (Larry and Penny Thompson and Camp Owaissa Bauer)

Key Department Measures, Strategic Objectives, and Resiliency Drivers												
Measures	so	RD	Ту	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
ivieasures	30	עא	pe	Good	Actual	Actual	Budget	Actual	Target			
Mowing cycles for higher-traffic community and neighborhood parks	RC1-2	ES-1	ОР	\leftrightarrow	15	15	15	15	15			
Mowing cycles for lower-traffic community and neighborhood parks	RC1-2	ES-1	ОР	\leftrightarrow	11	12	12	12	12			
Trail Glades Gun Range Admissions*	RC1-2	ES-1	OP	\leftrightarrow	41,313	37,273	42,300	34,416	34,100			
Building Rentals**/***	RC1-2	ES-1	OP	\leftrightarrow	1,710	2,440	2,500	2,205	2,585			
Picnic Shelter Rentals	RC1-2	ES-1	OP	\leftrightarrow	4,871	8,149	5,000	8,033	8,700			
Campground Rentals	RC1-2	ES-1	OP	\leftrightarrow	59,661	69,587	61,000	61,841	65,000			
Equestrian Center Rentals****	RC1-2	ES-1	OP	\leftrightarrow	15	25	30	17	48			
PROS volunteers****	RC2-1	ES-1	IN	\leftrightarrow	12,535	13,415	11,250	14,408	16,400			
Summer Camp Registrations**	RC2-1	ES-1	OP	\leftrightarrow	8,602	7,128	7,700	7,166	9,150			
Disability Services Program Registrations*****	HS2-1	ES-1	ОР	\leftrightarrow	867	867	800	550	550			
Emergency facility maintenance requests responded to within 24 hours	RC1-2	ES-1	EF	↑	95%	90%	95%	88%	95%			
After School Registrations*****	RC2-1	ES-1	OP	\leftrightarrow	1,194	1,719	1,500	1,605	1,500			
Senior Program Registrations******	HS2-1	ES-1	ОР	\leftrightarrow	1,340	1,564	1,500	1,370	2,500			
Learn to Swim Registrations	RC2-1	ES-1	OP	\leftrightarrow	13,588	13,887	15,000	13,957	15,000			

^{*}FY 2018-19 Actual is lower than projected due to difficulty filling part-time positions in a strong labor market limiting the capacity to open trap and skeet fields

^{**}FY 2018-19 Actual includes data for Park Stewardship, Deering Estate and Zoo Miami; a strengthening economy provide residents with more programming choices resulting in lower than anticipated registrations/rentals

^{***}FY 2018-19 Actual is lower than projected due to closures of facilities related to construction at multiple parks, in addition to deteriorating conditions of facilities

^{****}During FY 2018-19, the equestrian group that held various events at the center ceased its operations resulting in the cancellation of various events; the Department is actively pursuing replacement group(s)

^{*****}FY 2018-19 Actual and FY 2019-20 Target have been adjusted to reflect a reduction of grant dollars resulting in fewer subsidized slots

^{******}FY 2017-18 Actual reflects enhanced funding allowing for additional participation in after-school programs such as Fit2Lead and Fit2Play

^{******}The FY 2017-18 Actual has been corrected (reduced) to reflect an audit of previously reported data

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the addition of 14 full-time positions, the conversion of 80 part-time to full-time positions and two additional part-time positions in the areas of Park Security, Trail Glades Range, Facility Maintenance, Disability Services, Health and Fitness and Contractual Grounds Maintenance to standardize and improve customer service and facilities at Community and Neighborhood Parks and Regional Parks (\$3.522 million)
- The FY 2019-20 Adopted Budget includes the addition of eight full time and 14 part-time positions to assist in operating new or expanded facilities located at Biscayne Shores and Gardens Park, North Glade Park, Live Like Bella Park, Kendall Soccer Park, West Kendall District Dog Park, Colonial Drive Park and Ludlam Trail (\$391,000)
- For FY 2019-20, as a result of reduced attrition and the purchase of additional equipment, sports turf maintenance mowing cycles will increase from 63 to 90 per year (\$304,000)
- The FY 2019-20 Adopted Budget includes the addition of seven full-time positions to address deferred maintenance needs as part of the Countywide Infrastructure Investment Program (CIIP) (\$451,000)
- The FY 2019-20 Adopted Budget includes security enhancements in parks located within the Unincorporated Municipal Service Area (UMSA) that incorporate the use of cameras and other technologies (\$500,000)
- As part of a departmental reorganization, one position was transferred to assist with capital projects and one position to
 assist with the management of the Fit2Lead Youth Development and Internship Program to the Planning, Design, and
 Construction Excellence Division
- In FY 2019-20, PROS will continue the Fit2Lead program; the program was initiated in FY 2015-16 to provide positive out of school activities for youth aged 12 to 14 and leadership internships for youth aged 15 to 19; in FY 2018-19, PROS enrolled 269 program participants and had 90 paid interns (45 interns funded by PROS and 45 interns funded by The Children's Trust); in FY 2019-20, PROS anticipates enrolling over 400 program participants and 100 paid interns in the north and central areas of the County
- In FY 2019-20, PROS will continue to operate the Fit2Play program for 1,300 to 1,600 children; the Adopted Budget includes additional funding for Fit2Play and Fit2Lead programs increasing the number of children served by up to 200 for after-school and summer camp programming (\$500,000)
- Through the Youth Sports Championship Series, which was created in conjunction with youth sports organizations, schools and municipalities, the Department continues to reach and inspire children throughout the County; in FY 2019-20, the Department expects to reach over 9,500 participants which is 500 more than in FY 2018-19; and will continue to implement the Recreation Program Plan to market and develop Youth Sports Championship events
- The FY 2019-20 Adopted Budget continues funding support for the Miami International Agriculture, Horse and Cattle Show (\$250,000)
- In FY 2017-18, the Department was awarded a \$1.355 million programming grant (over five years) from The Children's Trust to conduct after-school and summer programming for economically disadvantaged children

DIVISION: PLANNING, DESIGN AND CONSTRUCTION EXCELLENCE

The Planning, Design and Construction Excellence Division provides long-range planning and research for the park system, develops general park site plans, coordinates and implements the capital program and actively manages the lands under its purview, with the goal of building and creating memorable experiences.

- Develops and implements long-range plans such as the Parks and Open Space Master Plan (OSMP) and the Recreation and Community Health Plan
- Acquires and provides property management for park land to meet park levels of service and improve quality of life through walkability and access to parks, public spaces, natural areas, and historic sites
- Provides project management, architecture, engineering, landscape architecture and construction management for capital projects

Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so	RD	Tuno	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
ivieasures	30	עא	Туре	Good	Actual	Actual	Budget	Actual	Target		
Acres of park land per 1,000											
residents in unincorporated	RC1-1	IE-1	OC	1	3.49	3.49	3.46	3.49	3.49		
Miami-Dade County*											

^{*} FY 2017-18 Actual was corrected to reflect the actual population figures for the UMSA area

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes three positions converted from part-time to full-time that will provide improved
 efficiency to administrative functions in the areas of Project Management and Construction Contracts Administration
 (\$155,900)
- Through the reduction of attrition, the FY 2019-20 Adopted Budget includes hiring of six positions to assist with the implementation of the CIIP (\$672,000)
- The FY 2019-20 Adopted Budget includes funding to update past due management plans and annual stewardship reports (\$280.000)
- In FY 2019-20, the Department will continue construction of the ADA transition plan implementation; this consists of making restrooms and park offices in County parks ADA accessible

DIVISION: SPECIAL ASSESSMENT DISTRICTS

The Special Assessment District Division administers special taxing districts created by the Board of County Commissioners.

- Provides enhanced landscaping services to 118 special assessment districts including tree care, enhancements to community entrances, community walls, lake maintenance, lake fountains and irrigation systems
- Provides guard services for 27 special assessment districts
- Provides street lighting services for 843 special assessment districts

- The FY 2019-20 Adopted Budget includes three additional full-time positions for improved community outreach efforts, customer service and district petition reviews (\$248,800)
- As part of a departmental reorganization, one position was transferred to the Landscape Maintenance Open Spaces
 Division to address landscape maintenance needs and three positions were transferred to the Business Support Division to
 assist with human resources and procurement workload
- In FY 2019-20, 40 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts will be maintained
- In FY 2018-19, the Department transferred 18 lighting and one multipurpose special taxing districts to the City of Miami Gardens; in FY 2019-20, the Department will transfer two guard, seven lighting and two multipurpose special taxing districts to municipalities, contingent upon election results

DIVISION: MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

The Miami-Dade Zoological Park and Gardens (Zoo Miami) oversees the day-to-day operations of the zoo. Its mission is to encourage an appreciation for the world's wildlife by creating opportunities for people to connect with animals.

- Meets rigorous standards for animal care, education, wildlife conservation, and science to maintain national Association of Zoos and Aquariums (AZA) accreditation
- · Maintains all exhibits, facilities and landscaping
- Promotes a rewarding visitor experience through customer service, exhibits, programs and amenities
- Develops and implements a comprehensive marketing program, in conjunction with the Zoo Miami Foundation, that builds interest in and support of Zoo Miami
- Creates and delivers educational programs, in conjunction with the Zoo Miami Foundation, that promote respect for animals and nature

Key Department Measures, Strategic Objectives, and Resiliency Drivers										
Measures	so	RD	Turns	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
ivieasures	30	עא	Туре	Good	Actual	Actual	Budget	Actual	Target	
Earned revenue (dollars in thousands)	RC1-2	ES-3	ОС	1	\$14,902	\$16,224	\$15,753	\$16,228	\$16,474	
Zoo Miami attendance (in thousands)*	RC1-2	ES-1	ОС	1	931.931	964.878	1,000	908	1,025	

^{*}In FY 2018-19, Zoo attendance declined due to several adverse weather events and the strategic elimination of some special event days that were resulting in a negative guest experience and poor per capita revenue performance

- The FY 2019-20 Adopted Budget includes ten positions converted from part-time to full-time, one additional full-time and six additional part-time positions that will improve operations by reducing turnover of critical guest service positions while generating an additional \$229,000 in revenue; additionally, one full-time and one part-time position are included to manage a new treatment and rehabilitation center in support of the PROS Sea Turtle Conservation Program (\$687,400)
- In FY 2019-20, Zoo Miami will welcome back Dinosaurs Live, a very popular traveling exhibit featuring 20 plus life-size
 animatronic dinosaurs, and anticipates opening the new Conservation Action Center (interior refurbishment of the Dr.
 Wilde's World building), an interactive, interpretive exhibit that will engage audiences of all ages to act on behalf of wildlife
- In FY 2018-19, Zoo Miami continued the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology; in addition, Zoo Miami received the Reno Cocchi Employer Recognition Award from Miami-Dade Public Schools in recognition for the commitment to employ individuals with different abilities in FY 2018-19
- In FY 2018-19, in addition to hosting the following annual special events: Zoo Boo, Zoo Lights, Egg Safari, Brew at the Zoo and \$10 Days, Zoo Miami launched two new special events to draw in new audiences: a Sip'n Stroll series of three adult-only themed evenings featuring entertainment and special animal encounters and a Second Saturdays Extended Hours series in summer evenings when temperatures are cooler
- In FY 2018-19, Zoo Miami continued to receive "best of" recognitions from the travel/tourism industry including: "Best Zoo" in Florida by Readers Digest and one of the "30 best zoos in the U.S." by US News and World Report; Florida: Mission Everglades was nominated as one of the 20 best zoo exhibits by USA TODAY and received the 2018 TripAdvisor Certificate of Excellence
- In FY 2018-19, Zoo Miami worked with multiple government agencies and partners to install customized bat houses for the federally endangered Florida Bonneted Bats in county parks throughout Miami-Dade to provide refuge; in addition, NextEra Energy and Bat Conservation International have funded a full-time researcher at Zoo Miami to study the biology of the Florida Bonneted Bat in urban environments

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2019-20 Adopted Budget includes the establishment of the Countywide Infrastructure Investment Program (CIIP) that will focus on various departmental capital needs including, but not limited to, life safety issues, roof and structural repairs, security and parking improvements, facility renovations, furnishings and fixtures and other infrastructure needs as deemed necessary throughout the PROS facilities; the Department is projected to spend \$10 million in FY 2019-20
- In FY 2019-20, the Department will begin the planning and design phase of replacing the Department's aging beach maintenance facility; the project, which is part of the Department's Countywide Infrastructure Investment Program (CIIP) is estimated to cost \$5.5 million
- In FY 2019-20, the Department anticipates completing construction of two synthetic turf football fields in partnership with the NFL at Gwen Cherry Park and Goulds Park in anticipation of Super Bowl LIV 2020; synthetic turf provides a variety of benefits: it minimizes injuries to players as it provides for a consistent surface for athletes to play on and it requires no water, pesticides or fertilizer, providing a savings to the Department in the long-term; the project is being funded with General Government Improvement funds (\$900,000), Utility Service Fees (\$338,000) and \$850,000 from the National Football League; the estimated operational impact to the Department in FY 2019-20 is \$162,000
- The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the continued implementation of environmental remediation and monitoring activities at Brothers to the Rescue (\$1.475 million), Continental Park (\$2.532 million), Devon Aire Park (\$1.2 million), Miller's Pond Park (\$1.541 million) and Modello Park (\$1.525 million); these activities are being funded with Utility Service Fees and Capital Asset Series 2016 Bonds; additional site evaluations are ongoing and any future sites deemed contaminated and requiring remediation will be evaluated
- In FY 2019-20, the Department will continue the Project Development & Environment (PD&E) study for the Ludlam Trail; the PD&E is required to comply with the National Environmental Policy Act and assesses impacts of the proposed trail to natural, social and human environments and determines the preliminary trail alignment; the Ludlam Trail will be a pedestrian and bicycle trail connecting development nodes along the former Florida East Coast Railroad corridor running east of SW 72nd Avenue from the Miami International Airport to Dadeland North Metrorail Station and will connect with the Underline (total project cost \$113.402 million; \$400,000 in FY 2019-20)
- The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the purchase of 222 light and heavy vehicles and equipment (\$10.654 million) for the replacement of its aging fleet funded with lease purchase financing (\$9.606 million) and departmental revenues (\$1.048 million); the County's fleet replacement plan, which is included under Non-Departmental project #2000000511, will primarily replace the Department's inventory of vehicles and equipment that are out of service or beyond their useful life as well as costly rentals
- In FY 2019-20, the Department will complete implementation of the Recreational Management System (RMS); RMS is the core business system for the Department, providing mobile technology for remote field work, front-end solution for administration and support staff and a citizen portal that will streamline the sales of the Department's offerings to the public to include camp reservations, facility rentals and various point-of-sales for all the County parks, either on-premise or through the on-line web portals (total project cost \$650,000; \$350,000 in FY 2019-20)
- In the fourth quarter of FY 2019-20, the Department will start construction of the Southridge Park Aquatic Center which will include a 4,920 sq. ft. training pool, a 1,400 sq. ft. splash pad and a new lighted parking lot; the construction is anticipated to be completed by December 2021; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds and is estimated to cost \$9.2 million
- In FY 2019-20, the Department will start construction of a 15,000 sq. ft. Community Center at Chuck Pezoldt Park to include a multi-purpose facility for the community; the project is funded with BBC-GOB proceeds and Park Impact Fees and is estimated to cost \$8.876 million; the Department is working with the Miami-Dade Public Library on a joint venture to include a 6,000 sq. ft. Library component within the Community Center; the library component is estimated to cost \$2.855 million and is funded with Library Taxing District dollars
- In FY 2019-20, the Department will complete site resiliency improvements to the Stone House Courtyard at the Charles Deering Estate to include water intrusion, drainage improvements and various capital enhancements to revenue generating areas funded with Building Better Communities General Obligation Bond proceeds (total project cost \$4.315 million; \$386,000 in FY 2019-20)
- In FY 2019-20, the Department will complete the new boat launch and installation of the concrete floating piers at Herbert Hoover Marina (\$1.380 million) at the Homestead Bayfront Park and the design for the boat launch and concrete floating piers at Haulover Park (\$12.571 million); as part of the County's resiliency efforts, these projects provide improved patron safety, address the issue of sea level rise and increased range of tide; projects are funded with Building Better Communities General Obligation Bond, Florida Inland Navigation District grants, Florida Boating Improvement Program and Departmental Trust

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Actual	Budget					
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20					
Advertising	915	483	713	776	661					
Fuel	1,658	1,532	1,699	1,463	1,592					
Overtime	1,408	1,832	962	1,265	1,195					
Rent	1,015	1,029	1,177	1,029	1,025					
Security Services	12,016	1,569	563	1,658	727					
Temporary Services	310	113	109	192	104					
Travel and Registration	189	224	156	271	370					
Utilities	11,909	13,339	11,466	11,140	12,477					

OPERATING FINANCIAL SUMMARY

(delless in the core of the	Actual	Actual	Budget	Adopte
(dollars in thousands)	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenue Summary				
General Fund Countywide	29,941	38,347	39,967	48,09
General Fund UMSA	27,143	29,722	39,453	45,05
Carryover	9,230	14,252	16,545	23,04
Carryover - Special Taxing District	5,004	2,622	4,821	4,34
Causeway Toll Revenues	13,792	18,692	17,839	18,28
Fees and Charges	22,131	22,165	19,282	19,85
Golf Course Fees	6,574	6,752	7,606	6,93
Interdepartmental Transfer	4,372	3,356	4,089	3,99
Interest Earnings	201	590	100	23
Marina Fees and Charges	12,609	12,921	12,615	13,28
Miscellaneous Revenues	64	344	103	11
Other Revenues	122	203	142	11
Special Taxing District Revenue	26,137	31,298	25,155	25,78
Zoo Miami Fees and Charges	14,902	16,224	15,753	16,54
CIIP Proceeds	0	0	0	1,79
Convention Development	17,836	7,600	11,600	11,60
Tax Interagency Transfers	1,119	844	1,152	1,01
Reimbursements from	11,598	12,252	13,053	13,84
Departments Reimbursements from				
Taxing Jurisdictions	1,228	1,950	2,336	2,94
Secondary Gas Tax	4,203	4,203	4,500	4,53
Tourist Development Tax	0	0	0	2,80
Total Revenues	208,206	224,337	236,111	
Operating Expenditures				
ummary				
Salary	69,353	67,853	75,064	85,87
Fringe Benefits	24,687	26,589	31,977	36,49
Court Costs	60	65	64	6
Contractual Services	31,263	34,088	27,696	33,80
Other Operating	36,824	33,489	43,964	41,67
Charges for County Services	20,922	22,630	21,817	25,08
Grants to Outside	-44	-29	0	
Organizations				
Capital	1,256	2,132	2,586	2,93
Total Operating Expenditures	184,321	186,817	203,168	225,92
Ion-Operating Expenditures				
ummary	2 202	0.040	11 225	10.00
Transfers	3,382	8,818	11,325	10,02
Distribution of Funds In Trust	374	374	255	40
Debt Service	4,003	5,793	5,235	5,22
Depreciation, Amortizations	0	0	0	
and Depletion		_		
Reserve	2,905	0	16,128	22,63
Total Non-Operating	10,664	14,985	32,943	38,28
Expenditures				

	Total F	unding	Total Pos	itions
(dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 18-19 F	Y 19-20 FY	18-19	FY 19-20
Strategic Area: Transportation	on and Mobilit	:у		
Causeway Operations	6,228	8,442	20	33
Strategic Area: Recreation a	nd Culture			
Office of the Director	756	856	5	5
Business Support	13,765	15,998	88	110
Coastal and Heritage Parks	16,938	17,628	89	102
and Marina Enterprise				
Cooperative Extension	1,053	1,131	18	19
Deering Estate	6,621	3,794	39	35
Education, Extension,	0	3,326	0	36
Conservation and Outreach	1			
(EECO)				
Golf Enterprise	10,423	10,331	24	25
Park Stewardship	49,801	58,143	332	439
Operations				
Planning, Design and	8,789	11,098	60	63
Construction Excellence				
Miami-Dade Zoological Par	k 31,904	33,844	234	246
and Gardens (Zoo Miami)				
Strategic Area: Neighborhoo	d and Infrastr	ucture		
Beach Maintenance	4,500	7,846	44	55
Landscape Maintenance -	17,129	17,512	81	92
Open Spaces				
Natural Areas Managemen	t 4,072	4,517	50	56
(NAM)				
Special Assessment District	s 31,189	31,462	79	78
Total Operating Expenditure	es 203,168	225,928	1,163	1,394

FY 2019 - 20 Adopted Budget and Multi-Year Capital Plan

dollars in thousands)	PRIOR	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FUTURE	TOTAL
Revenue									
2008 Sunshine State Financing	291	0	0	0	0	0	0	0	291
BBC GOB Financing	142,026	30,726	55,313	52,487	5,713	100	0	0	286,365
BBC GOB Interest	782	0	0	0	0	0	0	0	782
Capital Asset Series 2010 Bonds	2,038	0	0	0	0	0	0	0	2,038
Capital Asset Series 2016 Bonds	747	0	0	0	0	0	0	0	747
Causeway Toll Revenue	10,039	13,350	7,750	5,400	11,850	2,550	6,000	0	56,939
CIIP Proceeds	0	10,000	20,280	21,720	30,129	29,169	30,930	0	142,228
Comm. Dev. Block Grant	421	297	0	0	0	0	0	0	718
Convention Development Tax Funds	390	0	0	0	0	0	0	0	390
Departmental Trust Funds	3,553	150	0	0	0	0	0	0	3,703
Economic Development	5,993	0	0	0	0	0	0	0	5,993
Transportation Fund 2017	3,333	Ü	· ·	Ü	· ·	Ū	Ū	o o	3,333
FDOT 2016 SUN Trail	0	0	0	0	8,000	0	0	0	8,000
FDOT 2017 TAP	0	0	0	0	0,000	628	0	0	628
FDOT Funds	12,625	2,216	400	500	300	1,264	0	0	17,305
FDOT Funds FDOT-County Incentive Grant	500	1,000	462	0	0	1,204	0	0	1,962
Program	300	1,000	402	U	U	U	U	U	1,902
FEMA Hazard Mitigation Grant	150	150	1,008	0	0	0	0	0	1,308
Florida Boating Improvement Fund	5,304	757	0	0	0	0	0	0	6,061
Florida Inland Navigational District	1,869	1,436	416	0	0	0	0	0	3,721
Future Financing	0	0	3,910	4,000	8,565	22,372	22,905	0	61,752
General Government Improvement	1,050	150	136	0	0	0	0	0	1,336
Fund (GGIF) Grants and Aids to Local	0	100	0	0	0	0	0	0	100
Governments	U	100	U	U	U	U	U	U	100
IT Funding Model	650	0	0	0	0	0	0	0	650
Non-County Contributions	350	500	780	1,720	0	0	0	0	3,350
Park Impact Fees	45,750	3,895	0	0	0	0	0	0	49,645
PROS Departmental Trust Fund	4,321	500	0	0	0	0	0	0	4,821
Road Impact Fees	30,050	0	0	0	0	0	0	0	30,050
Utility Service Fee	2,393	8,270	2,400	1,200	0	0	0	0	14,263
Total:	271,292	73,497	92,855	87,027	64,557	56,083	59,835	0	705,146
xpenditures									
Strategic Area: TM	7.700		4 750	2.550	2.550	2.550			24.45
Bridges, Infrastructure,	7,700	5,050	4,750	2,550	2,550	2,550	6,000	0	31,150
Neighborhood Improvements						_	_	_	
Causeway Improvements	3,983	11,950	4,353	2,850	9,300	0	0	0	32,436
Pedestrian Paths and Bikeways	250	200	200	0	0	0	0	0	650
Strategic Area: RC									
ADA Accessibility Improvements	1,522	707	0	0	0	0	0	0	2,229
Beach Projects	20	200	1,340	3,440	0	0	0	0	5,000
Computer and Systems Automation	300	350	0	0	0	0	0	0	650
Environmental Projects	2,093	6,732	2,400	1,200	0	0	0	0	12,425
Facility Improvements	523	1,962	152	0	0	0	0	0	2,637
Local Parks - New	15,902	8,060	11,740	14,443	0	0	0	0	50,145
Local Parks - Renovation	32,069	7,652	7,126	4,266	633	0	0	0	51,746
Marina Improvements	6,629	4,200	5,518	0	0	0	0	0	16,347
Metropolitan Parks - Renovation	94,265	19,510	47,363	47,569	4,420	0	0	0	213,127
Park, Recreation, and Culture Projects	1,050	11,538	21,000	20,800	30,129	29,169	30,930	0	144,616
Pedestrian Paths and Bikeways	47,030	2,218	5,362	4,899	22,960	24,364	22,905	0	129,738
7 14' 11	11,608	500	142	0	0	0	0	0	12,250
Zoo Miami Improvements	11,000	300	142	U	U	U	U	U	12,230

FUNDED CAPITAL PROJECTS

(dollars in thousands)

A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931150

PROJECT #: 935930

PROJECT #: 932230

DESCRIPTION: Construct areawide park improvements including leisure access expansion, maintenance facility,

enhancements to facilities for the disabled, shelter renovations and vehicle and pedestrian circulation

LOCATION: 3401 SW 72 Ave District Located:

Unincorporated Miami-Dade County Countywide District(s) Served:

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,748	1,000	1,252	0	0	0	0	0	4,000
TOTAL REVENUES:	1,748	1,000	1,252	0	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,349	550	1,202	0	0	0	0	0	3,101
Permitting	45	0	0	0	0	0	0	0	45
Planning and Design	259	400	0	0	0	0	0	0	659
Project Administration	95	50	50	0	0	0	0	0	195
TOTAL EXPENDITURES:	1.748	1.000	1.252	0	0	0	0	0	4.000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$291,000 and includes 1 FTE(s)

ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 11900 NW 42 Ave District Located: 13

> Hialeah District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 155	2019-20 66	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 221
TOTAL REVENUES:	155	66	0	0	0	0	0	0	221
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	117	66	0	0	0	0	0	0	183
Planning and Design	38	0	0	0	0	0	0	0	38
TOTAL EXPENDITURES:	155	66	0	0	0	0	0	0	221

ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 24775 SW 87 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	164	34	0	0	0	0	0	0	198
TOTAL REVENUES:	164	34	0	0	0	0	0	0	198
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	113	34	0	0	0	0	0	0	147
Planning and Design	51	0	0	0	0	0	0	0	51
TOTAL EXPENDITURES:	164	34	0	0	0	0	0	0	198

PROJECT #:

PROJECT #: 932200

PROJECT #: 935470

7

9310080

ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 4000 Crandon Blvd District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

FUTURE TOTAL REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **BBC GOB Financing** 151 184 0 0 0 0 0 0 335 335 **TOTAL REVENUES:** 151 184 0 0 0 0 0 0 TOTAL **EXPENDITURE SCHEDULE: PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** Construction 126 184 0 0 0 0 0 0 310 Planning and Design 25 0 0 0 0 0 0 0 25 **TOTAL EXPENDITURES:** 0 0 151 184 0 0 0 0 335

ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 10800 Collins Ave District Located: 4

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE TOTAL BBC GOB Financing** 216 82 0 0 0 0 0 298 **TOTAL REVENUES:** 216 82 0 0 0 0 0 0 298 **EXPENDITURE SCHEDULE: PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE TOTAL** Construction 161 82 0 0 0 0 0 0 243 0 0 55 Planning and Design 55 0 0 0 0 0 **TOTAL EXPENDITURES:** 82 0 0 298 216 0 0 0 0

ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 12451 SW 184 St District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2020-21 2022-23 2024-25 **FUTURE** TOTAL 2019-20 2021-22 2023-24 **BBC GOB Financing** 196 87 0 0 0 0 0 0 283 87 0 0 0 0 0 0 283 **TOTAL REVENUES:** 196 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** Construction 183 87 0 0 0 0 0 0 270 Planning and Design 13 0 0 0 0 0 0 0 13 **TOTAL EXPENDITURES:** 196 87 0 0 0 0 0 283

PROJECT #: 937340

PROJECT #: 931600

PROJECT #: 939000

ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 9610 Old Cutler Rd District Located:

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	152	60	0	0	0	0	0	0	212
TOTAL REVENUES:	152	60	0	0	0	0	0	0	212
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	76	60	0	0	0	0	0	0	136
Planning and Design	76	0	0	0	0	0	0	0	76
TOTAL EXPENDITURES:	152	60	0	0	0	0	0	0	212

ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMI PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 11201 SW 24 St District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	242	132	0	0	0	0	0	0	374
TOTAL REVENUES:	242	132	0	0	0	0	0	0	374
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	141	132	0	0	0	0	0	0	273
Planning and Design	101	0	0	0	0	0	0	0	101
TOTAL EXPENDITURES:	242	132	0	0	0	0	0	0	374

ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 7900 SW 40 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	246	62	0	0	0	0	0	0	308
TOTAL REVENUES:	246	62	0	0	0	0	0	0	308
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	180	62	0	0	0	0	0	0	242
Planning and Design	66	0	0	0	0	0	0	0	66
TOTAL EXPENDITURES:	246	62	0	0	0	0	0	0	308

AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310040

Construct park improvements including completion of sports complex, mountain biking course, recreation DESCRIPTION:

facility and area, vehicle and pedestrian circulation, utility upgrades and landscaping LOCATION:

11900 NW 42 Ave District Located:

Hialeah District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	5,823	739	7,500	8,938	0	0	0	0	23,000
TOTAL REVENUES:	5,823	739	7,500	8,938	0	0	0	0	23,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,732	299	7,475	8,913	0	0	0	0	20,419
Permitting	1	0	0	0	0	0	0	0	1
Planning and Design	1,807	415	0	0	0	0	0	0	2,222
Project Administration	283	25	25	25	0	0	0	0	358
TOTAL EXPENDITURES:	5,823	739	7,500	8,938	0	0	0	0	23,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$1,269,400 and includes 8.2 FTE(s)

ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

Construct a new one-story senior center building, outdoor aquatic pool, vehicular and pedestrian circulation,

PROJECT #: 938870

PROJECT #: 2000000261

parking and landscaping irrigation

LOCATION: 1301 NW 83 St District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	5,815	185	0	0	0	0	0	0	6,000
TOTAL REVENUES:	5,815	185	0	0	0	0	0	0	6,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,205	185	0	0	0	0	0	0	5,390
Permitting	21	0	0	0	0	0	0	0	21
Planning and Design	471	0	0	0	0	0	0	0	471
Project Administration	118	0	0	0	0	0	0	0	118
TOTAL EXPENDITURES:	5,815	185	0	0	0	0	0	0	6,000

BICYCLE PROJECT - BASCULE GRATES (STUDY, GRADING, BALANCES)

DESCRIPTION: Install bicycle-friendly grating on both Venetian Causeway bascule bridges

LOCATION: Venetian Cswy District Located: 3, 4

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Causeway Toll Revenue 250 200 200 0 0 0 0 650 **TOTAL REVENUES:** 250 200 200 0 0 0 0 0 650 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2024-25 **FUTURE** TOTAL 2021-22 2022-23 2023-24 Construction 250 200 200 0 0 0 0 650 **TOTAL EXPENDITURES:** 250 200 200 0 0 0 0 0 650

BICYCLE PROJECT - RICKENBACKER CAUSEWAY

PROJECT #: 2000000270

DESCRIPTION: Reconfigure causeway roadway for vehicular, bicycle and pedestrian traffic flow Rickenbacker Cswy

LOCATION:

District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	289	1,000	1,000	1,350	3,000	0	0	0	6,639
FDOT Funds	956	0	0	0	0	0	0	0	956
TOTAL REVENUES:	1,245	1,000	1,000	1,350	3,000	0	0	0	7,595
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,245	1,000	1,000	1,350	3,000	0	0	0	7,595
TOTAL EXPENDITURES:	1,245	1,000	1,000	1,350	3,000	0	0	0	7,595

BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2

PROJECT #: 2000000269

PROJECT #: 2000000267

DESCRIPTION: Improve bicycle lanes, signage and pavement markings in area surrounding Rickenbacker Toll Plaza

LOCATION: Rickenbacker Cswy City of Miami

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	450	150	0	0	0	0	0	0	600
TOTAL REVENUES:	450	150	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	450	150	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	450	150	0	0	0	0	0	0	600

BICYCLE PROJECT - RICKENBACKER CAUSEWAY TRAFFIC STUDY

Prepare traffic study to determine feasibility of bicycle lane improvements DESCRIPTION:

LOCATION: Rickenbacker Cswy District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Causeway Toll Revenue 50 50 100 0 0 0 0 0 200 **TOTAL REVENUES:** 50 50 100 0 0 0 0 0 200 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL 200 Planning and Design 50 50 100 0 0 0 0 0 **TOTAL EXPENDITURES:** 50 100 200

BICYCLE PROJECT - VENETIAN CAUSEWAY

PROJECT #:

2000000262

PROJECT #: 2000000268

PROJECT #: 934080

DESCRIPTION: Provide appropriate bicycle lanes throughout Venetian Causeway to include striping and signage

LOCATION: Venetian Cswy District Located: 3, 5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	100	50	50	50	50	50	0	0	350
TOTAL REVENUES:	100	50	50	50	50	50	0	0	350
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	100	50	50	50	50	50	0	0	350
TOTAL EXPENDITURES:	100	50	50	50	50	50	0	0	350

BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE

DESCRIPTION: Improve bicycle safety by relocating Virginia Key Beach parking lot entrance

LOCATION: Virginia Key District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	PRIOR 200	2019-20 200	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 400
TOTAL REVENUES:	200	200	0	0	0	0	0	0	400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	200	200	0	0	0	0	0	0	400
TOTAL EXPENDITURES:	200	200	0	0	0	0	0	0	400

BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct surface improvements and bikeways along the South Florida Water Management District

(SFWMD) canals

LOCATION: Various Sites District Located: Countywide

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 677	2019-20 202	2020-21 121	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,000
FDOT Funds	0	100	400	500	0	0	0	0	1,000
TOTAL REVENUES:	677	302	521	500	0	0	0	0	2,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	419	0	521	500	0	0	0	0	1,440
Planning and Design	246	302	0	0	0	0	0	0	548
Project Administration	12	0	0	0	0	0	0	0	12
TOTAL EXPENDITURES:	677	302	521	500	0	0	0	0	2,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$10,000 and includes 0 FTE(s)

BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER **COMMUNITIES BOND PROGRAM)**

PROJECT #: 936990

DESCRIPTION: Construct a pedestrian bridge over Interstate I-95, South Florida Rail Corridor and Snake Creek Canal

LOCATION: I-95 at Snake Creek Canal District Located: 1, 4

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	240	100	0	0	660	0	0	0	1,000
FDOT Funds	0	0	0	0	300	0	0	0	300
TOTAL REVENUES:	240	100	0	0	960	0	0	0	1,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	660	0	0	0	660
Planning and Design	240	100	0	0	300	0	0	0	640
TOTAL EXPENDITURES:	240	100	0	0	960	0	0	0	1,300

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$36,000 and includes 0 FTE(s)

BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932040



DESCRIPTION: Construct surface and intersection improvements to Snapper Creek Trail from Tamiami Park to Kendall

Indian Hammocks Park

LOCATION:

Along SW 117 Ave from SW 16 St to SW 79 St District Located: Countywide Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing FDOT Funds	PRIOR 50 0	2019-20 50 116	2020-21 300 0	2021-22 0 0	2022-23 0 0	2023-24 100 1,264	2024-25 0 0	FUTURE 0 0	TOTAL 500 1,380
TOTAL REVENUES:	50	166	300	0	0	1,364	0	0	1,880
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	116	0	0	0	1,364	0	0	1,480
Planning and Design	50	50	300	0	0	0	0	0	400
TOTAL EXPENDITURES:	50	166	300	0	0	1,364	0	0	1,880

Estimated Annual Operating Impact will begin in FY 2023-24 in the amount of \$23,000 and includes 0 FTE(s)

BIKE PATH - LUDLAM PROJECT #: 939080

DESCRIPTION: Acquire right-of-way and develop path along former Florida East Coast (FEC) Railroad LOCATION: FEC railroad from Dadeland North to NW 12 District Located: 6, 7

St

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,335	400	0	0	0	0	0	0	1,735
Economic Development	5,993	0	0	0	0	0	0	0	5,993
Transportation Fund 2017									
FDOT 2016 SUN Trail	0	0	0	0	8,000	0	0	0	8,000
FDOT 2017 TAP	0	0	0	0	0	628	0	0	628
FDOT Funds	5,294	0	0	0	0	0	0	0	5,294
Future Financing	0	0	3,910	4,000	8,565	22,372	22,905	0	61,752
Road Impact Fees	30,000	0	0	0	0	0	0	0	30,000
TOTAL REVENUES:	42,622	400	3,910	4,000	16,565	23,000	22,905	0	113,402
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	16,565	23,000	22,905	0	62,470
Land Acquisition/Improvements	36,258	400	0	0	5,435	0	0	0	42,093
Planning and Design	929	0	3,910	4,000	0	0	0	0	8,839
TOTAL EXPENDITURES:	37,187	400	3,910	4,000	22,000	23,000	22,905	0	113,402

Estimated Annual Operating Impact will begin in FY 2024-25 in the amount of \$602,000 and includes 0 FTE(s)

BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct new community center at Biscayne Shores and Gardens Park

LOCATION: 15525 NE 14 Ave District Located: 3

North Miami District(s) Served: 3, 4

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 798	2019-20 702	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,500
TOTAL REVENUES:	798	702	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	650	702	0	0	0	0	0	0	1,352
Planning and Design	148	0	0	0	0	0	0	0	148
TOTAL EXPENDITURES:	798	702	0	0	0	0	0	0	1,500

PROJECT #: 2000000377

 $Estimated \ Annual \ Operating \ Impact \ will \ begin \ in \ FY \ 2019-20 \ in \ the \ amount \ of \ \$855,300 \ and \ includes \ 5.2 \ FTE(s)$

BISCAYNE SHORES AND GARDENS PARK (BUILDING BETTER COMMUNITIES BOND PROJECT #: 933730

PROGRAM)

DESCRIPTION: Construct local park improvements including building construction, vehicle and pedestrian circulation, picnic

area, landscaping and utilities upgrades

LOCATION: NE 116 St and NE 14 Ave District Located: 3

Unincorporated Miami-Dade County District(s) Served: 3, 4

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 1,246	2019-20 254	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,500
TOTAL REVENUES:	1,246	254	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	967	239	0	0	0	0	0	0	1,206
Planning and Design	126	0	0	0	0	0	0	0	126
Project Administration	153	15	0	0	0	0	0	0	168
TOTAL EXPENDITURES:	1,246	254	0	0	0	0	0	0	1,500

CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct areawide park improvements including building demolition, renovations, and construction,

playground, athletic fields and courts, vehicle and pedestrian circulation, landscaping and utilities upgrades

PROJECT #: 937010

LOCATION: SW 120 St and SW 137 Ave District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,963	916	1,500	621	0	0	0	0	6,000
TOTAL REVENUES:	2,963	916	1,500	621	0	0	0	0	6,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,582	566	1,500	621	0	0	0	0	4,269
Permitting	3	0	0	0	0	0	0	0	3
Planning and Design	1,363	350	0	0	0	0	0	0	1,713
Project Administration	15	0	0	0	0	0	0	0	15
TOTAL EXPENDITURES:	2,963	916	1,500	621	0	0	0	0	6,000

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$17,500 and includes .4 FTE(s)

CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 933530

DESCRIPTION: Construct areawide park improvements including vehicle and pedestrian circulation, building construction,

trails, signage, landscaping, utilities, park lighting and environmental remediation

LOCATION: 13601 Old Cutler Rd District Located: 8

Palmetto Bay District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 1,966	2019-20 1,218	2020-21 1,200	2021-22 550	2022-23 66	2023-24 0	2024-25 0	FUTURE 0	TOTAL 5,000
TOTAL REVENUES: EXPENDITURE SCHEDULE:	1,966 PRIOR	1,218 2019-20	1,200 2020-21	550 2021-22	66 2022-23	0 2023-24	0 2024-25	0 FUTURE	5,000 TOTAL
Construction	1,433	900	1,200	550	66	0	0	0	4,149
Permitting	9	0	0	0	0	0	0	0	9
Planning and Design	524	318	0	0	0	0	0	0	842
TOTAL EXPENDITURES:	1,966	1,218	1,200	550	66	0	0	0	5,000

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$80,000 and includes 0 FTE(s)

CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937580

PROJECT #:

931590

DESCRIPTION: Construct areawide park improvements including rehydration of wetlands, south addition improvements,

fencing, vehicle and pedestrian circulation and landscaping

LOCATION: 16701 SW 72 Ave **District Located:**

> Palmetto Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	3,929	386	0	0	0	0	0	0	4,315
TOTAL REVENUES:	3,929	386	0	0	0	0	0	0	4,315
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,362	336	0	0	0	0	0	0	3,698
Permitting	3	0	0	0	0	0	0	0	3
Planning and Design	561	50	0	0	0	0	0	0	611
Project Administration	3	0	0	0	0	0	0	0	3
TOTAL EXPENDITURES:	3,929	386	0	0	0	0	0	0	4,315

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$20,000 and includes .7 FTE(s)

CHUCK PEZOLDT PARK PROJECT #: 936340

DESCRIPTION: Construct a community center and other park improvements to include athletic fields and courts, vehicle

and pedestrian circulation, playground, landscaping irrigation, picnic area and utilities

LOCATION: SW 168 St and SW 157 Ave **District Located:**

Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	455	1,500	1,800	1,266	0	0	0	0	5,021
Park Impact Fees	1,000	0	0	0	0	0	0	0	1,000
TOTAL REVENUES:	1,455	1,500	1,800	1,266	0	0	0	0	6,021
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	1,000	2,800	1,266	0	0	0	0	5,066
Planning and Design	369	500	0	0	0	0	0	0	869
Project Administration	86	0	0	0	0	0	0	0	86
TOTAL EXPENDITURES:	455	1,500	2,800	1,266	0	0	0	0	6,021

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$961,700 and includes 7.3 FTE(s)

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS

DESCRIPTION:

Construct park improvements for CDBG eligible projects LOCATION: Various Sites District Located: Unincorporated Municipal Service Area

Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Comm. Dev. Block Grant 421 297 0 0 0 0 0 0 718 **TOTAL REVENUES:** 421 297 0 0 0 0 0 0 718 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL 0 0 Construction 360 250 0 0 0 0 610 Planning and Design 61 47 0 0 0 0 0 0 108 **TOTAL EXPENDITURES:** 421 297 0 0 718

CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 939060 DESCRIPTION: Construct improvements including master plan requirements, building construction and renovation, tennis

center renovation, cart pathways, landscaping, vehicle and pedestrian circulation, beach area, amusement

area, landscaping, natural area restoration, utilities and marina enhancements

LOCATION: 4000 Crandon Blvd District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	14,454	1,031	3,700	3,815	0	0	0	0	23,000
Departmental Trust Funds	3,553	0	0	0	0	0	0	0	3,553
TOTAL REVENUES:	18,007	1,031	3,700	3,815	0	0	0	0	26,553
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	12,720	731	3,650	3,815	0	0	0	0	20,916
Land Acquisition/Improvements	1,856	500	650	547	0	0	0	0	3,553
Permitting	296	0	0	0	0	0	0	0	296
Planning and Design	1,122	300	50	0	0	0	0	0	1,472
Project Administration	316	0	0	0	0	0	0	0	316
TOTAL EXPENDITURES:	16,310	1,531	4,350	4,362	0	0	0	0	26,553

PROJECT #: 936230

PROJECT #: 2000000731

EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct local park improvements including open play field, courts, playground, picnic area, pedestrian

circulation and landscaping

LOCATION: SW 162 Ave and SW 47 St District Located:

> Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 1,067	2019-20 100	2020-21 333	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,500
TOTAL REVENUES:	1,067	100	333	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	783	100	333	0	0	0	0	0	1,216
Permitting	8	0	0	0	0	0	0	0	8
Planning and Design	272	0	0	0	0	0	0	0	272
Project Administration	4	0	0	0	0	0	0	0	4
TOTAL EXPENDITURES:	1,067	100	333	0	0	0	0	0	1,500

ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE

DESCRIPTION: Perform environmental remediation

LOCATION: 2420 SW 72 Ave District Located: 6

Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE: Utility Service Fee	PRIOR 75	2019-20 1,475	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,550
TOTAL REVENUES:	75	1,475	0	0	0	0	0	0	1,550
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	1,425	0	0	0	0	0	0	1,425
Planning and Design	75	50	0	0	0	0	0	0	125
TOTAL EXPENDITURES:	75	1,475	0	0	0	0	0	0	1,550

PROJECT #: 2000000489

PROJECT #: 2000000488

PROJECT #: 2000000312

ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK

DESCRIPTION: Perform environmental remediation

LOCATION: 10000 SW 82 Ave District Located: 7
Unincorporated Miami-Dade County District(s) Served: 7

Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE: Utility Service Fee	PRIOR 393	2019-20 2,532	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 2,925
TOTAL REVENUES:	393	2,532	0	0	0	0	0	0	2,925
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	2,332	0	0	0	0	0	0	2,332
Planning and Design	393	200	0	0	0	0	0	0	593
TOTAL EXPENDITURES:	393	2,532	0	0	0	0	0	0	2,925

ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK

DESCRIPTION: Perform environmental remediation

LOCATION: 10400 SW 122 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Utility Service Fee	375	1,200	2,400	1,200	0	0	0	0	5,175
TOTAL REVENUES:	375	1,200	2,400	1,200	0	0	0	0	5,175
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	1,000	2,400	1,200	0	0	0	0	4,600
Planning and Design	375	200	0	0	0	0	0	0	575
TOTAL EXPENDITURES:	375	1,200	2,400	1,200	0	0	0	0	5,175

ENVIRONMENTAL REMEDIATION - MILLERS POND PARK

DESCRIPTION: Perform environmental remediation

LOCATION: 13350 SW 47 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Capital Asset Series 2016 Bonds 201 0 0 0 0 0 0 0 201 0 0 0 0 1,500 Utility Service Fee 100 1,400 0 0 **TOTAL REVENUES:** 301 1,400 0 0 0 0 0 0 1,701 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Construction 80 1,541 0 0 0 0 0 0 1,621 0 80 Planning and Design 80 0 0 0 0 0 0 **TOTAL EXPENDITURES:** 160 1,541 0 0 0 0 0 1,701

PROJECT #: 200000633

ENVIRONMENTAL REMEDIATION - MODELLO PARK

DESCRIPTION: Perform environmental remediation

LOCATION: 28450 SW 152 Ave District Located:

Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE: Utility Service Fee	PRIOR 1,250	2019-20 1,525	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 2,775
TOTAL REVENUES:	1,250	1,525	0	0	0	0	0	0	2,775
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,000	1,525	0	0	0	0	0	0	2,525
Planning and Design	250	0	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	1,250	1,525	0	0	0	0	0	0	2,775

GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES PROJECT #: 932610 BOND PROGRAM) (PROJ #51)

DESCRIPTION: Continue development of North Dade Greenway including Snake Creek Trail and a new bike trail on Snake

Creek Bridge

District Located: LOCATION: North Miami-Dade County

District(s) Served: Various Sites Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,418	150	0	0	0	0	0	0	1,568
FDOT Funds	3,700	0	0	0	0	0	0	0	3,700
TOTAL REVENUES:	5,118	150	0	0	0	0	0	0	5,268
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	4,554	150	0	0	0	0	0	0	4,704
Planning and Design	564	0	0	0	0	0	0	0	564
TOTAL EXPENDITURES:	5,118	150	0	0	0	0	0	0	5,268

GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES PROJECT #: 937230 BOND PROGRAM) (PROJ #51)

DESCRIPTION: Develop South Dade Greenway to include Biscayne Trail Segments C and D

LOCATION: West Miami-Dade County District Located:

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,083	1,100	631	399	0	0	0	0	3,213
FDOT Funds	2,675	0	0	0	0	0	0	0	2,675
TOTAL REVENUES:	3,758	1,100	631	399	0	0	0	0	5,888
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,692	1,100	631	399	0	0	0	0	4,822
Planning and Design	1,066	0	0	0	0	0	0	0	1,066
TOTAL EXPENDITURES:	3,758	1,100	631	399	0	0	0	0	5,888

GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936600 DESCRIPTION: Construct areawide park improvements including building construction and restoration, pedestrian

circulation, natural areas restoration, playground improvements and landscaping

LOCATION: 17530 W Dixie Hwy District Located:

> North Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 6,636	2019-20 364	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 7,000
TOTAL REVENUES:	6,636	364	0	0	0	0	0	0	7,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,768	364	0	0	0	0	0	0	6,132
Planning and Design	748	0	0	0	0	0	0	0	748
Project Administration	120	0	0	0	0	0	0	0	120
TOTAL EXPENDITURES:	6,636	364	0	0	0	0	0	0	7,000

PROJECT #: 2000000743

PROJECT #: 932740

GWEN CHERRY PARK & GOULDS PARK - SYNTHETIC TURF - NFL LEGACY PROJECT

DESCRIPTION: Convert football field to synthetic turf; NFL Grassroots Grant funding match

LOCATION: 7090 NW 22 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: 2, 3

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
General Government Improvement	900	0	0	0	0	0	0	0	900
Fund (GGIF)									
Non-County Contributions	350	500	0	0	0	0	0	0	850
Utility Service Fee	200	138	0	0	0	0	0	0	338
TOTAL REVENUES:	1.450	620				0			2 000
TOTAL REVENUES.	1,450	638	0	0	0	U	0	0	2,088
EXPENDITURE SCHEDULE:	PRIOR	638 2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	7,088 TOTAL
	,		-	-	•	•	•	•	•
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	•	•	•	TOTAL

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$162,000 and includes 0 FTE(s)

HAULOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct park improvements including building construction and renovation, vehicle and pedestrian

circulation, beach area, development of the great lawn, landscaping and jetty pier

10801 Collins Ave LOCATION: District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	11,739	1,100	2,000	5,656	2,505	0	0	0	23,000
TOTAL REVENUES:	11,739	1,100	2,000	5,656	2,505	0	0	0	23,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	10,297	650	1,850	5,606	2,455	0	0	0	20,858
Permitting	140	0	0	0	0	0	0	0	140
Planning and Design	1,226	400	100	0	0	0	0	0	1,726
Project Administration	76	50	50	50	50	0	0	0	276
TOTAL EXPENDITURES:	11,739	1,100	2,000	5,656	2,505	0	0	0	23,000

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$17,000 and includes 0 FTE(s)



HOMESTEAD AIR RESERVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 933780

Construct areawide park improvements including building construction, dog park, athletic fields and courts, DESCRIPTION:

playground, vehicle and pedestrian circulation, picnic areas, landscaping and related site improvements

LOCATION: SW 268 St and SW 129 Ave

Unincorporated Miami-Dade County

District Located:

Countywide District(s) Served:

REVENUE SCHEDULE: 2022-23 **FUTURE TOTAL PRIOR** 2019-20 2020-21 2021-22 2023-24 2024-25 **BBC GOB Financing** 1,708 500 2,000 7,000 1,849 0 0 0 13,057 **TOTAL REVENUES:** 1,708 500 2,000 7,000 13,057 1,849 0 0 0 2022-23 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **TOTAL** 2019-20 2021-22 2023-24 2024-25 **FUTURE** 11,965 Construction 1,316 0 1,800 7,000 1,849 0 0 Planning and Design 362 500 200 0 0 0 0 0 1,062 O O **Project Administration** 30 n O n O n 30 TOTAL EXPENDITURES: 2,000 0 0 1,708 500 7,000 1,849 0 13,057

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$865,500 and includes 6.2 FTE(s)

INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY (BUILDING BETTER PROJECT #: 939730

PROJECT #: 2000001275

COMMUNITIES BOND PROGRAM)

DESCRIPTION: Renovate or replace areawide beach maintenance facility at North Shore Open Space Park

Vicinity of 76 St and Collins Ave LOCATION: Miami Beach

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	20	200	280	0	0	0	0	0	500
CIIP Proceeds	0	0	280	1,720	0	0	0	0	2,000
Non-County Contributions	0	0	780	1,720	0	0	0	0	2,500
TOTAL REVENUES:	20	200	1,340	3,440	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	20	200	280	0	0	0	0	0	500
Infrastructure Improvements	0	0	1,060	3,440	0	0	0	0	4,500
TOTAL EXPENDITURES:	20	200	1.340	3.440	0	0	0	0	5.000

INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE

DESCRIPTION: Provide the necessary repairs and/or refurbishment to the County's aging facilities including, but not limited

to, roofs, plumbing, electrical, air conditioning, furniture, fixtures, equipment, life safety and structural

repairs, parking improvements and various other infrastructure/ facility needs as deemed necessary

LOCATION: Various Sites District Located: Countywide

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
CIIP Proceeds	0	10,000	20,000	20,000	30,129	29,169	30,930	0	140,228
TOTAL REVENUES:	0	10,000	20,000	20,000	30,129	29,169	30,930	0	140,228
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Infrastructure Improvements	0	10,000	20,000	20,000	30,129	29,169	30,930	0	140,228
TOTAL EXPENDITURES:	0	10,000	20,000	20,000	30,129	29,169	30,930	0	140,228

INFRASTRUCTURE IMPROVEMENTS - ZOO MIAMI - STRUCTURAL SAFETY AND SECURITY PROJECT #: 2000000738

DESCRIPTION: Provide structural inspections of facility and repair where required to ensure the safety of animals, staff and

visitors; provide improved security throughout the facility

LOCATION: 12400 SW 152 St District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Convention Development Tax Funds	390	0	0	0	0	0	0	0	390
TOTAL REVENUES:	390	0	0	0	0	0	0	0	390
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	290	100	0	0	0	0	0	0	390
TOTAL EXPENDITURES:	290	100	0	0	0	0	0	0	390

IVES ESTATES DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 936890

DESCRIPTION: Construct areawide park improvements including building construction, athletic fields, maintenance facility,

vehicle and pedestrian circulation, landscaping and picnic areas

LOCATION: NE 16 Ave and NE 209 St District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,331	1,500	3,483	5,386	0	0	0	0	12,700
TOTAL REVENUES:	2,331	1,500	3,483	5,386	0	0	0	0	12,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,551	1,500	3,483	5,386	0	0	0	0	11,920
Permitting	82	0	0	0	0	0	0	0	82
Planning and Design	698	0	0	0	0	0	0	0	698
TOTAL EXPENDITURES:	2,331	1,500	3,483	5,386	0	0	0	0	12,700

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$47,000 and includes 1.4 FTE(s)

KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROJECT #: 931720 PROGRAM)

DESCRIPTION: Construct park improvements including recreation center construction, athletic fields, dog park, vehicle and

pedestrian circulation and utilities upgrades

LOCATION: 11395 SW 79 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

TOTAL **REVENUE SCHEDULE: PRIOR** 2022-23 2024-25 **FUTURE** 2019-20 2020-21 2021-22 2023-24 **BBC GOB Financing** 7,900 4,807 360 1,100 1,000 633 0 0 **TOTAL REVENUES:** 4,807 360 1,100 1,000 633 0 0 0 7,900 **EXPENDITURE SCHEDULE:** 2023-24 **FUTURE** TOTAL **PRIOR** 2019-20 2020-21 2021-22 2022-23 2024-25 900 1,000 7,294 Construction 4,651 110 633 0 0 0 Planning and Design 200 606 156 250 0 0 0 0 0 **TOTAL EXPENDITURES:** 4,807 633 7,900 360 1,100 1,000 0 0 0

KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936860

PROJECT #: 934730

PROJECT #: 2000001274

DESCRIPTION: Construct areawide park improvements including building construction, athletic fields, playground,

pedestrian circulation, picnic areas and landscaping

LOCATION: SW 127 Ave and SW 80 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 3,670	2019-20 330	2020-21	2021-22 0	2022-23 0	2023-24	2024-25	FUTURE	TOTAL 4,000
· ·						0	0		
TOTAL REVENUES:	3,670	330	0	0	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,427	330	0	0	0	0	0	0	3,757
Permitting	2	0	0	0	0	0	0	0	2
Planning and Design	232	0	0	0	0	0	0	0	232
Project Contingency	9	0	0	0	0	0	0	0	9
TOTAL EXPENDITURES:	3,670	330	0	0	0	0	0	0	4,000

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$38,100 and includes 1.7 FTE(s)

LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct restroom building, vehicular and pedestrian circulation and field improvements

LOCATION: SW 162 Ave and SW 80 St District Located: 1

Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	406	100	494	0	0	0	0	0	1,000
TOTAL REVENUES:	406	100	494	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	292	100	494	0	0	0	0	0	886
Permitting	7	0	0	0	0	0	0	0	7
Planning and Design	64	0	0	0	0	0	0	0	64
Project Administration	43	0	0	0	0	0	0	0	43
TOTAL EXPENDITURES:	406	100	494	0	0	0	0	0	1,000

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$123,000 and includes 0 FTE(s)

LAKE STEVENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Provide improvements to include a new splash pad, pump house, entrance plaza, bath house, site and ROW

entrance, parking lot, picnic shelter, connecting walkways, landscaping, lighting and other site furnishings as

deemed necessary

LOCATION: 18350 NW 52 Ave District Located: 1

Miami Gardens District(s) Served: 1

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 0	2019-20 500	2020-21 1,000	2021-22 800	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 2,300
TOTAL REVENUES:	0	500	1,000	800	0	0	0	0	2,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	200	1,000	800	0	0	0	0	2,000
Planning and Design	0	300	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	0	500	1,000	800	0	0	0	0	2,300

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$190,200 and includes 0 FTE(s)



LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND

PROGRAM)

DESCRIPTION: Construct areawide park improvements to include trails, aquatic facility, beach, lake picnic facilities and

campground renovations such as increasing the space size of all 240 existing RV spaces and the renovation of

four campground bathrooms

Unincorporated Miami-Dade County

LOCATION: 12451 SW 184 St

District Located:

District(s) Served: Countywide

PROJECT #: 937120

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,923	600	2,000	2,027	0	0	0	0	6,550
TOTAL REVENUES:	1,923	600	2,000	2,027	0	0	0	0	6,550
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,087	300	1,970	2,000	0	0	0	0	5,357
Permitting	23	0	0	0	0	0	0	0	23
Planning and Design	646	270	0	0	0	0	0	0	916
Project Administration	167	30	30	27	0	0	0	0	254
TOTAL EXPENDITURES:	1,923	600	2,000	2,027	0	0	0	0	6,550

LITTLE RIVER PARK PROJECT #: 2000000297

DESCRIPTION: Install new field lighting system

LOCATION: 10525 NW 24 Ave District Located: 2

Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Capital Asset Series 2016 Bonds	296	0	0	0	0	0	0	0	296
TOTAL REVENUES:	296	0	0	0	0	0	0	0	296
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	80	152	0	0	0	0	0	232
Planning and Design	44	20	0	0	0	0	0	0	64
TOTAL EXPENDITURES:	44	100	152	0	0	0	0	0	296

LIVE LIKE BELLA PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 9310840

 ${\tt DESCRIPTION:} \quad {\tt Construct\ park\ improvements\ including\ building\ renovation}$

LOCATION: 29305 Illinois Rd District Located: 8

Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	943	332	0	0	0	0	0	0	1,275
TOTAL REVENUES:	943	332	0	0	0	0	0	0	1,275
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	716	322	0	0	0	0	0	0	1,038
Planning and Design	154	0	0	0	0	0	0	0	154
Project Administration	73	10	0	0	0	0	0	0	83
TOTAL EXPENDITURES:	943	332	0	0	0	0	0	0	1,275

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$66,800 and includes 2.5 FTE(s)

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1

DESCRIPTION: Acquire and develop park land within PBD 1

LOCATION: Park Benefit District 1 District Located: 1, 2, 3, 4, 5, 6, 10, 12, 13

Unincorporated Miami-Dade County District(s) Served: 1, 2, 3, 4, 5, 6, 10, 12, 13

PROJECT #: 9340351

PROJECT #: 9340361

PROJECT #: 9340281

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Park Impact Fees	13,584	906	0	0	0	0	0	0	14,490
TOTAL REVENUES:	13,584	906	0	0	0	0	0	0	14,490
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	3,648	2,168	3,795	4,879	0	0	0	0	14,490
TOTAL EXPENDITURES:	3,648	2,168	3,795	4,879	0	0	0	0	14,490

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2

DESCRIPTION: Acquire and develop park land within PBD 2

LOCATION: Park Benefit District 2 District Located: 5, 6, 7, 8, 9, 10, 11

Unincorporated Miami-Dade County District(s) Served: 5, 6, 7, 8, 9, 10, 11

REVENUE SCHEDULE: Park Impact Fees	PRIOR 19,311	2019-20 1,588	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 20,899
TOTAL REVENUES:	19,311	1,588	0	0	0	0	0	0	20,899
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	7,905	3,249	4,548	5,197	0	0	0	0	20,899
TOTAL EXPENDITURES:	7,905	3,249	4,548	5,197	0	0	0	0	20,899

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$201,400 and includes 3.4 FTE(s)

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3

DESCRIPTION: Acquire and develop park land within PBD 3

LOCATION: Park Benefit District 3 District Located: 8, 9

Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Park Impact Fees	11.855	1.401	2020-21	2021-22	2022-23 0	2023-24 ∩	202 4 -23	O	13,256
•	11,633	1,401	0	0	0	0	0	0	13,230
TOTAL REVENUES:	11,855	1,401	0	0	0	0	0	0	13,256
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	3,551	1,941	3,397	4,367	0	0	0	0	13,256
TOTAL EXPENDITURES:	3,551	1,941	3,397	4,367	0	0	0	0	13,256

LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND

PROJECT #: 933490

PROJECT #: 938550

932050

PROGRAM)
DESCRIPTION:

SCRIPTION: Construct improvements to existing local parks to include renovation and upgrades LOCATION: Various Sites District Located: 2

Various Sites District(s) Served: 2

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 3,273	2019-20 307	2020-21 420	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 4,000
TOTAL REVENUES: EXPENDITURE SCHEDULE:	3,273 PRIOR	307 2019-20	420 2020-21	0 2021-22	0 2022-23	0 2023-24	0 2024-25	0 FUTURE	4,000 TOTAL
Construction	2,768	307	420	0	0	0	0	0	3,495
Planning and Design	280	0	0	0	0	0	0	0	280
Project Administration	225	0	0	0	0	0	0	0	225
TOTAL EXPENDITURES:	3,273	307	420	0	0	0	0	0	4,000

LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND

PROGRAM)

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades

LOCATION: Various Sites District Located: 4
Various Sites District(s) Served: 4

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE TOTAL BBC GOB Financing** 193 134 327 0 0 0 0 **TOTAL REVENUES:** 193 134 0 0 0 0 0 0 327 **EXPENDITURE SCHEDULE:** 2023-24 **PRIOR** 2019-20 2020-21 2021-22 2022-23 2024-25 **FUTURE TOTAL** Construction 193 134 0 0 0 0 327 **TOTAL EXPENDITURES:** 193 134 0 0 0 0 0 0 327

LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROJECT #:

PROGRAM)

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades LOCATION: Various Sites District Located: 10

Various Sites District(s) Served: 10

REVENUE SCHEDULE: PRIOR FUTURE TOTAL 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **BBC GOB Financing** 1,404 200 496 0 0 0 0 0 2,100 **TOTAL REVENUES:** 1,404 2,100 200 496 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE TOTAL** 2,004 Construction 1,308 200 496 0 0 0 0 0 Planning and Design 96 0 0 0 0 0 0 0 96 200 **TOTAL EXPENDITURES:** 1,404 496 0 0 0 0 0 2,100

LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937700

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades

LOCATION: Various Sites District Located: 11

Various Sites District(s) Served: 11

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 3,007	2019-20 493	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 3,500
TOTAL REVENUES:	3,007	493	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,867	493	0	0	0	0	0	0	3,360
Permitting	25	0	0	0	0	0	0	0	25
Planning and Design	115	0	0	0	0	0	0	0	115
TOTAL EXPENDITURES:	3,007	493	0	0	0	0	0	0	3,500

LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROJECT #: 9310370

PROGRAM)

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades LOCATION: Various Sites District Located: 13

Various Sites District Eccated: 13

Various Sites District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,539	350	894	0	0	0	0	0	2,783
TOTAL REVENUES:	1,539	350	894	0	0	0	0	0	2,783
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	949	350	894	0	0	0	0	0	2,193
Planning and Design	590	0	0	0	0	0	0	0	590
TOTAL EXPENDITURES:	1,539	350	894	0	0	0	0	0	2,783

MARINA CAPITAL PLAN PROJECT #: 932660

DESCRIPTION: Plan, develop and construct improvements to each of the six County-owned marinas

LOCATION: Various Sites District Located: 4, 5, 6, 7, 8, 9

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: 2020-21 **FUTURE** TOTAL PRIOR 2019-20 2021-22 2022-23 2023-24 2024-25 Florida Boating Improvement Fund 5,304 757 0 0 0 0 0 0 6,061 Florida Inland Navigational District 0 0 0 0 3,721 1,869 1,436 416 0 **PROS Departmental Trust Fund** 4,321 500 0 0 0 0 0 0 4,821 **TOTAL REVENUES:** 11,494 2,693 416 0 0 0 0 0 14,603 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Construction 6,479 3,750 4,374 0 14,603 **TOTAL EXPENDITURES:** 6,479 3,750 4,374 0 0 0 0 0 14,603

PROJECT #: 2000000844

PROJECT #: 932110

PROJECT #: 935660

MATHESON HAMMOCK - SEAWALL REPAIR

DESCRIPTION: Replace and repair 675 linear feet of the Matheson Hammock seawall

LOCATION: 9610 Old Cutler Rd District Located: 7

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FEMA Hazard Mitigation Grant	150	150	1,008	0	0	0	0	0	1,308
General Government Improvement	150	150	136	0	0	0	0	0	436
Fund (GGIF)									
TOTAL REVENUES:	300	300	1,144	0	0	0	0	0	1,744
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	1,144	0	0	0	0	0	1,144
Planning and Design	150	450	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	150	450	1,144	0	0	0	0	0	1,744

MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct areawide park improvements including building restoration, maintenance center relocation,

vehicle and pedestrian circulation, natural area restoration and landscaping

LOCATION: 9610 Old Cutler Rd District Located: 7

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	3,276	620	1,210	894	0	0	0	0	6,000
TOTAL REVENUES:	3,276	620	1,210	894	0	0	0	0	6,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,290	570	1,210	894	0	0	0	0	4,964
Permitting	331	0	0	0	0	0	0	0	331
Planning and Design	579	0	0	0	0	0	0	0	579
Project Administration	76	50	0	0	0	0	0	0	126
TOTAL EXPENDITURES:	3,276	620	1,210	894	0	0	0	0	6,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$20,000 and includes 0 FTE(s)

MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct park improvements including courts, playground, vehicle and pedestrian circulation, picnic areas,

exercise station and landscaping

LOCATION: SW 280 St and SW 130 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	25	200	100	0	0	0	0	0	325
TOTAL REVENUES:	25	200	100	0	0	0	0	0	325
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	140	100	0	0	0	0	0	240
Planning and Design	25	60	0	0	0	0	0	0	85
TOTAL EXPENDITURES:	25	200	100	0	0	0	0	0	325

PROJECT #: 931420

PROJECT #: 934610

PROJECT #:

NORTH GLADE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct various park improvements

LOCATION: 17355 NW 52 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,174	226	0	0	0	0	0	0	1,400
TOTAL REVENUES:	1,174	226	0	0	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	983	226	0	0	0	0	0	0	1,209
Planning and Design	142	0	0	0	0	0	0	0	142
Project Administration	49	0	0	0	0	0	0	0	49
TOTAL EXPENDITURES:	1,174	226	0	0	0	0	0	0	1,400

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$66,800 and includes 2.5 FTE(s)

NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct local park improvements including picnic areas, athletic fields and courts, pedestrian circulation

and landscaping

LOCATION: NW 8 St and NW 127 Ave District Located: 12

Unincorporated Miami-Dade County District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,570	1,100	489	2,000	0	0	0	0	5,159
TOTAL REVENUES:	1,570	1,100	489	2,000	0	0	0	0	5,159
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,477	1,100	489	0	0	0	0	0	3,066
Planning and Design	93	0	0	2,000	0	0	0	0	2,093
TOTAL EXPENDITURES:	1,570	1,100	489	2,000	0	0	0	0	5,159

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$500,000 and includes 3 FTE(s)

OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct local park improvements including restroom renovation, playground, picnic area, pedestrian

circulation improvements and landscaping

LOCATION: 690 NE 159 St District Located: 2

Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL **BBC GOB Financing** 515 403 0 0 0 0 0 918 **TOTAL REVENUES:** 515 403 0 0 0 0 0 0 918 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2022-23 2024-25 **FUTURE TOTAL** 2020-21 2021-22 2023-24 Construction 845 442 403 0 0 0 0 0 0 Planning and Design 25 0 0 0 0 0 0 0 25 **Project Administration** 48 0 0 0 0 0 0 0 48 **TOTAL EXPENDITURES:** 515 403 0 0 0 0 0 0 918

PARKS RECREATION MANAGEMENT SYSTEM

DESCRIPTION: Provide a software solution for the automation of the Department's business process that will provide

mobile technology for remote field work and a front-end solution for administration and support staff, as well as provide a citizen portal that will streamline the procurement of the Department's offerings to the

PROJECT #: 2000000953

public to include facility rentals and camp registration

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
IT Funding Model	650	0	0	0	0	0	0	0	650
TOTAL REVENUES:	650	0	0	0	0	0	0	0	650
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Technology Hardware/Software	300	350	0	0	0	0	0	0	650
TOTAL EXPENDITURES:	300	350	0	0	0	0	0	0	650

REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 939650

DESCRIPTION: Construct areawide park improvements including the lake, pergola, pedestrian and vehicle circulation,

teahouse and landscaping

LOCATION: 24801 SW 187 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,800	600	600	0	0	0	0	0	4,000
TOTAL REVENUES:	2,800	600	600	0	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,464	400	570	0	0	0	0	0	2,434
Land Acquisition/Improvements	1,097	0	0	0	0	0	0	0	1,097
Permitting	71	0	0	0	0	0	0	0	71
Planning and Design	161	200	30	0	0	0	0	0	391
Project Administration	7	0	0	0	0	0	0	0	7
TOTAL EXPENDITURES:	2,800	600	600	0	0	0	0	0	4,000

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$68,000 and includes 0 FTE(s)

RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY) PROJECT #: 2000000274

DESCRIPTION: Perform Project Development and Environment (PD&E) study for determination of bridge service life

extension

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	500	2,500	2,000	0	0	0	0	0	5,000
TOTAL REVENUES:	500	2,500	2,000	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Planning and Design	500	2,500	2,000	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	500	2.500	2.000	0	0	0	0	0	5.000

PROJECT #: 2000000273

PROJECT #: 605560

PROJECT #: 608560

RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR

DESCRIPTION: Study underwater effects of tidal scouring on all causeway bridges and repair

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	1,500	200	200	0	0	0	0	0	1,900
TOTAL REVENUES:	1,500	200	200	0	0	0	0	0	1,900
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,500	200	200	0	0	0	0	0	1,900
TOTAL EXPENDITURES:	1,500	200	200	0	0	0	0	0	1,900

RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY

DESCRIPTION: Remove existing toll booths and replace with overhead gantry system as required by open road toll system

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	0	0	0	0	1,300	0	0	0	1,300
TOTAL REVENUES:	0	0	0	0	1,300	0	0	0	1,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	1,250	0	0	0	1,250
Planning and Design	0	0	0	0	50	0	0	0	50
TOTAL EXPENDITURES:	0	0	0	0	1,300	0	0	0	1,300

RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER

DESCRIPTION: Provide landscape maintenance and improve shoreline beach and road drainage

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	400	6,000	1,000	0	0	0	0	0	7,400
FDOT Funds	0	2,000	0	0	0	0	0	0	2,000
TOTAL REVENUES:	400	8,000	1,000	0	0	0	0	0	9,400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	8,000	1,000	0	0	0	0	0	9,000
Planning and Design	400	0	0	0	0	0	0	0	400
TOTAL EXPENDITURES:	400	8,000	1,000	0	0	0	0	0	9,400

RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 200000116

PROJECT #: 2000000272

PROJECT #: 2000000275

0

0

6,500

DESCRIPTION: Construct various infrastructure improvements on Rickenbacker Causeway to include bridge structures,

roadway and pavement sections

LOCATION: Rickenbacker Cswy District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	400	400	400	0	0	0	0	0	1,200
TOTAL REVENUES:	400	400	400	0	0	0	0	0	1,200
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	400	400	400	0	0	0	0	0	1,200
TOTAL EXPENDITURES:	400	400	400	0	0	0	0	0	1,200

RICKENBACKER CAUSEWAY - WILLIAM POWELL BRIDGE - JOINTS, FENDERS & NAV

LIGHTS

LOCATION:

TOTAL EXPENDITURES:

DESCRIPTION: Replace bridge joints, repair fender system and navigational lights on William Powell Bridge

LOCATION: Rickenbacker Cswy District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	4,100	300	0	0	0	0	0	0	4,400
TOTAL REVENUES:	4,100	300	0	0	0	0	0	0	4,400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	4,100	300	0	0	0	0	0	0	4,400
TOTAL EXPENDITURES:	4.100	300	0	0	0	0	0	0	4.400

RICKENBACKER CAUSEWAY FOR WEST AND BEAR CUT BRIDGES

DESCRIPTION: Renovate/rehabilitate the West and Bear Cut bridges on the Rickenbacker Causeway

0

0

Rickenbacker Cswy City of Miami District(s) Served: Countywide

FUTURE TOTAL **REVENUE SCHEDULE: PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 Causeway Toll Revenue 0 0 0 1,500 5,000 0 0 6,500 **TOTAL REVENUES:** 0 0 1,500 5,000 6,500 0 0 0 0 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** 6,500 Construction 0 0 0 1,500 5,000 0

0

District Located:

1,500

5,000

0

RON EHMANN PARK PROJECT #: 2000000303

DESCRIPTION: Provide sewer connection, renovate walkway, improve access control and resurface courts

LOCATION: 10995 SW 97 Ave District Located: 7

Unincorporated Miami-Dade County District(s) Served: 7, 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Capital Asset Series 2016 Bonds	180	0	0	0	0	0	0	0	180
TOTAL REVENUES:	180	0	0	0	0	0	0	0	180
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	29	151	0	0	0	0	0	0	180
TOTAL EXPENDITURES:	29	151	0	0	0	0	0	0	180

PROJECT #: 938680

PROJECT #: 932030

SHARMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct park improvements including the development of a general plan, renovation of facilities and

irrigation

LOCATION: SW 219 St and SW 123 Ave District Located: 9

Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	279	321	0	0	0	0	0	0	600
TOTAL REVENUES:	279	321	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	164	321	0	0	0	0	0	0	485
Planning and Design	115	0	0	0	0	0	0	0	115
TOTAL EXPENDITURES:	279	321	0	0	0	0	0	0	600

SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct areawide park improvements to include the completion of the stadium, a 5,350 sq ft community

recreation center, a 4,920 sq ft training pool, a 1,400 sq ft splash pad and various other park improvements

LOCATION: 19355 SW 114 Ave District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 2,930	2019-20 1,000	2020-21 6,000	2021-22 1,922	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 11,852
TOTAL REVENUES:	2,930	1,000	6,000	1,922	0	0	0	0	11,852
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,378	200	5,950	1,900	0	0	0	0	10,428
Permitting	2	0	0	0	0	0	0	0	2
Planning and Design	479	750	0	0	0	0	0	0	1,229
Project Administration	71	50	50	22	0	0	0	0	193
TOTAL EXPENDITURES:	2,930	1,000	6,000	1,922	0	0	0	0	11,852

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$1,000,000 and includes 0 FTE(s)

TAMIAMI PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935000

PROJECT #: 9310910

PROJECT #: 9310720

DESCRIPTION: Construct areawide park improvements including building upgrades, athletic fields and courts, vehicle and

pedestrian circulation, aquatic center, landscaping and utilities

LOCATION: 11201 SW 24 St District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	2,363	650	1,500	3,487	0	0	0	0	8,000
TOTAL REVENUES:	2,363	650	1,500	3,487	0	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,960	0	1,480	3,467	0	0	0	0	6,907
Permitting	1	0	0	0	0	0	0	0	1
Planning and Design	343	630	0	0	0	0	0	0	973
Project Administration	59	20	20	20	0	0	0	0	119
TOTAL EXPENDITURES:	2,363	650	1,500	3,487	0	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$68,000 and includes 0 FTE(s)

TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

SCRIPTION: Provide area-wide park improvements to include but not be limited to building and range

construction/renovation, mitigation, land acquisition, RV parking, restroom building and trap and skeet

range improvements

LOCATION: SW 8 St and 177 Ave District Located: 12

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	7,973	20	325	0	0	0	0	0	8,318
BBC GOB Interest	782	0	0	0	0	0	0	0	782
TOTAL REVENUES:	8,755	20	325	0	0	0	0	0	9,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,806	0	325	0	0	0	0	0	6,131
Land Acquisition/Improvements	1,454	0	0	0	0	0	0	0	1,454
Permitting	57	0	0	0	0	0	0	0	57
Planning and Design	1,050	20	0	0	0	0	0	0	1,070
Project Administration	388	0	0	0	0	0	0	0	388
TOTAL EXPENDITURES:	8,755	20	325	0	0	0	0	0	9,100

TREE ISLANDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct areawide park development to include environmental mitigation, recreation center building,

walkways, vehicle circulation, landscaping and picnic area

LOCATION: SW 24 St and SW 142 Ave District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,346	1,500	2,154	0	0	0	0	0	5,000
TOTAL REVENUES:	1,346	1,500	2,154	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	309	1,400	2,100	0	0	0	0	0	3,809
Permitting	10	0	0	0	0	0	0	0	10
Planning and Design	340	0	0	0	0	0	0	0	340
Project Administration	687	100	54	0	0	0	0	0	841
TOTAL EXPENDITURES:	1,346	1,500	2,154	0	0	0	0	0	5,000

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$53,000 and includes 1.4 FTE(s)



TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937040

PROJECT #: 607640

PROJECT #: 2000000266

DESCRIPTION: Construct areawide park improvements including equestrian and boxing center expansion, stadium

upgrades, dog park, vehicle and pedestrian circulation improvements, landscaping and utilities upgrades

LOCATION: 7900 SW 40 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	14,445	266	289	0	0	0	0	0	15,000
TOTAL REVENUES:	14,445	266	289	0	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	12,625	246	259	0	0	0	0	0	13,130
Permitting	33	0	0	0	0	0	0	0	33
Planning and Design	1,547	20	30	0	0	0	0	0	1,597
Project Administration	240	0	0	0	0	0	0	0	240
TOTAL EXPENDITURES:	14,445	266	289	0	0	0	0	0	15,000

VENETIAN BRIDGE - PLANNING AND DESIGN

DESCRIPTION: Plan and design a new bridge system for the Venetian Causeway

LOCATION: Venetian Cswy District Located: 3, 4, 5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
2008 Sunshine State Financing	291	0	0	0	0	0	0	0	291
Capital Asset Series 2010 Bonds	2,038	0	0	0	0	0	0	0	2,038
FDOT-County Incentive Grant	500	1,000	462	0	0	0	0	0	1,962
Program									
Road Impact Fees	50	0	0	0	0	0	0	0	50
TOTAL REVENUES:	2,879	1,000	462	0	0	0	0	0	4,341
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Planning and Design	938	1,850	1,553	0	0	0	0	0	4,341
TOTAL EXPENDITURES:	938	1,850	1,553	0	0	0	0	0	4,341

VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS

DESCRIPTION: Provide matching funds for future bridge replacement

LOCATION: Venetian Cswy District Located: 3, 4

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	1,500	2,000	2,500	2,500	2,500	2,500	6,000	0	19,500
TOTAL REVENUES:	1,500	2,000	2,500	2,500	2,500	2,500	6,000	0	19,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	2,500	2,500	2,500	6,000	0	13,500
Planning and Design	1,500	2,000	2,500	0	0	0	0	0	6,000
TOTAL EXPENDITURES:	1,500	2,000	2,500	2,500	2,500	2,500	6,000	0	19,500

VENETIAN CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 200000117

PROJECT #: 2000000307

PROJECT #: 931220

DESCRIPTION: Construct various infrastructure improvements to include bridge structures, roadway and pavement sections

on Venetian Causeway

LOCATION: Venetian Cswy District Located: 3, 5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Causeway Toll Revenue	300	300	300	0	0	0	0	0	900
TOTAL REVENUES:	300	300	300	0	0	0	0	0	900
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	300	300	300	0	0	0	0	0	900
TOTAL EXPENDITURES:	300	300	300	0	0	0	0	0	900

WELL WATER TREATEMENT SYSTEM - CAMP OWAISSA BAUER

DESCRIPTION: Install a well water treatment system to protect potable water supply

LOCATION: 17001 SW 264 St District Located: 8

Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Capital Asset Series 2016 Bonds	70	0	0	0	0	0	0	0	70
TOTAL REVENUES:	70	0	0	0	0	0	0	0	70
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	70	0	0	0	0	0	0	70
TOTAL EXPENDITURES:	0	70	0	0	0	0	0	0	70

WEST KENDALL DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Construct areawide park improvements including lake excavation, building construction, athletic fields and

courts, dog park, playgrounds, vehicle and pedestrian circulation, picnic areas and landscaping

LOCATION: SW 120 St and SW 167 Ave District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	1,274	5,000	10,000	6,726	0	0	0	0	23,000
TOTAL REVENUES:	1,274	5,000	10,000	6,726	0	0	0	0	23,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	657	4,500	9,500	6,726	0	0	0	0	21,383
Planning and Design	617	500	500	0	0	0	0	0	1,617
TOTAL EXPENDITURES:	1,274	5,000	10,000	6,726	0	0	0	0	23,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$2,300,000 and includes 0 FTE(s)

WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932080

PROJECT #: 936010

DESCRIPTION: Construct local park improvements including building renovations, courts, vehicle and pedestrian circulation,

playground, picnic area and landscaping

LOCATION: 11341 SW 147 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: 10, 11

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 260	2019-20 460	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 720
TOTAL REVENUES:	260	460	0	0	0	0	0	0	720
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	220	460	0	0	0	0	0	0	680
Planning and Design	40	0	0	0	0	0	0	0	40
TOTAL EXPENDITURES:	260	460	0	0	0	0	0	0	720

ZOO MIAMI - CONSTRUCTION OF PHASE 3 ZOOWIDE IMPROVEMENTS AND ENTRY (BUILDING BETTER COMMUNITIES BOND PROGRAM)

DESCRIPTION: Begin construction of Phase 3 - zoo wide improvements to include entry way

LOCATION: 12400 SW 152 St District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	11,608	250	142	0	0	0	0	0	12,000
Departmental Trust Funds	0	150	0	0	0	0	0	0	150
Grants and Aids to Local	0	100	0	0	0	0	0	0	100
Governments									
TOTAL REVENUES:	11,608	500	142	0	0	0	0	0	12,250
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	10,621	250	142	0	0	0	0	0	11,013
Land Acquisition/Improvements	0	250	0	0	0	0	0	0	250
Permitting	55	0	0	0	0	0	0	0	55
Planning and Design	584	0	0	0	0	0	0	0	584
Project Administration	348	0	0	0	0	0	0	0	348
TOTAL EXPENDITURES:	11,608	500	142	0	0	0	0	0	12,250

UNFUNDED CAPITAL PROJECTS

ONFONDED CAPITAL PROJECTS		(d a ll a va i va the a conservado)
		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
A. D. BARNES - CAPITAL IMPROVEMENTS	3401 SW 72 Ave	18,571
AMELIA EARHART - CAPITAL IMPROVEMENTS	11900 NW 42 Ave	31,504
BRIAR BAY GOLF - CAPITAL IMPROVEMENTS	9399 SW 134 St	641
CHARLES DEERING ESTATE - CAPITAL IMPROVEMENTS	16701 SW 72 Ave	17,420
COUNTRY CLUB OF MIAMI (EAST & WEST) - CAPITAL IMPROVEMENTS	6801 NW 186 St	9,052
CRANDON - CAPITAL IMPROVEMENTS	4000 Crandon Blvd	84,780
CRANDON GOLF - CAPITAL IMPROVEMENTS	4000 Crandon Blvd	18,035
GOLD COAST RAILROAD MUSEUM - REMEDIATION	12450 SW 152 St	2,561
GREENWAYS - CAPITAL IMPROVEMENTS	Various Sites	166,805
GREYNOLDS & EAST GREYNOLDS - CAPITAL IMPROVEMENTS	17530 W Dixie Hwy	32,292
HAULOVER - CAPITAL IMPROVEMENTS	10801 Collins Ave	81,752
HOMESTEAD AIR RESERVE - CAPITAL IMPROVEMENTS	27401 SW 127 Ave	50,685
HOMESTEAD BAYFRONT - CAPITAL IMPROVEMENTS	9698 N Canal Dr	284
IVES ESTATES - CAPITAL IMPROVEMENTS	20901 NE 16 Ave	60,919
KENDAL INDIAN HAMMOCKS - CAPITAL IMPROVEMENTS	11395 SW 79 St	23,324
LAKES BY THE BAY - CAPITAL IMPROVEMENTS	SW 216 St / SW 85 Ave	24,241
LAND ACQUISITION	Various Sites	168,524
LOCAL & OTHER PARKS - CAPITAL IMPROVEMENTS	Various Sites	543,275
MARINAS - CAPITAL IMPROVEMENTS	Various Sites	175,939
MATHESON HAMMOCK - CAPITAL IMPROVEMENTS	9610 Old Cutler Rd	10,766
PALMETTO GOLF - CAPITAL IMPROVEMENTS	9300 SW 152 St	6,987
REDLAND FRUIT & SPICE - CAPITAL IMPROVEMENTS	24801 SW 187 Ave	6,749
SOUTHRIDGE - CAPITAL IMPROVEMENTS	11250 SW 192 St	3,592
TAMIAMI - CAPITAL IMPROVEMENTS	11201 SW 24 St	143,812
TROPICAL - CAPITAL IMPROVEMENTS	7900 SW 40 St	124,295
WEST KENDALL DISTRICT - CAPITAL IMPROVEMENTS	11400 SW 157 Ave	134,788
ZOO MIAMI - CAPITAL IMPROVEMENTS	12400 SW 152 St	465,433
	UNFUNDED TOTAL	2,407,026

Department Operational Unmet Needs			
	(dollars in thousands)		
Description	Startup Costs/ Non-Recurring Costs	Recurring Costs	Positions
Fund 21 full-time equivalent positions throughout the PROS system to address	\$0	\$1,250	22
maintenance, programming and other operational needs department-wide			
Fund 77 full-time positions to reflect desired staffing levels throughout the various	\$0	\$4,408	77
divisions within the department	¢762	¢1 246	22
Provide funding to provide higher visibility of Park Security during peak hours and at parks with high safety demands based on the Miami Dade Police Department crime mapping analysis	\$763	\$1,246	22
Provide funding for tree crews servicing the Right-of-Ways; needed to eliminate	\$285	\$466	6
roadway and visibility obstructions and to properly prepare for hurricane season	Ş203	Ş 4 00	O
Provide funding for additional Parks Maintenance Cycles: high volume parks from	\$0	\$755	0
15 to 20 cycles per year and low volume parks from 12 to 20 cycles per year.	ا ناچ	\$755	U
Provide funding for additional Roadside Maintenance Cycles; from 12 to 18 cycles	\$0	\$455	0
per year	٥٤	Ş 4 33	U
Provide funding for Sports Turf services at 42 additional parks containing 200 acres of athletic fields; standardize the specialized maintenance and enhance the level service of athletic fields in the Regional Parks under the management of the Sports Turf Division	\$282	\$1,107	11
Provide funding for the Department's Inclusion Program by staffing Disability	\$31	\$206	4
Services for Managerial and Support staff. The goal is to provide inclusion for all recreational programs.	·	·	
Provide funding to establish additional positions at Haulover, Matheson and Homestead Bayfront Marinas	\$3	\$130	3
Provide funding for maintenance and custodial services at the nature centers and	\$0	\$241	10
enhance interpretive services at Fruit and Spice Park	ŞU	\$241	10
Provide funding for the Cooperative Extension to train Parks staff in proper plant	\$31	\$124	2
care, pest management and other horticultural practices; to provide education and outreach services for the 4-H Youth Development Program	,,,	*== /	
Properly fund Natural Areas Management to perform restoration, maintenance and exotic control projects for parks and facilities that are not funded by the Environmentally Endangered Lands Program; enhance the level of service of the Fire Crew	\$762	\$715	16
Provide funding to hire a consultant to review and update the Parks Asset Inventory System and to scan and archive files and drawings	\$20	\$275	0
Fund General Plan updates for parks countywide to align facility improvements with	\$0	\$1,000	0
the Recreation Needs Assessment		71,000	Ū
Provide funding for a Volunteer Project Specialist to coordinate the Adopt-a-Park	\$0	\$60	1
events, Signature Service Days, beautification projects, etc.		7.50	_
Provide funding to conduct and coordinate department-wide customer satisfaction	\$0	\$65	1
surveys, benchmark data, on-going score card analysis, CAPRA audits, and other		7.50	_
administrative support			
Provide funding to obtain a Public Engagement Software to allow the Department	\$0	\$750	0
to share posts in various social media applications; create links to the Department's	.	•	
website; provide information to park patrons regarding ongoing projects, programs			
and events; improve communications outreach by increasing television, outdoor			
and direct mail advertising to generate more consumer traffic at revenue			
generating facilities			
Total	\$2,177	\$13,253	175

