

# FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

## Miami-Dade Economic Advocacy Trust

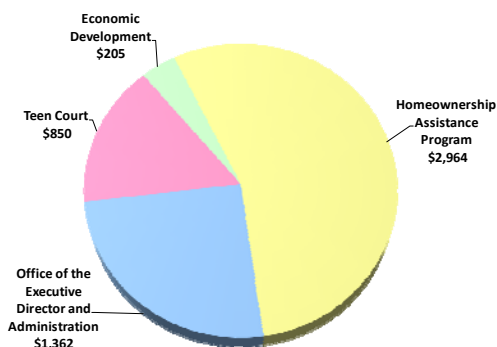
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community within Targeted Urban Areas (TUAs) as identified by Miami-Dade County.

As part of the Economic Development and Public Safety strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of disparities within the community-at-large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths and various economic development initiatives to better the Black community of Miami-Dade County.

MDEAT is governed by a 15-member Board of Trustees selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor, who recommends the nominee to the Board of County Commissioners for approval.

## FY 2020-21 Adopted Operating Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

**TABLE OF ORGANIZATION**

|                 |  |                 |                 |   |   |
|-----------------|--|-----------------|-----------------|---|---|
|                 | <p><b>OFFICE OF THE EXECUTIVE DIRECTOR</b></p> <p>Oversees programs, special initiatives and advocacy activities that address disparities that exist for the Black community within Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development and criminal justice</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 19-20</u></td> <td style="text-align: center;"><u>FY 20-21</u></td> </tr> <tr> <td style="text-align: center;">2</td> <td style="text-align: center;">2</td> </tr> </table> | <u>FY 19-20</u> | <u>FY 20-21</u> | 2 | 2 |
| <u>FY 19-20</u> | <u>FY 20-21</u>  |                 |                 |   |   |
| 2               | 2  |                 |                 |   |   |
|                 | <p><b>ADMINISTRATION</b></p> <p>Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel and accounts receivable and payable functions</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 19-20</u></td> <td style="text-align: center;"><u>FY 20-21</u></td> </tr> <tr> <td style="text-align: center;">4</td> <td style="text-align: center;">4</td> </tr> </table>  | <u>FY 19-20</u> | <u>FY 20-21</u> | 4 | 4 |
| <u>FY 19-20</u> | <u>FY 20-21</u>  |                 |                 |   |   |
| 4               | 4  |                 |                 |   |   |
|                 | <p><b>ECONOMIC DEVELOPMENT</b></p> <p>Promotes business expansion, retention and job creation in the Black community within Targeted Urban Areas through capacity-building workshops, trainings and special initiatives based on emerging economic trends</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 19-20</u></td> <td style="text-align: center;"><u>FY 20-21</u></td> </tr> <tr> <td style="text-align: center;">1</td> <td style="text-align: center;">1</td> </tr> </table>  | <u>FY 19-20</u> | <u>FY 20-21</u> | 1 | 1 |
| <u>FY 19-20</u> | <u>FY 20-21</u>  |                 |                 |   |   |
| 1               | 1  |                 |                 |   |   |
|                 | <p><b>TEEN COURT</b></p> <p>Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youth interested in the field of law</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 19-20</u></td> <td style="text-align: center;"><u>FY 20-21</u></td> </tr> <tr> <td style="text-align: center;">8</td> <td style="text-align: center;">8</td> </tr> </table>  | <u>FY 19-20</u> | <u>FY 20-21</u> | 8 | 8 |
| <u>FY 19-20</u> | <u>FY 20-21</u>  |                 |                 |   |   |
| 8               | 8  |                 |                 |   |   |
|                 | <p><b>HOMEOWNERSHIP ASSISTANCE PROGRAM</b></p> <p>Provides homeownership opportunities to low-to-moderate income families through technical and financial assistance</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 19-20</u></td> <td style="text-align: center;"><u>FY 20-21</u></td> </tr> <tr> <td style="text-align: center;">9</td> <td style="text-align: center;">9</td> </tr> </table>   | <u>FY 19-20</u> | <u>FY 20-21</u> | 9 | 9 |
| <u>FY 19-20</u> | <u>FY 20-21</u>  |                 |                 |   |   |
| 9               | 9  |                 |                 |   |   |

The FY 2020-21 total number of full-time equivalent positions is 24.5

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION**

The Office of the Executive Director and the Administration Division provide overall leadership and coordination of departmental operations and ensure financial, fiscal and accounting controls.

- Oversees programs, special initiatives and advocacy activities that address disparities of Black residents in comparison to the community-at-large in the areas of homeownership, economic development and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel and accounting functions

#### **DIVISION COMMENTS**

- **The FY 2020-21 Adopted Budget includes one Administrative Officer 2 position and funding to support the Department's required Disparity Study (\$300,000)**
- **The FY 2020-21 Adopted Budget includes the reclassification of a Media and Public Relations Manager to a part-time Social Media Specialist to assist with the advertisement of various departmental programs**

### **DIVISION: HOMEOWNERSHIP ASSISTANCE PROGRAM**

The Homeownership Assistance Program Division provides homeownership opportunities to low-to-moderate income families through technical and financial assistance.

- Provides down payment and closing cost assistance to qualified first-time low-to-moderate income homebuyers
- Processes mortgage applications for affordable homeownership
- Establishes partnerships with public, private sector and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures   | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| New homeowners provided closing costs and down payment assistance* | ED3-1 | HW-1 | OP   | ↔    | 275      | 261      | 300      | 287        | 300      |
| Affordable housing community forums and housing events held        | ED3-1 | ES-3 | OP   | ↔    | 32       | 29       | 40       | 32         | 36       |

\*Projections for FY 19-20 reflect a decrease in the availability of housing units for qualified first-time homeowners and the ability to secure contracts on houses

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community within Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes business expansion, retention and job creation in the Black community
- Promotes expansion of the small business community through capacity-building workshops, trainings and special initiatives based on emerging economic trends

#### Key Department Measures, Strategic Objectives and Resiliency Drivers

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Community Economic Development Forums sponsored | ED2-1 | ES-3 | OP   | ↔    | 6        | 6        | 6        | 8          | 8        |

### DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

#### Key Department Measures, Strategic Objectives and Resiliency Drivers

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Juveniles referred to Teen Court*                   | PS1-1 | ES-2 | OP   | ↔    | 218      | 170      | 300      | 150        | 200      |
| Workshops held for Teen Court participants          | PS1-1 | ES-2 | OP   | ↔    | 191      | 234      | 200      | 200        | 250      |
| Courtroom sessions held by participating juveniles* | PS1-1 | ES-2 | OP   | ↔    | 161      | 137      | 185      | 75         | 150      |

\*In FY 19-20; the impact of COVID-19 has contributed to the low number of arrests during the second and third quarters of the year, which has impacted the number of juveniles referred to Teen Court

### SELECTED ITEM HIGHLIGHTS AND DETAILS

(dollars in thousands)

| Line Item Highlights    | Actual   | Actual   | Budget   | Projection | Budget   |
|-------------------------|----------|----------|----------|------------|----------|
|                         | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
| Advertising             | 2        | 34       | 44       | 45         | 46       |
| Fuel                    | 0        | 0        | 0        | 0          | 0        |
| Overtime                | 1        | 0        | 0        | 0          | 0        |
| Rent                    | 0        | 0        | 13       | 13         | 13       |
| Security Services       | 19       | 19       | 20       | 20         | 22       |
| Temporary Services      | 33       | 61       | 15       | 15         | 40       |
| Travel and Registration | 1        | 1        | 4        | 1          | 4        |
| Utilities               | 9        | 9        | 9        | 6          | 9        |

## FY 2020 - 21 Adopted Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

| (dollars in thousands)                    | Actual        | Actual        | Budget        | Adopted       |
|---|---------------|---------------|---------------|---------------|
|   | FY 17-18      | FY 18-19      | FY 19-20      | FY 20-21      |
| <b>Revenue Summary</b>                    |               |               |               |               |
| General Fund Countywide                   | 782           | 711           | 927           | 1,185         |
| Carryover                                 | 5,729         | 6,759         | 7,594         | 9,118         |
| Documentary Stamp Surtax                  | 2,894         | 3,208         | 2,500         | 2,070         |
| Donations                                 | 20            | 5             | 0             | 0             |
| Interest Earnings                         | 84            | 155           | 110           | 140           |
| Surtax Loan Payback                       | 2             | 3             | 1             | 3             |
| Teen Court Fees                           | 749           | 784           | 760           | 680           |
| <b>Total Revenues</b>                     | <b>10,260</b> | <b>11,625</b> | <b>11,892</b> | <b>13,196</b> |
| <b>Operating Expenditures Summary</b>     |               |               |               |               |
| Salary                                    | 1,321         | 1,206         | 1,636         | 1,742         |
| Fringe Benefits                           | 489           | 445           | 682           | 706           |
| Contractual Services                      | 156           | 105           | 156           | 650           |
| Other Operating                           | 49            | 57            | 102           | 79            |
| Charges for County Services               | 48            | 114           | 122           | 61            |
| Grants to Outside Organizations           | 1,438         | 1,114         | 2,118         | 2,117         |
| Capital                                   | 0             | 10            | 1             | 26            |
| <b>Total Operating Expenditures</b>       | <b>3,501</b>  | <b>3,051</b>  | <b>4,817</b>  | <b>5,381</b>  |
| <b>Non-Operating Expenditures Summary</b> |               |               |               |               |
| Transfers                                 | 0             | 0             | 0             | 0             |
| Distribution of Funds In Trust            | 0             | 0             | 0             | 0             |
| Debt Service                              | 0             | 0             | 0             | 0             |
| Depreciation, Amortizations and Depletion | 0             | 0             | 0             | 0             |
| Reserve                                   | 0             | 0             | 7,075         | 7,815         |
| <b>Total Non-Operating Expenditures</b>   | <b>0</b>      | <b>0</b>      | <b>7,075</b>  | <b>7,815</b>  |

| (dollars in thousands)                              | Total Funding |              | Total Positions |           |
|---|---------------|--------------|-----------------|-----------|
|   | Budget        | Adopted      | Budget          | Adopted   |
| Expenditure By Program                              | FY 19-20      | FY 20-21     | FY 19-20        | FY 20-21  |
| <b>Strategic Area: Public Safety</b>                |               |              |                 |           |
| Teen Court  | 889           | 850          | 8               | 8         |
| <b>Strategic Area: Economic Development</b>         |               |              |                 |           |
| Office of the Executive Director and Administration | 1,088         | 1,362        | 6               | 6         |
| Economic Development                                | 215           | 205          | 1               | 1         |
| Homeownership Assistance Program                    | 2,625         | 2,964        | 9               | 9         |
| <b>Total Operating Expenditures</b>                 | <b>4,817</b>  | <b>5,381</b> | <b>24</b>       | <b>24</b> |

| <b>Department Operational Unmet Needs</b>   |                                       |                 |           |
|---|---------------------------------------|-----------------|-----------|
| Description   | (dollars in thousands)                |                 | Positions |
|   | Startup Costs/<br>Non-Recurring Costs | Recurring Costs |           |
| Expand the Teen Court Program to the south end of Miami-Dade County   | \$62                                  | \$138           | 2         |
| Hire one Policy Analyst to develop local government policies and provide recommendations to the BCC and municipal government specifically related to improving the economic conditions of Black residents   | \$0                                   | \$100           | 1         |
| Hire one Legislative Analyst to develop and advocate for state government policies that will help improve the economic conditions of Black residents in the areas of economic development, business development, employment, homeownership, crime, juvenile crime, education and other economic factors that impact the economic advancement of Black residents | \$0                                   | \$100           | 1         |
| <b>Total</b>  | <b>\$62</b>                           | <b>\$338</b>    | <b>4</b>  |