BUSINESS PLAN ADOPTED BUDGET AND FIVE-YEAR FINANCIAL OUTLOOK

MIAMI-DADE COUNTY, FLORIDA

MIAMI-DADE COUNTY

2020-2021 | Volume 1

SUMMARIES AND FIVE-YEAR PLAN

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Miami-Dade County

Florida

For the Fiscal Year Beginning

October 1, 2019

Christopher P. Morrill

Executive Director

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Our Vision

Delivering excellent service, today and tomorrow

Our Mission

Delivering excellent public services that address our community's needs and enhance our quality of life, now and in the future

Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Resilient
- Customer-focused
- Honest, ethical and fair
- Accountable and responsive
- Diverse and sensitive
- Efficient and effective
- Innovative
- Valuing and respectful
- Action-oriented

MIAMI-DADE COUNTY

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MESSAGE FROM THE MAYOR

Dear Residents,

This is the last budget I will submit as Miami-Dade County Mayor. Under my administration, you have saved well over $2 billion in property taxes, with the average taxpayer saving nearly $2,000 since I became Mayor. We re-organized Miami-Dade County government, reducing overhead and focusing our resources on direct services: the services you, our residents, told us you wanted. Priority services – public safety, social services, transportation, parks and culture – have received enhanced funding. We invested in our reserves and developed a program to upgrade and maintain our infrastructure now and in the future. We refinanced our debt and saved more than $1.87 billion across our entire capital improvement plan. Recurring expenditures are covered by recurring revenues.

The impact of the COVID-19 pandemic cannot be understated. Beginning in March, as cases began to spread to Miami-Dade County, we reacted quickly, first isolating our senior citizens and most vulnerable populations, and eventually closing all but essential services, requiring facial coverings and social distancing, limiting capacity in commercial establishments and strongly recommending people stay at home as much as possible. As had occurred elsewhere around the world, our local economy ground to a near halt. Tourist tax and sales tax collections plummeted. Transit service was scaled back as ridership decreased and fares were suspended so that riders could board through rear doors to protect our drivers. Cruises were suspended and passenger air travel dropped by 90 percent. Activities and business that were typically conducted by the County waned.

We did not stop providing our critical services. First responders remained in the field, fulfilling an even more important role protecting the health and welfare of our community by enforcing Emergency Orders and responding to calls for service. Corrections Officers, Transit operators and Elections employees continued to do their jobs, but in much more perilous conditions. Solid Waste, Water and Sewer, Animal Services and Juvenile Services employees all continued to provide service vital to our community. Throughout the organization, we have completely changed how we do business, with a large number of County employees performing their duties from home or altering workspaces to allow for social distancing and other protections. Personal protective equipment (PPE) was procured for employees, and technology investments were made to permit virtual workspaces. Employees who may have been susceptible to COVID-19 were allowed to stay home, and hundreds of employees were reassigned to tasks necessary to respond to the pandemic, serving in call centers, accepting applications for unemployment and other assistance, and distributing needed food and supplies. A cadre of employees became dedicated to planning pandemic response, data gathering and coordination of services. I have never been prouder to lead our County employees as I have through the past few months.

It is because of our continual efforts as a resilient government that we have been able to sustain our services. Even before the pandemic, we began preparing for this eventuality and other shocks and stresses that could impact our community. We already had the relationships, the plans, the resources ready to be able to respond to the emergencies. Our employees have learned to think differently: to identify the reasons for and the immediate impact of a shock and to anticipate the ongoing consequent stresses so that we can prepare for those as well. Our quick response without question saved lives. Our ongoing efforts have also kept our community safer and healthier – physically and economically – than if we had not been as prepared.

All of this has impacted our budget in ways we could never have imagined nor predicted. Along with other extraordinary occurrences in our community, our country and our world, the pandemic of 2020 will be remembered as an event that changed the way we think about the delivery of service and the predictability of revenues. Even after receiving several months of actual revenue receipts affected by the pandemic, we do not know for sure how to project coming months' receipts. Many people are working remotely and while we have allowed for business reopening, it comes with certain capacity restrictions and some businesses remain closed. All of this has changed the delivery of County services: commutes and transit use have changed, emergency call volumes and jail populations have gone down, even water and sewer and solid waste collection services have changed because people are in their homes, instead of at work. Whether these changes become the "new normal" is yet to be determined, but future planning for County services will be able to use what we have learned through this experience.

In developing this year's budget, we set three main goals: (1) avoid layoffs; (2) maintain critical services; and (3) support the community's economic recovery. This budget keeps service levels at status quo - funding targeted service increases that result from the completion or acquisition of new facilities, enhance public safety, are supported by dedicated funding or were already approved in the current year, prior to the pandemic. Saving jobs, ensuring the continuity of services and investing in our community through partnerships with stakeholders focused on business development and job training will lead us to our "new normal," more resilient than ever.

Working with the Greater Miami Convention and Visitors Bureau, the Beacon Council and the community Chambers of Commerce, we will continue to do all we can to shore up our economy. Investments in job creation, small business sustainability and training will be so important in the coming months. In addition, making sure that our community is still a place where people want to live, work and play is vital to our future.

As I said before, I am so proud to have led our County employees through this crisis and I am appreciative of the support of the Board of County Commissioners, municipal leaders, and officials at the State and Federal levels. By continuing to work together cooperatively, we can ensure the needs of our community are met. Ordinary people have done extraordinary things to serve the community in which they live, always putting others before themselves. It is not the resources, the capital projects, the equipment or the initiatives funded in this budget that make our County resilient, it is the people of this County that, through their service and selflessness, make Miami-Dade County the place we are all proud to call home.

Sincerely,

Carlos A. Gimenez

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA

2020-21

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FY 2020-21
ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN

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BUDGET-IN-BRIEF

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TOTAL BUDGET: $9,051,874,000

OPERATING BUDGET BY SOURCE: $5,716,407,000

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2020 Median income within the County
$59,100

Percent of Budget Spent on Salaries and Benefits for County Employees	
Salaries	$2,303,647,000
Benefits	$982,100,000
Total Personnel Costs	$3,285,747,000
Total Budget	$5,716,407,000
	57.48%
Average Salary*	$72,263

*Reflects Base Salary including Supplements

	ACTUALS						BUDGET			
FUNDING SOURCE	FY 2016-17	%	FY 2017-18	%	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%
PROPRIETARY	$3,179,964,000	54	$3,515,224,000	55	$3,854,264,000	55	$2,556,115,000	43	$2,531,792,000	44
FEDERAL & STATE GRANTS	$276,600,000	5	$269,309,000	4	$286,282,000	4	$286,567,000	5	$331,770,000	6
PROPERTY TAX	$1,626,776,000	27	$1,765,215,000	28	$1,886,633,000	28	$1,993,446,000	35	$2,094,282,000	37
SALES TAX	$372,615,000	6	$369,937,000	6	$378,637,000	6	$334,993,000	7	$287,279,000	5
GAS TAXES	$71,775,000	1	$70,940,000	1	$73,086,000	1	$70,341,000	1	$66,962,000	1
MISC. STATE REVENUES	$99,861,000	2	$105,247,000	2	$120,476,000	2	$120,500,000	2	$115,413,000	2
MISCELLANEOUS	$275,381,000	5	$289,164,000	4	$341,145,000	4	$313,934,000	6	$288,909,000	5
TOTAL OPERATING BUDGET	$5,902,972,000		$6,385,036,000		$6,940,523,000		$5,675,896,000		$5,716,407,000	
TOTAL EMPLOYEES	26,816		27,213		27,593		28,409		28,627	

YOUR DOLLAR AT WORK

PUBLIC SAFETY 31¢

To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services

Goals:

- Safe community for all
- Reductions in preventable death, injury and property loss
- Effective emergency and disaster management

Departments: Corrections and Rehabilitation, Fire Rescue, Judicial Administration, Juvenile Services, Medical Examiner, Office of the Clerk, Police

NEIGHBORHOOD AND INFRASTRUCTURE 21¢

To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community

Goals:

- Safe, healthy and attractive neighborhoods and communities
- Continuity of clean water and community sanitation services
- Protected and restored environment resources

Departments: Animal Services, Solid Waste Management, Water and Sewer

RECREATION AND CULTURE 8¢

To develop, promote and preserve outstanding cultural, recreational, library, and natural experiences and opportunities for residents and visitors of this and future generations

Goals:

- Inviting recreational and cultural venues that provide world-class enrichment opportunities throughout Miami-Dade County
- Wide array of outstanding, affordable programs and services for residents and visitors

Departments: Cultural Affairs, Library, Parks, Recreation and Open Spaces

TRANSPORTATION AND MOBILITY 8¢

To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and throughout the County, and supports economic growth

Goals:

- Transportation system that facilities mobility
- Safe transportation system
- Well-maintained, modern transportation infrastructure and assets

Departments: Transportation and Public Works

HEALTH AND SOCIETY 11¢

To improve the quality of life and promote independence by providing health care, housing, and social and human services to those in need

Goals:

- Basic needs of vulnerable Miami-Dade County residents are met
- Self-sufficient and healthy population

Departments: Community Action and Human Services, Homeless Trust, Public Housing and Community Development

GENERAL GOVERNMENT 7¢

To provide good government and support excellent public service delivery

Goals:

- Accessible, fair and responsible government
- Excellent, engaged and resilient workforce
- Optimal internal Miami-Dade County operations and service delivery
- Effective Leadership and Management Practices

Departments: Audit and Management Services, Commission on Ethics and Public Trust, Communications and Customer Experience, Elections, Finance, Human Resources, Information Technology, Inspector General, Internal Services, Management and Budget, Property Appraiser

ECONOMIC DEVELOPMENT 14¢

To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of life of all residents.

Goals:

- An environment that promotes a growing, resilient and diversified economy
- Entrepreneurial development opportunities within Miami-Dade County
- Revitalized communities

Departments: Aviation, Seaport, Miami-Dade Economic Advocacy Trust, Regulatory and Economic Resources

POLICY/ADMINISTRATION 1¢

Delivering excellent public services that address our community's needs and enhance our quality of life, now and in the future.

Departments: Office of the Mayor, Board of County Commissioners, County Attorney's Office

CATEGORY DESCRIPTIONS

DESCRIPTION OF EXPENSES	
Salary	Total compensation costs associated with the 28,627 County Employees
Fringes	Employee federal taxes, pension, health insurance, and other expenses
Court Costs	Fees for accessing the court system and related services
Contractual Services	Work provided by outside contractors
Other Operating Cost	Leases of rental space, office supplies, travel, and other general goods and services
Charges for County Services	Services provided by internal support functions to County departments, such as telephone and network charges, fuel, vehicle repairs, and facility repairs and maintenance
Grants to Outside Organizations	Funding provided to community-based organizations and other not-for-profit entities
Capital	Purchase of office related equipment, furniture, and other assets
Interagency Transfers	Transfers between departments for services provided

Taxes Paid - $200,000 Home In UMSA			
AUTHORITY	MILLAGE RATE	TAX	PERCENT OF TOTAL
Countywide Operating	4.6669	$700	26.4%
UMSA Operating	1.9283	$289	10.9%
Fire Rescue Operating	2.4207	$363	13.7%
Library System	0.2840	$43	1.6%
Countywide Debt Service	0.4780	$72	2.7%
Fire Rescue Debt Service	0.0	$0	0.0%
Total to County	9.7779	$1,467	55.4%
Other *(School Board, Children's Trust, Everglades, Okeechobee Basin, S. Fl. Water Mgmt, Inland Naviation)*	7.8792	$1,183	44.6%
Total	17.6571	$2,650	100%

CAPITAL

FY 2020-21 Adopted Budget and Multi-Year Capital Plan totals $24.850 billion and includes 496 capital projects across all strategic areas. The Adopted Budget and Multi-Year Capital Plan is budgeted at $3.335 billion. Below is the breakdown of the FY 2020-21 Adopted Capital budget by strategic area.

TOTAL PROPOSED CAPITAL PLAN: $3,335,467,000

EXECUTIVE SUMMARY

"The world is going through a period of crisis, but whether we look at it as a crisis or as an opportunity to reshape our thinking, depends on us. So, use this period as a lesson on how to live life with a concern for all of humankind." — Abhijit Naskar, Neuroscientist

Miami-Dade County is home to a diverse community of people who come together time and again to help our neighbors. We serve that community, as first responders, critical service providers and others who mobilize to help those in need as a 28,000 person strong workforce of County employees always at the ready to help and protect the 2.8 million residents of Miami-Dade County. Last year, the budget highlighted the County's resilience and our efforts to plan and adapt as we become an organization that is forward thinking and not reactive to threats as they arise. Over the last few months, as we have faced a global pandemic, we have found that our community is stronger than ever before. Ordinary people have done extraordinary things to serve the community in which they live in, always putting others before themselves. It is not the resources, the capital projects, the equipment or the initiatives funded in this budget that make our County resilient, it is the people of this County that, through their service and selflessness, make Miami-Dade County the place we are all proud to call home.

The FY 2020-21 Adopted Budget is balanced and enables our County to continue to support the critical services our community needs. Public safety services will continue to protect our residents, parks and libraries are funded and will continue to serve as a place for our community to learn, play and access resources. Our airports and seaport will be able to welcome the visitors back to our County and are still positioned to continue their stronghold as international travels hubs and key economic drivers of our region. As we continue to transition into the New Normal, services for our most vulnerable populations have been prioritized and are funded.

Earlier this year, the County published its revised 2020 Strategic Plan. With a mission of "*Delivering excellent public services that address our community's needs and enhance our quality of life, now and in the future*," the Strategic Plan enables us to coordinate strategic and resilience planning while strengthening our ability to address both short and long-term challenges. The Strategic Plan aligns departmental objectives and measures found throughout the budget with the new Resilient Scorecard which provides a tool to monitor the County's top priorities. These management scorecards are the first of their kind, providing snapshots to County leadership and the community about the role each department plays in the future resilience of our community and their relative performance on their stated goals.

As we have in the past, initiatives that are specifically targeted towards our resilience efforts are notated with a leaf emoji (🍃). Details regarding individual departmental budgets may be found in Volumes 2 and 3. Volume 1 includes summary information, including Appendix B and C which lists all the efforts outlined in the Adopted Budget. While it may be argued that the role of local government and all that we do is to promote the sustainability and resilience of our community, the operating budget includes $704.710 million in expenditures specifically targeted toward resilience efforts. In FY 2020-21, we anticipate spending more than $3.285 billion of the total $3.335 billion in capital projects dedicated to community resiliency in the capital plan. The multi-year total for all resiliency projects is $24.745 billion.

FY 2020-21 Adopted Budget	**$9.052 billion**
Adopted Capital Budget	$3.335 billion
Adopted Operating Budget	$5.716 billion
Proprietary Budget	$3.141 billion
Tax-Supported Budget	$2.737 billion
Multi-Year Capital Plan	$24.850 billion
Unmet Operating Needs	$66.007 million
Unfunded Capital Projects	$20.821 billion

The FY 2020-21 Adopted Budget is balanced using the same operating tax (millage) rates as adopted for FY 2019-20 and is 0.7 percent higher than the FY 2019-20 Adopted Budget. The countywide debt service millage rate remains the same as in FY 2019-20. The chart below illustrates the combined tax (millage) rates for the last 10 years.

Over the last nine years, Miami-Dade County has reduced taxes, reduced the County workforce and consolidated the County departments by almost half, all while maintaining service levels and keeping the price of government at historic lows. The chart below is both a simple and a compelling illustration of that progress. The "price of government" is a calculation that measures the cost of our general fund against our population, adjusted for inflation. Today, even with the enhancements we have put into place, our residents continue to pay a lower per capita cost than the average since 2000.

The FY 2020-21 Adopted Budget adds 245 positions, with a net change of 218 more positions than the FY 2019-20 Adopted Budget. Seven full-time positions were created by converting part-time hours to more stable full-time positions. The table on the next page summarizes the budget and position changes by department.

These volumes reflect our efforts towards resilience and provide context for the relationship between the annual budget, individual departmental business plans, the new Strategic Plan and the Resilient 305 strategy. The FY 2020-21 Adopted Budget sets forth specific goals and measurable objectives for the upcoming fiscal year and anticipated one-year results within each departmental narrative.

Also included is an overall five-year financial forecast for our tax-supported funds and major proprietary enterprises. The five-year financial forecast is not intended to be a multi-year budget, but rather a fiscal outlook based on current economic growth assumptions, state legislation and anticipated cost increases. The forecast reflects continuation of the proposed levels of service and includes contributions to the Emergency Contingency Reserve to reach the target balance of $100 million by FY 2024-25. However,

because of an anticipated slowdown in property tax value growth and an imposed increase in the General Fund contribution to transit operations in future years, this forecast is no longer balanced for the General Fund beginning in FY 2021-22. In the coming months and years, difficult decisions will have to be made as we develop solid plans for the future of public transportation efforts.

FY 2020-21 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN
TOTAL FUNDING AND POSITIONS BY DEPARTMENT

Department	Total Funding			Total Positions			Position Changes		
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2018-19	FY 2019-20	FY 2020-21	Enhancements	Reductions	Transfers
Policy Formulation									
Office of the Mayor	$ 4,836	$ 4,838	$ 4,838	41	41	41	0	0	0
Board of County Commissioners	22,656	26,132	26,510	183	196	196	2	-3	1
County Attorney's Office	25,571	28,278	29,711	128	132	132	0	0	0
	$ 53,063	**$ 59,248**	**$ 61,059**	**352**	**369**	**369**	**2**	**-3**	**1**
Public Safety									
Corrections and Rehabilitation	$ 366,362	$ 381,500	$ 383,686	3,068	3,077	3,077	0	0	0
Fire Rescue	495,911	530,877	536,638	2,621	2,700	2,725	25	0	0
Judicial Administration	32,702	37,760	42,733	298	303	304	1	0	0
Juvenile Services	13,360	16,721	16,700	99	99	99	0	0	0
Law Library	306	489	493	3	3	3	0	0	0
Legal Aid	4,161	4,374	4,909	37	38	43	5	0	0
Medical Examiner	11,968	14,472	14,743	87	88	88	0	0	0
Miami-Dade Economic Advocacy Trust	426	889	850	8	8	8	0	0	0
Office of the Clerk	18,418	20,267	20,927	194	182	177	0	-5	0
Police	690,477	759,072	764,598	4,200	4,344	4,391	47	0	0
General Government Improvement Fund	17,798	23,801	16,595	0	0	0	0	0	0
Non-Departmental	8,998	8,571	8,571	0	0	0	0	0	0
	$ 1,660,887	**$ 1,798,793**	**$ 1,811,443**	**10,615**	**10,842**	**10,915**	**78**	**-5**	**0**
Transportation and Mobility									
Office of the Citizens' Independent Transportation Trust	$ 2,163	$ 2,866	$ 2,857	9	9	9	0	0	0
Parks, Recreation and Open Spaces	8,505	8,442	8,436	20	33	31	0	-2	0
Transportation and Public Works	609,643	604,636	616,801	3,625	3,604	3,603	0	-1	0
General Government Improvement Fund	72	-	123	0	0	0	0	0	0
Non-Departmental	8,387	4,979	2,632	0	0	0	0	0	0
	$ 628,770	**$ 620,923**	**$ 630,849**	**3,654**	**3,646**	**3,643**	**0**	**-3**	**0**
Recreation and Culture									
Adrienne Arsht Center for the Performing Arts Trust	$ 11,450	$ 11,650	$ 14,227	0	0	0	0	0	0
Cultural Affairs	35,073	53,278	52,841	81	85	89	4	0	0
HistoryMiami	3,854	3,854	3,854	0	0	0	0	0	0
Library	64,789	82,058	91,425	489	510	508	3	-5	0
Parks, Recreation and Open Spaces	138,915	156,149	155,717	889	1,080	1,096	16	0	0
Perez Art Museum Miami	4,000	4,000	4,000	0	0	0	0	0	0
Tourist Taxes	146,249	153,852	146,161	0	0	0	0	0	0
Vizcaya Museum and Gardens	-	2,500	2,500	0	0	0	0	0	0
General Government Improvement Fund	4,182	6,934	3,078	0	0	0	0	0	0
Non-Departmental	2,678	3,940	4,160	0	0	0	0	0	0
	$ 411,190	**$ 478,215**	**$ 477,963**	**1,459**	**1,675**	**1,693**	**23**	**-5**	**0**
Neighborhood and Infrastructure									
Animal Services	$ 26,627	$ 28,929	$ 29,705	260	260	260	0	0	0
Parks, Recreation and Open Spaces	51,959	61,337	65,392	254	281	280	0	-1	0
Regulatory and Economic Resources	137,695	151,907	167,632	944	967	985	18	0	0
Solid Waste Management	319,016	311,941	319,704	1,097	1,096	1,112	16	0	0
Transportation and Public Works	30,167	37,811	36,990	249	250	250	0	0	0
Water and Sewer	574,113	572,803	573,064	2,791	2,816	2,816	0	0	0
General Government Improvement Fund	5,577	5,328	6,079	0	0	0	0	0	0
Non-Departmental	495	1,606	606	0	0	0	0	0	0
	$ 1,145,649	**$ 1,171,662**	**$ 1,199,172**	**5,595**	**5,670**	**5,703**	**34**	**-1**	**0**
Health and Society									
Community Action and Human Services	$ 128,156	$ 142,198	$ 149,058	527	537	568	31	0	0
Homeless Trust	56,267	73,892	69,490	21	21	20	0	0	-1
Jackson Health System	203,224	213,259	222,563	0	0	0	0	0	0
Public Housing and Community Development	84,485	86,777	97,602	391	391	391	0	0	0
Management and Budget	26,904	30,975	30,975	12	14	13	0	-1	0
General Government Improvement Fund	10,508	9,539	9,507	0	0	0	0	0	0
Non-Departmental	41,131	45,735	45,307	0	0	0	0	0	0
	$ 550,675	**$ 602,375**	**$ 624,502**	**951**	**963**	**992**	**31**	**-1**	**-1**
Economic Development									
Aviation	$ 480,910	$ 546,033	$ 524,286	1,400	1,432	1,432	0	0	0
Miami-Dade Economic Advocacy Trust	2,625	3,928	4,531	12	16	16	1	-1	0
Public Housing and Community Development	73,459	63,254	77,261	29	29	29	0	0	0
Regulatory and Economic Resources	5,537	5,711	5,717	45	40	41	1	0	0
Seaport	95,412	114,041	118,900	345	461	461	0	0	0
General Government Improvement Fund	-	-	-	0	0	0	0	0	0
Non-Departmental	67,622	70,297	87,175	0	0	0	0	0	0
	$ 725,565	**$ 803,264**	**$ 817,870**	**1,831**	**1,978**	**1,979**	**2**	**-1**	**0**
General Government									
Audit and Management Services	$ 4,822	$ 4,944	$ 5,181	37	38	39	1	0	0
Commission on Ethics and Public Trust	2,371	2,642	2,571	13	16	16	0	0	0
Communications and Customer Experience	18,251	19,475	20,424	161	161	166	5	0	0
Elections	29,330	33,101	32,454	99	105	106	1	0	0
Finance	44,926	52,380	54,555	411	429	415	8	-7	-15
Human Resources	13,047	14,366	15,454	117	121	129	3	0	5
Information Technology	199,804	212,130	215,048	895	930	942	17	0	-5
Inspector General	6,326	6,721	7,374	38	38	40	2	0	0
Internal Services	239,509	267,601	261,710	909	970	995	28	0	-3
Management and Budget	7,401	8,325	12,432	52	53	75	5	-1	18
Property Appraiser	44,828	50,197	54,657	404	405	410	5	0	0
General Government Improvement Fund	5,040	27,505	10,134	0	0	0	0	0	0
Non-Departmental	139,036	115,567	111,775	0	0	0	0	0	0
	$ 754,691	**$ 814,954**	**$ 803,769**	**3,136**	**3,266**	**3,333**	**75**	**-8**	**0**
	$ 5,930,490	$ 6,349,434	$ 6,426,627	27,593	28,409	28,627	245	-27	0
Less Interagency Transfers	$ 669,914	$ 673,538	$ 710,220						
Grand Total	$ 5,260,576	$ 5,675,896	$ 5,716,407						

Note: Each departmental narrative describes, in detail, all positions changes listed

OUR COUNTY

Miami-Dade County has always existed as a crossroads. Early in our history, our region was a site of conflict between Native Americans and European Explorers. Miami-Dade County was a transportation hub serving as the end point of Henry Flagler's railroad that extended from Jacksonville to the Miami River and what later became Downtown Miami. As a diverse community, we are representative of the American experience, reflecting both the conflict and concord that comes with bringing different people together. Our geographic location has put us squarely at the epicenter of climate change. We stand today at the crossroads of our past and the future.

Dade County was created in 1836 and encompassed an area from the present-day Palm Beach County to the Florida Keys. Interpretations of the name "Miami" include the Native American words for "very large lake," "sweet waters" and "friends." Major Francis Langhorne Dade, our County's namesake, was a soldier killed during the Second Seminole War. In 1997, the County electorate voted to combine the two names to become the current Miami-Dade County. With an estimated population of 2.8 million residents, Miami-Dade County is the most populous county east of Chicago and the seventh largest in the nation by population. Palm Beach, Broward and Miami-Dade counties comprise the Miami-Fort Lauderdale - Pompano Beach, Florida Metropolitan Statistical Area (MSA), the nation's seventh largest MSA and fourth largest urbanized area, with a total population of nearly 6.2 million.

Approximately 424 square miles (excluding bay and coastal waters) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. Miami-Dade County has the unique distinction of being the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

Because of our location, we are considered to be one of the most vulnerable areas to climate change. The impact of sea level rise has been the focus of our resilience efforts from the beginning. In 2009, Miami-Dade County joined the Southeast Florida Climate Change Compact to collaborate with our neighbors on issues related to climate change mitigation and adaptation. Since its creation, the partners in the Compact have successfully completed a Regional Climate Action Plan, developed a unified sea level rise projection for Southeast Florida and completed a regional greenhouse gas emissions inventory and a regional vulnerability to sea-level rise analysis. We take into account future climate change impacts, along with other shocks and stresses, in making decisions regarding capital development, operational needs and land use. By learning more about the people who comprise our community and the economic realities they face, we can better prepare for the future. Miami-Dade County is a diverse, international community. More than half of the people living in Miami-Dade County at the beginning of this decade were foreign-

born and more than 70 percent of residents spoke a language other than English at home. Based on 2018 population estimates, individuals of Hispanic origin comprise 68 percent of the population of Miami-Dade County, followed by Black (16.1 percent) and White (13.4 percent) individuals.

The average income of residents in Miami-Dade County is lower than that of the nation as a whole and our rate of poverty is higher than the average for the United States. The estimated 2020 Area Median Family Income (MFI) for a four-person household as determined by the United States Department of Housing and Urban Development is $59,100. For 2018, the American Community Survey (ACS) estimated that approximately 16 percent of the residents of Miami-Dade lived below the poverty line. Miami-Dade County, a region of extremes, is one of the most extreme examples of economic inequity, with the top 5 percent of Miami households earning an average salary of more than $200,000 annually, while the lowest 20 percent earn just under $20,000 per year – ten times less. Unemployment, foreclosures and poverty rates were all higher in South Florida as a result of the worst recession since the Great Depression. Last year, all these metrics were greatly improving from their worst recent performance. The unemployment rate improved from a high of 11.6 percent in 2010 and had dropped to 2 percent in early 2020. The COVID-19 pandemic has reversed this trend and may have lasting and lingering effects throughout our economy.

As our local economy begins its recovery, the tourism industry will play a vital role. Our County's beaches, events, attractions and weather make us a desirable destination for both domestic and international visitors. In 2019, Greater Miami and the beaches were visited by more than 24.5 million people, 16.3 million of which stayed overnight. Roughly two thirds of these visitors came from within the United States and one-third were international tourists, with the most coming from South America and Europe. In 2019, the total economic impact of visitors was $17.9 billion. Fifty-three percent of all visitors came to Miami-Dade for vacation, another 21 percent cited either visiting relatives or business as their main reason for travel. For our local economy to rebound, our visitors must come back.

In 2019, the Resilient 305 Strategy was officially released. A product of Greater Miami & the Beaches, a partnership of Miami-Dade County, the City of Miami and the City of Miami Beach, the Resilient 305 Strategy addresses resilience challenges prioritized through hundreds of hours of collaborative work with thousands of stakeholders, both governmental agencies and representatives of the private sector and not-for-profit worlds. Greater Miami & the Beaches, originally a part of the 100 Resilient Cities Network pioneered by the Rockefeller Foundation, is now a partner of the Adrienne Arsht-Rockefeller Foundation Resilience Center. The Resilience Center leverages the strengths of the Atlantic Council, one of several voluntary organizations created soon after World War II to promote public understanding of policies and institutions that would build collective security and peace. Global climate change and its impacts on our future resources will perhaps the most significant impact of any threat on our world in coming years. Supported by a $25 million gift from Adrienne Arsht and a $30 million grant from the Rockefeller Foundation, the goal of the Resilience Center is to reach one billion people with resilience solutions to address climate change, migration and security by 2030 and prepare governments and institutions to better prepare for, navigate and recover from shocks and stresses. Greater Miami & the Beaches is proud to be one of the first communities recognized as a partner of the Adrienne Arsht-Rockefeller Foundation Resilience Center.

The Resilient 305 Strategy is a document created to establish a framework to address priority resilience challenges through intergovernmental and community collaboration. Organized into three goal areas – places, people and pathways – the Resilient 305 Strategy identifies goals based on determined objectives.

"Places" addresses location-based challenges by enhancing climate resilience through design and planning; creating, connecting and improving mobility and housing options; and safeguarding ecosystems. Actions in this goal area include building healthy coral reefs and ecosystems, reducing storm surge vulnerability, developing mobility hubs and connectivity and redeveloping public housing to make it more resilient.

"People" aims to improve the lives of citizens every day by supporting job and wealth creation; addressing specific health needs for the most vulnerable; and preparing and empowering neighborhoods and networks to anticipate and respond to disruptions, both large and small. Ensuring representation in the census, breaking the cycle of youth violence, increasing resilience through volunteer emergency training and engaging communities through public art to help enhance the region's social sustainability are all actions in this area.

"Pathways" seeks to bring together governments, businesses, community organizations and educational institutions by setting common goals and committing to actions, such as utilizing a pre-planning for post-disaster toolkit, creating an actionable science advisory panel (ASAP) and utilizing a collaborative approach to improve coordination and resilience on water issues.

Resilient Greater Miami & The Beaches

The Resilient 305 Strategy and our community's relationship with the Rockefeller Foundation has opened up opportunities for us as we look for ways to address the impacts of the pandemic on our local economy. The COVID19 pandemic is a shock to our system, but it exacerbates a long-time stressor of our reliance on the tourism industry for our ultimate economic success.

Like many other regions in the world, Miami-Dade County faces a number of current and future challenges including the impacts of climate change, aging facilities and transportation infrastructure, economic disparity, pandemics, cyber-attacks, terrorism and other natural and man-made disasters. A Resilient Strategy addresses these global issues, organizing solutions into six phases as illustrated on the previous page.

To provide for a safer and stronger community, the resilience strategy promoted by 100 Resilient Cities, we need to continue our focus on infrastructure investment, provision of affordable housing, development of a diverse economy and public safety. Development of a diverse economy is perhaps the most critical because a healthy economy can provide the resources needed to fund the other needs.

Beyond our tourism industry, the One Community One Goal (OCOG) initiative provides Miami-Dade County with a roadmap for its economic, entrepreneurial and educational success. OCOG is a collaboration between the public and private sectors to promotes community-wide economic development and prosperity in Miami-Dade County, by encouraging innovation, amplifying strengths and imparting leadership to join public and private priorities. This community-wide initiative which began in 1998 has led to an increase in higher paying jobs, enhancement our educational ecosystem and development of a vibrant population of young professionals.

OCOG is an ongoing initiative and will be critical to our community's post-pandemic recovery. Its mission is to continue bringing a broad spectrum of Miami-Dade organizations together to advance the goal of a thriving, inclusive and diverse community. In part because of OCOG, Miami-Dade County is a resilient business community that provides the opportunity for economic prosperity for all. The substructure of OCOG will shore up our efforts over the next months to be better than we were before the impacts of COVID19.

OUR GOVERNMENT

Miami-Dade County is unique in its structure and has been recognized nationally for our dedication to results-oriented and resilience-focused management. Many of our programs and services have received awards based on our service delivery planning and allocation of resources. The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a Home Rule Charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter by countywide vote. The most recent amendment was in November 2012.

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. We are, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers" or levels, of government: city and county. The County can take over certain activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, an estimated 1.2 million or 43 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. All County residents pay a property tax to support regional services, such as transportation, jails and regional parks. Residents within UMSA also pay a property tax for municipal-type services provided by the County such as local police patrol, local parks and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside. Each municipality levies taxes against its property tax roll. Municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS

Jurisdiction	2020 Population *	Percent of Total Population	2020 Assessment Roll Value (in $1,000) **	Percent of Tax Roll
Aventura	38,041	1.35	$10,550,217	3.25
Bal Harbour	2,932	0.10	$5,276,991	1.63
Bay Harbor Islands	6,091	0.22	$1,378,222	0.43
Biscayne Park	3,181	0.11	$249,288	0.08
Coral Gables	51,133	1.81	$17,449,831	5.38
Cutler Bay	45,480	1.61	$2,767,525	0.85
Doral	71,314	2.53	$14,321,985	4.42
El Portal	2,146	0.08	$181,958	0.06
Florida City	13,405	0.47	$636,830	0.20
Golden Beach	943	0.03	$1,179,522	0.36
Hialeah	239,956	8.50	$12,482,037	3.85
Hialeah Gardens	23,644	0.84	$1,492,020	0.46
Homestead	76,317	2.70	$3,484,286	1.07
Indian Creek	87	0.00	$678,325	0.21
Key Biscayne	12,925	0.46	$8,202,651	2.53
Medley	995	0.04	$2,648,410	0.82
Miami	494,979	17.53	$63,007,643	19.43
Miami Beach	94,161	3.34	$41,742,999	12.87
Miami Gardens	114,363	4.05	$5,346,230	1.65
Miami Lakes	32,288	1.14	$3,636,956	1.12
Miami Shores	10,817	0.38	$1,257,307	0.39
Miami Springs	14,255	0.50	$1,323,842	0.41
North Bay Village	9,064	0.32	$1,083,772	0.33
North Miami	65,089	2.31	$3,739,670	1.15
North Miami Beach	47,722	1.69	$3,529,914	1.09
Opa-locka	18,090	0.64	$1,235,577	0.38
Palmetto Bay	24,870	0.88	$3,199,562	0.99
Pinecrest	18,619	0.66	$5,154,598	1.59
South Miami	12,900	0.46	$2,073,137	0.64
Sunny Isles Beach	23,869	0.85	$11,915,512	3.67
Surfside	5,997	0.21	$3,126,037	0.96
Sweetwater	22,348	0.79	$1,976,624	0.61
Virginia Gardens	2,439	0.09	$276,374	0.09
West Miami	8,915	0.32	$653,085	0.20
Subtotal - cities	1,609,375	57.00	$237,258,936	73.15
Adjustment for Senior Citizen Exemption, Eastern Shores and Opa-Locka Airport			(165,233)	(0.05)
Unincorporated Area	1,213,928	43.00	87,269,294	26.90
TOTAL - Miami-Dade County	2,823,303	100.00	$324,362,997	100.00

* Official April 1, 2020 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted October 16, 2020

** Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2020

The County budgets for four separate taxing jurisdictions: Countywide, UMSA, the Fire Rescue District and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks, county roads, support for the court system, regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who do not live in municipalities. These services include local police patrol, local parks and roads, planning and code enforcement. The Fire Rescue District provides fire rescue service for the entire county, except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne and Coral Gables. The Library System jurisdiction includes all municipalities and UMSA, except for Bal Harbour, Hialeah, Miami Shores, North Miami, North Miami Beach and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

CERTIFIED TAX ROLLS

Taxing Unit	Value per Mill of Taxable Property in 2019	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2020
Countywide	$303,546,169	$12,835,232	$7,981,596	$324,362,997
Miami-Dade Fire Rescue Service District	170,660,963	7,290,811	3,663,571	181,615,345
Miami-Dade Public Library System	276,380,137	10,875,198	4,360,187	291,615,522
Unincorporated Municipal Service Area	81,530,168	4,622,164	1,116,962	87,269,294

Notes:

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2020.
2. The Current Year Net New Taxable Value column represents the value per mill of:
   new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls
   + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

GOVERNANCE

On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over most legislative, quasi-judicial, zoning and master plan or land use decisions of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled BCC meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members may be elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC and appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, establish service standards and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. Currently, Miami-Dade County is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds and custodian of all records filed with the Court.

In November 2018, Amendment 10 to the Florida Constitution was adopted calling for, among other things, the election of these five offices in all counties by removing the counties' charters ability to abolish, change the term, transfer the duties or eliminate the election of these offices. The election for these offices under this amendment will take place in November 2024 and the newly elected officials will take office at the beginning of January 2025. To prepare for this reorganization, the duties of the current offices are under legal and process reviews so that the transition to the newly elected offices will be as seamless as possible to avoid impacting the services delivered to our community. Personnel, procurement, financial management, budgeting and other legal issues must be analyzed and recommendations regarding the implementation of the new officers will be provided to the Board of County Commissioners in the coming years.

ORGANIZATIONAL STRUCTURE

Since 2003, Miami-Dade County has been a leader in the implementation of strategic planning and results-oriented management. Our organizational strategic plan supports efforts in our community, even as priorities and goals evolve and change. Strong leadership and the ability to adjust to shocks and stresses are vital to the success of a resilient community.

Miami-Dade County departments and entities are divided into Policy Formulation, six strategic service delivery areas and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Fire Rescue, Juvenile Services, Medical Examiner and Police and funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney, Public Defender and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area
- *Transportation and Mobility:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Transportation and Public Works represents this area
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library and Parks, Recreation and Open Spaces are included in this area
- *Neighborhood and Infrastructure*: provides efficient, consistent and appropriate growth management and urban planning services and also promotes responsible stewardship of natural resources and provides timely and reliable public infrastructure services including animal care and control, stormwater, mosquito control, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Solid Waste Management and Water and Sewer make up this area
- *Health and Society:* improves the quality of life and promotes maximum independence through the provision of health care, housing and social and human services to those in need; Community Action and Human Services, Homeless Trust and Public Housing and Community Development and the maintenance of effort funding for the Public Health Trust are included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while eliminating socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities and create a more business friendly environment in Miami-Dade County; Aviation, Regulatory and Economic Resources, funding for the Miami-Dade Economic Advocacy Trust and Seaport are included in this strategic area

- *General Government:* provides the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Communications and Office of Management and Budget along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General and the Property Appraiser are included in this strategic area

On page 9 of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all the various departments and entities included in the County's Proposed Budget.

RESULTS-ORIENTED AND RESILIENCE-FOCUSED GOVERNING

For many years, Miami-Dade County has been recognized internationally for our achievements in implementing a result-oriented government culture and embracing the concepts of resilient communities. Guided by a Strategic Plan – developed with significant input from the community in setting priorities – each year County departments update their Business Plans. The annual budget is the funding needed for that fiscal year to support the activities of the departments to meet the goals and objectives of the Strategic Plan. Using a balanced scorecard approach, we monitor performance results and produce quarterly performance and financial reports for the community. The management of our organization is data driven and flexible so that we may react to changes in our community. We have also incorporated the concepts of resilience decision making into the management of our organization, supporting the development and implementation of the Resilient 305 Strategy.

Links to the Strategic Plan, Business Plans, Budget and Quarterly Reports and the Resilient 305 Strategy are all available on our website.

Strategic Plan	https://www.miamidade.gov/performance/library/strategic-plan/2020-strategic-planning-book.pdf
Business Plans and Quarterly Performance Reports	http://www.miamidade.gov/performance/business-plans.asp
Budget and Quarterly Financial Reports	http://www.miamidade.gov/budget/
Resilient 305 Strategy	http://resilient305.com/

Through the adoption of the "Governing for Results" Ordinance (05-136), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring and review. To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of "Plan, Measure, Monitor."

The Strategic Plan is the foundation for the management of our organization and is intended to be complementary to community strategies, as well as supportive of community priorities such as improving

transportation, expanding the availability of affordable housing and enhancing community resilience. It defines the County's vision, mission, guiding principles, goals, objectives, strategies and key performance indicators. It ultimately serves as a strategic roadmap – one that articulates where we want to be, how we will get there and how we will know when we have arrived.

An annual budget is a financial, operating and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's budget document is a tool that serves five purposes:

- *Prioritization:* *County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC) and the County's strategic plan are prioritized through this process.*
- *Information:* *The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.*
- *Planning:* *The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.*
- *Evaluation:* *The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.*
- *Accountability:* *The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.*

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years

than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Proposed Budget is for the period October 1, 2020 to September 30, 2021 and is shown as either “FY 2020-21” or “FY 20-21.”

The County employs a balanced scorecard approach to track departmental performance. A traditional balanced scorecard is a framework that combines strategic non-financial performance measures with financial metrics to give managers and executives a more 'balanced' view of organizational performance. Our traditional scorecards include measures from four perspectives: learning and growth, business process, customer service, and financial.

We have also implemented the first of their kind "Resilience Scorecards." These scorecards group performance measures by the four resilience dimensions developed by the Rockefeller 100 Resilient Cities:

- Leadership and Strategy
- Health and Wellness
- Infrastructure and Environment
- Economy and Society

In these volumes, we join together the elements of the County Strategic Plan (overall organizational goals and objectives), the Resilient 305 Strategy (resilience dimensions) the business plans (departmental objectives and measures), the budget (allocation of personnel and funding), and the scorecards (actual and target performance measures) in each departmental narrative. The narratives are organized by Strategic Area, placing similar services together to reinforce the cross-functional teams working together to meet the same goals and objectives.

OUR FINANCIAL STRUCTURE

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County's annual financial report that are considered proprietary funds. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.

GOVERNMENTAL FUNDS

The General Fund is the County's primary operating fund. All financial activity not included within a proprietary (or enterprise) fund is included in the General Fund. Property taxes, also known as ad valorem revenues, are a significant source of funding for the General Fund, as well as the Fire Rescue and Library taxing districts, which operate within their own special revenue funds. The amount of property taxes received by a taxing jurisdiction is derived by a tax rate (millage rate) applied to the property tax roll for the jurisdiction. A mill is a rate of tax equal to $1 for each $1,000 of assessed taxable property value. If a piece of property has a taxable value of $100,000 and the millage rate is one mill, the property owner would pay $100 in taxes.

Each of the four County taxing jurisdictions has its own millage rate, along with millage rates set to fund voter-approved debt governed by the BCC. Three of the operating millage rates (Countywide, Fire Rescue and Library) are subject to a State imposed cap of ten mills. The municipal millage rate (UMSA) has its own ten-mill cap. Voter-approved debt millage rates are not subject to this cap. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the County's Building Better Communities General Obligation Bond Program and the Public Health Trust's Miracle Building Bond Program. The County has debt service millages for voter approved countywide debt. FY 2020-21 is the 26th consecutive year that the area-wide total millage is below the state defined ten-mill cap.

For the FY 2020-21 Adopted Budget, the total millage rate is 7.3716 mills for the three taxing jurisdictions under the regional ten-mill cap; therefore, we have 2.6284 mills in capacity, which could generate

approximately more than $852.556 million of additional revenue to fund regional services. With the Unincorporated Municipal Service Area (UMSA) millage, we also have the potential of 8.0717 mills in capacity for the UMSA services, which could generate approximately $704.412 million of additional revenue. The total of all adopted operating and voted debt millage rates for FY 2020-21 is 9.7779. The following table shows the millage rates for FY 2019-20 and FY 2020-21.

MILLAGE TABLE

Taxing Unit	FY 2019-20 Actual Millage	FY 2020-21 Rolled-Back Millage (1)	FY 2020-21 Adopted Millage Rates	Percent Change From FY 2019-20 Rolled-Back Millage	Percent Change From FY 2019-20 Actual Millage
Countywide Operating	4.6669	4.5091	4.6669	3.50%	0.00%
Miami-Dade Fire Rescue Service District	2.4207	2.3215	2.4207	4.27%	0.00%
Miami-Dade Public Library System	0.2840	0.2732	0.2840	3.95%	0.00%
Total Millage Subject to 10 Mill Cap	7.3716	7.1038	7.3716	3.77%	0.00%
Unincorporated Municipal Service Area (UMSA)	1.9283	1.8293	1.9283	5.41%	0.00%
Sum of Operating Millages	**9.2999**	**8.9331**	**9.2999**	4.11%	**0.00%**
Aggregate Millage (2)		6.6544	6.7964	2.13%	
Voted Millages (3) -- Debt Service					
Countywide (4)	0.4780	N/A	0.4780	N/A	0.00%
Fire Rescue District Special Obligation Bon	0.0000	N/A	0.0000	N/A	0.00%
Sum of Operating and Debt Millages	**9.7779**	N/A	**9.7779**	N/A	**0.00%**

(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.

(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56 percent, the Library District millage by 89.9 percent, and the UMSA millage by 26.9 percent).

(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.

(4) Countywide debt includes 0.0938 mills for Jackson Health System bonds and 0.3842 mills for County general obligation bonds

Within the General Fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate health care, mass transit, correctional facilities operations and support and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Transportation and Public Works and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police subsidy is 36 percent to the Countywide budget and 64 percent to the UMSA budget for FY 2020-21.

The Parks, Recreation and Open Spaces (PROS) Department expenditures are divided similarly. Community and neighborhood parks and community pools providing local services to the residents of the surrounding neighborhoods are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension and beaches. Administrative support and construction (planning, design, development and maintenance) costs are allocated between the Countywide and UMSA budgets – or capital funds, as appropriate - on the basis of the relative costs of direct services. Some countywide park facilities such as marinas generate revenues to support their operations and require little if any property tax support. Roadside maintenance and landscaping are supported by both the Countywide and UMSA budget. Causeways and special taxing districts are self-supporting and require no property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support in this fiscal year is 52 percent of the PROS subsidy.

General Fund support to planning and administration functions within the Regulatory and Economic Resources (RER) Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. As most planning activities such as charrettes, development reviews, preparation of special planning studies and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the Countywide budget because of their countywide significance. In FY 2020-21, UMSA General Fund support of the planning function in the Regulatory and Economic Resources Department is 57 percent of the subsidy. Other functions in RER such as Business Affairs and the Office of Resiliency are funded by the Countywide General Fund.

The Department of Transportation and Public Works' (DTPW) unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing and sidewalk repair, as well as other work done in the UMSA area. Countywide transportation and public works responsibilities such as mass transit, traffic signalization and signage, traffic engineering design, arterial road maintenance in municipalities and bridge operations throughout the county are funded by Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying, land acquisition and highway engineering. Administrative costs are allocated based on the relative costs of direct services. The required Maintenance of Effort (MOE) for transit services is $214.928 million for FY 2020-21. Of the total General Fund support for the public works functions 74 percent is Countywide and 26 percent is UMSA for FY 2020-21.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus UMSA operating costs across the entire General Fund. This allocation for FY 2020-21 is 76 percent to the Countywide budget and 24 percent to the UMSA budget. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA General Fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an administrative reimbursement charged to proprietary funds. For the FY 2020-21 Budget, that percentage is 3.03 percent of proprietary operating budgets, 18 percent lower than FY 2019-20.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County.

There are three other governmental funds included in the budget:

- ***Special Revenue Funds:*** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities. The Fire Rescue District and the Library District operate in individual Special Revenue Funds.
- ***Debt Service Funds:*** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.
- ***Capital Project Funds:*** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

PROPRIETARY FUNDS

Proprietary funds are those funds where the County charges a user fee to recover costs. The County's proprietary funds include enterprise funds and internal service funds. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

- ***Department of Transportation and Public Works (DTPW)***: Operates the County's mass transit rail system, bus system, metro-mover system and paratransit services
- ***Solid Waste Management (DSWM)***: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 15 municipalities and operates a variety of facilities, including landfills, transfer stations and neighborhood trash and recycling centers.
- ***Seaport:*** Operates the Dante B. Fascell Port of Miami-Dade County.
- ***Aviation:*** Operates and develops the activities of the Miami International Airport, three other general aviation airports and one training airport.
- ***Water and Sewer Department (WASD):*** Maintains and operates the County's water distribution system and wastewater collection and treatment system.
- ***Public Health Trust/Jackson Health System (PHT):*** The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Medical Center, Holtz Children's Hospital, Jackson Rehabilitation Hospital, Jackson Behavioral Health Hospital and several urgent care centers, primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the ***Rickenbacker Causeway*** fund (PROS), the ***Venetian Causeway*** fund (PROS), the ***Section 8 Allocation*** fund (within Public Housing and Community Development (PHCD)) and ***Mixed Income Properties*** fund (PHCD).

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a fee for cost and overheard or a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance

programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

FIDUCIARY FUNDS

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

- ***Clerk of Circuit and County Courts Agency Fund:*** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.
- ***Tax Collector Agency Fund:*** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.
- ***Pension Trust Fund:*** Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.
- ***Other Agency Funds:*** Accounts for various funds placed in escrow pending timed distributions.

	General Fund			Proprietary Funds					Grant Funds		Capital Project Funds	
Department	CW Jurisdiction (Tax Supported)	UMSA Jurisdiction (Tax Supported)	Other Governmental Revenues	Enterprise Funds	User Fees / Charges/ Permit Fees	Miscellaneous Revenues	Fire District	Library District	Federal	State	Bonds	Impact Fees
POLICY FORMULATION												
Board of County Commissioners	√	√				√						
County Attorney's Office	√	√				√						
Office of the Mayor	√	√										
PUBLIC SAFETY												
Corrections and Rehabilitation	√				√	√			√		√	
Fire Rescue	√				√	√	√		√	√	√	√
Judicial Administration	√		√		√						√	
Juvenile Services	√				√	√			√	√		
Law Library			√		√							
Legal Aid	√		√		√							
Medical Examiner	√				√						√	
Office of the Clerk	√		√		√				√	√		
Police	√	√	√		√	√			√	√	√	√
TRANSPORTATION												
Aviation				√					√	√	√	
Seaport				√	√	√			√	√	√	
Transportation and Public Works	√	√	√	√	√	√			√	√	√	√
RECREATION AND CULTURE												
Cultural Affairs	√		√		√	√				√	√	
Library					√	√		√	√	√	√	
Parks, Recreation and Open Spaces	√	√		√	√	√			√	√	√	√
NEIGHBORHOOD AND INFRASTRUCTURE												
Animal Services	√		√		√	√					√	
Solid Waste Management	√			√	√	√				√	√	
Water and Sewer				√	√						√	
HEALTH AND HUMAN SERVICES												
Community Action and Human Services	√				√	√			√	√	√	
Homeless Trust			√			√			√	√		
Jackson Health System	√			√	√						√	
Public Housing and Community Development					√				√		√	
ECONOMIC DEVELOPMENT												
Miami-Dade Economic Advocacy Trust	√				√	√						
Regulatory and Economic Resources	√	√	√		√	√			√	√	√	√
GENERAL GOVERNMENT												
Audit and Management Services	√	√	√									
Commission on Ethics and Public Trust	√		√		√	√						
Communications and Customer Experience	√	√	√		√							
Elections	√		√		√	√			√	√		
Finance			√		√	√						
Human Resources	√	√			√							
Information Technology	√		√		√	√						
Inspector General	√				√							
Internal Services	√	√	√		√	√					√	
Management and Budget	√	√							√		√	
Property Appraiser	√		√		√	√						
OTHER												
General Government Improvement Fund	√	√	√								√	
Non-Departmental	√	√	√	√	√	√	√	√	√	√	√	√

BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the policies required by the Miami-Dade County Home Rule Amendment and Charter, the Miami-Dade County Code of Ordinances, Florida Statutes Chapter 129 (County Annual Budget) and Chapter 200 (Determination of Millage) and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). State and local laws and legislation generally outline the budget development process. Reporting of financial activity is regulated by GASB. Both the Budget and the Comprehensive Annual Financial Report (CAFR) provide our County's financial plans and statements following these policies.

LOCAL LEGISLATION

The Miami-Dade County Home Rule Amendment and Charter is the constitution for Miami-Dade County and governs all activity:

- The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Also, before the first public hearing on the Proposed Budget required by state law, the Mayor makes public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.
- The Charter also says that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the recommended funding priorities for the County and that between June 1 and July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. Pursuant to the Charter, the budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year.
- The Finance Director, appointed jointly by the Mayor and the Clerk of the Circuit and County Courts, has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

The Miami-Dade Code of Ordinances also contains financial policies codified by the Board of County Commissioners:

- Article CXVIII.5 of the Code of Ordinances is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in the annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast. Section 2-1795 of the Code outlines

the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.

- The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.
- Miami-Dade County Resolution No. R-31-09 establishes the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.
- Miami-Dade County Ordinance No. 14-02 requires separate votes of the Board for each millage rate, including voter approved debt. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.
- As prescribed by Ordinance No. 15-58, no later than April 1st of each year, the Commission Auditor provides to the Commission a written report detailing, for each department, office, division or other unit of County government the services provided to the community, the resources allocated for the delivery of services and the achievement of performance measures with respect to the delivery of services. The report includes the Commission Auditor's recommendations regarding adjustments to resource allocations to yield desired service delivery results. Each commission committee then meets no later than May 1st of each year to review and discuss the Commission Auditor's report, identify new service delivery priorities for the next fiscal year for those services under the commission committee's jurisdiction, approve by motion new service delivery priorities for the next fiscal year and forward its recommended priorities to the Commission. No later than June 1st of each year, the committee with jurisdiction over budgetary matters meets to review and discuss the commission committees' recommended new service delivery priorities for the next fiscal year, identify revenues and resources necessary to fund such priorities, and no later than June 15th, forward its findings to the Commission for its consideration at its regularly scheduled meeting immediately following June 15th or a special meeting called to discuss priorities. At that meeting, the Commission, by motion, approves those new service delivery priorities it wishes to implement in the ensuing fiscal year's County budget.

STATE LAW

The Florida legislature enacts laws that govern the budget development and approval processes http://www.leg.state.fl.us/statutes/:

- Chapter 129.01(2) (a), Florida Statutes establishes that the budget will be prepared, summarized and approved by the BCC of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- Chapter 129.01(2) (c) (1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.
- Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.
- During the 2019-20 Session of the Florida Legislature, Chapter 129.03 Preparation and adoption of budget - Subsection (3) was amended to included paragraph (d) requiring counties to include and report the following information as part of the jurisdictions budget documents:
    1. Government spending per resident, including, at a minimum, the spending per resident for the previous five fiscal years (Budget-in-Brief, Volume 1);
    2. Debt per resident, including, at a minimum, the debt per resident for the previous five fiscal years (Appendix S, Volume 1);
    3. Median income within the County (Our County, Volume 1);
    4. The average county employee salary (Budget-in-Brief, Volume 1);
    5. Percent of budget spent on salaries and benefits for county employees (Appendix C, Volume 1); and
    6. Number of special taxing districts, wholly or partially, within the County (Volume 2, Parks, Recreation and Open Spaces, Special Assessment District Division, page 209)
- Chapter 129.06(1), Florida Statutes requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered or exceeded except by action of the governing body.
- Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization.
- Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.
- Chapter 200.011, Florida Statutes states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each

fund respectively. The BCC also determines the rates for use by the county, including special taxing district, board, agency or other taxing unit within the county for which the BCC is required by law to levy taxes.

- Chapter 200.065, Florida Statutes establishes a rolled-back millage rate, a maximum millage rate and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes. Each year, the Proposed Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth in Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.
- Chapter 200.065, Florida Statutes outlines the rolled-back millage rate, known as the "no tax increase" rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the rolled-back rate does not take into account growth in the County. Another state-defined measure, the aggregate rolled-back millage rate, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the rolled-back rates for FY 2020-21.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION
(Dollars in Thousands)

Taxing Unit	2019-20 Est. Value of One Mill	2019-20 Adopted Millage	2019-20 Levy, net of TIF Payment	2020-21 Roll without CRA and New Construction	Rolled-Back Millage	2020-21 Maximum Millage	2020-21 Value of One Mill	2020-21 Adopted Millages	2020-21 Levy	Millage Percent Change
Countywide	$303,546.169	4.6669	$1,360,506	301,724,471	4.5091	4.3320	$324,362.997	4.6669	$1,513,770	3.50%
Fire District	170,660.963	2.4207	413,119	177,951,774	2.3215	2.2243	181,615.345	2.4207	439,636	4.27%
Library District	276,380.137	0.2840	78,492	287,255,335	0.2732	0.3292	291,615.522	0.2840	82,819	3.93%
Millage Total		7.3716			7.1039			7.3716		3.77%
Unincorporated Area	81,530.168	1.9283	$155,685	85,105,884	1.8293	1.9717	87,269.294	1.9283	168,281	5.41%
Total Levy			$2,007,802						$2,204,506	
Aggregate Millage					6.6544			6.7964		2.13%

Notes:

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2020
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by $76.939 million
6. The millage rates utilized for the Adopted Budget are below the maximum millage rate and above the rolled-back rate with the exception of the Countywide and Fire District millage that is above the maximum millage rate.

- The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.
- The BCC may adopt a rate that is higher than the state defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the county, municipality or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

- Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of ten mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of ten mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.
- The State Constitution allows an exemption of up to $50,000 for homesteaded properties and $25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution, which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than $250,000.

GAAP and GASB

- The General Fund, Fire Rescue District, Library District and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the CAFR describes the County's policies for assets, liabilities and net assets or fund balances.
- The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer, Public Health Trust, Transportation and Public Works, Solid Waste Management, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

THE BUDGET PROCESS

Miami-Dade County's budget is actually many budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade County Public Library System and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions all aggregated. Each budget is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area, as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendices B and C in this volume. Capital program revenue and expenditure summaries are included as Appendices H and I.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared following state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the budget document.

The budget process is a year-round activity. A budget is a very dynamic plan; while typically major revenue sources, priorities and activities remain static, things change frequently as a source of funding may drop unexpectedly, a program hits a snag or a problem develops that must be addressed. In the past few months, we have seen changes never experienced before impacting both revenues and expenditures. For those reasons, budget monitoring is as important as budget development so that changes can be addressed as quickly as possible.

At the beginning of the fiscal year, departmental staff updates the business plans. In December and January, staff completes initial projections and estimates of revenues for the current fiscal year and the next. In February, County departments submit their budget requests to the Office of Management and Budget (OMB). Those requests are linked to the priorities in the departmental business plans. Departmental staff and OMB staff meet to discuss service priorities and begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address putting forth his funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff and the staff of the Commission Auditor to share revenue and expenditure information. Pursuant to the County Code, the Proposed Budget must be submitted to the BCC by July 15.

There are certain budget-related deadlines that are established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as “Truth in Millage” or “TRIM” notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices, in practice, represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed, which is expensive and would be difficult, if not impossible, to accomplish within the prescribed time frames.

In accordance with Section 1800A of the Code, public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

December - January
Budget forecasting for coming year

January - April
Departmental budget preparation and meetings

March
Mayor's budget address

July 1
Tax Roll Released

July 9
Proposed Budget presented

July 16
Maximum tax rates adopted by County Commission

August
Notices of Property Taxes mailed; Commission workshops held

September 3
First public budget hearing

September 17
Second public budget hearing

October 1
New budget becomes effective

THE FY 2020-21 ADOPTED BUDGET

The FY 2020-21 Adopted Budget is balanced at $9.052 billion. The operating budget totals $5.716 billion and is 0.7 percent higher than the FY 2019-20 Adopted Budget of $5.676 billion. The tax supported budgets, the Countywide General Fund, UMSA General Fund, Library System and Fire Rescue Service District budgets, total $2.737 billion, which is 2.6 percent higher than the FY 2019-20 Adopted Budget and represents 47.9 percent of the total operating budget. The FY 2020-21 Capital Budget, the first programmed year of the Adopted Multi-Year Capital Plan, totals $3.335 billion, which is approximately three percent higher than the FY 2019-20 Adopted Budget of $3.233 billion. The County's Multi-Year Capital Plan totals $24.85 billion and includes 496 active capital projects. The strategic areas with the largest capital spending plans are Transportation and Mobility ($1.028 billion) and Neighborhood and Infrastructure ($877 million). Unfunded needs in the operating budget total $66.007 million and $20.821 billion of unfunded capital projects.

FY 2020-21 Adopted Capital Plan by Strategic Area

REVENUES

Funding Source	Actuals		Actuals		Actuals		Budget			
	FY 2016-17	%	FY 2017-18	%	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%
Proprietary	$ 3,179,964,000	54	$ 3,515,224,000	55	$3,854,264,000	56	$ 2,556,115,000	45	$ 2,531,792,000	44
Federal and State Grants	$ 276,600,000	5	$ 269,309,000	4	$286,282,000	4	$ 286,567,000	5	$ 331,770,000	6
Property Tax	$ 1,626,776,000	28	$ 1,765,215,000	28	$1,886,633,000	27	$ 1,993,446,000	35	$ 2,094,282,000	37
Sales Tax	$ 372,615,000	6	$ 369,937,000	6	$378,637,000	5	$ 334,993,000	6	$ 287,279,000	5
Gas Taxes	$ 71,775,000	1	$ 70,940,000	1	$73,086,000	1	$ 70,341,000	1	$ 66,962,000	1
Misc. State Revenues	$ 99,861,000	2	$ 105,247,000	2	$120,476,000	2	$ 120,500,000	2	$ 115,413,000	2
Miscellaneous	$ 275,381,000	4	$ 289,164,000	4	$341,145,000	5	$ 313,934,000	6	$ 288,909,000	5
Total	**$ 5,902,972,000**		**$ 6,385,036,000**		**$ 6,940,523,000**		**$ 5,675,896,000**		**$ 5,716,407,000**	

The development of the County Budget is the method for determining the services and the levels of those services you will receive for the next 12 months. It also determines how much you will pay in property taxes and other fees and charges to support those services. Although not the largest source of revenue in the operating budget, the most significant source of discretionary operating revenue to local governments in Florida is property tax revenue. The certified countywide tax roll value change (from the 2019 preliminary roll) for FY 2020-21 is an increase of 5.1 percent. In accordance with Article VII to the State Constitution, the increase in property assessments for 2020 homestead residential properties was set at 2.3 percent. Although there was an increase in property values and ad valorem revenue is budgeted at $124.138 million more than the FY 2019-20 Adopted Budget, property tax revenue is $2.530 million less than contemplated in the five-year financial forecast. The change in taxes paid by property owners is affected by four factors:

1. The value of the property (determined by the Property Appraiser's Office);
2. Adjustments for Article VII of the State Constitution, which limits the growth in the value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2019-20 such growth was the 2.3 percent noted above) and 5.09 percent for non-homesteaded properties, respectively;
3. The amount of value that is not subject to taxes (e.g., the $50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the $25,000 exemption for personal property); and
4. The millage rate set by the board of the taxing jurisdiction.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Article VII adjustments are applied to calculate the assessed value. Finally, exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the tax notice is mailed in November by the Tax Collector.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of $200,000, a $50,000 homestead exemption (HEX) and a taxable value after the HEX of $150,000 would pay in FY 2020-21. These rates include debt service, as well as operating millage rates.

TABLE 1.1 FY 2020-21 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of $150,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	1.9283	$289	10.9%
Countywide Operating	4.6669	$700	26.4%
Fire Rescue Operating	2.4207	$363	13.7%
Library System	0.2840	$43	1.6%
Countywide Debt Service	0.4780	$72	2.7%
Total to County	**9.7779**	**$1,467**	**55.4%**
School Board with Debt Servi	7.1290	$1,069	40.3%
Children's Trust	0.4507	$68	2.6%
Everglades	0.0380	$6	0.2%
Okeechobee Basin	0.1192	$18	0.7%
Water Management	0.1103	$17	0.6%
Inland Navigation	0.0320	$5	0.2%
Total	**17.6571**	**$2,650**	**100%**

Using the example above, of the $1,467 of property tax collected, $700 or 26.4 percent is used for countywide services, $695 for UMSA, Fire Rescue, and Library services (city-type services) and $72 for Countywide Debt Service. Overall, the County levies 55.4 percent of the property taxes for a property in UMSA.

For residents of municipalities, the same rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue Service District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities. All residents in Miami-Dade County pay property taxes for the regional taxing jurisdictions such as Public Schools, The Children's Trust and others.

BUDGETS OF THE FOUR TAXING JURISDICTIONS

As the chart above displays how ad valorem revenues comprise the majority of the Library, Fire Rescue and Countywide budgets.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Department of Solid Waste Management (DSWM)); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces (PROS) and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, local option gas and tourist tax revenues taxes (as described in Appendices N and O). Proprietary operations, such as the Seaport and the Water and Sewer Department (WASD), will grow to the extent that their activity and operating revenues permit. All rate adjustments are discussed in individual departmental narratives.

- The residential solid waste collection remains at $484 per year; solid waste disposal fees will increase by 0.29 percent (adjusted for the estimated consumer price index)

- Water and wastewater retail bills will continue a phased in restructuring approach that results in a rate that is reflective of actual usage combined with the consideration of mandated capital investments; rate structures for all tiers of residential, multi-family and non-residential customers will be increased with the multi-family rate increase being the highest out of all categories; the wholesale water rate will increase to $1.7947 from $1.6904, or by $0.1043 per thousand gallons; the wastewater wholesale rate will increase to $3.2971 from $3.1954 per thousand gallons, or by $0.1017 per thousand gallons; the septic tank waste disposal fee will increase to $6.55 per 100 gallons from $5.00 per 100 gallons
  - The landing fee and cost per enplaned passenger for Miami International Airport remains the same at $1.62 per 1,000 pounds of landed weight and to $25.94 from $18.92 based on the Landing Fee Calculation Model in FY 2020-21, respectively
- The Seaport is adjusting fees according to existing contractual agreements
- Regulatory and Economic Resources Department is adjusting consumer services rates
- PROS is adjusting community development district creation and boundary changes rates to conform with State Statute Sections 190.005 and 190.046, respectively

As previously mentioned, the proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the operating budget of the proprietary functions. In FY 2020-21, this rate will decrease to 3.03 percent from 3.69 percent. The payment from the Miami-Dade Aviation Department (MDAD) is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 76 percent Countywide and 24 percent UMSA. Countywide or regional services represent a larger portion of the budget as the resources to support UMSA services are further limited.

The Adopted Capital Budget and Multi-Year Capital Plan is supported largely by debt issuances backed by proprietary revenues, such as water and wastewater charges and the fees at the Airports and Seaport. There are also projects funded by impact fees, grants and debt backed by non-ad valorem revenues such as tourist taxes and sales and utility taxes. General obligation bonds – payable from ad valorem revenues – approved by referendum also support projects of the Building Better Communities General Obligation Bond Program (BBC GOB) and the Jackson Miracle Bond Program. A separate millage rate is charged to pay the annual debt service to support these programs.

The Adopted Capital Budget includes projected capital financings that are planned for the next 12 months. While we have estimated the debt service payments necessary to support these issuances, the financial markets are very unpredictable so final amounts for these proposed transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval at the time the transactions are priced in the market.

EXPENDITURES

Funding Use	Actuals FY 2016-17	%	Actuals FY 2017-18	%	Actuals FY 2018-19	%	Budget FY 2019-20	%	Budget FY 2020-21	%
Policy Formulation	$ 41,283,000	1	$ 48,693,000	1	$52,485,000	1	$ 58,498,000	1	$ 60,309,000	1
Public Safety	$ 1,502,766,000	33	$ 1,534,709,000	31	$1,650,530,000	31	$ 1,786,715,000	31	$ 1,798,951,000	31
Transportation and Mobility	$ 455,900,000	10	$ 439,664,000	9	$453,338,000	9	$ 466,888,000	8	$ 429,512,000	7
Recreation/Culture	$ 199,759,000	4	$ 357,675,000	7	$372,602,000	7	$ 436,550,000	8	$ 435,014,000	8
Neighborhood/Infrastructure	$ 1,020,584,000	22	$ 1,079,115,000	22	$1,120,472,000	21	$ 1,142,718,000	21	$ 1,175,656,000	21
Health and Society	$ 505,113,000	11	$ 516,789,000	11	$540,359,000	10	$ 593,537,000	11	$ 616,475,000	11
Economic Development	$ 644,470,000	14	$ 673,289,000	14	$725,384,000	14	$ 803,000,000	14	$ 817,668,000	14
General Government	$ 237,635,000	5	$ 242,410,000	5	$355,406,000	7	$ 387,990,000	7	$ 382,822,000	7
Total	**$ 4,607,510,000**		**$ 4,892,344,000**		**$ 5,270,576,000**		**$ 5,675,896,000**		**$ 5,716,407,000**	

For several years, we planned our annual budgets to ensure that our continuing services are sustainable within our expected revenues over a five-year period. While the five-year financial forecast should not be considered a five-year budget, it is a tool we use to determine whether we can sustain current service levels and absorb new costs coming on-line as our capital plans mature. Over the past three years, due to a requirement approved by the BCC in 2018 to make extraordinary contributions from the General Fund to the SMART plan, the end of the electrical franchise fee payments, budgeting the anticipated availability payment for the Civil Courthouse and the impact of the COVID19 pandemic the five-year financial forecast is no longer balanced.

The FY 2020-21 Adopted Budget document reflects both the service delivery areas in the County's Strategic Plan and the Rockefeller 100 Resilient Cities resilience dimensions:

- Health and Wellbeing
- Economy and Society
- Infrastructure and Environment
- Leadership and Strategy

The Adopted Budget books are organized by strategic area and the following are highlights of the FY 2020-21 Adopted Budget, organized by resilience dimension, detailing how we are investing in the current and future resilience of Miami-Dade County.

Health and Wellbeing

Services that support the health and wellbeing of a community include those that help residents meet basic needs, support livelihood and employment and ensure public health services to establish a livable community.

- The Adopted Budget includes $4.676 million for local requirements Court programs to support mediation, family court services, specialized courts, domestic violence review and traffic court

- Funding for the Children and Special Needs Center administered by the State Attorney's Office (SAO) to coordinate multi-jurisdictional interviewing and assessment of children and individuals with mental health conditions who are victims of sexual abuse ($500,000)
- The FY 2020-21 Adopted Budget will continue to provide transit passes to both City Year ($169,200) and Greater Miami Service Corps ($47,250) in exchange for a total of 7,000 hours of volunteer service
- Health and wellness programs including health literacy classes for people of all ages such as yoga, nutrition, Alzheimer's education and disease prevention; the Miami-Dade Public Library System (MDPLS) will also continue to work in partnership with the Mayor's Initiative on Aging to present programs for older adults on health, wellness, consumer, caregiving and other topics at various library locations; expansion of the virtual reality program will be supported
- PROS will host volunteers providing 115,000 hours of service at its facilities and provide services for 8,400 kids in summer camp, programming for 550 people with disabilities, after school services for 1,400 kids, senior programming for 1,300 people and swimming lessons for 13,000 kids
- PROS will continue to operate Fit2Lead and Fit2Play, serving nearly 2,000 at-risk kids in these two programs combined
- DSWM will continue a proactive larvicide-based program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate ($5.802 million)
- RER will continue funding projects with Utility Service Fees ($8.3 million) to support the protection of the water supply that includes land acquisition, surface water canal restoration action plan, hydrologic improvements to canals, testing and evaluation of the salinity barrier as well as improvements to the laboratory facility that is operated by Environmental Resources Management
- The Adopted Budget includes $1.35 million State of Florida Emergency Solutions Grant (ESG) funds to prevent, prepare for and respond to the coronavirus through the provision of housing and services to individuals and families who are homeless countywide, specifically for Rapid Rehousing (short- to medium-term rental assistance with support services) and enter into a contract agreement with Chapman Partnership, Inc. to serve homeless households throughout the continuum
- A total of $3.9 million has been included in the Adopted Budget for allocation to community-based organizations for district-specific needs; in order to allow for funding of cultural, recreational and other programs that are not traditionally recognized as social services
- CAHSD will contract with delegates to provide 6,710 Head Start slots and 1,248 Early Head Start slots; 445,000 meals will be served to elderly individuals through congregate meals and home delivery
- The FY 2020-21 Adopted Budget continues support to the Beacon Council Foundation for the Miami Community Ventures Program targeted to helping more than 150 individuals whose children are currently participating in the Head Start and Early Head Start Programs and are currently unemployed or "structurally unemployed "giving them access to sustainable living wage jobs
- Funding continues for the Employee Miami-Dade Program working with local community-based organizations providing job training and placement opportunities: Neighbors and Neighbors ($575,000) and Haitian Neighborhood Center, Sant La, Inc. ($175,000)

- The construction of the second domestic violence shelter is scheduled for completion in the first quarter of FY 2020-21; the Empowerment Center will provide a minimum of 60 shelter beds for survivors of domestic violence and their dependents
- During FY 2019-20, CAHSD assumed the management of The Lodge, a domestic violence shelter, resulting in the addition of 21 positions funded the Food and Beverage Tax allocated to the DVOB
- In FY 2020-21, the Department of Public Housing and Community Development will continue with the implementation of the Rental Assistance Demonstration (RAD) program, which will help to modernize and redevelop public housing sites and units, in an initiative to preserve our approximately 9,000 public housing units, which serve over 18,000 of the County's lowest-income residents
- In FY 2020-21, Documentary Stamp Surtax revenue is budgeted at $24 million; the Surtax carryover of $203.259 million is allocated to on-going projects and to the new First-Time Homebuyers' Guaranteed Loan Program, in an effort to activate this funding from prior years; total funding budgeted for affordable housing, including Surtax, is $257.774 million
- To assist families whose children are batting cancer, the Adopted Budget includes $500,000 for Live Like Bella, Inc. to pay for mortgage/rent payments, medical co-pays, medications, utilities, transportation costs, groceries and numerous other unexpected expenses
- The FY 2020-21 Adopted Budget supports various food programs across the county, totaling $1.26 million as follows Feeding South Florida, Inc. ($200,000), Victory for Youth, Inc. ($200,000), Curley's House ($200,000), MJD Wellness and Community Center, Inc. ($200,000) and Farm Share, Inc. ($460,000)

Economy and Society

Promoting cohesive and engaged communities through citizen outreach, civic engagement and planning is an important element of a resilient community. Ensuring social stability, security and justice through effective law enforcement, crime prevention and emergency management is critical. Government must support community resilience through sound management of finances, attracting business investment and supporting a strong and diverse economy with wider linkages.

- The FY 2020-21 Adopted Budget includes $35.152 million in operating expenses approved by the voters and CITT as part of the People's Transportation Plan; to support a portion of the fare-free service through the Golden and Patriot Passport programs ($18.902 million), fare-free Metromover service ($814,000), the Orange Line Metrorail extension to MIA maintenance and operation ($16.635 million) and bus service enhancements ($48.832 million)
- Two positions have been added to the Office of Community Advocacy to provide support to the newly created Elder Affairs Advisory, Interfaith Advisory and the Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ) Boards and the transfer of one position from the Homeless Trust to support the Domestic Violence Oversight Board ($271,000)
- Audit and Management Services estimates $3 million in assessments will be issued from audits and $1.5 million will be collected
- Miami International Airport (MIA) expects 47 million passengers and 2.4 tons of cargo in the coming year; PortMiami will see 5.4 million cruise passengers and handle 1.15 million TEUs (twenty-foot equivalent units)

- PortMiami will add up to five new post-panamax gantry cranes, bringing the total number of cranes to 17
- The Miami-Dade Corrections and Rehabilitation Department (MDCR) includes 2,225 sworn positions and 852 civilian positions; funding to hire 120 sworn and 48 civilian personnel is included in the budget and additional hiring will be approved as needed to mitigate overtime expense; adjustments to the table of organization for MDCR have been included consistent with the semi-annual comprehensive staffing analysis required by the U.S. Department of Justice Settlement Agreement
- MDCR's budget includes $6.3 million for the Boot Camp program which has been nationally recognized as a successful model for reducing recidivism among youth offenders
- MDCR will finalize the implementation of a workforce scheduling solution which will allow for the automation of employee time collection, management of rosters, shift bidding and vacancy filling; it is anticipated that more efficient scheduling will reduce overtime expenditures; a jail management system will also be implemented to provide crucial management capabilities such as classification of inmates, inmate tracking, incident reporting, booking and other functions
- In FY 2020-21, the Miami-Dade Fire Rescue Department (MDFR) will deploy a new rescue unit at the new Eureka Temporary Fire Station 71 constructed on the recently acquired parcel on Eureka Drive in Southwest Miami-Dade ($2 million)
- MDFR will continue the Certified Public Expenditure (CPE) program to include the managed care population in addition to Medicaid patients in the fee for service reimbursements for public ambulance providers in the State; MDFR is anticipating an additional $6 million from the CPE program and $3.2 million after an Intergovernmental Transfer (IGT) of $1.2 million for managed care transport services
- The FY 2020-21 Adopted Budget includes the purchase of new bunker gear to improve firefighter protection and provide a replacement set for personnel to utilize after a contaminating incident; management will explore alternative solutions for gear cleaning due to capacity issues with current vendor ($4 million)
- MDFR will begin replacing the 30 lifeguard towers at Haulover Park and Crandon Park Beach (total project cost $4.9 million, $1.59 million in FY 2020-21)
- MDFR has completed the acquisition of four Air Rescue helicopters ($69.120 million); delivery will occur during the Fall of 2020 and pilot and mechanic training is ongoing
- The FY 2020-21 Adopted Budget and Multi-Year Capital plan includes the replacement of over 1,000 light and heavy vehicles countywide ($96.509 million) to replace those vehicles that have reached or exceeded their life cycle; the fleet replacement plan will provide operational savings to departments by reducing maintenance costs, fuel consumption and overtime as a result of equipment failure
- The Department will continue construction of the Dolphin Fire Rescue Station 68, the first solar-powered fire station in the County totaling $6.985 million

- The FY 2020-21 Adopted Budget includes funding to staff, equip and protect the Miami-Dade Medical Examiner Department as it conducts more than 14,000 medicolegal death investigations, providing support to Miami-Dade County's law enforcement, legal and medical partners, as well as thousands of affected families
- $1 million has been budgeted to support the return of the Orange Blossom Classic Battle of the Bands at Hard Rock Stadium scheduled for 2021 and the unspent FY 2019-20 allocation has been reassigned to the Jazz in the Gardens 2021 event
- The Adopted Budget includes funding to contract for timely services of civilian subpoenas for the Public Defender's Office; this program reduces delays of court cases and reduces County expenditures associated with lengthy incarceration of defendants
- The FY 2020-21 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system put the total figure for all of the departments
- Miami-Dade Economic Advocacy Trust (MDEAT) will provide services for 200 juveniles referred to Teen Court, hold 250 Teen Court workshops and 150 courtroom sessions
- Transfer of the Code Enforcement Collections Unit from the Office of the Clerk to the Finance Department will be implemented by October 1st, 2020; it is anticipated that improvements in collections activity will be possible by combining the expertise of the initial collection activities with the follow up collection of delinquent fines
- MDPD's adopted budget includes 3,122 sworn positions and 1,269 civilian positions; five Basic Law Enforcement Classes adding 45 positions and replacing 126 anticipated vacancies
- The Neighborhood Safety Initiative, which includes Shotspotter equipment, video cameras, license plate readers and the required infrastructure will continue to be implemented by MDPD ($6.9 million all years; $450,000 in FY 2020-21)
- In FY 2020-21, MDPD will finalize the procurement process of replacing its aging helicopter fleet
- $500,000 has been added to the Parks, Recreation and Open Spaces Department to enhance safety and security at UMSA parks
- The Mobility and Passenger Transportation Services division of DTPW will train 1,536 for-hire vehicle operators
- The FY 2020-21 Adopted Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; 420 buses of 560 CNG buses have been procured and released for service; it is expected that the remaining 140 CNG buses will be delivered by the end of February 2021
- CNG stations at Coral Way and Central bus facilities are under construction and are estimated to be completed by September 2020 and August 2020 respectively; the construction for the Northeast garage is expected to begin March 2021

- In December of 2019, Notice to Proceed (NTP) was issued for the delivery of thirty-three 40' Battery Electric Buses and for the construction of the charging systems at the three DTPW bus depots; delivery of the electric pilot bus is estimated by May 2021 and the delivery of the remaining electric buses are expected by March 2022. In addition, a Request for Proposal for the procurement of up to one hundred modern Heavy Duty Sixty Foot (60') Battery-Electric Low Floor Transit Buses, furnishing and the installation of charging systems was released on February 7, 2020 and is estimated to be awarded by December 2020. The replacement of the Department's aging bus fleet will increase bus service performance and reliability, which will lead to increased rider satisfaction and a decrease in unplanned overtime and vehicle parts expenditures
- The Department of Cultural Affairs' FY 2020-21 Adopted Budget includes the addition of one full-time Cultural Affairs Construction Project Manager position ($107,000) and one full-time Administrative Officer 2 position ($82,000) to assist with the management and coordination of APP's portfolio of active projects and the growing conservation and maintenance needs of APP's expanding public art collection
- The Cultural Affairs' After School Film Institute at the South Dade Cultural Arts Center and the African Heritage Cultural Arts Center will continue
- Cultural Affairs added two positions ($236,000) to assist with their on-going infrastructure improvement efforts at all of their facilities as part of the CIIP program and the Westchester Community Arts Center is expected to be completed in mid-2021
- PROS will complete implementation of a Marina Management System and a Recreational Management System to improve management of facilities and enhance revenue collection
- The enhanced Film and Entertainment Incentives Program will be funded in general government ($400,000); 12,600 film industry jobs are anticipated to be created in the coming fiscal year
- The FY 2020-21 Adopted Budget for Library includes a net 290.5 additional service hours per week, including an additional day of service at 13 locations currently open only 5 days per week (Bay Harbor Islands, Coconut Grove, Culmer/Overtown, Edison, Lakes of the Meadow, Miami Springs, Model City, North Shore, Opa Locka, Palm Springs North, South Shore, Sunset and Virrick Park; the expanded schedule was implemented as part of the COVID-19 Reopening Plan to improve access to library services
- The FY 2020-21 Adopted Budget establishes the Library's Adult Learning Academy that is an educational services program that provides a learning curriculum of 2,880 hours of structured adult learning opportunities at 5 library locations: ($190,000 and 25 additional part-time tutors)
- In FY 2020-21, WASD will be revising its Leak Adjustment Policies to provide additional options for residents that experience undetected leaks; proposed changes now include adjustments for unconcealed leaks, high bills with unknown sources (after certain requirements are met) and changes to existing leak adjustment policies that extend repair time and frequency of adjustments; the estimated fiscal impact is a $1.4 million reduction in retail revenues
- Grant agreements for Economic Development Fund (EDF) allocations continue to be finalized; a total of $40.6 million in grants agreements have been approved to date for the $90 million program

Infrastructure and Environment

Environmental stewardship must be a top priority for a resilient community, with efforts not only to protect natural assets, but also the infrastructure that supports the community. Effective land-use planning and regulatory enforcement is important, as well as conservation of environmental assets and ecosystems. Our infrastructure must be strong, with resources dedicated to diversity of provision, redundancy, active management and maintenance of our infrastructure and contingency planning. We must provide efficient, effective and affordable public and private transportation networks and services, as well as to support transport logistics at our ports to promote community mobility.

- The FY 2020-21 Adopted Budget and Multi-Year Capital Plan continues the Countywide Infrastructure and Investment Program (CIIP) which focuses on the renovation, rehabilitation and upgrade of county facilities and includes several county departments that have identified priorities to focus on in the short-term and is actively addressing life safety and other major issues while an assessment of every county owned facility is taking place
- DTPW will provide services on 27.5 million miles of Metrobus annual revenue service along 96 routes with a fleet of more than 800 vehicles including those that are contractor-operated; a 25-mile dual elevated Metrorail track and a 4.4-mile dual elevated Metromover track, along with Special Transportation Services
- DTPW will clean more than 150 miles of secondary canals and 19,600 arterial and local road storm drains
- Implementation of the Advanced Traffic Management System (ATMS) will continue; the County awarded the contract for the remaining countywide traffic signals to Siemens and anticipates awarding the ATMS Program Management contract at the start of the upcoming fiscal year (total project cost $302.546 million; $23.275 million in FY 2020-21)
- DTPW will perform $2.8 million of safety projects on roads including infrastructure improvements, parking restrictions, pedestrian and bicycle improvements, speed control and turning radius enhancements
- In FY 2020-21, DSWM will continue to provide curbside garbage collection services ($81.302 million) to include commercial garbage collection by contract ($2.061 million) and waste collection pick-ups at specific non-shelter bus stops ($819,300); and the UMSA litter program along corridors and at hotspots ($1.302 million)
- WASD will operate three regional, one shared reverse osmosis and five local water treatment plants, with a total permitted capacity of 464 million gallons per day (MGD) and three regional wastewater treatment plants with a total capacity of 376 MGD, serving 450,000 retail and 15 wholesale water customers and 366,000 retail and 13 wholesale wastewater customers
- WASD continues with its consent agreement with the Federal Environmental Protection Agency to improve Miami-Dade's wastewater infrastructure ($1.6 billion), as well as continuing with State of Florida mandates for improvements to the infrastructure for ocean outfall of wastewater ($1.354 billion); adopted in FY 2019-20, the Florida Power and Light (FPL) Reclaimed Water Agreement with WASD is scheduled to be operational by 2026 and will redirect processed wastewater to FPLs Turkey Point facilities reducing processed wastewater previously designated as ocean outfall

- The FY 2020-21 Adopted Budget for RER includes the addition of ten positions ($956,000, funded by Utility Service Fee) for environmental activities that includes one position that will focus on water quality and nine positions that will focus on clean-up efforts on contaminated sites
- The PROS Right-of-Way Assets and Aesthetics Management (RAAM) division will perform 20 roadway median mowing cycles, 12 roadside mowing cycles and 2 vertical mow trim cycles; the Park Stewardship Operations division will perform 15 mowing cycles in higher-traffic parks, 12 mowing cycles in lower-traffic parks
- MDFR, MDPD and the Information Technology Department (ITD) will begin the implementation of a new Computer Aided Dispatch (CAD) system
- The design process will continue to replace ten fire stations, the first station replacements of the 10-year, $135.58 million capital program
- The Miami-Dade County Beach Erosion and Renourishment Program funded by the Army Corps of Engineers, the Florida Department of Environmental Protection, contributions from the County and City of Miami Beach and funding from the Building Better Communities General Obligation Bond Program will be active in FY 2020-21 and includes $2.7 million to address three areas where there is an overabundance of seaweed along the County maintained beaches (Bal Harbour and Haulover jetties, Miami Beach breakwaters from 26th to 42nd streets and the South Pointe jetty)
- Internal Services Department (ISD) will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami and is scheduled to be completed in January 2024; the new courthouse will include 46 jury courtrooms, four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, Administrative Office of the Courts and the Law Library
- ISD will continue the build-out and upgrade of the Integrated Command and Communications Center (IC3) that will include the award of a design build contract and will include the Emergency Operations Center, Fire and Police Communications, 311 Call Center, the Homeland Security Bureau of MDPD, mixed use space for use by other county departments and lease space for key county partners and is included in the CIIP
- Through its Million Trees Miami initiative, Neat Streets Miami gave away 1,250 trees to Miami-Dade County residents and planted 1,953 trees on public land in FY 2019-20; in FY 2020-21, 5,000 trees will be given to County residents and 1,500 new trees will be planted on public land
- A bicycle safety lane will be completed on Rickenbacker Causeway; work will commence on the Hobie Island north side shoreline stabilization, that will beach re-nourishment and parking improvements
- The Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Program will be funded with contributions from WASD, RER, DSWM and DTPW; a $150,000 grant match for the Florida Avocado Administrative Committee to help combat Laurel Wilt; replanting of trees in commercial groves where removal has occurred began in FY 2018-19 and will continue into late FY 2020-21

- Final Design for the rehabilitation of the Country Club of Miami golf courses has been included in the CIIP, under the PROS allocation ($183,000), the Department will procure a design-build contract to renovate and reconfigure the existing two 18 hole regulation championship course to one 18 hole regulation course and one nine hole course, construction will began in FY 2021-22.
- Funding to acquire land for additional parking at the Pet Adoption and Protection Center in Doral and a dog park adjacent to the Liberty City Animal Services facility is included in the CIIP
- DSWM will provide collection services to 344,000 households in the waste collection service area (WCSA) and recycling services to 350,000 households in the WCSA and nine municipalities; 130,000 tons of trash will be collected at Trash and Recycling Centers and 130,000 tons of bulky waste will be collected from residential properties in the WCSA; 1.585 million tons of waste will be disposed at County landfills and the Resources Recovery Center
- Low Income Home Energy Assistance Program (LIHEAP) funding is increased by $1.168 million and is expected to serve approximately 28,335 residents with financial assistance in paying their electric bills; the Adopted Budget includes $850,000 for the Weatherization Assistance Program, enabling low-income families to permanently reduce their energy bills by making their homes more energy efficient
- RER will provide $3 million to PROS to manage lands in the Environmentally Endangered Lands (EEL) program and acquire $3 million of additional EEL acreage
- The FY 2020-21 Adopted Budget includes funding for two positions, a Chief Bay Officer and an Assistant to the Chief Bay Officer, to oversee Biscayne Bay clean-up, restoration and environmental monitoring ($250,000)

Leadership and Strategy

Miami-Dade County promotes leadership and effective management throughout results-oriented governing structure. Based on a strategic plan developed with significant community input, supported by departmental business plans with performance goals, we utilize evidence-based decision making in the development of our budget. Our organization seeks to empower all our residents through the provision of information via our transparency website and other materials available on-line, social media and other communications strategies. We conduct fair, accurate, convenient and accessible elections. And we support continuing educational opportunities in our libraries and other community facilities. Our future plans are informed by data, integrating information across many industrial and community sectors to ensure that our land use and building code policies create a safer environment.

- The FY 2020-21 Adopted Budget includes $327,000 funded by general fund to support redistricting efforts required as the 2020 National Census is finalized in Miami-Dade County
- The FY 2020-21 Adopted Budget continues with $500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- The Commission on Ethics and Public Trust will hold more than 100 workshops and anticipate handling 200 requests for opinions, 50 complaints and 130 investigations in FY 2020-21

- The 311 Contact Center will receive 1.5 million calls and anticipates the wait time for callers will be 180 seconds; it is projected that the County portal will receive 37 million visits and the Communications Department will continue to support and monitor the County's social media presence
- The FY 2020-21 Adopted Budget includes funding for a total of thirty-three (33) early voting sites, open for 10 hours per day for fourteen (14) early voting days for the 2020 General Election ($6.4 million)
- As part of the Elections Department's continued efforts to ensure the security of infrastructure for the upcoming elections, the FY 2020-21 Adopted Budget and Multi-Year Capital Plan includes the implementation of a ballot chain of custody tracking system ($150,000) which will provide the department with the ability to digitally track and maintain ballots and the purchase of additional cybersecurity software ($100,000)
- The Tax Collector's Credit and Collections section will collect $23.336 million from delinquent accounts on behalf of County department and Jackson Health System
- The Department's Bond Administration Division will continue to support the County's financing efforts, earning an Aa2/AA bond rating for the general segment
- The County's 28,556 employees will receive labor relations, benefits, recruitment and payroll support from the Human Resources (HR) Department
- In FY 2020-21, we continue with the second phase of the implementation of the Enterprise Resource Planning (ERP) System, which includes ITD, OMB, ISD, HR and Finance will continue to build and provide change management for the replacement of our legacy financial and human resources applications
- The Inspector General will audit 30 contracts and programs and issue 18 reports and 20 advisory memoranda
- The balance of the Emergency Contingency Reserve will be $ 55.523 million in FY 2019-20 and is anticipated to be $100 million by FY 2024-25
- The first of its kind "Resilient Scorecard" was rolled out in FY 2019-20, supported by a new scorecard application implemented as a module of the ERP; this scorecard will help each department track its activities along the four resilience dimensions promoting the future sustainability of our community

FIVE-YEAR FINANCIAL OUTLOOK

The FY 2020-21 Adopted Budget continues the practice of relying solely on recurring revenues to support day-to-day operations. Through our deliberate planning and allocation of resources over the years, we have been able to remain resilient, absorbing the shocks created by the COVID-19 pandemic and the ongoing stressors that will result from the economic impacts and continue to prioritize funding to meet our community's basic needs.

This five-year financial outlook reflects current service levels, along with targeted service increases including new libraries and library service hours and fire units. However, with extraordinary adjustments necessary to support the existing Transit operations and People's Transportation Plan programs, the first availability payment for the Civil Courthouse of $16.539 million beginning in FY 2023-24 and the economic impacts resulting from the pandemic, the forecast is not balanced, beginning in FY 2021-22. This fiscal challenge will be addressed on an annual basis through the budget development process.

This does not represent a five-year budget; it is a point of departure for future analysis. This forecast includes a projection for our four County taxing jurisdictions, as well as selected proprietary functions, including Aviation, Seaport, Solid Waste Management, Water and Sewer and Transit. We have used the best information we have available at this time to project revenues and expenditures for the time period. We will also be facing decisions regarding the funding of municipal services provided in UMSA as we develop future budgets, as municipal boundary changes and the implementation of newly elected offices occur.

Property Tax-Supported Budgets

Ad valorem revenues have exceeded projections for the past several years as a result of robust tax roll growth. However, we do not anticipate this rate of growth to continue and therefore have projected two percent growth for FY 2021-22, three percent for FY 2022-23 in the Countywide and Library System property tax rolls and four percent thereafter for all four taxing jurisdictions. Our assumptions utilize flat millage (tax) rates for the forecast period.

We are projecting moderate growth in non-ad valorem revenues as detailed in the schedules that follow. These projections do not take into account the impact of incorporation or annexation of any of UMSA While changes in municipal boundaries impact direct service levels and revenues in UMSA, depending on the magnitude of the change, overhead expense for staff that cannot be eliminated will be transferred to the Countywide budget, putting further pressure on that budget. This also applies to the impacts associated with the implementation of Amendment 10 to Florida Constitution, taking effect January 2025 requiring reorganization of sheriff, tax collector and elections functions. Again, this should not be seen as a five-year budget, as many of our assumptions can change quickly based on global economic changes, service demands and other things we cannot anticipate.

Our forecast includes funding personnel-related costs that have greatly impacted our forecasts are the costs of employee health care and workers' compensation insurance. Over the next few years, we are projecting increases of eight and ten percent in each in order to maintain required reserves in our self-insurance fund. We are also including reserves to cover COVID-19 related expenses that may not be reimbursed by the Federal Emergency Management Agency or the CARES Act.

We have identified $66.007 million in unmet service needs based on our strategic plan, which are not addressed in this forecast. These unmet needs are detailed within each departmental narrative in Volumes 2 and 3.

Assumptions

Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2019-20 Adopted levels.

Tax Roll Growth

The Countywide, UMSA and Fire and Library District property tax rolls are anticipated to grow two percent in FY 2021-22, three percent in FY 2022-23 and four percent thereafter.

Inflation*

Fiscal Year	Inflation Adjustment
2022	2.5%
2023	2.4%
2024	2.3%
2025	2.3%
2026	2.3%

*Source: Congressional Budget Office

Service Levels

It is assumed that adopted levels of service will continue, as adjusted for known expansions.

Transit Maintenance of Effort (MOE)

The General Fund subsidy for the next five years has been adjusted from the December 2019 Pro-Forma. The plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2021-22 ($103.618 million over five years) to support existing Transit operations and People's Transportation Plan activities.

New Facilities

The five-year financial outlook includes future libraries in Doral, Hialeah Gardens, Little River, Tamiami and at the Chuck Pezoldt Park. Also included are one Fire Rescue unit and for FY 2024-25, a new Fire Rescue Station near the planned American Dream Mall (station number 79) will be open.

Personnel cost growth:

Health insurance and workers' compensation insurance increases reflect necessary adjustments to fund self-insurance fund reserves.

Emergency Contingency Reserve

It is anticipated the County will reach its target by FY 2024-25.

REVENUE FORECAST

COUNTYWIDE REVENUE FORECAST

Property Tax

Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2021-22	2.00%
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%

Comments: Growth based on expected tax roll performance.

Gas Tax

Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes and County Gas Tax.

Fiscal Year	Growth
2021-22	1.00%
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%

Comments: Revenues include only Miami-Dade County's allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

State Revenue Sharing

Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.081 percent of State sales tax collections.

Fiscal Year	Growth
2021-22	3.00%
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%

Comments: Projections based on historical trends.

Administrative Reimbursement

Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2021-22	1.00%
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%

Sales Tax

Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2021-22	3.00%
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax

Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2021-22	2.00%
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%

Comments: Growth based on expected tax roll performance.

Utility Tax

Description: Also known as Public Service Tax. Pursuant to F.S. 166.235. Municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum and water service.

Fiscal Year	Growth
2021-22	3.00%
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

Communications Tax

Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2021-22	1.00%
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

State Revenue Sharing

Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

Fiscal Year	Growth
2021-22	0.00%
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%

Administrative Reimbursement

Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2021-22	1.00%
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%

Sales Tax

Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2021-22	3.00%
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%

Comments: Projections based on historical trends.

FIRE DISTRICT REVENUE FORECAST

Property Taxes

Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2021-22	2.00%
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%

Comments: Growth based on expected tax roll performance.

Transport Fees

Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2021-22	0.00%
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%

Comments: Projections based on historical trends.

Other Miscellaneous

Description: Includes grants, plans review fees and inspection service charges.

Fiscal Year	Growth
2021-22	0.00%
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes

Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2021-22	2.00%
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%

Comments: Growth based on expected tax roll performance.

EXPENDITURE FORECAST

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2021-22	4.00%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rate.

Public Safety

Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue and Medical Examiner.

Fiscal Year	Growth
2021-22	4.70%
2022-23	3.70%
2023-24	6.00%
2024-25	4.60%
2025-26	4.00%

Comments: Growth based on County's inflationary rate, annualization of prior year service enhancements and debt service payments. FY 2023-24 reflects the first availability payment for the Civil Courthouse Project.

Transportation and Mobility

Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2021-22	35.00%
2022-23	11.10%
2023-24	7.00%
2024-25	4.90%
2025-26	4.60%

Comments: Growth affected by Transit maintenance of effort and the County's inflationary rate; also includes extraordinary support to transit to help offset future debt service requirements and collective bargaining agreements.

Recreation and Culture

Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2021-22	2.10%
2022-23	5.40%
2023-24	5.50%
2024-25	4.20%
2025-26	6.40%

Comments: Growth based on the County's inflationary rate, annualization of prior year service enhancements and the County's contribution to scheduled Orange Bowl and Orange Blossom events.

Neighborhood and Infrastructure

Description: Consists of Transportation and Public Works and Solid Waste Management and Animal Services.

Fiscal Year	Growth
2021-22	4.00%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rates and the impact of additional dedicated funding for Animal Services and Mosquito Control.

Economic Development

Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement.

Fiscal Year	Growth
2021-22	-9.50%
2022-23	-8.80%
2023-24	12.20%
2024-25	5.30%
2025-26	5.30%

Comments: Growth based on the County's tax roll and inflationary rate and CRA agreement with City of Miami Beach with the final South Pointe Payment occurring in FY 2021-22.

Health and Society

Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

Fiscal Year	Growth
2021-22	2.40%
2022-23	3.00%
2023-24	3.60%
2024-25	3.60%
2025-26	3.60%

Comments: Growth affected by PHT Maintenance of Effort and the County's inflationary rate; includes Medicaid adjustment per State legislation provision.

General Government

Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Communications, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General and the Property Appraiser.

Fiscal Year	Growth
2021-22	-3.80%
2022-23	7.90%
2023-24	15.90%
2024-25	-0.70%
2025-26	-7.40%

Comments: Growth based on the County's inflationary rate, variation of election expenses and planned transfers to the Countywide Emergency Contingency Reserve.

Emergency Contingency Reserve

Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2021-22	3.00%
2022-23	3.00%
2023-24	42.40%
2024-25	19.10%
2025-26	0.00%

Comments: Plan assumes that transfers to the Countywide Contingency Reserve continue until reaching goal of $100 million

UMSA EXPENSE FORECAST

Policy Formulation

Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2021-22	4.00%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rate.

Public Safety

Description: Consists of Police Department.

Fiscal Year	Growth
2021-22	4.50%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rate.

Transportation and Mobility

Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2021-22	4.00%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rate.

Recreation and Culture

Description: Consists of Park, Recreation and Open Spaces.

Fiscal Year	Growth
2021-22	4.00%
2022-23	3.40%
2023-24	3.40%
2024-25	3.40%
2025-26	3.40%

Comments: Growth based on the County's inflationary rate and annualization of prior year service enhancements.

Economic Development

Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

Fiscal Year	Growth
2021-22	5.30%
2022-23	5.20%
2023-24	5.20%
2024-25	5.20%
2025-26	5.20%

Comments: Growth based on the County's inflationary rate.

General Government

Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Internal Services, Communications and Information Technology.

Fiscal Year	Growth
2021-22	-4.00%
2022-23	2.50%
2023-24	2.50%
2024-25	2.50%
2025-26	2.60%

Comments: Growth based on the County's inflationary rate.

FIRE DISTRICT EXPENSE FORECAST

Expenses

Description:

Fiscal Year	Growth
2021-22	0.34%
2022-23	2.80%
2023-24	4.20%
2024-25	3.00%
2025-26	3.50%

Comments: Growth based on the County's inflationary rate and the addition of new services.

LIBRARY DISTRICT EXPENSE FORECAST

Expenses

Description:

Fiscal Year	Growth
2021-22	0.20%
2022-23	3.50%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%

Comments: Growth based on County's inflationary rate and start-up and operational costs for five new libraries.

REVENUE/EXPENDITURE RECONCILIATION

As shown in the graphs below, the Countywide and UMSA budget is expected to develop operational shortfalls within the scope of this financial outlook. The Library and Fire districts are expected to be balanced throughout FY 2025-26.

FINANCIAL OUTLOOK SUMMARY CHARTS

	2021	2022	2023	2024	2025	2026
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
COUNTYWIDE						
Revenues						
Property Tax	$1,438,081	$1,466,806	$1,510,794	$1,571,275	$ 1,634,177	$ 1,699,597
Gas Tax	$70,486	$71,191	$71,903	$72,622	$ 73,348	$ 74,082
Carryover	$34,395	$46,170	$0	$0	$0	$0
Interest	$4,743	$4,838	$4,983	$5,182	$ 5,390	$ 5,606
State Revenue Sharing	$64,805	$66,749	$68,752	$70,814	$ 72,939	$ 75,127
Administrative Reimb.	$47,227	$47,699	$48,176	$48,658	$ 49,145	$ 49,636
Sales Tax	$73,487	$75,692	$77,963	$80,302	$ 82,711	$ 85,192
Other	$12,963	$13,093	$13,224	$13,356	$ 13,489	$ 13,624
Total Revenues	$1,746,188	$1,792,238	$1,795,794	$1,862,209	$1,931,199	$2,002,864
Expenses						
Public Safety	$722,310	$755,925	$783,646	$830,543	$ 868,933	$ 903,394
Policy Formulation	$39,656	$41,250	$42,664	$44,127	$ 45,640	$ 47,205
Transportation and Mobility	$237,739	$320,889	$356,527	$381,317	$ 399,902	$ 418,401
Recreation and Culture	$67,140	$68,527	$72,220	$76,160	$ 79,340	$ 84,415
Neighborhood and Infrastrusture	$28,821	$29,970	$30,991	$32,048	$ 33,140	$ 34,269
Economic Development	$87,384	$79,106	$72,113	$80,940	$ 85,265	$ 89,824
Health and Society	$302,171	$309,502	$318,639	$330,222	$ 342,237	$ 354,702
General Government	$214,797	$206,539	$222,834	$258,332	$ 256,642	$ 237,523
Total Expenses	$1,700,018	$1,811,709	$1,899,635	$2,033,688	$2,111,100	$2,169,732
Surplus/Funding Gaps	$46,170	($19,470)	($103,841)	($171,479)	($179,902)	($166,869)

	2021	2022	2023	2024	2025	2026
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
UMSA						
Revenues						
Property Tax	$159,867	$163,072	$167,963	$174,687	$181,680	$188,953
Utility Tax	$104,031	$107,151	$110,366	$113,677	$117,087	$120,600
Communications Tax	$25,878	$26,137	$26,398	$26,662	$26,929	$27,198
Carryover	$23,441	$16,097	$0	$0	$0	$0
Interest	$1,581	$1,613	$1,661	$1,728	$1,797	$1,869
State Revenue Sharing	$48,210	$48,210	$48,210	$48,210	$48,210	$48,210
Administrative Reimb.	$14,914	$15,063	$15,214	$15,366	$15,520	$15,675
Sales Tax	$110,232	$113,539	$116,945	$120,453	$124,067	$127,789
Occupational License	$3,830	$3,868	$3,907	$3,946	$3,986	$4,025
Other	$4,053	$4,094	$4,134	$4,176	$4,218	$4,260
CARES Act – Pandemic Response	$36,843	$0	$0	$0	$0	$0
Total Revenues	$532,879	$498,843	$494,798	$508,904	$523,492	$538,578
Expenses						
Policy Formulation	$12,522	$13,028	$13,471	$13,930	$14,404	$14,895
Public Safety	$398,097	$415,908	$430,070	$444,715	$459,858	$475,516
Transportation and Mobility	$7,030	$7,314	$7,563	$7,820	$8,087	$8,362
Recreation and Culture	$46,765	$48,653	$50,310	$52,023	$53,794	$55,626
Economic Development	$2,279	$2,400	$2,524	$2,656	$2,794	$2,940
Enabling Strategies - Budget and Finance						
General Government	$50,089	$48,065	$49,263	$50,500	$51,780	$53,102
Total Expenses	$516,782	$535,367	$553,201	$571,644	$590,716	$610,441
Total Expenses	$516,782	$535,367	$553,201	$571,644	$590,716	$610,441
Surplus/Funding Gaps	$16,097	($36,524)	($58,403)	($62,739)	($67,224)	($71,862)

	2021	2022	2023	2024	2025	2026
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
FIRE DISTRICT						
Revenues						
Property Tax	$417,654	$425,987	$438,763	$456,328	$474,596	$493,595
Transport Fees	$32,450	$35,650	$35,650	$35,650	$35,650	$35,650
Planning Reviews and Inspections	$19,271	$19,882	$20,513	$21,163	$21,835	$22,528
Interest	$100	$100	$100	$100	$100	$100
Interfund Transfer	$7,927	$8,125	$8,328	$8,537	$8,750	$8,969
Other Miscellaneous	$782	$782	$782	$782	$782	$782
Carryover	$33,673	$19,718	$16,437	$13,059	$6,869	$3,892
Total Revenues	$511,857	$510,244	$520,572	$535,619	$548,582	$565,516
Total Expenses	$492,139	$493,807	$507,513	$528,750	$544,690	$563,732
Surplus	$19,718	$16,437	$13,059	$6,869	$3,892	$1,784

	2021	2022	2023	2024	2025	2026
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
LIBRARY DISTRICT						
Revenues						
Property Tax	$78,678	$80,251	$82,659	$85,964	$89,403	$92,979
State Aid	$1,200	$1,000	$1,000	$1,000	$1,000	$1,000
Carryover	$14,611	$14,443	$12,129	$9,297	$7,180	$5,818
Other	$1,017	$504	$511	$519	$527	$527
Total Revenues	$95,506	$96,198	$96,299	$96,780	$98,111	$100,324
Total Expenses	$83,882	$84,069	$87,002	$89,600	$92,293	$95,088
Surplus	$11,624	$12,129	$9,297	$7,180	$5,818	$5,236

FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five-year financial outlook also focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to the users of the services provided – the airlines, cruise lines and cargo lines that use the PortMiami, Miami International Airport and the general aviation airports; the people who ride our public transit system; and the residents and businesses that utilize our solid waste, water and wastewater facilities and services. The setting of our rates and fees must ensure resources are available to support continued growth, while not negatively impacting economic development in our community.

Miami-Dade Aviation Department

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport and Dade-Collier Training and Transition Airport. The Airport System is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County System of Airports, 1,432 of whom are County employees.

Enplaned Passengers

It is forecasted that during FY 2020-21, 16 million enplaned passengers will transit through MIA, representing an increase of 26.9 percent over FY 2019-20, when 12.6 million enplaned passengers moved through MIA. Domestic enplanements are projected to increase by 14.5 percent, or 8.213 million, during FY 2020-21 when compared to FY 2019-20 while international enplanements are projected to increase by 41.3 percent, or 7.737 million, when compared to FY 2019-20. Domestic traffic is projected at 52 percent of MIA total passengers while international traffic is projected at 48 percent of MIA total passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port and cultural ties provide a solid foundation for travel to and from Latin America, handling 39 percent of the South American market, 19 percent of the Central America market, and 22 percent of the Caribbean market. With 49 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2019-20, 2.301 million tons of cargo (freight plus mail) moved through MIA, representing a 1.9 percent decline over the prior year's tonnage of 2.346 million. Cargo tonnage is projected to increase by 2.0 percent in FY 2020-21 to 2.347 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 82 percent of total tonnage is projected to be 2.01 million tons in FY 2020-21 and domestic tonnage is projected at 434,000 tons. It is projected that these amounts will grow proportionally at a two percent growth annual factor.

MIA's total air trade is valued at $57.5 billion annually, or 92 percent of the dollar value of Florida's total air imports and exports, and 38 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 79 percent of all air imports and 74 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 63 percent of all perishable import products, 89 percent of all cut-flower imports, 48 percent of all fish imports and 61 percent of all fruit and vegetable imports.

Capital Improvement Program (CIP) Financial Update

In 2019, the Aviation Department unveiled its proposed future CIP Program that ranges between $4 billion and $5 billion. The Board of County Commissioners approved this future CIP Program on June 4, 2019.

This CIP Program will fund five sub-programs that will be built during the period of 5-15 years through 2035 and beyond. To create these sub-programs, an in-depth assessment was conducted of the County's Airport System (including general aviation airports) by the Aviation Department staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. Based on the results of the evaluation, the Aviation Department combined MIA's previous capital program, referred to as the Terminal Optimization Program (TOP), with a series of additional projects to develop the proposed CIP Program.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects in order to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs. The CIP projects will be constructed through the implementation of the following five sub-programs: North Terminal (Gate Optimization Project, D60 Redevelopment), Central Terminal (Central Terminal Redevelopment, Concourse F Modernization, Concourse G Demolition and Apron), South Terminal (South Terminal Expansion, Apron Expansion), Cargo (Taxiway R, Fuel Tender, Ramp Expansion, Building 702 Extension and Apron, Fumigation Facility) and Miscellaneous (Roadway and Bridge Improvements, Bus Maintenance Facility, North Terminal GSE, South Terminal GSE and Auto Fueling Station, Park 6 Garage, New On-Airport Hotels). Additionally, a series of other capital projects will be constructed to improve and develop the general aviation airports.

MIA's current CIP Program includes $1.57 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 11 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately $123 million in capital projects planned for FY2021 that do not require an MII review. Some of the TOP projects already completed include: Concourse E renovations; revamped Automated People Mover (APM) connecting Lower Concourse E with Satellite E; renovated Federal Inspection Services (FIS) facility in Concourse E. Projects in progress including rehabilitation of Taxiways R, S and T; new automated checked baggage inspection system (estimated completion is December of 2020); central base apron and utilities; central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

Overall, including the five sub-programs previously mentioned, the Department's capital program will be comprised of the following 17 subprograms: MIA General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel facilities, Land Acquisition, Landside and Roadways, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support Projects, and Terminal Wide.

To keep these capital costs affordable, the Department's goal is to remain under a $25 airline cost per enplaned passenger target through FY 2025-26. This goal has become a target that was internally adopted by the Department to not only keep MIA's costs affordable to the air carriers serving MIA but also keep the Airport competitive with other airports.

Future funding for the Department's capital program consists of Aviation Revenue Bonds, Commercial Paper, Federal and State Grants and Passenger Facility Charges. The Department maximizes the uses of the grants as an equity funding source in order to lessen the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.

Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated A by Standard & Poor's, A by Fitch Ratings and AA- by KBRA (Kroll Bond Rating Agency). All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America and its residual rate setting mechanism, which allows airport costs to be adequately covered by the new, long-term, 15-year Airline Use Agreement (AUA), as important strengths.

In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, (8) hurricanes and (9) world-wide infectious diseases. Unfortunately, the negative impacts of COVID-19 on the airport industry have been significant.

On May 11, 2020, the Miami-Dade County Aviation Department received approval of a CARES Act grant totaling $207 million. The Department expects to be able to cover revenue shortfalls with the assistance of CARES Act funding.

MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.

MDAD's operating and maintenance expenditures include expenditures associated with running MIA, as well as four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve.

Seaport

The Dante B. Fascell Port of Miami (PortMiami or Seaport) processed 6.8 million passengers in FY 2018-19 and is projected to process approximately 4.1 million in FY 2019-20. The volume of cargo throughput in FY 2018-19 was 1.12 million Twenty-foot Equivalent Unit (TEUs), an increase of 3.4 percent over FY 2017-18. The TEUs and passengers in FY 2018-19 were both records. Significant decreases are projected in FY 2019-20 due effects of COVID-19. The following charts illustrate cruise and cargo revenues for the period of this forecast:

Capital Improvement Plan (CIP)

The major thrust of PortMiami's CIP relates to cruise operations with New Terminal B, AA and AAA and Berth 10 as well as upgrades to Cruise Terminal F. Terminal F upgrades allow operations for additional/larger vessels. Cruise Terminals B and C are being developed/upgraded for additional Norwegian Cruise Lines operations. Other projects include enhancements to the container yards, new gantry cranes, cargo gate modifications and other Port-wide infrastructure improvements.

Additional debt scenarios are under consideration, including a combination of short-term commercial paper being issued and long-term debt issues.

Financial Outlook

Revenues include cruise, cargo, rentals, parking, ferry operations and other miscellaneous items including harbor fees and ground transportation, as well as Secondary Gas Tax revenue in FY 2017-18 as part of the state support for the Port Tunnel. Expenditures include salary, fringes, other operating and debt service. Carryover amounts are not included in this exercise.

For the purposes of this five-year financial outlook, the cruise line revenue forecast is based on anticipated cruise lines' itineraries through aftereffects of COVID-19. Future estimates are that the Port will grow from 6.8 million passengers in FY 2019-20 to over 9 million in FY 2025-26. A three percent tariff increase is budgeted annually. Cargo revenue (including dockage/wharfage, crane and applicable rentals) is expected to increase an average of five to six percent annually with other revenues being adjusted as necessary.

Expenditures assume a growth rate of four percent for salary and fringes in per year through FY 2025-26. Other operating expense increases are assumed at three percent year over year, in addition to various increases in debt service payments as the Port continues to fund its CIP. The Sunshine State loans effective interest rate is assumed at 2.5 percent for FY 2019-20, growing to 4.5 percent by FY 2025-26. A two-months operating cash reserve is funded.

PortMiami is actively examining alternative revenue options, refinancing opportunities and expenditure adjustments that may significantly affect the assumptions used to develop this five-year plan.

Water and Sewer

There are two main drivers of the Multi-Year Capital Improvement Plan. The first, the State of Florida Ocean Outfall Statute, FS 403.086(9), includes related projects estimated at $1.35 billion from FY 2020-21 through FY 2027-28 when the projects must be operational. Secondly, the Environmental Protection Agency (EPA) consent decree addresses regulatory violations resulting from failing infrastructure. All projects addressing consent decree issues are currently included in the multi-year capital plan. In FY 2020-21, consent related capital projects are estimated at $1.6 billion. The entire multi-year capital plan for the Water and Sewer Department totals $7.519 billion and will require future debt issuances.

The Water and Sewer Department's Multi-Year Capital Plan includes the testing and replacement as needed of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants and the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required in the State Water Use Permit to meet service demands in the future. The following table shows the cash flows for both the water and wastewater systems.

WATER AND SEWER CASH FLOWS

(Dollars In Thousands)			Retail Revenue Increase 6%	Retail Revenue Increase 8%	Retail Revenue Increase 7%	Retail Revenue Increase 7%	Retail Revenue Increase 9%	Retail Revenue Increase 9%
		Revenues at 100%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%
Water and Wastewater Operations	**FY 2018-19 Actual**	**FY 2019-20 Projected**	**FY 2020-21 Adopted**	**FY 2021-22 Future**	**FY 2022-23 Future**	**FY 2023-24 Future**	**FY 2024-25 Future**	**FY 2025-26 Future**
Revenues								
Retail Water	$ 277,305	$ 298,460	$ 311,356	$ 326,924	$ 349,809	$ 374,295	$ 404,239	$ 428,493
Wholesale Water	34,810	30,789	28,179	36,028	36,028	36,028	36,028	36,028
Retail Wastewater	308,853	319,300	332,298	348,913	373,337	399,471	431,428	457,314
Wholesale Wastewater	83,450	83,010	78,370	83,601	85,273	86,979	88,718	90,493
Other Operating Revenue	30,033	32,063	32,306	32,468	32,630	32,793	32,957	33,122
Total Operating Revenues	**$ 734,452**	**$ 763,622**	**$ 782,509**	**$ 827,934**	**$ 877,077**	**$ 929,566**	**$ 993,370**	**$ 1,045,450**
Expenses								
Water Operating and Maintenance	$ 189,568	$ 205,863	$ 214,004	$ 221,511	$ 229,302	$ 237,380	$ 246,733	$ 256,246
Wastewater Operating and Maintenance	252,656	251,611	261,561	270,737	280,259	290,133	301,565	313,191
Total Operating Expenses	**$ 442,224**	**$ 457,474**	**$ 475,564**	**$ 492,247**	**$ 509,561**	**$ 527,513**	**$ 548,297**	**$ 569,437**
Non-Operating								
Other Non-Operating Transfers	($19,773)	$6,707	($9,417)	$11,833	$27,721	$41,823	$62,678	$75,198
Interest Income	(15,355)	(17,099)	(18,237)	(19,438)	(20,759)	(22,205)	(23,774)	(25,387)
Debt Service - Existing (net of SWAP receipts)	195,465	214,099	220,466	219,505	216,534	216,131	216,047	215,047
Debt Service - Future	0	0	16,633	26,262	46,470	68,728	92,520	113,527
Capital Transfers	131,891	102,441	97,500	97,525	97,550	97,576	97,602	97,628
Total Non-Operating Expenses	**$ 292,228**	**$306,148**	**$ 306,945**	**$ 335,687**	**$ 367,516**	**$ 402,053**	**$ 445,073**	**$ 476,013**

Revenue increases will be necessary over the period of this analysis to support operating and maintenance expenses, as well as debt service requirements to support the system, while maintaining adequate reserves and overage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS

	Actual FY 2018-19	**Projected FY 2019-20**	**Adopted FY 2020-21**	**Future FY 2021-22**	**Future FY 2022-23**	**Future FY 2023-24**	**Future FY 2024-25**	**Future FY 2025-26**
Proposed Retail Revenue Increases			**6%**	**8%**	**7%**	**7%**	**9%**	**9%**
Required Primary Debt Service Coverage Ratio	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Actual/Projected Primary Debt Service Coverage Ratio	**1.78**	**1.82**	**1.56**	**1.55**	**1.55**	**1.57**	**1.60**	**1.59**
Required State Revolving Loan Debt Service Coverage Ratio	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Actual/Projected State Revolving Loan Debt Service Coverage Ratio	**5.84**	**5.93**	**4.06**	**4.17**	**5.23**	**6.05**	**7.37**	**7.74**
(Dollars In Thousands)								
Rate Stabilization Fund	30,534	30,534	30,534	30,534	30,534	30,534	30,534	30,534
General Reserve Fund	76,780	81,525	72,908	96,307	121,142	159,974	219,189	290,865
Total Flexible Cash Reserves	**$ 107,314**	**$ 112,059**	**$ 103,442**	**$ 126,841**	**$ 151,676**	**$ 190,508**	**$ 249,723**	**$ 321,399**
Reserves Required By Bond Ordinance	**$ 78,099**	**$ 80,060**	**$ 79,261**	**$ 82,041**	**$ 84,927**	**$ 87,919**	**$ 91,383**	**$ 94,906**

Solid Waste - Collection and Disposal Operations

The Department of Solid Waste Management (DSWM) collects garbage and trash from approximately 340,000 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste collection, and access to 13 Trash and Recycling Centers is provided in the WCSA. The residential recycling collection program serves approximately 350,000 households in the WCSA including nine municipalities through inter-local agreements. DSWM is responsible for disposal of garbage and trash countywide and operates three regional transfer stations, three active landfills and the Resources Recovery Facility, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collection and disposal activity assume minimal growth in households and slightly lower tonnage. Collections from the WCSA represent 49 percent of the total tons disposed for geographic Miami-Dade County, which is projected to be 1.585 million tons in the FY 2020-21 Proposed Budget. The FY 2019-20 actual tons came in slightly higher than anticipated at 1.7 million tons, primally because more residents are working from home as a result of the COVID-19 pandemic. In addition to collection and disposal operations, revenues generated by fees and charges are used to support the operating landfills, closure of landfills and remediation of closed landfills, ongoing monitoring and equipment through both pay-as-you-go projects and issuance of debt.

The table shown below illustrates the cash flows for both the collection and disposal funds. The current five-year forecast for the Solid Waste Enterprise Fund (System) includes the annual residential curbside collection fee of $484. The disposal charges reflect a Consumer Price Index (CPI) increase of 0.29 percent, increasing the contract rate from $63.38 to $63.57 per ton. The disposal charges used for the Adopted Budget is based on the June CPI South All Urban Consumers issued by the United States Bureau of Labor Statistics. It is anticipated that the collection fees and continued adjustment of disposal charges based on CPI will sustain existing services through FY 2021-22, a year shorter than the prior year's financial outlook mainly due to costlier than anticipated Collective Bargaining Agreements ratified by the Board of County Commissioners and COVID-19 related expenses.

As a result of Hurricane Irma in September 2017, the Department undertook pre-storm hurricane protective measures and, shortly after the storm, began its hurricane recovery efforts with debris removal throughout the WCSA and along County rights-of-way, spending $160.6 million. Currently, the Department is pursuing Federal Emergency Management Agency (FEMA) and State reimbursements to offset approximately 95 percent of the total costs. The Adopted Budget includes all reimbursements to date for Hurricane Irma totaling $140.2 million; this amount represents 87.3 percent of the total cost but is within departmental expectations of what can be reimbursed. Neither the projections nor the base budget includes the estimated local share required after receiving all expected reimbursements from both FEMA and the State, which will require a one-time adjustment to offset final expenses to be reimbursed.

Collection and Disposal Operations	FY 2019-20 Projections	FY 2020-21 Future	FY 2021-22 Future	FY 2022-23 Future	FY 2023-24 Future	FY 2024-25 Future
Revenues						
Collection Fees and Charges	172,018	174,019	175,131	170,644	162,202	152,205
Disposal Fees and Charges	380,773	356,789	356,725	335,698	324,022	251,940
Total Operating Revenues	$552,791	$530,807	$531,856	$506,341	$486,224	$404,145
Expenses						
Collection Operating and Maintenance	157,956	157,256	160,963	164,652	166,300	170,105
Disposal Operating and Maintenance	150,476	152,946	154,008	156,780	159,661	162,561
Total Operating Expenses	$308,431	$310,202	$314,971	$321,432	$325,962	$332,667
Collection Debt Service and Capital	7,143	9,843	12,583	13,701	14,464	14,610
Disposal Debt Service and Capital	25,233	18,618	34,624	26,494	88,053	48,238
Total Non-Operating Expenses	$32,376	$28,461	$47,207	$40,195	$102,517	$62,848
CollectionYear End Cash Flow	6,920	6,919	1,585	(7,709)	(18,563)	(32,511)
Disposal Year End Cash Flow	205,065	185,225	168,093	152,423	76,308	41,141
Total Non-Operating Expenses	$211,984	$192,144	$169,677	$144,714	$57,746	$8,630

Regional Transportation

The People's Transportation Plan (PTP) half-cent surtax was authorized in November of 2002. The combined PTP and Department of Transportation and Public Works (DTPW) Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining, and other operating expenditures variations. The PTP proforma includes the General Fund subsidy, PTP Surtax, fares, state and federal grants and other local revenues. For the first time this year, PTP Surtax revenue being used to support transit operations is less than the total cost of voter-approved PTP operating expenditures, such as such as the Golden and Patriot Passport program, Metrorail Orange-Line, and fare-free Metromover services. That means the General Fund Maintenance of Effort is subsidizing the PTP activities ($50.033 million in FY 2020-21). The table on page 110 summarizes the revenue and expenditure projections for the next five years.

In FY 2020-21, PTP Surtax funding of $269.647 million (includes PTP Surtax at 100 percent of estimated value, prior year carryover, and interest earning revenues) will be used for the following: DTPW transit services and operations ($35.152 million, a reduction of $48.848 million from the FY 2019-20 allocation), Citizens' Independent Transportation Trust (CITT) board support and oversight of PTP funds ($2.857 million), municipalities to operate and create local roadway and transportation services ($60.894 million), roadway and neighborhood pay-as-you-go projects ($2.183 million), transfer to PTP Capital Expansion Reserve fund ($11.316 million) debt service and bus lease financing requirements ($125.736 million) and a transfer to fund planned Strategic Miami Area Rapid Transit Plan (SMART) expenses from available PTP funds ($57.588 million) net of the Transportation Planning Organization (TPO) Federal Surface Transportation Urban Area (SU) grant fund ($26.821 million). Additionally, PTP debt proceeds will be used for planned PTP capital activities including $291.910 million in transit projects, $32.125 million in roadway projects and $105.964 million in bus replacement financing.

PTP Revenue and Expenses

PTP Surtax revenue forecast is being impacted by COVID-19, projections are based on actual collections and is projected to have a decrease for the remaining of the fiscal year with a five percent revenue loss impact compared to FY 2018-19. For the purposes of this five-year financial outlook, starting in FY 2020-21, PTP Surtax revenue is expected to grow at an annual rate of three percent to $298.622 million; this growth rate is anticipated to continue over the next five years.

The PTP expenditures over the next five years include contributions to municipalities at approximately 23 percent of the gross PTP Surtax revenue and funding of on-going CITT administration which grows at 2.5 percent from the FY 2020-21 budget of $2.857 million. DTPW public works pay-as-you-go expenses grow at three percent from the FY 2020-21 budget of $2.183 million. The PTP Capital Expansion Reserve fund will support the South Dade Transitway corridor project, the PD&E expenses for the SMART Plan for DTPW and TPO, the Golden Glades Bike and Pedestrian Connector and the Aventura Station ($68.747 million).

Included as part of the five-year plan expenditures, the PTP will continue to meet its current debt service obligations for transit projects ($613.010 million in total) and public works projects ($145.292 million in total over the next five years). Also planned over the next five years, additional future debt service payments for future bond proceeds to continue PTP capital projects ($170.688 million in total). These future debt service expenditures assume capitalized interest for two years beginning with the 2018 issuance and each issuance thereafter. In addition, the five-year plan anticipates financing expenses funded by the PTP Surtax for the replacement of the aging Metrobus fleet ($176.049 million in total).

Finally, after meeting the commitments and obligations above, the PTP Surtax will only support a portion of the PTP-authorized activities in DTPW transit service operation and maintenance until FY 2021-22, when no PTP Surtax revenue is funding operations, as planned debt service obligations increase and contributions begin for future SMART plan capital projects.

DTPW Operations and Capital

The General Fund contributions in the Pro-Forma have been adjusted from the 2020 Adopted Pro-Forma. As it pertains to revenues for DTPW operations, the plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2021-22 ($103.618 million over five years).

Transit Fare revenues continue to experience significant losses from the current year projection due to the temporary suspension of fares and fees collections as result of COVID-19 and a federal funding under the Coronavirus Aid and Economic Security (CARES) Act is funding operations net of revenues received in FY 2019-20. Included as part of the revenue forecast, a Transit Fare increase of $0.25 (to $2.50) will be considered for FY 2021-22 in accordance with the County's CPI Transit Fare increase resolution adopted in FY 2007-08. State Transportation Disadvantaged Trust Fund revenue remains at $6 million.

The expenditures maintain Metrobus operations at the current year service level; this service level, with no expanded services, is maintained and personnel expenditures are grown at a historical growth factor of 2.5 percent with health insurance, retirement and workers' compensation increases to reflect necessary adjustments to fund self-insurance fund reserves. All other operating expenses have been grown by the estimated Congressional Budget Office inflationary rates. The forecast assumes that DTPW will continue with its multi-year PTP Capital Plan for Transit projects, which includes the replacement of rail vehicles and other improvements and rehabilitation to the existing transit system (839.733 million in total) and Public Works projects, which includes the upgrades and enhancements to the Advanced Traffic Management System (ATMS) and various neighborhood roadway improvements ($86.792 million), all funded through bond proceeds. The Five-Year Plan continues the planned bus replacement of 460 buses that starts in FY 2020-21 and will be completed by FY 2022-23 ($263.620 million in total).

SMART Plan

The SMART Plan includes additional PTP Surtax funding as a result of the flexing of SU grant funds allocated by the TPO. Also, beginning in FY 2020-21, it is planned that funding from the PTP Capital Expansion Reserve fund totaling $69.806 million will be available to the SMART Plan as well. Finally, the Five-Year

plan includes an additional $15.788 million from dedicated DTPW joint development revenue as required by resolutions R-429-17 and R-774-17 and an additional $59.927 million from the Transportation Infrastructure Improvement District (TIID) revenues as required by Ordinance 18-8.

40-Year PTP and DTPW Pro-Forma

As part of the 40-year plan, it is anticipated that DTPW will continue with a future PTP capital program to improve and upgrade existing transit assets, rehabilitate the new Metrorail vehicle, and rehabilitate and eventually replace the current Metromover vehicle fleet. It plans for a future bus replacement program that replenishes the fleet every ten years. Also, PTP Surtax is expected to provide support for future Transit services and operation as debt obligations are retired. Except for the South Dade Transitway corridor and the contribution towards the construction of the Aventura Station approved by the Board in November 2019, the 40-year plan does not include a detailed construction schedule for implementing the SMART plan capital projects or future funding to operate the SMART Plan rapid transit corridors. The plan anticipates over $7.262 billion in nominal dollars to be available over 40 years for the SMART plan ($818.254 million from PTP Capital Expansion funds, $987.241 million from TPO Flexed SU Grant funds, $3.201 billion from Available PTP Surtax funds, $1.985 billion from TIID funds, $132.425 million from Transit Joint Development funds, and $154.436 million from State and Federal grants). As information becomes available concerning the sequencing and scheduling of implementing the SMART Plan, then the Pro-Forma will be updated and adjusted accordingly.

Revenues (Dollar in Thousands)	2021	2022	2023	2024	2025	2026
Operating Revenues						
Transit Operating Carryover	$ 7,226	$ 1,582	$ -	$ -	$ 4,297	$ 4,448
Transit Fares and Fees	82,586	88,655	89,098	89,543	89,991	90,441
Other Transit Revenues	17,121	17,842	17,842	18,025	28,539	19,145
PTP Revenue Fund Carryover	4,793	-	-	-	-	-
PTP Interest Earnings	100	100	100	100	100	100
Grant Funding and Subsidies						
State Disadvantaged Trust Fund Program	7,618	6,952	6,952	6,952	6,952	6,952
Local Revenues						
Countywide General Fund Support (MOE)	214,928	222,450	306,654	339,212	360,086	372,689
Extraordinary Adjustment in General Fund Support	-	73,834	21,087	8,697	-	-
PTP Sales Tax Revenue	298,622	307,581	316,808	326,312	336,101	346,184
Capital Revenues						
PTP Capital Expansion Reserve Fund Carryover	61,199	-	-	-	-	-
DTPW PTP Capital Project Fund Carryover	58,511	289,114	214,964	134,371	89,639	26,283
Planned Future Bond Proceeds	554,638	162,376	78,908	62,218	14,157	42,210
Planned Financing for Bus Replacement Program	105,964	176,601	50,559	1,539	1,497	1,461
FTA Capital Grant	46,001	31,217	-	-	-	-
State Capital Grant	46,001	31,217	-	-	-	-
Fund Transfers						
PTP Capital Expansion from PTP Revenue	11,316	10,911	9,781	4,341	3,768	3,908
Transit Operating from PTP Revenue	35,152	14,643	-	-	-	-
Smart Plan Revenues						
SMART Plan Carryover	-	81,562	113,627	227,007	280,754	346,441
Transfer from PTP Revenue from swapped TPO SU Grant Funds	26,821	30,000	30,000	30,420	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	57,588	69,250	73,313	23,915	18,320	19,124
Transfer Plan from Capital Expansion	72,515	10,911	9,781	4,341	3,768	3,908
Transfer Plan from Dedicated Transit Joint Development Revenue	2,146	721	721	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	19,123	3,615	7,076	10,953	16,592	21,691
Total Revenues	**$1,729,969**	**$1,631,134**	**$1,347,271**	**$1,288,850**	**$1,295,979**	**$1,337,009**

Expenses (Dollar in Thousands)	2021	2022	2023	2024	2025	2026
DTPW Operating Expenses						
Transit Operating Expense, net of reimbursements	$ 355,847	$ 420,181	$ 435,856	$ 452,172	$ 468,961	$ 482,923
Capital Expenses						
PTP Capital Expansion Reserve Expenses	3,373	2,399	1,198	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	291,910	208,484	144,206	99,107	74,026	22,000
DTPW Public Works PTP Capital Projects Fund Expenses	32,125	28,042	15,295	7,843	3,487	-
Planned Bus Replacement Purchases	105,964	176,601	50,559	1,539	1,497	1,461
Debt Service/Financing Expenses						
Current PTP Debt Service for Transit	95,694	96,550	96,948	107,945	107,938	107,935
Current PTP Debt Service for Public Works	24,717	24,117	24,118	24,114	24,113	24,113
Future DTPW PTP Debt Service	-	-	-	45,788	59,193	65,707
Future Financing for Future Bus Replacement Program	5,325	16,291	34,566	39,798	39,957	40,112
TPO Reimbursement						
Reimbursement from TPO Flexed SU grant	(26,821)	(30,000)	(30,000)	(30,420)	(30,000)	(30,000)
Transfer Out						
Municipal Contributions, includes new cities	68,683	70,743	72,866	75,051	77,303	79,623
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
Transfer to County Departments/Programs						
Transfer to Office of the CITT	2,857	2,928	3,001	3,076	3,153	3,232
Transfer to Public Works Pay as You Go Projects	2,183	2,248	2,315	2,384	2,456	2,530
Transfer from PTP Revenue to Transit Operating	35,152	14,643	-	-	-	-
Intrafund Transfers						
Transfer from PTP Revenue to PTP Capital Expansion	11,316	10,911	9,781	4,341	3,768	3,908
Transfer to Transit Debt Service for Non-PTP Debt	821	821	821	821	803	784
Contributions to the SMART Plan						
PTP Capital Expansion Reserve Fund	72,515	10,911	9,781	4,341	3,768	3,908
PTP Revenue Fund from swapped TPO SU Grant Funds	26,821	30,000	30,000	30,420	30,000	30,000
PTP Revenue Fund from Available Funds	57,588	69,250	73,313	23,915	18,320	19,124
Transit Operating Fund Dedicated Joint Development Revenue	2,146	721	721	904	11,418	2,024
South Dade Transit Way Corridor Expenditures						
Capital Expenditures	143,649	70,948	-	-	-	-
Operating Expenditures, Net of Revenue	-	-	2,681	12,187	10,984	11,247
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
SMART Plan Capital Expenses						
Capital Expenditures	41,611	71,519	3,632	4,599	3,427	3,444
Planned End of Year Carryover						
SMART Plan End of Year Balance	81,562	113,627	227,007	280,754	346,441	408,497
PTP Revenue Fund End of Year Balance	-	-	-	-	-	-
PTP Capital Expansion Reserve Fund End of Year Balance	-	-	-	-	-	-
DTPW Transit Operating Fund End of Year Balance	1,582	-	-	4,297	4,448	3,709
DTPW PTP Capital Projects Fund End of Year Balance	289,114	214,964	134,371	89,639	26,283	46,493
Total Expenses	**$1,729,969**	**$1,631,134**	**$1,347,271**	**$1,288,850**	**$1,295,979**	**$1,337,009**

ADOPTED BUDGET ORDINANCE APPROPRIATION SCHEDULES

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CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item A

ORDINANCE NO. O-20-89

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR COUNTYWIDE GENERAL FUND OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Countywide General Fund Budget for County operating purposes as provided in said Budget for the 2020-21 fiscal year is 4.6669 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 3.5 percent above the state-defined rolled-back rate of 4.5091 mills, computed pursuant to section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM A Adopted

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item B

ORDINANCE NO. O-20-90

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR COUNTYWIDE BONDED DEBT SERVICE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required for Countywide bonded debt service purposes for the 2020-21 fiscal year is fixed at 0.478 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed, and approved in every particular.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM B Adopted

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item C
Amended

ORDINANCE NO. O-20-91

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2020-21 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2020-21 (A) PROVISIONS OF SECTION 2-1799(F)1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA ("CODE") RELATED TO THE DISPOSITION OF UNALLOCATED CARRYOVER FUNDING IN THE COUNTYWIDE GENERAL FUND BUDGET, AND (B) PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2020-21 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; AND PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2020-21 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2020. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 3, 2020 memorandum entitled "Information for First Budget Hearing – FY 2020-21 Proposed Budget," which changes are noted on the version that shall be attached hereto following final adoption of this ordinance; and (c) the changes contained in the September 17, 2020 memorandum entitled "Information for Second Budget Hearing – FY 2020-21 Proposed Budget," which changes are noted on the version that shall be attached hereto following final adoption of this ordinance.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida ("Code"). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure

code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of section 2-1799(f)1 of the Code requiring that 50 percent of the unallocated carryover funds in the Countywide general fund budget be allocated to the Capital Outlay Reserve fund, now known as the General Government Improvement Fund, in the fiscal year following the fiscal year the funds were identified to

support County services, are waived for Fiscal Year 2020-21 to permit the use of carryover funds in the Countywide general fund budget that remain unallocated as of September 30, 2020 for appropriation to the Fiscal Year 2020-21 Budget as approved by the Board.

Section 8. If cost of living adjustments for County employees under any of the collective bargaining agreements are approved for Fiscal Year 2020-21, the executive directors and managers of the following divisions and offices of the Board of County Commissioners shall receive the same cost of living adjustments for Fiscal Year 2020-21: Commission Auditor; Support Staff; Intergovernmental Affairs, Agenda Coordination; Community Advocacy; and Jay Molina International Trade Consortium.

Section 9. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 10. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations for community-based organizations, state agencies, non-profit organizations that operate County facilities, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals, other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters or pandemics.

Section 11. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from Elected Officials Discretionary Reserve, County Services Reserve, Commission office funds or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 12. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 13. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 14. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM C Adopted

COUNTYWIDE GENERAL FUND REVENUE

		Net* 2020-21 Budget
TAXES		
General Property Tax (Tax Roll: $324,362,997,164)		$1,438,082,000
Local Option Gas Tax		43,103,000
Ninth Cent Gas Tax		11,022,000
	Subtotal	$1,492,207,000
OCCUPATIONAL LICENSES		
Business Taxes		$2,062,000
	Subtotal	$2,062,000
INTERGOVERNMENTAL REVENUES		
State Sales Tax		$69,813,000
State Revenue Sharing		61,565,000
Gasoline and Motor Fuels Tax		12,837,000
Alcoholic Beverage Licenses		1,009,000
Secondary Roads		500,000
Race Track Revenue		500,000
State Insurance Agent License Fee		464,000
	Subtotal	$146,688,000
CHARGES FOR SERVICES		
Sheriff and Police Fees		$1,440,000
Other		500,000
	Subtotal	$1,940,000
INTEREST INCOME		
Interest		$4,744,000
	Subtotal	$4,744,000

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

		Net* 2020-21 Budget
OTHER		
Administrative Reimbursements		$47,227,000
Miscellaneous		3,267,000
	Subtotal	$50,494,000
TRANSFERS		
Transfers		$3,221,000
	Subtotal	$3,221,000
CASH CARRYOVER		
Cash Carryover		$21,376,000
	Subtotal	$21,376,000
	Total	$1,722,732,000

*** All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.**

COUNTYWIDE GENERAL FUND EXPENDITURES

	2020-21 Budget
Office of the Mayor	3,677,000
Board of County Commissioners (BCC)	19,499,000
County Attorney	16,480,000
Clerk of Court	6,217,000
Corrections and Rehabilitation	378,289,000
Judicial Administration	33,609,000
Juvenile Services	14,362,000
Legal Aid	3,200,000
Medical Examiner	13,798,000
Miami-Dade Fire Rescue	36,064,000
Miami-Dade Police	228,200,000
Non-departmental - Public Safety	8,904,000
Transportation and Public Works	235,107,000
Non-departmental - Transportation	2,632,000
Cultural Affairs	12,559,000
Park, Recreation and Open Spaces	50,421,000
Non-departmental - Recreation and Culture	4,160,000
Animal Services	17,236,000
Solid Waste Management	10,992,000
Non-departmental - Neighborhood and Infrastructure	606,000
Community Action and Human Services	34,000,000
Public Housing and Community Development	300,000
Public Health Trust	222,563,000
Non-departmental - Health and Human Services	45,307,000
Miami-Dade Economic Advocacy Trust	1,185,000
Regulatory and Economic Resources	3,727,000
Non-departmental - Economic Development	85,225,000
Audit and Management Services	2,265,000
Commission on Ethics and Public Trust	2,404,000
Communications	9,179,000
Elections	32,096,000
Human Resources	7,081,000
Information Technology Department	1,712,000
Inspector General	862,000
Internal Services Department	45,590,000
Management and Budget	4,663,000
Property Appraisal	43,960,000
Non-departmental - General Government	84,601,000
Total	$1,722,732,000

Schedule incorporates first and second change memo recommendations, including but not limited to, technical adjustments.

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item D

ORDINANCE NO. O-20-92

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR UNINCORPORATED MUNICIPAL SERVICE AREA OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Unincorporated Municipal Service Area Budget for Unincorporated Municipal Service Area for operating purposes as provided in said Budget for the 2020-21 fiscal year is 1.9283 mills on the dollar of taxable value of all property within the Unincorporated Municipal Service Area in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 5.41 percent above the state-defined rolled-back rate of 1.8293 mills, computed pursuant to section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency.

ORD/ITEM D Adopted

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item E

ORDINANCE NO. O-20-93

ORDINANCE APPROVING AND ADOPTING THE UNINCORPORATED MUNICIPAL SERVICE AREA FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2020-21 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2020-21 (A) PROVISIONS OF SECTION 2-1799(F)1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA ("CODE") RELATED TO THE DISPOSITION OF UNALLOCATED CARRYOVER FUNDING IN THE UNINCORPORATED MUNICIPAL SERVICES AREA GENERAL FUND BUDGET, AND (B) PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2020-21 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2020-21 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2020. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; and (b) the changes contained in the September 3, 2020 memorandum entitled "Information for First Budget Hearing – FY 2020-21 Proposed Budget", which changes are noted on the version that shall be attached hereto following final adoption of this ordinance.

Section 3. The Unincorporated Municipal Service Area budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida ("Code"). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of section 2-1799(f)1 of the Code requiring that 50 percent of the unallocated carryover funds in the Unincorporated Municipal Service Area general fund budget be allocated to the Capital Outlay Reserve fund, now known as the General Government Improvement Fund, in the fiscal year following the fiscal year the funds were identified to support County services, are waived for Fiscal Year 2020-21 to permit the use of carryover funds in the Unincorporated Municipal Service Area general fund budget that

remain unallocated as of September 30, 2020 for appropriation to the Fiscal Year 2020-21 Budget as approved by the Board.

Section 8. If cost of living adjustments for County employees under any of the collective bargaining agreements are approved for Fiscal Year 2020-21, the executive directors and managers of the following divisions and offices of the Board of County Commissioners shall receive the same cost of living adjustments for Fiscal Year 2020-21: Commission Auditor; Support Staff; Intergovernmental Affairs, Agenda Coordination; Community Advocacy; and Jay Molina International Trade Consortium.

Section 9. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 10. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 11. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations for community-based organizations, state agencies, and non-profit organizations that operate County facilities approved in this ordinance as a result of a request for proposals, other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters or pandemics.

Section 12. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from Elected Officials Discretionary Reserve, County Services Reserve, Commission office funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 13. Unless otherwise prohibited by law, this ordinance shall supersede all prior enactments of the Board, including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 14. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 15. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 16. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE

		NET* 2020-21 BUDGET
TAXES		
General Property Tax (Tax Roll: $82,361,962,711)		$159,868,000
Utility Tax		98,829,000
Communications Services Tax		24,584,000
	Subtotal	$283,281,000
OCCUPATIONAL LICENSES		
Business Taxes		$3,830,000
	Subtotal	$3,830,000
INTERGOVERNMENTAL REVENUES		
State Sales Tax		$104,720,000
State Revenue Sharing		48,210,000
Alcoholic Beverage Licenses		169,000
	Subtotal	$153,099,000
CHARGES FOR SERVICES		
Sheriff and Police Fees		$2,560,000
	Subtotal	$2,560,000
INTEREST INCOME		
Interest		$1,581,000
	Subtotal	$1,581,000

UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE (cont'd)

		NET* 2020-21 BUDGET
OTHER		
Administrative Reimbursements		$14,914,000
Miscellaneous		37,513,000
	Subtotal	$52,427,000
TRANSFERS		
Transfers		$654,000
	Subtotal	$654,000
CASH CARRYOVER		
Cash Carryover		$20,107,000
	Subtotal	$20,107,000
	Total	$517,539,000

*** All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.**

UNINCORPORATED MUNICIPAL SERVICE AREA
EXPENDITURES

	2020-21 Budget
Office of the Mayor	$1,161,000
Board of County Commissioners (BCC)	6,157,000
County Attorney	5,204,000
Miami-Dade Police	398,097,000
Transportation and Public Works	7,030,000
Parks, Recreation and Open Spaces	46,765,000
Regulatory and Economic Resources	329,000
Non-departmental - Economic Development	1,950,000
Audit and Management Services	716,000
Communications	2,898,000
Human Resources	2,237,000
Internal Services Department	14,437,000
Management and Budget	782,000
Non-departmental - General Government	29,776,000
Total	$517,539,000

* **Schedule incorporates first change memo recommendations including, but not limited to, technical adjustments.**

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item F

ORDINANCE NO. O-20-94

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Miami-Dade Fire and Rescue Service District Budget for the Miami-Dade Fire and Rescue Service District for operating purposes as provided in said Budget for the 2020-21 fiscal year is 2.4207 mills on the dollar of taxable value of all property within Miami-Dade Fire and Rescue Service District, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 4.27 percent above the state-defined rolled-back rate of 2.3215 mills, computed pursuant to section 200.065(1), Florida Statutes. The Miami-Dade Fire and Rescue Service District consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Homestead	Opa-Locka
Bal Harbour	Indian Creek Village	Palmetto Bay
Bay Harbor Islands	Medley	Pinecrest
Biscayne Park	Miami Gardens	South Miami
Cutler Bay	Miami Lakes	Sunny Isles Beach
Doral	Miami Shores	Surfside
El Portal	Miami Springs	Sweetwater
Florida City	North Bay Village	Virginia Gardens
Golden Beach	North Miami	West Miami
Hialeah Gardens	North Miami Beach	

Section 2. All taxes hereinabove described are hereby levied.

Section 3. The Miami-Dade Fire and Rescue District is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues levied and collected only within the district as provided in Section 1.01(A)11 of the Home Rule Charter.

Section 4. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 5. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 6. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM F Adopted

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item G

ORDINANCE NO. O-20-95

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR MIAMI-DADE LIBRARY SYSTEM OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY SYSTEM; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Miami-Dade Library System Budget for Miami-Dade Library System operating purposes as provided in said Budget for the 2020-21 fiscal year is fixed at 0.284 mills on the dollar of taxable value of all property within the Miami-Dade Library System district, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 3.95 percent above the state-defined rolled-back rate of 0.2732 mills, computed pursuant to section 200.065(1), Florida Statutes. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Hialeah Gardens	Miami Springs
Bay Harbor Islands	Indian Creek Village	Opa-Locka
Biscayne Park	Key Biscayne	Palmetto Bay
Coral Gables	Medley	Pinecrest
Cutler Bay	Miami	South Miami
Doral	Miami Beach	Sunny Isles Beach
El Portal	Miami Gardens	Sweetwater
Florida City	Miami Lakes	Virginia Gardens
Golden Beach	North Bay Village	West Miami

Section 2. All taxes hereinabove described are hereby levied.

Section 3. The Miami-Dade Library System is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues levied and collected only within the district as provided in Section 1.01(A)11 of the Home Rule Charter.

Section 4. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 5. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 6. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM G Adopted

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Agenda Item H

ORDINANCE NO. 20-96

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING A SHORT TITLE; INCORPORATING FISCAL YEAR 2020-21 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; APPROVING FISCAL YEAR 2020-21 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING MAYOR OR MAYOR'S DESIGNEE TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING FISCAL YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF LOCAL BUSINESS TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING MUNICIPAL SERVICES FUND; AUTHORIZING DISBURSEMENT FROM THE ENVIRONMENTALLY ENDANGERED LANDS ("EEL") ACQUISITION TRUST FUND TO SUPPLEMENT THE EEL LAND MANAGEMENT TRUST FUND TO MAINTAIN THE PRINCIPAL BALANCE REQUIRED UNDER SECTION 24-50.5 (2)(B)(I) OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA ("CODE"); WAIVING FOR FISCAL YEAR 2020-21, (A) PROVISIONS OF SECTION 2-1799(F)1 OF THE CODE RELATED TO DISPOSITION OF UNALLOCATED CARRYOVER FUNDING IN COUNTYWIDE AND UNINCORPORATED MUNICIPAL SERVICES AREA GENERAL FUND BUDGETS, (B) SECTION 29-7(G) OF THE CODE RELATED TO ALLOCATION OF DOCUMENTARY SURTAX FUNDS, AND (C) RESOLUTION NO. R-924-08 RELATING TO TRANSIT FARES, FEES, AND CHARGES; WAIVING FARES FOR THE FIRST QUARTER OF FY 2020-21 FOR METROBUS AND METRORAIL SERVICES; AUTHORIZING ANY SUBSEQUENT WAIVERS OF FARES FOR METROBUS OR METRORAIL SERVICES BY RESOLUTION OF THE BOARD; WAIVING PROVISIONS OF THE CODE AND RESOLUTIONS

REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AUTHORIZING THE TERMINATION OF FINANCIAL INTEREST RATE SWAP AGREEMENTS AND ALLOWING REINVESTMENT OF TERMINATION PROCEEDS IN ACCORDANCE WITH COUNTY INVESTMENT POLICY; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO FISCAL YEAR 2020-21 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2020-21 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2020. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; and (b) the changes contained in the September 3, 2020 memorandum entitled "Information for First Budget Hearing – FY 2020-21 Proposed Budget", which changes are noted on the version that shall be attached hereto following final adoption of this ordinance.

Section 3. The proprietary budgets, special assessment district budgets, and other budgets proposed, including the five-year financial plan contained therein, as amended as set forth in this ordinance, are hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budgets are adopted as limitations of all expenditures, except as hereinafter provided and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new

fiscal year. Receipts from sources not anticipated in the attached budgets may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budgets may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida ("Code"). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budgets. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The provisions of section 2-1799(f)1 of the Code of Miami-Dade County, Florida, requiring that 50 percent of the unallocated carryover funds in the Countywide and Unincorporated Municipal Service Area general fund budgets be allocated to the Capital Outlay Reserve fund, now known as the General Government Improvement Fund, in the fiscal year following the fiscal year the funds were identified to support County services, are waived for Fiscal Year 2020-21 to permit the use of carryover funds in the Countywide and UMSA general fund budgets that remain unallocated as of September 30, 2020 for appropriation to the Fiscal Year 2020-21 Budget as approved by the Board.

Section 7. The provisions of section 29-7(G) of the Code requiring that no allocation of documentary surtax funds shall be made except as part of a competitive Request for Applications process shall be waived for Fiscal Year 2020-21.

Section 8. The County Mayor or County Mayor's designee is authorized to: (i) terminate any of the County's existing interest rate swap agreements authorized by this Board in accordance with the County's Swap Policy approved by this Board pursuant to Resolution No. R-311-05, subject to a favorable recommendation by the County's financial swap advisor; (ii) invest any termination proceeds in accordance with the County's Investment Policy approved by this Board pursuant to Resolution NO. R-367-16; and (iii) finalize and execute any documents and certificates necessary in order to effectuate the terminations.

Section 9. The provisions of Resolution No. R-924-08 relating to transit fares, fees and charges which require adjustments to said fares, fees and charges every three years in accordance with the average rate of the Consumer Price Index (CPI) for the preceding three years shall be waived for Fiscal Year 2020-21.

Section 10. The fares for the first quarter of Fiscal Year 2020-21 for Metrobus and Metrorail services shall be waived and any subsequent waiver of fares for Metrobus or Metrorail may be adopted by resolution of this Board.

Section 11. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be subsequently amended by resolution adopted by the Board during the fiscal year.

Section 12. The revised Implementing Order setting the Miami-Dade Port of Miami fees and charges as reflected in attachment A is made part hereof.

Section 13. The revised Implementing Order setting the Solid Waste Services rates, fees and charges as reflected in attachment B is made part hereof.

Section 14. The revised Implementing Order setting the Library System rates, fees and charges as reflected in attachment C is made part hereof.

Section 15. The revised Implementing Order setting the Regulatory and Economic Resources (Consumer Services) rates, fees and charges as reflected in attachment D is made part hereof.

Section 16. The revised Implementing Order setting the Water and Sewer rates, fees and charges as reflected in attachment E is made part hereof.

Section 17. The revised Implementing Order setting the Aviation Department rates, fees and charges as reflected in attachment F is made part hereof.

Section 18. The revised Implementing Order setting the Transit rates, fees and charges as reflected in attachment G is made part hereof.

Section 19. The revised Implementing Order setting the Special Taxing District rates, fees and charges as reflected in attachment H is made part hereof.

Section 20. The revised Implementing Order setting the Fire Prevention rates, fees and charges as reflected in attachment I is made part hereof.

Section 21. The Fiscal Year 2020-21 Pay Plan, which is attached and incorporated by reference herein, is hereby approved, including the pay rates and all other provisions set forth therein.

Section 22. All allocations and reallocations of bond proceeds and interest earnings included in the Fiscal Year 2020-21 Adopted Capital Budget and Multi-Year Capital Plan, as may be amended, are hereby authorized.

Section 23. The Mayor or the Mayor's designee is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 24. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board during the 2020-21 fiscal year.

Section 25. The Finance Director is hereby authorized to make payment of local business tax surcharge revenues for Fiscal Year 2020-21 to Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorized the agreement between Miami-Dade County and the Beacon Council.

Section 26. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 27. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations for community-based organizations, state agencies, non-profit organizations that operate County facilities, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals or other formal selection process or other allocations approved by the Board, including for work or services resulting from natural disasters or pandemics.

Section 28. The Board hereby authorizes the disbursement of $2,850,000.00 from the Environmentally Endangered Lands ("EEL") Acquisition Trust Fund to the EEL Land Management Trust Fund, in order to supplement the EEL Land Management Trust Fund and maintain its principal established under section 24-50.5 (2)(b)(i) of the Code.

Section 29. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from the prior fiscal year's and Fiscal Year 2020-21's District Discretionary Reserve, Commission office funds, or Future Services Reserve, or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 30. If cost of living adjustments for County employees under any of the collective bargaining agreements are approved for Fiscal Year 2020-21, the executive directors and managers of the following divisions and offices of the Board of County Commissioners shall receive the same cost of living adjustments for Fiscal Year 2020-21: Commission Auditor; Support Staff; Intergovernmental Affairs, Agenda Coordination; Community Advocacy; and Jay Molina International Trade Consortium.

Section 31. The Municipal Services Fund is hereby recognized and continued. Payment by a municipality to the Municipal Services Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 32. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 33. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 34. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency. APW

ORD/ITEM H Proposed

OPERATING BUDGET

APPROPRIATION SCHEDULES

COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND
(Fund GF 010, Subfund 020)

Revenues:	**2020-21**
Carryover	$55,418,000
Interest	75,000
Total	$55,493,000

Expenditures:	
Countywide Emergency Contingency Reserve*	$55,493,000

*Note: $989,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

MIAMI-DADE FIRE RESCUE
Fire Rescue District
(Fund SF 011, Subfund 111)

Revenues:	**2020-21**
Property Taxes (Tax Roll: $181,615,345,145)	$417,655,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010, Police Rental Space)	200,000
Carryover	20,657,000
Ground Transport Fees	23,250,000
Plans Review and Permit Fees	7,500,000
Inspection Fees	7,000,000
Managed Care Program	3,200,000
Other Fire Prevention Fees	2,770,000
Special Services Revenue	2,000,000
Reimbursement from Miami-Dade Aviation Department	1,578,000
Reimbursement from Miami-Dade Seaport Department	6,149,000
Reimbursement from CPE Certified Expenditure	6,000,000
Interest	100,000
Rental Office Space	547,000
Miscellaneous Fees	235,000
Total	$498,841,000

Expenditures:	
Fire Protection and Emergency Medical Rescue Operations	$443,407,000
Administrative Reimbursement	13,628,000
Intergovernmental Transfer (IGT) Expenditures	1,200,000
Transfer to Debt Service (Fund 214, Project 214108; Fund 292, Projects, 292914-5, 298502)	2,810,000
Transfer to Fire Capital Outlay Reserves (Fund SF 011, Subfund 123)	3,300,000
Transfer to Anti-Venom Program (Fund SF 011, Subfund 118)	594,000
Vehicle Lease Payments (principle and interest)	7,573,000
Operating Reserves	22,829,000
IGT Reserves	2,000,000
Reserve for Tax Equalization	1,500,000
Total	$498,841,000

Air Rescue
(Fund SF 011, Subfund 112)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$13,127,000

Expenditures:	
Operating Expenditures	$13,127,000

Hazardous Materials Trust Fund
(Fund SF 011, Subfund 116)

Revenues:	**2020-21**
Carryover	$156,000
Interest Earnings	2,000
Total	$158,000
Expenditures:	
Trust Fund Activities and Reserves	$158,000

Anti-Venom Program
(Fund SF 011, Subfund 118)

Revenues:	**2020-21**
Transfer from Fire Rescue District (Fund SF 011, Subfund 111)	$594,000
Miscellaneous Fees	300,000
Total	$894,000
Expenditures:	
Anti-Venom Program Expenditures	$894,000

Lifeguarding, Ocean Rescue Services and Communications
(Fund SF 011, Subfund 118)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$19,100,000
Expenditures:	
Communications Expenditures	$13,640,000
Lifeguarding and Ocean Rescue Expenditures	5,460,000
Total	$19,100,000

MIAMI-DADE FIRE RESCUE
Fire Contingency Reserve Fund
(Fund SF 011, Subfund 120)

Revenues:	**2020-21**
Carryover	$11,690,000
Interest Earnings	150,000
Total	$11,840,000
Expenditures:	
Reserves	$11,840,000

MIAMI-DADE AVIATION FIRE RESCUE
(Fund SF 011, Subfund 121)

Revenues:	**2020-21**
Transfer from Miami International Airport	$30,062,000
Expenditures:	
Miami-Dade Aviation Fire Rescue Services	$30,062,000

MIAMI-DADE FIRE RESCUE
Emergency Management
(Fund SF 011, Subfund 122)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$3,637,000
Miscellaneous Revenues	60,000
Emergency Plan Review Fees	144,000
Total	$3,841,000
Expenditures:	
Operating Expenditures	$3,841,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Economic Development Program
(Fund GF 030, Subfund 020)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$1,185,000
Transfer from Fund SO 100, Subfund 106, Project 106129	175,000
Transfer from Fund SC 700, Subfund 700, Project 700003	207,000
Total	$1,567,000
Expenditures:	
Office of the Executive Director and Administration	$1,362,000
Economic Development Activities	205,000
Total	$1,567,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 021)

Revenues:	**2020-21**
City of Doral Optional Service Payment	$311,000
Expenditures:	
MDPD Optional Service Expenditures for the City of Doral	$311,000

ANIMAL SERVICES DEPARTMENT
Animal Care and Control
(Fund GF 030, Subfund 022, Project 022111)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$17,236,000
Animal License Fees from Licensing Stations	6,800,000
Animal License Fees from Shelter	2,050,000
Code Violation Fines	1,960,000
Animal Shelter Fees	1,409,000
Miscellaneous Revenues	90,000
Surcharge Revenues	160,000
Total	$29,705,000

Expenditures:	
Operating Expenditures	$29,705,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
911 Emergency Fee
(Fund GF 030, Subfund 025)

Revenues:	**2020-21**
Carryover	$5,854,000
911 Landline Emergency Fee	2,700,000
911 Wireless Fee	7,807,000
911 Prepaid	2,364,000
Interest	83,000
Total	$18,808,000

Expenditures:	
Miami-Dade Police Department Expenditures	$12,690,000
Disbursements to Municipalities	4,790,000
Reserve for Future Capital Equipment Acquisition	1,328,000
Total	$18,808,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 026)

Revenues:	**2020-21**
Town of Miami Lakes Local Police Patrol Services Contractual Payment	$8,672,000

Expenditures:	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	$8,672,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 027)

Revenues:	**2020-21**
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	$8,560,000
Village of Palmetto Bay Optional Service Payment	128,000
Total	$8,688,000

Expenditures:	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	$8,560,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	128,000
Total	$8,688,000

BOARD OF COUNTY COMMISSIONERS
(Fund GF 030, Subfund 052, Project 052BCC, Various Project Details)

Revenues:	**2020-21**
Carryover	$8,024,000

Expenditures:	
Board of County Commissioners Reserves	$8,024,000

FINANCE
(Fund GF 030, Subfund 031)

Revenues:	**2020-21**
Carryover	$4,451,000
Bond Administration Fees and Charges	1,235,000
Tax Collector Ad Valorem Fees	14,116,000
Tax Collector Auto Tag Fees	14,021,000
Tourist Tax Collection Fees	4,850,000
Transfer from IT Funding Model (Fund GF 030, Subfund 052)	2,813,000
Other Revenues	1,401,000
Local Business Tax Receipt Fees	4,414,000
Transfer from Fund GF 050, Subfund 053 (Fund GF 050, Project 053007)	412,000
Total	$47,713,000

Expenditures:	
Director's Office	$1,411,000
Bond Administration Expenditures	2,663,000
Tax Collector Expenditures	23,406,000
Director and Controller Expenditures	13,653,000
Business Solutions Support	2,063,000
Compliance and Administration	500,000
Transfer to General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	4,017,000
Total	$47,713,000

TRANSPORTATION AND PUBLIC WORKS
Passenger Transportation Regulation Operations
(Fund GF 030, Subfund 032, Project 032400)

Revenues:	**2020-21**
Carryover	$8,614,000
Fees and Charges	3,418,000
Interest Earnings	144,000
Code Fines and Lien Collections	510,000
Interagency Transfers	100,000
Total	$12,786,000
Expenditures:	
Operating Expenditures	$4,593,000
Administrative Reimbursement	141,000
Operating Reserve	8,052,000
Total	$12,786,000

REGULATORY AND ECONOMIC RESOURCES
Business Affairs Operations
(Fund GF 030, Subfund 032, Various Projects)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$823,000
Carryover	3,206,000
Code Fines and Lien Collections	420,000
Fees and Charges	2,973,000
Local Business Tax Receipt	471,000
Other Revenues	60,000
Miscellaneous Revenues	75,000
Interagency Transfers	202,000
Total	$8,230,000
Expenditures:	
Operating Expenditures	$5,581,000
Administrative Reimbursement	136,000
Operating Reserve	2,513,000
Total	$8,230,000

CLERK OF COURTS
Non-Court Related Clerk Fees
(Fund GF 030, Subfund 036)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$6,217,000
Value Adjustment Board	475,000
Marriage License Fees	1,343,000
County Recorder	9,902,000
Clerk of the Board (Transfer from Lobbyist Trust Fund)	300,000
Miscellaneous Revenues	240,000
Intradepartmental Transfers	7,079,000
Total	$25,556,000
Expenditures:	
Non-Court Operations	$25,556,000

TRANSPORTATION AND PUBLIC WORKS
Public Works Construction Operations
(Fund GF 030, Subfund 037, Project 037026)

Revenues:	**2020-21**
Construction/Plat Fees	$3,490,000
Expenditures:	
Construction Expenditures	$3,358,000
Reserve	132,000
Total	$3,490,000

REGULATORY AND ECONOMIC RESOURCES
Environmental Resources Management Operations
(Fund GF 030, Subfund 039)

Revenues:	**2020-21**
Carryover	$44,517,000
Transfer from General Fund (Fund GF 010, Subfund 010)	1,678,000
Transfer from UMSA General Fund (Fund GF 010, Subfund 010)	140,000
Transfer from Environmentally Endangered Lands (Fund GF 080, Subfunds 081, and 082)	927,000
Operating Permit Fees	7,645,000
Other Revenues	1,858,000
Plan Review Fees	10,260,000
Utility Service Fees	34,333,000
Interagency Transfer	1,127,000
Transfer from Miami-Dade Aviation Department	470,000
Total	$102,955,000
Expenditures:	
Operating Expenditures	$65,876,000
Transfer to Parks, Recreation and Open Spaces - Wellfield Remediation Projects	2,450,000
Administrative Reimbursement	2,026,000
Operating Reserve	32,603,000
Total	$102,955,000

OFFICE OF MANAGEMENT AND BUDGET
Mom and Pop Small Business Grants Program
(Fund GF 030, Subfund 041)

Revenues:	**2020-21**
Carryover	$545,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	1,044,000
Total	$1,589,000
Expenditures:	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	$1,589,000

ADMINISTRATIVE OFFICE OF THE COURTS (AOC)
(Fund GF 030, Subfund 042)

Revenues:	**2020-21**
Carryover	$807,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	18,963,000
Interest	16,000
Criminal Court Costs (25% of $65 surcharge)	175,000
Criminal Court Costs ($85 surcharge)	1,000,000
Criminal and Civil Court Costs ($15 surcharge)	3,800,000
Total	$24,761,000

Expenditures:	
Debt Service	$308,000
Operating Expenditures	$23,601,000
Operating Reserves	852,000
Total	$24,761,000

COMMUNICATIONS
(Fund GF 030, Subfund 043)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$9,179,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	2,898,000
Communication Funding Model	8,172,000
Miscellaneous Charges	175,000
Total	$20,424,000

Expenditures:	
Operating Expenditures	$20,424,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
External Police Services Account
(Fund GF 030, Subfund 045)

Revenue:	**2020-21**
Carryover	$4,506,000
Revenues from Off Duty Police Service	19,961,000
Revenues from Miami-Dade Aviation Department	40,732,000
Revenues from Miami-Dade Port of Miami	13,528,000
Revenues from MDPD eCrash Program	188,000
Fines and Forfeitures	435,000
Contractual Payments for MDPD Computer Aided Dispatch System	30,000
Total	$79,380,000

Expenditures:	
Diversion Program	$153,000
Diversion Program Reserves	2,415,000
Miami-Dade Aviation Department Police Services	40,732,000
Port of Miami Police Services	13,528,000
MDPD Computer Aided Dispatch System	30,000
MDPD eCrash Program	702,000
MDPD eCrash Program Reserves	281,000
Off-Duty Police Services Expenses	19,961,000
Off-Duty Police Services Reserve	1,578,000
Total	$79,380,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 046)

Revenues:	**2020-21**
Town of Cutler Bay Local Police Patrol Services Contractual Payment	$10,121,000
Town of Cutler Bay Optional Service Payment	288,000
Total	$10,409,000

Expenditures:	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	$10,121,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	288,000
Total	$10,409,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 047)

Revenues:	**2020-21**
City of South Miami Optional Service Payment	$78,000

Expenditures:	
MDPD Optional Service Expenditures for the City of South Miami (School Crossing Guards)	$78,000

HUMAN RESOURCES
Human Rights and Fair Employment Administration
(Fund GF 030, Subfund 049)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$870,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	275,000
Federal Grants and Contracts	78,000
Total	$1,223,000

Expenditures:	
Operating Expenditures	$1,223,000

AUDIT AND MANAGEMENT SERVICES
Internal Operations
(Fund GF 030, Subfund 052, Project 052015)

Revenues:	**2020-21**
Charges for Audits or Special Studies	$2,200,000

Expenditures:	
Special Audit Services	$2,200,000

IT FUNDING MODEL
(Fund GF 030, Subfund 052, Project 052FDM)

Revenues:	**2020-21**
Carryover	$478,000
IT Funding Model Revenues	$31,971,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	36,444,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	11,509,000
Total	$80,402,000

Expenditures:	
Transfer to Information Technology Department (Fund GF 060, Various Subfunds)	$67,819,000
Transfer to Office of the Property Appraiser (Fund GF 030, Subfund 056)	3,893,000
Transfer to Office of Management and Budget (Fund GF 030, Subfund 057)	1,467,000
Reimbursement to Finance Department (Fund GF 030, Subfund 031)	2,813,000
Transfer to ITLC Capital Projects - (Fund CO 310, Subfund 313 project 313200)	505,000
Reimbursement to Office of Management and Budget (GF 010, Subfund 010)	388,000
ERP Debt Service Payment (Fund D5 213, Subfund 2F3, Project 213931)	3,517,000
Total	$80,402,000

OFFICE OF MANAGEMENT AND BUDGET
Bond Program Administration
(Fund GF 030, Subfund 054)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$183,000
Transfer from Countywide Infrastructure Investment Program	650,000
Transfer from UMSA General Fund	58,000
Total	$891,000

Expenditures:	
Operating Expenditures	$891,000

OFFICE OF MANAGEMENT AND BUDGET
Grants Coordination
(Fund GF 030, Subfund 054)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$2,191,000
Marketing Revenue	450,000
Total	$2,641,000

Expenditures:	
Operating Expenditures	$2,641,000

MEDICAL EXAMINER
(Fund GF 030, Subfund 055)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$13,798,000
Service Fees	945,000
Total	$14,743,000
Expenditures:	
Operating Expenditures	$14,743,000

PROPERTY APPRAISER
(Fund GF 030, Subfund 056)

Revenues:	**2020-21**
Carryover	$4,000,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	43,960,000
Reimbursements from Taxing Jurisdictions	2,780,000
Transfer from IT Funding Model (Fund GF 030, Subfund 052)	3,893,000
Miscellaneous Revenues	24,000
Total	$54,657,000
Expenditures:	
Operating Expenditures	$50,657,000
Computer Aided Mass Appraisal System (CAMA) - Replacement Project	4,000,000
Total	$54,657,000

OFFICE OF MANAGEMENT AND BUDGET
Strategic Business Management
(Fund GF 030, Subfund 057)

Revenues:	**2020-21**
Transfer from IT Funding Model (Fund GF 030, Subfund 052, Project 052FDM)	$1,467,000
Enterprise Resource Planning Implementation Project Bond Proceeds	2,355,000
Total	$3,822,000
Expenditures:	
Operating Expenditures	$3,822,000

REGULATORY AND ECONOMIC RESOURCES
Land Development, Building and Zoning Compliance Operations
(Fund GF 030, Subfund 065, Various Projects)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$1,226,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	189,000
Building Administrative Fees	742,000
Carryover	91,399,000
Code Compliance Fees	4,532,000
Code Fines/Lien Collections	8,651,000
Construction/Plat Fees	4,591,000
Contractor's Licensing and Enforcement Fees	1,586,000
Foreclosure Registry	507,000
Miscellaneous Revenues	939,000
Other Revenue	5,284,000
Permitting Trade Fees	33,587,000
Product Control Certification Fees	2,217,000
Planning Revenue	1,131,000
Zoning Revenue	7,936,000
Total	$164,517,000

Expenditures:	
Operating Expenditures	$78,688,000
Administrative Reimbursement	2,253,000
Operating Reserve	83,576,000
Total	$164,517,000

INTERNAL SERVICES
Vehicle Financed Leases
(Fund GF 030, Subfund 102, Various Projects)

Revenues:	**2020-21**
Future Financing Proceeds	$57,059,000

Expenditures:	
Departmental Vehicle Purchases (Various)	$57,059,000

PARKS, RECREATION AND OPEN SPACES
Operations and Zoo Miami
(Fund GF 040, Various Subfunds)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$50,421,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	46,765,000
Fees and Charges	53,567,000
Transfer from Convention Development Tax (Fund ST 160, Subfund 162)	11,600,000
Transfer from Tourist Development Tax (Fund ST 150, Subfund 151)	2,700,000
Transfer of Secondary Gas Tax for Right-of-Way Maintenance (Fund CO 330, Various Subfunds)	4,016,000
CIIP Program Revenues	1,792,000
Other Revenues	142,000
Interdepartmental/Interagency Transfers	5,668,000
Intradepartmental Transfers	1,487,000
Total	$178,158,000

Expenditures:	
Total Operating Expenditures	$173,232,000
Distribution of Funds in Trust	300,000
Debt Service Payments	2,639,000
Transfers to Trust Accounts	500,000
Intradepartmental Transfers	1,487,000
Total	$178,158,000

INTERNAL SERVICES
Internal Service Operations
(Fund GF 050, Various Subfunds)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$45,590,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund GF 010, Subfund 010)	14,437,000
Carryover	6,454,000
Internal Service Fees and Charges	208,489,000
Interest Income	60,000
Interagency Transfer	5,769,000
Miscellaneous Revenues	350,000
Other Revenues - Business Participation Model (BPM)	7,397,000
External Fees and Charges	947,000
Fees and Charges	3,627,000
Municipal Fines	400,000
User Access Fees	13,080,000
Interfund Transfers	715,000
Intradepartmental Transfers	9,611,000
Total	$316,926,000

Expenditures:	
Operating Expenditures	$238,186,000
Administrative Reimbursement	400,000
Reimbursement of County Attorney's Office for Legal Services	3,800,000
Distribution of Municipal ADA Fines	400,000
Distribution of Funds in Trust to the Beacon Tradeport	255,000
Transfer to General Government Improvement Fund (GGIF) (Fund CO 310, Subfund 313)	12,668,000
Transfer to Debt Service (Various Projects)	39,413,000
Transfer to General Fund for Countywide Procurement Activities and Other Reserves (Fund GF 010, Subfund 010)	2,517,000
Transfer to CIIP - Fleet Capital	3,054,000
Reserves	3,022,000
Intradepartmental Transfers	9,611,000
Total	$313,326,000

HUMAN RESOURCES
Benefits Administration
(Fund GF 050, Subfund 051)

Revenues:	**2020-21**
Transfer from Self Insurance Trust Fund (Fund IS 541)	$3,495,000
Other Revenues	172,000
Total	$3,667,000
Expenditures:	
Operating Expenditures	$3,667,000

FINANCE
Internal Service Fund
(Fund GF 050, Subfund 053, Various Projects)

Revenues:	**2020-21**
Carryover	$867,000
Cash Management Fees and Other Revenues	3,102,000
Credit and Collections Charges	7,287,000
Code Fines/ Lien Collections	2,094,000
Total	$13,350,000
Expenditures:	
Cash Management Operating Expenditures	$2,082,000
Credit and Collections Expenditures	6,683,000
Code Enforcement Expenditures	2,094,000
Transfer to Finance (Fund CO 310, Subfund 313, Project 313115)	417,000
Transfer to Finance (Fund GF 030, Subfund 031)	412,000
Transfer to General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	1,662,000
Total	$13,350,000

CLERK OF COURTS
Records Management
(Fund GF 050, Subfund 057)

Revenues:	**2020-21**
Carryover	$850,000
Fees and Charges	1,600,000
Total	$2,450,000
Expenditures:	
Operating Expenditures	$2,450,000

INFORMATION TECHNOLOGY
(Fund GF 060, Various Subfunds)

Revenues:	**2020-21**
Carryover	$7,894,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	1,712,000
Transfer from State of Florida Recording Fee	3,300,000
Transfer from IT Funding Model (GF 030, Subfund 052)	67,818,000
Charges to Departments for Telephone Services	14,522,000
Transfer from Fund SO 100, Subfund 104, Project 104141	500,000
Proprietary Fees	659,000
Intradepartmental Transfers	19,628,000
Charges to Departments for Services	128,786,000
Total	$244,819,000

Expenditures:	
Operating Expenditures	$200,526,000
Charges for Telephone Services	14,522,000
Charges to Debt Service (Project 213955)	335,000
Intradepartmental Transfers	19,628,000
Transfer to IT Capital Fund (Fund CO 310, Subfund 313 Project 313210)	9,105,000
Transfer to General Government Improvement Fund - (GGIF) for Debt Service (Fund CO 310, Subfund 313)	703,000
Total	$244,819,000

REGULATORY AND ECONOMIC RESOURCES
Environmentally Endangered Lands Program (EEL)
(Fund GF 080, Subfunds 081 and 082)

Revenues:	**2020-21**
Carryover	$13,773,000
Carryover of Restricted Reserves for Land Management	10,000,000
Florida Department of Environmental Protection	100,000
Interest Earnings	350,000
Total	$24,223,000

Expenditures:	
Transfer to Environmental Resources Management (Fund GF 030, Subfund 039)	$927,000
Land Acquisition	500,000
Land Management	3,000,000
Reserves	19,796,000
Total	$24,223,000

MIAMI-DADE LIBRARY
Operations
(Fund SL 090, Various Subfunds)

Revenues:	**2020-21**
Ad Valorem Revenue (Tax Roll: $291,615,522,001)	$78,678,000
Carryover	14,611,000
State Aid to Public Libraries	1,200,000
Miscellaneous Revenue	1,017,000
Total	$95,506,000

Expenditures:	
Library Operations	$88,853,000
Administrative Reimbursement	2,572,000
Debt Service Payment (Project 213953)	1,581,000
Transfer to Capital Project (Fund CO 310, Subfund 311)	2,500,000
Total	$95,506,000

LAW LIBRARY A
(Fund SO 100, Subfund 102, Project 102001)

Revenues:	**2020-21**
Carryover	$362,000
Criminal Court Costs (25% of $65 surcharge)	175,000
Service Charges	70,000
Business License Tax Revenue	85,000
Total	$692,000
Expenditures:	
Operating Expenditures	$493,000
Operating Reserves	199,000
Total	$692,000

LEGAL AID SOCIETY
(Fund SO 100, Subfund 103)

Revenues:	**2020-21**
Carryover	$120,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	3,200,000
Criminal Court Costs (25% of $65 surcharge)	175,000
Domestic Violence Grants	629,000
Florida Bar Foundation Contributions	285,000
Miscellaneous Revenue	303,000
Victims of Crime Grants	197,000
Total	$4,909,000
Expenditures:	
Operating Expenditures	$4,909,000

INFORMATION TECHNOLOGY
800 Megahertz Radio System Maintenance
(Fund SO 100, Subfund 104, Project 104141)

Revenues:	**2020-21**
Traffic Fines	$500,000
Expenditures:	
Transfer to Fund GF 060, Subfund 004	$500,000

JUDICIAL ADMINISTRATION
Driving While License Suspended Traffic School (AOC)
(Fund SO 100, Subfund 106, Project 106003)

Revenues:	**2020-21**
Carryover	$980,000
Program Income	300,000
Interest	20,000
Total	$1,300,000
Expenditures:	
Operating Expenditures	$720,000
Operating Reserves	580,000
Total	$1,300,000

Court Standby Program (SAO)
(Fund SO 100, Subfund 106, Project 106005)

Revenues:	**2020-21**
Carryover	$134,000
Transfer from the Miami-Dade Police Department	125,000
Contribution from Municipal Police Departments	319,000
Total	$578,000
Expenditures:	
Operating Expenditures	$578,000

Self Help Unit (AOC)
(Fund SO 100, Subfund 106, Project 106006)

Revenues:	**2020-21**
Carryover	$307,000
Interest	5,000
Program Income	1,237,000
Total	$1,549,000
Expenditures:	
Operating Expenditures	$1,594,000

Miami-Dade County Adult Drug Court (AOC)
(Fund SO 100, Subfund 106, Project 106007)

Revenues:	**2020-21**
Carryover	$145,000
Program Income	2,000
Interest	2,000
Total	$149,000
Expenditures:	
Operating Reserves	$149,000

Process Servers (AOC)
(Fund SO 100, Subfund 106, Project 106009)

Revenues:	**2020-21**
Carryover	$217,000
Process Server Fees	86,000
Interest	5,000
Total	$308,000
Expenditures:	
Operating Expenditures	$111,000
Operating Reserves	197,000
Total	$308,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Teen Court Program
(Fund SO 100, Subfund 106, Project 106129)

Revenues:	**2020-21**
Traffic Court Fees	$1,057,000
Interest Earnings	680,000
Carryover	15,000
Total	$1,752,000

Expenditures:	
Teen Court Juvenile Diversion and Intervention Program	$850,000
Transfer to Fund GF 030, Subfund 020	175,000
Operating Reserves	727,000
Total	$1,752,000

INTERNAL SERVICES
Caleb Center Special Revenue Fund
(Fund SO 100, Subfund 107, Project 107032)

Revenues:	**2020-21**
Carryover	$90,000

Expenditures:	
Facility Improvements (Current and Future)	$90,000

OFFICE OF INSPECTOR GENERAL
(Fund SO 100, Subfund 108, Project 108000)

Revenues:	**2020-21**
Fees for Audits of County Contracts	$4,066,000
Carryover	1,469,000
Miami-Dade Civil and Probate Courthouse	132,000
Miami International Airport Oversight	480,000
Miami-Dade Water and Sewer Department Oversight	50,000
Miami-Dade Solid Waste Management Oversight	25,000
Miami-Dade Department of Transportation and Public Works Oversight	150,000
Miami-Dade County School Board Oversight	140,000
Total	$6,512,000

Expenditures:	
Operating Expenditures	$6,512,000

COMMISSION ON ETHICS AND PUBLIC TRUST
(Fund SO 100, Subfund 108, Project 108001)

Revenues:	**2020-21**
Transfer from Lobbyist Trust Fund	$70,000
Fees and Charges	97,000
Total	$167,000

Expenditures:	
Operating Expenditures	$167,000

MIAMI-DADE FIRE RESCUE
Emergency Management
(Fund SO 100, Subfund 111)

Revenues:	**2020-21**
Radiological Emergency Preparedness Agreement with Florida Power and Light	$358,000
Expenditures:	
Operating Expenditures	$358,000

CORRECTIONS AND REHABILITATION
Special Revenue Operations
(Fund SO 110, Subfund 111)

Revenues:	**2020-21**
Carryover	$190,000
Social Security Administration Income	241,000
Subsistence and Uniform Fees	1,362,000
Jail Commissary Commission	1,337,000
Law Enforcement Education Fund (Second Dollar Fines)	116,000
Pretrial Volunteer Receipts	30,000
Boot Camp Industries Fees	23,000
Monitored Release Fees	251,000
Food Catering Service Receipts	61,000
Total	$3,611,000
Expenditures:	
Law Enforcement Education	$287,000
Transfer to Inmate Welfare Trust Fund (Fund TF 600, Subfund 601)	659,000
Transfer to General Fund (Fund GF 010, Subfund 010)	1,628,000
Other Operating Expenses	11,000
Boot Camp	1,000,000
Debt Service	7,000
Reserves	19,000
Total	$3,611,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Special Revenue Operations
(Fund SO 110, Subfund 112)

Revenues:	**2020-21**
Carryover	$472,000
Transfer from Unincorporated Municipal Service Area General Fund (Fund GF 010, Subfund 010)	5,839,000
First Dollar Fines	156,000
Second Dollar Fines	177,000
Law Enforcement Training Traffic Violation Fines	603,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund SO 110, Subfund 115)	2,000,000
Total	$9,247,000
Expenditures:	
Education and Training	$1,408,000
School Crossing Guard Program	7,839,000
Total	$9,247,000

JUVENILE SERVICES
(Fund SO 110, Subfund 112, Project 112200)

Revenues:	**2020-21**
Criminal Court Costs (25% of $65 surcharge)	$175,000
Expenditures:	
Juvenile Assessment Center Expenditures	$175,000

SCHOOL CROSSING GUARD TRUST FUND
(Fund SO 110, Subfund 115)

Revenues:	**2020-21**
Parking Ticket Surcharge for School Crossing Guard Programs	$3,248,000
Expenditures:	
Transfer to Miami-Dade Police Department (Fund SO 110, Subfund 112)	$2,000,000
Disbursements to Municipalities	1,248,000
Total	$3,248,000

REGULATORY AND ECONOMIC RESOURCES
(Fund SO 110, Subfund 116)

Revenues:	**2020-21**
Carryover	$1,069,000
Air Quality Tag Fees	1,920,000
Total	$2,989,000
Expenditures:	
Operating Expenditures	$1,832,000
Reserves	1,157,000
Total	$2,989,000

ECONOMIC DEVELOPMENT
(Fund SO 120, Subfund 122)

Revenues:	**2020-21**
Local Business License Tax Receipts	$3,850,000
Expenditures:	
Transfer to Beacon Council	$3,850,000

CULTURAL AFFAIRS
(Fund SO 125, Subfund 127 and 130)

Revenues:	**2020-21**
Carryover	$2,270,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	12,559,000
Transfer from Tourist Development Tax and Surtax (TDT) (Fund ST 150, Subfund 151 and 152)	103,000
Transfer from Tourist Development Tax (TDT) (Fund ST 150, Subfund 151)	6,296,000
Convention Development Tax Proceeds (Fund ST 160, Subfund 162)	11,492,000
Donations	20,000
Other Revenues	4,777,000
Miscellaneous Revenues	80,000
Fees and Charges	425,000
Total	$38,022,000

Expenditures:	
Administrative Expenditures	$5,072,000
Grants to/Programs for Artists and Non-Profit Cultural Organizations	19,795,000
South Miami-Dade Cultural Arts Center Operations	6,830,000
Distribution of Funds in Trust	2,000
Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center Operations	6,323,000
Total	$38,022,000

CULTURAL AFFAIRS
Art in Public Places (APP) Program
(Fund SO 125, Subfund 128, Projects 128101 and 128103)

Revenues:	**2020-21**
Carryover	$7,553,000
Miscellaneous Revenues	7,000,000
Interdepartmental Revenues from Proprietary Capital Projects	1,163,000
Total	$15,716,000

Expenditures:	
Operational Expenditures	$15,716,000

REGULATORY AND ECONOMIC RESOURCES
STORMWATER UTILITY FUND
(Fund SU 140, Subfund 141)

Revenues:	**2020-21**
Carryover	$22,054,000
Interagency Transfer from Federal Emergency Management Agency	7,900,000
Stormwater Utility Fees	42,105,000
Total	$72,059,000

Expenditures:	
Stormwater Utility Drainage Capital Improvement Program (Fund CO 310, Subfund 316)	$7,791,000
Stormwater Utility Canals Capital Improvement Program (Fund CO 310, Subfund 316)	2,170,000
Debt Service Revenue Fund (Fund 211, Fund Type D5, Subfund 2U1, Project 211101)	4,497,000
Environmental Resources Management Operations (Fund SU 140, Subfund 142)	9,338,000
Public Works and Waste Management Operations (Fund SU 140, Subfund 143)	21,220,000
Cash Reserve for Future Projects	27,043,000
Total	$72,059,000

REGULATORY AND ECONOMIC RESOURCES
Stormwater Utility Program
(Fund SU 140, Subfund 142)

Revenues:	**2020-21**
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	$9,338,000
Expenditures:	
Environmental Resources Management Operations	$9,034,000
Administrative Reimbursement	304,000
Total	$9,338,000

TRANSPORTATION AND PUBLIC WORKS
Stormwater Utility Program
(Fund SU 140, Subfund 143)

Revenues:	**2020-21**
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	$21,220,000
Expenditures:	
DTPW Stormwater Operations	$20,593,000
Administrative Reimbursement	627,000
Total	$21,220,000

TOURIST DEVELOPMENT TAX
(Fund ST 150, Subfund 151)

Revenues:	**2020-21**
Tourist Development Tax	$31,205,000
Transfer from PSFFT/TDT Reserve (Fund D5 205, Subfund 2S8, Project 205804)	3,200,000
Total	$34,405,000
Expenditures:	
Advertising and Promotion (Greater Miami Convention and Visitors Bureau)	$16,931,000
Transfer to Debt Service (Project 205800)	6,052,000
Transfer to Cultural Affairs Council (CAC) (Fund SO 125, Subfund 127)	5,927,000
Transfer to Cultural Affairs Council (CAC) (Fund SO 720, Subfund 721)	125,000
Tourist Development Council (TDC) Grants	1,225,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Fund SO 125, Subfund 127)	370,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Finance)	20,000
Transfer to General Fund for Administrative Reimbursement	555,000
Transfer to Parks, Recreation and Open Spaces for Underline Maintenance (Fund GF 040, Subfund 001)	500,000
Transfer to Parks, Recreation and Open Spaces for Beach Maintenance (Fund GF 040, Subfund 001)	2,700,000
Total	$34,405,000

TOURIST DEVELOPMENT SURTAX
(Fund ST 150, Subfund 152)

Revenues:	**2020-21**
Tourist Development Surtax	$8,438,000
Expenditures:	
Advertising and Promotion (Greater Miami Convention and Visitors Bureau)	$8,082,000
Tourist Development Council Grants	100,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Fund SO 125, Subfund 127)	102,000
Transfer to General Fund for Administrative Reimbursement	154,000
Total	$8,438,000

PROFESSIONAL SPORTS FRANCHISE FACILITY TAX
(Fund ST 150, Subfund 154)

Revenues:	**2020-21**
Professional Sports Franchise Facility Tax	$15,602,000
Expenditures:	
Transfer to Debt Service Fund (Project 205800)	$15,602,000

HOMELESS TRUST
Operations, Capital, and Reserves
(Fund ST 150, Subfund 150 and 155)

Revenues:	**2020-21**
Carryover	$5,342,000
Food and Beverage Tax (1%) Proceeds	24,938,000
Interest Income	130,000
Miscellaneous Revenues	225,000
Total	$30,635,000
Expenditures:	
Homeless Trust Operations	$28,391,000
Administrative Reimbursement	66,000
Capital Reserve	2,178,000
Total	$30,635,000

HOMELESS TRUST
Domestic Violence Oversight Board Trust Fund
(Fund ST 150, Subfund 156)

Revenues:	**2020-21**
Carryover	$12,729,000
Food and Beverage Tax (1%) Proceeds	4,401,000
Interest Income	312,000
Total	$17,442,000
Expenditures:	
Domestic Violence Shelter Operations	$3,236,000
2nd Domestic Violence Shelter Construction	2,832,000
Reserve	11,374,000
Total	$17,442,000

CONVENTION DEVELOPMENT TAX
(Fund ST 160, Subfunds 162 and 164)

Revenues:	**2020-21**
Convention Development Tax (CDT) Proceeds	$90,916,000
Convention Development Tax (CDT) SWAP Proceeds	1,433,000
Transfer from Shortfall Reserve (Fund ST 160 Subfund 163)	26,951,000
Performing Arts Center Repayment	750,000
Total	$120,050,000

Expenditures:	
Transfer to Debt Service Fund (Project 206300)	$49,274,000
Payment to the City of Miami Beach	4,500,000
Miami Beach Revenue Sharing Interlocal Agreement	1,203,000
Transfer to Cultural Affairs for Grants (Fund SO 125, Subfund 127)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Transfer to Cultural Affairs South Miami-Dade Cultural Arts Center (Fund SO 125, Subfund 127)	4,164,000
American Airlines Arena-related Costs	8,400,000
Payment to the City of Miami	5,000,000
Vizcaya Museum and Gardens	2,500,000
Cultural Programs (Museum Operating Grants)	8,404,000
Performing Arts Center Trust Operating Subsidy	6,577,000
New World Symphony	2,550,000
Transfer to Cultural Affairs for Community-based Cultural Facilities (Fund SO 125, Subfund 127 and 130)	1,884,000
Transfer to Capital Reserve Fund (Cap X) (Fund CO 310, Subfund 321)	750,000
Transfer to Cultural Affairs for Cultural Facilities (SO 125, Subfund 127)	4,594,000
Transfer to Parks, Recreation and Open Spaces for Zoo Miami (Fund GF 040, Subfund 008)	11,600,000
Total	$120,050,000

CONVENTION DEVELOPMENT TAX
(Fund ST 160, Subfunds 163)

Revenues:	**2020-21**
Shortfall Reserve	$28,384,000

Expenditures:	
Transfer to Convention and Development Tax (Fund ST 160, Subfund 162)	$28,384,000

PEOPLE'S TRANSPORTATION PLAN FUND
(Fund SP 402, Subfunds 402 and 403)

Revenues:	**2020-21**
Carryover	$4,793,000
Interest	100,000
Sales Tax Revenue	283,691,000
Total	$288,584,000

Expenditures:	
Transfer to Miami-Dade Transit Operations (Fund ET 411, Subfund 411)	$35,152,000
Transfer to Fund 416/417 for Miami-Dade Transit Debt Service (Fund ET 416 and 417)	92,973,000
Transfer to Fund 209 for 2008 Surtax Bond Debt Service (Project 209403)	1,000
Transfer to Fund 209 for 2009 Surtax Bond Debt Service (Project 209404)	2,660,000
Transfer to Fund 209 for 2010 Surtax Bond Debt Service (Project 209405)	2,834,000
Transfer to Fund 209 for 2012 Surtax Bond Debt Service (Project 209406)	7,449,000
Transfer to Fund 209 for 2015 Surtax Bond Debt Service (Project 209407)	5,188,000
Transfer to Fund 209 for 2017 Surtax Bond Debt Service (Project 209408)	1,244,000
Transfer to Fund 209 for 2018 Surtax Bond Debt Service (Project 209409)	513,000
Transfer to Fund 209 for 2019 Surtax Bond Debt Service (Project 209410)	4,680,000
Bus Lease Financing	5,325,000
Transfer to Public Works (Fund 325)	2,183,000
Transfer to the Citizen's Independent Transportation Trust (Fund ET 420, Subfund 420)	2,857,000
Transfer to Eligible Municipalities	56,738,000
Transfer to New Municipalities	8,511,000
Transfer to Capital Expansion (Fund SP 402, Subfund 404)	10,122,000
End of Year Fund Balance	50,154,000
Total	$288,584,000

TRANSPORTATION AND PUBLIC WORKS
Transit Operations Fund
(Fund ET 411, Subfund 411)

Revenues:	**2020-21**
Carryover	$7,226,000
Transfer from Fund 402 for Transit Operations	$35,152,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010) for Maintenance of Effort	214,928,000
Transit Fares and Fees	78,457,000
State Grants - Transportation Disadvantaged Program	6,952,000
Other Revenues	17,787,000
Total	$360,502,000

Expenditures:	
Operating Expenditures	$353,300,000
Reserve for SMART Plan Operations, Maintenance and Upgrades	2,146,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	4,235,000
Transfer to Fund 416/417 for Transit Debt Service (Non-PTP Debt Service)	821,000
Total	$360,502,000

Transit Non-Capital Grants
(Fund ET 413, Subfund 413)

Revenues:	**2020-21**
State Grants - JPA Urban Corridor Program	$6,242,000
State Operating Assistance Grant	22,308,000
Federal Grant - Bridge Inspection Program	1,000,000
Total	$29,550,000

Expenditures:	
Transit Grant Program Expenditures	$29,550,000

TRANSPORTATION AND PUBLIC WORKS
Transit Debt Service
(Funds 416 and 417)

Revenues:	**2020-21**
Federal Subsidy Receipts (Series 2010B Bonds)	$2,725,000
Federal Subsidy Receipts (Series 2010D Bonds)	599,000
Transfer from PTP Revenue Fund SP 402 For PTP Debt Service	92,973,000
Transfer from Transit Operating Fund ET 411 for Non-PTP Debt Service	821,000
Total	$97,118,000

Expenditures:	
Series 2009 Transit System Sales Surtax Payments	$5,314,000
Series 2010 Transit System Sales Surtax Payments	11,082,000
Series 2012 Transit System Sales Surtax Payments	25,777,000
Series 2015 Transit System Sales Surtax Payments	15,100,000
Series 2017 Transit System Sales Surtax Payments	5,517,000
Series 2018 Transit System Sales Surtax Payments	8,752,000
Series 2019 Transit System Sales Surtax Payments	5,913,000
Bus Lease 2019	18,239,000
Series 2010 D Rezoning Bonds	1,424,000
Total	$97,118,000

OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST
(Fund ET 420, Subfund 420)

Revenues:	**2020-21**
Transfer from People's Transportation Plan Fund (Fund SP 402)	$2,857,000

Expenditures:	
Operating Expenditures	$2,857,000

SEAPORT
(Fund ES 420, Subfund 001)

Revenues:	**2020-21**
Carryover	$115,000,000
Fees and Charges	206,347,000
State Comprehensive Enhanced Transportation System (SCETS) Revenues	17,000,000
Total	$338,347,000

Expenditures:	
Operating Expenditures	$116,401,000
Administrative Reimbursement	2,700,000
Transfer to Seaport Bond Service Account (Fund ES 423)	44,118,000
Transfer to Seaport General Fund (Fund ES 424)	41,918,000
Ending Cash Balance (Reserves)	133,210,000
Total	$338,347,000

SEAPORT GENERAL FUND
(Fund ES 424, Subfund 241)

Revenues:	**2020-21**
Transfer from Port of Miami Revenue Fund (Fund ES 420)	$41,918,000
Expenditures:	
Principal and Interest Payments	$41,718,000
Non-operating Expenditures	200,000
Total	$41,918,000

PARKS, RECREATION AND OPEN SPACES
Venetian Causeway Operating Fund
(Fund EN 438, Subfund 001)

Revenues:	**2020-21**
Carryover	$11,243,000
Causeway Toll Revenue	5,760,000
Interest Earnings	250,000
Total	$17,253,000
Expenditures:	
Operation and Maintenance	$2,624,000
Transfer to Capital Fund (Fund EN 438, Subfund 002)	4,903,000
Transfer to Debt Service (Fund EN 438, Subfund 007)	693,000
Reserve	9,033,000
Total	$17,253,000

PARKS, RECREATION AND OPEN SPACES
Venetian Causeway Debt Service Fund
(Fund EN 438, Subfund 007)

Revenues:	**2020-21**
Transfer from Operating Fund (Fund EN 438 Subfund 001)	$693,000
Expenditures:	
Debt Service Payment for FY 2007-08 Sunshine Loan Restructured in Series 2011A Loan	$140,000
Debt Service Payment for Capital Asset Series 2010 Bonds	285,000
Debt Service Payment for Capital Asset Series 2016 Bonds	268,000
Total	$693,000

PARKS, RECREATION AND OPEN SPACES
Rickenbacker Causeway Operating Fund
(Fund ER 430, Various Subfunds)

Revenues:	**2020-21**
Carryover	$9,121,000
Rickenbacker Tolls, Transponders and Other Revenues	10,026,000
Interest Earnings	450,000
Miscellaneous Revenues	108,000
Total	$19,705,000

Expenditures:	
Causeway Toll Operations and Maintenance	$5,812,000
Transfer to Causeway Capital Fund (Fund ER 431)	2,946,000
Transfer to Causeway Capital Fund for Renewal and Replacement (Fund ER 431)	1,125,000
Transfer to Causeway Debt Service Fund (Fund ER 432 and ER 433)	2,640,000
Transfer to Village of Key Biscayne	365,000
Operating and Maintenance Reserve (Bond Restriction)	942,000
Operating Reserve	5,875,000
Total	$19,705,000

PARKS, RECREATION AND OPEN SPACES
Rickenbacker Causeway Debt Service Fund
(Fund ER 432 and ER 433, Various Subfunds)

Revenues:	**2020-21**
Transfer from Causeway Operating Fund (Fund ER 430)	$2,640,000

Expenditures:	
Debt Service Payment for FY 2007-08 Sunshine Loan	$270,000
Debt Service Payment for Capital Asset Series 2010 Bonds	310,000
Debt Service Payment for Rickenbacker Capital Asset Series 2014 Bonds	2,060,000
Total	$2,640,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Waste Collection Operations
(Fund EW 470, Subfunds 470, 471, and 473)

Revenues:	**2020-21**
Carryover	$6,918,000
Collection Fees and Charges	165,341,000
Sale of Recyclable Materials	1,460,000
Interest	300,000
Total	$174,019,000

Expenditures:	
Garbage and Trash Collection Operations	$155,572,000
Waste Service Area Non-Ad Valorem Distribution Cost	1,685,000
Transfer to Note Payable (Debt Service Fund 470)	6,831,000
Transfer to Capital Projects (Fund EW 470, Subfund C10)	1,470,000
Intradepartmental Transfer to Disposal	1,542,000
Reserves	6,919,000
Total	$174,019,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Waste Disposal Operations
(Fund EW 490, Subfunds 491, 493, and 499)

Revenues:	**2020-21**
Carryover	$205,063,000
Disposal Fees	114,830,000
Transfer Fees	7,646,000
Resources Recovery Energy Sales	8,208,000
Interest	1,900,000
Utility Service Fee	17,600,000
Intradepartmental Transfer from Collections	1,542,000
Total	$356,789,000

Expenditures:	
Disposal Operations	$152,946,000
Transfer to Subfund DS0, Bond Debt Service	4,133,000
Transfer to Fleet Financing Note Payable (Debt Service Fund 490)	5,023,000
Transfer to Capital Projects (Fund EW 470, Subfunds C10 and RR0)	9,462,000
Reserve	185,225,000
Total	$356,789,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Rate Stabilization Reserve
(Fund EW 490, Subfund GR0)

Revenues:	**2020-21**
Restricted Carryover	$21,035,000
Proceed Earnings	160,000
Total	$21,195,000

Expenditures:	
Rate Stabilization Reserve	$21,195,000

JACKSON HEALTH SYSTEMS
County Public Hospital Sales Tax
(Fund SD 510, Subfund 510)

Revenues:	**2020-21**
Sales Surtax	$283,691,000

Expenditures:	
Transfer to Jackson Health Systems	$283,691,000

STATE REVENUE SHARING
(Fund 51-510, Subfund 512)

Revenues:	**2020-21**
Entitlement as a County	$61,565,000
Entitlement as a Municipality	48,210,000
Total	$109,775,000

Expenditures:	
Transfer to Countywide General Fund (Fund GF 010, Subfund 010)	$61,565,000
Transfer to UMSA General Fund (Fund GF 010, Subfund 010)	48,210,000
Total	$109,775,000

LOCAL GOVERNMENT HALF-CENT SALES TAX
(Fund 51-510, Subfund 513)

Revenues:	**2020-21**
Countywide Sales Tax Receipts	$69,813,000
Unincorporated Municipal Service Area (UMSA) Sales Tax Receipts	104,720,000
Total	$174,533,000

Expenditures:	
Transfer to Countywide General Fund (Fund GF 010, Subfund 010)	$69,813,000
Transfer to UMSA General Fund (Fund GF 010, Subfund 010)	104,720,000
Total	$174,533,000

MIAMI-DADE COUNTY SELF INSURANCE FUND (HEALTH)
(Fund IS 541, Subfund 001 thru 005)

Revenues:	**2020-21**
Employer Contribution	$476,017,000
Dependent Premiums	116,187,000
Total	$592,204,000

Expenditures:	
Medical	$561,084,000
Dental/Vision	19,335,000
Life	11,785,000
Total	$592,204,000

ANIMAL SERVICES DEPARTMENT
Trust Fund
(Fund TF 600, Subfund 022, Project 022111)

Revenues:	**2020-21**
Donations, Grants, and Other Revenue	$94,000

Expenditures:	
Operating Expenditures	$94,000

CORRECTIONS AND REHABILITATION
Inmate Welfare Trust Fund
(Fund TF 600, Subfund 601)

Revenues:	**2020-21**
Miscellaneous Revenues	$12,000
Transfer from Special Revenue Operations (Fund SO 110, Subfund 111)	659,000
Total	$671,000

Expenditures:	
Operating Expenditures	$671,000

REGULATORY AND ECONOMIC RESOURCES
Biscayne Bay Restoration and Shoreline Stabilization
(Fund TF 600, Subfund 601, Various Projects)

Revenues:	**2020-21**
Biscayne Bay Environmental Trust Fund	$1,000,000
Intrafund Transfer from Biscayne Bay Trust Fund	14,000,000
Florida Inland Navigation District	100,000
Total	$15,100,000

Expenditures:	
Intrafund Transfer Expenditure	$14,000,000
Construction Expenditures	1,100,000
Total	$15,100,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Trust Fund
(Fund TF 600, Subfund 601, Various Project Details)

Revenues:	**2020-21**
Carryover	$2,765,000
Interest Income	34,000
Fines and Forfeitures	395,000
Miscellaneous	310,000
Total	$3,504,000

Expenditures:	
Operating Expenditures	$746,000
Reserve for Future Expenditures	2,758,000
Total	$3,504,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Law Enforcement Trust Fund
(Fund TF 600, Subfunds 602, 603, 604)

Revenues:	**2020-21**
Carryover	$5,843,000
Interest Income	140,000
Fines and Forfeitures	3,400,000
Total	$9,383,000

Expenditures:	
Miami-Dade Police Department -- Investigative and Special Enforcement	$6,887,000
Reserve for Future Expenditures	2,496,000
Total	$9,383,000

COUNTY TRANSPORTATION TRUST FUND
(Fund 51-510, Subfund 511)

Revenues:	**2020-21**
Local Option Six-Cent Gas Tax	$43,103,000
Capital Improvement Local Option Three-Cent Gas Tax	19,907,000
State Gas Tax	8,786,000
Constitutional Gas Tax (20%)	4,051,000
Constitutional Gas Tax (80%)	16,134,000
"Ninth-Cent" Gas Tax	11,022,000
Total	$103,003,000

Expenditures:	
Transfer to Countywide General Fund (Fund GF 010, Subfund 010) for Transportation Expenditures	$66,962,000
Transfer to Capital Improvements Local Option Gas Tax Fund CO 337, Various Subfund	19,907,000
Transfer to Secondary Road Program Fund CO 330 and 331, Various Subfunds	16,134,000
Total	$103,003,000

COMMUNTY ACTION AND HUMAN SERVICES
(Fund SD 611)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$3,408,000
Federal Grants	3,221,000
Other Revenues	75,000
Total	$6,704,000

Expenditures:	
Operating Expenditures	$6,704,000

COMMUNTY ACTION AND HUMAN SERVICES
(Fund SC 630)

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	$30,592,000
Federal Grants	103,572,000
State Grants	2,171,000
Other Revenues	2,045,000
Interagency Transfers	3,993,000
Total	$142,373,000

Expenditures:	
Operating Expenditures	$142,373,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Affordable Housing Program
(Fund SC 700, Subfund 700, Project 700003)

Revenues:	**2020-21**
Carryover	$8,061,000
Interest Earnings	125,000
Surtax Loan Payback	3,000
Documentary Stamp Surtax	2,070,000
Total	$10,259,000

Expenditures:	
Affordable Housing Operating Expenditures	$2,964,000
Transfer to the Office of the Executive Director and Administration (Fund GF 030, Subfund 020)	207,000
Reserves	7,088,000
Total	$10,259,000

JUDICIAL ADMINISTRATION
Grants
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
Grant Revenues	$1,499,000

Expenditures:	
Dependency Drug Court Operations	$425,000
Adult Drug Court Operations	800,000
Criminal Mental Health Project Expenses	274,000
Total	$1,499,000

CORRECTIONS AND REHABILITATION
Grants
(Fund SO 720)

Revenues:	**2020-21**
Criminal Alien Assistance (Department of Justice)	$1,000,000
MDC Opioid Abuse Site-based Program Response Project (Department of Justice)	568,000
Second Chance for Incarcerated Parents with Minor Children (Department of Justice)	232,000
Total	$1,800,000

Expenditures:	
Operating Expenditures	$800,000
Transfer to General Fund (Fund GF 010, Subfund 010)	1,000,000
Total	$1,800,000

REGULATORY AND ECONOMIC RESOURCES
Grant Fund
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
State and Federal Environmental Grants	$4,824,000

Expenditures:	
Operating Expenditures	$4,824,000

MIAMI-DADE FIRE RESCUE
State Grant Awards
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
State and Federal Environmental Grants	$310,000
Expenditures:	
Miami-Dade Objectives	$266,000
City of Miami Fire Rescue Department	27,000
City of Miami Beach Fire Rescue Department	5,000
City of Hialeah Fire Rescue Department	9,000
City of Coral Gables Fire Rescue Department	2,000
Village of Key Biscayne Fire Rescue Department	1,000
Total	$310,000

MIAMI-DADE FIRE RESCUE
Federal Grant
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
Assistance to the Firefighter	$912,000
Port Security	2,915,000
Total	$3,827,000
Expenditures:	
Grant Objectives	$3,827,000

MIAMI-DADE FIRE RESCUE
Urban Search and Rescue
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
Federal Emergency Management Grant	$769,000
Expenditures:	
Grant Objectives	$769,000

MIAMI-DADE FIRE RESCUE
Emergency Management
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
State Grants	$106,000
Federal Grants	2,679,000
Total	$2,785,000
Expenditures:	
Operating Expenditures	$2,785,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Operating Grant Fund
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
COPS Hiring Program Grant	$1,041,000
Justice Assistance Grant (JAG) Program	584,000
State Grants	1,214,000
Federal Grants	6,867,000
Urban Areas Security Initiatives Program	391,000
Other Miscellaneous	15,000
Interfund Transfer	1,399,000
Total	$11,511,000

Expenditures:	
COPS Hiring Program Grant	$2,094,000
Justice Assistance Grant (JAG) Program	584,000
Distribution of Funds for Municipal Expenditures	205,000
Urban Areas Security Initiatives Program	391,000
Operating Expenditures	8,237,000
Total	$11,511,000

JUVENILE SERVICES
Grant Fund
(Fund SO 720, Subfund 720 and 721)

Revenues:	**2020-21**
Department of Juvenile Justice Grant	$982,000
Juvenile Justice Diversion Alternative Program	682,000
Juvenile Treatment Alternatives for Safe Communities	344,000
Byrne Grant	155,000
Total	$2,163,000

Expenditures:	
Operating Expenditures	$2,163,000

OFFICE OF MANAGEMENT AND BUDGET
Federal Grants
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
Community-based Crime Reduction	$500,000
Opioid Affected Youth Initiative	475,000
Total	$975,000

Expenditures:	
Administrative Expenditures	$352,000
Allocation to Contractual Services	623,000
Total	$975,000

OFFICE OF MANAGEMENT AND BUDGET
Ryan White Grant Program
(Fund SO 720, Subfund 720)

Revenues:	**2020-21**
Ryan White Title I	$30,000,000
Expenditures:	
Administrative Expenditures	$1,430,000
Allocation to Contractual Services	28,570,000
Total	$30,000,000

CULTURAL AFFAIRS
State and Federal Grants
(Fund SO 720, Subfund 720 and 721)

Revenues:	**2020-21**
Transfer from Tourist Development Tax (Fund ST 150, Subfund 151)	$125,000
State of Florida Artistic Automobile License Tag Revenue	25,000
Carryover	48,000
Other Revenues	70,000
Total	$268,000
Expenditures:	
Grants to/Programs for Artists and Non-Profit Cultural Organizations	$25,000
South Florida Cultural Consortium Projects	243,000
Total	$268,000

HOMELESS TRUST
Grants
(Fund SO 720, Subfund 723)

Revenues:	**2020-21**
U.S. Department of Housing and Urban Development Grants	$33,113,000
Florida Department of Children and Family Grants	1,852,000
Total	$34,965,000
Expenditures:	
Grant Allocations	$34,965,000

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts-Administration
(Fund SO 900, Subfund 900)

Revenues:	**2020-21**
Special Taxing Districts FY 2020-21 Assessments - Various Districts	$3,218,000
Expenditures:	
Special Taxing Districts Administration	$3,218,000

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts-Lighting
(Fund SO 900, Subfund 901)

Revenues:	**2017-18**
Carryover -- Lighting Districts	$1,837,645
Special Taxing Districts FY 2020-21 Assessments -- Lighting Districts	10,820,213
Total	$12,657,858

Expenditures:	
A & R Subdivision	$571
A & S Industrial Park	10,145
AB at Tamiami Airport 1	752
AB at Tamiami Trail	98,983
Abbro Subdivision	1,024
Abel Homes at Naranja Villas	2,725
Acapulco Homes	4,669
Adrian Builders at Tamiami	1,047
Adventure Homes	26,198
Aileen Subdivision	699
Air Park Industrial	4,587
Aladdin Subdivision	1,590
Alco Estates and Additions 1-5	11,355
Alexa Subdivision	340
Alexandria Estates	4,276
Ali Subdivision	1,024
Alina Estates	2,355
Allapattah	29,706
Allison Estates	3,825
Alturas de Buena Vista	506
American Homes	19,085
American Homes First Addition	14,541
Americas at Miller	4,925
Amerihomes	8,898
Amigo's Subdivision	378
Amore Subdivision	1,882
Anabah Gardens	974
Anaco Estates	2,049
Anaco Estates First Addition	1,624
Anderson Heights	32,062
Andrade Subdivision	3,205
Anta Subdivision One	858
Arien Subdivision One and Two	2,828
Arien Subdivision Section Three	1,425
Aristotle Subdivision	42,630
ASA Subdivision	2,245
ASA Subdivision Tract D	736
Ashly Subdivision	504
Auto Nation Perrine East	1,145
AV Subdivision	241
Avanti 10 Subdivision	2,306
Bailes Common	1,277
Bailes Common First Addition	4,663
Bailes Common Second Addition	1,616
Balani Subdivision	5,586
Balmoral Subdivision	2,948
Barcelona Estates	3,290
Barima Estates	12,190
Baroque Estates	615
BBE Subdivision	3,758
Beacon at 97 Ave	563
Beacon at Doral	3,198
Beacon Centre	26,662
Beacon Lakes Phase One	26,557
Bel Aire	20,454
Belen Estates	3,093
Ben Granoff Park	4,841
Benson Lakes	2,569
Bent Tree Briarcliff	1,035
Bent Tree Commercial Park	3,225

Bent Tree Section Three	4,713
Beverly Estates	14,364
BHM East Campus Expansion	830
Biarritz Subdivision Phase One	705
Biarritz Subdivision Phase Two	999
Big Five Homes	522
Bilbao Estates	6,811
Bird Estates	2,942
Bird Gardens Subdivision	4,070
Bird Lakes South Addition Three	2,163
Bird Lakes South Section Four	7,075
Bird Lakes South Section One	7,509
Bird Lakes South Section Three	11,820
Bird Road Highlands	14,080
Bird Road Properties	3,012
Bird South	1,707
Biscayne	45,478
Biscayne Drive Estates	12,808
Biscayne Gardens	9,645
Biscayne Gardens Addition Two	18,610
Biscayne Gardens Third Addition	24,755
Biscayne Manning	15,116
Biscayne Manning First Addition	5,100
Biscayne Pines	16,046
Biscayne Point South	2,732
Biscayne Villas	6,301
Bismark Estates	657
Bismark Homes	3,892
Black Creek Homes	2,440
Blue Heaven Landing	1,024
Bluewaters Subdivision	40,156
BMS Kendale Lakes	672
BMS Kendall	2,480
BMS Ojus	723
Bonita	11,019
Bonita Golf View	2,202
Bonita Golf View Part Two	4,085
Bonita Grand Estates South	20,424
Bonita Grand Estates South II	7,795
Borluv Subdivision	1,235
Brandon Park	21,674
Breckenridge Estates	1,865
Breeze at Galloway	6,015
Bridgeport Villas	657
Brighton Meadow	8,893
Bristol at Kendall	385
Bristol Park Two	2,336
Bristol Pointe	1,484
Brownsville	147,637
Buddy's Paradise	2,169
Cadiz Estates	901
California Club Estates	1,634
California Hills	9,282
Camino Real First Addition	5,863
Canero's Oak	397
Cantal West Industrial Park	596
Cantelope	5,538
Canton Subdivision	4,142
Canton Subdivision First Addition	1,544
Cape Florida	10,807
Capri Homes	1,349
Caribbean Palms	9,877
Caribe Lakes Phase One	2,965
Caribe Subdivision	2,109
Carmichael Estates	976
Carol City	375,599
Carol City First Addition	2,311
Cartal Subdivision	739
Casa Lago	5,911
Casa Lago First Addition	2,674
Casa Matias	2,607

Casariego Business Park	1,763
Castcana Estates	2,035
Castillian Subdivision	641
Cauley Palisades	1,004
Cedar West Estates	0
Cedar West Homes	13,084
Cedar West Homes Two	4,548
Cenal Estates	23,026
Central Canal	34,420
Central Heights	13,024
Central Miami	14,700
Central Miami Addition One	11,018
Central Park Estates	552
Centro Villas North	3,384
Century Estates and First Addition	26,161
Century Gardens	27,548
Century Gardens at Tamiami	5,851
Century Gardens Village	4,764
Century Park Place	0
Century Park Villas	3,289
Century Prestige	5,206
Century Townhomes at Bird Road	2,929
Chadustry Estates	4,498
Chana Rose Estates	1,276
Chateau Royal Estates	5,853
Chateaubleau Mansions	2,913
Chediak Subdivision	1,348
Chediak Subdivision 1st Addition	167
Children's Plaza	1,844
Chiu Subdivision	955
Christian Cove	0
Christopher Gardens	9,761
Christy's Estates	4,487
Circle Creek Apartments	1,569
CLC Subdivision	1,053
Club at Kendall	0
CMGD Subdivision	1,608
Coco Palm Estates	6,460
Colonial Drive	194,768
Colonnade	15,495
Community Partnership South	13,672
Coral Bird Homes Subdivision Phase One	4,944
Coral Bird Homes Subdivision Phase Two	2,007
Coral Highlands	18,221
Coral Lakes Plaza	0
Coral Pines	29,257
Coral Reef Nurseries	26,365
Coral Stone Estates	1,332
Coral Terrace Section One	2,527
Coral Town Park	10,317
Coral Way Estates	8,858
Coral West Heights	18,648
Coral West Homes	1,305
Cordoba Estates Section Four	818
Cordoba Estates Section One	2,949
Cordoba Estates Section Two	4,148
Corsica	12,952
Corsica Place	36,249
Cosar Subdivision	7,050
Cosmopolitan Roadway	7,802
Costa Azul Homes	809
Costa Bonita	485
Costa Dorada	1,418
Costa Linda	1,881
Costa Verde	6,008
Costall Doral East	4,194
Country Club of Miami Estates	44,761
Country Lakes Manors	41,307
Country Lakes Manors Section Two	65,226
Country Park Estates	914
Countryside and First Addition	21,394

Courts at Tuscany	8,653
Courts at Tuscany North	2,093
Courts at Tuscany Phase Two	2,993
Coventry	7,288
Cres Estates	2,336
Cres Subdivision	2,218
Crestview Lakes	18,692
Crestview Lakes First and Second Additions	18,672
Cristianne Estates	978
Cudimar at Black Point Marina	28,590
Cutler Bay Palms	15,104
Cutler Breeze	3,220
Cutler Country Estates	2,169
Cutler Country Groves	9,389
Cutler Country Groves First Addition	21,111
Cutler Lake Homes Phase One	2,400
Cutler Ridge	40,253
Cutler Ridge Addition One	107,120
CVS at Coral Way	905
CW 144 Subdivision	2,862
Dadeland Forest Estates	1,067
Dadeland Park	8,223
Dadesky Subdivision	4,290
Daily First Addition	1,037
Daily Subdivision	1,234
Danielle Patrick Subdivision	4,454
Darlington Manor	28,017
Datorre	1,768
Daxal subdivision	14,188
DCP Subdivision First Addition	618
Deer Creek Estates	1,509
Deer Creek Estates & First Addition	3,785
Deering Grove Plat	1,997
Deering Point Subdivision	3,055
Digna Gas Station	1,264
Dimara Subdivision	1,139
Dimauro Subdivision	266
Dimensions at Doral	1,056
Divine Savior	2,373
Dolphin View	1,094
Dolphmac	1,380
Don Elias Estates	6,235
Doral Breeze	12,663
Doral Commerce Park	5,856
Doral Commons Residential and Commercial	9,907
Doral Concourse	1,631
Doral Equestrian Center	465
Doral International Park	1,163
Doral Isles Antilles	48,213
Doral Isles North Section Three	1,111
Doral Isles North Sections 1 & 2	24,572
Doral Landings	16,234
Doral Meadows First Addition	2,918
Doral Park	50,917
Doral Pointe Shopping Center	569
Doral Public Works Facility	2,228
Doral Terrace	5,975
Doral Villas	11,729
Doranda Subdivision	5,807
DVH Estates	13,762
Eagles Point First Addition	1,385
Eagles Point Subdivision	1,888
East Golf Park	24,860
Ed Mar Estates	1,565
Eden Lake	4,223
EFM Estates Sections 1-4	62,773
Egret Lakes Homes	27,651
Elise Estates	9,131
Emerald Isles	5,669
Emerald Lakes Estates	4,968
Emerald Oaks	1,947

Emerald Point	1,490
Enchanted Lakes	3,032
Enchanted Place, Two & Three	7,049
Enclave at Black Point Marina	28,404
Enclave at Doral	2,917
Erica Gardens	7,706
Esplanadas Dreams	2,405
Esquerro Estates	2,833
Estate Homes	6,285
Estate Homes Second Addition	1,460
Estate Homes Third Addition	619
Estates Mansions First Addition	12,174
Ethereal Subdivision	3,382
Eureka Creek	1,742
Eureka Estates	3,708
Eurosuites at Doral	4,713
Eve Estates	5,905
Evergreen Garden Estates	9,432
Expressway Industrial Park	10,599
Fantasy Homes	5,522
Fantasy One	9,463
Farmland Development	507
Fava Estates	2,689
FC Subdivision	15,248
Fedy Estates	847
Ferel Subdivision	499
Fernal Subdivision	2,680
Five Stars	312
Flamingo Farms Estates	8,781
Flamingo Homes	3,324
Flamingo Village	12,665
Flightways Subdivision	3,419
Florencia Estates	7,299
Forest Lake Paradise	1,819
Forest Lakes	63,685
Forest View	15,283
Gabriella Estates	1,601
Galloway Estates	1,488
Galloway Glen	60,227
Garden Hills Subdivision	43,414
Garden Hills West	43,932
Garson Subdivision Section One	3,747
Gasser Subdivision	458
GB Estates	16,783
GC Corp IAD	2,516
Gefen Equity Commercial Subdivision	1,319
Gefen Maisel Subdivision	794
Gem Homes	25,506
Genstar	2,799
Glenwood Park Estates	3,935
Gold Dream Estates	1,262
Golden Glades	14,880
Goldvue	1,651
Golf Park Minton Manor Fairmont	29,426
Gordon Estates	2,206
Goulds	87,274
Goulds Hammock Estates	2,882
Gran Central	93,527
Granada Homes Estates	1,287
Granada Ranch Estates	2,437
Grand Bay at Doral	26,451
Grand Lakes	66,754
Grand Manor Villas	2,904
Habitat Homes South	4,677
Hainlin Mill Estates	519
Hainlin Mills Park View	1,236
Hainlin Reef North	2,006
Hammock Plaza	1,117
Hammock Shores Third Addition	5,871
Hammocks Estates	14,633
Hammocks Shores	6,968

Hammocks Shores Second Addition	5,133
Hampton Apartments	4,899
Happy Farms Acres	17,990
Hardin Hammocks Estates	3,800
Hardwood Village	10,416
Hartford Place	17,246
Hawksnest	2,478
Hawksnest First Addition	1,284
Hawksnest Second Addition	946
Heavenly Estates	2,309
Helena Homes	9,448
Helena Homes First Addition	794
Hermilio Subdivision	1,807
Heti Subdivision	449
Hibiscus Gardens	2,996
Hidden Grove	6,860
Highland at Kendall	7,770
Highland Gardens	11,757
Highland Kendall First Addition	8,866
Highland Lakes Estates	1,398
Highland Sparling	39,465
Hilda's Estates Subdivision	4,028
Homestar Landings	5,209
Howard Drive	35,673
Hughes West Subdivision	2,894
Ibis Villas	2,061
Ibis Villas at Doral	5,285
Intag Manor First Addition	1,561
Interian Homes	1,006
Interlaken	6,711
International Corporate Park	33,876
International Gardens	72,170
Isabella Estates	665
Isabella Homes	2,451
Isla Margarita at Doral	1,098
Islands at Doral	15,580
Islands at Doral First Addition	17,746
Islands at Doral Northwest	18,158
Islands at Doral Townhomes	3,250
Ives Estates	56,507
Jacarandas at Sunset	2,474
Jackson South Community Hospital	4,965
Jacqueline Gardens	673
Jane Plaza	1,293
JAR Subdivision	602
Jarguti Subdivision	3,368
JC Kern Estates	10,182
Jeannie Forest	4,717
Jefferson at Doral	4,203
Jesslyn Subdivision	16,208
Juan David Subdivision	1,136
Kaiser Subdivision	883
Karenero Falls	947
Kayla's Place	16,971
Kendaland Center	2,691
Kendall Breeze	8,177
Kendall Commons	55,673
Kendall Country Est. Country Walk	15,180
Kendall Family Estates Phase One	14,281
Kendall Hammocks Shopping Center	1,438
Kendall Home Depot	978
Kendall Town Center	34,035
Kendall Village West	2,924
Kendalland	34,170
Kendallwood	11,225
Kendallwood Industrial Park Replat	4,731
Kenellen Subdivision	1,234
Kenwood Estates	1,283
Kessler Grove Section One	10,971
Kessler Grove Section Two	8,525
Kessler Groves Sections Three and Four	25,096

Key Biscayne One	19,176
Key Biscayne Two	8,134
Keys Crossing Apartments	3,722
Keystone	8,877
Kingdom Dreams	8,438
King's Estates	2,026
King's Homes	1,831
Koki Estates	1,012
Koki Estates First Addition	953
Kristina Estates	19,795
Krizia Subdivision Fifth Addition	2,476
Krizia Subdivision First Addition	5,536
Krizia Subdivision Fourth Addition	3,360
Krizia Subdivision Third Addition	1,745
La Costa at Old Cutler Section One	4,852
La Costa at Old Cutler Section Two	2,528
La Espada	4,268
La Joya Apartments	4,932
Laffitte Subdivision	2,446
Lago del Mar	47,230
Lago Mar First Addition	5,678
Lago Mar South	8,276
Laguna Ponds Sections One and Two	42,750
Lake Arcola	8,394
Lake Frances Subdivision	15,630
Lake Park	9,210
Lakes by the Bay Section Fourteen	15,225
Lakes by the Bay South Commons	101,020
Lakes of Avalon	20,386
Lakes of Tuscany Phase One	11,703
Lakeside Commercial Park	652
Lakeview	34,556
Landmark at Doral	16,312
Laroc Estates	8,172
Laroc Subdivision	176
Larose Subdivision	1,026
Las Palmas	13,567
Laurel Hill Park	12,873
Lauren's Pond	4,984
Lazarus on Richmond	11,542
Le Chelle Estates	6,717
Le Mirage	6,399
Lee Manor	18,139
Lee Manor First Addition	17,050
Lejeune Terminals	33,192
Les Jardins / Secret Garden	1,088
Leti Subdivision	2,874
Leti Subdivision First Addition	1,457
Leti Subdivision Third Addt.	1,012
Leyva Subdivision	1,669
Liberty City	101,583
Liberty Plaza	4,597
Lilandia Subdivision	2,832
Limewood Groves	29,717
Little Gables	25,998
Little Plantations of Miami	22,876
Little River Acres	10,041
Llanos at Bird Road	1,434
Llauro Subdivision	530
London Square	9,082
Lorant Enterprises at Tamiami	1,256
Loyola Westbrooke	6,219
Luisangel Subdivision	812
Luz Estela South	7,778
Luz Marina Estates	739
Magnolia Landing	6,682
Magnolia Manors	1,186
Majestic Estates	34,424
Majestic Homes	9,169
Mako Subdivision	910
Mandarin Lakes and First Addition	32,669

Mandy Subdivision	14,882
Mangus Subdivisions Sections One and Two	18,842
Mansions at Sion	3,697
Mansions of Pine Glenn	1,665
Maralex Homes	16,147
Marbella Estates	1,890
Marbella Park	7,133
Mardel Estates	4,521
Marfer Subdivision	796
Margarita's Estates	4,998
Maria Gardens	10,665
Marien Subdivision	5,019
Marpi Homes	6,205
Marquesa Subdivision	999
Marta Subdivision	748
Martex Business Center and First Add.	3,872
Mashta Island	2,494
Mastrapa Estates	538
Matah Subdivision	327
Mayito Estates	272
Mayte South	4,481
Mayte Subdivision	7,595
MDPD North District Station	1,698
Meadow Wood Manor Sec. Nine	12,745
Meadow Wood Manor Sec. Eight North	4,487
Meadow Wood Manor Sect. Eight South	6,553
Meadow Wood Manor Section Four	32,314
Meadow Wood Manor Section Ten	7,156
Meadows Subdivision	7,835
Med South	22,900
Mediterrania	12,035
Melgor Estates	3,822
Melody Homes	681
Melquiades Subdivision	634
Miami Free Zone Replat No 2	1,043
Miami Gardens Park	3,147
Miami International Business Park	10,587
Miami International Parkway	8,865
Mica Subdivision and First Addition	2,237
Mica Subdivision Second Addition	255
MICC	16,253
Micheline Subdivision	412
Michelle Manors Subdivision	6,034
Michelle Woods	4,588
Migdalia Subdivision	1,852
Migdalia Subdivision Second Addition	506
Millenium	1,020
Miller Cove	5,648
Miller Cove First Addition	4,282
Miller Cove Third Addt.	1,057
Miller Grove	397
Miller Lake	4,262
Miller South Subdivision	2,201
Miller's Glen Subdivision	6,345
Miller's Landing	995
Milon Venture	53,713
Milya Subdivision	3,727
Mimi Subdivision	1,805
Mindi Subdivision	2,099
Mingo's Garden	615
Mirabella	2,158
Miracle West	2,925
Miracle West First Addition	529
Mirana Industrial Park	2,334
Mirasol Subdivision	1,155
Mirelda Estates	10,547
Missy Estates Second Addition	2,475
Mitchell Lake	4,493
Mito Estates	3,589
Monaco Estates	4,517
Monaco Estates First Addition	7,984

Monaco's Miller Homesites	1,307
Monasterio Estates Section One	4,476
Monasterio Estates Section Two	963
Monasterio Subdivision	3,193
Monique	2,362
Moody Drive Estates	8,861
Moody Drive Estates First Addition	3,557
Mother of Christ	1,108
Munne Estates	4,624
Munne Royal Homes	7,957
Mustang Ranch	7,717
My First Home	5,520
Mystic Forest	1,484
Mystic Forest Two	401
Mystic Place	1,222
Naranja Gardens	16,177
Naranja Lakes	18,746
Naranja Park	15,917
Naroca Estates	13,839
Natalie Homes	4,597
Nava Subdivision	591
Nelfer Subdivision	3,386
Nelia Subdivision	775
Nelmar Subdivision	1,492
Nelsay Plaza	791
Nicoi Tract	1,446
Nicolle Subdivision	3,476
Nilo Estates	3,464
Nilo Subdivision	3,128
Nito Estates Subdivision	2,081
Nomar Estates	1,830
North County	322,697
North Lake Commerce	2,180
North Lake Park	2,436
North Palm Estates	13,560
Northwest Shores	44,809
November Heights	1,986
Nunez Estates	534
Nunez Homes	837
Nyurka Estates	896
Oak Creek	13,065
Oak Creek South	11,669
Oak Lane	2,952
Oak Park	33,517
Oak Park Estates Section One	12,170
Oak Ridge Falls	2,263
Oak Ridge Falls First Addition	2,121
Oak Ridge Falls Second Addition	2,446
Oak Ridge Villas	2,264
Oak South Estates	12,657
Oakland Estates	8,276
Oakland Park	13,057
Oaks and Pines	1,966
Oaks South	12,196
Old Country Road Estates	2,036
Old Cutler Apartments	2,720
Old Cutler Forest	4,018
Old Cutler Homes	1,643
Olivia's Subdivision	1,580
Ozambela Subdivision	585
PA at Coral Reef	5,440
PA at West Sunset	2,242
Palapala	3,904
Palm Spring Estates	13,201
Palm Springs No. Underground	20,205
Palm Springs North	69,777
Palmas del Bosque First Addition	960
Palmera at Century Breeze	676
Palmetto Lakes Industrial Park	61,032
Pan American West Park	21,399
Park Centre Business Park	4,925

Park Lake Sections 1-4	13,398
Park Lakes	11,039
Park Lakes by the Meadows Phase Six	5,242
Park Lakes by the Meadows Phase Three	5,084
Park Lakes by the Meadows Phases 4-5	5,413
Park Shores	25,748
Park Square at Doral	13,630
Parkview Condominiums	3,740
Parkview Townhomes Phase One	1,100
Paul Marks	10,984
Peacock's Point	1,745
Pedro Alberto Subdivision	2,629
Pelican Bay at Old Cutler Lakes	33,832
Pelican's Point	3,946
Pena Subdivision	3,020
Peral Subdivision	7,333
Peterson	5,397
Pete's Place	5,187
PI Estates	6,877
Pine Manor	5,168
Pine Needles East Section Five	1,648
Pinewood Manor	6,480
Pinewood Park	23,029
Pinewood Park Extension (18-3)	29,082
Plaza del Paraiso	1,953
Pleasure Village South	3,510
Poinciana Lakes Subdivision	745
Ponce Estates	11,278
Ponce Estates Section Two	8,394
Potamkin Subdivision	1,361
Precious Executive Homes	6,667
Precious Forest Homes	4,686
Precious Homes at Lakes by the Bay	2,789
Preserve at Doral	1,453
Presidential Estates	4,296
Prince of Peace Catholic Church	2,333
Princetonian	57,071
Puerto Bello at Doral	1,280
Punta Gorda Estates	2,092
PVC Estates	2,122
PVC Estates First Addition	277
PVC Subdivision	1,675
PVC Subdivision First Addition	816
Quirch Subdivision	4,649
Raas Subdivision	2,917
Raas Subdivision No 2	1,690
Ram Commercial Tract	384
Rana Park	7,296
Red Gardens	4,711
Redland East	278
Redland Estates	6,837
Redlands Colonial Estates	1,565
Redland's Cove	7,553
Redlands Forest	4,186
Renaissance Estates	13,319
Renegade Point Subdivision	4,461
Reserve at Doral	3,440
Reserve at Doral West	658
Richland Estates	15,731
Richmond Heights	94,129
Richmond Heights Addition One	33,641
Richmond Homes	3,901
Richmond Homes First Addition	2,600
Rieumont Estates	5,674
Rita Garden - The Center	455
Rivendell	9,152
Rivendell East	5,185
Riverbend	26,204
Riverside	1,064
Riviera Grand Estates Subdivision	4,668
Riviera Preparatory School	5,116

Riviera South	2,470
Riviera Trace	10,298
Riviera West	2,583
RJ Katz	10,433
Roel Subdivision	3,703
Roger Homes	9,065
Rose Glen	4,398
Rosewood Homes	2,376
Rosmont Subdivision No 3	406
Royal Cutler Estates	4,712
Royal Landings	9,567
Royal Landings Estates	2,024
Royale Green Section One	39,842
Royale Green Townhouse	55,647
Royalton Subdivision	7,732
Rustic Lakes	3,265
Rustic Lakes Addition One	6,540
SAB Subdivision	388
Sabal Palm	53,171
Sabina Shopping Center	914
Sable Palm Estates	7,883
Sabrina Twinhomes Subdivision	3,415
Salcines Subdivision	234
Salma Lake	8,896
Saminik Subdivision	3,366
San Denis San Pedro Estates	15,378
San Diego Subdivision First Addition	1,553
San Marino Estates	3,038
San Valentin	1,213
Santa Barbara Subdivision	3,406
Santa Monica Estates	680
Sarco Subdivision	1,595
Savannah Landing	1,688
Savannah/Doral	5,900
Schenley	9,542
Sella Subdivision	8,392
Sevilla Heights	2,844
Sharon Estates	3,683
Shirtee One and Two	1,645
Shoma at Country Club of Miami	2,434
Shoma Estates	32,118
Shoma Homes at Old Cutler Point	9,873
Shoma Homes at Tamiami Two	21,687
Shoma Kendall	10,110
Shoma Villas at Country Club of Miami 1	885
Shomar Subdivision	1,855
Shops at 107	1,146
Shops at Tuscany	3,530
Shoreway Subdivision	44,731
Shrader's Haven	1,340
Sierra	45,521
Signature Gardens Subdivision	885
Silver Palm East and Silver Palm West	119,154
Silver Palm East Section 5	2,091
Silver Palm Homes	25,870
Silver Palm Lake	15,163
Silver Palm Plantation	1,995
Silver Palms Park	3,083
Silvia Subdivision	2,548
Sinos Estates	536
Sion Estates	1,657
Sion Estates First Addition	1,272
Sky Lake	38,866
Sky Lake Homes	8,579
Sky Lake Homes Second Addition	2,866
Sky Lakes First Addition	9,150
Skylake Gardens Condo No. 4	1,155
Snapper Creek Park	13,787
Sofia Estates	295
Soto Mansions	6,441
South Allapattah Center	3,536

South Gate Subdivision	4,699
South Indian Subdivision	1,333
South Miami Heights	412,618
South Point	1,218
South Point First Addition	258
South Pointe Cove	859
South Springs Homes	4,371
South View Subdivision	1,945
Southland II	3,278
Southland III	2,033
Southwest Section One	330,415
Southwest Section Two	27,207
Southwest Section Two Addition One	2,693
Southwind Point	4,273
Spanish Garden Villas	2,192
Spanish Lakes	14,834
Spicewood Subdivision	40,791
Spring West Estates	1,562
Star High Subdivision	954
Star Lakes	7,181
Stephanie Subdivision First Addition	1,374
Stephanie's Subdivision	1,441
Stephens Manor	16,125
Strawberry Fields Homes	13,715
Stuart International Subdivision	1,345
Summerville and First Addition Subdivisions	46,059
Summerwind Subdivision	2,653
Sunnyview Subdivision	7,140
Sunrise Commons	1,798
Sunset Apartments	14,745
Sunset Cove	1,820
Sunset Farms	2,666
Sunset Harbour Section Six	2,741
Sunset Homes	7,282
Sunset Lake Townhomes	2,679
Sunset Lakes Estates	2,081
Sunset Lakes Estates 1 & 2	3,311
Sunset Park	54,308
Sunset Pointe	1,956
Sunset Residential	600
Sunset Square	2,397
Sunset West	44,216
Sunshine State Industrial Park	53,198
Sunswept Isle	9,388
Superior Homes Estates	9,312
Superior Subdivision	558
Superior Trace	2,632
Sussyan Subdivision	398
Sylvia Subdivision	652
T & F Subdivision	5,839
Tabor	511
Tallahassee Gardens	14,497
Tallahassee Gardens First Addition	4,456
Tallamoody	16,908
Tamiami Gefen Industrial Park	4,746
Tamiami Industrial Park	423
Tamiami Lakes	43,310
Tamiami Marketplace	741
Terry Enterprise	922
The Falls	14,955
The Hammocks	180,382
The Hamptons	969
The Lakes	17,402
The Mansions at Sunset	11,058
The Mansions at Sunset Second Addition	4,654
The Palace at Kendall First Addition	781
The Villas of Barcelona	498
Thousand Pines	9,744
Tiffany at Sunset	330
Torremolinos	1,515
Town and Country Professional Center	1,067

Town Park Estates	24,426
Town Park Estates Addition One	5,364
Tradition at Kendall	536
Transal Corporate Park	6,957
Transal Service Park	531
Truval Gardens	738
Truval West Subdivision	632
Tuscan Lake Villas	3,378
Tuscany Place	5,279
Tuscany Villas West	2,211
Twin Homes Estates	2,935
Twin Lake Shores	6,719
Twin Lakes	55,753
United Storage Doral	436
University Manor	15,879
V & Q Holdings Subdivision	765
Valencia Grove	8,243
Valencia Grove Estates	15,023
Vanessa Ranch	12,813
Vany Subdivision	969
Vecin Homes First Addition	1,449
Vega Coral Way Subdivision	371
Venetian Lake	6,897
Venetian Parc and Venetian Parc West	25,189
Venezia Homes Estates	11,344
Veranda Subdivision	4,872
Vessel	8,396
Victoria Bay Estates	3,300
Victoria Gardens	250
Villa Capri	7,789
Villa Castillo	1,258
Villa Esperanza	2,541
Villa Real at Doral	1,041
Villa Sevilla	7,301
Village Green	69,722
Village Green Underground	21,462
Villages of Homestead	25,901
Villas del Campo Subdivision	24,571
Vintage Estates	2,748
Virginia Estates	2,494
Viscaya Villas	1,614
Vista Subdivision	15,851
Vitran at Naranja Estates	5,545
Vitran Homes at Morningside & Homes at Morningside	7,429
VM Estates	1,051
VTL Subdivision	1,420
Wal Mart Hialeah	15,704
Walden Townhomes	1,603
Watersedge	2,443
WDLD Subdivision	2,702
Weitzer Hammocks Homes	19,812
Weitzer Killian Place	3,763
Weitzer Serena Lakes	13,101
Weitzer Serena Lakes Estates	3,962
Weitzer Serena Lakes West Section Two	3,554
West Cherry Grove	7,293
West Dade Land Subdivision	1,365
West Dade Subdivision	1,024
West Doral Lakes	7,474
West Flagler Estates	4,963
West Kendall Best	29,262
West Lakes Estates Subdivision	7,654
West Little River	15,795
West Perrine	52,201
West Winds Estates	429
Westbrook Addition No Five	3,383
Westbrooke	5,263
Westbrooke Gardens	13,374
Westbrooke Third Addition	5,908
Westchester	191,331
Westchester Park	2,337

Westgate Gardens	17,856
Westpointe Business Park	12,429
Westwind Lakes	66,389
Whistling Pines Creek	2,344
Winston Park	142,958
Wittman	209,650
Wonderly Estates	20,324
Woodlands	4,816
Woodside Oaks	8,884
Yasamin Subdivision	265
Zac Subdivision	1,360
Zamora's Grove	1,235
Zamora's Grove First Addition	157
Zenteno Subdivision	945
Zoe Miller Estates	1,245
Zumma Subdivision	630
Zunjic Estates	1,990
Reserves	1,594,873
Total	$12,657,858

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts - Security Guards
(Fund SO 900, Subfund 905)

Revenues:	**2020-21**
Carryover -- Security Guard Districts	$1,692,133
Special Taxing Districts FY 2020-21 Assessments -- Security Guard Districts	9,355,763
Total	$11,047,896

Expenditures:	
Bay Heights (Roving Patrol)	$517,660
Belle Meade	283,122
Belle Meade Island	301,159
Brickells Flagler (Roving Patrol)	280,935
Coventry	269,017
Davis Ponce (Roving Patrol)	477,307
Devonwood (Roving Patrol)	234,508
Enchanted Lake	678,365
Entrada	302,341
Fairhaven (Roving Patrol)	149,698
Four Way Lodge Estates	283,834
Gables by the Sea	629,002
Highland Gardens	260,472
Highland Lakes	582,029
Keystone Point	998,371
Morningside	668,624
Natoma Manors (Roving Patrol)	69,281
North Bay Island	316,339
North Dade Country Club / Andover	651,708
Oak Forest	669,786
Oak Forest (Roving Patrol)	531,611
Palm and Hibiscus Island	735,737
Sabal Palm (Roving Patrol)	184,417
Sans Souci	619,555
Star Island	353,018
Total	$11,047,896

SPECIAL ASSESSMENT FUNDS
Special Tax Districts - Landscape Maintenance
(Fund SO 900, Subfund 906)

Revenues:	**2020-21**
Carryover - Landscape Maintenance Districts	$2,613,043
Special Taxing Districts FY 2020-21 Assessments -- Landscape Maintenance Districts	5,460,704
Interest	41,000
Transfer of Secondary Gas Tax for Right-of-Way Maintenance (Fund CO 330, Various Subfunds)	514,000
Total	$8,628,747

Expenditures:	
Alco Estates & Addition 1-5	$32,676
Alexandria Estates	25,575
Allison Estates	18,475
Aristotle Subdivision	65,962
Bailes Common	9,600
Bailes Common 1st	11,900
Bailes Common 2nd	6,900
Balani Subdivision	29,951
Biscayne Drive Estates	22,776
Bonita Golf View 2nd Add	37,990
Bonita Grand Estates South	18,792
Camino Real Estates & 1st Addn	10,843
Candlewood Lakes Lake Maintenance	21,758
Capri Homes	17,118
Casa Lago 1 St Addition	16,715
Casa Lago Subdivision	10,800
Cedar West Homes Three	31,486
Cedar West Homes Two	23,827
Century Estates & 1st Add	195,479
Chateau Royal Estates	61,053
Christopher Gardens	47,607
Colonnade	170,705
Coral West Homes	15,905
Corsica Landscape	71,537
Corsica Place Landscape	66,141
Cosmopolitan Roadway	32,351
Countryside & First Addition Multi	111,226
Crestview Lakes 1&2nd Addition	36,437
Cutler Bay Palms	66,303
Cvs-167	17,971
Cypress Lake	14,700
Danielle Patrick Subdivision	21,751
Deer Creek Estates & First Addition	9,012
Dolphin Center	906,251
Doral Isles Landscape	190,050
Doral Park Landscape	410,301
DVH Estates	31,545
East Oakmont Dr	30,084
Eden Lakes	27,312
Emerald Lakes Estates	18,705
Erica Gardens	30,876
Evergreen Garden Estates	23,376
Fava Estates	11,531
Florencia Estates	14,763
Forest Lakes	218,084
Forest View Subdivision	20,888
Free Zone Ind. Park	28,252
Garden Hills Landscape	95,233
Garden Hills West	131,876
Genstar	26,677
Goulds Hammock Estates	19,236
Grand Lakes	378,645
Hainlin Reef North	23,053

Helena Homes	13,422
Highland Lakes Lake Maintenance	23,843
Hilda's Estates Subdivision	6,087
Homestar Landings	42,757
Interian Homes Landscape	8,745
Jarguti Subdivision	9,578
JC Kern Estates	44,180
Joanna Estates	10,039
Kendale Lakes	764,335
Kendalland	271,277
Keystone	24,326
Kingdom Dreams	158,819
Kings Estates	15,358
Lake Frances 1st Addition	46,900
Laroc Estates	17,953
Lauren's Pond	19,697
Limewood Groves	87,245
Manqus Subdivision Sect 1&2	139,887
Marpi Homes	51,971
Mediterranea	47,839
Melody Homes	7,677
Miller Cove	61,117
Miller Cove 1st Addition	12,213
Miller Lake	16,404
Milon Venture	83,084
Missy Estates First Addition	20,770
Moody Drive Estates	25,617
Moody Drive Estates First Addition	20,528
Naranja Gardens	35,371
North Palm Estates	20,654
Oakland Estates	22,498
Oaks South Estates	34,227
Old Cutler Homes Landscape	43,775
Olivia's Subdivision	9,402
Park Lakes	34,215
Park Lakes by the Meadow Phase 6	15,970
Park Lakes by the Meadows Phase 3	7,437
Park Lakes By The Meadows Phases 4-5	18,895
Pete's Place	35,774
Ponce Est Sect 2	27,615
Ponce Estates	51,936
Precious Executive Homes	33,832
Precious Forest Homes	25,829
Renaissance Estates	46,543
Renaissance Ranches	71,815
Rieumont Estates	27,830
Royal Harbor Yacht Club	56,423
Royal Landings	25,414
Royal Landings Estates	13,530
Sable Palm Estates	95,180
San Denis San Pedro	56,722
Santa Barbara Subdivision	48,855
Sella Subdivision	37,458
Shoma Homes at Tamiami II	166,436
Shoreway Subdivision	127,787
Sinos Estates Landscape	8,250
Sky Lake Golf Club	43,107
South Kendall Estates	18,857
Sunset Cove	22,560
Superior Subdivision	12,838
Valencia Grove Estates	20,755
Venetian Lake	15,512
Watersedge	13,986
West Kendall Best	172,705
Westwind Lakes	426,543
Wonderly Estates	78,842
Woodlands	36,447
Zamora's Grove	13,194
Right-of-Way Maintenance	514,000
Total	$8,628,747

SPECIAL ASSESSMENT FUNDS
Special Tax Districts - Road Maintenance
(Fund CO 910, Subfund 910)

Revenues:	**2020-21**
Special Taxing Districts FY 2020-21 Assessments - Road Maintenance Districts	$110,163
Expenditures:	
Hibiscus Island	$110,163

MIAMI-DADE AVIATION DEPARTMENT
Revenue Fund

Revenues:	**2020-21**
Carryover	$92,826,000
Miami International Airport	784,971,000
Tamiami Airport	2,573,000
Opa-Locka Airport	7,060,000
Homestead Airport	420,000
Training and Transition Airport	14,000
Transfer from Improvement Fund	58,000,000
Total	$945,864,000
Expenditures:	
Miami International Airport	$520,740,000
Tamiami Airport	1,443,000
Opa-Locka Airport	1,218,000
Homestead Airport	528,000
Training and Transition Airport	357,000
Subtotal Operating Expenditures	$524,286,000
Transfer to Other Funds:	
Sinking Fund	$242,375,000
Reserve Maintenance	15,000,000
Improvement Fund	75,074,000
Subtotal Transfers to Other Funds	$332,449,000
Operating Reserve/Ending Cash Balance	$89,129,000
Total	$945,864,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Public Housing Operations Fund

Revenues:	**2020-21**
Rental Income	$18,193,000
Interest Income	274,000
Miscellaneous Operating Revenues	2,637,000
Public Housing Subsidy	49,055,000
Federal Grants	9,307,000
Total	$79,466,000
Expenditures:	
Operating Expenditures	$70,684,000
Transfer to Central Office Cost Center Fund (Public Housing Subsidy)	6,499,000
Transfer to Central Office Cost Center Fund (Federal Funds)	2,283,000
Total	$79,466,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Central Office Cost Center (COCC) Fund

Revenues:	**2020-21**
Miscellaneous Revenue	$525,000
Transfer from Countywide General Fund (Fund GF 010, Subfund 010)	300,000
Transfer from Section 8 Housing Choice Voucher Fund	4,395,000
Transfer from Public Housing Operations Fund	8,782,000
COCC Holdover Operational Funds	4,851,000
Total	$18,853,000

Expenditures:	
Central Office Operations	$11,910,000
Reserves	6,943,000
Total	$18,853,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Section 8 Housing Choice Voucher

Revenues:	**2020-21**
Housing Assistance Payments	$228,124,000
Section 8 Administrative Fee	27,576,000
Miscellaneous Revenues	3,352,000
Total	$259,052,000

Expenditures:	
Section 8 Program Administration	$15,008,000
Section 8 Housing Assistance Payments	232,686,000
Transfer to Central Office Cost Center Fund	4,395,000
Reserves	6,963,000
Total	$259,052,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Housing and Community Development Operating Funds

Revenues:	**2020-21**
Carryover	$265,849,000
Community Development Block Grant (CDBG) FY 2020 Entitlement	9,381,000
Documentary Stamp Surtax	24,000,000
Emergency Shelter Grant	1,050,000
Program Income	2,830,000
HOME Investment Partnerships Program Entitlement FY 2020	4,436,000
State Housing Initiative Partnership Program (SHIP) FY 2020 Entitlement	1,444,000
Loan Repayments	10,262,000
Interest on Investments	3,970,000
Loan Servicing Fees	759,000
Miscellaneous Revenue	3,673,000
Total	$327,654,000

Expenditures:	
Administration CDBG and HOME	$7,490,000
Operating and Programmatic Expenditures	69,771,000
Transfer to General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313) for Debt Service	974,000
Reserves	249,419,000
Total	$327,654,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Targeted Urban Areas
U.S. HUD Economic Development Initiatives Section 108 Loan

Revenues:	**2020-21**
Economic Development Initiatives Carryover	$283,000
Brownfields Economic Development Initiative (BEDI) Carryover	32,000
Community Development Block Grant (CDBG) Carryover	1,658,000
Total	$1,973,000
Expenditures:	
Transfer to Debt Service	$1,973,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Brownfields Economic Development Initiative (BEDI)
U.S. HUD Section 108 Loan

Revenues:	**2020-21**
Brownfields Economic Development Initiative (BEDI) Carryover	$90,000
Expenditures:	
Payment to Debt Service	$90,000

MIAMI-DADE WATER AND SEWER
Revenue Fund

Revenues:	**2020-21**
Operating:	
Water Production	$339,535,000
Wastewater Disposal	410,668,000
Other Revenues	32,306,000
Subtotal Operating Revenues	$782,509,000
Non-operating:	
Interest Income (Net of Changes in Non-Cash Items)	$18,237,000
FY 2020-21 Cash Requirement per Bond Ordinance	80,060,000
Subtotal Non-Operating Revenues	98,297,000
Transfer from Other Funds:	$8,618,000
Total	$889,424,000
Expenditures:	
Operating:	
Water Production	$203,334,000
Wastewater Disposal	248,520,000
Administrative Reimbursement	23,710,000
Capital Funding:	
Renewal and Replacement	95,000,000
Fire Hydrant Fund (Net of $1,000,000 Transfer to Fire Department)	2,500,000
Subtotal Operating Expenditures	$573,064,000
Non-operating:	
FY 2020-21 Cash Requirement per Bond Ordinance	$79,261,000
Total Debt Service Requirements (Including interest earnings)	$237,099,000
Total	$889,424,000

MIAMI-DADE WATER AND SEWER
Debt Service Fund

Revenues:	**2020-21**
FY 2020-21 Debt Service Fund Requirement	$139,244,000
Transfer from Revenue Fund	237,099,000
Total	$376,343,000
Expenditures:	
Debt Service Payments	$237,099,000
FY 2020-21 Debt Service Fund	139,244,000
Total	$376,343,000

MIAMI-DADE WATER AND SEWER
General Reserve Fund

Revenues:	**2020-21**
Carryover	$81,525,000
Expenditures:	
Transfer to Revenue Fund	$8,618,000
Ending Cash Balance	72,907,000
Total	$81,525,000

MIAMI-DADE WATER AND SEWER
Rate Stabilization Fund

Revenues:	**2020-21**
Carryover	$30,534,000
Expenditures:	
Ending Cash Balance	$30,534,000

JACKSON HEALTH SYSTEMS
Operating Budget
Including Funded Depreciation

Revenues:	**2020-21**
Transfer from Countywide General Fund (Fund GF 010, Subfund 010) for Maintenance of Effort	$222,563,000
County Health Care Sales Surtax	283,691,000
Net Patient Service Revenue	1,472,244,000
Other Operating Revenues excluding JMH Health Plan Revenue	215,927,000
Other Non-Operating Revenue	34,849,000
Cash Carryover Available for Operations	270,380,000
Total*	$2,499,654,000
Operating Expenses excluding JMH Health Plan Purchase of Services	$2,229,274,000
Depreciation/Transfer to Capital	152,120,000
Principal Payments	10,985,000
Reduction in Accounts Payable	6,408,000
Cash for Unanticipated Expenses/Carryover in FY 2020-21	100,867,000
Total	$2,499,654,000

***Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required by State law.**

Notes: The Public Health Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes $34.033 million reimbursement to the County for the Trust's share of the County's Medicaid liability; $2.070 million for the County Attorney's Office; $6.924 million for Community Health of South Florida, Inc.; $1.133 million for the Miami Dade Health Department and $179,000 in salary reimbursement for County staff at the Trust.

CAPITAL BUDGET

APPROPRIATION SCHEDULES

DEBT SERVICE FUND

Safe Neighborhood Parks Program Bonds

General Obligation Bonds
Fund: 201 - Fund Type: D1 – Subfund: 2A1
Interest and Sinking Fund

Project: 201117

Revenues:	**2020-21**
Ad Valorem – Countywide (Tax Roll: $308,286,663,115)	$7,987,000
Programmed Cash Reserve	1,181,000
Total	$9,168,000
Expenditures:	
Principal Payments of Bonds	$6,310,000
Interest Payments on Bonds	2,833,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	23,000
Arbitrage Rebate Computation Services	2,000
Total	$9,168,000

Building Better Communities Program Bonds

General Obligation Bonds
Fund: 201 - Fund Type: D1 – Subfund: 2A1
Interest and Sinking Fund

Project: 201119

Revenues:	**2020-21**
Ad Valorem – Countywide (Tax Roll: $308,286,663,115)	$110,455,000
Programmed Cash Reserve	1,469,000
Total	$111,924,000
Expenditures:	
Principal Payments on Bonds	$38,480,000
Interest Payments on Bonds	73,152,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	280,000
Arbitrage Rebate Computation Services	12,000
Total	$111,924,000

Public Health Trust

General Obligation Bonds
Fund: 201 - Fund Type: D1 – Subfund: 2A1
Interest and Sinking Fund

Project: 201120

Revenues:	**2020-21**
Ad Valorem – Countywide (Tax Roll: $308,286,663,115)	$28,919,000
Expenditures:	
Principal Payments of Bonds	$8,925,000
Interest Payments on Bonds	19,915,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	73,000
Arbitrage Rebate Computation Services	6,000
Total	$28,919,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 - Subfund: 2S8
Prof. Sports Franchise Tax – Revenue Fund

Project: 205800

Revenues:	**2020-21**
Transfer from Tourist Development Tax (Fund ST 150; Subfund 151)	$6,052,000
Transfer from Professional Sports Franchise Tax Revenue (Fund 150, Subfund 154)	15,602,000
Total	$21,654,000
Expenditures:	
Transfer to Debt Service Fund - Series 2009 A (Project 205901)	$5,613,000
Transfer to Debt Service Fund - Series 2009 B (Project 205911)	372,000
Transfer to Debt Service Fund - Series 2009 C (Project 205921)	3,938,000
Transfer to Debt Service Fund - Series 2009 D (Project 205931)	357,000
Transfer to Debt Service Fund - Series 2009 E (Project 205941)	4,735,000
Transfer to Debt Service Fund - Series 2018 (Project 205952)	3,524,000
Transfer to Project 214109 (SO Notes 08A- Crandon Clubhouse)	346,000
Transfer to Surplus Fund/Shortfall Reserve (Project 205804)	2,769,000
Total	$21,654,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S8
Prof. Sports Franchise Tax Refunding – Surplus Fund/Shortfall Reserve

Project: 205804

Revenues:	**2020-21**
Interest Earnings	$20,000
Transfer from Revenue Fund (Project 205800)	2,769,000
Carryover	9,000,000
Total	$11,789,000
Expenditures:	
Reserve for Future Debt Service	$8,589,000
Transfer to Tourist Development Tax (Fund ST 150, Subfund 151) - Beach Maintenance/Underline	3,200,000
Total	$11,789,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Series "2009A" Debt Service Fund

Project: 205901

Revenues:	**2020-21**
Cash Carryover	$2,799,000
Transfer from Revenue Fund (Project 205800)	5,613,000
Total	$8,412,000
Expenditures:	
Interest Payment on Bonds	$5,598,000
Reserve for Future Debt Service	2,799,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	14,000
Arbitrage Rebate Computation Services	1,000
Total	$8,412,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Taxable Series "2009B" Debt Service Fund

Project: 205911

Revenues:	**2020-21**
Programmed Cash Carryover	$185,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800)	372,000
Total	$557,000

Expenditures:	
Interest Payment on Bonds	$370,000
Reserve for Future Debt Service	185,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	1,000
Total	$557,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Series "2009C" Debt Service Fund

Project: 205921

Revenues:	**2020-21**
Programmed Cash Reserve	$3,017,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800)	3,938,000
Total	$6,955,000

Expenditures:	
Principal Payment on Bonds	$3,015,000
Reserve for Future Debt Service	3,930,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Total	$6,955,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Taxable Series "2009D" Debt Service Fund

Project: 205931

Revenues:	**2020-21**
Programmed Cash Reserve	$177,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800)	357,000
Total	$534,000

Expenditures:	
Interest Payment on Bonds	$354,000
Reserve for Future Debt Service	177,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	2,000
Total	$534,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Variable Rate Series "2009E" Debt Service Fund

Project: 205941

Revenues:	**2020-21**
Programmed Cash Reserve	$1,665,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800)	4,735,000
Interest Earnings	2,000
Total	$6,402,000
Expenditures:	
Interest Payment on Bonds	$3,322,000
Reserve for Future Debt Service	1,670,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses (LOC and Remarketing)	1,400,000
Total	$6,402,000

Special Obligation Bonds – Prof. Sports Franchise Tax
Fund: 205 - Fund Type: D5 – Subfund: 2S4
Prof. Sports Franchise Tax Revenue – Taxable Series "2018" Debt Service Fund

Project: 205952

Revenues:	**2020-21**
Programmed Cash Reserve	$2,058,000
Transfer from Professional Sports Franchise Tax Revenue Fund (Project 205800)	3,524,000
Total	$5,582,000
Expenditures:	
Principal Payment on Bonds	$605,000
Interest Payment on Bonds	2,897,000
Reserve for Future Debt Service	2,069,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	2,000
Total	$5,582,000

Special Obligation and Refunding Bonds
Fund: 206 - Fund Type: D5 – Subfund: 2P3
Special Obligation & Refg. Bonds – (CDT) – Series "2012A and 2012B" – Revenue Fund

Project: 206300

Revenues:	**2020-21**
Tax Receipts - Omni Tax Increment Account	$1,430,000
Transfer – Convention Development Tax Trust (Fund ST 160, Subfund 162)	49,274,000
CDT SWAP Receipts	1,433,000
Total	$52,137,000
Expenditures:	
Transfers to Debt Service Fund - Series 2009 Bonds (Project 206701)	$131,000
Transfers to Debt Service Fund - Series 2012A Bonds (Project 206703)	13,992,000
Transfers to Debt Service Fund - Series 2012B Bonds (Project 206705)	13,428,000
Transfers to Debt Service Fund - Series 2012B SWAP (Project 206705)	3,821,000
Transfers to Debt Service Fund - Series 2016A Junior Lien Bonds (Project 206707)	4,009,000
Transfers to Debt Service Fund - Series 2016 Bonds (Project 206708)	13,122,000
Transfers to Debt Service Fund - Sunshine State Loan (Project 298502) - for PAC	2,801,000
Transfers to Debt Service Fund - Sunshine State Loan (Project 298503) - for PAC	833,000
Total	$52,137,000

Subordinate Special Obligation and Refunding Bonds – (CDT)
Fund: 206 - Fund Type: D5 – Subfund: 2P7
Subordinate Spec. Obligation Bonds – (CDT) – Series "2009"

Project: 206701

Revenues:	**2020-21**
Programmed Cash Reserve	$894,000
Transfer from Revenue Fund (Project 206300)	131,000
Interest Earnings	18,000
Total	$1,043,000
Expenditures:	
Arbitrage Rebate Computation Services	$2,000
Reserve for Future Debt Service - Cash	1,041,000
Total	$1,043,000

Subordinate Special Obligation and Refunding Bonds – (CDT)
Fund: 206 - Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series "2009" - Reserve Fund

Project: 206702

Revenues:	**2020-21**
Programmed Cash Reserve	$9,121,000
Expenditures:	
Reserve for Future Debt Service	$9,121,000

Special Obligation and Refunding Bonds
Fund: 206 - Fund Type: D5 – Subfund: 2P8
Special Obligation & Refunding Bonds – (CDT) – Series "2012A" Debt Service Fund

Project: 206703

Revenues:	**2020-21**
Programmed Cash Reserve – Series 2012A – Omni	$4,219,000
Interest Earnings	100,000
Transfer from Revenue Fund (Project 206300)	13,992,000
Total	$18,311,000
Expenditures:	
Interest Payments on Bonds	$8,439,000
Reserve for Future Debt Service – Series 2012A	9,849,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	21,000
Total	$18,311,000

Subordinate Special Obligation and Refunding Bonds – (CDT)
Fund: 206 - Fund Type: D5 – Subfund: 2P8
Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series "2012A" - Reserve Fund

Project: 206704

Revenues:	**2020-21**
Programmed Cash Reserve	$23,646,000
Expenditures:	
Reserve for Future Debt Service - Cash	$23,646,000

Subordinate Special Obligation and Refunding Bonds – (CDT)
Fund: 206 - Fund Type: D5 – Subfund: 2P8
Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series "2012B" - Debt Service Fund

Project: 206705

Revenues:	**2020-21**
Programmed Cash Reserve – Series 2012B	$7,413,000
Transfer from Revenue Fund – (Project 206300)	13,428,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	1,433,000
Interest Earnings	5,000
Total	$22,279,000

Expenditures:	
Interest Payments on Series 2012B Bonds	$14,826,000
Reserve for Future Debt Service – Series 2012B	7,413,000
Arbitrage Rebate Computation Services	3,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	37,000
Total	$22,279,000

Subordinate Special Obligation and Refunding Bonds – (CDT)
Fund: 206 - Fund Type: D5 – Subfund: 2P8
Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series "2012B" - Reserve Fund

Project: 206706

Revenues:	**2020-21**
Programmed Cash Reserve	$32,430,000

Expenditures:	
Reserve for Future Debt Service - Cash	$32,430,000

Junior Lien Special Obligation Bonds - (CDT)
Fund: 206 - Fund Type: D5 - Subfund: 2P9
Junior Lien Spec. Obligation & Refd. Bonds - (CDT) - Series "2016" - Debt Service Fund
Phillip and Patricia Frost Museum of Science

Project: 206707

Revenues:	**2020-21**
Programmed Cash Carryover	$3,422,000
Transfer from Revenue Fund – (Project 206300)	4,009,000
Total	$7,431,000

Expenditures:	
Principal Payments on Bonds	$2,850,000
Interest Payments on Series 2016 Bonds	1,103,000
Reserve for Future Debt Service – Series 2016	3,466,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	10,000
Total	$7,431,000

Junior Lien Special Obligation Bonds - (CDT)
Fund: 206 - Fund Type: D5 - Subfund: 2Q1
Subordinate Spec. Obligation & Refd. Bonds - (CDT) - Series "2016"

Project: 206708

Revenues:	**2020-21**
Programmed Cash Carryover	$7,714,000
Transfer from Revenue Fund – (Project 206300)	13,122,000
Total	$20,836,000

Expenditures:	
Principal Payments on Bonds	$2,590,000
Interest Payments on Series 2016 Bonds	10,183,000
Reserve for Future Debt Service – Series 2016	8,029,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	32,000
Total	$20,836,000

Public Service Tax UMSA Bonds

Special Obligation Bonds – Public Service Tax
Fund: 208 - Fund Type: D5 – Subfund: 2R4
Spec. Obligation Rev. Bonds – Public Service Tax (UMSA) Series "2011" – Debt Service Fund

Project: 208725

Revenues:	**2020-21**
Transfer from Unincorporated Municipal Service Area General Fund	$7,028,000
Transfer from Countywide General Fund	308,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	1,150,000
Interest Earnings	3,000
Programmed Cash Reserve	4,950,000
Total	$13,439,000

Expenditures:	
Principal Payments on Bonds	$6,810,000
Interest Payments on Bonds	1,618,000
Reserve for Future Debt Service	4,984,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	21,000
Arbitrage Rebate Computation Services	6,000
Total	$13,439,000

Transit System Sales Surtax Revenue Bonds

Transit System Sales Surtax Revenue Bonds General Segment
Fund: 209 - Fund Type: D5 – Subfund: 2T4 General Segment
Transit System Sales Surtax Revenue Fund

Project: 209400

Revenues:	**2020-21**
Transfer from Transit System Sales Surtax Revenue Fund	$24,569,000

Expenditures:	
Transfer to Debt Service Fund – Series 08 (209403)	$1,000
Transfer to Debt Service Fund – Series 09 (209404)	2,660,000
Transfer to Debt Service Fund – Series 10 (209405)	2,834,000
Transfer to Debt Service Fund – Series 12 (209406)	7,449,000
Transfer to Debt Service Fund – Series 15 (209407)	5,188,000
Transfer to Debt Service Fund – Series 17 (209408)	1,244,000
Transfer to Debt Service Fund – Series 18 (209409)	513,000
Transfer to Debt Service Fund – Series 19 (209410)	4,680,000
Total	$24,569,000

Transit System Sales Surtax Revenue Bonds General Segment
Fund: 209 - Fund Type: D5 – Subfund: 2T4 General Segment
Transit System Sales Surtax Reserve Fund

Project: 209401

Revenues:	**2020-21**
Programmed Cash Reserve - 2006	$3,372,000
Programmed Surety Reserve (Non-Cash) - 2008	4,589,000
Programmed Cash Reserve - 2009 and 2010	11,465,000
Programmed Cash Reserve - 2012	7,446,000
Total	$26,872,000
Expenditures:	
Reserve for Future Debt Service - Non-Cash	$4,589,000
Reserve for Future Debt Service	22,283,000
Total	$26,872,000

Transit System Sales Surtax Revenue Bonds, Series 08
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund

Project: 209403

Revenues:	**2020-21**
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400)	$1,000
Expenditures:	
Arbitrage Rebate Computation Services	$1,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 09A&B
Fun: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209404

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 209400) Series 2009A	$2,660,000
Programmed Cash Reserve - Series 2009A	887,000
Total	$3,547,000
Expenditures:	
Principal Payments on Tax-Exempt Series 2009A Bonds	$3,410,000
Interest Payments on Tax-Exempt Series 2009A Bonds	136,000
Arbitrage Rebate Computation Services - Series 2009A	1,000
Total	$3,547,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2010A
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209405

Revenues:	**2020-21**
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400) Series 2010B	$2,834,000
Federal Subsidy Receipts - BABs Series 2010B	828,000
Programmed Federal Subsidy Cash Reserve - BABs Series 2010B	648,000
Total	$4,310,000
Expenditures:	
Principal Payments on Tax-Exempt Series 2010B Bonds	$1,071,000
Interest Payments on Taxable (BABs) Series 2010B Bonds	2,590,000
Reserve for Future Debt Service - Series 2010B	648,000
Arbitrage Rebate Computation Services 2010B	1,000
Total	$4,310,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2012
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209406

Revenues:	**2020-21**
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400)	$7,449,000
Programmed Cash Reserve	1,862,000
Total	$9,311,000

Expenditures:	
Principal Payments	$2,190,000
Interest Payments	5,257,000
Reserve for Future Debt Service	1,862,000
Arbitrage Rebate Computation Services	2,000
Total	$9,311,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2012
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209407

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 209400)	$5,188,000
Programmed Cash Reserve	1,296,000
Total	$6,484,000

Expenditures:	
Principal Payments	$3,066,000
Interest Payments	2,119,000
Reserve for Future Debt Service	1,297,000
Arbitrage Rebate Computation Services	2,000
Total	$6,484,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2017
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209408

Revenues:	**2020-21**
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400)	$1,244,000
Programmed Cash Reserve	310,000
Total	$1,554,000

Expenditures:	
Interest Payments	$1,242,000
Reserve for Future Debt Service	310,000
Arbitrage Rebate Computation Services	2,000
Total	$1,554,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2018
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209409

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 209400)	$513,000
Programmed Cash Reserve	128,000
Total	$641,000

Expenditures:	
Interest Payments	$511,000
Reserve for Future Debt Service	128,000
Arbitrage Rebate Computation Services	2,000
Total	$641,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2019
Fund: 209 - Fund Type: D5 – Subfund: 2T4
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209410

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 209400)	$4,680,000
Programmed Cash Reserve	986,000
Total	$5,666,000

Expenditures:	
Interest Payments	$3,942,000
Reserve for Future Debt Service	1,722,000
Arbitrage Rebate Computation Services	2,000
Total	$5,666,000

Courthouse Center Bonds

Special Obligation Bonds – Courthouse Revenue Fund
Fund: 210 - Fund Type: D5 – Subfund: 2C1
Spec. Obligation Bonds – Revenue Fund

Project: 210100

Revenues:	**2020-21**
$30 Criminal and Civil Traffic Fines	$6,516,000
Transfer from Debt Service Reserve Fund (Project 210108)	419,000
Total	$6,935,000

Expenditures:	
Transfer to Debt Service, Series 2003 (Project 210513)	$3,809,000
Transfer to Debt Service, Series 2014B (Project 210517)	1,448,000
Transfer to Debt Service, Series 2015 (Project 210519)	1,678,000
Total	$6,935,000

Special Obligation Bonds – Courthouse Center Project
Fund: 210 - Fund Type: D5 – Subfund: 2C1
Spec. Obligation Bonds – Courthouse Ctr. Proj. – Debt Service Reserve Fund

Project: 210108

Revenues:	**2020-21**
Programmed Cash Reserve	$18,483,000
Total	$18,483,000
Expenditures:	
Reserve for Future Debt Service - Cash (Proposed New Bonds)	$18,064,000
Transfer to Revenue Fund (Project 210100)	419,000
Total	$18,483,000

Special Obligation Bonds – Courthouse Center Project
Fund: 210 - Fund Type: D5 – Subfund: 2C5
Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series "2003" – Debt Service Fund

Project: 210513

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 210100)	$3,809,000
Interest Earnings	2,000
Programmed Cash Reserve - Series B	191,000
Total	$4,002,000
Expenditures:	
Principal Payments on Series 2003B Bonds	$1,510,000
Interest Payments on Series 2003B Bonds	2,293,000
Reserve for Future Debt Service - Series B	185,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	4,000
Total	$4,002,000

Special Obligation Bonds – Courthouse Center Project
Fund: 210 - Fund Type: D5 – Subfund: 2C6
Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series "2014B" – Debt Service Fund

Project: 210517

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 210100)	$1,448,000
Programmed Cash Reserve - Series 2014B	388,000
Total	$1,836,000
Expenditures:	
Principal Payments on Series 2014B Bonds	$535,000
Interest Payments on Series 2014B Bonds	900,000
Reserve for Future Debt Service - Series 2014B	395,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Arbitrage Rebate Computation Services	2,000
Total	$1,836,000

Special Obligation Bonds – Courthouse Center Project
Fund: 210 - Fund Type: D5 – Subfund: 2C7
Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series "2015" – Debt Service Fund

Project: 210519

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 210100)	$1,678,000
Programmed Cash Reserve - Series 2015	836,000
Total	$2,514,000

Expenditures:	
Interest Payments on Series 2015 Bonds	$1,672,000
Reserve for Future Debt Service - Series 2015	836,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Arbitrage Rebate Computation Services	2,000
Total	$2,514,000

Stormwater Utility Revenue Bonds

Special Obligation Bonds – Stormwater Utility Revenue Bond Program
Fund: 211 - Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program - Revenue Fund

Project: 211101

Revenues:	**2020-21**
Transfer from Stormwater Revenue Fund (Fund SU 140, Subfund 141)	$4,497,000

Expenditures:	
Transfer to Debt Service Fund – Series 2013 (Project 211105)	$4,497,000

Special Obligation Bonds – Stormwater Utility Revenue Bond Program
Fund: 211 - Fund Type: D5 – Subfund: 2U1 $60 Million
Stormwater Utility Revenue Bond Program Series "2013" Bonds, Debt Service Fund

Project: 211105

Revenues:	**2020-21**
Transfer from Revenue Fund (Project 211101)	$4,497,000
Interest Earnings	3,000
Programmed Cash Reserve	3,618,000
Total	$8,118,000

Expenditures:	
Principal Payments on Bonds	$5,328,000
Interest Payments on Bonds	1,908,000
Reserve for Future Debt Service	862,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	18,000
Arbitrage Rebate Computation Services	2,000
Total	$8,118,000

$44.595 Million Capital Asset Acquisition Fixed Special Obligation Bonds –Series 2009B
Fund: 213 - Fund Type: D5 – Subfund: 2E7
Debt Service Reserve Fund - (BABs Taxable)

Project: 213835

Revenues:	**2020-21**
Programmed Cash Reserve - BABs - Series 2009B Bonds	$4,500,000

Expenditures:	
Reserve for Future Debt Service, BABs - Series 2009B Bonds	$4,500,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series "2010A"
Fund: 213 - Fund Type: D5 – Subfund: 2F1
Debt Service Reserve Fund - Series 2010A (Tax Exempt) Bonds

Project: 213922

Revenues:	**2020-21**
Programmed Cash Reserve - Tax Exempt - Series 2010A Bonds	$1,250,000
Expenditures:	
Reserve for Future Debt Service, Tax Exempt Series 2010A Bonds	$1,250,000

Capital Asset Acquisition Special Obligation Taxable Bonds – Series "2010B"
Fund: 213 - Fund Type: D5 – Subfund: 2F1
Debt Service Reserve Fund - Series 2010B Taxable BABs

Project: 213925

Revenues:	**2020-21**
Programmed Cash Reserve - BABs - Series 2010B Bonds	$5,583,000
Expenditures:	
Reserve for Future Debt Service, BABs - Series 2010B Bonds	$5,583,000

Capital Asset Acquisition Special Obligation Bonds, Series 2011A and
Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2011B (Baseball Project)
Fund: 213 - Fund Type: D5 – Subfund: 2F2
Debt Service Fund - Series 2011 A&B Bonds- Baseball Project

Project: 213930

Revenues:	**2020-21**
Cash Carryover	$541,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	2,550,000
Total	$3,091,000
Expenditures:	
Principal Payment on Series 2011A Bonds	$1,495,000
Interest Payments on Series 2011 A Bonds	1,082,000
Reserve For Future Debt Service A	507,000
Arbitrage Rebate Services A	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	6,000
Total	$3,091,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- ERP

Project: 213931

Revenues:	**2020-21**
Cash Carryover	$802,000
Transfer from IT Funding Model (Fund GF 050, Subfund 052)	3,517,000
Total	$4,319,000
Expenditures:	
Principal Payments Bonds - 2013A Bonds	$1,955,000
Interest Payments on Bonds - 2013A Bonds	1,602,000
Reserve For Debt Service - 2013A Bonds	752,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	9,000
Total	$4,319,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- Elections

Project: 213932

Revenues:	**2020-21**
Cash Carryover	$42,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	584,000
Total	$626,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$515,000
Interest Payments on Bonds - 2013A Bonds	81,000
Reserve For Debt Service - 2013A Bonds	28,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$626,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- Portables

Project: 213933

Revenues:	**2020-21**
Cash Carryover	$40,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	254,000
Total	$294,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$180,000
Interest Payments on Bonds - 2013A Bonds	78,000
Reserve For Debt Service - 2013A Bonds	34,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$294,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- West Lot

Project: 213934

Revenues:	**2020-21**
Cash Carryover	$53,000
Transfer from Internal Service Department (Fund GF 050, Subfund 010)	227,000
Total	$280,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$125,000
Interest Payments on Bonds - 2013A Bonds	104,000
Reserve For Debt Service - 2013A Bonds	49,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$280,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- Naranja Lakes

Project: 213935

Revenues:	**2020-21**
Cash Carryover	$86,000
Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL	369,000
Total	$455,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$205,000
Interest Payments on Bonds - 2013A Bonds	169,000
Reserve For Debt Service - 2013A Bonds	79,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$455,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- Scott Carver/Hope VI

Project: 213936

Revenues:	**2020-21**
Cash Carryover	$279,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	967,000
Total	$1,246,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$420,000
Interest Payments on Bonds - 2013A Bonds	556,000
Reserve For Debt Service - 2013A Bonds	267,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$1,246,000

Capital Asset Acquisition Special Obligation – Series "2013A"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013A Bonds- Bus Lease (CAHSD)

Project: 213937

Revenues:	**2020-21**
Cash Carryover	$24,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	335,000
Total	$359,000

Expenditures:	
Principal Payments Bonds - 2013A Bonds	$295,000
Interest Payments on Bonds - 2013A Bonds	46,000
Reserve For Debt Service - 2013A Bonds	16,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 30, Subfund 031)	1,000
Total	$359,000

Capital Asset Acquisition Special Obligation – Series "2013B"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013B Bonds - Answer Center

Project: 213939

Revenues:	**2020-21**
Cash Carryover	$15,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	171,000
Total	$186,000

Expenditures:	
Principal Payments Bonds - 2013B Bonds	$144,000
Interest Payments on Bonds - 2013B Bonds	29,000
Reserve For Debt Service - 2013B Bonds	11,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$186,000

Capital Asset Acquisition Special Obligation – Series "2013B"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013B Bonds- Golf Club of Miami

Project: 213940

Revenues:	**2020-21**
Cash Carryover	$19,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	212,000
Total	$231,000

Expenditures:	
Principal Payments Bonds - 2013B Bonds	$180,000
Interest Payments on Bonds - 2013B Bonds	36,000
Reserve For Debt Service - 2013B Bonds	13,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$231,000

Capital Asset Acquisition Special Obligation – Series "2013B"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013B Bonds- ADA

Project: 213943

Revenues:	**2020-21**
Cash Carryover	$19,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	219,000
Total	$238,000

Expenditures:	
Principal Payments Bonds - 2013B Bonds	$185,000
Interest Payments on Bonds - 2013B Bonds	37,000
Reserve For Debt Service - 2013B Bonds	14,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$238,000

Capital Asset Acquisition Special Obligation – Series "2013B"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013B Bonds- Elections

Project: 213944

Revenues:	**2020-21**
Cash Carryover	$47,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	547,000
Total	$594,000

Expenditures:	
Principal Payments Bonds - 2013B Bonds	$465,000
Interest Payments on Bonds - 2013B Bonds	92,000
Reserve For Debt Service - 2013B Bonds	35,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$594,000

Capital Asset Acquisition Special Obligation – Series "2013B"
Fund: 213 - Fund Type: D5 – Subfund: 2F3
Debt Service Fund - Series 2013B Bonds- Courthouse Façade

Project: 213945

Revenues:	**2020-21**
Cash Carryover	$59,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	689,000
Total	$748,000

Expenditures:	
Principal Payments Bonds - 2013B Bonds	$586,000
Interest Payments on Bonds - 2013B Bonds	116,000
Reserve For Debt Service - 2013B Bonds	43,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$748,000

$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016A"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Animal Shelter $17.54 Million

Project: 213946

Revenues:	**2020-21**
Programmed Carryover	$404,000
Transfer from Animal Services (Fund GF 030, Subfund 022)	331,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	812,000
Total	$1,547,000

Expenditures:	
Principal Payments Bonds - Series 2016A	$335,000
Interest Payments on Bonds - Series 2016A	808,000
Reserve For Debt Service - Series 2016A	399,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	3,000
Total	$1,547,000

$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016A"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Liberty City Clinic $1.915 Million

Project: 213947

Revenues:	**2020-21**
Programmed Carryover	$44,000
Transfer from Animal Services (Fund GF 030, Subfund 022)	126,000
Total	$170,000

Expenditures:A1486	
Principal Payments Bonds - Series 2016A	$35,000
Interest Payments on Bonds - Series 2016A	88,000
Reserve For Debt Service - Series 2016A	44,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$170,000

$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016A"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Zoo $2.99 Million

Project: 213948

Revenues:	**2020-21**
Programmed Carryover	$50,000
Transfer from Parks, Recreation and Open Spaces (Fund GF 040, Subfund 008)	341,000
Total	$391,000

Expenditures:	
Principal Payments Bonds - Series 2016A	$240,000
Interest Payments on Bonds - Series 2016A	101,000
Reserve For Debt Service - Series 2016A	47,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$391,000

$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016A"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Park Improvements $3.195 Million

Project: 213949

Revenues:	**2020-21**
Programmed Carryover	$61,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	306,000
Total	$367,000

Expenditures:	
Principal Payments Bonds - Series 2016A	$185,000
Interest Payments on Bonds - Series 2016A	121,000
Reserve For Debt Service - Series 2016A	58,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$367,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Overtown I $87.690 Million

Project: 213951

Revenues:	**2020-21**
Programmed Carryover	$1,222,000
Transfer from Internal Services Department (Fund GF 050, Subfund 010)	4,778,000
Total	$6,000,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$2,380,000
Interest Payments on Bonds - Series 2016B	2,444,000
Reserve For Debt Service - Series 2016B	1,162,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	12,000
Total	$6,000,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Overtown II $87.690 Million

Project: 213952

Revenues:	**2020-21**
Programmed Carryover	$392,000
Transfer from Internal Service Department (Fund GF 050, Subfund 010)	1,535,000
Total	$1,927,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$765,000
Interest Payments on Bonds - Series 2016B	783,000
Reserve For Debt Service - Series 2016B	373,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Total	$1,927,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Libraries $26.110 Million

Project: 213953

Revenues:	**2020-21**
Programmed Carryover	$340,000
Transfer from Library Department (Fund SL 090, Subfund 091)	1,581,000
Total	$1,921,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$915,000
Interest Payments on Bonds - Series 2016B	679,000
Reserve For Debt Service - Series 2016B	321,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Total	$1,921,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Purchase and Build Up TECO $18.600 Million

Project: 213954

Revenues:	**2020-21**
Programmed Carryover	$259,000
Transfer from Internal Service Department (Fund GF 050, Subfund 010)	1,016,000
Total	$1,275,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$505,000
Interest Payments on Bonds - Series 2016B	518,000
Reserve For Debt Service - Series 2016B	247,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	3,000
Total	$1,275,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
ETSF Radio Towers Project $4.785 Million

Project: 213955

Revenues:	**2020-21**
Programmed Carryover	$48,000
Transfer from Information Technology Department (Fund GF 060, Various Subfunds)	335,000
Total	$383,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$235,000
Interest Payments on Bonds - Series 2016B	97,000
Reserve For Debt Service - Series 2016B	48,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$383,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Correction Fire System $10.335 Million

Project: 213956

Revenues:	**2020-21**
Programmed Carryover	$105,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	716,000
Total	$821,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$515,000
Interest Payments on Bonds - Series 2016B	210,000
Reserve For Debt Service - Series 2016B	92,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$821,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Hope VI $15.910 Million

Project: 213957

Revenues:	**2020-21**
Programmed Carryover	$222,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	871,000
Total	$1,093,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$435,000
Interest Payments on Bonds - Series 2016B	443,000
Reserve For Debt Service - Series 2016B	211,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$1,093,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
New ISD Shop $19.345 Million

Project: 213958

Revenues:	**2020-21**
Programmed Carryover	$252,000
Transfer from Internal Service Department (Fund GF 050, Subfund 010)	1,172,000
Total	$1,424,000

Expenditures:	
Principal Payments Bonds - Series 2016B	$680,000
Interest Payments on Bonds - Series 2016B	504,000
Reserve For Debt Service - Series 2016B	235,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	3,000
Total	$1,424,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Answer Center $3.9 Million

Project: 213959

Revenues:	**2020-21**
Programmed Carryover	$27,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	58,000
Total	$85,000

Expenditures:	
Interest Payments on Bonds - Series 2016B	$55,000
Reserve For Debt Service - Series 2016B	27,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$85,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
ADA Projects $4.7 Million

Project: 213960

Revenues:	**2020-21**
Programmed Carryover	$4,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	10,000
Total	$14,000
Expenditures:	
Interest Payments on Bonds - Series 2016B	$7,000
Reserve For Debt Service - Series 2016B	4,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$14,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Golf Club of Miami $4.6 Million

Project: 213961

Revenues:	**2020-21**
Programmed Carryover	$4,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	10,000
Total	$14,000
Expenditures:	
Interest Payments on Bonds - Series 2016B	$7,000
Reserve For Debt Service - Series 2016B	4,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$14,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Elections Building $11.7 Million

Project: 213962

Revenues:	**2020-21**
Programmed Carryover	$88,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	179,000
Total	$267,000
Expenditures:	
Interest Payments on Bonds - Series 2016B	$176,000
Reserve For Debt Service - Series 2016B	88,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$267,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Courthouse Façade Project $15 Million

Project: 213963

Revenues:	**2020-21**
Programmed Carryover	$12,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	27,000
Total	$39,000
Expenditures:	
Interest Payments on Bonds - Series 2016B	$24,000
Reserve For Debt Service - Series 2016B	12,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$39,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Public Service Tax (UMSA) Series "2006" $28 Million

Project: 213964

Revenues:	**2020-21**
Programmed Carryover	$324,000
Transfer from Unincorporated Municipal Service Area General Fund	1,638,000
Total	$1,962,000
Expenditures:	
Principal Payments on Bonds - Series 2016B	$1,010,000
Interest Payments on Bonds - Series 2016B	647,000
Reserve For Debt Service - Series 2016B	299,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Total	$1,962,000

$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2016B"
Fund: 213 - Fund Type: D5 – Subfund: 2F4
Public Service Tax (UMSA) Series "2007" $30 Million

Project: 213965

Revenues:	**2020-21**
Programmed Carryover	$381,000
Transfer from Unincorporated Municipal Service Area General Fund	1,767,000
Total	$2,148,000
Expenditures:	
Principal Payments on Bonds - Series 2016B	$1,025,000
Interest Payments on Bonds - Series 2016B	762,000
Reserve For Debt Service - Series 2016B	355,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Total	$2,148,000

$74.435 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2017A"
Fund: 213 - Fund Type: D5 – Subfund: 2F5
PHT (Tax Exempt) $26.055 Million

Project: 213966

Revenues:	**2020-21**
Programmed Carryover	$600,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	3,329,000
Total	$3,929,000

Expenditures:	
Principal Payments on Bonds, Series 2017A	$2,175,000
Interest Payments on Bonds - Series 2017A	1,199,000
Reserve For Debt Service - Series 2017A	545,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	8,000
Total	$3,929,000

$74.435 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series "2017A"
Fund: 213 - Fund Type: D5 – Subfund: 2F5
Light Speed Project (Tax Exempt) $870,000

Project: 213967

Revenues:	**2020-21**
Programmed Carryover	$16,000
Transfer from Internal Service Department (Fund GF 050, Subfund 010)	66,000
Total	$82,000

Expenditures:	
Principal Payments on Bonds, Series 2017A	$30,000
Interest Payments on Bonds - Series 2017A	33,000
Reserve For Debt Service - Series 2017A	16,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$82,000

$16.185 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series "2018A"
Fund: 213 - Fund Type: D5 – Subfund: 2F6
$6,135,000 - Elections-ADA Project

Project: 213968

Revenues:	**2020-21**
Programmed Cash Carryover	$85,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	513,000
Total	$598,000

Expenditures:	
Principal Payments on Bonds, Series 2018A	$345,000
Interest Payments on Bonds, Series 2018A	170,000
Reserve for Future Debt Service, Series 2018A	79,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$598,000

$16.185 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series "2018A"
Fund: 213 - Fund Type: D5 – Subfund: 2F6
$10,050,000 - QNIP Project

Project: 213969

Revenues:	**2020-21**
Programmed Cash Carryover	$139,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	834,000
Total	$973,000
Expenditures:	
Principal Payments on Bonds, Series 2018A	$560,000
Interest Payments on Bonds, Series 2018A	278,000
Reserve for Future Debt Service, Series 2018A	130,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	3,000
Total	$973,000

$64.650 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series "2019A"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$8.095 million - Quality Neighborhood Improvement Projects

Project: 213970

Revenues:	**2020-21**
Programmed Cash Carryover	$199,000
Transfer from General Government Improvement Fund (Fund CO 310, Subfund 313)	637,000
Total	$836,000
Expenditures:	
Principal Payments on Bonds, Series 2019A	$240,000
Interest Payments on Bonds, Series 2019A	398,000
Reserve for Future Debt Service, Series 2019A	193,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	3,000
Total	$836,000

$64.650 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series "2019A"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$56.555 million - Fire Rescue Helicopters

Project: 213971

Revenues:	**2020-21**
Programmed Cash Carryover	$1,390,000
Transfer from General Government Improvement Fund (Fund CO 310, Subfund 313)	4,432,000
Total	$5,822,000
Expenditures:	
Principal Payments on Bonds, Series 2019A	$1,680,000
Interest Payments on Bonds, Series 2019A	2,780,000
Reserve for Future Debt Service, Series 2019A	1,348,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	12,000
Total	$5,822,000

$96.930 million Capital Asset Acquisition Special Obligation – Series "2019B"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$52.222 million Debt Service Fund - Overtown II

Project: 213972

Revenues:	**2020-21**
Programmed Cash Carryover	$1,239,000
Transfer from Internal Services Department - Overtown II Project (87%)	3,945,000
Total	$5,184,000

Expenditures:	
Principal Payments Bonds - Overtown II Project (87%)	$1,497,000
Interest Payments on Bonds - Overtown II Project (87%)	2,478,000
Reserve For Debt Service - Series 2019B Bonds (Overtown II Project)	1,202,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	6,000
Total	$5,184,000

$96.930 million Capital Asset Acquisition Special Obligation – Series "2019B"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$18.836 million - West Lot Project

Project: 213973

Revenues:	**2020-21**
Programmed Cash Reserve	$445,000
Transfer from Internal Services Department	1,463,000
Total	$1,908,000

Expenditures:	
Principal Payments on Bonds, Series 2019B	$584,000
Interest Payments on Bonds, Series 2019B	890,000
Reserve for Future Debt Service, Series 2019B	430,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	2,000
Total	$1,908,000

$96.930 million Capital Asset Acquisition Special Obligation – Series "2019B"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$11.111 million - Lightspeed Project

Project: 213974

Revenues:	**2020-21**
Programmed Cash Carryover	$263,000
Transfer from Internal Services Department	863,000
Total	$1,126,000

Expenditures:	
Principal Payments on Bonds, Series 2019B	$344,000
Interest Payments on Bonds, Series 2019B	525,000
Reserve for Future Debt Service, Series 2019B	254,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$1,126,000

$96.930 million Capital Asset Acquisition Special Obligation – Series "2019B"
Fund: 213 - Fund Type: D5 – Subfund: 2F7
$6.989 million - Project Close-Out Project

Project: 213975

Revenues:	**2020-21**
Programmed Cash Reserve	$165,000
Transfer from Internal Services Department	131,000
Transfer from General Government Improvement Fund (Fund CO 310, Subfund 313)	414,000
Total	$710,000

Expenditures:	
Principal Payments on Bonds, Series 2019B	$217,000
Interest Payments on Bonds, Series 2019B	330,000
Reserve for Future Debt Service, Series 2019B	160,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$710,000

Special Obligation Notes-Series "2020"
Fund: 214 - Fund Type: D6 – Subfund: 2N2
$854,000 - Coral Gables Courthouse

Project: 214106

Revenues:	**2020-21**
Programmed Cash Reserve	$18,000
Transfer from Administrative Office of the Courts	308,000
Total	$326,000

Expenditures:	
Principal Payments on Notes	$277,000
Interest Payments on Notes	34,000
Reserve for Future Debt Service	12,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$326,000

Special Obligation Notes-Series "2020"
Fund: 214 - Fund Type: D6 – Subfund: 2N2
$581,000 - Golf Club of Miami-Renovations

Project: 214107

Revenues:	**2020-21**
Programmed Cash Reserve	$13,000
Transfer from Parks Golf Operations (Fund GF 040, Subfund 001)	210,000
Total	$223,000

Expenditures:	
Principal Payments on Notes	$188,000
Interest Payments on Notes	23,000
Reserve for Future Debt Service	9,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$223,000

Special Obligation Notes-Series "2020"
Fund: 214 - Fund Type: D6 – Subfund: 2N2
$227,000 - Fire Department- Fleet Replacement

Project: 214108

Revenues:	**2020-21**
Programmed Cash Reserve	$6,000
Transfer from Fire Rescue (Fund SF 011, Subfund 111)	84,000
Total	$90,000

Expenditures:	
Principal Payments on Notes	$74,000
Interest Payments on Notes	9,000
Reserve for Future Debt Service	4,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$90,000

Special Obligation Notes-Series "2020"
Fund: 214 - Fund Type: D6 – Subfund: 2N2
$959,000 - Parks & Recreation- Construction of Crandon Clubhouse

Project: 214109

Revenues:	**2020-21**
Programmed Cash Reserve	$20,000
Transfer from Sports Tax Revenues-Revenue Fund (Project 205800)	346,000
Total	$366,000

Expenditures:	
Principal Payments on Notes	$311,000
Interest Payments on Notes	38,000
Reserve for Future Debt Service	14,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	1,000
Total	$366,000

Special Obligation Notes-Series "2020"
Fund: 214 - Fund Type: D6 – Subfund: 2N2
$12.980 million - Coast Guard

Project: 214110

Revenues:	**2020-21**
Programmed Cash Reserve	$289,000
Transfer from General Government Improvement Fund (Fund CO 310, Subfund 313)	2,196,000
Total	$2,485,000

Expenditures:	
Principal Payments on Notes	$1,650,000
Interest Payments on Notes	576,000
Reserve for Future Debt Service	251,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	6,000
Total	$2,485,000

$10.86 Million Police/ASD Vehicle Lease
Miami-Dade County, Florida, Series 2016 - Police/ASD Vehicles
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292911

Revenues:	**2020-21**
Programmed Cash Reserve - Police	$14,000
Programmed Cash Reserve - Animal Services	1,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313) Police	2,122,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313) Animal Services	69,000
Total	$2,206,000

Expenditures:	
Principal Payment on Loan	$2,172,000
Interest Payments on Loan	28,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	6,000
Total	$2,206,000

$22.5 Million Multi-Dept. Vehicle Lease
Miami-Dade County, Florida, Series 2017
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292912

Revenues:	**2020-21**
Programmed Cash Reserve	$2,364,000
Transfer from (Animal Services 5)	12,000
Transfer from (Animal Services 7)	43,000
Transfer from (Board of County Commissioners)	7,000
Transfer from (Elections)	19,000
Transfer from (Corrections and Rehabilitation 5)	661,000
Transfer from (Corrections and Rehabilitation 7)	491,000
Transfer from (Police)	2,336,000
Transfer from (Medical Examiner)	30,000
Transfer from (Parks, Recreation and Open Spaces 7)	634,000
Transfer from (Internal Services)	304,000
Transfer from (Property Appraiser)	30,000
Transfer from (Solid Waste Gen Seg)	161,000
Total	$7,092,000

Expenditures:	
Principal Payment on Loan	$4,543,000
Interest Payment on Loan	166,000
Reserve for Future Debt Service	2,364,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	19,000
Total	$7,092,000

$15.728 Million Fire UHF - Equipment Lease
Miami-Dade County, Florida, Series 2018 - Fire UHF Equipment
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292913

Revenues:	**2020-21**
Programmed Cash Reserve	$211,000
Transfer from General Government Improvement Fund (GGIF) (Fund CO 310, Subfund 313)	2,045,000
Total	$2,256,000

Expenditures:	
Principal Payments on Loan	$1,596,000
Interest Payments on Loan	467,000
Reserve for Future Debt Service	188,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	5,000
Total	$2,256,000

$18.112 Million Master Equipment Lease - Tranche 1
Miami-Dade County, Florida, Series 2018 - MELPA-T1
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292914

Revenues:	**2020-21**
Programmed Cash Reserve	$308,000
Transfer from (Elections)	6,000
Transfer from (Property Appraiser)	11,000
Transfer from (Fire Rescue)	605,000
Total	$930,000

Expenditures:	
Principal Payment on Loan	$475,000
Interest Payment on Loan	143,000
Reserve for Future Debt Service	308,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	4,000
Total	$930,000

$27.218 Million Master Equipment Lease - Tranche 2
Miami-Dade County, Florida, Series 2019 - MELPA-T2
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292915

Revenues:	**2020-21**
Programmed Cash Reserve	$1,949,000
Transfer from (Mosquito Control)	59,000
Transfer from (Department of Transit and Public Works)	479,000
Transfer from (Parks, Recreation and Open Spaces)	58,000
Transfer from (Internal Services)	248,000
Transfer from (Fire Rescue)	728,000
Transfer from (Police)	2,208,000
Transfer from (Animal Services)	64,000
Transfer from (Board of County Commissioners)	12,000
Transfer from (Cultural Affairs)	14,000
Transfer from (Elections)	9,000
Transfer from (Public Defender)	7,000
Transfer from (Juvenile Services)	11,000
Transfer from (Medical Examiner)	16,000
Transfer from (Property Appraiser)	5,000
Total	$5,867,000

Expenditures:	
Principal Payment on Loan	$3,512,000
Interest Payment on Loan	386,000
Reserve for Future Debt Service	1,949,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	20,000
Total	$5,867,000

$47.663 million Master Equipment Lease - Tranche 3
Miami-Dade County, Florida, Series 2020 - MELPA-T3
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2M1

Project: 292916

Revenues:	**2020-21**
Programmed Cash Reserve	$2,203,000
Transfer from Transit and Public Works	265,000
Transfer from Mosquito Control	18,000
Transfer from Parks, Recreation and Open Spaces	670,000
Transfer from Internal Services Department	289,000
Transfer from Police	2,708,000
Transfer from Animal Services	44,000
Transfer from Board of County Commissioners	7,000
Transfer from Medical Examiner	14,000
Transfer from Property Appraiser	14,000
Transfer from Corrections	62,000
Transfer from Communications	12,000
Transfer from Public Works	314,000
Total	$6,620,000

Expenditures:	
Principal Payment on Loan	$4,158,000
Interest Payment on Loan	238,000
Reserve for Future Debt Service	2,203,000
Transfer to Bond Administration (Fund GF 030, Subfund 031)	21,000
Total	$6,620,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A ($100 Million)
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L8

Project: 298502

Revenues:	**2020-21**
Transfer from Convention Development Tax Revenue (Project 206300)	$2,801,000
Transfer from Fire Rescue Department (Fund SF 011, Subfund 111)	1,393,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	1,311,000
Total	$5,505,000

Expenditures:	
Principal Payment on Loan	$4,177,000
Interest Payments on Loan	1,314,000
General and Administrative Expenses	14,000
Total	$5,505,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A ($52 Million)
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L8

Project: 298503

Revenues:	**2020-21**
Transfer from Convention Development Tax Revenue (Project 206300)	$833,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO 310, Subfund 313)	1,037,000
Transfer from Parks, Recreation and Open Spaces - Marina	298,000
Total	$2,168,000

Expenditures:	
Principal Payment on Loan	$1,613,000
Interest Payments on Loan	549,000
General and Administrative Expenses	6,000
Total	$2,168,000

MIAMI-DADE FIRE RESCUE
Developer Donations
(Fund SF 011, Subfund 114)

Revenues:	**2020-21**
Carryover	$140,000
Expenditures:	
Operating Expenditures	$140,000

MIAMI-DADE FIRE RESCUE
(Fund SF 011, Subfund 123)

Revenues:	**2020-21**
Transfer from Fire Rescue District Fund (Fund SF 011, Subfund 111)	$3,300,000
Carryover	4,794,000
Federal Grants (HQ Mitigation)	100,000
Interest Earnings	40,000
Total	$8,234,000
Expenditures:	
Capital Projects - Generators Replacement	$500,000
Capital Projects - Infrastructure Improvement Program	1,300,000
Capital Projects - Headquarters Structural Rehabilitation	100,000
Capital Projects - Station 27 North Bay Village	0
Capital Projects - Station 29 Sweetwater	100,000
38' Rapid Response Vessel	509,000
Vehicle Purchases	1,047,000
Capital Projects - Reserve	4,678,000
Total	$8,234,000

PARKS, RECREATION AND OPEN SPACES
Grants
(Fund SO 130)

Revenues:	**2020-21**
Florida Boating Improvement Fund carryover	$1,644,000
Transfer from RER for Remediation Projects	8,635,000
FEMA Hazard Mitigation Grant	150,000
Florida Department of Transportation	1,219,000
Florida Boating Improvement Fund	757,000
Florida Inland Navigation District	416,000
Florida Department of Environmental Protection	100,000
Community Development Block Grants	277,000
The Children's Trust	1,350,000
Miscellaneous Grants	209,000
Total	$14,757,000
Expenditures:	
Greenways and Trails	$1,219,000
Community Development Block Grants	277,000
Remediation Projects	8,635,000
Marina Capital Improvements	2,060,000
Matheson Hammock Seawall	150,000
ZooMiami	100,000
Miscellaneous - The Children's Trust Programs	1,350,000
Miscellaneous - PROS Parks Programs	209,000
Reserve for Florida Boating Improvement Fund	757,000
Total	$14,757,000

CULTURAL AFFAIRS
(Fund CO 310, Subfund 310, Project 368037)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Coconut grove Parking Revenues	$1,480,000	$150,000	$300,000	$1,930,000
Interest Earnings	27,000	0	0	27,000
Total	$1,507,000	$150,000	$300,000	$1,957,000
Expenditures:				
Coconut Grove Playhouse	$0	$1,392,000	$565,000	$1,957,000

MIAMI-DADE LIBRARY
Library Capital Construction
(Fund CO 310, Subfund 311)

Revenues:	**2020-21**
Carryover	$16,343,000
Transfer from Operating Library Fund (Fund SL 090, Subfund 091)	2,500,000
Total	$18,843,000
Expenditures:	
Construction Expenditures	$10,837,000
Reserve	8,006,000
Total	$18,843,000

FINANCE
(Fund CO 310, Subfunds 313, Projects 313115)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Operating Revenues	$2,600,000	$417,000	$0	$3,017,000
Total	$2,600,000	$417,000	$0	$3,017,000
Expenditures				
Reconfigure - 25th and 26th Floors	$400,000	$2,200,000	$0	$2,600,000
Credit and Collection System Replacement	0	417,000	0	417,000
Total	$400,000	$2,617,000	$0	$3,017,000

HUMAN RESOURCES
(Fund CO 310, Subfunds 313, Projects 313100)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Carryover	$200,000	$0	$0	$200,000
Expenditures				
Reconfigure - 21 and 22 Floors	$0	$200,000	$0	$200,000

SERIES 2018 EQUIPMENT LEASE
(Fund CO 310 Subfund 313, Project 313120)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Lease Proceeds	$15,500,000	$0	$0	$15,500,000
Expenditures:				
Fire Rescue - UHF Radio System Update	$7,750,000	$7,750,000	$0	$15,500,000

INFORMATION TECHNOLOGY LEADERSHIP COUNCIL (ITLC)
(Fund CO 310, Subfunds 313, Projects 313200)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
ITLC Funding Model Carryover	$7,437,000	$0	$0	$7,437,000
Transfer from IT Funding Model (Fund GF 030, Subfund 052)	0	505,000	0	505,000
Total	$7,437,000	$505,000	$0	$7,942,000
Expenditures				
Elections - Administrative Trouble Shooters (ATS) Routing System	$0	$60,000	$0	$60,000
Elections - Ballot Chain of Custody Tracking System	0	150,000	0	150,000
Elections - Cybersecurity Software	0	100,000	0	100,000
Elections - Upgrade EVIDS to Windows 10	0	255,000	0	255,000
Non- Departmental - Automated Agenda Management System	0	250,000	0	250,000
Parks, Recreation and Open Spaces - Recreation Management System	150,000	178,000	0	328,000
Police - Civil Automation Process	1,436,000	250,000	0	1,686,000
Police - Laboratory Information Management System (LIMS)	2,650,000	250,000	0	2,900,000
Police - SharePoint Platform	559,000	559,000	0	1,118,000
Police - Social Media Analytics Software	500,000	95,000	0	595,000
Property Appraiser - Computer Aided Mass Appraisal System (CAMA)	0	500,000	0	500,000
Total	$5,295,000	$2,647,000	$0	$7,942,000

INFORMATION TECHNOLOGY
(Fund CO 310, Subfunds 313, Projects 313210)

Revenues:	**2020-21**
Carryover	$6,627,000
Transfer from Information Technology (Fund GF 060, Various Subfunds)	9,105,000
Total	$15,732,000

Expenditures	
Citrix Infrastructure - Virtual Desktop and Thin Clients	$445,000
Cloud Infrastructure	3,422,000
Deployment of 800MHZ Public Safety Radio Sites	3,823,000
Edge Network Project	3,547,000
Voice Over Internet Protocol (VOIP) Project	1,197,000
Reserve	3,298,000
Total	$15,732,000

CAPITAL INFRASTRUCTURE INVESTMENT PROGRAM PROJECTS
(Fund CO 310, Subfund 313, Project 313230)

Revenues:	**2020-21**
Transfer from Internal Services Department (GF 050, Subfund 018)	$7,346,000

Expenditures	
Future Debt Service Payment Reserve	$7,346,000

INTERNAL SERVICES
Fleet Capital
(Fund CO 310, Subfund 314)

Revenues:	**2020-21**
Transfer from Internal Services Department (GF 050, Subfund 067)	$3,504,000

Expenditures:	
Fleet Capital Expenditures	$300,000
Fleet Capital Reserve	3,204,000
Total	$3,504,000

GENERAL GOVERNMENT IMPROVEMENT FUND (GGIF)
(Fund CO 310, Subfunds 313 and 314, Projects 313100, 314006, 314007, 314008 and 314200)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Prior Years' General Government Improvement Fund (GGIF) Allocation	$7,063,000	$0	$0	$7,063,000
General Government Improvement Fund (GGIF) Carryover	0	18,391,000	0	18,391,000
Transfer from Countywide General Fund	0	2,933,000	0	2,933,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	0	150,000	0	150,000
Payments in Lieu of Taxes	0	900,000	0	900,000
Pay Telephone Commission	0	2,100,000	0	2,100,000
Public Health Trust Loan Repayment	0	3,329,000	0	3,329,000
Seaquarium Lease Payment	0	400,000	0	400,000
Transfer from Finance Department	0	5,679,000	0	5,679,000
Transfer from Public Housing and Community Development (for debt service)	0	967,000	0	967,000
Transfer from Animal Services (for debt service)	0	73,000	0	73,000
Transfer from Internal Services Department (for debt service)	0	5,322,000	0	5,322,000
Transfer from Information Technology Department (for debt service)	0	703,000	0	703,000
Transfer from Fire Rescue Department (for debt service)	0	2,019,000	0	2,019,000
Baseball Stadium Annual Rent Payment	0	2,550,000	0	2,550,000
Total	$7,063,000	$45,516,000	$0	$52,579,000

Expenditures:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Public Safety				
Fire Rescue - Hangar for Air Rescue Helicopter at Opa-Locka	$890,000	$696,000	$0	$1,586,000
Fire Rescue - Lifeguard Towers	117,000	90,000	193,000	400,000
Judicial - Court Facilities Repairs and Renovations	0	500,000	0	500,000
Police - Neighborhood Safety Initiative	4,135,000	450,000	415,000	5,000,000
Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Subtotal	$5,142,000	$2,236,000	$608,000	$7,986,000

GENERAL GOVERNMENT IMPROVEMENT FUND (GGIF) (cont'd)

Neighborhood and Infrastructure				
Transportation and Public Works - The Underline	$377,000	$123,000	$0	$500,000
Transportation and Public Works - Roadway Improvements (UMSA)	936,000	564,000	0	1,500,000
Transportation and Public Works - Infrastructure Improvements	0	2,009,000	0	2,009,000
Subtotal	$1,313,000	$2,696,000	$0	$4,009,000
General Government				
American with Disabilities Act (ADA) Reasonable Accommodations	$0	$5,000	$0	$5,000
Repairs and Renovations - General Government Improvement Program	0	6,731,000	0	6,731,000
Subtotal	$0	$6,736,000	$0	$6,736,000

Expenditures:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Debt Service				
311 Answer Center (Capital Asset Series 2013B)	$0	$171,000	$0	$171,000
311 Answer Center (Capital Asset Series 2016B)	0	58,000	0	58,000
Americans with Disabilities Act (Capital Asset Series 2013B)	0	219,000	0	219,000
Americans with Disabilities Act (Capital Asset Series 2016B)	0	10,000	0	10,000
Animal Services - Fleet Vehicles (Equipment Lease Series 2016)	0	73,000	0	73,000
Animal Shelter (Doral) (Capital Asset Series 2016A)	0	812,000	0	812,000
Ballpark Stadium Project (Capital Asset Series 2011A)	0	2,550,000	0	2,550,000
Buses for Community Action and Human Services (Capital Asset series 2013A)	0	335,000	0	335,000
Coast Guard Property (Capital Asset Series 2008B)	0	2,196,000	0	2,196,000
Corrections Fire Systems Phase 4 (Capital Asset Series 2016B)	0	716,000	0	716,000
Cyber Security Phase 1 (Sunshine State Series 2011A)	0	703,000	0	703,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	0	689,000	0	689,000
Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	0	27,000	0	27,000
Elections ADA Voting Equipment (Capital Asset Series 2018A)	0	513,000	0	513,000
Elections Equipment (Capital Asset Series 2013A)	0	584,000	0	584,000
Elections Facility (Capital Asset Series 2013B)	0	547,000	0	547,000
Elections Facility (Capital Asset Series 2016B)	0	179,000	0	179,000
Fire UHF Radio System (Capital Lease Series 2018)	0	2,019,000	0	2,019,000
Fire Boat (Sunshine State Series 2011A)	0	90,000	0	90,000
Future Financing (Various Capital Projects)	0	890,000	0	890,000
Golf Club of Miami (Capital Asset Series 2013B)	0	212,000	0	212,000
Golf Club of Miami (Capital Asset Series 2016B)	0	10,000	0	10,000
Helicopter (Capital Asset Series 2019A)	0	4,432,000	0	4,432,000
Public Housing Improvements (Capital Asset Series 2016B)	0	871,000	0	871,000
Scott Carver and Hope IV (Capital Asset Series 2013A)	0	967,000	0	967,000
Public Housing Projects (Sunshine Series 2011A)	0	334,000	0	334,000
Narrowbanding	0	3,296,000	0	3,296,000
Park Improvements (Capital Asset Series 2016A)	0	306,000	0	306,000
Police - Fleet Vehicles (Equipment Lease Series 2015 and 2016)	0	2,200,000	0	2,200,000
Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset 2013A)	0	254,000	0	254,000
Project Closeout Costs (Capital Asset Series 2009B)	0	414,000	0	414,000
Public Health Trust - Infrastructure (Sunshine State Series 2011A)	0	1,221,000	0	1,221,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	0	3,329,000	0	3,329,000
Quality Neighborhood Improvement Program (QNIP) (Public Service Tax Bonds Series 2011)	0	1,150,000	0	1,150,000
Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	0	834,000	0	834,000
Quality Neighborhood Improvement Program (QNIP) 2019 (Future Financing)	0	637,000	0	637,000
Subtotal	$0	$33,848,000	$0	$33,848,000
Total	$6,455,000	$45,516,000	$608,000	$52,579,000

CULTURAL AFFAIRS
(Fund CO 310, Subfund 315)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Knight Foundation Grant	$0	$500,000	$1,500,000	$2,000,000
State Grant	0	1,000,000	0	1,000,000
Total	$0	$1,500,000	$1,500,000	$3,000,000
Expenditures:				
Coconut Grove Playhouse	$0	$500,000	$1,500,000	$2,000,000
Joseph Caleb Auditorium	0	500,000	0	500,000
Miami-Dade County Auditorium	0	500,000	0	500,000
Total	$0	$1,500,000	$1,500,000	$3,000,000

REGULATORY AND ECONOMIC RESOURCES
Beach Erosion Mitigation and Renourishment
(Fund CO 310, Subfund 315, Grant CPDE04)

Revenues:	**2020-21**
Carryover	$932,000
Army Corps of Engineers	96,200,000
Beach Renourishment Fund	1,500,000
City of Miami Beach Contribution	1,200,000
Florida Department of Environmental Protection	4,286,000
Total	$104,118,000
Expenditures:	
Construction Expenditures	$104,118,000

REGULATORY AND ECONOMIC RESOURCES
Stormwater Utility Capital Program
(Fund CO 310, Subfund 316)

Revenues:	**2020-21**
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	$2,170,000
Expenditures:	
Construction Expenditures	$2,170,000

TRANSPORTATION AND PUBLIC WORKS
Stormwater Utility Capital Program
(Fund CO 310, Subfund 316, Various Projects)

Revenues:	**2020-21**
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	$7,791,000
Expenditures:	
Drainage Improvements	$7,791,000

BUILDING BETTER COMMUNITIES GENERAL OBLIGATION BOND PROGRAM
(Fund CB 320, Various Subfunds)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Programmed Proceeds	$2,034,401,000	$213,286,000	$678,063,000	$2,925,750,000
Interest Earnings	36,139,000	0	0	36,139,000
Total	$2,070,540,000	$213,286,000	$678,063,000	$2,961,889,000
Expenditures:				
Question 1: Water, Sewer and Flood Control	$228,149,000	$32,096,000	$98,549,000	$358,794,000
Question 2: Park and Recreation Facilities	483,131,000	42,276,000	121,374,000	646,781,000
Question 3: Bridges and Public Infrastructure	221,651,000	35,968,000	76,507,000	334,126,000
Question 4: Public Safety Facilities	140,863,000	24,592,000	159,165,000	324,620,000
Question 5: Emergency and Healthcare Facilities	164,135,000	7,614,000	751,000	172,500,000
Question 6: Public Service and Outreach Facilities	186,479,000	33,500,000	22,014,000	241,993,000
Question 7: Housing for Elderly and Families	161,248,000	7,475,000	16,277,000	185,000,000
Question 8: Cultural, Libraries, and Educational Facilities	426,615,000	28,115,000	71,406,000	526,136,000
Office of the County Attorney	3,541,000	0	0	3,541,000
Finance Department	185,000	50,000	0	235,000
Office of Management and Budget	17,534,000	100,000	0	17,634,000
Reserve	0	0	529,000	529,000
Issuance Costs and Transfer to Debt Service	21,545,000	1,500,000	126,955,000	150,000,000
Total	$2,055,076,000	$213,286,000	$693,527,000	$2,961,889,000

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP IV)
Series 2006 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 004)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Bond Proceeds	$554,000	$0	$0	$554,000
Expenditures:				
Other Legally Eligible Project Costs	$0	$554,000	$0	$554,000

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP V)
Series 2007 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 005)

Revenues:	Prior Years	2020-21	Future Years	Total
Bond Proceeds	$1,365,000	$0	$0	$1,365,000
Expenditures:				
Other Legally Eligible Project Costs	$0	$1,365,000	$0	$1,365,000

TRANSPORTATION AND PUBLIC WORKS
People's Transportation Plan
(Fund CO 325)

Revenues:	2020-21
Transfer from People's Transportation Plan (Fund 402)	$2,183,000
Expenditures:	
People's Transportation Plan Operating Expenditures	$2,183,000

TRANSPORTATION AND PUBLIC WORKS
Secondary Gas Tax Program
(Fund CO 330, Various Subfunds)

Revenues:	2020-21
Carryover	$2,270,000
Transfer from Transportation Trust Fund (Fund 51-510, Subfund 511)	16,134,000
Total	$18,404,000
Expenditures:	
2020-21 Secondary Gas Tax Program Expenditures	$13,077,000
Transfer to Metropolitan Planning Organization (Fund 730)	797,000
Transfer to Parks, Recreation and Open Spaces for Special Taxing District Maintenance	514,000
Transfer to Parks, Recreation and Open Spaces for Roadside Maintenance and Landscaping	4,016,000
Total	$18,404,000

TRANSPORTATION AND PUBLIC WORKS
Public Works Reimbursement and Grant Fund
(Fund CO 331, Various Subfunds)

Revenues:	2020-21
Florida Department of Transportation Grant Funds	$1,500,000
Florida Department of Transportation County Incentive Grant Funds	1,900,000
Interagency and Other Contributions	7,709,000
State Florida and Inland Navigational District Grants	122,000
Total	$11,231,000
Expenditures:	
Public Works Capital Project Reimbursement and Grants	$11,231,000

TRANSPORTATION AND PUBLIC WORKS
Capital Improvement Local Option Gas Tax Collections (Three Cents)
(Fund CO 337, Various Subfunds)

Revenues:	2020-21
Carryover	$839,000
Transfer from Transportation Trust Fund (Fund 51-510, Subfund 511)	19,907,000
Total	$20,746,000
Expenditures:	
Transfer to Transit Capital Project Fund (Fund ET 412)	$20,261,000
Transfer to Capital Improvement Local Option Gas Tax Program (Fund CO 337, Subfunds 201-299)	485,000
Total	$20,746,000

TRANSPORTATION AND PUBLIC WORKS
IMPACT FEE PROGRAM - ROADWAY CONSTRUCTION
(Fund CI 340, Various Subfunds)

Revenues:	**2020-21**
Carryover	$411,299,000
Impact Fees	99,644,000
Total	$510,943,000
Expenditures:	
Roadway Construction Projects	$150,726,000
Reserve for Future Capital Projects	360,217,000
Total	$510,943,000

MIAMI-DADE FIRE RESCUE
Fire Rescue Impact Fees
(Fund CI 341)

Revenues:	**2020-21**
Carryover	$34,000,000
Impact Fees	16,018,000
Total	$50,018,000
Expenditures:	
North Miami Fire Rescue Station (Station 18)	$2,647,000
Fleet Shop	10,000,000
Dolphin Fire Rescue Station (Station 68)	2,188,000
Eureka Fire Rescue Station (Station 71)	645,000
Miscellaneous Fire Rescue Capital Projects	5,000,000
Reserve for Future Projects	29,538,000
Total	$50,018,000

MIAMI-DADE POLICE DEPARTMENT
Police Impact Fees
(Fund CI 342)

Revenues:	**2020-21**
Carryover	$12,022,000
Impact Fees	1,392,000
Interest Earnings	104,000
Total	$13,518,000
Expenditures:	
Armored Medical Response Vehicle	$143,000
Equipment Purchases	750,000
Headquarters Media and Meeting Room Renovation	685,000
Keyless Entry System	80,000
New Police District Station (Land)	250,000
Police Equipment - Portable Forts	330,000
Law Enforcement Records Management System (LERMS)	500,000
Range Tower & Target Systems	200,000
Real Time Crime Center and Related Systems	67,000
Upgrades to Conference Rooms	59,000
Reserve for Future Expenditures	10,454,000
Total	$13,518,000

PARKS, RECREATION AND OPEN SPACES
Impact Fees
(Fund CI 343)

Revenues:	**2020-21**
Carryover	$34,244,000
Interest	300,000
Impact Fees	4,270,000
Total	$38,814,000
Expenditures:	
Land Acquisition and Development (PBD 1)	$834,000
Land Acquisition and Development (PBD 2)	1,818,000
Land Acquisition and Development (PBD 3)	1,977,000
Reserve for future expenses	34,185,000
Total	$38,814,000

REGULATORY AND ECONOMIC RESOURCES
Impact Fee Administration
(Fund CI 349, Subfund 999)

Revenues:	**2020-21**
Carryover	$15,832,000
Impact Fees	3,428,000
Total	$19,260,000
Expenditures:	
Operating Expenditures	$2,715,000
Administrative Reimbursements	80,000
Reserves	16,465,000
Total	$19,260,000

SPECIAL OBLIGATION BOND SERIES 2005B
(Fund CB 360 Subfund 013, Project 368037)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Convention Development Tax Financing	$5,000,000	$0	$0	$5,000,000
Expenditures:				
Coconut Grove Playhouse	$119,000	$4,881,000	$0	$5,000,000

2006 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 103, Project 360111)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Loan Proceeds	$4,000,000	$0	$0	$4,000,000
Expenditures:				
Fire Rescue Projects - Sweetwater (Station 29)	$3,100,000	$900,000	$0	$4,000,000

2007 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 104)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Loan Proceeds	$291,000	$0	$0	$291,000
Expenditures:				
Venetian Causeway - Bridge Planning And Design	$200,000	$91,000	$0	$291,000

CAPITAL ASSET ACQUISITION BOND
Series 2018A Projects
(Fund CB 361, Subfund 007, Various Projects)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Bond Proceeds	$10,000,000	$0	$0	$10,000,000
Expenditures:				
Quality Neighborhood Improvement Program	$4,939,000	$5,061,000	$0	$10,000,000

CAPITAL ASSET ACQUISITION BOND
Series 2019A Projects
(Fund CB 362, Subfund 011, Various Projects)

Revenues:	Prior Years	2020-21	Future Years	Total
Bond Proceeds	$79,120,000	$0	$0	$79,120,000
Expenditures:				
Fire Rescue - Helicopter	$17,280,000	$51,840,000	$0	$69,120,000
Quality Neighborhood Improvement Program	1,023,000	8,977,000	0	10,000,000
Total	$18,303,000	$60,817,000	$0	$79,120,000

CAPITAL ASSET ACQUISITION BOND
Series 2016A
(Fund CB 362, Subfund 010, Project 362663 and 362666)

Revenues:	Prior Years	2020-21	Future Years	Total
Bond Proceeds	$1,590,000	$0	$0	$1,590,000
Expenditures:				
Animal Services Projects				
Pet Adoption and Protection Center	$686,000	$228,000	$0	$914,000
Parks, Recreation and Open Spaces Projects				
Camp Owaissa Bauer - Well Water Treatment	0	70,000	0	70,000
Environmental Remediation - Millers Pond Park	61,000	140,000	0	201,000
Little River Park	44,000	361,000	0	405,000
Total	$791,000	$799,000	$0	$1,590,000

TRANSPORTATION AND PUBLIC WORKS
People's Transportation Plan - Public Works Capital Program
(Fund CB 390)

Revenues:	2020-21
People's Transportation Plan Bond Proceeds	$29,480,000
Expenditures:	
Public Works - PTP Capital Expenditures	$29,480,000

PEOPLE'S TRANSPORTATION PLAN FUND
Capital Expansion Reserve Fund
(Fund SP 402, Subfund 404)

Revenues:	2020-21
Carryover	$61,199,000
Transfer from PTP Revenue Fund (Fund SP 402, Subfund 402)	10,122,000
Total	$71,321,000
Expenditures:	
SMART Plan (Project Development and Environmental Studies) Expenditures	$3,680,000
SMART Plan South Dade Transitway (South Corridor) Expenditures	35,143,000
SMART Plan Aventura Station Expenditures	30,000,000
Ending Fund Balance	2,498,000
Total	$71,321,000

TRANSPORTATION AND PUBLIC WORKS
Grant Restricted Capital Project Funds
(Fund ET 412)

Revenues:	**2020-21**
FTA 5339 Bus and Bus Facility Formula Grant	$7,636,000
FTA 5307/5309 Formula Grant	95,452,000
FTA 5309 Discretionary Grant	45,279,000
Transfer from CILOGT Fund (CO 337, Subfund 337)	20,261,000
Florida Department of Transportation Grant Funds	89,233,000
City of Miami Park Impact Fees	602,000
City of Miami Beach Contribution	417,000
City of Miami Contribution	417,000
Total	$259,297,000
Expenditures:	
Transit Capital Project Expenditures	$259,297,000

TRANSPORTATION AND PUBLIC WORKS
Transit - Capital Project Funds
(Fund ET 414)

Revenues:	**2020-21**
Lease Financing Proceeds	$155,975,000
Transfer from People's Transportation Plan Fund (SP 402)	10,578,000
PTP Bond Program Proceeds	304,670,000
Total	$471,223,000
Expenditures:	
Transit Bus Replacement Purchases	$155,975,000
Transit SMART Plan South Dade Transit Way (South Corridor) Expenditures	10,078,000
Transit PTP Capital Improvement Plan Expenditures	305,170,000
Total	$471,223,000

SEAPORT
Construction Fund
(Fund ES 421)

Revenues:	**2020-21**
Financing Proceeds	$364,465,000
FDOT Funds	24,695,000
Federal Transportation Grant	6,000,000
US DOT	22,000,000
Total	$417,160,000
Expenditures:	
Construction Projects	$417,160,000

SEAPORT
Interest and Sinking Fund
(Fund ES 423)

Revenues:	**2020-21**
Transfer from Seaport Revenue Fund (Fund ES 420)	$44,118,000
Expenditures:	
Construction Projects	$44,118,000

SEAPORT
General Fund
(Fund ES 424)

Revenues:	**2020-21**
Transfer from Seaport Revenue Fund (Fund ES 420)	$41,918,000
Expenditures:	
Principal and Interest Payments	$41,718,000
Non-operating Expenditures	200,000
Total	$41,918,000

PARKS, RECREATION AND OPEN SPACES
Rickenbacker Causeway Capital Fund
(Fund ER 431, Various Subfunds)

Revenues:	**2020-21**
Carryover	$12,808,000
Florida Department of Transportation	$2,056,000
Transfer from Operating Fund (Fund ER 430)	2,946,000
Transfer from Operating and Replacement Fund (Fund ER 430)	1,125,000
Total	$18,935,000
Expenditures:	
Capital Projects	$12,305,000
Renewal and Replacement Reserve	6,630,000
Total	$18,935,000

PARKS, RECREATION AND OPEN SPACES
Venetian Causeway Capital Fund
(Fund EN 438, Subfund 002)

Revenues:	**2020-21**
FDOT County Incentive Grant Program	1,553,000
FEMA Reimbursements	147,000
Transfer from Operating Fund (Fund ER 438 Subfund 001)	$3,399,000
Total	$5,099,000
Expenditures:	
Capital Projects	$5,099,000

CAPITAL ASSET ACQUISITION BOND
Series 2010A
(Fund EN 438 Subfund 005, Project V2010A)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Bond Proceeds	$2,038,000	$0	$0	$2,038,000
Expenditures:				
Venetian Bridge - Planning and Design	$1,038,000	$1,000,000	$0	$2,038,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Waste Collection Capital Projects
(Fund EW 470, Subfund C10)

Revenues:	**Prior Years**	**2020-21**	**Future Years**	**Total**
Transfer from Operating Subfund 470	$20,000	$1,470,000	$11,940,000	$13,430,000
Expenditures:				
Trash and Recycling Center Improvements	$20,000	$1,470,000	$8,140,000	$9,630,000
Collection Facility - Improvements	0	0	3,800,000	3,800,000
Total	$20,000	$1,470,000	$11,940,000	$13,430,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Debt Service
(Fund EW 470)

Revenues:	**2020-21**
Intradepartmental Transfer from Waste Collection Operations	$6,831,000
Expenditures:	
Fleet Loan Financing	$6,831,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Waste Disposal Capital Projects
(Fund EW 490 Subfund, C10)

Revenues:	Prior Years	2020-21	Future Years	Total
Solid Waste System Revenue Bonds, Series 2001	$0	$0	$0	$0
Solid Waste System Revenue Bonds, Series 2005	21,431,000	0	0	$21,431,000
Solid Waste System Revenue Bonds, Series 2015	39,361,000	0	0	$39,361,000
Interest Earnings	4,705,000	0	0	$4,705,000
Future Waste Debt	0	0	26,150,000	$26,150,000
Transfer from Operating Subfund 491	18,475,000	9,142,000	170,710,000	$198,327,000
Utility Service Fee	164,000	320,000	99,361,000	$99,845,000
Donations	1,000,000	0	0	1,000,000
Total	$85,136,000	$9,462,000	$296,221,000	$390,819,000
Expenditures:				
58 Street Home Chemical Collection Center and Area Drainage Improvements	$1,048,000	$1,990,000	$0	$3,038,000
Central Transfer Station Compactor Replacement	0	332,000	11,670,000	12,002,000
Disposal Facilities Improvements	0	0	2,944,000	2,944,000
Disposal System Facilities Backup Power Generators	957,000	0	1,060,000	2,017,000
Landfill Construction, Closure and Remediation Future Projects	0	0	110,951,000	110,951,000
Miami Gardens Landfill Closure	164,000	320,000	3,010,000	3,494,000
Munisport Landfill Closure Grant	29,524,000	2,354,000	3,854,000	35,732,000
New Transfer Station - North East	0	0	27,700,000	27,700,000
New Transfer Station - South	0	200,000	39,800,000	40,000,000
North Dade Landfill Vertical Expansion	100,000	260,000	90,000	450,000
North Dade Landfill Facilities Improvements	0	190,000	190,000	380,000
North Dade Landfill Access Road Improvements	0	40,000	210,000	250,000
North Dade Landfill Scale House Improvements	20,000	370,000	320,000	710,000
North Dade Landfill - Groundwater Remediation	0	0	1,768,000	1,768,000
North Dade Landfill Land Purchase	0	0	6,800,000	6,800,000
North Dade Landfill Gas Management System	0	120,000	1,615,000	1,735,000
Northeast Transfer Station Building Upgrade	0	325,000	1,465,000	1,790,000
Northeast Transfer Station Equipment	0	220,000	5,960,000	6,180,000
Northeast Transfer Station Tipping Floor	45,000	230,000	1,600,000	1,875,000
Northeast Transfer Station Improvements	0	375,000	990,000	1,365,000
Resources Recovery - Capital Improvement Projects	14,731,000	0	26,000,000	40,731,000
Resources Recovery Ash Landfill Cell 20 Closure	0	0	216,000	216,000
South Dade Landfill Cell 4 Closure	1,000	0	15,285,000	15,286,000
South Dade Landfill Gas Collection and Control System	0	1,330,000	2,750,000	4,080,000
South Dade Landfill Groundwater	0	0	454,000	454,000
South Dade Landfill Sequence Batch Reactor	0	598,000	2,858,000	3,456,000
South Dade Landfill Stormwater System	0	0	445,000	445,000
South Dade Landfill Building Improvements	0	200,000	1,490,000	1,690,000
South Dade Landfill Access Road	45,000	490,000	490,000	1,025,000
South Dade Scalehouse	0	565,000	320,000	885,000
South Dade Landfill Horizontal Expansion	0	50,000	750,000	800,000
South Dade Landfill Land Purchase	0	0	5,300,000	5,300,000
South Dade Landfill Tipping Floor Improvement	2,419,000	605,000	1,175,000	4,199,000
Virginia Key Landfill Closure	5,380,000	370,000	40,250,000	46,000,000
West Transfer Station Improvements	0	12,000	1,295,000	1,307,000
West Transfer Station Building Upgrade	0	640,000	1,704,000	2,344,000
West Transfer Station Equipment	100,000	0	1,320,000	1,420,000
Total	$54,534,000	$12,186,000	$324,099,000	$390,819,000

DEPARTMENT OF SOLID WASTE MANAGEMENT
Debt Service
(Fund EW 490, various Subfunds)

Revenues:	2020-21
Transfer from Disposal Operations (Subfunds 491, 493 and 499)	$4,133,000
Expenditures:	
Principal Payments on the Series 2015 Revenue Bonds	$3,404,000
Interest Payments on the Series 2015 Revenue Bonds	729,000
Total	$4,133,000

FUTURE DEBT OBLIGATIONS

Revenues:	Prior Years	2020-21	Future Years	Total
Financing Proceeds	$68,936,000	$164,346,000	$1,358,256,000	$1,591,538,000
Expenditures:				
Communications - Customer Relationship Management Modernization	$0	$2,000,000	$500,000	$2,500,000
Countywide Infrastructure Improvement Plan (CIIP) Program	40,129,000	59,506,000	954,421,000	1,054,056,000
Fire Rescue - Infrastructure Improvement Program	0	3,000,000	128,680,000	131,680,000
Fire Rescue - North Bay Village (Station 27)	0	250,000	4,000,000	4,250,000
Information Technology - Computer Aided Dispatch (CAD) Replacement	5,828,000	16,292,000	34,029,000	56,149,000
Information Technology - Criminal Justice Information System (CJIS)	5,399,000	17,525,000	32,634,000	55,558,000
Information Technology - Cybersecurity Strategic Evolution Plan	0	4,248,000	11,518,000	15,766,000
Information Technology - Full Enterprise Resource Planning Implementation	17,580,000	34,143,000	831,000	52,554,000
Non-Departmental - 800 MHz Radio Coverage Improvement and Equipment Replacement	0	0	68,518,000	68,518,000
Non-Departmental - UHF Radio Coverage Improvement and Equipment Replacement	0	0	36,355,000	36,355,000
Parks, Recreation and Open Spaces - Bike path Ludlam	0	418,000	69,741,000	70,159,000
Police - Forensic Laboratory Equipment	0	1,500,000	0	1,500,000
Police - Law Enforcement Records Management System (LERMS)	0	964,000	7,529,000	8,493,000
Police - Helicopter Replacement	0	24,000,000	0	24,000,000
Regulatory and Economic Resources - Purchase Development Rights Fund	0	0	10,000,000	10,000,000
Total	$68,936,000	$163,846,000	$1,358,756,000	$1,591,538,000

PARKS, RECREATION AND OPEN SPACES
Miscellaneous Trust Funds
(Fund TF 600, Subfund 601, Project 608TPR)

Revenues:	2020-21
Carryover	$14,811,000
Interest Earnings	110,000
Miscellaneous Revenues and Donations	1,750,000
Interfund Transfers	500,000
Total	$17,171,000
Expenditures:	
Coastal Park and Marina Capital Improvements	$2,314,000
Crandon Park Improvements	650,000
Zoo Improvements	150,000
NEAT Streets Miami Improvements	225,000
Miscellaneous Improvements	750,000
Trust Reserves	13,082,000
Total	$17,171,000

MIAMI-DADE AVIATION DEPARTMENT
Improvement Fund

Revenues:	2020-21
Carryover	$185,000,000
Transfer from Revenue Fund	75,074,000
Transfer from Interest and Sinking Fund	2,000,000
Interest Earnings	2,000,000
Total	$264,074,000
Expenditures:	
On-Going Improvement Fund Projects	$7,067,000
Unplanned Capital Projects	15,000,000
Payment to Subordinate Debt	7,126,000
Payment of DB Bonds Debt Service	15,287,000
Transfer to Sinking Fund	19,500,000
Transfer to Revenue Fund	58,000,000
Ending Cash Balance	142,094,000
Total	$264,074,000

MIAMI-DADE AVIATION DEPARTMENT
Reserve Maintenance Fund

Revenues:	**2020-21**
Carryover	$70,000,000
Transfer from Revenue Fund	15,000,000
Grants Contribution	2,000,000
Interest Earnings	1,000,000
Total	$88,000,000
Expenditures:	
Projects Committed	$43,000,000
Unplanned Capital Projects	37,000,000
Ending Cash Balance	8,000,000
Total	$88,000,000

MIAMI-DADE AVIATION DEPARTMENT
Construction Fund (Trust Agreement Bonds)

Revenues:	**2020-21**
Carryover	$135,287,000
Transfer from Passenger Facility Charges Account	61,668,000
New Money Aviation Revenue Bonds	200,000,000
Grant Funds	55,239,000
Total	$452,194,000
Expenditures:	
Projects in Capital Improvement Program	$322,768,000
Ending Cash Balance	129,426,000
Total	$452,194,000

MIAMI-DADE AVIATION DEPARTMENT
Passenger Facility Charges (PFC) Account

Revenues:	**2020-21**
Carryover	$292,950,000
Passenger Facility Charges Revenue	56,016,000
Interest Earnings	4,000,000
Total	$352,966,000
Expenditures:	
Debt Service Payment	$110,000,000
Transfer to Construction Fund	55,239,000
Ending Cash Balance	187,727,000
Total	$352,966,000

MIAMI-DADE AVIATION DEPARTMENT
Sinking Fund

Revenues:	**2020-21**
Carryover (includes Reserve)	$163,381,000
Transfer from Revenue Fund	242,375,000
Transfer from Passenger Facility Charges	110,000,000
Transfer from Improvement Fund	19,500,000
Interest Earnings	5,000,000
Total	$540,256,000
Expenditures:	
Debt Service - Principal	$148,590,000
Debt Service - Interest	226,285,000
Transfer to Improvement Fund	2,000,000
Ending Cash Balance	163,381,000
Total	$540,256,000

MIAMI-DADE AVIATION DEPARTMENT
Construction Fund (Double Barrel Bonds Sinking Fund)

Revenues:	**2020-21**
Carryover	$39,051,000
Transfer from Improvement Fund	15,288,000
Interest Earnings	600,000
Total	$54,939,000
Expenditures:	
Payment of DB Bonds Debt Service	$15,434,000
Ending Cash Balance (Reserve for Claims)	39,505,000
Total	$54,939,000

MIAMI-DADE AVIATION DEPARTMENT
Construction Fund (Double Barrel Bonds)

Revenues:	**2020-21**
Carryover	$31,000,000
Expenditures:	
Capital Projects Expenditure	$7,157,000
Ending Cash Balance	23,843,000
Total	$31,000,000

MIAMI-DADE AVIATION DEPARTMENT
Environmental Fund

Revenues:	**2020-21**
Carryover	$50,808,000
Interest Earnings	300,000
Total	$51,108,000
Expenditures:	
Unplanned Capital Projects	$20,000,000
Ending Cash Balance (Reserve for Emergencies)	31,108,000
Total	$51,108,000

MIAMI-DADE WATER AND SEWER
Restricted Assets Funds
Renewal and Replacement Fund

Revenues:	**2020-21**
Carryover	$90,195,000
Transfers from Revenue Fund	95,000,000
Total	$185,195,000
Expenditures:	
Water Expenditures	$59,108,000
Wastewater Expenditures	68,868,000
Ending Cash Balance Available for Future Project Costs	57,219,000
Total	$185,195,000

MIAMI-DADE WATER AND SEWER
Water Plant Expansion Fund

Revenues:	**2020-21**
Carryover	$19,224,000
Connection Fees	791,000
Total	$20,015,000
Expenditures:	
Construction Expenditures	$791,000
Ending Cash Balance Available for Future Project Costs	19,224,000
Total	$20,015,000

MIAMI-DADE WATER AND SEWER
Capital Improvement Fund

Revenues:	**2020-21**
Carryover	$145,368,000
Finance Proceeds	383,750,000
Transfer from a Restricted Asset	500,000
Revenue from Miami Springs Construction Fund	600,000
Total	$530,218,000
Expenditures:	
Water Construction Expenditures	$81,200,000
Wastewater Construction Expenditures	337,137,000
Ending Cash Balance Available for Future Project Costs	111,881,000
Total	$530,218,000

MIAMI-DADE WATER AND SEWER
Fire Hydrant Fund

Revenues:	**2020-21**
Carryover	$5,234,000
Transfers from Revenue Fund	2,500,000
Total	$7,734,000
Expenditures:	
Construction Expenditures	$2,500,000
Ending Cash Balance Available for Future Project	5,234,000
Total	$7,734,000

MIAMI-DADE WATER AND SEWER
Wastewater Plant Expansion Fund

Revenues:	**2020-21**
Carryover	$79,566,000
Connection Fees	27,315,000
Total	$106,881,000
Expenditures:	
Construction Expenditures	$27,315,000
Ending Cash Balance Available for Future Project Costs	79,566,000
Total	$106,881,000

MIAMI-DADE WATER AND SEWER
State Revolving Loan Fund

Revenues:	**2020-21**
Carryover	$502,856,000
Water State Revolving Loan Proceeds	21,000,000
Total	$523,856,000
Expenditures:	
Transfer to Water and Wastewater Capital Improvement Fund	$66,878,000
Ending Cash Balance	456,978,000
Total	$523,856,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Capital Program Fund

Revenues:	Prior Years	2020-21	Future Years	Total
Capital Fund Program (CFP) - 714	$6,512,000	$0	$0	$6,512,000
Capital Fund Program (CFP) - 715	7,285,000	0	0	7,285,000
Capital Fund Program (CFP) - 716	7,687,000	0	0	7,687,000
Capital Fund Program (CFP) - 717	7,424,000	0	0	7,424,000
Capital Fund Program (CFP) - 718	8,651,000	2,131,000	1,003,000	11,785,000
Capital Fund Program (CFP) - 719	4,082,000	2,910,000	4,774,000	11,766,000
Capital Funds Program (CFP) - 720	0	2,325,000	10,176,000	12,501,000
Capital Funds Financing Program (CFFP)	0	2,000,000	4,000,000	6,000,000
Replacement Housing Factor (RHF)	1,908,000	0	0	1,908,000
Hope VI Grant	1,805,000	3,358,000	0	5,163,000
Total	$45,354,000	$12,724,000	$19,953,000	$78,031,000
Expenditures:				
Public Housing and Community Development Improvement	$45,354,000	$12,724,000	$19,953,000	$78,031,000

JACKSON HEALTH SYSTEMS
Capital Budget

Revenues:	Prior Years	2020-21	Future Years	Total
Funded Depreciation	$323,499,000	$152,120,000	$422,373,000	$897,992,000
Series 2015 Revenue Bond Proceeds	16,288,000	0	0	16,288,000
Series 2009 Revenue Bond Proceeds	15,481,000	0	0	15,481,000
Series 2009 Revenue Bond Interest	2,955,000	0	0	2,955,000
JMH General Obligation Bonds	696,367,000	86,777,000	46,856,000	830,000,000
Foundation	30,259,000	17,357,000	606,000	48,222,000
Federal Grants	7,029,000	1,688,000	0	8,717,000
Total	$1,091,878,000	$257,942,000	$469,835,000	$1,819,655,000
Expenditures:				
Facility Improvements	$240,475,000	$45,320,000	$22,672,000	$308,467,000
Medical & Technology Equipment & Software	199,181,000	72,083,000	308,355,000	579,619,000
Infrastructure Improvements	144,542,000	35,143,000	134,308,000	313,993,000
New Facilities	507,680,000	105,396,000	4,500,000	617,576,000
Total	$1,091,878,000	$257,942,000	$469,835,000	$1,819,655,000

Note: This schedule is net of County Building Better Communities General Obligation Bond projects for Jackson Health System

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APPENDICES

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APPENDIX A: FUNDING SUMMARY

($ in 000;s)	FY 2017-18 Actual	FY 2018-19 Budget	FY 2019-20 General Fund	FY 2019-20 Proprietary and Other Funds	FY 2019-20 Total
Revenues:					
Property Taxes	$1,795,215	$1,873,116	$1,519,255	$474,191	$1,993,446
Sales Taxes	$369,937	$373,330	$173,220	$161,773	$334,993
Misc. State Revenues	$105,256	$118,520	$117,257	$3,243	$120,500
Gas Taxes	$70,940	$68,120	$70,341	$0	$70,341
Utility and Communications Taxes	$130,389	$123,967	$125,468	$0	$125,468
Fees and Charges	$2,758,812	$2,498,406	$10,400	$2,627,091	$2,637,491
Miscellaneous Revenues	$259,154	$327,245	$97,247	$216,687	$313,934
State and Federal Grants	$269,309	$286,282	$0	$286,567	$286,567
Interagency Transfers	$719,347	$654,563	$0	$673,538	$673,538
Fund Balance/Carryover	$1,022,251	$1,070,253	$80,819	$1,113,402	$1,194,221
Total Revenues	$7,500,610	$7,393,802	$2,194,007	$5,556,492	$7,750,499
Expenditures:					
Policy Formulation	$48,693	$47,050	$49,763	$8,735	$58,498
Public Safety	$1,534,851	1,623,686	1,098,592	688,123	1,786,715
Transportation	$439,664	1,071,844	232,155	234,733	466,888
Recreation and Culture	$357,675	391,528	100,314	336,236	436,550
Neighborhood and Infrastructure	$1,079,117	1,112,181	52,987	1,089,731	1,142,718
Health and Human Services	$516,789	528,769	292,919	300,618	593,537
Economic Development	$673,289	143,372	71,774	731,226	803,000
Enabling Strategies	$242,410	438,791	295,503	92,487	387,990
Non-Operating Expenditures	$1,149,865	2,036,581	-	2,074,603	2,074,603
Total Expenditures	$6,042,353	$7,393,802	$2,194,007	$5,556,492	$7,750,499

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Strategic Area: Policy Formulation																
Office of the Mayor																
Office of the Mayor	3,677	3,677	1,161	1,161	0	0	0	0	0	0	0	0	4,838	4,838	41	41
Department Total	**3,677**	**3,677**	**1,161**	**1,161**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,838**	**4,838**	**41**	**41**
Board of County Commissioners																
Agenda Coordination and Processing	566	588	179	185	0	0	0	0	0	0	0	0	745	773	6	6
Board of County Commissioners	12,261	12,261	3,872	3,872	0	0	0	0	0	0	0	0	16,133	16,133	114	112
Community Advocacy	1,029	1,148	325	362	0	104	0	0	0	0	0	0	1,354	1,614	12	15
Intergovernmental Affairs	706	701	223	221	0	0	0	0	0	0	0	0	929	922	6	6
Jay Molina International Trade Consortium	964	692	0	219	0	0	0	0	0	0	100	100	1,064	1,011	7	7
Office of Commission Auditor	1,893	2,031	598	642	0	0	0	0	0	0	0	0	2,491	2,673	23	23
Office of the Chair	988	993	311	313	0	0	0	0	0	0	0	0	1,299	1,306	12	11
Support Staff	1,115	1,085	352	343	0	0	0	0	0	0	650	650	2,117	2,078	16	16
Department Total	**19,522**	**19,499**	**5,860**	**6,157**	**0**	**104**	**0**	**0**	**0**	**0**	**750**	**750**	**26,132**	**26,510**	**196**	**196**
County Attorney's Office																
Office of the County Attorney	14,853	16,480	4,690	5,204	8,735	8,027	0	0	0	0	0	0	28,278	29,711	132	132
Department Total	**14,853**	**16,480**	**4,690**	**5,204**	**8,735**	**8,027**	**0**	**0**	**0**	**0**	**0**	**0**	**28,278**	**29,711**	**132**	**132**
Policy Formulation Total	**38,052**	**39,656**	**11,711**	**12,522**	**8,735**	**8,131**	**0**	**0**	**0**	**0**	**750**	**750**	**59,248**	**61,059**	**369**	**369**
Strategic Area: Public Safety																
Corrections and Rehabilitation																
Custody Services	269,015	272,154	0	0	1,642	1,596	0	0	1,466	1,800	0	0	272,123	275,550	2,322	2,342
Management Services and Training	34,711	36,267	0	0	1,088	1,026	0	0	0	0	0	0	35,799	37,293	193	202
Office of The Director	10,208	10,329	0	0	0	0	0	0	0	0	0	0	10,208	10,329	81	82
Support Services	62,254	59,539	0	0	1,116	975	0	0	0	0	0	0	63,370	60,514	481	451
Department Total	**376,188**	**378,289**	**0**	**0**	**3,846**	**3,597**	**0**	**0**	**1,466**	**1,800**	**0**	**0**	**381,500**	**383,686**	**3,077**	**3,077**
Fire Rescue																
Administration	0	0	0	0	39,622	35,486	0	0	0	0	0	0	39,622	35,486	119	120
Emergency Management	3,204	3,637	0	0	550	562	116	106	2,754	2,679	0	0	6,624	6,984	23	23
Suppression and Rescue	32,049	32,227	0	0	357,442	353,119	344	310	4,471	4,596	7,610	7,727	401,916	397,979	2,200	2,231
Technical/Support Services	200	200	0	0	82,515	95,989	0	0	0	0	0	0	82,715	96,189	358	351
Department Total	**35,453**	**36,064**	**0**	**0**	**480,129**	**485,156**	**460**	**416**	**7,225**	**7,275**	**7,610**	**7,727**	**530,877**	**536,638**	**2,700**	**2,725**
Judicial Administration																
Administrative Office of the Courts	18,242	18,963	0	0	7,101	7,047	0	0	0	1,499	0	0	25,343	27,509	291	292
Public Defender	3,760	4,832	0	0	0	0	0	0	0	0	0	0	3,760	4,832	0	0
State Attorney	8,095	9,814	0	0	437	453	0	0	0	0	125	125	8,657	10,392	12	12
Department Total	**30,097**	**33,609**	**0**	**0**	**7,538**	**7,500**	**0**	**0**	**0**	**1,499**	**125**	**125**	**37,760**	**42,733**	**303**	**304**
Juvenile Services																
Guardian Ad Litem	819	829	0	0	0	0	0	0	0	0	0	0	819	829	6	6
Office of the Director	327	347	0	0	0	0	0	0	0	0	0	0	327	347	2	2
Operational Support	4,471	4,560	0	0	229	175	684	682	0	0	0	0	5,384	5,417	10	10
Operations	8,713	8,626	0	0	0	0	1,323	1,326	155	155	0	0	10,191	10,107	81	81
Department Total	**14,330**	**14,362**	**0**	**0**	**229**	**175**	**2,007**	**2,008**	**155**	**155**	**0**	**0**	**16,721**	**16,700**	**99**	**99**
Law Library																
Law Library	0	0	0	0	489	493	0	0	0	0	0	0	489	493	3	3
Department Total	**0**	**0**	**0**	**0**	**489**	**493**	**0**	**0**	**0**	**0**	**0**	**0**	**489**	**493**	**3**	**3**
Legal Aid																
Legal Aid	2,474	3,200	0	0	1,900	1,709	0	0	0	0	0	0	4,374	4,909	38	43
Department Total	**2,474**	**3,200**	**0**	**0**	**1,900**	**1,709**	**0**	**0**	**0**	**0**	**0**	**0**	**4,374**	**4,909**	**38**	**43**
Medical Examiner																
Administration	2,641	2,858	0	0	0	5	0	0	0	0	0	0	2,641	2,863	11	11
Death Investigation and Education	10,572	10,571	0	0	835	870	0	0	0	0	0	0	11,407	11,441	75	75
Indigent Cremation Services	354	369	0	0	70	70	0	0	0	0	0	0	424	439	2	2
Department Total	**13,567**	**13,798**	**0**	**0**	**905**	**945**	**0**	**0**	**0**	**0**	**0**	**0**	**14,472**	**14,743**	**88**	**88**
Miami-Dade Economic Advocacy Trust																
Teen Court	0	0	0	0	889	850	0	0	0	0	0	0	889	850	8	8
Department Total	**0**	**0**	**0**	**0**	**889**	**850**	**0**	**0**	**0**	**0**	**0**	**0**	**889**	**850**	**8**	**8**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Office of the Clerk																
Clerk of the Board	3,703	3,634	0	0	-545	-545	0	0	0	0	0	0	3,158	3,089	25	25
County Clerk	0	0	0	0	4,821	4,833	0	0	0	0	0	0	4,821	4,833	56	57
County Recorder	0	0	0	0	5,444	5,153	0	0	0	0	0	0	5,444	5,153	53	46
Operational Support	2,230	2,583	0	0	2,604	2,819	0	0	0	0	0	0	4,834	5,402	24	25
Records Center	0	0	0	0	2,010	2,450	0	0	0	0	0	0	2,010	2,450	24	24
Department Total	**5,933**	**6,217**	**0**	**0**	**14,334**	**14,710**	**0**	**0**	**0**	**0**	**0**	**0**	**20,267**	**20,927**	**182**	**177**
Police																
Administration	6,441	7,142	0	0	1,035	761	0	0	0	0	0	0	7,476	7,903	51	45
Investigative Services	69,572	71,384	78,584	79,542	7,853	6,719	714	714	3,340	4,084	329	346	160,392	162,789	966	955
Police Services	46,430	49,179	213,009	225,727	110,807	102,404	0	500	3,010	1,789	1,714	1,053	374,970	380,652	2,312	2,373
Support Services	100,071	100,495	96,603	92,828	16,696	17,126	0	0	2,864	2,805	0	0	216,234	213,254	1,015	1,018
Department Total	**222,514**	**228,200**	**388,196**	**398,097**	**136,391**	**127,010**	**714**	**1,214**	**9,214**	**8,678**	**2,043**	**1,399**	**759,072**	**764,598**	**4,344**	**4,391**
General Government Improvement Fund																
Capital Improvement Fund	1,269	333	0	0	20,232	13,021	0	0	0	0	2,300	3,241	23,801	16,595	0	0
Department Total	**1,269**	**333**	**0**	**0**	**20,232**	**13,021**	**0**	**0**	**0**	**0**	**2,300**	**3,241**	**23,801**	**16,595**	**0**	**0**
Non-Departmental																
Public Safety	8,571	8,571	0	0	0	0	0	0	0	0	0	0	8,571	8,571	0	0
Department Total	**8,571**	**8,571**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,571**	**8,571**	**0**	**0**
Public Safety Total	**710,396**	**722,643**	**388,196**	**398,097**	**666,882**	**655,166**	**3,181**	**3,638**	**18,060**	**19,407**	**12,078**	**12,492**	**1,798,793**	**1,811,443**	**10,842**	**10,915**
Strategic Area: Transportation and Mobility																
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trus	0	0	0	0	2,866	2,857	0	0	0	0	0	0	2,866	2,857	9	9
Department Total	**0**	**0**	**0**	**0**	**2,866**	**2,857**	**0**	**0**	**0**	**0**	**0**	**0**	**2,866**	**2,857**	**9**	**9**
Parks, Recreation and Open Spaces																
Causeway Operations	0	0	0	0	8,442	8,436	0	0	0	0	0	0	8,442	8,436	33	31
Department Total	**0**	**0**	**0**	**0**	**8,442**	**8,436**	**0**	**0**	**0**	**0**	**0**	**0**	**8,442**	**8,436**	**33**	**31**
Transportation and Public Works																
Construction and Maintenance	1,132	1,004	468	0	10,513	11,069	0	0	0	0	1,042	1,104	13,155	13,177	103	104
Engineering	23,735	24,548	1,928	2,059	4,169	3,938	0	0	0	0	3,463	3,533	33,295	34,078	239	239
Metrobus	37,598	58,640	0	0	118,578	81,576	666	666	0	0	85,016	108,617	241,858	249,499	2,025	2,025
Metromover	8,723	7,184	0	0	0	0	0	0	0	0	3,560	6,711	12,283	13,895	74	74
Metrorail	7,713	8,146	0	0	34,866	22,484	0	0	0	0	31,690	43,538	74,269	74,168	471	471
Mobility and Passenger Transportation Services	0	0	0	0	4,355	4,634	0	0	0	0	100	100	4,455	4,734	37	36
Office of the Director	923	957	0	0	0	0	0	0	0	0	0	0	923	957	6	6
Operating Grants	0	0	0	0	0	0	5,743	6,242	1,000	1,000	0	0	6,743	7,242	0	0
Operational Support	93,713	77,219	0	0	15,163	20,876	0	0	0	0	16,318	24,931	125,194	123,026	453	452
Paratransit	35,101	38,069	0	0	5,684	5,818	6,952	6,952	0	0	3,500	3,500	51,237	54,339	31	31
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Traffic Services	16,142	16,590	0	0	4,293	4,350	7,208	7,208	0	0	9,346	9,303	36,989	37,451	165	165
Department Total	**224,780**	**232,357**	**2,396**	**2,059**	**201,856**	**158,980**	**20,569**	**21,068**	**1,000**	**1,000**	**154,035**	**201,337**	**604,636**	**616,801**	**3,604**	**3,603**
General Government Improvement Fund																
Capital Improvement Fund	0	0	0	0	0	123	0	0	0	0	0	0	0	123	0	0
Department Total	**0**	**0**	**0**	**0**	**0**	**123**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**123**	**0**	**0**
Non-Departmental																
Transportation	4,979	2,632	0	0	0	0	0	0	0	0	0	0	4,979	2,632	0	0
Department Total	**4,979**	**2,632**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,979**	**2,632**	**0**	**0**
Transportation and Mobility Total	**229,759**	**234,989**	**2,396**	**2,059**	**213,164**	**170,396**	**20,569**	**21,068**	**1,000**	**1,000**	**154,035**	**201,337**	**620,923**	**630,849**	**3,646**	**3,643**
Strategic Area: Recreation and Culture																
Adrienne Arsht Center for the Performing Arts Trust																
Performing Arts Center Trust	0	0	0	0	11,650	14,227	0	0	0	0	0	0	11,650	14,227	0	0
Department Total	**0**	**0**	**0**	**0**	**11,650**	**14,227**	**0**	**0**	**0**	**0**	**0**	**0**	**11,650**	**14,227**	**0**	**0**
Cultural Affairs																
Administration	911	911	0	0	871	395	0	0	0	0	3,430	3,766	5,212	5,072	27	29
Art in Public Places (APP)	0	0	0	0	14,481	14,553	0	0	0	0	0	0	14,481	14,553	4	6
Cultural Facilities	40	40	0	0	1,901	2,615	0	0	0	0	4,487	3,668	6,428	6,323	26	26
Grants and Programs	11,958	11,608	0	0	1,949	2,012	25	25	0	0	6,418	6,418	20,350	20,063	0	0
South Miami-Dade Cultural Arts Center	0	0	0	0	3,327	2,666	0	0	0	0	3,480	4,164	6,807	6,830	28	28
Department Total	**12,909**	**12,559**	**0**	**0**	**22,529**	**22,241**	**25**	**25**	**0**	**0**	**17,815**	**18,016**	**53,278**	**52,841**	**85**	**89**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
HistoryMiami																
Historical Museum	0	0	0	0	3,854	3,854	0	0	0	0	0	0	3,854	3,854	0	0
Department Total	**0**	**0**	**0**	**0**	**3,854**	**3,854**	**0**	**0**	**0**	**0**	**0**	**0**	**3,854**	**3,854**	**0**	**0**
Library																
Communications, Programming and Community Engag	0	0	0	0	4,321	4,259	0	0	0	0	0	0	4,321	4,259	11	11
Director's Office	0	0	0	0	1,324	1,463	0	0	0	0	0	0	1,324	1,463	7	8
Facilities Management and Capital Development	0	0	0	0	8,924	9,841	0	0	0	0	0	0	8,924	9,841	36	35
Fiscal and Business Operations	0	0	0	0	6,843	13,637	0	0	0	0	0	0	6,843	13,637	27	25
Human Resources	0	0	0	0	518	583	0	0	0	0	0	0	518	583	5	5
Library and Public Technology Services	0	0	0	0	50,521	52,238	1,200	1,200	0	0	0	0	51,721	53,438	424	424
Public Services	0	0	0	0	8,407	8,204	0	0	0	0	0	0	8,407	8,204	0	0
Department Total	**0**	**0**	**0**	**0**	**80,858**	**90,225**	**1,200**	**1,200**	**0**	**0**	**0**	**0**	**82,058**	**91,425**	**510**	**508**
Parks, Recreation and Open Spaces																
Business Support	9,417	9,443	6,278	6,296	110	0	0	0	0	0	193	402	15,998	16,141	110	104
Coastal and Heritage Parks and Marina Enterprise	0	0	0	0	17,588	17,008	0	0	0	0	40	12	17,628	17,020	102	105
Cooperative Extension	651	683	0	0	480	470	0	0	0	0	0	0	1,131	1,153	19	19
Deering Estate	2,882	3,168	0	0	912	884	0	0	0	0	0	0	3,794	4,052	35	35
Education, Extension, Conservation and Outreach (EEC	2,623	3,459	0	0	703	2,129	0	0	0	0	0	0	3,326	5,588	36	49
Golf Enterprise	3,434	2,575	0	0	6,897	6,245	0	0	0	0	0	0	10,331	8,820	25	25
Miami-Dade Zoological Park and Gardens (Zoo Miami)	6,712	6,905	0	0	15,532	14,822	0	0	0	0	11,600	12,002	33,844	33,729	246	248
Office of the Director	556	623	300	335	0	0	0	0	0	0	0	0	856	958	5	5
Park Stewardship Operations	13,022	13,269	30,884	31,099	12,432	9,818	0	0	0	0	1,805	1,390	58,143	55,576	439	423
Planning, Design and Construction Excellence	2,201	2,634	1,185	1,419	0	0	0	0	0	0	7,712	8,627	11,098	12,680	63	83
Department Total	**41,498**	**42,759**	**38,647**	**39,149**	**54,654**	**51,376**	**0**	**0**	**0**	**0**	**21,350**	**22,433**	**156,149**	**155,717**	**1,080**	**1,096**
Perez Art Museum Miami																
Miami Art Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Department Total	**0**	**0**	**0**	**0**	**4,000**	**4,000**	**0**	**0**	**0**	**0**	**0**	**0**	**4,000**	**4,000**	**0**	**0**
Tourist Taxes																
Tourist Taxes	0	0	0	0	153,852	146,161	0	0	0	0	0	0	153,852	146,161	0	0
Department Total	**0**	**0**	**0**	**0**	**153,852**	**146,161**	**0**	**0**	**0**	**0**	**0**	**0**	**153,852**	**146,161**	**0**	**0**
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	0	0	0	0	0	0	2,500	2,500	2,500	2,500	0	0
Department Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,500**	**2,500**	**2,500**	**2,500**	**0**	**0**
General Government Improvement Fund																
Capital Improvement Fund	3,320	0	0	0	3,614	3,078	0	0	0	0	0	0	6,934	3,078	0	0
Department Total	**3,320**	**0**	**0**	**0**	**3,614**	**3,078**	**0**	**0**	**0**	**0**	**0**	**0**	**6,934**	**3,078**	**0**	**0**
Non-Departmental																
Recreation and Culture	3,940	4,160	0	0	0	0	0	0	0	0	0	0	3,940	4,160	0	0
Department Total	**3,940**	**4,160**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**3,940**	**4,160**	**0**	**0**
Recreation and Culture Total	**61,667**	**59,478**	**38,647**	**39,149**	**335,011**	**335,162**	**1,225**	**1,225**	**0**	**0**	**41,665**	**42,949**	**478,215**	**477,963**	**1,675**	**1,693**
Strategic Area: Neighborhood and Infrastructure																
Animal Services																
Code Enforcement	1,137	1,207	0	0	2,750	2,710	0	0	0	0	0	0	3,887	3,917	38	38
Director's Office	448	83	0	0	0	400	0	0	0	0	0	0	448	483	2	2
Finance and Compliance	908	609	0	0	1,550	2,060	0	0	0	0	0	0	2,458	2,669	23	23
Kennel	4,217	3,964	0	0	1,400	1,900	0	0	0	0	0	0	5,617	5,864	89	89
Live Release and Shelter Services	1,394	2,308	0	0	2,642	1,799	0	0	0	0	0	0	4,036	4,107	55	55
Outreach and Development	4,374	3,658	0	0	1,000	1,700	0	0	0	0	0	0	5,374	5,358	10	10
Veterinary Clinic	4,890	5,407	0	0	2,219	1,900	0	0	0	0	0	0	7,109	7,307	43	43
Department Total	**17,368**	**17,236**	**0**	**0**	**11,561**	**12,469**	**0**	**0**	**0**	**0**	**0**	**0**	**28,929**	**29,705**	**260**	**260**
Parks, Recreation and Open Spaces																
Beach Maintenance	5,046	5,503	0	0	0	0	0	0	0	0	2,800	2,700	7,846	8,203	55	57
Landscape Maintenance - Open Spaces	1,312	1,859	6,410	7,616	3,516	3,733	0	0	0	0	6,274	5,732	17,512	18,940	92	91
Natural Areas Management (NAM)	243	300	0	0	59	78	0	0	0	0	4,215	3,803	4,517	4,181	56	56
Special Assessment Districts	0	0	0	0	28,130	30,336	0	0	0	0	3,332	3,732	31,462	34,068	78	76
Department Total	**6,601**	**7,662**	**6,410**	**7,616**	**31,705**	**34,147**	**0**	**0**	**0**	**0**	**16,621**	**15,967**	**61,337**	**65,392**	**281**	**280**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Regulatory and Economic Resources																
Administration	0	0	0	0	6,173	6,529	0	0	0	0	0	0	6,173	6,529	68	69
Board and Code Administration	0	0	0	0	6,360	6,781	0	0	0	0	0	0	6,360	6,781	37	37
Code Compliance	710	710	0	0	19,275	19,171	0	0	0	0	0	0	19,985	19,881	135	137
Construction, Permitting, and Building Code	0	0	0	0	44,282	48,299	0	0	0	0	0	0	44,282	48,299	246	246
Development Services	0	0	0	0	8,135	8,398	0	0	0	0	0	0	8,135	8,398	47	47
Director's Office	98	98	0	0	1,455	1,888	0	0	0	0	0	0	1,553	1,986	9	9
Environmental Resources Management	0	0	140	140	53,454	63,236	3,243	3,496	1,142	1,328	500	470	58,479	68,670	384	397
Office of Resilience	1,219	1,580	0	0	218	50	0	0	0	0	1,110	1,127	2,547	2,757	13	16
Planning	170	516	173	189	4,025	3,626	0	0	0	0	25	0	4,393	4,331	28	27
Department Total	**2,197**	**2,904**	**313**	**329**	**143,377**	**157,978**	**3,243**	**3,496**	**1,142**	**1,328**	**1,635**	**1,597**	**151,907**	**167,632**	**967**	**985**
Solid Waste Management																
Administration	0	0	0	0	45,004	44,624	0	0	0	0	0	0	45,004	44,624	112	112
Collection Operations	0	0	0	0	127,801	130,117	0	0	0	0	0	0	127,801	130,117	579	577
Disposal Operations	0	0	0	0	57,299	60,165	0	0	0	0	0	0	57,299	60,165	301	314
Environmental and Technical Services	0	0	0	0	70,505	73,612	0	0	0	0	0	0	70,505	73,612	45	45
Mosquito Control and Habitat Management	11,137	10,992	0	0	165	165	0	0	0	0	30	29	11,332	11,186	59	64
Department Total	**11,137**	**10,992**	**0**	**0**	**300,774**	**308,683**	**0**	**0**	**0**	**0**	**30**	**29**	**311,941**	**319,704**	**1,096**	**1,112**
Transportation and Public Works																
Construction and Maintenance	760	1,416	1,860	3,467	23,002	22,227	0	0	0	0	5,709	3,431	31,331	30,541	236	236
Operational Support	1,349	1,334	1,521	1,504	2,045	2,004	0	0	0	0	1,565	1,607	6,480	6,449	14	14
Department Total	**2,109**	**2,750**	**3,381**	**4,971**	**25,047**	**24,231**	**0**	**0**	**0**	**0**	**7,274**	**5,038**	**37,811**	**36,990**	**250**	**250**
Water and Sewer																
Finance and Administrative Compliance	0	0	0	0	52,055	38,081	0	0	0	0	0	0	52,055	38,081	238	237
Office of the Director	0	0	0	0	4,752	4,747	0	0	0	0	0	0	4,752	4,747	12	8
Planning, Customer Initiatives and Senior Advisor	0	0	0	0	89,351	92,761	0	0	0	0	0	0	89,351	92,761	602	739
Program Management and Resilience Program	0	0	0	0	46,921	44,751	0	0	0	0	0	0	46,921	44,751	329	162
Water and Wastewater Systems Operations	0	0	0	0	379,724	392,724	0	0	0	0	0	0	379,724	392,724	1,635	1,670
Department Total	**0**	**0**	**0**	**0**	**572,803**	**573,064**	**0**	**0**	**0**	**0**	**0**	**0**	**572,803**	**573,064**	**2,816**	**2,816**
General Government Improvement Fund																
Capital Improvement Fund	365	0	1,500	0	79	5,194	0	0	0	0	3,384	885	5,328	6,079	0	0
Department Total	**365**	**0**	**1,500**	**0**	**79**	**5,194**	**0**	**0**	**0**	**0**	**3,384**	**885**	**5,328**	**6,079**	**0**	**0**
Non-Departmental																
Neighborhood and Infrastructure	1,606	606	0	0	0	0	0	0	0	0	0	0	1,606	606	0	0
Department Total	**1,606**	**606**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,606**	**606**	**0**	**0**
Neighborhood and Infrastructure Total	**41,383**	**42,150**	**11,604**	**12,916**	**1,085,346**	**1,115,766**	**3,243**	**3,496**	**1,142**	**1,328**	**28,944**	**23,516**	**1,171,662**	**1,199,172**	**5,670**	**5,703**
Strategic Area: Health and Society																
Community Action and Human Services																
Administration	3,687	3,939	0	0	0	0	0	0	0	0	0	0	3,687	3,939	33	33
Elderly and Disability Services	12,510	12,100	0	0	284	76	1,042	1,042	3,311	4,123	0	0	17,147	17,341	168	168
Employment and Training	288	216	0	0	0	180	0	0	400	366	180	0	868	762	5	5
Energy Programs	3,660	4,574	0	0	463	450	0	0	850	850	1,340	0	6,313	5,874	26	26
Family and Community Services	3,558	3,825	0	0	210	0	0	0	16,089	16,736	0	0	19,857	20,561	72	72
Greater Miami Service Corps	0	0	0	0	381	394	134	134	1,222	833	815	2,034	2,552	3,395	10	10
Head Start	0	0	0	0	0	850	0	0	76,748	78,536	0	0	76,748	79,386	98	99
Psychological Services	171	284	0	0	0	0	0	0	0	0	0	0	171	284	1	1
Rehabilitative Services	3,346	3,408	0	0	75	75	0	0	2,360	3,222	0	0	5,781	6,705	42	49
Transportation	1,394	1,182	0	0	30	30	0	0	0	0	0	0	1,424	1,212	18	18
Violence Prevention and Intervention Services	4,113	4,472	0	0	45	45	1,102	995	2,390	2,128	0	1,959	7,650	9,599	64	87
Department Total	**32,727**	**34,000**	**0**	**0**	**1,488**	**2,100**	**2,278**	**2,171**	**103,370**	**106,794**	**2,335**	**3,993**	**142,198**	**149,058**	**537**	**568**
Homeless Trust																
Domestic Violence Oversight Board	0	0	0	0	14,497	6,068	0	0	0	0	0	0	14,497	6,068	1	0
Emergency Housing	0	0	0	0	16,435	16,227	0	0	0	0	0	0	16,435	16,227	0	0
Homeless Trust Operations	0	0	0	0	1,474	2,247	107	107	1,707	1,709	0	0	3,288	4,063	20	20
Permanent Housing	0	0	0	0	7,609	7,365	200	1,550	26,574	30,670	0	0	34,383	39,585	0	0
Support Services	0	0	0	0	3,052	2,618	195	195	1,095	734	0	0	4,342	3,547	0	0
Transitional Housing	0	0	0	0	0	0	0	0	947	0	0	0	947	0	0	0
Department Total	**0**	**0**	**0**	**0**	**43,067**	**34,525**	**502**	**1,852**	**30,323**	**33,113**	**0**	**0**	**73,892**	**69,490**	**21**	**20**
Jackson Health System																
Jackson Health System	213,259	222,563	0	0	0	0	0	0	0	0	0	0	213,259	222,563	0	0
Department Total	**213,259**	**222,563**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**213,259**	**222,563**	**0**	**0**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Management and Budget																
Grants Coordination	0	0	0	0	0	0	0	0	30,975	30,975	0	0	30,975	30,975	14	13
Department Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**30,975**	**30,975**	**0**	**0**	**30,975**	**30,975**	**14**	**13**
Public Housing and Community Development																
Development	262	300	0	0	-372	-1,115	0	0	940	2,063	0	0	830	1,248	12	12
Finance and Administration	0	0	0	0	-169	-2,206	0	0	4,713	6,281	0	0	4,544	4,075	65	61
Human Resources	0	0	0	0	0	-82	0	0	0	651	0	0	0	569	0	5
Office of the Director	0	0	0	0	43	183	0	0	1,862	2,074	0	0	1,905	2,257	18	18
Public Housing Division	0	0	0	0	17,893	18,171	0	0	47,362	56,274	0	0	65,255	74,445	272	272
Section 8 Housing Choice Voucher	0	0	0	0	-8,245	-8,173	0	0	22,488	23,181	0	0	14,243	15,008	24	23
Department Total	**262**	**300**	**0**	**0**	**9,150**	**6,778**	**0**	**0**	**77,365**	**90,524**	**0**	**0**	**86,777**	**97,602**	**391**	**391**
General Government Improvement Fund																
Capital Improvement Fund	936	0	0	0	2,100	4,573	0	0	0	900	6,503	4,034	9,539	9,507	0	0
Department Total	**936**	**0**	**0**	**0**	**2,100**	**4,573**	**0**	**0**	**0**	**900**	**6,503**	**4,034**	**9,539**	**9,507**	**0**	**0**
Non-Departmental																
Health and Human Services	45,735	45,307	0	0	0	0	0	0	0	0	0	0	45,735	45,307	0	0
Department Total	**45,735**	**45,307**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**45,735**	**45,307**	**0**	**0**
Health and Society Total	**292,919**	**302,170**	**0**	**0**	**55,805**	**47,976**	**2,780**	**4,023**	**242,033**	**262,306**	**8,838**	**8,027**	**602,375**	**624,502**	**963**	**992**
Strategic Area: Economic Development																
Aviation																
Administration	0	0	0	0	60,209	57,685	0	0	0	0	0	0	60,209	57,685	139	159
Airport Concessions Business Development	0	0	0	0	3,074	0	0	0	0	0	0	0	3,074	0	10	0
Business Retention and Development	0	0	0	0	5,591	8,334	0	0	0	0	0	0	5,591	8,334	42	51
Commercial Operations	0	0	0	0	77,290	33,977	0	0	0	0	0	0	77,290	33,977	0	0
Executive	0	0	0	0	5,318	5,006	0	0	0	0	0	0	5,318	5,006	15	15
Facilities Development	0	0	0	0	25,691	23,279	0	0	0	0	0	0	25,691	23,279	63	63
Facilities Management	0	0	0	0	142,966	167,316	0	0	0	0	0	0	142,966	167,316	471	452
Finance and Strategy	0	0	0	0	14,283	13,762	0	0	0	0	0	0	14,283	13,762	74	73
Non-Departmental	0	0	0	0	64,505	65,079	0	0	0	0	0	0	64,505	65,079	0	0
Operations	0	0	0	0	46,347	46,495	0	0	0	0	0	0	46,347	46,495	446	415
Policy Advisement	0	0	0	0	10,002	9,694	0	0	0	0	0	0	10,002	9,694	50	50
Public Safety and Security	0	0	0	0	90,757	93,659	0	0	0	0	0	0	90,757	93,659	122	154
Department Total	**0**	**0**	**0**	**0**	**546,033**	**524,286**	**0**	**0**	**0**	**0**	**0**	**0**	**546,033**	**524,286**	**1,432**	**1,432**
Miami-Dade Economic Advocacy Trust																
Economic Development	215	205	0	0	0	0	0	0	0	0	0	0	215	205	1	1
Homeownership Assistance Program	0	0	0	0	2,625	2,964	0	0	0	0	0	0	2,625	2,964	9	9
Office of the Executive Director and Administration	712	980	0	0	376	382	0	0	0	0	0	0	1,088	1,362	6	6
Department Total	**927**	**1,185**	**0**	**0**	**3,001**	**3,346**	**0**	**0**	**0**	**0**	**0**	**0**	**3,928**	**4,531**	**16**	**16**
Public Housing and Community Development																
Housing and Community Development	0	0	0	0	44,979	59,564	0	0	18,275	17,697	0	0	63,254	77,261	29	29
Department Total	**0**	**0**	**0**	**0**	**44,979**	**59,564**	**0**	**0**	**18,275**	**17,697**	**0**	**0**	**63,254**	**77,261**	**29**	**29**
Regulatory and Economic Resources																
Business Affairs	475	748	0	0	139	135	0	0	0	0	264	202	878	1,085	5	6
Consumer Protection	75	75	0	0	4,758	4,557	0	0	0	0	0	0	4,833	4,632	35	35
Department Total	**550**	**823**	**0**	**0**	**4,897**	**4,692**	**0**	**0**	**0**	**0**	**264**	**202**	**5,711**	**5,717**	**40**	**41**
Seaport																
Business Development	0	0	0	0	4,292	4,045	0	0	0	0	0	0	4,292	4,045	31	28
Capital Development	0	0	0	0	13,425	3,780	0	0	0	0	0	0	13,425	3,780	98	41
Deputy Director's Office	0	0	0	0	2,166	2,927	0	0	0	0	0	0	2,166	2,927	18	28
Finance	0	0	0	0	33,354	23,844	0	0	0	0	0	0	33,354	23,844	50	55
Office of the Port Director	0	0	0	0	1,395	1,333	0	0	0	0	0	0	1,395	1,333	5	4
Port Operations	0	0	0	0	35,313	59,202	0	0	0	0	0	0	35,313	59,202	168	213
Safety and Security	0	0	0	0	24,096	23,769	0	0	0	0	0	0	24,096	23,769	91	92
Department Total	**0**	**0**	**0**	**0**	**114,041**	**118,900**	**0**	**0**	**0**	**0**	**0**	**0**	**114,041**	**118,900**	**461**	**461**
Non-Departmental																
Economic Development	68,767	85,225	1,530	1,950	0	0	0	0	0	0	0	0	70,297	87,175	0	0
Department Total	**68,767**	**85,225**	**1,530**	**1,950**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**70,297**	**87,175**	**0**	**0**
Economic Development Total	**70,244**	**87,233**	**1,530**	**1,950**	**712,951**	**710,788**	**0**	**0**	**18,275**	**17,697**	**264**	**202**	**803,264**	**817,870**	**1,978**	**1,979**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Strategic Area: General Government																
Audit and Management Services																
Administration	238	244	75	77	0	0	0	0	0	0	0	0	313	321	4	4
Audit Services	1,923	2,021	608	639	0	0	0	0	0	0	2,100	2,200	4,631	4,860	34	35
Department Total	**2,161**	**2,265**	**683**	**716**	**0**	**0**	**0**	**0**	**0**	**0**	**2,100**	**2,200**	**4,944**	**5,181**	**38**	**39**
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	0	0	0	0	181	167	0	0	0	0	0	0	181	167	0	0
Office of the Executive Director	2,461	2,404	0	0	0	0	0	0	0	0	0	0	2,461	2,404	16	16
Department Total	**2,461**	**2,404**	**0**	**0**	**181**	**167**	**0**	**0**	**0**	**0**	**0**	**0**	**2,642**	**2,571**	**16**	**16**
Communications and Customer Experience																
311 Contact Center Operations	4,698	4,773	1,484	1,507	0	0	0	0	0	0	4,212	4,250	10,394	10,530	104	104
Administrative Support	599	529	190	166	150	150	0	0	0	0	538	471	1,477	1,316	8	8
Creative and Branding Services	525	594	165	188	0	0	0	0	0	0	471	529	1,161	1,311	10	11
Digital Communications	1,336	1,505	422	476	0	0	0	0	0	0	1,198	1,340	2,956	3,321	17	17
Digital Media Services	1,030	1,133	325	358	25	25	0	0	0	0	924	1,009	2,304	2,525	14	17
Engagement and Client Services	535	645	169	203	0	0	0	0	0	0	479	573	1,183	1,421	8	9
Department Total	**8,723**	**9,179**	**2,755**	**2,898**	**175**	**175**	**0**	**0**	**0**	**0**	**7,822**	**8,172**	**19,475**	**20,424**	**161**	**166**
Elections																
Finance and Administration	5,146	5,273	0	0	121	13	0	0	0	0	0	0	5,267	5,286	10	10
Governmental Affairs	2,025	1,972	0	0	11	2	0	0	0	0	0	0	2,036	1,974	12	12
Information Systems	5,923	6,727	0	0	545	92	0	0	0	0	0	0	6,468	6,819	21	21
Office of the Supervisor of Elections	536	581	0	0	2	2	0	0	0	0	0	0	538	583	3	3
Operations	5,684	4,583	0	0	450	56	0	0	0	0	0	0	6,134	4,639	19	20
Poll Worker Recruitment and Training	7,727	8,698	0	0	796	176	224	0	0	0	0	0	8,747	8,874	16	16
Voter Services	3,763	4,262	0	0	148	17	0	0	0	0	0	0	3,911	4,279	24	24
Department Total	**30,804**	**32,096**	**0**	**0**	**2,073**	**358**	**224**	**0**	**0**	**0**	**0**	**0**	**33,101**	**32,454**	**105**	**106**
Finance																
Bond Administration	0	0	0	0	2,618	2,663	0	0	0	0	0	0	2,618	2,663	9	8
Business Solutions Support	0	0	0	0	2,156	2,063	0	0	0	0	0	0	2,156	2,063	24	7
Cash Management	0	0	0	0	2,056	2,082	0	0	0	0	0	0	2,056	2,082	7	7
Compliance and Administration	0	0	0	0	0	500	0	0	0	0	0	0	0	500	0	5
Controller's Division	0	0	0	0	10,467	10,840	0	0	0	0	3,137	2,813	13,604	13,653	140	132
Director's Office	0	0	0	0	839	1,411	0	0	0	0	0	0	839	1,411	8	6
Tax Collector's Office	0	0	0	0	31,107	32,183	0	0	0	0	0	0	31,107	32,183	241	250
Department Total	**0**	**0**	**0**	**0**	**49,243**	**51,742**	**0**	**0**	**0**	**0**	**3,137**	**2,813**	**52,380**	**54,555**	**429**	**415**
Human Resources																
Benefits Administration	0	0	0	0	0	0	0	0	0	0	3,467	3,667	3,467	3,667	25	25
Human Rights and Fair Employment Practices	783	870	247	275	0	0	0	0	78	78	92	92	1,200	1,315	11	11
Labor Relations and Compensation	1,281	1,427	427	451	0	0	0	0	0	0	238	341	1,946	2,219	16	19
Office of the Director	1,077	1,347	361	425	0	0	0	0	0	0	0	328	1,438	2,100	6	12
Payroll and Information Management	1,864	2,257	524	713	0	0	0	0	0	0	1,231	503	3,619	3,473	37	36
Recruitment, Testing and Career Development	1,271	1,180	423	373	0	0	0	0	0	0	1,002	1,127	2,696	2,680	26	26
Department Total	**6,276**	**7,081**	**1,982**	**2,237**	**0**	**0**	**0**	**0**	**78**	**78**	**6,030**	**6,058**	**14,366**	**15,454**	**121**	**129**
Information Technology																
Citizen Services	0	0	0	0	0	0	0	0	0	0	5,204	4,850	5,204	4,850	40	36
County Enterprise Systems	0	0	0	0	0	0	0	0	0	0	0	9,923	0	9,923	0	43
Enterprise Applications	2,497	1,712	0	0	0	0	0	0	0	0	6,919	7,812	9,416	9,524	60	63
Enterprise Architecture	0	0	0	0	0	0	0	0	0	0	14,702	14,752	14,702	14,752	77	86
Enterprise Data Center Services	0	0	0	0	3,300	3,300	0	0	0	0	45,408	43,443	48,708	46,743	151	146
Enterprise Resource Planning	0	0	0	0	0	0	0	0	0	0	13,963	15,225	13,963	15,225	69	51
Enterprise Security	0	0	0	0	0	0	0	0	0	0	7,867	7,316	7,867	7,316	28	33
Field Services	0	0	0	0	659	659	0	0	0	0	31,101	33,252	31,760	33,911	121	126
Geospatial Technologies	0	0	0	0	0	0	0	0	0	0	19,876	11,974	19,876	11,974	111	82
Office of the Director	0	0	0	0	0	0	0	0	0	0	487	735	487	735	3	3
Operational Support	0	0	0	0	0	0	0	0	0	0	15,981	16,038	15,981	16,038	46	49
Radio Communications Services	0	0	0	0	500	500	0	0	0	0	7,877	7,956	8,377	8,456	54	54
Regulatory and Utility Services	0	0	0	0	0	0	0	0	0	0	9,659	9,587	9,659	9,587	74	74
Service Management	0	0	0	0	0	0	0	0	0	0	4,332	4,437	4,332	4,437	34	34
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	13,580	13,501	13,580	13,501	0	0
Transportation and Mobility Services	0	0	0	0	0	0	0	0	0	0	8,218	8,076	8,218	8,076	62	62
Department Total	**2,497**	**1,712**	**0**	**0**	**4,459**	**4,459**	**0**	**0**	**0**	**0**	**205,174**	**208,877**	**212,130**	**215,048**	**930**	**942**
Inspector General																
Inspector General	1,631	862	0	0	5,090	6,512	0	0	0	0	0	0	6,721	7,374	38	40
Department Total	**1,631**	**862**	**0**	**0**	**5,090**	**6,512**	**0**	**0**	**0**	**0**	**0**	**0**	**6,721**	**7,374**	**38**	**40**

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21	19-20	20-21
Internal Services																
Budget and Finance	0	0	0	0	4,461	4,552	0	0	0	0	714	783	5,175	5,335	41	42
Facilities and Infrastructure Management	42,508	43,299	13,424	13,673	2,412	451	0	0	0	0	55,474	55,293	113,818	112,716	298	317
Fleet Management	0	0	0	0	127	578	0	0	0	0	81,434	78,797	81,561	79,375	260	262
Office of the Director	0	0	0	0	1,792	1,929	0	0	0	0	0	0	1,792	1,929	10	10
Policy Legislation and Business Services	0	0	0	0	387	1,146	0	0	0	0	17,596	15,819	17,983	16,965	51	51
Real Estate Development	2,458	2,291	776	764	486	437	0	0	0	0	1,949	2,024	5,669	5,516	20	20
Risk Management	0	0	0	0	-1,670	-1,587	0	0	0	0	18,127	17,307	16,457	15,720	93	93
Small Business Development	0	0	0	0	200	-251	0	0	0	0	10,331	10,542	10,531	10,291	87	87
Strategic Procurement Division	0	0	0	0	11,399	10,524	0	0	0	0	3,216	3,339	14,615	13,863	110	113
Department Total	**44,966**	**45,590**	**14,200**	**14,437**	**19,594**	**17,779**	**0**	**0**	**0**	**0**	**188,841**	**183,904**	**267,601**	**261,710**	**970**	**995**
Management and Budget																
Administration	535	527	169	167	147	155	0	0	0	0	253	408	1,104	1,257	5	6
Grants Coordination	2,230	2,191	0	0	300	450	0	0	0	0	130	134	2,660	2,775	23	22
Management and Budget	1,214	1,141	383	361	1,637	1,707	0	0	0	0	323	311	3,557	3,520	19	19
Management Planning and Performance Analysis	640	804	202	254	0	0	0	0	0	0	162	0	1,004	1,058	6	6
Strategic Business Management	0	0	0	0	0	2,355	0	0	0	0	0	1,467	0	3,822	0	22
Department Total	**4,619**	**4,663**	**754**	**782**	**2,084**	**4,667**	**0**	**0**	**0**	**0**	**868**	**2,320**	**8,325**	**12,432**	**53**	**75**
Property Appraiser																
Administrative Support	2,351	2,432	0	0	2,805	2,804	0	0	0	0	0	0	5,156	5,236	8	8
Exemptions and Public Service	4,234	4,327	0	0	0	0	0	0	0	0	0	0	4,234	4,327	46	46
Field Services	4,712	4,808	0	0	0	0	0	0	0	0	0	0	4,712	4,808	54	55
Information Systems	3,180	3,639	0	0	5,348	7,893	0	0	0	0	0	0	8,528	11,532	31	33
Personal Property	3,740	3,834	0	0	0	0	0	0	0	0	0	0	3,740	3,834	38	37
Property Appraiser	975	1,037	0	0	0	0	0	0	0	0	0	0	975	1,037	6	6
Real Estate Commercial	3,437	3,162	0	0	0	0	0	0	0	0	0	0	3,437	3,162	32	29
Real Estate Residential	5,015	5,001	0	0	0	0	0	0	0	0	0	0	5,015	5,001	50	50
Real Estate Support	3,452	3,575	0	0	0	0	0	0	0	0	0	0	3,452	3,575	39	39
Value Adjustment Board Appeals and Legal	10,948	12,145	0	0	0	0	0	0	0	0	0	0	10,948	12,145	101	107
Department Total	**42,044**	**43,960**	**0**	**0**	**8,153**	**10,697**	**0**	**0**	**0**	**0**	**0**	**0**	**50,197**	**54,657**	**405**	**410**
General Government Improvement Fund																
Capital Improvement Fund	13,380	2,600	0	0	1,133	931	0	0	0	0	12,992	6,603	27,505	10,134	0	0
Department Total	**13,380**	**2,600**	**0**	**0**	**1,133**	**931**	**0**	**0**	**0**	**0**	**12,992**	**6,603**	**27,505**	**10,134**	**0**	**0**
Non-Departmental																
General Government	74,555	82,000	41,012	29,775	0	0	0	0	0	0	0	0	115,567	111,775	0	0
Department Total	**74,555**	**82,000**	**41,012**	**29,775**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**115,567**	**111,775**	**0**	**0**
General Government Total	**234,117**	**234,412**	**61,386**	**50,845**	**92,185**	**97,487**	**224**	**0**	**78**	**78**	**426,964**	**420,947**	**814,954**	**803,769**	**3,266**	**3,333**
Interagency Transfers											**673,538**	**710,220**				
Grand Total	**1,678,537**	**1,722,731**	**515,470**	**517,538**	**3,170,079**	**3,140,872**	**31,222**	**33,450**	**280,588**	**301,816**			**5,675,896**	**5,716,407**	**28,409**	**28,627**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Office of the Mayor						
Salary	3,006	2,932	3,058	3,029	3,140	4%
Fringe Benefits	1,275	1,278	1,348	1,500	1,388	-7%
Court Costs	1	0	0	1	1	0%
Contractual Services	0	0	1	1	1	0%
Other Operating	121	105	108	205	206	0%
Charges for County Services	57	65	74	82	82	0%
Grants to Outside Organization	57	344	240	0	0	0%
Capital	7	9	7	20	20	0%
Department Total:	**4,524**	**4,733**	**4,836**	**4,838**	**4,838**	**0%**
Department Position Total:	**41**	**41**	**41**	**41**	**41**	**0%**
Board of County Commissioners						
Salary	12,337	12,734	13,447	16,771	17,368	4%
Fringe Benefits	4,418	4,867	5,506	6,506	6,587	1%
Contractual Services	88	77	146	166	50	-70%
Other Operating	1,589	1,396	1,632	1,973	1,885	-4%
Charges for County Services	538	531	1,108	625	544	-13%
Grants to Outside Organization	580	582	751	0	0	0%
Capital	31	27	66	91	76	-16%
Department Total:	**19,581**	**20,214**	**22,656**	**26,132**	**26,510**	**1%**
Department Position Total:	**173**	**178**	**183**	**196**	**196**	**0%**
County Attorney's Office						
Salary	18,524	18,701	19,518	21,277	22,306	5%
Fringe Benefits	4,573	4,702	5,236	5,995	6,387	7%
Court Costs	-13	-54	54	55	55	0%
Contractual Services	12	9	6	22	14	-36%
Other Operating	559	590	498	626	623	0%
Charges for County Services	387	262	197	236	252	7%
Capital	107	86	62	67	74	10%
Department Total:	**24,149**	**24,296**	**25,571**	**28,278**	**29,711**	**5%**
Department Position Total:	**123**	**126**	**128**	**132**	**132**	**0%**
Policy Formulation Total	48,254	49,243	53,063	59,248	61,059	3%

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Corrections and Rehabilitation						
Salary	215,410	213,990	216,229	226,855	229,725	1%
Fringe Benefits	97,365	102,721	113,850	116,937	114,888	-2%
Court Costs	16	14	13	32	29	-9%
Contractual Services	6,673	7,798	8,555	8,329	9,392	13%
Other Operating	18,417	18,609	18,516	19,569	20,210	3%
Charges for County Services	5,553	7,962	7,594	8,643	8,183	-5%
Capital	548	799	1,605	1,135	1,259	11%
Department Total:	**343,982**	**351,893**	**366,362**	**381,500**	**383,686**	**1%**
Department Position Total:	**3,067**	**3,068**	**3,068**	**3,077**	**3,077**	**0%**
Fire Rescue						
Salary	264,187	267,406	287,711	290,007	296,654	2%
Fringe Benefits	110,899	120,699	132,632	140,770	140,789	0%
Court Costs	8	2	3	19	20	5%
Contractual Services	10,331	9,979	12,375	15,833	16,714	6%
Other Operating	20,496	44,025	34,869	35,738	27,869	-22%
Charges for County Services	21,832	13,739	24,343	33,947	33,164	-2%
Grants to Outside Organization	443	452	459	509	465	-9%
Capital	3,393	5,594	3,519	14,054	20,963	49%
Department Total:	**431,589**	**461,896**	**495,911**	**530,877**	**536,638**	**1%**
Department Position Total:	**2,486**	**2,554**	**2,621**	**2,700**	**2,725**	**1%**
Judicial Administration						
Salary	13,646	13,804	14,147	16,620	17,191	3%
Fringe Benefits	5,543	5,936	6,548	7,398	7,565	2%
Court Costs	230	223	249	208	208	0%
Contractual Services	3,135	2,270	2,955	4,101	4,461	9%
Other Operating	6,555	6,821	6,847	7,315	10,733	47%
Charges for County Services	1,117	1,399	1,126	1,385	1,140	-18%
Grants to Outside Organization	0	0	26	35	14	-60%
Capital	1,306	1,423	804	698	1,421	104%
Department Total:	**31,532**	**31,876**	**32,702**	**37,760**	**42,733**	**13%**
Department Position Total:	**288**	**298**	**298**	**303**	**304**	**0%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Juvenile Services						
Salary	6,362	6,325	6,561	6,944	6,989	1%
Fringe Benefits	2,379	2,545	2,753	3,022	2,975	-2%
Contractual Services	1,471	1,546	2,112	3,686	3,786	3%
Other Operating	1,039	1,005	1,275	1,231	1,302	6%
Charges for County Services	524	555	455	717	675	-6%
Grants to Outside Organization	533	470	209	1,036	886	-14%
Capital	36	-2	-5	85	87	2%
Department Total:	**12,344**	**12,444**	**13,360**	**16,721**	**16,700**	**0%**
Department Position Total:	**99**	**99**	**99**	**99**	**99**	**0%**
Law Library						
Salary	187	180	123	199	202	2%
Fringe Benefits	53	70	50	82	84	2%
Contractual Services	0	0	0	1	0	-100%
Other Operating	181	113	125	198	196	-1%
Charges for County Services	2	0	1	4	4	0%
Capital	0	1	7	5	7	40%
Department Total:	**423**	**364**	**306**	**489**	**493**	**1%**
Department Position Total:	**3**	**3**	**3**	**3**	**3**	**0%**
Legal Aid						
Salary	2,316	2,551	2,886	3,007	3,286	9%
Fringe Benefits	771	895	1,083	1,124	1,329	18%
Court Costs	10	7	11	7	12	71%
Contractual Services	18	15	2	7	2	-71%
Other Operating	269	266	234	266	262	-2%
Charges for County Services	19	16	18	16	18	13%
Grants to Outside Organization	-62	-50	-73	-53	0	-100%
Capital	2	4	0	0	0	0%
Department Total:	**3,343**	**3,704**	**4,161**	**4,374**	**4,909**	**12%**
Department Position Total:	**37**	**37**	**37**	**38**	**43**	**13%**
Medical Examiner						
Salary	6,887	6,880	6,908	7,902	7,919	0%
Fringe Benefits	2,940	3,079	3,240	3,736	3,714	-1%
Contractual Services	257	277	313	562	568	1%
Other Operating	1,100	1,220	1,030	1,576	1,744	11%
Charges for County Services	208	221	203	489	475	-3%
Capital	59	310	274	207	323	56%
Department Total:	**11,451**	**11,987**	**11,968**	**14,472**	**14,743**	**2%**
Department Position Total:	**84**	**86**	**87**	**88**	**88**	**0%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Miami-Dade Economic Advocacy Trust						
Salary	415	385	257	539	498	-8%
Fringe Benefits	142	137	102	226	198	-12%
Contractual Services	29	29	46	43	78	81%
Other Operating	9	7	5	31	17	-45%
Charges for County Services	5	5	10	7	10	43%
Grants to Outside Organization	68	39	5	43	42	-2%
Capital	0	0	1	0	7	0%
Department Total:	**668**	**602**	**426**	**889**	**850**	**-4%**
Department Position Total:	**8**	**8**	**8**	**8**	**8**	**0%**
Office of the Clerk						
Salary	10,147	11,601	10,282	11,291	11,468	2%
Fringe Benefits	3,751	4,216	3,938	4,518	4,522	0%
Court Costs	1	5	2	7	6	-14%
Contractual Services	2,009	1,678	1,572	1,758	1,593	-9%
Other Operating	-2,828	-1,404	-2,506	-1,955	-875	-55%
Charges for County Services	4,127	4,460	4,893	4,346	4,194	-3%
Capital	12	90	237	302	19	-94%
Department Total:	**17,219**	**20,646**	**18,418**	**20,267**	**20,927**	**3%**
Department Position Total:	**184**	**186**	**194**	**182**	**177**	**-3%**
Police						
Salary	392,733	378,823	410,319	433,883	441,006	2%
Fringe Benefits	160,136	165,572	187,992	202,563	199,288	-2%
Court Costs	363	476	398	685	661	-4%
Contractual Services	7,457	7,201	7,320	7,912	8,805	11%
Other Operating	33,218	36,267	35,794	46,908	48,807	4%
Charges for County Services	37,628	40,966	42,404	55,852	56,672	1%
Grants to Outside Organization	74	183	0	126	0	-100%
Capital	3,421	5,259	6,250	11,143	9,359	-16%
Department Total:	**635,030**	**634,747**	**690,477**	**759,072**	**764,598**	**1%**
Department Position Total:	**4,074**	**4,074**	**4,200**	**4,344**	**4,391**	**1%**
General Government Improvement Fund						
Capital	15,974	12,598	17,798	23,801	16,595	-30%
Department Total:	**15,974**	**12,598**	**17,798**	**23,801**	**16,595**	**-30%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	7,703	8,102	8,998	8,571	8,571	0%
Department Total:	**7,703**	**8,102**	**8,998**	**8,571**	**8,571**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Public Safety Total	1,511,258	1,550,859	1,660,887	1,798,793	1,811,443	1%

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Office of the Citizens' Independent Transportation Trust						
Salary	885	948	1,028	1,247	1,170	-6%
Fringe Benefits	289	323	374	430	438	2%
Court Costs	0	0	0	1	1	0%
Contractual Services	366	391	440	713	724	2%
Other Operating	229	232	235	351	391	11%
Charges for County Services	84	95	85	124	133	7%
Capital	3	1	1	0	0	0%
Department Total:	**1,856**	**1,990**	**2,163**	**2,866**	**2,857**	**0%**
Department Position Total:	**9**	**9**	**9**	**9**	**9**	**0%**
Parks, Recreation and Open Spaces						
Salary	1,231	1,426	1,682	2,231	2,147	-4%
Fringe Benefits	554	577	738	1,080	1,010	-6%
Contractual Services	1,629	1,864	4,056	2,167	2,295	6%
Other Operating	2,394	794	327	561	557	-1%
Charges for County Services	955	1,263	1,357	1,639	1,918	17%
Capital	16	0	345	764	509	-33%
Department Total:	**6,779**	**5,924**	**8,505**	**8,442**	**8,436**	**0%**
Department Position Total:	**18**	**19**	**20**	**33**	**31**	**-6%**
Transportation and Public Works						
Salary	273,816	264,905	256,859	260,469	267,316	3%
Fringe Benefits	95,871	99,486	117,596	103,783	105,648	2%
Court Costs	6	6	20	17	14	-18%
Contractual Services	95,793	75,620	99,208	101,446	104,971	3%
Other Operating	149,103	156,875	102,972	107,284	106,581	-1%
Charges for County Services	18,432	24,532	25,137	21,378	21,410	0%
Grants to Outside Organization	4,235	4,235	4,233	4,235	4,235	0%
Capital	1,890	2,606	3,618	6,024	6,626	10%
Department Total:	**639,146**	**628,265**	**609,643**	**604,636**	**616,801**	**2%**
Department Position Total:	**3,722**	**3,748**	**3,625**	**3,604**	**3,603**	**0%**
General Government Improvement Fund						
Capital	960	0	72	0	123	0%
Department Total:	**960**	**0**	**72**	**0**	**123**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	0	0	8,387	4,979	2,632	-47%
Department Total:	**0**	**0**	**8,387**	**4,979**	**2,632**	**-47%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Transportation and Mobility Tot	648,741	636,179	628,770	620,923	630,849	2%

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	11,115	10,690	11,450	11,650	14,227	22%
Department Total:	**11,115**	**10,690**	**11,450**	**11,650**	**14,227**	**22%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Cultural Affairs						
Salary	5,572	5,776	6,248	8,239	8,492	3%
Fringe Benefits	1,926	1,995	2,295	2,849	2,956	4%
Court Costs	0	0	0	6	6	0%
Contractual Services	3,481	3,714	3,875	4,276	4,220	-1%
Other Operating	2,478	2,687	2,360	11,465	10,042	-12%
Charges for County Services	517	1,099	1,243	1,694	1,625	-4%
Grants to Outside Organization	14,448	14,390	16,698	19,559	19,391	-1%
Capital	673	1,863	2,354	5,190	6,109	18%
Department Total:	**29,095**	**31,524**	**35,073**	**53,278**	**52,841**	**-1%**
Department Position Total:	**59**	**81**	**81**	**85**	**89**	**5%**
HistoryMiami						
Other Operating	3,854	3,854	3,854	3,854	3,854	0%
Department Total:	**3,854**	**3,854**	**3,854**	**3,854**	**3,854**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Library						
Salary	23,584	24,798	26,234	30,252	31,640	5%
Fringe Benefits	9,119	10,221	11,490	13,007	13,270	2%
Court Costs	1	2	4	5	5	0%
Contractual Services	3,569	4,161	4,095	4,836	5,446	13%
Other Operating	12,598	13,026	14,074	22,881	30,663	34%
Charges for County Services	7,856	7,988	8,195	9,199	8,634	-6%
Capital	1,390	1,743	697	1,878	1,767	-6%
Department Total:	**58,117**	**61,939**	**64,789**	**82,058**	**91,425**	**11%**
Department Position Total:	**444**	**462**	**489**	**510**	**508**	**0%**
Parks, Recreation and Open Spaces						
Salary	57,395	55,778	60,912	70,378	68,326	-3%
Fringe Benefits	19,600	21,248	24,603	29,144	28,848	-1%
Court Costs	60	65	63	67	67	0%
Contractual Services	17,634	20,084	18,342	18,352	19,191	5%
Other Operating	16,910	12,861	16,235	20,993	21,801	4%
Charges for County Services	15,102	15,985	15,230	15,492	16,542	7%
Grants to Outside Organization	-44	-31	-87	0	0	0%
Capital	505	1,825	3,617	1,723	942	-45%
Department Total:	**127,162**	**127,815**	**138,915**	**156,149**	**155,717**	**0%**
Department Position Total:	**789**	**782**	**889**	**1,080**	**1,096**	**1%**

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Perez Art Museum Miami						
Grants to Outside Organization	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Tourist Taxes						
Other Operating	0	141,543	146,249	153,852	146,161	-5%
Department Total:	**0**	**141,543**	**146,249**	**153,852**	**146,161**	**-5%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Vizcaya Museum and Gardens						
Other Operating	2,500	0	0	0	0	0%
Grants to Outside Organization	0	2,500	0	2,500	2,500	0%
Department Total:	**2,500**	**2,500**	**0**	**2,500**	**2,500**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
General Government Improvement Fund						
Capital	4,831	6,338	4,182	6,934	3,078	-56%
Department Total:	**4,831**	**6,338**	**4,182**	**6,934**	**3,078**	**-56%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	210	1,310	2,678	3,940	4,160	6%
Department Total:	**210**	**1,310**	**2,678**	**3,940**	**4,160**	**6%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Recreation and Culture Total	240,884	391,513	411,190	478,215	477,963	0%
Animal Services						
Salary	11,461	10,486	11,170	12,166	12,894	6%
Fringe Benefits	4,075	4,969	5,626	5,971	6,057	1%
Court Costs	23	28	23	36	15	-58%
Contractual Services	1,842	1,758	1,709	2,230	2,110	-5%
Other Operating	4,859	4,095	5,103	5,541	5,680	3%
Charges for County Services	1,004	1,125	1,650	1,666	1,650	-1%
Grants to Outside Organization	435	549	676	725	700	-3%
Capital	511	597	670	594	599	1%
Department Total:	**24,210**	**23,607**	**26,627**	**28,929**	**29,705**	**3%**
Department Position Total:	**204**	**251**	**260**	**260**	**260**	**0%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Parks, Recreation and Open Spaces						
Salary	10,727	10,649	10,956	13,261	13,050	-2%
Fringe Benefits	4,533	4,764	5,323	6,267	6,019	-4%
Contractual Services	12,000	12,140	9,086	13,289	12,372	-7%
Other Operating	17,520	19,834	21,289	20,123	27,291	36%
Charges for County Services	4,865	5,382	4,824	7,954	5,984	-25%
Grants to Outside Organization	0	2	0	0	0	0%
Capital	735	307	481	443	676	53%
Department Total:	**50,380**	**53,078**	**51,959**	**61,337**	**65,392**	**7%**
Department Position Total:	**223**	**239**	**254**	**281**	**280**	**0%**
Regulatory and Economic Resources						
Salary	66,749	67,846	70,418	74,326	76,870	3%
Fringe Benefits	22,377	24,126	26,320	28,117	29,528	5%
Court Costs	5	3	4	19	20	5%
Contractual Services	3,547	4,239	4,462	6,953	8,802	27%
Other Operating	10,909	10,619	11,198	13,448	14,479	8%
Charges for County Services	21,123	22,388	22,916	26,126	27,748	6%
Grants to Outside Organization	430	257	338	431	430	0%
Capital	2,761	1,962	2,039	2,487	9,755	292%
Department Total:	**127,901**	**131,440**	**137,695**	**151,907**	**167,632**	**10%**
Department Position Total:	**928**	**934**	**944**	**967**	**985**	**2%**
Solid Waste Management						
Salary	62,469	62,782	62,856	64,613	67,064	4%
Fringe Benefits	23,131	24,956	26,759	29,193	30,281	4%
Court Costs	4	7	3	13	9	-31%
Contractual Services	151,567	141,426	149,431	149,856	155,503	4%
Other Operating	20,256	20,905	15,014	16,509	16,814	2%
Charges for County Services	47,993	48,134	49,681	50,297	48,511	-4%
Grants to Outside Organization	0	125	104	125	125	0%
Capital	8,230	28,292	15,168	1,335	1,397	5%
Department Total:	**313,650**	**326,627**	**319,016**	**311,941**	**319,704**	**2%**
Department Position Total:	**1,017**	**1,087**	**1,097**	**1,096**	**1,112**	**1%**
Transportation and Public Works						
Salary	12,730	12,607	12,027	14,600	14,881	2%
Fringe Benefits	4,898	4,700	4,883	6,261	6,478	3%
Contractual Services	1,630	9,124	1,305	1,895	1,958	3%
Other Operating	2,562	2,257	2,399	3,658	3,820	4%
Charges for County Services	6,698	5,925	5,939	7,307	6,848	-6%
Capital	5,014	1,994	3,614	4,090	3,005	-27%
Department Total:	**33,532**	**36,607**	**30,167**	**37,811**	**36,990**	**-2%**
Department Position Total:	**249**	**248**	**249**	**250**	**250**	**0%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Water and Sewer						
Salary	166,400	181,390	184,175	191,971	194,278	1%
Fringe Benefits	57,782	65,547	87,095	75,514	77,678	3%
Contractual Services	88,675	70,399	73,424	94,684	90,074	-5%
Other Operating	32,380	38,798	36,561	41,017	37,180	-9%
Charges for County Services	53,293	58,057	60,967	77,176	76,354	-1%
Capital	93,102	112,395	131,891	92,441	97,500	5%
Department Total:	**491,632**	**526,586**	**574,113**	**572,803**	**573,064**	**0%**
Department Position Total:	**2,824**	**2,847**	**2,791**	**2,816**	**2,816**	**0%**
General Government Improvement Fund						
Capital	4,184	4,627	5,577	5,328	6,079	14%
Department Total:	**4,184**	**4,627**	**5,577**	**5,328**	**6,079**	**14%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	478	487	495	1,606	606	-62%
Department Total:	**478**	**487**	**495**	**1,606**	**606**	**-62%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Neighborhood and Infrastructur	1,045,967	1,103,059	1,145,649	1,171,662	1,199,172	2%
Community Action and Human Services						
Salary	30,222	30,027	30,742	33,302	35,897	8%
Fringe Benefits	10,264	11,156	12,087	13,679	14,922	9%
Court Costs	0	1	6	11	2	-82%
Contractual Services	6,434	8,032	8,082	9,198	9,122	-1%
Other Operating	5,841	9,355	6,766	7,821	7,906	1%
Charges for County Services	3,462	3,286	3,274	3,115	3,103	0%
Grants to Outside Organization	61,250	59,373	66,954	74,837	78,075	4%
Capital	367	176	245	235	31	-87%
Department Total:	**117,840**	**121,406**	**128,156**	**142,198**	**149,058**	**5%**
Department Position Total:	**521**	**518**	**527**	**537**	**568**	**6%**
Homeless Trust						
Salary	1,416	1,492	2,665	1,738	1,873	8%
Fringe Benefits	501	559	658	696	777	12%
Contractual Services	151	35	137	140	142	1%
Other Operating	659	898	596	835	2,385	186%
Charges for County Services	586	13	116	333	629	89%
Grants to Outside Organization	49,097	47,472	51,905	57,793	60,843	5%
Capital	9	346	190	12,357	2,841	-77%
Department Total:	**52,419**	**50,815**	**56,267**	**73,892**	**69,490**	**-6%**
Department Position Total:	**18**	**20**	**21**	**21**	**20**	**-5%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Jackson Health System						
Other Operating	175,413	188,585	203,224	213,259	222,563	4%
Department Total:	**175,413**	**188,585**	**203,224**	**213,259**	**222,563**	**4%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Management and Budget						
Salary	1,060	1,355	1,072	1,158	1,148	-1%
Fringe Benefits	369	0	409	376	400	6%
Court Costs	123	117	128	0	0	0%
Contractual Services	16,614	19,037	13,327	100	100	0%
Other Operating	2,317	1,954	1,961	69	68	-1%
Charges for County Services	75	114	86	88	89	1%
Grants to Outside Organization	8,957	5,828	9,861	29,184	29,170	0%
Capital	0	22	60	0	0	0%
Department Total:	**29,515**	**28,427**	**26,904**	**30,975**	**30,975**	**0%**
Department Position Total:	**13**	**14**	**12**	**14**	**13**	**-7%**
Public Housing and Community Development						
Salary	21,832	26,773	19,988	25,469	24,907	-2%
Fringe Benefits	6,845	8,267	7,407	9,342	8,891	-5%
Court Costs	125	285	304	175	294	68%
Contractual Services	18,450	25,502	36,085	24,632	38,363	56%
Other Operating	28,160	18,735	9,979	19,392	14,997	-23%
Charges for County Services	6,075	7,920	10,722	7,767	10,150	31%
Department Total:	**81,487**	**87,482**	**84,485**	**86,777**	**97,602**	**12%**
Department Position Total:	**395**	**391**	**391**	**391**	**391**	**0%**
General Government Improvement Fund						
Capital	14,130	10,866	10,508	9,539	9,507	0%
Department Total:	**14,130**	**10,866**	**10,508**	**9,539**	**9,507**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	45,319	41,045	41,131	45,735	45,307	-1%
Department Total:	**45,319**	**41,045**	**41,131**	**45,735**	**45,307**	**-1%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Health and Society Total	516,123	528,626	550,675	602,375	624,502	4%

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Aviation						
Salary	92,769	94,661	98,662	106,528	111,658	5%
Fringe Benefits	32,573	35,328	38,390	42,050	43,970	5%
Court Costs	194	373	147	400	328	-18%
Contractual Services	87,803	94,640	94,113	121,011	140,452	16%
Other Operating	129,196	139,135	148,610	173,374	126,655	-27%
Charges for County Services	84,115	87,943	98,468	99,413	97,818	-2%
Capital	3,324	2,789	2,520	3,257	3,405	5%
Department Total:	**429,974**	**454,869**	**480,910**	**546,033**	**524,286**	**-4%**
Department Position Total:	**1,324**	**1,366**	**1,400**	**1,432**	**1,432**	**0%**
Miami-Dade Economic Advocacy Trust						
Salary	872	936	949	1,097	1,244	13%
Fringe Benefits	312	352	343	456	508	11%
Contractual Services	61	127	59	113	572	406%
Other Operating	71	42	52	71	62	-13%
Charges for County Services	60	43	104	115	51	-56%
Grants to Outside Organization	1,406	1,399	1,109	2,075	2,075	0%
Capital	0	0	9	1	19	1800%
Department Total:	**2,782**	**2,899**	**2,625**	**3,928**	**4,531**	**15%**
Department Position Total:	**12**	**12**	**12**	**16**	**16**	**0%**
Public Housing and Community Development						
Salary	4,399	5,084	4,554	5,667	5,377	-5%
Fringe Benefits	1,324	1,634	1,663	2,293	2,113	-8%
Court Costs	0	3	3	2	2	0%
Contractual Services	319	293	430	184	446	142%
Other Operating	60,328	45,412	66,384	53,334	68,839	29%
Charges for County Services	925	1,681	425	1,774	484	-73%
Department Total:	**67,295**	**54,107**	**73,459**	**63,254**	**77,261**	**22%**
Department Position Total:	**29**	**29**	**29**	**29**	**29**	**0%**
Regulatory and Economic Resources						
Salary	2,896	3,005	3,065	2,827	3,031	7%
Fringe Benefits	976	1,056	1,140	1,055	1,161	10%
Court Costs	0	0	0	5	5	0%
Contractual Services	95	98	87	227	92	-59%
Other Operating	655	549	494	674	643	-5%
Charges for County Services	660	691	737	786	784	0%
Capital	2	65	14	137	1	-99%
Department Total:	**5,284**	**5,464**	**5,537**	**5,711**	**5,717**	**0%**
Department Position Total:	**44**	**44**	**45**	**40**	**41**	**3%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Seaport						
Salary	23,088	22,932	23,853	28,610	24,351	-15%
Fringe Benefits	8,156	8,451	10,129	12,687	10,661	-16%
Court Costs	10	23	10	38	12	-68%
Contractual Services	16,965	17,339	15,459	25,224	20,574	-18%
Other Operating	10,755	15,638	9,880	15,546	26,439	70%
Charges for County Services	22,302	24,336	26,649	31,013	29,417	-5%
Capital	557	227	9,432	923	7,446	707%
Department Total:	**81,833**	**88,946**	**95,412**	**114,041**	**118,900**	**4%**
Department Position Total:	**325**	**325**	**345**	**461**	**461**	**0%**
Non-Departmental						
Other Operating	57,427	67,175	67,622	70,297	87,175	24%
Department Total:	**57,427**	**67,175**	**67,622**	**70,297**	**87,175**	**24%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Economic Development Total	644,595	673,460	725,565	803,264	817,870	2%
Audit and Management Services						
Salary	3,227	3,291	3,406	3,436	3,563	4%
Fringe Benefits	1,055	1,137	1,210	1,287	1,351	5%
Other Operating	116	113	129	146	182	25%
Charges for County Services	42	49	69	68	70	3%
Capital	2	6	8	7	15	114%
Department Total:	**4,442**	**4,596**	**4,822**	**4,944**	**5,181**	**5%**
Department Position Total:	**38**	**38**	**37**	**38**	**39**	**3%**
Commission on Ethics and Public Trust						
Salary	1,506	1,526	1,589	1,804	1,824	1%
Fringe Benefits	477	477	545	597	623	4%
Contractual Services	1	1	2	1	1	0%
Other Operating	199	164	173	201	81	-60%
Charges for County Services	25	101	61	34	37	9%
Capital	2	0	1	5	5	0%
Department Total:	**2,210**	**2,269**	**2,371**	**2,642**	**2,571**	**-3%**
Department Position Total:	**13**	**13**	**13**	**16**	**16**	**0%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Communications and Customer Experience						
Salary	10,654	10,246	10,327	11,110	11,612	5%
Fringe Benefits	3,852	4,037	4,263	4,431	4,662	5%
Contractual Services	201	315	215	350	328	-6%
Other Operating	1,272	926	1,768	1,480	1,667	13%
Charges for County Services	1,098	1,329	1,652	1,874	1,854	-1%
Capital	85	776	26	230	301	31%
Department Total:	**17,162**	**17,629**	**18,251**	**19,475**	**20,424**	**5%**
Department Position Total:	**170**	**160**	**161**	**161**	**166**	**3%**
Elections						
Salary	14,869	10,860	12,995	17,546	17,241	-2%
Fringe Benefits	2,791	2,717	2,889	3,028	3,401	12%
Court Costs	50	50	50	50	50	0%
Contractual Services	2,832	1,934	3,414	3,609	3,506	-3%
Other Operating	3,198	3,851	4,390	4,591	3,475	-24%
Charges for County Services	2,753	3,493	5,511	4,243	4,720	11%
Grants to Outside Organization	47	32	29	34	24	-29%
Capital	148	31	52	0	37	0%
Department Total:	**26,688**	**22,968**	**29,330**	**33,101**	**32,454**	**-2%**
Department Position Total:	**99**	**99**	**99**	**105**	**106**	**1%**
Finance						
Salary	21,529	22,793	24,361	27,551	28,544	4%
Fringe Benefits	7,753	8,764	9,593	10,759	11,101	3%
Court Costs	17	16	56	61	82	34%
Contractual Services	1,007	947	894	1,214	1,338	10%
Other Operating	5,937	6,281	6,409	7,343	8,100	10%
Charges for County Services	4,428	4,286	3,589	4,955	4,935	0%
Capital	8	168	24	497	455	-8%
Department Total:	**40,679**	**43,255**	**44,926**	**52,380**	**54,555**	**4%**
Department Position Total:	**370**	**390**	**411**	**429**	**415**	**-3%**
Human Resources						
Salary	7,918	8,479	9,346	9,826	10,541	7%
Fringe Benefits	2,685	2,974	3,453	3,635	4,018	11%
Contractual Services	110	-44	18	11	6	-45%
Other Operating	227	172	-105	388	387	0%
Charges for County Services	417	523	335	506	502	-1%
Capital	5	0	0	0	0	0%
Department Total:	**11,362**	**12,104**	**13,047**	**14,366**	**15,454**	**8%**
Department Position Total:	**112**	**113**	**117**	**121**	**129**	**7%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Information Technology						
Salary	85,010	85,845	88,569	96,187	93,578	-3%
Fringe Benefits	23,145	25,843	28,177	31,405	31,592	1%
Contractual Services	2,093	4,707	6,703	4,182	5,980	43%
Other Operating	55,999	48,785	57,204	59,439	58,015	-2%
Charges for County Services	16,562	16,893	15,866	14,216	19,143	35%
Capital	9,293	12,152	3,285	6,701	6,740	1%
Department Total:	**192,102**	**194,225**	**199,804**	**212,130**	**215,048**	**1%**
Department Position Total:	**762**	**791**	**895**	**930**	**942**	**1%**
Inspector General						
Salary	4,172	4,261	4,672	4,932	5,381	9%
Fringe Benefits	1,173	1,262	1,438	1,496	1,646	10%
Court Costs	0	0	0	1	1	0%
Contractual Services	0	0	0	2	2	0%
Other Operating	160	133	124	184	209	14%
Charges for County Services	85	85	59	62	76	23%
Capital	83	33	33	44	59	34%
Department Total:	**5,673**	**5,774**	**6,326**	**6,721**	**7,374**	**10%**
Department Position Total:	**38**	**38**	**38**	**38**	**40**	**5%**
Internal Services						
Salary	62,224	60,960	61,729	70,553	66,923	-5%
Fringe Benefits	21,118	22,483	24,316	27,921	27,569	-1%
Court Costs	3	25	9	11	15	36%
Contractual Services	45,767	47,540	47,160	62,477	64,743	4%
Other Operating	68,872	78,336	70,373	74,666	72,409	-3%
Charges for County Services	41,220	34,235	35,336	31,349	29,405	-6%
Capital	484	443	586	624	646	4%
Department Total:	**239,688**	**244,022**	**239,509**	**267,601**	**261,710**	**-2%**
Department Position Total:	**921**	**929**	**909**	**970**	**995**	**3%**
Management and Budget						
Salary	5,145	4,426	5,316	5,714	8,096	42%
Fringe Benefits	1,580	1,633	1,555	1,861	2,645	42%
Court Costs	0	0	0	1	0	-100%
Other Operating	535	968	256	188	877	366%
Charges for County Services	255	252	257	485	733	51%
Capital	13	20	17	76	81	7%
Department Total:	**7,528**	**7,299**	**7,401**	**8,325**	**12,432**	**49%**
Department Position Total:	**56**	**54**	**52**	**53**	**75**	**42%**

APPENDIX C

Expenditures by Category of Spending

(Dollars in thousands)

Strategic Area / Department	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Adotped 20-21	% Change
Property Appraiser						
Salary	27,184	27,904	28,288	30,025	30,978	3%
Fringe Benefits	9,418	10,420	10,998	11,572	12,164	5%
Court Costs	67	20	21	30	30	0%
Contractual Services	2,150	1,698	1,611	4,519	7,165	59%
Other Operating	1,329	1,348	1,436	1,647	1,673	2%
Charges for County Services	2,023	2,006	1,942	2,346	2,409	3%
Capital	47	39	532	58	238	310%
Department Total:	**42,218**	**43,435**	**44,828**	**50,197**	**54,657**	**9%**
Department Position Total:	**403**	**404**	**404**	**405**	**410**	**1%**
General Government Improvement Fund						
Capital	14,162	8,358	5,040	27,505	10,134	-63%
Department Total:	**14,162**	**8,358**	**5,040**	**27,505**	**10,134**	**-63%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	29,351	72,818	139,036	115,567	111,775	-3%
Department Total:	**29,351**	**72,818**	**139,036**	**115,567**	**111,775**	**-3%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
General Government Total	633,265	678,752	754,691	814,954	803,769	-1%
All Strategic Areas						
Salary	**2,061,168**	**2,062,559**	**2,132,159**	**2,267,157**	**2,303,647**	**2%**
Fringe Benefits	**774,767**	**828,179**	**938,043**	**976,619**	**982,100**	**1%**
Court Costs	**1,304**	**1,697**	**1,581**	**1,963**	**1,950**	**-1%**
Contractual Services	**614,266**	**598,000**	**632,632**	**700,312**	**746,062**	**7%**
Other Operating	**1,062,119**	**1,300,407**	**1,346,197**	**1,432,211**	**1,430,378**	**0%**
Charges for County Services	**437,087**	**451,433**	**484,908**	**530,943**	**529,179**	**0%**
Grants to Outside Organizations	**145,954**	**142,151**	**157,437**	**197,194**	**202,975**	**3%**
Capital	**192,422**	**227,265**	**237,533**	**243,035**	**230,336**	**-5%**
Minus Adjustments for Interagency Transfers	**681,577**	**719,347**	**669,914**	**673,538**	**710,220**	**5%**
Grand Total:	**4,607,510**	**4,892,344**	**5,260,576**	**5,675,896**	**5,716,407**	**0.71%**
Department Total:	**26,816**	**27,213**	**27,593**	**28,409**	**28,627**	**0.77%**

APPENDIX D: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		2020-21 Adopted Budget
TAXES		
General Property Tax		$ 1,438,082
Local Option Gas Tax		43,103
Ninth Cent Gas Tax		11,022
	Subtotal	1,492,207
BUSINESS TAXES		
Business Taxes		2,062
	Subtotal	2,062
INTERGOVERNMENTAL REVENUES		
State Sales Tax		69,813
State Revenue Sharing		61,565
Gasoline and Motor Fuels Tax		12,837
Alcoholic Beverage License		1,009
Secondary Roads		500
Race Track Revenue		500
State Insurance Agent License Fees		464
	Subtotal	146,688
CHARGES FOR SERVICES		
Sheriff and Police Fees		1,440
Other		500
	Subtotal	1,940
INTEREST INCOME		
Interest		4,744
	Subtotal	4,744

APPENDIX D: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		2020-21 Adopted Budget
OTHER		
Administrative Reimbursements		47,227
Miscellaneous		3,267
	Subtotal	50,494
TRANSFERS		
Transfers		3,221
	Subtotal	3,221
CASH CARRYOVER		
Cash Carryover		21,376
	Subtotal	21,376
	TOTAL	$1,722,732

APPENDIX E: UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		2020-21 Adopted Budget
TAXES		
General Property Tax		$ 159,868
Utility Tax		98,829
Communications Tax		24,584
	Subtotal	283,281
BUSINESS TAXES		
Business Taxes		3,830
	Subtotal	3,830
INTERGOVERNMENTAL REVENUES		
State Sales Tax		104,720
State Revenue Sharing		48,210
Alcoholic Beverage License		169
	Subtotal	153,099
CHARGES FOR SERVICES		
Sheriff and Police Fees		2,560
	Subtotal	2,560
INTEREST INCOME		
Interest		1,581
	Subtotal	1,581
OTHER		
Administrative Reimbursements		14,914
Miscellaneous		37,514
	Subtotal	52,428

APPENDIX E: UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		2020-21 Adopted Budget
TRANSFERS		
Transfers		654
	Subtotal	654
CASH CARRYOVER		
Cash Carryover		20,107
	Subtotal	20,107
	TOTAL	$517,539

APPENDIX F: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA			2020-21 Adopted Budget
PUBLIC SAFETY			
Court Care Program - YWCA		$	340
DUI Toxicology Contract			985
Public Safety Community-based Organizations			1,445
State Department of Juvenile Justice			5,801
	Subtotal		8,571
TRANSPORTATION			
Infrastructure Improvement District		$	2,632
	Subtotal		2,632
RECREATION AND CULTURE			
Miami Marathon		$	25
Orange Blossom Classic			1,000
Orange Bowl Committee			3,035
Recreation and Culture Community-based Organizations			100
	Subtotal		4,160
NEIGHBORHOOD AND INFRASTRUCTURE			
Comprehensive Planning Assessment		$	100
South Florida Regional Planning Council			506
	Subtotal		606
HEALTH AND HUMAN SERVICES			
Alliance for Aging		$	220
Child Care Center Trust			30
Child Protection Team (University of Miami)			175
Community-based Organizations			14,300
Food Programs :			
Farm Share			460
Curley's House of Style			200
Feeding South Florida			200
MJD Wellness and Community Center, Inc.			200
Share Your Heart			200
Health Council of South Florida			33
Health Foundation of South Florida (Age-Friendly Initiative)			50
Immigration Support			50
Inmate Medical			1,300
Medicaid			53,011
Medicaid Reimbursement from Public Health Trust			(30,000)
Miami Ventures Program (Beacon Council Foundation)			1,000
Office of the New Americans			150
Public Guardianship			2,728
South Florida Behavioral Network			1,000
	Subtotal		45,307

APPENDIX F: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA		2020-21 Adopted Budget
ECONOMIC DEVELOPMENT		
CRA Studies	$	200
Employ Miami-Dade Program (NANA and SantLa)		700
Film Incentive Program		400
Mom and Pop Business Grants		1,044
South Pointe Interlocal Payment		22,347
Summer Youth Employment Program		1,000
Tax Increment Financing		59,534
Subtotal		85,225
GENERAL GOVERNMENT		
Accidental Death Insurance	$	113
Activation Reserve		150
Civilan Investigative Panel Reserve		750
Community Redevelopment Agency and Other Studies		268
Community-based Organizations Discretionary Reserve		3,900
Contingency Reserve		5,000
Employee Advertisements		150
Employee Awards		205
Employee Background Checks		38
Employee Physicals		1,140
External Audits		800
General Publicity		76
Grant Match Reserve:		
Technology Initiatives (Technology Foundations of the Americas - eMerge, Global Co-Creation Lab, and Venture Hive)		1,400
Shutter Program Match		118
Redland Immigrant Match		118
Targeted Jobs Incentive Fund Match		1,275
In-Kind Services Reserve		150
Interpreter Services		15
IT Funding Model Distribution		36,444
Long Term Disability Insurance		1,064
Management Consulting		380
Memberships in Local, State, and National Organizations		325
Miscellaneous Operating		228
Outside Legal Services		760
Outside Printing		76
Prior Year Encumbrances		1,125
Promotional Items		46
Property Damage Insurance		2,280
Public Campaign Financing		78
Quality Neighborhood Improvement Bond Program Debt		309
Radio Public Information Program		112
Save Our Seniors Homeowners Relief Fund		2,790
Special Elections Reserve		2,000
Tax Equalization Reserve		2,250
Wage Adjustment, FRS, Separation, and Energy Reserve		16,068
Subtotal		82,001
TOTAL		228,502

APPENDIX G: UNINCORPORATED MUNICIPAL SERVICE AREA NON-DEPARTMENTAL EXPENDITURES

By Strategic Area

(in thousands of dollars)

STRATEGIC AREA		2020-21 Adopted Budget
ECONOMIC DEVELOPMENT		
Tax Increment Financing	$	1,950
Subtotal		1,950
GENERAL GOVERNMENT		
Accidental Death Insurance		37
Employee Advertisements		48
Employee Awards		65
Employee Background Checks		12
Employee Physicals		360
General Publicity		24
Interpreter Services		5
IT Funding Model Distribution		11,509
Long Term Disability Insurance		336
Management Consulting		120
Memberships in Local, State, and National Organizations		102
Miscellaneous Operating/Refunds		72
Outside Legal Services		240
Outside Printing		24
Prior Year Encumbrances		375
Promotional Items		14
Property Damage Insurance		720
Public Campaign Financing		24
Quality Neighborhood Improvement Bond Program Debt		10,442
Radio Public Information Program		36
Save Our Seniors Homeowners Relief Fund		310
Tax Equalization Reserve		250
Wage Adjustment, FRS, Separation, and Energy Reserve		4,650
Subtotal		29,775
TOTAL	$	31,725

APPENDIX H: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Total
Federal Goverment									
Army Corps of Engineers	57,194	96,200	27,610	1,190	16,438	16,438	16,438	0	231,508
Assistance to Firefighters Grant	1,420	0	0	0	0	0	0	0	1,420
Capital Funds Program (CFP) - 714	6,512	0	0	0	0	0	0	0	6,512
Capital Funds Program (CFP) - 715	7,285	0	0	0	0	0	0	0	7,285
Capital Funds Program (CFP) - 716	7,687	0	0	0	0	0	0	0	7,687
Capital Funds Program (CFP) - 717	7,424	0	0	0	0	0	0	0	7,424
Capital Funds Program (CFP) - 718	8,651	2,131	1,003	0	0	0	0	0	11,785
Capital Funds Program (CFP) - 719	4,082	2,910	3,015	1,759	0	0	0	0	11,766
Capital Funds Program (CFP) - 720	0	2,325	3,325	4,300	2,551	0	0	0	12,501
Comm. Dev. Block Grant	806	0	0	0	0	0	0	0	806
FDOT 2017 TAP	0	0	0	0	628	0	0	0	628
Federal Aviation Administration	73,952	39,427	5,169	3,415	26,443	1,000	150	0	149,556
Federal Transportation Grant	1,000	6,000	0	0	0	0	0	0	7,000
FEMA Hazard Mitigation Grant	3,911	0	0	1,042	0	0	0	0	4,953
FEMA Reimbursements	0	147	1,068	0	0	0	0	0	1,215
FTA 5307 Transfer	879	489	755	756	0	0	0	0	2,879
FTA 5309 Bus & Bus Facility Formula	903	0	0	0	0	0	0	0	903
FTA 5339 Bus & Bus Facility Formula	30,432	7,636	7,409	5,961	6,109	6,263	6,419	0	70,229
FTA Section 5307/5309 Formula Grant	98,288	63,313	60,242	58,531	59,958	61,418	55,980	500	458,230
FTA Section 5309 Discretionary Grant	3,147	45,279	38,702	14,872	0	0	0	0	102,000
FTA Section 5337 State of Good Repair Formul	30,878	31,650	32,441	33,252	34,083	34,935	35,809	0	233,048
Hope VI Grant	1,805	3,358	0	0	0	0	0	0	5,163
Replacement Housing Factor (RHF)	1,908	0	0	0	0	0	0	0	1,908
Transportation Security Administration Funds	102,257	5,165	0	0	0	0	0	0	107,422
Urban Area Security Initiative Grant	160	0	0	0	0	0	0	0	160
US Department of Agriculture	7,400	0	0	0	0	0	0	0	7,400
US Department of Homeland Security	0	721	1,000	0	0	0	0	0	1,721
US DOT	0	22,000	22,000	0	0	0	0	0	44,000
Total	**457,981**	**328,751**	**203,739**	**125,078**	**146,210**	**120,054**	**114,796**	**500**	**1,497,109**
Non-County Sources									
City of Homestead Contribution	77	0	0	0	0	0	0	0	77
City of Miami Beach Contribution	4,425	1,617	2,450	3,050	0	0	0	0	11,542
City of Miami Contribution	0	417	0	0	0	0	0	0	417
City of Miami Park Impact Fees	4,871	602	1,169	4,302	2,530	2,530	0	0	16,004
City of South Miami Contribution	0	0	0	733	733	734	0	0	2,200
Developer Contribution	2,123	0	0	0	0	0	0	0	2,123
Florida City Contribution	2,005	1,237	0	0	0	0	0	0	3,242
Town of Medley Contribution	2,767	3,750	0	0	0	0	0	0	6,517
USDOT Build Program	0	9,500	0	6,708	7,379	4,472	3,801	0	31,860
Village of Palmetto Bay Contribution	0	200	200	0	0	0	0	0	400

APPENDIX H:CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Total
Village of Pinecrest Contribution	0	150	150	0	0	0	0	0	300
Total	**16,268**	**17,473**	**3,969**	**14,793**	**10,642**	**7,736**	**3,801**	**0**	**74,682**
State of Florida									
Documentary Stamp Surtax	1,600	3,400	1,000	0	0	0	0	0	6,000
Economic Development Transportation Fund	5,993	0	0	0	0	0	0	0	5,993
FDOT 2016 SUN Trail	0	0	0	8,000	0	0	0	0	8,000
FDOT Funds	200,630	126,471	103,980	47,048	20,138	22,849	13,039	9,252	543,407
FDOT-County Incentive Grant Program	12,795	2,362	1,650	1,830	1,000	751	0	0	20,388
Florida Boating Improvement Fund	4,361	757	0	0	0	0	0	0	5,118
Florida Department of Environmental Protecti	9,363	4,286	2,863	4,566	1,886	2,941	660	0	26,565
Florida Inland Navigational District	4,099	638	1,400	0	0	0	0	0	6,137
Grants and Aids to Local Governments	200	0	0	0	0	0	0	0	200
State of Florida Cultural Facilities Grant Progra	500	1,000	0	0	0	0	0	0	1,500
Total	**239,541**	**138,914**	**110,893**	**61,444**	**23,024**	**26,541**	**13,699**	**9,252**	**623,308**
Impact Fees/Exactions									
Developer Fees/Donations	140	0	2,250	0	0	0	0	0	2,390
Fire Impact Fees	28,774	20,110	9,025	14,605	11,356	0	0	25,214	109,084
Park Impact Fees	52,817	4,570	0	0	0	0	0	0	57,387
Police Impact Fees	7,142	2,187	500	0	0	0	0	0	9,829
Road Impact Fees	664,291	100,033	105,376	107,084	102,345	99,302	0	0	1,178,431
Wastewater Connection Charges	69,906	27,315	52,185	43,612	23,477	21,478	7,000	0	244,973
Water Connection Charges	60,302	790	0	0	0	0	0	0	61,092
Total	**883,372**	**155,005**	**169,336**	**165,301**	**137,178**	**120,780**	**7,000**	**25,214**	**1,663,186**
County Proprietary Operations									
Aviation Passenger Facility Charge	10,602	55,239	37,922	18,810	19,927	0	0	0	142,500
Aviation Revenues	5,786	3,621	17,949	8,919	0	0	0	0	36,275
Biscayne Bay Envir. Trust Fund	0	1,000	0	0	0	0	0	0	1,000
Causeway Toll Revenue	3,831	13,648	10,918	9,635	5,620	12,472	0	0	56,124
Fire Hydrant Fund	3,676	2,500	2,500	2,500	2,500	2,500	2,500	2,500	21,176
FUMD Work Order Fund	443	0	0	0	0	0	0	0	443
Improvement Fund	5,067	2,067	40,055	8,103	0	0	0	0	55,292
Miami Springs Water Construction Fund	13,311	600	0	0	0	0	0	0	13,911
Peoples Transportation Plan Capital Reserve F	56,289	68,823	63,517	13,033	1,189	396	0	0	203,247
RER Operating Revenue	1,540	249	125	135	218	148	163	0	2,578
Reserve Maintenance Fund	90,525	86,066	25,000	25,095	25,000	25,000	25,000	0	301,686
WASD Project Fund	250	3,602	0	0	0	0	0	0	3,852
Waste Collection Operating Fund	20	1,470	2,696	2,226	1,407	359	655	4,597	13,430
Waste Disposal Operating Fund	18,475	9,142	20,637	10,642	54,343	15,950	5,900	63,238	198,327
Wastewater Renewal Fund	275,606	63,542	88,853	55,000	55,000	55,000	50,000	50,000	693,001
Wastewater Special Construction Fund	8,157	0	1,000	4,000	4,000	674	0	0	17,831
Water Renewal and Replacement Fund	257,800	47,501	39,500	40,000	40,000	40,000	45,000	45,000	554,801

APPENDIX H:CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Total
Water Special Construction Fund	14,834	500	500	500	500	500	500	0	17,834
Total	**766,212**	**359,570**	**351,172**	**198,598**	**209,704**	**152,999**	**129,718**	**165,335**	**2,333,308**
County Bonds/Debt									
2006 Sunshine State Financing	4,000	0	0	0	0	0	0	0	4,000
2008 Sunshine State Financing	291	0	0	0	0	0	0	0	291
Aviation 2016 Commercial Paper	200,000	0	0	0	0	0	0	0	200,000
Aviation Revenue Bonds	189,431	24,442	17,948	12,539	0	0	0	0	244,360
BBC GOB Financing	945,035	212,136	359,648	185,028	101,912	13,033	2,750	2,929	1,822,471
BBC GOB Interest	1,400	0	0	0	0	0	0	0	1,400
BBC GOB Series 2005A	2,827	0	0	0	0	0	0	0	2,827
BBC GOB Series 2008B	6,921	0	0	0	0	0	0	0	6,921
BBC GOB Series 2008B-1	2,755	0	0	0	0	0	0	0	2,755
BBC GOB Series 2011A	140	0	0	0	0	0	0	0	140
BBC GOB Series 2013A	257	0	0	0	0	0	0	0	257
BBC GOB Series 2014A	31	0	0	0	0	0	0	0	31
Capital Asset Series 2007 Bond Proceeds	2,788	0	0	0	0	0	0	0	2,788
Capital Asset Series 2010 Bonds	2,038	0	0	0	0	0	0	0	2,038
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Capital Asset Series 2016 Bonds	1,590	0	0	0	0	0	0	0	1,590
Capital Asset Series 2018A Bonds	10,000	0	0	0	0	0	0	0	10,000
Capital Asset Series 2019A Bonds	79,120	0	0	0	0	0	0	0	79,120
Capital Funds Financing Program	0	2,000	2,000	2,000	0	0	0	0	6,000
Double-Barreled GO Bonds	9,308	7,157	12,806	906	0	0	0	0	30,177
Future Financing	277,290	533,068	802,760	858,937	470,862	647,941	440,818	1,075,516	5,107,192
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	26,150	26,150
Future WASD Revenue Bonds	0	383,748	446,384	490,496	541,398	561,639	412,231	965,861	3,801,757
JMH General Obligation Bonds	0	8,000	0	0	0	0	0	0	8,000
Lease Financing - County Bonds/Debt	388,240	213,034	102,018	48,553	45,813	29,768	773	0	828,199
People's Transportation Plan Bond Program	1,055,057	332,159	240,562	159,501	106,950	77,513	22,000	45,697	2,039,439
Quality Neighborhood Improvement Program	2,010	0	0	0	0	0	0	0	2,010
Safe Neigh. Parks (SNP) Proceeds	120	0	0	0	0	0	0	0	120
Seaport Bonds/Loans	138,230	0	0	0	0	0	0	0	138,230
Series 2018 Equipment Lease	15,500	0	0	0	0	0	0	0	15,500
Solid Waste System Rev. Bonds Series 2005	60,792	0	0	0	0	0	0	0	60,792
State Revolving Loan Wastewater Program	20,000	20,000	0	0	0	0	0	0	40,000
State Revolving Loan Water Program	44,181	1,000	307	1,735	0	0	0	0	47,223
Tenant Financing	4,000	0	0	0	0	0	0	0	4,000
WASD Revenue Bonds Sold	1,363,033	0	0	0	0	0	0	0	1,363,033
WIFIA Loan	628,586	0	0	0	0	0	0	0	628,586
Total	**5,500,971**	**1,736,744**	**1,984,433**	**1,759,695**	**1,266,935**	**1,329,894**	**878,572**	**2,116,153**	**16,573,397**
Other County Sources									

APPENDIX H:CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Total
Animal Services Trust Fund	30	0	0	0	0	0	0	0	30
Beach Renourishment Fund	4,500	1,500	1,500	1,500	0	0	0	0	9,000
Capital Asset Series 2020C Bonds	146,294	0	0	0	0	0	0	0	146,294
Charter County Transit System Surtax	40,020	12,761	500	500	500	500	0	0	54,781
CIIP Program Revenues	3,298	40,011	148,659	115,229	128,506	123,590	85,744	386,617	1,031,654
City of Coral Gables Park & Mobility Impact Fe	0	0	0	2,421	2,421	2,421	0	0	7,263
Claims Construction Fund	663	0	0	0	0	0	0	0	663
Communications Operating Revenue	0	60	0	0	0	0	0	0	60
Convention Development Tax Funds	622	1,180	0	0	0	0	0	0	1,802
Donations	1,000	0	0	0	0	0	0	0	1,000
E911 Fees	690	3,000	0	0	0	0	0	0	3,690
Endangered Lands Voted Millage	1,500	0	0	0	0	0	0	0	1,500
Finance Operating Revenues	2,600	417	0	0	0	0	0	0	3,017
Fire Rescue Taxing District	16,944	12,776	11,250	10,500	9,700	9,700	0	0	70,870
Food and Beverage Tax	13,406	2,832	0	0	0	0	0	0	16,238
General Government Improvement Fund (GGI	16,795	44,289	0	0	0	0	0	0	61,084
Human Resources Operating Revenue	200	0	0	0	0	0	0	0	200
Interest Earnings	4,732	0	0	0	0	0	0	0	4,732
ISD Fleet Revenue	0	3,504	0	0	0	0	0	0	3,504
ISD Service Fees	0	8,396	0	0	0	0	0	0	8,396
IT Funding Model	12,107	5,518	0	0	0	0	0	0	17,625
ITD Service Fees	24,179	9,105	9,195	9,443	9,911	0	0	0	61,833
Knight Foundation Grant	0	500	500	500	500	0	0	0	2,000
Law Enforcement Trust Fund (LETF)	2,384	507	400	193	0	0	0	0	3,484
Miami-Dade Library Taxing District	22,197	2,840	455	455	200	480	0	0	26,627
Operating Revenue	249	0	0	0	0	0	0	0	249
Parking Revenues	1,480	150	0	300	0	0	0	0	1,930
Passenger Transportation Regulatory Fees	168	0	0	0	0	0	0	0	168
Police Operating Revenue	1,682	1,164	0	0	0	0	0	0	2,846
Private Donations	3,200	1,200	1,600	0	0	0	0	0	6,000
Property Appraiser Operating Revenue	4,000	0	0	0	0	0	0	0	4,000
PROS Departmental Trust Fund	9,817	500	0	0	0	0	0	0	10,317
PROS Operating Revenue	1,151	0	0	0	0	0	0	0	1,151
Seaport Revenues	0	658	736	653	681	500	0	0	3,228
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
Special Taxing District	797	0	0	0	0	0	0	0	797
Stormwater Utility	22,838	11,653	14,903	16,790	13,926	12,714	10,649	7,016	110,489
Utility Service Fee	687	8,955	4,685	3,770	17,670	16,100	0	58,611	110,478
Vehicle Replacement Fund	2,332	0	0	0	0	0	0	0	2,332
Total	**367,562**	**173,476**	**194,383**	**162,254**	**184,015**	**166,005**	**96,393**	**452,244**	**1,796,332**

Gas Tax

APPENDIX H:CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Total
Capital Impr. Local Option Gas Tax	24,473	20,746	19,907	20,206	20,509	20,817	21,129	0	147,787
Secondary Gas Tax	18,874	18,404	21,884	21,884	19,799	19,799	19,799	0	140,443
Total	**43,347**	**39,150**	**41,791**	**42,090**	**40,308**	**40,616**	**40,928**	**0**	**288,230**
Grand Total	**8,275,254**	**2,949,083**	**3,059,716**	**2,529,253**	**2,018,016**	**1,964,625**	**1,284,907**	**2,768,698**	**24,849,552**

APPENDIX I: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

dollars in thousands

Strategic Area / Department	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Public Safety									
Corrections and Rehabilitation	29,696	4,256	27,081	25,000	28,331	0	0	0	114,364
Fire Rescue	41,152	93,670	37,332	46,006	32,486	12,650	14,700	69,214	347,210
Information Technology	11,417	37,640	24,855	34,633	7,641	4,641	0	0	120,827
Judicial Administration	32,926	21,975	23,360	27,503	29,714	0	0	0	135,478
Medical Examiner	3,580	823	432	0	0	0	0	0	4,835
Non-Departmental	0	11,769	6,050	12,879	31,417	54,527	0	0	116,642
Police	25,226	45,951	58,153	31,105	22,662	21,303	21,574	26,698	252,672
Strategic Area Total	143,997	216,084	177,263	177,126	152,251	93,121	36,274	95,912	1,092,028
Transportation and Mobility									
Non-Departmental	14,100	0	1,000	0	0	0	0	0	15,100
Parks, Recreation and Open Spaces	7,125	17,404	11,986	9,635	5,620	12,472	0	0	64,242
Transportation and Public Works	1,826,739	1,010,638	820,740	586,048	436,501	333,519	246,589	53,575	5,314,349
Strategic Area Total	1,847,964	1,028,042	833,726	595,683	442,121	345,991	246,589	53,575	5,393,691
Recreation and Culture									
Cultural Affairs	61,584	33,618	73,939	42,773	32,369	32,118	6,215	10,984	293,600
Library	24,530	15,985	20,292	3,298	253	0	80	0	64,438
Non-Departmental	133,000	22,858	16,839	0	0	0	0	0	172,697
Parks, Recreation and Open Spaces	213,506	62,003	138,375	112,007	66,841	67,387	60,969	317,045	1,038,133
Strategic Area Total	432,620	134,464	249,445	158,078	99,463	99,505	67,264	328,029	1,568,868
Neighborhood and Infrastructure									
Animal Services	700	1,478	3,784	0	0	0	0	0	5,962
Internal Services	656	14,500	25,000	25,000	35,000	33,899	25,000	31,053	190,108
Non-Departmental	77,864	49,036	16,113	3,839	1,332	0	0	2,929	151,113
Public Works and Waste Management	0	1,000	728	0	0	0	0	0	1,728
Regulatory and Economic Resources	129,438	114,042	48,516	25,622	6,984	9,547	5,022	0	339,171
Solid Waste Management	54,563	18,278	45,461	22,963	75,774	32,409	8,055	154,076	411,579
Transportation and Public Works	172,820	18,885	17,567	17,153	10,507	7,374	6,947	7,016	258,269
Water and Sewer	1,924,114	660,590	786,634	871,101	825,045	803,657	576,927	1,086,506	7,534,574
Strategic Area Total	2,360,155	877,809	943,803	965,678	954,642	886,886	621,951	1,281,580	8,892,504
Health and Society									
Community Action and Human Services	12,745	6,709	7,204	14,000	11,865	5,340	2,955	1,545	62,363
Homeless Trust	13,406	2,832	0	0	0	0	0	0	16,238
Internal Services	66,321	6,658	8,757	3,000	0	0	0	0	84,736
Non-Departmental	54,005	19,202	14,313	0	0	0	0	0	87,520
Public Housing and Community Development	73,274	16,941	10,343	8,059	7,714	0	0	0	116,331
Strategic Area Total	219,751	52,342	40,617	25,059	19,579	5,340	2,955	1,545	367,188
Economic Development									
Aviation	758,606	379,992	442,362	510,470	413,546	554,212	406,479	1,039,560	4,505,227
Regulatory and Economic Resources	19,330	23,270	35,400	12,000	0	0	0	0	90,000
Seaport	435,820	417,160	505,527	354,652	86,853	46,876	38,376	0	1,885,264
Strategic Area Total	1,213,756	820,422	983,289	877,122	500,399	601,088	444,855	1,039,560	6,480,491

APPENDIX I: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

dollars in thousands

Strategic Area / Department	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
General Government									
Communications and Customer Experience	0	2,373	500	0	0	0	0	0	2,873
Elections	0	3,065	3,000	0	0	0	0	0	6,065
Finance	400	2,617	0	0	0	0	0	0	3,017
Human Resources	0	200	0	0	0	0	0	0	200
Information Technology	70,027	48,498	30,353	9,619	16,151	1,964	0	0	176,612
Internal Services	14,771	13,929	15,831	2,850	0	0	0	0	47,381
Non-Departmental	395,121	131,122	116,623	69,935	58,126	42,271	936	0	814,134
Property Appraiser	0	4,500	0	0	0	0	0	0	4,500
Strategic Area Total	480,319	206,304	166,307	82,404	74,277	44,235	936	0	1,054,782
Grand Total	6,698,562	3,335,467	3,394,450	2,881,150	2,242,732	2,076,166	1,420,824	2,800,201	24,849,552

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Public Safety									
Corrections and Rehabilitation									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	709	300	0	0	0	0	300	291	1,300
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - AIR HANDLERS	346	354	0	0	0	0	354	0	700
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	0	750	0	0	0	0	750	750	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS	50	200	0	0	0	0	200	0	250
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,750	800	0	0	0	0	800	0	2,550
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - GENERATORS	924	76	0	0	0	0	76	0	1,000
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - INMATE HOUSING IMPROVEMENT	3,673	200	0	0	0	0	200	382	4,255
INFRASTRUCTURE IMPROVEMENTS - PRE-TRIAL DETENTION CENTER - RENOVATION	17,693	200	0	0	0	0	200	129	18,022
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - AIR HANDLERS	425	275	0	0	0	0	275	0	700
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	3,751	200	0	0	0	0	200	349	4,300
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS	120	200	0	0	0	0	200	180	500
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	0	556	0	0	0	0	556	78,331	78,887
TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - REPLACE MEDICAL HOUSING CHILLERS	255	145	0	0	0	0	145	0	400
Department Total	29,696	4,256	0	0	0	0	4,256	80,412	114,364

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Fire Rescue									
AIR RESCUE - HELICOPTER FLEET REPLACEMENT	17,280	51,840	0	0	0	0	51,840	0	69,120
FIRE RESCUE - 38' RAPID RESPONSE VESSELS	0	0	0	721	0	509	1,230	0	1,230
FIRE RESCUE - 50' FIRE BOAT - TRAINING/SPARE	0	0	0	0	0	0	0	1,700	1,700
FIRE RESCUE - FLEET SHOP	0	0	0	0	0	10,000	10,000	10,000	20,000
FIRE RESCUE - HEADQUARTERS BUILDING HARDENING	656	0	0	100	0	100	200	0	856
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	700	3,000	0	0	0	1,300	4,300	130,580	135,580
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	0	0	0	0	0	5,000	5,000	10,000	15,000
FIRE RESCUE - SECURITY CAMERAS AT AIR RESCUE	0	0	0	0	0	400	400	0	400
FIRE RESCUE - STATION 18 (NORTH MIAMI)	1,443	0	0	0	0	2,647	2,647	3,428	7,518
FIRE RESCUE - STATION 25 (OPA-LOCKA AIRPORT) AND STATION 24 (MIAMI EXECUTIVE AIRPORT)	890	0	0	0	0	696	696	0	1,586
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	0	0	0	0	250	250	4,000	4,250
FIRE RESCUE - STATION 29 (SWEETWATER)	4,438	900	0	0	0	100	1,000	0	5,438
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	0	0	0	0	0	0	0	7,768	7,768
FIRE RESCUE - STATION 51 (HONEY HILL)	0	0	0	0	0	140	140	0	140
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - STATION 68 (DOLPHIN)	1,778	0	0	0	0	2,188	2,188	3,019	6,985
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	705	0	0	0	0	645	645	0	1,350
FIRE RESCUE - STATION 72 (FLORIDA CITY)	500	0	0	0	0	0	0	6,268	6,768
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	6,200	8,639
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - UHF RADIO SYSTEM UPDATE	7,750	7,750	0	0	0	0	7,750	0	15,500
GENERATORS - REPLACEMENT	1,600	0	0	0	0	500	500	0	2,100
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - FACILITY IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	856	644	0	0	0	2,500	3,144	0	4,000
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	0	0	0	0	0	150	150	0	150
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	117	0	0	0	0	1,590	1,590	3,193	4,900
Department Total	41,152	64,134	0	821	0	28,715	93,670	212,388	347,210
Information Technology									
COMPUTER-AIDED DISPATCH (CAD) - REPLACEMENT	5,828	0	0	0	0	16,292	16,292	34,029	56,149
CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) - IMPLEMENTATION	5,399	0	0	0	0	17,525	17,525	32,634	55,558
DEPLOYMENT OF 800 MHZ PUBLIC SAFETY RADIO SITES	190	0	0	0	0	3,823	3,823	5,107	9,120
Department Total	11,417	0	0	0	0	37,640	37,640	71,770	120,827

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Judicial Administration									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,826	1,300	0	0	0	0	1,300	40,952	47,078
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	0	0	0	0	0	0	0	36,800	36,800
MENTAL HEALTH DIVERSION FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	28,100	20,175	0	0	0	0	20,175	2,825	51,100
Department Total	32,926	21,475	0	0	0	500	21,975	80,577	135,478
Medical Examiner									
INFRASTRUCTURE IMPROVEMENTS - MEDICAL EXAMINER FACILITY-WIDE IMPROVEMENTS	0	0	0	0	0	800	800	392	1,192
MEDICAL EXAMINER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,580	23	0	0	0	0	23	40	3,643
Department Total	3,580	23	0	0	0	800	823	432	4,835
Non-Departmental									
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	716	716	0	716
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	689	689	0	689
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	27	27	0	27
DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2011A)	0	0	0	0	0	90	90	0	90
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)	0	0	0	0	0	2,019	2,019	0	2,019
DEBT SERVICE - HELICOPTER	0	0	0	0	0	4,432	4,432	0	4,432
DEBT SERVICE - NARROWBANDING	0	0	0	0	0	3,296	3,296	0	3,296
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - 800 MHZ RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	0	0	0	0	0	0	68,518	68,518
INFRASTRUCTURE IMPROVEMENTS - UHF RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	0	0	0	0	0	0	36,355	36,355
Department Total	0	0	0	0	0	11,769	11,769	104,873	116,642

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Police									
911 ATOS CPE UPGRADE	690	0	0	0	0	0	3,000	0	3,690
CIVIL PROCESS AUTOMATION	1,436	0	0	0	0	250	250	0	1,686
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	0	0	0	0	0	1,500	1,500	0	1,500
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	191	0	0	0	0	59	59	0	250
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	385	0	0	0	0	685	685	0	1,070
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	370	0	0	0	0	80	80	0	450
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,927	684	0	0	0	186	870	268	10,065
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	385	85	0	0	0	0	85	0	470
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	740	0	0	0	0	10,967	10,967	158,318	170,025
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	0	0	0	0	0	0	0	13,872	13,872
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,650	0	0	0	0	250	250	0	2,900
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	0	0	407	0	0	1,464	1,871	8,622	10,493
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	651	0	0	0	0	200	200	0	851
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	6,035	0	0	0	0	450	450	415	6,900
NEW DISTRICT STATION - EUREKA	500	0	0	0	0	250	250	0	750
POLICE - HELICOPTER FLEET REPLACEMENT	0	24,000	0	0	0	0	24,000	0	24,000
POLICE EQUIPMENT - PORTABLE FORTS	0	0	0	0	0	330	330	0	330
POLICE FLEET VEHICLE - ARMORED MEDICAL RESPONSE VEHICLE	0	0	0	160	0	143	303	0	303
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	114	0	80	0	0	0	80	0	194
REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS	1,093	0	0	0	0	67	67	0	1,160
SHAREPOINT PLATFORM - UPGRADE	559	0	0	0	0	559	559	0	1,118
SOCIAL MEDIA ANALYTICS SOFTWARE	500	0	0	0	0	95	95	0	595
Department Total	25,226	24,769	487	160	0	17,535	45,951	181,495	252,672
Strategic Area Total	143,997	114,657	487	981	0	96,959	216,084	731,947	1,092,028

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Transportation and Mobility									
Non-Departmental									
MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD IMPROVEMENTS	14,100	0	0	0	0	0	0	1,000	15,100
Department Total	14,100	0	0	0	0	0	0	1,000	15,100
Parks, Recreation and Open Spaces									
BICYCLE PROJECT - RICKENBACKER CAUSEWAY	1,218	0	56	0	0	1,971	2,027	4,350	7,595
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	150	0	0	0	0	450	450	0	600
BICYCLE PROJECT - VENETIAN CAUSEWAY	50	0	0	0	0	50	50	50	150
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	200	0	0	0	0	200	200	0	400
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	0	0	0	0	0	1,000	1,000	4,000	5,000
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	0	0	0	0	0	138	138	3,689	3,827
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	0	0	0	0	200	200	1,700	1,900
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	0	0	0	0	0	0	0	1,300	1,300
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	1,510	0	2,000	0	0	5,890	7,890	0	9,400
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	400	0	0	0	0	400	400	400	1,200
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	0	0	0	6,500	6,500
VENETIAN CAUSEWAY - BRIDGE PLANNING AND DESIGN	2,738	1,091	462	0	0	0	1,553	0	4,291
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	500	0	0	0	0	3,000	3,000	16,000	19,500
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	59	0	0	147	0	49	196	1,424	1,679
VENETIAN CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	300	0	0	0	0	300	300	300	900
Department Total	7,125	1,091	2,518	147	0	13,648	17,404	39,713	64,242

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Transportation and Public Works									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	71,003	895	1,900	0	0	20,480	23,275	208,268	302,546
ARTERIAL ROADS - COUNTYWIDE	57,235	12,318	0	0	0	9,315	22,870	47,988	128,093
AVENTURA STATION	29,096	0	0	0	0	30,000	30,000	17,400	76,496
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	0	120	0	0	0	0	120	880	1,000
BEACH EXPRESS SOUTH	356	974	178	0	0	0	1,152	8,092	9,600
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	120	0	0	0	0	120	0	120
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	329	0	700
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	14,545	0	0	0	749	15,200	15,949	68,660	99,154
BUS - ENHANCEMENTS	56,632	3,461	2,344	2,867	0	0	8,672	13,097	78,401
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	850	11,246	0	0	0	0	11,246	44,118	56,214
BUS - RELATED PROJECTS	294,553	206,526	9,360	2,683	0	0	218,569	87,788	600,910
BUS - TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	17,985	661	0	0	0	0	661	0	18,646
BUS AND BUS FACILITIES	8,425	9,175	0	0	0	0	9,175	16,458	34,058
DADELAND SOUTH INTERMODAL STATION	1,530	300	0	0	0	0	300	48,682	50,512
FARE COLLECTION EQUIPMENT PROJECTS	80,544	2,264	0	0	0	0	2,264	0	82,808
FEDERALLY FUNDED PROJECTS	105,902	862	500	85,754	20,261	0	107,377	566,580	779,859
INFRASTRUCTURE RENEWAL PLAN (IRP)	12,500	12,500	0	0	0	0	12,500	75,000	100,000
INTERSECTION IMPROVEMENTS - COUNTYWIDE	27,532	0	1,000	0	0	22,474	29,446	43,109	100,087
LEHMAN YARD - MISCELLAEOUS IMPROVEMENTS	74,160	14,458	0	0	0	0	14,458	240	88,858
METROMOVER - IMPROVEMENT PROJECTS	32,396	24,630	0	7,002	0	0	31,632	96,621	160,649
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	27,746	41,158	849	0	0	0	42,007	133,637	203,390
METRORAIL - TRACK AND GUIDEWAY PROJECTS	67,036	50,550	0	0	0	0	50,550	99,078	216,664
METRORAIL - VEHICLE REPLACEMENT	366,226	6,084	0	0	0	0	6,084	13,503	385,813
METRORAIL AND METROMOVER PROJECTS	7,374	6,750	0	543	0	0	7,293	8,174	22,841
MIAMI RIVER GREENWAY	4,100	4,194	122	0	0	0	4,316	295	8,711
PALMETTO INTERMODAL TERMINAL	0	9,465	9,465	0	0	0	18,930	1,640	20,570
PARK AND RIDE - TRANSIT PROJECTS	26,784	6,848	252	544	0	0	7,644	17,200	51,628
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	10,668	20,329	0	0	0	0	29,829	20,961	61,458
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	455	345	0	0	0	325	670	875	2,000
RESURFACING - COUNTYWIDE IMPROVEMENTS	64,395	0	0	0	0	24,608	24,608	42,617	131,620
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	26,655	427	0	0	0	3,494	3,921	14,408	44,984
ROAD WIDENING - COUNTYWIDE	156,677	10,822	0	0	0	21,143	32,115	201,057	389,849
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	42,417	0	500	0	7,135	5,331	13,316	56,794	112,527
SAFETY IMPROVEMENTS - COUNTYWIDE	22,027	0	5,938	0	3,662	500	10,100	44,911	77,038
SAFETY IMPROVEMENTS - FDOT PROJECTS	46	7	521	0	0	0	528	429	1,003
SIGNAGE AND COMMUNICATION PROJECTS	11,376	7,434	0	3,206	0	0	10,640	2,384	24,400

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
SOUTH DADE TRANSITWAY CORRIDOR	14,463	0	44,819	44,820	0	45,221	134,860	154,137	303,460
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	23,972	8,485	1,090	948	0	4,207	14,730	10,663	49,365
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	706	4,181	1,065	0	0	307	5,553	21,201	27,460
THE UNDERLINE	21,849	0	3,701	0	0	3,737	7,438	120,032	149,319
TRACK INSPECTION VEHICLE / TRAIN	0	7,500	0	0	0	0	7,500	0	7,500
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	46,152	691	0	0	7,343	26,962	34,996	151,066	232,214
VISION ZERO AND SAFETY IMPROVEMENT PROJECTS	0	2,895	0	0	0	0	2,895	18,929	21,824
Department Total	1,826,739	489,004	83,604	148,367	39,150	233,304	1,010,638	2,476,972	5,314,349
Strategic Area Total	1,847,964	490,095	86,122	148,514	39,150	246,952	1,028,042	2,517,685	5,393,691

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Recreation and Culture									
Cultural Affairs									
COCONUT GROVE PLAYHOUSE	1,869	3,250	0	0	0	6,773	10,023	12,065	23,957
CUBAN MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	9,350	650	0	0	0	0	650	0	10,000
FLORIDA GRAND OPERA (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	0	0	0	0	0	0	5,000	5,000
HISTORY MIAMI MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	212	200	0	0	0	0	200	9,588	10,000
INFRASTRUCTURE IMPROVEMENTS - AFRICAN HERITAGE CULTURAL ARTS CENTER	4,833	0	0	0	0	324	324	0	5,157
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE	522	0	0	0	0	3,000	3,000	82,153	85,675
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUITIES BOND PROGRAM)	0	0	0	0	0	0	0	25,922	25,922
INFRASTRUCTURE IMPROVEMENTS - JOSEPH CALEB AUDITORIUM	1,030	970	500	0	0	4,426	5,896	2,909	9,835
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE COUNTY AUDITORIUM	1,400	0	500	0	0	2,527	3,027	39,349	43,776
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - CAFE BUILD OUT AND INFRASTRUCTURE IMPROVEMENTS	762	0	0	0	0	818	1,248	0	2,010
VIZCAYA MUSEUM AND GARDENS - PHASE 2, 3, AND 4 (SCHEMATIC) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	39,282	5,000	0	0	0	0	5,000	7,186	51,468
WESTCHESTER COMMUNITY ARTS CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,324	4,000	0	0	0	0	4,000	4,476	10,800
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	250	0	0	0	0	250	9,750	10,000
Department Total	61,584	14,320	1,000	0	0	17,868	33,618	198,398	293,600

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Library									
ALLAPATTAH BRANCH LIBRARY	1,032	0	0	0	0	31	31	0	1,063
CHUCK PEZOLDT LIBRARY BRANCH - REPLACEMENT FOR COUNTRY WALK BRANCH	469	0	0	0	0	1,300	1,300	1,540	3,309
COCONUT GROVE BRANCH LIBRARY	314	0	0	0	0	356	356	0	670
CORAL GABLES BRANCH LIBRARY	1,525	0	0	311	0	2,089	2,400	1,700	5,625
CORAL REEF BRANCH LIBRARY	0	0	0	0	0	411	411	39	450
CULMER/OVERTOWN BRANCH LIBRARY	246	0	0	0	0	0	0	80	326
DORAL BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	206	3,000	0	0	0	1,030	4,030	8,298	12,534
HIALEAH GARDENS BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	9,065	1,269	0	0	0	0	1,269	0	10,334
INFRASTRUCTURE IMPROVEMENTS - LIBRARY FACILITIES SYSTEMWIDE	0	0	0	0	0	0	0	8,986	8,986
KENDALE LAKES BRANCH LIBRARY	0	0	0	0	0	150	150	100	250
KENDALL BRANCH LIBRARY	0	0	0	0	0	121	121	29	150
KEY BISCAYNE BRANCH LIBRARY	200	85	0	0	0	0	85	0	285
LEMON CITY BRANCH LIBRARY	105	200	0	0	0	522	722	0	827
LITTLE RIVER BRANCH - REPLACEMENT LIBRARY	1,922	0	0	0	0	0	0	621	2,543
MAIN BRANCH LIBRARY IMPROVEMENTS	1,693	170	0	0	0	0	170	1,250	3,113
MIAMI BEACH REGIONAL LIBRARY	0	0	0	0	0	200	200	800	1,000
MIAMI LAKES BRANCH LIBRARY	180	0	0	0	0	20	20	0	200
MISCELLANEOUS SYSTEMWIDE IMPROVEMENTS	828	0	0	0	0	1,893	1,893	227	2,948
NARANJA BRANCH LIBRARY	200	0	0	0	0	100	100	0	300
NORTH CENTRAL BRANCH LIBRARY	570	76	0	0	0	24	100	0	670
NORTH DADE REGIONAL LIBRARY	3,289	0	0	0	0	370	370	0	3,659
NORTH SHORE BRANCH LIBRARY	102	0	0	0	0	0	0	253	355
PINECREST BRANCH LIBRARY	290	0	0	0	0	10	10	0	300
SOUTH DADE REGIONAL LIBRARY	250	0	0	610	0	114	724	0	974
TAMIAMI BRANCH LIBRARY	400	0	0	0	0	200	200	0	600
WEST FLAGLER BRANCH LIBRARY	0	0	0	0	0	100	100	0	100
WESTCHESTER REGIONAL LIBRARY	939	53	0	0	0	875	928	0	1,867
WESTCHESTER REGIONAL LIBRARY - WESTCHESTER HEALTH AND WELLNESS INFORMATION CENTER	705	295	0	0	0	0	295	0	1,000
Department Total	24,530	5,148	0	921	0	9,916	15,985	23,923	64,438

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Non-Departmental									
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	0	0	0	0	0	750	0	750
DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2011A)	0	0	0	0	0	2,550	2,550	0	2,550
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	212	212	0	212
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10
DEBT SERVICE - PARK IMPROVEMENTS (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	306	306	0	306
DISTRICT 5 - GREEN AREAS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	500	0	0	0	0	500	0	500
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25,963	10,000	0	0	0	0	10,000	8,589	44,552
MUNICIPAL PROJECTS - PARK AND RECREATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	107,037	8,530	0	0	0	0	8,530	8,250	123,817
Department Total	133,000	19,030	0	0	0	3,078	22,858	16,839	172,697

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Parks, Recreation and Open Spaces									
A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,699	320	0	0	0	0	320	1,981	4,000
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	105	116	0	0	0	0	116	0	221
ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK	144	54	0	0	0	0	54	0	198
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	101	234	0	0	0	0	234	0	335
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	165	133	0	0	0	0	133	0	298
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	146	137	0	0	0	0	137	0	283
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	122	90	0	0	0	0	90	0	212
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMI PARK	192	183	0	0	0	0	183	0	375
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	196	112	0	0	0	0	112	0	308
AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,135	689	0	0	0	0	689	16,176	23,000
ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,794	206	0	0	0	0	206	0	6,000
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	542	143	340	0	0	0	483	975	2,000
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	290	50	150	0	0	0	200	1,110	1,600
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15	50	101	0	0	0	151	1,714	1,880
BIKE PATH - LUDLAM TRAIL	26,314	152	0	0	0	807	959	99,242	126,515
BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,297	203	0	0	0	0	203	0	1,500
BISCAYNE SHORES AND GARDENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,266	234	0	0	0	0	234	0	1,500
CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,361	1,950	0	0	0	0	1,950	689	6,000
CAMP OWAISSA BAUER - WELL WATER TREATEMENT SYSTEM	0	70	0	0	0	0	70	0	70
CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,860	1,318	0	0	0	0	1,318	1,822	5,000
CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,229	111	0	0	0	0	111	0	4,340
CHUCK PEZOLDT PARK	954	150	0	0	0	0	150	3,917	5,021
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	579	0	0	227	0	0	227	0	806
COUNTRY CLUB OF MIAMI GOLF COURSE - RECONFIGURATION	0	0	0	0	0	183	183	15,103	15,286
CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,078	674	0	0	0	650	1,324	9,151	26,553
EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,168	0	0	0	0	0	0	332	1,500
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	65	0	0	0	0	125	125	1,375	1,565
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	158	0	0	0	0	2,385	2,385	25	2,568
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	100	0	0	0	0	2,400	2,400	25	2,525
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	169	140	0	0	0	1,250	1,390	25	1,584
ENVIRONMENTAL REMEDIATION - MODELLO PARK	92	0	0	0	0	2,475	2,475	25	2,592
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	4,814	62	0	0	0	0	62	392	5,268
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	3,383	323	628	0	0	0	951	5,630	9,964

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,411	589	0	0	0	0	589	0	7,000
HAULOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	12,657	900	0	0	0	0	900	10,569	24,126
HOMESTEAD AIR RESERVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,563	220	0	0	0	0	220	10,274	13,057
INFRASTRUCTURE IMPORVEMENTS - PARK FACILITIES SYSTEMWIDE	0	0	0	0	0	0	0	11,772	11,772
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	85	0	0	0	415	500	4,500	5,000
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	0	0	0	0	0	10,000	10,000	466,565	476,565
IVES ESTATES DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,744	1,890	0	0	0	0	1,890	7,066	12,700
KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,739	380	0	0	0	0	380	2,781	7,900
KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,432	568	0	0	0	0	568	0	4,000
LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	305	430	0	0	0	0	430	265	1,000
LAKE STEVENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	360	1,480	0	0	0	0	1,480	460	2,300
LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,676	1,500	0	0	0	0	1,500	2,544	6,720
LITTLE RIVER PARK	44	361	0	0	0	0	361	0	405
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	4,464	0	0	0	0	834	834	11,004	16,302
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	8,773	0	0	0	0	1,818	1,818	12,735	23,326
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	5,336	0	0	0	0	1,977	1,977	10,446	17,759
LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,256	187	0	0	0	0	187	557	4,000
LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	223	104	0	0	0	0	104	0	327
LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,471	47	0	0	0	0	47	582	2,100
LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,207	293	0	0	0	0	293	0	3,500
LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,553	250	0	0	0	0	250	980	2,783
MARINA CAPITAL PLAN	8,529	0	2,060	0	0	2,314	4,374	2,657	15,560
MATHESON HAMMOCK PARK - SEAWALL REPAIR	0	0	0	150	0	70	220	1,562	1,782
MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,523	800	0	0	0	0	800	1,677	6,000
MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	181	144	0	0	0	0	144	0	325
NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,553	1,606	0	0	0	0	1,606	2,000	5,159
OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	485	433	0	0	0	0	433	0	918
PARKS RECREATION MANAGEMENT SYSTEM	150	0	0	0	0	178	178	0	328
REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,885	915	0	0	0	0	915	200	4,000
SHARMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	210	420	0	0	0	0	420	0	630
SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,527	3,500	0	0	0	0	3,500	4,825	11,852
TAMIAMI PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,392	500	0	0	0	0	500	5,108	8,000

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,735	365	0	0	0	0	365	0	9,100
TREE ISLANDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,870	1,130	0	0	0	0	1,130	0	5,000
TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	14,577	423	0	0	0	0	423	0	15,000
WEST KENDALL DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,174	1,100	0	0	0	0	1,100	20,726	23,000
WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	60	200	0	0	0	0	200	460	720
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	3,300	0	0	0	0	1,200	1,200	10,600	15,100
ZOO MIAMI - ZOO WIDE IMPROVEMENTS PHASE 3 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,608	392	0	0	0	150	542	0	12,150
Department Total	213,506	29,116	3,279	377	0	29,231	62,003	762,624	1,038,133
Strategic Area Total	432,620	67,614	4,279	1,298	0	60,093	134,464	1,001,784	1,568,868

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Neighborhood and Infrastructure									
Animal Services									
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	14	0	0	0	0	1,250	1,250	3,784	5,048
PET ADOPTION AND PROTECTION CENTER (PAPC)	686	228	0	0	0	0	228	0	914
Department Total	700	228	0	0	0	1,250	1,478	3,784	5,962
Internal Services									
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	656	0	0	0	0	14,500	14,500	174,952	190,108
Department Total	656	0	0	0	0	14,500	14,500	174,952	190,108
Non-Departmental									
DEBT SERVICE - ANIMAL SERVICES VEHICLES	0	0	0	0	0	73	73	0	73
DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	812	812	0	812
DEBT SERVICE - COUNTYWIDE INFRASTRUCTURE IMPROVEMENT PRGRAM (CIIP)	0	0	0	0	0	8,396	8,396	0	8,396
DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011)	0	0	0	0	0	1,150	1,150	0	1,150
DISTRICT 3 NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNTIES BOND PROGRAM)	0	1,100	0	0	0	0	1,100	2,929	4,029
FLAGLER STREET RECONSTRUCTION	0	3,000	0	0	0	0	3,000	7,170	10,170
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)	488	337	0	0	0	0	337	675	1,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)	491	357	0	0	0	0	357	62	910
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)	562	308	0	0	0	0	308	380	1,250
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (UMSA)	100	449	0	0	0	0	449	28	577
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)	1,740	169	0	0	0	0	169	3,314	5,223
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)	3,900	951	0	0	0	0	951	0	4,851
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)	3,886	400	0	0	0	0	400	1,218	5,504
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)	3,388	212	0	0	0	0	212	400	4,000
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)	11,903	266	0	0	0	0	266	0	12,169
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)	3,702	599	0	0	0	0	599	199	4,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)	149	392	0	0	0	0	392	400	941
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)	178	300	0	0	0	0	300	22	500
INFRASTRUCTURE IMPROVEMENTS - ON COUNTY MAINTAINED RIGHTS-OF-WAY	0	548	0	0	0	0	548	7,416	7,964
MUNICIPAL PROJECTS - WATER, SEWER AND FLOOD CONTROL SYSTEMS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	40,479	10,687	0	0	0	0	10,687	0	51,166
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	5,962	15,957	0	0	0	0	15,957	0	21,919
ROADWAY IMPROVEMENTS	936	0	0	0	0	2,573	2,573	0	3,509
Department Total	77,864	36,032	0	0	0	13,004	49,036	24,213	151,113
Public Works and Waste Management									
COMMODORE BIKE TRAIL	0	1,000	0	0	0	0	1,000	728	1,728
Department Total	0	1,000	0	0	0	0	1,000	728	1,728

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Regulatory and Economic Resources									
BEACH - EROSION MITIGATION AND RENOURISHMENT	72,580	654	4,286	96,200	0	3,632	104,772	54,632	231,984
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	0	100	0	0	1,000	1,100	0	1,100
CANAL IMPROVEMENTS	6,000	0	0	0	0	2,170	2,170	19,017	27,187
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	35,480	2,500	0	0	0	500	3,000	3,020	41,500
PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,378	3,000	0	0	0	0	3,000	19,022	37,400
Department Total	129,438	6,154	4,386	96,200	0	7,302	114,042	95,691	339,171

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Solid Waste Management									
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	0	0	0	0	0	0	0	1,300	1,300
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY TRUCK WASH UPGRADE	0	0	0	0	0	35	35	740	775
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	0	0	0	0	0	0	0	1,485	1,485
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY TRUCK WASH UPGRADE	0	0	0	0	0	35	35	740	775
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	0	0	0	0	0	0	0	1,015	1,015
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY TRUCK WASH UPGRADE	20	0	0	0	0	330	330	330	680
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	366	366
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	0	0	0	0	0	60	60	453	513
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	364	364
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	556	556
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	799	799
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	380	380
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRING TRASH AND RECYCLING CENTER	0	0	0	0	0	60	60	549	609
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	444	444
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	0	0	0	0	0	770	770	557	1,327
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	440	440
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	0	0	0	0	0	60	60	380	440
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	0	0	0	0	0	60	60	542	602
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	0	0	0	0	0	60	60	500	560
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER	1,048	0	0	0	0	1,585	1,585	0	2,633
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL ACCESS ROAD	0	0	0	0	0	405	405	0	405
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - BACKUP POWER GENERATORS	957	0	0	0	0	0	0	1,060	2,017
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	0	0	0	0	0	32	32	525	557
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION BUILDING UPGRADE	0	0	0	0	0	300	300	1,015	1,315
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION EQUIPMENT	0	0	0	0	0	0	0	8,630	8,630

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION TIP FLOOR	0	0	0	0	0	0	0	1,500	1,500
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - FUTURE PROJECTS	0	0	0	0	0	0	0	2,944	2,944
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	0	0	0	0	0	190	190	190	380
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL ACCESS ROAD	0	0	0	0	0	40	40	210	250
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL SCALE HOUSE	20	0	0	0	0	370	370	320	710
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	0	0	0	0	0	375	375	990	1,365
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION BUILDING UPGRADE	0	0	0	0	0	325	325	1,465	1,790
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION EQUIPMENT	0	0	0	0	0	220	220	5,960	6,180
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION TIPPING FLOOR	45	0	0	0	0	230	230	1,600	1,875
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	14,731	0	0	0	0	0	0	26,000	40,731
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	0	0	0	0	0	200	200	1,490	1,690
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL ACCESS ROAD	45	0	0	0	0	490	490	490	1,025
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL SCALEHOUSE	0	0	0	0	0	565	565	320	885
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL TIP FLOOR	2,419	0	0	0	0	605	605	1,175	4,199
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	0	0	0	0	0	12	12	1,295	1,307
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION BUILDING UPGRADE	0	0	0	0	0	640	640	1,704	2,344
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION EQUIPMENT	100	0	0	0	0	0	0	1,320	1,420
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GAS MANAGEMENT SYSTEM	0	0	0	0	0	120	120	1,615	1,735
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GROUNDWATER AND MONITORING WELLS	0	0	0	0	0	0	0	1,768	1,768
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	0	0	0	0	0	216	216
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	0	0	0	0	0	1,330	1,330	2,750	4,080
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GROUNDWATER	0	0	0	0	0	0	0	454	454
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL SBR SYSTEM	0	0	0	0	0	598	598	2,858	3,456
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL STORMWATER SYSTEM	0	0	0	0	0	0	0	445	445
LAND ACQUISITION - NORTH DADE LANDFILL	1	0	0	0	0	0	0	6,799	6,800
LAND ACQUISITION - SOUTH DADE LANDFILL	8	0	0	0	0	0	0	5,292	5,300
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - FUTURE PROJECTS	0	0	0	0	0	0	0	110,951	110,951

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS LANDFILL	164	0	0	0	0	320	320	3,010	3,494
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	29,524	2,354	0	0	0	0	2,354	3,854	35,732
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	100	0	0	0	0	260	260	90	450
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL CELL 4	1	0	0	0	0	0	0	15,285	15,286
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL HORIZONTAL EXPANSION	0	0	0	0	0	50	50	750	800
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	5,380	370	0	0	0	0	370	40,250	46,000
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (NORTH EAST)	0	0	0	0	0	0	0	27,700	27,700
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (SOUTH DADE)	0	0	0	0	0	200	200	39,800	40,000
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	0	0	0	0	0	4,622	4,622	2,708	7,330
Department Total	54,563	2,724	0	0	0	15,554	18,278	338,738	411,579
Transportation and Public Works									
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	12,138	0	0	0	0	8,356	8,356	51,250	71,744
DRAINAGE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	85,353	4,616	0	0	0	0	4,616	5,131	95,100
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	75,329	5,913	0	0	0	0	5,913	10,183	91,425
Department Total	172,820	10,529	0	0	0	8,356	18,885	66,564	258,269

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Water and Sewer									
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,496	16,718	0	0	0	0	16,718	92,786	126,000
LIFT STATIONS - UPGRADES AND STRUCTURAL IMPROVEMENTS	8,601	0	0	0	0	2,641	2,641	21,000	32,242
PEAK FLOW MANAGEMENT - FACILITIES	3,640	3,681	0	0	0	693	4,374	11,346	19,360
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	61,077	11,900	0	0	0	0	11,900	242,364	315,341
PEAK FLOW MANAGEMENT - SOUTH DISTRICT EXPANSION	97,062	20,498	0	0	0	15,946	36,444	517,703	651,209
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	2,346	3,080	0	0	0	0	3,080	22,054	27,480
PUMP STATIONS - IMPROVEMENT PROGRAM	105,576	11,483	0	0	0	2,500	13,983	36,239	155,798
PUMP STATIONS - MIAMI SPRINGS UPGRADES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	733	75	0	0	0	0	75	30	838
PUMP STATIONS - RESILIENCE PROGRAM (PSRP)	16,182	15,728	0	0	0	0	15,728	240,992	272,902
PUMP STATIONS - SEWER SYSTEMS CONSENT DECREE PROJECTS	102,025	8,961	0	0	0	0	8,961	2,021	113,007
SANITARY SEWER SYSTEM - EXTENSION	21,277	0	0	0	0	6,548	6,548	20,500	48,325
SANITARY SEWER SYSTEM - IMPROVEMENTS	6,460	1,186	0	0	0	500	1,686	2,500	10,646
WASTEWATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	18,763	2,900	0	0	0	0	2,900	4,502	26,165
WASTEWATER - COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	105,471	581	0	0	0	0	581	2,951	109,003
WASTEWATER - EQUIPMENT	44,833	0	0	0	0	12,033	12,033	94,462	151,328
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	0	0	0	0	0	0	15,000	15,000
WASTEWATER - NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	8,759	19,523	0	0	0	2,591	22,114	152,172	183,045
WASTEWATER - OUTFALL LEGISLATION	102,190	73,621	0	0	0	2,092	75,713	1,176,573	1,354,476
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,666	0	0	0	0	3,000	3,000	18,000	26,666
WASTEWATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	3,403	300	0	0	0	1,610	1,910	123,036	128,349
WASTEWATER - SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	50	100	0	0	0	0	100	20,371	20,521
WASTEWATER - SYSTEM MAINTENANCE AND UPGRADES	39,305	0	0	0	0	21,745	21,745	112,500	173,550
WASTEWATER - TELEMETERING SYSTEM	693	0	0	0	0	798	798	6,121	7,612
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT UPGRADES	4,854	6,621	0	0	0	0	6,621	191,182	202,657
WASTEWATER TREATMENT PLANT - NORTH DISTRICT UPGRADES	10,064	6,274	0	0	0	0	6,274	141,697	158,035
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT EXPANSION (PHASE 3)	1,338	4,966	0	0	0	0	4,966	2,474	8,778
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	1,072	1,006	0	0	0	494	1,500	61,849	64,421
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	522,797	207,944	0	0	0	3,000	210,944	616,555	1,350,296
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	1,482	2,160	0	0	0	0	2,160	1,000	4,642
WASTEWATER TREATMENT PLANTS - REPLACEMENT AND RENOVATION	43,682	0	0	0	0	20,493	20,493	63,172	127,347
WATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	266	0	0	0	0	0	0	10,445	10,711
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	94,250	11,322	0	0	0	11,052	22,374	63,389	180,013
WATER - EQUIPMENT	35,009	2,500	0	0	0	6,867	9,367	164,500	208,876
WATER - FIRE HYDRANT INSTALLATION	5,135	0	0	0	0	2,500	2,500	15,000	22,635

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
WATER - MAIN EXTENSIONS	1,058	0	0	0	0	500	500	2,500	4,058
WATER - MIAMI SPRINGS CONSTRUCTION FUND	13,311	0	0	0	0	600	600	0	13,911
WATER - NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	28,473	4,000	0	0	0	288	4,288	43,001	75,762
WATER - PIPES AND INFRASTRUCTURE PROJECTS	74,298	15,111	0	0	0	3,000	18,111	19,786	112,195
WATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	396	0	0	0	0	0	0	48,018	48,414
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	10,007	6,260	0	0	0	502	6,762	132,825	149,594
WATER - SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	139,321	13,459	0	0	0	5,000	18,459	151,329	309,109
WATER - SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	450	829	0	0	0	0	829	3,884	5,163
WATER - SYSTEM MAINTENANCE AND UPGRADES	32,856	0	0	0	0	23,495	23,495	120,892	177,243
WATER - TELEMETERING SYSTEM ENHANCEMENTS	1,146	0	0	0	0	898	898	6,337	8,381
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	36,635	12,293	0	0	0	0	12,293	99,483	148,411
WATER TREATMENT PLANT - AUTOMATION	1,218	1,029	0	0	0	0	1,029	0	2,247
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	6,465	1,000	0	0	0	0	1,000	800	8,265
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	25,762	11,152	0	0	0	0	11,152	21,925	58,839
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	28,008	545	0	0	0	9,298	9,843	19,229	57,080
WATER TREATMENT PLANT - SOUTH MIAMI HEIGHTS	34,153	1,100	0	0	0	0	1,100	13,375	48,628
Department Total	1,924,114	499,906	0	0	0	160,684	660,590	4,949,870	7,534,574
Strategic Area Total	2,360,155	556,573	4,386	96,200	0	220,650	877,809	5,654,540	8,892,504

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Health and Society									
Community Action and Human Services									
CASA FAMILIA COMMUNITY CENTER	0	164	0	0	0	0	164	3,336	3,500
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	2,000	0	0	0	0	2,955	2,955	20,608	25,563
INFRASTRUCTURE IMPROVEMENTS - CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS	7,246	254	0	0	0	0	254	0	7,500
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	1,664	2,336	0	0	0	0	2,336	0	4,000
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	0	0	0	0	0	500	500	6,300	6,800
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,835	500	0	0	0	0	500	12,665	15,000
Department Total	12,745	3,254	0	0	0	3,455	6,709	42,909	62,363
Homeless Trust									
SECOND DOMESTIC VIOLENCE SHELTER	13,406	0	0	0	0	2,832	2,832	0	16,238
Department Total	13,406	0	0	0	0	2,832	2,832	0	16,238
Internal Services									
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,068	262	0	0	0	0	262	262	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,542	50	0	0	0	0	50	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,105	487	0	0	0	0	487	0	10,592
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,200	2,300	0	0	0	0	2,300	3,092	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,233	359	0	0	0	0	359	0	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,737	1,500	0	0	0	0	1,500	5,355	10,592
DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,240	200	0	0	0	0	200	152	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	6,196	1,500	0	0	0	0	1,500	2,896	10,592
Department Total	66,321	6,658	0	0	0	0	6,658	11,757	84,736

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Non-Departmental									
DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	335	335	0	335
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B)	0	0	0	0	0	2,196	2,196	0	2,196
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	254	254	0	254
DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A)	0	0	0	0	0	3,329	3,329	0	3,329
DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (SUNSHINE STATES SERIES 2011A)	0	0	0	0	0	1,221	1,221	0	1,221
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2016B)	0	0	0	0	0	871	871	0	871
DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	334	334	0	334
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	967	967	0	967
HEALTH CARE FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,010	5,990	0	0	0	0	5,990	0	17,000
JACKSON HEALTH CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,500	0	0	0	0	0	0	200	7,700
JACKSON HEALTH SYSTEM FACILITIES UPGRADES AND IMPROVEMENTS	0	0	0	0	0	0	0	4,313	4,313
MIAMI BEACH COMMUNITY HEALTH CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,576	424	0	0	0	0	424	0	8,000
MIAMI-DADE COUNTY HOUSING FACILITIES UPGRADES AND IMPROVEMENTS	0	0	0	0	0	0	0	6,000	6,000
NOT-FOR-PROFIT CAPITAL FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	27,919	2,081	0	0	0	0	2,081	0	30,000
SMART ROOMS AT JACKSON HEALTH SYSTEM FACILITIES	0	1,200	0	0	0	0	1,200	3,800	5,000
Department Total	54,005	9,695	0	0	0	9,507	19,202	14,313	87,520
Public Housing and Community Development									
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,741	0	0	1,560	0	0	1,560	2,445	11,746
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	305	0	0	795	0	0	795	0	1,100
LIBERTY SQUARE AND LINCOLN GARDENS	31,328	2,817	3,400	2,563	0	0	8,780	10,163	50,271
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	216	0	0	35	0	0	35	60	311
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	33,684	0	0	5,771	0	0	5,771	13,448	52,903
Department Total	73,274	2,817	3,400	10,724	0	0	16,941	26,116	116,331
Strategic Area Total	219,751	22,424	3,400	10,724	0	15,794	52,342	95,095	367,188

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(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Economic Development									
Aviation									
GENERAL AVIATION AIRPORTS SUBPROGRAM	1,613	12,896	4,409	771	0	0	18,076	166,943	186,632
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	0	0	23	0	0	31	143,254	143,285
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	219	3,567	500	0	0	0	4,067	151,434	155,720
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	24,300	7,728	7,754	38,632	0	0	72,496	11,686	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	334	91	0	0	0	0	91	1,086,381	1,086,806
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	218,412	34,984	1,188	0	0	0	36,172	144,570	399,154
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	763	121	121	0	0	0	242	18,740	19,745
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	0	72,500	0	0	0	0	72,500	72,500	145,000
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	51	51	0	0	0	102	27,435	27,537
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	128,089	21,747	4,397	0	0	0	35,372	299,226	462,687
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	1,516	1,679	0	0	0	0	1,679	80,258	83,453
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	12,661	0	0	0	0	0	25,004	40,185	77,850
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	36,311	0	0	0	0	86,066	86,066	125,095	247,472
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	709	2,075	492	0	0	0	2,567	615,304	618,580
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	310,601	0	164	0	0	0	2,781	93,041	406,423
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	22,823	7,439	0	5,165	0	2,067	14,671	2,194	39,688
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	255	8,075	0	0	0	0	8,075	288,383	296,713
Department Total	758,606	172,953	19,076	44,591	0	88,133	379,992	3,366,629	4,505,227
Regulatory and Economic Resources									
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,830	4,770	0	0	0	0	4,770	8,400	15,000
ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	17,500	18,500	0	0	0	0	18,500	39,000	75,000
Department Total	19,330	23,270	0	0	0	0	23,270	47,400	90,000

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Seaport									
BRIGHTLINE	3,640	1,560	0	0	0	0	1,560	0	5,200
CONSTRUCTION SUPERVISION	55,360	9,800	0	0	0	0	9,800	35,500	100,660
CRUISE TERMINAL AAAA - NEW	0	0	0	0	0	0	0	180,000	180,000
CRUISE TERMINAL BERTH 10 - NEW	0	0	0	0	0	0	0	62,500	62,500
CRUISE TERMINAL F - PHASE 2	20,500	77,800	0	0	0	0	77,800	77,800	176,100
CRUISE TERMINAL K - NEW	0	0	0	0	0	0	0	180,000	180,000
CRUISE TERMINAL V - NEW	88,900	86,600	0	0	0	0	86,600	0	175,500
CRUISE TERMINALS A AND AA - ROADWAYS	0	15,880	4,120	0	0	0	20,000	38,000	58,000
CRUISE TERMINALS AA AND AAA - NEW	6,800	11,600	0	0	0	0	11,600	26,800	45,200
FEDERAL INSPECTION FACILITY	0	12,900	0	0	0	0	12,900	11,000	23,900
GANTRY CRANES	0	20,200	18,000	0	0	0	38,200	14,200	52,400
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	10,800	3,200	0	6,000	0	0	9,200	1,600	21,600
INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS	0	0	0	0	0	0	0	131,503	131,503
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	30,500	11,500	0	0	0	0	11,500	15,400	57,400
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	4,400	4,500	0	0	0	0	4,500	2,600	11,500
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	15,600	11,700	0	0	0	0	11,700	105,231	132,531
INFRASTRUCTURE IMPROVEMENTS - NORTH CRUISE BLVD EXTENSION	30,400	10,300	0	0	0	0	10,300	0	40,700
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	16,600	16,500	0	0	0	0	16,500	11,000	44,100
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	85,420	27,625	75	5,000	0	0	32,700	53,450	171,570
INFRASTRUCTURE IMPROVEMENTS - SOUTH BULKHEAD REHABILITATION	10,000	14,300	0	0	0	0	14,300	1,500	25,800
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	51,400	10,100	2,500	0	0	0	12,600	42,000	106,000
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	5,500	400	0	0	0	0	400	7,200	13,100
INSPECTION AND FUMIGATION FACILITY	0	18,000	0	17,000	0	0	35,000	35,000	70,000
Department Total	435,820	364,465	24,695	28,000	0	0	417,160	1,032,284	1,885,264
Strategic Area Total	1,213,756	560,688	43,771	72,591	0	88,133	820,422	4,446,313	6,480,491

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	State	Federal	Gas Tax	Other	20-21 Total	Future	Projected Total Cost
General Government									
Communications and Customer Experience									
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	0	0	0	0	2,000	2,000	500	2,500
MDTV - DUB CENTER EQUIPMENT	0	0	0	0	0	60	60	0	60
MDTV - PRO STUDIO PEDESTALS	0	0	0	0	0	93	93	0	93
MDTV - VISUAL SIGNAL EQUIPMENT	0	0	0	0	0	140	140	0	140
SPCC 2ND FLOOR PRESS ROOM	0	0	0	0	0	80	80	0	80
Department Total	0	0	0	0	0	2,373	2,373	500	2,873
Elections									
ADMINISTRATIVE TROUBLE SHOOTERS (ATS) ROUTING SOFTWARE - PHASE 2	0	0	0	0	0	60	60	0	60
BALLOT CHAIN OF CUSTODY TRACKING SYSTEM	0	0	0	0	0	150	150	0	150
CYBERSECURITY SOFTWARE	0	0	0	0	0	100	100	0	100
INFRASTRUCTURE IMPROVEMENTS - ELECTIONS HEADQUARTERS SECURITY	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - WAREHOUSE MEZZANINE BUILD OUT	0	0	0	0	0	2,000	2,000	3,000	5,000
UPGRADE EVIDS TO WINDOWS 10	0	0	0	0	0	255	255	0	255
Department Total	0	0	0	0	0	3,065	3,065	3,000	6,065
Finance									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	0	0	0	0	0	417	417	0	417
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURE 25TH AND 26TH FLOORS	400	0	0	0	0	2,200	2,200	0	2,600
Department Total	400	0	0	0	0	2,617	2,617	0	3,017
Human Resources									
RECONFIGURE - 20TH AND 21ST FLOORS	0	0	0	0	0	200	200	0	200
Department Total	0	0	0	0	0	200	200	0	200
Information Technology									
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	549	0	0	0	0	445	445	793	1,787
CLOUD INFRASTRUCTURE	7,878	0	0	0	0	3,422	3,422	9,840	21,140
CYBERSECURITY STRATEGIC EVOLUTION PLAN	0	0	0	0	0	4,248	4,248	11,518	15,766
EDGE NETWORK PROJECT	6,983	0	0	0	0	3,547	3,547	12,566	23,096
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	52,670	0	0	0	0	35,639	35,639	19,824	108,133
VOICE OVER INTERNET PROTOCOL (VOIP) PROJECT	1,947	0	0	0	0	1,197	1,197	3,546	6,690
Department Total	70,027	0	0	0	0	48,498	48,498	58,087	176,612

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Internal Services									
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	4,830	1,000	0	0	0	0	1,000	1,604	7,434
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	0	0	0	0	0	300	300	3,204	3,504
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE	0	2,918	0	0	0	0	2,918	7,373	10,291
LARCENIA J. BULLARD PLAZA - REDEVELOPMENT	8,450	202	0	0	0	0	202	0	8,652
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	1,491	8,509	0	0	0	0	8,509	0	10,000
NORTH DADE GOVERNMENT CENTER - NEW	0	1,000	0	0	0	0	1,000	6,500	7,500
Department Total	14,771	13,629	0	0	0	300	13,929	18,681	47,381

APPENDIX J: 2020-21 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	2020-21 Bonds	2020-21 State	2020-21 Federal	2020-21 Gas Tax	2020-21 Other	20-21 Total	Future	Projected Total Cost
Non-Departmental									
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA	0	1,390	0	0	0	0	1,390	0	1,390
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6	13,984	1,016	0	0	0	0	1,016	0	15,000
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES	25,268	10,332	0	0	0	0	10,332	0	35,600
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	5	5	0	5
AUTOMATED AGENDA MANAGEMENT SOFTWARE	0	0	0	0	0	250	250	0	250
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	171	171	0	171
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	58	58	0	58
DEBT SERVICE - AMERICANS WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	219	219	0	219
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10
DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	703	703	0	703
DEBT SERVICE - ELECTIONS ADA COMPLIANT VOTING EQUIPMENT (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	513	513	0	513
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	584	584	0	584
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	547	547	0	547
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	179	179	0	179
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	3,517	3,517	0	3,517
DEBT SERVICE - FUTURE FINANCING FOR CAPITAL PROJECTS	0	0	0	0	0	890	890	0	890
DEBT SERVICE - POLICE VEHICLES	0	0	0	0	0	2,200	2,200	0	2,200
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2019B)	0	0	0	0	0	414	414	0	414
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP 2019) (CAPITAL ASSET SERIES 2019A)	0	0	0	0	0	637	637	0	637
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	834	834	0	834
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	286,469	57,059	100	0	0	37,487	96,059	287,891	670,419
MUNICIPAL PROJECTS - PUBLIC SERVICE OUTREACH FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	69,400	1,363	0	0	0	0	1,363	0	70,763
PUERTO RICAN COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	2,500	0	0	0	0	2,500	0	2,500
REPAIRS AND RENOVATIONS - GENERAL GOVERNMENT IMPROVEMENT PROGRAM	0	0	0	0	0	6,731	6,731	0	6,731
Department Total	395,121	73,660	100	0	0	55,949	131,122	287,891	814,134
Property Appraiser									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	0	0	0	0	0	4,500	4,500	0	4,500
Department Total	0	0	0	0	0	4,500	4,500	0	4,500
Strategic Area Total	480,319	87,289	100	0	0	117,502	206,304	368,159	1,054,782
Grand Total	6,698,562	1,899,340	142,545	330,308	39,150	846,083	3,335,467	14,815,523	24,849,552

APPENDIX K: General Government Improvement Fund (GGIF)
Adopted Budget FY 2020-21

Revenues	Prior Years	FY 20-21	Future	Total
Future Allocations	$ -	$ -	$ 608,000	$ 608,000
Prior Years' General Government Improvement Fund (GGIF) Allocation	6,455,000	-	-	6,455,000
Transfer from Countywide General Fund		2,933,000	-	2,933,000
General Government Improvement Fund (GGIF) Carryover	-	18,391,000	-	18,391,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	-	150,000	-	150,000
Payments in Lieu of Taxes	-	900,000	-	900,000
Pay Telephone Commission	-	2,100,000	-	2,100,000
Public Health Trust Loan Repayment	-	3,329,000	-	3,329,000
Seaquarium Lease Payment	-	400,000	-	400,000
Transfer from Finance Department	-	5,679,000	-	5,679,000
Transfer from Public Housing and Community Development (for debt service)	-	967,000	-	967,000
Transfer from Animal Services (for debt service)	-	73,000	-	73,000
Transfer from Internal Services Department (for debt service)	-	5,322,000	-	5,322,000
Transfer from Information Technology Department (for debt service)	-	703,000	-	703,000
Transfer from Fire Rescue Department (for debt service)	-	2,019,000	-	2,019,000
Baseball Stadium Annual Rent Payment	-	2,550,000	-	2,550,000
Total Revenues	**$ 6,455,000**	**$ 45,516,000**	**$ 608,000**	**$ 52,579,000**
Expenditures				
Public Safety				
Fire Rescue - Station 25 (Opa-Locka Airport) and Station 24 (Miami Executive Airport)	$ 890,000	$ 696,000	$ -	$ 1,586,000
Fire Rescue - Lifeguard Towers	117,000	90,000	193,000	400,000
Hialeah Courthouse Annual Equipment and Maintenance	-	500,000	-	500,000
Judicial - Court Facilities Repairs and Renovations	-	500,000	-	500,000
Police - Neighborhood Safety Initiative	4,135,000	450,000	415,000	5,000,000
Total Public Safety	**$ 5,142,000**	**$ 2,236,000**	**$ 608,000**	**$ 7,986,000**
Neighborhood and Infrastructure				
Transportation and Public Works - The Underline	$ 377,000	$ 123,000	$ -	$ 500,000
Transportation and Public Works - Roadway Improvements (UMSA)	936,000	564,000		1,500,000
Transportation and Public Works - Infrastructure Improvements		2,009,000		2,009,000
Total Neighborhood and Infrastructure	**$ 1,313,000**	**$ 2,696,000**	**$ -**	**$ 4,009,000**
General Government				
Americans with Disabilities Act (ADA) Reasonable Accommodations	$ -	$ 5,000	$ -	$ 5,000
Repairs and Renovations - General Government Improvement Program	-	6,731,000	-	6,731,000
Total General Government	**$ -**	**$ 6,736,000**	**$ -**	**$ 6,736,000**
311 Answer Center (Capital Asset Series 2013B)	$ -	$ 171,000	$ -	$ 171,000
311 Answer Center (Capital Asset Series 2016B)	-	58,000	-	58,000
Americans with Disabilities Act (Capital Asset Series 2013B)	-	219,000	-	219,000
Americans with Disabilities Act (Capital Asset Series 2016B)	-	10,000	-	10,000
Animal Services - Fleet Vehicles (Equipment Lease Series 2016)	-	73,000	-	73,000
Animal Shelter (Doral) (Capital Asset Series 2016A)	-	812,000	-	812,000
Ballpark Stadium Project (Capital Asset Series 2011A)	-	2,550,000	-	2,550,000
Buses for Community Action and Human Services (Capital Asset Series 2013A)	-	335,000	-	335,000
Coast Guard Property (Capital Asset Series 2008B)	-	2,196,000	-	2,196,000
Corrections Fire Systems Phase 4 (Capital Asset Series 2016B)	-	716,000	-	716,000
Cyber Security Phase 1 (Sunshine State Series 2011A)	-	703,000	-	703,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	-	689,000	-	689,000
Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	-	27,000	-	27,000
Elections ADA Voting Equipment (Capital Asset Series 2018A)	-	513,000	-	513,000
Elections Equipment (Capital Asset Series 2013A)	-	584,000	-	584,000
Elections Facility (Capital Asset Series 2013B)	-	547,000	-	547,000
Elections Facility (Capital Asset Series 2016B)	-	179,000	-	179,000
Fire UHF Radio System (Capital Lease Series 2018)	-	2,019,000	-	2,019,000
Fire Boat (Sunshine State Series 2011A)	-	90,000	-	90,000
Future Financing (Various Capital Projects)		890,000		890,000
Golf Club of Miami (Capital Asset Series 2013B)	-	212,000	-	212,000
Golf Club of Miami (Capital Asset Series 2016B)	-	10,000	-	10,000
Helicopter (Capital Asset Series 2019)	-	4,432,000	-	4,432,000
Narrowbanding	-	3,296,000	-	3,296,000
Park Improvements (Capital Asset Series 2016A)	-	306,000	-	306,000
Police - Fleet Vehicles (Equipment Lease Series 2015 and 2016)	-	2,200,000	-	2,200,000
Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2013A)	-	254,000	-	254,000
Project Closeout Costs (Capital Asset Series 2019B)	-	414,000	-	414,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	-	3,329,000	-	3,329,000
Public Health Trust - Infrastructure (Sunshine State Series 2011A)	-	1,221,000	-	1,221,000
Public Housing Improvements (Capital Asset Series 2016B)	-	871,000	-	871,000
Public Housing Projects (Sunshine Series 2011A)	-	334,000	-	334,000
Quality Neighborhood Improvement Program (QNIP) 2011 (Public Service Tax Bonds)	-	1,150,000	-	1,150,000
Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	-	834,000	-	834,000
Quality Neighborhood Improvement Program (QNIP) 2019 (Capital Asset Series 2019)	-	637,000	-	637,000
Scott Carver and Hope IV (Capital Asset Series 2013A)		967,000		967,000
Total Debt Service	-	33,848,000	-	33,848,000
Total Expenditures	**$ 6,455,000**	**$ 45,516,000**	**$ 608,000**	**$ 52,579,000**

APPENDIX L: Capital Unfunded Project Summary by Strategic Area and Department

(dollars in thousands)

Strategic Area / Department	# of Projects	Estimated Total Cost
Public Safety		
Corrections and Rehabilitation	3	$414,461
Fire Rescue	3	$10,787
Medical Examiner	1	$1,017
Police	7	$30,215
Strategic Area Total	**14**	**$456,480**
Transportation and Mobility		
Transportation and Public Works	23	$7,999,984
Strategic Area Total	**23**	**$7,999,984**
Recreation and Culture		
Cultural Affairs	6	$66,185
Library	35	$92,444
Parks, Recreation and Open Spaces	25	$1,911,463
Strategic Area Total	**66**	**$2,070,092**
Neighborhood and Infrastructure		
Solid Waste Management	4	$1,610,250
Transportation and Public Works	4	$454,433
Water and Sewer	12	$6,559,967
Strategic Area Total	**20**	**$8,624,650**
Health and Society		
Homeless Trust	4	$28,700
Public Housing and Community Developme	1	$420,000
Strategic Area Total	**5**	**$448,700**
Economic Development		
Aviation	15	$989,091
Seaport	10	$231,700
Strategic Area Total	**25**	**$1,220,791**
Grand Total	**153**	**$20,820,697**

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Economy and Society									
Aviation									
GENERAL AVIATION AIRPORTS SUBPROGRAM	1,613	18,076	18,071	59,272	45,099	7,804	3,170	33,527	186,632
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	219	4,067	16,400	18,146	26,882	68,960	19,796	1,250	155,720
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	218,412	36,172	67,148	58,850	3,366	1,678	4,920	8,608	399,154
Corrections and Rehabilitation									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	709	300	291	0	0	0	0	0	1,300
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - AIR HANDLERS	346	354	0	0	0	0	0	0	700
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	0	750	750	0	0	0	0	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS	50	200	0	0	0	0	0	0	250
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,750	800	0	0	0	0	0	0	2,550
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - GENERATORS	924	76	0	0	0	0	0	0	1,000
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - INMATE HOUSING IMPROVEMENT	3,673	200	382	0	0	0	0	0	4,255
INFRASTRUCTURE IMPROVEMENTS - PRE-TRIAL DETENTION CENTER - RENOVATION	17,693	200	129	0	0	0	0	0	18,022
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - AIR HANDLERS	425	275	0	0	0	0	0	0	700
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	3,751	200	349	0	0	0	0	0	4,300
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS	120	200	180	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	0	556	25,000	25,000	28,331	0	0	0	78,887
TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - REPLACE MEDICAL HOUSING CHILLERS	255	145	0	0	0	0	0	0	400

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Cultural Affairs									
COCONUT GROVE PLAYHOUSE	1,869	10,023	5,650	5,915	500	0	0	0	23,957
CUBAN MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	9,350	650	0	0	0	0	0	0	10,000
FLORIDA GRAND OPERA (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	0	5,000	0	0	0	0	0	5,000
HISTORY MIAMI MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	212	200	1,300	8,288	0	0	0	0	10,000
INFRASTRUCTURE IMPROVEMENTS - AFRICAN HERITAGE CULTURAL ARTS CENTER	4,833	324	0	0	0	0	0	0	5,157
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUITIES BOND PROGRAM)	0	0	15,000	10,922	0	0	0	0	25,922
INFRASTRUCTURE IMPROVEMENTS - JOSEPH CALEB AUDITORIUM	1,030	5,896	2,909	0	0	0	0	0	9,835
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE COUNTY AUDITORIUM	1,400	3,027	19,272	277	10,787	9,013	0	0	43,776
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - CAFE BUILD OUT AND INFRASTRUCTURE IMPROVEMENTS	762	1,248	0	0	0	0	0	0	2,010
VIZCAYA MUSEUM AND GARDENS - PHASE 2, 3, AND 4 (SCHEMATIC) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	39,282	5,000	5,118	2,068	0	0	0	0	51,468
WESTCHESTER COMMUNITY ARTS CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,324	4,000	4,476	0	0	0	0	0	10,800
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	250	2,250	7,500	0	0	0	0	10,000
Internal Services									
LARCENIA J. BULLARD PLAZA - REDEVELOPMENT	8,450	202	0	0	0	0	0	0	8,652
Judicial Administration									
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	0	0	10,000	16,800	10,000	0	0	0	36,800

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Library									
ALLAPATTAH BRANCH LIBRARY	1,032	31	0	0	0	0	0	0	1,063
CHUCK PEZOLDT LIBRARY BRANCH - REPLACEMENT FOR COUNTRY WALK BRANCH	469	1,300	1,540	0	0	0	0	0	3,309
COCONUT GROVE BRANCH LIBRARY	314	356	0	0	0	0	0	0	670
CORAL GABLES BRANCH LIBRARY	1,525	2,400	1,700	0	0	0	0	0	5,625
CORAL REEF BRANCH LIBRARY	0	411	39	0	0	0	0	0	450
CULMER/OVERTOWN BRANCH LIBRARY	246	0	0	0	0	0	80	0	326
DORAL BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	206	4,030	5,000	3,298	0	0	0	0	12,534
HIALEAH GARDENS BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	9,065	1,269	0	0	0	0	0	0	10,334
INFRASTRUCTURE IMPROVEMENTS - LIBRARY FACILITIES SYSTEMWIDE	0	0	8,986	0	0	0	0	0	8,986
KENDALE LAKES BRANCH LIBRARY	0	150	100	0	0	0	0	0	250
KENDALL BRANCH LIBRARY	0	121	29	0	0	0	0	0	150
KEY BISCAYNE BRANCH LIBRARY	200	85	0	0	0	0	0	0	285
LEMON CITY BRANCH LIBRARY	105	722	0	0	0	0	0	0	827
LITTLE RIVER BRANCH - REPLACEMENT LIBRARY	1,922	0	621	0	0	0	0	0	2,543
MAIN BRANCH LIBRARY IMPROVEMENTS	1,693	170	1,250	0	0	0	0	0	3,113
MIAMI BEACH REGIONAL LIBRARY	0	200	800	0	0	0	0	0	1,000
MIAMI LAKES BRANCH LIBRARY	180	20	0	0	0	0	0	0	200
MISCELLANEOUS SYSTEMWIDE IMPROVEMENTS	828	1,893	227	0	0	0	0	0	2,948
NARANJA BRANCH LIBRARY	200	100	0	0	0	0	0	0	300
NORTH CENTRAL BRANCH LIBRARY	570	100	0	0	0	0	0	0	670
NORTH DADE REGIONAL LIBRARY	3,289	370	0	0	0	0	0	0	3,659
NORTH SHORE BRANCH LIBRARY	102	0	0	0	253	0	0	0	355
PINECREST BRANCH LIBRARY	290	10	0	0	0	0	0	0	300
SOUTH DADE REGIONAL LIBRARY	250	724	0	0	0	0	0	0	974
TAMIAMI BRANCH LIBRARY	400	200	0	0	0	0	0	0	600
WEST FLAGLER BRANCH LIBRARY	0	100	0	0	0	0	0	0	100
WESTCHESTER REGIONAL LIBRARY	939	928	0	0	0	0	0	0	1,867
Medical Examiner									
INFRASTRUCTURE IMPROVEMENTS - MEDICAL EXAMINER FACILITY-WIDE IMPROVEMENTS	0	800	392	0	0	0	0	0	1,192
MEDICAL EXAMINER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,580	23	40	0	0	0	0	0	3,643

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Non-Departmental									
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA	0	1,390	0	0	0	0	0	0	1,390
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6	13,984	1,016	0	0	0	0	0	0	15,000
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES	25,268	10,332	0	0	0	0	0	0	35,600
DISTRICT 5 - GREEN AREAS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	500	0	0	0	0	0	0	500
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	500	0	0	0	0	0	0	500
MIAMI-DADE COUNTY HOUSING FACILITIES UPGRADES AND IMPROVEMENTS	0	0	6,000	0	0	0	0	0	6,000
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25,963	10,000	8,589	0	0	0	0	0	44,552
MUNICIPAL PROJECTS - PARK AND RECREATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	107,037	8,530	8,250	0	0	0	0	0	123,817
MUNICIPAL PROJECTS - PUBLIC SERVICE OUTREACH FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	69,400	1,363	0	0	0	0	0	0	70,763
NOT-FOR-PROFIT CAPITAL FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	27,919	2,081	0	0	0	0	0	0	30,000
PUERTO RICAN COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	2,500	0	0	0	0	0	0	2,500
Police									
911 ATOS CPE UPGRADE	690	3,000	0	0	0	0	0	0	3,690
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	0	1,500	0	0	0	0	0	0	1,500
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	370	80	0	0	0	0	0	0	450
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	0	0	13,872	0	0	0	0	0	13,872
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	651	200	0	0	0	0	0	0	851
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	6,035	450	415	0	0	0	0	0	6,900
NEW DISTRICT STATION - EUREKA	500	250	0	0	0	0	0	0	750
POLICE EQUIPMENT - PORTABLE FORTS	0	330	0	0	0	0	0	0	330
POLICE FLEET VEHICLE - ARMORED MEDICAL RESPONSE VEHICLE	0	303	0	0	0	0	0	0	303
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	114	80	0	0	0	0	0	0	194
Regulatory and Economic Resources									
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,830	4,770	8,400	0	0	0	0	0	15,000
ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	17,500	18,500	27,000	12,000	0	0	0	0	75,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Seaport									
CRUISE TERMINAL AAAA - NEW	0	0	90,000	90,000	0	0	0	0	180,000
CRUISE TERMINAL BERTH 10 - NEW	0	0	29,800	29,700	3,000	0	0	0	62,500
CRUISE TERMINAL F - PHASE 2	20,500	77,800	77,800	0	0	0	0	0	176,100
CRUISE TERMINAL K - NEW	0	0	90,000	90,000	0	0	0	0	180,000
CRUISE TERMINAL V - NEW	88,900	86,600	0	0	0	0	0	0	175,500
CRUISE TERMINALS AA AND AAA - NEW	6,800	11,600	11,600	15,200	0	0	0	0	45,200
FEDERAL INSPECTION FACILITY	0	12,900	11,000	0	0	0	0	0	23,900
GANTRY CRANES	0	38,200	13,000	1,200	0	0	0	0	52,400
INFRASTRUCTURE IMPROVEMENTS - NORTH CRUISE BLVD EXTENSION	30,400	10,300	0	0	0	0	0	0	40,700
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	16,600	16,500	5,500	5,500	0	0	0	0	44,100
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	51,400	12,600	21,900	20,100	0	0	0	0	106,000
INSPECTION AND FUMIGATION FACILITY	0	35,000	35,000	0	0	0	0	0	70,000
Economy and Society Total	**858,718**	**479,079**	**678,525**	**480,036**	**128,218**	**87,455**	**27,966**	**43,385**	**2,783,382**
Health and Wellbeing									
Community Action and Human Services									
CASA FAMILIA COMMUNITY CENTER	0	164	3,336	0	0	0	0	0	3,500
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	2,000	2,955	2,768	3,500	4,500	5,340	2,955	1,545	25,563
INFRASTRUCTURE IMPROVEMENTS - CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS	7,246	254	0	0	0	0	0	0	7,500
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	1,664	2,336	0	0	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	0	500	800	5,500	0	0	0	0	6,800
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,835	500	300	5,000	7,365	0	0	0	15,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Fire Rescue									
AIR RESCUE - HELICOPTER FLEET REPLACEMENT	17,280	51,840	0	0	0	0	0	0	69,120
FIRE RESCUE - 38' RAPID RESPONSE VESSELS	0	1,230	0	0	0	0	0	0	1,230
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	700	4,300	13,600	24,500	21,130	12,650	14,700	44,000	135,580
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	0	5,000	5,000	5,000	0	0	0	0	15,000
FIRE RESCUE - SECURITY CAMERAS AT AIR RESCUE	0	400	0	0	0	0	0	0	400
FIRE RESCUE - STATION 18 (NORTH MIAMI)	1,443	2,647	3,428	0	0	0	0	0	7,518
FIRE RESCUE - STATION 25 (OPA-LOCKA AIRPORT) AND STATION 24 (MIAMI EXECUTIVE AIRPORT)	890	696	0	0	0	0	0	0	1,586
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	250	2,000	2,000	0	0	0	0	4,250
FIRE RESCUE - STATION 29 (SWEETWATER)	4,438	1,000	0	0	0	0	0	0	5,438
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	0	0	1,625	2,905	3,238	0	0	0	7,768
FIRE RESCUE - STATION 51 (HONEY HILL)	0	140	0	0	0	0	0	0	140
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - STATION 68 (DOLPHIN)	1,778	2,188	3,019	0	0	0	0	0	6,985
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	705	645	0	0	0	0	0	0	1,350
FIRE RESCUE - STATION 72 (FLORIDA CITY)	500	0	2,970	3,298	0	0	0	0	6,768
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	6,200	8,639
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	1,400	2,700	3,118	0	0	0	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - UHF RADIO SYSTEM UPDATE	7,750	7,750	0	0	0	0	0	0	15,500
GENERATORS - REPLACEMENT	1,600	500	0	0	0	0	0	0	2,100
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - FACILITY IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	856	3,144	0	0	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	0	150	0	0	0	0	0	0	150
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	117	1,590	1,590	1,603	0	0	0	0	4,900
Homeless Trust									
SECOND DOMESTIC VIOLENCE SHELTER	13,406	2,832	0	0	0	0	0	0	16,238
Information Technology									
COMPUTER-AIDED DISPATCH (CAD) - REPLACEMENT	5,828	16,292	8,400	18,179	3,350	4,100	0	0	56,149
CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) - IMPLEMENTATION	5,399	17,525	13,955	15,149	2,989	541	0	0	55,558
DEPLOYMENT OF 800 MHZ PUBLIC SAFETY RADIO SITES	190	3,823	2,500	1,305	1,302	0	0	0	9,120

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Internal Services									
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,068	262	262	0	0	0	0	0	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,542	50	0	0	0	0	0	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,105	487	0	0	0	0	0	0	10,592
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,200	2,300	3,092	0	0	0	0	0	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,233	359	0	0	0	0	0	0	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,737	1,500	2,355	3,000	0	0	0	0	10,592
DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,240	200	152	0	0	0	0	0	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	6,196	1,500	2,896	0	0	0	0	0	10,592
Judicial Administration									
MENTAL HEALTH DIVERSION FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	28,100	20,175	2,825	0	0	0	0	0	51,100
Library									
WESTCHESTER REGIONAL LIBRARY - WESTCHESTER HEALTH AND WELLNESS INFORMATION CENTER	705	295	0	0	0	0	0	0	1,000
Non-Departmental									
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	5	0	0	0	0	0	0	5
HEALTH CARE FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,010	5,990	0	0	0	0	0	0	17,000
JACKSON HEALTH CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,500	0	200	0	0	0	0	0	7,700
JACKSON HEALTH SYSTEM FACILITIES UPGRADES AND IMPROVEMENTS	0	0	4,313	0	0	0	0	0	4,313
MIAMI BEACH COMMUNITY HEALTH CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,576	424	0	0	0	0	0	0	8,000
SMART ROOMS AT JACKSON HEALTH SYSTEM FACILITIES	0	1,200	3,800	0	0	0	0	0	5,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Parks, Recreation and Open Spaces									
A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,699	320	480	628	873	0	0	0	4,000
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	105	116	0	0	0	0	0	0	221
ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK	144	54	0	0	0	0	0	0	198
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	101	234	0	0	0	0	0	0	335
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	165	133	0	0	0	0	0	0	298
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	146	137	0	0	0	0	0	0	283
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	122	90	0	0	0	0	0	0	212
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMI PARK	192	183	0	0	0	0	0	0	375
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	196	112	0	0	0	0	0	0	308
AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,135	689	13,400	2,776	0	0	0	0	23,000
ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,794	206	0	0	0	0	0	0	6,000
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	542	483	975	0	0	0	0	0	2,000
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	290	200	150	960	0	0	0	0	1,600
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15	151	100	100	1,514	0	0	0	1,880
BIKE PATH - LUDLAM TRAIL	26,314	959	15,232	13,480	7,348	31,505	30,969	708	126,515
BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,297	203	0	0	0	0	0	0	1,500
BISCAYNE SHORES AND GARDENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,266	234	0	0	0	0	0	0	1,500
CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,361	1,950	689	0	0	0	0	0	6,000
CAMP OWAISSA BAUER - WELL WATER TREATEMENT SYSTEM	0	70	0	0	0	0	0	0	70
CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,860	1,318	1,185	637	0	0	0	0	5,000
CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,229	111	0	0	0	0	0	0	4,340
CHUCK PEZOLDT PARK	954	150	186	2,000	1,731	0	0	0	5,021
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	579	227	0	0	0	0	0	0	806
CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,078	1,324	1,886	1,333	980	4,952	0	0	26,553

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,168	0	332	0	0	0	0	0	1,500
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	65	125	1,350	25	0	0	0	0	1,565
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	158	2,385	25	0	0	0	0	0	2,568
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	100	2,400	25	0	0	0	0	0	2,525
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	169	1,390	25	0	0	0	0	0	1,584
ENVIRONMENTAL REMEDIATION - MODELLO PARK	92	2,475	25	0	0	0	0	0	2,592
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	4,814	62	250	142	0	0	0	0	5,268
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	3,383	951	2,245	1,102	2,283	0	0	0	9,964
GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,411	589	0	0	0	0	0	0	7,000
HAULOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	12,657	900	9,160	1,409	0	0	0	0	24,126
HOMESTEAD AIR RESERVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,563	220	3,000	7,000	274	0	0	0	13,057
INFRASTRUCTURE IMPORVEMENTS - PARK FACILITIES SYSTEMWIDE	0	0	11,772	0	0	0	0	0	11,772
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	500	1,950	2,550	0	0	0	0	5,000
IVES ESTATES DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,744	1,890	2,966	4,100	0	0	0	0	12,700
KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,739	380	550	2,231	0	0	0	0	7,900
KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,432	568	0	0	0	0	0	0	4,000
LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	305	430	265	0	0	0	0	0	1,000
LAKE STEVENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	360	1,480	460	0	0	0	0	0	2,300
LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,676	1,500	2,544	0	0	0	0	0	6,720
LITTLE RIVER PARK	44	361	0	0	0	0	0	0	405
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	4,464	834	3,668	3,668	3,668	0	0	0	16,302
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	8,773	1,818	4,245	4,245	4,245	0	0	0	23,326
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	5,336	1,977	3,482	3,482	3,482	0	0	0	17,759
LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,256	187	557	0	0	0	0	0	4,000
LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	223	104	0	0	0	0	0	0	327

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,471	47	582	0	0	0	0	0	2,100
LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,207	293	0	0	0	0	0	0	3,500
LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,553	250	980	0	0	0	0	0	2,783
MARINA CAPITAL PLAN	8,529	4,374	1,257	1,400	0	0	0	0	15,560
MATHESON HAMMOCK PARK - SEAWALL REPAIR	0	220	133	1,087	342	0	0	0	1,782
MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,523	800	1,499	178	0	0	0	0	6,000
MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	181	144	0	0	0	0	0	0	325
NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,553	1,606	2,000	0	0	0	0	0	5,159
OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	485	433	0	0	0	0	0	0	918
PARKS RECREATION MANAGEMENT SYSTEM	150	178	0	0	0	0	0	0	328
REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,885	915	200	0	0	0	0	0	4,000
SHARMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	210	420	0	0	0	0	0	0	630
SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,527	3,500	2,775	2,050	0	0	0	0	11,852
TAMIAMI PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,392	500	1,750	3,358	0	0	0	0	8,000
TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,735	365	0	0	0	0	0	0	9,100
TREE ISLANDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,870	1,130	0	0	0	0	0	0	5,000
TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	14,577	423	0	0	0	0	0	0	15,000
WEST KENDALL DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,174	1,100	5,000	10,000	5,726	0	0	0	23,000
WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	60	200	460	0	0	0	0	0	720
ZOO MIAMI - ZOO WIDE IMPROVEMENTS PHASE 3 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,608	542	0	0	0	0	0	0	12,150
Police									
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	385	85	0	0	0	0	0	0	470
POLICE - HELICOPTER FLEET REPLACEMENT	0	24,000	0	0	0	0	0	0	24,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Public Housing and Community Development									
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,741	1,560	1,386	591	468	0	0	0	11,746
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	305	795	0	0	0	0	0	0	1,100
LIBERTY SQUARE AND LINCOLN GARDENS	31,328	8,780	3,000	2,000	5,163	0	0	0	50,271
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	216	35	40	20	0	0	0	0	311
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	33,684	5,771	5,917	5,448	2,083	0	0	0	52,903
Solid Waste Management									
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	0	4,622	2,623	85	0	0	0	0	7,330
Water and Sewer									
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	0	15,000	0	0	0	0	0	15,000
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT UPGRADES	4,854	6,621	26,622	68,181	29,419	21,413	22,269	23,278	202,657
WASTEWATER TREATMENT PLANT - NORTH DISTRICT UPGRADES	10,064	6,274	12,413	25,052	34,852	31,109	25,271	13,000	158,035
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT EXPANSION (PHASE 3)	1,338	4,966	2,474	0	0	0	0	0	8,778
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	522,797	210,944	206,232	164,483	128,858	73,939	29,919	13,124	1,350,296
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	1,482	2,160	1,000	0	0	0	0	0	4,642
WASTEWATER TREATMENT PLANTS - REPLACEMENT AND RENOVATION	43,682	20,493	18,172	9,000	9,000	9,000	9,000	9,000	127,347
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	10,007	6,762	8,475	76,100	3,500	1,500	0	43,250	149,594
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	36,635	12,293	20,780	30,862	24,903	22,938	0	0	148,411
WATER TREATMENT PLANT - AUTOMATION	1,218	1,029	0	0	0	0	0	0	2,247
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	6,465	1,000	800	0	0	0	0	0	8,265
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	25,762	11,152	9,763	10,662	1,500	0	0	0	58,839
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	28,008	9,843	9,729	2,500	2,500	1,500	1,500	1,500	57,080
WATER TREATMENT PLANT - SOUTH MIAMI HEIGHTS	34,153	1,100	1,075	1,000	1,000	10,300	0	0	48,628
Health and Wellbeing Total	**1,209,606**	**556,303**	**531,902**	**559,564**	**322,704**	**230,787**	**136,583**	**174,619**	**3,722,068**
Infrastructure and Environment									
Animal Services									
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	14	1,250	3,784	0	0	0	0	0	5,048
PET ADOPTION AND PROTECTION CENTER (PAPC)	686	228	0	0	0	0	0	0	914

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Aviation									
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	31	7,126	7,290	75,399	52,621	818	0	143,285
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	24,300	72,496	6,941	4,745	0	0	0	0	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	334	91	2,627	23,108	29,929	29,333	92,111	909,273	1,086,806
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	763	242	556	13,916	4,249	19	0	0	19,745
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	0	72,500	72,500	0	0	0	0	0	145,000
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	102	950	1,111	1,082	9,216	14,705	371	27,537
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	128,089	35,372	119,121	152,742	1,041	245	755	25,322	462,687
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	1,516	1,679	9,499	2,129	16,920	41,300	10,246	164	83,453
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	12,661	25,004	25,004	11,770	3,411	0	0	0	77,850
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	36,311	86,066	25,000	25,095	25,000	25,000	25,000	0	247,472
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	709	2,567	27,594	35,563	71,022	250,271	213,858	16,996	618,580
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	310,601	2,781	21,922	31,589	4	0	0	39,526	406,423
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	22,823	14,671	2,193	1	0	0	0	0	39,688
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	255	8,075	19,710	65,143	110,142	67,765	21,100	4,523	296,713
Communications and Customer Experience									
MDTV - VISUAL SIGNAL EQUIPMENT	0	140	0	0	0	0	0	0	140
SPCC 2ND FLOOR PRESS ROOM	0	80	0	0	0	0	0	0	80
Cultural Affairs									
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE	522	3,000	12,964	7,803	21,082	23,105	6,215	10,984	85,675
Elections									
INFRASTRUCTURE IMPROVEMENTS - ELECTIONS HEADQUARTERS SECURITY	0	500	0	0	0	0	0	0	500
Finance									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	0	417	0	0	0	0	0	0	417
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURE 25TH AND 26TH FLOORS	400	2,200	0	0	0	0	0	0	2,600
Fire Rescue									
FIRE RESCUE - FLEET SHOP	0	10,000	1,000	4,000	5,000	0	0	0	20,000
FIRE RESCUE - HEADQUARTERS BUILDING HARDENING	656	200	0	0	0	0	0	0	856

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Human Resources									
RECONFIGURE - 20TH AND 21ST FLOORS	0	200	0	0	0	0	0	0	200
Information Technology									
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	549	445	255	255	283	0	0	0	1,787
CLOUD INFRASTRUCTURE	7,878	3,422	3,776	2,966	3,098	0	0	0	21,140
CYBERSECURITY STRATEGIC EVOLUTION PLAN	0	4,248	1,798	1,850	5,906	1,964	0	0	15,766
EDGE NETWORK PROJECT	6,983	3,547	3,698	3,563	5,305	0	0	0	23,096
VOICE OVER INTERNET PROTOCOL (VOIP) PROJECT	1,947	1,197	1,002	985	1,559	0	0	0	6,690
Internal Services									
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	4,830	1,000	1,604	0	0	0	0	0	7,434
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	0	300	2,700	504	0	0	0	0	3,504
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	656	14,500	25,000	25,000	35,000	33,899	25,000	31,053	190,108
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	1,491	8,509	0	0	0	0	0	0	10,000
NORTH DADE GOVERNMENT CENTER - NEW	0	1,000	4,154	2,346	0	0	0	0	7,500
Judicial Administration									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,826	1,300	10,535	10,703	19,714	0	0	0	47,078
COURT FACILITIES REPAIRS AND RENOVATIONS	0	500	0	0	0	0	0	0	500

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Non-Departmental									
DISTRICT 3 NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNTIES BOND PROGRAM)	0	1,100	0	0	0	0	0	2,929	4,029
FLAGLER STREET RECONSTRUCTION	0	3,000	5,085	2,085	0	0	0	0	10,170
INFRASTRUCTURE IMPROVEMENTS - 800 MHZ RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	0	693	3,250	20,732	43,843	0	0	68,518
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)	488	337	675	0	0	0	0	0	1,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)	491	357	62	0	0	0	0	0	910
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)	562	308	226	154	0	0	0	0	1,250
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (UMSA)	100	449	28	0	0	0	0	0	577
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)	1,740	169	1,100	1,100	1,114	0	0	0	5,223
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)	3,900	951	0	0	0	0	0	0	4,851
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)	3,886	400	500	500	218	0	0	0	5,504
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)	3,388	212	400	0	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)	11,903	266	0	0	0	0	0	0	12,169
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)	3,702	599	199	0	0	0	0	0	4,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)	149	392	400	0	0	0	0	0	941
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)	178	300	22	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - ON COUNTY MAINTAINED RIGHTS-OF-WAY	0	548	7,416	0	0	0	0	0	7,964
INFRASTRUCTURE IMPROVEMENTS - UHF RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	0	5,357	9,629	10,685	10,684	0	0	36,355
MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD IMPROVEMENTS	14,100	0	1,000	0	0	0	0	0	15,100
MUNICIPAL PROJECTS - WATER, SEWER AND FLOOD CONTROL SYSTEMS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	40,479	10,687	0	0	0	0	0	0	51,166
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	5,962	15,957	0	0	0	0	0	0	21,919
REPAIRS AND RENOVATIONS - GENERAL GOVERNMENT IMPROVEMENT PROGRAM	0	6,731	0	0	0	0	0	0	6,731
ROADWAY IMPROVEMENTS	936	2,573	0	0	0	0	0	0	3,509

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Parks, Recreation and Open Spaces									
BICYCLE PROJECT - RICKENBACKER CAUSEWAY	1,218	2,027	1,350	3,000	0	0	0	0	7,595
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	150	450	0	0	0	0	0	0	600
BICYCLE PROJECT - VENETIAN CAUSEWAY	50	50	50	0	0	0	0	0	150
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	200	200	0	0	0	0	0	0	400
COUNTRY CLUB OF MIAMI GOLF COURSE - RECONFIGURATION	0	183	2,460	7,437	5,206	0	0	0	15,286
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	0	10,000	30,000	30,129	29,169	30,930	30,000	316,337	476,565
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	0	1,000	3,000	1,000	0	0	0	0	5,000
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	0	138	762	1,335	1,120	472	0	0	3,827
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	200	1,700	0	0	0	0	0	1,900
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	0	0	0	1,300	0	0	0	0	1,300
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	1,510	7,890	0	0	0	0	0	0	9,400
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	400	400	400	0	0	0	0	0	1,200
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	1,500	5,000	0	0	6,500
VENETIAN CAUSEWAY - BRIDGE PLANNING AND DESIGN	2,738	1,553	0	0	0	0	0	0	4,291
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	500	3,000	3,000	3,000	3,000	7,000	0	0	19,500
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	59	196	1,424	0	0	0	0	0	1,679
VENETIAN CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	300	300	300	0	0	0	0	0	900
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	3,300	1,200	6,100	4,500	0	0	0	0	15,100
Police									
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,927	870	268	0	0	0	0	0	10,065
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	740	10,967	37,870	28,211	22,662	21,303	21,574	26,698	170,025
Regulatory and Economic Resources									
BEACH - EROSION MITIGATION AND RENOURISHMENT	72,580	104,772	33,336	10,322	3,772	5,882	1,320	0	231,984
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	1,100	0	0	0	0	0	0	1,100
CANAL IMPROVEMENTS	6,000	2,170	3,638	4,800	3,212	3,665	3,702	0	27,187
PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,378	3,000	9,022	10,000	0	0	0	0	37,400

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Seaport									
BRIGHTLINE	3,640	1,560	0	0	0	0	0	0	5,200
CRUISE TERMINALS A AND AA - ROADWAYS	0	20,000	29,000	9,000	0	0	0	0	58,000
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	10,800	9,200	1,600	0	0	0	0	0	21,600
INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS	0	0	0	32,875	32,876	32,876	32,876	0	131,503
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	30,500	11,500	9,000	4,500	1,900	0	0	0	57,400
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	4,400	4,500	2,600	0	0	0	0	0	11,500
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	15,600	11,700	35,077	35,077	35,077	0	0	0	132,531
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	85,420	32,700	29,950	7,000	5,500	5,500	5,500	0	171,570
INFRASTRUCTURE IMPROVEMENTS - SOUTH BULKHEAD REHABILITATION	10,000	14,300	1,500	0	0	0	0	0	25,800
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	5,500	400	1,700	5,500	0	0	0	0	13,100

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Solid Waste Management									
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	0	0	30	280	310	0	0	680	1,300
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY TRUCK WASH UPGRADE	0	35	370	0	0	0	0	370	775
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	0	0	30	360	390	0	0	705	1,485
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY TRUCK WASH UPGRADE	0	35	0	370	0	0	0	370	775
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	0	0	40	320	0	0	655	0	1,015
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY TRUCK WASH UPGRADE	20	330	0	0	0	0	0	330	680
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	0	0	117	89	40	0	0	120	366
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	0	60	210	67	0	0	0	176	513
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	0	0	76	116	78	0	0	94	364
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	0	0	207	0	103	0	0	246	556
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	0	0	489	64	118	0	0	128	799
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	0	0	157	0	61	0	0	162	380
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRING TRASH AND RECYCLING CENTER	0	60	249	0	0	130	0	170	609
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	0	0	188	0	72	0	0	184	444
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	0	770	114	190	71	0	0	182	1,327
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	0	0	69	124	69	0	0	178	440
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	0	60	67	88	0	65	0	160	440
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	0	60	226	0	0	164	0	152	602

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	0	60	57	158	95	0	0	190	560
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER	1,048	1,585	0	0	0	0	0	0	2,633
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL ACCESS ROAD	0	405	0	0	0	0	0	0	405
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - BACKUP POWER GENERATORS	957	0	0	0	0	0	0	1,060	2,017
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	0	32	20	155	0	0	0	350	557
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION BUILDING UPGRADE	0	300	0	0	0	40	255	720	1,315
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION EQUIPMENT	0	0	50	0	0	60	4,000	4,520	8,630
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION TIP FLOOR	0	0	300	0	0	0	300	900	1,500
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - FUTURE PROJECTS	0	0	0	0	535	0	0	2,409	2,944
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	0	190	0	0	0	0	0	190	380
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL ACCESS ROAD	0	40	210	0	0	0	0	0	250
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL SCALE HOUSE	20	370	0	0	0	0	0	320	710
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	0	375	320	0	10	20	0	640	1,365
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION BUILDING UPGRADE	0	325	245	0	0	0	0	1,220	1,790
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION EQUIPMENT	0	220	2,860	160	0	0	60	2,880	6,180
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION TIPPING FLOOR	45	230	0	0	0	0	400	1,200	1,875
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	14,731	0	0	0	26,000	0	0	0	40,731
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	0	200	30	285	0	0	655	520	1,690
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL ACCESS ROAD	45	490	0	0	0	0	0	490	1,025
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL SCALEHOUSE	0	565	0	0	0	0	0	320	885

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL TIP FLOOR	2,419	605	0	35	285	0	0	855	4,199
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	0	12	20	415	30	0	0	830	1,307
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION BUILDING UPGRADE	0	640	775	99	0	30	0	800	2,344
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION EQUIPMENT	100	0	820	60	160	0	0	280	1,420
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GAS MANAGEMENT SYSTEM	0	120	960	0	655	0	0	0	1,735
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GROUNDWATER AND MONITORING WELLS	0	0	96	0	0	0	0	1,672	1,768
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	72	0	0	0	0	144	216
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	0	1,330	0	720	0	0	130	1,900	4,080
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GROUNDWATER	0	0	151	0	0	0	0	303	454
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL SBR SYSTEM	0	598	573	207	383	0	0	1,695	3,456
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL STORMWATER SYSTEM	0	0	0	60	385	0	0	0	445
LAND ACQUISITION - NORTH DADE LANDFILL	1	0	3,395	3,404	0	0	0	0	6,800
LAND ACQUISITION - SOUTH DADE LANDFILL	8	0	2,600	2,692	0	0	0	0	5,300
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - FUTURE PROJECTS	0	0	0	550	10,920	16,100	0	83,381	110,951
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS LANDFILL	164	320	3,010	0	0	0	0	0	3,494
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	29,524	2,354	0	0	2,354	0	1,500	0	35,732
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	100	260	90	0	0	0	0	0	450
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL CELL 4	1	0	225	1,310	13,750	0	0	0	15,286
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL HORIZONTAL EXPANSION	0	50	150	300	300	0	0	0	800
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	5,380	370	16,270	8,600	0	0	0	15,380	46,000
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (NORTH EAST)	0	0	2,500	300	200	100	100	24,500	27,700
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (SOUTH DADE)	0	200	4,400	1,300	18,400	15,700	0	0	40,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Transportation and Public Works									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	71,003	23,275	67,604	67,127	37,920	23,235	7,173	5,209	302,546
ARTERIAL ROADS - COUNTYWIDE	57,235	22,870	26,577	16,816	4,595	0	0	0	128,093
AVENTURA STATION	29,096	30,000	17,400	0	0	0	0	0	76,496
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	0	120	880	0	0	0	0	0	1,000
BEACH EXPRESS SOUTH	356	1,152	4,046	4,046	0	0	0	0	9,600
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	120	0	0	0	0	0	0	120
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	0	0	700
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	14,545	15,949	10,427	8,658	8,345	6,770	34,460	0	99,154
BUS - ENHANCEMENTS	56,632	8,672	9,364	3,733	0	0	0	0	78,401
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	850	11,246	3,609	22,007	18,502	0	0	0	56,214
BUS - RELATED PROJECTS	294,553	218,569	83,920	1,283	975	795	815	0	600,910
BUS - TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	17,985	661	0	0	0	0	0	0	18,646
BUS AND BUS FACILITIES	8,425	9,175	7,995	6,549	1,914	0	0	0	34,058
DADELAND SOUTH INTERMODAL STATION	1,530	300	24,252	23,436	994	0	0	0	50,512
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	12,138	8,356	10,243	10,470	9,200	7,374	6,947	7,016	71,744
DRAINAGE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	85,353	4,616	2,324	1,500	1,307	0	0	0	95,100
FARE COLLECTION EQUIPMENT PROJECTS	80,544	2,264	0	0	0	0	0	0	82,808
FEDERALLY FUNDED PROJECTS	105,902	107,377	107,506	110,121	112,797	116,748	118,408	1,000	779,859
INFRASTRUCTURE RENEWAL PLAN (IRP)	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	100,000
INTERSECTION IMPROVEMENTS - COUNTYWIDE	27,532	29,446	15,685	10,666	7,650	7,499	0	1,609	100,087
LEHMAN YARD - MISCELLAEOUS IMPROVEMENTS	74,160	14,458	85	155	0	0	0	0	88,858
METROMOVER - IMPROVEMENT PROJECTS	32,396	31,632	29,827	25,301	24,524	16,969	0	0	160,649
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	27,746	42,007	30,236	35,888	34,932	32,581	0	0	203,390
METRORAIL - TRACK AND GUIDEWAY PROJECTS	67,036	50,550	36,356	8,500	8,025	6,500	6,500	33,197	216,664
METRORAIL - VEHICLE REPLACEMENT	366,226	6,084	2,170	1,596	795	8,942	0	0	385,813
METRORAIL AND METROMOVER PROJECTS	7,374	7,293	5,806	570	585	599	614	0	22,841
MIAMI RIVER GREENWAY	4,100	4,316	295	0	0	0	0	0	8,711
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	75,329	5,913	5,000	5,183	0	0	0	0	91,425
PALMETTO INTERMODAL TERMINAL	0	18,930	1,640	0	0	0	0	0	20,570
PARK AND RIDE - TRANSIT PROJECTS	26,784	7,644	7,570	5,910	3,695	25	0	0	51,628
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	10,668	29,829	20,961	0	0	0	0	0	61,458
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	455	670	875	0	0	0	0	0	2,000

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
RESURFACING - COUNTYWIDE IMPROVEMENTS	64,395	24,608	11,646	10,121	10,708	10,142	0	0	131,620
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	26,655	3,921	6,280	3,640	2,026	1,657	805	0	44,984
ROAD WIDENING - COUNTYWIDE	156,677	32,115	43,540	69,280	55,835	16,098	16,304	0	389,849
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	42,417	13,316	12,509	11,849	11,953	11,953	8,530	0	112,527
SAFETY IMPROVEMENTS - COUNTYWIDE	22,027	10,100	9,500	10,103	8,540	9,170	7,598	0	77,038
SAFETY IMPROVEMENTS - FDOT PROJECTS	46	528	380	49	0	0	0	0	1,003
SIGNAGE AND COMMUNICATION PROJECTS	11,376	10,640	2,384	0	0	0	0	0	24,400
SOUTH DADE TRANSITWAY CORRIDOR	14,463	134,860	114,871	39,266	0	0	0	0	303,460
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	23,972	14,730	8,254	2,409	0	0	0	0	49,365
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	706	5,553	14,859	3,171	2,379	792	0	0	27,460
THE UNDERLINE	21,849	7,438	22,104	31,173	22,270	21,886	22,539	60	149,319
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	46,152	34,996	43,591	36,062	40,249	23,821	7,343	0	232,214
VISION ZERO AND SAFETY IMPROVEMENT PROJECTS	0	2,895	3,236	4,063	3,793	4,837	3,000	0	21,824

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Water and Sewer									
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,496	16,718	32,319	33,925	17,752	6,640	2,150	0	126,000
LIFT STATIONS - UPGRADES AND STRUCTURAL IMPROVEMENTS	8,601	2,641	3,500	3,500	3,500	3,500	3,500	3,500	32,242
PEAK FLOW MANAGEMENT - FACILITIES	3,640	4,374	2,617	1,000	2,130	0	0	5,599	19,360
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	61,077	11,900	14,200	15,500	15,500	15,000	13,500	168,664	315,341
PEAK FLOW MANAGEMENT - SOUTH DISTRICT EXPANSION	97,062	36,444	64,269	78,693	77,101	83,368	89,910	124,362	651,209
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	2,346	3,080	3,456	4,802	5,600	5,046	2,850	300	27,480
PUMP STATIONS - IMPROVEMENT PROGRAM	105,576	13,983	5,863	569	0	0	0	29,807	155,798
PUMP STATIONS - MIAMI SPRINGS UPGRADES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	733	75	25	5	0	0	0	0	838
PUMP STATIONS - RESILIENCE PROGRAM (PSRP)	16,182	15,728	25,031	38,523	56,367	50,686	38,193	32,192	272,902
PUMP STATIONS - SEWER SYSTEMS CONSENT DECREE PROJECTS	102,025	8,961	2,021	0	0	0	0	0	113,007
SANITARY SEWER SYSTEM - EXTENSION	21,277	6,548	3,000	3,500	3,500	3,500	3,500	3,500	48,325
SANITARY SEWER SYSTEM - IMPROVEMENTS	6,460	1,686	500	500	500	500	500	0	10,646
WASTEWATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	18,763	2,900	3,502	1,000	0	0	0	0	26,165
WASTEWATER - COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	105,471	581	500	1,040	1,411	0	0	0	109,003
WASTEWATER - EQUIPMENT	44,833	12,033	19,462	15,000	15,000	15,000	15,000	15,000	151,328
WASTEWATER - NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	8,759	22,114	29,445	28,543	23,250	21,478	11,500	37,956	183,045
WASTEWATER - OUTFALL LEGISLATION	102,190	75,713	106,008	129,203	232,458	316,883	209,637	182,384	1,354,476
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,666	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,666
WASTEWATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	3,403	1,910	300	2,500	3,000	2,751	0	114,485	128,349
WASTEWATER - SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	50	100	2,299	7,500	10,572	0	0	0	20,521
WASTEWATER - SYSTEM MAINTENANCE AND UPGRADES	39,305	21,745	22,500	20,000	20,000	20,000	15,000	15,000	173,550
WASTEWATER - TELEMETERING SYSTEM	693	798	1,121	1,000	1,000	1,000	1,000	1,000	7,612
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	1,072	1,500	6,301	8,301	11,069	2,000	1,757	32,421	64,421
WATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	266	0	254	700	1,000	4,220	4,271	0	10,711
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	94,250	22,374	23,092	12,297	7,000	7,000	7,500	6,500	180,013
WATER - EQUIPMENT	35,009	9,367	12,000	11,500	11,500	11,500	11,500	106,500	208,876
WATER - FIRE HYDRANT INSTALLATION	5,135	2,500	2,500	2,500	2,500	2,500	2,500	2,500	22,635

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
WATER - MAIN EXTENSIONS	1,058	500	500	500	500	500	500	0	4,058
WATER - MIAMI SPRINGS CONSTRUCTION FUND	13,311	600	0	0	0	0	0	0	13,911
WATER - NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	28,473	4,288	6,912	7,152	14,551	9,386	5,000	0	75,762
WATER - PIPES AND INFRASTRUCTURE PROJECTS	74,298	18,111	4,786	3,000	3,000	3,000	3,000	3,000	112,195
WATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	396	0	0	0	0	0	0	48,018	48,414
WATER - SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	139,321	18,459	26,852	26,859	25,752	22,500	22,700	26,666	309,109
WATER - SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	450	829	3,735	149	0	0	0	0	5,163
WATER - SYSTEM MAINTENANCE AND UPGRADES	32,856	23,495	20,892	20,000	20,000	20,000	20,000	20,000	177,243
WATER - TELEMETERING SYSTEM ENHANCEMENTS	1,146	898	1,337	1,000	1,000	1,000	1,000	1,000	8,381
Infrastructure and Environment Total	**4,193,445**	**2,084,354**	**2,016,527**	**1,759,221**	**1,725,184**	**1,707,153**	**1,255,339**	**2,582,197**	**17,323,420**
Leadership and Strategy									
Communications and Customer Experience									
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	2,000	500	0	0	0	0	0	2,500
MDTV - DUB CENTER EQUIPMENT	0	60	0	0	0	0	0	0	60
Elections									
ADMINISTRATIVE TROUBLE SHOOTERS (ATS) ROUTING SOFTWARE - PHASE 2	0	60	0	0	0	0	0	0	60
BALLOT CHAIN OF CUSTODY TRACKING SYSTEM	0	150	0	0	0	0	0	0	150
CYBERSECURITY SOFTWARE	0	100	0	0	0	0	0	0	100
Information Technology									
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	52,670	35,639	19,824	0	0	0	0	0	108,133
Internal Services									
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE	0	2,918	7,373	0	0	0	0	0	10,291
Non-Departmental									
AUTOMATED AGENDA MANAGEMENT SOFTWARE	0	250	0	0	0	0	0	0	250
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	286,469	96,059	116,623	69,935	58,126	42,271	936	0	670,419

APPENDIX: M RESILIENCE CAPITAL PROJECTS

(dollars in thousands)

	Prior Years	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Future	Projected Total Cost
Police									
CIVIL PROCESS AUTOMATION	1,436	250	0	0	0	0	0	0	1,686
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	191	59	0	0	0	0	0	0	250
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	385	685	0	0	0	0	0	0	1,070
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,650	250	0	0	0	0	0	0	2,900
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	0	1,871	5,728	2,894	0	0	0	0	10,493
REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS	1,093	67	0	0	0	0	0	0	1,160
SHAREPOINT PLATFORM - UPGRADE	559	559	0	0	0	0	0	0	1,118
SOCIAL MEDIA ANALYTICS SOFTWARE	500	95	0	0	0	0	0	0	595
Property Appraiser									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	0	4,500	0	0	0	0	0	0	4,500
Seaport									
CONSTRUCTION SUPERVISION	55,360	9,800	9,500	9,000	8,500	8,500	0	0	100,660
Leadership and Strategy Total	**401,313**	**155,372**	**159,548**	**81,829**	**66,626**	**50,771**	**936**	**0**	**916,395**
Total Resiliency Projects	6,663,082	3,275,108	3,386,502	2,880,650	2,242,732	2,076,166	1,420,824	2,800,201	24,745,265

APPENDIX N: FY 2020-21 ADOPTED FUNDING AVAILABLE FOR COMMUNITY-BASED ORGANIZATIONS

Program Category	General Revenue Funding	Other Funding	TOTAL FUNDING
Basic Needs	$1,041,000		$1,041,000
Children & Adults with Disabilities	$781,000		$781,000
Children, Youth & Families	$3,465,000		$3,465,000
Criminal Justice	$568,000		$568,000
Anti-Violence	$393,000		$393,000
Elder Needs	$2,236,000		$2,236,000
Health	$590,000		$590,000
Immigrants/New Entrants	$432,000		$432,000
Special Needs	$2,365,000		$2,365,000
Workforce Development	$490,000		$490,000
Cultural Activities	$11,608,000	$9,166,000 *a*	$20,774,000
Airport/Seaport Promotions		$497,600 *b*	$497,600
Environmental Protection and Education		$730,000 *c*	$730,000
Miscellaneous	$12,634,000 *d*		$12,634,000
Total	**$36,603,000**	**$10,226,600**	**$46,829,600**

NOTES:

a Tourist tax proceeds for Tourist Development Council Grants ($1.325 million) and tourist tax proceeds, other grants, interest for cultural grants and allocations for regional cultural programs ($7.841 million)

b Seaport promotional funding ($200,000) and Aviation promotional funding ($297,600) allocated to CBOs

c Proprietary funding from the Regulatory and Economic Resources ($430,000), Solid Waste Management ($100,000) and Water and Sewer departments ($200,000) for environmental grants

d Includes general fund allocations to be monitored by the Office of Management and Budget and the Police

APPENDIX N: FY 2020-21 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
Adults Mankind Organization, Inc.	Workforce Development	$ 126,960
Advocate Program, Inc.	Workforce Development	$ 41,775
Allapattah Community Action, Inc.	Elder Needs	$ 70,125
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	$ 4,050
American National Red Cross (formerly American Red Cross Greater Miami & The Keys)	Basic Needs	$ 131,920
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	$ 47,920
Amigos Together For Kids, Inc.	Children, Youth & Families	$ 35,475
ASPIRA of Florida, Inc.	Anti-Violence	$ 72,720
Ayuda, Inc.	Elder Needs	$ 56,880
Banyan Community Health Center, Inc.	Health	$ 50,960
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	$ 16,500
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	$ 28,350
Best Buddies International, Inc.	Children & Adults with Disabilities	$ 114,800
Best Buddies International, Inc.	Workforce Development	$ 40,000
Better Way of Miami, Inc.	Special Needs	$ 400,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	$ 26,100
Borinquen Health Care Center, Inc.	Health	$ 27,750
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	$ 60,000
Branches, Inc.	Basic Needs	$ 51,040
Branches, Inc.	Workforce Development	$ 20,000
Breakthrough Miami, Inc.	Children, Youth & Families	$ 117,040
Camillus House, Inc.	Special Needs	$ 52,800
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	$ 82,640
Carrfour Supporting Housing, Inc.	Other	$ 8,025
Casa Valentina, Inc.	Basic Needs	$ 210,240
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	$ 235,680
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	$ 52,160
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	$ 48,000
CCDH, Inc.	Children & Adults with Disabilities	$ 114,960
Center for Family and Child Enrichment, Inc.	Anti-Violence	$ 199,840
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	$ 269,360
Center of Information & Orientation, Inc.	Children, Youth & Families	$ 47,520
Centro Campesino-Farmworker Center, Inc.	Elder Needs	$ 53,200
Centro Mater Child Care Services, Inc.	Children, Youth & Families	$ 46,200
Coconut Grove Cares, Inc.	Children, Youth & Families	$ 10,000
Colombian American Service Association, Inc. (CASA)	Immigrants/ New Entrants	$ 49,425
Common Threads, Inc.	Children, Youth & Families	$ 60,000
Communities In Schools of Miami, Inc.	Children, Youth & Families	$ 21,900
Communities United, Inc.	Elder Needs	$ 57,375
Community Coalition, Inc.	Elder Needs	$ 59,040
Concerned African Women, Inc.	Children, Youth & Families	$ 281,040
Concerned African Women, Inc.	Criminal Justice	$ 162,560
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	$ 60,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	$ 32,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	$ 40,000
Curley's House of Style, Inc.	Food Program	$ 200,000
De Hostos Senior Center Inc.	Elder Needs	$ 139,875
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	$ 10,800
Easter Seals South Florida, Inc.	Elder Needs	$ 98,560
Easter Seals South Florida, Inc.	Special Needs	$ 187,600
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	$ 34,400
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	$ 65,680
Fairchild Tropical Botanic Garden, Inc.	Other	$ 66,450
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Basic Needs	$ 20,090
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	$ 84,950
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	$ 24,110
Family Resource Center of South Florida, Inc.	Children, Youth & Families	$ 28,125
Farm Share, Inc.	Food Program	$ 460,000
Feeding South Florida, Inc.	Basic Needs	$ 51,040
Feeding South Florida, Inc.	Food Program	$ 200,000

APPENDIX N: FY 2020-21 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
Fifty-Five Years & Up, Inc.	Elder Needs	$ 106,725
Florida International University, Inter-American Conference of Mayors	Other	$ 17,000
Florida Venture Foundation, Inc.	Children, Youth & Families	$ 86,550
Foster Care Review, Inc.	Children, Youth & Families	$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	$ 34,575
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	$ 24,075
Greater Miami Services Corps.	Workforce Development	$ 170,800
Guardianship Program of Dade County, Inc.	Elder Needs	$ 18,075
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	$ 51,100
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	$ 27,940
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	$ 27,350
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	$ 24,100
Hispanic Coalition, Corp.	Children, Youth & Families	$ 69,600
Holy Temple Human Services Corporation, Inc.	Elder Needs	$ 47,175
Institute for Child and Family Health, Inc.	Criminal Justice	$ 52,094
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	$ 46,410
Jewish Community Services of South Florida, Inc.	Elder Needs	$ 257,715
Jewish Community Services of South Florida, Inc.	Other	$ 46,010
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	$ 45,975
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	$ 24,075
Kristi House, Inc.	Special Needs	$ 418,080
Latinos Salud, Inc.	Health	$ 109,040
Latinos United in Action Center, Inc.	Children, Youth & Families	$ 22,350
Lawyers for Children America, Inc.	Children, Youth & Families	$ 51,200
Legal Services of Greater Miami, Inc.	Basic Needs	$ 36,670
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	$ 35,000
Legal Services of Greater Miami, Inc.	Other	$ 26,360
Legal Services of Greater Miami, Inc.	Special Needs	$ 63,950
Leisure City/ Modello Optimist Club of Florida, Inc.	Children, Youth & Families	$ 18,075
Liga Contra el Cancer, Inc.	Health	$ 82,725
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	$ 371,175
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	$ 500,000
Llirraf'O, Inc.	Children, Youth & Families	$ 174,000
MJD Wellness and Community Center, Inc	Food Program	$ 200,000
Masada Home Care, Inc.	Elder Needs	$ 39,520
Miami Children's Initiative, Inc.	Children, Youth & Families	$ 56,750
Miami City Ballet, Inc.	Children, Youth & Families	$ 129,520
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	$ 120,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	$ 9,450
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	$ 82,880
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	$ 101,025
Multi-Ethnic Youth Group Association , Inc.	Children, Youth & Families	$ 48,675
Neighbors and Neighbors Association, Inc.	Other	$ 33,075
New Hope CORPS, Inc.	Special Needs	$ 449,040
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	$ 187,680
Omega Activity Center Foundation, Inc.	Children, Youth & Families	$ 18,900
Overtown Youth Center, Inc.	Children, Youth & Families	$ 99,040
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	$ 6,825
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	$ 90,800
Public Health Trust of Miami-Dade County, Florida	Children & Adults with Disabilities	$ 24,080
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	$ 200,000
Rainbow Community Development Corporation	Children, Youth & Families	$ 35,475
Read2Succeed, Inc.	Children, Youth & Families	$ 26,550
Reading and Math, Inc.	Children, Youth & Families	$ 312,800
Regis House, Inc.	Children, Youth & Families	$ 112,810
Regis House, Inc.	Criminal Justice	$ 38,160
Regis House, Inc.	Health	$ 14,180
Richmond Heights Community Association, Inc.	Basic Needs	$ 32,175
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	$ 185,025

APPENDIX N: FY 2020-21 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
Senior L.I.F.T. Center, Inc.	Elder Needs	$ 45,920
South Florida Youth Symphony, Inc.	Children, Youth & Families	$ 6,000
Southwest Social Services Programs, Inc.	Elder Needs	$ 194,720
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	$ 54,400
St. Alban's Day Nursery, Inc.	Children, Youth & Families	$ 32,925
St. Thomas University, Inc.	Immigrants/ New Entrants	$ 49,840
Teen Up-ward Bound, Incorporated	Children, Youth & Families	$ 19,275
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	$ 105,040
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	$ 51,040
The Education Fund, Inc.	Children, Youth & Families	$ 164,640
The Family Christian Association of America, Inc.	Children, Youth & Families	$ 54,375
The Institute of Black Family Life, Inc.	Criminal Justice	$ 8,400
The Key Clubhouse of South Florida	Special Needs	$ 56,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	$ 33,525
The Motivational Edge, Inc.	Children, Youth & Families	$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	$ 44,175
The Sundari Foundation, Inc.	Children, Youth & Families	$ 307,040
The Sundari Foundation, Inc.	Other	$ 450,000
The Sundari Foundation, Inc.	Special Needs	$ 110,480
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	$ 55,040
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	$ 38,160
Thelma Gibson Health Initiative, Inc.	Criminal Justice	$ 16,470
Thelma Gibson Health Initiative, Inc.	Health	$ 16,470
Transition, Inc.	Other	$ 78,320
United Home Care Services, Inc.	Elder Needs	$ 135,600
University of Miami	Children, Youth & Families	$ 28,100
Urgent, Inc.	Children, Youth & Families	$ 20,475
Victory for Youth, Inc. (Share Your Heart)	Food Program	$ 200,000
Voices for Children Foundation, Inc.	Basic Needs	$ 25,110
Voices for Children Foundation, Inc.	Children, Youth & Families	$ 18,910
Voices for Children Foundation, Inc.	Special Needs	$ 13,055
WeCount!, Inc.	Immigrants/ New Entrants	$ 40,000
Wellspring Counseling, Inc.	Special Needs	$ 63,360
West Kendall Baptist Hospital, Inc.	Health	$ 85,280
World Literacy Crusade of FL., Inc.	Children, Youth & Families	$ 110,400
World Literacy Crusade of FL., Inc.	Criminal Justice	$ 90,160
Youth Co-Op, Inc.	Immigrants/ New Entrants	$ 150,240
YWCA of Greater Miami-Dade, Inc.	Basic Needs	$ 94,640
Police Grants		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	$ 246,450
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	$ 103,550
Police Benevolent Association	Police Grants	$ 32,000
The Alternative Programs, Inc.	Police Grants	$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	$ 382,500
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	$ 14,875
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	$ 8,925
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	$ 5,950

APPENDIX O: MIAMI-DADE COUNTY FY 2020-21 ADOPTED GAS TAX REVENUES

STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

	Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2020-21 Budget	County's share for FY 2020-21 Budget	Allocation within the fund
A)	Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	$10,092,500	$20,185,000	20% - used in County-wide General Fund ($4.051 million); 80% - used in DTPW's Construction Funds ($16.134 million)
B)	County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both Public Works and Transit needs	$8,786,000	$8,786,000	The State is allowed to impose a 7.3% administrative fee
C)	Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the $48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D)	Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for Public Works and Transit needs	$10,204,000 County's share is $7,184,000	$43,103,000	The State is allowed to impose a 7.3% administrative fee
E)	Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 *(originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)*	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement , proceeds allocated 74% to the County and 26% to the cities (based on a weighted formula:75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either Public Works or Transit for capital improvement needs	$8,967,000 County's share is $6,636,000	$19,907,000	The State is allowed to impose a 7.3% administrative fee
F)	Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206- effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	$11,022,000	$11,022,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

DTPW: Transportation and Public Works

UMSA: Unincorporated Municipal Service Area

APPENDIX P: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES

FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Imposed	Permissible Use(s)	Distributed To	Collections*	
2% Tourist Development** - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less $1,225,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; $1,225,000 to the Tourist Development Council grants	**FY 2018-19 Actual:** **FY 2019-20 Actual:** **FY 2020-21 Estimate:**	$31,223,480 $22,170,486 $31,205,000
Florida Statutes Section 125.0104; County Code section 29-51					
2% Tourist Development Surtax** - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less $100,000 to Greater Miami Convention and Visitors Bureau; $100,000 to Tourist Development Council	**FY 2018-19 Actual:** **FY 2019-20 Actual:** **FY 2020-21 Estimate:**	$8,442,888 $5,529,196 $8,438,000
Florida Statutes Section 212.0306; County Code section 29-51					
3% Convention Development*** - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airlines Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	**FY 2018-19 Actual:** **FY 2019-20 Actual:** **FY 2020-21 Estimate:**	$90,970,531 $61,984,295 $90,916,000
Florida Statute 212.0305 (4)(b); County Code section 29-60					
1% Professional Sports Franchise** - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	**FY 2018-19 Actual:** **FY 2019-20 Actual:** **FY 2020-21 Estimate:**	$15,611,740 $11,085,243 $15,602,000
Florida Statute 125.0104 (3)(l); County Code section 29-51					
1% Food and Beverage Tax for Homeless and Domestic Violence** (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	**FY 2018-19 Actual:** **FY 2019-20 Actual:** **FY 2020-21 Estimate:**	$29,355,204 $21,761,086 $29,388,000
Florida Statute 212.0306; County Code section 29-51					

NOTE: Pursuant to state statute, FY 2020-21 estimates are budgeted at 95% of estimated revenues

* Excluding collection fees

** Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

*** Geographic area includes Miami-Dade County except Bal Harbour and Surfside

APPENDIX Q: REVENUE CAPACITY

ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited)
LAST TEN FISCAL YEARS
(in thousands)

Fiscal Year	Real Property				Total Actual and Assessed	Exemptions [a]			Total	
Ended September 30,	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property / Centrally Assessed Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value [b]	Real Property - Other Exemptions	Personal Property / Centrally Assessed Property	Taxable Assessed Value	Total Direct Tax Rate
2010	$ 204,558,802	$ 63,836,984	$ 23,228,078	$ 15,570,290	$ 307,194,154	$ 36,876,680	$ 53,394,520	$ 5,474,737	$ 211,448,217	7.424
2011	160,866,687	57,774,400	23,438,756	15,472,772	257,552,615	15,861,969	52,348,084	5,436,067	183,906,495	8.367
2012	157,542,515	55,104,068	23,721,709	15,328,770	251,697,062	14,229,202	51,971,081	5,453,966	180,042,813	7.295
2013	160,175,268	56,439,801	23,527,174	15,572,148	255,714,390	13,507,069	52,941,254	5,334,992	183,931,076	7.135
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,978	14,756,461	55,380,823	5,555,738	191,396,956	7.256
2015	196,063,548	61,020,542	24,451,075	18,050,702	299,585,867	25,683,760	62,359,146	5,676,420	205,866,541	7.316
2016	225,419,272	68,407,631	26,216,817	18,447,758	338,491,478	36,988,381	70,316,704	5,659,546	225,526,848	7.283
2017	251,922,449	74,772,583	28,085,673	18,992,073	373,772,777	46,537,562	74,497,769	5,705,672	247,031,774	7.209
2018	268,024,739	81,589,778	29,629,048	19,489,946	398,733,512	50,050,209	74,238,845	5,819,653	268,624,804	7.198
2019[c]	280,291,822	87,286,260	30,206,220	20,145,146	417,929,448	51,811,573	74,785,838	5,947,123	285,384,915	7.264

Source: Miami-Dade County Office of the Property Appraiser

Note: Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per $1,000 of assessed value.

Total actual and assessed values for each year reflect the Final Tax Roll certified for the previous year.

[a] Exemptions for real property include: $25,000 homestead exemption; an additional $25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

[b] Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

[c] Total actual and assessed values for FY 2019 reflect the Final 2018 Tax Roll certified on June 28, 2019.

APPENDIX R: DEBT CAPACITY

RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited)

LAST TEN FISCAL YEARS

(dollars in thousands, except per capita)

	General Bonded Debt Outstanding						
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities	General Obligation Bonds in Business-Type Activities (a)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property	Per Capita
2010	$ 881,276	$ 365,655	$ 1,246,931	$ 42,180	$ 1,204,751	0.39%	470
2011	1,062,146	351,130	1,413,276	62,014	1,351,262	0.52%	537
2012	1,043,496	341,500	1,384,996	39,098	1,345,898	0.53%	528
2013	1,179,986	332,360	1,512,346	30,025	1,482,321	0.58%	578
2014	1,313,548	322,805	1,636,353	31,360	1,604,993	0.60%	621
2015	1,599,673	323,815	1,923,488	29,480	1,894,008	0.63%	714
2016	1,803,144	312,552	2,115,696	34,121	2,081,575	0.61%	772
2017	1,889,478	300,930	2,190,408	48,155	2,142,253	0.57%	781
2018	2,013,020	288,828	2,301,848	53,800	2,248,048	0.56%	809
2019	2,278,634	276,023	2,554,657	59,755	2,494,902	0.60%	887

Note:

As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

a General Obligation Bonds in the Business-Type Activities for FY 2019 includes $64.8 million of Seaport General Obligation Refunding Bonds, Series 2011C and $203.4 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from the Seaport and Aviation are insufficient to pay debt service.

APPENDIX S: RATIOS OF OUTSTANDING DEBT BY TYPE

(UNAUDITED)

LAST TEN FISCAL YEARS

(dollars in thousands, except per capita)

	Governmental Activities					
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Special Obligation Bonds from Direct Placements	Housing Agency Bonds and Notes Payable	Loans and notes payable	Capital Leases
2010	$ 881,276	$ 2,461,903			$ 232,112	$ 10,223
2011	1,062,146	2,472,276			202,112	46,367
2012	1,043,496	2,583,023		$ 34,525	143,361	50,455
2013	1,179,986	2,620,722		31,361	119,174	63,928
2014	1,313,548	2,671,646		28,022	102,810	79,015
2015	1,599,673	2,632,450		24,633	85,897	47,823
2016	1,803,144	2,720,412		21,094	68,912	54,637
2017	1,889,478	2,677,277		17,480	52,726	89,415
2018	2,013,020	2,667,308		13,691	47,561	97,916
2019	2,278,634	2,688,747	$ 15,130	9,802	42,249	97,033

	Business-Type Activities							
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Total Primary Government	Percentage of Personal Income (b)	Per Capita (b)
2010	$ 365,655	$ 111,567	$ 9,349,617	$ 532,959	$ 204,575	$ 14,149,887	15%	5.52
2011	351,130	184,571	9,209,189	615,837	182,656	14,326,284	14%	5.59
2012	341,500	177,204	9,481,748	519,624	163,035	14,537,971	14%	5.67
2013	332,360	163,137	9,919,133	518,727	134,996	15,083,524	15%	5.88
2014	322,805	157,601	9,960,557	518,546	126,203	15,280,753	14%	5.96
2015	323,815	143,563	10,149,493	505,539		15,512,886	13%	5.85
2016	312,552	1,243,783	8,877,798	478,592		15,580,924	13%	5.78
2017	300,930	1,224,193	8,676,294	465,806	25,737	15,419,336	12%	5.72
2018	288,828	1,407,682	8,935,327	439,167	164,878	16,075,378	12%	5.86
2019	276,023	1,371,744	9,279,552	424,232	253,073	16,736,219	(1)	6.02

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

a General Obligation Bonds in the Business-Type Activities for FY 2019 includes $64.8 million of Seaport General Obligation Refunding Bonds, Series 2011C and $203.4 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from the Seaport and Aviation are insufficient to pay debt service.

b See the Demographics and Economic Statistics schedule in the County's Comprehensive Annual Financial Report 2019 page 236. (https://www.miamidade.gov/global/finance/annual-reports.page)

Legend:

(1) The personal income data for 2019 is unavailable from the U.S. Department of Commerce as of this report date.

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
GENERAL OBLIGATION BONDS									
$37,945,000 General Obligation Refunding Bonds (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	$2,690,000	$753,288	$3,443,288	$18,010,000
$49,990,000 General Obligation Refunding Bonds (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98, R-576-05 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	$0	$2,278,100	$2,278,100	$49,990,000
$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	2.000% to 5.000%	$7,625,000	$7,250,875	$14,875,875	$141,165,000
$112,925,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2043	The Series 2014A Bonds were issued pursuant to voted authorization of the $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	4.000% to 5.000%	$0	$5,476,550	$5,476,550	$112,925,000
$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	3.750% to 4.000%	$0	$2,657,500	$2,657,500	$68,000,000
$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	$7,075,000	$9,958,700	$17,033,700	$223,140,000
$227,215,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/2/2016	2045	The Series 2015D Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	2.000% to 5.000%	$5,730,000	$10,104,400	$15,834,400	$205,815,000
$339,375,000 General Obligation Bonds (Building Better Communities) Series 2016A	5/11/2016	2038	The Series 2016A Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A Bonds are being issued to refund all or a portion of the BBC Program Bonds, Series 2008A, Series 2008B, Series 2008B-1 and to pay the cost of issuance. The Series 2016A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-268-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	5.000%	$10,130,000.00	$16,486,750	$26,616,750	$319,605,000
$338,615,000 General Obligation Bonds (Building Better Communities) Series 2016A-1 and 2016A-2	5/28/2020	2045	The Series 2016A-1 and 2016A-2 Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16.The Series 2016A and 2016B Bonds were remarketed on May 28,2020 to covert to Fixed Rate.	The Series 2016A-1 and 2016A-2 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A-1 and 2016A-2 Bonds.	4.000% to 5.000%	6,090,000	$16,199,460	$22,289,460	$382,525,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$32,660,000.00 General Obligation Refunding Bonds (Building Better Communities) Series 2020A	6/24/2020	2039	The Series 2020A Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2010A and pay the costs of issuance of the Series 2020A Bonds.	The Series 2020A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020A Bonds.	4.000% to 5.000%	1,065,000	$1,489,561	$2,554,561	$31,595,000
$ 168,775,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020B	6/24/2020	2039	The Series 2020B Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2011A and pay the costs of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020B Bonds.	.55% to 2.75%	2,190,000	$3,364,544	$5,554,544	$163,585,000
$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015C Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015C Bonds.	2.000% to 5.000%	$2,100,000	$3,376,381	$5,476,381	$84,215,000
$191,260,000 General Obligation Bonds (Public Health Trust Program) Series 2016A	9/11/2018	2046	The Series 2016A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2016A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2016A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	2.50% to 5.00%	$3,830,000	$7,666,250	$11,496,250	$184,465,000
$163,760,000 General Obligation Bonds (Public Health Trust Program) Series 2018A	7/31/2019	2048	The Series 2018A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2018A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2018A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2018A Bonds were remarketed on July 31, 2019 to covert to Fixed Rate.	The Series 2018A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2018A Bonds.	5.000%	$2,430,000	$7,528,411	$9,958,411	$161,330,000
$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2010D	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	$0	$3,021,000	$3,021,000	$40,280,000
$38,050,000 Capital Asset Acquisition Special Obligation Bonds Series 2010E	12/2/2010	2030	The Series 2010E Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County, fund the Reserve Account for the Series 2010E Bonds and pay the cost of issuance.	The Series 2010E Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.500% to 5.250%	$1,880,000	$1,313,350	$3,193,350	$23,745,000
$26,830,000 Capital Asset Acquisition Special Obligation Bonds Series 2011A	8/31/2011	2032	The Series 2011A Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of $35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of Cost of Issuance related to the Series 2011A Bonds. There is no reserve fund or account for the Series 2011A Bonds.	The Series 2011A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 4.500%	$1,495,000	$67,275	$1,562,275	$0
$9,000,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2011B	8/31/2011	2020	The Series 2011B Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of $35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of Cost of Issuance related to the Series 2011B Bonds. There is no reserve fund or account for the Series 2011B Bonds.	The Series 2011B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.100% to 4.500%	$280,000	$12,600	$292,600	$0
$76,320,000 Capital Asset Acquisition Special Obligation Bonds Series 2013A	9/26/2013	2038	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) pay at maturity all of the County's Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010C; (iii) prepay a loan obtained from the Sunshine State Governmental Financing Commission, including the reimbursement to the County for payments made on the Naranja CRA Sunshine State Loan and; (iv) pay a portion of the cost of issuance.	The Series 2013A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$3,695,000	$583,000	$4,278,000	$7,965,000
$24,330,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2013B	9/26/2013	2024	The Series 2013B Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) to pay a portion of the costs of issuance.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$2,765,000	$433,425	$3,198,425	$6,180,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$29,720,000 Capital Asset Acquisition Special Obligation Bonds Series 2016A	8/24/2016	2046	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) to pay the costs of issuance related to the Series 2016A Bonds.	The Series 2016A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$845,000	$1,330,700	$2,175,700	$26,815,000
$193,400,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2016B	8/24/2016	2037	The Series 2016B Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund all of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2004B; (ii) to refund all of the Public Service Tax Revenue Bonds, Series 2006; (iii) refund Capital Asset Acquisition Special Obligation Bonds, Series 2007A Bonds maturing on and after 4/1/2018; (iv) to refund Public Service Tax Revenue Bonds, Series 2007A maturing on and after 4/1/2018 and; (v) to pay costs of issuance.	The Series 2016B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$8,050,000	$7,757,712	$15,807,712	$169,465,000
$74,435,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2017A	8/30/2017	2039	The Series 2017A Bonds were issued pursuant to, Resolution No. R-740-17(collectively, the "Bond Ordinance") for the purpose of: (i) to refund a portion of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2009A and (ii) to pay costs of issuance.	The Series 2017A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$4,535,000	$3,301,888	$7,836,888	$69,900,000
$16,185,000 Capital Asset Acquisition Special Obligation Bonds Series 2018	8/31/2018	2033	The Series 2018 Bonds were issued pursuant to, Ordinance No. 07-51, Resolution No. R-773-18 (collectively, the "Bond Ordinance") for the purpose of funding: (i) American with Disabilities Elections equipment and the reimbursement of expenditures associated with QNIP and; (ii) to pay the costs of issuance related to the Series 2018 Bonds.	The Series 2018 Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.140%	$875,000	$475,082	$1,350,082	$14,255,000
$64,650,000 Capital Asset Acquisition Special Obligation Bonds Series 2019A	8/28/2019	2040	The Series 2019A Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to fund all or a portion of the costs of the acquisition, development and construction of the Series 2019A Projects which include financing of fire rescue helicopters and Quality Neighborhood Improvement projects such as drainage, resurfacing, sidewalk and park projects and to pay the costs of issuance.	The Series 2019A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	$1,100,000	$1,912,563	$3,012,563	$63,550,000
$96,930,000 Capital Asset Acquisition Special Obligation Bonds Series 2019B	8/28/2019	2040	The Series 2019B Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to refund all of the County's outstanding Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2009B (Build America Bonds) and Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010B (Build America Bonds); and pay costs of issuance.	The Series 2019B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	$5,085,000	$2,867,513	$7,952,513	$91,845,000
$338,395,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020B	9/30/2020	2023	The Series 2020B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020B Projects, (ii) pay capitalized interest on the Series 2020B Bonds through October 1, 2021 and (iii) pay the costs of issuance related to the Series 2020B Bonds.	The Series 2020B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	0.375%	$0	$638,016	$638,016	$338,395,000
$ 124,835,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020C	9/30/2020	2038	The Series 2020C Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020C Projects and (ii) pay the costs of issuance related to the Series 2020C Bonds.	The Series 2020C Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.00%-5.00%	$0	$2,593,076	$2,593,076	$124,835,000
$ 73,475,000.00 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2020D	9/30/2020	2038	The Series 2020D Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) refund a portion of the County's outstanding Capital Asset Acquisition Special Obligation Bonds Series 2011A and 2013A and (ii) pay the costs of issuance related to the Series 2020D Bonds.	The Series 2020D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.50%-2.20%	$1,915,000	$704,150	$2,619,150	$71,560,000
$91,207,213.90 Subordinate Special Obligation Bonds Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. **The final payment on the Senior Sales Bonds was made on October 1, 2002.**	7.240% to 8.270%	$0	$0	$0	$190,974,640
$181,165,000 Subordinate Special Obligation Bonds Series 2012A	11/08/2012	2030	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99and Resolution Nos. R-757-12 were issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997A.	The Series 2012A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. **The final payment on the Senior Sales Bonds was made on October 1, 2002.**	3.000% to 5.000%	$0	$8,438,638	$8,438,638	$170,620,000
$308,825,000 Subordinate Special Obligation Refunding Bonds Series 2012B	11/08/2012	2037	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-757-12 was issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997B, 1997C and a portion of Series 2005A.	The Series 2012B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. **The final payment on the Senior Sales Bonds was made on October 1, 2002.**	3.375% to 5.000%	$0	$14,825,944	$14,825,944	$308,825,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$309,834,013.30 Subordinate Special Obligation Refunding Bonds Series 2016	7/27/2016	2040	The Series 2016 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-550-16 to refund all of the County's outstanding special obligation refunding bonds, Series 1996B, the outstanding subordinate special obligation bonds, Series 2005A and all the outstanding subordinate special obligation bonds, Series 2005B.	The Series 2016 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	3.000% to 5.000%	$1,495,000	$10,285,575	$11,780,575	$313,311,990
47,280,000 Junior Lien Special Obligation Bonds Series 2016A	4/18/2016	2031	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-33 to: (i) fund a capital grant to the Frost Museum in the amount of $45,000,000; (ii) fund a debt service reserve funds and; (iii) to pay the cost of issuance of the 2016A Bonds.	The Series 2016 are secured by a third lien on the CDT revenues pursuant to the applicable ordinance and to the extent necessary, available sales tax revenues deposited in the debt service fund in a manner consistent with the previously issued CDT bonds.	2.920%	$2,770,000	$1,185,228	$3,955,228	$39,205,000
$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable		$2,292,500	$2,292,500	$45,850,000
$18,195,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2014A	1/9/2014	2020	The Series 2014A Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-968-13 to provide funds to refund the outstanding Special Obligation (Courthouse Center Project) Series 1998A and Special Obligation Refunding Bonds (Courthouse Center) Series 1998B, fund a reserve account and pay cost of issuance.	The Series 2014A Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 4.000%	$3,325,000	$133,000	$3,458,000	$0
$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-969-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 5.000%	$520,000	$915,825	$1,435,825	$20,165,000
$44,710,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2015	10/6/2015	2035	The Series 2015 Bonds were issued pursuant to Resolution No. R-710-15 to provide funds to refund the outstanding Special Obligation Bonds (Juvenile Courthouse Project), Series 2003A and to pay for cost of issuance.	The Series 2015 Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues in accordance with the Bond Ordinance and the 2015 Resolution, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenues in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	3.125% to 5.000%	$0	$1,671,782	$1,671,782	$44,710,000
$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	3.250% to 7.500%	$0	$2,798,750	$2,798,750	$142,899,380
$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	7.083%	$0	$369,733	$369,733	$5,220,000
$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	3.590-7.500%	$1,572,443	$1,442,557	$3,015,000	$73,862,785
$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	7.083%	$0	$354,150	$354,150	$5,000,000
$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	Variable	$0	$5,000,000	$5,000,000	$100,000,000
$77,145,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2018	9/05/2018	2039	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-685-18 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to: (i) advance refund and defease a portion of the outstanding Series 2009C Bonds (including the Accreted Value on the Capital Appreciation Series 2009C Bonds as of 7/31/18) and (ii) to pay the cost of issuance of the Series 2018 Bonds.	The Series 2018 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	2.803% to 4.265%	$605,000	$2,906,622	$3,511,622	$76,155,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$86,890,000 Public Service Tax Revenue Refunding Bonds (UMSA Public Improvements) Series 2011	9/28/2011	2027	The Series 2011 Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208, 07-72 and Resolution No. R-662-07 (collectively, the "Bond Ordinance") to: (i) refund and defease all of the Series 1999 Bonds; (ii) to advance refund and defease all of the Series 2002 Bonds and; (iii) to pay the cost of issuance of the Series 2011 Bonds including the premium for the Bond Insurance Policy.	The Series 2011 Bonds are secured by: (i) a first lien on the Public Service Tax, authorized by Section 166.231, Florida Statutes, as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned; (ii) the Local Communications Services Tax, authorized by Section 202.19, Florida Statutes, as amended, to be levied on communication services and; (iii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	$6,550,000	$1,883,300	$8,433,300	$39,185,000
$ 42,925,000.00 Stormwater Utility Revenue Refunding Bonds Series 2020	9/9/2020	2029	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 98-187 and Resolution No. R-292-20 to provide funds to (i) refund all of the Stormwater Utility Revenue Refunding Bonds Series 2013 and (ii) pay the costs of issuance if the Series 2020 Bonds.	The Series 2020 Bonds are payable on a parity basis with any Additional Bonds, any Refunding Bonds and any other First Lien Obligations. The Series 2020 Bonds are secured by Stormwater Utility Revenues as permitted under the provisions of Section 403.0893, Florida Statutes and the County Code.	5.000%	$2,470,000	$1,204,285	$3,674,285	$40,455,000
SPECIAL OBLIGATION NOTES									
$15,600,000 Capital Asset Acquisition Refunding Notes Series 2020	4/21/2020	2027	The Series 2020 Notes were issued pursuant to Ordinance No. 02-135 and Resolution No. R- 294-20 to refund all of the County's outstanding Capital Asset Acquisition Special Obligation Notes Series 2008AB and pay costs of issuance.	The Series 2020 Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service account created under the Bond Ordinance.	1.370%	$2,725,000	$201,847	$2,926,847	$12,875,000
AVIATION BONDS									
$600,000,000 Aviation Revenue Bonds Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.125%	$0	$758	$758	$15,000
$433,565,000 Aviation Revenue Bonds Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Various maturities were refunded with the Series 2016B Bonds.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250% to 5.350%	$0	$788	$788	$15,000
$388,440,000 Aviation Revenue Bonds Series 2009A	5/7/2009	2020	The Series 2009A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207 and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. The bonds maturing on 10/1/2027 were refunded with the Series 2016B Bonds.	The Series 2009A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.500% to 5.750%	$8,400,000	$231,000	$8,631,000	$0
$211,560,000 Aviation Revenue Bonds Series 2009B	5/7/2009	2020	The Series 2009B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207 and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Certain bonds maturing on 10/1/2022 (except $20K) through 10/1/2041 were refunded with the Series 2016B Bonds.	The Series 2009B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.1250%	$4,725,000	$97,453	$4,822,453	$0
$600,000,000 Aviation Revenue Bonds Series 2010A	1/28/2010	2041	The Series 2010A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207 and 08-121 and Resolution No. R-1347-09 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan; (ii) pay capitalized interest through April 1, 2011; (iii) make a deposit to the Reserve Account and; (iv) pay costs of issuance. Certain maturities were refunded with the Series 2016A Bonds.	The Series 2010A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.500%	$13,770,000	$3,943,416	$17,713,416	$68,656,584
$503,020,000 Aviation Revenue Bonds Series 2010B	8/5/2010	2041	The Series 2010B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207 and 08-121 and Resolution No. R-584-10 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan; (ii) pay capitalized interest through October 1, 2011; (iii) make a deposit to the Reserve Account and; (iv) pay costs of issuance.	The Series 2010B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.250% to 5.000%	$11,710,000	$18,135,647	$29,845,647	$360,380,000
$669,670,000 Aviation Revenue Refunding Bonds Series 2012A (AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002 and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	$18,650,000	$10,432,000	$29,082,000	$199,935,000
$106,845,000 Aviation Revenue Refunding Bonds Series 2012B (Non-AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all the Series 1997C and 2000B series and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	$2,490,000	$2,531,350	$5,021,350	$56,395,000
$328,130,000 Aviation Revenue Refunding Bonds Series 2014 (AMT)	3/13/2014	2034	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$8,250,000	$14,789,250	$23,039,250	$293,010,000
$598,915,000 Aviation Revenue Refunding Bonds Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	$3,190,000	$29,246,000	$32,436,000	$583,455,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$162,225,000 Aviation Revenue Refunding Bonds Series 2014B (Non-AMT)	12/17/2014	2036	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	$1,315,000	$7,841,375	$9,156,375	$156,170,000
$498,340,000 Aviation Revenue and Refunding Bonds Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	$15,145,000	$22,078,413	$37,223,413	$441,705,000
$38,500,000 Aviation Revenue and Refunding Bonds Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015B (Non-AMT) Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007Band 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015B Bonds.	The Series 2015B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$0	$1,925,000	$1,925,000	$38,500,000
$315,730,000 Aviation Revenue Refunding Bonds Series 2016A (Non-AMT)	8/25/2016	2041	The Series 2016A (Non-AMT) Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007B, 2008B, 2009Band 2010A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016A Bonds.	The Series 2016A (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$0	$15,786,500	$15,786,500	$315,730,000
$428,645,000 Aviation Revenue Refunding Bonds Series 2016B (Taxable)	8/25/2016	2041	The Series 2016B Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2007A, 2007C, 2008A and 2009A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016B Bonds.	The Series 2016B (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	.950% to 3.856%	$5,580,000	$12,078,759	$17,658,759	$412,085,000
$145,800,000 Aviation Revenue Refunding Bonds Series 2017A (AMT)	3/24/2017	2040	The Series 2017A Bonds were issued pursuant to Resolution No. R-182-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A; (ii) making a deposit to the reserve account and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000%	$0	$5,832,000	$5,832,000	$145,800,000
$378,870,000 Aviation Revenue Refunding Bonds Series 2017B (AMT)	8/29/2017	2040	The Series 2017B Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A and 2007C; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.750% to 5.000%	$25,090,000	$17,003,375	$42,093,375	$329,885,000
$314,565,000 Aviation Revenue Refunding Bonds Series 2017D (Taxable)	8/29/2017	2041	The Series 2017D Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2008A and 2009A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.580% to 3.982%	$2,315,000	$10,943,680	$13,258,680	$309,970,000
$19,745,000 Aviation Revenue Refunding Bonds Series 2018A (AMT)	8/30/2018	2041	The Series 2018A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2003E and 2008A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$9,915,000	$689,800	$10,604,800	$9,830,000
$4,185,000 Aviation Revenue Refunding Bonds Series 2018B (Non-AMT)	8/30/2018	2021	The Series 2018B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2008B; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$1,425,000	$166,500	$1,591,500	$2,760,000
$766,815,000 Aviation Revenue Refunding Bonds Series 2018C (Taxable)	8/30/2018	2041	The Series 2018C Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2009A, 2009B and 2010A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.760% to 4.280%	$3,175,000	$31,553,824	$34,728,824	$763,640,000
$282,180,000 Aviation Revenue Bonds Series 2019A (AMT)	5/30/2019	2049	The Series 2019A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all of the outstanding Miami-Dade Florida Aviation Commercial Paper Notes, Series C (AMT); (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$0	$11,404,723	$11,404,723	$282,180,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$ 212,745,000 Aviation Revenue Refunding Bonds Series 2019B (Taxable)	5/30/2019	2049	The Series 2019B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all or a portion of the outstanding Miami-Dade County Florida Aviation Revenue Bonds Series 2009A, Series 2010A and Series 2010B; (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.569% to 3.555%	$0	$5,643,540	$5,643,540	$212,745,000
$17,415,000 Aviation Revenue Refunding Bonds Series 2019C (Non-AMT)	9/19/2019	2021	The Series 2019C Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2009A and pay costs of issuance.	The Series 2019C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$0	$464,400	$464,400	$17,415,000
$9,675,000 Aviation Revenue Refunding Bonds Series 2019D (Non-AMT)	9/19/2019	2021	The Series 2019D Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2009B and pay costs of issuance.	The Series 2019D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$0	$258,000	$258,000	$9,675,000
$ 360,500,000 Aviation Revenue Refunding Bonds Series 2019E (Taxable)	9/19/2019	2032	The Series 2019E Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2012A and Series 2012B and pay costs of issuance.	The Series 2019E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.872% - 2.649	$0	$4,650,662	$4,650,662	$360,500,000
$ 177,670,000.00 Double-Barreled Aviation (General Obligation) Bonds Series 2020	10/22/2020	2041	The Series 2020 Bonds were issued pursuant to Ordinance No. 86-75 and Resolution No. R-293-20 to provide funds, together with other monies of the Aviation Department, to refund all of the Miami Dade County Double Barreled Aviation (General Obligation) Bonds Series 2010.	The Series 2020 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit and taxing power of the County.	2.250% to 5.000%	$1,000,000	$4,334,904	$5,334,904	$176,670,000
PUBLIC HEALTH TRUST									
$151,465,000 Public Facilities Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2005B	9/27/2005	2021	The Series 2005B Bonds were issued pursuant to Ordinance No. 05-49 and Resolutions Nos. R-210-05 and R-238-05 to refund all of the County's outstanding Public Facilities Revenue Bonds (Jackson Memorial Hospital), 1993, Public Facilities Revenue Refunding Bonds (Jackson Memorial Hospital), Series 1993A and Public Facilities Revenue Bonds (Jackson Memorial Hospital), Series 1998 and fund a deposit to the Debt Service Reserve Fund.	The Series 2005B Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	5.000%	$7,350,000	$795,000	$8,145,000	$8,550,000
$205,350000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2015	7/9/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 05-49, 15-46 and Resolutions No. R-470-15. The bonds were issued to refund a portion of the Series 2005 Bonds, pay or reimburse PHT for the cost of certain additions to PHT's healthcare facilities and pay cost of issuance.	The Series 2015 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	$305,000	$8,578,375	$8,883,375	$177,650,000
$81,215,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2017	6/1/2017	2039	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 05-49, as amended by Ordinance 17-1 and Resolutions No. R-26-17. The bonds were issued to refund a portion of the Series 2005 Bonds and the outstanding Series 2009 Bonds and pay cost of issuance.	The Series 2017 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	$2,055,000	$3,953,200	$6,008,200	$79,160,000
CAUSEWAY BONDS									
$31,610,000 Rickenbacker Causeway Revenue Bonds Series 2014	9/10/2014	2036	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution No. R-971-13 to: (i) pay for the costs of the acquisition, construction and equipping - required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway; (ii) make a deposit to the Reserve Account and; (ii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	2.00% to 5.00%	$615,000	$1,444,400	$2,059,400	$28,770,000
SEAPORT BONDS									
$244,140,000 Seaport Revenue Bonds Series 2013A	9/11/2013	2042	The Series 2013A Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department; (ii) fund a deposit to the reserve account; (iii) pay certain capitalized interest on the Series A Bonds and; (iv) pay costs of issuance.	The Series 2013A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000% to 6.000%	$4,050,000	$13,085,419	$17,135,419	$232,450,000
$109,220,000 Seaport Revenue Bonds Series 2013B (AMT)	9/11/2013	2042	The Series 2013B Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department; (ii) fund a deposit to the reserve account; (iii) pay certain capitalized interest on the Series A Bonds and; (iv) pay costs of issuance.	The Series 2013B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000% to 6.000%	$2,155,000	$6,209,713	$8,364,713	$103,060,000
$17,465,000 Seaport Revenue Refunding Bonds Series 2013D (AMT)	9/11/2013	2026	The Series 2013D Bonds were issued pursuant to Resolution No. R-610-13 to: (i) refund substantially all of the County's Seaport Revenue Refunding Bonds, Series 1995 and 1996 Bonds and (ii) pay costs of issuance.	The Series 2013D Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	2.000% to 6.000%	$1,245,000	$616,675	$1,861,675	$10,700,000
$181,320,000 Seaport Variable Rate Demand Revenue Bonds Series 2014A	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department; (ii) fund a deposit to the reserve account and; (iii) pay costs of issuance.	The Series 2014A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	$0	$9,972,600	$9,972,600	$181,320,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$20,150,000 Seaport Variable Rate Demand Revenue Bonds Series 2014B (AMT)	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department; (ii) fund a deposit to the reserve account and; (iii) pay costs of issuance.	The Series 2014B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	$0	$1,108,250	$1,108,250	$20,150,000
$111,375,000 Seaport General Obligation Refunding Bonds Series 2011C	5/26/2011	2026	The Series 2011C Seaport G.O. Refunding Bonds were issued pursuant to Ordinance Nos. 86-77 and 88-66 and Resolution No. R-134-11 to refund, defease and redeem, with other available funds, all or a portion of the outstanding Seaport General Obligation Refunding Bonds, Series 1996. The Refunded Bonds were called for redemption on June 27, 2011.	The Series 2011C Seaport G.O. Refunding Bonds are payable from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department. The Series 1996 G.O. Refunding Bonds are additionally a general obligation of the County, secured by the full faith and credit of the County and to the extent that the Net Revenues of the Seaport Department are insufficient to pay debt service on the Series 2011C G.O. Refunding Bonds, are payable from ad valorem taxes levied on all taxable property in the County without limit as to rate or amount.	2.000% to 5.000%	$6,875,000	$2,826,344	$9,701,344	$57,915,000
SOLID WASTE BONDS									
$83,755,000 Solid Waste System Revenue Refunding Bonds, Series 2015	12/17/2015	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and Resolution No. R-972-15 to: (i) refund all the outstanding bonds and (ii) pay the costs of issuance of the Series 2015 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2155 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	3.000% to 5.000%	$9,780,000	$1,947,125	$11,727,125	$33,525,000
PEOPLE'S TRANSPORTATION BONDS									
$274,565,000 Transit System Sales Surtax Revenue Bonds Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and 05-48 and Resolution No. R-319-08 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) to refund the outstanding Sunshine State Loan and; (iii) pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	$0	$250	$250	$5,000
$69,765,000 Transit System Sales Surtax Revenue Bonds Series 2009A	9/17/2009	2021	The Series 2009A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1041-09 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2011 and; (iv) pay the costs of issuance of the Series 2009A Bonds, including the premium for a bond insurance policy.	The Series 2009A Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	$8,115,000	$746,550	$8,861,550	$8,520,000
$29,670,000 Transit System Sales Surtax Revenue Bonds Series 2010A	9/14/2010	2020	The Series 2010A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the costs of issuance of the Series 2010A Bonds.	The Series 2010A Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	$4,285,000	$128,550	$4,413,550	$0
$187,590,000 Transit System Sales Surtax Revenue Bonds Series 2010B (Taxable BABs)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.593% to 5.624%	$0	$10,361,300	$10,361,300	$187,590,000
$537,210,000 Transit System Sales Surtax Revenue Bonds Series 2012	8/1/2012	2042	The Series 2012 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-453-12 to; (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds and; (iv) pay the cost of issuance of the Series 2012 Bonds.	The Series 2012 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.125% to 5.624%	$9,770,000	$950,150	$10,720,150	$19,990,000
$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds Maturing on July 1, 2020 through and including July 1, 2026 and (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	2.500% to 5.000%	$11,435,000	$8,852,656	$20,287,656	$168,810,000
$178,280,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2017	3/15/2017	2038	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1210-16 to provide funds to (i) advance refund a portion of the County's outstanding Transit System Sales Surtax Revenue Bonds, Series 2008 and (ii) pay cost of issuance of the Series 2017 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% - 5.000%	$0	$6,758,800	$6,758,800	$171,420,000
$223,240,000 Transit System Sales Surtax Revenue Bonds Series 2018	9/26/2018	2048	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) pay all or a portion of the cost of certain Transit System Sales Surtax projects; (ii) make a deposit to the Reserve Account; (iii) pay the cost of issuance of the Series 2018 Bonds and; (iv) pay capitalized interest on the Series 2018 Bonds through July 2020.	The Series 2018 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.00%-5.00%	$0	$7,076,247	$0	$223,240,000
$221,385,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2019	4/23/2019	2039	The Series 2019 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) refund, on a cross-over basis, all or a portion of the Series 2009B Bonds; (ii) pay the cost of issuance of the Series 2019 Bonds and; (iii) pay interest on the Series 2019 Bonds on July 1, 2019.	The Series 2019 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.00%-5.00%	$0	$1,861,576	$1,861,576	$221,385,000
$239,550,000 Transit System Sales Surtax Revenue Bonds Series 2020A	9/3/2020	2050	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R- 723-20 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) pay the cost of issuance of the Series 2020A Bonds and; (iii) pay interest on the Series 2020A Bonds on July 1, 2022.	The Series 2020 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.00-5.00%	$0	$8,067,646	$8,067,646	$239,550,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$513,405,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2020B	9/3/2020	2042	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) refund all or a portion of the Series 2012 Bonds maturing on and after July 1,2023 and (ii) pay the cost of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	045%-2.60%	$8,305,000	$9,101,303	$17,406,303	$505,100,000
WATER & SEWER BONDS									
$68,300,000 Water and Sewer System Revenue Bonds Series 2008A	7/15/2008	2022	The Series 2008A Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) pay the termination payment due in connection with the termination of the Interest Swap Agreement associated with the Series 1994 Bonds and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008A Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	$5,910,000	$1,017,763	$6,927,763	$19,565,000
$374,555,000 Water and Sewer System Revenue Refunding Bonds Series 2008B	7/15/2008	2022	The Series 2008B Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) refund all of the County's Water and Sewer System Revenue Bonds, Series 1994 and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008B Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	$42,900,000	$8,632,050	$51,532,050	$142,970,000
$594,330,000 Water and Sewer System Revenue Bonds Series 2010	3/11/2010	2039	The Series 2010 Bonds were issued pursuant to Ordinance No. 93-134 and No. 09-67 and Resolution No. R-22-10 to: (i) pay costs of constructing and acquiring certain improvements under the Dept.'s Multi-Year Capital Plan; (ii) repay a $100M Line of Credit; (iii) pay capitalized interest through June 2011, (iv) make a deposit to the Reserve Account and; (v) pay costs of issuance (including a bond insurance premium for a portion of the Series 2010 Bonds).	The Series 2010 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	2.000% to 5.000%	$3,235,000	$190,613	$3,425,613	$3,350,000
$481,175,000 Water and Sewer System Revenue Refunding Bonds Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund $244,355,000 of the Series 2007 Bonds and $255,730,000 of the Series 2008C Bonds and (ii) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	3.000% to 5.000%	$22,675,000	$22,771,975	$45,446,975	$444,995,000
$381,355,000 Water and Sewer System Revenue Bonds Series 2017A	12/19/2017	2047	The proceeds of the Series 2017A Bonds, together with other available funds of the Miami-Dade Water and Sewer Department will be used to: (i) refund all of the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series A-1 (Tax Exempt) and all of the outstanding Miami-Dade County, Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax Exempt); (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance of the Series 2017A Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.375% to 5.000%	$0	$15,705,869	$15,705,869	$381,355,000
$548,025,000 Water and Sewer System Revenue Refunding Bonds Series 2017B	12/19/2017	2039	The proceeds of the Series 2017B Bonds, together with other available funds of the Department, will be used to: (i) refund $567,580,000 principal amount of the outstanding Miami-Dade County, Florida Water and Sewer System Revenue Bonds, Series 2010 maturing on and after October 1, 2021 and (ii) pay the costs of issuance of the Series 2017B Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	$0	$23,865,594	$23,865,594	$548,025,000
$233,305,000 Water and Sewer System Revenue Refunding Bonds Series 2019	1/31/2019	2049	The proceeds of the Series 2019 Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt), (ii) make a deposit to the Reserve Account and (ii) pay the costs of issuance of the Series 2019 Bonds.	The Series 2019 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	$0	$11,223,850	$11,223,850	$233,305,000
$663,860,000 Water and Sewer System Revenue Bonds Series 2019B	11/6/2019	2049	The proceeds of the Series 2019B Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt); (ii) pay the costs of 2019B projects; (iii) make a deposit to the Reserve Account and; (iv) pay the costs of issuance of the Series 2019B Bonds.	The Series 2019B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000%-5.000%	$0	$10,707,807	$10,707,807	$663,860,000
$548,090,000 Water and Sewer System Revenue Refunding Bonds Series 2019 C	11/6/2019	2042	The Series 2019C Bonds were issued pursuant to Resolution No. R-1005-19 were used to: (i) refund all the outstanding Series 2013A and 2013B bonds and (ii) pay the costs of issuance related to the Series 2019C Bonds.	The Series 2019C Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019C Bonds is secured by a pledge of and lien on the Net Operating Revenues.	2.501%-3.490%	$0	$6,962,221	$6,962,221	$548,090,000
LOANS									
$25,000,000 US Housing and Urban Development Loan Guarantee Assistance Section 108 Parrot Jungle Series 2000-A	6/14/2000	2019	To provide financial assistance for the development of the Parrot Jungle Facility at Watson Island, in the City of Miami.	The Loan is from Section 108 Debt Service Reserve Fund, Parrot Jungle's Leasehold Improvements, Parrot Jungle's other corporate guarantees and personal guarantees of owners. Other security as may be required by US Housing and Urban Development's Community Development Block Grant (CDBG) Program Income Future CDBG Entitlements.	7.620%	$1,945,000	$74,299	$2,019,299	$1,945,000
$2,500,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Brownsfield Economic Development Initiative (BEDI) Series 2001A	8/9/2001	2021	The Board of County Commissioners of Miami-Dade County, by Ordinance 99-95 authorized the County Manager to apply to the U.S. HUD for a Section 108 loan in the amount of $5 million for the purpose of creating a revolving loan fund for remediation and economic redevelopment of Brownsfield areas of Miami-Dade County. Also, the County applied for and was awarded a $1.750 million grant to capitalize the debt service reserve account.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's (U.S. HUD) Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	$138,000	$10,829	$148,829	$361,000

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$10,000,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI) Series 2001-A	8/9/2001	2021	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	$556,000	$41,773	$597,773	$1,382,000
$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2015-A	6/30/2004	2024	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	8.000%	$450,000	$86,860	$536,860	$3,350,000
$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	$700,000	$411,137	$1,111,137	$6,653,000
$47,620,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2010A (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These bonds restructured a portion of the $225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15.	The Series 2010A Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	Variable	$0	$2,310,250	$2,310,250	$46,205,000
$65,330,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2010A-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010A-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010A (Seaport) Sunshine State Government Financing Commission.	The Series 2010A-1 Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	1.000% to 5.000%	$3,960,000	$2,235,219	$6,195,219	$46,185,000
$47,620,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2010B (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds restructured a portion of the $225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15.	The Series 2010B Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	Variable	$0	$2,310,250	$2,310,250	$46,205,000
$60,670,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2010B-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010B (Seaport) Sunshine State Government Financing Commission.	The Series 2010B-1 Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	4.000% to 5.000%	$3,960,000	$2,264,400	$6,224,400	$41,525,000
$247,600,000 Sunshine State Governmental Financing Commission Revenue Bonds, Series 2011A (Miami-Dade County Program)	4/14/2011	2027	The Series 2011A Loan was issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds refunded a portion of the prior Sunshine State Loans Series 1986 ($27.745 million Seaport and $697,489 Parks) and L (part $81.16 million Seaport #16, $203.171 million and #17 and #18 various).	The Series 2011A Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	2.000% to 3.750%	$10,065,000	$2,645,250	$12,710,250	$50,394,750
$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2011B-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011B Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16.	The Series 2011B-1 Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	3.750% to 5.500%	$0	$1,375,963	$1,375,963	$28,500,000
$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds Series 2011C-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011C-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011C Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16.	The Series 2011C-1 Bonds are payable solely from amounts budgeted and appropriated in the County's annual budget from Non-Ad Valorem Revenues in accordance with the terms of the 2011A Loan Agreement.	4.000% to 5.500%	$0	$1,437,738	$1,437,738	$28,500,000
$4,979,127 Water and Sewer Department State Revolving Loan CS120377870	8/29/2001	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$272,917	$48,822	$321,739	$1,339,771
$2,617,688 Water and Sewer Department State Revolving Loan CS120377650	3/17/1998	2020	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$43,923	$4,741	$48,664	$116,052

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2020-21 Principal Payment	FY 2020-21 Interest Payment	FY 2020-21 Total Debt Service Payment	FYE 2020-21 Outstanding Balance
$4,253,121 Water and Sewer Department State Revolving Loan CS120377860	12/28/2000	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$209,568	$39,668	$249,236	$1,033,621
$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$194,256	$45,778	$240,034	$1,302,586
$3,604,009 Water and Sewer Department State Revolving Loan CS120377670	12/23/1998	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$167,270	$21,727	$188,996	$535,777
$35,241,636 Water and Sewer Department State Revolving Loan DW1300010	12/23/1998	2022	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$2,368,110	$447,749	$2,815,859	$15,339,895
$4,691,165 Water and Sewer Department State Revolving Loan DW1300080	8/29/2001	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$291,225	$38,506	$329,731	$933,855
$25,874,146 Water and Sewer Department State Revolving Loan CS120377500	3/13/1997	2018	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$1,568,622	$55,052	$1,623,674	$800,705
$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$47,487	$9,309	$56,796	$312,956
$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$93,071	$18,245	$111,316	$613,378
$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.820%	$9,091	$3,901	$12,991	$131,481
$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.610%	$4,649	$1,906	$6,555	$69,533
$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2034	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.610% to 2.320%	$5,883,184	$2,072,841	$7,956,025	$106,641,994
$99,711,106 Water and Sewer Department WIFIA Loan N17129FL	3/22/2018	2058	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	2.890%	$0	$0	$0	$99,711,106
$326,218,943 Water and Sewer Department WIFIA Loan N17129FL	5/28/2020	2059	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	1.380%	$0	$0	$0	$326,218,943
$235,207,751 Water and Sewer Department WIFIA Loan N19146FL	7/15/2020	2059	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the South District Wastewater Treatment Plant Expansion and North and Central District injection wells project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	1.270%	$0	$0	$0	$235,207,751

APPENDIX U:
OUTSTANDING LONG-TERM LIABILITIES
as of September 30, 2018 and 2019

(dollars in thousands)

As of September 30, 2019, the County had $23.309 billion in long-term liabilities, which are summarized in the schedule below. Additional information regarding long-term debt can be obtained in Note 8.

	Governmental activities		Business-type activities		Total Primary Government		Total % Change
	2018	2019	2018	2019	2018	2019	2018-2019
General obligation bonds	$ 1,837,515	$ 2,070,235	$ 280,385	$ 268,625	$ 2,117,900	$ 2,338,860	10.4%
Special obligation bonds	2,447,943	2,424,006	1,330,183	1,282,034	3,778,126	3,706,040	-1.9%
Special obligation bonds- Direct placeme	16,185	15,130			16,185	15,130	
Current year accretion of interest	61,335	95,729			61,335	95,729	56.1%
Revenue bonds			8,425,735	8,762,700	8,425,735	8,762,700	4.0%
Housing Agency loans payable	13,691	9,802			13,691	9,802	-28.4%
Loans and notes payable	47,561	42,249	430,301	416,261	477,862	458,510	-4.0%
Other - unamortized premiums, discounts	317,350	377,411	604,400	621,931	921,750	999,342	8.4%
Sub-total Bonds, Notes and Loans	4,741,580	5,034,562	11,071,004	11,351,551	15,812,584	16,386,113	3.6%
Estimated claims payable	495,824	564,353	50,329	50,968	546,153	615,321	12.7%
Compensated absences	474,095	523,789	219,013	225,517	693,108	749,306	8.1%
Commercial paper notes			510,430	547,655	510,430	547,655	7.3%
Net pension liability - FRS	1,957,943	2,292,557	487,897	529,834	2,445,840	2,822,391	15.4%
Net pension liability - HIS	553,213	596,322	152,734	150,639	705,947	746,961	5.8%
Net pension liability (assets)- Public Health Trust Retirement Plan			24,574	91,426	24,574	91,426	272.0%
Total other postemployment benefits	328,034	381,770	214,130	248,432	542,164	630,202	16.2%
Liability under AA Arena Agreement	114,400	108,000			114,400	108,000	-5.6%
Environmental remediation			38,355	48,535	38,355	48,535	26.5%
Landfill closure/postclosure care costs			80,428	83,513	80,428	83,513	3.8%
Lease agreements	97,916	97,033	164,878	253,073	262,794	350,106	33.2%
Rent and contribution advances			13,228	11,989	13,228	11,989	-9.4%
Other liabilities	57,795	66,189	56,843	51,402	114,638	117,591	2.6%
Totals	$ 8,820,800	$ 9,664,575	$ 13,083,843	$ 13,644,534	$ 21,904,643	$ 23,309,109	6.4%

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. At September 30, 2019, the County had $16.386 billion in bonds and loans payable outstanding. This is a net increase (new debt issued less principal reductions and bond refunding) of $573.529 million or 3.6 percent from the previous year. During the year, the County issued approximately $1.79 billion of debt, of which $1.201 billion were refunding bonds. Additional information on the County's debt can be obtained in Note 8 - Appendix V.

APPENDIX V: NOTE 8 - LONG-TERM DEBT

LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2019 are as follows (amounts in thousands):

	Beginning Balance September 30, 2018	Additions	Reductions	Ending Balance September 30, 2019	Due Within One Year
Governmental Activities					
Bonds, loans and notes payable:					
General obligation bonds	$ 1,837,515	$ 274,760	$ (42,040)	$ 2,070,235	$ 47,505
Special obligation bonds	2,447,943	242,362	(266,299)	2,424,006	80,650
Current year accretions of interest	61,335	34,394		95,729	
Special Obligation Bonds-Direct placements	16,185		(1,055)	15,130	875
Housing Agency loans payable	13,691		(3,889)	9,802	2,144
Loans and notes payable	47,561		(5,312)	42,249	5,571
Bond premiums/discount	317,350	86,528	(26,467)	377,411	
Total bonds, loans and notes payable	4,741,580	638,044	(345,062)	5,034,562	136,745
Other liabilities:					
Estimated claims payable	495,824	632,623	(564,094)	564,353	96,128
Compensated absences	474,095	204,175	(154,481)	523,789	121,366
Net pension liability - FRS	1,957,943	334,614		2,292,557	
Net pension liability - Health Insurance Subsidy	553,213	43,109		596,322	
Total other postemployment benefits	328,034	53,736		381,770	
Liability under Arena Agreement	114,400		(6,400)	108,000	6,400
Lease Agreements	97,916	30,372	(31,255)	97,033	22,489
Other	57,795	12,078	(3,684)	66,189	10,531
Total governmental activity long-term liabilities	$ 8,820,800	$ 1,948,751	$ (1,104,976)	$ 9,664,575	$ 393,659
Business-type Activities					
Bonds and loans payable:					
Revenue bonds	$ 8,425,735	$ 1,115,820	$ (778,855)	$ 8,762,700	$ 236,960
General obligation bonds	280,385	0	(11,760)	268,625	12,250
Special obligation bonds	1,330,183	140,603	(188,752)	1,282,034	28,610
Loans payable	430,301	16,515	(30,555)	416,261	27,373
Bond premiums/discount	604,400	66,688	(49,157)	621,931	
Total bonds and loans payable	11,071,004	1,339,626	(1,059,079)	11,351,551	305,193
Other liabilities:					
Estimated claims payable	50,329	8,620	(7,981)	50,968	8,298
Compensated absences	219,013	42,555	(36,051)	225,517	121,823
Commercial paper notes	510,430	929,174	(891,949)	547,655	
Net pension liability - FRS	487,897	118,440	(76,503)	529,834	
Net pension liability - Health Insurance Subsidy	152,734	27,442	(29,537)	150,639	
Net pension liability - Public Health Trust Ret. P	24,574	114,711	(47,859)	91,426	
Total other postemployment benefits	214,130	46,603	(12,301)	248,432	5,563
Environmental remediation liability	38,355	11,404	(1,224)	48,535	6,520
Liability for landfill closure/post closure care cos	80,428	3,085		83,513	1,116
Capital lease liability	164,878	101,454	(13,259)	253,073	24,816
Rent and contribution advances	13,228	8,473	(9,712)	11,989	8,473
Other	56,843	3,215	(8,656)	51,402	28,329
Total business-type activities long-term liabilities	$ 13,083,843	$ 2,754,802	$ (2,194,111)	$ 13,644,534	$ 510,131

APPENDIX W: RESILIENCE INITIATIVES

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POLICY FORMULATION

Board of County Commissioners

- The FY 2020-21 Adopted Budget includes $3.9 million ($300,000 per Commission District) for allocation to community-based organizations for district specific needs

PUBLIC SAFETY

Corrections and Rehabilitation

- The FY 2020-21 Adopted Budget maintains funding for the Boot Camp program ($6.3 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders

Fire Rescue

- In FY 2019-20, the Department selected Honeywell to perform a comprehensive investment grade energy audit at MDFR facilities; the results of this audit may lead to a guaranteed energy performance savings contract that will finance energy efficiency projects from future energy savings; any future energy performance contract will require future Board approval
- In FY 2020-21, a new rescue unit will be deployed at the new Eureka Temporary Fire Station 71 constructed on the recently acquired parcel on Eureka Drive in Southwest Miami-Dade (13 positions, $2 million); the Department has applied for a 2019 Staffing for Adequate Fire Rescue Emergency Response (SAFER) grant; FEMA has waived the cost share, position cost limit, supplanting and minimum budget requirements
- In FY 2020-21, Fire Prevention Life Safety Inspectors will begin driving four electric vehicles to compare to gas powered counterparts for efficiency, reliability and life cycle cost
- The FY 2020-21 Adopted Budget includes the purchase of new bunker gear to improve firefighter protection and provide a replacement set for personnel to utilize after a contaminating incident; management will explore alternative solutions for gear cleaning due to capacity issues with the current vendor

Judicial Administration

- The FY 2020-21 Adopted Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse ($500,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)
- The FY 2020-21 Adopted Budget includes funding for the Early Representation Unit ($1.159 million), a local requirement court program administered by the Public Defender's Office (PDO); the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates
- The FY 2020-21 Adopted Budget includes funding for the Legal Aid program ($4.909 million); the funding is comprised of General Fund support ($3.2 million), Florida Bar Foundation contributions ($285,000), Grants to Encourage Arrest related to domestic violence ($150,000), Victims of Crime Act grants ($629,000), court fees ($175,000), other miscellaneous revenues ($350,000) and carryover ($120,000); in addition, the position count for FY 2019-20 had a scrivener's error of five positions which has been corrected for FY 2020-21
- The Non-Departmental General Fund section of the FY 2020-21 Adopted Budget includes $2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides guardianship assistance for destitute adults who are charged or detained in Miami-Dade County and are appointed a Guardian by the Court

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Juvenile Services

- The FY 2020-21 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is $886,000 and funds allocations to Miami Children's Initiative ($150,000), GATE-Weapon Intervention Program ($107,000) and Community Action Team ($629,000)
- The FY 2020-21 Adopted Budget supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry ($2.0 million)

Police

- The FY 2020-21 Adopted Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and General Fund ($3.888 million)
- The FY 2020-21 Adopted Budget includes 3,122 sworn positions and 1,269 civilian positions: five Basic Law Enforcement classes adding 45 positions and replacing 126 anticipated vacancies

TRANSPORTATION

Transportation and Public Works

- Implementation of the Advanced Traffic Management System (ATMS) will continue in FY 2020-21; the County awarded the contract for the remaining countywide traffic signals to Siemens and anticipates awarding the ATMS Program Management contract at the start of the upcoming fiscal year (total project cost $302.546 million; $23.275 million in FY 2020-21)
- The South Dade Transitway Corridor, one of six rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan runs along the existing South Dade Transitway for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for the South Corridor; the project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features; the South Corridor consultant team has completed the FTA Project Development Phase, the project was advertised as a Design-Build Contract, bids were received and the Department anticipates awarding the contract by the fall of 2020
- The FY 2020-21 Adopted Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; 420 buses of 560 CNG buses have been procured and released for service; it is expected that the remaining 140 CNG buses will be delivered by the end of February 2021

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- CNG stations at Coral Way and Central bus facilities are under construction and are estimated to be completed by September 2020 and August 2020 respectively; the construction for the Northeast garage is expected to begin March 2021In December of 2019, Notice to Proceed (NTP) was issued for the delivery of thirty-three 40' Battery Electric Buses and for the construction of the charging systems at the three DTPW bus depots; delivery of the electric pilot bus is estimated by May 2021 and the delivery of the remaining electric buses are expected by March 2022. In addition, a Request for Proposal for the procurement of up to one hundred modern Heavy Duty Sixty Foot (60') Battery-Electric Low Floor Transit Buses, furnishing and the installation of charging systems was released on February 7, 2020 and is estimated to be awarded by December 2020. The replacement of the Department's aging bus fleet will increase bus service performance and reliability, which will lead to increased rider satisfaction and a decrease in unplanned overtime and vehicle parts expenditures

RECREATION AND CULTURE

Cultural Affairs

- In FY 2020-21, the Department will continue to work on a variety of major public art projects, managing works by various local, national and international artists; these art projects are associated with various capital projects such as the new Rehabilitation Center at Jackson West Hospital; the expansion of the Intensive Care Unit (ICU) Department at Jackson Memorial; the new Civil and Probate Courthouse; building expansions at Amelia Earhart, Chuck Pezoldt and Southridge parks; and all of PortMiami's new terminal buildings, as well as a new Garage K admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books ($85,000)
- The FY 2020-21 Adopted Budget includes one full-time Cultural Affairs Construction Project Manager position ($107,000) and one full-time Cultural Affairs Construction Capital Contracts Manager position ($129,000) to assist with the procurement, management and oversight of various renovation projects including improvements, maintenance and repair of cultural facilities; positions are funded from the Countywide Infrastructure Improvement Program (CIIP) proceeds

Library

- During FY 2019-20, the Department's Talking Books Program circulated over 56,500 items to 257 institutions and 3,200 individuals who have difficulty reading or using printed books and other materials due to visual limitations or other physical or
  reading disabilities
- In FY 2019-20, in response to the COVID-19 pandemic, MDPLS began producing digital content, such as virtual storytimes, literacy content, informational and educational programs viewable on its YouTube channel, social media pages and website to ensure continued public access to provide these services and activities
- In FY 2019-20, the Department's Homework Help and Tutoring Program provided over 28,300 tutoring sessions to K - 12 students at 26 library locations, later transitioning the program to a virtual environment during the COVID-19 closure, where 3,400 virtual tutoring sessions have been provided to date with an estimated 7,000 virtual tutoring sessions planned through the remainder of FY 2019-20

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- In FY 2019-20, the Library Department pilot-tested an expanded Books-by-Mail program, mailing over 5,500 library books and materials to serve patrons during the COVID-19 library closure and looking to future alternate library service delivery methods
- In FY 2020-21, MDPLS will be awarded grant funding totaling $190,000 by the State of Florida Division of Library and Information Services through the Library Services and Technology Act Grant process for the MDPLS Adult Learning Academy, a curriculum driven program to promote basic adult education, language instruction, SAT/ACT test preparation, high school completion and technology education; in FY 2019-20, the department was awarded $325,000 for two MDPLS projects, including $254,000 for expansion of the Homework Help Program and $71,000 for Year 3 of the MDPLS Digitization Project
- In FY 2020-21, MDPLS will continue its offerings of STEAM (Science, Technology, Engineering, Arts and Mathematics) programs and events including Girls Who Code, which teaches young women how to code with the goal of increasing the number of women in computer science, STEAMFest events, Teen Tech Zone programs and sensory friendly STEAM programming
- In FY 2020-21, MDPLS will continue to offer a variety of health and wellness programs including health literacy classes for people of all ages such as yoga, Zumba, nutrition, Alzheimer's education and disease prevention, including supporting the County's Getting to Zero HIV/AIDS prevention initiative, partnering with local hospitals and healthcare providers to provide health screenings in many of our libraries and, in response to COVID-19, providing virtual wellness programs such as yoga and meditation through the Library's YouTube and social media channels
- In FY 2020-21, the Department will continue its Bookmobile service with planned stops at over 32 locations throughout the county accounting for approximately 120 monthly visits; senior centers, adult living facilities and area parks are examples of stops and account for over 30,000-items checked out from the Bookmobile service; additionally, the Department will begin the replacement of its Bookmobile fleet with the purchase and build out of a more compact, fuel efficient and versatile vehicle to serve as the prototype for the delivery of library mobile services throughout the community
- In FY 2020-21, the Department will continue its partnership with the Miami-Dade County Public School System in the Community Share Program, providing access to library eBooks to K through 12 students at 333 public school locations; it is estimated that nearly 23,000 ebooks will be checked out by over 750 students in the fiscal year
- The FY 2020-21 Adopted Budget includes a net 290.5 additional service hours per week, including an additional day of service at 13 locations currently open only 5 days per week (Bay Harbor Islands, Coconut Grove, Culmer/Overtown, Edison, Lakes of the Meadow, Miami Springs, Model City, North Shore, Opa Locka, Palm Springs North, South Shore, Sunset and Virrick Park); no branches will be closed during a weekday under the expanded schedule; the additional hours also extend closing times from 6 p.m. to 8 p.m. (Monday - Thursday) at most locations, with 6 p.m. closings continuing on Friday and Saturday; the expanded schedule was implemented as part of the COVID-19 Reopening Plan developed in FY 2019-20 to improve access to library services
- Departments major building systems; projects include Coral Reef, Kendall and West Flagler; In FY 2019-20 the Department received $1.166 million in grant funding from FEMA's Pre-Disaster Mitigation Program to harden buildings, funding projects at Allapattah (impact resistant windows and storefront), Coral Gables (roof and impact resistant windows), North Central (impact resistant windows and storefront), North Dade Regional (impact resistant windows and storefront) and South Dade Regional (roof and impact resistant windows and storefront)

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- The FY 2020-21 Adopted Budget includes opening a new YOUmedia location at the newly constructed Hialeah Gardens Branch; all Library District customers will continue to enjoy first-hand experiences with augmented and virtual reality technology as well as other emerging technologies
- The FY 2020-21 Adopted Budget increases the library materials budget to $5.5 million, a $200,000 increase from the FY 2019- 20 budget; the additional funding will be utilized to continue to improve the age of our collection and to reduce wait times on high demand titles, both in print and digital format

Parks, Recreation and Open Spaces

- Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU on September 30, 2023
- In FY 2020-21, PROS will continue the Fit2Lead program; the program was initiated in FY 2015-16 to provide positive out of school activities for youth aged 12 to 14 and leadership internships for youth aged 15 to 19; in FY 2019-20, PROS enrolled 234 program participants and had 90 paid interns (45 interns funded by PROS and 45 interns funded by The Children's Trust); in FY 2020-21, PROS anticipates enrolling over 400 program participants and 100 paid interns in the north and central areas of the County
- In FY 2020-21, the Department will complete the implementation of a Marina Management Software System to improve the customer experience by implementing a modern online web portal that will allow patrons to manage their accounts, make reservations and get important information regarding marinas services by subscribing either to alerts via email or text; the solution will also provide improved functionality to the administrative and operations functions through business process automation, reporting, strengthened financial controls and security; this is a significant improvement to the current system and will result in higher customer satisfaction, efficiency gains for operations and better business intelligence for key decision making
- In FY 2020-21, the Department will continue to evaluate the impacts of and need to manage increased amounts of seaweed on the beach ($2.7 million)
- The FY 2018-19 Adopted Budget included a $150,000 grant match for the Florida Avocado Administrative Committee to help combat Laurel Wilt; the Committee has initiated a program for replacing trees in commercial groves where removal of diseased trees has occurred and as of the third quarter of FY 2019-20, has spent $59,000; replanting under this grant will continue into FY 2020-21
- The FY 2020-21 Adopted Budget includes a reimbursement of over $3 million from the EEL fund for conservation, management and maintenance of natural preserves
- The FY 2020-21 Adopted Budget includes funding for countywide and UMSA tree canopy enhancement ($1 million)
- The FY 2020-21 Adopted Budget includes funding from the Water and Sewer Department (WASD) to fund the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming ($285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs ($124,000, $25,000 and $46,000, from the respective departments)

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- Through its Million Trees Miami initiative, Neat Streets Miami gave away 1,250 trees to Miami-Dade County residents and planted 1,953 trees on public land in FY 2019-20; in FY 2020-21, 5,000 trees will be given to County residents and 1,500 new trees will be planted on public land
- Through the Youth Sports Championship Series, which was created in conjunction with youth sports organizations, schools and municipalities, the Department continues to reach and inspire children throughout the County; in FY 2020-21, the Department expects to reach over 9,500 participants which is 500 more than in FY 2018-19; and will continue to implement the Recreation Program Plan to market and develop Youth Sports Championship events

NEIGHBORHOOD AND INFRASTRUCTURE

Animal Services

- In FY 2020-21, the Department will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status
- In FY 2020-21, the Department will continue its partnership with the Humane Society of Greater Miami to provide free income qualified spay/neuter services to the community ($400,000)
- In FY 2020-21, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming
- In FY 2020-21, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations
- In FY 2020-21, the Department will continue to pursue growth of the Foster Program by expanding outreach efforts to private industries to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter
- The FY 2020-21 Adopted Budget continues the Wildlife Rabies Vaccination Effort intended to prevent rabies outbreaks in the County's urban areas

Solid Waste Management

- In FY 2020-21, DSWM will continue a proactive larviciding-based program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate ($5.802 million)
- In FY 2020-21, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery Plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 ($5 million per year); the FY 2020-21 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resources Recovery facility ($65.161 million), including other supplemental contracts to support the Resources Recovery operation ($550,000)
- In FY 2020-21, the Department will continue the operation of two Home Chemical Collection Centers ($967,000)
- The FY 2020-21 Adopted Budget includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week ($9.641 million)

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Water and Sewer

- In FY 2020-21, the department will be revising its Leak Adjustment Policies to provide additional options for residents that experience undetected leaks; proposed changes now include adjustments for unconcealed leaks, high bills with unknown sources (after certain requirements are met) and changes to existing leak adjustment policies that extend repair time and frequency of adjustments; the estimated fiscal impact is a $1.4 million reduction in retail revenues
- In FY 2020-21, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops

HEALTH AND SOCIETY

Community Action and Human Services

- During FY 2019-20 the department assumed the management of The Lodge, a domestic violence shelter, resulting in the addition of 21 positions funded by Food and Beverage taxes; for FY 2020-21, the annual cost to maintain this level of service is
  $1.96 million
- In FY 2020-21, Low Income Home Energy Assistance Program (LIHEAP) funding increased by $1.168 million and it is expected to serve approximately 24,888 residents with financial assistance in paying their electricity bills
- In FY 2020-21, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 13 Community Resource Centers to improve access for low-income residents ($3.108 million in CSBG and $3.778 million in Countywide General Fund)
- The FY 2020-21 Adopted Budget includes $123,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders
- The FY 2020-21 Adopted Budget includes a reimbursement of expenses of $117,000 from the General Fund to support the Department's Hurricane Shutter Installation Program
- The FY 2020-21 Adopted Budget includes a total of $850,000 for the Weatherization Assistance Program, which enables 66 low-income families to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2020-21 Adopted Budget includes funding of $300,000 from YouthBuild, $150,000 from AmeriCorps, $134,000 from the Florida Department of Transportation for beautification and graffiti abatement services, $84,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild and $180,00 from the Right Turn Grant Way to support financial literacy training
- The FY 2020-21 Adopted Budget includes reimbursement of expenses of $118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children
- The Head Start contract for FY 2020-21 includes 6,710 Head Start slots and 1,248 Early Head Start slots; per slot payment ranges from $7,009 to $7,388 for Head Start slots and from $9,138 to $14,099 for Early Head Start slots

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Homeless Trust

- For FY 2019-20, the Homeless Trust secured $34.15 million in competitive funding from U.S. HUD to support homeless and formerly homeless households and to create at least two new projects providing permanent supportive housing for an estimated 71 chronically homeless households
- The FY 2020-21 Adopted Budget includes an allocation in the General Fund Health and Society Community-based Organizations to the Sundari Foundation, Inc. operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma informed housing and services for homeless women, youth and children with special needs ($450,000)
- The Homeless Trust continues to partner and leverage resources of area Public Housing Agencies to provide housing to homeless households; preferences and set-asides have been implemented to prioritize scarce housing resources particularly homeless programs, essential to preventing and ending homelessness include Homeless Assistance Grants, Tenant and Project Based Rental Assistance Programs (Section 8, Family Unification Vouchers, Section 202/811 Supportive Housing Programs), public housing, the HOME Investment Partnerships Program, the Emergency Solutions Grants Program and Community Development Block Grants; nearly half of the Homeless Trust's budget relies on direct federal funding, not including indirect partnerships with housing authorities, HUD-assisted property owners and entitlement jurisdictions

Public Housing and Community Development

- During FY 2020-21 PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies
- In FY 2020-21, the department will continue the planning and administration of the redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Three Round Towers, Smathers Phase II, Modello, Lincoln Gardens, Arthur Mays, Naranja and South Miami Gardens development projects
- The FY 2020-21 Surtax revenue is budgeted at $24 million; the FY 2020-21 Surtax carryover of $203.259 million allocates
  $153.259 million to on-going projects and $50 million to a new First-Time Homebuyers' Guaranteed Loan Program to incentivize homeownership; total funding budgeted for affordable housing, including Surtax, is $257.774 million; total funding budgeted for affordable housing, including Surtax, is $257.774 million

ECONOMIC DEVELOPMENT

Regulatory and Economic Resources

- In FY 2020-21, the Department will continue to develop a program for existing large private and public sector buildings to track and reduce energy and water consumption and associated costs and improve the performance and resilience of facilities in our community
- The FY 2020-21 Adopted Budget includes the addition of two positions ($250,000), a Chief Bay Officer and an Assistant to the Chief Bay Officer to oversee Biscayne Bay clean-up, restoration and environmental monitoring

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- In FY 2020-21, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds ($151,000) and funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division ($430,000)
- In FY 2020-21, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program ($3 million); additionally, the FY 2020-21 Adopted Budget includes a $2.85 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties
- In FY 2020-21, the Adopted Budget continues funding projects with Utility Service Fees ($8.3 million) to support the protection of the water supply; these include land acquisition, the surface water canal restoration action plan, hydrologic improvements to canals, testing and evaluation of the salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management
- The Department is formalizing grant agreements based on the $90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at $40.6 million have been approved
- The FY 2020-21 Adopted Budget includes $500,000 to continue support for efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- The FY 2020-21 Adopted Budget includes an allocation of $140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River West of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)
- The FY 2020-21 Adopted Budget includes the addition of ten positions ($956,000, funded by Utility Service Fees) for environmental activities; these include one position that will focus on water quality and nine positions that will focus on clean-up efforts on contaminated sites

GENERAL GOVERNMENT

Human Resources

- The department will continue the development and implementation of the “Know Your Rights” public outreach and education campaign to increase residents’ awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division
- The FY 2020-21 Adopted Budget includes $65,000 from the Internal Services Department for unemployment management support

Information Technology

- During FY 2019-20, four Senior Systems Analyst/Programmers overage positions were included to develop efforts for the enterprise permitting/code enforcement roadmap, e-Permitting, electronic plans submission by the industry and retirement of legacy systems ($402,000)

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- In FY 2020-21, the implementation of a Jail Management System (JMS) Phase 1 for MDCR will be implemented during first quarter; the JMS will be the system of record for MDCR from the time of booking to release of inmates with the ultimate goal of providing MDCR with a centralized system serving the informational needs of all correctional facilities, focusing on integration, ease of use, paperless transactions, security and reporting; implementation of Phase 1 will include the modules pertaining to Classification, Housing, Inmate Grievance, Incidents and Disciplinary to comply with Department of Justice requirements
- The FY 2020-21 Adopted Budget includes the addition of three Telecommunication Technicians and one Senior Security Systems Engineer positions to support the rapidly changing threat environment where adversaries are actively targeting governmental entities and critical infrastructure components ($376,000)

Inspector General

- In FY 2019-20, the OIG launched its re-designed www.miamidadeig.org website to better the user experience, making the site easier to navigate, visually more appealing and easier for the public to report fraud to the OIG, as well as making it mobile friendly

Management and Budget

- During FY 2019-20 a new division, Strategic Business Management (SBM) was created to support the County's Enterprise Resources Planning (ERP) application, also known as INFORMS, responsible for supporting and maintaining all financial, strategic sourcing and time and leave technology business processes and change management comprised of 19 positions transferred from the County's central support functions including, Human Resources (three positions), Finance (eight positions), Internal Services (three positions) and Information Technology (five positions) departments and the addition of three positions
- In FY 2019-20, the Active Strategy Enterprise (ASE) performance management system was replaced as part of Miami-Dade County's ERP system implementation; as part of this initiative, a first of its kind Resilience Balanced Scorecard was rolled out Countywide, reporting on activities not only through the filter of traditional balanced scorecard elements and the County's Strategic Plan, but also including recognized Resilience Dimensions; a refreshed Strategic Plan for the organization, tying these elements together, was presented in FY 2019-20
- In FY 2020-21 will continue the implementation of the Countywide Infrastructure Investment Program (CIIP); staff of the Management and Budget Division will facilitate the program, coordinating contracting efforts, developing reporting requirements and communicating program progress; staff will be funded with CIIP proceeds ($650,000)
- The FY 2020-21 Adopted Budget allocates $13.3 million for community-based organizations (CBOs), providing funding for organizations which participated in the CBO RFP #1516 competitive solicitation process and further amended pursuant actions taken via motion by the Board of County Commissioners on November 19, 2019 ; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; the annual competitive solicitation process to allocate $730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department ($430,000), Water and Sewer Department ($200,000) and Department of Solid Waste Management ($100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is $3.9 million ($300,000 per Commission District) and in-kind funding remains at $10,000 per Commission District; the FY 2020- 21 Adopted Budget also includes $1.044 million to fund the Mom and Pop Small Business Grant Program

APPENDIX W: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives we opted Budget. Throughout the document, programs, projects and functions which support the City Resilience Framework have highlighted in the Ad– health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy – are delineated with a leaf emoji (🍃). The initiatives are organized by Strategic Area and Department.

- The FY 2020-21 Adopted Budget includes a $3.91 million operating reserve and a $7.712 million contingency reserve in the Library District, a $12,468 million operating reserve and a $24,829 million contingency reserve in the Fire District and $29.868 million operating reserve in the General Fund to address any adverse impact resulting from COVID-19 and ensure a financially strong and sustainable future

APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation and Mobility (TM), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Society (HS), Economic Development (ED), and General Government (GG). Each strategic area consists of several wide-ranging goals, which are shown on the strategic area divider pages in these volumes. In addition, these goals contain several more specific objectives listed here. In all, the strategic plan includes 67 objectives. For ease of reference, each objective is labeled with specific code (e.g. PS2-1, TM3-2, and ED5-1).

These objectives play an important role in our Results-Oriented Governing approach by providing the linkage between departmental objectives and the goals of the strategic plan. Department narratives contain performance tables that include the reference code of the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that county activities support achievement of strategic plan goals. The list below contains all objectives in the strategic plan, organized by strategic area.

Strategic Area: Public Safety (PS)

- PS1-1: Reduce crimes throughout Miami-Dade County (Juvenile Services; Police)
- PS1-2: Solve crimes quickly, accurately, and in a fair manner (Medical Examiner; Police)
- PS1-3: Support successful re-entry into the community (Corrections and Rehabilitation; Economic Advocacy Trust; Juvenile Services)
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)
- PS2-1: Reduce response time (Fire Rescue; Medical Examiner; Police; Transportation and Public Works)
- PS2-2: Improve effectiveness of outreach and response (Fire Rescue; Police)
- PS3-1: Increase countywide preparedness (Animal Services; Fire Rescue; Police; Solid Waste; Transportation and Public Works)
- PS3-2: Ensure recovery after community and countywide shocks and stresses (Fire Rescue; Solid Waste; Transportation and Public Works)
- PS3-3: Protect key infrastructure and enhance security in large gathering places (Fire Rescue; Police)

Strategic Area: Transportation and Mobility (TM)

- TM1-1: Promote efficient traffic flow on Miami-Dade County roadways (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-2: Expand and improve bikeway, greenway and sidewalk system (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM1-3: Provide reliable, accessible and affordable transit service (Transportation and Public Works)

APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

- TM1-4: Expand public transportation (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-5: Facilitate connectivity between transportation systems and providers (Aviation; Seaport; Transportation and Public Works)
- TM2-1: Promote traffic and roadway safety (Police; Transportation and Public Works)
- TM2-2: Improve safety for pedestrians and bicyclists (Police; Transportation and Public Works)
- TM2-3: Ensure the safe operation of public transit (Transportation and Public Works)
- TM3-1: Harden and maintain roadway infrastructure (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM3-2: Provide well-maintained, attractive and modern transportation facilities and vehicles (Aviation; Seaport; Transportation and Public Works)
- TM3-3: Promote clean, attractive roads and rights-of-way (Parks, Recreation and Open Spaces; Transportation and Public Works)

Strategic Area: Recreation and Culture (RC)

- RC1-1: Ensure parks, libraries, cultural facilities, programs and services are accessible to growing numbers of residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC1-2: Ensure parks, libraries, cultural venues are compelling destinations that are expertly programmed and operated, attractively designed, and safe (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-1: Provide inspiring, diverse and affordable programs and services that create a vibrant space to live and visit (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

Strategic Area: Neighborhood and Infrastructure (NI)

- NI1-1: Promote livable and beautiful neighborhoods (Regulatory and Economic Resources; Solid Waste Management; Transportation and Public Works)
- NI1-2: Ensure buildings are sustainable, safe, and resilient (Regulatory and Economic Resources)
- NI1-3: Promote the efficient and best use of land (Regulatory and Economic Resources)
- NI1-4: Protect the community from public nuisances and incidents that threaten public health (Regulatory and Economic Resources; Solid Waste Management; Animal Services)
- NI1-5: Ensure animal health and welfare (Animal Services)

APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

- NI2-1: Provide adequate drinking water supply and wastewater disposal services (Water and Sewer)
- NI2-2: Provide well maintained drainage to minimize flooding (Regulatory and Economic Resources; Transportation and Public Works)
- NI2-3: Provide adequate and sustainable solid waste collection and disposal capacity (Solid Waste Management)
- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Protect and maintain surface and drinking water sources (Regulatory and Economic Resources)
- NI3-3: Protect, maintain, and restore waterways, coastline, and beaches (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-4: Preserve and enhance natural areas and green spaces (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)

Strategic Area: Health and Society (HS)

- HS1-1: Reduce homelessness throughout Miami-Dade County (Community Action and Human Services; Homeless Trust)
- HS1-2: Assist residents at risk of being hungry (Community Action and Human Services)
- HS1-3: Promote the independence and wellbeing of the elderly (Community Action and Human Services; Parks, Recreation and Open Spaces)
- HS1-4: Improve access to abuse prevention, intervention and support services (Community Action and Human Services; Corrections and Rehabilitation; Juvenile Services; Police)
- HS2-1: Provide the necessary support services for vulnerable residents and special populations (Community Action and Human Services; Homeless Trust; Juvenile Services, Management and Budget; Public Housing and Community Development)
- HS2-2: Ensure that all children are school ready (Community Action and Human Services)
- HS2-3: Create, maintain and preserve affordable housing (Public Housing and Community Development)
- HS2-4: Foster healthy living and access to vital health services (Community Action and Human Services; Management and Budget; Parks, Recreation and Open Spaces)

Strategic Area: Economic Development (ED)

- ED1-1: Promote and support a diverse mix of industries vital to a growing economy (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-2: Create and maintain an environment friendly to businesses, large and small (Regulatory and Economic Resources)

APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

- ED1-3: Expand job training opportunities aligned with the needs of the local economy (Community Action and Human Services; Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-4: Continue to leverage Miami-Dade County's strengths in tourism and international commerce (Aviation; Parks, Recreation and Open Spaces; Seaport; Transportation and Public Works)
- ED1-5: Provide world-class airport and seaport facilities (Aviation; Seaport)
- ED2-1: Encourage creation of new small businesses (Internal Services; Regulatory and Economic Resources)
- ED2-2: Expand opportunities for small business to compete for Miami-Dade County contracts (Internal Services; Regulatory and Economic Resources)
- ED3-1: Foster stable homeownership throughout Miami-Dade County (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)
- ED3-2: Promote development in distressed communities to ensure long-term vitality (Management and Budget; Public Housing and Community Development)

Strategic Area: General Government (GG)

- GG1-1: Provide easy access to information and services (Communications and Customer Experience; all departments)
- GG1-2: Support a customer-focused organization (Communications and Customer Experience; Internal Services; all departments)
- GG1-3: Ensure fair, convenient and accurate Election services (Elections)
- GG2-1: Attract and hire new talent (Human Resources; all departments)
- GG2-2: Promote employee development and leadership (Human Resources; all departments)
- GG2-3: Ensure an inclusive and diverse workforce (Human Resources; all departments)
- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services (Information Technology)
- GG3-2: Ensure security of systems and data (Information Technology)
- GG3-3: Acquire "best value" goods and services in a timely manner (Internal Services)
- GG3-4: Effectively utilize and maintain facilities and assets (Internal Services)
- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget)

APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs (Management and Budget; all departments)

- GG4-3: Reduce County government's greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; all departments)

- GG4-4: Lead community sustainability efforts (Regulatory and Economic Resources)

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
3708	VEHICLES,TRAILERS AND EQUIPMENT	2/15/2018	4/5/2021	$ 1,022,848
Department(s):	AVIATION;TRANSPORTATION AND PUBLIC WORKS			
3921	PURCHASE OF VEHICLES	6/26/2017	1/24/2022	$ 1,072,687
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;SOLID WASTE MANAGEMENT			
02-47	FACILITIES AND ASSET MANAGEMENT INFO SYS	9/19/2019	11/30/2021	$ 500,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
18220	WORKFORCE MANAGEMENT SYSTEMS AND RELATED	6/5/2019	3/17/2022	$ 400,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
35945	RESEARCH ASSISTANCE (RA) SERVICES	9/20/2016	7/31/2021	$ 839,014
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
20130091	ONLINE AUCTION SERVICES	4/8/2015	6/30/2024	$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT			
4400008468	PUBLIC SAFETY & EMERGENCY EQUIPMENT & SE	4/24/2019	9/30/2023	$ 12,591,000
Department(s):	FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER			
190000001531	MANAGED SECURITY SERVICES	12/6/2019	9/12/2022	$ 3,062,625
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
00212-2	ELECTRONIC MONITORING OFFENDER SERVICES	1/1/2020	12/31/2020	$ 1,122,333
Department(s):	CORRECTIONS AND REHABILITATION;JUVENILE SERVICES			
022217-GVR	FLEET MANAGEMENT & RELATED TECHNOLOGY SO	11/27/2019	6/1/2021	$ 88,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
031517-SGL	FACILITY SECURITY EQUIPT, SYST. & SRV.	6/12/2019	6/30/2021	$ 372,501
Department(s):	AVIATION			
031517-SIE	FACILITY SECURITY EQUIPT, SYST. & SERV.	11/18/2019	6/30/2021	$ 130,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
060B2490021	COMMERCIAL OFF THE SHELF SOFTWARE (COTS)	5/10/2016	9/30/2027	$ 16,490,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
060B2490022	IT NETWORK HARDWARE & SECURITY SERVICES	9/24/2015	11/14/2027	$ 14,135,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
062916-GPC	AUTOMOTIVE AND TRUCK REPLACEMENT PARTS	1/15/2019	9/6/2020	$ 200,000
Department(s):	FIRE RESCUE;WATER AND SEWER			
0925-1/21-1	FURNISH EQUIPMENT/COFFEE & RELATED ITEMS	2/1/2016	1/31/2021	$ 211,000
Department(s):	BOARD OF COUNTY COMMISSIONERS;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;MEDICAL EXAMINER;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
1001-5/15-5	HAULING OF BULK MATERIALS-PREQUAL.	2/1/2015	5/31/2021	$ 600,000
Department(s):	INTERNAL SERVICES DEPARTMENT;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT			
1046-1/21-1	REFRIGERANT GASES, PRE-QUALIFICATION	6/1/2017	5/31/2022	$ 5,001,200
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
1088-0/17	LAW ENFORCEMENT EQUIP & SUPLIES PRE-QUAL	8/1/2012	9/30/2022	$ 27,174,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
110515-TTI	PUBLIC SECTOR ADMINISTRATIVE SOFT & SERV	3/8/2017	12/15/2020	$ 990,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
121416-WWG	PUBLIC SAFETY AND EMERGENCY MANAGEMENT	4/23/2019	2/1/2021	$ 5,990,800
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
1233-5/19-5	ELEVATOR MAINT SVC/MODERNIZATION-PREQUA	12/1/2019	11/30/2020	$ 3,539,973
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
1298-1/21-1	PLANT MATERIAL & TREE SERVICES PRE-QUAL	3/1/2017	2/28/2022	$ 29,880,562
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
18-042	EQUIPMENT,KITCHEN AND OEM PARTS,PURCHASE	8/22/2018	3/26/2023	$ 500,000
Department(s):	FIRE RESCUE			
187AN-TISA2018-0821	VERIZON (WIRELINE) MASTER SERVICES AGREE	8/9/2019	8/8/2021	$ 70,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
19-12R	OFFICE SUPPLIES, PRODUCTS & RELATED SER	3/1/2020	10/13/2023	$ 1,000,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
234A-3	ADPICS/FAMIS MAINTENANCE AND SUPPORT	10/1/2009	9/30/2020	$ 5,085,000
Department(s):	FINANCE;INTERNAL SERVICES DEPARTMENT			
2550-0/17	REMOVAL/DISPOSAL DERELICT VESSELS-PRE-Q	4/10/2012	10/9/2022	$ 1,291,250
Department(s):	REGULATORY AND ECONOMIC RESOURCES;SEAPORT			
3881-5/16-1	BODY WORK REPAIR(COLLISION DAMAGE)PREQ	2/1/2012	7/31/2022	$ 27,104,845
Department(s):	AVIATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER			
390-000-13-1	POTABLE WATER & FOOD GRADE ICE-EMERGENY	8/6/2018	2/28/2023	$ 1,000,000
Department(s):	FIRE RESCUE			
4048-0/15	POLYMERIC FLOCCULANTS - PREQUALIFICATION	4/1/2010	9/30/2020	$ 20,322,581
Department(s):	WATER AND SEWER			
4056-0/16	COARSE AGGREGATES, PRE-QUALIFICATION	3/1/2012	5/31/2022	$ 43,882,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
43211500-WSCA-15ACS1	COMPUTER EQUIPMENT PERIPHERALS & SERVICE	10/16/2017	6/30/2020	$ 17,248,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
43220000-WSCA-14-ACS	DATA COMMUNICATIONS PRODUCTS & SERVICES	8/20/2015	5/31/2021	$ 16,514,132
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
43230000-NASPO-16-AC	CLOUD SOLUTIONS	5/22/2019	9/30/2020	$ 628,441
Department(s):	COMMUNICATIONS			
44102100-17-1	MAIL PROCESSING EQUIPMENT	5/15/2018	2/19/2022	$ 2,107,000
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;CULTURAL AFFAIRS;ELECTIONS;FINANCE;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;MEDICAL EXAMINER;ECONOMIC ADVOCACY TRUST (MDEAT);POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
4572-1/17-1	CONTINUOUS STOCK PIN FEED PAPER-PREQUAL	7/1/2017	6/30/2021	$ 1,200,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
46151504NASPO17ACS-2	BODY ARMOR	3/16/2020	3/15/2021	$ 1,353,000
Department(s):	POLICE			
4703-5/16-5	SIGNS,ROAD/TRAFFIC RELATED/PREQUAL	2/1/2016	1/31/2022	$ 609,330
Department(s):	FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
47457-2	ENTERPRISE CONSTRUCT PROJECT MGT SOFTWAR	10/2/2019	10/1/2020	$ 909,248

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WATER AND SEWER			
5038-1/23-1	PUBLIC SAFETY VEHICLE ACCESSORIES-PREQU	6/1/2018	5/31/2023	$ 7,212,200
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;POLICE;WATER AND SEWER			
5101-1/21-1	HURRICANE SHUTTERS FURNISH/INST PREQUAL	1/1/2017	12/31/2021	$ 4,384,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
5516-1/23-1	ARTS, CRAFTS & CERAMIC SUPPLIES	9/1/2018	8/31/2023	$ 390,500
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;LIBRARIES;PARKS, RECREATION AND OPEN SPACES			
5731-1/22-1	SUPPLY OF NATURAL GAS	5/1/2017	4/30/2022	$ 46,000,000
Department(s):	WATER AND SEWER			
5745-2/14-2	PARTS/SVCS FOR BUSES & SUP EQUIP-PREQUAL	4/1/2013	6/30/2020	$ 187,354,811
Department(s):	AVIATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER			
5840-0/23	POLYMERIC FLOCCULANTS -PRE-QUALIFICATION	10/1/2013	9/30/2023	$ 13,680,000
Department(s):	WATER AND SEWER			
5966-0/23	WORK GLOVES - PRE-QUALIFICATION	12/1/2013	11/30/2023	$ 8,340,300
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;JUVENILE SERVICES;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6002-1/21-1	ELECTRONIC IMAGING SERVICES - PREQUAL	6/1/2016	5/31/2021	$ 323,750
Department(s):	COMMUNICATIONS;Gov Info Center;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;INTERNAL SERVICES DEPARTMENT;REGULATORY AND ECONOMIC RESOURCES;SEAPORT			
6047-1/20-1	REMOVAL/INST OF SAFETY PARTITION-PREQUAL	12/1/2015	11/30/2020	$ 237,500
Department(s):	INTERNAL SERVICES DEPARTMENT			
6097-0/15	INVASIVE SPECIES CONTROL SCVS - PREQUAL	5/6/2013	11/30/2020	$ 1,357,000
Department(s):	PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT			
6152-1/22-1	FRAMING OF PROTOCOL DOCUMENTS PREQUAL	11/1/2017	10/31/2022	$ 523,000
Department(s):	AVIATION;BOARD OF COUNTY COMMISSIONERS;COMMUNITY ACTION AND HUMAN SERVICES;INTERNAL SERVICES DEPARTMENT;FIRE RESCUE;JUVENILE SERVICES;LIBRARIES;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6277-0/12	MARINE SERVICES AND EQUIPMENT RENTAL	12/1/2007	8/31/2022	$ 29,231,530
Department(s):	Department of Environmental Resource Management;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
6296-0/16	FRESH PRODUCE-PREQUALIFICATION	1/1/2011	2/28/2021	$ 9,493,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES			
6301-5/15-5	TONER CARTRIDGES (NEW/OEM) FOR PRINTERS	7/1/2016	6/30/2022	$ 11,100,513
Department(s):	INTERNAL SERVICES DEPARTMENT			
6327-9/16-9	REFURBISHED TELCOM EQUIPMENT-PREQUAL.	1/1/2016	3/31/2022	$ 520,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
6443-0/11	ELECTRICAL POWER SYSTEMS/PRE-QUAL	3/15/2007	6/30/2020	$ 94,546,656
Department(s):	AVIATION;FIRE RESCUE;General Services Administration;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;WATER AND SEWER			
6486-1/21-1	TAGBOARD TARGETS	8/1/2016	7/31/2021	$ 108,000
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
6490-1/21-1	CONSTRUCTION CHEMICALS/PROT COATING-PREQ	5/1/2017	4/30/2022	$ 10,300,000
Department(s):	AVIATION;			
6502-1/21-1	WELDING EQUIP,SUPPLIES & ACCESSORIE-PREQ	4/1/2017	3/31/2022	$ 1,683,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6582-5/16-5	PLUMBING EQUIP & SUPPLIES - PREQUAL	12/1/2015	11/30/2021	$ 39,124,600
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
6712-5/15-5	OFFICE SUPPLIES	2/1/2015	1/31/2021	$ 12,216,000
Department(s):	INTERNAL SERVICES DEPARTMENT;			
6750-5/17-5	A/C & REFRIGERATION PARTS/SUPP-PREQUAL	1/22/2017	7/21/2023	$ 17,078,999
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
6819-5/17-5	PUMPS & MOTORS/PURCH/REPAIR/PART/PREQUAL	5/1/2017	7/31/2023	$ 106,353,655
Department(s):	Aviation; Corrections and Rehabilitation; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
6824-1/23-1	PAPER, FINE REGISTERED MILL BRANDS-PREQ	6/1/2018	5/31/2023	$ 11,000,000
Department(s):	Internal Services Department			
6831-1/21-1	BICYCLES:PUR/PARTS/ACC & REPAIR SVC PREQ	2/1/2017	1/31/2022	$ 797,000
Department(s):	Aviation; Police; Parks, Recreation, and Open Spaces; Seaport			
6938-2/22-1	GARBAGE COLLECTION AND DISPOSAL	12/1/2018	11/30/2020	$ 6,957,050
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
6939-0/15	REPAIR/PURCHASE AWNING & CANOPY PREQUAL	1/5/2011	2/28/2021	$ 8,191,165
Department(s):	Aviation; Community Action and Human Services; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
7122-1/23-1	HAULING & DISPOSAL OF CLASS B BIOSOLIDS	11/1/2019	10/31/2024	$ 74,200,000
Department(s):	Water and Sewer			
7263-1/21-1	ELECTRICAL CONTROL PANELS-PRE-QUAL	4/1/2017	3/31/2022	$ 4,635,000
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Water and Sewer; Seaport;			
7312-1/22-1	LIBRARY SUPPLIES-PREQUALIFICATION POOL	1/1/2018	12/31/2022	$ 400,000
Department(s):	Libraries; Parks, Recreation, and Open Spaces; VIZCAYA MUSEUM AND GARDENS;			
7605-1/22-1	VALVES: GAS/VAPOR, PARTS/SVCS PREQUAL	8/1/2017	7/31/2022	$ 2,399,000
Department(s):	Water and Sewer			
7700-1/21-1	WATER AND WASTEWATER TREATMENT SERVICES	5/1/2016	4/30/2021	$ 432,516
Department(s):	Aviation; Fire Rescue; Parks, Recreation, and Open Spaces;			
7712-1/20-1	POWER GENERATING & PUMPING SYS PRE-QUAL	4/1/2016	3/31/2021	$ 25,496,500
Department(s):	Fire Rescue; Transportation and Public Works; Police; Seaport; Water and Sewer;			
7765-1/22-1	BODY BAGS / EVIDENCE BAGS	6/1/2017	5/31/2022	$ 244,000
Department(s):	Medical Examiner			
7778-1/22-1	SAMPLE TESTING BOTTLES	9/1/2017	8/31/2022	$ 266,000
Department(s):	Regulatory and Economic Resources			
7780-1/22-1	GOLF COURSE SUPPLIES AND ACCESSORIES	2/1/2018	1/31/2023	$ 300,000
Department(s):	Parks, Recreation, and Open Spaces			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
7809-1/20-1	S-STATION EQUIP/INST/MAIN REPAIR PREQUA	2/1/2016	1/31/2021	$ 16,436,525
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
7855-4/15-4	SPECIAL PURPOSE TRUCKS-PREQUALIFICATION	7/1/2014	6/30/2020	$ 36,901,000
Department(s):	Internal Services Department; Libraries; Transportation and Public Works; Solid Waste			
7879-0/15	POLYMER FOR WATER TREATMENT - PREQUAL	10/1/2010	9/30/2020	$ 2,734,280
Department(s):	Water and Sewer			
7925-1/20-1	QUICKLIME - PRE-QUALIFICATION	2/1/2016	1/31/2021	$ 63,000,000
Department(s):	Water and Sewer			
7963-1/22-1	BUILDING MATERIALS - PRE-QUALIFICATION	9/1/2017	8/31/2022	$ 21,989,600
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Department of Environmental Resource Management; Cultural Affairs; Fire Rescue; Government Info Center; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
8073-1/20-1	VETERINARY SUPPLIES & PHARM - PREQUAL	2/1/2017	1/31/2022	$ 6,975,000
Department(s):	Animal Services			
8076-0/17	DRAINAGE MATERIALS, PRE-QUALIFICATION	10/1/2012	9/30/2022	$ 2,821,000
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Seaport; Water and Sewer;			
8111-1/23-1	PROMOTIONAL ITEMS - PREQUALIFICATION	7/1/2018	6/30/2023	$ 3,977,000
Department(s):	Animal Services; Aviation; Board of County Commissioners; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Inspector General; Administrative Office of the Courts; Juvenile Services; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation and Public Works; Police; Regulatory and Economic Resources			
81141902VITA18-ACS	IT RESEARCH & ADVISORY SERVICES	12/13/2018	3/13/2021	$ 1,570,660
Department(s):	Information Technology			
8191-5/20-5	BACKFILE CONVERSION/SCANNING SVCS-PREQUA	12/1/2018	11/30/2020	$ 687,000
Department(s):	Finance Department; Regulatory and Economic Resources; Seaport; Solid Waste			
8233-1/22-1	LIQUIFIED PETROLEUM GAS (LPG)	10/1/2017	9/30/2022	$ 1,042,900
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer			
8239-0/24	LOT CLEARING SERVICES - PREQUAL	6/16/2014	6/30/2024	$ 3,672,937
Department(s):	Public Housing and Community Development; Internal Services Department; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces;			
8254-1/22-1	REPRODUCTION & BINDING SCVS - PRE-QUAL	11/1/2017	10/31/2022	$ 2,108,750
Department(s):	Community Action and Human Services; Communications Department; Finance Department; Fire Rescue; Government Info Center; Public Housing and Community Development; Internal Services Department; Regulatory and Economic Resources; Seaport; Solid Waste; Water and Sewer			
8318-5/17-5	PETROLEUM PRODUCTS - PREQUALIFICATION	1/1/2017	12/31/2022	$ 25,001,961
Department(s):	Aviation; Fire Rescue; Internal Services Department; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; Water and Sewer			
84121500-15-01	PURCHASING CARD SERVICES	1/24/2020	1/4/2021	$ 1
Department(s):	Finance Department			
8446-5/17-1	CONSTRUCTION EQUIPMENT RENTAL	4/1/2013	3/31/2023	$ 44,819,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Cultural Affairs; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer			
8578-0/23	LANDFILL GAS UTILIZATION SYSTEM (LFGUS)	2/3/2009	2/2/2026	$ 1
Department(s):	Solid Waste			
8661-10/19-7	TECHNICAL APPLICATION TRAINING/PRE-QUALI	2/20/2016	2/28/2022	$ 2,700,333
Department(s):	Human Resources			
8680-10/19-7	PROFESSIONAL TRAINING - PREQUAL/POOL	2/20/2016	2/19/2022	$ 3,750,000
Department(s):	Human Resources			
8727-1/24-1	WIRELESS PROGRAMMABLE TIME SWITCHES-PREQ	4/1/2019	3/31/2024	$ 200,000
Department(s):	Transportation and Public Works			
8734-1/21-1	BLEACHERS FURNISH, DELIVER AND ASSEMBLY	2/1/2017	1/31/2022	$ 200,000
Department(s):	Parks, Recreation, and Open Spaces			
8803-1/21-1	AUTOMOTIVE EXT/INT RECOND/REPAIR-PREQUAL	5/1/2016	4/30/2021	$ 245,000
Department(s):	Internal Services Department; Water and Sewer			
8858-0/21	MICROSOFT DESKTOP APP TRAINING PRE-QUAL	1/1/2014	12/31/2020	$ 400,000
Department(s):	Human Resources			
8880-1/21-1	FROZEN KOSHER MEALS	6/1/2016	5/31/2021	$ 1,950,000
Department(s):	Corrections and Rehabilitation			
9064-2/15-2	DRAFTING,ENGINEERING,ART SUPPLIES-PREQUA	1/1/2014	12/31/2020	$ 2,384,057
Department(s):	Aviation; Communications Department; Government Info Center; Internal Services Department; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; Water and Sewer			
9103-5/19-5	ELEVATOR MODERNIZATION & MAINT FOR MDPHA	3/1/2019	8/31/2020	$ 329,112
Department(s):	Public Housing and Community Development			
9122-4/15-4	VETERINARY SERVICES (PRE-QUALIFICATION)	1/1/2014	6/30/2021	$ 2,551,200
Department(s):	Animal Services			
9136-1/22-1	VENDING MACHINE SERVICES FOR MDT	10/1/2017	9/30/2022	$ 1
Department(s):	Transportation and Public Works			
9138-5/19-5	WATER/WASTEWATER LIQ SEP-EQUIP/PARTS/SVC	6/1/2019	8/31/2020	$ 10,300,562
Department(s):	Water and Sewer			
9176-1/23-1	RECREATIONAL ITEMS:FURNISH & DEL PREQUAL	5/1/2018	4/30/2023	$ 999,000
Department(s):	Parks, Recreation, and Open Spaces;			
9217-2/25-1	EMER MGMT & HOMELAND SEC PROF SVCS-PREQ	5/1/2015	7/31/2020	$ 3,592,955
Department(s):	Aviation; Fire Rescue; Transportation and Public Works			
9234-2/18-2	TELECOM SVCS, EQUIP & MATERIALS-PREQUAL	4/1/2016	3/31/2022	$ 11,660,000
Department(s):	Information Technology			
9253-5/20-5	ART IN PUBLIC PLACES-MISC SVCS	11/1/2019	10/31/2020	$ 170,000
Department(s):	Aviation; Cultural Affairs			
9284-1/20-1	ODOR CONTROL ATOMIZING SYSTEM PRE-QUAL	5/10/2015	8/9/2020	$ 150,000
Department(s):	Animal Services; Transportation and Public Works; Solid Waste			
9301-0/20	MULTIFUNCTIONAL DEVICE PURCH/MAINT-PREQ	8/1/2011	7/31/2021	$ 34,000,000
Department(s):	Animal Services; County Attorney Office; Audit and Management Services; Aviation; Building and Neighborhood Compliance Dept; Management and Budget; Community Action Agency; Board of County Commissioners; Office of the Mayor; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Consumer Services Department; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Government Info Center; Public Housing and Community Development; Homeless Trust; Internal Services Department; Human Resources; Inspector General; Juvenile Services; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation Planning Organization; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; State Attorney's Office; Seaport; Solid Waste; CITIZENS' INDEPENDENT TRANSPORTATION TRUST (CITT); VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9303-1/20-1	PESTICIDES & WEED KILLERS-PRE-QUAL	10/1/2015	9/30/2020	$ 21,536,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Aviation; Fire Rescue; Public Housing and Community Development; Transportation and Public Works; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9304-1/20-1	OEM FIRE EQUIP PARTS/SVC PRE-QUAL	10/1/2015	9/30/2020	$ 6,935,000
Department(s):	Aviation; Fire Rescue; Police			
9360-1/23-1	HAULING & DISPOSAL OF EMERGENCY DEBRIS	1/1/2019	12/31/2023	$ 90,000,000
Department(s):	Solid Waste			
9384-1/22-1	APPLIANCES, PARTS, SUPPLIES & SVCS PREQ	4/1/2018	3/31/2023	$ 5,703,840
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Inspector General; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
94131608-16-P	CLEANING CHEMICAL & SUPPLIES PRIDE	4/18/2016	2/11/2021	$ 650,000
Department(s):	Corrections and Rehabilitation			
9418-0/16	EQUIP/PARTS/SVC FOR RAIL VEH & SYS-PREQU	8/1/2011	7/31/2021	$ 185,019,000
Department(s):	Aviation; Transportation and Public Works; Seaport; Water and Sewer			
9427-1/21-1	PASSENGER LOADING BRIDGES-PREQUAL	10/1/2016	9/30/2021	$ 88,455,000
Department(s):	Aviation; Seaport			
9455-0/16	SAVE ENERGY & MONEY (SEAM) POOL-PREQUAL	6/23/2011	9/30/2021	$ 500,000
Department(s):	Office of Sustainability; Regulatory and Economic Resources;			
9499-3/20-3	SYMANTEC SOFTWARE LIC & MAINT SVCS PRE-Q	11/1/2018	10/31/2020	$ 1,724,535
Department(s):	Information Technology			
9535-1/21-1	TOOLS & ACCESSORIES-PRE-QUALIFICATION	5/1/2017	4/30/2022	$ 10,994,000
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9551-1/21-1	FLOOR CLEANING MACHINES, PRE-QUAL POOL	7/1/2017	6/30/2022	$ 405,000
Department(s):	Transportation and Public Works; Seaport; Water and Sewer			
9562-5/22-1	JANITORIAL SERVICES - PRE-QUALIFICATION	1/1/2018	12/31/2022	$ 151,261,390
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Administrative Office of the Courts; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
9574-0/17	MOBILE MATERIALS HANDLING EQUIPMENT-PREQ	8/8/2012	8/31/2022	$ 15,405,000
Department(s):	Aviation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9633-1/22-1	PHOTOGRAPHIC PROCESS/CCTV BROADCAST PREQ	11/1/2017	10/31/2022	$ 904,826
Department(s):	Community Action and Human Services; Communications Department; Information Technology; Fire Rescue; Government Info Center; Public Housing and Community Development; Medical Examiner; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
9646-2/24-1	TIME CLOCK TERMINALS	8/8/2018	8/7/2021	$ 90,000
Department(s):	Aviation			
9711-0/23	PIPE & FITTINGS FOR WATER & WASTEWATER	1/1/2014	12/31/2023	$ 47,500,000
Department(s):	Water and Sewer			
9717-3/21-3	DRY MINI LAB PHOTO PRINTING SOLUTION	2/1/2019	1/31/2021	$ 39,822
Department(s):	Medical Examiner; Police			
973-000-14-02-(1)	FINANCIAL AND PERFORMANCE AUDITS	3/1/2019	7/14/2020	$ 300,000
Department(s):	Public Housing and Community Development			
9733-1/23-1	LED SIGNS REPAIRS SERVICES	5/1/2018	4/30/2023	$ 151,000
Department(s):	Aviation			
9743-0/23-1	GROUNDS MAINT & PEST CONTROL - PREQUAL	1/1/2019	12/31/2023	$ 95,018,000
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
9748-1/20-1	CCTV CAMERAS AND EQUIPMENT PRE-QUAL POOL	7/1/2018	6/30/2020	$ 350,000
Department(s):	Aviation; Police			
9764-0/23	ATHLETIC TYPE SHOES - PREQUAL	10/1/2013	9/30/2023	$ 780,000
Department(s):	Aviation; Fire Rescue; Regulatory and Economic Resources			
9787-0/20	UNIFORM RENTAL SERVICES	4/21/2014	10/31/2020	$ 4,738,500
Department(s):	Animal Services; Aviation; Fire Rescue; Transportation and Public Works; Water and Sewer			
9791-1/24-1	FIXED BUS ROUTES FOR MIAMI-DADE TRANSIT	8/1/2019	7/31/2024	$ 10,019,000
Department(s):	Transportation and Public Works			
9794-1/21-1	PAGER LEASING & SERVICES	1/29/2019	1/28/2022	$ 176,700
Department(s):	Aviation; Corrections and Rehabilitation; Information Technology; Fire Rescue; Parks, Recreation, and Open Spaces; Public Defenders Office; State Attorney's Office; Water and Sewer;			
9796-1/24-1	OFFICE MACHINE REPAIR & MAINTENANCE SERV	3/1/2019	2/29/2024	$ 339,000
Department(s):	Management and Budget; Community Action and Human Services; Internal Services Department; Juvenile Services; Transportation Planning Organization; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
9797-1/24-1	PET SUPPLIES - PREQUALIFICATION	6/13/2019	6/12/2024	$ 2,542,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Police; Parks, Recreation, and Open Spaces			
AE12107	AGING SERVS CONSOLIDATED SOFTWARE SOLUTI	3/21/2019	12/31/2020	$ 154,778
Department(s):	Information Technology			
ANS48779	ANIMAL SHELTER MANAGEMENT SOFTWARE	6/14/2019	1/2/2021	$ 116,000
Department(s):	Information Technology			
BW0735-1/27	FORENSIC TOXICOLOGY SERVICES	10/26/2017	10/31/2022	$ 5,098,000
Department(s):	Police			
BW100021-0/21	STRATEGIC PLAN TECHNOLOGY ASSESSMENT	5/28/2019	5/31/2021	$ 56,000
Department(s):	Libraries			
BW-10003	COST ALLOCATION PLANS FOR DTPW	6/3/2019	6/30/2022	$ 103,875
Department(s):	Transportation and Public Works			
BW10006-0/21	MEDICAL MC REIMBURSEMENT CONSULTING SVCS	11/15/2019	11/30/2020	$ 240,000
Department(s):	Fire Rescue			
BW-10010	LEASE OF DIGITAL MICROFORM SCANNERS	6/1/2019	5/31/2024	$ 182,000
Department(s):	Regulatory and Economic Resources			
BW10021-0/20	PINNACLE MANAGED SVCS&SOFTWARE MASTER AG	12/9/2019	6/8/2021	$ 243,053
Department(s):	Information Technology			
BW-10024	BUS NETWORK REDESIGN	8/28/2019	8/31/2021	$ 250,000
Department(s):	Transportation and Public Works			
BW-10026	TRANSIT PERFORMANCE ANALYSIS SOFTWARE	2/13/2020	2/28/2023	$ 1,980,000
Department(s):	Transportation and Public Works			
BW-10027	ELEVATOR CONSULTANT AGREEMENT	8/1/2019	7/31/2021	$ 250,000
Department(s):	Internal Services Department			
BW-10051	OFFICE SYSTEMS RECONFIGURATION SERVICES	2/14/2020	2/13/2021	$ 250,000
Department(s):	Internal Services Department			
BW-10052	RESEARCH COLLABORATION AGREEMENT	1/1/2020	9/30/2020	$ 195,354
Department(s):	Solid Waste			
BW-10053	COMMERCIAL RECORDS MANAGEMENT SERVICES	1/1/2020	6/30/2020	$ 100,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Aviation; Information Technology; Public Housing and Community Development; Human Resources; Internal Services Department; Medical Examiner; Property Appraiser; Police; Regulatory and Economic Resources; Seaport;			
BW-10058	RABIES ORAL VACCINE PROGRAMM	5/14/2020	12/31/2021	$ 1,536,000
Department(s):	Animal Services			
BW-10064	EXCLUSIVE DEMAND SHARED GROUND TRANSPORT	2/20/2020	11/19/2020	$ 1
Department(s):	Aviation			
BW-10065	PROFESSIONAL INTERPRETATION&TRANS SRVCS	2/1/2020	7/31/2020	$ 100,000
Department(s):	Corrections and Rehabilitation; Communications Department; Internal Services Department; Juvenile Services; Police; Regulatory and Economic Resources;			
BW-10067	ACQUISITION OF LOST AND FOUND ITEMS MIA	6/1/2020	5/31/2025	$ 1
Department(s):	Aviation			
BW-10080	HAZARDOUS AND NON-HAZARDOUS WASTE	5/1/2020	10/31/2020	$ 250,000
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
BW6636-0/23	DNA TESTING EQUIPMENT, SUPPLIES, TRAININ	9/1/2019	8/31/2024	$ 4,000,000
Department(s):	Police			
BW7172-2/29-1	AUTOMATED FINGERPRINTING ID SYSTEM/MAINT	10/1/2018	9/30/2023	$ 2,011,605
Department(s):	Corrections and Rehabilitation; Juvenile Services; Police			
BW7514-15/24-11	450MHZ UHF RADIO SYSTEM UPGRADE PROJECT	12/15/2019	12/14/2020	$ 2,621,000
Department(s):	Fire Rescue			
BW7944-0/23	OPEX FALCON RED 72 PROCESSORS	9/10/2018	3/6/2023	$ 401,451
Department(s):	Finance Department			
BW7961-3/11-5	TRAPEZE SOFTWARE SUPPORT & MAINTENANCE	2/22/2020	2/21/2021	$ 862,610
Department(s):	Transportation and Public Works			
BW8207-2/12-3	GIS ENTERPRISE LICENSE AND MAINTENANCE	11/1/2015	10/31/2023	$ 8,125,000
Department(s):	Information Technology			
BW8360-13/22-11	EMPHASYS PROFESSIONAL SERVICES	9/1/2019	8/31/2020	$ 475,000
Department(s):	Public Housing and Community Development			
BW8938-10/23-8	CASE MANAGEMENT SOFTWARE VENDOR HOSTING	6/5/2020	6/4/2021	$ 90,770
Department(s):	Juvenile Services			
BW9162-4/20(4)	FORENSIC ODONTOLOGY	10/1/2019	9/30/2020	$ 110,000
Department(s):	Medical Examiner			
BW9165-0/24	CONTINUING DISCLOSURE DISSEMINATION AGEN	5/1/2019	4/30/2024	$ 125,000
Department(s):	Finance Department			
BW9194-5/25	GATEWAY TICKETING SOFTWARE MAINT/SUPP SV	1/5/2010	7/4/2020	$ 131,000
Department(s):	Parks, Recreation, and Open Spaces			
BW9203-3/21-3	RADIO COMMUNICATION SYSTEM	10/1/2019	9/30/2021	$ 1,200,000
Department(s):	Information Technology			
BW9262-1/20-1	DEFIBRILLATORS:EQUIPT/ACCESSORIES/MAINT.	5/24/2015	8/23/2020	$ 7,353,293
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Internal Services Department; Police; Parks, Recreation, and Open Spaces; Seaport;			
BW9330-5/20-5	MAINTENANCE SERVICES FOR AUTOMATIC DOORS	1/1/2020	12/31/2020	$ 2,887,765
Department(s):	Aviation			
BW9403-3/19-3	LOCAL TELECOMMUNICATION SERVICES	11/16/2016	2/15/2023	$ 69,400,000
Department(s):	Information Technology			
BW9463-2/26-1	ELECTRONIC PATIENT CARE REPORTING(EPCR)	2/1/2017	1/31/2022	$ 1,600,000
Department(s):	Fire Rescue			
BW9562-1/24-1	JANITORIAL SERVICES	8/1/2019	7/31/2024	$ 23,047,000
Department(s):	Internal Services Department; Police			
BW9640-3/19-3	ACCELERATED SOFTWARE MAINT AGREEMENT	1/7/2020	1/6/2021	$ 27,273
Department(s):	Finance Department			
BW9645-8/22-7	MDPD PCB AIM MANAGEMENT SOFTWARE	3/1/2020	2/28/2021	$ 15,636
Department(s):	Information Technology			
BW9730-0/22	TOXICOLOGY SUPPORT SERVICES	2/22/2018	2/28/2022	$ 250,000
Department(s):	Regulatory and Economic Resources			
BW9744-0/22	CREDIT & RISK ASSESSMENT SERVICES	1/7/2020	1/6/2023	$ 150,000
Department(s):	Corrections and Rehabilitation			
BW9745-3/25-2	MOTOROLA MASTER AGREEMENT	7/1/2019	6/30/2022	$ 5,630,000
Department(s):	Information Technology			
BW9754-5/25-3	CLOUD-HOSTED COMMUNICATION SYSTEM	1/1/2020	12/31/2021	$ 250,000
Department(s):	Clerk of Courts			
BW9775-1/23-1	FPL AGREEMENT TO LEASE DARK FIBER OPTIC	10/1/2018	9/30/2023	$ 720,000
Department(s):	Information Technology			
BW9808-0/22	SECURITY GUARD SERVICES FOR MDT	9/8/2014	9/30/2022	$ 107,512,926
Department(s):	Transportation and Public Works			
BW9809-0/24	EBOY ART PROJECT	8/1/2014	1/1/2025	$ 1
Department(s):	Aviation			
BW9834-0/21	2019 TOYOTA AVALON LEASE	2/27/2019	2/26/2022	$ 28,800
Department(s):	Internal Services Department			
BW9848-0/16	DEERING ESTATE - FIRE ALARM SERVICES	10/21/2015	10/31/2020	$ 250,000
Department(s):	Parks, Recreation, and Open Spaces			
BW9859-0/16	PIANO FOR SMDCC	6/23/2016	6/30/2021	$ 133,560
Department(s):	Cultural Affairs			
BW9870-4/21-3	SOUTH DADE HIGH VOLUME SPAY/NEUTER CLINI	11/1/2019	10/31/2020	$ 600,000
Department(s):	Animal Services			
BW9872-1/20-1	TRAFFIC SIGNAL SYSTEM MODERNIZATION	8/1/2019	7/31/2020	$ 0
Department(s):	Transportation and Public Works			
BW9875-2/20-2	WEBSITE QUALITY ASSURANCE HOSTED SERVICE	8/1/2019	7/31/2020	$ 18,040
Department(s):	Communications Department			
BW9890-0/23	CLEAR ONLINE INVESTIGATIVE SOFTWARE	10/19/2018	10/31/2023	$ 1,200,000
Department(s):	Police			
BW9910-0/20	HISTORICAL EXHIBITION AT AVIATION GALLER	3/16/2017	7/31/2020	$ 123,873
Department(s):	Aviation			
BW9918-0/22	FLAGS AND ACCESSORIES	7/1/2017	6/30/2022	$ 250,000
Department(s):	Animal Services			
BW9928-0/20	BELL MAINTENANCE & INSPECTION	9/6/2017	9/5/2020	$ 1,750,000
Department(s):	Fire Rescue			
BW9951-0/23	AIRPORT SURFACE MANAGEMENT SYSTEM	9/1/2018	8/31/2023	$ 3,535,000
Department(s):	Aviation			
BW9975-0/22	2018 CADILLAC XTS LEASE SAO	4/16/2018	4/15/2022	$ 37,552
Department(s):	Internal Services Department			
BW9983-0/22	PLANTE MORAN 3RD PARTY ASSURANCE	1/22/2019	4/21/2021	$ 2,056,000
Department(s):	Information Technology			
BW9985-0/22	LEASE OF 2018 LINCOLN CONTINENTAL	9/5/2018	9/4/2022	$ 40,000
Department(s):	Internal Services Department			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCOUNTS	10/2/2018	12/31/2022	$ 233,428

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Internal Services Department			
BW9992-2/22	GROUP VIOLENCE INTERVENTION PROGRAM	4/10/2019	4/30/2021	$ 354,931
Department(s):	Juvenile Services			
BW9993-2/23	ANTI-VIOLENCE INITIATIVE PROJECT MGMT	3/26/2019	3/31/2021	$ 3,573,000
Department(s):	Juvenile Services			
BW9995-0/22	2019 NX 300H COMMISSIONER HEYMAN LEASE	11/14/2018	11/13/2021	$ 21,000
Department(s):	Internal Services Department			
BW9996-0/23	EMCP MAINTENANCE CONTROL PROGRAMS ELEVAT	12/28/2018	12/31/2023	$ 116,660
Department(s):	Internal Services Department			
D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	5/31/2024	$ 44,000,000
Department(s):	Information Technology			
DMS-10/11-008C	MOBILE COMMUNICATION SERVICES	2/25/2020	1/19/2022	$ 150,000
Department(s):	Fire Rescue			
E-10042	LPR VEHICLE SCAN DATA	9/30/2019	9/29/2020	$ 134,495
Department(s):	Police			
E10044-PD	COMMAND VEHICLE REFRESH AND UPGRADE	9/27/2019	9/26/2020	$ 602,722
Department(s):	Police			
E-10048	EMERGENCY JANITORIAL ISD DOWNTOWN	10/31/2019	9/30/2020	$ 7,794,650
Department(s):	Internal Services Department			
E-10055	CONSULSTING SVCS-FEMA CATEGORY B EMERGEN	12/20/2019	6/19/2020	$ 156,000
Department(s):	Finance Department			
E-10072	COVID-19 EMERGENCY SUPPLIES/SERVICES	3/4/2020	5/7/2021	$ 118,854,294
Department(s):	Aviation; Management and Budget; Corrections and Rehabilitation; Elections Department; Information Technology; Finance Department; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
E-10075	EMERGENCY COOL CHILL TANKS 1& 2 REPLACE	3/13/2020	3/12/2021	$ 447,627
Department(s):	Corrections and Rehabilitation			
E-10087	AVIATION FIRE SUPPRESSION EMERGENCY	5/12/2020	9/11/2020	$ 227,000
Department(s):	Aviation			
E14-PA-01-2	DIGITAL GEO-REFERENCED OBLIQUE AERIAL IM	1/1/2020	12/31/2024	$ 1,800,000
Department(s):	Property Appraiser			
E9962-0/25	PURCHASE OF BODYSCANNERS	2/14/2018	2/13/2025	$ 423,750
Department(s):	Corrections and Rehabilitation			
E9979-0/20	MEDICAL & MENTAL HEALTH EXPERTS EMERGENC	5/22/2018	8/21/2020	$ 500,000
Department(s):	Corrections and Rehabilitation			
EC07-18	911 EQUIP & EMERGENCY SOFTWARE & SERVIC	9/19/2019	6/30/2020	$ 132,400
Department(s):	Information Technology			
EPP7788-5/16-5	CATHODIC PROTECTION SYSTEMS-PREQUAL	3/1/2016	5/31/2022	$ 594,000
Department(s):	Water and Sewer			
EPPRFP-00175	LEASE & OPERATION OF A FOOD SERVICE...	8/17/2015	8/31/2025	$ 1
Department(s):	Internal Services Department			
EPPRFP-00214-1(2)	ACTUARIAL STUDIES AND RELATED SERVICES	11/1/2019	10/31/2020	$ 22,500
Department(s):	Internal Services Department			
EPPRFP-00215-2(3)	FINANCIAL ADVISING SERVICES FOR CFFP	9/1/2019	8/31/2020	$ 20,000
Department(s):	Public Housing and Community Development			
EPPRFP-00246	LAND PLANNING CONSULTANT	12/7/2015	12/31/2020	$ 400,000
Department(s):	Parks, Recreation, and Open Spaces			
EPPRFP-00286	PROPERTY LEASE FOR LAND AT NW 186 STREET	4/1/2017	3/31/2032	$ 1
Department(s):	Internal Services Department			
EPPRFP-00314	CASH MANAGEMENT CONSULTING SERVICES	2/22/2016	2/28/2021	$ 294,000
Department(s):	Finance Department			
EPPRFP-00364-2(3)	EVENT TICKETING SERVICES	5/1/2020	4/30/2021	$ 16,000
Department(s):	Cultural Affairs			
EPPRFP-00384	REGUL PAWN &SECONDHAND MGMT SOLUTION	7/1/2017	6/30/2020	$ 206,096
Department(s):	Information Technology			
EPPRFP-00402	CASE MANAGEMENT SYSTEM	4/12/2017	4/11/2022	$ 181,413
Department(s):	Inspector General			
EPPRFP-00470	OSHA HEALTH AND SAFETY TRAINING PROGRAM	2/15/2018	2/28/2022	$ 400,000
Department(s):	Police			
EPPRFP-00485	LAW ENFORCEMENT TRAINING SIMULATOR	8/1/2017	7/31/2020	$ 274,984
Department(s):	Police			
EPPRFP-00559	HERBERT HOOVER MARINA OPERAT & MGMT SER	7/1/2018	6/30/2023	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPPRFP-00602	RADAR-RAINFALL SERVICES	9/1/2018	8/31/2020	$ 133,000
Department(s):	Water and Sewer			
EPPRFP-00792	OPERATION OF CONVENIENCE STORE RKHPH	10/4/2018	10/31/2020	$ 33,600
Department(s):	Public Housing and Community Development			
EPPRFP-01158	STRATEGIC PLAN FOR S DADE ECONOMIC DEVPM	9/18/2019	9/30/2020	$ 144,900
Department(s):	Regulatory and Economic Resources			
EPPRFP-01232	INSURANCE CONSULTING SERVICES FOR MDAD	3/1/2020	2/28/2025	$ 250,000
Department(s):	Aviation			
EPPRFP-01279	RENTAL ASSISTANCE DEMONSTRATION (RAD)	2/3/2020	2/28/2026	$ 975,000
Department(s):	Public Housing and Community Development			
EPPRFP-01396	REAL ESTATE APPRAISAL SERVICES AT GAA	4/15/2020	4/30/2024	$ 520,000
Department(s):	Aviation			
EPPRFP-01398	REAL ESTATE APPRAISAL SERVICES AT MIA	4/15/2020	4/30/2024	$ 520,000
Department(s):	Aviation			
EPP-RFP483-4(5)	ENTERPRISE OPERATIONS SYSTEM	2/1/2016	1/31/2021	$ 414,800
Department(s):	Information Technology			
EPP-RFP606-1(2)	TROPICAL PARK BATTING CAGES	11/1/2018	10/31/2023	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPP-RFP610-2(2)	BALLOT COLLATING/VERIFICATION-PACKAGING	5/1/2017	7/31/2020	$ 292,500
Department(s):	Internal Services Department			
EPP-RFP613-5(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2019	5/13/2021	$ 321,200
Department(s):	Information Technology			
EPP-RFP667-1(2)	TICKET MANAGEMENT SYSTEM	6/1/2015	11/30/2020	$ 158,428
Department(s):	Water and Sewer			
EPP-RFP701B	WASD HYDRAULIC WATER & WASTEWATER	3/29/2019	6/30/2020	$ 311,250
Department(s):	Water and Sewer			
EPP-RFP744-2(2)	GOLF INSTRUCTION AND RELATED SVCS	10/1/2018	9/30/2020	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPP-RFP804B-1(1)	OPERATION OF MDFR CAFETERIA	1/1/2018	12/31/2023	$ 1
Department(s):	Fire Rescue			
EPP-RFP823-2(3)	GARBAGE COLLECTION ROUTING SOLUTION	12/1/2019	11/30/2021	$ 37,870
Department(s):	Solid Waste			
EPP-RFP8248-5(5)	VOTER REGISTRATION SYSTEM	12/1/2018	11/30/2020	$ 700,000
Department(s):	Elections Department			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EPP-RFP840-2(3)	ELECTRONIC BIDDING SOLUTION	3/1/2020	2/28/2022	$ 172,700
Department(s):	Internal Services Department			
EPP-RFP850-1(2)	OPER.OF WATERSPORTS AT MATHESON HAMMOCK	9/1/2018	8/31/2020	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPP-RFP871-2(4)	GPS GOLF COURSE MANAGEMENT SOLUTION	12/1/2019	11/30/2020	$ 24,500
Department(s):	Parks, Recreation, and Open Spaces			
EPP-RFP875-1(1)	PUBLIC ART COLLECTION APPRAISAL	4/1/2019	3/31/2024	$ 200,000
Department(s):	Cultural Affairs			
EPPRFQ-00282	HEAD START MEDICAL & ORAL SERVICES POOL	3/1/2016	8/31/2020	$ 225,000
Department(s):	Community Action and Human Services			
EPPRFQ-00401	CONTAINERIZED CARGO CONSULTANT	3/26/2018	3/25/2023	$ 900,000
Department(s):	Seaport			
EPPRFQ-00459	LAKE MAINTENANCE SERVICES	7/3/2017	7/31/2020	$ 651,694
Department(s):	Parks, Recreation, and Open Spaces			
EPPRFQ-00608	MARKETING AND PUBLIC RELATIONS SERVICES	2/1/2018	1/31/2021	$ 1,750,000
Department(s):	Cultural Affairs			
FB-00002	ARTICULATED HYBRID BUSES AND PARTS	8/1/2015	7/31/2020	$ 71,387,000
Department(s):	Transportation and Public Works			
FB-00003	WORK UNIFORMS	1/1/2015	6/30/2020	$ 5,478,000
Department(s):	Animal Services; Aviation; Clerk of Courts; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Information Technology; Fire Rescue; Government Info Center; Internal Services Department; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
FB-00006	ODOR CONTROL CHEMICALS	12/1/2014	11/30/2020	$ 1,331,000
Department(s):	Transportation and Public Works; Solid Waste; Water and Sewer			
FB-00014-1(1)	DISHWASHING COMPOUNDS AND RELATED ITEMS	8/1/2019	7/31/2024	$ 225,000
Department(s):	Corrections and Rehabilitation			
FB-00035-1	CRYOGENIC OXYGEN PLANT MAINTENANCE	10/1/2019	9/30/2024	$ 2,635,000
Department(s):	Water and Sewer			
FB-00045	ARMORED CAR SERVICES	3/1/2015	8/31/2020	$ 1,777,040
Department(s):	Aviation; Clerk of Courts; Corrections and Rehabilitation; Cultural Affairs; Finance Department; Fire Rescue; Internal Services Department; Libraries; Law Library; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
FB-00048-1(1)	CONTINUOUS FRICTION MEASURING EQUIPMENT	10/1/2019	9/30/2024	$ 41,407
Department(s):	Aviation			
FB-00053-1	VENDING MACHINE SERVICES	6/1/2019	5/31/2024	$ 1
Department(s):	Internal Services Department; Property Appraiser; Seaport;			
FB-00062-1(1)	BATHTUB REFINISHING (RESURFACING)	8/1/2019	7/31/2024	$ 250,000
Department(s):	Public Housing and Community Development			
FB-00068-1(1)	LEASE OF GOLF CARTS & TURF/WORK VEHICLES	2/1/2018	1/31/2021	$ 5,191,143
Department(s):	Cultural Affairs; Transportation and Public Works; Parks, Recreation, and Open Spaces;			
FB-00074	CHILLERS/WATER TREATMENT-SERVICE CONTRAC	4/1/2015	3/31/2021	$ 8,351,200
Department(s):	Corrections and Rehabilitation; Cultural Affairs; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport;			
FB-00086	HELICOPTER PARTS, SERVICES AND SUPPLIES	2/17/2015	8/31/2020	$ 8,605,000
Department(s):	Fire Rescue; Police			
FB-00123	CHILLERS/WATER TREATMENT-FULL SERVICE	4/1/2015	3/31/2021	$ 8,723,000
Department(s):	Aviation			
FB-00128	CREMATION AND/OR INTERMENT SVCS	10/1/2015	9/30/2020	$ 1,105,000
Department(s):	Medical Examiner			
FB-00132	SIGN LANGUAGE INTERPRETING & TRANSLATION	2/3/2015	6/30/2020	$ 475,650
Department(s):	Management and Budget; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Juvenile Services; Transportation and Public Works; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; VIZCAYA MUSEUM AND GARDENS;			
FB-00146	MECHANICAL JOINT TAPPING SLEEVES	2/2/2015	2/28/2021	$ 715,000
Department(s):	Water and Sewer			
FB-00149	SHOES AND BOOTS FOR COUNTY USE	11/1/2015	10/31/2020	$ 7,826,674
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Information Technology; Finance Department; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
FB-00151	T-SHIRTS	8/1/2015	7/31/2020	$ 1,499,000
Department(s):	Community Action and Human Services; Communications Department; Government Info Center; Public Housing and Community Development; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00170	TRAFFIC CONES	12/1/2015	11/30/2020	$ 496,116
Department(s):	Aviation; Fire Rescue; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
FB-00190	EXT & LIMITED USE CONTACTLESS SMARTCARDS	2/1/2016	1/31/2021	$ 4,689,000
Department(s):	Transportation and Public Works			
FB-00227	ULTRASONIC RAIL TESTING SERVICES	8/1/2015	7/31/2020	$ 174,615
Department(s):	Transportation and Public Works			
FB-00229	AUTOMOTIVE PART WASHERS	7/15/2016	7/31/2021	$ 757,150
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00250	LOCKSMITH SERVICES	10/2/2015	10/31/2020	$ 499,734
Department(s):	Animal Services; Clerk of Courts; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; VIZCAYA MUSEUM AND GARDENS; Water and Sewer; Solid Waste;			
FB-00252	GAS MONITOR PARTS RAE SYSTEMS	1/25/2016	1/31/2021	$ 90,000
Department(s):	Fire Rescue; Police;			
FB-00260	HYDROGEN PEROXIDE	2/1/2016	1/31/2021	$ 7,350,000
Department(s):	Water and Sewer			
FB-00264	VETERINARY LABORATORY SUPPLIES & SERV.	3/1/2016	2/28/2021	$ 3,500,000
Department(s):	Animal Services			
FB-00269	AUTOMO GLASS,ELECTRIC & MAN(RURN/INST)	7/12/2016	7/31/2021	$ 665,750
Department(s):	Aviation; Fire Rescue; Internal Services Department; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00275	CHILDRENS COURT BLDG MGMT SYSTEM MAINT	12/9/2015	12/31/2020	$ 753,762
Department(s):	Internal Services Department			
FB-00277	SECURITY COVERINGS FOR WINDOWS AND DOORS	12/1/2015	11/30/2020	$ 2,400,000
Department(s):	Public Housing and Community Development			
FB-00289	BOILERS AND WATER HEATERS MAINTENACE/INS	4/1/2016	3/31/2021	$ 1,240,000
Department(s):	Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works;			
FB-00293-1(2)	COUNTY FACILITIES RECYCLING PROGRAM	8/1/2019	7/31/2021	$ 1,053,006

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Aviation; Community Action Agency; Clerk of Courts; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00296	NATURAL GAS CONSULTING SERVICES	5/12/2016	5/31/2021	$ 385,000
Department(s):	Internal Services Department; Water and Sewer			
FB-00300	BAILIFF UNIFORMS	6/1/2016	5/31/2021	$ 148,000
Department(s):	Administrative Office of the Courts			
FB-00301-1	AQUEOUS AMMONIA	6/1/2018	8/31/2020	$ 1,508,625
Department(s):	Water and Sewer			
FB-00306	ALCOHOL AND DRUG SCREEN PRODUCTS & SVCS	11/1/2016	10/31/2021	$ 463,298
Department(s):	Community Action and Human Services			
FB-00309	MOBILE CARWASH SERVICES	1/15/2016	1/31/2021	$ 482,880
Department(s):	Aviation; Clerk of Courts; Corrections and Rehabilitation; Internal Services Department; Juvenile Services; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Seaport; Solid Waste; Water and Sewer;			
FB-00316	WIPING CLOTHS AND WIPERS	5/1/2016	4/30/2021	$ 489,800
Department(s):	Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00325	ANIMAL FOOD	3/20/2017	3/31/2022	$ 3,570,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Fire Rescue; Police; Parks, Recreation, and Open Spaces;			
FB-00335	INTERIOR FOLIAGE MAINTENANCE	5/1/2016	4/30/2021	$ 210,000
Department(s):	Aviation			
FB-00337	TIRE LEASING AND RELATED SERVICES	8/1/2016	7/31/2021	$ 13,539,000
Department(s):	Transportation and Public Works			
FB-00343	ANIMAL IDENTIFICATION MICROCHIPS	6/2/2016	6/1/2021	$ 446,200
Department(s):	Animal Services			
FB-00347-1(1)	ISO CERTIFICATION SERVICES	6/2/2019	6/1/2022	$ 37,160
Department(s):	Aviation			
FB-00348	SWIMMING POOL FILTER MAINTENANCE/REPAIR	10/1/2016	9/30/2021	$ 414,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00349	GRANSTAND ASSEMBLY/DISASSEMBLY SERVICES	1/15/2017	12/31/2021	$ 790,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00355	MARINE VESSEL LIEN AND RECOVERY	6/20/2016	6/30/2021	$ 50,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00360	FUSEE/FLARES(TRAFFIC/MARINE SIGNALS)	10/1/2016	9/30/2021	$ 349,996
Department(s):	Fire Rescue; Police			
FB-00361	CONTRACT EMPLOYEE SERVICES	7/1/2017	6/30/2022	$ 118,711,000
Department(s):	Animal Services; Aviation; Management and Budget; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation Planning Organization; Transportation and Public Works; Administrative Office of the Courts; Police;			
FB-00363	AUTO TAG RENEWAL NOTICE AND PARKING PERM	6/10/2016	6/30/2021	$ 685,250
Department(s):	Finance Department			
FB-00367	KITCHEN PAPER & PLASTIC DISPOSABLE SUPPL	1/1/2017	1/31/2022	$ 5,804,000
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-00369	FOOD BAGS CASINGS & CLIPS	8/1/2016	7/31/2021	$ 233,830
Department(s):	Corrections and Rehabilitation			
FB-00370	SHRINK WRAPPING MACHINE & RELATED PRODUC	8/1/2016	7/31/2021	$ 814,305
Department(s):	Corrections and Rehabilitation			
FB-00373	FROZEN FRUIT JUICES	9/1/2016	8/31/2021	$ 418,333
Department(s):	Corrections and Rehabilitation			
FB-00399	PURCHASE OF OEM AND OE PARTS AND SVCS	3/1/2018	2/28/2023	$ 72,285,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00403	CHILLERS & HVAC EQUIPMENT MAINTENACE WAS	5/1/2017	4/30/2023	$ 1,537,000
Department(s):	Water and Sewer			
FB-00409	ELECTION BALLOTS	11/2/2016	11/30/2021	$ 999,700
Department(s):	Internal Services Department			
FB-00411	VEHICLE TRACKING DEVICES AND SERVICES	12/1/2016	11/30/2021	$ 3,254,720
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Transportation and Public Works; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-00418	GENERATOR, MAINT, REPAIR AND PURCHASE	5/1/2017	4/30/2022	$ 33,655,000
Department(s):	Aviation; Community Action and Human Services; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00432	COURIER SERVICES (PICK-UP AND DELIVERY)	2/1/2017	1/31/2022	$ 637,000
Department(s):	Animal Services; Communications Department; Libraries; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; CITIZENS' INDEPENDENT TRANSPORTATION TRUST (CITT); Water and Sewer;			
FB-00441	TIRES FOR PASSENGER & COMMERCIAL VEHICLE	2/1/2017	1/31/2022	$ 1,000,000
Department(s):	Fire Rescue; Internal Services Department			
FB-00445	LOCATION OF UNDERGROUND UTILITIES	4/1/2017	3/31/2022	$ 2,880,000
Department(s):	Transportation and Public Works; Water and Sewer;			
FB-00446	TOWING SERVICES	3/13/2017	3/31/2022	$ 7,328,400
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00449	FLUOROSILICIC ACID	8/1/2017	7/31/2022	$ 2,660,000
Department(s):	Water and Sewer			
FB-00451	CANNED/BOTTLED BEVERAGES &BOXED SYRUP	4/1/2017	3/31/2022	$ 491,492
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Parks, Recreation, and Open Spaces; Seaport;			
FB-00454	VEHICLE WASH DETERGENTS & WASH FACILITIE	2/1/2018	1/31/2023	$ 1,964,790
Department(s):	Aviation; Transportation and Public Works; Solid Waste;			
FB-00461	AQUATIC WEED HARVEST BOATS	3/15/2017	9/30/2020	$ 1,831,984
Department(s):	Transportation and Public Works			
FB-00475	REAL TIME OPEN & CLOSED CAPTIONED	9/1/2017	8/31/2022	$ 223,750
Department(s):	Communications Department			
FB-00484	IMMOBILIZATION BACKBOARDS	4/5/2017	3/31/2022	$ 150,000
Department(s):	Fire Rescue			
FB-00486	BUS AND TRAIN OPERATOR UNIFORMS	1/1/2018	12/31/2022	$ 4,041,000
Department(s):	Aviation; Transportation and Public Works;			
FB-00487	INMATE UNIFORMS	11/1/2017	10/31/2022	$ 3,071,000
Department(s):	Corrections and Rehabilitation; Juvenile Services			
FB-00502	ATM MACHINES/INSTALL & OPERATE	9/1/2017	8/31/2022	$ 1
Department(s):	Internal Services Department; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
FB-00504	PUBLIC HOUSING ANSWERING SERVICE	4/1/2017	3/31/2022	$ 150,000
Department(s):	Public Housing and Community Development			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-00505	ANIMAL FOOD FOR ZOOMIAMI	11/1/2017	10/31/2022	$ 4,600,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00509	TRASH COMPACTORS	12/5/2017	12/31/2022	$ 252,000
Department(s):	Aviation; Fire Rescue			
FB-00512	TRAFFIC CONTROL EQUIPMENT, ACCESSORIES R	3/1/2018	2/28/2023	$ 2,428,000
Department(s):	Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
FB-00533	BUSINESS CARD PRINTING SERVICE	7/1/2017	6/30/2022	$ 231,845
Department(s):	Animal Services; Audit and Management Services; Aviation; Clerk of Courts; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Juvenile Services; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces;			
FB-00535	SPOIL ISLAND MAINTENANCE SERVICES	4/1/2018	3/31/2023	$ 297,023
Department(s):	Regulatory and Economic Resources			
FB-00543	LIVESCAN BACKGROUND SCREENING SERVICES	7/1/2017	6/30/2022	$ 448,000
Department(s):	Community Action and Human Services; Parks, Recreation, and Open Spaces			
FB-00545	METRORAIL PARKING PERMITS	6/1/2017	5/31/2022	$ 58,000
Department(s):	Transportation and Public Works			
FB-00556	LAKE FOUNTAIN MAINTENANCE SERVICES SPTX	10/1/2017	9/30/2020	$ 26,910
Department(s):	Parks, Recreation, and Open Spaces			
FB-00557	SPECIALIZED AUTOMOTIVE PARTS AND REPAIR	7/5/2017	7/4/2020	$ 804,191
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00583-1	SERVICES VARIOUS SPECIALIZED FIRE EQUIP	7/1/2019	6/30/2020	$ 150,000
Department(s):	Fire Rescue			
FB-00586	ELECTRONIC SCALES (PASSENGER BAGGAGE)	7/1/2018	6/30/2023	$ 223,599
Department(s):	Aviation			
FB-00588	CESSNA & TELEDYNE OEM PARTS/REPAIR SER	3/1/2018	2/28/2023	$ 454,200
Department(s):	Police			
FB-00591	INMATE PROPERTY STORAGE CONTAINER	9/1/2017	8/31/2022	$ 115,000
Department(s):	Corrections and Rehabilitation			
FB-00592	DEIONIZED WATER SYSTEMS AND SERVICES	11/1/2017	10/31/2022	$ 121,850
Department(s):	Medical Examiner; Regulatory and Economic Resources; Water and Sewer			
FB-00594	SODIUM HYPOCHLORITE AND CONTAINMENT TANK	7/1/2018	6/30/2023	$ 785,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00597	AUTOMOTIVE WINDOW TINTING SERVICES	11/1/2017	10/31/2023	$ 440,500
Department(s):	Aviation; Corrections and Rehabilitation; Information Technology; Transportation and Public Works; Fire Rescue; Regulatory and Economic Resources; Police; Water and Sewer;			
FB-00599	VEGETATION CONTROL FOR METRORAIL TRACKS	8/1/2018	7/31/2021	$ 113,700
Department(s):	Parks, Recreation, and Open Spaces			
FB-00603	MAILING SERVICES	2/1/2018	1/31/2023	$ 931,000
Department(s):	Aviation; Clerk of Courts; Finance Department; Internal Services Department; Libraries; Water and Sewer;			
FB-00610	AUTOMOTIVE A/C MAINT.,REPAIR,PARTS,LABOR	11/1/2017	10/31/2022	$ 491,375
Department(s):	Aviation; Internal Services Department			
FB-00622	LABORATORY TESTING AND SAMPLING SERVICES	4/1/2018	3/31/2023	$ 2,973,000
Department(s):	Water and Sewer			
FB-00624-1(3)	MICROGRAPHIC SERVICES	3/1/2020	2/28/2021	$ 99,232
Department(s):	Information Technology			
FB-00625-1(3)	LEGAL RESEARCH SERVICES FOR INMATES	11/1/2019	10/31/2020	$ 127,500
Department(s):	Corrections and Rehabilitation			
FB-00628	LANDFILL GAS MANAGEMENT SYSTEMS	3/1/2019	2/29/2024	$ 777,000
Department(s):	Solid Waste			
FB-00629	AIR EMISSION TESTING	2/1/2019	1/31/2024	$ 357,414
Department(s):	Water and Sewer			
FB-00630-1(2)	EMERGENCY MEDICAL SERVICES TRAINING	6/1/2020	5/31/2022	$ 304,000
Department(s):	Fire Rescue			
FB-00631	ENGINE OIL,LUBRICANT FLUIDS & DIESEL FUE	7/1/2018	6/30/2023	$ 792,723
Department(s):	Internal Services Department; Transportation and Public Works			
FB-00634	JANITORIAL SUPPLIES AND RELATED ITEMS	10/1/2018	9/30/2023	$ 10,802,400
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00640	SODIUM HYPOCHLORITE AND STORAGE EQUIPMEN	11/1/2018	10/31/2020	$ 15,840,000
Department(s):	Water and Sewer			
FB-00642	BALLOT ON DEMAND PRINTER RENTALS	7/1/2018	6/30/2022	$ 2,955,000
Department(s):	Elections Department			
FB-00645	ACCESSIBILITY PRODUCTS CONTRACT	7/1/2018	6/30/2023	$ 130,004
Department(s):	Elections Department			
FB-00648	METER BOX, VAULTS, VALVE COVER AND ASSEM	6/1/2019	5/31/2024	$ 3,266,000
Department(s):	Water and Sewer			
FB-00654	FIREFIGHTER PROTECTIVE UNIFORMS	8/1/2018	7/31/2023	$ 4,500,000
Department(s):	Fire Rescue			
FB-00664	CLEANING AND REPAIR OF BUNKER GEAR	8/1/2018	7/31/2023	$ 780,369
Department(s):	Fire Rescue			
FB-00673	RETRO-NONRETROREFLECTIVE SIGN MAERIALS	8/1/2018	7/31/2023	$ 724,000
Department(s):	Aviation; Transportation and Public Works; Seaport;			
FB-00678	LAB GASES FOR MEDICAL EXAMINER TOXICOLOG	11/1/2017	10/31/2022	$ 109,800
Department(s):	Medical Examiner			
FB-00680	ACCESS CONTROL POINT BARRIER SYSTEMS	5/1/2018	4/30/2023	$ 2,721,968
Department(s):	Aviation			
FB-00685	POLO SHIRTS	6/1/2018	5/31/2023	$ 1,660,600
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Information Technology; Public Housing and Community Development; Human Resources; Internal Services Department; Inspector General; Juvenile Services; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00698	CLEANING BLOOD BORNE PATHOGENS	2/1/2019	1/31/2021	$ 970,000
Department(s):	Corrections and Rehabilitation; Public Housing and Community Development; Juvenile Services; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer;			
FB-00701	MICROBIOLOGY SPECIALIZED LAB TESTING SER	6/1/2018	5/31/2023	$ 500,000
Department(s):	Regulatory and Economic Resource; Water and Sewer			
FB-00706	LIFT STATIONS MAINTENANCE SERVICES	4/1/2019	3/31/2024	$ 410,800

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Public Housing and Community Development; Internal Services Department; Parks, Recreation, and Open Spaces; Solid Waste;			
FB-00714	ADOBE LICENSES AND MAINTENANCE SUPPORT	1/1/2018	12/31/2020	$ 1,166,803
Department(s):	Information Technology			
FB-00715	SODIUM PERMANGANATE AND STORAGE TANKS	6/1/2018	5/31/2023	$ 2,376,000
Department(s):	Water and Sewer			
FB-00716	LIQUID FERRIC SULFATE AND STORAGE EQUIPM	8/1/2018	7/31/2023	$ 22,818,000
Department(s):	Water and Sewer			
FB-00718	NUTS,BOLTS & CONNECTORS W/INVENTORY SVCS	7/1/2018	6/30/2023	$ 305,000
Department(s):	Aviation; Transportation and Public Works			
FB-00730	UPHOLSTERY AND REFURBISHING SVCS-PREQUAL	5/1/2018	4/30/2023	$ 271,278
Department(s):	Transportation and Public Works			
FB-00739	LIQUID CARBON DIOXIDE AND STORAGE TANKS	1/1/2019	12/31/2023	$ 92,100
Department(s):	Parks, Recreation, and Open Spaces			
FB-00743	RAILCAR WHEEL PRESS MACHINE	8/5/2019	8/31/2020	$ 980,600
Department(s):	Transportation and Public Works			
FB-00744	RUNWAY RUBBER REMOVAL	5/1/2018	4/30/2023	$ 640,000
Department(s):	Aviation			
FB-00773	DISPOSABLE INSERTS	6/18/2018	4/30/2023	$ 1,000,000
Department(s):	Corrections and Rehabilitation			
FB-00779	WASTE TRANSFER TRAILERS	8/1/2018	7/31/2023	$ 5,406,000
Department(s):	Solid Waste			
FB-00786	TIRE REMOVAL AND DISPOSAL SERVICES	5/1/2018	4/30/2023	$ 368,240
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer; Water and Sewer;			
FB-00794	SUMMER FOOD SERVICE PROGRAM	5/1/2018	4/30/2023	$ 4,679,000
Department(s):	Community Action and Human Services			
FB-00795	RAIL CAR VEHICLE LIFT SYSTEM	7/1/2019	6/30/2022	$ 4,901,000
Department(s):	Transportation and Public Works			
FB-00802	UNIFORMS FOR PHCD	12/1/2018	11/30/2023	$ 204,000
Department(s):	Public Housing and Community Development			
FB-00824	INFO SECURITY AWARENESS TRAINING, MAINT	11/1/2018	10/31/2021	$ 173,594
Department(s):	Information Technology			
FB-00828	BATTERIES	7/1/2018	6/30/2024	$ 461,400
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00831	TESTING & CERTIFICATION SVCS	6/1/2018	5/31/2024	$ 475,600
Department(s):	Regulatory and Economic Resources; Transportation and Public Works			
FB-00836	LIQUID WASTE HANDLING SERVICES	4/1/2019	3/31/2024	$ 810,500
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Solid Waste; Parks, Recreation, and Open Spaces;			
FB-00836(4)	LIQUID WASTE HANDLING SERVICES	2/21/2019	2/29/2024	$ 338,000
Department(s):	Community Action and Human Services; Public Housing and Community Development;			
FB-00856	ELECTRONIC WASTE RECYCLING	3/1/2019	2/29/2024	$ 63,000
Department(s):	Solid Waste			
FB-00865	LIQUID CARBON DIOXIDE	7/1/2019	6/30/2024	$ 7,454,000
Department(s):	Water and Sewer			
FB-00886	BUS, RAIL AND MOVER CAR WASH CHEMICALS	1/1/2019	12/31/2023	$ 945,710
Department(s):	Transportation and Public Works			
FB-00895	MEDICAL SUPPLIES & RELATED ITEMS	9/1/2019	8/31/2024	$ 1,953,663
Department(s):	Community Action and Human Services; Fire Rescue; Medical Examiner; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Public Housing and Community Development;			
FB-00896	DRY CLEANING AND LAUNDRY SERVICE	7/1/2018	6/30/2023	$ 296,800
Department(s):	Animal Services; Corrections and Rehabilitation; Internal Services Department; Administrative Office of the Courts; Police; Regulatory and Economic Resources; Seaport			
FB-00901	TRAFFIC CONTROL EQUIPMENTS	4/1/2019	3/31/2024	$ 19,112,000
Department(s):	Aviation; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
FB-00937	TAPELESS PRODUCTION SOLUTION MAINT/SERVS	12/1/2018	11/30/2024	$ 220,132
Department(s):	Communications Department			
FB-00951	SYSTEM FURNITURE SERVICES	10/1/2019	9/30/2024	$ 1,000,000
Department(s):	Aviation			
FB-00968	NFPA 1925 TYPE III VESSELS FOR MDFR	3/1/2019	2/28/2023	$ 5,152,000
Department(s):	Fire Rescue			
FB-00970	BRIDGE CRANE AND HOISE MAINT/PURCH/REPAI	8/1/2019	7/31/2024	$ 3,394,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Water and Sewer;			
FB-00980	RENTAL OF PORTABLE CHEMICAL TOILETS	3/1/2019	2/29/2024	$ 2,705,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Solid Waste; Seaport; Water and Sewer;			
FB-00993	TELEDYNE CONTINENTAL ENGINES NEW-RE-BLT	4/1/2019	3/31/2024	$ 291,472
Department(s):	Police			
FB-01029	LONG DISTANCE TELEPHONE SERVICES	4/1/2019	3/31/2024	$ 360,000
Department(s):	Aviation; Information Technology; Fire Rescue;			
FB-01056	CHEM & BIOLOGICAL TESTING & SAMPLING SVC	5/1/2019	4/30/2024	$ 4,075,000
Department(s):	Aviation; Regulatory and Economic Resources; Solid Waste; Water and Sewer			
FB-01062	PURCHASE AND REPAIR OF CABLES AND CIRCUI	4/1/2019	3/31/2024	$ 743,820
Department(s):	Aviation			
FB-01081	DISPOSABLE PAPER TRAYS WITH LID FILM	10/1/2019	9/30/2024	$ 4,621,000
Department(s):	Corrections and Rehabilitation			
FB-01090	AERIAL SPRAYING SERVICE	7/1/2019	6/30/2024	$ 1,660,000
Department(s):	Solid Waste			
FB-01098	BUS PASSENGER BENCH PROGRAM	3/1/2020	2/28/2023	$ 1
Department(s):	Transportation and Public Works			
FB-01099	TRASH CHUTE INSP. CLEANING MAINT & SERV	6/1/2019	5/31/2024	$ 892,143
Department(s):	Public Housing and Community Development			
FB-01104	FLIGHT APPAREL	7/1/2019	6/30/2024	$ 485,991
Department(s):	Fire Rescue; Police			
FB-01109	COURT REPORTING SERVICES	5/13/2019	5/31/2024	$ 427,500
Department(s):	Clerk of Courts; Fire Rescue; Internal Services Department; Regulatory and Economic Resources; Police;			
FB-01111	PARKING CONTROL SYSTEMS	5/3/2019	5/2/2021	$ 720,100
Department(s):	Seaport			
FB-01114	BACKBOARD AND MISC MEDICAL EQUIP DECON	9/1/2019	8/31/2024	$ 282,000
Department(s):	Fire Rescue			
FB-01115	INCONTINENCE SUPPLIES, PERSONAL SUPPLIES	1/1/2020	12/31/2024	$ 450,300
Department(s):	Community Action and Human Services; Public Housing and Community Development			
FB-01118	LOADING BRIDGE TIRE SERVICES	4/1/2019	3/31/2024	$ 461,180
Department(s):	Aviation			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01119	CHECK GUARANTEE SERVICES	5/1/2019	4/30/2024	$ 120,000
Department(s):	Solid Waste			
FB-01123	PARTS & SERVICES FOR FLIGHT INS & AVIONI	10/1/2019	9/30/2024	$ 1,075,000
Department(s):	Fire Rescue; Police			
FB-01126	AIRBOAT AND INFLATABLE BOATS	4/1/2019	3/31/2024	$ 76,000
Department(s):	Police			
FB-01130	SPEEDOMETER & SPEED MEASURING DEVICES	6/1/2019	5/31/2024	$ 415,000
Department(s):	Aviation; Police;			
FB-01138	BIOHAZARDOUS WASTE DISPOSAL SRVS/SUPPLIE	3/1/2019	2/28/2022	$ 675,500
Department(s):	Animal Services; Corrections and Rehabilitation; Community Action and Human Services; Fire Rescue; Internal Services Department; Medical Examiner; Police; Parks, Recreation, and Open Spaces; Solid Waste;			
FB-01139	EMBROIDERED PATCHES	9/19/2019	9/30/2024	$ 676,279
Department(s):	Corrections and Rehabilitation; Inspector General; Police; Parks, Recreation, and Open Spaces; Seaport;			
FB-01140	TIRE PURCHASES AND RELATED SERVICES	8/1/2019	7/31/2024	$ 27,409,562
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-01144	VIDEO INSPECTION SERVICES FOR LEACHATE P	7/1/2019	6/30/2025	$ 959,400
Department(s):	Solid Waste			
FB-01152	CLEANING BLOOD BORNE PATHOGENS FOR PHCD	5/1/2019	1/31/2021	$ 52,980
Department(s):	Public Housing and Community Development			
FB-01159	LIQUID CHLORINE	9/1/2019	8/31/2024	$ 7,397,400
Department(s):	Water and Sewer			
FB-01161	PURCHASE/REPAIR RADIATORS, AIR COOLERS,	6/1/2019	5/31/2024	$ 400,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-01170	LOST AND FOUND SERVICES MIA	4/1/2019	3/31/2024	$ 20,176
Department(s):	Aviation			
FB-01176	LIBRARY CARDS WITH KEY TAGS	7/1/2019	6/30/2024	$ 72,679
Department(s):	Libraries			
FB-01180	HAZARDOUS & NON HAZARDOUS WASTE SERVICES	6/1/2020	5/31/2025	$ 4,043,880
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Medical Examiner; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Regulatory and Economic Resources; Water and Sewer;			
FB-01182	COMMERCIAL RECORDS MANAGEMENT SERVICES	2/1/2020	1/31/2025	$ 557,100
Department(s):	Aviation; Information Technology; Public Housing and Community Development; Medical Examiner; Police; Regulatory and Economic Resources; Seaport;			
FB-01188	PRINTED CASE FILE FOLDERS	4/1/2019	3/31/2021	$ 200,000
Department(s):	Clerk of Courts			
FB-01192	CONTROLLED ACCESS MEDICAL SUPPLY VENDING	11/1/2019	10/31/2021	$ 169,223
Department(s):	Fire Rescue			
FB-01197	MATTRESSES, LINENS & REFURBISHMENT SVS	5/1/2020	4/30/2025	$ 1,266,335
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue			
FB-01212	WARRANTY CLAIM SERVICES	9/1/2019	8/31/2024	$ 50,000
Department(s):	Internal Services Department			
FB-01216	SCRAP METAL RECYCLING SERVICES	10/1/2019	9/30/2024	$ 1
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
FB-01219	MEDICAL,INDUSTRIAL GASES & RELATED ITEMS	5/1/2020	4/30/2025	$ 1,316,950
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works; Medical Examiner; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-01226	PRINTING MULTI PART CARBONLESS SNAP-OUT	2/1/2020	1/31/2025	$ 1,598,000
Department(s):	Clerk of Courts; Corrections and Rehabilitation; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces;			
FB-01255	DISPOSABLE FIBER TRAYS	8/1/2019	7/31/2022	$ 897,840
Department(s):	Corrections and Rehabilitation			
FB-01256	FIRE ALARM SERVICES & FIRE DECTION PRODU	9/16/2019	9/30/2024	$ 3,649,346
Department(s):	Animal Services; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-01263	LIFTING SLINGS AND ROPE	3/1/2020	3/31/2025	$ 114,725
Department(s):	Water and Sewer			
FB-01266	LAUNDROMAT SERVICES	3/2/2020	3/31/2025	$ 2
Department(s):	Public Housing and Community Development; Parks, Recreation, and Open Spaces			
FB-01268	MEDIA MONITORING SERVICES	8/1/2019	7/31/2021	$ 60,000
Department(s):	Aviation			
FB-01285	BULK INDUSTRIAL CRUDE SOLAR SALT	3/1/2020	2/28/2025	$ 3,770,000
Department(s):	Water and Sewer			
FB-01293	VEHICLE RENTAL SERVICE	4/1/2020	3/31/2025	$ 28,314,600
Department(s):	Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Elections Department; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-01326	FANAPART FORMS	3/1/2020	2/28/2025	$ 500,000
Department(s):	Clerk of Courts			
FB-01356	TRANSIT BUSES, 40' CNG	6/1/2020	5/31/2025	$ 74,548,600
Department(s):	Transportation and Public Works			
FB-01363	BAKERY PRODUCTS	3/1/2020	2/28/2025	$ 1,853,966
Department(s):	Community Action and Human Services; Corrections and Rehabilitation;			
FB-01378	COLLECTION, RESALE & DISPOSAL OF SURPLUS	11/6/2019	11/5/2022	$ 1
Department(s):	Libraries			
FB-01380	OPA-LOCKA AIRPORT CONTROL TOWER SOLUTION	11/1/2019	10/31/2024	$ 160,000
Department(s):	Aviation			
FB-01381	AIRPORT HOLIDAY DECORATIONS 2019	10/9/2019	10/8/2020	$ 207,553
Department(s):	Aviation			
FB-01402B	BRIDGE CONTRACT FOR SPEC. REPAIR SVCS.	6/10/2020	12/9/2020	$ 100,000
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Water and Sewer;			
FB-01426	CUSTOMER SERVICE FEEDBACK	4/1/2020	3/31/2023	$ 93,000
Department(s):	Aviation			
FB-01449	LEASE OF FOUR COLOR PRESS,MAINT.SUPP SVC	2/1/2020	1/31/2025	$ 226,845
Department(s):	Libraries			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01472	AIRLINK MODEMS	3/1/2020	2/28/2023	$ 250,000
Department(s):	Fire Rescue			
FB-01485	BMS MAINTENANCE SERVICES AT TGK	4/1/2020	3/31/2023	$ 358,950
Department(s):	Corrections and Rehabilitation			
FB-01512	OKI BALLOT PRINTERS	1/30/2020	1/31/2023	$ 997,060
Department(s):	Elections Department			
FB-01525	MICROSOFT SOFTWARE LICENSING SOLUTIONS P	5/18/2020	5/31/2023	$ 34,016,000
Department(s):	Information Technology			
FI-R-0251-18	MULTI-FUNCTION COPIER DEVICES & SERVICE	12/30/2019	9/30/2023	$ 987,306
Department(s):	Information Technology			
FSA19-TRS21.0	TIRES AND RELATED SERVICES	6/17/2019	2/28/2022	$ 757,400
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
GS-07F-0207M	BOMB SUITS/SWAT ROBOT	1/4/2018	8/27/2022	$ 275,000
Department(s):	Police			
GS-07F-0538M-2	LAW ENFORCEMENT AND SECURITY EQUIPMENT	5/11/2018	9/22/2022	$ 286,857
Department(s):	Police			
GS-07F-5966R-1	VIDEORAY SUBMERSIBLE ROVER/SPB/MARINE	7/1/2019	7/31/2020	$ 231,847
Department(s):	Police			
GS-35F-0598S	FEDERAL ACQUISITION SERVICE	5/19/2020	11/30/2020	$ 290,963
Department(s):	Information Technology			
GS-35F-0692P	INFO TECHNOLOGY EQUIPMENT SOFTWARE/SERVS	11/12/2015	7/18/2024	$ 432,094
Department(s):	Aviation			
GS-35F-364BA	LCP TRACKER FOR SBD	1/1/2019	5/7/2024	$ 475,529
Department(s):	Information Technology			
IB-00166	BOTTLED WATER, DISPENSERS, AND BOTTLELES	8/1/2015	7/31/2020	$ 1,444,800
Department(s):	Animal Services; Aviation; Management and Budget; Board of County Commissioners; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Inspector General; Juvenile Services; Libraries; Office of the Mayor; Medical Examiner; Transportation and Public Works; Administrative Office of the Courts; Police; Regulatory and Economic Resources;			
IB-00267	PRAT/WHITNEY ENGINE SRVCS/REPAIRS	5/1/2016	4/30/2021	$ 300,300
Department(s):	Fire Rescue			
IB-00324	GLASS SPHERES TYPE I AND III	6/1/2016	5/31/2021	$ 235,000
Department(s):	GLASS SPHERES, TYPE I AND III			
IB-00431	SWIMMING POOL HEATER MAINTENANCE	11/1/2016	10/31/2021	$ 282,250
Department(s):	Fire Rescue; Parks, Recreation, and Open Spaces			
IB-00488	INTERNALLY ILLUMINATED STREET NAME SIGNS	9/15/2017	9/30/2022	$ 90,000
Department(s):	Transportation and Public Works			
IB-00526	TRAFFIC CONTROL SWITCH PAC UNITS	6/1/2017	5/31/2022	$ 75,000
Department(s):	Transportation and Public Works			
IB-01227	TIME EQUIPMENT PURCHASE, REPAIR & MAINT	12/1/2019	11/30/2024	$ 145,394
Department(s):	Clerk of Courts; Police; Water and Sewer; Solid Waste;			
IB-01433	CLAY TARGETS FOR TRAIL GLADES GUN RANGE	11/5/2019	8/4/2020	$ 109,819
Department(s):	Parks, Recreation, and Open Spaces			
IB5709-0/16	FLOOR MACHINE PARTS/REPAIR SVS, PRE-QUAL	5/1/2011	7/31/2021	$ 566,865
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Transportation and Public Works; Seaport;			
IB8894-1/23-1	SATELLITE PHONES & RELATED SCVS-PRE-QUAL	10/1/2018	9/30/2023	$ 459,400
Department(s):	Aviation; Information Technology; Fire Rescue			
IB9305-0/15	CASTERS AND INDUSTRIAL WHEELS- PREQUAL	8/1/2010	7/31/2020	$ 194,000
Department(s):	Corrections and Rehabilitation; Internal Services Department; Transportation and Public Works;			
IB9706-0/22	TRUCK WASH/TREATMENT & RECYCLING SYSTEM	2/18/2013	2/28/2023	$ 107,080
Department(s):	Transportation and Public Works; Solid Waste			
IQ8224-2/23-2	ICE - PREQUALIFICATION	7/1/2019	6/30/2022	$ 167,000
Department(s):	Corrections and Rehabilitation; Public Housing and Community Development; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste;			
ITB-16-042-CV	EMERGENCY CLEANUP & RESTORATION SERVICES	3/19/2018	9/4/2021	$ 500,000
Department(s):	Internal Services Department			
ITB-18-048-HR	MILK AND DAIRY PRODCUTS	11/4/2019	7/23/2022	$ 1,938,000
Department(s):	Community Action and Human Services; Corrections and Rehabilitation			
ITB4856-0/16	BIRD CONTROL SERVICES-PRE-QUALIFICATION	1/1/2011	12/31/2020	$ 879,900
Department(s):	Aviation; Internal Services Department; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; Water and Sewer;			
ITN15NH-105	LABORATORY SUPPLIES	10/16/2015	2/12/2021	$ 7,701,890
Department(s):	Transportation and Public Works; Police; Regulatory and Economic Resources; Solid Waste; Water and Sewer;			
L-2002-129-1169	COMPUTERIZED COURT CASE MGMT SYSTEM	3/1/2018	2/28/2023	$ 1,731,000
Department(s):	Clerk of Courts			
L2605-1/26	SIEMENS BUILDING MANAGEMENT SYSTEM-MAINT	1/1/2017	6/30/2022	$ 11,863,000
Department(s):	Fire Rescue; Internal Services Department; Seaport; Water and Sewer;			
L3796-1/25	AUTOMATED FUELING SYSTEM MAINT - EJ WARD	10/19/2018	10/31/2021	$ 2,909,223
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works			
L403(1)	PHOTO IMAGING SYSTEM MAINT AND SUPPORT	10/18/2017	10/31/2020	$ 525,480
Department(s):	Corrections and Rehabilitation			
L411-A	INVESTMENT MANAGEMENT SOFTWARE	7/30/2017	7/29/2020	$ 221,932
Department(s):	Finance Department			
L-4400001195	AIRPORT SECURITY COMMUNICATIONS	2/24/2017	2/28/2023	$ 8,158,000
Department(s):	Aviation			
L499-2/22	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2018	4/30/2021	$ 444,000
Department(s):	Libraries			
L532	PARK & REC BUSINESS MGMT SYSTEM	1/1/2018	9/30/2020	$ 415,000
Department(s):	Information Technology			
L601-2(2)	ELECTRONIC POLL BKS PUR MAINT/SUPPORT	11/1/2018	10/31/2020	$ 610,000
Department(s):	Elections Department			
L603-1(2)	SOCIAL SERVICE INFORMATION SYSTEM MAINT	6/23/2019	6/22/2020	$ 84,720
Department(s):	Information Technology			
L6479-4/25-1	TRANE BLDG AUTOMATED SYSTEM (BAS)	7/1/2018	6/30/2020	$ 216,000
Department(s):	Water and Sewer			
L7026-2/21-1	KALINDA SOFTWARE MAINTENANCE SERVICES	1/1/2020	12/31/2021	$ 48,446
Department(s):	Information Technology			
L7204-1/25	E-NET SOFTWARE MAINTENANCE/SUPPORT SVC	12/1/2015	11/30/2020	$ 245,563
Department(s):	Information Technology			
L7217-1/24-1	VEGASOFT MAINTENANCE AND SUPPORT	11/1/2019	10/31/2024	$ 271,500
Department(s):	Information Technology			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
L7220-0/22	LEVI, RAY & SHOUP SOFTWARE M&S AGREEMENT	8/1/2018	7/31/2022	$ 234,000
Department(s):	Information Technology			
L7280-0/23	VANGUARD SOFTWARE LIC, MAINT AND SUPPORT	1/1/2019	12/31/2023	$ 175,652
Department(s):	Information Technology			
L7293-2/28-1	ANOMS MAINTENANCE/SUPPORT SERVICES	1/1/2019	12/31/2023	$ 863,960
Department(s):	Aviation			
L7397-0/23	PITNEY BOWES (FINALIST)	4/1/2018	3/31/2023	$ 150,316
Department(s):	Information Technology			
L7514-1/20-1	KOVA RECORDING SYSTEM MAINT & REPAIR SVC	9/1/2018	8/31/2020	$ 134,900
Department(s):	Information Technology			
L7662-2/22-1	INTERNET ACCESS MANAGED ROUTER SERVICE	7/1/2019	6/30/2021	$ 1,800,000
Department(s):	Information Technology			
L769	INTEGRATED SECURITY CONTROL SYSTEM SUPPO	6/1/2019	5/31/2022	$ 477,000
Department(s):	Corrections and Rehabilitation			
L7968-0/21-1	MUNICIPAL CODIFICATION SERVICES	5/1/2018	4/30/2021	$ 95,000
Department(s):	Clerk of Courts			
L8107-1/20-1	DECCAN INT MAINT & SUPPORT SERVICES	8/1/2019	7/31/2020	$ 45,644
Department(s):	Information Technology			
L8128-0/23	CASE MANAGEMENT SOFTWARE MAINTENANCE	11/2/2019	11/1/2023	$ 92,274
Department(s):	County Attorney Office			
L8255-0/22	CA IDMS SOFTWARE LICENSING & MAINTENANC	10/1/2019	9/30/2022	$ 4,804,386
Department(s):	Information Technology			
L8298-1/22	SAS DATA ANALYSIS SOFTWARE LICENSE AGREE	10/1/2019	9/30/2021	$ 169,000
Department(s):	Information Technology			
L8397-1/19-1	PRINTING EQUIPMENT REPAIR AND MAINT	7/1/2017	6/30/2020	$ 402,000
Department(s):	Internal Services Department			
L8481-0/27	AUTOMATED FARE COLLECTION MODERNIZATION	8/1/2016	1/31/2028	$ 33,078,000
Department(s):	Transportation and Public Works			
L8485-1/23	CREDITRON SOFTWARE MAINTENANCE SERVICES	4/1/2016	3/31/2021	$ 193,180
Department(s):	Finance Department			
L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	$ 13,505,000
Department(s):	Elections Department			
L8523-1/28	INOVAH SOFTWARE MAINTENACE/PROFES SCVS	11/1/2018	10/31/2023	$ 864,000
Department(s):	Clerk of Courts; Information Technology			
L8541-1/25	RELIA-VOTE MAIL BALLOTING SYSTEM MAINT	7/1/2017	6/30/2022	$ 4,558,000
Department(s):	Elections Department			
L8570-0/22	LEGISLATIVE INFORMATION SYSTEM	4/21/2020	4/30/2023	$ 200,000
Department(s):	Information Technology			
L8689-0/24	LIGHTNING PREDICTION & WARNING SYSTEMS	6/1/2019	5/31/2024	$ 177,104
Department(s):	Parks, Recreation, and Open Spaces			
L8763-2/21-1	COGENT SOFTWARE MAINT & SUPPORTSERVICES	9/3/2019	9/2/2020	$ 24,650
Department(s):	Human Resources			
L-8764	PROPWORKS SYSTEM SOFTWARE	11/15/2019	11/14/2021	$ 205,473
Department(s):	Aviation			
L8775-3/22-3	MAINT SERVICE FOR AWOS RADIOSYSTEM	5/1/2019	4/30/2022	$ 30,600
Department(s):	Aviation			
L9005-0/19	RESCUE HELICOPTER HOISTS, PARTS & REPAIR	1/9/2015	7/31/2020	$ 900,000
Department(s):	Fire Rescue			
L9007-0/22	PRIORITY DISPATCH PRO QA	2/24/2020	8/23/2021	$ 228,000
Department(s):	Information Technology			
L9114-0/22	CHILDPLUS SOFTWARE	7/30/2019	7/31/2021	$ 176,327
Department(s):	Community Action and Human Services			
L9130-5/21-3	IBM HARDWARE, SOFTWARE, MAINTENANCE	11/1/2019	10/31/2020	$ 6,600,000
Department(s):	Information Technology			
L9152-2/17-1	TELEPHONE SURVEILLANCE SYSTEM	5/1/2019	4/30/2021	$ 212,000
Department(s):	Police			
L9166-1/21-1	GALILEO ON-LINE REGISTRATION SYSTEM	1/1/2019	12/31/2021	$ 250,000
Department(s):	Community Action and Human Services			
L9228-0/21	ASG SOFTWARE MAINTENANCE AND SUPPORT SER	9/20/2018	9/19/2021	$ 205,000
Department(s):	Information Technology			
L9240-9/25-4	TOUR ANDOVER BMS MAINTENANCE	10/1/2019	9/30/2020	$ 361,368
Department(s):	Corrections and Rehabilitation; Internal Services Department			
L9353-2/25	TRIHEDRAL LICENSE, MAINT, SUPPPORT SVCS	11/6/2014	10/31/2022	$ 244,800
Department(s):	Water and Sewer			
L9439-4/21-3	PITNEY BOWES GROUP1 SOFTWARE MAINTENANCE	3/1/2020	2/28/2021	$ 162,232
Department(s):	Information Technology			
L9757-2/28-1	AVI SYSTEM	1/1/2019	12/31/2023	$ 457,794
Department(s):	Aviation			
L9763-1/23-1	AMBULANCE STRETCHER MAINT & REPAIR	1/1/2019	12/31/2023	$ 450,000
Department(s):	Fire Rescue			
L9810-2/30	FLIGHT EXPLORER SOFTWARE SUPPORT SVCS	6/30/2015	9/30/2020	$ 225,225
Department(s):	Aviation			
L9820-3/23	RTA SYSTEM SOFTWARE MAINT SUPPORT SERV	4/15/2015	4/14/2021	$ 62,200
Department(s):	Aviation			
L9837-3/23-2	DELTA CONTROLS BMS SERVICES	3/1/2019	2/28/2021	$ 416,290
Department(s):	Corrections and Rehabilitation; Internal Services Department; Libraries;			
L9843-0/20	DIGITAL AIRWARE MAINTENANCE & SUPPORT	4/21/2016	4/30/2021	$ 65,000
Department(s):	Fire Rescue			
L9858-2/21-2	COMPUTER TO PLATESETTER MAINT. & SUPPORT	5/1/2020	4/30/2021	$ 48,384
Department(s):	Internal Services Department			
L9865-0/21-1	REVERSE 311 SMS TEXT/MASS CALL SYSTEM	9/1/2018	8/31/2021	$ 396,063
Department(s):	Information Technology			
L9866-4/21-3	E-NOTIFY SYSTEM	7/22/2019	7/31/2020	$ 180,180
Department(s):	Information Technology			
L9867-1/20-1(1)	SCALE HOUSE SYSTEM MAINTENANCE SUPPORT	8/1/2018	10/31/2020	$ 138,938
Department(s):	Solid Waste			
MMS17017	PRESCRIPTION FILLING SERVICES	1/1/2020	10/31/2021	$ 150,000
Department(s):	Community Action and Human Services			
MMS1900113	PHARMACEUTICALS SUPPLIES	2/27/2020	10/31/2021	$ 2,550,000
Department(s):	Fire Rescue			
OK-SW-300	AUTOMATIC EXTERNAL DEFIBRILLATORS & ACCE	2/7/2019	10/4/2020	$ 3,833,000
Department(s):	Corrections and Rehabilitation; Police			
PA-43211500WSCA15ACS	COMPUTER EQUIPMENT, PERIPHERALS & SVCS	10/1/2015	7/31/2020	$ 560,000
Department(s):	Property Appraiser			
PA-4400003732-3	US COMMUNITIES/MULTIFINCTIONAL EQUIPMENT	7/1/2019	6/30/2022	$ 400,000
Department(s):	Property Appraiser			
PA-6824-1/23-1	PAPER, FINE REGISTERED MILL BRAND	7/10/2019	5/31/2023	$ 250,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Property Appraiser			
PA-81111902-ACS-17-1	ONLINE LEGAL DATABASE SERVICES	12/21/2018	12/31/2021	$ 70,000
Department(s):	Property Appraiser			
PA-BW522-2020	ACTIVEBATCH SUBSCRIPTION SERVICES	5/26/2020	5/25/2025	$ 36,143
Department(s):	Property Appraiser			
PA-BW612-2018-5	REAL ESTATE DATA INFORMATION	4/7/2018	4/6/2023	$ 500,000
Department(s):	Property Appraiser			
PA-FB-00361	TEMPORARY PERSONNEL	11/1/2019	6/30/2022	$ 200,000
Department(s):	Property Appraiser			
PA-FB-00714	ADOBE SOFTWARE LICENSE & MAINTENANCE	4/1/2019	12/31/2020	$ 5,000
Department(s):	Property Appraiser			
PA-FB-01525	MICROSOFT SOFTWARE LSP	5/18/2020	5/31/2023	$ 750,000
Department(s):	Property Appraiser			
PA-FI-R-0251-18	CANON PRINTERS AND MAINTENENCE FOR PA	5/16/2019	4/30/2024	$ 950,000
Department(s):	Property Appraiser			
PA-IQ717A	NCOA PROCESSING SERVICES	10/1/2017	9/30/2020	$ 9,000
Department(s):	Property Appraiser			
PA-RFP-0114-OTR-2	PRINTING AND CERTIFIED MAILING SERVICES	12/1/2018	11/30/2020	$ 550,000
Department(s):	Property Appraiser			
PA-RFP-0515-2	VERIFICATION SERVICES FOR PA	11/10/2016	11/9/2021	$ 3,050,803
Department(s):	Property Appraiser			
PA-RTQ-00894	IT CONSULTANT SERVICES	1/1/2019	12/31/2023	$ 1,000,000
Department(s):	Property Appraiser			
PA-SS9892-1/22-1	MICROSOFT SUPPORT SERVICES	6/1/2020	5/31/2023	$ 400,000
Department(s):	Property Appraiser			
PS18002	PUBLIC SAFETY SIMULATION TRAINING EQUIP	5/22/2019	6/14/2024	$ 120,000
Department(s):	Fire Rescue			
PT63200-1	EMERGENCY NOTIFICATION SYSTEM	8/27/2015	8/26/2020	$ 1,091,500
Department(s):	Seaport			
R-100-19	FY18-19 MASTER PROCUREMENT VEHICLE PURCH	3/13/2019	6/19/2020	$ 97,022,852
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Administrative Office of the Courts; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
R-255-19	PURCHASE FOR PLAYGROUND & PARK EQUIPMENT	3/21/2019	3/20/2023	$ 5,000,000
Department(s):	Parks, Recreation, and Open Spaces			
R-39-20	FY19-20 MASTER PROCUREMENT VEHICLE PURCH	1/31/2020	9/30/2020	$ 89,007,831
Department(s):	Aviation; Corrections and Rehabilitation; Information Technology; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS&SOLUTIONS	6/14/2019	10/31/2023	$ 500,000
Department(s):	Community Action and Human Services; Internal Services Department; Libraries; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer;			
RFA-00833E	POP-UP PROGRAM FOR MIA	10/1/2019	9/30/2020	$ 1
Department(s):	Aviation			
RFA-00833G	POP UP	10/1/2019	9/30/2020	$ 1
Department(s):	Aviation			
RFAHEADSTART-6(7)	HEAD START PROGRAM POOL	8/1/2019	7/31/2020	$ 60,000,000
Department(s):	Community Action and Human Services			
RFP NO. MDAD-07-17	PARKING ACCESS & REVENUE CONTROL SYSTEM	6/10/2019	6/9/2022	$ 8,031,000
Department(s):	Aviation			
RFP-00020-2(2)	EMPLOYEE GROUP VISION INSURANCE PROG.	1/1/2019	12/31/2020	$ 1,541,000
Department(s):	Human Resources			
RFP-00025-3(3)	EXTERNAL INDEPENDENT AUDITING SERVICES	10/1/2019	9/30/2020	$ 165,000
Department(s):	Public Housing and Community Development			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANSIT VEHICLE	3/1/2020	2/28/2025	$ 1
Department(s):	Transportation and Public Works			
RFP-00042-3(3)	PRIVATE ATTORNEY SERVICES	10/1/2019	9/30/2020	$ 400,000
Department(s):	Public Housing and Community Development			
RFP-00070	CHILDREN'S COURTHOUSE CAFETERIA	10/8/2015	4/7/2021	$ 1
Department(s):	Internal Services Department			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM FOR MDT	1/30/2017	1/29/2027	$ 369,247,277
Department(s):	Transportation and Public Works			
RFP-00118-1(1)	AUTOMATED PASSPORT CONTROL KIOSKS	4/1/2020	3/31/2025	$ 7,512,344
Department(s):	Aviation			
RFP-00126	FORENSIC CASEWORK FOR DNA ANALYSES	10/21/2015	11/30/2020	$ 3,000,000
Department(s):	Police			
RFP-00133	JOINT DEVELOPMENT AT DOUGLAS RD METRORAI	8/29/2016	8/31/2046	$ 1
Department(s):	Transportation and Public Works			
RFP-00160	COMP CLAIMS MANAGEMENT SYSTEM & SRVCS	8/15/2017	8/31/2022	$ 9,461,000
Department(s):	Internal Services Department			
RFP-00168	BODY WORN CAMERAS AND VIDEO MANAGEMENT	3/24/2016	3/31/2021	$ 5,477,000
Department(s):	Police			
RFP-00172	DISASTER DEBRIS REMOVAL MONITORING SRVS	2/11/2016	12/31/2020	$ 90,375,000
Department(s):	Aviation; Information Technology; Fire Rescue; Internal Services Department; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
RFP-00181	WATER SPORTS CONCESSION AT CRANDON PARK	2/14/2017	2/28/2022	$ 890,000
Department(s):	Parks, Recreation, and Open Spaces			
RFP-00188	SECURITY GUARD SERVICES FOR MDWS	9/1/2017	8/31/2020	$ 36,196,000
Department(s):	Water and Sewer			
RFP-00196	SELF-FUNDED EMPLOYEE HEALTHCARE SRVCS.	7/16/2016	12/31/2021	$ 36,568,000
Department(s):	Human Resources			
RFP-00197-1(2)	MARINE MANAGEMENT SOFTWARE SOLUTION	4/1/2019	3/31/2021	$ 80,080
Department(s):	Information Technology			
RFP-00200	ERP IMPLEMENTATION & RELATED SERVICES	7/30/2018	10/31/2022	$ 48,283,000
Department(s):	Information Technology			
RFP-00213	MISDEMEANOR PROBATION & BIP SERVICES	4/1/2016	3/31/2021	$ 1
Department(s):	Administrative Office of the Courts			
RFP-00217	SECURITY GUARD AND/OR SCREENING SERVICES	9/1/2017	8/31/2020	$ 77,605,750
Department(s):	Internal Services Department			
RFP-00226	PSYCHOLOGICAL TESTING SERVICES	2/18/2016	2/28/2021	$ 2,788,000
Department(s):	Corrections and Rehabilitation; Fire Rescue; Police;			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RFP-00254	WASTE,RECYCLING CARTS AND PARTS	10/5/2016	10/31/2021	$ 10,887,928
Department(s):	Solid Waste			
RFP-00261-1(2)	SOUTH FLORIDA VAN POOL PROGRAM	4/1/2020	3/31/2023	$ 4,050,000
Department(s):	Transportation and Public Works			
RFP-00294-1(2)	EXTERNAL INDEPENDENT AUDITING SERVICES	7/1/2019	6/30/2020	$ 1
Department(s):	Finance Department			
RFP-00294A-1(2)	EXTERNAL INDEPENDENT AUDTING GENERAL SEG	7/1/2019	6/30/2020	$ 985,000
Department(s):	Finance Department			
RFP-00294B-1(2)	EXTERNAL INDEPENDENT AUDITING AVIATION	7/1/2019	6/30/2020	$ 409,000
Department(s):	Aviation			
RFP-00294C-1(2)	EXTERNAL INDEPENDENT AUDITING WASD	7/1/2019	6/30/2020	$ 275,000
Department(s):	Water and Sewer			
RFP-00294D-1(2)	EXTERNAL INDEPENDENT AUDITING TRANSIT	7/1/2019	6/30/2020	$ 275,000
Department(s):	Transportation and Public Works			
RFP-00297	ENERGY POLICY ACT 05 CONSULTANT SERVICES	7/20/2016	7/31/2021	$ 300,000
Department(s):	Regulatory and Economic Resources			
RFP-00318	OPERATION OF CRANDON MARINA	2/10/2017	2/28/2022	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP-00321	LABORATORY INFORMATION MANAGEMENT SYSTEM	11/16/2016	11/30/2021	$ 2,030,000
Department(s):	Police			
RFP-00322-1(2)	DERIVATIVE PRODUCTS ADVISOR SERVICES	12/1/2019	11/30/2021	$ 500,000
Department(s):	Finance Department			
RFP-00327	ACOUSTIC GUNSHOT DETECTION SOLUTION	10/4/2016	10/31/2021	$ 5,742,744
Department(s):	Police			
RFP-00328-1(2)	EXTERNAL INDEPENDENT AUDITING MDAD	11/1/2019	10/31/2020	$ 183,000
Department(s):	Aviation			
RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	$ 1
Department(s):	Corrections and Rehabilitation			
RFP-00342	EMPLOYEE GROUP DENTAL INSURANCE PROG	7/1/2017	12/31/2020	$ 50,960,000
Department(s):	Human Resources			
RFP-00356	CARE AND CUSTODY SERVICES FOR JSD	11/1/2017	10/31/2020	$ 4,578,000
Department(s):	Juvenile Services			
RFP-00376-1(3)	SMALL BUSINESS DEVELOPMENT SOFTWARE	12/16/2019	12/15/2021	$ 199,000
Department(s):	Information Technology			
RFP-00417	AUTOMATED BICYCLE RENTAL & SHARE PROGRAM	11/29/2017	11/30/2022	$ 1
Department(s):	Transportation and Public Works			
RFP-00420	PROFESSIONAL VETERINARY SERVICES	11/22/2017	11/30/2020	$ 886,000
Department(s):	Animal Services; Corrections and Rehabilitation; Fire Rescue; Police;			
RFP-00422	CHECKPOINT QUEUE WAIT TIME ANALYZER	12/19/2018	12/31/2023	$ 2,920,000
Department(s):	Aviation			
RFP-00423	WIRELESS ELECTRONIC CALL FORWARD QUEUING	6/19/2017	6/18/2022	$ 397,680
Department(s):	Aviation			
RFP-00426	MEDICAL TRANSPORTATION SERVICES	4/1/2019	3/31/2024	$ 6,624,000
Department(s):	Fire Rescue			
RFP-00429	PROPERTY MANAGEMENT SERVICES	7/18/2017	7/31/2020	$ 1,137,133
Department(s):	Public Housing and Community Development			
RFP-00456	40 FT BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	$ 72,176,322
Department(s):	Transportation and Public Works			
RFP-00520	INVESTIGATIVE AND SURVEILLANCE SVS	9/1/2017	8/31/2020	$ 500,000
Department(s):	Internal Services Department			
RFP-00522	EXTERNAL INDEPENDENT AUDITING SERVICES	8/14/2017	8/31/2021	$ 351,000
Department(s):	Clerk of Courts			
RFP-00564	GROUP EMPLOYEE LEGAL SERVICES	1/1/2019	12/31/2023	$ 11,000,000
Department(s):	Human Resources			
RFP-00567	EMS BILLING	8/1/2018	7/31/2023	$ 6,000,000
Department(s):	Fire Rescue			
RFP-00572	POLYGRAPH EXAMINATION SERVICES	4/1/2018	3/31/2023	$ 1,242,000
Department(s):	Corrections and Rehabilitation; Transportation and Public Works; Police			
RFP-00615	EMPLOYEE BENEFITS CONSULTING SERVICES	8/21/2018	8/31/2021	$ 995,000
Department(s):	Human Resources			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	$ 1
Department(s):	Transportation and Public Works			
RFP-00710	EMPLOYEE LIFE, AD&D AND PBA INSURANCE	1/1/2019	12/31/2023	$ 68,874,000
Department(s):	Human Resources; Internal Services Department			
RFP-00826	RYAN WHITE MANAGEMENT INFORMATION SYSTEM	8/1/2019	7/31/2024	$ 1,563,200
Department(s):	Management and Budget			
RFP-00891	RECREATION MGMT SOFTWARE SOLUTION	9/18/2019	9/17/2024	$ 1,235,000
Department(s):	Information Technology			
RFP-00912	HEWLETT PACKARD ENTERPRISE HARDWARE & SE	5/21/2020	5/31/2024	$ 16,193,314
Department(s):	Information Technology			
RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	$ 27,000,000
Department(s):	Aviation; Board of County Commissioners; Corrections and Rehabilitation; Information Technology; Fire Rescue; Police; Water and Sewer;			
RFP-01042	PCI CERTIFIED QSA CONSULTING SERVICES	1/18/2019	1/31/2024	$ 350,000
Department(s):	Finance Department			
RFP-01132	SECTION 8 HOUSING VOUCHER SERVICES	1/1/2020	12/31/2021	$ 18,305,764
Department(s):	Public Housing and Community Development			
RFP-01146	AIR SERVICE DEVELOPMENT SERVICES	9/25/2019	9/30/2024	$ 753,700
Department(s):	Aviation			
RFP-01207	INMATE COMMISSARY AND BANKING SERVICES	4/1/2020	3/31/2025	$ 668,000
Department(s):	Corrections and Rehabilitation			
RFP-01211	SECURITY GUARDS FOR HOUSING FACILITIES	4/1/2020	3/31/2024	$ 10,665,663
Department(s):	Internal Services Department			
RFP-01385	SEAWEED REMOVAL & MECHANICAL BEACH CLEAN	4/30/2020	4/30/2021	$ 2,730,000
Department(s):	Parks, Recreation, and Open Spaces			
RFP-01424	HELICOPTERS FOR MDFR	11/21/2019	11/30/2024	$ 77,646,993
Department(s):	Fire Rescue			
RFP-062817	AIRPORT MARKINGS ASSESSMENT AND TRAINING	9/16/2019	9/15/2020	$ 70,000
Department(s):	Aviation			
RFP14-06-1	AUTOMATED FARE COLLECTION SYSTEM	12/1/2017	11/30/2020	$ 158,160
Department(s):	Transportation and Public Works			
RFP2000001701	TECHNOLOGY PRODUCTS AND SERVICES, SOLUTI	4/18/2017	4/30/2021	$ 62,459,758
Department(s):	Information Technology			
RFP225-1	COMPUTER AIDED MASS APPRAISAL SYSTEM	11/1/2013	10/31/2021	$ 5,624,228
Department(s):	Property Appraiser			
RFP384-4(4)	FOOD AND BEVERAGE CONCESSION METROZOO	5/17/2019	5/16/2034	$ 1
Department(s):	Parks, Recreation, and Open Spaces			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RFP434A-3	PERFORMANCE MANAGEMENT SOFTWARE	9/8/2010	9/7/2020	$ 1,399,000
Department(s):	Management and Budget			
RFP545A-1	COLLECTOR CURBSIDE RECYCLING PROGRAM 545	10/1/2015	9/30/2022	$ 53,130,000
Department(s):	Transportation and Public Works; Solid Waste			
RFP545B-1	RECYCLER CURBSIDE RECYCLING PROGRAM 545B	4/1/2016	3/31/2023	$ 1
Department(s):	Solid Waste			
RFP545C-1	COLLECTOR FOR CURBSIDE RECYCLING 545C	10/1/2015	9/30/2022	$ 23,870,000
Department(s):	Transportation and Public Works; Solid Waste;			
RFP604-5(5)	BALLOT ON DEMAND SYSTEM	5/1/2016	10/31/2021	$ 2,700,000
Department(s):	Information Technology			
RFP643-2(5)	INTEGRATED LIBRARY SYSTEM	7/16/2017	7/15/2020	$ 1,226,144
Department(s):	Libraries			
RFP654	NEW HEAVY RAIL VEHICLES	12/9/2012	11/30/2021	$ 313,832,000
Department(s):	Transportation and Public Works			
RFP665-2(3)	TAX COLL., MGMT & REVENUE DISTR SOLUTION	3/17/2020	3/16/2025	$ 6,017,596
Department(s):	Finance Department			
RFP666	ELECTRONIC SIGNAGE INFORMATION SYSTEM	3/14/2011	9/13/2021	$ 5,664,435
Department(s):	Transportation and Public Works			
RFP684-5(5)	MASTER PROP INSURANCE PROGRAM BROKER SVC	5/4/2019	8/3/2020	$ 437,500
Department(s):	Internal Services Department			
RFP693-5(5)	MDHA PROP. INS. PROGRAM BROKER SERVICES	7/2/2019	10/1/2020	$ 43,750
Department(s):	Internal Services Department			
RFP713-5(5)	MDAD AIRPORT LIAB.INS. PROG. BROKER SVCS	10/2/2019	10/1/2020	$ 25,000
Department(s):	Internal Services Department			
RFP716-3(3)	SECURITY GUARD SVCS/SPECIAL TAX DISTRICT	12/1/2017	5/31/2021	$ 2,326,220
Department(s):	Parks, Recreation, and Open Spaces			
RFP717-3(3)	SPECIAL TAXING DISTRICT SECURITY GUARD	12/1/2017	5/31/2021	$ 19,498,222
Department(s):	Parks, Recreation, and Open Spaces			
RFP725(1)	METRORAIL CENTRAL CONTROL UPDATE	1/1/2019	12/31/2023	$ 403,000
Department(s):	Transportation and Public Works			
RFP742-1(2)	RISK MANAGEMENT INFORMATION SYSTEM	11/1/2016	10/31/2021	$ 1,007,500
Department(s):	Internal Services Department			
RFP746	TRANSIT OPERATING SYSTEMS (REPLACEMENT)	4/10/2013	3/31/2025	$ 9,730,634
Department(s):	Transportation and Public Works			
RFP748-5(5)	PRISONER PROCESSING ARREST FORM AUTOMAT	5/2/2019	8/1/2020	$ 293,750
Department(s):	Information Technology			
RFP758-3(3)	ELECTRONIC TRAFFIC CRASH REPORT SYSTEM	4/3/2018	7/2/2020	$ 1
Department(s):	Police			
RFP766-3(4)	ENERGY UTILITY BILLING MANAGEMENT SYSTEM	11/1/2018	10/31/2020	$ 276,890
Department(s):	Internal Services Department			
RFP767-3(3)	BROKER SERVICES FOR AIRCRAFT HULL AND IN	1/9/2019	7/8/2020	$ 21,000
Department(s):	Internal Services Department			
RFP774	ENERGY PERFORMANCE CONTRACTING SERVICES	3/26/2012	3/25/2032	$ 134,000
Department(s):	Public Housing and Community Development			
RFP775-3(3)	FLEET MANAGEMENT SYSTEM	12/1/2019	11/30/2021	$ 88,148
Department(s):	Internal Services Department			
RFP797A	MINI SOCCER COMPLEX-AMELIA EARHART	12/15/2012	12/31/2022	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP797B	MINI SOCCER COMPLEX-TROPICAL PARK	12/15/2012	12/31/2022	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP798	BRICKELL METROMOVER PROPERTY DEVELOPMENT	4/20/2012	3/31/2111	$ 1
Department(s):	Transportation and Public Works			
RFP800-1(1)	SPECIAL TRANSPORTATION SERVICE (STS)	4/1/2018	3/31/2023	$ 208,343,635
Department(s):	Transportation and Public Works			
RFP803	WAKEBOARDING AT AMELIA EARHART PK	10/22/2012	10/31/2032	$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP808	CAD/AVL	11/20/2013	11/30/2025	$ 17,680,232
Department(s):	Transportation and Public Works			
RFP809-4(4)	CONTINUOUS FORM HIGH-SPEED PRINTERS	8/1/2019	7/31/2020	$ 254,000
Department(s):	Information Technology			
RFP815-1(1)	BROKER SERVICES WASD PROP INS PROGRAM	11/1/2017	10/31/2022	$ 425,000
Department(s):	WATER AND SEWER			
RFP816-2(2)	TITLE COMPANY SERVICES	6/1/2019	5/31/2021	$ 900,000
Department(s):	FINANCE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;			
RFP819-1(2)	AUTOMATED BIOMETRIC TIMECLOCK SOLUTION	10/1/2018	9/30/2021	$ 81,900
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RFP821	ACCTS PAYABLE PAYMENT AND DEBIT CARD PRO	11/2/2015	11/30/2020	$ 1
Department(s):	FINANCE			
RFP8270-5(5)	BANKING SERVICES	4/1/2019	3/31/2023	$ 1
Department(s):	CLERK OF THE COURTS;FINANCE			
RFP828-2(2)	MARKETING AND MANAGEMENT SERVICES	11/1/2018	10/31/2024	$ 1
Department(s):	MANAGEMENT AND BUDGET;			
RFP83116	MULTI-FUNCTION COPIERS, PRINTERS AND SER	4/19/2017	10/19/2020	$ 348,234
Department(s):	WATER AND SEWER;			
RFP835-2(2)	EMPLOYEE DISABILITY PROGRAM	1/1/2020	12/31/2021	$ 12,500,000
Department(s):	HUMAN RESOURCES;			
RFP836	WEST LOT RESTAURANT	4/1/2014	3/31/2024	$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT;			
RFP847-3(3)	PAYPHONE,PAYPHONE SERVICES,AND JMS	8/1/2019	7/31/2022	$ 1
Department(s):	CORRECTIONS AND REHABILITATION;			
RFP8481-2/22-2	AUTOMATED FARE COLLECTION SYSTEM	6/1/2018	5/31/2023	$ 6,073,289
Department(s):	TRANSPORTATION AND PUBLIC WORKS;			
RFP849-2(3)	METER READING SOLUTION	10/31/2018	10/30/2020	$ 82,500
Department(s):	WATER AND SEWER;			
RFP851-3(3)	MISDEMEANOR DIVERSION SERVICES	3/1/2019	8/31/2020	$ 1
Department(s):	Administrative Office of the Courts;			
RFP852-1(2)	INFORMATION TECHNOLOGY HARDWARE	6/16/2019	6/15/2024	$ 13,000,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RFP857-2(2)	ARBITRAGE SERVICE	7/1/2019	6/30/2021	$ 220,000
Department(s):	FINANCE;			
RFP861-1(4)	SUNPASS/TOLL-BY-PLATE SOLUTION	6/1/2018	5/31/2023	$ 1,900,000
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
RFP865	PAY-ON-FOOT PARKING MANAGEMENT SOLUTION	3/4/2014	12/31/2020	$ 1,101,260
Department(s):	INTERNAL SERVICES DEPARTMENT;			
RFP867-1(1)	OPERATION OF WASTE WATER TREATMENT PLANT	9/1/2019	8/31/2021	$ 1,113,788
Department(s):	SOLID WASTE MANAGEMENT;			
RFP868	HOMESTEAD MINI SOCCER COMPLEX	4/9/2014	4/30/2024	$ 1
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
RFP873-1(1)	EMPLOYEE WELLNESS CTR MGMT SERVICES	8/1/2019	7/31/2024	$ 1,075,000
Department(s):	INTERNAL SERVICES DEPARTMENT;			
RFP887-1(2)	CIVIL PROCESS SOFTWARE SYSTEM/CSB	12/1/2019	11/30/2024	$ 464,820
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;			
RFP899	IP ALERTING SYSTEM	6/26/2014	12/25/2020	$ 4,165,162
Department(s):	FIRE RESCUE			
RFQ NO. MDAD-14-01-1	FINANCIAL FEASIBILITY CONSULTANT SERVICE	11/1/2019	10/31/2020	$ 1,200,000
Department(s):	AVIATION			
RFQ-00007-2(2)	FINANCIAL ADVISORY SERVICES W & S	11/1/2019	10/31/2021	$ 1,667,000
Department(s):	FINANCE			
RFQ-00008-2(2)	FINANCIAL ADVISORY SVCS. GENERAL SEGMENT	11/1/2019	10/31/2021	$ 1,667,000
Department(s):	FINANCE			
RFQ-00009-2(2)	FINANCIAL ADVISORY SVCS. ENTERPRISE SEG.	12/1/2019	11/30/2021	$ 1,667,000
Department(s):	FINANCE			
RFQ-00211	TOWING SERVICES	8/1/2017	7/31/2022	$ 60,000
Department(s):	POLICE			
RFQ-00460	COUNTY BOND COUNSEL POOL	3/1/2018	2/28/2025	$ 7,000,000
Department(s):	FINANCE;			
RFQ-00495	FINANCIAL CONSULTING SERVICES FOR OCITT	8/1/2017	7/31/2020	$ 750,000
Department(s):	CITIZENS' INDEPENDENT TRANSPORTATION TRUST (CITT);			
RFQ-00524	OPERATION OF A RESTAURANT AT OTV	10/17/2018	4/16/2024	$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT			
RFQ-00527	AUTHORITY BOND COUNSEL POOL	3/1/2018	2/28/2025	$ 4,200,000
Department(s):	FINANCE			
RFQ-00528	DISCLOSURE COUNSEL POOL	3/1/2018	2/28/2025	$ 4,900,000
Department(s):	FINANCE			
RFQ-00600-2(3)	GOV REP AND CONSULTING IN TALLAHASSEE FL	1/1/2020	12/31/2020	$ 436,000
Department(s):	MANAGEMENT AND BUDGET			
RFQ-00652	MUNICIPAL BOND UNDERWRITING POOL	12/1/2019	11/30/2024	$ 1,000,000
Department(s):	FINANCE			
RFQ-00672	NIGHT VISION GOGGLES & OPERATOR TRAINING	9/29/2017	9/28/2022	$ 184,636
Department(s):	FIRE RESCUE			
RFQ-00722	FIRE HYDRANTS AND ASSOCIATED PARTS	4/1/2018	3/31/2021	$ 975,000
Department(s):	AVIATION;WATER AND SEWER			
RFQ-00769	PARK PLANNING AND PRE-DEVELOPMENT SERVI	10/22/2018	10/31/2023	$ 4,500,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RFQ-01387	TPO STATE LEGISLATIVE ADVOCACY SERVICES	12/20/2019	12/19/2020	$ 225,000
Department(s):	TRANSPORTATION PLANNING ORGANIZATION (TPO)			
RFQ-01387-B	TPO STATE LEGISLATIVE ADVOCACY SERVICES	1/6/2020	1/5/2021	$ 75,000
Department(s):	TRANSPORTATION PLANNING ORGANIZATION (TPO)			
RFQ-01388	TPO FEDERAL LEGISLATIVE ADVOCACY SERVICE	12/20/2019	12/19/2020	$ 75,000
Department(s):	TRANSPORTATION PLANNING ORGANIZATION (TPO)			
RFQ685	GOVERNMENTAL REP IN WASHINGTON	3/1/2011	6/30/2020	$ 5,340,003
Department(s):	MANAGEMENT AND BUDGET;AVIATION			
RFQ-MDAD-17-03	AIRPORT SIGNAGE DESIGN FAB &INSTALL TIER	2/1/2019	1/31/2024	$ 4,512,000
Department(s):	AVIATION			
RFQ-MDAD-17-04	AIRPORT SIGNAGE DESIGN FAB &INSTALL TIER	2/1/2019	1/31/2024	$ 3,008,000
Department(s):	AVIATION			
RTQ-00004-1(1)	UPS SYSTEMS MAINTENANCE & REPAIR - RTQ	11/1/2019	10/31/2024	$ 9,178,200
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;INTERNAL SERVICES DEPARTMENT;LIBRARIES;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00005	FASTENERS - REQUEST TO QUALIFY	7/1/2014	6/30/2022	$ 2,008,200
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER;			
RTQ-00030	LIQUID CAUSTIC SODA-PRE-QUAL	10/1/2014	9/30/2024	$ 25,500,000
Department(s):	WATER AND SEWER			
RTQ-00073	ROOM AIR CONDITIONERS - RTQ	9/19/2014	9/30/2022	$ 4,417,000
Department(s):	CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;Vizcaya Museum and Gardens;WATER AND SEWER;			
RTQ-00078	CISCO EQUIPMENT, SOFTWARE, & MAINT -PREQ	12/1/2014	11/30/2022	$ 29,495,325
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00095	HYDRAULIC PARTS/REPAIR SVC FOR MOBILE EQ	12/2/2014	12/31/2022	$ 3,536,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00100	RENTAL OF HOLIDAY DECORATIONS - PREQUAL	9/3/2014	9/30/2022	$ 626,591
Department(s):	AVIATION			
RTQ-00103	PROTECTIVE COATING SERVICES - PREQUAL	5/14/2015	5/31/2023	$ 48,000,000
Department(s):	WATER AND SEWER			
RTQ-00109	CONCESSIONS SRVC & RELATED ACTIV P-Q	3/1/2015	2/28/2023	$ 2
Department(s):	PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00112	GROCERIES - REQUEST TO QUALIFY	5/1/2015	4/30/2023	$ 19,526,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00114	SUPPORT FOR URGENT NEEDS PROGRAM -PREQU	10/8/2014	10/31/2022	$ 590,000
Department(s):	ANIMAL SERVICES			
RTQ-00115	LENEL ONGUARD SOFTWARE, SUPPORT & MAINT	10/29/2014	10/31/2022	$ 1,445,000
Department(s):	POLICE;SEAPORT			
RTQ-00116	MEAT, POULTRY, DAIRY AND FROZEN FOODS	8/1/2015	7/31/2023	$ 20,736,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00117	RECYCLING SERVICE PRE-QUALIFICATION	7/1/2015	6/30/2023	$ 1
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-00122	WASD PAYMENT CENTER/AGENT SERVICES PREQ	6/1/2015	5/31/2023	$ 1
Department(s):	WATER AND SEWER;AVIATION			
RTQ-00124	RTQ - PUBLIC SAFETY UNIFORMS	3/1/2016	2/28/2024	$ 14,130,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;POLICE;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00140	SPECIALTY PRINTED PRODUCTS, SERVS INSTAL	10/1/2015	9/30/2023	$ 3,366,180
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00150	CARPET AND RELATED FLOORING MATERIALS	6/1/2015	5/31/2023	$ 36,600,000
Department(s):	AVIATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;LIBRARIES;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00159	SODIUM POLYPHOSPHATE - PRE-QUALIFICATION	7/13/2015	7/31/2023	$ 7,975,000
Department(s):	WATER AND SEWER			
RTQ-00184	WINDOW TREATMENTS,TINTING,RELATED-PREQ	10/1/2015	9/30/2021	$ 915,000
Department(s):	AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;Administrative Office of the Courts;SEAPORT;WATER AND SEWER;			
RTQ-00212	COMMUNITY REDEVELOPMENT CONSULTING PREQ	9/1/2015	8/31/2023	$ 800,000
Department(s):	MANAGEMENT AND BUDGET			
RTQ-00234	BADGES,INSIGNIAS, NAME PLATES & AWARD	3/9/2016	6/30/2020	$ 1,307,993
Department(s):	ANIMAL SERVICES;AVIATION;BOARD OF COUNTY COMMISSIONERS;CORRECTIONS AND REHABILITATION;FIRE RESCUE;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;			
RTQ-00249-3(3)	CREDIT UNDERWRTG,SUBSIDY LAYERING PREQUA	1/1/2019	6/30/2020	$ 225,000
Department(s):	PUBLIC HOUSING AND COMMUNITY DEVELOPMENT			
RTQ-00251	PLAYGROUND-INSTAL/INFRASTRUCTURE SVC-RTQ	8/1/2016	7/31/2024	$ 16,250,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00256	REPAIRS REPLACEMENT/PARTS APPL.& KITC	6/1/2016	5/31/2024	$ 2,425,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;Vizcaya Museum and Gardens;			
RTQ-00263	AIR QUALITY MONITORING SHELTER -RTQ	9/8/2015	9/30/2023	$ 500,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
RTQ-00266	MANUFACTURED (MODULAR) BUILDING	10/1/2015	9/30/2023	$ 2,100,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;			
RTQ-00272	ID CARDS,PRINTERS,SUPPLIES & ACCESSORIES	6/1/2016	5/31/2024	$ 3,123,000
Department(s):	AVIATION;CLERK OF THE COURTS;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00280	ELDERLY MEALS FOOD SERVICE	3/21/2016	3/31/2021	$ 10,000,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES			
RTQ-00290	LED AND INDUCTION LIGHTING SYSTEMS - RTQ	7/7/2016	7/31/2024	$ 750,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00298	TRENCHLESS PIPE INSTALLATION & REHAB SVC	4/1/2016	3/31/2024	$ 85,000,000
Department(s):	INTERNAL SERVICES DEPARTMENT;WATER AND SEWER			
RTQ-00299	HVAC AND CONTROLS - RTQ	6/1/2016	5/31/2024	$ 28,369,000
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER;			
RTQ-00310	CATERING SERVICES	3/1/2016	2/28/2024	$ 5,188,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;TRANSPORTATION PLANNING ORGANIZATION (TPO);TRANSPORTATION AND PUBLIC WORKS;POLICE;SEAPORT;WATER AND SEWER;			
RTQ-00313	MGMT ADVISORY CONSULTING SVCS POOL	7/1/2016	6/30/2022	$ 1,850,000
Department(s):	MANAGEMENT AND BUDGET;FINANCE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;HUMAN RESOURCES;			
RTQ-00381	INTEGRATED PEST MANAGEMENT	3/24/2017	3/31/2025	$ 11,625,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER;			
RTQ-00395	PLANS REVIEW AND INSPECTION SERVICES-RTQ	8/1/2017	7/31/2022	$ 5,000,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
RTQ-00396	MARKETING POOL	6/1/2017	5/31/2022	$ 2,500,000
Department(s):	COMMUNICATIONS			
RTQ-00410	HEAD START/EARLY HEAD START PRGM RELATED	4/1/2017	3/31/2026	$ 5,850,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES			
RTQ-00439	FURNITURE OFFICE AND NON-OFFICE	3/1/2018	2/28/2021	$ 54,706,231
Department(s):	AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;ELECTIONS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;JUVENILE SERVICES;LIBRARIES;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;Administrative Office of the Courts;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00457	DOCK LEVELERS PURCHASE INSTALL & REPAIR	2/1/2017	1/31/2025	$ 406,500
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00462	ASSET MARKETING	1/11/2017	1/31/2022	$ 1
Department(s):	MANAGEMENT AND BUDGET			
RTQ-00494-2(2)	PET RETENTION VET CARE PROGRAM	8/1/2019	7/31/2020	$ 85,000
Department(s):	ANIMAL SERVICES			
RTQ-00563	UP-FITTING & MODIFICATIONS OF CO/VEHICLE	1/1/2018	12/31/2024	$ 980,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00566	INJECTION WELLS PREQUALIFICATION POOL	9/1/2018	8/31/2023	$ 112,500,000
Department(s):	WATER AND SEWER			
RTQ-00570	CHEMICAL TESTING SUPPLIES/TOXICOLOGY PRE	11/1/2017	10/31/2022	$ 660,000
Department(s):	MEDICAL EXAMINER;REGULATORY AND ECONOMIC RESOURCES;WATER AND SEWER;			
RTQ-00573	METERS FOR WATER SERVICE-PARTS/ACCESSORI	6/1/2018	5/31/2023	$ 9,000,000
Department(s):	WATER AND SEWER			
RTQ-00578	VARIOUS LABORATORY INSTRUMENTS PRE-QUAL	3/1/2018	2/28/2023	$ 5,487,000
Department(s):	MEDICAL EXAMINER;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-00580	HYDRAULIC PARTS, SUPPLIES & REPAIR SERVI	8/1/2018	7/31/2026	$ 9,937,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00584	NFPA BROCHURES/EDUCATIONAL MATERIALS-PRE	1/1/2018	12/31/2022	$ 320,000
Department(s):	FIRE RESCUE;REGULATORY AND ECONOMIC RESOURCES;			
RTQ-00585	FLAT SHEET AND QUALITY OFFSET PRINT SVC	4/1/2018	3/31/2023	$ 3,500,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00593	STORAGE CONTAINERS PRE-QUALIFICATION	7/1/2018	6/30/2023	$ 926,200
Department(s):	CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00613	REPAIR SVCS FOR SHOP EQUIP & TOOLS PREQU	3/1/2018	2/28/2026	$ 2,073,000
Department(s):	AVIATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00618	EMERGENCY DEBRIS REMOVAL PREQUAL.	8/1/2018	7/31/2023	$ 125,105,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00620	PROCESS CONTROL & INSTRUMENTATION EQPMNT	6/18/2018	6/17/2023	$ 15,060,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES;WATER AND SEWER			
RTQ-00626	AUDIO VISUAL EQUIPMENT AND SUPPLIES	8/1/2018	7/31/2023	$ 15,735,400
Department(s):	AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;INSPECTOR GENERAL;Administrative Office of the Courts;LIBRARIES;MEDICAL EXAMINER;ECONOMIC ADVOCACY TRUST (MDEAT);TRANSPORTATION PLANNING ORGANIZATION (TPO);TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00646	LIQUID LEVEL CONTROL SYST, PARTS, REPAIR	5/7/2019	5/6/2024	$ 1,000,000
Department(s):	WATER AND SEWER			
RTQ-00662	DEWATERING & TANK CLEANING SERVICES-PREQ	6/1/2018	5/31/2023	$ 14,800,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS;WATER AND SEWER			
RTQ-00674	RENTAL TRAILERS,TRUCKS AND VANS	6/1/2018	5/31/2028	$ 2,014,000
Department(s):	ANIMAL SERVICES;CORRECTIONS AND REHABILITATION;ELECTIONS;FIRE RESCUE;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;POLICE;SOLID WASTE MANAGEMENT;			
RTQ-00676	GASOLINE AND DIESEL	11/1/2018	10/31/2023	$ 301,303,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00683	VESSEL SIMULATION SERVICES	10/25/2017	10/31/2020	$ 500,000
Department(s):	SEAPORT			
RTQ-00687	PREQUALIFICATION FOR ELEVATORS,ESCALATOR	5/1/2018	4/30/2023	$ 44,448,000
Department(s):	AVIATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;			
RTQ-00690	DIVING & UNDERWATER MAINTENANCE SERVICES	1/1/2019	12/31/2023	$ 500,000
Department(s):	WATER AND SEWER			
RTQ-00694	METAL TRASH AND GARBAGE CONTAINERS-PREQ	4/3/2018	4/2/2026	$ 1,000,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;			
RTQ-00742	ANTENNA TOWER,INSTALLATION,MAINT & REPAI	5/1/2018	4/30/2021	$ 990,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00798	TRUCK SCALE PURCHASE,MAINT. AND REPAIR	9/1/2018	8/31/2028	$ 2,370,000
Department(s):	SEAPORT;SOLID WASTE MANAGEMENT			
RTQ-00809	CONTIN PINFEED FORMS PRINTING SVCS-PREQU	4/1/2019	3/31/2024	$ 1,655,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;LIBRARIES;PROPERTY APPRAISER;REGULATORY AND ECONOMIC RESOURCES;			
RTQ-00837	PUR/REP/MAINT OF PHYSICAL FITNESS EQUIP	9/1/2018	8/31/2022	$ 1,470,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;POLICE;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00838	RENTAL OF SPACE AND HOTEL ACCOMODATIONS	12/1/2018	11/30/2023	$ 925,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;JUVENILE SERVICES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00839	INSTALL, REPAIR, & MAINT SVCS FOR NEON	8/1/2018	7/31/2026	$ 900,000
Department(s):	AVIATION			
RTQ-00843	FENCE MATERIALS (PRE-QUAL)	11/1/2018	10/31/2026	$ 1,663,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00854	GOLF CART AND TURF VEHICLE RENTAL (PREQ)	5/1/2018	4/30/2022	$ 224,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-00858	LITHO INKS,PLATES,COATINGS,CHEM PREQUAL	5/1/2018	7/31/2020	$ 200,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00862	FIRE SUPPRESSION SERVICES	11/1/2018	10/31/2026	$ 21,693,000
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;CULTURAL AFFAIRS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00866	REFLECTIVE LETTERING, STRIPING & APPLICA	1/1/2019	12/31/2026	$ 3,505,000
Department(s):	AVIATION;FIRE RESCUE;CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;			
RTQ-00867	EMERGENCY PUSH & CLEAR AND DEBRIS REMOVA	12/1/2018	11/30/2026	$ 330,500,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00880	SPECIAL EVENT EQUIPMENT RENTAL	2/1/2019	1/31/2027	$ 5,691,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;ELECTIONS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00888	ELECTRICAL & ELECTRONIC COMPONENTS, TOOL	4/1/2019	3/31/2027	$ 97,058,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	$ 6,500,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RTQ-00893	INDUSTRIAL ELECTRICAL AND POWER SYSTEMS	11/1/2019	10/31/2024	$ 16,753,000
Department(s):	AVIATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-00894	IT CONSULTING SERVICES	1/1/2019	12/31/2023	$ 50,000,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00914	PAINT AND PAINT RELATED ITEMS	11/1/2018	10/31/2023	$ 8,517,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00915	PORTABLE GENERATORS PREQUALIFICATION	3/1/2019	2/29/2024	$ 6,495,961
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00916	TARPAULIN COVERS & ACCESSORIES/FURN/INST	9/1/2018	8/31/2023	$ 227,500
Department(s):	CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;WATER AND SEWER;			
RTQ-00917	UPHOLSTERY AND REFURBISHING SCV- PREQUAL	1/1/2019	12/31/2028	$ 200,000
Department(s):	AVIATION;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00918	SIGNS AND BANNERS, PURCAHSE & INSTALLATI	5/1/2019	4/30/2024	$ 4,002,250
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CULTURAL AFFAIRS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;ECONOMIC ADVOCACY TRUST (MDEAT);PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-00922	AIRFIELD GUIDANCE SIGNS	1/1/2019	12/31/2023	$ 7,264,769
Department(s):	AVIATION			
RTQ-00924	SECURITY EQUIPMENT PURCHASE, INST., MAIN	1/8/2019	1/31/2024	$ 3,678,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;			
RTQ-00933	PURCH,RENTAL AND INSTALL. OFFICE TRAILER	6/1/2019	5/31/2024	$ 5,057,000
Department(s):	ANIMAL SERVICES;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00935	WELDING REPAIR AND RELATED SERVICES	10/1/2019	9/30/2024	$ 9,762,252
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00947	LAWN EQUIPT: PURCH/RENTAL/PARTS/REPAIR	3/1/2019	2/29/2024	$ 6,930,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00950	TEMP DEBRIS STAGING REDUCTION HAUL/DISP	8/1/2019	7/31/2024	$ 166,000,000
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-00959	MARINE PATROL BOATS & WATERCRAFT VESSELS	2/6/2019	2/29/2024	$ 11,104,000
Department(s):	FIRE RESCUE;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00962	RUBBER STAMPS,CUSTOM RUBBER STAMPS & MAR	2/1/2019	1/31/2024	$ 214,647
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;ELECTIONS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;LIBRARIES;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;PROPERTY APPRAISER;POLICE;REGULATORY AND ECONOMIC RESOURCES;SEAPORT;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00963	ELECTRONIC TEST EQUPMENT REPAIR SERVICES	3/1/2019	2/29/2024	$ 409,000
Department(s):	FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00983	PC PARTS AND PERIPHERALS PRE-QUAL POOL	6/1/2019	5/31/2024	$ 7,500,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00992	PARK OPERATION ITEMS	4/1/2019	3/31/2024	$ 4,263,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RTQ-01000	BOAT & VESSEL PARTS, REPAIRS AND SERVICE	3/1/2019	2/29/2024	$ 1,698,000
Department(s):	FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01014	TERMITE CONTROL SERVICES	2/6/2019	2/28/2022	$ 997,850
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01039	FERTILIZER/PESTICIDE/LANDSCAPE MATERIALS	1/1/2020	12/31/2024	$ 34,717,000
Department(s):	AVIATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01055	WELL DRILLING SERV & GEOPHYSICAL SURVEYS	9/1/2019	8/31/2024	$ 2,743,000
Department(s):	INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01057	EDU SOFTWARE,INTERACTIVE DISPL & RELATED	11/1/2019	10/31/2024	$ 725,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;LIBRARIES			
RTQ-01063	FIRE RESCUE EQUIPMENT & ACCESSORIES-PREQ	6/1/2019	5/31/2024	$ 24,275,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;			
RTQ-01064	HAZARDOUS MATERIAL REMOVAL SERVICES PREQ	6/5/2020	6/4/2025	$ 15,000,000
Department(s):	AVIATION			
RTQ-01065	SOUND SYSTEM AND EVENT RENTAL SERVICES	2/1/2019	1/31/2024	$ 408,450
Department(s):	REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-01074	AIR COMPRESSORS, PARTS AND REPAIRS - PRE	7/1/2019	6/30/2024	$ 4,695,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;WATER AND SEWER;			
RTQ-01079	HEAD START / EARLY HEAD START SCHOOL SUP	7/1/2019	6/30/2024	$ 950,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES			
RTQ-01100	TRANSPORTATION SERVICES	6/1/2019	5/31/2024	$ 3,290,000
Department(s):	BOARD OF COUNTY COMMISSIONERS;COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;JUVENILE SERVICES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-01102	CHEMICAL FEED & DISINFECTION SYSTEMS,PAR	11/1/2019	10/31/2024	$ 4,152,000
Department(s):	WATER AND SEWER			
RTQ-01106	MOVING OF OFFICE FURNITURE	6/1/2019	5/31/2024	$ 979,750
Department(s):	FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;Administrative Office of the Courts;POLICE;WATER AND SEWER;			
RTQ-01107	CANOPY & AWNING - PURCH/REPAIR/MATS PREQ	9/1/2019	8/31/2024	$ 7,662,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01117	CONTINUING EDU. FOR AUDITING PROFESSIONA	6/1/2019	5/31/2024	$ 200,000
Department(s):	AUDIT AND MANAGEMENT SERVICES			
RTQ-01129	REFRACTORY FIRE BRICKS/MATERIALS-PREQUAL	3/1/2019	2/28/2023	$ 340,000
Department(s):	WATER AND SEWER			
RTQ-01136	OVERHEAD DOORS AND SECURITY GATES PREQUA	8/6/2019	8/31/2024	$ 6,848,568
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01137	HAULING AND DISPOSAL OF SOLID WASTE	3/1/2020	2/28/2025	$ 37,400,000
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-01174	HARRIS RADIO PARTS, BATTERIES, SERVICES	9/1/2019	8/31/2024	$ 6,250,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-01175	SCUBA/SKIN DIVING EQUIPMENT, REPAIR PART	6/1/2019	5/31/2024	$ 835,000
Department(s):	FIRE RESCUE;POLICE;REGULATORY AND ECONOMIC RESOURCES;SEAPORT			
RTQ-01177	PRE-QUAL VEHICLES, MOTORCYCLES, ASSOC EQ	6/5/2019	5/31/2024	$ 400,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-01186	SECURITY & ACCESS CONTROL SYSTEMS & SERV	12/1/2019	12/31/2024	$ 19,761,000
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01264	PURCH OF MANUFA CERT DEAL OEM PARTS&REPA	10/1/2019	9/30/2024	$ 23,300,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-01276	MDFR EMERGENCY PHARMACEUTICAL PURCHASES	3/1/2020	2/28/2025	$ 500,000
Department(s):	FIRE RESCUE			
RTQ-01286	DELL HARDWARE,SOFTWARE AND SERVICES POOL	4/1/2020	3/31/2025	$ 5,460,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-01299	HOSES, NOZZLES, COUPLINGS, CLAMPS & ETC	5/1/2020	4/30/2025	$ 2,379,000
Department(s):	AVIATION;FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-01306	TOWING UNAUTHORIZED & ABANDONED VEHICLES	10/1/2019	9/30/2022	$ 1
Department(s):	PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;			
RTQ-01327	CCTV CAMERA EQUIP/MAINT/REPAIR SRVC PREQ	2/1/2020	1/31/2025	$ 2,860,000
Department(s):	WATER AND SEWER			
RTQ-01333	MOVING SERVICES FOR ELECTIONS PRE-QUAL	9/25/2019	9/30/2024	$ 999,000
Department(s):	ELECTIONS			
RTQ-01349	IED SYSTEMS SERVICES	12/6/2019	12/5/2024	$ 750,000
Department(s):	AVIATION			
RTQ-01404	TRAINED CANINES AND TRAINING	1/1/2020	12/31/2024	$ 500,000
Department(s):	AVIATION;POLICE;SEAPORT;			
SS10001	ELECTRONIC CONTROL WEAPONS	3/21/2019	3/31/2024	$ 6,598,619
Department(s):	POLICE			
SS-10037	FIRSTWATCH SOFTWARE SYSTEM	12/1/2019	11/30/2023	$ 245,000
Department(s):	FIRE RESCUE			
SS-10054	AFEX FIRE SUPPRESSION RELATED SERVICES	3/1/2020	3/31/2023	$ 231,600
Department(s):	SOLID WASTE MANAGEMENT			
SS10063	NYXCELL CELLULAR TRACKING EQUIP AND SVC	6/10/2020	6/9/2023	$ 593,889
Department(s):	POLICE			
SS-10089	REMI SOFTWARE LICENSE AGREEMENT	6/5/2020	5/31/2022	$ 65,600
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
SS1243-3/24-3	ELEVATOR MAINT SVCS (THYSSENKYUPP)	5/1/2019	4/30/2024	$ 8,836,152
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;SOLID WASTE MANAGEMENT;			
SS1245-3/27-2	ELEVATOR & ESCALATOR MAINT & REPAIR SVCS	10/1/2017	9/30/2022	$ 43,645,746
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
SS4416-15/25-2	ELEVATOR MAINTENANCE SVC - OTIS ELEVATOR	10/1/2015	9/30/2020	$ 12,263,000
Department(s):	AVIATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;WATER AND SEWER;			
SS5477-1/23-1	OIL/WATER SEPARATOR EQUIPT MAINT REPAIR	10/1/2018	9/30/2023	$ 3,187,000
Department(s):	INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS			
SS6196-3/25-2	PRATT & WHITNEY SUPPORT PLAN BUY IN	8/1/2016	7/31/2021	$ 5,500,000
Department(s):	FIRE RESCUE			
SS7889-0/22	RAPIDSCAN EQUIPMENT MAINTANCE AND REPAIR	4/1/2017	3/31/2022	$ 188,459
Department(s):	AVIATION			
SS7944-5/20-5	OPEX EQUIPMENT MAINTENANCE AGREEMENT	7/1/2019	6/30/2020	$ 26,841
Department(s):	FINANCE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT			
SS7991-15/22-14	EMPHASYS SOFTWARE AND MAINTENANCE	3/27/2020	3/26/2021	$ 500,000
Department(s):	PUBLIC HOUSING AND COMMUNITY DEVELOPMENT			
SS8016-2/11-2	ELECTIONS TRAINING & REPORTING SOFTWARE	5/1/2010	4/30/2021	$ 398,000
Department(s):	ELECTIONS			
SS8172-3/26-2	HELICOPTER AIRFRAME OVERHAUL SERVICES	3/20/2017	3/19/2022	$ 6,150,000
Department(s):	FIRE RESCUE			
SS8265-3/21-3	FOOD SERVICE SOFTWARE MAINTENANCE	5/23/2020	5/22/2021	$ 25,000
Department(s):	CORRECTIONS AND REHABILITATION			
SS8423-2/27-1	MATRIX SECURITY SYSTEM	3/1/2018	2/28/2023	$ 3,521,000
Department(s):	AVIATION			
SS8554-2/20-2	NICE DVARS MAINTENANCE & SUPPORT SERVICE	9/1/2018	8/31/2021	$ 7,965,000
Department(s):	AVIATION;TRANSPORTATION AND PUBLIC WORKS;POLICE;SEAPORT			
SS8667-1/18-1	INFOR EAM SOFTWARE, SUPPORT, SERVICES	6/24/2013	12/31/2023	$ 8,842,500
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;WATER AND SEWER			
SS8721-0/24	FLORIDA BUILDING CODE BOOKS	2/19/2020	2/28/2023	$ 121,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
SS8819-0/23	VERTIQ SOFTWARE MAINT/SUPP-CME & LIMS	12/15/2008	12/14/2023	$ 400,000
Department(s):	MEDICAL EXAMINER			
SS9064-10/24-5	UPGRADE AIRFIELD LIGHTING SYSTEM	12/15/2019	12/14/2020	$ 165,700
Department(s):	AVIATION			
SS9427-3	PASSENGER BOARDING BRIDGES FOR PORTMIAMI	2/19/2019	9/19/2020	$ 14,230,000
Department(s):	SEAPORT			
SS9441-5/21-5	IED SOFTWARE MAINTENANCE AND SUPPORT	3/1/2020	2/28/2021	$ 150,992
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
SS9537-0/21	PIPELINE INSPECTIONS	9/1/2017	8/31/2022	$ 30,000,000
Department(s):	WATER AND SEWER			
SS9552-2/15-3	ASCAP MUSIC PERFORMANCE LICENSE	1/18/2015	1/17/2025	$ 150,000
Department(s):	MANAGEMENT AND BUDGET;CULTURAL AFFAIRS			
SS9553-0/22	SESAC MUSIC LICENSE	4/15/2020	4/14/2022	$ 50,000
Department(s):	MANAGEMENT AND BUDGET			
SS9650-3/24	COMPREHENSIVE FINANCIAL INVESTIGATIVE SO	8/23/2018	8/22/2021	$ 94,290
Department(s):	POLICE			
SS9678-3/17-2	INTERVIEW ROOM RECORDING SYSTEM	1/1/2020	12/31/2020	$ 6,889
Department(s):	POLICE			
SS9737-1/23-1	CELLEBRITE FORENSIC SYSTEM/FSB	5/1/2018	4/30/2023	$ 140,000
Department(s):	POLICE			
SS9862-0/23	EZIO SYSTEM AND SUPPLIES	7/1/2018	6/30/2023	$ 800,000
Department(s):	FIRE RESCUE			
SS9863-1/26	INET SYSTEMS/PARTS/MAINT	1/1/2017	12/31/2021	$ 5,566,220
Department(s):	AVIATION			
SS9892-1/22-1	MICROSOFT PREMIER SUPPORT SERVICES	6/1/2020	5/31/2023	$ 1,823,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
SS9919-AV	MOBILE/PORTABLE PBB	1/27/2018	1/26/2023	$ 172,000
Department(s):	AVIATION			
SS9948-4/23	ELECT STAKE OUT GPS UNITS	6/4/2018	6/30/2020	$ 96,500
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
SS9969-0/23	BREATHING AIR SYSTEM COMPRESSORS MAINT	9/1/2018	8/31/2023	$ 200,000
Department(s):	FIRE RESCUE			
SS9982-0/23	VEHICLE MOVEMENT AREA TRANSMITTER UNITS	6/18/2019	6/30/2024	$ 613,000
Department(s):	AVIATION			

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ACRONYMS, GLOSSARY AND INDEX

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ACRONYMS

A&E	Architectural and Engineering
AHCA	Florida Agency for Healthcare Administration
AHCAC	African Heritage Cultural Arts Center
ADA	Americans with Disabilities Act
ADPICS	Advanced Purchasing and Inventory Control System
AIM	Actively Investing in Miami-Dade
ALF	Assisted Living Facility
ALS	Advanced Life Support
AMS	Audit and Management Services
AO	Administrative Order
AOC	Administrative Office of the Courts
APP	Art in Public Places
ARFF	Aircraft Rescue and Firefighting Unit
ASB	Addiction Services Board
ASD	Animal Services Department
ATMS	Advanced Traffic Management System
ASPCA	American Society for the Prevention of Cruelty to Animals
AZA	Association of Zoos and Aquariums
BAT	Budgeting Analysis Tool
BBC GOB	Building Better Communities General Obligation Bond Program
BCC	Board of County Commissioners
BLE	Basic Law Enforcement
BOMA	Building Owners and Managers Association
BRT	Bus Rapid Transit
BWC	Body Worn Camera
CAD	Computer Aided Dispatch/Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAHSD	Community Action and Human Services Department
CALEA	Commission on Accreditation for Law Enforcement Agencies, Inc.
CAMA	Computer Aided Mass Appraisal
CAO	County Attorney's Office
CAPER	Consolidated Annual Performance Evaluation Report
CAPRA	Commission for Accreditation of Park and Recreation Agencies

ACRONYMS

CARES	Coronavirus Aid, Relief and Economic Security Act
CBA	Collective Bargaining Agreement
CBAT	Capital Budgeting Analysis Tool
CBE	Community Business Enterprise
CBO	Community-based Organization
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CDMP	Comprehensive Development Master Plan
CDT	Convention Development Tax
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CFA	Commission for Florida Law Enforcement Accreditation
CFAI	Commission on Fire Accreditation International
CFP	Capital Funds Program
CIIP	Countywide Infrastructure Investment Program
CIO	Chief Information Officer
CIP	Capital Improvements Program
CIS	Customer Information System
CITT	Citizens' Independent Transportation Trust
CJIS	Criminal Justice Information System
CMS	Claims Management System
CNG	Compressed Natural Gas
COC	Clerk of Courts
CODI	Commission on Disability Issues
COE	Commission on Ethics and Public Trust
COOP	Continuity of Operations Plan
COPS	Community Oriented Policing Services
CPE	Continuing Professional Education
CPEP	Certified Public Expenditure Program
CPI	Consumer Price Index
CPP	Community Periodical Program
CRA	Community Redevelopment Agency
CRCT	Comprehensive Relational Criteria Tool

ACRONYMS

CRF	City Resilience Framework
CRIPA	Civil Rights of Institutionalized Person's Act
CSBE	Community Small Business Enterprise
CSBG	Community Service Block Grant
CST	Communication Services Tax
CUP	Consumptive Use Permit
CVAC	Coordinated Victims Assistance Center
CWP	Community Workforce Program
CY	Calendar Year
CZAB	Community Zoning Appeals Board
DAE	Disaster Assistance Employee
DARE	Drug Abuse Resistance Education
DBE	Disadvantaged Business Enterprise
DCA	Florida Department of Community Affairs
DDA	Downtown Development Authority
DFR	Departmental Fund Reserve
DJJ	Department of Juvenile Justice
DNS	Domain Name Services
DoCA	Department of Cultural Affairs
DOJ	U.S. Department of Justice
DOR	Florida Department of Revenue
DROP	Deferred Retirement Option Program
DSAIL	Disability Services and Independent Living
DSWM	Department of Solid Waste Management
DTA	Designated Target Area
DTPW	Department of Transportation and Public Works
DUI	Driving Under the Influence
DVOB	Domestic Violence Oversight Board
EAMS	Enterprise Asset Management System
ECD	Electronic Control Device
ECISA	Everglades Cooperative Invasive Species Management Area
ECM	Enterprise Content Management
EDF	Economic Development Fund

ACRONYMS

EDMS	Electronic Document Management System
EDP	Equitable Distribution Program
EEL	Environmentally Endangered Land
EEOC	U. S. Equal Employment Opportunity Commission (United States)
EF	Efficiency Measure
EIS	Expedited Intake System
EMAP	Emergency Management Accreditation Program
EO	Emergency Order
EOB	Equal Opportunity Board
EOC	Emergency Operations Center
eOIR	Electronic Offense Incident Report
EOY	End of Year
EPA	Environmental Protection Agency
ePAR	Electronic Payroll and Attendance Records
ERP	Enterprise Resource Planning System
ERU	Early Representation Unit
ESCO	Energy Service Company
ESG	Emergency Solutions Grant
EVIDS	Electronic Voter Identification System
EZ	Enterprise Zone
FAA	Federal Aviation Administration
FAMIS	Financial Accounting Management Information System
FBC	Florida Benchmarking Consortium
FBI	Federal Bureau of Investigation
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOH	Florida Department of Health
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FERT	Forensic Evidence Recovery Team
FIU	Florida International University
FORT	Foldout Rigid Temporary Shelter
FPL	Florida Power and Light

ACRONYMS

FRPA	Florida Recreation and Park Association
FRS	Florida Retirement System
FTA	Federal Transit Administration
FTE	Full-Time Equivalent
FY	Fiscal Year
GAA	General Aviation Airports
GAAP	Generally Accepted Accounting Principles
GAL	Guardian Ad Litem Program
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GGIF	General Government Improvement Fund
GIS	Geographic Information System
GMCVB	Greater Miami Convention and Visitors Bureau
GMSC	Greater Miami Service Corps
GOB	General Obligation Bond
GVI	Gun Violence Intervention Project
HBIC	Holistic Budget Implementation Calendar
HCV	Housing Choice Voucher
HEX	Homestead Exemption
HLD	High Level Disinfection
HHS	U. S. Department of Health and Human Services
HOME	Home Investment Partnerships Program
HQS	Housing Quality Standard
HR	Human Resources Department
HT	Homeless Trust
HVAC	Heating, Ventilation and Air Conditioning
HUD	U. S. Housing and Urban Development
HUD-VASH	HUD Veterans Affairs Supportive Housing
ICC	International Code Council
ICE	Immigration and Customs Enforcement
IC3	Integrated Command & Communications Center
ICMA	International City/County Management Association
IN	Input Measure

ACRONYMS

INFORMS	Integrated Financial Resources Management System
IO	Implementing Order
ISD	Internal Services Department
IT	Information Technology
ITB	Invitation to Bid
ITD	Information Technology Department
IVR	Interactive Voice Response
IWA	Imaging and Workflow Automation
JAC	Juvenile Assessment Center
JAG	Edward Byrne Memorial Justice Assistance Grant
JCA	Joseph Caleb Auditorium
JMS	Jail Management System
JSD	Juvenile Services Department
LBT	Local Business Tax
LDB	Local Disadvantaged Business
LEAD	Literacy for Every Adult in Dade
LED	Light Emitting Diode
LEED	Leadership in Energy and Environmental Design
LETF	Law Enforcement Trust Fund
LERMS	Law Enforcement Records Management System
LGBTQ+	Lesbian Gay Bisexual Transgender Questioning
LIHEAP	Low-Income Home Energy Assistance Program
LIMS	Laboratory Information Management System
LMS	Local Mitigation Strategy
LOGT	Local Option Gas Tax
LRTP	Long Range Transportation Plan
LSOS	Logistically, Scientifically and Objectively Studied
LSS	Lean Six Sigma
MAAC	Miami Airline Affairs Committee
MAC	Municipal Advisory Committee
MCC	Miscellaneous Construction Contracts
MDAD	Miami-Dade Aviation Department
MDCA	Miami-Dade County Auditorium

ACRONYMS

MDCPS	Miami-Dade County Public Schools
MDCR	Miami-Dade Corrections and Rehabilitation
MDEAT	Miami-Dade Economic Advisory Trust
MDFR	Miami-Dade Fire Rescue
MDPD	Miami-Dade Police Department
MDPLS	Miami-Dade Public Library System
MDPSTI	Miami-Dade Public Safety Training Institute
MDSPD	Miami-Dade Schools Police Department
MDTV	Miami-Dade Television
MDX	Miami-Dade Expressway Authority
ME	Medical Examiner
MHz	Megahertz
MIA	Miami International Airport
MIC	Miami Intermodal Center
MOE	Maintenance of Effort
MOU	Memorandum of Understanding
MOVES	Mobile Operations Victim Emergency Services
MWDC	Metro-West Detention Center
NACo	National Association of Counties
NAM	Natural Areas Management
NAME	National Association of Medical Examiners
NEAT	Neighborhood Enhancement Action Team
NNI	New Normal Initiative
NRPA	National Recreation and Park Association
NSP	Neighborhood Stabilization Program
NSMB	Neat Streets Miami Board
NTSB	National Transportation Safety Board
OC	Outcome Measure
OEM	Office of Emergency Management
OIG	Office of Inspector General
OMB	Office of Management and Budget
OP	Output Measure
OSHA	Occupational Safety and Health Administration

ACRONYMS

OSMP	Open Space Master Plan
OTTER	Oral Targeted Treatment of Emergent Rabies
P3	Public-Private Partnership
PAC	Performing Arts Center
PAMM	Perez Art Museum Miami
PAPC	Pet Adoption and Protection Center
PCI	Payment Card Industry
PD&E	Project Development and Environment
PDO	Public Defender's Office
PHAS	Public Housing Assessment System
PHCD	Public Housing and Community Development
PHT	Public Health Trust
PIC	Permitting and Inspection Center
PIO	Public Information Officer
PMO	Project Management Office
PPP	Presidential Preference Primary Election
PREA	Prison Rape Elimination Act
PROS	Parks, Recreation and Open Spaces
PURR	Public Records Request
PRT	Priority Response Team
PSA	Public Service Announcement
PSFFT	Professional Sports Franchise Facility Tax
PTDC	Pre-trial Detention Center
PTP	People's Transportation Plan
PVB	Project Based Voucher
QC	Quality Control
QNIP	Quality Neighborhood Improvement Program
QTI	Qualified Target Industry Program
RAAM	Right-of-Way Assets and Aesthetics Management
RAB	Residential Advisory Boards
RAD	Rental Assistance Demonstration
RDF	Rapid Deployment Force
RER	Regulatory and Economic Resources

ACRONYMS

RIF	Road Impact Fee
RFP	Request for Proposals
RFQ	Request for Qualifications
RHF	Replacement Housing Factor
RMS	Recreation Management System
ROW	Right-of-Way
RPO	Risk Protection Order
RTCC	Real Time Crime Center
SAD	Special Assessment District
SAO	State Attorney's Office
SBD	Small Business Development
SBE	Small Business Enterprise
SBM	Strategic Business Management
SBR	Sequence Batch Reactor
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEMAP	Section Eight Management Assessment Program
SFCC	South Florida Cultural Consortium
SFPC	South Florida Park Coalition
SFRTA	South Florida Regional Transportation Authority
SFSPCA	South Florida Society for the Prevention of Cruelty to Animals
SHARP	Senior Housing Assistance Repair Program
SHIP	State Housing Initiatives Partnership Program
SLA	Service Level Agreement
SMART	Strategic Miami Area Rapid Transit
SMDCAC	South Miami-Dade Cultural Arts Center
SOB	Special Obligation Bond
SPCC	Stephen P. Clark Center
SRT	Special Response Team
STS	Special Transportation Services
SUTC	System Undergoing Traumatic Changes
TASC	Treatment Alternatives to Street Crime
TDS	Tourist Development Surtax

TDT	Tourist Development Tax
TEU	Twenty-foot Equivalent Unit
TGK	Turner Guilford Knight Detention Center
TIF	Tax Increment Financing
TIID	Transportation Infrastructure Improvement District
TIP	Transportation Improvement Program
TJIF	Targeted Jobs Incentive Funds
TMS	Threat Management Section
TO	Table of Organization
TNVR	Trap, Neuter, Vaccinate and Release
TPO	Transportation Planning Organization
TRC	Trash and Recycling Center
TRIM	Truth in Millage
TRT	Technical Response Training, Miami-Dade Fire Rescue
TRT	Technical Rescue Training, Miami-Dade Fire Rescue
TSA	Transportation Security Administration
TTC	Training and Treatment Center
TUA	Targeted Urban Area
UAP	User Access Program
UASI	Urban Areas Security Initiative
UDB	Urban Development Boundary
UFAS	Uniform Federal Accessibility Standards
UMSA	Unincorporated Municipal Service Area
USAR	Urban Search and Rescue
USDA	United States Department of Agriculture
VAB	Value Adjustment Board
VBM	Vote by Mail
VCA	Voluntary Compliance Agreement
VOCA	Victim of Crimes Act
VOIP	Voice Over Internet Protocol
WASD	Water and Sewer Department
WCSA	Waste Collection Service Area
WUP	Water Use Permit

GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the fair market value of land, buildings, business inventory and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Advanced Purchasing and Inventory Control System (ADPICS) - An automated central procurement system for entering and monitoring the purchase of goods and services; ADPICS is integrated with the County's Financial Accounting Management Information System (FAMIS), improves controls, allows for more timely order processing, vendor management and support and reduces paper storage requirements

Aleatory – An act or actions depending on an uncertain event or contingency

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Artifactual - An inaccurate finding, deviation or alteration due to some form of systemic error

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement or any other means other than layoffs

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

GLOSSARY

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT) and Tourist Development Tax (TDT)

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services and construction projects expected to be carried out, funded within available revenues and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budget Supplement – A budget amendment that requires an increase in overall expenditure authorization in a fund or subfund; the BCC must approve by ordinance, following a duly advertised public hearing

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash or modified accrual

Budgeting Analysis Tool (BAT) – A budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental budgets

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County in November of 2004 totaling $2.925 billion; the program funds capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors and roof

GLOSSARY

Bulky Waste - Construction debris, large discarded items, appliances, furniture and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public, must obtain a license to operate; formerly known as an occupational license

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvement or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – A capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental capital budgets

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds $50,000 in total funding; capital costs includes all manpower, implementation costs and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (US HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law in one-cent increments, and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals and other transactions (up to $5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan)

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

Communications Services Tax (CST) - CST is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music streaming, telephone, including Voice-over Internet Protocol (VoIP) and mobile communications and similar services

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

GLOSSARY

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (US HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Services Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (US HUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program/Small Business Enterprise (CSBE/SBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge and resources necessary to compete and survive, both in government and private construction contracting arenas

Community Workforce Program (CWP) - A program in which all capital construction contracts equal or greater than $250,000 and all work orders for public improvements located in Designated Target Areas (DTA) requires a review to determine the appropriateness of applying a local workforce goal requiring that a minimum of 10 percent of the persons performing the construction trades work be residents of DTAs however contractors performing work at the Airport and Seaport may hire residents of DTAs other than the DTA where the project is located

Comprehensive Annual Financial Report (CAFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents per gallon on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction and maintenance of roadways (also known as Secondary Gas Tax)

GLOSSARY

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums and convention-related facilities

Countywide Infrastructure Investment Program (CIIP) – A multi-year capital program to address the County's commitment to investing in repairing, renovating and rehabilitating our aging infrastructure to ensure the continuing of services in the future

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Declivity - A downward or descending inclination

Deficit - An excess of current-year expenditures over current-year revenues

Depreciation - A decrease in value due to wear and tear, decay or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities relatively easily and with a high degree of accuracy

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger or backhoes

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Economic Development Fund (EDF) – BBC GOB funded projects which provide opportunities for infrastructure improvements to spur economic development and attract new businesses to the community in order to create jobs

Efficacy – the ability to get a job done satisfactorily; the ability to produce a desired or intended result

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.) and are often the cost of providing a unit of service (e.g. cost per household, houses built per $100,000, etc.)

GLOSSARY

e-Government - A government's use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, social media and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Seaport and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering and landscape architecture professional services for construction projects up to $2 million or studies up to $200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of goods and/or services received

Final Maturity Date - A date on which the principal amount of a note, draft, bond or other debt instrument becomes due and payable

Financial Accounting and Management Information System (FAMIS) - A financial accounting general ledger system used by Miami-Dade County

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding $400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction and operation

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

GLOSSARY

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant revenue or savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter or any other matter, of any nature whatsoever, which is subject to decay, putrefaction and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Government Improvement fund (GGIF) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases and debt service payments for General Fund supported departments

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

Governmental Funds - A category of funds, which include general, special revenue, capital project and debt service; these funds account for short-term activities and are often compared to the budget

Home Investment Partnerships Program (HOME) - A United States Housing and Urban Development (US HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A US HUD competition grant program to establish homeownership of single-family properties through public, private and non-profit partnerships

GLOSSARY

Homestead Exemption (HEX) - A $50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal subsidy for rental assistance provided by US HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth-related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities or capital purchases to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Ideate – to form an idea; to imagine or conceive

Indirect Cost - The allocation of overhead costs through an approved cost allocation plan in compliance with applicable federal guidelines

Infrastructure - Public support facilities such as roads, buildings and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed at an annual rate

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations or other governmental units on a cost-reimbursed basis such as the self-insurance fund

Intra-Agency/Intradepartmental Transfer – A transfer of funds either within the same department and/or within the same fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETF) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high-performance green buildings and

neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a “triple bottom line” approach: economic prosperity, social responsibility and environmental stewardship

Lean Six Sigma – A method that seeks to improve the quality of manufacturing and business process by identifying and removing the root causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling and light/heavy disposal

Manipulize – An effort to manipulate the outcome of a process by monopolizing all discussion and activities surrounding said process

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals $1.00 of tax for each $1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to $5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursal of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

GLOSSARY

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating and maintaining a transportation system

Non-Departmental Expenditures – Expenditures that cannot be directly attributed to any specific department

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Optionality – The value of additional optional investment opportunities available only after having made an initial investment

Orienteering – A competitive sport, originating in Sweden, that takes skills of map reading and cross-country running, in which competitors race through an unknown area to find various checkpoints by using a compass and topographical map, the winner being the finisher with the lowest elapsed time

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths, response time, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

Passenger Facility Charges (PFC) - A charge of up to $4.50 per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department narratives

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

GLOSSARY

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department that pays for all or most of its cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" department

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions and other transactions (up to $5,000 on sales of tangible personal property) for the operation, maintenance and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Public-private Partnership or P3 - A partnership between a government agency and the private sector in the delivery of goods or services to the public

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses which expand existing operations or relocate to the State, are entitled to a tax refund of up to $3,000 per job or $6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing and local park facility improvements

Rental Assistance Demonstration (RAD) - A program of the Department of Housing and Urban Development (HUD) that seeks to preserve affordable housing by converting a public housing property's HUD funding to either Section 8 project-based voucher (PBV) or Section 8 project-based rental assistance (PBRA). This conversion of funding allows public housing agencies to make needed repairs while ensuring permanent affordability for these units

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recyclable - Products or materials that can be collected, separated and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

GLOSSARY

Replacement Housing Factor – Capital Fund Grants that are awarded to Public Housing Agencies that have removed units from inventory for the sole purpose of developing new public housing units

Resilience - A measure of the sustained ability of a community to utilize available resources to respond to, withstand and recover from adverse situations

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy or composting

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies and procedures designed to identify, analyze, develop, implement and support initiatives that expand and enhance revenue sources, reduce operational and development costs and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and businesses to offset the demands of new development on County infrastructure, specifically County roads

Rolled Back Millage Rate - The millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, reauthorized in 2006 and later in 2009

Scorecard – Graphical display of County department performance measures and associated targets

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Sequence Batch Reactor - A type of activated sludge process for the treatment of wastewater. SBR reactors treat wastewater such as sewage or output from anaerobic digesters or mechanical biological treatment facilities in batches. Oxygen is bubbled through the mixture of wastewater and activated sludge to reduce the organic matter (measured as biochemical oxygen demand and chemical oxygen demand). The treated effluent may be suitable for discharge to surface waters or possibly for use on land

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Social Distancing - The practice of maintaining a greater than usual physical distance, such as six feet or more, from other people or of avoiding direct contact with people or objects in public places in order to minimize exposure and reduce the transmission of infection

GLOSSARY

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority (SFRTA) - Established in June 2003 and tasked with the responsibilities to plan, maintain and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special assessment districts with debt service paid by assessments to district residents

Special Assessment District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fee~~s~~ pays for these services (also known as a Special Taxing District)

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail or Metromover

Specificity – The quality or condition of being specific

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance and homebuyers counseling and technical assistance

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation and maintenance of stormwater management systems

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses which expand existing operations or relocate to Miami-Dade County are entitled to a tax refund of $3,000 per job, or $4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds $3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa–Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown,

GLOSSARY

Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27th Avenue Corridor and 183rd Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Timebox – A verb indicating the creation of a milestone within a larger project or initiative

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour and Miami Beach and is distributed in full to the Greater Miami Convention and Visitors Bureau, less $100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent) and to the City of Miami for eligible uses (20 percent)

Transient Lodging (Tourist Tax or Bed Tax) - Charges levied on transient lodging accommodations these include CDT, PSFFT, TDT and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

GLOSSARY

Trust Funds - Accounts designated such by law or the County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of municipalities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

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