

APPENDIX I: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
Public Safety									
ADMIN OFFICE OF THE COURTS	61,758	7,869	21,487	37,475	8,665	0	0	0	137,254
CORRECTIONS & REHABILITATION	10,604	36,490	87,915	139,500	157,500	77,918	0	0	509,927
FIRE RESCUE	40,234	53,360	29,162	29,808	23,668	24,700	29,000	48,316	278,248
INFORMATION TECHNOLOGY DEPT	19,645	33,402	23,451	33,984	6,952	4,641	0	0	122,076
MEDICAL EXAMINER	0	1,396	0	0	0	0	0	0	1,396
NON-DEPARTMENTAL	0	20,572	12,879	31,417	54,527	0	0	0	119,395
POLICE	28,201	64,064	70,773	41,460	27,692	16,666	23,845	20,509	293,210
Strategic Area Total	160,442	217,153	245,667	313,644	279,004	123,925	52,845	68,825	1,461,505
Transportation and Mobility									
PARKS, RECREATION AND OPEN SPACES	9,234	15,886	15,804	5,820	12,472	0	0	0	59,216
TRANSPORTATION & PUBLIC WORKS	1,864,710	1,028,315	888,637	547,428	415,240	323,377	212,735	13,500	5,293,943
Strategic Area Total	1,873,943	1,044,201	904,441	553,248	427,712	323,377	212,735	13,500	5,353,158
Recreation and Culture									
CULTURAL AFFAIRS	60,093	37,595	62,077	82,050	35,278	2,000	2,000	2,000	283,092
LIBRARY	21,805	23,516	15,448	3,280	0	0	0	267	64,317
NON-DEPARTMENTAL	5,111	18,521	13,389	2,000	0	0	0	0	39,021
PARKS, RECREATION AND OPEN SPACES	260,661	74,407	93,240	93,172	70,215	52,551	65,050	700,824	1,410,120
Strategic Area Total	347,670	154,039	184,154	180,502	105,493	54,551	67,050	703,091	1,796,549
Neighborhood and Infrastructure									
ANIMAL SERVICES	605	2,738	1,661	0	0	0	0	0	5,004
DEPT OF REG & ECON RESOURCES	226,331	57,693	26,694	17,604	9,035	11,396	7,500	26,000	382,252
INFORMATION TECHNOLOGY DEPT	0	2,000	500	200	0	0	0	0	2,700
NON-DEPARTMENTAL	64,166	59,854	4,474	0	0	0	0	0	128,494
SOLID WASTE MANAGEMENT	71,710	24,185	43,953	65,861	32,537	9,022	5,742	239,728	492,738
TRANSPORTATION & PUBLIC WORKS	181,711	17,454	18,510	13,700	8,372	6,947	7,000	7,016	260,710
WATER AND SEWER	2,063,110	718,302	901,541	871,457	879,895	732,406	558,384	853,116	7,578,210
Strategic Area Total	2,607,633	882,226	997,333	968,822	929,838	759,771	578,626	1,125,860	8,850,109
Health and Society									
COMM.ACTION & HUMAN SRVC. DPT.	15,194	15,614	12,013	15,868	0	0	0	0	58,689
INTERNAL SERVICES	62,975	7,791	11,841	2,896	0	0	0	0	85,503
NON-DEPARTMENTAL	77,713	17,883	3,000	0	0	0	0	0	98,596
PUBLIC HOUSING & COMMUNITY DEV	57,510	31,587	22,702	9,018	7,538	0	0	0	128,356
Strategic Area Total	213,393	72,875	49,556	27,782	7,538	0	0	0	371,144
Economic Development									
AVIATION	884,787	479,099	488,419	356,702	386,009	466,474	410,919	2,385,041	5,857,450
DEPT OF REG & ECON RESOURCES	25,950	10,650	25,700	0	8,700	7,000	0	0	78,000
SEAPORT	537,580	379,808	315,151	211,874	187,587	113,713	58,798	37,038	1,841,549
Strategic Area Total	1,448,317	869,557	829,270	568,576	582,296	587,187	469,717	2,422,079	7,776,999
General Government									
COMMUNICATIONS & CUSTOMER EXPERIENCE	0	2,150	2,750	0	0	0	0	0	4,900
ELECTIONS	280	6,673	5,245	2,915	0	0	0	0	15,113
FINANCE	800	2,600	0	0	0	0	0	0	3,400
INFORMATION TECHNOLOGY DEPT	135,076	41,602	10,862	12,947	13,947	0	0	0	214,433
INTERNAL SERVICES	33,216	85,823	72,370	70,726	1,448	0	0	82,123	345,706
NON-DEPARTMENTAL	331,985	101,364	86,839	93,709	94,380	42,772	60,191	32,000	843,239
PROPERTY APPRAISAL	2,830	3,250	0	0	0	0	0	0	6,080
Strategic Area Total	504,186	243,462	178,066	180,297	109,774	42,772	60,191	114,123	1,432,870
Grand Total	7,155,584	3,483,513	3,388,487	2,792,871	2,441,656	1,891,582	1,441,164	4,447,479	27,042,336