Regulatory and Economic Resources

The Regulatory and Economic Resources (RER) Department's mission is to enable sustainable economic development through smart regulatory, planning, and resiliency strategies, and business expansion initiatives. In fulfilling this mission, the Department strives to provide efficient regulatory, planning and economic development services, and pursue resilience to ensure overall health of the community now and in the future. RER provides a broad portfolio of services in order to support its mission. RER performs activities that are related to both the Neighborhood and Infrastructure and the Economic Development strategic areas. As part of the Neighborhood and Infrastructure strategic area, RER provides services, such as contractor licensing enforcement, construction products evaluation, training, education, and certification of building code enforcement personnel countywide; reviews zoning and land platting applications, issues building permits, and performs inspections to verify compliance with the applicable construction codes and regulations; and investigates complaints, enforces the correction of building code violations related to new and existing buildings, enforces local regulations related to unsafe buildings and structures, and provides neighborhood code compliance services. The Department oversees protection of our air, water, and soil resources, including protection of the Biscayne Aquifer, our sole source of drinking water; responds to complaints regarding pollution; oversees clean-up of contaminated soil; protects, restores, and enhances natural areas and monitors environmental resources; manages beach renourishment; and acquires and protects environmentally endangered lands. RER prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans for compliance with zoning regulations, issues certificates of use, administers impact fee collections, and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Boards. RER administers and enforces growth management through the Comprehensive Development Master Plan (CDMP) and the Historic Preservation ordinance. Finally, the Department is responsible for proactively engaging all County departments, as well as other jurisdictions and stakeholders, to plan and execute strategies to address the most pressing threats to the resiliency of Miami-Dade County.

As part of the Economic Development strategic area, RER promotes film and television related industries; promotes economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs; and enforces consumer laws and licensing requirements that protect purchasers of goods and services. Other functions include international trade coordination and coordination with the County's agricultural industry.

RER works closely with the building and development industry, local, state and federal environmental regulatory agencies, and other County departments that require close coordination, including Fire Rescue, Transportation and Public Works, and the Water and Sewer Department.

FY 2019-20 Proposed Operating Budget

Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)

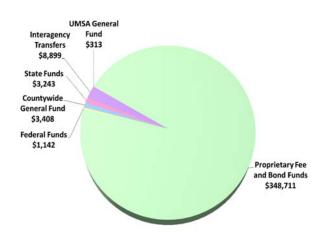


TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR

Provides overall direction for departmental operations; oversees all departmental communication and intergovernmental activity

FY 18-19

<u>FY 19-20</u> 9

ADMINISTRATION

Provides finance, budgeting, billing and collection, human resources, procurement, and asset management services; provides information technology shared services, business plan development, performance management reporting and departmental safety coordination

FY 18-19 67 FY 19-20 68

CODE COMPLIANCE

Manages and enforces local contractor licensing as part of Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations, including unsafe structures violations, through enforcement activities; and provides residential and commercial zoning enforcement

FY 18-19 127 FY 19-20 135

DEVELOPMENT SERVICES

Reviews and processes all zoning applications seeking rezoning or other relief from zoning code regulations; reviews application requests to subdivide land in preparation for development including traffic concurrency reservations; and maintains zoning data for properties in unincorporated Miami-Dade County

FY 18-19 48 FY 19-20 47

<u>PLANNING</u>

Manages and administers the CDMP; prepares population projections and economic, demographic, and growth analyses; administers business incentive programs

FY 18-19 28 FY 19-20 28

BUSINESS AFFAIRS

Regulates various industries; coordinates activities to increase international trade and promotes the County as a global gateway; coordinates film activities and permitting; and coordinates agricultural industry

FY 18-19 45 FY 19-20 45

ENVIRONMENTAL RESOURCES MANAGEMENT

Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection; administers the Stormwater Utility and flood control programs

FY 18-19 381 FY 19-20 384

OFFICE OF RESILIENCE

Assesses and prioritizes the greatest challenges to Miami-Dade County's resilience and long-term sustainability; develops a comprehensive and cohesive resilience plan

FY 18-19

FY 19-20 13

CONSTRUCTION, PERMITTING AND BUILDING CODE

Serves as the Building Official for unincorporated Miami-Dade County; ensures compliance with the Florida Building Code, unsafe structures, and other applicable regulations through review of plans and inspection of construction; processes Certificates of Occupancy, Completion and Use; assesses impact fees; responsible for administration of the Board of Rules and Appeals Committees, and the Unsafe Structures and Construction Trades Qualifying Boards

FY 18-19 278 FY 18-19 283

The FY 2019-20 total number of full-time equivalent positions is 1012.75

DIVISION: DIRECTOR'S OFFICE

The Office of the Director is responsible for overseeing policies and procedures; coordinating intergovernmental and communications activities; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Department at the local, national, and international levels.

DIVISION: CONSTRUCTION, PERMITTING, AND BUILDING CODE

The Construction, Permitting, and Building Code Division serves as the Building Official for unincorporated Miami-Dade County and enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans and inspection of construction.

- Processes construction permit applications
- Inspects structures to ensure compliance with the Florida Building Code (FBC) and issues permits
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Board, and the Unsafe Structures Board
- Provides technical information and assistance to unincorporated and municipal building departments to ensure uniformity in the enforcement and interpretation of the FBC
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County
- Issues contractor licenses

Key Department Measures, Strate	Key Department Measures, Strategic Objectives, and Resiliency Drivers												
Measures	so	RD	Typo	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20				
ivieasures	30	ND.	Туре	Good	Actual	Actual	Budget	Projection	Target				
Percentage of field inspections rejected	NI1-2	IE-1	EF	\	15%	15%	20%	20%	20%				
Average business days to process residential permit applications	NI1-2	IE-1	EF	\	11	10	12	12	12				
Average business days to process commercial permit applications	NI1-2	IE-1	EF	\	22	22	23	23	23				
Permits issued*	NI1-2	IE-1	OP	\leftrightarrow	50,988	67,830	50,000	61,500	50,000				

^{*} FY 2017-18 Actual and FY 2018-19 Projection reflect increased activity due to permits issued as a result of Hurricane Irma

DIVISION COMMENTS

• The FY 2019-20 Proposed Budget includes the addition of four positions (\$394,000) and the transfer of one position from the Development Services Division to support and increase oversight to roofing and electrical site inspections as well as front counter customer service at the Permitting and Inspection Center

DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resources Management Division protects air, water, soils, and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Oversees countywide environmental regulatory functions including air and water quality monitoring, endangered lands acquisition, and restoration and remediation of contaminated sites
- Manages, coordinates, and administers environmental education programs
- Enforces federal, state, and local laws to prevent water and air pollution; protects vulnerable drinking water supply and water infrastructure; and minimizes flooding
- Investigates complaints received from the public
- Administers the Stormwater Utility and flood control programs
- · Supports the Environmental Quality Control Board in review of and action upon appeals or requests for variances

Key Department Measures, Strate	Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so	RD	Туре	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
ivieasures	30	ND.	туре	Good	Actual	Actual	Budget	Projection	Target			
Percentage of contaminated site rehabilitation documents reviewed within 60 days	NI3-2	IE-2	EF	1	93%	93%	92%	92%	92%			
Percentage of wellfield monitoring samples collected on an annual basis	NI3-2	IE-2	EF	1	99%	99%	99%	99%	99%			
Percentage of sanitary nuisance complaints responded to within 24 hours	NI3-2	IE-1	EF	1	96%	93%	95%	95%	95%			
Percentage of Resource Protection Permit applications reviewed within 30 days (Class I - VI Permits)	NI3-2	IE-1	EF	1	99%	96%	99%	99%	99%			
Percentage of wetland acres reviewed for unauthorized impacts*	NI3-2	IE-1	EF	↑	83%	50%	50%	50%	50%			
Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	NI3-2	IE-2	ОС	1	99%	92%	99%	99%	99%			
Percentage of surface water monitoring samples collected within 30 days	NI3-2	IE-2	EF	1	99%	98%	99%	99%	99%			
Percentage of building permit plans reviewed within eight business days	NI3-2	IE-1	EF	1	93%	95%	95%	95%	95%			
Percentage of state air quality permits issued within 60 days	NI3-1	IE-1	EF	1	98%	100%	100%	95%	95%			
Percentage of County air quality permits issued within eight days**	NI3-1	IE-1	EF	1	91%	74%	100%	60%	70%			

^{*} The FY 2016-17 Actual reflects additional one-time inspections checking for unauthorized dumping of solid waste materials in remote areas of the County

^{**}FY 2019-20 Target revised to reflect actual trend

DIVISION COMMENTS

- The FY 2019-20 Proposed Budget includes the addition of one Hydrogeologist 2 (\$81,000) and two Environmental Resources Project Supervisors (\$189,000) to perform petroleum tank inspections on behalf of the State of Florida
- The FY 2019-20 Proposed Budget includes budgeted reimbursements of \$500,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities related to oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- In FY 2019-20, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2019-20 Proposed Budget includes a \$2.85 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties
- In FY 2019-20, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000) and funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- The FY 2019-20 Proposed Budget includes a transfer of \$140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River West of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)

DIVISION: PLANNING

The Planning Division provides policies for sound growth management, historic preservation, urban planning, and transportation development through the CDMP and related activities.

- Conducts long and short range planning activities relating to the social, economic and physical development and growth management of the County
- Administers and implements the County's CDMP and its policies
- Conducts studies promoting smart growth
- Conducts demographic, economic, and geographic research
- Provides support to County departments, the Board of County Commissioners, advisory committees and boards, and outside local agencies and governments
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance
- Conducts economic analysis to assist the administration and the BCC in evaluating policy options, and administers state and local economic incentives, including the QTI and County TJIF

- The FY 2019-20 Proposed Budget includes \$556,000, funded by planning revenue, associated with support and outreach efforts related to the 2020 Census Campaign
- The FY 2019-20 Proposed Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process

DIVISION: DEVELOPMENT SERVICES

The Development Services Division maintains zoning data and implements the zoning code, including the permitted uses, for properties in unincorporated Miami-Dade County.

- Reviews and evaluates zoning public hearing applications and land platting
- Prepares community-based development plans and implementing ordinances
- Provides technical assistance to developers and the public
- Provides support to various boards and committees including the Development Impact Committee (DIC) Executive Council,
 Community Zoning Appeals Board, and the Board of County Commissioners

DIVISION COMMENTS

• The FY 2019-20 Proposed Budget includes the transfer of one position to the Construction, Permitting and Building Code Division to support roofing inspections

DIVISION: ADMINISTRATION

The Administration Division provides coordination of departmental personnel, finance, budget, planning, procurement, information systems, and customer service functions.

- Prepares and monitors the Department's operating and capital budgets
- Coordinates the departmental business plan and performance management reports
- Oversees revenue collection, billing, grant management, accounts payable, financial reporting, procurement, capital and material inventory control, and fleet management
- Coordinates information technology shared services for the Department
- Manages personnel functions including payroll, labor management, recruitment, compensation, personnel reporting, employee safety, emergency management, and performance evaluation
- Pursues opportunities for technology improvements to improve customer service, increase efficiency, and provide greater information access and exchange department-wide

- The FY 2019-20 Proposed Budget includes the transfer of one position from the Code Compliance Division to provide broader and enhanced administrative support and compliance functions throughout the Department
- The FY 2019-20 Proposed Budget includes payments in the amount of \$126,000 for services provided by Audit and Management Services (\$75,000), Human Resources (\$42,000), and Finance (\$9,000) for Purchase Card Industry (PCI) compliance

DIVISION: BUSINESS AFFAIRS

The Business Affairs Division incorporates functions related to regulation, agriculture, consumer protection, economic development, international trade and film and entertainment activities.

- Licenses and regulates the locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan and water re-metering industries; registers telecommunication companies; and issues domestic partnership certificates
- Promotes international trade through various initiatives, including trade missions, local workshops, protocol support, and administration of the Sister City program
- Promotes the film and entertainment industry through various initiatives, including business attraction and industry
 development, policy formation efforts at the state and local levels, the issuing of film permits, administration of the
 Television, Film and Entertainment Production Incentives Program, and coordination of support between production
 companies and County departments
- Administers Wage Theft Program to promote economic security for Miami-Dade County residents

Key Department Measures, Strate	Key Department Measures, Strategic Objectives, and Resiliency Drivers											
Measures	so		Toma	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20			
ivieasures	30	RD	Туре		Actual	Actual	Budget	Projection	Target			
Business matchmaking meetings arranged	ED1-4	ES-3	OP	\leftrightarrow	165	180	180	180	180			
Inbound missions supported	ED1-4	ES-3	OP	\leftrightarrow	50	48	50	50	50			
Film industry jobs created	ED1-1	ES-3	ОС	↑	11,035	12,640	12,500	12,640	12,600			

- The FY 2019-20 Proposed Budget includes support to the Slamdance Miami Film Festival in the amount of \$15,000; Slamdance Miami is creating a transformative festival in providing local filmmakers a voice on the international stage as well as attracting new filmmakers to our area and will, on its own, market Miami-Dade County as a filming destination
- The FY 2019-20 Proposed Budget includes the purchase of additional licenses, giving increased functionality to the Consumer Protection online licensing module (\$256,000)
- The FY 2019-20 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development, job creation, and film and entertainment activities (\$175,000)
- The Department is formalizing grant agreements based on the \$90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at \$40.6 million have been approved
- In FY 2019-20, the Department will verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of \$50,000 or \$100,000 based on expenditures within the County, the budget includes \$500,000 programmed in General Government

DIVISION: OFFICE OF RESILIENCE

The Office of Resilience is responsible for assessing and prioritizing the greatest threats to Miami-Dade County's resilience and long-term sustainability and developing a comprehensive and cohesive Resilience Plan.

- Engages and works with diverse leaders and stakeholders from within County government and throughout the community to
 insure inclusive input in determining and addressing the most pressing threats to Miami-Dade County
- Works closely with Rockefeller 100 Resilient Cities and other partners to develop a Resilience Plan that ensures resilience strategies are integrated within all of the County's planning and operations
- Develops, coordinates, and facilitates an enhanced capital plan to begin preparing existing and future infrastructure for current and future impacts of flooding, sea level rise, storm surge and other climate change related threats and impacts
- Implements the Sustainable Buildings Program and facilitates other efforts to decrease greenhouse gas emissions by increasing the use of renewable energy and improving fuel and energy efficiency, both County and community-wide
- Facilitates education and outreach on climate change, sea level rise, energy and water efficiency and other resilience issues, and efforts being undertaken by the County and its local and regional partners, to internal and external entities
- Works with strategic partners to utilize innovative research and solutions to create jobs and economic opportunities in the community while building resilience

Measures	so		Turns	Good -	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
ivieasures	30	RD	Туре		Actual	Actual	Budget	Projection	Target
Number of activities									
implemented to decrease	GG4-4	LS-1	OP	\leftrightarrow	35	40	39	40	45
Countywide energy consumption									
Number of adaptation/resiliency									
activities in progress or	GG4-4	LS-1	OP	\leftrightarrow	14	20	11	11	12
completed									

- The FY 2019-20 Proposed Budget includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- In FY 2019-20, the Department will continue to develop a program for existing large private and public sector buildings to track and reduce energy and water consumption and associated costs, and improve the performance and resilience of facilities in our community

DIVISION: CODE COMPLIANCE

The Code Compliance Division administers code compliance efforts related to the Florida Building Code (FBC), including construction work conducted without a permit and unsafe structures violations, and Neighborhood Codes, including zoning and owners' maintenance violations, and performs contractor licensing enforcement activities.

- Processes violations of the FBC, Chapters 8 and 10 of the County Code, and unsafe structures regulations; directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential outreach and promotion of voluntary compliance
- Oversees nuisance abatement, zoning violations, and other maintenance regulations

Key Department Measures, Strate	egic Object	tives, and	l Resilien	cy Driver	s				
Manageman	so	RD	Turno	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Measures	30	אט	Туре	Good	Actual	Actual	Budget	Projection	Target
Average calendar days from									
zoning complaint to first	NI1-3	ES-2	EF	\downarrow	3	6	3	3	3
inspection									
Average calendar days from									
receipt of exterior property	NI1-1	ES-2	EF	1	4	5	3	3	3
maintenance (Chapter 19)	INIT-T	L3-Z	LF	V	4	,	3	3	3
complaint to first inspection									
Rate of Voluntary Compliance	NI1-1	ES-2	EF	1	65%	63%	67%	65%	65%
with Warning Letters Issued	INIT-T	L3-Z	LF	ı	03/0	0370	0776	03%	0370
Average Days from									
Junk/Trash/Overgrowth	NI1-1	ES-2	EF	\downarrow	3	5	3	3	3
Complaint to First Inspection									

- The FY 2019-20 Proposed Budget includes the addition of one Compliance Officer 1 (\$74,000) position to perform annual inspections as part of the renewal process for a home office certificate of use as required by updated regulations
- The FY 2019-20 Proposed Budget includes the addition of one Roofing Inspector (\$109,000) and two Building Inspector (\$208,000) positions to effectively and timely address FBC complaints, as well as enhance customer service levels by addressing the backlog of work without permit cases, pending Notice of Violation Compliance Inspections, and overdue Civil Violation Notice Compliance Inspections
- The FY 2019-20 Proposed Budget includes the addition of one Compliance Officer 2 (\$80,000) and four Compliance Officer 1 (\$284,000) positions to establish a code education and compliance roving team in the unincorporated municipal service area that will primarily address urgent code compliance matters and neighborhood aesthetics, as well as further implement the Division's "Let's Work Together" initiative to and educate and collaborate with residents on matters to proactively seek compliance
- The FY 2019-20 Proposed Budget includes the transfer of one position to the Administrative Services Division to support broader administrative support and compliance functions throughout the Department
- The FY 2019-20 Proposed Budget includes \$10,000 for the removal of abandoned vehicles from public and private properties, \$200,000 to secure abandoned buildings that engender unsafe environments, and \$500,000 to demolish abandoned buildings that create safety, physical, and potential health threats to the community

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2019-20 Proposed Budget and Multi-Year Capital Plan includes the purchase of 39 vehicles (\$861,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$2.352 million to replace 114 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- In FY 2019-20, the Department will continue to maintain and improve beaches, which enhance quality of life and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$48.875 million), Florida Department of Environmental Protection (\$1.483 million), Beach Renourishment Fund (\$1.482 million), City of Miami Beach Contribution (\$1.5 million), and Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$100,000); the total project cost is \$233.472 million, with \$53.44 million in FY 2019-20
- In FY 2019-20, the Department will continue restoring and stabilizing the wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries funded from the Biscayne Bay Environmental Trust Fund (\$1 million) and Florida Inland Navigational District grant proceeds (\$100,000); the total project cost is \$2.2 million, with \$1.1 million in FY 2019-20
- In FY 2019-20, the Department will continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds (\$2.5 million); the total project cost is \$43.2 million, with \$3 million in FY 2019-20
- In FY 2019-20, the Department anticipates spending \$3 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed					
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20					
Advertising	311	315	339	346	321					
Fuel	270	305	265	270	270					
Overtime	901	1,036	1,083	1,300	1,300					
Rent	8,452	8,459	8,689	8,756	8,756					
Security Services	20	29	33	50	50					
Temporary Services	385	307	433	420	420					
Travel and Registration	193	180	210	219	221					
Utilities	874	830	1,010	1,025	1,028					

OPERATING FINANCIAL SUMMARY

OPERATING FINANCIAL SUIV	IIVIAKY			
(dollars in thousands)	Actual	Actual	_	Proposed
<u> </u>	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenue Summary	1 710	1 72/	2.010	2 400
General Fund Countywide	1,710	1,734	2,019 314	3,408
General Fund UMSA	537	105		313
Auto Tag Fees	1,884	1,968	1,900	1,900
Building Administrative Fees	1,714	1,771	1,250	1,250
Carryover	133,669	143,665	145,337	171,552
Code Compliance Fees	4,717	4,217	3,858	4,316
Code Fines / Lien Collections Construction / Plat Fees	8,867	10,847	7,980	8,113
•	4,127	5,074	3,906	4,551
Contractor's Licensing and	1,471	1,981	1,503	1,883
Enforcement Fees				
Environmentally Endangered	689	861	800	844
Land Fees	2.074	2 246	2 700	2 002
Fees and Charges	2,974	3,246	2,789	3,083
Foreclosure Registry	947	766	720	618
Impact Fee Administration	3,067	3,749	3,445	3,230
Local Business Tax Receipt	471	471	471	471
Miscellaneous Revenues	403	963	423	1,451
Operating Permit Fee	7,837	7,943	7,662	7,546
Other Revenues	2,668	6,102	5,139	6,588
Permitting Trades Fees	30,197	37,628	33,112	33,728
Plan Review Fee	9,795	11,282	9,320	10,087
Planning Revenue	1,420	2,010	635	666
Product Control Certification	1,961	2,861	2,488	2,303
Fees	•	,	•	,
Stormwater Utility Fees	35,246	36,119	41,845	42,663
(County)	•			-
Transfer From Other Funds	0	0	681	0
Utility Service Fee	31,936	33,563	33,661	34,359
Zoning Revenue	8,478	8,206	7,301	7,509
State Grants	2,632	3,346	3,465	3,243
Federal Grants	1,039	1,300	1,211	1,142
Airport Project Fees	389	387	500	500
Interagency Transfers	7,866	2,580	1,195	8,399
Total Revenues	308,711	334,745	324,930	365,716
Operating Expenditures				
Summary	CO C 45	70.054	74.266	77.660
Salary	69,645	70,851	74,266	77,669
Fringe Benefits	23,353	25,182	28,236	29,345
Court Costs	5	3	20	24
Contractual Services	3,642	4,337	5,232	7,191
Other Operating	11,564	11,168	12,506	14,152
Charges for County Services	21,783	23,079	25,054	26,942
Grants to Outside	430	257	430	431
Organizations				
Capital	2,763	2,027	2,741	2,625
Total Operating Expenditures	133,185	136,904	148,485	158,379
Non-Operating Expenditures				
Summary				
Transfers	24,609	25,853	37,269	42,917
Distribution of Funds In Trust	0	0	0	0
Debt Service	7,252	7,191	7,252	7,252
Depreciation, Amortizations	0	0	0	0
and Depletion				
Reserve	0	0	131,924	157,168
				207 227
Total Non-Operating	31,861	33,044	176,445	207,337

	Tota	۱Fu	ınding	Total Po	ositions
(dollars in thousands)	Budget		Proposed	Budget	Proposed
Expenditure By Program	FY 18-19	FY	19-20	FY 18-19	FY 19-20
Strategic Area: Neighborhoo	d and Infra	stru	icture		
Administration	6,0	38	6,173	67	68
Code Compliance	17,8	18	19,985	127	135
Construction, Permitting,	44,8	14	50,642	278	283
and Building Code					
Development Services	7,5	49	8,135	48	47
Director's Office	1,5	21	1,553	9	9
Environmental Resources	58,2	92	58,479	381	384
Management					
Office of Resilience	2,4	81	2,547	13	13
Planning	4,1	87	4,393	28	28
Strategic Area: Economic De	velopment				
Business Affairs	5,7	85	6,472	45	45
Total Operating Expenditure	es 148,4	85	158,379	996	1,012

FY 2019 - 20 Proposed Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FUTURE	TOTAL
Revenue									
Army Corps of Engineers	90,419	48,875	34,800	2,860	1,590	0	3,690	0	182,234
BBC GOB Financing	77,868	26,400	20,188	6,811	15,824	699	11,700	510	160,000
Beach Renourishment Fund	0	1,482	1,657	2,205	1,615	0	2,041	0	9,000
Biscayne Bay Envir. Trust Fund	1,000	1,000	0	0	0	0	0	0	2,000
City of Miami Beach Contribution	780	1,500	1,500	780	2,776	884	780	0	9,000
Endangered Lands Voted Millage	3,200	0	0	0	0	0	0	0	3,200
Florida Department of	7,662	1,483	1,625	2,864	4,291	1,515	3,288	510	23,238
Environmental Protection									
Florida Inland Navigational District	100	100	0	0	0	0	0	0	200
Future Financing	0	0	0	0	10,000	0	0	0	10,000
Stormwater Utility	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655
US Department of Agriculture	5,480	0	0	0	0	0	0	0	5,480
Total:	188,679	86,840	61,940	19,158	40,896	6,310	25,164	1,020	430,007
Expenditures									
Strategic Area: NI									
Beach Projects	106,386	53,440	39,670	8,898	10,461	3,098	10,499	1,020	233,472
Drainage Improvements	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655
Environmental Projects	17,558	4,100	3,000	3,022	10,000	0	0	0	37,680
Environmentally Endangered Lands	32,545	3,000	3,000	3,000	1,035	400	220	0	43,200
Projects									
Strategic Area: ED									
Community Development Projects	27,500	20,800	14,600	1,100	15,000	0	11,000	0	90,000
Total:	186,159	87,340	62,440	19,658	41,296	6,710	25,384	1,020	430,007

FUNDED CAPITAL PROJECTS

(dollars in thousands)

BEACH - EROSION MITIGATION AND RENOURISHMENT
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PROJECT #: 2000000344 DESCRIPTION: Provide beach renourishment for eroded portions of Miami-Dade County beaches in cooperation with the

U.S. Army Corps of Engineers

LOCATION: Miami-Dade County Beaches District Located: 4, 5

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Army Corps of Engineers	90,419	48,875	34,800	2,860	1,590	0	3,690	0	182,234
BBC GOB Financing	7,525	100	88	189	189	699	700	510	10,000
Beach Renourishment Fund	0	1,482	1,657	2,205	1,615	0	2,041	0	9,000
City of Miami Beach Contribution	780	1,500	1,500	780	2,776	884	780	0	9,000
Florida Department of	7,662	1,483	1,625	2,864	4,291	1,515	3,288	510	23,238
Environmental Protection									
TOTAL REVENUES:	106,386	53,440	39,670	8,898	10,461	3,098	10,499	1,020	233,472
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	106,386	53,440	39,670	8,898	10,461	3,098	10,499	1,020	233,472
TOTAL EXPENDITURES:	106,386	53,440	39,670	8,898	10,461	3,098	10,499	1,020	233,472

BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION

PROJECT #: 5555691

Countywide

DESCRIPTION: Restore, enhance, and stabilize wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its

tributaries

LOCATION: Biscayne Bay and Tributaries

District Located: 4, 5, 7, 8 Various Sites District(s) Served: 5, 7, 8

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Biscayne Bay Envir. Trust Fund	1,000	1,000	0	0	0	0	0	0	2,000
Florida Inland Navigational District	100	100	0	0	0	0	0	0	200
TOTAL REVENUES:	1,100	1,100	0	0	0	0	0	0	2,200
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,100	1,100	0	0	0	0	0	0	2,200
TOTAL EXPENDITURES:	1,100	1,100	0	0	0	0	0	0	2,200

CANAL IMPROVEMENTS PROJECT #: 200000940

DESCRIPTION: Provide improvements to the secondary canal system to include maintenance dredging and bank restoration

LOCATION: Throughout Miami-Dade County District Located:

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Stormwater Utility	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655
TOTAL REVENUES:	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655
TOTAL EXPENDITURES:	2,170	6,000	2,170	3,638	4,800	3,212	3,665	0	25,655

ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 988925

DESCRIPTION: Provide funding for a Countywide economic development fund from Building Better Communities General

Obligation Bond Program

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE** TOTAL **BBC GOB Financing** 20,000 16,000 13,000 15,000 11,000 75,000 0 75,000 **TOTAL REVENUES:** 20,000 16,000 13,000 0 15,000 0 11,000 0 **EXPENDITURE SCHEDULE:** PRIOR 2019-20 2020-21 2021-22 2022-23 2023-24 2024-25 **FUTURE TOTAL** 16,000 Construction 20,000 13,000 15,000 11,000 75,000 **TOTAL EXPENDITURES:** 20,000 16,000 13,000 15,000 11,000 75,000

ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER **COMMUNITIES BOND PROGRAM)**

PROJECT #: 981999

PROJECT #:

5555621

DESCRIPTION: Provide funding for economic development in TUAs from Building Better Communities General Obligation

Bond Program

LOCATION: District Located: Countywide Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 7,500	2019-20 4,800	2020-21 1,600	2021-22 1,100	2022-23 0	2023-24 0	2024-25 0	FUTURE 0	TOTAL 15,000
TOTAL REVENUES:	7,500	4,800	1,600	1,100	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	7,500	4,800	1,600	1,100	0	0	0	0	15,000
TOTAL EXPENDITURES:	7,500	4,800	1,600	1,100	0	0	0	0	15,000

ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	31,865	2,500	2,500	2,500	635	0	0	0	40,000
Endangered Lands Voted Millage	3,200	0	0	0	0	0	0	0	3,200
TOTAL REVENUES:	35,065	2,500	2,500	2,500	635	0	0	0	43,200
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Land Acquisition/Improvements	32,545	3,000	3,000	3,000	1,035	400	220	0	43,200
TOTAL EXPENDITURES:	32,545	3,000	3,000	3,000	1,035	400	220	0	43,200

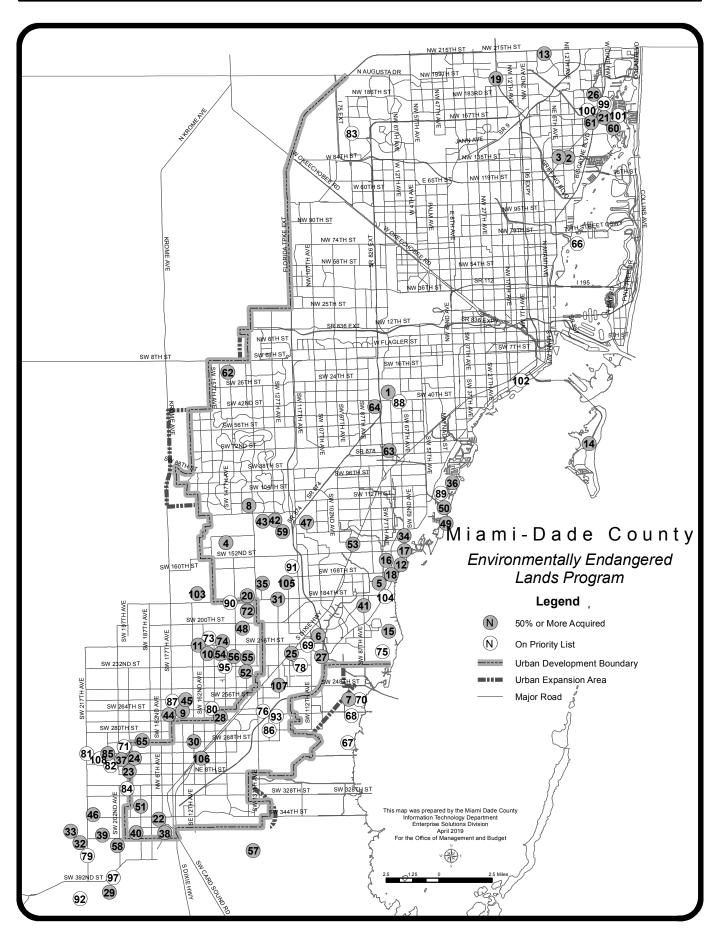
PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROJECT #: 986940 PROGRAM)

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties LOCATION:

Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
BBC GOB Financing	10,978	3,000	3,000	3,022	0	0	0	0	20,000
Future Financing	0	0	0	0	10,000	0	0	0	10,000
US Department of Agriculture	5,480	0	0	0	0	0	0	0	5,480
TOTAL REVENUES:	16,458	3,000	3,000	3,022	10,000	0	0	0	35,480
TOTAL REVENUES: EXPENDITURE SCHEDULE:	16,458 PRIOR	3,000 2019-20	3,000 2020-21	3,022 2021-22	10,000 2022-23	0 2023-24	0 2024-25	0 FUTURE	35,480 TOTAL
	-,	-,	-,	-,-	.,	_	-	-	•



Acquisition Projects: Environmentally Endangered Lands Program

		Acquired Projects				No	Site Name	Location	Туре	Acres	Priority
No	Site Name	Location	Туре	Acres	Priority	54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	•
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	24	•	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	•
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	•	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	•
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.5	•	57	South Dade Wetlands	South Dade County	Wetlands	22,953	•
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	•	58	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Rockridge Pinelands	40.8	•
5	Bill Sadowski Park	17555 SW 79 Ave	Natural Areas	23	•	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	•
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	•	60	Terama Tract in Oleta Preserve	Oleta Preserve	Coastal Wetlands	29.7	•
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal Wetlands	78.9	•	61	OletaTract C	NE 163 St & US-1	Coastal Wetlands	2.5	•
8	(Boystown) Camp Matecumbe	SW 112 St & SW 137 Ave	Rockridge Pinelands	76.7	•	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands	120	•
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Natural Areas	80	•	63	Trinity	SW 76 St & SW 74 Ave	Rockridge Pinelands	10	•
10	Castellow Additions	SW 226 St & SW 157 Ave	Tropical Hammocks	34.9	•	64	Tropical Park	7900 Bird Rd	Natural Areas	5	•
11	Castellow Hammock Park	22301 SW 162 Ave	Natural Areas	55	•	65	West Biscayne	SW 288 St & SW 190 Ave	Rockridge Pinelands	15.1	•
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	332	•	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	•
40	-	NE 045 OLO NE 4 A	Xeric	45		74	Chernoff Hammock	SW 218 St & SW 154 Ave	Tropical	4.5	•
13	County Line Scrub	NE 215 St & NE 4 Ave	Coastal Scrub	15	•	85	Northrop Pineland	SW 296 St & SW 207th	Hammocks Rockridge	12.8	•
14	Crandon Park	7200 Crandon Blvd	Natural Areas	444	•	103	Wilkins Pierson	Ave SW 184 St & SW 164 Ave	Pinelands Rockridge	10	
15	Cutler Wetlands & Addition	SW 210 St & SW 85 Ave	Coastal Wetlands	454.1	•	105	Metrozoo Pinelands	12400 SW 152 St	Pinelands Rockridge	142.4	•
16	Deering Glade Parcel	SW 158 St & Old Cutler Rd	Buffer	9.7	•	106	Seminole Wayside Park	SW 300 St & US-1	Pinelands Rockridge	4.3	
17	Deering North Addition	SW 152 St & SW 67 Ave	Coastal Wetlands	40.7	•	107	Addition Andrew Dodge New Pines		Pinelands Rockridge		·
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland	32	•	107	Preserve	SW 248 St & SW 127 Ave	Pinelands	3.5	•
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Xeric Coastal	3.9	•		O'to Nove	Unacquired Projects	-	•	
	5 to Botol		Scrub Rockridge			No	Site Name	Location	Туре	Acres	Priority
20	Eachus Pineland East & East East Greynolds	SW 184 St & SW 142 Ave	Pinelands Natural	17.2	•	57	South Dade Wetlands	South Dade County	Wetlands	12,045	Α
21	Park	17530 W Dixie Hwy	Areas Rockridge	33	•	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove Coastal	37.5	Α
22	Florida City	SW 344 St & SW 185 Ave	Pinelands Natural	23.5	•	67	Biscayne Wetlands Biscayne Wetlands North	SW 280 St & SW 107 Ave	Wetlands Coastal	864.1	Α
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Areas Rockridge	24	•	68	Addition	SW 270 St & SW 107 Ave	Wetlands	300	В
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Pinelands	14.8	•	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	45.5	Α
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	40.5	•	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	191.8	Α
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	•	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	Α
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	•	73	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	Α
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	•	75	Cutler Wetlands	SW 196 St & SW 232 St	Coastal Wetlands	794.4	Α
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	29.8	•	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	В
30	Ingram	SW 288 St & SW 167 Ave	Rockridge Pinelands	9.9	•	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	35.8	Α
31	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	•	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	В
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	•	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	Α
33	Lucille Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	•	81	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	Α
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	•	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	В
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	•	83	Maddens Hammock	NW 164 St & SW 87 Ave	Tropical Hammocks	15.6	В
36	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Natural Areas	381	•	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	Α
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	•	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	В
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	19.9	•	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	Α
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	13.1	•	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	Α
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	•	89	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	21.5	Α
41	Ned Glenn Preserve	SW 188 St & SW 87 Ave	Rockridge Pinelands	20	•	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	В
42	(Whispering Pines) Nixon Smiley Addition	SW 128 St & SW 127 Ave	Rockridge	63	•	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge	210.8	Α
43	(Tamiami #8) Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Pinelands Natural	59	•	92	Round Hammock	SW 408 St & SW 220 Ave	Pinelands Tropical	31.1	Α
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Areas Rockridge	9.4	•	93	School Board	SW 268 St & SW 129 Ave	Hammocks Rockridge	18.7	Α
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Pinelands Tropical	1.2	•	95	Silver Palm Addition	SW 232 St & SW 152 Ave	Pinelands Rockridge	20	A
46	Palm Drive	SW 344 St & SW 212 Ave	Hammocks Rockridge	20	•	97	SW Island Hammock	SW 392 St & SW 207 Ave	Pinelands Tropical	12.4	A
47	Pineshore Park	SW 128 St & SW 112 Ave	Pinelands Natural	7.8	•	99	Oleta Tract A	NE 171 St & US-1	Hammocks Coastal	2.1	A
48	Quail Roost	SW 200 St & SW 144 Ave	Areas Rockridge	48.5	•	100	Oleta Tract B	NE 1/1 St & US-1	Wetlands Coastal	3.5	A
		Old Cutler Rd & SW 108	Pinelands Coastal						Wetlands Coastal		
49	R. Hardy Matheson Addition	St SW 112 St & Old Cutler	Wetlands Natural	19.9	•	101	Oleta Tract D	NE 191 St & NE 24 Ave	Wetlands Tropical	7.4	A
50	R. Hardy Matheson Preserve	Rd	Areas Rockridge	692	•	102	Vizcaya Hammock Addition Cutler Wetlands North	3300 South Miami Ave SW 184 St & Old Cutler	Hammocks Tropical	2	A
51	Rock Pit #39	SW 336 St & SW 192 Ave	Pinelands Rockridge	8.7	•	104	Addition Hammock	Rd	Hammocks Rockridge	37	В
52	Rock Pit #46	SW 232 St & SW 142 Ave	Pinelands Rockridge	5	•	108	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Pinelands	14	Α
53	Rockdale & Addition	SW 144 St & US-1	Pinelands	37.1	•						