

# FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

## Internal Services

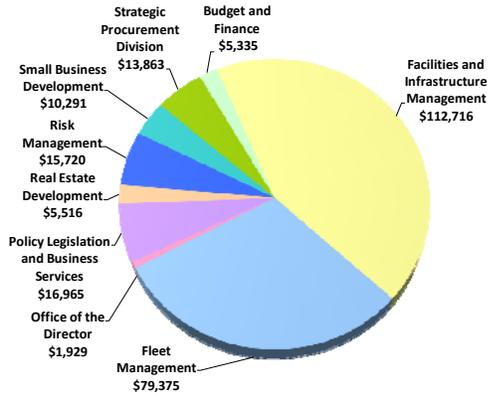
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, construction management, fleet management, risk management, surplus property disposition services, capital inventory management and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation and parking services.

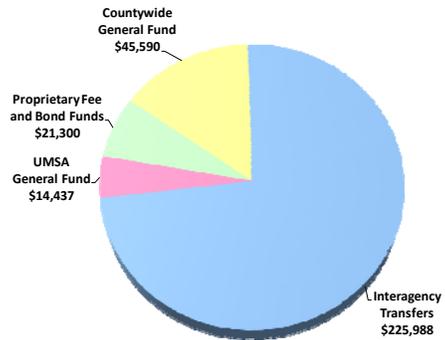
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations and Miami-Dade County residents and visitors.

## FY 2020-21 Proposed Operating Budget

**Expenditures by Activity**  
(dollars in thousands)

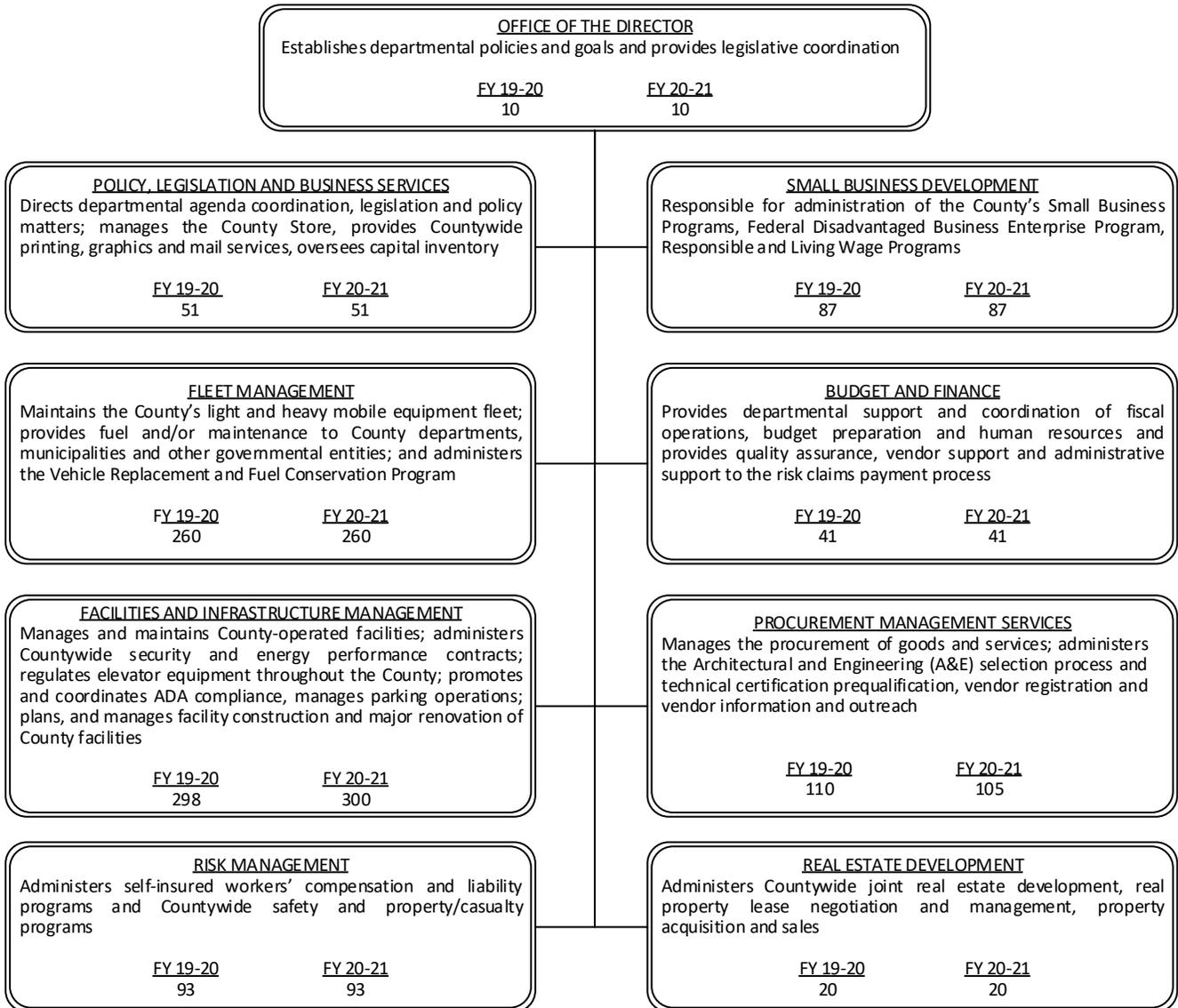


**Revenues by Source**  
(dollars in thousands)



# FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2020-21 total number of full-time equivalent positions is 973.

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities
- Serves on Enterprise Resource Planning (ERP) Steering Committee

#### Key Department Measures, Strategic Objectives and Resiliency Drivers

| Measures   | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Customer Satisfaction with ISD service levels and quality of work (out of 5) | GG1-2 | LS-1 | OC   | ↑    | 4.6      | 4.4      | 4.3      | 4.3        | 4.3      |

### DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES

The Policy Legislation and Business Services Division manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

### DIVISION: BUDGET AND FINANCE

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations and the risk claims payment process

- Performs accounts payable and receivable, budget coordination and financial reporting functions
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides quality assurance and vendor and administrative support to the risk claims payment process
- Processes the County's self-insurance fund payments

#### Key Department Measures, Strategic Objectives and Resiliency Drivers

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Percentage of invoices processed within 30 calendar days of receipt | GG4-1 | ES-3 | EF   | ↑    | 81%      | 94%      | 90%      | 92%        | 90%      |

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE) and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small business primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurements
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program and administers the Equitable Distribution Program (EDP)
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs

### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs | ED2-2 | ES-3 | OC   | ↑    | 1,767    | 1,782    | 1,847    | 1,845      | 1,900    |
| Percentage of completed projects where small business opportunities were achieved                 | ED2-2 | ES-3 | OC   | ↑    | 97.8%    | 57.5%    | 100%     | 75%        | 85%      |
| Percent of monitored projects in compliance with Small Business Programs                          | ED2-2 | ES-3 | OC   | ↑    | 97%      | 97%      | 95%      | 94%        | 95%      |

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: FACILITIES AND INFRASTRUCTURE MANAGEMENT**

The Facilities and Infrastructure Management Division manages and maintains County operated facilities and related infrastructure.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse and other space
- Administers countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts countywide
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations and maintenance of ISD-operated facilities
- Plans, designs and manages facility construction and major renovation of County facilities
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides program management and administration of facility construction and major renovations of County facilities countywide
- Designs and reconfigures interior office space, coordinates departmental relocations and manages tenant space allocation
- Administers the Office of ADA whose mission is to ensure that every County program, service, activity and facility is accessible to and usable by our residents and visitors with disabilities

### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures   | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Total operating expenses per square foot*                                | GG3-4 | IE-1 | EF   | ↓    | \$7.28   | \$8.09   | \$9.00   | \$9.00     | \$9.00   |
| Percentage of regulated elevators with current Certificates of Operation | NI1-2 | IE-2 | OC   | ↑    | 81%      | 81%      | 90%      | 90%        | 90%      |

\*Expenses include the establishment of the Countywide Infrastructure Investment Plan (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities

### **DIVISION COMMENTS**

- The FY 2020-21 Proposed Budget includes a reorganization that transfers two positions from Strategic Procurement Division that will enhance procurement activities within the division
- In FY 2020-21, the Department will continue the County's commitment to provide the Greater Miami Service Corps opportunities to perform assorted lawn maintenance projects, as well as other facilities upkeep projects (\$50,000)
- In FY 2020-21, the Facilities and Infrastructure Management Proposed Budget includes a transfer to the General Government Improvement Fund (GGIF) to support the CIIP \$12.668 million

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: FLEET MANAGEMENT**

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities and other governmental bodies
- Works with departments to prepare vehicle replacement schedules and reviews all vehicle specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel and related vehicle services

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures   | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Percentage of selected heavy equipment repairs that surpass industry standards | GG3-4 | IE-3 | OC   | ↑    | 89%      | 87%      | 90%      | 87%        | 90%      |
| Percentage of selected light equipment repairs that surpass industry standards | GG3-4 | IE-3 | OC   | ↑    | 90%      | 88%      | 90%      | 90%        | 90%      |

#### **DIVISION COMMENTS**

- The FY 2020-21 Proposed Budget includes no increase to Fleet Management labor rates for the maintenance of light and heavy vehicles
- In FY 2020-21, the Proposed Budget includes a transfer from Fleet Management to the General Government Improvement Fund (GGIF) to support the CIIP \$3.504 million

### **DIVISION: STRATEGIC PROCUREMENT DIVISION**

The Strategic Procurement Division manages the procurement of goods and services purchased through bids, requests for proposals and other solicitation instruments; and administers the Architectural & Engineering selection process.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP) and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Average number of days to award contracts over \$1 million* | GG3-3 | LS-3 | OC   | ↓    | 249      | 237      | 270      | 238        | 270      |
| Average calendar days to complete A&E selection process     | GG3-3 | LS-3 | EF   | ↓    | 361      | 270      | 225      | 251        | 225      |

\*FY 2018-19 improved performance due to a change in internal process that expedites the flow of contract items to the BCC and Mayor's Office for review and approval

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2020-21 Proposed Budget includes a transfer of \$2.518 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2020-21 Proposed Budget includes a transfer of \$438,000 in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- In FY 2020-21, the implementation of the Enterprise Resource Planning (ERP) System, which includes ITD, the Office of Management and Budget, Finance, Internal Services and the Human Resources Department will continue to configure, build and provide change management services to replace the legacy applications of FAMIS, ADPICs and Time & Leave (Payroll); training will be provided to all departments as the phased go-live dates occur for the initiative
- The FY 2020-21 Proposed Budget includes the transfer of two Construction Contracts Specialist to the Facilities and Infrastructure Management Division who will be dedicated to the establishment and management of contracts related to the Countywide Infrastructure Investment Program (CIIP)
- *The FY 2020-21 Proposed Budget includes the transfer of three ERP Business Analyst positions from the Strategic Procurement Division to the Office of Management and Budget Strategic Business Management Division; these positions are responsible for the continued support of the Integrated Financial Resources Management System "INFORMS"*

### **DIVISION: REAL ESTATE DEVELOPMENT**

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures  | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Dollar value of surplus property sold (in thousands)* | GG3-4 | ES-3 | OP   | ↑    | \$1,866  | \$750    | \$1,000  | \$750      | \$1,000  |

\*Dollar value varies on number of properties sold per year.

### **DIVISION: RISK MANAGEMENT**

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

#### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

| Measures                               | SO    | RD   | Type | Good | FY 17-18 | FY 18-19 | FY 19-20 | FY 19-20   | FY 20-21 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Subrogation collections (in thousands) | GG4-1 | ES-3 | OP   | ↔    | \$1,800  | \$2,513  | \$2,000  | \$2,000    | \$2,000  |

\*FY 2018-19 actuals were higher than budgeted due to two large, unanticipated collections that were pending from prior fiscal years

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2020-21, the Risk Management Division will continue to reimburse the County Attorney’s Office for legal support in workers’ compensation and tort cases (\$3.8 million)
- In FY 2020-21, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety related to the traffic lights and signage system to minimize the County’s risk exposure from system malfunctions (\$470,000)
- In FY 2019-20 the global property insurance market continued to harden with rate increases; due to the County’s longevity in the London Market the lowest increase (7.94 percent) in eighteen months was secured
- In FY 2019-20 the premium increase was \$1.2M, including a \$400K increase due to the 2017 Hurricane loss to Solid Waste Recovery Facility that insurance paid \$1.2M. There was also an 11 percent increase in Total Insured Value (TIV) (\$13.260 Billion) due to the completion of a new fire station and other property improvements

### CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2020-21 Proposed Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities (\$14.5 million in FY 2020-21)
- The Department’s FY 2020-21 Proposed Budget and Multi-Year Capital Plan includes the purchase of 32 vehicles (\$1.587 million); over the next four years, the Department has budgeted \$5.585 million to replace 124 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County’s fleet replacement plan is included under Non-Departmental project #2000000511
- In FY 2020-21, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better sCommunities General Obligation Bond (BBC-GOB) proceeds (total project cost \$7.434 million; \$1 million in FY 2020-21)
- In FY 2020-21, the Department will continue managing the redevelopment of the Larcenia J. Bullard Plaza into a multi-use facility to serve the community (total project cost \$8.652 million; \$202 million in FY 2020-21)
- In FY 2020-21, the Department will continue partnering with the Homeless Trust in providing critical support to the agency’s operations by managing the design and construction of the Second Domestic Violence Shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence survivors and their dependents; the project is scheduled to be completed in FY 2019-20 (total project cost \$16.238 million; \$2.832 million in FY 2020-21)
- ISD will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami and is scheduled to be completed in January 2024; the new courthouse will include 46 jury courtrooms, four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, Administrative Office of the Courts and the Law Library

### SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights    | (dollars in thousands) |                    |                    |                        |                      |
|-------------------------|------------------------|--------------------|--------------------|------------------------|----------------------|
|                         | Actual<br>FY 17-18     | Actual<br>FY 18-19 | Budget<br>FY 19-20 | Projection<br>FY 19-20 | Proposed<br>FY 20-21 |
| Advertising             | 97                     | 53                 | 84                 | 66                     | 68                   |
| Fuel                    | 28,636                 | 26,406             | 25,430             | 25,085                 | 26,390               |
| Overtime                | 3,526                  | 3,960              | 2,930              | 3,068                  | 3,230                |
| Rent                    | 8,908                  | 8,582              | 9,172              | 8,944                  | 9,157                |
| Security Services       | 21,150                 | 22,185             | 34,111             | 34,481                 | 35,141               |
| Temporary Services      | 163                    | 374                | 171                | 305                    | 185                  |
| Travel and Registration | 58                     | 106                | 210                | 90                     | 101                  |
| Utilities               | 13,012                 | 12,306             | 14,034             | 12,590                 | 13,965               |

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

| (dollars in thousands)                    | Actual<br>FY 17-18 | Actual<br>FY 18-19 | Budget<br>FY 19-20 | Proposed<br>FY 20-21 |
|---|--------------------|--------------------|--------------------|----------------------|
| <b>Revenue Summary</b>                    |                    |                    |                    |                      |
| General Fund Countywide                   | 42,335             | 42,495             | 44,966             | 45,590               |
| General Fund UMSA                         | 14,142             | 14,161             | 14,200             | 14,437               |
| Carryover                                 | 15,730             | 10,492             | 7,189              | 6,454                |
| External Fees                             | 1,015              | 1,027              | 927                | 947                  |
| Fees and Charges                          | 0                  | 4                  | 0                  | 9                    |
| Interest Income                           | 75                 | 88                 | 60                 | 60                   |
| Miscellaneous Revenues                    | 840                | 432                | 853                | 350                  |
| Municipal Fines                           | 360                | 402                | 400                | 400                  |
| User Access Program Fees                  | 14,161             | 13,686             | 13,494             | 13,080               |
| Fees and Charges                          | 3,520              | 3,285              | 3,466              | 3,618                |
| Interagency Transfers                     | 4,480              | 4,571              | 7,520              | 5,769                |
| Interfund Transfers                       | 0                  | 538                | 0                  | 715                  |
| Internal Service Charges                  | 202,233            | 197,318            | 208,194            | 208,489              |
| Other Revenues                            | 4,714              | 5,756              | 6,718              | 7,397                |
| <b>Total Revenues</b>                     | <b>303,605</b>     | <b>294,255</b>     | <b>307,987</b>     | <b>307,315</b>       |
| <b>Operating Expenditures Summary</b>     |                    |                    |                    |                      |
| Salary                                    | 60,960             | 61,729             | 70,553             | 66,923               |
| Fringe Benefits                           | 22,483             | 24,316             | 27,921             | 27,569               |
| Court Costs                               | 25                 | 9                  | 11                 | 15                   |
| Contractual Services                      | 47,540             | 47,160             | 62,477             | 64,743               |
| Other Operating                           | 78,336             | 70,373             | 74,666             | 72,409               |
| Charges for County Services               | 34,235             | 35,336             | 31,349             | 29,405               |
| Grants to Outside Organizations           | 0                  | 0                  | 0                  | 0                    |
| Capital                                   | 443                | 586                | 624                | 646                  |
| <b>Total Operating Expenditures</b>       | <b>244,022</b>     | <b>239,509</b>     | <b>267,601</b>     | <b>261,710</b>       |
| <b>Non-Operating Expenditures Summary</b> |                    |                    |                    |                      |
| Transfers                                 | 10,472             | 5,662              | 5,264              | 2,115                |
| Distribution of Funds In Trust            | 607                | 592                | 655                | 1,055                |
| Debt Service                              | 36,636             | 31,183             | 32,817             | 39,413               |
| Depreciation, Amortizations and Depletion | 0                  | 0                  | 0                  | 0                    |
| Reserve                                   | 0                  | 0                  | 1,650              | 3,022                |
| <b>Total Non-Operating Expenditures</b>   | <b>47,715</b>      | <b>37,437</b>      | <b>40,386</b>      | <b>45,605</b>        |

| (dollars in thousands)                    | Total Funding      |                      | Total Positions    |                      |
|---|--------------------|----------------------|--------------------|----------------------|
| Expenditure By Program                    | Budget<br>FY 19-20 | Proposed<br>FY 20-21 | Budget<br>FY 19-20 | Proposed<br>FY 20-21 |
| <b>Strategic Area: General Government</b> |                    |                      |                    |                      |
| Office of the Director                    | 1,792              | 1,929                | 10                 | 10                   |
| Policy Legislation and Business Services  | 17,983             | 16,965               | 51                 | 51                   |
| Budget and Finance                        | 5,175              | 5,335                | 41                 | 41                   |
| Small Business Development                | 10,531             | 10,291               | 87                 | 87                   |
| Facilities and Infrastructure Management  | 113,818            | 112,716              | 298                | 300                  |
| Fleet Management                          | 81,561             | 79,375               | 260                | 260                  |
| Strategic Procurement Division            | 14,615             | 13,863               | 110                | 105                  |
| Real Estate Development                   | 5,669              | 5,516                | 20                 | 20                   |
| Risk Management                           | 16,457             | 15,720               | 93                 | 93                   |
| <b>Total Operating Expenditures</b>       | <b>267,601</b>     | <b>261,710</b>       | <b>970</b>         | <b>967</b>           |

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

| (dollars in thousands)  | PRIOR          | FY 20-21      | FY 21-22      | FY 22-23      | FY 23-24      | FY 24-25      | FY 25-26      | FUTURE        | TOTAL          |
|---|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>Revenue</b>  |                |               |               |               |               |               |               |               |                |
| BBC GOB Financing   | 85,336         | 20,287        | 14,915        | 5,346         | 0             | 0             | 0             | 0             | 125,884        |
| CIIP Program Revenues   | 13,000         | 10,000        | 25,000        | 25,000        | 35,000        | 25,000        | 25,000        | 25,108        | 183,108        |
| General Government Improvement Fund (GGIF)                    | 247            | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 247            |
| ISD Operating Revenue   | 7,000          | 3,504         | 0             | 0             | 0             | 0             | 0             | 0             | 10,504         |
| Quality Neighborhood Improvement Program (QNIP) Bond Proceeds | 91             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 91             |
| <b>Total:</b>   | <b>105,674</b> | <b>33,791</b> | <b>39,915</b> | <b>30,346</b> | <b>35,000</b> | <b>25,000</b> | <b>25,000</b> | <b>25,108</b> | <b>319,834</b> |
| <b>Expenditures</b>   |                |               |               |               |               |               |               |               |                |
| <b>Strategic Area: PS</b>                                     |                |               |               |               |               |               |               |               |                |
| Computer and Systems Automation                               | 100            | 100           | 400           | 0             | 0             | 0             | 0             | 0             | 600            |
| Facility Improvements   | 389            | 111           | 0             | 0             | 0             | 0             | 0             | 0             | 500            |
| <b>Strategic Area: RC</b>                                     |                |               |               |               |               |               |               |               |                |
| Facility Improvements   | 309            | 391           | 0             | 0             | 0             | 0             | 0             | 0             | 700            |
| <b>Strategic Area: NI</b>                                     |                |               |               |               |               |               |               |               |                |
| Infrastructure Improvements                                   | 5,000          | 14,500        | 29,500        | 29,000        | 37,000        | 25,000        | 25,000        | 25,108        | 190,108        |
| <b>Strategic Area: HS</b>                                     |                |               |               |               |               |               |               |               |                |
| New Affordable Housing Units                                  | 66,321         | 6,658         | 8,757         | 3,000         | 0             | 0             | 0             | 0             | 84,736         |
| <b>Strategic Area: GG</b>                                     |                |               |               |               |               |               |               |               |                |
| ADA Facilities Improvements                                   | 4,830          | 1,000         | 1,604         | 0             | 0             | 0             | 0             | 0             | 7,434          |
| Community Development Projects                                | 8,450          | 202           | 0             | 0             | 0             | 0             | 0             | 0             | 8,652          |
| Facility Improvements   | 1,566          | 1,334         | 2,700         | 504           | 0             | 0             | 0             | 0             | 6,104          |
| New Facilities  | 1,491          | 9,509         | 4,154         | 2,346         | 0             | 0             | 0             | 0             | 17,500         |
| Physical Plant Improvements                                   | 2,218          | 1,282         | 0             | 0             | 0             | 0             | 0             | 0             | 3,500          |
| <b>Total:</b>   | <b>90,674</b>  | <b>35,087</b> | <b>47,115</b> | <b>34,850</b> | <b>37,000</b> | <b>25,000</b> | <b>25,000</b> | <b>25,108</b> | <b>319,834</b> |

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 2000001192



DESCRIPTION: Design and construct affordable housing in commission district 1 - Georgia Ayers and Lake Vue Oasis  
 LOCATION: Various sites District Located: 1  
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:             | PRIOR         | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
|-------------------------------|---------------|------------|------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing             | 10,068        | 262        | 262        | 0        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL REVENUES:</b>        | <b>10,068</b> | <b>262</b> | <b>262</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |
| EXPENDITURE SCHEDULE:         | PRIOR         | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
| Construction                  | 7,116         | 262        | 262        | 0        | 0        | 0        | 0        | 0        | 7,640         |
| Land Acquisition/Improvements | 1,443         | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 1,443         |
| Planning and Design           | 1,378         | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 1,378         |
| Project Administration        | 131           | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 131           |
| <b>TOTAL EXPENDITURES:</b>    | <b>10,068</b> | <b>262</b> | <b>262</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |



## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001194

#### OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Richmond Place  
Townhomes, SBC Senior Housing and Florida City

LOCATION: Various Sites District Located: 9  
Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:             | PRIOR         | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
|-------------------------------|---------------|------------|----------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing             | 10,233        | 359        | 0        | 0        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL REVENUES:</b>        | <b>10,233</b> | <b>359</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |
| EXPENDITURE SCHEDULE:         | PRIOR         | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
| Construction                  | 7,116         | 359        | 0        | 0        | 0        | 0        | 0        | 0        | 7,475         |
| Land Acquisition/Improvements | 3,000         | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 3,000         |
| Project Administration        | 117           | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 117           |
| <b>TOTAL EXPENDITURES:</b>    | <b>10,233</b> | <b>359</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |

### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 116949

#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 10

LOCATION: Various Sites District Located: 10  
Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR        | 2020-21      | 2021-22      | 2022-23      | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
|----------------------------|--------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing          | 3,737        | 1,500        | 2,355        | 3,000        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL REVENUES:</b>     | <b>3,737</b> | <b>1,500</b> | <b>2,355</b> | <b>3,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |
| EXPENDITURE SCHEDULE:      | PRIOR        | 2020-21      | 2021-22      | 2022-23      | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
| Construction               | 3,700        | 1,500        | 2,355        | 3,000        | 0        | 0        | 0        | 0        | 10,555        |
| Planning and Design        | 37           | 0            | 0            | 0            | 0        | 0        | 0        | 0        | 37            |
| <b>TOTAL EXPENDITURES:</b> | <b>3,737</b> | <b>1,500</b> | <b>2,355</b> | <b>3,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |

### DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001195

#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 12

LOCATION: 11239 NW 4 Terr District Located: 12  
Sweetwater District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR         | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
|----------------------------|---------------|------------|------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing          | 10,240        | 200        | 152        | 0        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL REVENUES:</b>     | <b>10,240</b> | <b>200</b> | <b>152</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |
| EXPENDITURE SCHEDULE:      | PRIOR         | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
| Construction               | 8,660         | 200        | 152        | 0        | 0        | 0        | 0        | 0        | 9,012         |
| Planning and Design        | 587           | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 587           |
| Project Administration     | 993           | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 993           |
| <b>TOTAL EXPENDITURES:</b> | <b>10,240</b> | <b>200</b> | <b>152</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |

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### DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 2000001196



#### OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 13 - Okeechobee Metrorail Station  
 LOCATION: 2659 W Okeechobee Rd District Located: 13  
 Hialeah District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR        | 2020-21      | 2021-22      | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
|----------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing          | 6,196        | 1,500        | 2,896        | 0        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL REVENUES:</b>     | <b>6,196</b> | <b>1,500</b> | <b>2,896</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |
| EXPENDITURE SCHEDULE:      | PRIOR        | 2020-21      | 2021-22      | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL         |
| Construction               | 6,196        | 1,500        | 2,896        | 0        | 0        | 0        | 0        | 0        | 10,592        |
| <b>TOTAL EXPENDITURES:</b> | <b>6,196</b> | <b>1,500</b> | <b>2,896</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,592</b> |

### INFRASTRUCTURE IMPROVEMENTS - ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 2000001185



DESCRIPTION: Provide for abatement of lead, asbestos and other hazardous materials in mechanical and common areas in county buildings older than 15 years  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR        | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing          | 1,066        | 134        | 0        | 0        | 0        | 0        | 0        | 0        | 1,200        |
| <b>TOTAL REVENUES:</b>     | <b>1,066</b> | <b>134</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,200</b> |
| EXPENDITURE SCHEDULE:      | PRIOR        | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Construction               | 841          | 134        | 0        | 0        | 0        | 0        | 0        | 0        | 975          |
| Project Administration     | 225          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 225          |
| <b>TOTAL EXPENDITURES:</b> | <b>1,066</b> | <b>134</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,200</b> |

### INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS

PROJECT #: 2000001190



DESCRIPTION: Remove architectural barriers in county parks and county-owned buildings to increase access for people with disabilities  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:                | PRIOR        | 2020-21      | 2021-22      | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|----------------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing                | 4,830        | 1,000        | 1,604        | 0        | 0        | 0        | 0        | 0        | 7,434        |
| <b>TOTAL REVENUES:</b>           | <b>4,830</b> | <b>1,000</b> | <b>1,604</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>7,434</b> |
| EXPENDITURE SCHEDULE:            | PRIOR        | 2020-21      | 2021-22      | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Construction                     | 2,549        | 900          | 1,495        | 0        | 0        | 0        | 0        | 0        | 4,944        |
| Furniture Fixtures and Equipment | 40           | 0            | 0            | 0        | 0        | 0        | 0        | 0        | 40           |
| Permitting                       | 71           | 0            | 0            | 0        | 0        | 0        | 0        | 0        | 71           |
| Planning and Design              | 1,001        | 0            | 0            | 0        | 0        | 0        | 0        | 0        | 1,001        |
| Project Administration           | 1,169        | 100          | 109          | 0        | 0        | 0        | 0        | 0        | 1,378        |
| <b>TOTAL EXPENDITURES:</b>       | <b>4,830</b> | <b>1,000</b> | <b>1,604</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>7,434</b> |

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### INFRASTRUCTURE IMPROVEMENTS - CENTRAL SUPPORT FACILITY CHILLER

**PROJECT #: 119260**



DESCRIPTION: Replace three existing 1,500-ton chillers at the central support facility and supporting infrastructure  
 LOCATION: 200 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR        | 2020-21      | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|----------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing          | 2,218        | 1,282        | 0        | 0        | 0        | 0        | 0        | 0        | 3,500        |
| <b>TOTAL REVENUES:</b>     | <b>2,218</b> | <b>1,282</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,500</b> |
| EXPENDITURE SCHEDULE:      | PRIOR        | 2020-21      | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Construction               | 1,613        | 1,282        | 0        | 0        | 0        | 0        | 0        | 0        | 2,895        |
| Permitting                 | 2            | 0            | 0        | 0        | 0        | 0        | 0        | 0        | 2            |
| Planning and Design        | 123          | 0            | 0        | 0        | 0        | 0        | 0        | 0        | 123          |
| Project Administration     | 480          | 0            | 0        | 0        | 0        | 0        | 0        | 0        | 480          |
| <b>TOTAL EXPENDITURES:</b> | <b>2,218</b> | <b>1,282</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,500</b> |

### INFRASTRUCTURE IMPROVEMENTS - CULTURAL PLAZA RENOVATION AND REHABILITATION

**PROJECT #: 117480**



DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints  
 LOCATION: 101 W Flagler St District Located: 5  
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing          | 309        | 391        | 0        | 0        | 0        | 0        | 0        | 0        | 700        |
| <b>TOTAL REVENUES:</b>     | <b>309</b> | <b>391</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>700</b> |
| EXPENDITURE SCHEDULE:      | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
| Construction               | 301        | 391        | 0        | 0        | 0        | 0        | 0        | 0        | 692        |
| Project Administration     | 8          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 8          |
| <b>TOTAL EXPENDITURES:</b> | <b>309</b> | <b>391</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>700</b> |

### INFRASTRUCTURE IMPROVEMENTS - FIRE CODE COMPLIANCE

**PROJECT #: 2000001197**



DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an as needed basis and as required by the National Protection Association (NFPA) codes and standards  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing          | 500        | 900        | 0        | 0        | 0        | 0        | 0        | 0        | 1,400        |
| <b>TOTAL REVENUES:</b>     | <b>500</b> | <b>900</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,400</b> |
| EXPENDITURE SCHEDULE:      | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Construction               | 500        | 740        | 0        | 0        | 0        | 0        | 0        | 0        | 1,240        |
| Project Administration     | 0          | 90         | 0        | 0        | 0        | 0        | 0        | 0        | 90           |
| Project Contingency        | 0          | 70         | 0        | 0        | 0        | 0        | 0        | 0        | 70           |
| <b>TOTAL EXPENDITURES:</b> | <b>500</b> | <b>900</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,400</b> |

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### INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES

**PROJECT #: 2000001462**

DESCRIPTION: Renovate and rehabilitate fleet system infrastructure  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE:           | PRIOR    | 2020-21      | 2021-22      | 2022-23    | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|-----------------------------|----------|--------------|--------------|------------|----------|----------|----------|----------|--------------|
| ISD Operating Revenue       | 0        | 3,504        | 0            | 0          | 0        | 0        | 0        | 0        | 3,504        |
| <b>TOTAL REVENUES:</b>      | <b>0</b> | <b>3,504</b> | <b>0</b>     | <b>0</b>   | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,504</b> |
| EXPENDITURE SCHEDULE:       | PRIOR    | 2020-21      | 2021-22      | 2022-23    | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Infrastructure Improvements | 0        | 300          | 2,700        | 504        | 0        | 0        | 0        | 0        | 3,504        |
| <b>TOTAL EXPENDITURES:</b>  | <b>0</b> | <b>300</b>   | <b>2,700</b> | <b>504</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,504</b> |

### INFRASTRUCTURE IMPROVEMENTS - INTEGRATED COMMAND FACILITY BUILD OUT SECURITY OPERATIONS

**PROJECT #: 119670**

DESCRIPTION: Replace security infrastructure in the Security Operations Center including but not limited to, recorders, alarm monitoring and reporting equipment, cameras, fiber connections and software necessary to monitor alarms and dispatch security forces  
 LOCATION: 11500 NW 25 St District Located: 12  
 Doral District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR      | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing          | 100        | 100        | 400        | 0        | 0        | 0        | 0        | 0        | 600        |
| <b>TOTAL REVENUES:</b>     | <b>100</b> | <b>100</b> | <b>400</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>600</b> |
| EXPENDITURE SCHEDULE:      | PRIOR      | 2020-21    | 2021-22    | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
| Construction               | 0          | 100        | 400        | 0        | 0        | 0        | 0        | 0        | 500        |
| Planning and Design        | 50         | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 50         |
| Project Administration     | 50         | 0          | 0          | 0        | 0        | 0        | 0        | 0        | 50         |
| <b>TOTAL EXPENDITURES:</b> | <b>100</b> | <b>100</b> | <b>400</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>600</b> |

### INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE

**PROJECT #: 2000001285**

DESCRIPTION: Rehabilitate and renovate all existing ISD facilities that are required for a safe and secure infrastructure  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE:           | PRIOR         | 2020-21       | 2021-22       | 2022-23       | 2023-24       | 2024-25       | 2025-26       | FUTURE        | TOTAL          |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| CIIP Program Revenues       | 13,000        | 10,000        | 25,000        | 25,000        | 35,000        | 25,000        | 25,000        | 25,108        | 183,108        |
| ISD Operating Revenue       | 7,000         | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 7,000          |
| <b>TOTAL REVENUES:</b>      | <b>20,000</b> | <b>10,000</b> | <b>25,000</b> | <b>25,000</b> | <b>35,000</b> | <b>25,000</b> | <b>25,000</b> | <b>25,108</b> | <b>190,108</b> |
| EXPENDITURE SCHEDULE:       | PRIOR         | 2020-21       | 2021-22       | 2022-23       | 2023-24       | 2024-25       | 2025-26       | FUTURE        | TOTAL          |
| Infrastructure Improvements | 5,000         | 14,500        | 29,500        | 29,000        | 37,000        | 25,000        | 25,000        | 25,108        | 190,108        |
| <b>TOTAL EXPENDITURES:</b>  | <b>5,000</b>  | <b>14,500</b> | <b>29,500</b> | <b>29,000</b> | <b>37,000</b> | <b>25,000</b> | <b>25,000</b> | <b>25,108</b> | <b>190,108</b> |

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### INFRASTRUCTURE IMPROVEMENTS - NORTH DADE JUSTICE FACILITY REFURBISHMENT

**PROJECT #: 114640**



DESCRIPTION: Repair or replace building equipment, refurbish facility including but not limited to, sealing and painting exterior, limited window replacement, carpet replacement and roof replacement

LOCATION: 15555 Biscayne Blvd  
North Miami

District Located: 4  
District(s) Served: Countywide

| REVENUE SCHEDULE:          | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing          | 389        | 111        | 0        | 0        | 0        | 0        | 0        | 0        | 500        |
| <b>TOTAL REVENUES:</b>     | <b>389</b> | <b>111</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>500</b> |
| EXPENDITURE SCHEDULE:      | PRIOR      | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL      |
| Construction               | 335        | 111        | 0        | 0        | 0        | 0        | 0        | 0        | 446        |
| Planning and Design        | 4          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 4          |
| Project Administration     | 50         | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 50         |
| <b>TOTAL EXPENDITURES:</b> | <b>389</b> | <b>111</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>500</b> |

### LARCENIA J. BULLARD PLAZA - REDEVELOPMENT

**PROJECT #: 2000001199**



DESCRIPTION: Redevelop the Richmond Heights Shopping Center/Larcenia J. Bullard Plaza into a multi-use facility to serve the community

LOCATION: 14518 Lincoln Blvd  
Richmond Heights

District Located: 9  
District(s) Served: Countywide

| REVENUE SCHEDULE:   | PRIOR        | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
|---|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing   | 8,112        | 202        | 0        | 0        | 0        | 0        | 0        | 0        | 8,314        |
| General Government Improvement Fund (GGIF)                    | 247          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 247          |
| Quality Neighborhood Improvement Program (QNIP) Bond Proceeds | 91           | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 91           |
| <b>TOTAL REVENUES:</b>  | <b>8,450</b> | <b>202</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,652</b> |
| EXPENDITURE SCHEDULE:   | PRIOR        | 2020-21    | 2021-22  | 2022-23  | 2023-24  | 2024-25  | 2025-26  | FUTURE   | TOTAL        |
| Art Allowance   | 117          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 117          |
| Construction  | 6,060        | 202        | 0        | 0        | 0        | 0        | 0        | 0        | 6,262        |
| Land Acquisition/Improvements                                 | 610          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 610          |
| Permitting  | 154          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 154          |
| Planning and Design   | 937          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 937          |
| Project Administration  | 454          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 454          |
| Project Contingency   | 11           | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 11           |
| Technology Hardware/Software                                  | 107          | 0          | 0        | 0        | 0        | 0        | 0        | 0        | 107          |
| <b>TOTAL EXPENDITURES:</b>                                    | <b>8,450</b> | <b>202</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,652</b> |

