

# FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

## Internal Services

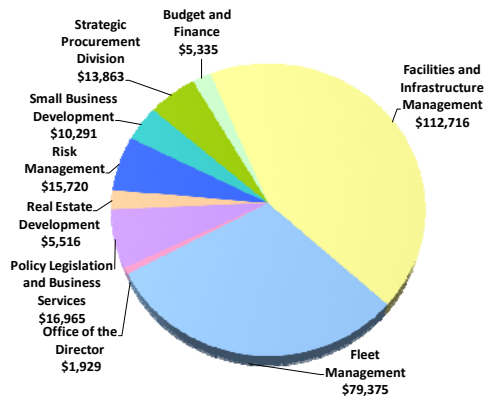
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, construction management, fleet management, risk management, surplus property disposition services, capital inventory management and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation and parking services.

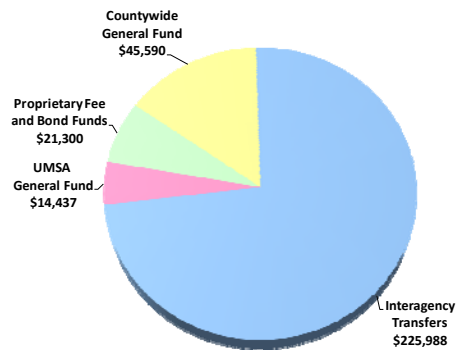
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations and Miami-Dade County residents and visitors.

## FY 2020-21 Adopted Operating Budget

**Expenditures by Activity**  
(dollars in thousands)

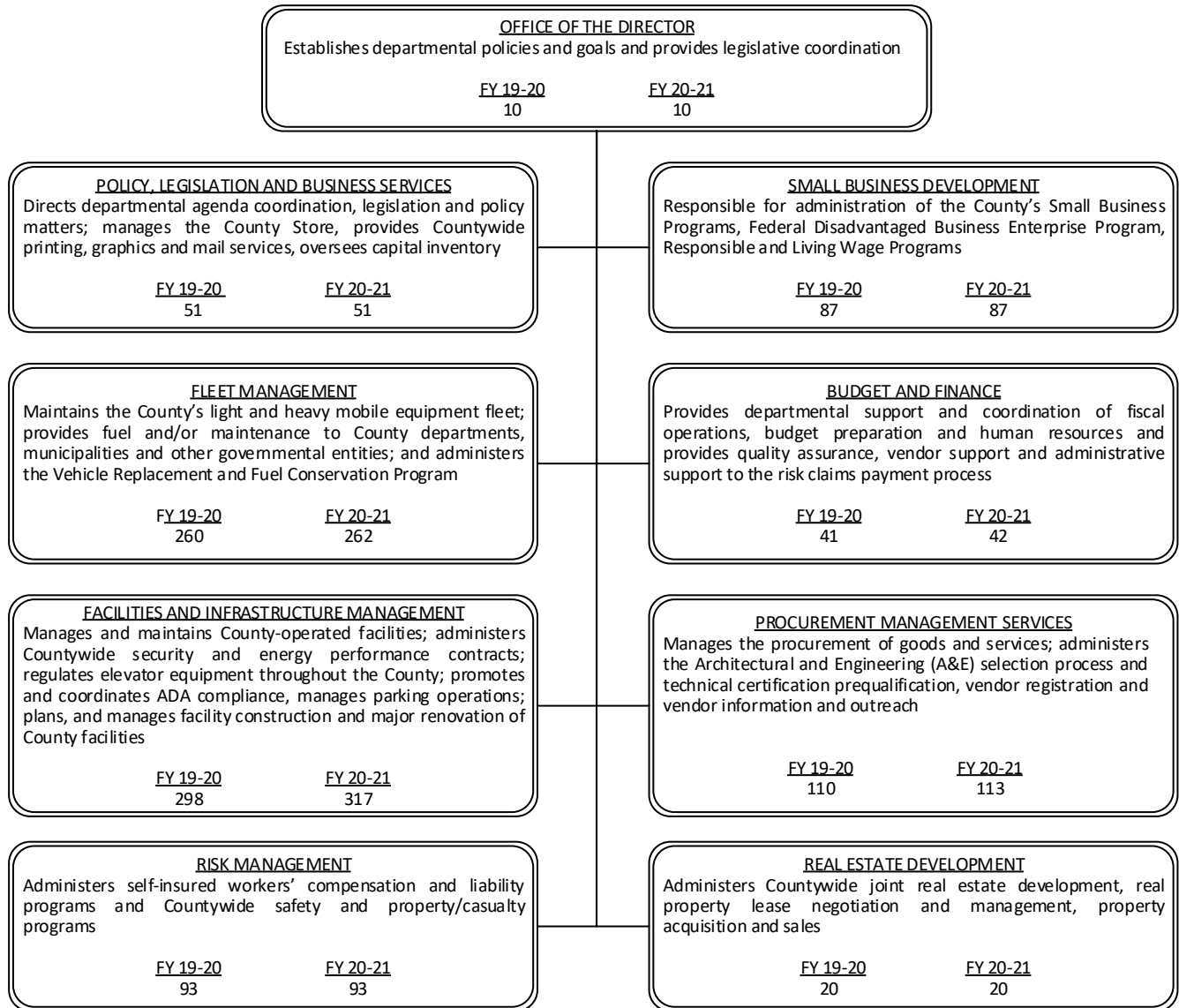


**Revenues by Source**  
(dollars in thousands)



# FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2020-21 total number of full-time equivalent positions is 1001.

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities
- Serves on Enterprise Resource Planning (ERP) Steering Committee

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Customer Satisfaction with ISD service levels and quality of work (out of 5)	GG1-2	LS-1	OC	↑	4.6	4.4	4.3	4.3	4.3

### **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

The Policy Legislation and Business Services Division manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations and the risk claims payment process

- Performs accounts payable and receivable, budget coordination and financial reporting functions
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides quality assurance and vendor and administrative support to the risk claims payment process
- Processes the County's self-insurance fund payments

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Percentage of invoices processed within 30 calendar days of receipt	GG4-1	ES-3	EF	↑	81%	94%	90%	92%	90%

#### **DIVISION COMMENTS**

- The FY 2020-21 Adopted Budget includes an additional accountant position to support the CIIP

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE) and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small business primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurements
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program and administers the Equitable Distribution Program (EDP)
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs

### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs	ED2-2	ES-3	OC	↑	1,767	1,782	1,847	1,845	1,900
Percentage of completed projects where small business opportunities were achieved	ED2-2	ES-3	OC	↑	97.8%	57.5%	100%	75%	85%
Percent of monitored projects in compliance with Small Business Programs	ED2-2	ES-3	OC	↑	97%	97%	95%	94%	95%

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: FACILITIES AND INFRASTRUCTURE MANAGEMENT**

The Facilities and Infrastructure Management Division manages and maintains County operated facilities and related infrastructure.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse and other space
- Administers countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts countywide
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations and maintenance of ISD-operated facilities
- Plans, designs and manages facility construction and major renovation of County facilities
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides program management and administration of facility construction and major renovations of County facilities countywide
- Designs and reconfigures interior office space, coordinates departmental relocations and manages tenant space allocation
- Administers the Office of ADA whose mission is to ensure that every County program, service, activity and facility is accessible to and usable by our residents and visitors with disabilities

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Total operating expenses per square foot*	GG3-4	IE-1	EF	↓	\$7.28	\$8.09	\$9.00	\$9.00	\$9.00
Percentage of regulated elevators with current Certificates of Operation	NI1-2	IE-2	OC	↑	81%	81%	90%	90%	90%

\*Expenses include the establishment of the Countywide Infrastructure Investment Plan (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities

#### **DIVISION COMMENTS**

- **The FY 2020-21 Adopted Budget includes 17 additional program management positions to support projects for the CIIP that will include the renovation and rehabilitation of all ISD managed and maintained infrastructure**
- The FY 2020-21 Adopted Budget includes a reorganization that transfers two positions from Strategic Procurement Division that will enhance procurement activities within the division
- In FY 2020-21, the Department will continue the County's commitment to provide the Greater Miami Service Corps opportunities to perform assorted lawn maintenance projects, as well as other facilities upkeep projects (\$50,000)
- In FY 2020-21, the Facilities and Infrastructure Management Adopted Budget includes a transfer to the General Government Improvement Fund (GGIF) to support the CIIP \$12.668 million

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: FLEET MANAGEMENT**

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities and other governmental bodies
- Works with departments to prepare vehicle replacement schedules and reviews all vehicle specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel and related vehicle services

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Percentage of selected heavy equipment repairs that surpass industry standards	GG3-4	IE-3	OC	↑	89%	87%	90%	87%	90%
Percentage of selected light equipment repairs that surpass industry standards	GG3-4	IE-3	OC	↑	90%	88%	90%	90%	90%

#### **DIVISION COMMENTS**

- **The FY 2020-21 Adopted Budget includes two additional program management positions to support projects for the CIIP that will include the renovation and rehabilitation of all ISD Fleet managed and maintained infrastructure**
- The FY 2020-21 Adopted Budget includes no increase to Fleet Management labor rates for the maintenance of light and heavy vehicles
- In FY 2020-21, the Adopted Budget includes a transfer from Fleet Management to the General Government Improvement Fund (GGIF) to support the CIIP \$3.504 million

### **DIVISION: STRATEGIC PROCUREMENT DIVISION**

The Strategic Procurement Division manages the procurement of goods and services purchased through bids, requests for proposals and other solicitation instruments; and administers the Architectural & Engineering selection process.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP) and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Average number of days to award contracts over \$1 million*	GG3-3	LS-3	OC	↓	249	237	270	238	270
Average calendar days to complete A&E selection process	GG3-3	LS-3	EF	↓	361	270	225	251	225

\*FY 2018-19 improved performance due to a change in internal process that expedites the flow of contract items to the BCC and Mayor's Office for review and approval

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- **The FY 2020-21 Adopted Budget includes eight additional procurement positions to support the CIIP that will develop and maintain all required contracts and other related materials for the completion of the program**
- The FY 2020-21 Adopted Budget includes the transfer of two Construction Contracts Specialist to the Facilities and Infrastructure Management Division who will be dedicated to the establishment and management of contracts related to the Countywide Infrastructure Investment Program (CIIP)
- *The FY 2020-21 Adopted Budget includes the transfer of three ERP Business Analyst positions from the Strategic Procurement Division to the Office of Management and Budget Strategic Business Management Division; these positions are responsible for the continued support of the Integrated Financial Resources Management System "INFORMS"*
- The FY 2020-21 Adopted Budget includes a transfer of \$2.518 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2020-21 Adopted Budget includes a transfer of \$438,000 in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- In FY 2020-21, the implementation of the Enterprise Resource Planning (ERP) System, which includes ITD, the Office of Management and Budget, Finance, Internal Services and the Human Resources Department will continue to configure, build and provide change management services to replace the legacy applications of FAMIS, ADPICs and Time & Leave (Payroll); training will be provided to all departments as the phased go-live dates occur for the initiative

### **DIVISION: REAL ESTATE DEVELOPMENT**

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Dollar value of surplus property sold (in thousands)*	GG3-4	ES-3	OP	↑	\$1,866	\$750	\$1,000	\$750	\$1,000

\*Dollar value varies on number of properties sold per year.

### **DIVISION: RISK MANAGEMENT**

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Subrogation collections (in thousands)	GG4-1	ES-3	OP	↔	\$1,800	\$2,513	\$2,000	\$2,000	\$2,000

\*FY 2018-19 actuals were higher than budgeted due to two large, unanticipated collections that were pending from prior fiscal years

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2020-21, the Risk Management Division will continue to reimburse the County Attorney’s Office for legal support in workers’ compensation and tort cases (\$3.8 million)
- In FY 2020-21, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety related to the traffic lights and signage system to minimize the County’s risk exposure from system malfunctions (\$470,000)
- In FY 2019-20 the global property insurance market continued to harden with rate increases; due to the County’s longevity in the London Market the lowest increase (7.94 percent) in eighteen months was secured
- In FY 2019-20 the premium increase was \$1.2M, including a \$400K increase due to the 2017 Hurricane loss to Solid Waste Recovery Facility that insurance paid \$1.2M. There was also an 11 percent increase in Total Insured Value (TIV) (\$13.260 Billion) due to the completion of a new fire station and other property improvements

### CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2020-21 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities (\$14.5 million in FY 2020-21)
- The Department’s FY 2020-21 Adopted Budget and Multi-Year Capital Plan includes the purchase of 51 vehicles (\$1.587 million); over the next four years, the Department has budgeted \$5.585 million to replace 124 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County’s fleet replacement plan is included under Non-Departmental project #2000000511
- In FY 2020-21, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total project cost \$7.434 million; \$1 million in FY 2020-21)
- In FY 2020-21, the Department will continue managing the redevelopment of the Larcenia J. Bullard Plaza into a multi-use facility to serve the community (total project cost \$8.652 million; \$202,000 in FY 2020-21)
- In FY 2020-21, the Department will continue partnering with the Homeless Trust in providing critical support to the agency’s operations by managing the design and construction of the Second Domestic Violence Shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence survivors and their dependents; the project is scheduled to be completed in the first quarter of FY 2020-21 (total project cost \$16.238 million; \$2.832 million in FY 2020-21)
- ISD will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami and is scheduled to be completed in January 2024; the new courthouse will include 46 jury courtrooms, four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, Administrative Office of the Courts and the Law Library

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 17-18	Actual FY 18-19	Budget FY 19-20	Projection FY 19-20	Budget FY 20-21
Advertising	97	53	84	66	68
Fuel	28,636	26,406	25,430	25,085	26,390
Overtime	3,526	3,960	2,930	3,068	3,230
Rent	8,908	8,582	9,172	8,944	9,157
Security Services	21,150	22,185	34,111	34,481	35,141
Temporary Services	163	374	171	305	185
Travel and Registration	58	106	210	90	101
Utilities	13,012	12,306	14,034	12,590	13,965



## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 17-18	Actual FY 18-19	Budget FY 19-20	Adopted FY 20-21
<b>Revenue Summary</b>				
General Fund Countywide	42,335	42,495	44,966	45,590
General Fund UMSA	14,142	14,161	14,200	14,437
Carryover	15,730	10,492	7,189	6,454
External Fees	1,015	1,027	927	947
Fees and Charges	0	4	0	9
Interest Income	75	88	60	60
Miscellaneous Revenues	840	432	853	350
Municipal Fines	360	402	400	400
User Access Program Fees	14,161	13,686	13,494	13,080
Fees and Charges	3,520	3,285	3,466	3,618
Interagency Transfers	4,480	4,571	7,520	5,769
Interfund Transfers	0	538	0	715
Internal Service Charges	202,233	197,318	208,194	208,489
Other Revenues	4,714	5,756	6,718	7,397
Total Revenues	303,605	294,255	307,987	307,315
<b>Operating Expenditures Summary</b>				
Salary	60,960	61,729	70,553	66,923
Fringe Benefits	22,483	24,316	27,921	27,569
Court Costs	25	9	11	15
Contractual Services	47,540	47,160	62,477	64,743
Other Operating	78,336	70,373	74,666	72,409
Charges for County Services	34,235	35,336	31,349	29,405
Grants to Outside Organizations	0	0	0	0
Capital	443	586	624	646
Total Operating Expenditures	244,022	239,509	267,601	261,710
<b>Non-Operating Expenditures Summary</b>				
Transfers	10,472	5,662	5,264	2,115
Distribution of Funds In Trust	607	592	655	1,055
Debt Service	36,636	31,183	32,817	39,413
Depreciation, Amortizations and Depletion Reserve	0	0	0	0
Reserve	0	0	1,650	3,022
Total Non-Operating Expenditures	47,715	37,437	40,386	45,605

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 19-20	Adopted FY 20-21	Budget FY 19-20	Adopted FY 20-21
<b>Strategic Area: General Government</b>				
Office of the Director	1,792	1,929	10	10
Policy Legislation and Business Services	17,983	16,965	51	51
Budget and Finance	5,175	5,335	41	42
Small Business Development	10,531	10,291	87	87
Facilities and Infrastructure Management	113,818	112,716	298	317
Fleet Management	81,561	79,375	260	262
Strategic Procurement Division	14,615	13,863	110	113
Real Estate Development	5,669	5,516	20	20
Risk Management	16,457	15,720	93	93
Total Operating Expenditures	267,601	261,710	970	995

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FUTURE	TOTAL
<b>Revenue</b>									
BBC GOB Financing	80,754	20,287	21,888	5,346	0	0	0	0	128,275
Capital Asset Series 2020C Bonds	4,101	0	0	0	0	0	0	0	4,101
CIIP Program Revenues	0	11,055	25,000	25,000	35,000	33,899	25,000	31,053	186,007
General Government Improvement Fund (GGIF)	247	0	0	0	0	0	0	0	247
ISD Fleet Revenue	0	3,504	0	0	0	0	0	0	3,504
Quality Neighborhood Improvement Program (QNIP) Bond Proceeds	91	0	0	0	0	0	0	0	91
<b>Total:</b>	<b>85,193</b>	<b>34,846</b>	<b>46,888</b>	<b>30,346</b>	<b>35,000</b>	<b>33,899</b>	<b>25,000</b>	<b>31,053</b>	<b>322,225</b>
<b>Expenditures</b>									
<b>Strategic Area: NI</b>									
Infrastructure Improvements	656	14,500	25,000	25,000	35,000	33,899	25,000	31,053	190,108
<b>Strategic Area: HS</b>									
New Affordable Housing Units	66,321	6,658	8,757	3,000	0	0	0	0	84,736
<b>Strategic Area: GG</b>									
ADA Facilities Improvements	4,830	1,000	1,604	0	0	0	0	0	7,434
Community Development Projects	8,450	202	0	0	0	0	0	0	8,652
Facility Improvements	0	3,218	10,073	504	0	0	0	0	13,795
New Facilities	1,491	9,509	4,154	2,346	0	0	0	0	17,500
<b>Total:</b>	<b>81,748</b>	<b>35,087</b>	<b>49,588</b>	<b>30,850</b>	<b>35,000</b>	<b>33,899</b>	<b>25,000</b>	<b>31,053</b>	<b>322,225</b>

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### **DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 2000001192**



DESCRIPTION: Design and construct affordable housing in commission district 1 - Georgia Ayers and Lake Vue Oasis  
 LOCATION: Various sites District Located: 1  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	10,068	262	262	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,068</b>	<b>262</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	7,116	262	262	0	0	0	0	0	7,640
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	131	0	0	0	0	0	0	0	131
<b>TOTAL EXPENDITURES:</b>	<b>10,068</b>	<b>262</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>



## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 118921



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 6  
 LOCATION: Various Sites District Located: 6  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	5,200	2,300	3,092	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>5,200</b>	<b>2,300</b>	<b>3,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	5,200	2,300	3,092	0	0	0	0	0	10,592
<b>TOTAL EXPENDITURES:</b>	<b>5,200</b>	<b>2,300</b>	<b>3,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001194



#### OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Richmond Place  
 Townhomes, SBC Senior Housing and Florida City  
 LOCATION: Various Sites District Located: 9  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	10,233	359	0	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,233</b>	<b>359</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	7,116	359	0	0	0	0	0	0	7,475
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	0	3,000
Project Administration	117	0	0	0	0	0	0	0	117
<b>TOTAL EXPENDITURES:</b>	<b>10,233</b>	<b>359</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 116949



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 10  
 LOCATION: Various Sites District Located: 10  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	3,737	1,500	2,355	3,000	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>3,737</b>	<b>1,500</b>	<b>2,355</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	3,700	1,500	2,355	3,000	0	0	0	0	10,555
Planning and Design	37	0	0	0	0	0	0	0	37
<b>TOTAL EXPENDITURES:</b>	<b>3,737</b>	<b>1,500</b>	<b>2,355</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001195

#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 12  
 LOCATION: 11239 NW 4 Terr District Located: 12  
 Sweetwater District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	10,240	200	152	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,240</b>	<b>200</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	8,660	200	152	0	0	0	0	0	9,012
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	993	0	0	0	0	0	0	0	993
<b>TOTAL EXPENDITURES:</b>	<b>10,240</b>	<b>200</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001196

#### OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 13 - Okeechobee Metrorail Station  
 LOCATION: 2659 W Okeechobee Rd District Located: 13  
 Hialeah District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	6,196	1,500	2,896	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>6,196</b>	<b>1,500</b>	<b>2,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	6,196	1,500	2,896	0	0	0	0	0	10,592
<b>TOTAL EXPENDITURES:</b>	<b>6,196</b>	<b>1,500</b>	<b>2,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS

PROJECT #: 2000001190

DESCRIPTION: Remove architectural barriers in county parks and county-owned buildings to increase access for people with disabilities  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	4,830	1,000	1,604	0	0	0	0	0	7,434
<b>TOTAL REVENUES:</b>	<b>4,830</b>	<b>1,000</b>	<b>1,604</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Construction	2,549	900	1,495	0	0	0	0	0	4,944
Furniture Fixtures and Equipment	40	0	0	0	0	0	0	0	40
Permitting	71	0	0	0	0	0	0	0	71
Planning and Design	1,001	0	0	0	0	0	0	0	1,001
Project Administration	1,169	100	109	0	0	0	0	0	1,378
<b>TOTAL EXPENDITURES:</b>	<b>4,830</b>	<b>1,000</b>	<b>1,604</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES

**PROJECT #:** 2000001462

DESCRIPTION: Renovate and rehabilitate fleet system infrastructure  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
ISD Fleet Revenue	0	3,504	0	0	0	0	0	0	3,504
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>3,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,504</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Infrastructure Improvements	0	300	2,700	504	0	0	0	0	3,504
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>300</b>	<b>2,700</b>	<b>504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,504</b>

### INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE

**PROJECT #:** 2000001488

DESCRIPTION: Perform upgrades and improvements to County-owned government facilities  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	0	2,918	7,373	0	0	0	0	0	10,291
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>2,918</b>	<b>7,373</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,291</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Infrastructure Improvements	0	2,918	7,373	0	0	0	0	0	10,291
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>2,918</b>	<b>7,373</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,291</b>

### INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE

**PROJECT #:** 2000001285

DESCRIPTION: Rehabilitate and renovate all existing ISD facilities that are required for a safe and secure infrastructure  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Capital Asset Series 2020C Bonds	4,101	0	0	0	0	0	0	0	4,101
CIIP Program Revenues	0	11,055	25,000	25,000	35,000	33,899	25,000	31,053	186,007
<b>TOTAL REVENUES:</b>	<b>4,101</b>	<b>11,055</b>	<b>25,000</b>	<b>25,000</b>	<b>35,000</b>	<b>33,899</b>	<b>25,000</b>	<b>31,053</b>	<b>190,108</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Infrastructure Improvements	656	14,500	25,000	25,000	35,000	33,899	25,000	31,053	190,108
<b>TOTAL EXPENDITURES:</b>	<b>656</b>	<b>14,500</b>	<b>25,000</b>	<b>25,000</b>	<b>35,000</b>	<b>33,899</b>	<b>25,000</b>	<b>31,053</b>	<b>190,108</b>

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### LARCENIA J. BULLARD PLAZA - REDEVELOPMENT

**PROJECT #: 2000001199**

DESCRIPTION: Redevelop the Richmond Heights Shopping Center/Larcenia J. Bullard Plaza into a multi-use facility to serve the community

LOCATION: 14518 Lincoln Blvd  
Richmond Heights

District Located: 9  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	8,112	202	0	0	0	0	0	0	8,314
General Government Improvement Fund (GGIF)	247	0	0	0	0	0	0	0	247
Quality Neighborhood Improvement Program (QNIP) Bond Proceeds	91	0	0	0	0	0	0	0	91
<b>TOTAL REVENUES:</b>	<b>8,450</b>	<b>202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,652</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Art Allowance	117	0	0	0	0	0	0	0	117
Construction	6,060	202	0	0	0	0	0	0	6,262
Land Acquisition/Improvements	610	0	0	0	0	0	0	0	610
Permitting	154	0	0	0	0	0	0	0	154
Planning and Design	937	0	0	0	0	0	0	0	937
Project Administration	454	0	0	0	0	0	0	0	454
Project Contingency	11	0	0	0	0	0	0	0	11
Technology Hardware/Software	107	0	0	0	0	0	0	0	107
<b>TOTAL EXPENDITURES:</b>	<b>8,450</b>	<b>202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,652</b>

### MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER

**PROJECT #: 2000000378**

DESCRIPTION: Develop in collaboration with the Miami Dade Public Schools a multi-purpose facility at Miami Arts Studio 6-12 at Zelda Glazer school to host a variety of public services and events for the community

LOCATION: 15015 SW 24 St  
Unincorporated Miami-Dade County

District Located: 11  
District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
BBC GOB Financing	1,491	8,509	0	0	0	0	0	0	10,000
<b>TOTAL REVENUES:</b>	<b>1,491</b>	<b>8,509</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	FUTURE	TOTAL
Art Allowance	0	150	0	0	0	0	0	0	150
Construction	450	6,118	0	0	0	0	0	0	6,568
Furniture Fixtures and Equipment	0	1,000	0	0	0	0	0	0	1,000
Permitting	200	0	0	0	0	0	0	0	200
Planning and Design	500	400	0	0	0	0	0	0	900
Project Administration	341	341	0	0	0	0	0	0	682
Technology Hardware/Software	0	500	0	0	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>1,491</b>	<b>8,509</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

