

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Cultural Affairs

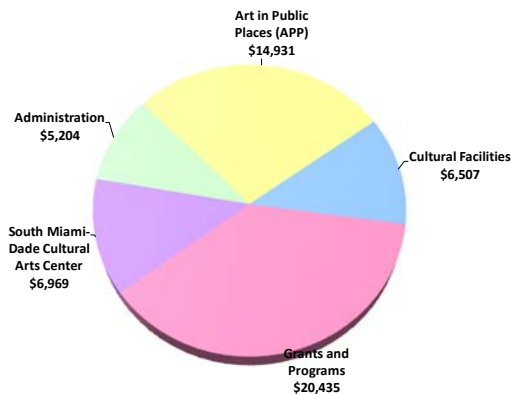
The Department of Cultural Affairs and its advisory board, the Cultural Affairs Council, create and promote equitable opportunities for artists and cultural organizations to grow and improve; develop, manage and operate cultural facilities; and provide information and cultural resources for residents and visitors. The Department also directs the Art in Public Places (APP) program and supports its board, the Art in Public Places Trust in commissioning, curating, tracking, maintaining and promoting the County's art collection, upgrading public buildings and improving the overall experience of public spaces. The Department also manages and facilitates the grant investments made by the Tourist Development Council and supports its board to create a more competitive environment for tourism throughout Miami-Dade County.

As part of the Recreation and Culture strategic area, the Department develops cultural excellence, diversity and participation; builds better cultural facilities throughout Miami-Dade County; and makes cultural activities more accessible for residents and visitors. The Department's various competitive grants programs provide direct support for cultural organizations' development and activities, individual artists' professional growth, cultural facilities improvements and technical assistance that addresses the non-profit cultural sector. The Department also manages, programs and operates the South Miami-Dade Cultural Arts Center, a campus of state-of-the-art cultural facilities in Cutler Bay, as well as the Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center, all dedicated to presenting and supporting excellence in the arts for the entire community. The Department creates, publishes, promotes and disseminates information about the excellence of Miami-Dade County's artistic offerings in order to increase accessibility and audience engagement; develops and coordinates arts education and outreach programs; and pioneers inclusion-focused programs reaching audiences of all abilities.

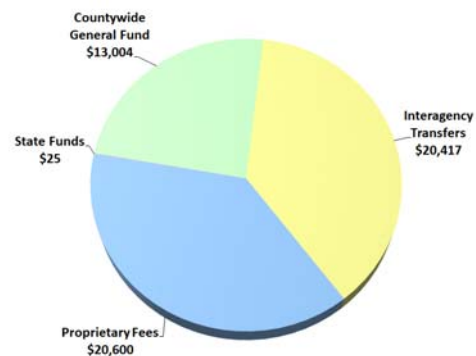
The Department's stakeholders include artists, cultural organizations and the residents and visitors who are their audiences and supporters. In order to implement its curriculum-based arts in education programs, the Department has developed partnerships with the Miami-Dade County Public School system, The Children's Trust, cultural organizations, individual artists and community and statewide organizations.

FY 2021-22 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | |
|--|---|
| | <p><u>ADMINISTRATION</u></p> <p>Oversees all departmental activities, in coordination with the Cultural Affairs Council, Art in Public Places Trust and the Tourist Development Council; provides administrative oversight over grants and programs</p> <p style="text-align: center;"><u>FY 20-21</u> 29</p> <p style="text-align: center;"><u>FY 21-22</u> 30</p> |
| | <p><u>GRANTS AND PROGRAMS</u></p> <p>Provides integrated investments and technical assistance to the cultural industry and makes cultural activities more accessible for residents and visitors</p> <p style="text-align: center;"><u>FY 20-21</u> 0</p> <p style="text-align: center;"><u>FY 21-22</u> 0</p> |
| | <p><u>SOUTH MIAMI-DADE CULTURAL ARTS CENTER</u></p> <p>Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts</p> <p style="text-align: center;"><u>FY 20-21</u> 28</p> <p style="text-align: center;"><u>FY 21-22</u> 28</p> |
| | <p><u>ART IN PUBLIC PLACES</u></p> <p>Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art</p> <p style="text-align: center;"><u>FY 20-21</u> 6</p> <p style="text-align: center;"><u>FY 21-22</u> 6</p> |
| | <p><u>CULTURAL FACILITIES</u></p> <p>Manages, operates, programs, and markets the Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center</p> <p style="text-align: center;"><u>FY 20-21</u> 26</p> <p style="text-align: center;"><u>FY 21-22</u> 26</p> |

The FY 2021-22 total number of full-time equivalent positions is 121.62

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DIVISION: ADMINISTRATION

The Administration Division oversees all departmental activities in coordination with the Cultural Affairs Council and the Art in Public Places Trust.

- Directs and coordinates all departmental internal and external operations
- Identifies countywide cultural needs; develops policies and establishes effective cultural growth strategies
- Provides all staff support to manage the Grants and Program Division
- Manages and oversees the planning, design and improvement/construction of both existing and new cultural facility capital projects
- Designs and implements curriculum-based arts in education programs and educational partnerships
- Coordinates cultural information services and increases accessibility of arts activities for audiences
- Secures and implements federal, state, local and foundation grants to create and expand programs and services for arts organizations, artists and audiences

Key Department Measures, Strategic Objectives, and Resiliency Drivers

| Measures | SO | RD | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21 | FY 21-22 |
|---------------------------------------|-------|------|------|------|----------|----------|----------|------------|----------|
| | | | | | Actual | Actual | Budget | Projection | Target |
| Total capital projects being managed* | RC1-1 | ES-1 | OP | ↑ | 0 | 0 | 15 | 15 | 14 |

*All increases and decreases are primarily the result of the variability in the number of construction projects commencing or having been completed

DIVISION COMMENTS

- **The FY 2021-22 Proposed Budget includes the addition of one Human Resources position (\$119,000) dedicated to solely managing the human resources for the department; previously this position managed various other responsibilities however, the department has reached a critical point where a dedicated human resource professional is needed**
- The Department's FY 2021-22 Proposed Budget includes \$15.940 million in CDT, \$4.477 million in other Tourist Tax revenues, \$13.004 million in General Fund support and \$628,000 from all departmental divisions to support administrative operations

DIVISION: ART IN PUBLIC PLACES (APP)

The Art in Public Places Division improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art.

- Manages and monitors the Art in Public Places (APP) inventory and provides routine maintenance of the art collection
- Commissions artists to create works of art for County buildings and facilities; maintains financial and project coordination for these art commissions
- Develops and maintains partnerships for art education and professional development opportunities in conjunction with public art commissioning projects

Key Department Measures, Strategic Objectives, and Resiliency Drivers

| Measures | SO | RD | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21 | FY 21-22 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
| | | | | | Actual | Actual | Budget | Projection | Target |
| Public art projects active (in design, fabrication, or installation phases)* | RC2-2 | ES-1 | OP | ↔ | 102 | 136 | 105 | 136 | 120 |

*All increases and decreases are primarily the result of the variability in the number of construction projects commencing or having been completed

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DIVISION COMMENTS

- In FY 2021-22, the Department will continue to work on a variety of major public art projects, managing works by various local, national and international artists; these artwork commissions are associated with various capital projects across the County including, but not limited to, the new Civil and Probate Courthouse, DTPW's South Dade Corridor, the Liberty Square Rising Housing Development (Phase 4-6), the new Bombardier Customer Services Center and the Embassair GATE301 FBO at the Miami-Opa Locka Executive Airport, new facilities at PortMiami including Virgin Voyages Terminal V, Carnival's Terminal F expansion and the new Royal Caribbean World Headquarters

DIVISION: CULTURAL FACILITIES

The Cultural Facilities Division provides oversight to the African Heritage Cultural Arts Center (AHCAC), the Joseph Caleb Auditorium (JCA) and the Miami-Dade County Auditorium (MDCA).

- Operates and manages a 962-seat theater at the Joseph Caleb Auditorium
- Operates and manages the Miami-Dade County Auditorium: a 2,372-seat theater that hosts major dance, theater and music performances; a 400-seat more intimately scaled theater configuration; and a 200-seat "On Stage Black Box Theater" in which audiences and performers share the stage
- Operates and manages the African Heritage Cultural Arts Center's black box theater, music building with a concert hall, piano lab with practice rooms, accessible dance studio, art gallery, studio spaces, print shop and classrooms
- Provides arts instruction in all artistic disciplines to youth, offering after school programs, school break academies and summer programs
- Develops and directs operational plans for the facilities
- Prepares performance and utilization schedules of the facilities and serves users, renters and audiences
- Monitors and adheres to financial management policies and procedures of the facilities
- Serves as a center for showcasing the diversity of Miami-Dade County's cultural life

Key Department Measures, Strategic Objectives, and Resiliency Drivers

| Measures | SO | RD | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21 | FY 21-22 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
| | | | | | Actual | Actual | Budget | Projection | Target |
| MDCA - Audience attendance* | RC1-1 | ES-1 | OC | ↑ | 117,065 | 87,880 | 96,000 | 15,341 | 55,000 |
| MDCA - Active performance and rental days/evenings** | RC2-1 | ES-3 | OP | ↔ | 171 | 117 | 110 | 89 | 80 |
| AHCAC - Audience attendance* | RC1-1 | ES-1 | OC | ↑ | 36,240 | 13,030 | 31,300 | 35,782 | 61,000 |
| AHCAC - Active performance and rental days/evenings** | RC2-1 | ES-3 | OP | ↔ | 417 | 187 | 413 | 207 | 292 |
| JCA - Audience attendance*** | RC1-1 | ES-1 | OC | ↑ | 0 | 0 | 0 | 0 | 0 |
| JCA - Active performance and rental days/evenings*** | RC2-1 | ES-3 | OP | ↔ | 0 | 0 | 0 | 0 | 0 |

* The fluctuations in attendance are due to the variability of programming and rentals; however, the decrease in FY 2019-20 Actuals and FY 2020-21 Projection is due to COVID-19 and cancellation of shows; FY 2021-22 Target is reflective of the facility trying to get back to normal business operations

** The fluctuations in programming and rentals are based on what is currently scheduled; as more programs and rentals are secured during the year, projections will change; however, the decrease in FY 2020-21 Projection is due to COVID-19 and the cancellation of shows/events; FY 2021-22 Target is reflective of the facility trying to get back to normal business operations

*** FY 2020-21 Budget and FY 2021-22 Target for JCA reflects ongoing construction at the facility; performances are temporarily being held at MDCA, which is a larger venue and are reflected in MDCA's FY 2020-21 Budget and Projection and FY 2021-22 Target

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DIVISION COMMENTS

- The Department's FY 2021-22 Proposed Budget includes the continued funding (\$40,000) for the film program at the African Heritage Cultural Arts Center; the program will train at-risk middle and high school students in preparation for careers in film and television production
- The FY 2021-22 Proposed Budget also includes \$450,000 in funding support for the continuation of the Joseph Caleb Auditorium's art education programs which are currently being presented at the Miami-Dade County Auditorium; the 962-seat auditorium is still closed to the public due to an expansion/renovation project to add much needed back-of-the-house amenities to broaden the facility's programming spectrum; the facility is expected to open for programming and events in FY 2022-23

DIVISION: GRANTS AND PROGRAMS

The Grants and Programs Division provides integrated investments and technical assistance to the cultural industry and makes cultural activities more accessible for residents and visitors.

- Supports programs and cultural organizations through 15 competitive grant programs for operating and facility improvements
- Provides direct support to local artists through fellowships and professional development grants, workshops and exhibition opportunities
- Directs and administers the South Florida Cultural Consortium (SFCC)
- Creates access to cultural experiences for all audiences through programs such as Culture Shock Miami for students, Golden Ticket Arts Guide for seniors and All Kids Included initiatives for children and families with and without disabilities

Key Department Measures, Strategic Objectives, and Resiliency Drivers

| Measures | SO | RD | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21 | FY 21-22 |
|---|-------|------|------|------|----------|----------|----------|------------|----------|
| | | | | | Actual | Actual | Budget | Projection | Target |
| Grant contracts administered providing support to cultural organizations and artists* | RC2-1 | ES-1 | OP | ↔ | 496 | 466 | 510 | 410 | 500 |
| Tickets sold through the Culture Shock Miami program** | RC1-1 | ES-1 | OC | ↑ | 17,086 | 9,888 | 9,000 | 70,000 | 10,000 |
| Golden Ticket Arts Guides printed*** | RC1-1 | ES-1 | OP | ↔ | 17,000 | 17,000 | 17,000 | 0 | 17,000 |

* The decrease from FY 2020-21 Budget to FY 2021-22 Target is based on the number of grant applications projected to be received from not-for-profit cultural organizations through the competitive grants program; this varies from year to year; the decrease from FY 2020-21 Budget to Projection is due to the impact of COVID-19 on not-for-profit cultural organizations

**All increases and decreases are primarily the result of the variability in the number of programs and productions offered; the increase in number of tickets sold for the Culture Shock Miami Program for FY 2020-21 Projection is the result of presenting virtual events/programming to the community due to COVID-19

*** Due to COVID-19, no Golden Ticket Arts Guides were printed as all shows/events were canceled

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DIVISION COMMENTS

- The FY 2021-22 Proposed Budget includes \$380,000 in operational support for the Westchester Cultural Arts Center; the community cultural center will be managed by the Roxy Theatre Group and is expected to offer performances, educational programs and related recreational activities to serve families and children**
- The Department's FY 2021-22 Proposed Budget includes \$18.281 million in funding to support the cultural competitive grants programs, which is a decrease of \$8,000 from last year's budgeted amount of \$18.289 million which is due to lower carryover
- The FY 2021-22 Proposed Budget includes continued funding for the Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books (\$85,000)
- The Culture Shock Miami program (www.cultureshockmiami.com), where students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only \$5, will continue to be funded in FY 2021-22 (\$614,000)
- The FY 2021-22 Proposed Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000) and Fantasy Theater Factory, Inc. (\$430,000) for the Sandrell Rivers Theater
- The FY 2021-22 Proposed Budget includes continued grant funding from The Children's Trust in the amount of \$1.5 million; The Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County (\$1.418 million), as well as funding for one full-time Administrative Officer 2 position (\$82,000) to assist with the program management for "All Kids Included" (AKI) initiatives, "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grants programs

DIVISION: SOUTH MIAMI-DADE CULTURAL ARTS CENTER

The South Miami-Dade Cultural Arts Center (SMDCAC) Division operates and manages a campus of venues for the performing arts, including the 966-seat multidisciplinary theater, multi-purpose rehearsal and educational spaces, activities center and an outdoor promenade and concert lawn.

- Develops and directs programmatic and operational plans for the Center
- Monitors and adheres to financial management policies and procedures of the Center
- Prepares performance and utilization schedule of the facility, and serves the Center's users, renters and audiences

Key Department Measures, Strategic Objectives, and Resiliency Drivers

| Measures | SO | RD | Type | Good | FY 18-19 | FY 19-20 | FY 20-21 | FY 20-21 | FY 21-22 |
|--|-------|------|------|------|----------|----------|----------|------------|----------|
| | | | | | Actual | Actual | Budget | Projection | Target |
| SMDCAC - Audience attendance* | RC1-1 | ES-1 | OC | ↑ | 83,315 | 53,835 | 58,000 | 62,218 | 69,000 |
| SMDCAC - Active performance and rental days/evenings** | RC2-1 | ES-3 | OP | ↔ | 531 | 335 | 373 | 118 | 348 |

* The fluctuations in attendance are due to the variability of programming and rentals; however, the decrease in FY 2019-20 Actuals is due to COVID-19 and the cancellation of shows; the increase in FY 2020-21 Projection is the result of providing outdoor programming/events which allows for large venues; FY 2021-22 is reflective of the facility trying to get back to normal business operations

** The fluctuations in programming and rentals are based on what is currently scheduled; as more programs and rentals are secured during the year, projections will change; however, the decrease in FY 2020-21 Projection is due to COVID-19 and the cancellation of shows/events; FY 2021-22 Target is reflective of the facility trying to get back to normal business operations

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DIVISION COMMENTS

- **On October 20, 2020, the Board of County Commissioners approved Resolution 1113-20 directing the County Mayor or County Mayor's designee to examine the feasibility of establishing a residency program at the South Miami-Dade Cultural Arts Center for a dance company dedicated to the expression and appreciation of the many forms of Black dance throughout the world; the FY 2021- 22 Proposed Budget includes \$65,000 in funding to begin work on cultivating a local dance group to become a resident Black dance company for the South Miami Dade Cultural Arts Center**
- **In FY 2021-22, South Miami-Dade Cultural Arts Center will continue to work with the not-for-profit organization "After School Film Institute" to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts; the Proposed Budget includes continued grant funding of \$40,000 for the program**

ADDITIONAL INFORMATION

- **On June 2, 2021, the Board of County Commissioners approved Ordinance 21-46 creating the South Dade Black History Advisory Board at the Larcenia Bullard Plaza in Richmond Heights with responsibility for overseeing the management and programming of the South Dade Black History Center; the estimated first year cost of the work associated with the Advisory Board and History Center is \$258,000 (General Fund) including one new full-time position and other administrative staff support**

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CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- As part of the County's CIIP, the Department's FY 2021-22 Proposed Budget and Multi-Year Capital Plan provides continued funding for the necessary repairs and renovations to address the County's aging cultural facilities including infrastructure improvements, fixtures, furniture, equipment and upgrade security systems (total project cost \$86.675 million, \$7.273 million in FY 2021-22)
- The Department's FY 2021-22 Proposed Budget and Multi-Year Capital Plan includes continued funding for critical infrastructure renovations to the Miami-Dade County Auditorium; the project includes a complete overhaul of the facility to address deferred maintenance and plan for future needs and uses of the facility; critical improvements include the replacement of the main building systems (structural, electrical, plumbing, HVAC, and life safety) as well as interior finishes, furniture, fixtures, IT infrastructure, theatrical systems, and sound and communication systems; a competitive selection solicitation is being conducted for a team of architects, engineers, and specialty consultants to undertake the significant improvements needed (total project cost 43.776 million, \$1.438 million in FY 2021-22)
- The Department's FY 2021-22 Proposed Budget and Multi-Year Capital Plan includes funding for the back-of-the-house expansion of the Joseph Caleb Auditorium; the project includes expanding the loading dock for improved access, additional dressing rooms, storage, office space and green room; the expansion will improve the facility's functionality which will allow the theater to present a more diverse selection of shows and attract a greater number of users; construction bids for the back-of house expansion are scheduled for the first quarter of 2022 with construction beginning soon thereafter; design of the front-of-house and theatrical system improvements, including new rigging, theatrical lighting and equipment, sound and communications equipment, renovations to the lobby, public restrooms, and box office area, is expected to begin in the fourth quarter of 2020-21 (total project cost \$9.835 million, \$4.825 million in FY 2021-22); shows are being held at the Miami-Dade County Auditorium until improvements to the Caleb Auditorium are completed
- Included in the Department's FY 2021-22 Proposed Budget and Multi-Year Capital Plan is continued funding for the AHCAC; replacement of the roofing and most of the facility's HVAC units, drainage improvements to the South parking lot, resurfacing and restriping, courtyard enhancements and various interior improvements including a new sound and light lock into the theater, LED lighting throughout, a new dance floor, and installation of impact-resistant doors and windows has been completed; pending improvements include new bathroom finishes and installation of low flow and touchless plumbing fixtures, enhancements to the security system, and theatrical and sound and communications equipment; the enhanced courtyard will provide the facility with revenue generating opportunities to host outdoor events (total project cost \$5.157 million, \$300,000 in FY 2021-22); work is projected to be completed in the first quarter of FY 2021-22
- In the fourth quarter of FY 2020-21, the Westchester Cultural Arts Center will be completed; it is projected that in the first quarter of FY 2021-22 it will be open and operational (total project cost \$10.8 million); the community cultural center is planned to be managed by the Roxy Theatre Group and is expected to offer performances, educational programs and related recreational activities to serve families and children; the FY 2021-22 Proposed Budget and Multi-Year Capital Plan includes \$380,000 in operational support
- Included in the Department's FY 2021-22 Proposed Budget and Multi-Year Capital Plan is the continued oversight of the planning, design and construction of the Coconut Grove Playhouse project; once completed, the day-to-day operations and maintenance of the Playhouse will be managed by GableStage, Inc. (total project cost \$24.1 million, \$5.722 million in FY 2021-22)
- The FY 2021-22 Proposed Budget and Multi-Year Capital Plan includes funding for various infrastructure improvements and the outfitting of a café at the South Miami-Dade Cultural Arts Center which will provide the Center with revenue generating opportunities by providing catering services for facility events as well as the surrounding South Miami-Dade community; the café is being developed and is projected to be built during FY 2021-22; a solicitation is underway for the replacement of the Center's Building Automation System
- Included in the Department's FY 2021-22 Proposed Budget is \$150,000 for the upgrade of its departmental websites; the project is funded through the ITLC capital program

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|------------------------|----------------------|
| | Actual FY 18-19 | Actual FY 19-20 | Budget FY 20-21 | Projection FY 20-21 | Proposed FY 21-22 |
| Advertising | 512 | 434 | 540 | 305 | 545 |
| Fuel | 10 | 2 | 8 | 3 | 8 |
| Overtime | 18 | 8 | 12 | 8 | 12 |
| Rent | 290 | 290 | 305 | 305 | 288 |
| Security Services | 43 | 61 | 65 | 88 | 113 |
| Temporary Services | 6 | 54 | 100 | 100 | 105 |
| Travel and Registration | 68 | 23 | 47 | 35 | 58 |
| Utilities | 476 | 500 | 579 | 391 | 585 |

OPERATING FINANCIAL SUMMARY

| (dollars in thousands) | Actual | Actual | Budget | Proposed | Expenditure By Program | Total Funding | | Total Positions | |
|---|----------|----------|----------|----------|---|--------------------|----------------------|--------------------|----------------------|
| | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | | Budget FY 20-21 | Proposed FY 21-22 | Budget FY 20-21 | Proposed FY 21-22 |
| Revenue Summary | | | | | Strategic Area: Recreation and Culture | | | | |
| General Fund Countywide | 10,091 | 12,909 | 12,559 | 13,004 | Administration | 5,072 | 5,204 | 29 | 30 |
| Carryover | 9,453 | 12,229 | 9,871 | 8,216 | Art in Public Places (APP) | 14,553 | 14,931 | 6 | 6 |
| Fees and Charges | 376 | 179 | 425 | 400 | Cultural Facilities | 6,323 | 6,507 | 26 | 26 |
| Interest Earnings | 120 | 121 | 0 | 0 | Grants and Programs | 20,063 | 20,435 | 0 | 0 |
| Miscellaneous Revenues | 6,323 | 6,176 | 7,080 | 7,087 | South Miami-Dade Cultural | 6,830 | 6,969 | 28 | 28 |
| Other Revenues | 3,781 | 2,532 | 4,847 | 4,904 | Arts Center | | | | |
| Private Donations | 44 | 13 | 20 | 22 | Total Operating Expenditures | 52,841 | 54,046 | 89 | 90 |
| In-Kind Contributions | 89 | 109 | 0 | 0 | | | | | |
| State Grants | 38 | 111 | 25 | 25 | | | | | |
| Federal Grants | 70 | 20 | 0 | 0 | | | | | |
| Convention Development | | | | | | | | | |
| Tax | 10,429 | 12,206 | 11,492 | 15,940 | | | | | |
| Tourist Development Tax | 6,505 | 4,627 | 6,524 | 4,477 | | | | | |
| Total Revenues | 47,319 | 51,232 | 52,843 | 54,075 | | | | | |
| Operating Expenditures Summary | | | | | | | | | |
| Salary | 6,248 | 5,966 | 8,492 | 8,515 | | | | | |
| Fringe Benefits | 2,295 | 2,259 | 2,956 | 3,059 | | | | | |
| Court Costs | 0 | 0 | 6 | 6 | | | | | |
| Contractual Services | 3,875 | 2,701 | 4,220 | 4,351 | | | | | |
| Other Operating | 2,360 | 2,103 | 10,042 | 10,675 | | | | | |
| Charges for County Services | 1,243 | 1,520 | 1,625 | 1,606 | | | | | |
| Grants to Outside Organizations | 16,698 | 19,611 | 19,391 | 19,694 | | | | | |
| Capital | 2,354 | 4,069 | 6,109 | 6,140 | | | | | |
| Total Operating Expenditures | 35,073 | 38,229 | 52,841 | 54,046 | | | | | |
| Non-Operating Expenditures Summary | | | | | | | | | |
| Transfers | 8 | 0 | 0 | 0 | | | | | |
| Distribution of Funds In Trust | 1 | 1 | 2 | 2 | | | | | |
| Debt Service | 8 | 15 | 0 | 27 | | | | | |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 | | | | | |
| Reserve | 0 | 0 | 0 | 0 | | | | | |
| Total Non-Operating Expenditures | 17 | 16 | 2 | 29 | | | | | |

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CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 21-22 | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | FUTURE | TOTAL |
|--|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|----------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 52,855 | 17,532 | 27,639 | 32,164 | 0 | 0 | 0 | 0 | 130,190 |
| CIIP Program Revenues | 2,732 | 11,856 | 32,963 | 48,299 | 34,778 | 2,000 | 2,000 | 2,000 | 136,628 |
| Capital Asset Series 2020C Bonds | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Convention Development Tax Funds | 1,069 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,069 |
| FEMA Hazard Mitigation Grant | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| General Government Improvement Fund (GGIF) | 1,056 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,056 |
| IT Funding Model | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |
| Knight Foundation Grant | 0 | 500 | 500 | 500 | 500 | 0 | 0 | 0 | 2,000 |
| Parking Revenues | 1,800 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 2,100 |
| Special Obligation Bond Series 2005 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| State of Florida Cultural Facilities Grant Program | 500 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Total: | 68,412 | 31,113 | 61,177 | 81,113 | 35,278 | 2,000 | 2,000 | 2,000 | 283,092 |
| Expenditures | | | | | | | | | |
| Strategic Area: RC | | | | | | | | | |
| Computer and Systems Automation | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |
| Cultural, Library, and Educational Facilities | 11,893 | 15,322 | 25,085 | 22,222 | 500 | 0 | 0 | 0 | 75,022 |
| Facility Expansion | 1,066 | 5,075 | 6,194 | 7,500 | 0 | 0 | 0 | 0 | 19,835 |
| Facility Improvements | 7,557 | 3,248 | 5,613 | 20,174 | 14,351 | 0 | 0 | 0 | 50,943 |
| Infrastructure Improvements | 0 | 7,273 | 23,850 | 28,125 | 20,427 | 2,000 | 2,000 | 2,000 | 85,675 |
| Vizcaya Facility Improvements | 39,577 | 6,602 | 1,260 | 4,029 | 0 | 0 | 0 | 0 | 51,468 |
| Total: | 60,093 | 37,595 | 62,077 | 82,050 | 35,278 | 2,000 | 2,000 | 2,000 | 283,092 |

FUNDED CAPITAL PROJECTS

(dollars in thousands)

AFRICAN HERITAGE CULTURAL ARTS CENTER - INFRASTRUCTURE IMPROVEMENTS PROJECT #: 934250

DESCRIPTION: Conduct a facility-wide assessment and implement prioritized improvements including, but not limited to, roofing, HVAC system upgrades, interior improvements, security cameras and courtyard reconfiguration to improve space functionality

LOCATION: 6161 NW 22 Ave District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|--|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| CIIP Program Revenues | 1,732 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 2,032 |
| Convention Development Tax Funds | 569 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 569 |
| General Government Improvement Fund (GGIF) | 1,056 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,056 |
| State of Florida Cultural Facilities Grant Program | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 4,857 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 5,157 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Construction | 4,679 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,679 |
| Planning and Design | 178 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 178 |
| Project Contingency | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Technology Hardware/Software | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| TOTAL EXPENDITURES: | 4,857 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 5,157 |

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

COCONUT GROVE PLAYHOUSE

PROJECT #: 921070

DESCRIPTION: Renovate and reconstruct the historically designated Coconut Grove Playhouse site to establish a regional theater to 21st century standards

LOCATION: 3500 Main Hwy
City of Miami

District Located: 7
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|-------------------------------------|--------------|--------------|--------------|--------------|------------|----------|----------|----------|---------------|
| BBC GOB Financing | 1,600 | 590 | 6,885 | 5,925 | 0 | 0 | 0 | 0 | 15,000 |
| Knight Foundation Grant | 0 | 500 | 500 | 500 | 500 | 0 | 0 | 0 | 2,000 |
| Parking Revenues | 1,800 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 2,100 |
| Special Obligation Bond Series 2005 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 8,400 | 1,240 | 7,385 | 6,575 | 500 | 0 | 0 | 0 | 24,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Art Allowance | 0 | 240 | 0 | 0 | 0 | 0 | 0 | 0 | 240 |
| Construction | 113 | 4,782 | 7,400 | 7,262 | 500 | 0 | 0 | 0 | 20,057 |
| Furniture Fixtures and Equipment | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Planning and Design | 1,968 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 2,318 |
| Project Contingency | 0 | 350 | 385 | 250 | 0 | 0 | 0 | 0 | 985 |
| TOTAL EXPENDITURES: | 2,081 | 5,722 | 8,285 | 7,512 | 500 | 0 | 0 | 0 | 24,100 |

CUBAN MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000383

DESCRIPTION: Acquire and renovate property to develop museum gallery and support spaces including, but not limited to, equipment, storage, classroom, conservation, administrative and meeting areas

LOCATION: 1200 Coral Way
City of Miami

District Located: 5
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|-----------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 9,600 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| TOTAL REVENUES: | 9,600 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 3,027 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,027 |
| Construction | 5,054 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 5,454 |
| Planning and Design | 1,519 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,519 |
| TOTAL EXPENDITURES: | 9,600 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

CULTURAL AFFAIRS - WEBSITE UPGRADE
PROJECT #: 2000001458
DESCRIPTION: Upgrade the department' website to improve user functionality, optimize the mobile experience, and integrate with the Department 's ticketing and marketing platform

LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|------------------------------|----------|-----------|-----------|----------|----------|----------|----------|----------|------------|
| IT Funding Model | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |
| TOTAL REVENUES: | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Technology Hardware/Software | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |
| TOTAL EXPENDITURES: | 0 | 75 | 75 | 0 | 0 | 0 | 0 | 0 | 150 |

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$18,000 and includes 0 FTE(s)

FLORIDA GRAND OPERA
PROJECT #: 2000000380
DESCRIPTION: Acquire, construct and/or renovate a state-of-the-art theater including, but not limited to, equipment, rehearsal spaces and administrative offices for the Florida Grand Opera

LOCATION: To Be Determined District Located: Not Applicable
 To Be Determined District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|-----------------------------------|----------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 1,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 0 | 1,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 0 | 1,000 | 3,200 | 0 | 0 | 0 | 0 | 0 | 4,200 |
| Construction | 0 | 0 | 800 | 0 | 0 | 0 | 0 | 0 | 800 |
| TOTAL EXPENDITURES: | 0 | 1,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 5,000 |

HISTORY MIAMI MUSEUM
PROJECT #: 114969
DESCRIPTION: Renovate and expand History Miami Museum to include indoor and outdoor exhibition space

LOCATION: 101 W Flagler St District Located: 5
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|----------------------------|------------|------------|--------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 212 | 200 | 1,300 | 8,288 | 0 | 0 | 0 | 0 | 10,000 |
| TOTAL REVENUES: | 212 | 200 | 1,300 | 8,288 | 0 | 0 | 0 | 0 | 10,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Construction | 0 | 0 | 700 | 8,288 | 0 | 0 | 0 | 0 | 8,988 |
| Planning and Design | 212 | 200 | 600 | 0 | 0 | 0 | 0 | 0 | 1,012 |
| TOTAL EXPENDITURES: | 212 | 200 | 1,300 | 8,288 | 0 | 0 | 0 | 0 | 10,000 |

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INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE

PROJECT #: 2000001287

DESCRIPTION: Provide the necessary repairs and/or refurbishment to the County's aging facilities including, but not limited to, elevators, roofs, plumbing, electrical, air conditioning, furniture, fixtures, equipment and various other building infrastructure needs as required

LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|---------------|---------------|---------------|--------------|--------------|--------------|---------------|
| CIIP Program Revenues | 0 | 5,773 | 23,850 | 28,125 | 20,427 | 2,000 | 2,000 | 2,000 | 84,175 |
| Capital Asset Series 2020C Bonds | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL REVENUES: | 1,500 | 5,773 | 23,850 | 28,125 | 20,427 | 2,000 | 2,000 | 2,000 | 85,675 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 200 | 325 | 0 | 0 | 0 | 0 | 525 |
| Construction | 0 | 5,473 | 20,800 | 25,750 | 19,427 | 2,000 | 2,000 | 2,000 | 77,450 |
| Furniture Fixtures and Equipment | 0 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Planning and Design | 0 | 1,300 | 1,900 | 1,550 | 500 | 0 | 0 | 0 | 5,250 |
| Project Contingency | 0 | 500 | 500 | 500 | 500 | 0 | 0 | 0 | 2,000 |
| TOTAL EXPENDITURES: | 0 | 7,273 | 23,850 | 28,125 | 20,427 | 2,000 | 2,000 | 2,000 | 85,675 |

INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 2000001490

DESCRIPTION: Perform upgrades and improvements to County-maintained cultural facilities

LOCATION: Various Sites District Located: Countywide
 To Be Determined District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|-----------------------------|----------|--------------|---------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 0 | 8,000 | 11,500 | 6,422 | 0 | 0 | 0 | 0 | 25,922 |
| TOTAL REVENUES: | 0 | 8,000 | 11,500 | 6,422 | 0 | 0 | 0 | 0 | 25,922 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Infrastructure Improvements | 0 | 6,500 | 10,000 | 5,922 | 0 | 0 | 0 | 0 | 22,422 |
| Planning and Design | 0 | 1,500 | 1,500 | 500 | 0 | 0 | 0 | 0 | 3,500 |
| TOTAL EXPENDITURES: | 0 | 8,000 | 11,500 | 6,422 | 0 | 0 | 0 | 0 | 25,922 |

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JOSEPH CALEB AUDITORIUM - EXPANSION AND RENOVATIONS

PROJECT #: 9310220

DESCRIPTION: Back-of-house expansion to enhance the facility's functionality (expansion of loading dock, on stage access, chorus dressing rooms with showers and laundry facilities, green room for performers, break room for technical staff, administrative offices and storage) and infrastructure improvements throughout

LOCATION: 5400 NW 22 Ave District Located: 3
Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|--|--------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,066 | 490 | 444 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| CIIP Program Revenues | 0 | 3,835 | 3,500 | 0 | 0 | 0 | 0 | 0 | 7,335 |
| State of Florida Cultural Facilities Grant Program | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 1,066 | 4,825 | 3,944 | 0 | 0 | 0 | 0 | 0 | 9,835 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Art Allowance | 0 | 148 | 0 | 0 | 0 | 0 | 0 | 0 | 148 |
| Construction | 0 | 3,535 | 2,700 | 0 | 0 | 0 | 0 | 0 | 6,235 |
| Furniture Fixtures and Equipment | 570 | 500 | 644 | 0 | 0 | 0 | 0 | 0 | 1,714 |
| Planning and Design | 496 | 342 | 300 | 0 | 0 | 0 | 0 | 0 | 1,138 |
| Project Contingency | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 600 |
| TOTAL EXPENDITURES: | 1,066 | 4,825 | 3,944 | 0 | 0 | 0 | 0 | 0 | 9,835 |

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$2,000,000 and includes 10 FTE(s)

MIAMI-DADE COUNTY AUDITORIUM

PROJECT #: 931360

DESCRIPTION: Conduct a facility-wide assessment and implement improvements to all major building systems including, but not limited to: structural reinforcement, roofing, electrical, mechanical and fire suppression, exterior envelope, theatrical and sound and communication systems, ADA improvements, interior finishes, furnishings, and equipment, and operational improvements from layout reconfigurations

LOCATION: 2901 W Flagler St District Located: 5
City of Miami District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|--|--------------|--------------|--------------|---------------|---------------|----------|----------|----------|---------------|
| BBC GOB Financing | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| CIIP Program Revenues | 1,000 | 938 | 5,613 | 20,174 | 14,351 | 0 | 0 | 0 | 42,076 |
| State of Florida Cultural Facilities Grant Program | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 2,200 | 1,438 | 5,613 | 20,174 | 14,351 | 0 | 0 | 0 | 43,776 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 150 | 150 | 0 | 0 | 0 | 0 | 300 |
| Construction | 1,000 | 500 | 3,790 | 16,695 | 10,103 | 0 | 0 | 0 | 32,088 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 1,500 | 1,023 | 0 | 0 | 0 | 2,523 |
| Infrastructure Improvements | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80 |
| Major Machinery and Equipment | 0 | 0 | 0 | 1,069 | 1,500 | 0 | 0 | 0 | 2,569 |
| Planning and Design | 1,120 | 938 | 873 | 260 | 120 | 0 | 0 | 0 | 3,311 |
| Project Contingency | 0 | 0 | 800 | 500 | 1,605 | 0 | 0 | 0 | 2,905 |
| TOTAL EXPENDITURES: | 2,200 | 1,438 | 5,613 | 20,174 | 14,351 | 0 | 0 | 0 | 43,776 |

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SOUTH MIAMI-DADE CULTURAL ARTS CENTER

PROJECT #: 200000213

DESCRIPTION: Infrastructure improvements and outfitting of a cafe at the South Miami-Dade Cultural Arts Center
 LOCATION: 10950 SW 211 St District Located: 8
 Cutler Bay District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| CIIP Program Revenues | 0 | 1,010 | 0 | 0 | 0 | 0 | 0 | 0 | 1,010 |
| Capital Asset Series 2020C Bonds | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Convention Development Tax Funds | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 1,000 | 1,010 | 0 | 0 | 0 | 0 | 0 | 0 | 2,010 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Art Allowance | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| Construction | 150 | 1,235 | 0 | 0 | 0 | 0 | 0 | 0 | 1,385 |
| Furniture Fixtures and Equipment | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| Infrastructure Improvements | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| Planning and Design | 100 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 175 |
| Technology Hardware/Software | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| TOTAL EXPENDITURES: | 500 | 1,510 | 0 | 0 | 0 | 0 | 0 | 0 | 2,010 |

VIZCAYA MUSEUM AND GARDENS - FACILITY-WIDE IMPROVEMENTS

PROJECT #: 1709910

DESCRIPTION: Restoration and improvements throughout property's main house, village, gardens, seawall and barge
 LOCATION: 3251 S Miami Ave District Located: 7
 City of Miami District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|------------------------------|---------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 38,177 | 6,602 | 1,260 | 4,029 | 0 | 0 | 0 | 0 | 50,068 |
| FEMA Hazard Mitigation Grant | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| TOTAL REVENUES: | 39,577 | 6,602 | 1,260 | 4,029 | 0 | 0 | 0 | 0 | 51,468 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Construction | 33,932 | 5,454 | 1,134 | 3,626 | 0 | 0 | 0 | 0 | 44,146 |
| Permitting | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| Planning and Design | 2,184 | 1,148 | 126 | 403 | 0 | 0 | 0 | 0 | 3,861 |
| Project Administration | 3,441 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,441 |
| TOTAL EXPENDITURES: | 39,577 | 6,602 | 1,260 | 4,029 | 0 | 0 | 0 | 0 | 51,468 |

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WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000382

DESCRIPTION: Expand the museum's headquarter facility to include additional storage and public access to its library, public galleries, auditorium/lecture hall, classrooms and teaching spaces, additional elevator, visitor-friendly entrance and other pedestrian access improvements

LOCATION: 1001 Washington Ave
Miami Beach

District Located: 5
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
|----------------------------|----------|------------|--------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 0 | 250 | 2,250 | 7,500 | 0 | 0 | 0 | 0 | 10,000 |
| TOTAL REVENUES: | 0 | 250 | 2,250 | 7,500 | 0 | 0 | 0 | 0 | 10,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | FUTURE | TOTAL |
| Construction | 0 | 0 | 1,000 | 7,500 | 0 | 0 | 0 | 0 | 8,500 |
| Planning and Design | 0 | 250 | 1,250 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 0 | 250 | 2,250 | 7,500 | 0 | 0 | 0 | 0 | 10,000 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|------------------|--|
| COCONUT GROVE PLAYHOUSE - REHEARSAL SPACE, SCENE AND COSTUME SHOP | 3500 Main Hwy | 10,000 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - BANDSHELL | 10950 SW 211 St | 3,000 |
| VIZCAYA - FARM VILLAGE | 3251 S Miami Ave | 50,000 |
| WESTCHESTER CULTURAL ARTS CENTER - ADDITIONAL FACILITY IMPROVEMENTS | 7900 SW 40 St | 3,000 |
| UNFUNDED TOTAL | | 66,000 |

| Department Operational Unmet Needs | | | |
|--|---------------------------------------|-----------------|-----------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Expand services of the Culture Shock Miami, Golden Ticket and Arts Education programs | \$0 | \$4,000 | 0 |
| Provide additional funding to support cultural programming for organizational and programmatic development, sustainability and growth necessary for the viability of cultural organizations throughout Miami-Dade County | \$0 | \$29,053 | 0 |
| Fund two (2) administrative support positions in the Administration Section to provide support in the areas of Finance, Grants and Administration | \$218 | \$213 | 2 |
| Fund two (2) full-time administrative support positions at the African Heritage Cultural Arts Center to better serve the needs of the center and its audience | \$191 | \$186 | 2 |
| Fund two (2) full-time administrative and theater-based positions at the Miami-Dade County Auditorium to enhance operations and overall audience experience | \$195 | \$190 | 2 |
| Fund two (2) full-time administrative and theater-based positions at the South Miami-Dade Cultural Arts Center to augment performance and scheduling at the facility | \$195 | \$190 | 2 |
| Total | \$799 | \$33,832 | 8 |