

Memorandum



Date: September 17, 2020

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez 
Mayor

Subject: Information for Second Budget Hearing – FY 2020-21 Proposed Budget

This memorandum accompanies the FY 2020-21 Budget Ordinances for your consideration at the Second Budget Hearing on September 17, 2020. This document provides information requested and recommendations for budget adjustments for your consideration. The total of all adjustments approved at the first budget hearing and those additional adjustments included in this memorandum results in an increase to the total operating budget of \$250,000. The adjustments included an increase in the total number of recommended positions by two, for a total of 28,629 positions in the County. This total is 220 positions more than authorized in FY 2019-20. As this memorandum was not provided to the Board at least four business days prior to the Second Budget Hearing as required by Ordinance No. 19-46, a waiver of Ordinance No. 19-46 is required.

During the First Budget Hearing on September 3, 2020, the Board of County Commissioners (the Board) approved the tentative millage rates included in the Proposed Budget: Countywide - 4.6669 mills, Unincorporated Municipal Services Area - 1.9283 mills, Fire Rescue Service District - 2.4207 mills and Library System - 0.284 mills. These rates cannot be increased. At these millage rates, the Proposed Budget is balanced and the adjustments included in this memorandum are supported.

Operating Budget Adjustments

Regulatory and Economic Resources Department

In accordance with Resolution No. R-887-20 adopted by the Board on August 31, 2020, and as recommended by the Biscayne Bay Task Force, a Chief Bay Officer and one support staff person will be added to the Regulatory and Economic Resources Department (RER) Office of Resilience section. These positions will be responsible for advising the Board on Biscayne Bay issues and act as a liaison between County Departments, County Boards, external agencies, stakeholder groups and federal, state and local governments. The Chief Bay Officer will report on water quality issues and develop and recommend policies related to the health of Biscayne Bay. Adding this position to the County organization will provide additional focus and coordination for all issues related to Biscayne Bay. It is also expected that these positions would leverage the resources already budgeted and in place within RER for technical and administrative assistance. Funding is provided from RER departmental operating reserves (\$250,000).

Promotional Funds Allocations, Cultural Grants and Community-based Organization Funding

As required by Administrative Order 7-32, Attachments A and B to this memorandum are the reports on Airport and Seaport promotional funds. The total combined promotional fund allocation in the Proposed Budget will be \$497,600. Attachment C reflects cultural programs monitored by Department of Cultural Affairs and Attachment D reflects continuation funding of the General Fund support to community-based organizations (CBOs) pursuant actions taken via motion on November 19, 2019.

Requested Information

Building Better Communities General Obligation Program (BBC GOB)

Last month, the Board approved Resolution No. R-830-20 which reallocated funding from BBC GOB projects that had been completed and from BBC GOB projects for which funding had been originally allocated for financing costs but were no longer needed for existing BBC GOB projects that required additional funds or for the creation of new projects, several of which were general in nature and from which this Board could allocate and approve funds for more specific sites and projects. A number of projects and sites have already been identified to which this funding may be allocated. An item approving the allocations or, if necessary, significant modifications will be prepared that will include funding recommendations for the CHI Community Health of South Florida, Inc. project, as well as roadway, infrastructure and parks projects countywide. It will be presented to the BBC GOB Citizens Advisory Committee and is anticipated to come before the Board during the first quarter of the new fiscal year.

Capital Projects

The FY 2020-21 Proposed Budget includes \$3.34 billion in capital projects. Generally, revenues used to support capital projects may not be used to fund operating activities. Most of these projects are funded through financing proceeds or grants, both of which have restricted uses (\$2.453 billion, or 74 percent). Of the remaining expenditures, approximately \$718 million is from proprietary revenues, gas tax, or other restricted revenues and \$50 million is for debt service payments for projects already constructed. Funding that may be used to support operating expenses is only used for capital investments when the project is critical and no other source of funding is available.

Many people suggested that defunding particular purchases – such as the replacement of the Police Helicopters and the replacement of cars and other light fleet throughout the County – would provide funding for other services desired. This is imprudent for at least two reasons. First, the replacements are sorely needed. Our helicopter fleet is between 9 and 12 years old. The use of helicopters by law enforcement is critical for providing air support to municipal, state and federal law enforcement agencies and first responders, investigative surveillances, assisting in foot and vehicular pursuits, reconnaissance for major events and demonstrations, etc. The average age of the cars we are replacing is 17 years and the mileage is over 107,000 miles. To ensure our employees are operating in safe, reliable and energy efficient vehicles with lower maintenance costs than our current vehicles is very important. The second argument against making this policy change is that the funding identified for the helicopter and vehicle replacements (for General Fund supported departments) is financing proceeds, which cannot be used to support operating expenses.

It was also suggested that the construction of a new jail to replace our current facilities should be cancelled and the funding utilized to support other services. However, as you know, the cost of construction will be funded through a debt issuance, the annual payments for which will be funded by the savings derived from the operations of a new, more efficient facility. Furthermore, our facilities are in disrepair and do not adhere to modern jail standards. We must replace our jail facility, not only for the safety of the inmates, but also for the safety of our employees who must work there every day.

Affordable Housing

The issue of providing funding for affordable housing has been at the forefront of budget discussions for a number of years. In reality, significant funding for affordable housing is budgeted each year. For FY 2020-21, more than \$265 million of funding is included in the budget. From those funds, \$117 million is allocated to 64 projects. More than \$50 million will be made available through competitive solicitations and a new program dedicating \$50 million to guarantee mortgages for home buyers is also funded. The remaining funding supports homeownership activities, including counseling, and program administration. By the end of FY 2019-20, the Affordable Housing Trust Fund will have a balance of more than \$17 million. As

discussed last year, policies that expedite the development and construction of affordable housing need to be in place so that the funding available to support these projects is spent and housing units are brought on-line.

Business Process Changes

It is truly amazing how quickly our organization changed course at the beginning of the COVID-19 pandemic. Buildings that were once filled with bustling offices became quiet, as all of our employees whose jobs would allow began to work from home. Services we did not anticipate could be provided virtually were shifted over in just days. Public meetings, briefings, selection committee meetings, court hearings, even budget development went on-line, encouraged by our desire to keep everyone safe and healthy and tamp down the epidemic. Not everything happened smoothly, and some things happened too quickly, but over the last six months we have learned a lot about how we can effectively deliver service remotely. We have begun to think about what we can and should continue to do virtually and what services should return to pre-pandemic processes.

The Proposed Budget does not include costs or savings associated with these changes. If we are to adopt the business process changes more permanently, there will be upfront costs that will need to be funded. While we made quick investments in information technology infrastructure and other expenses, funded largely by the CARES Act, significant expenditures would be needed if we are going to continue to work this way into the future. Similarly, if we are going to consolidate office space and reduce our footprint, investment would be required to renovate and reconfigure spaces. Once these investments are made, savings will certainly accrue to the County in the form of reduced costs for rents and leases, utilities, janitorial services, etc. More work should be done in order to determine the best ways to conduct the business of government in the future.

Status of the Naming Rights for the American Airlines Arena

The campaign to sell the naming rights for the American Airlines Arena continues to see forward momentum through discussions with several large companies in the technology, financial, insurance and consumer goods industries. Despite the pandemic, the process is continuing to customize a long-term naming rights partnership for the arena that will benefit the taxpayers. The campaign will continue to identify new prospects on an on-going basis until a naming rights contract is secured with the goal being to do so as soon as possible. No additional payments to support operations and maintenance costs of the Arena are required beyond what was included in the FY 2019-20 Budget and the FY 2020-21 Proposed Budget includes funding to support those payments, assuming that no revenue is received from a new naming-right partnership. Should such a partnership materialize before the end of FY 2020-21, that revenue will accrue to the Ballpark Shortfall Reserve.

Reallocating Funding from Law Enforcement to Social Services

The majority of speakers at the First Budget Hearing repeated statements regarding reducing the funding to the Miami-Dade Police Department (MDPD) and Miami-Dade Corrections and Rehabilitation Department (MDCR) and using that funding instead to address social services and other needs in the community. For many years, the community has clamored for more police officers based primarily on the fact that the staffing of MDPD does not meet the standard ratios promulgated by law enforcement experts. Adequate law enforcement is critical to keep the community safe and throughout my administration I have worked to increase the resources available to MDPD and fund investments in MDCR necessary to meet the requirements of our federal consent agreement.

MDPD provides both regional Sheriff services and local services as the municipal police department for UMSA. The regional Sheriff services are constitutionally and statutorily required services and represent about 30 percent of the MDPD budget (\$228 million from the Countywide General Fund). Local patrol and other municipal services represent 51 percent of the MDPD budget (\$398 million from the UMSA General

Fund). In order for funding to be allocated to social services, affordable housing or other regional needs, it must come from the Countywide General Fund. However, those services make up only 30 percent of the total MDPD budget. Furthermore, in order to reduce the budget for MDPD, not only would future hiring have to be frozen, current police officers would have to be laid off. Because our personnel rules call for the least senior police officers to be removed first, we would lose more officers if the average salary is applied. Finally, it would be necessary to demote supervisors in order to keep service in place as the least senior officers are separated. In the future, we would be faced with a gap of employees when retirements take place and a lack of employees available to rise through the ranks to leadership.

Also suggested was the reallocation of funding to sobering centers in order to reduce our jail population. We have reduced our jail population by more than 50 percent since 1998. We have done that by investing in diversion programs, programs in our parks, support services in Community Action and Human Services, alternative court programs and programs for children. The results of the investments we made in prior years, have enabled us to reduce the cost of our jails; it was not immediate savings. Fewer than one percent of all bookings on an annual basis are individuals who have been arrested for public intoxication. Furthermore, unless an individual has been charged with a violent crime or is a habitual offender, he or she is likely eligible for pre-trial release or a myriad of diversion programs currently provided. More than 8,000 individuals who are booked are successfully diverted to one of these programs or released pending trial. Funding a sobering center will not lead to significant savings in the MDCR budget and, if prioritized, should be funded by another source.

Resilience

I am very proud of the work of my Administration to support the future resilience of this community. We were the first county recognized as part of the Rockefeller 100 Cities, we are part of Resilient 305 and we took the opportunity during our most recent refresh of our Strategic Plan to align our goals and priorities with the recognized dimensions of resilience: Health and Wellbeing, Economy and Society, Infrastructure and Environment and Leadership and Strategy. Community resilience means more than just climate change mitigation; it means that we are prepared for short-term shocks and long-term stressors, whether they are expected (sea level rise) or not (pandemics). Our ability to react quickly and continue the provision of critical services, as well as provide for new needs during the COVID-19 pandemic, is a testament to our resilience as an organization and as a community. It is not a surprise that the majority of our activities have been denoted with the leaf emoji. We should not be providing any services that do not enhance community resilience.

Operating Expenses and Flexibility

As I have said many times, we had three goals in developing the Proposed Budget: keep tax rates flat, preserve services and avoid layoffs. In order to accomplish these, we shaved significant resources from our other operating expenses and froze a number of vacant positions. While there may have been a certain amount of flexibility in prior budgets due to inflated operating expenses or savings that occur when a budgeted position remains vacant due to an unexpected separation or the length of employee recruiting time, that slack does not exist in this budget. One area from which it has been suggested that savings may be derived is the travel budget.

The total budget for travel costs is just over \$5 million. Mandatory travel, which includes vehicle inspections, required educational and certification sessions and prisoner interdictions, totals \$2.2 million. Travel that is more discretionary, but still important for effective management and service delivery, such as continuing education and trips to state and federal departments, totals \$2.8 million, \$645,000 of which comes from the General Fund. While we anticipate that travel habits will change and more opportunities will come through virtual means, it is prudent to keep the travel budget as anticipated for the most important functions.

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We did not have the flexibility to build a Future Services Reserve into the Proposed Budget this year from which service needs identified at the budget hearings could be met. I urge the Board to maintain the reserves that are included in the Proposed Budget and not add to the future operating costs of the County. The coming months are very uncertain as we move through the economic crisis created by the global pandemic. If we do not have adequate reserves, should revenues falter, we will be forced to cut services to our community and to eliminate jobs.

Attachments

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**MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS
RECOMMENDED EXPENDITURES
Fiscal Year – 2020-2021**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$297,600. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney’s Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Miami-Dade County Aviation Department (MDAD)**

Event: Inaugurals for new airlines & routes

Amount recommended: \$15,000

The Aviation Department will co-host inaugural ceremonies for and with new airlines commencing service and with incumbent airlines commencing new routes.

2. **Miami-Dade County Aviation Department (MDAD)**

Event: Community & Global Outreach Programs

Amount recommended: \$175,600

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community and global outreach activities as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD’s General Aviation airports. Activities include, among others, The Florida Chamber’s International Business Day in Tallahassee, The Florida Chamber’s International Trade & Logistics Summit in Miami, The Annual World Strategic Forum, The Beacon’s Council’s Annual Business Achievements Event and Annual Report Event, the Miami-Dade Chamber of Commerce events, the Florida Customs Brokers & Forwarders Association (FCBF) General Monthly Meeting sponsorship one month annually, and its Board Installation Event, the FCBF Conference of the Americas, the Greater Miami Convention & Visitors Bureau Annual Report Event, The Greater Miami Chamber of Commerce’s Annual Meeting, The International Air Cargo Association’s (TIACA) Annual General Meeting or Executive Summit, the E-Merge Americas Annual Conference, the World Trade Center-Miami World Trade Month Events and International Trade Achievement Awards event, The India-US Chamber of Commerce Annual Event, and The S.E.U.S-Japan Association Annual Conference. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

3. **Miami-Dade County**

Event: Miami-Dade County Days in Tallahassee 2020

Amount recommended: \$3,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

4. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, the FAC Federal Legislative Summit and the FAC Annual Conference
Amount recommended: \$9,000

MDAD will co-sponsor during the FAC State and Federal Summits, as well as the Annual Conference, at which the Department is represented by its Office of Governmental Affairs and the Departmental liaison to FAC.

5. **Miami-Dade County Aviation Department (Airside Operations)**
Event: FAA Meetings for FY – 2020 - 2021
Amount recommended: \$5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

6. **Miami-Dade County Aviation Department**
Event: Survival Fire Drill
Amount recommended: \$5,000

The survival drill is conducted by The Fire Department of Miami-Dade Aviation Department to review safety practices.

7. **The International Air Cargo Association (TIACA)**
Event: 2020 Air Cargo Forum
Amount recommended: \$72,000

MDAD will be the official host of the 2020 Air Cargo Forum in Miami. The 2020 Air Cargo Forum is projected to become the largest air cargo & logistics conference and exhibition in the Western Hemisphere.

8. **The Foundation for Democracy in Africa**
Event: AfrICANDO – US – Africa Trade & Investment Symposium / Expo
Amount recommended: \$12,500

AfrICANDO is a unique opportunity to meet producers of high quality and authentic products from Africa and to network with importers, business leaders, investment promotion authorities, Ministers and Ambassadors from Africa.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

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**Seaport Promotional Fund
Recommended Expenditures
FY 2020-21**

As incorporated in Administrative Order 7-32 is the recommendations for the Seaport Promotional Fund expenditures totaling \$200,000 to support the following maritime industry events.

Expenditures of such funds will be spent directly by the Miami-Dade County Seaport Department.

1. Cargo & Cruise Marketing and Community Outreach

Event title: Promotional Program

Amount: \$200,000

This funding will go towards developing strategic campaigns over multiple communication platforms in support of the port's cargo and cruise business as well as community outreach efforts. The program will include intermodal, trade and logistics, as well as travel and tourism marketing efforts in conjunction with the port's cruise and cargo customers and community. Amounts may vary depending on exposure and participation.

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
GRANTS PROGRAM (ArtsAcq)			
ArtsAcq	Art Acquisition Grant Program	Miami-Dade based artists competitively selected by the South Florida Cultural Consortium	\$45,000
			Sub-Total: FY 2020-21 Art Acquisition Grants Program:
			\$45,000
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	FY 2020-2021 Program Activities	\$363,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiatives for Children with Disabilities	\$271,000
			Sub-Total: FY 2020-21 Arts Education and Program Initiatives Grants:
			\$634,000
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Actor's Playhouse Productions, Inc.	Lighting and Sound Equipment Upgrades and Clear-Com Wireless PA System Purchase	\$12,892
CAP	Coral Gables Cinemateque, Inc.	Modernization of the Elevator Equipment at the Coral Gables Cinema	\$13,309
CAP	Friends of the Bass Museum, Inc.	Enhancement of The Bass Museum's Lindemann Family Courtyard - ISC Acoustical Concepts Sound Paneling	\$5,000
CAP	Michael-Ann Russell Jewish Community Center, Inc.	Equipment Purchases for the Alan & Diane Lieberman Theater at the MAR-JCC	\$5,000
CAP	The Dave and Mary Alper Jewish Community Center, Inc.	Air Conditioning Units for the Main Theater and Rotunda Exhibition Space at the Dave and Mary Alper JCC	\$8,587
CAP	The Miami Children's Museum, Inc.	Replacement of ADA Door Openers at the Miami Children's Museum	\$14,669
CAP	Village of Pinecrest	ADA Restroom Renovations at the Terrace Level at Pinecrest Gardens	\$15,543
			Sub-Total: FY 2020-21 Capital Development Program Grants:
			\$75,000
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	\$660,000
			Sub-Total: FY 2020-21 Community Grants Program:
			\$660,000
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	Arts Ballet Theatre of Florida, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Bascomb Memorial Broadcasting Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Centro Cultural Español de Cooperación Iberoamericana, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	City Theatre, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Coral Gables Cinemateque, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	GableStage, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Living Arts Trust, Inc. d/b/a O Cinema	FY 2020-2021 Season Activities	\$125,000
ADV	Locust Projects, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami Dade College - Cultural Affairs Department (MDC Live Arts)	FY 2020-2021 Season Activities - Cultural Affairs Department (MDC Live Arts)	\$125,000
ADV	Miami Dade College - Miami Book Fair Year Round	FY 2020-2021 Season Activities - Miami Book Fair Year Round	\$125,000
ADV	Miami Dade College - Museum of Art and Design	FY 2020-2021 Season Activities - Museum of Art and Design	\$125,000
ADV	Miami Design Preservation League, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami Light Project, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami New Drama, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Nu Deco Ensemble, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Seraphic Fire, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Teatro Avante, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Bakehouse Art Complex, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Coral Gables Museum, Corp.	FY 2020-2021 Season Activities	\$125,000
ADV	The Deering Estate Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Rhythm Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Zoetic Stage, Inc.	FY 2020-2021 Season Activities	\$125,000
			Sub-Total: FY 2020-21 Cultural Advancement Program Grants:
			\$2,750,000
CULTURAL DEVELOPMENT GRANTS PROGRAM (CDG)			
CDG	Ballet Flamenco La Rosa, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Chopin Foundation of the United States, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Coral Gables Congregational Church (United Church of Christ), Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Cuban Classical Ballet of Miami, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Florida International University Board of Trustees, for the benefit of the School of Music	FY 2020-2021 Season Activities	\$60,000
CDG	Fundarte, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Miami Beach Garden Conservancy, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Miami Dade College	FY 2020-2021 Season Activities - Koubek Center	\$60,000
CDG	Miami Dade College	FY 2020-2021 Season Activities - Lynn and Louis Wolfson II Florida Moving Image Archive	\$60,000
CDG	Miami Dade College Foundation, Inc.	FY 2020-2021 Season Activities - New World School of the Arts, Dance Division	\$60,000
CDG	Michael-Ann Russell Jewish Community Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Olympia Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Orchestra Miami, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Patrons of Exceptional Artists, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Dance Now! Ensemble, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Dave and Mary Alper Jewish Community Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Murray Dranoff Foundation, Inc.	FY 2020-2021 Season Activities	\$60,000
			Sub-Total: FY 2020-21 Cultural Development Program Grants:
			\$1,080,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
CULTURE SHOCK MIAMI PROGRAM COSTS			
CS	Culture Shock Miami Audience Development Program: Discount Tickets to the Arts for Teens and Young Adults	Programmatic Support	\$614,000
			Sub-Total: FY 2020-21 Culture Shock Miami Program Costs:
			\$614,000
DANCE MIAMI CHOREOGRAPHERS (DMC)			
DMC	Billig, Maya	Choreographer Award	\$10,000
DMC	Buil, Belaxis	Choreographer Award	\$10,000
DMC	Forte, Carla	Choreographer Award	\$10,000
DMC	Godoy, Lazaro	Choreographer Award	\$10,000
DMC	Taran, Alexey	Choreographer Award	\$10,000
DMC	Villaccesses, Enrique	Choreographer Award	\$10,000
DMC	Winter, Pioneer	Choreographer Award	\$10,000
DMC	Dance Miami Choreographers Program	Programmatic costs	\$5,000
			Sub-Total: FY 2020-21 Dance Miami Choreographers Program:
			\$75,000
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)			
DAN	Alhambra Music, Inc.	FY 2020-2021 Season Activities	\$12,021
DAN	Artefactus Cultural Project, Inc.	FY 2020-2021 Season Activities	\$11,006
DAN	Bookleggers Library, Inc.	FY 2020-2021 Season Activities	\$12,609
DAN	Civic Chorale of Greater Miami, Inc.	FY 2020-2021 Season Activities	\$12,444
DAN	Dade Heritage Trust, Inc. f/a for Viernes Culturales/Cultural Fridays, Inc.	FY 2020-2021 Season Activities	\$11,348
DAN	Delou Africa, Inc.	FY 2020-2021 Season Activities	\$13,077
DAN	El Ingenio, Inc.	FY 2020-2021 Season Activities	\$11,769
DAN	Florida Guitar Foundation, Inc.	FY 2020-2021 Season Activities	\$12,509
DAN	Florida Opera Prima, Inc.	FY 2020-2021 Season Activities	\$9,427
DAN	Foundation for Emerging Technologies and Arts, Inc.	FY 2020-2021 Season Activities	\$8,630
DAN	Friends of the Japanese Garden, Inc.	FY 2020-2021 Season Activities	\$11,923
DAN	Hispanic-American Lyric Theatre, Inc.	FY 2020-2021 Season Activities	\$10,463
DAN	IlluminArts, Inc.	FY 2020-2021 Season Activities	\$12,499
DAN	Living Arts Trust, Inc. d/b/a O Cinema f/a for Bistoury Physical Theatre and Film Corp.	FY 2020-2021 Season Activities	\$11,654
DAN	Marti Productions, Inc.	FY 2020-2021 Season Activities	\$7,225
DAN	Miami Watercolor Society, Incorporated	FY 2020-2021 Season Activities	\$12,636
DAN	Moksha Arts Collective, Inc.	FY 2020-2021 Season Activities	\$11,107
DAN	Mz Goose, Inc.	FY 2020-2021 Season Activities	\$11,957
DAN	North Miami Community Concert Band, Inc.	FY 2020-2021 Season Activities	\$12,102
DAN	Siudy Flamenco Dance Theater, Inc.	FY 2020-2021 Season Activities	\$10,221
DAN	South Beach Chamber Ensemble, Inc.	FY 2020-2021 Season Activities	\$12,344
DAN	South Florida Bluegrass Association, Inc.	FY 2020-2021 Season Activities	\$12,758
DAN	South Florida Composers' Alliance, Inc.	FY 2020-2021 Season Activities	\$13,479
DAN	South Florida Friends of Classical Music, Inc.	FY 2020-2021 Season Activities	\$12,506
DAN	The Cove Rincon Corp.	FY 2020-2021 Season Activities	\$7,879
DAN	The Miami Classical Guitar Society, Inc.	FY 2020-2021 Season Activities	\$8,887
DAN	Voices of Miami, Inc.	FY 2020-2021 Season Activities	\$10,520
			Sub-Total: FY 2020-21 Developing Arts in Neighborhoods Program Grants:
			\$305,000
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	Bayfront Park Management Trust Corporation	Downtown Miami New Year's Eve Celebration	\$59,961
FEST	Borscht Corp.	Borscht Film Festival	\$76,697
FEST	Coconut Grove Arts & Historical Association, Inc.	Coconut Grove Arts Festival	\$100,000
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	\$100,000
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	\$55,395
FEST	Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	\$58,786
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Parade and Festival	\$80,000
FEST	Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	\$79,787
FEST	Miami Dade College	Miami Book Fair	\$114,687
FEST	Miami Dade College	Miami Film Festival	\$114,687
FEST	Miami Gay and Lesbian Film Festival, Inc.	OUTshine Film Festival	\$65,000
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	\$85,000
FEST	University of Wynwood, Inc.	O, Miami Poetry Festival	\$65,000
			Sub-Total: FY 2020-21 Festivals and Special Events Program Grants:
			\$1,055,000
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Arca Images, Inc.	FY 2020-2021 Season Activities	\$27,641
HCJ	Artists in Residence in Everglades, Inc.	FY 2020-2021 Season Activities	\$29,530
HCJ	Bas Fisher Invitational, Inc.	FY 2020-2021 Season Activities	\$28,727
HCJ	Community Arts and Culture, Inc.	FY 2020-2021 Season Activities	\$25,138
HCJ	Creation Art Center Corporation	FY 2020-2021 Season Activities	\$26,146
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Dimensions Dance Theater of Miami, Inc.	FY 2020-2021 Season Activities	\$27,014
HCJ	Edge Zones, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Friends of Chamber Music of Miami, Inc.	FY 2020-2021 Season Activities	\$25,526
HCJ	Juggerknot Theater Corporation	FY 2020-2021 Season Activities	\$23,073
HCJ	Karen Peterson and Dancers, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Main Street Players, Inc. d/b/a Main Street Players	FY 2020-2021 Season Activities	\$26,551
HCJ	Miami Beach Film Society	FY 2020-2021 Season Activities	\$30,000
HCJ	Miami Dade College	FY 2020-2021 Season Activities - Department of Arts and Philosophy	\$27,388
HCJ	Miami Lyric Opera, Inc.	FY 2020-2021 Season Activities	\$22,919

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
H CJ	Miami Short Film Festival, Inc.	FY 2020-2021 Season Activities	\$29,324
H CJ	PAXy, Inc.	FY 2020-2021 Season Activities	\$30,000
H CJ	Peter London Global Dance Company, Inc.	FY 2020-2021 Season Activities	\$28,138
H CJ	Pioneer Winter Collective, Inc.	FY 2020-2021 Season Activities	\$30,000
H CJ	Saint Martha Concerts and Cultural Affairs, Inc.	FY 2020-2021 Season Activities	\$26,847
H CJ	Siempre Flamenco, Inc.	FY 2020-2021 Season Activities	\$26,665
H CJ	The Opera Atelier, Inc.	FY 2020-2021 Season Activities	\$27,014
H CJ	University of Miami - School of Music	FY 2020-2021 Season Activities	\$27,359
		Sub-Total: FY 2020-21 Hannibal Cox Jr. Cultural Program Grants:	\$635,000
INTERNATIONAL CULTURAL PARTNERSHIPS GRANTS PROGRAM (ICE)			
ICE	Arca Images, Inc.	Fallen Angels - Miami/Paris Exchange	\$30,000
ICE	Bas Fisher Invitational, Inc.	Art and Infra-Structure from the Tropics to the Arctic - Miami/Norway Exchange	\$30,000
ICE	Delou Africa, Inc.	Art Ova Seas - Miami/Trinidad & Tobago Exchange	\$20,000
ICE	Diaspora Vibe Cultural Arts Incubator, Inc.	Caribbean Global Currents: Talking Across Difference - Miami/Panama Exchange	\$15,000
ICE	Edge Zones, Inc.	Art of Uncertainty - Index Miami/Santo Domingo	\$30,000
ICE	FUNDarte, Inc.	Sharing Grandmothers - Miami/Cameroon	\$30,000
ICE	The Dance NOW! Ensemble, Inc.	Anusin: What is Hidden is Never Lost - Miami/Portugal Exchange	\$15,000
ICE	University of Wynwood, Inc.	Residency and Anthology of Modern Caribbean Poetry	\$30,000
		Sub-Total: FY 2020-21 International Cultural Exchange Program Grants:	\$200,000
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actor's Playhouse Productions, Inc.	FY 2020-2021 Season Activities	\$307,551
MCI	Adrienne Arsht Center Trust, Inc. d/b/a Adrienne Arsht Center for the Performing Arts of Miami-Dade County	FY 2020-2021 Season Activities	\$551,902
MCI	Florida International University Board of Trustees, for the benefit of Jewish Museum of Florida	FY 2020-2021 Season Activities	\$166,469
MCI	Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	FY 2020-2021 Season Activities	\$222,834
MCI	Florida International University Board of Trustees, for the benefit of The Wolfsonian	FY 2020-2021 Season Activities	\$401,570
MCI	Florida Grand Opera, Inc.	FY 2020-2021 Season Activities	\$514,594
MCI	Friends of the Bass Museum, Inc.	FY 2020-2021 Season Activities	\$329,813
MCI	GableStage, Inc.	FY 2020-2021 Transition Activities	\$154,615
MCI	M Ensemble Company, Inc.	FY 2020-2021 Season Activities	\$132,250
MCI	Miami City Ballet, Inc.	FY 2020-2021 Season Activities	\$516,876
MCI	Miami Symphony Orchestra/Orquesta Sinfonica de Miami, Inc., The	FY 2020-2021 Season Activities	\$132,250
MCI	Museum of Contemporary Art, Inc.	FY 2020-2021 Season Activities	\$225,000
MCI	New World Symphony, Inc.	FY 2020-2021 Season Activities	\$566,428
MCI	South Florida Art Center, Inc. d/b/a Oolite Arts	FY 2020-2021 Season Activities	\$228,015
MCI	University of Miami - Lowe Art Museum	FY 2020-2021 Season Activities	\$288,833
		Sub-Total: FY 2020-21 Major Cultural Institutions Program Grants:	\$4,739,000
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	\$135,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help Program," Organization Capacity Building Initiatives, MAMP Workshop Series Scholarships, Creative Capital Programs, Dance Community Services, etc.	\$123,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Resilient 305" Initiative	\$25,000
SERV	Dade Heritage Trust, Inc.	Annual Programs	\$25,000
SERV	Diaspora Arts Coalition, Incorporated	Annual Programs	\$30,000
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	\$45,000
SERV	Hispanic Theaters and Producers Association of Florida, Inc.	Annual Programs	\$100,000
SERV	IFCM Corp.	Filmgate Interactive Annual Programs	\$50,000
SERV	Miami Dance Hub, Inc.	Annual Programs	\$10,000
SERV	Miami Light Project, Inc.	MLP Technical Fellowship Program	\$30,000
SERV	Sosyete Koukouy of Miami, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	\$25,000
SERV	Sunshine Jazz Organization, Inc., The	Annual Programs	\$55,000
SERV	Theatre League of South Florida, Inc., The	Annual Programs	\$70,000
		Sub-Total: FY 2020-21 Service Organizations Program Grants:	\$723,000
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Project grants to Organizations for Summer Arts and Science Camp Programs: 2020-2021 cycle grantees TBD	\$825,000
		Sub-Total: FY 2020-21 Summer Arts & Science Camps for Kids Program Grants:	\$825,000
TARGETED INITIATIVES GRANTS (TARG)			
TARG	ArtSouth, A Not-For-Profit Corporation	Operating Transition Plan	\$25,000
TARG	Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	\$120,000
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Operating Transition Plan	\$150,000
TARG	City of Hialeah	City of Hialeah Cultural Affairs Council Programs	\$30,000
TARG	Doral Contemporary Art Museum, Inc.	Annual Programs	\$35,000
TARG	Friends of the Miami-Dade Public Library, Inc.	The Vasari Project	\$15,000
TARG	Fundarte, Inc.	Fiscal Agent for Artist Access Grant Program	\$30,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Marketing, Market Research and Strategic Partnerships	\$153,000
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	\$25,000
TARG	Hispanic-American Lyric Theatre, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	\$13,000
TARG	Historic Hampton House Trust, Inc.	Annual Programs	\$60,000
TARG	Homestead Center for the Arts, Inc.	Annual Programs	\$30,000
TARG	Institute of Contemporary Art, Miami, Inc.	Annual Programs	\$25,000
TARG	Miami New Drama, Inc.	Colony Theater Operating Support	\$35,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
TARG	The Fountainhead Residency, Inc.	Annual Programs	\$15,000
TARG	The Rhythm Foundation, Inc.	Fiscal Agent for Activities and Audience Development at Caleb Auditorium, African Heritage Cultural Arts Center and/or Miami-Dade County Auditorium	\$5,000
TARG	Theatre League of South Florida, Inc., The	Fiscal Agent for the Playwright Development Program	\$75,000
Sub-Total: FY 2020-21 Targeted Initiatives Grants:			\$841,000
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	After School Film Institute, Inc.	Dare To Dream Program	\$16,552
YEP	Amplifyme, Inc.	Youth Media Institute	\$9,263
YEP	Arts Ballet Theatre of Florida, Inc.	Arts Ballet goes to School at Ojus Elementary	\$25,915
YEP	ArtSouth, A Not-For-Profit Corporation	Arts Beyond the Classroom (ABC)	\$30,000
YEP	Brazilian Voices, Inc.	Brazilian Voices' "Healing Bossa Nova for Kids"	\$19,040
YEP	City Theatre, Inc.	2020-2021 Short Cuts Tour	\$10,000
YEP	Coral Gables Congregational Church (United Church of Christ), Inc.	CAP Miami Jazz Institute Improv Redux	\$30,000
YEP	El Ingenio, Inc.	"Centro Mater Arts Education Project"	\$16,830
YEP	Friendship Circle of Miami, Inc.	The Friendship Circle Band	\$18,880
YEP	GableStage, Inc.	GableStage 2021 Page to Stage School Tour	\$10,000
YEP	Jorge M. Perez Art Museum of Miami-Dade County, Inc.	Overtown Afterschool at PAMM	\$19,761
YEP	Karen Peterson and Dancers, Inc.	Inclusive Dance Comes to Your School	\$10,000
YEP	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	A Day Where Art Meets Nature	\$10,000
YEP	Mexican American Council, Inc.	Homestead-Miami Mariachi Conservatory	\$25,413
YEP	Miami City Ballet, Inc.	Ballet Bus Year 6: Long-Term Arts Education Scholarships	\$30,000
YEP	Miami New Drama, Inc.	Miami New Drama Theater Workshop	\$24,883
YEP	Museum of Contemporary Art, Inc.	MOCA Teen Art Force 2020-2021	\$30,000
YEP	New World Symphony, Inc.	NWS Education Concerts	\$10,000
YEP	Saint Martha Concerts and Cultural Affairs, Inc.	MMC Includes All Kids	\$8,593
YEP	Seraphic Fire, Inc.	Seraphic Fire Youth Initiative: 2020-2021 Choral Education Residency	\$25,468
YEP	South Florida Art Center, Inc. d/b/a Oolite Arts	Video Art Club	\$24,967
YEP	The Dance NOW! Ensemble, Inc.	Dance NOW! Miami Long-Term Residency at Dr. Michael Krop Senior High School	\$25,552
YEP	The Dave and Mary Alper Jewish Community Center, Inc.	Holocaust Impact Theater	\$10,000
YEP	The Deering Estate Foundation, Inc.	Discover Deering STEM + Arts After-School Program	\$25,496
YEP	The Miami Children's Museum, Inc.	Virtual Live Theater and Arts Workshops for children with autism	\$18,420
YEP	The Murray Dranoff Foundation, Inc.	PIANO SLAM 13	\$10,000
YEP	The Opera Atelier, Inc.	Arts Adventures	\$24,967
YEP	University of Wynwood, Inc.	The Sunroom	\$30,000
Sub-Total: FY 2020-21 Youth Arts Enrichment Program Grants:			\$550,000
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	All Florida Youth Orchestra, Incorporated d/b/a Florida Youth Orchestra	FY 2020-2021 Program Activities	\$25,000
YAM	Alliance for Musical Arts Productions, Inc.	FY 2020-2021 Program Activities	\$19,378
YAM	American Children's Orchestras for Peace, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Area Performance Gallery, Inc. d/b/a Area Stage Company	FY 2020-2021 Program Activities	\$125,000
YAM	Ballet Etudes of South Florida, Inc.	FY 2020-2021 Program Activities	\$23,649
YAM	Diva Arts & Entertainment, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	enFAMILIA, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Fantasy Theatre Factory, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Florida Film Institute, Inc.	FY 2020-2021 Program Activities	\$49,072
YAM	Friends of South Florida Music, Inc.	FY 2020-2021 Program Activities	\$23,483
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Guitars Over Guns Organization, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Kinad, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	Miami Children's Chorus, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Dance Project, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Miami Momentum Dance Company, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	Miami Music Festival, Inc.	FY 2020-2021 Program Activities	\$49,418
YAM	Miami Music Project, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Stage Company/Miami Children's Theater, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Theater Center, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Youth Ballet, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Musical, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	National Foundation for Advancement in the Arts, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	PATH: Preserving, Archiving & Teaching Hiphop, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	South Florida Center for Percussive Arts, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	South Florida Youth Symphony, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	The Children's Voice Chorus, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	The Motivational Edge, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	The Roxy Theatre Group, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	The Thomas Armour Youth Ballet, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Young Musicians Unite, Inc.	FY 2020-2021 Program Activities	\$50,000
Sub-Total: FY 2020-21 Youth Arts Miami Program Grants:			\$2,240,000
Total FY 2020-21 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:			\$18,046,000
COMMUNITY-BASED ORGANIZATION DIRECT ALLOCATIONS			
non-comp	After School Film Institute, Inc.	Film Training Program at Arthur and Polly Mays Conservatory of the Arts	\$40,000
Sub-Total: FY 2020-21 Community-Based Organization Direct Allocations:			\$40,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
COMMUNITY-BASED CULTURAL FACILITIES DIRECT ALLOCATIONS			
non-comp	Fairchild Tropical Botanic Garden, Inc.	Support for Fairchild Tropical Botanic Garden	\$376,000
non-comp	Fantasy Theatre Factory, Inc.	Support for Management and Operations of the Sandrell Rivers Theater	\$430,000
non-comp	The Miami Children's Museum, Inc.	Support for Miami Children's Museum	\$785,000
non-comp	Zoo Miami Foundation, Inc.	Support for Zoo Miami	\$293,000
Sub-Total: FY 2020-21 Community-Based Cultural Facilities Direct Allocations:			\$1,884,000
Grand Total: FY 2020-21 Funding to Cultural Organizations through the Department of Cultural Affairs:			\$19,970,000

**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Adults Mankind Organization, Inc.	Workforce Development	\$ 126,960
Advocate Program, Inc.	Workforce Development	\$ 41,775
Allapattah Community Action, Inc.	Elder Needs	\$ 70,125
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	\$ 4,050
American National Red Cross (formerly American Red Cross Greater Miami & The Keys)	Basic Needs	\$ 131,920
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	\$ 47,920
Amigos Together For Kids, Inc.	Children, Youth & Families	\$ 35,475
ASPIRA of Florida, Inc.	Anti-Violence	\$ 72,720
Ayuda, Inc.	Elder Needs	\$ 56,880
Banyan Community Health Center, Inc.	Health	\$ 50,960
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	\$ 16,500
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	\$ 28,350
Best Buddies International, Inc.	Children & Adults with Disabilities	\$ 114,800
Best Buddies International, Inc.	Workforce Development	\$ 40,000
Better Way of Miami, Inc.	Special Needs	\$ 400,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	\$ 26,100
Borinquen Health Care Center, Inc.	Health	\$ 27,750
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	\$ 60,000
Branches, Inc.	Basic Needs	\$ 51,040
Branches, Inc.	Workforce Development	\$ 20,000
Breakthrough Miami, Inc.	Children, Youth & Families	\$ 117,040
Camillus House, Inc.	Special Needs	\$ 52,800
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	\$ 82,640
Carrfour Supporting Housing, Inc.	Other	\$ 8,025
Casa Valentina, Inc.	Basic Needs	\$ 210,240
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	\$ 235,680
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	\$ 52,160
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	\$ 48,000
CCDH, Inc.	Children & Adults with Disabilities	\$ 114,960
Center for Family and Child Enrichment, Inc.	Anti-Violence	\$ 199,840
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	\$ 269,360
Center of Information & Orientation, Inc.	Children, Youth & Families	\$ 47,520
Centro Campesino-Farmworker Center, Inc.	Elder Needs	\$ 53,200
Centro Mater Child Care Services, Inc.	Children, Youth & Families	\$ 46,200
Coconut Grove Cares, Inc.	Children, Youth & Families	\$ 10,000
Colombian American Service Association, Inc. (CASA)	Immigrants/ New Entrants	\$ 49,425
Common Threads, Inc.	Children, Youth & Families	\$ 60,000
Communities In Schools of Miami, Inc.	Children, Youth & Families	\$ 21,900
Communities United, Inc.	Elder Needs	\$ 57,375
Community Coalition, Inc.	Elder Needs	\$ 59,040
Concerned African Women, Inc.	Children, Youth & Families	\$ 281,040
Concerned African Women, Inc.	Criminal Justice	\$ 162,560
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	\$ 60,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	\$ 32,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	\$ 40,000
Curley's House of Style, Inc.	Food Program	\$ 200,000
De Hostos Senior Center Inc.	Elder Needs	\$ 139,875
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	\$ 10,800
Easter Seals South Florida, Inc.	Elder Needs	\$ 98,560
Easter Seals South Florida, Inc.	Special Needs	\$ 187,600
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	\$ 34,400
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	\$ 65,680
Fairchild Tropical Botanic Garden, Inc.	Other	\$ 66,450
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Basic Needs	\$ 20,090
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	\$ 84,950
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	\$ 24,110
Family Resource Center of South Florida, Inc.	Children, Youth & Families	\$ 28,125
Farm Share, Inc.	Food Program	\$ 460,000
Feeding South Florida, Inc.	Basic Needs	\$ 51,040
Feeding South Florida, Inc.	Food Program	\$ 200,000

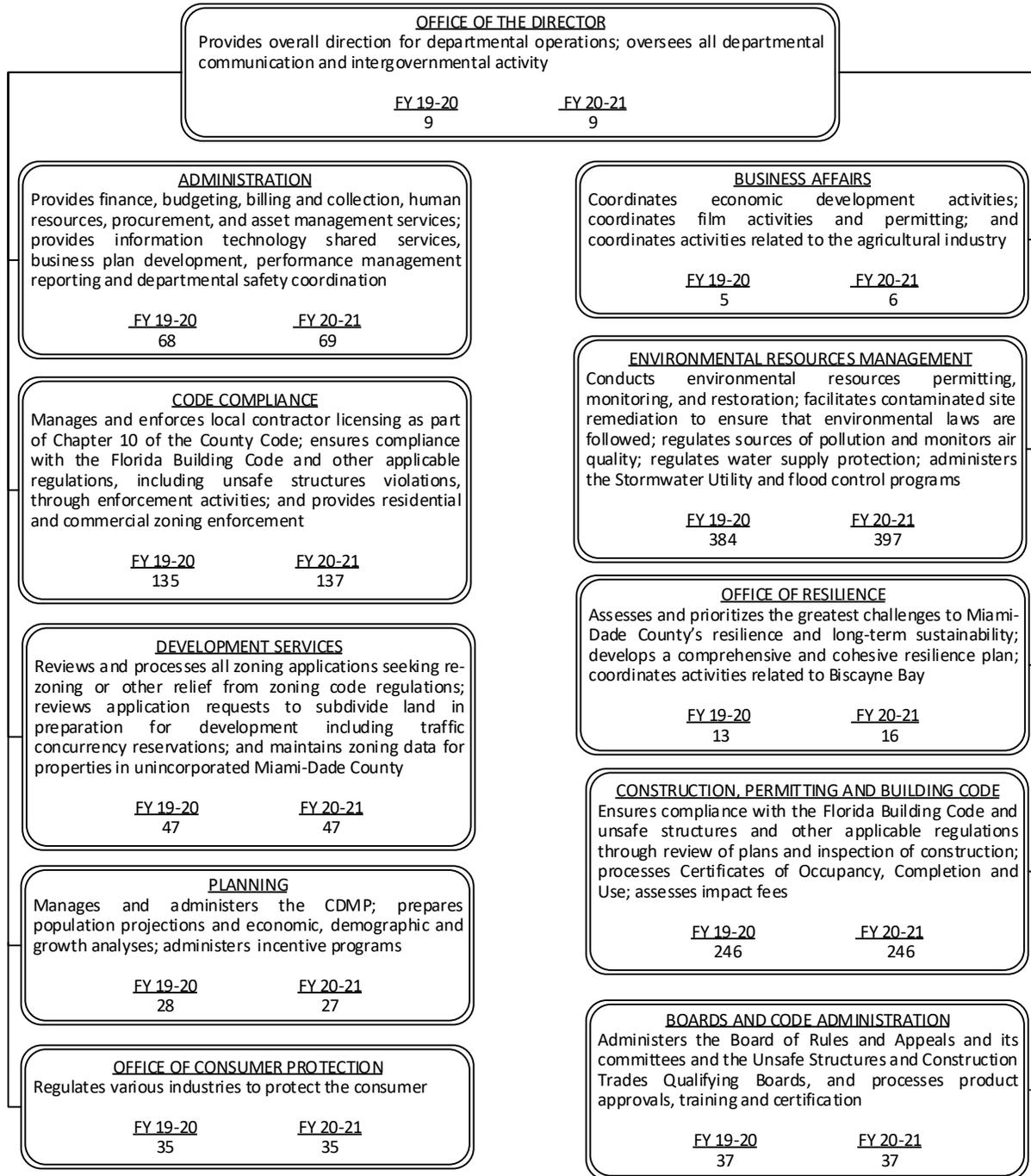
**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Fifty-Five Years & Up, Inc.	Elder Needs	\$ 106,725
Florida International University, Inter-American Conference of Mayors	Other	\$ 17,000
Florida Venture Foundation, Inc.	Children, Youth & Families	\$ 86,550
Foster Care Review, Inc.	Children, Youth & Families	\$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	\$ 34,575
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	\$ 24,075
Greater Miami Services Corps.	Workforce Development	\$ 170,800
Guardianship Program of Dade County, Inc.	Elder Needs	\$ 18,075
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	\$ 51,100
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	\$ 27,940
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	\$ 27,350
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	\$ 24,100
Hispanic Coalition, Corp.	Children, Youth & Families	\$ 69,600
Holy Temple Human Services Corporation, Inc.	Elder Needs	\$ 47,175
Institute for Child and Family Health, Inc.	Criminal Justice	\$ 52,094
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	\$ 46,410
Jewish Community Services of South Florida, Inc.	Elder Needs	\$ 257,715
Jewish Community Services of South Florida, Inc.	Other	\$ 46,010
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	\$ 45,975
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	\$ 24,075
Kristi House, Inc.	Special Needs	\$ 418,080
Latinos Salud, Inc.	Health	\$ 109,040
Latinos United in Action Center, Inc.	Children, Youth & Families	\$ 22,350
Lawyers for Children America, Inc.	Children, Youth & Families	\$ 51,200
Legal Services of Greater Miami, Inc.	Basic Needs	\$ 36,670
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	\$ 35,000
Legal Services of Greater Miami, Inc.	Other	\$ 26,360
Legal Services of Greater Miami, Inc.	Special Needs	\$ 63,950
Leisure City/ Modello Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 18,075
Liga Contra el Cancer, Inc.	Health	\$ 82,725
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	\$ 371,175
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	\$ 500,000
Llirraf'O, Inc.	Children, Youth & Families	\$ 174,000
MJD Wellness and Community Center, Inc	Food Program	\$ 200,000
Masada Home Care, Inc.	Elder Needs	\$ 39,520
Miami Children's Initiative, Inc.	Children, Youth & Families	\$ 56,750
Miami City Ballet, Inc.	Children, Youth & Families	\$ 129,520
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	\$ 120,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	\$ 9,450
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	\$ 82,880
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	\$ 101,025
Multi-Ethnic Youth Group Association , Inc.	Children, Youth & Families	\$ 48,675
Neighbors and Neighbors Association, Inc.	Other	\$ 33,075
New Hope CORPS, Inc.	Special Needs	\$ 449,040
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	\$ 187,680
Omega Activity Center Foundation, Inc.	Children, Youth & Families	\$ 18,900
Overtown Youth Center, Inc.	Children, Youth & Families	\$ 99,040
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	\$ 6,825
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	\$ 90,800
Public Health Trust of Miami-Dade County	Children & Adults with Disabilities	\$ 24,080
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	\$ 200,000
Rainbow Community Development Corporation	Children, Youth & Families	\$ 35,475
Read2Succeed, Inc.	Children, Youth & Families	\$ 26,550
Reading and Math, Inc.	Children, Youth & Families	\$ 312,800
Regis House, Inc.	Children, Youth & Families	\$ 112,810
Regis House, Inc.	Criminal Justice	\$ 38,160
Regis House, Inc.	Health	\$ 14,180
Richmond Heights Community Association, Inc.	Basic Needs	\$ 32,175
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	\$ 185,025
Senior L.I.F.T. Center, Inc.	Elder Needs	\$ 45,920

**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
South Florida Youth Symphony, Inc.	Children, Youth & Families	\$ 6,000
Southwest Social Services Programs, Inc.	Elder Needs	\$ 194,720
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	\$ 54,400
St. Alban's Day Nursery, Inc.	Children, Youth & Families	\$ 32,925
St. Thomas University, Inc.	Immigrants/ New Entrants	\$ 49,840
Teen Up-ward Bound, Incorporated	Children, Youth & Families	\$ 19,275
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	\$ 105,040
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	\$ 51,040
The Education Fund, Inc.	Children, Youth & Families	\$ 164,640
The Family Christian Association of America, Inc.	Children, Youth & Families	\$ 54,375
The Institute of Black Family Life, Inc.	Criminal Justice	\$ 8,400
The Key Clubhouse of South Florida	Special Needs	\$ 56,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 33,525
The Motivational Edge, Inc.	Children, Youth & Families	\$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	\$ 44,175
The Sundari Foundation, Inc.	Children, Youth & Families	\$ 307,040
The Sundari Foundation, Inc.	Other	\$ 450,000
The Sundari Foundation, Inc.	Special Needs	\$ 110,480
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	\$ 55,040
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	\$ 38,160
Thelma Gibson Health Initiative, Inc.	Criminal Justice	\$ 16,470
Thelma Gibson Health Initiative, Inc.	Health	\$ 16,470
Transition, Inc.	Other	\$ 78,320
United Home Care Services, Inc.	Elder Needs	\$ 135,600
University of Miami	Children, Youth & Families	\$ 28,100
Urgent, Inc.	Children, Youth & Families	\$ 20,475
Victory for Youth, Inc. (Share Your Heart)	Food Program	\$ 200,000
Voices for Children Foundation, Inc.	Basic Needs	\$ 25,110
Voices for Children Foundation, Inc.	Children, Youth & Families	\$ 18,910
Voices for Children Foundation, Inc.	Special Needs	\$ 13,055
WeCount!, Inc.	Immigrants/ New Entrants	\$ 40,000
Wellspring Counseling, Inc.	Special Needs	\$ 63,360
West Kendall Baptist Hospital, Inc.	Health	\$ 85,280
World Literacy Crusade of FL., Inc.	Children, Youth & Families	\$ 110,400
World Literacy Crusade of FL., Inc.	Criminal Justice	\$ 90,160
Youth Co-Op, Inc.	Immigrants/ New Entrants	\$ 150,240
YWCA of Greater Miami-Dade, Inc.	Basic Needs	\$ 94,640
Police Grants		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 246,450
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 103,550
Police Benevolent Association	Police Grants	\$ 32,000
The Alternative Programs, Inc.	Police Grants	\$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 382,500
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 14,875
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 8,925
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 5,950

Regulatory and Economic Resources



The FY 2020-21 total number of full-time equivalent positions is 1027.5