

# FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

## Juvenile Services

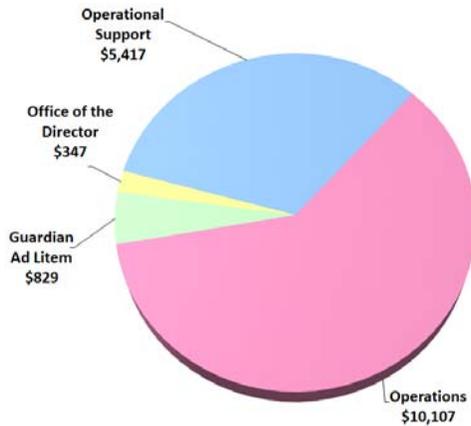
The Juvenile Services Department (JSD) provides a continuum of services to arrested and at-risk juveniles that are designed to address the root causes of juvenile crime and prevent further arrests. The Department also supports the County's portion of the Guardian Ad Litem (GAL) program, which advocates for the rights and interests of children involved in dependency court proceedings.

As part of the Public Safety strategic area, the Department processes all juveniles arrested in Miami-Dade County at its 24 hours a day, seven days a week facility. Additionally, JSD provides sophisticated, highly individualized assessment, referral and case management services to eligible youth and their families.

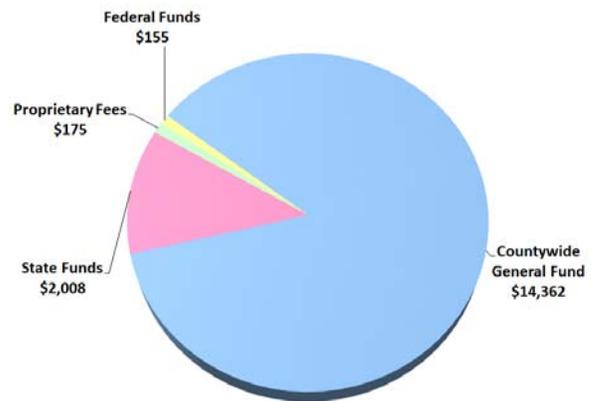
In fulfilling its mission, JSD works with many partners in the juvenile justice community, including the Florida Departments of Juvenile Justice and Children and Families, the Judiciary, State Attorney's Office, Public Defender's Office, Miami-Dade County Public Schools, Miami-Dade Police Department, municipal police departments and community-based organizations.

### FY 2020-21 Proposed Operating Budget

**Expenditures by Activity**  
(dollars in thousands)

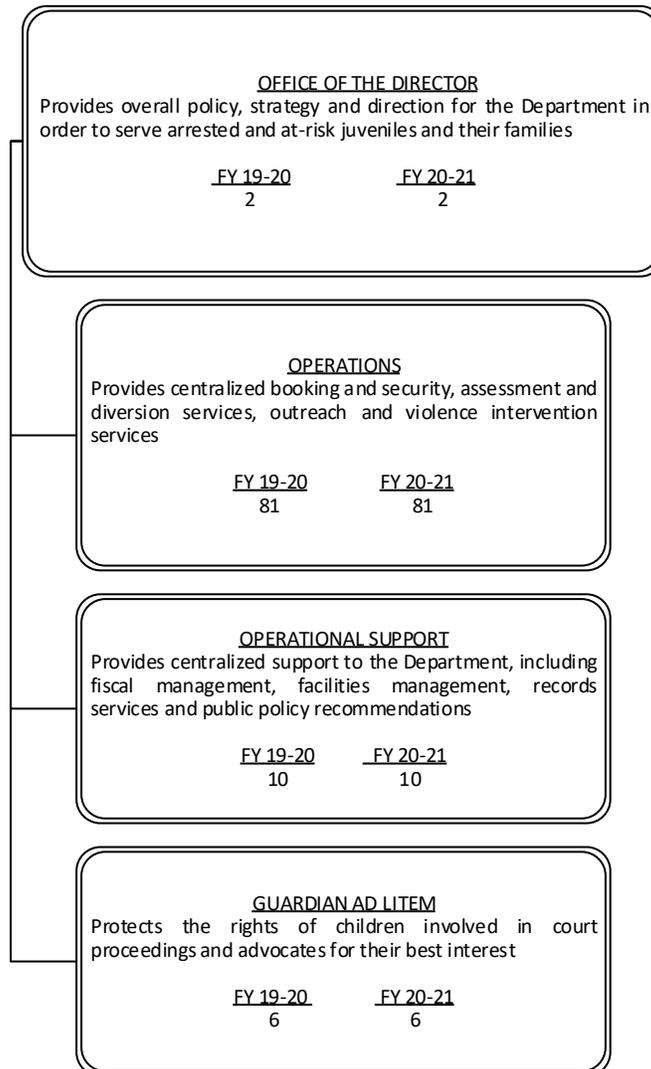


**Revenues by Source**  
(dollars in thousands)



# FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2020-21 total number of full-time equivalent positions is 99.

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy and direction to the Department.

- Sets performance targets and budget priorities
- Establishes overall vision and policy for the Department
- Serves as the key Department liaison with major juvenile justice stakeholders
- Seeks alternative funding sources and fosters partnerships with other organizations and juvenile justice stakeholders to maximize resources

### **Key Department Measures, Strategic Objectives and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Youth released to secure detention*	PS1-4	ES-2	OC	↓	1,543	1,318	1,530	1,040	1,040
Percentage of diversion recommendations approved by the State Attorney's Office	PS1-3	ES-2	OC	↑	92%	93%	90%	90%	90%

\*FY 19-20 Projection and FY 20-21 Target reflect the impact of COVID-19

### **DIVISION: OPERATIONS**

The Operations Division is comprised of three primary units which provide direct services to arrested and at-risk juveniles: the Care and Custody Unit manages the day-to-day operation of the Juvenile Assessment Center (JAC); the Outreach Services Unit supports the Youth Commission, Violence Intervention Project, prevention services and anti-gang strategies; and the Clinical Assessment and Diversion Services Unit oversees all diversion services for juveniles processed at the JAC and at-risk youth in the community.

- Provides centralized intake and screening of arrested juveniles
- Ensures the safety of all persons at the JAC, including juveniles, staff and visitors
- Provides department-wide training to ensure compliance with Florida Statutes and grant requirements
- Supports the Youth Commission, which provides young people with the opportunity to participate in the process of County Government; students from each Commission district articulate the needs of youth in Miami-Dade County and advise the Mayor and Commissioners on matters affecting the youth population
- Implements the Anti-Violence Initiative and anti-gang strategies, providing outreach and violence intervention strategies to at-risk communities
- Participates in Engage 305: Government working in collaboration with faith-based organizations to provide the highest level of service to children and their families
- Participates and plays a key role in the following initiatives: the Round Table on Youth Safety, Together for Children, My Brother's Keeper and Operation Restoration
- Provides delinquency prevention (assessment, referral, case management) to youth who are at risk of being arrested
- Provides assessment, crisis intervention, involuntary commitment (Baker Act) and case management to the client population
- Assesses and refers eligible juveniles to appropriate diversion programs
- Provides clinical guidance, review and clinical training to in-house staff
- Partners with community-based organizations to ensure appropriate services to client population

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

Key Department Measures, Strategic Objectives and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 17-18	FY 18-19	FY 19-20	FY 19-20	FY 20-21
					Actual	Actual	Budget	Projection	Target
Percentage of detainable youth attending court hearing within 24 hours of arrest (statutory requirement)	PS1-4	ES-2	EF	↑	100%	100%	100%	100%	100%
Percentage of detainable youth released within six hours	PS1-4	ES-2	EF	↑	83%	75%	75%	75%	75%
Percentage of non-detainable youth released within six hours	PS1-4	ES-2	EF	↑	74%	69%	65%	65%	65%
Screening and assessments administered to at-risk youth to identify substance abuse, family and mental health issues*	PS1-3	ES-2	OP	↔	7,598	7,286	7,500	5,760	5,760
Juvenile arrests processed*	PS1-4	ES-2	OP	↔	2,637	2,544	2,600	2,000	2,000
Youth referred to Civil Citation*	PS1-3	ES-2	OP	↔	906	859	890	650	650
Youth referred to diversion and prevention programs*	PS1-3	ES-2	OP	↔	2,449	2,029	2,290	1,600	1,600
Percentage of youth successfully completing diversion programs	PS1-3	ES-2	OC	↑	78%	76%	80%	80%	80%

\*FY 19-20 Projection and FY 20-21 Target reflect the impact of COVID-19

### DIVISION COMMENTS

- ☛ The FY 2020-21 Proposed Budget supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry (\$2.0 million)
- ☛ The FY 2020-21 Proposed Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is \$886,000 and funds allocations to Miami Children's Initiative (\$150,000), GATE-Weapon Intervention Program (\$107,000) and Community Action Team (\$629,000)
- The FY 2020-21 Proposed Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events and other outreach efforts (\$60,000)
- The FY 2020-21 Proposed Budget includes continued funding from the Florida Department of Juvenile Justice (\$781,000) and the United States Department of Justice Byrne Grant (\$155,000) for diversion services
- The FY 2020-21 Proposed Budget includes funding from the Florida Department of Juvenile Justice (\$883,000) and the Florida Department of Children and Families (\$343,000) for intake, screening and assessment services

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: OPERATIONAL SUPPORT**

The Operational Support Division provides administrative, fiscal and maintenance services to the Department; provides research and analysis to identify trends and needs of arrested and at-risk juveniles in our community; and provides records management for juvenile and administrative records, including the oversight of the criminal justice and law enforcement electronic systems

- Maintains juvenile records
- Provides oversight of all criminal justice and law enforcement database systems
- Develops and monitors the department budget
- Performs the Department's financial, grant, human resources and procurement management functions
- Performs facility and equipment maintenance, including maintenance of the electronic security system
- Seeks alternative funding sources for juvenile services
- Supports the Youth Crime Task Force

### **DIVISION: GUARDIAN AD LITEM**

The Guardian Ad Litem (GAL) Division helps protect the rights of and advocates for the interests of children involved in court proceedings.

- Provides clerical support to the state funded GAL program in Miami-Dade County
- Screens prospective volunteer applicants and provides them with basic program information
- Processes initial applications and background checks
- Supports volunteer training sessions
- Enters volunteer data into the GAL database and maintains volunteer records

### **ADDITIONAL INFORMATION**

- In FY 2020-21, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized and ranks first in the state for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer money
- The FY 2020-21 Proposed Budget includes a reimbursement from General Fund revenues to the Miami-Dade Corrections and Rehabilitation Department (MDCR) for four Correctional Sergeants assigned to oversee the booking process at the Juvenile Assessment Center (\$662,000)

### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

Line Item Highlights	(dollars in thousands)				
	Actual FY 17-18	Actual FY 18-19	Budget FY 19-20	Projection FY 19-20	Proposed FY 20-21
Advertising	8	170	12	12	12
Fuel	1	1	1	1	1
Overtime	29	25	58	58	58
Rent	524	695	639	665	695
Security Services	1,404	1,465	1,600	1,538	1,700
Temporary Services	0	0	0	0	0
Travel and Registration	40	55	49	49	49
Utilities	154	158	164	183	183

## FY 2020 - 21 Proposed Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 17-18	Actual FY 18-19	Budget FY 19-20	Proposed FY 20-21
<b>Revenue Summary</b>				
General Fund Countywide	10,241	10,846	14,330	14,362
Carryover	209	223	0	0
Court Fees	241	218	229	175
State Grants	1,964	2,042	2,007	2,008
Federal Grants	155	169	155	155
Total Revenues	12,810	13,498	16,721	16,700
<b>Operating Expenditures Summary</b>				
Salary	6,325	6,561	6,944	6,989
Fringe Benefits	2,545	2,753	3,022	2,975
Contractual Services	1,546	2,112	3,686	3,786
Other Operating	1,005	1,275	1,231	1,302
Charges for County Services	555	455	717	675
Grants to Outside Organizations	470	209	1,036	886
Capital	-2	-5	85	87
Total Operating Expenditures	12,444	13,360	16,721	16,700
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 19-20	Proposed FY 20-21	Budget FY 19-20	Proposed FY 20-21
<b>Strategic Area: Public Safety</b>				
Office of the Director	327	347	2	2
Operations	10,191	10,107	81	81
Operational Support	5,384	5,417	10	10
Guardian Ad Litem	819	829	6	6
Total Operating Expenditures	16,721	16,700	99	99