Solid Waste Management

The Department of Solid Waste Management (DSWM) collects garbage and trash in the Waste Collection Service Area (WCSA), performs a series of waste disposal tasks countywide, provides mosquito control services and enforces County ordinances as appropriate countywide.

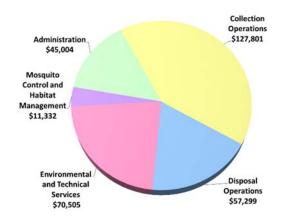
As part of the Neighborhood and Infrastructure strategic area, DSWM provides a variety of services for residents, including garbage and trash collection and curbside collection of recyclable materials. In addition, DSWM operates 13 Trash and Recycling Centers (TRCs) in the WCSA and provides waste transfer and disposal services countywide to municipalities and private haulers. DSWM is also responsible for the operation and management of three regional transfer stations and associated fleet, two operating landfills and the Resources Recovery facility (one of the largest resource recovery facilities in the world) and a co-located ashfill. Other services provided include residential and commercial code enforcement, litter clean-up, transit bus stop litter collection, maintenance of two County-owned closed landfills, illegal dumping enforcement and removal and storm debris removal. Additionally, DSWM has countywide responsibility for the regulation of private waste collection, transportation of waste and recycling activities. DSWM also provides a full range of mosquito control activities including education and outreach, abatement (larviciding and adulticiding programs), mosquito population surveillance and enforcement throughout Miami-Dade County.

In fulfilling its purpose, DSWM provides disposal services to municipalities and private haulers and manages an agreement for the operation of the Resources Recovery facility. Landscape businesses also obtain permits from DSWM for use of the TRCs, landfills and the resource recovery facility. The Department coordinates with federal and state regulators, other County departments, and municipalities for the implementation of disposal site mitigation. DSWM also works with community stakeholders, such as homeowners' associations, to maximize customer satisfaction, as well as the Department of Health on mosquito control issues, which impact public health and welfare.

FY 2019-20 Adopted Operating Budget

Expenditures by Activity (dollars in thousands)

Revenues by Source (dollars in thousands)



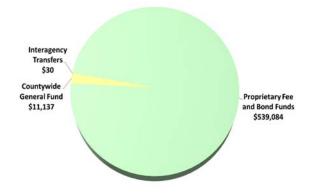


TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR Formulates departmental policy, implements County policy and provides overall direction and coordination of departmental operations and management FY 19-20 FY 18-19 6 **COLLECTION OPERATIONS** Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal FY 18-19 FY 19-20 **DISPOSAL OPERATIONS** Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills and the Resources Recovery ashfill; enforces solid waste regulations FY 18-19 FY 19-20 **ENVIRONMENTAL AND TECHNICAL SERVICES** Maintains capital waste management infrastructure, oversees landfill environmental compliance and administers fleet maintenance and resource recovery activities FY 18-19 FY 19-20 45 **ADMINISTRATION** Implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, media relations, outreach and customer service department-wide; administers the curbside recycling program FY 18-19 FY 19-20 MOSQUITO CONTROL AND HABITAT MANAGEMENT Provides the full range of Mosquito Control activities countywide, including public outreach activities, mosquito population surveillance and inspection and institution of standard protocol abatement measures in response to referrals from the Department of Health of suspected cases of mosquito borne diseases within the County FY 19-20 FY 18-19 59

The FY 2019-20 total number of full-time equivalent positions is 1,108.25

DIVISION: ADMINISTRATION

Formulates departmental policy and provides overall direction and coordination of departmental operations and management; implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, fleet management, information systems, media relations, outreach and customer service department-wide; and administers the curbside recycling program.

DIVISION COMMENTS

- In FY 2019-20, the Department will continue to receive payments from other County departments to include parking revenues from the Hickman Garage (\$844,000), rent from Juvenile Services (\$605,000), and rent from Parks, Recreation and Open Spaces (\$921,000) for use of the Hickman Building; the FY 2019-20 Adopted Budget also includes payments to the Communications Department to provide website maintenance and updates (\$850,000), to the Office of the Inspector General for expenses associated with audits and reviews (\$61,000) and to Audit and Management Services for audit services (\$130,000)
- The FY 2019-20 Adopted Budget includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$9.498 million)
- The FY 2019-20 Adopted Budget includes a reimbursement to the Human Resources Department for 50 percent of a Personnel Specialist 2 position to assist with expediting a high volume of compensation position reviews (\$44,000)
- The FY 2019-20 Adopted Budget includes the financing of 95 new vehicles for Waste Collection Operations (\$1.788 million annual debt service payment), 53 new vehicles for Waste Disposal Operations (\$1.797 million annual debt service payment), and four new vehicles for Mosquito Control (\$21,000 annual debt service payment)

DIVISION: COLLECTION OPERATIONS

The Collection Operations Division provides residential and commercial garbage and trash collection, operates neighborhood Trash and Recycling Centers and provides bulky waste pick-ups and illegal dumping removal.

Key Department Measures, Strate	Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Manageman			T	Caad	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
Measures	so	RD	Туре	Good	Actual	Actual	Budget	Actual	Target			
Trash and Recycling Center: tons collected (in thousands)*	NI2-3	HW-1	IN	\leftrightarrow	125	109	128	147	129			
Bulky waste complaints per 1,000 regular bulky waste orders created**	NI2-3	HW-1	ОС	\	8	10	8	16	10			
Average illegal dumping pick-up response time (in calendar days)	NI1-1	HW-1	EF	\	4	3	3	3	3			
Average bulky waste response time (in calendar days)	NI2-3	HW-1	EF	\	8	8	7	7	7			
Bulky waste trash tons collected (in thousands)*	NI2-3	HW-1	IN	\leftrightarrow	131	89	134	140	131			

^{*} The FY 2017-18 Actuals were lower due to post Hurricane Irma sweeps performed; FY 2018-19 reflected a higher amount associated with increased rain which results in heavier tonnage of trash

^{**} The FY 2018-19 Actuals reflect a higher number of complaints as a result of increase in demand associated with an active storm season

DIVISION COMMENTS

- The annual household residential curbside collection rate will increase by \$20 to \$484 for FY 2019-20; this fee will allow the
 Department to maintain current service levels to include two weekly residential curbside garbage pickups, biweekly
 residential recycling pick-up, two 25 cubic yard annual bulky waste pickups per household, and unlimited use of the 13 Trash
 and Recycling Centers
- The FY 2019-20 Adopted Budget includes a transfer of three positions from Collections to Disposal Operations to properly align the functions in the Code Enforcement Division
- In FY 2019-20, the Department will continue to provide trash collection services (\$41.997 million), which include the UMSA litter program along corridors and at hotspots (\$1.237 million)
- In FY 2019-20, the Department will continue to provide curbside garbage collection services (\$81.852 million) to include commercial garbage collection by contract (\$2.030 million) and waste collection pick-ups at specific non-shelter bus stops (\$780,000)
- In FY 2019-20, the Department will continue to pay the Greater Miami Service Corps for litter pickup, cart repairs and other special projects (\$184,000)
- The FY 2019-20 Adopted Budget continues to fund three Disposal Technicians within the Animal Services Department (\$189,000)
- As a result of Hurricane Irma, the Department implemented pre-storm hurricane protective measures and, shortly after the
 storm, began its hurricane recovery efforts with debris removal throughout the Waste Collection Service Area (WCSA) and
 along county rights-of-way (approximately \$160 million); currently, the Department is working with FEMA to receive
 obligated funds to offset the costs; it is anticipated that 90 percent of the total cost will be reimbursed through federal and
 state sources; a one-time fee adjustment will be required to fund unreimbursed recovery costs

DIVISION: DISPOSAL OPERATIONS

The Disposal Operations Division is responsible for disposal of all waste that enters the system and maintaining disposal capacity; managing three regional transfer stations, the North and South Dade Landfills and the Resources Recovery ashfill; and permitting and enforcing solid waste regulations.

Key Department Measures, Strate	Key Department Measures, Strategic Objectives, and Resiliency Drivers										
Measures	so	RD	Tuno	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20		
ivieasures	30	שא	Туре	Good	Actual	Actual	Budget	Actual	Target		
Disposal tons accepted at full fee (in thousands)*	NI2-3	HW-1	IN	\leftrightarrow	1,686	1,870	1,709	1,668	1,743		
Years of remaining disposal capacity (Level of Service)**	NI2-3	HW-1	IN	\leftrightarrow	15	13	13	12	11		
Total (Revenue) Tons Transferred in (in thousands)	NI2-3	HW-1	IN	\leftrightarrow	618	602	631	603	643		

^{*} The FY 2018-19 Actual reflects a lower than anticipated rate of tonnage disposed due to reassignment of trash materials to the correct category of cover material at landfills

^{**} The FY 2018-19 Actual reflects a higher than anticipated rate of tonnage disposed due to Hurricane Irma; the FY 2019-20 Target reflects normalized tonnage disposed reducing disposal capacity by one year

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes a projected increase of 1.13 percent in the Consumer Price Index (CPI) applied to disposal fees, consistent with contracts and interlocal agreements
- The FY 2019-20 Adopted Budget includes a transfer of three positions from Collection Operations to properly align the functions within the Code Enforcement section
- The FY 2019-20 Adopted Budget includes the transportation and disposal of Roll Off operations (\$6.520 million) at the Trash and Recycling Centers (TRC)
- In FY 2019-20, the Department will continue to fund the daily performance and management of the Community Service Program (\$196,000), using local, state and federal corrections agencies to perform debris collection from the right-of-way in the Department of Transportation and Public Works

DIVISION: ENVIRONMENTAL AND TECHNICAL SERVICES

The Environmental and Technical Services Division is responsible for maintaining capital waste management infrastructure and overseeing facilities maintenance, environmental compliance and the Resources Recovery contract.

Key Department Measures, Strate	gic Object	ives, and	l Resilien	cy Driver	S				
Managemen		BD	Tuna	Cood	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Measures	so	RD	Туре	Good	Actual	Actual	Budget	Actual	Target
Percentage of Florida									
Department Environmental	NI2-3	HW-1	EF	1	100%	100%	100%	100%	100%
Protection reporting deadlines	1012-3	1100-1	LF	'	100%	100%	100%	100%	100%
met									
Compliance inspections	NI2-3	HW-1	OP	\leftrightarrow	508	643	500	240	240
performed*	1112-5	HAA-T	UP		306	043	300	240	240
Patrons served by Home	NI2-3	HW-1	OP	\leftrightarrow	6,223	E 042	6 200	7 740	7 500
Chemical Collection program**	INIZ-3	HAN-T	UP	\rightarrow	0,223	5,942	6,300	7,749	7,500
Average quantity of household									
chemical waste collected per	NI2-3	HW-1	EF	↑	133	116	115	115	115
patron (in pounds)***									

^{*} The FY 2018-19 Actual was revised because the program was restructured to perform compliance inspections on permitted facilities; FY 2019-20 Target was revised to reflect anticipated facilities to be inspected

^{**} The FY 2018-19 Actual came in higher than projected due to an enhanced outreach program to residents; FY 2019-20 Target was revised to reflect additional participation from residents

^{***} The FY 2019-20 Target was revised to correct a scrivener's error

DIVISION COMMENTS

- In FY 2019-20, the Department will continue to receive two percent of the Utility Service Fee (USF) of the average retail Water and Sewer customer's bill to fund landfill remediation and other USF eligible projects (\$17.180 million)
- In FY 2019-20, the Department will continue environmental and technical service operations that include facilities maintenance (\$4.333 million) and environmental services (\$3.144 million)
- In FY 2019-20, the Department will continue the operation of two Home Chemical Collection Centers (\$571,000)
- In FY 2019-20, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery Plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 (\$5 million per year); the FY 2019-20 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resources Recovery facility (\$61.542 million), including other supplemental contracts to support the Resources Recovery operation (\$465,000)
- In FY 2019-20, the Department will provide funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)

DIVISION: MOSQUITO CONTROL AND HABITAT MANAGEMENT

The Mosquito Control and Habitat Management Division performs a full range of mosquito control activities countywide including public outreach, mosquito population surveillance and inspection and institution of industry protocol abatement measures in response to referrals from the Department of Health of suspected cases of mosquito borne diseases within the county.

Key Department Measures, Strategic Objectives, and Resiliency Drivers										
Measures	so	RD	Tuno	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
ivieasures	30	עא	Туре	Good	Actual	Actual	Budget	Actual	Target	
Percentage of service requests										
responded to within two	NI1-4	HW-3	EF	\uparrow	95%	98%	96%	99%	97%	
business days										

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the purchase of a mobile in-house laboratory and equipment that will enable the Department to test for emerging diseases and expand the testing program geographically and biologically (\$500,000 total cost; \$300,000 programmed in FY 2019-20)
- In FY 2019-20, DSWM will continue a proactive larviciding-based program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$6.229 million)
- The FY 2019-20 Adopted Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities (\$688,000)
- The FY 2019-20 Adopted Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department (\$30,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division (\$165,000) for treating drains
- The FY 2019-20 Adopted Budget does not include funding for contracted crews in case of an outbreak; as with other natural events, if an outbreak occurs, resources required will be funded by General Fund reserves

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- Included in the Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan is the completion of construction of Cell 5 at the South Dade Landfill; this project will have a neutral operational impact to the Department because once Cell 4 has reached maximum capacity for disposal, the operations will shift to Cell 5 (total project cost \$27.8 million; \$63,000 in FY 2019-20)
- The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the purchase of 152 vehicles (\$23.289 million) for the replacement of its aging fleet funded with lease purchase financing (\$22.438 million for heavy fleet, \$753,000 for light fleet and \$98,000 for the Mosquito Division); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- The FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes Utility Service Fee supported bond proceeds for the Munisport Landfill Closure (total project cost \$35.7 million; \$2.8 million in FY 2019-20) and Virginia Key Closure (total project cost \$46.360 million; \$3.5 million in FY 2019-20); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites
- Included in the Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan is the construction of a new Home Chemical Collection (HC2) Center located at the 58th Street transfer station facility (total project cost is \$3 million, \$1.776 million in FY 2019-20)
- The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan addresses power supply concerns in the event of a hurricane or other natural disaster by installing backup power generators at the South Dade Landfill, North Dade Landfill, North East Transfer Station and 58th Street facility (total project cost \$1.262 million, \$345,000 in FY 2019-20)
- Programmed in the Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan is the purchase of 215 acres of land east of the North Dade Landfill to serve as a buffer zone (\$6.8 million) and the purchase of 175 acres west of the South Dade Landfill (\$5.3 million) to provide the capability for future expansion
- The Department's FY 2019-20 Adopted Budget and Multi-Year Capital Plan concludes remediation of contaminated areas at Taylor Park (\$2.7 million)

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Actual	Budget					
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20					
Advertising	1,305	1,728	1,251	1,212	1,222					
Fuel	6,502	7,705	8,699	7,157	8,207					
Overtime	7,723	9,561	3,009	5,889	4,807					
Rent	1,564	1,813	1,943	1,722	1,806					
Security Services	2,086	1,987	1,651	1,881	1,697					
Temporary Services	1,390	1,107	606	575	582					
Travel and Registration	54	85	169	121	180					
Utilities	76,616	74,468	73,206	71,851	80,393					

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adj	ustments	Current Fee FY 18-19	Adopted Fee FY 19-20	Dollar Impact FY 19-20
•	Waste Collection Fees (*approved by the Board June 18, 2019)	\$464	\$484	\$6,580,000
•	Disposal Contract Tipping Fee Rate Fee per Ton	\$62.67	\$63.38	\$1,244,000
•	Transfer Fee Rate Per Ton	\$13.69	\$13.83	\$88,000

OPERATING FINANCIAL SUMMARY

	Actual	Actual	Budget	Adopted
(dollars in thousands)	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenue Summary				
General Fund Countywide	5,297	7,080	12,924	11,137
Carryover	208,579	208,299	222,028	213,274
Collection Fees and Charges	147,598	157,078	154,547	164,883
Disposal Fees and Charges	132,143	142,207	118,712	122,297
Interest Earnings	1,367	2,971	728	1,112
Intradepartmental Transfers	15,419	0	165	165
Loan Repayments	0	31,895	0	0
Recyclable Material Sales	1,742	1,742	1,479	1,414
Resource Recovery Energy Sales	9,521	10,273	10,214	10,308
Transfer Fees	8,557	8,865	8,202	8,451
Utility Service Fee	32,587	18,946	15,990	•
Mosquito State Grant	20,219	0	43	0
Interagency Transfers	184	0	30	30
Total Revenues	583,213	589,356	545,062	550,251
Operating Expenditures				
Summary				
Salary	62,469	62,782	60,605	64,613
Fringe Benefits	23,131	24,956	27,946	29,193
Court Costs	4	7	13	13
Contractual Services	151,567	141,426	146,981	149,856
Other Operating	20,256	20,905	18,505	16,509
Charges for County Services	47,993	48,134	48,059	50,297
Grants to Outside	0	125	121	125
Organizations				
Capital	8,230	28,292	1,687	1,335
Total Operating Expenditures	313,650	326,627	303,917	311,941
Non-Operating Expenditures				
Summary				
Transfers	4,319	4,879	44,251	18,037
Distribution of Funds In Trust	1,408	1,512	1,491	1,775
Debt Service	16,009	15,626	18,204	22,521
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	177,199	195,977
Total Non-Operating Expenditures	21,736	22,017	241,145	238,310
Expenditures				

	Total	Funding	Total Pos	itions
(dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 18-19	FY 19-20	FY 18-19	FY 19-20
Strategic Area: Neighborhood	and Infrast	ructure		
Administration	43,39	45,004	110	112
Collection Operations	123,00	2 127,801	. 584	579
Disposal Operations	51,16	57,299	298	301
Environmental and	73,19	70,505	45	45
Technical Services				
Mosquito Control and	13,16	2 11,332	59	59
Habitat Management				
Total Operating Expenditures	303,91	7 311,941	1,096	1,096

FY 2019 - 20 Adopted Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FUTURE	TOTAL
Revenue									
BBC GOB Financing	11,250	0	0	0	0	0	0	0	11,250
Donations	1,000	0	0	0	0	0	0	0	1,000
Future Solid Waste Disp.	0	0	0	0	0	0	0	88,775	88,775
Notes/Bonds									
Interest Earnings	4,673	0	0	0	0	0	0	0	4,673
Solid Waste System Rev. Bonds	2,461	0	0	0	0	0	0	0	2,461
Series 2001									
Solid Waste System Rev. Bonds	21,431	0	0	0	0	0	0	0	21,431
Series 2005									
Solid Waste System Rev. Bonds	39,361	0	0	0	0	0	0	0	39,361
Series 2015									
Utility Service Fee	1,753	2,828	1,189	0	1,360	19,700	0	31,619	58,449
Waste Collection Operating Fund	3,740	600	100	100	100	100	100	2,805	7,645
Waste Disposal Operating Fund	49,507	14,609	12,918	26,221	7,256	38,201	3,710	3,176	155,598
Total:	135,176	18,037	14,207	26,321	8,716	58,001	3,810	126,375	390,643
Expenditures									
Strategic Area: NI									
Waste Collection	3,740	600	100	100	100	100	100	2,805	7,645
Waste Disposal	44,454	12,349	12,546	20,991	6,196	11,891	3,400	21,144	132,971
Waste Disposal Environmental	53,218	11,388	19,415	8,584	6,324	46,145	445	104,508	250,027
Projects									
Total:	101,412	24,337	32,061	29,675	12,620	58,136	3,945	128,457	390,643

FUNDED CAPITAL PROJECTS

(dollars in thousands)

40/50 YEAR BUILDING RECERTIFICATION

DESCRIPTION: Perform structural and electrical repairs to various facilities in order to certify building occupancy as per

PROJECT #: 2000000792

Section 8-11 (f) of the Miami-Dade County Code

LOCATION: Disposal Facilities District Located: 1, 6, 8

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 58	2019-20 510	2020-21 580	2021-22 152	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,300
TOTAL REVENUES:	58	510	580	152	0	0	0	0	1,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	22	30	120	52	0	0	0	0	224
Planning and Design	30	430	410	90	0	0	0	0	960
Project Contingency	6	50	50	10	0	0	0	0	116
TOTAL EXPENDITURES:	58	510	580	152	0	0	0	0	1,300

PROJECT #: 507960

PROJECT #: 5058000

58 STREET HOME CHEMICAL COLLECTION CENTER

DESCRIPTION: Construct a new Home Chemical Collection (HC2) Center located at the 58th Street facility; construct

drainage improvements to address ongoing flooding; improve vehicle flow to include resurfacing and

striping

LOCATION: 8701 NW 58 St District Located: 12

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	750	1,776	474	0	0	0	0	0	3,000
TOTAL REVENUES:	750	1,776	474	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	302	1,550	380	0	0	0	0	0	2,232
Planning and Design	388	126	54	0	0	0	0	0	568
Project Contingency	60	100	40	0	0	0	0	0	200
TOTAL EXPENDITURES:	750	1,776	474	0	0	0	0	0	3,000

CENTRAL TRANSFER STATION - COMPACTOR REPLACEMENT AND TIPPING FLOOR

IMPROVEMENTS

DESCRIPTION: Replace two compactors and push pits and complete tipping floor renovations at the Central Transfer

Station

LOCATION: 1150 NW 20 St District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Solid Waste System Rev. Bonds	1,395	0	0	0	0	0	0	0	1,395
Series 2001									
Waste Disposal Operating Fund	3,558	996	1,087	0	0	691	0	691	7,023
TOTAL REVENUES:	4,953	996	1,087	0	0	691	0	691	8,418
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,122	770	775	0	0	530	0	530	3,727
Furniture Fixtures and Equipment	2,740	0	77	0	0	10	0	10	2,837
Planning and Design	856	126	135	0	0	91	0	91	1,299
Project Contingency	235	100	100	0	0	60	0	60	555
TOTAL EXPENDITURES:	4,953	996	1,087	0	0	691	0	691	8,418

PROJECT #: 5056840

PROJECT #: 5055760

PROJECT #: 5010750

COLLECTION FACILITY - IMPROVEMENTS

DESCRIPTION: Provide various improvements to collection facilities to include stormwater, water and sewer systems and

drainage to comply with state and federal Environmental Protection Agency codes and rules LOCATION: District Located:

Collection Facilities Countywide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Collection Operating Fund	1,395	100	100	100	100	100	100	100	2,095
TOTAL REVENUES:	1,395	100	100	100	100	100	100	100	2,095
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,318	72	72	72	72	72	72	72	1,822
Planning and Design	17	18	18	18	18	18	18	18	143
Project Contingency	60	10	10	10	10	10	10	10	130
TOTAL EXPENDITURES:	1,395	100	100	100	100	100	100	100	2,095

DISPOSAL FACILITIES - IMPROVEMENTS

DESCRIPTION: Provide various improvements to disposal facilities to include connecting tipping floors and enhancing

stormwater systems per Florida Department of Environmental Protection Agency regulations

LOCATION: **Disposal Facilities** District Located: Countywide

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	2,786	350	100	100	100	100	100	100	3,736
TOTAL REVENUES:	2,786	350	100	100	100	100	100	100	3,736
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,303	273	53	53	53	53	53	53	2,894
Planning and Design	218	57	37	37	37	37	37	37	497
Project Contingency	265	20	10	10	10	10	10	10	345
TOTAL EXPENDITURES:	2 786	350	100	100	100	100	100	100	3 736

DISPOSAL FACILITIES - REPLACEMENT/ADDITION OF SCALES

DESCRIPTION: Furnish and install four steel platform motor truck scales and associated electronic controls; remove existing

scales at Northeast (2), Central (1) and West (2) transfer stations, which are used to weigh waste delivered

for disposal and; install a new exit scale for tare weight at the West Transfer Station

LOCATION: **Disposal Facilities** District Located: Countywide

Various Sites Countywide District(s) Served:

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 416	2019-20 146	2020-21 241	2021-22 47	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 850
TOTAL REVENUES:	416	146	241	47	0	0	0	0	850
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	379	121	205	27	0	0	0	0	732
Planning and Design	27	15	16	16	0	0	0	0	74
Project Contingency	10	10	20	4	0	0	0	0	44
TOTAL EXPENDITURES:	416	146	241	47	0	0	0	0	850

DISPOSAL SYSTEM FACILITIES - BACKUP POWER GENERATORS

PROJECT #: 509270

PROJECT #: 5050251

PROJECT #: 200000788

DESCRIPTION: Install five new emergency generators at the South Dade and North Dade landfills, North East Transfer

Station and NW 58th Street facility

LOCATION: Various Sites District Located:

Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	732	345	185	0	0	0	0	0	1,262
TOTAL REVENUES:	732	345	185	0	0	0	0	0	1,262
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	33	10	10	0	0	0	0	0	53
Furniture Fixtures and Equipment	642	320	160	0	0	0	0	0	1,122
Planning and Design	35	10	10	0	0	0	0	0	55
Project Contingency	22	5	5	0	0	0	0	0	32
TOTAL EXPENDITURES:	732	345	185	0	0	0	0	0	1,262

ENVIRONMENTAL IMPROVEMENTS

Install groundwater monitoring wells and other equipment to perform Florida Department of Environmental

Protection, United States Environmental Protection Agency and the Department's required test studies

LOCATION: To Be Determined District Located: Countywide

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	898	30	30	30	30	30	30	30	1,108
TOTAL REVENUES:	898	30	30	30	30	30	30	30	1,108
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	766	5	5	5	5	5	5	5	801
Permitting	3	1	1	1	1	1	1	1	10
Planning and Design	35	21	21	21	21	21	21	21	182
Project Contingency	94	3	3	3	3	3	3	3	115
TOTAL EXPENDITURES:	898	30	30	30	30	30	30	30	1,108

LANDFILL GAS MANAGEMENT SYSTEM

DESCRIPTION: Upgrade, refurbish and construct new elements of the Landfill Gas Management System at the North Dade

and South Dade landfills; new elements include a candlestick flare with greater flow capacity and range, gas

flow monitoring, high efficiency blowers and conveyance system

LOCATION: **Disposal Sites** District Located: 1,8

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 200	2019-20 680	2020-21 42	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 922
TOTAL REVENUES:	200	680	42	0	0	0	0	0	922
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	28	540	42	0	0	0	0	0	610
Planning and Design	162	120	0	0	0	0	0	0	282
Project Contingency	10	20	0	0	0	0	0	0	30
TOTAL EXPENDITURES:	200	680	42	0	0	0	0	0	922

PROJECT #: 2000000352

PROJECT #: 5010690

PROJECT #: 2000001050

MIAMI GARDENS LANDFILL - CLOSURE

DESCRIPTION: Close five-acre Miami Gardens landfill site

LOCATION: NW 37 Ave and NW 183 St District Located: 1
Miami Gardens District(s) Served: 1

REVENUE SCHEDULE: 2022-23 2024-25 **FUTURE TOTAL PRIOR** 2019-20 2020-21 2021-22 2023-24 3,050 Utility Service Fee 91 1,770 1,189 0 0 0 0 0 **TOTAL REVENUES:** 1,770 3,050 91 1,189 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 Construction 0 1,550 1,050 0 0 0 0 0 2,600 Planning and Design 91 120 39 0 0 0 0 0 250 **Project Contingency** 0 100 100 0 0 0 0 0 200 TOTAL EXPENDITURES: 91 1,770 0 0 0 0 0 3,050 1,189

MUNISPORT LANDFILL - CLOSURE GRANT

DESCRIPTION: Close the Munisport Landfill through the Municipal Landfill Closure Grant

LOCATION: NE 145 St and Biscayne Blvd District Located:

North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Interest Earnings	4,673	0	0	0	0	0	0	0	4,673
Solid Waste System Rev. Bonds	17,999	0	0	0	0	0	0	0	17,999
Series 2005									
Solid Waste System Rev. Bonds	13,028	0	0	0	0	0	0	0	13,028
Series 2015									
TOTAL REVENUES:	35,700	0	0	0	0	0	0	0	35,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	25,838	2,800	2,354	2,354	2,354	0	0	0	35,700
TOTAL EXPENDITURES:	25 838	2 800	2 354	2 354	2 354	0	0	0	35 700

NEW TRANSFER STATION - NORTH EAST

DESCRIPTION: Purchase land, design and construct a new transfer station that will replace the current North East Transfer

Station which is 50 years old and in disrepair

LOCATION: To Be Determined District Located: 1

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	0	0	0	0	0	15,050	15,050
Notes/Bonds									
Waste Disposal Operating Fund	0	0	0	4,900	650	0	0	0	5,550
TOTAL REVENUES:	0	0	0	4,900	650	0	0	15,050	20,600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	14,300	14,300
Land Acquisition/Improvements	0	0	0	4,900	0	0	0	0	4,900
Planning and Design	0	0	0	0	650	0	0	400	1,050
Project Contingency	0	0	0	0	0	0	0	350	350
TOTAL EXPENDITURES:	0	0	0	4,900	650	0	0	15,050	20,600

PROJECT #: 2000000353

PROJECT #: 509110

PROJECT #: 2000001053

NEW TRANSFER STATION - SOUTH

DESCRIPTION: Purchase land, design and construct a new transfer station in South Miami-Dade County

LOCATION: To be Determined District Located: 8, 9
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	0	100	5,500	700	0	11,100	3,300	0	20,700
TOTAL REVENUES:	0	100	5,500	700	0	11,100	3,300	0	20,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	10,600	3,000	0	13,600
Land Acquisition/Improvements	0	0	5,500	0	0	0	0	0	5,500
Planning and Design	0	100	0	700	0	500	100	0	1,400
Project Contingency	0	0	0	0	0	0	200	0	200
TOTAL EXPENDITURES:	0	100	5,500	700	0	11,100	3,300	0	20,700

NORTH DADE LANDFILL - EAST CELL CLOSURE

DESCRIPTION: Design and construct closure of the North Dade Landfill East Cell per Florida Department of Environmental

Protection regulations

LOCATION: 21500 NW 47 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Utility Service Fee	PRIOR 0	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 19,700	2024-25 0	FUTURE 0	TOTAL 19,700
TOTAL REVENUES:	0	0	0	0	0	19,700	0	0	19,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	15,550	0	0	15,550
Planning and Design	0	0	0	0	0	2,650	0	0	2,650
Project Contingency	0	0	0	0	0	1,500	0	0	1,500
TOTAL EXPENDITURES:	0	0	0	0	0	19,700	0	0	19,700

NORTH DADE LANDFILL - EAST CELL CONSTRUCTION

DESCRIPTION: Permit, design and construct East Cell at the North Dade Landfill per Florida Department of Environmental

Protection regulations

LOCATION: 21500 NW 47 Ave District Located: 1

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds	PRIOR 0	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 19,500	TOTAL 19,500
Waste Disposal Operating Fund	0	0	450	12,900	0	0	0	0	13,350
TOTAL REVENUES:	0	0	450	12,900	0	0	0	19,500	32,850
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	12,000	0	0	0	17,700	29,700
Planning and Design	0	0	450	800	0	0	0	1,800	3,050
Project Contingency	0	0	0	100	0	0	0	0	100
TOTAL EXPENDITURES:	0	0	450	12.900	0	0	0	19.500	32,850

PROJECT #: 50510091

PROJECT #: 5057380

PROJECT #: 609860

NORTH DADE LANDFILL - GAS EXTRACTION SYSTEM (PHASE II)

DESCRIPTION: Design and construct an active gas extraction system to the East Cell of the North Dade Landfill including

piping and flare retrofit per Florida Department of Environmental Protection regulations

LOCATION: 21500 NW 47 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Solid Waste System Rev. Bonds	PRIOR 589	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 589
Series 2001									
Waste Disposal Operating Fund	20	100	100	100	100	100	100	591	1,211
TOTAL REVENUES:	609	100	100	100	100	100	100	591	1,800
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	511	62	62	62	62	62	62	478	1,361
Planning and Design	66	28	28	28	28	28	28	63	297
Project Contingency	32	10	10	10	10	10	10	50	142
TOTAL EXPENDITURES:	609	100	100	100	100	100	100	591	1,800

NORTH DADE LANDFILL - GROUNDWATER REMEDIATION

DESCRIPTION: Construct a ground water remediation system around North Dade Landfill

LOCATION: 21500 NW 47 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Solid Waste System Rev. Bonds Series 2015	PRIOR 1,480	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 1,480
TOTAL REVENUES:	1,480	0	0	0	0	0	0	0	1,480
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	957	92	92	122	1,263
Planning and Design	0	0	0	0	0	35	35	30	100
Project Contingency	0	0	0	0	93	8	8	8	117
TOTAL EXPENDITURES:	0	0	0	0	1,050	135	135	160	1,480

NORTH DADE LANDFILL - LAND PURCHASE

DESCRIPTION: Purchase 215 acres of land east of NW 47 Ave for future expansion improvements or as a buffer to the

landfill

LOCATION: 21500 NW 47 Ave District Located: 1

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	1	0	0	3,395	3,404	0	0	0	6,800
TOTAL REVENUES:	1	0	0	3,395	3,404	0	0	0	6,800
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	0	0	0	3,200	3,200	0	0	0	6,400
Planning and Design	1	0	0	195	204	0	0	0	400
TOTAL EXPENDITURES:	1	0	0	3,395	3,404	0	0	0	6,800

NORTHEAST TRANSFER STATION - IMPROVEMENTS

PROJECT #: 509100

PROJECT #:

2000000791

DESCRIPTION: Design tipping floor expansion by using a retaining wall and privacy screening for new development and

replace aging equipment

LOCATION: 18701 NE 6 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	1,259	2,980	1,361	0	0	0	0	0	5,600
TOTAL REVENUES:	1,259	2,980	1,361	0	0	0	0	0	5,600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	785	2,660	1,040	0	0	0	0	0	4,485
Planning and Design	405	30	221	0	0	0	0	0	656
Project Contingency	69	290	100	0	0	0	0	0	459
TOTAL EXPENDITURES:	1,259	2,980	1,361	0	0	0	0	0	5,600

NORTHEAST TRANSFER STATION - WASTE WATER COLLECTION SYSTEM

REFURBISHMENT

DESCRIPTION: Retrofit the leachate and waste water collection system at the North East Transfer Station; provide

improvements to include the tipping floors, surge pit, compactor area and surge pit tunnel area; complete

retrofit to include piping, grates, pump stations and electrical installation

LOCATION: 18701 NE 6 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	140	480	280	0	0	0	0	0	900
TOTAL REVENUES:	140	480	280	0	0	0	0	0	900
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	410	255	0	0	0	0	0	665
Planning and Design	130	30	5	0	0	0	0	0	165
Project Contingency	10	40	20	0	0	0	0	0	70
TOTAL EXPENDITURES:	140	480	280	0	0	0	0	0	900

OLD SOUTH DADE LANDFILL - STORMWATER PUMP STATION MODIFICATIONS PROJECT #: 601660

DESCRIPTION: Modify the old South Dade Landfill stormwater pump station

LOCATION: 23707 SW 97 Ave District Located: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	400	150	0	0	0	0	0	0	550
TOTAL REVENUES:	400	150	0	0	0	0	0	0	550
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	270	140	0	0	0	0	0	0	410
Planning and Design	104	0	0	0	0	0	0	0	104
Project Contingency	26	10	0	0	0	0	0	0	36
TOTAL EXPENDITURES:	400	150	0	0	0	0	0	0	550

PROJECT #: 606750

PROJECT #: 508640

REMEDIATION - TAYLOR PARK

DESCRIPTION: Remediate contaminated areas within Taylor Park LOCATION: 15450 W Dixie Hwy D

15450 W Dixie Hwy District Located: 2
North Miami Beach District(s) Served: 2

REVENUE SCHEDULE: Utility Service Fee	PRIOR 1,642	2019-20 1,058	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 2,700
TOTAL REVENUES:	1,642	1,058	0	0	0	0	0	0	2,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,430	950	0	0	0	0	0	0	2,380
Planning and Design	162	18	0	0	0	0	0	0	180
Project Contingency	50	90	0	0	0	0	0	0	140
TOTAL EXPENDITURES:	1,642	1,058	0	0	0	0	0	0	2,700

RESOURCES RECOVERY - VARIOUS CAPITAL IMPROVEMENTS

DESCRIPTION: Continue ongoing capital improvements including but not limited to a new transformer, turbine control

upgrades, enhanced boiler protection, parking lot lighting and storm drainage improvements, installation of fire hoses at the Bio Mass building, replacement of trailers with permanent structures and purchase 10 acres

of land south of the Resources Recovery Facility

LOCATION: 6990 NW 97 Ave District Located: 12

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Donations	1,000	0	0	0	0	0	0	0	1,000
Waste Disposal Operating Fund	14,678	550	100	100	100	26,000	0	0	41,528
TOTAL REVENUES:	15,678	550	100	100	100	26,000	0	0	42,528
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,903	435	0	0	0	0	0	0	6,338
Land Acquisition/Improvements	8,930	0	0	0	0	0	0	0	8,930
Other Capital	0	0	0	0	0	26,000	0	0	26,000
Planning and Design	682	115	100	100	100	0	0	0	1,097
Project Contingency	163	0	0	0	0	0	0	0	163
TOTAL EXPENDITURES:	15,678	550	100	100	100	26,000	0	0	42,528

RESOURCES RECOVERY ASH LANDFILL - CELL 20 CLOSURE

PROJECT #: 503220

PROJECT #: 200000630

DESCRIPTION: Design and construct closure of Resources Recovery Cell 20 per Florida Department of Environmental

Protection regulations

LOCATION: 6990 NW 97 Ave District Located:

> Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Utility Service Fee	0	0	0	0	0	0	0	3,000	3,000
TOTAL REVENUES:	0	0	0	0	0	0	0	3,000	3,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	2,510	2,510
Planning and Design	0	0	0	0	0	0	0	290	290
Project Contingency	0	0	0	0	0	0	0	200	200
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	3,000	3,000

SCALE HOUSE - CANOPIES AND ACCESS CONTROL GATES

DESCRIPTION: Install automatic access control gates and canopies over all scales

LOCATION: **Disposal Sites** District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 431	2019-20 1,655	2020-21 1,170	2021-22 244	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 3,500
TOTAL REVENUES:	431	1,655	1,170	244	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	74	1,100	750	175	0	0	0	0	2,099
Planning and Design	342	415	310	59	0	0	0	0	1,126
Project Contingency	15	140	110	10	0	0	0	0	275
TOTAL EXPENDITURES:	431	1,655	1,170	244	0	0	0	0	3,500

SCALEHOUSE - EXPANSION PROJECT

PROJECT #: 505670 DESCRIPTION: Expand and improve disposal system scalehouses at the North Dade and South Dade landfills and West and

Central transfer stations

LOCATION: Various Sites District Located: 1, 9, 10

> Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	1,440	1,660	0	0	0	0	0	0	3,100
TOTAL REVENUES:	1,440	1,660	0	0	0	0	0	0	3,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	734	1,460	0	0	0	0	0	0	2,194
Planning and Design	586	50	0	0	0	0	0	0	636
Project Contingency	120	150	0	0	0	0	0	0	270
TOTAL EXPENDITURES:	1,440	1,660	0	0	0	0	0	0	3,100

SOUTH DADE LANDFILL - CELL 4 CLOSURE

PROJECT #: 504370

PROJECT #: 509280

PROJECT #: 501350

DESCRIPTION: Design and construct the closure of South Dade Landfill Cell 4 per Florida Department of Environmental

Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Utility Service Fee	20	0	0	0	1,360	0	0	13,619	14,999
Waste Disposal Operating Fund	1	0	0	0	0	0	0	0	1
TOTAL REVENUES:	21	0	0	0	1,360	0	0	13,619	15,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	1,095	0	0	10,920	12,015
Planning and Design	20	0	0	0	135	0	0	1,399	1,554
Project Contingency	1	0	0	0	130	0	0	1,300	1,431
TOTAL EXPENDITURES:	21	0	0	0	1,360	0	0	13,619	15,000

SOUTH DADE LANDFILL - CELL 4 GAS EXTRACTION AND ODOR CONTROL

DESCRIPTION: Design and construct a methane gas collection system from the South Dade Landfill cell 4, as well as an odor

control system to address odor and air emission issues per Florida Department of Environmental Protection

regulations

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	1,139	100	100	100	100	100	100	861	2,600
TOTAL REVENUES:	1,139	100	100	100	100	100	100	861	2,600
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	763	50	50	50	50	50	50	770	1,833
Planning and Design	335	40	40	40	40	40	40	11	586
Project Contingency	41	10	10	10	10	10	10	80	181
TOTAL EXPENDITURES:	1,139	100	100	100	100	100	100	861	2,600

SOUTH DADE LANDFILL - CELL 5 CLOSURE

DESCRIPTION: Design and construct closure of South Dade Landfill Cell 5 per Florida Department of Environmental

Protection regulations

LOCATION: 24000 NW 97 Ave District Located: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Utility Service Fee	0	0	0	0	0	0	0	15,000	15,000
TOTAL REVENUES:	0	0	0	0	0	0	0	15,000	15,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	11,600	11,600
Planning and Design	0	0	0	0	0	0	0	2,100	2,100
Project Contingency	0	0	0	0	0	0	0	1,300	1,300
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	15.000	15.000



SOUTH DADE LANDFILL - CELL 5 CONSTRUCTION

PROJECT #: 505480

PROJECT #: 2000001056

PROJECT #: 2000001055

DESCRIPTION: Construct the last 50-acre cell at the South Dade Landfill per Florida Department of Environmental

Protection regulations

LOCATION: 24000 SW 97 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	11,250	0	0	0	0	0	0	0	11,250
Waste Disposal Operating Fund	16,487	63	0	0	0	0	0	0	16,550
TOTAL REVENUES:	27,737	63	0	0	0	0	0	0	27,800
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	24,667	53	0	0	0	0	0	0	24,720
Planning and Design	2,500	0	0	0	0	0	0	0	2,500
Project Contingency	570	10	0	0	0	0	0	0	580
TOTAL EXPENDITURES:	27,737	63	0	0	0	0	0	0	27,800

SOUTH DADE LANDFILL - CELL 6 CLOSURE

DESCRIPTION: Design and construct closure of South Dade Landfill Cell 6 per Federal Department of Environmental

Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds	PRIOR 0	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 10,000	TOTAL 10,000
TOTAL REVENUES:	0	0	0	0	0	0	0	10,000	10,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	7,800	7,800
Planning and Design	0	0	0	0	0	0	0	1,300	1,300
Project Contingency	0	0	0	0	0	0	0	900	900
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	10,000	10.000

SOUTH DADE LANDFILL - CELL 6 CONSTRUCTION

DESCRIPTION: Permit, design and construct horizontal expansion at the South Dade Landfill to extend disposal capacity to

include Cell 6 per Florida Department of Environmental Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds	PRIOR 0	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 26,150	TOTAL 26,150
TOTAL REVENUES:	0	0	0	0	0	0	0	26,150	26,150
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	20,950	20,950
Planning and Design	0	0	0	0	0	0	0	2,600	2,600
Project Contingency	0	0	0	0	0	0	0	2,600	2,600
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	26,150	26,150

SOUTH DADE LANDFILL - GROUNDWATER REMEDIATION

PROJECT #: 5051580

PROJECT #: 2000001054

PROJECT #: 609120

DESCRIPTION: Construct a trench along the east side of South Dade Landfill cells 1 and 2 to prevent clogging and to collect

the required quantity of groundwater for treatment to include the installation of a series of wells along the

east berm

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Solid Waste System Rev. Bonds Series 2001	PRIOR 477	2019-20 0	2020-21 0	2021-22 0	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 477
Waste Disposal Operating Fund	362	0	0	0	80	80	80	50	652
TOTAL REVENUES:	839	0	0	0	80	80	80	50	1,129
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	706	0	0	0	75	75	75	46	977
Planning and Design	102	0	0	0	0	0	0	0	102
Project Contingency	31	0	0	0	5	5	5	4	50
TOTAL EXPENDITURES:	839	0	0	0	80	80	80	50	1.129

SOUTH DADE LANDFILL - HORIZONTAL EXPANSION

DESCRIPTION: Conduct engineering evaluation to determine feasibility of extending the disposal capacity at the South Dade

Landfill; evaluation to include slope stability analysis, impacts of expansion on the landfill liner system, a

conceptual plan and Florida Department of Environmental Protection solid waste and air permit applications

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	0	650	0	0	0	0	0	0	650
TOTAL REVENUES:	0	650	0	0	0	0	0	0	650
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Planning and Design	0	650	0	0	0	0	0	0	650
TOTAL EXPENDITURES:	0	650	0	0	0	0	0	0	650

SOUTH DADE LANDFILL - LAND PURCHASE

DESCRIPTION: Purchase 175 acres of land west of SW 97 Ave for future expansion, improvements and/or as a buffer to the

South Dade Landfill

LOCATION: 23707 SW 97 Ave District Located: 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	8	0	0	2,600	2,692	0	0	0	5,300
TOTAL REVENUES:	8	0	0	2,600	2,692	0	0	0	5,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	0	0	0	2,500	2,592	0	0	0	5,092
Planning and Design	8	0	0	100	100	0	0	0	208
TOTAL EXPENDITURES:	8	0	0	2,600	2,692	0	0	0	5,300

SOUTH DADE LANDFILL TIPPING FLOOR IMPROVEMENT

DESCRIPTION: Retrofit tip floor at South Dade Landfill; provide improvements to the facility to include tipping floor

restoration and expansion, replacement of fire suppression system, repairs to roof structure and electrical

PROJECT #: 200000629

PROJECT #: 5054061

PROJECT #: 606610

upgrades

LOCATION: 24000 SW 97 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	2,747	753	0	0	0	0	0	0	3,500
TOTAL REVENUES:	2,747	753	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,581	723	0	0	0	0	0	0	3,304
Planning and Design	6	20	0	0	0	0	0	0	26
Project Contingency	160	10	0	0	0	0	0	0	170
TOTAL EXPENDITURES:	2,747	753	0	0	0	0	0	0	3,500

TRASH AND RECYCLING CENTER - VARIOUS IMPROVEMENTS

DESCRIPTION: Construct improvements to 13 trash and recycling centers to include new entrances, gates, stairs, fencing,

storm water systems and walls

LOCATION: Trash and Recycling Centers District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Collection Operating Fund	2,345	500	0	0	0	0	0	2,705	5,550
TOTAL REVENUES:	2,345	500	0	0	0	0	0	2,705	5,550
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,921	290	0	0	0	0	0	2,270	4,481
Planning and Design	304	130	0	0	0	0	0	235	669
Project Contingency	120	80	0	0	0	0	0	200	400
TOTAL EXPENDITURES:	2,345	500	0	0	0	0	0	2,705	5,550

VIRGINIA KEY - LANDFILL CLOSURE

DESCRIPTION: Close the Virginia Key Landfill
LOCATION: Virginia Key District Located:

ION: Virginia Key District Located: 7
City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL Future Solid Waste Disp. 0 0 0 0 18,075 18,075 0 0 0 Notes/Bonds 0 0 0 0 0 0 0 Solid Waste System Rev. Bonds 3,432 3,432 Series 2005 24,853 0 0 0 0 0 0 0 24,853 Solid Waste System Rev. Bonds Series 2015 **TOTAL REVENUES:** 28,285 O 18,075 46,360 0 0 0 0 0 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL 14,000 Construction 2,577 2,200 900 n 0 O 17,997 37,674 1,000 4,612 Planning and Design 3,112 0 0 500 0 0 300 0 2,000 4,074 **Project Contingency** 174 1.500 100 0 O **TOTAL EXPENDITURES:** 5,863 3,500 15,500 1,000 500 0 0 19,997 46,360

WEST TRANSFER STATION - IMPROVEMENTS

PROJECT #: 501410

DESCRIPTION: Renovate and replace tipping floor and entire drainage system at the West Transfer Station

LOCATION: 2900 SW 72 Ave District Located:

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Waste Disposal Operating Fund	996	535	1,118	853	0	0	0	853	4,355
TOTAL REVENUES:	996	535	1,118	853	0	0	0	853	4,355
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	721	210	908	635	0	0	0	635	3,109
Planning and Design	159	185	110	138	0	0	0	138	730
Project Contingency	16	40	100	80	0	0	0	80	316
Technology Hardware/Software	100	100	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	996	535	1,118	853	0	0	0	853	4,355

UNFUNDED CAPITAL PROJECTS

(dollars in thousands) ESTIMATED PROJECT COST **PROJECT NAME** LOCATION HICKMAN GARAGE - BUILDING IMPROVEMENTS 270 NW 2 St 2,600 RESOURCES RECOVERY FACILITY - NEW To Be Determined 1,600,000 TRAINING AND EDUCATION FACILITY - NEW 2,000 To Be Determined TRASH AND RECYCLING CENTER (WEST) - NEW 5,650 To Be Determined UNFUNDED TOTAL 1,610,250

