

FY 2021 - 22 Adopted Budget and Multi-Year Capital Plan

Regulatory and Economic Resources

The Regulatory and Economic Resources (RER) Department's mission is to enable sustainable economic development through smart regulatory, planning and resiliency strategies and business expansion initiatives. In fulfilling this mission, the Department strives to provide efficient regulatory, planning and economic development services and pursue resilience to ensure the overall health of the community now and in the future. RER provides a broad portfolio of services in order to support its mission.

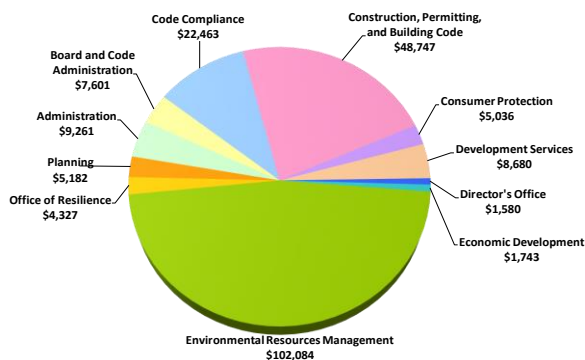
RER performs activities that are related to both the Neighborhood and Infrastructure and the Economic Development strategic areas. As part of the Neighborhood and Infrastructure strategic area, RER provides services, such as contractor licensing enforcement, construction products evaluation, training, education and certification of building code enforcement personnel countywide; reviews zoning and land platting applications, issues building permits and performs inspections to verify compliance with the applicable construction codes and regulations; and investigates complaints, enforces the correction of building code violations related to new and existing buildings, enforces local regulations related to unsafe buildings and structures and provides neighborhood code compliance services. The Department oversees protection of our air, water and soil resources, including protection of the Biscayne Aquifer, our sole source of drinking water; responds to complaints regarding pollution; oversees clean-up of contaminated soil; protects, restores and enhances natural areas and monitors environmental resources; manages beach renourishment; and acquires and protects environmentally endangered lands. RER prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans for compliance with zoning regulations, issues certificates of use, administers impact fee collections and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Boards. RER administers and enforces growth management through the Comprehensive Development Master Plan (CDMP) and the Historic Preservation ordinance. Finally, the Department is responsible for proactively engaging all County departments, as well as other jurisdictions and stakeholders, to plan and execute strategies to address the most pressing threats to the resiliency of Miami-Dade County.

As part of the Economic Development strategic area, RER promotes film and television related industries; promotes economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs; and enforces consumer laws and licensing requirements that protect purchasers of goods and services. Other functions include coordinating international trade activities and coordination with the County's agricultural industry.

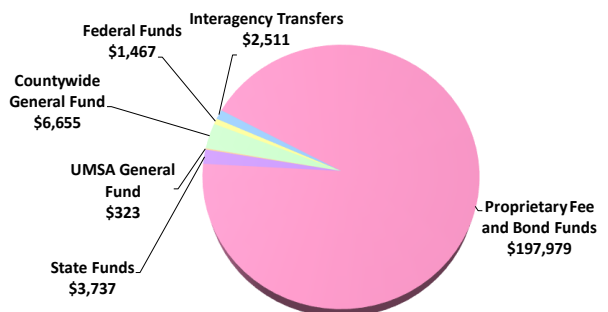
RER works closely with the building and development industry; local, state and federal environmental regulatory agencies and other County departments with which close coordination is required, including Fire Rescue, Transportation and Public Works and Water and Sewer.

FY 2021-22 Adopted Operating Budget

Expenditures by Activity
(dollars in thousands)

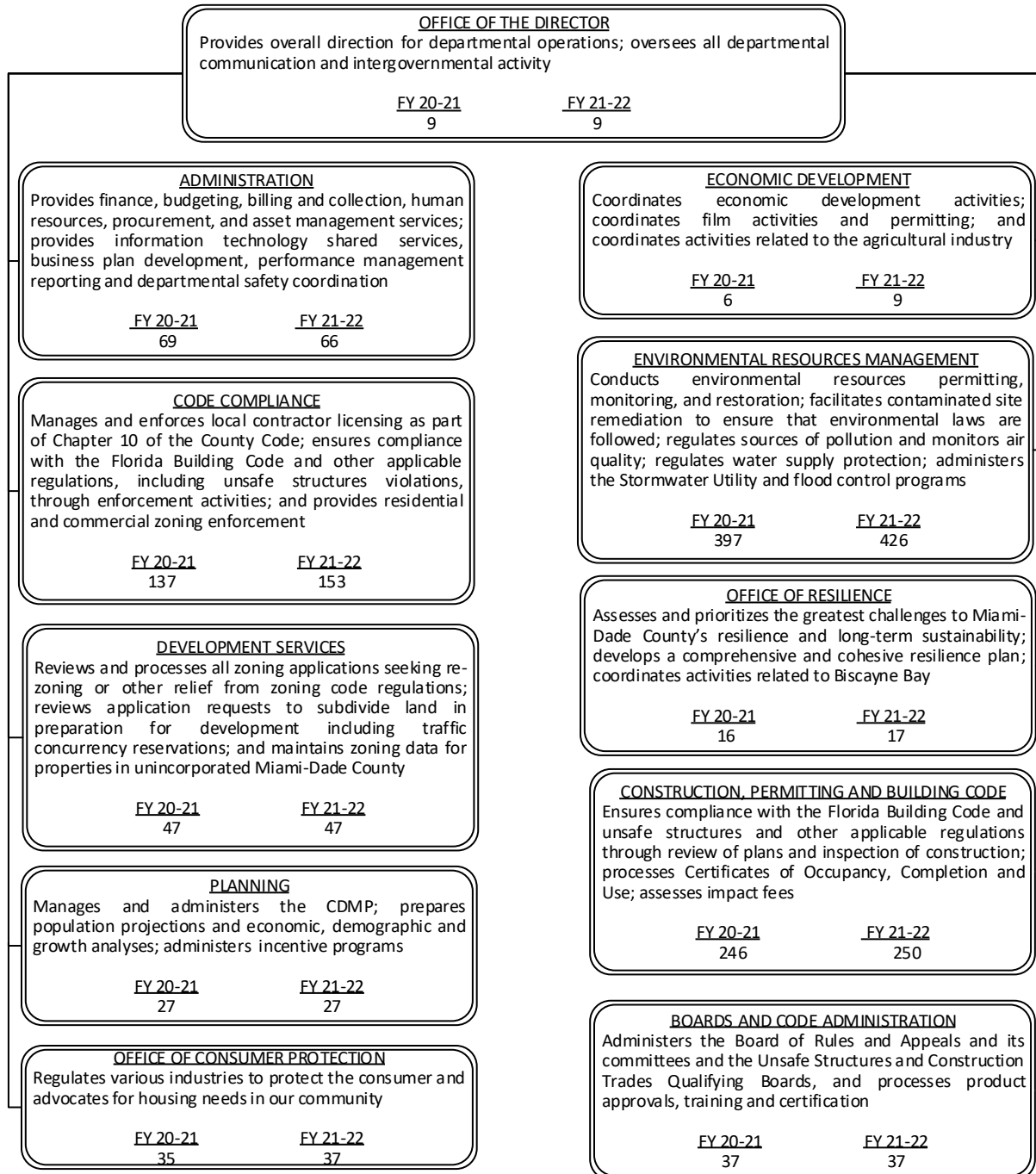


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalent positions is 1079.5

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DIVISION: DIRECTOR'S OFFICE

The Office of the Director is responsible for overseeing policies and procedures; coordinating intergovernmental and communications activities; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Department at the local, national and international levels.

- Develops departmental strategy and policy
- Directs and coordinates daily departmental operations, as well as capital and programmatic initiatives
- Manages performance of divisions and develops annual business plan
- Works closely with County residents, stakeholders and elected leaders to receive feedback, develop partnerships and improve service delivery

DIVISION COMMENTS

- As part of a reorganization performed in FY 2020-21, three positions were transferred out of the Director's office to the Economic Development Division; additionally, three positions were transferred into the Director's office from the Administration Division to establish additional intergovernmental and external customer support

DIVISION: ADMINISTRATION

The Administration Division provides coordination of departmental personnel, finance, budget, planning, procurement, information systems and customer service functions.

- Administers and provides fiscal and budgetary support to departmental operations including purchasing, reporting, accounts payable/receivable and grant monitoring
- Coordinates BCC agenda items
- Coordinates the departmental business plan and performance management reports

DIVISION COMMENTS

- As part of the reorganization in FY 2020-21, three positions were transferred out of the Administrative Division to the Director's Office to establish additional intergovernmental and external customer support
- The FY 2021-22 Adopted Budget includes payments in the amount of \$230,000 for services provided by Audit and Management Services (\$175,000), Human Resources (\$45,000), and Finance (\$10,000) for Purchase Card Industry (PCI) compliance

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DIVISION: CODE COMPLIANCE

The Code Compliance Division administers code compliance efforts related to the Florida Building Code (FBC), including construction work conducted without a permit and unsafe structures violations and Neighborhood Codes, including zoning and owners' maintenance violations and performs contractor licensing enforcement activities.

- Oversees nuisance abatement, zoning violations and other maintenance regulations
- Processes violations of the FBC, Chapters 8 and 10 of the County Code and unsafe structures regulations; directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential outreach and promotion of voluntary compliance

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Average Days from Junk/Trash/Overgrowth Complaint to First Inspection*	NI1-1	ES-2	EF	↓	4	24	3	5	3
Rate of Voluntary Compliance with Warning Letters Issued	NI1-1	ES-2	EF	↑	64%	60%	65%	60%	65%
Average calendar days from zoning complaint to first inspection*	NI1-1	ES-2	EF	↓	4	22	3	5	3
Average calendar days from receipt of exterior property maintenance (Chapter 19) complaint to first inspection*	NI1-1	ES-2	EF	↓	4	23	3	5	3

* The FY 2019-20 Actual reflects impacts associated with COVID-19

DIVISION COMMENTS

- ☛ The FY 2021-22 Adopted Budget includes the addition of six Compliance Officers (\$483,000), one Electrical Inspector (\$102,000) and one Service Representative (\$60,000) added in FY 2020-21 as overages to effectively and timely address complaints and enhance customer service levels by addressing the backlog of work without permit cases, pending Notice of Violation compliance inspections and overdue Civil Violation Notice compliance inspections
- ☛ The FY 2021-22 Adopted Budget for Code Compliance includes the addition of five positions including three Special Project Administrators (\$354,000), a Paralegal Specialist (\$102,000) and an Administrative Officer 3 (\$89,000), to address increased workloads related to recently enacted neighborhood code enforcement ordinances
- ☛ The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of three positions will be added to the Code Compliance Division including two Building Inspectors (\$218,000) and one Structural Engineer (\$128,000)
- ☛ The FY 2021-22 Adopted Budget includes funding for demolishing unsafe structures that create safety, physical and potential health threats \$500,000; also included is \$10,000 for the removal of abandoned vehicles from public and private properties and \$200,000 to secure abandoned buildings that engender unsafe environments

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DIVISION: DEVELOPMENT SERVICES

The Development Services Division maintains zoning data and implements the zoning code, including the permitted uses, for properties in unincorporated Miami-Dade County.

- Prepares community-based development plans and implementing ordinances
- Provides support to various boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board and the Board of County Commissioners
- Provides technical assistance to developers and the public
- Reviews and evaluates zoning public hearing applications and land platting

DIVISION COMMENTS

- The FY 2021-22 Adopted Budget includes full staffing for the zoning agenda coordination process, but an internal process review is underway to identify efficiencies and cost savings that can be redirected towards other operational needs in the Division

DIVISION: PLANNING

The Planning Division provides policies for sound growth management, historic preservation, urban planning and transportation development through the CDMP and related activities.

- Administers and implements the County's CDMP and its policies
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Conducts demographic, economic and geographic research
- Conducts economic analysis to assist the administration and the BCC in evaluating policy options and administers state and local economic incentives, including the QTI and County TJIF
- Conducts long and short-range planning activities relating to the social, economic and physical development and growth management of the County
- Conducts studies promoting smart growth
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance
- Provides support to County departments, the Board of County Commissioners, advisory committees and boards and outside local agencies and governments

DIVISION COMMENTS

- 👉 The FY 2021-22 Adopted Budget includes \$500,000 to fund an Agricultural Retention Study that will evaluate the amount of agricultural land needed for retention to maintain a viable agricultural industry in Miami-Dade County
- 👉 The FY 2021-22 Adopted Budget includes \$500,000 of General Fund to update the listing of historical properties within the County's historical preservation jurisdiction; the last update was completed in 1980 and approximately 200,000 structures and properties have been added since that require surveying for historical preservation value
- 👉 The FY 2021-22 Adopted Budget includes \$200,000 in General Fund to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to acquire funding for and implement economic development efforts in South Miami-Dade
- The FY 2021-22 Adopted Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process

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DIVISION: CONSUMER PROTECTION

The Consumer Protection Division incorporates functions related to licensing, regulation enforcement and educational activities.


- Licenses and regulates the locksmith, towing and vehicle immobilization, motor vehicle repair, moving, motor vehicle title loan, pain management, and water re-metering industries; licenses and regulates personal injury protection medical providers; registers telecommunication companies; and issues domestic partnership certificates
- Operates a Consumer Mediation Center that receives and processes consumer complaints, mediates disputes between consumers and businesses and administers the Wage Theft Program in an effort to promote economic security for Miami-Dade County residents
- Provides consumer education and promotes awareness through a wide range of programs including small claims court clinics, consumer services and rights awareness training and topical presentations on consumer scams and frauds

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Value of Goods, Refunds and/or Service Recovered for Consumers ('000s)*	ED1-2	HW-2	OC	↑	\$1,523	\$646	\$960	\$750	\$960

* The FY 2019-20 Actual and FY 2020-21 Projection reflect impacts associated with COVID-19

DIVISION COMMENTS

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The FY 2021-22 Adopted Budget provides funding for a Housing Advocate Section within the Consumer Protection Division and includes the Housing Advocate (\$175,000) as well as two support staff positions (\$160,000) funded from the General Fund
- As part of the reorganization performed in FY 2020-21, one position was transferred from the Consumer Protection Division to the Construction, Permitting and Building Code Division to support public relations functions

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DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division incorporates functions related to agriculture, economic development and film activities.

- Promotes and supports the agriculture community by serving as a liaison between various County departments and constituents and companies that are in the agriculture industry
- Promotes the film and entertainment industry through various initiatives, including business attraction and industry development, policy formulation efforts at the state and local levels, the issuing of permits, administration of the Television, Film and Entertainment Production Incentives Program and coordination of support between production companies and County departments
- Supports local economic opportunities for Miami-Dade County by coordinating business development and economic expansion efforts

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Film industry jobs created	ED1-1	ES-3	OC	↑	11,034	10,035	10,500	10,000	12,000

DIVISION COMMENTS

- As part of a reorganization performed in FY 2020-21, the Business Affairs division was renamed Economic Development and three positions were transferred into this division from the Director's office
- The FY 2021-22 Adopted Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities (\$75,000)
- In FY 2021-22, the Department will verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of \$50,000 or \$100,000 based on expenditures within the County, the budget includes \$400,000 programmed in General Government
- The Department is formalizing grant agreements based on the \$90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at \$61.9 million have been approved

DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resources Management Division protects air, water, soils and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Administers the Stormwater Utility and flood control programs
- Enforces federal, state and local laws to prevent water and air pollution; protects vulnerable drinking water supply and water infrastructure; and minimizes flooding
- Investigates complaints received from the public
- Manages, coordinates and administers environmental education programs
- Oversees countywide environmental regulatory functions including air and water quality monitoring, endangered lands acquisition and restoration and remediation of contaminated sites
- Supports the Environmental Quality Control Board by reviewing and responding to appeals or requests for variances

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Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Percentage of wetland acres reviewed for unauthorized impacts	NI3-2	IE-1	EF	↑	50%	50%	50%	50%	50%
Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	NI3-2	IE-1	OC	↑	95%	95%	99%	95%	99%
Percentage of surface water monitoring samples collected within 30 days	NI3-2	IE-1	EF	↑	99%	99%	99%	99%	99%
Percentage of state air quality permits issued within 60 days	NI3-1	IE-1	EF	↑	100%	95%	95%	95%	95%
Percentage of Resource Protection Permit applications reviewed within 30 days (Class I - VI Permits)	NI3-2	IE-1	EF	↑	99%	95%	99%	95%	99%
Percentage of County air quality permits issued within eight days*	NI3-1	IE-1	EF	↑	91%	54%	90%	75%	75%
Percentage of wellfield monitoring samples collected on an annual basis*	NI3-2	IE-1	EF	↑	99%	61%	90%	90%	90%
Percentage of contaminated site rehabilitation documents reviewed within 60 days	NI3-2	HW-1	EF	↑	91%	89%	90%	90%	90%
Percentage of sanitary nuisance complaints responded to within 24 hours	NI3-2	HW-1	EF	↑	93%	95%	95%	95%	95%

* The FY 2019-20 Actual reflects impacts associated with COVID-19

DIVISION COMMENTS

- ☛ The FY 2021-22 Adopted Budget includes the addition of six positions (\$541,000, funded by Utility Service Fee) to assist with water quality investigations and grant administration that includes a Senior Scientist position to serve as the lead surface water technical expert, four support staff positions for data management and mapping of the groundwater and surface water components of investigations, and a permanent grant administrator and support position for management of potential and future grants
- ☛ The FY 2021-22 Adopted Budget includes the addition of 16 positions (\$1.351 million, funded by Utility Service Fee) to assist with consolidation and enhancement of the Sanitary Sewer Overflow Response, Sanitary Sewer Prediction and Prevention and Septic to Sewer Conversion programs
- ☛ The FY 2021-22 Adopted Budget includes the addition of two positions (\$220,000 funded by Utility Service Fee) to support groundwater technical analysis for investigations
- ☛ The FY 2021-22 Adopted Budget includes the addition of one Environmental Resources Project Supervisor (\$97,000 funded by Stormwater Utility Fee) to manage innovative approaches to stormwater management on the County's watershed
- ☛ The FY 2021-22 Adopted Budget includes the addition of an Environmental Code Enforcement Officer 2 (\$100,000 funded by Utility Service and Enforcement Fees) to support the enforcement of Notices of Required Connections (NORC) issued in connection with the Septic to Sewer Conversion Program

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- The FY 2021-22 Adopted Budget includes the addition of two positions (Engineer 1 and Pollution Control Inspector 2), approved as overages in FY 2020-21, to assist with air quality permit and asbestos reviews
- The FY 2021-22 Adopted Budget includes \$100,000 funded by General Fund for the removal and disposal of decomposed fish and other marine life in areas Biscayne Bay
- The FY 2021-22 Adopted Budget includes \$20,000 in General Fund for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers
- As part of a reorganization performed in FY 2020-21, one position was transferred into the Environmental Resources Management Division from the Construction, Permitting, and Building Code Division to support specialty review functions in the Water Control Section
- In FY 2021-22, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2021-22 Adopted Budget includes a \$2.7 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties
- In FY 2021-22, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$151,000) and funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- The FY 2021-22 Adopted Budget includes a transfer of \$140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)

DIVISION: OFFICE OF RESILIENCE






The Office of Resilience is responsible for assessing and prioritizing the greatest threats to Miami-Dade County's resilience and long-term sustainability and developing as well as implementing a comprehensive and cohesive resilience strategy.

- Develops, coordinates and facilitates a sea level rise strategy to begin preparing existing and future infrastructure for current and future impacts of flooding, sea level rise, storm surge and other climate change related threats and impacts
- Engages and works with diverse leaders and stakeholders from within County government and throughout the community to ensure inclusive input in determining and addressing the most pressing threats to Miami-Dade County
- Facilitates education and outreach on climate change, sea level rise, energy and water efficiency and other resilience issues and efforts being undertaken by the County and its local and regional partners to internal and external entities
- Implements the Sustainable Buildings Program and facilitates other efforts to decrease greenhouse gas emissions by increasing the use of renewable energy and improving fuel and energy efficiency, both County and community-wide
- Works closely with the Adrienne Arsht-Rockefeller Foundation Resilience Center and other partners to implement the Resilient305 Strategy to ensure resilience is integrated within all County's planning and operations
- Works with strategic partners to utilize innovative research and solutions to create jobs and economic opportunities in the community while building resilience

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Key Department Measures, Strategic Objectives, and Resiliency Drivers									
Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Number of adaptation/resiliency activities in progress or completed	GG4-4	IE-2	OP	↔	12	13	12	14	14
Number of activities implemented to decrease Countywide energy consumption	GG4-4	IE-2	OP	↔	49	57	52	58	58

DIVISION COMMENTS

-  To mitigate storm surges that lead to regional flooding, the U.S. Army Corps of Engineers will continue its comprehensive multi-year Back Bay Study efforts in FY 2021-22; a local cost share of \$300,000 in General Fund will be required to update the feasibility plan in anticipation of authorization by the federal government
-  The FY 2021-22 Adopted Budget includes \$200,000 in General Fund as a cost share partnership with the South Florida Water Management District to update the Biscayne Bay Economic Study that was last performed in 2005; this initiative will provide for current economic comparisons of Biscayne Bay over the previous study to assist with developing future initiatives of preserving Biscayne Bay
-  The FY 2021-22 Adopted Budget includes \$100,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network; the goal of the Chief Heat Officer is to develop and implement initiatives to combat extreme heat in Miami-Dade County
-  The FY 2021-22 Adopted Budget includes funding (\$100,000) for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence
-  The FY 2021-22 Adopted Budget includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- As part of a reorganization performed in FY 2020-21, one position was transferred into the Office of Resilience from the Construction, Permitting and Building Code Division to support resilience and economic planning

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DIVISION: CONSTRUCTION, PERMITTING AND BUILDING CODE


The Construction, Permitting and Building Code Division serves as the Building Official for unincorporated Miami-Dade County and enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans and inspection of construction.

- Inspects structures to ensure compliance with the Florida Building Code (FBC) and issues permits
- Issues contractor licenses
- Processes construction permit applications

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Permits issued	NI1-2	IE-2	OP	↔	64,924	58,528	48,000	50,000	50,000
Average number of days a commercial permit application is under review	NI1-2	IE-2	EF	↓	22	27	23	21	21
Average number of days a residential permit application is under review	NI1-2	IE-2	EF	↓	10	8	12	9	9
Percentage of field inspections rejected	NI1-2	IE-2	EF	↓	19%	20%	20%	20%	20%

DIVISION COMMENTS

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The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of five positions will be added to the Construction, Permitting and Building Code Division including two Structural Plan Reviewers (\$272,000), one Electrical Plan Reviewer (\$106,000), one Special Projects Administrator 2 (\$104,000) and one Administrator Officer 1 (\$59,000)
- As part of a reorganization performed in FY 2020-21, one position was transferred from the Construction, Permitting and Building Code Division to the Environmental Resources Management Division for specialty environmental reviews and another position was transferred to the Office of Resilience to support resilience and economic planning; also included is a position transferred into the Construction, Permitting and Building Code Division from the Consumer Protection Division to support public relations

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DIVISION: BOARD AND CODE ADMINISTRATION






The Board and Code Administration Division is responsible for the administrative and operational activities of the Board Administration, Contractor Licensing, Product Control and Senior Code Officer Sections, and related activities.

- Participate in the Florida Building Commission process to ensure that the provisions of the High Velocity Hurricane Zone are not weakened, and that code modifications are submitted through the Florida Building Commission process to address any identified building code deficiencies through monitoring researching, assessing and analyzing construction system performance
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Boards, and the Unsafe Structures Board
- Provides local licensing for contractors and facilitates required examinations
- Provides technical information, training and assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 21-22
					Actual	Actual	Budget	Projection	Target
Percentage of Contractor License Applications reviewed within 10 days	NI1-2	HW-2	EF	↑	100%	100%	100%	100%	100%

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

-  In FY 2021-22, the Department will continue to maintain and improve beaches, which provide protection against storm impacts, enhance quality of life and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$177.894 million), Florida Department of Environmental Protection (\$11.146 million), Beach Renourishment Fund (\$9 million), City of Miami Beach Contribution (\$8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$10 million); the total budget for the multi-year Beach Erosion and Renourishment Program is \$216.666 million, of which \$30.2 million is budgeted in FY 2021-22, and covers all capital and related costs such as surveys, planning, design and construction implementation, inclusive of temporary easements of property to facilitate staging and construction, for federal and local funded beach renourishment projects throughout the Federally Authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside (capital program #2000000344)
-  In FY 2021-22, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries, funded from the Biscayne Bay Environmental Trust Fund (\$1 million) and Florida Inland Navigational District grant proceeds (\$100,000)(capital program #5555691)
-  The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds (the total project cost \$40 million, \$654,000 in FY 2021-22; capital program #5555621)
-  In FY 2021-22, the Adopted Budget and Multi-Year Capital Plan continues funding various capital programs with Utility Service Fees (\$11.3 million) to support the protection of the water supply including land acquisition, the surface water canal restoration action plan, hydrologic improvements to canals, testing and evaluation studies for the creation of a salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management
-  In FY 2021-22, the Department anticipates spending \$7.5 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted (capital program #986940)

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- The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of ten vehicles (\$237,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$922,000 to replace 42 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 18-19	Actual FY 19-20	Budget FY 20-21	Projection FY 20-21	Budget FY 21-22
Advertising	377	1,001	486	654	472
Fuel	309	136	309	224	216
Overtime	1,369	1,160	1,297	1,663	1,354
Rent	8,600	8,357	9,017	8,466	8,723
Security Services	61	42	72	67	68
Temporary Services	398	337	483	425	470
Travel and Registration	245	105	295	180	302
Utilities	757	773	954	900	983

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OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 18-19	Actual FY 19-20	Budget FY 20-21	Adopted FY 21-22
Revenue Summary				
General Fund Countywide	1,947	2,324	3,727	6,655
General Fund UMSA	254	352	329	323
Auto Tag Fees	1,951	1,954	1,920	1,905
Building Administrative Fees	1,823	1,011	742	507
Carryover	164,797	192,771	178,077	231,547
Code Compliance Fees	5,152	3,722	4,532	4,926
Code Fines / Lien Collections	9,589	6,309	9,071	9,050
Construction / Plat Fees	5,223	4,877	4,591	4,753
Contractor's Licensing and Enforcement Fees	1,669	1,937	1,586	2,136
Environmentally Endangered Land Fees	935	1,026	927	1,098
Fees and Charges	3,084	2,475	2,973	2,987
Foreclosure Registry	684	499	507	369
Impact Fee Administration	4,009	3,667	3,428	3,600
Local Business Tax Receipt	471	471	471	571
Miscellaneous Revenues	1,545	781	1,014	162
Operating Permit Fee	8,151	7,307	7,645	7,630
Other Revenues	7,874	30,585	7,202	7,424
Permitting Trades Fees	39,412	35,972	33,587	36,936
Plan Review Fee	11,784	10,692	10,260	10,341
Planning Revenue	1,058	362	1,131	672
Product Control Certification Fees	2,169	2,099	2,217	2,456
Stormwater Utility Fees (County)	45,195	44,723	42,105	42,926
Transfer From Other Funds	840	0	0	0
Utility Service Fee	34,150	36,558	34,333	37,564
Zoning Revenue	8,663	7,782	7,936	7,372
State Grants	2,521	3,382	3,496	3,737
Federal Grants	1,193	243	1,328	1,467
Airport Project Fees	443	454	470	500
Interagency Transfers	1,066	1,157	9,229	2,011
Total Revenues	367,652	405,492	374,834	431,625

Operating Expenditures

Summary

Salary	73,483	76,961	79,901	86,806
Fringe Benefits	27,460	28,103	30,689	33,572
Court Costs	4	2	25	21
Contractual Services	4,549	5,141	8,894	36,114
Other Operating	11,692	10,608	15,122	16,394
Charges for County Services	23,653	26,709	28,532	30,395
Grants to Outside Organizations	338	430	430	430
Capital	2,053	2,902	9,756	8,940
Total Operating Expenditures	143,232	150,856	173,349	212,672

Non-Operating Expenditures

Summary

Transfers	24,400	20,527	33,631	38,307
Distribution of Funds In Trust	0	0	0	0
Debt Service	7,251	7,253	4,497	6,278
Depreciation, Amortizations and Depletion Reserve	0	0	0	0
Total Non-Operating Expenditures	31,651	27,780	201,485	218,953

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 20-21	Adopted FY 21-22	Budget FY 20-21	Adopted FY 21-22
Strategic Area: Neighborhood and Infrastructure				
Director's Office	1,986	1,580	9	9
Administration	6,529	5,785	69	66
Code Compliance	19,881	22,463	137	153
Development Services	8,398	8,680	47	47
Planning	4,331	5,144	27	27
Environmental Resources Management	68,670	101,711	397	426
Office of Resilience	2,757	4,327	16	17
Board and Code Administration	6,781	7,601	37	37
Construction, Permitting, and Building Code	48,299	48,602	246	250
Strategic Area: Economic Development				
Consumer Protection	4,632	5,036	35	37
Economic Development	1,085	1,743	6	9
Total Operating Expenditures	173,349	212,672	1,026	1,078

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FUTURE	TOTAL
Revenue									
Army Corps of Engineers	149,094	27,610	1,190	0	0	0	0	0	177,894
BBC GOB Financing	79,084	15,934	34,154	181	9,541	7,520	1,586	0	148,000
Beach Renourishment Fund	6,000	1,500	1,500	0	0	0	0	0	9,000
Biscayne Bay Envir. Trust Fund	0	1,000	0	0	0	0	0	0	1,000
City of Miami Beach Contribution	5,625	1,500	1,500	0	0	0	0	0	8,625
Endangered Lands Voted Millage	0	0	0	0	0	0	0	0	0
Florida Department of Environmental Protection	8,614	100	500	0	224	1,707	0	0	11,146
Florida Inland Navigational District	0	100	0	0	0	0	0	0	100
Future Financing	0	0	0	10,000	0	0	0	0	10,000
Stormwater Utility	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
US Department of Agriculture	7,400	3,000	0	0	0	0	0	0	10,400
Utility Service Fee	2,100	11,300	9,500	2,000	2,000	2,000	2,000	26,000	56,900
Total:	260,773	68,983	53,144	15,393	15,431	14,929	5,600	26,000	460,252
Expenditures									
Strategic Area: ED									
Community Development Projects	25,950	10,650	25,700	0	8,700	7,000	0	0	78,000
Strategic Area: NI									
Beach Projects	166,550	30,200	4,974	2,392	3,370	5,694	3,486	0	216,666
Drainage Improvements	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
Environmental Projects	17,580	19,900	16,920	12,000	2,000	2,000	2,000	26,000	98,400
Environmentally Endangered Lands Projects	39,346	654	0	0	0	0	0	0	40,000
Total:	252,281	68,343	52,394	17,604	17,735	18,396	7,500	26,000	460,252

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

BEACH - EROSION MITIGATION AND RENOURISHMENT

PROGRAM #: 2000000344

DESCRIPTION: Provide beach renourishment for eroded portions of Miami-Dade County beaches in cooperation with the U.S. Army Corps of Engineers

LOCATION: Miami-Dade County Beaches
Various Sites

District Located: 4,5
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Army Corps of Engineers	149,094	27,610	1,190	0	0	0	0	0	177,894
BBC GOB Financing	5,708	130	1,034	181	841	520	1,586	0	10,000
Beach Renourishment Fund	6,000	1,500	1,500	0	0	0	0	0	9,000
City of Miami Beach Contribution	5,625	1,500	1,500	0	0	0	0	0	8,625
Florida Department of Environmental Protection	8,614	100	500	0	224	1,707	0	0	11,146
TOTAL REVENUES:	175,042	30,840	5,724	181	1,066	2,227	1,586	0	216,666
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	166,550	30,200	4,974	2,392	3,370	5,694	3,486	0	216,666
TOTAL EXPENDITURES:	166,550	30,200	4,974	2,392	3,370	5,694	3,486	0	216,666

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BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION

PROGRAM #: 5555691

DESCRIPTION: Restore, enhance and stabilize wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries

LOCATION: Biscayne Bay and Tributaries
Various Sites

District Located: 4,5,7,8
District(s) Served: 5,7,8



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Biscayne Bay Envir. Trust Fund	0	1,000	0	0	0	0	0	0	1,000
Florida Inland Navigational District	0	100	0	0	0	0	0	0	100
TOTAL REVENUES:	0	1,100	0	0	0	0	0	0	1,100
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	1,100	0	0	0	0	0	0	1,100
TOTAL EXPENDITURES:	0	1,100	0	0	0	0	0	0	1,100

CANAL IMPROVEMENTS

PROGRAM #: 200000940

DESCRIPTION: Provide improvements to the secondary canal system to include maintenance dredging and bank restoration

LOCATION: Throughout Miami-Dade County
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Stormwater Utility	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
TOTAL REVENUES:	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
TOTAL EXPENDITURES:	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187

DERM - LABORATORY EQUIPMENT REPLACEMENT

PROGRAM #: 2000001879

DESCRIPTION: Remove and replace laboratory fume hood and install new HVAC

LOCATION: 211 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	0	2,800	0	0	0	0	0	0	2,800
TOTAL REVENUES:	0	2,800	0	0	0	0	0	0	2,800
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	2,800	0	0	0	0	0	0	2,800
TOTAL EXPENDITURES:	0	2,800	0	0	0	0	0	0	2,800

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ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROGRAM #: 988925

DESCRIPTION: Provide funding for a Countywide economic development fund from Building Better Communities General Obligation Bond Program

LOCATION: Countywide District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	22,450	7,550	20,000	0	6,000	7,000	0	0	63,000
TOTAL REVENUES:	22,450	7,550	20,000	0	6,000	7,000	0	0	63,000
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	22,450	7,550	20,000	0	6,000	7,000	0	0	63,000
TOTAL EXPENDITURES:	22,450	7,550	20,000	0	6,000	7,000	0	0	63,000

ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROGRAM #: 981999

DESCRIPTION: Provide funding for economic development in TUAs from Building Better Communities General Obligation Bond Program

LOCATION: Countywide District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	3,500	3,100	5,700	0	2,700	0	0	0	15,000
TOTAL REVENUES:	3,500	3,100	5,700	0	2,700	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	3,500	3,100	5,700	0	2,700	0	0	0	15,000
TOTAL EXPENDITURES:	3,500	3,100	5,700	0	2,700	0	0	0	15,000

ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

PROGRAM #: 5555621

DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	39,346	654	0	0	0	0	0	0	40,000
TOTAL REVENUES:	39,346	654	0	0	0	0	0	0	40,000
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Land Acquisition/Improvements	39,346	654	0	0	0	0	0	0	40,000
TOTAL EXPENDITURES:	39,346	654	0	0	0	0	0	0	40,000

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FLORIDA CITY - CANAL GATE

PROGRAM #: 2000001877

DESCRIPTION: Construct canal gate to facilitate retention of seasonal agricultural drawdown waters in order to provide additional seepage flows into the Model Lands Basin

LOCATION: To Be Determined District Located: 8
Florida City District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	500	1,000	0	0	0	0	0	0	1,500
TOTAL REVENUES:	500	1,000	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	1,000	0	0	0	0	0	0	1,000
Planning and Design	500	0	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	500	1,000	0	0	0	0	0	0	1,500

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$220,000 and includes 0 FTE(s)

FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS

PROGRAM #: 2000001880

DESCRIPTION: Acquire land and construct canal pump stations to reroute and distribute excess canal water flow directly to the Model Lands to improve hydroperiods and hydropatterns

LOCATION: To Be Determined District Located: 8
Florida City District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	500	3,000	0	0	0	0	0	0	3,500
TOTAL REVENUES:	500	3,000	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	1,000	0	0	0	0	0	0	1,000
Land Acquisition/Improvements	0	2,000	0	0	0	0	0	0	2,000
Planning and Design	500	0	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	500	3,000	0	0	0	0	0	0	3,500

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$50,000 and includes 0 FTE(s)

FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT

PROGRAM #: 2000001881

DESCRIPTION: Acquire nine land parcels totaling 303 acres necessary in order to allow for the modifications to the Florida City culverts

LOCATION: To Be Determined District Located: 8
Florida City District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	0	1,900	0	0	0	0	0	0	1,900
TOTAL REVENUES:	0	1,900	0	0	0	0	0	0	1,900
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Land Acquisition/Improvements	0	1,900	0	0	0	0	0	0	1,900
TOTAL EXPENDITURES:	0	1,900	0	0	0	0	0	0	1,900

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$70,000 and includes 0 FTE(s)

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LAND ACQUISITIONS - TO SUPPORT WELLFIELD

PROGRAM #: 2000001875

DESCRIPTION: Acquire land for the protection of the County's water supply
 LOCATION: To Be Determined District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	1,000	2,000	2,000	2,000	2,000	2,000	2,000	6,000	19,000
TOTAL REVENUES:	1,000	2,000	2,000	2,000	2,000	2,000	2,000	6,000	19,000
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Land Acquisition/Improvements	1,000	2,000	2,000	2,000	2,000	2,000	2,000	6,000	19,000
TOTAL EXPENDITURES:	1,000	2,000	2,000	2,000	2,000	2,000	2,000	6,000	19,000

OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER

PROGRAM #: 2000001876

DESCRIPTION: Implement a corrective action plan for surface water Opa-locka canal restoration
 LOCATION: Various Sites District Located: 2
 Opa-locka District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	100	600	7,500	0	0	0	0	0	8,200
TOTAL REVENUES:	100	600	7,500	0	0	0	0	0	8,200
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Construction	0	0	7,500	0	0	0	0	0	7,500
Planning and Design	100	600	0	0	0	0	0	0	700
TOTAL EXPENDITURES:	100	600	7,500	0	0	0	0	0	8,200

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$550,000 and includes 0 FTE(s)

PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROGRAM #: 986940

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
BBC GOB Financing	8,080	4,500	7,420	0	0	0	0	0	20,000
Future Financing	0	0	0	10,000	0	0	0	0	10,000
US Department of Agriculture	7,400	3,000	0	0	0	0	0	0	10,400
TOTAL REVENUES:	15,480	7,500	7,420	10,000	0	0	0	0	40,400
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Land Acquisition/Improvements	15,480	7,500	7,420	10,000	0	0	0	0	40,400
TOTAL EXPENDITURES:	15,480	7,500	7,420	10,000	0	0	0	0	40,400

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SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION

PROGRAM #: 2000001878

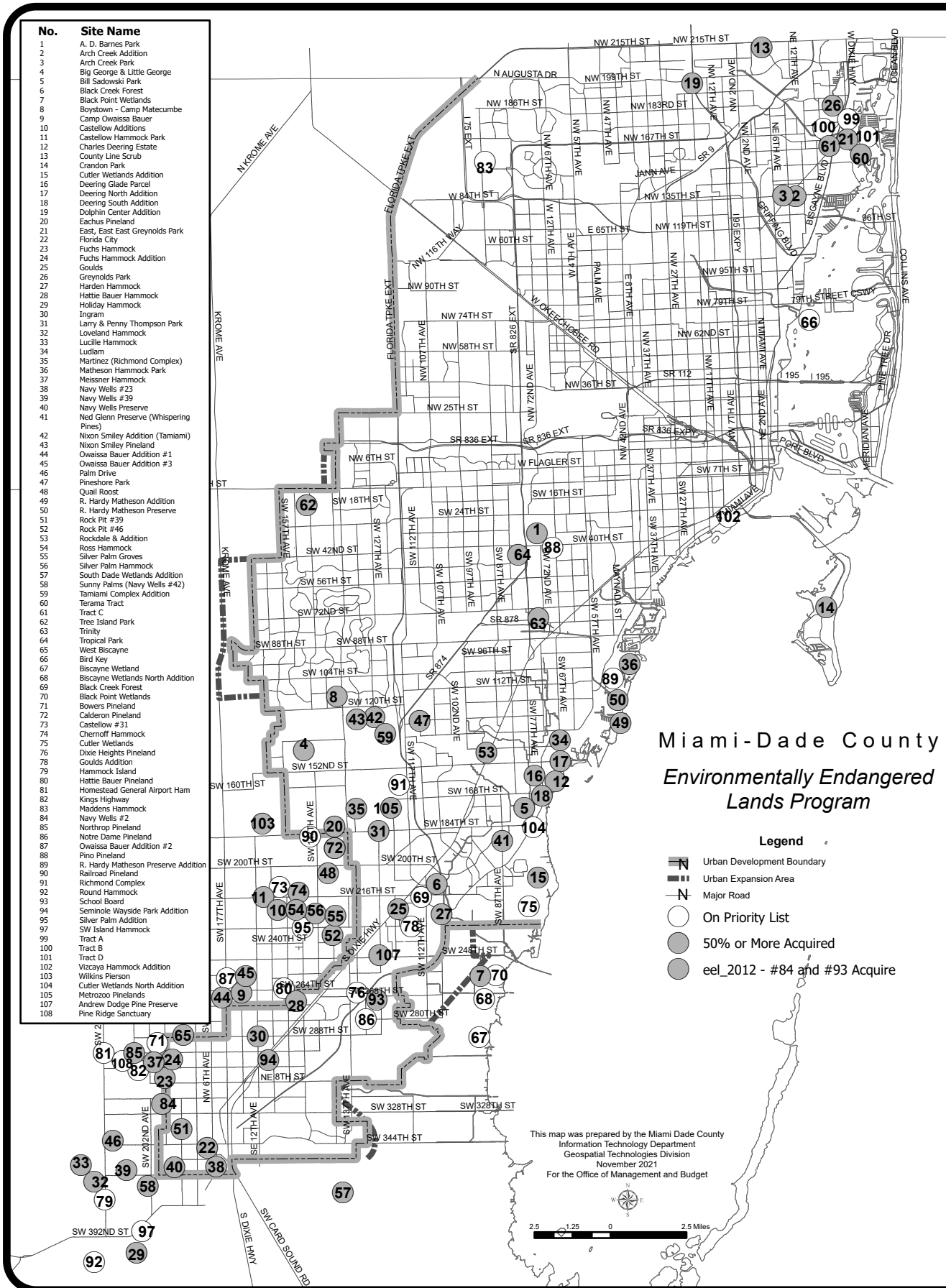


DESCRIPTION: Preform feasibility testing and evaluation studies for the creation of a salinity barrier to retard the western movement of the salt front, at the base of the Biscayne aquifer in order to protect the County's water supply

LOCATION: To Be Determined District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Utility Service Fee	0	0	0	0	0	0	0	20,000	20,000
TOTAL REVENUES:	0	0	0	0	0	0	0	20,000	20,000
EXPENDITURE SCHEDULE:	PRIOR	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	FUTURE	TOTAL
Other Capital	0	0	0	0	0	0	0	20,000	20,000
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	20,000	20,000

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Acquisition Projects: Environmentally Endangered Lands Program

Acquired Projects											
No	Site Name	Location	Type	Acr es	Priority	No	Site Name	Location	Type	Acr es	Priority
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	25	♦	54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	♦
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	♦	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	♦
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.5	♦	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	♦
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	♦	57	South Dade Wetlands	South Dade County	Wetlands	23.5	♦
5	Bill Sadowski Park	17555 SW 79 Ave	Natural Areas	23	♦	58	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Rockridge Pinelands	40.8	♦
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	♦	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	♦
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal Wetlands	78.9	♦	60	Terama Tract in Oleta Preserve	Oleta Preserve	Coastal Wetlands	29.7	♦
8	(Boystown) Camp Matecumbe	SW 112 St & SW 137 Ave	Rockridge Pinelands	77	♦	61	Oleta Tract C	NE 163 St & US-1	Coastal Wetlands	2.5	♦
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Natural Areas	80	♦	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands	120	♦
10	Castellow Additions	SW 226 St & SW 157 Ave	Tropical Hammocks	34.9	♦	63	Trinity	SW 76 St & SW 74 Ave	Rockridge Pinelands	10	♦
11	Castellow Hammock Park	22301 SW 162 Ave	Natural Areas	55	♦	64	Tropical Park	7900 Bird Rd	Natural Areas	5	♦
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	332	♦	65	West Biscayne	SW 288 St & SW 190 Ave	Rockridge Pinelands	15.1	♦
13	County Line Scrub	NE 215 St & NE 4 Ave	Xeric Coastal Scrub	15	♦	68	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave	Coastal Wetlands	300	♦
14	Crandon Park	7200 Crandon Blvd	Natural Areas	444	♦	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	♦
15	Cutler Wetlands & Addition	SW 210 St & SW 85 Ave	Coastal Wetlands	461	♦	74	Chernoff Hammock	SW 218 St & SW 154 Ave	Tropical Hammocks	4.5	♦
16	Deering Glade Parcel	SW 158 St & Old Cutler Rd	Buffer	9.7	♦	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	♦
17	Deering North Addition	SW 152 St & SW 67 Ave	Coastal Wetlands	43	♦	85	Northrop Pineland	SW 296 St & SW 207th Ave	Rockridge Pinelands	12.8	♦
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland	32	♦	93	School Board	SW 268 St & SW 129 Ave	Rockridge Pinelands	18.7	♦
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Xeric Coastal Scrub	4	♦	103	Wilkins Pierson	SW 184 St & SW 164 Ave	Rockridge Pinelands	10	♦
20	Eachus Pineland	SW 184 St & SW 142 Ave	Rockridge Pinelands	17.2	♦	105	Metrozoo Pinelands	12400 SW 152 St	Rockridge Pinelands	142.4	♦
21	East & East East Greynolds Park	17530 W Dixie Hwy	Natural Areas	33	♦	106	Seminole Wayside Park Addition	SW 300 St & US-1	Rockridge Pinelands	4.3	♦
22	Florida City	SW 344 St & SW 185 Ave	Rockridge Pinelands	24	♦	107	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Rockridge Pinelands	3.5	♦
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Natural Areas	24	♦	Unacquired Projects					
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Rockridge Pinelands	14.8	♦	No	Site Name	Location	Type	Acr es	Priority
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	40.5	♦	57	South Dade Wetlands	South Dade County	Wetlands	17,949	A
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	♦	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove	37.5	A
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	♦	67	Biscayne Wetlands	SW 280 St & SW 107 Ave	Coastal Wetlands	864.1	A
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	♦	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	45.5	A
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	40	♦	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	191.8	A
30	Ingram	SW 288 St & SW 167 Ave	Rockridge Pinelands	9.9	♦	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	A
31	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	♦	73	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	A
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	♦	75	Cutler Wetlands	SW 196 St & SW 232 St	Coastal Wetlands	794.4	A
33	Lucille Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	♦	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	B
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	♦	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	28.8	A
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	♦	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	B
36	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Natural Areas	381	♦	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	A
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	♦	81	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	A
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	27	♦	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	B
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	19	♦	83	Maddens Hammock	NW 164 St & SW 87 Ave	Tropical Hammocks	15.6	B
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	♦	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	B
41	Ned Glenn Preserve (Whispering Pines)	SW 188 St & SW 87 Ave	Rockridge Pinelands	10	♦	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	A
42	Nixon Smiley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Rockridge Pinelands	63	♦	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	A
43	Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Natural Areas	59	♦	89	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	21.5	A
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Rockridge Pinelands	9.4	♦	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	B
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Tropical Hammocks	1.2	♦	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	210.8	A
46	Palm Drive	SW 344 St & SW 212 Ave	Rockridge Pinelands	20	♦	92	Round Hammock	SW 408 St & SW 220 Ave	Tropical Hammocks	31.1	A
47	Pineshore Park	SW 128 St & SW 112 Ave	Natural Areas	7.8	♦	95	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	20	A
48	Quail Roost	SW 200 St & SW 144 Ave	Rockridge Pinelands	48.5	♦	97	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	12.4	A
49	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	19.9	♦	99	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	2.1	A
50	R. Hardy Matheson Preserve	SW 112 St & Old Cutler Rd	Natural Areas	692	♦	100	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	3.5	A
51	Rock Pit #39	SW 336 St & SW 192 Ave	Rockridge Pinelands	8.7	♦	101	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	7.4	A
52	Rock Pit #46	SW 232 St & SW 142 Ave	Rockridge Pinelands	5	♦	102	Vizcaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	2	A
53	Rockdale & Addition	SW 144 St & US-1	Rockridge Pinelands	37.1	♦	104	Cutler Wetlands North Addition Hammock	SW 184 St & Old Cutler Rd	Tropical Hammocks	37	B
						108	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	14	A