

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### Internal Services

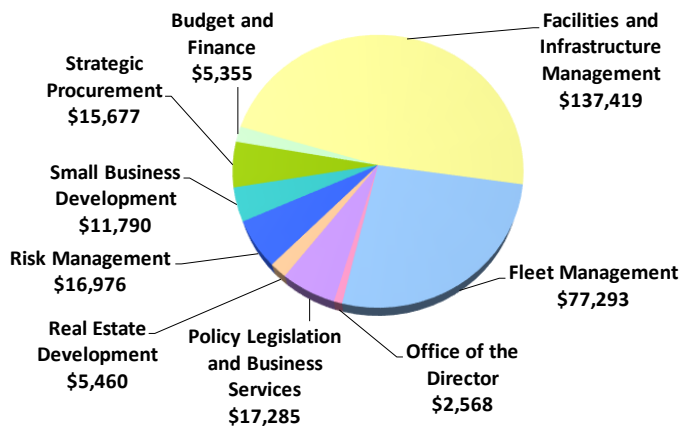
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, construction management, fleet management, risk management, surplus property disposition services, capital inventory management and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation and parking services.

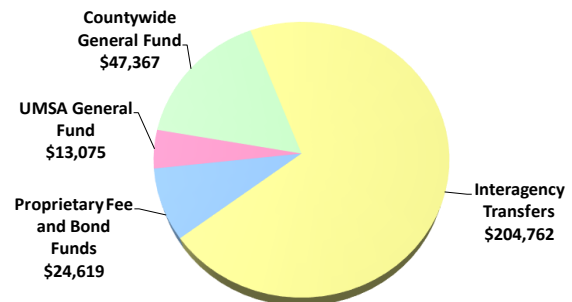
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations and Miami-Dade County residents and visitors.

### FY 2021-22 Adopted Operating Budget

**Expenditures by Activity**  
(dollars in thousands)

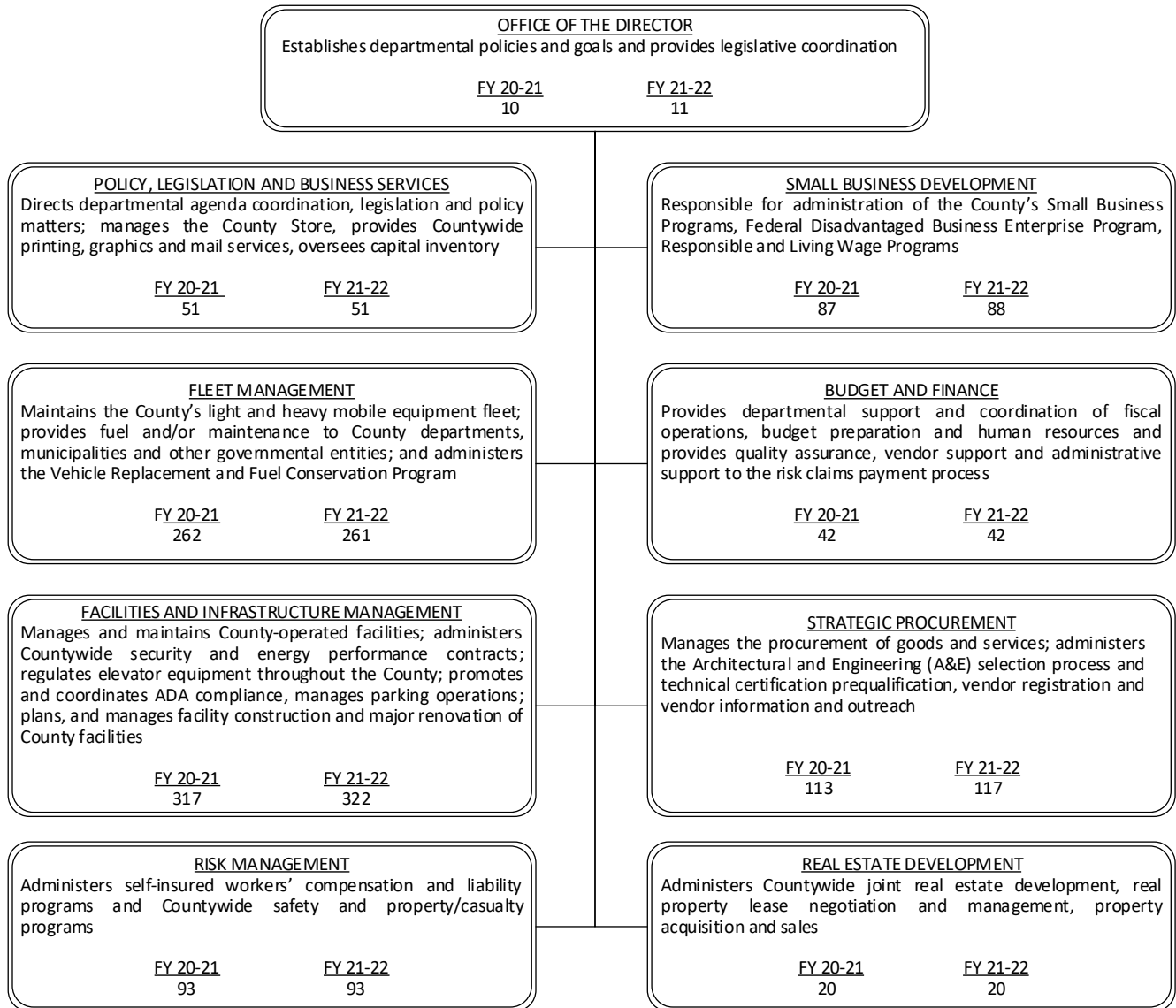


**Revenues by Source**  
(dollars in thousands)



## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalent positions is 1011.

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy and direction to the Department.

- Establishes overall vision and policy for the Department
- Serves on Enterprise Resource Planning (ERP) Steering Committee
- Sets performance targets and budget priorities

### **Key Department Measures, Strategic Objectives, and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Customer Satisfaction with ISD service levels and quality of work (out of 5)	GG1-2	LS-1	OC	↑	4.4	4.7	4.3	4.6	4.3

### **DIVISION COMMENTS**

- During FY 2020-21, a reorganization was performed that transferred one position from the Fleet management Division to better align services to meet customer needs

### **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

The Policy Legislation and Business Services Division manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs
- Analyzes construction, architecture and engineering, and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE) and Disadvantaged Business Enterprises (DBE)
- Coordinates and mediates dispute resolutions for small business program participants
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurements
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program and administers the Equitable Distribution Program (EDP)
- Provides assistance related to prompt payment issues between departments and small business primes and subcontractors

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs	ED2-2	ES-3	OC	↑	1,782	1,908	1,900	1,924	1,944
Percentage of completed projects where small business opportunities were achieved	ED2-2	ES-3	OC	↑	58%	75%	85%	90%	95%
Percent of monitored projects in compliance with Small Business Programs	ED2-2	ES-3	OC	↑	97%	94%	95%	95%	96%

### DIVISION COMMENTS

- During FY 2020-21 one additional Capital Improvement Project Specialist position was added to support the new functions and responsibilities associated with the County's INFORMS system, which include creating, reviewing, and approving transactions for MCC contracts and EDP agreements

### **DIVISION: FLEET MANAGEMENT**

The Fleet Management Division provides fleet maintenance and replacement services.

- Administers the Capital Vehicle Finance Program
- Provides pool vehicles for Countywide use
- Maintains the County's light and heavy mobile equipment fleet
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel and related vehicle services
- Provides fuel and/or maintenance to the County, certain municipalities and other governmental bodies
- Works with departments to prepare vehicle replacement schedules and reviews all vehicle specifications leading to vehicle purchases
- Coordinates with departments the transition to a carbon neutral vehicle fleet by purchasing available electric vehicles in lieu of internal combustion engine vehicles

Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Percentage of selected heavy equipment repairs that surpass industry standards	GG3-4	IE-3	OC	↑	87%	90%	90%	90%	90%
Percentage of selected light equipment repairs that surpass industry standards	GG3-4	IE-3	OC	↑	88%	90%	90%	90%	90%

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2021-22 Adopted Budget includes no increase to Fleet Management labor rates for the maintenance of light and heavy vehicles
- During FY 2020-21, a reorganization was performed that transfers one position to the Office of the Director to better align services to meet customer needs
- The FY 2021-22 Adopted Budget includes a transfer from Fleet Management to the General Government Improvement Fund (GGIF) to support the CIIP \$603,000

### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations and the risk claims payment process

- Performs accounts payable and receivable, budget coordination and financial reporting functions
- Processes the County's self-insurance fund payments
- Provides human resources support and coordination
- Provides quality assurance and vendor and administrative support to the risk claims payment process

### **Key Department Measures, Strategic Objectives, and Resiliency Drivers**

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Percentage of invoices processed within 30 calendar days of receipt	GG4-1	ES-3	EF	↑	94%	85%	90%	85%	90%

### **DIVISION: FACILITIES AND INFRASTRUCTURE MANAGEMENT**

The Facilities and Infrastructure Management Division manages and maintains County operated facilities and related infrastructure.

- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Administers the Office of ADA Coordination, whose mission is to ensure that every County program, service, activity and facility is accessible to and usable by our residents and visitors with disabilities
- Designs and reconfigures interior office space, coordinates departmental relocations and manages tenant space allocation
- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse and other space
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations and maintenance of ISD-operated facilities
- Plans, designs and manages facility construction and major renovation of County facilities
- Provides program management and administration of facility construction and major renovations of County facilities countywide
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts countywide

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Total operating expenses per square foot	GG3-4	IE-1	EF	↓	\$8.09	\$8.06	\$9.00	\$9.00	\$9.00
Percentage of regulated elevators with current Certificates of Operation	NI1-2	IE-2	OC	↑	81%	77%	90%	90%	90%

### DIVISION COMMENTS

- During FY 2020-21, two additional positions were added to support the Renovation Services Section with the oversight of inventory control and regulatory compliance and the Physical Plant's Section with maintenance supervision of the Lightspeed facility
- The FY 2021-22 Adopted Budget includes \$510,000 to help support the maintenance of the Larcenia Bullard Plaza
- The FY 2021-22 Adopted Budget includes for three full-time positions within the of Office ADA Coordination from disabled parking fine revenues to improve accessibility and equal opportunity for disabled persons (\$245,000)
- In FY 2021-22, the Department will continue the County's commitment to provide the Greater Miami Service Corps opportunities to perform assorted lawn maintenance projects, as well as other facilities upkeep projects (\$50,000)
- In FY 2021-22, the Facilities and Infrastructure Management Adopted Budget includes a transfer to the General Government Improvement Fund (GGIF) (\$4.512 million) and to support the CIIP program (\$8.210 million)

### **DIVISION: STRATEGIC PROCUREMENT**

The Strategic Procurement Division manages the procurement of goods and services purchased through bids, requests for proposals and other solicitation instruments; and administers the Architectural & Engineering selection process.

- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP) and Architectural and Engineering (A&E)
- Conducts market research to achieve best value contracts
- Coordinates vendor enrollment and vendor registration
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Provides outreach and customer service to vendors and other County departments
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process or procedures impede competition

Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Average number of days to award contracts over \$1 million*	GG3-3	LS-3	OC	↓	237	275	270	270	270
Average calendar days to complete A&E selection process	GG3-3	LS-3	EF	↓	270	243	225	225	225

\*The FY 2020-21 Projection and the FY 2021-22 Target continue to reflect the effects of COVID-19

### DIVISION COMMENTS

- The FY2021-22 Adopted Budget includes four additional Business Management System Analyst positions in support of the INFORMS implementation (\$433,000)

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

- The FY 2021-22 Adopted Budget includes a transfer of \$1.076 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2021-22 Adopted Budget includes a transfer of \$477,000 in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division

### DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers Safety and Loss Prevention program
- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements

#### Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Subrogation collections (in thousands)*	GG4-1	ES-3	OP	↔	\$2,513	\$1,315	\$2,000	\$1,750	\$1,750

\*FY 2018-19 Actuals were higher than budgeted due to two large, unanticipated collections that were pending from prior fiscal years

### DIVISION COMMENTS

- In FY 2021-22, the Risk Management Division will continue to reimburse the County Attorney's Office for legal support in Workers' Compensation and tort cases (\$3.8 million)
- In FY 2021-22, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety related to the traffic lights and signage system to minimize the County's risk exposure from system malfunctions (\$485,000)
- In FY 2020-21 the global property insurance market continued to harden with rate increases; due to the County's longevity in the London Market the lowest increase (8.70 percent) in eighteen months was secured
- In FY 2020-21 the property insurance premium increase was \$1.2M, including a \$400K increase due to the 2017 Hurricane loss to the Solid Waste Resource Recovery Facility that resulted in an insurance payout of \$1.2M. There was also an 11 percent increase in Total Insured Value (TIV) to \$13.260 billion due to the completion of a new fire station and other property improvements

### DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program affordable housing projects

#### Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Dollar value of surplus property sold (in thousands)*	GG3-4	ES-3	OP	↑	\$750	\$2,297	\$1,000	\$1,000	\$1,000

\*Dollar value varies with number of properties sold per year. The FY 2019-20 Actual was higher than budgeted due to proceeds from the Amazon land sale.

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

-  In FY 2021-22, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total project cost \$7.434 million; \$1.844 million in FY 2021-22; capital program #2000001190)
-  ISD Fleet Management will continue to evaluate, plan and design projects on 19 repair facilities and 29 fuel sites throughout the County as part of the county's infrastructure improvement plan; many of these fleet sites are over 40 years old and require major renovation or the rebuilding of its facilities to continue providing service to client departments (total project cost \$84.302 million; \$1.154 million in FY 2021-22; capital program #2000001462); the Department will work with the Office of Resilience to design sustainable and energy efficient facilities
-  The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities (total project cost \$225.935 million; \$65.631 million in FY 2021-22; capital program #2000001285 and #2000001658)
-  The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 42 vehicles (\$1.805 million) for the replacement of its aging fleet funded with lease purchase financing (\$724,000 for heavy fleet, and \$1.081 million for light fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511
-  ISD will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami, scheduled to be completed in January 2024; the new courthouse, funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds, will include 46 jury courtrooms and four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts and the Law Library
-  The Department's FY 2021-22 Adopted Budget includes the construction of a 15,500 square foot North Dade Government Center, currently in the conceptual design phase; the facility will include various county offices, a multi-purpose room and a commission district office; the project is expected to be completed January 2023 (total project cost \$7.5 million, \$6.346 million in FY 2021-22; capital program #118480)
-  As part of the First Budget Hearing, the Board approved allocating \$500,000 to the Downtown Redevelopment project for consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; these funds are included in the department's FY 2021-22 operating budget

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 18-19	Actual FY 19-20	Budget FY 20-21	Projection FY 20-21	Budget FY 21-22
Advertising	53	85	68	45	75
Fuel	26,406	25,430	26,390	21,862	26,398
Overtime	3,960	2,930	3,230	4,008	3,724
Rent	8,582	9,172	9,157	10,559	11,984
Security Services	22,185	34,111	35,141	45,947	46,205
Temporary Services	374	171	185	620	299
Travel and Registration	106	210	101	81	165
Utilities	12,306	14,033	13,965	12,846	12,171



## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 18-19	Actual FY 19-20	Budget FY 20-21	Adopted FY 21-22	(dollars in thousands)	Total Funding Budget FY 20-21	Adopted FY 21-22	Total Positions Budget FY 20-21	Adopted FY 21-22
<b>Revenue Summary</b>					<b>Strategic Area: General Government</b>				
General Fund Countywide	42,495	45,414	45,590	47,367	Office of the Director	1,929	2,568	10	11
General Fund UMSA	14,161	14,342	14,437	13,075	Policy Legislation and	16,965	17,285	51	51
Carryover	10,492	12,297	6,454	10,141	Business Services				
External Fees	1,027	1,015	947	1,047	Small Business Development	10,291	11,790	87	88
Fees and Charges	3,289	1,882	3,627	4,686	Fleet Management	79,375	77,293	262	261
Interest Income	88	26	60	15	Budget and Finance	5,335	5,355	42	42
Miscellaneous Revenues	432	422	350	375	Facilities and Infrastructure	112,716	137,419	317	322
Municipal Fines	402	307	400	350	Management				
User Access Program Fees	13,686	14,066	12,081	13,300	Strategic Procurement	13,863	15,677	113	117
Interagency Transfers	4,571	6,422	6,768	9,038	Risk Management	15,720	16,976	93	93
Interfund Transfers	538	0	715	0	Real Estate Development	5,516	5,460	20	20
Internal Service Charges	197,318	185,482	208,489	221,931	Total Operating Expenditures	261,710	289,823	995	1,005
Other Revenues	5,756	5,157	7,397	6,870					
Total Revenues	294,255	286,832	307,315	328,195					
<b>Operating Expenditures Summary</b>									
Salary	61,729	62,889	66,923	73,041					
Fringe Benefits	24,316	25,324	27,569	28,795					
Court Costs	9	8	15	15					
Contractual Services	47,160	48,424	64,743	75,965					
Other Operating	70,373	68,243	72,409	78,145					
Charges for County Services	35,336	29,136	29,405	33,480					
Capital	586	235	646	382					
Total Operating Expenditures	239,509	234,259	261,710	289,823					
<b>Non-Operating Expenditures Summary</b>									
Transfers	5,662	3,748	2,115	23,281					
Distribution of Funds In Trust	592	632	1,055	867					
Debt Service	31,183	29,572	39,413	5,509					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	3,022	8,715					
Total Non-Operating Expenditures	37,437	33,952	45,605	38,372					

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FUTURE	TOTAL
<b>Revenue</b>									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
BBC GOB Financing	77,438	26,086	13,541	2,896	0	0	0	0	119,961
CIIP Program Revenues	394	58,298	69,645	70,726	1,448	0	0	0	200,511
Capital Asset Series 2020C Bonds	7,816	0	0	0	0	0	0	0	7,816
Capital Asset Series 2021A Bonds	17,608	0	0	0	0	0	0	0	17,608
Future Financing	0	0	0	0	0	0	0	82,123	82,123
ISD Fleet Revenue	879	500	800	0	0	0	0	0	2,179
ISD Service Fees	0	243	0	0	0	0	0	0	243
Total:	104,903	85,127	83,986	73,622	1,448	0	0	82,123	431,209
<b>Expenditures</b>									
<b>Strategic Area: HS</b>									
Facility Improvements	267	500	0	0	0	0	0	0	767
New Affordable Housing Units	62,708	7,291	11,841	2,896	0	0	0	0	84,736
<b>Strategic Area: GG</b>									
ADA Facilities Improvements	4,690	1,844	900	0	0	0	0	0	7,434
Equipment Acquisition	0	243	0	0	0	0	0	0	243
Facility Improvements	8,983	2,462	1,025	0	0	0	0	82,123	94,593
Infrastructure Improvements	18,091	25,086	11,191	2,690	1,448	0	0	0	58,505
New Facilities	1,057	15,643	800	0	0	0	0	0	17,500
Public Safety Facilities	394	40,545	58,455	68,036	0	0	0	0	167,430
Total:	96,191	93,614	84,211	73,622	1,448	0	0	82,123	431,209

### FUNDED CAPITAL PROGRAMS

(dollars in thousands)

#### **CAROL GLASSMAN DONALDSON CENTER**

**PROGRAM #: 2000002054**

DESCRIPTION: Provide infrastructure improvements to the Carol Glassman Donaldson Center  
 LOCATION: 112 NW 3 St  
 City of Miami

District Located: 3  
 District(s) Served: Countywide

<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>FUTURE</b>	<b>TOTAL</b>
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
<b>TOTAL REVENUES:</b>	<b>767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>767</b>
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	267	500	0	0	0	0	0	0	767
<b>TOTAL EXPENDITURES:</b>	<b>267</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>767</b>

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 2000001192



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers, Lake Vue Oasis, and YMCA  
 LOCATION: Various sites District Located: 1  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	10,068	262	262	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,068</b>	<b>262</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	7,116	262	262	0	0	0	0	0	7,640
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	131	0	0	0	0	0	0	0	131
<b>TOTAL EXPENDITURES:</b>	<b>10,068</b>	<b>262</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 115952



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments and unallocated district funds  
 LOCATION: Various Sites District Located: 2  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	10,500	0	92	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,500</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	4,062	0	92	0	0	0	0	0	4,154
Land Acquisition/Improvements	4,139	0	0	0	0	0	0	0	4,139
Planning and Design	2,270	0	0	0	0	0	0	0	2,270
Project Administration	29	0	0	0	0	0	0	0	29
<b>TOTAL EXPENDITURES:</b>	<b>10,500</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROGRAM #: 115958

DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian and Villa Aurora  
 LOCATION: Various Sites District Located: 5  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	9,617	0	975	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>9,617</b>	<b>0</b>	<b>975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	6,417	0	975	0	0	0	0	0	7,392
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,321	0	0	0	0	0	0	0	1,321
Project Administration	401	0	0	0	0	0	0	0	401
<b>TOTAL EXPENDITURES:</b>	<b>9,617</b>	<b>0</b>	<b>975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROGRAM #: 118921

DESCRIPTION: Design and construct affordable housing in Commission District 6  
 LOCATION: Various Sites District Located: 6  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	5,000	2,796	2,796	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>5,000</b>	<b>2,796</b>	<b>2,796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	5,000	2,796	2,796	0	0	0	0	0	10,592
<b>TOTAL EXPENDITURES:</b>	<b>5,000</b>	<b>2,796</b>	<b>2,796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROGRAM #: 2000001194

DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Richmond Place Townhomes, SBC Senior Housing and Florida City  
 LOCATION: Various Sites District Located: 9  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	9,250	1,233	109	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>9,250</b>	<b>1,233</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	6,133	1,233	109	0	0	0	0	0	7,475
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	0	3,000
Project Administration	117	0	0	0	0	0	0	0	117
<b>TOTAL EXPENDITURES:</b>	<b>9,250</b>	<b>1,233</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

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### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 116949



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 10

LOCATION: Various Sites

Various Sites

District Located:

10

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	3,037	2,000	5,555	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>3,037</b>	<b>2,000</b>	<b>5,555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	3,000	2,000	5,555	0	0	0	0	0	10,555
Planning and Design	37	0	0	0	0	0	0	0	37
<b>TOTAL EXPENDITURES:</b>	<b>3,037</b>	<b>2,000</b>	<b>5,555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 2000001195



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 12

LOCATION: Various Sites

Various Sites

District Located:

12

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	10,040	0	552	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>10,040</b>	<b>0</b>	<b>552</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	8,460	0	552	0	0	0	0	0	9,012
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	993	0	0	0	0	0	0	0	993
<b>TOTAL EXPENDITURES:</b>	<b>10,040</b>	<b>0</b>	<b>552</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 2000001196



#### OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 13 - Okeechobee Metrorail Station

LOCATION: 2659 W Okeechobee Rd

Hialeah

District Located:

13

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	5,196	1,000	1,500	2,896	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>5,196</b>	<b>1,000</b>	<b>1,500</b>	<b>2,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	5,196	1,000	1,500	2,896	0	0	0	0	10,592
<b>TOTAL EXPENDITURES:</b>	<b>5,196</b>	<b>1,000</b>	<b>1,500</b>	<b>2,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS

PROGRAM #: 2000001190

DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities

LOCATION: Various Sites District Located: Countywide  
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	4,690	1,844	900	0	0	0	0	0	7,434
<b>TOTAL REVENUES:</b>	<b>4,690</b>	<b>1,844</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	2,566	1,744	900	0	0	0	0	0	5,210
Permitting	56	0	0	0	0	0	0	0	56
Planning and Design	894	100	0	0	0	0	0	0	994
Project Administration	1,174	0	0	0	0	0	0	0	1,174
<b>TOTAL EXPENDITURES:</b>	<b>4,690</b>	<b>1,844</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>

### INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES

PROGRAM #: 2000001462

DESCRIPTION: Renovate fleet facilities and fuel sites as well as plan for new fleet facilities to meet growing demand

LOCATION: Various Sites District Located: Countywide  
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Future Financing	0	0	0	0	0	0	0	82,123	82,123
ISD Fleet Revenue	879	500	800	0	0	0	0	0	2,179
<b>TOTAL REVENUES:</b>	<b>879</b>	<b>500</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,123</b>	<b>84,302</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	82,123	82,123
Infrastructure Improvements	0	500	800	0	0	0	0	0	1,300
Planning and Design	0	654	225	0	0	0	0	0	879
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,154</b>	<b>1,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,123</b>	<b>84,302</b>

### INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROGRAM #: 2000001488

DESCRIPTION: Perform upgrades and improvements to County-owned government facilities

LOCATION: Various Sites District Located: Countywide  
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	8,983	1,308	0	0	0	0	0	0	10,291
<b>TOTAL REVENUES:</b>	<b>8,983</b>	<b>1,308</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,291</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	40	0	0	0	0	0	0	0	40
Infrastructure Improvements	8,943	1,308	0	0	0	0	0	0	10,251
<b>TOTAL EXPENDITURES:</b>	<b>8,983</b>	<b>1,308</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,291</b>

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE

**PROGRAM #:** 2000001285

DESCRIPTION: Rehabilitate and renovate all existing ISD facilities as required for safe and secure infrastructure  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
CIIP Program Revenues	0	17,753	11,191	2,690	1,448	0	0	0	33,081
Capital Asset Series 2020C Bonds	7,816	0	0	0	0	0	0	0	7,816
Capital Asset Series 2021A Bonds	17,608	0	0	0	0	0	0	0	17,608
<b>TOTAL REVENUES:</b>	<b>25,424</b>	<b>17,753</b>	<b>11,191</b>	<b>2,690</b>	<b>1,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,505</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	8,220	4,280	2,095	2,000	0	0	0	0	16,595
Infrastructure Improvements	9,871	20,806	9,095	690	1,448	0	0	0	41,910
<b>TOTAL EXPENDITURES:</b>	<b>18,091</b>	<b>25,086</b>	<b>11,191</b>	<b>2,690</b>	<b>1,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,505</b>

### INTEGRATED COMMAND AND COMMUNICATIONS CENTER

**PROGRAM #:** 2000001658

DESCRIPTION: Construct a new Integrated Command & Communications Center and Parking Garage  
 LOCATION: 11500 NW 25th St District Located: 12  
 Sweetwater District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
CIIP Program Revenues	394	40,545	58,455	68,036	0	0	0	0	167,430
<b>TOTAL REVENUES:</b>	<b>394</b>	<b>40,545</b>	<b>58,455</b>	<b>68,036</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>167,430</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Art Allowance	0	50	680	1,744	0	0	0	0	2,474
Construction	0	30,345	49,778	50,754	0	0	0	0	130,877
Furniture Fixtures and Equipment	0	400	1,000	3,600	0	0	0	0	5,000
Permitting	0	2,500	877	506	0	0	0	0	3,883
Planning and Design	350	5,100	2,883	2,014	0	0	0	0	10,347
Project Administration	44	150	200	556	0	0	0	0	950
Project Contingency	0	2,000	3,036	8,861	0	0	0	0	13,898
<b>TOTAL EXPENDITURES:</b>	<b>394</b>	<b>40,545</b>	<b>58,455</b>	<b>68,036</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>167,430</b>

## FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

### MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER

**PROGRAM #: 2000000378**

**DESCRIPTION:** Develop in collaboration with the Miami Dade Public Schools a multi-purpose facility at Miami Arts Studio 6-12 at Zelda Glazer school to host a variety of public services and events for the community

**LOCATION:** 15015 SW 24 St      District Located: 11  
Unincorporated Miami-Dade County      District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	703	9,297	0	0	0	0	0	0	10,000
<b>TOTAL REVENUES:</b>	<b>703</b>	<b>9,297</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Art Allowance	0	150	0	0	0	0	0	0	150
Construction	0	5,000	0	0	0	0	0	0	5,000
Furniture Fixtures and Equipment	0	2,568	0	0	0	0	0	0	2,568
Permitting	75	125	0	0	0	0	0	0	200
Planning and Design	550	350	0	0	0	0	0	0	900
Project Administration	28	654	0	0	0	0	0	0	682
Technology Hardware/Software	50	450	0	0	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>703</b>	<b>9,297</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

### NORTH DADE GOVERNMENT CENTER - NEW

**PROGRAM #: 118480**

**DESCRIPTION:** Construct a 15,500 square foot North Dade Government Center including, but not limited to, County offices, a multipurpose room and a commission district office; project to be built by 13 Pista, LLC

**LOCATION:** 20000 NW 47 Ave      District Located: 1  
Unincorporated Miami-Dade County      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	354	6,346	800	0	0	0	0	0	7,500
<b>TOTAL REVENUES:</b>	<b>354</b>	<b>6,346</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Art Allowance	0	112	0	0	0	0	0	0	112
Construction	187	4,200	700	0	0	0	0	0	5,087
Furniture Fixtures and Equipment	0	750	0	0	0	0	0	0	750
Planning and Design	50	350	0	0	0	0	0	0	400
Project Administration	117	208	0	0	0	0	0	0	325
Technology Hardware/Software	0	726	100	0	0	0	0	0	826
<b>TOTAL EXPENDITURES:</b>	<b>354</b>	<b>6,346</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>



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### PRINT SHOP - EQUIPMENT UPGRADES

**PROGRAM #:** 2000002116



DESCRIPTION: Purchase a collator and ancillary equipment to replace aging and outdated print shop equipment  
 LOCATION: 2225 NW 72 Ave District Located: 12  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
ISD Service Fees	0	243	0	0	0	0	0	0	243
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>243</b>
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Furniture Fixtures and Equipment	0	243	0	0	0	0	0	0	243
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>243</b>