

TABLE OF CONTENTS

Budget Message to the Residents.....	7
Miami-Dade County Table of Organization.....	9
Table of Contents	10
Budget-in-Brief	15
EXECUTIVE SUMMARY	23
Our County	29
Our Government	32
Government Structure.....	35
Organizational Structure.....	36
Results-Oriented and Resilience-Focused Governing	38
Our Financial Structure	42
Budget and Financial Policies	49
The Budget Process	55
Miami-Dade Rescue Plan	57
The FY 2021-22 Adopted Budget	59
Revenues	61
Expenditures.....	65
Mayoral Priorities: 4Es	66
Miami-Dade County Resilience	76
Five-Year Financial Outlook	90
Property Tax Supported Budgets	90
Assumptions	91
Revenue Forecast	94
Expenditure Forecast.....	102
Revenue/Expenditure Reconciliation.....	112
Financial Outlook Summary Charts.....	113
Major Proprietary Departments	116
Budget Appropriation Schedules	132
APPENDICES	287
Funding Summary	289
Operating Budget Expenditure by Revenue Source with Total Positions....	290
Expenditure by Category of Spending.....	297
Countywide General Fund Revenue	312
Unincorporated Municipal Service Area General Fund Revenue.....	314

TABLE OF CONTENTS (cont'd)

Non-Departmental Expenditures	316
Capital Revenue Summary by Source	320
Capital Expenditure Summary by Strategic Area	324
Capital Budget	325
General Government Improvement Fund.....	343
Capital Unfunded Project Summary by Strategic Area and Department.....	344
Resilience Capital Projects	345
Community-based Organizations Funding Summary	362
Gas Tax Revenue	366
Transient Lodging and Food and Beverage Taxes	367
Revenue Capacity	368
Debt Capacity.....	369
Ratios of Outstanding Debt by Type	370
Miami-Dade County Outstanding Debt.....	371
Outstanding Long-Term Liabilities	381
Financial Note 8 Long-Term Debt	382
Alignment of Selected Highlights to the Mayor's 4Es	383
Resilience Initiatives	406
Strategic Plan Objectives	420
Active Good and Services Contracts.....	425
Peace and Prosperity Plan	449
Miami-Dade Rescue Plan	450
ACRONYMS, GLOSSARY, AND INDEX	451