

# FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

## Miami-Dade Economic Advocacy Trust

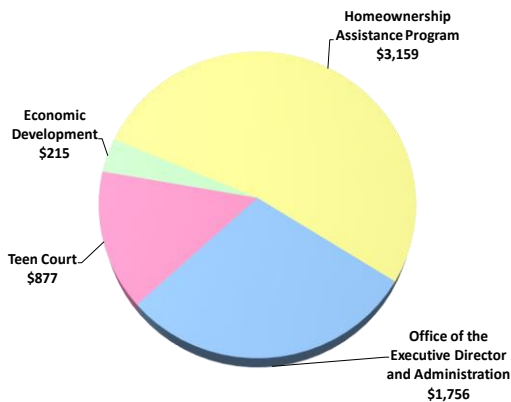
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community within Targeted Urban Areas (TUAs) as identified by Miami-Dade County.

As part of the Economic Development and Public Safety strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of disparities within the community-at-large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths and various economic development initiatives to better the Black community of Miami-Dade County.

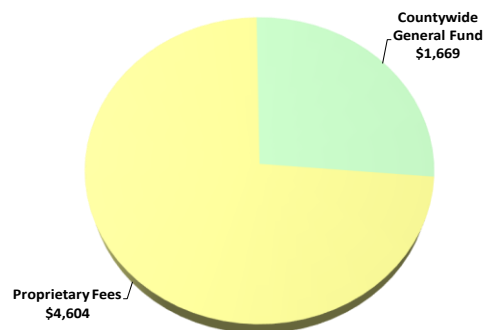
MDEAT is governed by a 15 member Board of Trustees selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor, who recommends the nominee to the Board of County Commissioners for approval.

## FY 2021-22 Adopted Operating Budget

### Expenditures by Activity (dollars in thousands)

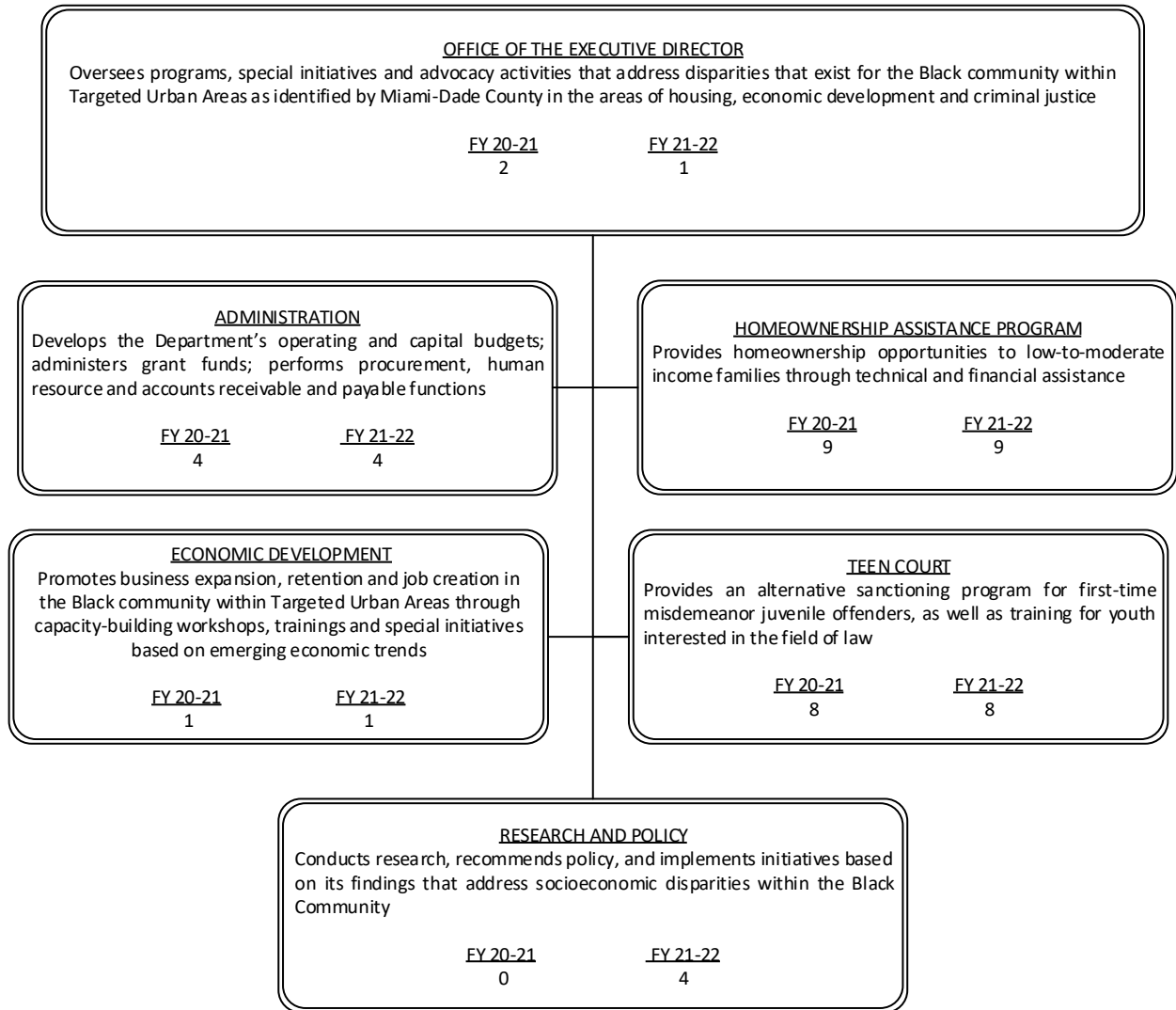


### Revenues by Source (dollars in thousands)



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**TABLE OF ORGANIZATION**



The FY 2021-22 total number of full-time equivalent positions is 27.5

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### **DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION**

The Office of the Executive Director and the Administration Division provide overall leadership and coordination of departmental operations and ensure financial, fiscal and accounting controls.

- Administers grant funds
- Develops the operating and capital budgets
- Oversees programs, special initiatives and advocacy activities that address disparities of Black residents in comparison to the community-at-large in the areas of homeownership, economic development and criminal justice
- Performs procurement, human resource and accounting functions

#### **DIVISION COMMENTS**

- The FY 2021-22 Adopted Budget includes a departmental reorganization that transfers one Equity Inclusion Manager to the Research and Policy Division

### **DIVISION: ECONOMIC DEVELOPMENT**

The Economic Development Division helps to address the socio-economic disparity of the Black community within Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes business expansion, retention and job creation in the Black community
- Promotes expansion of the small business community through capacity-building workshops, trainings and special initiatives based on emerging economic trends

#### **Key Department Measures, Strategic Objectives, and Resiliency Drivers**

| Measures  | SO    | RD   | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21   | FY 21-22 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Community Economic Development Forums sponsored | ED2-1 | ES-3 | OP   | ↔    | 6        | 9        | 8        | 10         | 8        |

### **DIVISION: RESEARCH AND POLICY**

The Research and Policy Division provides a barometer on the state of socioeconomic conditions of Miami-Dade County's Black community as it fulfills the research and reporting mandates outlined in Ordinance 09-70. The Division is responsible for developing a scorecard showing the performance of entities charged with, and provided funding for, improving conditions in blighted communities. It is also responsible for developing a report card on the state of the Black community covering a range of factors tied to quality of life. The Division will oversee the development of the County's disparity study and monitor the implementation of recommendations from the study.

- Conducts research, recommends policy, and implements initiatives based on its findings that address socioeconomic disparities impacting the Black community
- Informs the Board of County Commissioners and the community of its findings

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### DIVISION COMMENTS

- The FY 2021-22 Adopted Budget includes the establishment of three positions, which include one Policy Analyst, one Legislative Analyst, and one Equity Researcher, and funding to support the Department's ability to achieve the research, policy and reporting mandates outlined in Ordinance 09-70

### **DIVISION: TEEN COURT**

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

#### **Key Department Measures, Strategic Objectives, and Resiliency Drivers**

| Measures  | SO    | RD   | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21   | FY 21-22 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
|   |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| Juveniles referred to Teen Court*                   | PS1-1 |      | OP   | ↔    | 170      | 165      | 200      | 136        | 194      |
| Workshops held for Teen Court participants**        | PS1-1 |      | OP   | ↔    | 234      | 248      | 250      | 74         | 213      |
| Courtroom sessions held by participating juveniles* | PS1-1 | ES-2 | OP   | ↔    | 137      | 76       | 150      | 75         | 149      |

\*The FY 2019-20 Actual and the FY2020-21 Projection reflect the impact of COVID-19 on the low number of arrests which has affected the number of juveniles referred to Teen Court

\*\*The FY 2020-21 Projection reflects the impact of COVID-19

### **DIVISION: HOMEOWNERSHIP ASSISTANCE PROGRAM**

The Homeownership Assistance Program Division provides homeownership opportunities to low-to-moderate income families through technical and financial assistance.

- Establishes partnerships with public, private sector and financial institutions to provide housing opportunities for low-to-moderate income homebuyers
- Processes mortgage applications for affordable homeownership
- Provides down payment and closing cost assistance to qualified first-time low-to-moderate income homebuyers

#### **Key Department Measures, Strategic Objectives, and Resiliency Drivers**

| Measures   | SO    | RD   | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21   | FY 21-22 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
|  |       |      |      |      | Actual   | Actual   | Budget   | Projection | Target   |
| New homeowners provided closing costs and down payment assistance* | ED3-1 | HW-1 | OP   | ↔    | 261      | 189      | 300      | 138        | 177      |
| Affordable housing community forums and housing events held        | ED3-1 | ES-3 | OP   | ↔    | 29       | 47       | 36       | 15         | 24       |

\*The FY 2020-21 Projection reflects a decrease in the availability of housing units for qualified first-time homeowners and the ability to secure contracts on houses

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### SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line-Item Highlights    | (dollars in thousands) |                    |                    |                        |                    |
|-------------------------|------------------------|--------------------|--------------------|------------------------|--------------------|
|                         | Actual<br>FY 18-19     | Actual<br>FY 19-20 | Budget<br>FY 20-21 | Projection<br>FY 20-21 | Budget<br>FY 21-22 |
| Advertising             | 34                     | 8                  | 46                 | 15                     | 27                 |
| Fuel                    | 0                      | 0                  | 0                  | 0                      | 0                  |
| Overtime                | 0                      | 0                  | 0                  | 0                      | 0                  |
| Rent                    | 0                      | 0                  | 13                 | 13                     | 19                 |
| Security Services       | 19                     | 9                  | 22                 | 0                      | 21                 |
| Temporary Services      | 61                     | 61                 | 40                 | 5                      | 39                 |
| Travel and Registration | 1                      | 1                  | 4                  | 0                      | 4                  |
| Utilities               | 9                      | 10                 | 9                  | 9                      | 10                 |

### OPERATING FINANCIAL SUMMARY

| (dollars in thousands)                    | Actual<br>FY 18-19 | Actual<br>FY 19-20 | Budget<br>FY 20-21 | Adopted<br>FY 21-22 |
|---|--------------------|--------------------|--------------------|---------------------|
| <b>Revenue Summary</b>                    |                    |                    |                    |                     |
| General Fund Countywide                   | 711                | 889                | 1,185              | 1,669               |
| Carryover                                 | 6,759              | 8,439              | 9,118              | 9,050               |
| Documentary Stamp Surtax                  | 3,208              | 2,379              | 2,070              | 2,609               |
| Donations                                 | 5                  | 0                  | 0                  | 0                   |
| Interest Earnings                         | 155                | 107                | 140                | 118                 |
| Surtax Loan Payback                       | 3                  | 5                  | 3                  | 4                   |
| Teen Court Fees                           | 784                | 583                | 680                | 752                 |
| <b>Total Revenues</b>                     | <b>11,625</b>      | <b>12,402</b>      | <b>13,196</b>      | <b>14,202</b>       |
| <b>Operating Expenditures Summary</b>     |                    |                    |                    |                     |
| Salary                                    | 1,206              | 1,278              | 1,742              | 1,929               |
| Fringe Benefits                           | 445                | 425                | 706                | 787                 |
| Contractual Services                      | 105                | 247                | 650                | 855                 |
| Other Operating                           | 57                 | 91                 | 79                 | 157                 |
| Charges for County Services               | 114                | 100                | 61                 | 162                 |
| Grants to Outside Organizations           | 1,114              | 770                | 2,117              | 2,115               |
| Capital                                   | 10                 | 0                  | 26                 | 2                   |
| <b>Total Operating Expenditures</b>       | <b>3,051</b>       | <b>2,911</b>       | <b>5,381</b>       | <b>6,007</b>        |
| <b>Non-Operating Expenditures Summary</b> |                    |                    |                    |                     |
| Transfers                                 | 0                  | 0                  | 0                  | 0                   |
| Distribution of Funds In Trust            | 0                  | 0                  | 0                  | 0                   |
| Debt Service                              | 0                  | 0                  | 0                  | 0                   |
| Depreciation, Amortizations and Depletion | 0                  | 0                  | 0                  | 0                   |
| Reserve                                   | 0                  | 0                  | 7,815              | 8,195               |
| <b>Total Non-Operating Expenditures</b>   | <b>0</b>           | <b>0</b>           | <b>7,815</b>       | <b>8,195</b>        |

| (dollars in thousands)                              | Total Funding      |                     | Total Positions    |                     |
|---|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program                              | Budget<br>FY 20-21 | Adopted<br>FY 21-22 | Budget<br>FY 20-21 | Adopted<br>FY 21-22 |
| <b>Strategic Area: Public Safety</b>                |                    |                     |                    |                     |
| Teen Court  | 850                | 877                 | 8                  | 8                   |
| <b>Strategic Area: Economic Development</b>         |                    |                     |                    |                     |
| Office of the Executive Director and Administration | 1,362              | 1,756               | 6                  | 9                   |
| Economic Development                                | 205                | 215                 | 1                  | 1                   |
| Homeownership Assistance Program                    | 2,964              | 3,159               | 9                  | 9                   |
| <b>Total Operating Expenditures</b>                 | <b>5,381</b>       | <b>6,007</b>        | <b>24</b>          | <b>27</b>           |

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| <b>Department Operational Unmet Needs</b>                            |   |                        |                  |
|--|---|------------------------|------------------|
| <b>Description</b>   | <b>(dollars in thousands)</b>                 |                        | <b>Positions</b> |
|  | <b>Startup Costs/<br/>Non Recurring Costs</b> | <b>Recurring Costs</b> |                  |
| Expand the Teen Court Program to the south end of Miami-Dade County  | \$62  | \$138                  | 2                |
| Create investment fund to grow Black businesses in Miami-Dade County | \$1,000                                       | \$0                    | 0                |
| <b>Total</b>   | <b>\$1,062</b>                                | <b>\$138</b>           | <b>2</b>         |