PROPOSED
BUDGET AND MULTI-YEAR CAPITAL PLAN

MIAMI-DADE COUNTY, FLORIDA

ENVIRONMENT

EQUITY



ECONOMY

ENGAGEMENT

2022-2023 | Volume 1

SUMMARIES AND FIVE-YEAR PLAN

Daniella Levine Cava, ***Mayor***

Board of County Commissioners

José “Pepe” Diaz, ***Chairman***
Oliver G. Gilbert III, ***Vice Chairman***

Oliver G. Gilbert III, ***District 1***
Jean Monestime, ***District 2***
Keon Hardemon, ***District 3***
Sally A. Heyman, ***District 4***
Eileen Higgins, ***District 5***
Rebeca Sosa, ***District 6***
Raquel A. Regalado, ***District 7***
Danielle Cohen Higgins, ***District 8***
Kionne L. McGhee, ***District 9***
Sen. Javier D. Souto, ***District 10***
Joe A. Martinez, ***District 11***
José “Pepe” Díaz, ***District 12***
Sen. René Garcia, ***District 13***

Harvey Ruvin, ***Clerk of Courts***
Pedro J. Garcia, ***Property Appraiser***
Geri Bonzon-Keenan, ***County Attorney***
David Clodfelter, ***Director, Management and Budget***

miamidade.gov or call 311

Printed using sustainable products

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Miami-Dade County
Florida

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morrill

Executive Director

Our Vision

A thriving Miami-Dade built on a foundation of innovation, care for people and the environment, and full and fair economic development and opportunity, while facilitating broad input to shape a resilient future

Our Mission

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government

Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Efficient
- Solution-focused
- Welcoming
- Agile
- Inclusive
- Open and transparent
- Respectful
- Kind

MIAMI-DADE COUNTY

Printed using sustainable products

MESSAGE FROM THE MAYOR



Dear Miami-Dade County residents,

As we look to the budget year ahead, my administration remains laser-focused on tackling the greatest challenges facing our community and building a stronger, more inclusive, and more prosperous Miami-Dade.

The last year unfolded in a way that has been unlike any other in our history – one that tested us all in new ways. We faced the latest chapters in a global pandemic, navigating each new twist and turn to protect our community while fighting to help the hardest hit get back on their feet and supporting businesses struggling to rebound. We confronted a gun violence epidemic that exploded nationwide as a result of the pandemic, taking strong and decisive steps to prevent violence and solve crimes and delivering real results that have brought us national recognition. And we were rocked by the tragedy in Surfside when Champlain Towers South fell in the middle of the night, one of the worst building collapses in modern history. Our community stepped up, united, as the world watched, to respond to crisis – standing with the families facing unthinkable loss and taking steps to ensure it could never happen again.

Through all that we have faced, and no doubt because of it, we are a community uniquely positioned to take on the future. Our economy was ranked the most recovered in the entire nation. We are diverse, innovative, and resilient.

But as our economy rebounds, Miami-Dade continues to face a deepening housing and affordability emergency that we cannot ignore. We've become the least affordable community in the country, the epicenter of the national housing crisis. To truly sustain economic growth and capture the forward momentum of growing new industries, it's critical that we invest in solutions to tackle this crisis head-on and ensure Miami-Dade is a place where all residents can afford to live and thrive. That's why we have already taken urgent action to put Miami-Dade on a pathway to affordability. We invested a record $260 million last year towards the expansion of housing that you can afford. By the end of this year, we will have an estimated 14,000 units of affordable and workforce housing in development – and we recently announced our new goal to have at least an additonal 18,000 units of affordable and workforce housing in financial closing by the end of 2023. The private sector has stepped up to the plate with key investments in our $75 million Building Blocks Fund and other efforts. And while developing more affordable units is critical, even more measures are needed as housing costs continue to rise.

We owe it to residents struggling with the rising costs of living to provide immediate relief. That's why our proposed budget is offering relief to homeowners by reducing the millage rate for the first time in a decade, while maintaining services and investing in critical affordability efforts. We have the opportunity and responsibility to deploy new revenue sources back into our community to lay the foundation for a more affordable Miami-Dade in the long term, and I am committed to dedicating resources and supporting solutions to address the housing crisis for all residents in this year's proposed budget.

It's clear we have made great progress to recover from the worst impacts of the pandemic and resulting economic fallout. The strategic investments we made in last year's budget helped make struggling families and small businesses whole, while also funding key infrastructure projects and economic and social programs to sustain a recovery in the long term. In the coming fiscal budget year, I remain focused on maintaining our current level of services to the public by safeguarding our fiscal stability and creating a roadmap for long-term economic development.

We must continue to invest in much-needed infrastructure that will make our communities more livable and better connect residents to opportunity – such as a world-class transportation system and reliable broadband in every home. We need to safeguard our environment now and for the future by making essential investments to protect our bay and aggressively reduce our carbon footprint, including accelerating the transition from septic to sewer and expanding access to renewable energy. And to prepare for the new economy, we must equip small businesses with the resources they need to succeed and connect our workforce to high-paying jobs in the highest-growth industries, including tech.

Building trust in government begins by bringing our residents directly into the decision-making process – a core pillar of my administration. Like last year, we hosted a series of budget town hall meetings in February to engage the public earlier than ever before in this year's budget process. This input and feedback will be critical as we craft a FY2022-23 budget that reflects our residents' priorities and lays the foundation for economic recovery and growth that leaves no families behind.

This year we will continue rebuilding our community and economy stronger than ever by prioritizing critical investments in making Miami-Dade more affordable and livable, upgrading our infrastructure for future prosperity and resilience, helping small businesses thrive, and connecting residents to opportunity. I look forward to continuing to work alongside our County Commissioners, dedicated County employees, local, state, and federal leaders, and the members of this community to lay the building blocks for a thriving community.

The people of Miami-Dade are unendingly resourceful and resilient, and through the sacrifice and service of so many, I know that we will continue to navigate whatever challenges are thrown our way and ready our community for the future.

Sincerely,

Daniella Levine Cava

Mayor Daniella Levine Cava

TABLE OF CONTENTS

Budget Message to the Residents 7

Table of Contents 9

Budget-in-Brief 13

Executive Summary 20

Our County 26

Our Government 28
Government Structure 31
Organizational Structure 32
Miami-Dade County Table of Organization 34

Results-Oriented Governing (Strategic Plan) 35

Our Financial Structure 38

Budget and Financial Policies 45

The Budget Process 51

The FY 2022-23 Proposed Budget 53
Revenues 55
Expenditures 59
Economy 60
Environment 62
Equity 64
Engagement 66

Five-Year Financial Outlook 73
Property Tax Supported Budgets 73
Assumptions 74
Revenue Forecast 77
Expenditure Forecast 85
Revenue/Expenditure Reconciliation 95
Financial Outlook Summary Charts 96
Major Proprietary Functions 99

APPENDICES 117
A. Operating Budget Expenditure by Revenue Source with Total Positions 119
B. Category of Spending 128
C. Countywide General Fund Revenue 144
D. Unincorporated Municipal Service Area General Fund Revenue 146
E. Countywide Non-Departmental Expenditures 148
F. UMSA Non-Departmental Expenditures 151

TABLE OF CONTENTS (cont'd)

G. Capital Revenue Summary by Source 152
H. Capital Expenditure Summary by Strategic Area 156
I. Capital Budget 158
J. General Government Improvement Fund 176
K. Capital Unfunded Program Summary by Strategic Area and Department 177
L. Alignment of Capital programs to the Mayor's 4Es 178
M. Community-based Organizations Funding Summary 187
N. Gas Tax Revenue 188
O. Transient Lodging and Food and Beverage Taxes 189
P. Revenue Capacity 190
Q. Debt Capacity 191
R. Ratios of Outstanding Debt by Type 192
S. Miami-Dade County Outstanding Debt 193
T. Outstanding Long-Term Liabilities 203
U. Financial Note 8 Long-Term Debt 204
V. Alignment of Selected Highlights to the Mayor's 4Es 205
W. Strategic Plan Goals and Objectives 241
X. Active Good and Services Contracts 247
Y. Peace and Prosperity Plan 272
Z. Miami-Dade Rescue Plan 273

ACRONYMS, GLOSSARY, AND INDEX 275

Return to Table of Contents



FY 2022-23
PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN

Printed using sustainable products

Return to Table of Contents

Return to Table of Contents

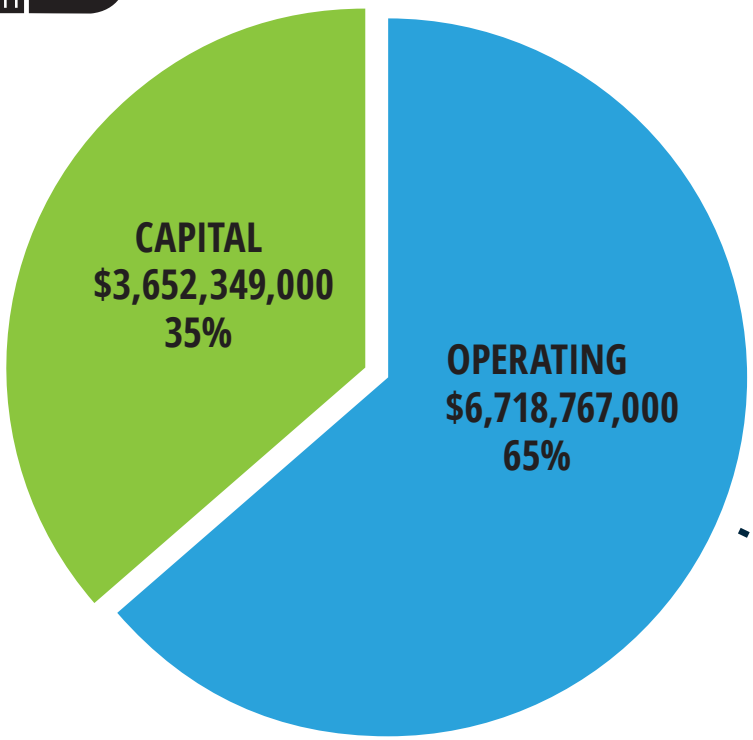


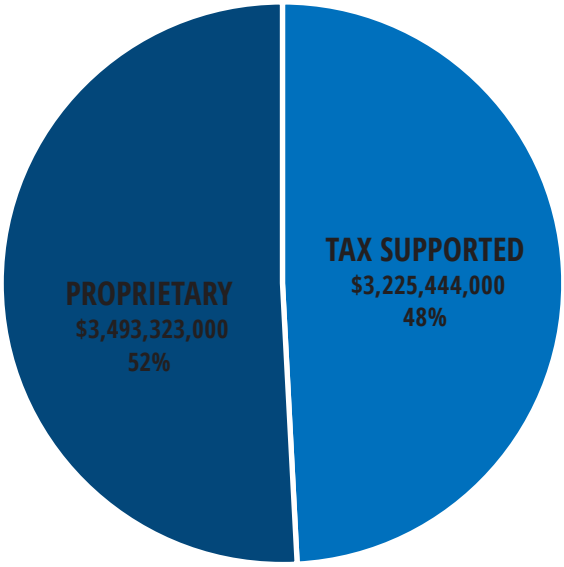
BUDGET-IN-BRIEF

Printed using sustainable products

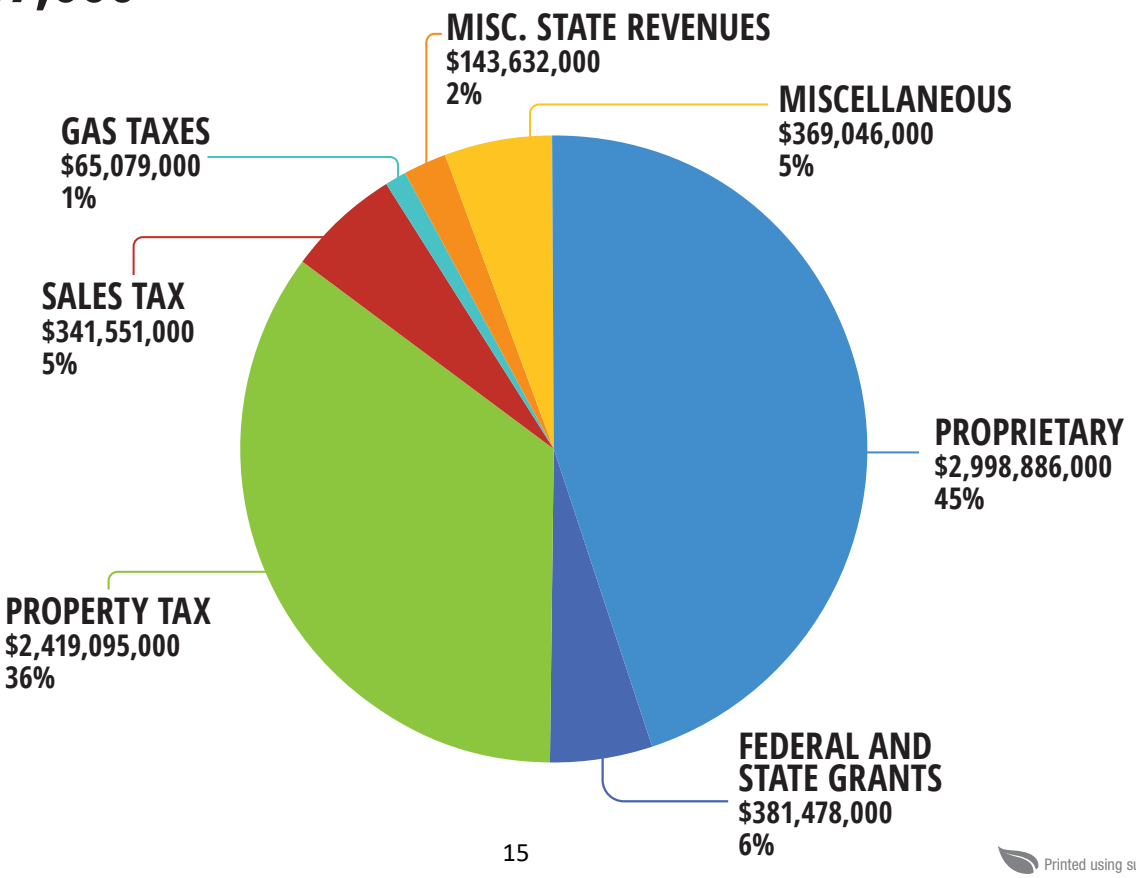
Return to Table of Contents

TOTAL BUDGET: $10,371,116,000

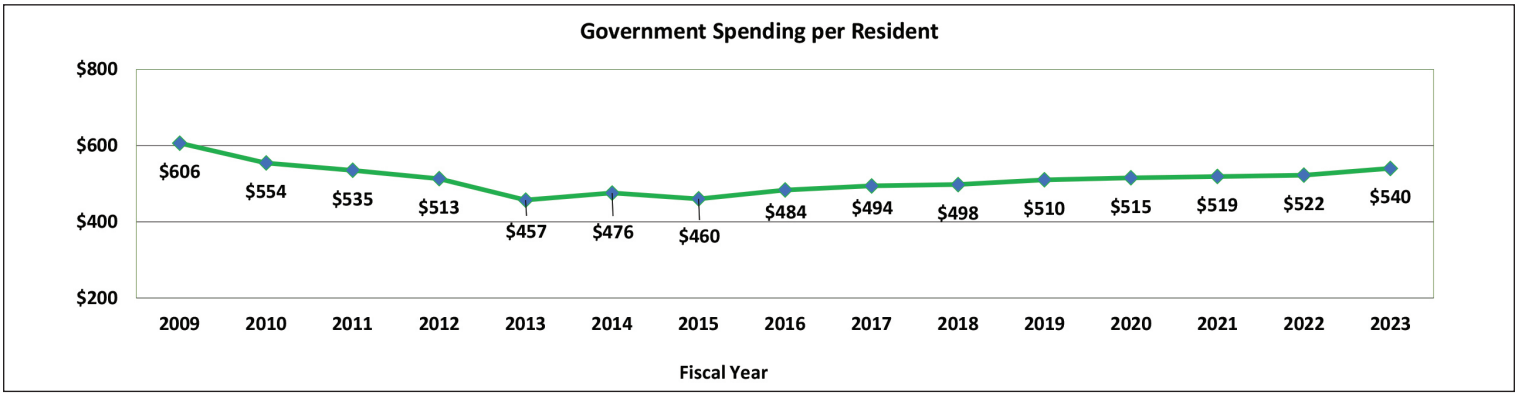


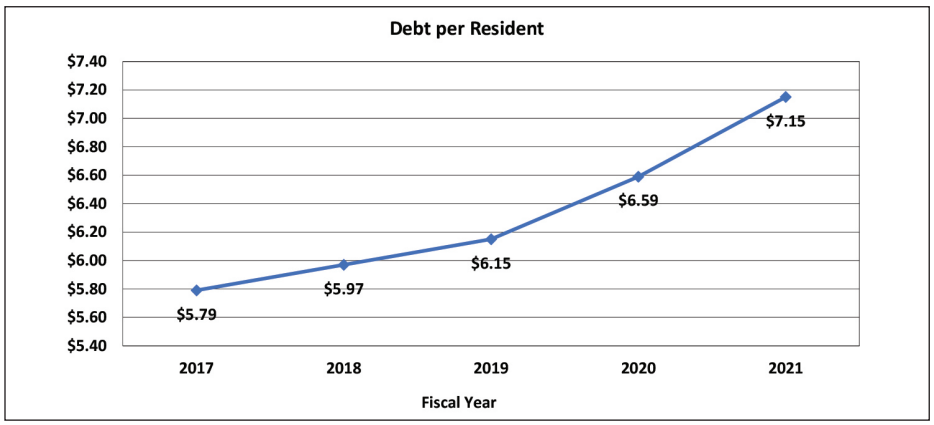


OPERATING BUDGET BY SOURCE: $6,718,767,000



Printed using sustainable products





2022 Median income within the County
$68,300

Percent of Budget Spent on Salaries and Benefits for County Employees	
Salaries	$2,621,998,000
Benefits	$1,147,173,000
Total Personnel Costs	$3,769,171,000
Total Budget	$6,718,767,000
	56.10%
Average Salary*	$89,351

*Reflects Base Salary including Supplements

	ACTUALS						BUDGET			
FUNDING SOURCE	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%
PROPRIETARY	$3,854,264,000	55	$4,103,210,000	55	$3,591,621,000	53	$2,530,615,000	43	$2,998,886,000	45
FEDERAL & STATE GRANTS	$286,282,000	4	$507,062,000	7	$262,090,000	4	$359,416,000	6	$381,478,000	6
PROPERTY TAX	$1,886,633,000	28	$2,005,518,000	27	$2,100,369,000	31	$2,187,006,000	39	$2,419,095,000	36
SALES TAX	$378,637,000	6	$313,357,000	4	$305,576,000	5	$271,448,000	5	$341,551,000	5
GAS TAXES	$73,086,000	1	$64,306,000	1	$68,071,000	1	$65,101,000	1	$65,079,000	1
MISC. STATE REVENUES	$120,476,000	2	$116,230,000	2	$124,921,000	2	$124,217,000	2	$143,632,000	2
MISCELLANEOUS	$341,145,000	4	$323,800,000	4	$290,752,000	4	$280,289,000	4	$369,046,000	5
TOTAL OPERATING BUDGET	$6,940,523,000		$7,433,483,000		$6,743,400,000		$5,818,092,000		$6,718,767,000	
TOTAL EMPLOYEES	27,227		28,418		28,632		29,345		30,019	

YOUR DOLLAR AT WORK



PUBLIC SAFETY 28¢

To provide a safe and secure community through efficient and effective public safety services using a holistic approach that affirms the worth and dignity of all residents.

Goals:

- Safe community for all
- Prevention of avoidable death, injury and property loss
- Effective emergency and disaster management

Departments: Corrections and Rehabilitation, Fire Rescue, Emergency Management, Independent Civilian Panel, Judicial Administration, Juvenile Services, Medical Examiner, Office of the Clerk, Police

NEIGHBORHOOD AND INFRASTRUCTURE 23¢

To protect and preserve our natural resources, and provide efficient and accessible neighborhood and related environmental infrastructure services that enhance quality of life for all residents

Goals:

- Safe, healthy and attractive neighborhoods and communities
- Continuity of clean water and community sanitation services
- Protected and restored environment resources

Departments: Animal Services, Solid Waste Management, Water and Sewer

RECREATION AND CULTURE 8¢

To equitably develop, promote and preserve outstanding and engaging cultural, recreational, library, and natural enrichment opportunities for residents and visitors of this and future generations

Goals:

- Inviting and accessible recreational and cultural venues that provide world-class enrichment and engagement opportunities
- Wide array of outstanding, affordable, and engaging programs and services for residents and visitors

Departments: Cultural Affairs, Library, Parks, Recreation and Open Spaces

TRANSPORTATION AND MOBILITY 7¢

To provide a safe and resilient transportation system that enhances mobility, connects communities, and supports a prosperous County, while minimizing carbon emissions

Goals:

- Transportation system that facilities mobility
- Safe transportation system
- Well-maintained, modern transportation infrastructure and assets

Departments: Transportation and Public Works

HEALTH AND SOCIETY 11¢

To improve the quality of life and promote the independence of vulnerable residents by providing effective social services and affordable housing.

Goals:

- Basic needs of vulnerable Miami-Dade County residents are met
- Self-sufficient and healthy population

Departments: Community Action and Human Services, Homeless Trust, Public Housing and Community Development

GENERAL GOVERNMENT 8¢

To provide ethical and transparent government that supports excellent public service delivery, that is easily accessible, and that is informed by active engagement with the community and our local partners.

Goals:

- Accessible, equitable, transparent and responsible government
- Excellent, engaged and resilient workforce
- Optimal internal Miami-Dade County operations and service delivery
- Effective leadership and management practices

Departments: Audit and Management Services, Commission on Ethics and Public Trust, Communications and Customer Experience, Elections, Finance, Human Resources, Information Technology, Inspector General, Internal Services, Management and Budget, Property Appraiser, Tax Collector, Strategic Procurement

ECONOMIC DEVELOPMENT 14¢

To foster economic vitality by capitalizing on our strengths and by supporting investments in key emerging industries that increase opportunities for small businesses and the local workforce.

Goals:

- An environment that promotes a growing, resilient and diversified economy
- Entrepreneurial development opportunities within Miami-Dade County
- Revitalized communities

Departments: Aviation, Seaport, Miami-Dade Economic Advocacy Trust, Regulatory and Economic Resources

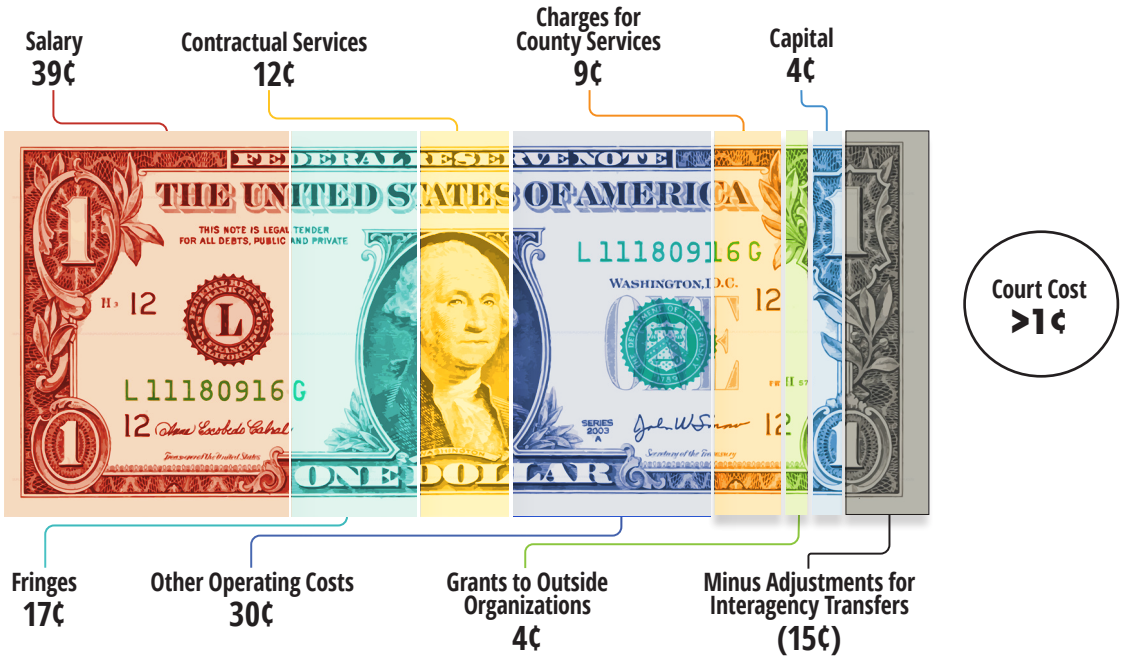
POLICY FORMULATION 1¢

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government.

Departments: Office of the Mayor, Board of County Commissioners, County Attorney's Office

Return to Table of Contents

CATEGORY DESCRIPTIONS

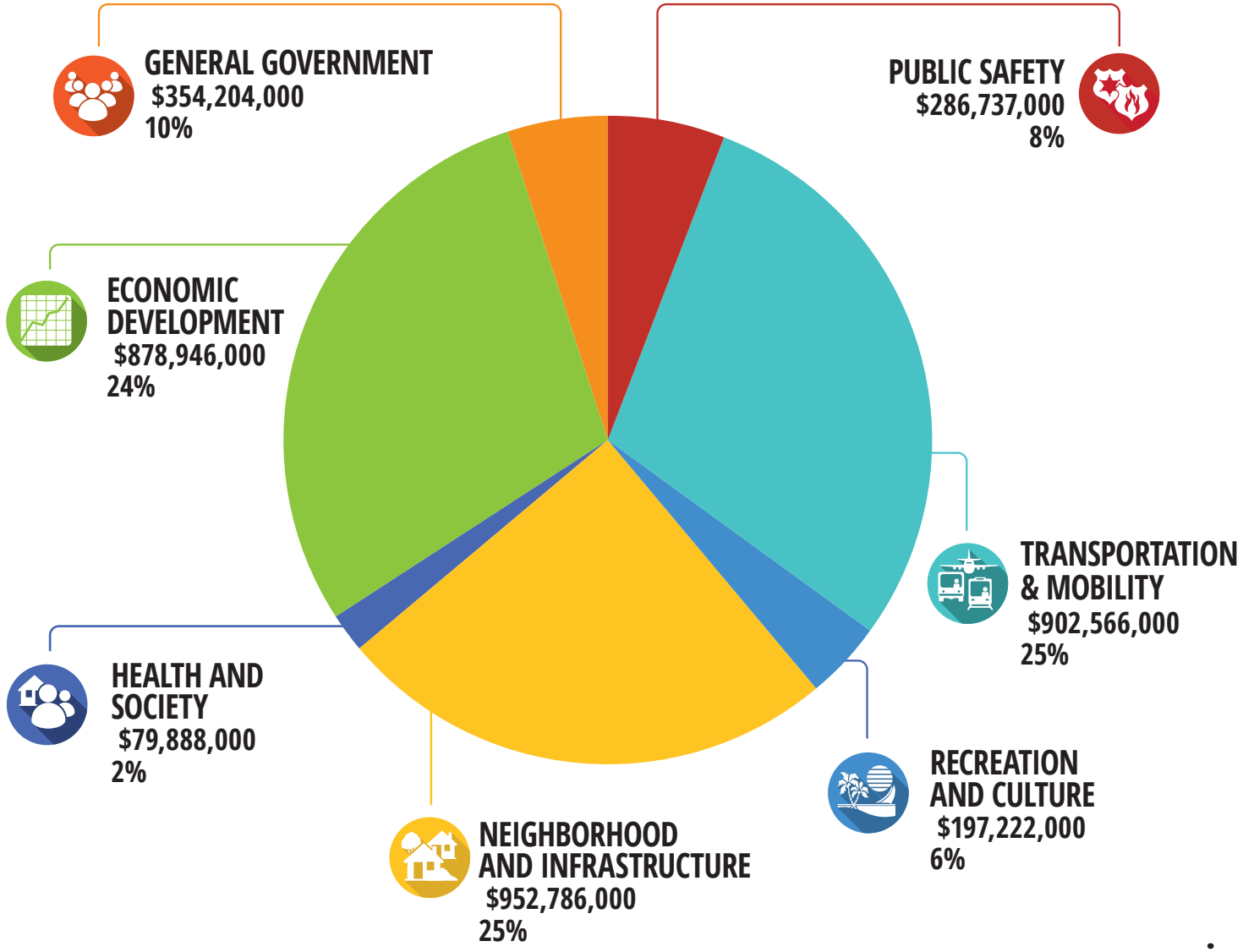


DESCRIPTION OF EXPENSES	
Salary	Total compensation costs associated with the 30,019 County Employees
Fringes	Employee federal taxes, pension, health insurance, and other expenses
Court Costs	Fees for accessing the court system and related services
Contractual Services	Work provided by outside contractors
Other Operating Cost	Leases of rental space, office supplies, travel, and other general goods and services
Charges for County Services	Services provided by internal support functions to County departments, such as telephone and network charges, fuel, vehicle repairs, and facility repairs and maintenance
Grants to Outside Organizations	Funding provided to community-based organizations and other not-for-profit entities
Capital	Purchase of office related equipment, furniture, and other assets
Interagency Transfers	Transfers between departments for services provided

Taxes Paid - $200,000 Home with a taxable value of $150,000 In UMSA			
AUTHORITY	MILLAGE RATE	TAX	PERCENT OF TOTAL
Countywide Operating	4.6202	$693	26.4%
UMSA Operating	1.9090	$286	10.9%
Fire Rescue Operating	2.3965	$359	13.7%
Library System	0.2812	$42	1.6%
Countywide Debt Service	0.4853	$73	2.8%
Total to County	**9.6922**	**$1,453**	**55.4%**
Other *(School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt District, Florida Inland Navigation District)*	7.7982	$1,171	44.6%
Total	**17.4904**	**$2,624**	**100%**

CAPITAL

FY 2022-23 Proposed Budget and Multi-Year Capital Plan totals $29.788 billion and includes 524 capital programs across all strategic areas. The Proposed Budget and Multi-Year Capital Plan is budgeted at $3.652 billion. Below is the breakdown of the FY 2022-23 Proposed Capital budget by strategic area.



TOTAL PROPOSED CAPITAL PLAN: $3,652,349,000

EXECUTIVE SUMMARY

As the seventh most populous county in the United States, home to a diverse community of 2.7 million residents, Miami-Dade County remains at the forefront of challenges that will define the 21st century. Over the past year, the Administration has worked aggressively to compete for and implement an unprecedented number of State and Federal grants to help our residents in the aftermath of a pandemic and other local disasters. The County will continue to put our community first by seeking every opportunity that addresses any and all challenges. Through all we have faced – and no doubt because of it – we are a community uniquely ready to take on the future.

The FY 2022-23 Proposed Budget is balanced yet targeted to meet our challenges. It enables our County to continue to support the critical services that our growing, diverse community needs. Public safety services will continue to protect our residents; parks and libraries are funded and will remain a foundational place for our community to learn, play, and access resources. Our airports and seaport are welcoming visitors back to our County at historical rates and are positioned to continue their stronghold as international travel hubs and key economic drivers for our region. This budget continues to utilize a significant amount of federal relief funding to balance operations to continue the same level of services that were provided before the pandemic and appears to also be bouncing back with a very robust tourism industry. But more importantly, it is not only the resources, the capital projects, the equipment, or the initiatives funded in this budget that make our County resilient – it is also the employees of this County government that, through their service and selflessness, make Miami-Dade County the place we are all so proud to call home.

This budget focuses on swift and large-scale investments, related to economic development and affordable housing, made possible by a combination of federal and locally generated revenue due to our robust local economy. These investments target those residents most severely impacted by rising inflation. This is required, to fight the shifting levels of poverty caused by many driving factors. The focus will also be taking big steps towards proposing absolute solutions related to a comprehensive transportation system that is required for our community, rescuing the Environmentally Endangered Lands (EEL) program and starting to address septic to sewer needs in our community.

Throughout 2021, the County engaged in a significant public engagement effort through the Mayor's Thrive305 initiative, with a formal plan released in November 2021. Thousands of community participants from all walks of life and all corners of the County provided input via a survey as well as online and in-person workshops. Some of the priorities we identified through community feedback center on four central themes: Economy, Environment, Equity and Engagement – otherwise referred to as the 4Es.



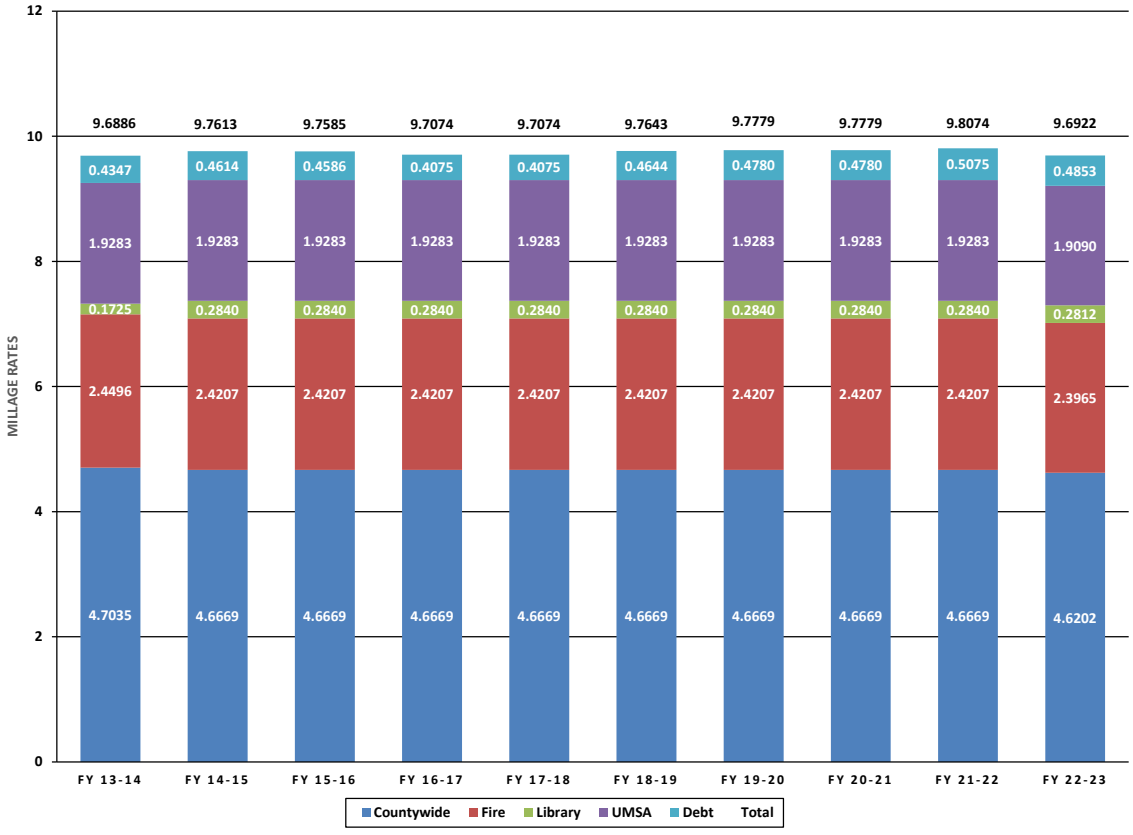
This broad and wide-ranging input has formed the basis of revised Strategic Plan goals and objectives that are presented as part of this proposed budget. With a mission *To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government*, the Strategic Plan helps us focus on our priorities and enables us to align departmental activities, objectives and performance measures found throughout this budget.

Miami-Dade County government is committed to taking proactive steps to promote economic development and diversify and grow our local economy. This will help ensure a recovery that is sustainable and shared by families across our community. By supporting key industries and investing in our workforce, we can continue to grow a dynamic, resilient economy that will build greater prosperity for future generations. Environmental stewardship and preparation for the impacts of climate change and sea level rise are critical needs for our long-term wellbeing, and resilience – a hallmark of our budgets in the past – continues as a major theme. We have also learned during these challenging times that we have much we can do to foster a more equitable community where all families and businesses can survive hard times and continue to thrive. And by making it easier for residents to participate in their government and listening to all our community's diverse voices, we can make sure we are delivering services that address our residents' needs and priorities. Many initiatives related to the 4Es have been identified and are displayed in one of the introductory sections called *The FY 2022-23 Proposed Budget* and in Appendix V in Volume 1.

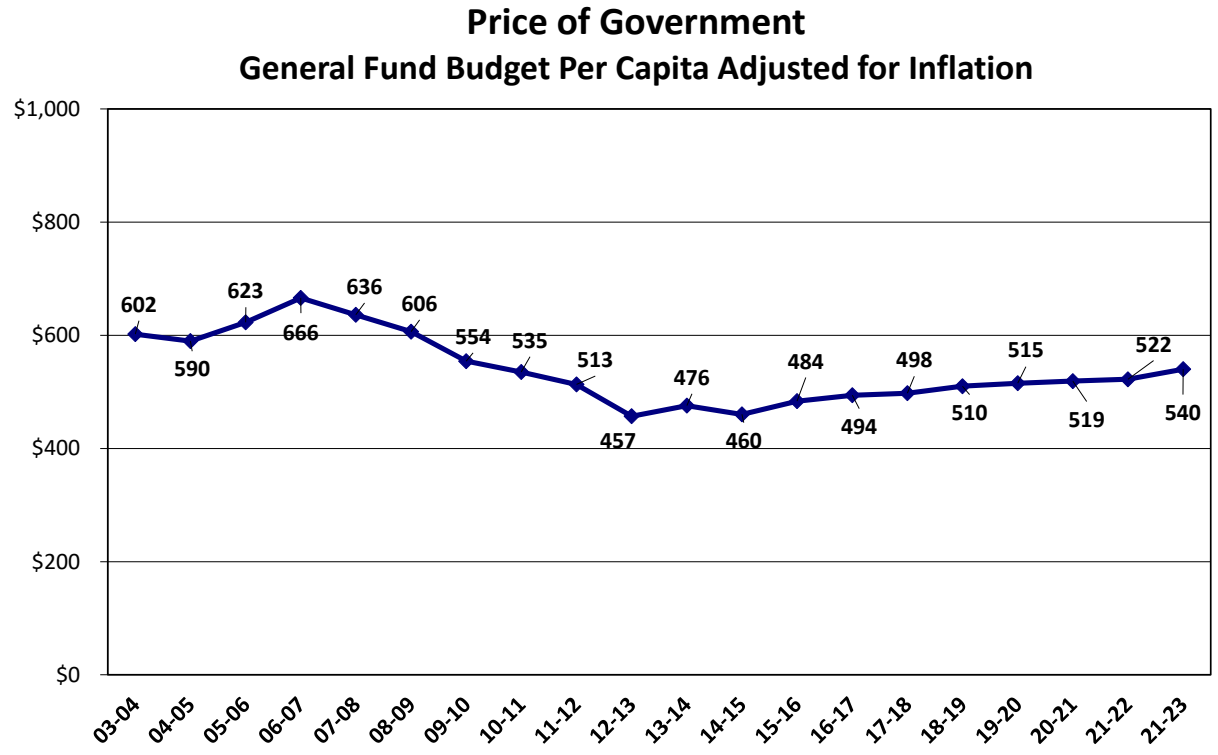
FY 2022-23 Proposed Budget	**$10.371 billion**
Proposed Capital Budget	$3.652 billion
Proposed Operating Budget	$6.719 billion
Proprietary Budget	$3.493 billion
Tax-Supported Budget	$3.225 billion
Multi-Year Capital Plan	$29.788 billion
Unmet Operating Needs	$61.82 million
Unfunded Capital Projects	$19.313 billion

The FY 2022-23 Proposed Budget is balanced using a reduced operating tax millage as compared to the adopted FY 2021-22 rate and after the final application of the American Rescue Plan Act (ARPA), is 15.5 percent higher than the FY 2021-22 Adopted Budget. The countywide debt service millage rate is 0.0222 mills lower than the adopted rate in FY 2021-22. The chart below illustrates the combined tax (millage) rates for the last 10 years.

COUNTYWIDE, FIRE RESCUE DISTRICT, LIBRARY, AND UMSA OPERATING MILLAGES AND VOTED DEBT MILLAGES



The chart below is both a simple and a compelling illustration of that progress. The "price of government" is a calculation that measures the cost of our general fund against our population, adjusted for inflation. Today, even with the enhancements we have put into place, our residents continue to pay a lower per capita cost than the average for the past 20 years.



The FY 2022-23 Proposed Budget adds 676 positions, with a net change of 674 more positions than the FY 2021-22 Adopted Budget. 173 of these positions were created by converting part-time hours to full-time positions in order to retain the needed personnel and provide an enhanced level of service. The remainder of the positions are not only to enhance some services but are required to manage board adopted initiatives, capital projects and grant funded programs. The table on page 25 summarizes the budget and position changes by department.

These volumes provide the context for the relationship between the annual budget, individual departmental business plans, and the Strategic Plan. The FY 2022-23 Proposed Budget sets forth specific goals and measurable objectives for the upcoming fiscal year and anticipated one-year results within each departmental narrative.

Also included is an overall five-year financial forecast for our tax-supported funds and major proprietary enterprises. The five-year financial forecast is not intended to be a multi-year budget, but rather a fiscal outlook based on current economic growth assumptions, state legislation and anticipated cost increases. The forecast reflects continuation of the adopted levels of service and does not include a contribution to the Emergency Contingency Reserve. Because of an unanticipated, significant increase in the property tax value growth and a proposed decrease in the General Fund contribution to transit operations in future years, this forecast no longer reflects a deficit. As we move forward, difficult decisions will be required as plans are developed for the future of public transportation efforts, the establishment of voter approved constitutional offices and the future of our collection and disposal of garbage and trash.

FY 2022-23 Proposed Budget and Multi-Year Capital

FY 2022-23 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN
TOTAL FUNDING AND POSITIONS BY DEPARTMENT

Department	Total Funding			Total Positions			Position Changes		
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2020-21	FY 2021-22	FY 2022-23	Enhancements	Reductions	Transfers
Policy Formulation									
Office of the Mayor	$ 4,838	$ 7,591	$ 8,318	41	45	50	5	0	0
Board of County Commissioners	23,978	28,858	33,853	201	210	213	3	0	0
County Attorney's Office	20,354	30,760	33,036	132	136	146	10	0	0
	$ 49,170	**$ 67,209**	**$ 75,207**	**374**	**391**	**409**	**18**	**0**	**0**
Public Safety									
Corrections and Rehabilitation	$ 385,953	$ 397,094	$ 429,713	3,077	3,073	3,085	12	0	0
Emergency Management	0	0	10,465	0	0	43	19	0	24
Fire Rescue	548,631	567,204	609,760	2,725	2,803	2,794	15	0	-24
General Government Improvement Fund	14,355	18,652	17,751	0	0	0	0	0	0
Independent Civilian Panel	0	0	1,000	0	0	5	5	0	0
Judicial Administration	35,339	43,749	47,741	304	319	344	25	0	0
Juvenile Services	13,550	16,802	18,129	99	99	106	7	0	0
Law Library	247	566	601	3	4	4	0	0	0
Legal Aid	4,546	4,660	5,020	43	43	41	0	-2	0
Medical Examiner	13,981	15,129	16,993	88	89	91	2	0	0
Miami-Dade Economic Advocacy Trust	292	877	1,052	8	8	7	0	0	-1
Office of the Clerk	17,290	22,227	23,737	177	182	187	5	0	0
Police	699,463	796,919	857,135	4,391	4,450	4,509	59	0	0
Non-Departmental	6,247	8,854	12,120	0	0	0	0	0	0
	$ 1,739,894	**1,892,733**	**$ 2,051,217**	**10,915**	**11,070**	**11,216**	**149**	**-2**	**-1**
Transportation and Mobility									
Office of the Citizens' Independent Transportation Trust	$ 2,271.00	$ 2,998.00	$ 3,757.00	9	9	11	2	0	0
Parks, Recreation and Open Spaces	7,746	7,761	0	31	32	0	0	0	-32
Transportation and Public Works	602,569	712,056	722,139	3,603	3,812	3,822	0	0	10
Non-Departmental	5,701	0	31,797	0	0	0	0	0	0
	$ 618,287	**$ 722,815**	**$ 757,693**	**3,643**	**3,853**	**3,833**	**2**	**0**	**-22**
Recreation and Culture									
Cultural Affairs	$ 36,272	$ 54,447	$ 65,157	89	90	97	7	0	0
Adrienne Arsht Center for the Performing Arts Trust	0	14,222	0	0	0	0	0	0	0
HistoryMiami	3,854	3,854	4,000	0	0	0	0	0	0
Library	74,092	90,683	93,560	508	512	515	3	0	0
Parks, Recreation and Open Spaces	154,722	160,383	184,407	1,096	1,210	1,307	75	0	22
Perez Art Museum Miami	4,000	4,000	4,000	0	0	0	0	0	0
Tourist Taxes	126,409	118,751	203,008	0	0	0	0	0	0
Vizcaya Museum and Gardens	2,500	2,500	4,000	0	0	0	0	0	0
General Government Improvement Fund	2,591	2,768	2,805	0	0	0	0	0	0
Non-Departmental	3,105	4,437	5,149	0	0	0	0	0	0
	$ 407,545	**$ 456,045**	**$ 566,086**	**1,693**	**1,812**	**1,919**	**85**	**0**	**22**
Neighborhood and Infrastructure									
Transportation and Public Works	$ 35,629	$ 37,546	$ 41,484	250	250	252	0	0	2
Animal Services	27,835	31,988	34,460	260	265	281	16	0	0
Parks, Recreation and Open Spaces	56,689	72,980	76,375	280	281	290	11	0	-2
Regulatory and Economic Resources	148,245	205,893	203,538	985	1,032	1,064	32	0	0
Solid Waste Management	310,014	349,129	386,231	1,112	1,119	1,140	21	0	0
Water and Sewer	561,100	594,901	628,233	2,816	2,819	2,904	85	0	0
General Government Improvement Fund	5,004	12,180	14,531	0	0	0	0	0	0
Non-Departmental	508	120,606	152,133	0	0	0	0	0	0
	$ 1,145,024	**$ 1,425,223**	**$ 1,536,985**	**5,703**	**5,766**	**5,931**	**165**	**0**	**0**
Health and Society									
Community Action and Human Services	$ 160,364	$ 160,758	$ 170,695	567	618	666	45	0	3
Homeless Trust	60,720	68,516	84,831	20	20	21	1	0	0
Jackson Health System	222,563	237,687	263,533	0	0	0	0	0	0
Management and Budget	22,953	31,500	30,000	13	14	13	0	0	-1
Public Housing and Community Development	97,821	96,132	102,197	391	387	403	16	0	0
General Government Improvement Fund	9,230	9,683	9,759	0	0	0	0	0	0
Non-Departmental	40,682	44,105	87,964	0	0	0	0	0	0
	$ 614,333	**$ 648,381**	**$ 748,979**	**991**	**1,039**	**1,103**	**62**	**0**	**2**
Economic Development									
Aviation	$ 471,835	$ 515,638	$ 573,535	1,432	1,456	1,482	26	0	0
Miami-Dade Economic Advocacy Trust	1,922	5,130	8,326	16	19	21	1	0	1
Public Housing and Community Development	122,388	73,432	83,087	29	30	30	0	0	0
Regulatory and Economic Resources	5,262	6,779	7,276	41	46	44	1	0	-3
Seaport	52,082	107,797	126,907	461	461	518	57	0	0
Non-Departmental	78,281	138,232	152,220	0	0	0	0	0	0
	$ 731,770	**$ 847,008**	**$ 951,351**	**1,979**	**2,012**	**2,095**	**85**	**0**	**-2**
General Government									
Audit and Management Services	$ 4,655	$ 5,284	$ 6,328	39	39	45	6	0	0
Commission on Ethics and Public Trust	2,571	2,821	2,956	16	16	17	1	0	0
Communications and Customer Experience	17,814	21,579	23,578	166	169	178	9	0	0
Elections	31,299	27,564	37,185	106	110	122	12	0	0
Finance	46,801	59,144	36,523	415	424	249	1	0	-176
Human Resources	14,954	17,484	19,962	130	143	151	8	0	0
Information Technology	211,444	213,435	226,031	942	949	950	1	0	0
Inspector General	7,004	7,650	8,301	40	40	42	2	0	0
Internal Services	245,106	289,823	292,552	995	1,005	916	28	0	-117
Management and Budget	10,054	16,286	24,364	75	97	111	13	0	1
Property Appraiser	51,629	54,482	56,189	410	410	410	0	0	0
Strategic Procurement	0	0	19,541	0	0	132	15	0	117
Tax Collector	0	0	30,108	0	0	190	14	0	176
General Government Improvement Fund	8,391	7,984	18,670	0	0	0	0	0	0
Non-Departmental	118,170	310,272	227,977	0	0	0	0	0	0
	$ 769,892	**$ 1,033,808**	**$ 1,030,265**	**3,334**	**3,402**	**3,513**	**110**	**0**	**1**
Total	**$ 6,075,915**	**$ 7,093,222**	**$ 7,717,783**	**28,632**	**29,345**	**30,019**	**676**	**-2**	**0**
Less Interagency Transfers	**$ 745,417**	**$ 1,275,130**	**$ 999,016**	**0**	**0**	**0**	**0**	**0**	**0**
Grand Total	**$ 5,330,498**	**$ 5,818,092**	**$ 6,718,767**	**28,632**	**29,345**	**30,019**	**676**	**-2**	**0**

Note: Each departmental narrative describes, in detail, all positions changes listed

OUR COUNTY

Miami-Dade County has always been the center of cultural, economic, and environmental challenges. Early in our history, our region was a site of conflict between Native Americans and European explorers. Later, Miami-Dade County was a transportation hub serving as the end point of Henry Flagler's railroad that extended from Jacksonville to the Miami River and what later became Downtown Miami. As a diverse community, we are representative of the American experience, reflecting both the conflict and concord that comes with bringing different people together. Our geographic location has put us squarely at the epicenter of climate change. We stand today at the intersection of our past and the future.

Dade County was created in 1836 and encompassed an area from the present-day Palm Beach County to the Florida Keys. Interpretations of the name "Miami" include the Native American words for "very large lake," "sweet waters" and "friends." Major Francis Langhorne Dade, our County's namesake, was a soldier killed during the Second Seminole War. In 1997, the County electorate voted to combine the two names to become the current Miami-Dade County. With an estimated population of 2.7 million residents, Miami-Dade County is the most populous county east of Chicago and the seventh largest in the nation by population. Palm Beach, Broward and Miami-Dade counties comprise the Miami-Fort Lauderdale - Pompano Beach, Florida Metropolitan Statistical Area (MSA), the nation's seventh largest MSA and fourth largest urbanized area, with a total population of nearly 6.2 million.



Approximately 424 square miles (excluding bay and coastal waters) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. Miami-Dade County has the unique distinction of being the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

Because of our location, Miami-Dade County is considered to be one of the most vulnerable areas to climate change. The impact of sea level rise has been the focus of our resilience efforts from the beginning. In 2009, Miami- Dade County joined the Southeast Florida Climate Change Compact to collaborate with our neighbors on issues related to climate change mitigation and adaptation. Since its creation, the partners in the Compact have successfully completed a Regional Climate Action Plan, developed a unified sea level rise projection for Southeast Florida and completed a regional greenhouse gas emissions inventory and a regional vulnerability to sea-level rise analysis. We take into account future climate change impacts, along with other shocks and stresses, in making decisions regarding capital development, operational needs and land use. By learning more about the people who comprise our community and the economic realities they face, we can better prepare for the future. Miami-Dade County is a diverse, international community. More than half of the people living in Miami-Dade County at the beginning of this decade were foreign-

born and more than 70 percent of residents spoke a language other than English at home. Based on 2019 population estimates, individuals of Hispanic origin comprise 69 percent of the population of Miami-Dade County, followed by Black (15 percent) and White (13 percent) individuals.

The average income of residents in Miami-Dade County is lower than that of the nation as a whole and our rate of poverty is higher than the average for the United States. The estimated 2022 Area Median Family Income (MFI) for a four-person household as determined by the United States Department of Housing and Urban Development is $68,300. For 2019, the American Community Survey (ACS) estimated that approximately 16 percent of the residents of Miami-Dade lived below the poverty line. Miami-Dade County, a region of extremes, is one of the most extreme examples of economic inequity, with the top 5 percent of Miami households earning an average income of more than $200,000 annually, while the lowest 20 percent earn just under $20,000 per year – ten times less. During the height of the COVID-19 pandemic, unemployment, foreclosures and poverty rates were all higher in South Florida since the Great Depression. Recently, all these metrics were greatly improved from their worst recent performance.
As our local economy continues its recovery from the lingering effects of the pandemic, the tourism industry is playing a vital role. Our County's beaches, events, attractions and weather make us a desirable destination for both domestic and international visitors. In 2021, Greater Miami and the beaches were visited by more than 24.2 million people, 15.9 million of which stayed overnight. Roughly 80% of these visitors came from within the United States and 20% were international tourists, with the most coming from South America and Europe. In 2021, the total economic impact of visitors was $19.2 billion. Based on June 2021 data from the Greater Miami Convention and Visitors Bureau, air travel is almost at pre- pandemic levels, and hotel room bookings have surpassed pre-pandemic levels as have dining and attraction attendance. The cruise industry continues to rebound since the lifting of the federal government No Sail Order in June of 2021. Passenger movements for FY 2021-22 are forecasted conservatively at 2.8 million and are projected to increase to 3.1 million in FY 2022-23.

Like many other regions in the world, Miami-Dade County faces a number of current and future challenges including the impacts of climate change, aging facilities and transportation infrastructure, cost of housing and other economic disparities, pandemics, cyber-attacks, terrorism and other natural and man-made disasters. To provide for a safer and more resilient community, we need to continue our focus on these challenges including making wise infrastructure investments, providing affordable and workforce housing, developing a diverse economy, increasing community engagement and promoting public safety. Development of a diverse economy is perhaps the most critical because a healthy economy can provide the resources needed to fund the other needs.

In addition to the Mayor's Thrive305 public input initiative and resulting updates to our Strategic Plan, the Strive 305 program released in 2020 is designed to help the growth of small businesses and support entrepreneurial efforts to launch and grow new businesses. This new program supports the small business community through online small business and entrepreneurship hub for information, education and networking; a virtual small business incubator for education and mentorship; a countywide network of physical incubators to assist the launch of new businesses; technical assistance boot camps to assist small businesses in access to capital, finances, business planning, branding, digital marketing, sales, operations and more. Strive 305 will be an ongoing initiative critical to our community's economic recovery.

OUR GOVERNMENT

Miami-Dade County is unique in its structure and has been recognized nationally for our dedication to results-oriented management. Many of our programs and services have received awards based on our service delivery planning and allocation of resources. The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a Home Rule Charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter by countywide vote. The most recent amendment was in November 2020.

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. We are, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead, there are two "tiers" or levels of government: city and county. The County can take over certain activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, an estimated 1.2 million or 44 percent live in the Unincorporated Municipal Service Area (UMSA), the majority of which is heavily urbanized. For residents living UMSA, the County fills the role of both tiers of government. All County residents pay a property tax to support regional services, such as transportation, jails and regional parks. Residents within UMSA also pay a property tax for municipal-type services provided by the County such as local police patrol, local parks and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside for their respective municipal type services. Each municipality levies taxes against its property tax roll. Municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS

Jurisdiction	2021 Population *	Percent of Total Population	2022 Assessment Roll Value (in $1,000) **	Percent of Tax Roll
Aventura	40,371	1.48	$11,368,392	3.01
Bal Harbour	3,084	0.11	$5,774,202	1.53
Bay Harbor Islands	5,975	0.22	$1,632,802	0.43
Biscayne Park	3,119	0.11	$309,708	0.08
Coral Gables	50,193	1.84	$20,101,010	5.32
Cutler Bay	45,478	1.67	$3,261,804	0.86
Doral	80,703	2.96	$16,609,381	4.40
El Portal	1,991	0.07	$226,241	0.06
Florida City	13,857	0.51	$925,482	0.25
Golden Beach	955	0.04	$1,438,422	0.38
Hialeah	225,493	8.28	$15,369,871	4.07
Hialeah Gardens	23,055	0.85	$1,768,784	0.47
Homestead	81,092	2.98	$4,360,612	1.15
Indian Creek	84	0.00	$831,971	0.22
Key Biscayne	14,815	0.54	$9,096,495	2.41
Medley	1,047	0.04	$3,205,242	0.85
Miami	447,094	16.42	$73,749,481	19.52
Miami Beach	82,785	3.04	$46,544,694	12.32
Miami Gardens	112,508	4.13	$6,868,956	1.82
Miami Lakes	30,857	1.13	$4,131,041	1.09
Miami Shores	11,548	0.42	$1,535,464	0.41
Miami Springs	13,851	0.51	$1,449,806	0.38
North Bay Village	8,211	0.30	$1,311,100	0.35
North Miami	60,175	2.21	$4,605,445	1.22
North Miami Beach	43,749	1.61	$4,113,426	1.09
Opa-locka	16,570	0.61	$1,551,388	0.41
Palmetto Bay	24,499	0.90	$3,714,374	0.98
Pinecrest	18,419	0.68	$6,066,710	1.61
South Miami	12,071	0.44	$2,362,981	0.63
Sunny Isles Beach	22,655	0.83	$13,781,795	3.65
Surfside	5,593	0.21	$3,651,049	0.97
Sweetwater	19,941	0.73	$3,307,159	0.88
Virginia Gardens	2,371	0.09	$372,489	0.10
West Miami	7,275	0.27	$828,794	0.22
Subtotal - cities	1,531,484	56.23	$276,226,571	73.10
Adjustment for Senior Citizen Exemption, Eastern Shores and Opa-Locka Airport			(152,968)	(0.04)
Unincorporated Area	1,191,683	43.77	101,823,793	26.94
TOTAL - Miami-Dade County	2,723,167	100.00	377,897,396	100.00

* Official April 1, 2021 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted January 31, 2022

** Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2022

The County budgets for four separate taxing jurisdictions: Countywide, UMSA, the Fire Rescue District and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks, county roads, support for the court system, regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who do not live in municipalities. These services include local police patrol, local parks and roads, planning and code enforcement. The Fire Rescue District provides fire rescue service for the entire county, except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne and Coral Gables. The Library System jurisdiction includes all municipalities and UMSA, except for Bal Harbour, Hialeah, Homestead, Miami Shores, North Miami, North Miami Beach and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

CERTIFIED TAX ROLLS

Taxing Unit	Value per Mill of Taxable Property in 2021	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2022
Countywide	$337,968,694	$34,068,508	$5,860,194	377,897,396
Miami-Dade Fire Rescue Service District	190,417,306	19,901,254	2,846,399	213,164,960
Miami-Dade Public Library System	303,257,170	30,041,621	5,328,326	338,627,117
Unincorporated Municipal Service Area	92,195,167	9,255,668	372,958	101,823,793

Notes:
1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2022.
2. The Current Year Net New Taxable Value column represents the value per mill of:
   new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls
   + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

GOVERNANCE

On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over most legislative, quasi-judicial, zoning and master plan or land use decisions of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled BCC meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members may be elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC and appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, establish service standards and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. Currently, Miami-Dade County is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds and custodian of all records filed with the Court.

In November 2018, Amendment 10 to the Florida Constitution was adopted calling for, among other things, the election of these five offices in all counties by removing the counties' charters ability to abolish, change the term, transfer the duties or eliminate the election of these offices. The election for these offices under this amendment is planned to take place in November 2024 and the newly elected officials will take office at the beginning of January 2025. To prepare for this reorganization, the duties of the current offices are under legal and process reviews so that the transition to the newly elected offices will be as seamless as possible to avoid impacting the services delivered to our community. Personnel, procurement, financial management, budgeting and other legal issues must be analyzed and recommendations regarding the implementation of the new officers will be provided to the Board of County Commissioners.

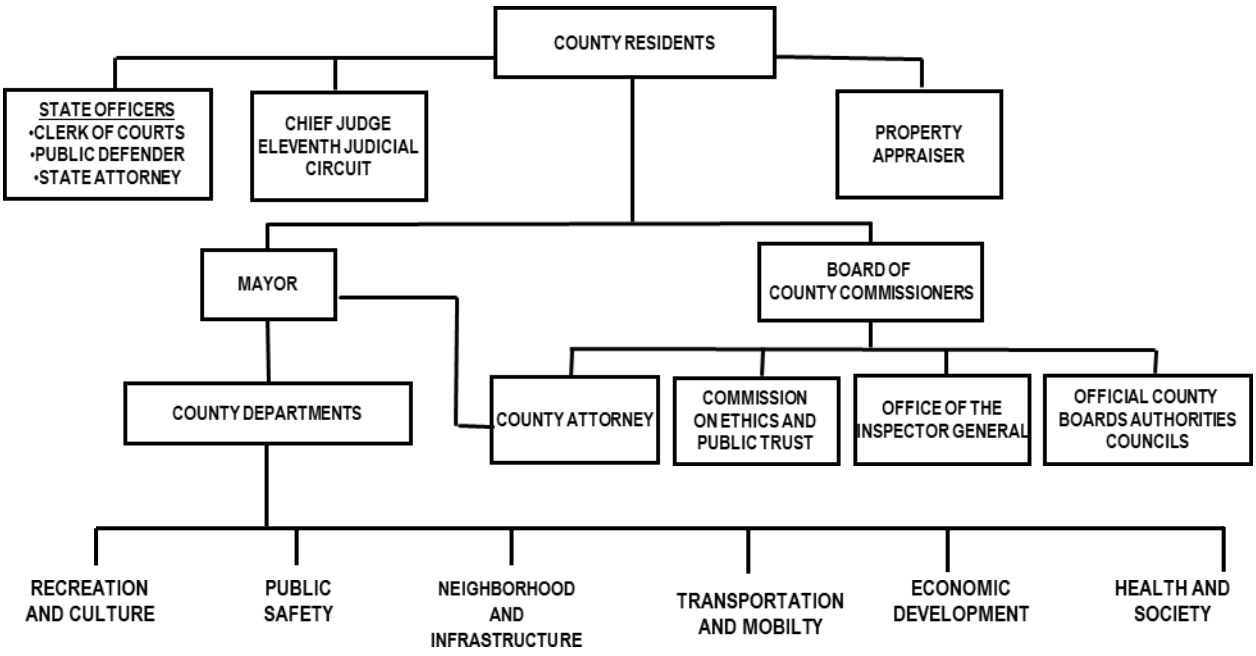
ORGANIZATIONAL STRUCTURE

Since 2003, Miami-Dade County has been a leader in the implementation of strategic planning and results-oriented management. Included in the County Code in 2007, our organizational strategic plan and departmental business plans keep the County focused to support efforts in our community, even as priorities and goals evolve and change. Strong leadership and the ability to adjust to new challenges and community priorities are vital to our success.

Miami-Dade County departments and entities are divided into Policy Formulation, six strategic service delivery areas and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation, and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Emergency Management, Fire Rescue, Independent Civilian Panel, Juvenile Services, Medical Examiner and Police and funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney, Public Defender and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area
- *Transportation and Mobility:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Transportation and Public Works represents this area
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library and Parks, Recreation and Open Spaces are included in this area
- *Neighborhood and Infrastructure*: provides efficient, consistent and appropriate growth management and urban planning services and also promotes responsible stewardship of the environment and our natural resources, and provides timely and reliable public infrastructure services including animal care and control, stormwater, mosquito control, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Solid Waste Management and Water and Sewer make up this area
- *Health and Society:* improves the quality of life and promotes maximum independence through the provision of health care, housing and social and human services to those in need; Community Action and Human Services, Homeless Trust and Public Housing and Community Development and the maintenance of effort funding for the Public Health Trust are included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while promoting equity by addressing socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities, and create a more business friendly environment in Miami-Dade County; Aviation, Regulatory and Economic Resources, funding for the Miami-Dade Economic Advocacy Trust and Seaport are included in this strategic area

- *General Government:* provides countywide services promoting community outreach, education and engagement as well as the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Communications and Customer Experience, Management and Budget, Tax Collector, and Strategic Procurement along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General and the Property Appraiser are included in this strategic area



On page 34 of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all the various departments and entities included in the County's Proposed Budget.

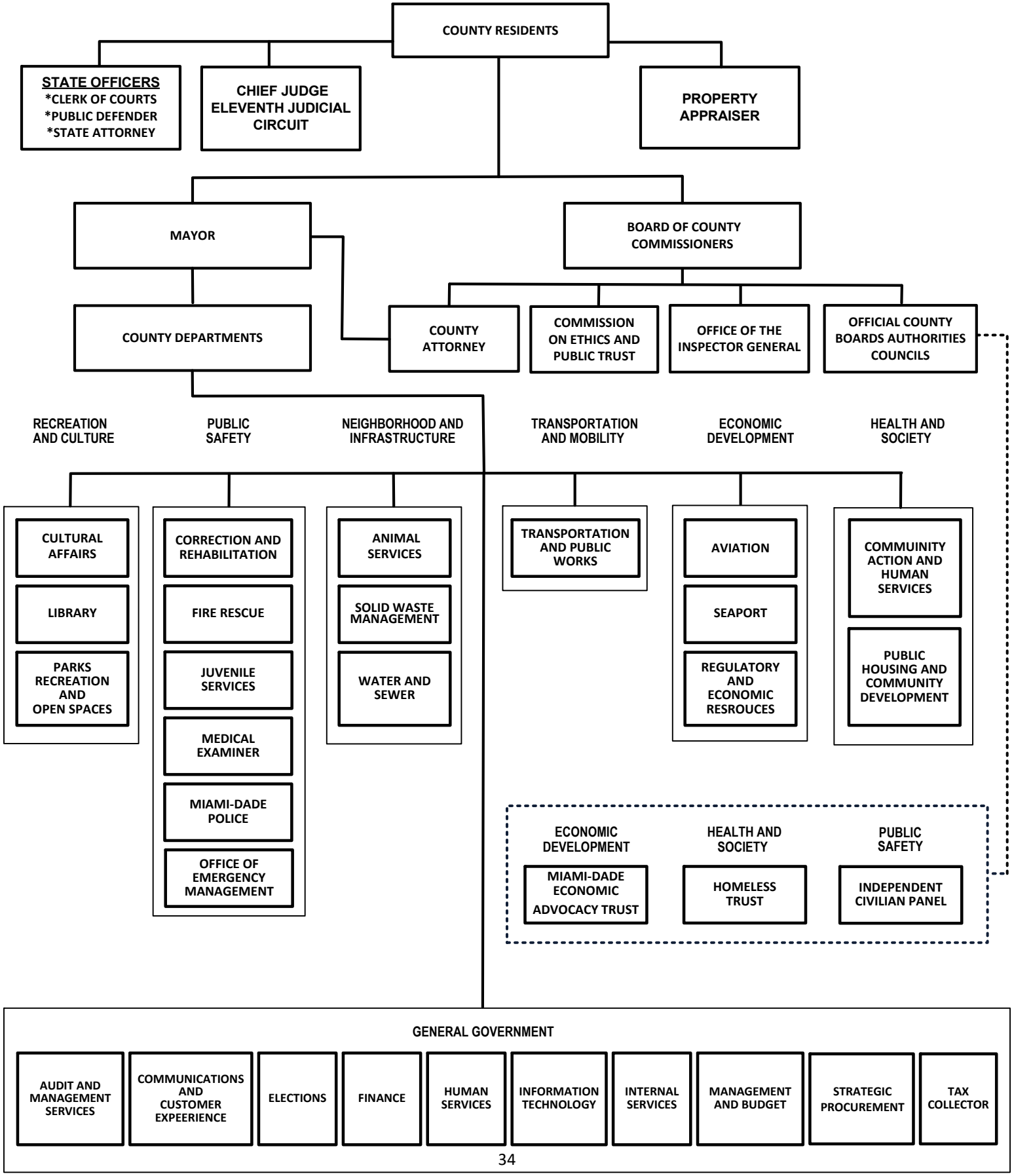
Return to Table of Contents

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA

2022-23



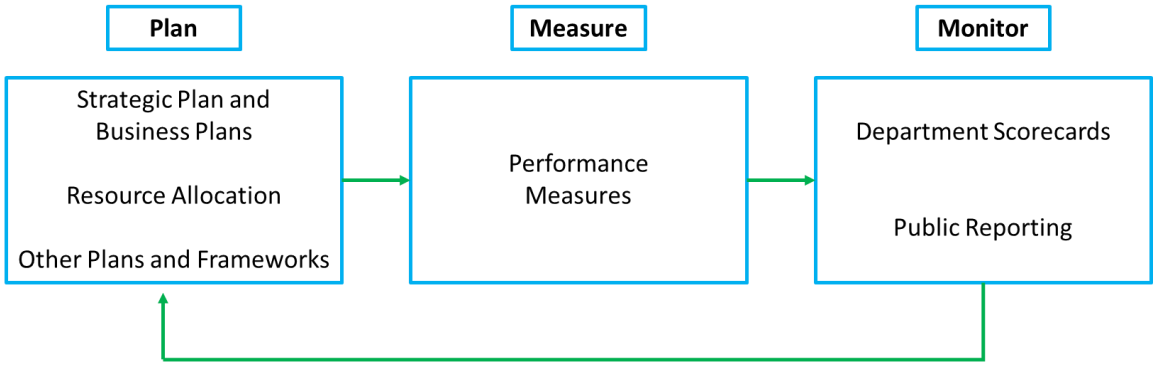
RESULTS-ORIENTED GOVERNING

For many years, Miami-Dade County has been recognized internationally for our achievements in implementing a result-oriented government culture. Guided by a comprehensive Strategic Plan – initially developed with significant input from the community in setting priorities – each year County departments update their Business Plans alongside their annual budget submissions. The annual budget is the funding needed for that fiscal year to support the activities of the departments to meet the goals and objectives of their Business Plans, and by extension, of the Strategic Plan. Using a balanced scorecard approach, we monitor performance results and produce quarterly performance and financial reports for the community. The management of our organization is data driven and flexible so that we may react to changes in our community. We have also incorporated the concepts of resilience decision making into the management of our organization to help ensure the long-term resilience and sustainability of our community. For this proposed budget, we have updated selected Strategic Plan goals and objectives to address emerging priorities such as the need for economic development, enhanced equity in our community, greater engagement from our residents and stakeholders, and increased environmental protection. The departmental narratives in these volumes are organized by Strategic Area and show how specific activities and performance measures align to the proposed Strategic Plan goals and objectives. A complete listing of these proposed Strategic Plan goals and objectives can be found in Appendix W.

Links to the currently adopted Strategic Plan, as well as the most recent Business Plans, Budget and Quarterly Reports are all available on our website.

Adopted Strategic Plan	https://www.miamidade.gov/performance/library/strategic-plan/2020-strategic-planning-book.pdf
Business Plans and Quarterly Performance and Budget Reports	http://www.miamidade.gov/performance/business-plans.asp
FY2021-22 Adopted Budget and Archives	http://www.miamidade.gov/budget/

With the adoption of the "Governing for Results" Ordinance (05-136), Miami-Dade County is committed to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring and review. To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of "Plan, Measure, Monitor."



The Strategic Plan is the foundation for the management of our organization and is intended to be complementary to community strategies, as well as supportive of community priorities such as improving transportation, expanding the availability of affordable housing and enhancing community resilience. It defines the County's vision, mission, guiding principles, goals, objectives, and key performance indicators. It ultimately serves as a strategic roadmap – one that articulates where we want to be, how we will get there and how we will know when we have arrived.

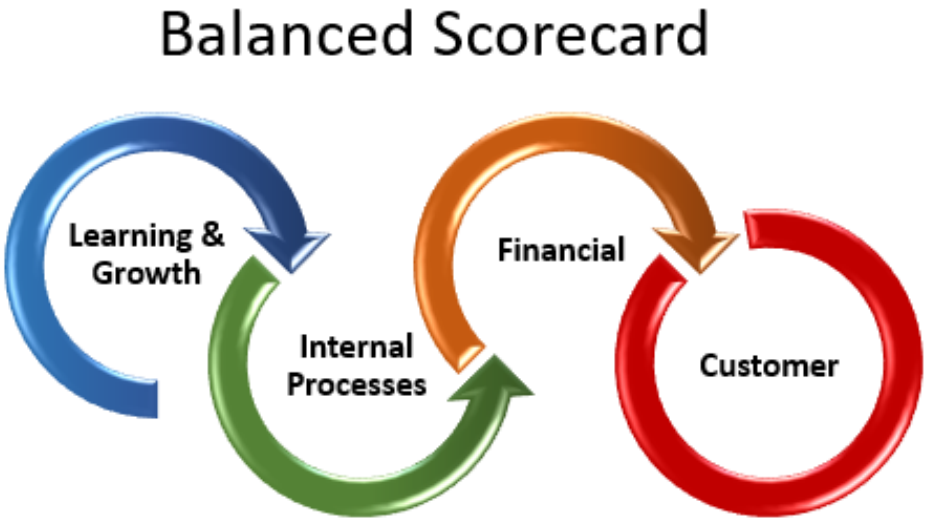
An annual budget is a financial, operating and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's budget document is a tool that serves five purposes:



- *Prioritization:* *County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC) and the County's strategic plan are prioritized through this process.*
- *Information:* *The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.*
- *Planning:* *The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.*
- *Evaluation:* *The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.*
- *Accountability:* *The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.*

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Proposed Budget is for the period October 1, 2022 to September 30, 2023 and is shown as either "FY 2022-23" or "FY 22-23."

The County employs a balanced scorecard approach to track departmental performance. A traditional balanced scorecard is a framework that combines strategic non-financial performance measures with financial metrics to give managers and executives a more 'balanced' view of organizational performance. Our traditional scorecards include objectives and measures aligned to the strategic plan from four perspectives: learning and growth, internal processes, financial and customer.



We have also aligned departmental operating and capital highlights to the Mayor's 4Es of Economy, Engagement, Environment and Equity and use the icons below in the departmental budget narratives to indicate how departmental activities can be aligned to these important themes. These themes are complementary to our Strategic Plan and help highlight key emerging priorities identified through extensive civic outreach activities in 2021.

Economy

Engagement

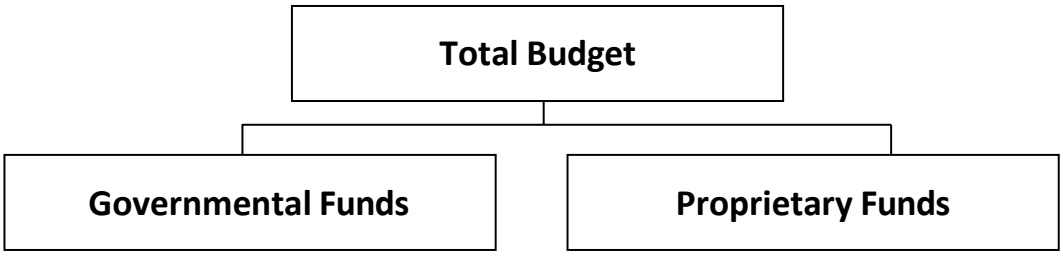
Environment

Equity

In summary, these volumes join together the elements of the County Strategic Plan (overall organizational goals and objectives), the business plans (departmental objectives and measures), the budget (allocation of personnel and funding), and the scorecards (actual and target performance measures) in each departmental narrative. The narratives are organized by Strategic Area, placing similar services together to reinforce the cross-functional teams working together to meet the same goals and objectives.

OUR FINANCIAL STRUCTURE

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County's annual financial report that are considered proprietary funds. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



GOVERNMENTAL FUNDS

The General Fund is the County's primary operating fund. All financial activity not included within a proprietary (or enterprise) fund is included in the General Fund. Property taxes, also known as ad valorem revenues, are a significant source of funding for the General Fund, as well as the Fire Rescue and Library taxing districts, which operate within their own special revenue funds. The amount of property taxes received by a taxing jurisdiction is derived by a tax rate (millage rate) applied to the property tax roll for the jurisdiction. A mill is a rate of tax equal to $1 for each $1,000 of assessed taxable property value. If a property has a taxable value of $100,000 and the millage rate is one mill, the property owner would pay $100 in taxes.

Each of the four County taxing jurisdictions has its own millage rate, along with millage rates set to fund voter-approved debt governed by the BCC. Three of the operating millage rates (Countywide, Fire Rescue and Library) are subject to a State imposed cap of ten mills. The municipal millage rate (UMSA) has its own ten-mill cap. Voter-approved debt millage rates are not subject to this cap. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the County's Building Better Communities General Obligation Bond Program and the Public Health Trust's Miracle Building Bond Program. The County has debt service millages for voter approved countywide debt. FY 2022-23 is the 28th consecutive year that the area-wide total millage is below the state defined ten-mill cap.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

For the FY 2022-23 Proposed Budget, the total millage rate is 7.2979 mills for the three taxing jurisdictions under the regional ten-mill cap; therefore, we have 2.7021 mills in capacity, which could generate approximately more than $1.021 billion of additional revenue to fund regional services. The Unincorporated Municipal Service Area (UMSA) millage has the potential of 8.0910 mills in capacity for the UMSA services, which could generate approximately $823.856 million of additional revenue. The total of all adopted operating and voted debt millage rates for FY 2022-23 is 9.6922. The following table shows the millage rates for FY 2021-22 and Proposed FY 2022-23.

MILLAGE TABLE

Taxing Unit	FY 2021-22 Actual Millage	FY 2022-23 Rolled-Back Millage (1)	FY 2022-23 Proposed Millage Rates	Percent Change From FY 2021-22 Rolled-Back Millage	Percent Change From FY 2021-22 Actual Millage
Countywide Operating	4.6669	4.1944	4.6202	10.15%	-1.00%
Miami-Dade Fire Rescue Service District	2.4207	2.1699	2.3965	10.44%	-1.00%
Miami-Dade Public Library System	0.2840	0.2549	0.2812	10.31%	-1.00%
Total Millage Subject to 10 Mill Cap	7.3716	6.6193	7.2979	10.25%	-1.00%
Unincorporated Municipal Service Area (UMSA)	1.9283	1.7461	1.9090	9.33%	-1.00%
Sum of Operating Millages	**9.2999**	**8.3654**	**9.2069**	10.06%	**-1.00%**
Aggregate Millage (2)		6.2122	6.7384	8.47%	
Voted Millages (3) -- Debt Service					
Countywide (4)	0.5075	N/A	0.4853	N/A	-4.37%
Sum of Operating and Debt Millages	**9.8074**	N/A	**9.6922**	N/A	**-1.17%**

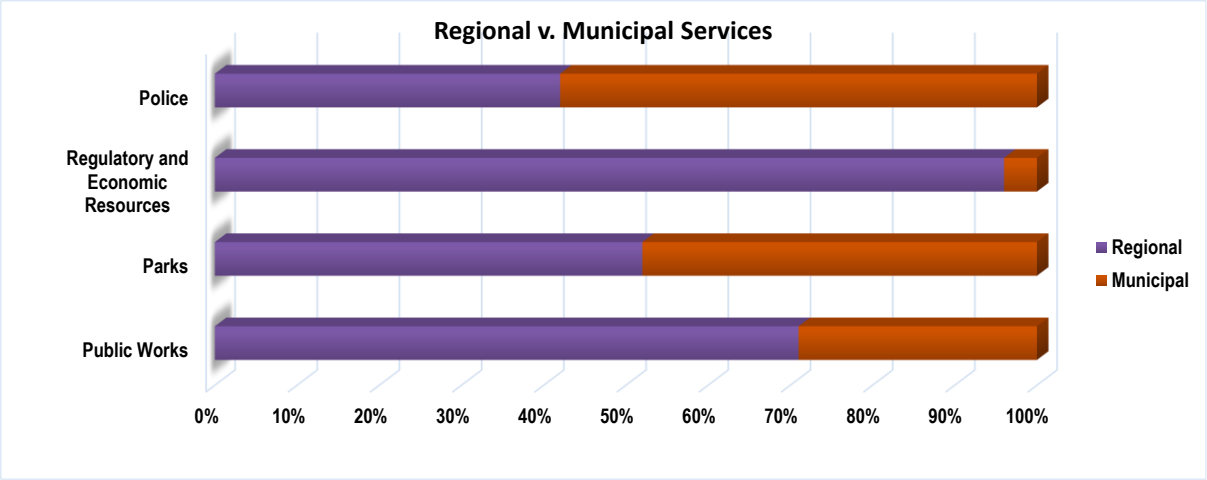
(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.

(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56 percent, the Library District millage by 89.9 percent, and the UMSA millage by 26.9 percent).

(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.

(4) Countywide debt includes 0.1254 mills for Jackson Health System bonds and 0.3599 mills for County general obligation bonds

Within the General Fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Transportation and Public Works and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.



Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police subsidy is 42 percent to the Countywide budget and 58 percent to the UMSA budget for FY 2022-23.

The Parks, Recreation and Open Spaces (PROS) Department expenditures are divided similarly. Community and neighborhood parks and community pools providing local services to the residents of the surrounding neighborhoods are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension and beaches. Administrative support and construction (planning, design, development and maintenance) costs are allocated between the Countywide and UMSA budgets – or capital funds, as appropriate - on the basis of the relative costs of direct services. Some countywide park facilities such as marinas generate revenues to support their operations and require little if any property tax support. Roadside maintenance and landscaping are supported by both the Countywide and UMSA budget. Special taxing districts are self-supporting and require no property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support in this fiscal year is 52 percent of the PROS subsidy and 48 percent supported by the UMSA budget.

General Fund support to planning and administration functions within the Regulatory and Economic Resources (RER) Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. As most planning activities such as charrettes, development reviews, preparation of special planning studies and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the Countywide budget because of their countywide significance. In FY 2022-23, UMSA General Fund support of the planning and environmental functions in the Regulatory and Economic Resources Department is 4 percent. Other functions in RER such as Business Affairs and the Office of Resiliency are funded by the Countywide General Fund.

The Department of Transportation and Public Works' (DTPW) unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing and sidewalk repair, as well as other work done in the UMSA area. Countywide transportation and public works responsibilities such as mass transit, traffic signalization and signage, traffic engineering design, arterial road maintenance in municipalities and bridge operations throughout the county are funded by Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying, land acquisition and highway engineering. Administrative costs are allocated based on the relative costs of direct services. Causeways are self-supporting and require no property tax support. The required Maintenance of Effort (MOE) for transit services is $230.238 million for FY 2022-23. Of the total General Fund support for the public works functions 71 percent is Countywide and 29 percent is UMSA for FY 2022-23.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus UMSA operating costs across the entire General Fund. This allocation for FY 2022-23 is 79 percent to the Countywide budget and 21 percent to the UMSA budget. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA General Fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an administrative reimbursement charged to proprietary funds. For the FY 2022-23 Budget, that percentage is 2.92 percent of proprietary operating budgets, 8.6 percent higher than FY 2021-222.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County.

There are three other governmental funds included in the budget:

- ***Special Revenue Funds:*** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities. The Fire Rescue District and the Library District operate in individual Special Revenue Funds.
- ***Debt Service Funds:*** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.
- ***Capital Project Funds:*** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

PROPRIETARY FUNDS

Proprietary funds are those funds where the County charges a user fee to recover costs. The County's proprietary funds include enterprise funds and internal service funds. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

- ***Department of Transportation and Public Works (DTPW)***: Operates the County's mass transit rail system, bus system, metro-mover system and paratransit services.
- ***Solid Waste Management (DSWM)***: Provides solid waste collection and recycling services to UMSA and some municipalities. The Department also provides solid waste disposal services to 15 municipalities and operates a variety of facilities, including landfills, transfer stations and neighborhood trash and recycling centers.
- ***Seaport:*** Operates the Dante B. Fascell Port of Miami-Dade County.
- ***Aviation:*** Operates and develops the activities of the Miami International Airport, three other general aviation airports and one training airport.
- ***Water and Sewer Department (WASD):*** Maintains and operates the County's water distribution system and wastewater collection and treatment system.
- ***Public Health Trust/Jackson Health System (PHT):*** The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Medical Center, Holtz Children's Hospital, Jackson Rehabilitation Hospital, Jackson Behavioral Health Hospital, Jackson West Medical Center and several urgent care centers, primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the ***Rickenbacker Causeway*** fund (DTPW), the ***Venetian Causeway*** fund (DTPW), the ***Section 8 Allocation*** fund (within Public Housing and Community Development (PHCD)) and ***Mixed Income Properties*** fund (PHCD).

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a fee for cost and overheard or a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

FIDUCIARY FUNDS

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

- ***Clerk of Circuit and County Courts Agency Fund:*** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.
- ***Tax Collector Agency Fund:*** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.
- ***Pension Trust Fund:*** Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.
- ***Other Agency Funds:*** Accounts for various funds placed in escrow pending timed distributions.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Department	General Fund			Proprietary Funds					Grant Funds		Capital Project Funds	
	CW Jurisdiction (Tax Supported)	UMSA Jurisdiction (Tax Supported)	Other Governmental Revenues	Enterprise Funds	User Fees / Charges/ Permit Fees	Miscellaneous Revenues	Fire District	Library District	Federal	State	Bonds	Impact Fees
POLICY FORMULATION												
Board of County Commissioners	√	√				√						
County Attorney's Office	√	√				√						
Office of the Mayor	√	√										
PUBLIC SAFETY												
Corrections and Rehabilitation	√				√	√			√		√	
Emergency Management	√					√			√	√		
Fire Rescue	√				√	√	√		√	√	√	√
Indepedent Civilian Panel	√											
Judicial Administration	√		√		√						√	
Juvenile Services	√				√	√			√	√		
Law Library			√		√							
Legal Aid	√		√		√							
Medical Examiner	√				√						√	
Office of the Clerk	√		√		√				√	√		
Police	√	√	√		√	√			√	√	√	√
TRANSPORTATION AND MOBILITY												
Transportation and Public Works	√	√	√	√	√	√			√	√	√	√
RECREATION AND CULTURE												
Cultural Affairs	√		√		√	√				√	√	
Library					√	√		√	√	√	√	
Parks, Recreation and Open Spaces	√	√		√	√	√			√	√	√	√
NEIGHBORHOOD AND INFRASTRUCTURE												
Animal Services	√		√		√	√					√	
Solid Waste Management	√			√	√	√				√	√	
Water and Sewer				√	√						√	
HEALTH AND SOCIETY												
Community Action and Human Services	√				√	√			√	√	√	
Homeless Trust			√			√			√	√		
Jackson Health System	√			√	√						√	
Public Housing and Community Development					√				√		√	
ECONOMIC DEVELOPMENT												
Aviation				√					√	√	√	
Miami-Dade Economic Advocacy Trust	√				√	√						
Regulatory and Economic Resources	√	√	√		√	√			√	√	√	√
Seaport				√	√	√			√	√	√	
GENERAL GOVERNMENT												
Audit and Management Services	√	√	√									
Commission on Ethics and Public Trust	√		√		√	√						
Communications and Customer Experience	√	√	√		√							
Elections	√		√		√	√			√	√		
Finance			√		√	√						
Human Resources	√	√			√							
Information Technology	√		√		√	√						
Inspector General	√				√							
Internal Services	√	√	√		√	√					√	
Management and Budget	√	√				√			√		√	
Property Appraiser	√		√		√	√						
Strategic Procurement					√	√						
Tax Collector			√		√	√						
OTHER												
General Government Improvement Fund	√	√	√								√	
Non-Departmental	√	√	√	√	√	√	√	√	√	√	√	√

BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the policies required by the Miami-Dade County Home Rule Amendment and Charter, the Miami-Dade County Code of Ordinances, Florida Statutes Chapter 129 (County Annual Budget) and Chapter 200 (Determination of Millage) and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). State and local laws and legislation generally outline the budget development process. Reporting of financial activity is regulated by GASB. Both the Budget and the Annual Comprehensive Financial Report (ACFR) provide our County's financial plans and statements following these policies.

LOCAL LEGISLATION

The Miami-Dade County Home Rule Amendment and Charter is the constitution for Miami-Dade County and governs all activity:

- The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Also, before the first public hearing on the Adopted Budget required by state law, the Mayor makes public a budget summary setting forth the adopted cost of each individual program and reflecting all major adopted increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.
- The Charter also says that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the recommended funding priorities for the County and that between June 1 and July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. Pursuant to the Charter, the budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year.
- The Finance Director, appointed jointly by the Mayor and the Clerk of the Circuit and County Courts, has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

The Miami-Dade Code of Ordinances also contains financial policies codified by the Board of County Commissioners:

- Article CXVIII.5 of the Code of Ordinances is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in the annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast. Section 2-1795 of the Code outlines

the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.

- The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.
- Miami-Dade County Resolution No. R-31-09 establishes the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.
- Miami-Dade County Ordinance No. 14-02 requires separate votes of the Board for each millage rate, including voter approved debt. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.
- As prescribed by Ordinance No. 15-58, no later than April 1st of each year, the Commission Auditor provides to the Commission a written report detailing, for each department, office, division or other unit of County government the services provided to the community, the resources allocated for the delivery of services and the achievement of performance measures with respect to the delivery of services. The report includes the Commission Auditor's recommendations regarding adjustments to resource allocations to yield desired service delivery results. Each commission committee then meets no later than May 1st of each year to review and discuss the Commission Auditor's report, identify new service delivery priorities for the next fiscal year for those services under the commission committee's jurisdiction, approve by motion new service delivery priorities for the next fiscal year and forward its recommended priorities to the Commission. No later than June 1st of each year, the committee with jurisdiction over budgetary matters meets to review and discuss the commission committees' recommended new service delivery priorities for the next fiscal year, identify revenues and resources necessary to fund such priorities, and no later than June 15th, forward its findings to the Commission for its consideration at its regularly scheduled meeting immediately following June 15th or a special meeting called to discuss priorities. At that meeting, the Commission, by motion, approves those new service delivery priorities it wishes to implement in the ensuing fiscal year's County budget.

STATE LAW

The Florida legislature enacts laws that govern the budget development and approval processes http://www.leg.state.fl.us/statutes/:

- Chapter 129.01(2) (a), Florida Statutes establishes that the budget will be prepared, summarized and approved by the governing boards of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- Chapter 129.01(2) (c) (1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.
- Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.
- During the 2019-20 Session of the Florida Legislature, Chapter 129.03 Preparation and adoption of budget - Subsection (3) was amended to included paragraph (d) requiring counties to include and report the following information as part of the jurisdictions budget documents:
    1. Government spending per resident, including, at a minimum, the spending per resident for the previous five fiscal years (Budget-in-Brief, Volume 1);
    2. Debt per resident, including, at a minimum, the debt per resident for the previous five fiscal years (Appendix Q, Volume 1);
    3. Median income within the County (Our County, Volume 1);
    4. The average county employee salary (Budget-in-Brief, Volume 1);
    5. Percent of budget spent on salaries and benefits for county employees (Appendix B, Volume 1); and
    6. Number of special taxing districts, wholly or partially, within the County (Volume 2, Parks, Recreation and Open Spaces, Special Assessment District Division, page 237)
- Chapter 129.06(1), Florida Statutes requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered or exceeded except by action of the governing body.
- Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization.
- Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.

- Chapter 200.011, Florida Statutes states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively. The BCC also determines the rates for use by the county, including special taxing district, board, agency or other taxing unit within the county for which the BCC is required by law to levy taxes.
- Chapter 200.065, Florida Statutes establishes a rolled-back millage rate, a maximum millage rate and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes. Each year, the Adopted Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth in Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.
- Chapter 200.065, Florida Statutes outlines the rolled-back millage rate, known as the “no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the rolled-back rate does not take into account growth in the County. Another state-defined measure, the aggregate rolled-back millage rate, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the rolled-back rates for FY 2022-23.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION
(Dollars in Thousands)

Taxing Unit	2021-22 Est. Value of One Mill	2021-22 Adopted Millage	2021-22 Levy, net of TIF Payment	2022-23 Roll without CRA and New Construction	Rolled-Back Millage	2022-23 Maximum Millage	2022-23 Value of One Mill	2022-23 Proposed Millages	2022-23 Levy	Millage Percent Change
Countywide	$333,454.057	4.6669	$1,486,632	354,430,522	4.1944	4.4699	$377,897.396	4.6202	$1,745,962	10.15%
Fire District	188,530.889	2.4207	456,377	210,318,560	2.1699	2.3029	213,164.960	2.3965	510,850	10.44%
Library District	299,158.069	0.2840	84,961	333,298,791	0.2549	0.3120	338,627.117	0.2812	95,222	10.31%
Millage Total		7.3716			6.6193			7.2979		10.25%
Unincorporated Area	91,462.381	1.9283	$173,839	99,555,995	1.7461	1.8693	101,823.793	1.9090	194,382	9.33%
Total Levy			$2,201,808						$2,546,416	
Aggregate Millage					6.2122			6.7384		8.47%

Notes:

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2022
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by $247.382 million
6. The millage rates utilized for the Proposed Budget are above the maximum millage rate and above the rolled-back rate with the exception of the Library District millage that is below the maximum millage rate.

- The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.
- The BCC may adopt a rate that is higher than the state defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the county, municipality or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

- Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of ten mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of ten mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.
- The State Constitution allows an exemption of up to $50,000 for homesteaded properties and $25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution, which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than $250,000.

GAAP and GASB

- The General Fund, Fire Rescue District, Library District and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the ACFR describes the County's policies for assets, liabilities and net assets or fund balances.
- The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer, Public Health Trust, Transportation and Public Works, Solid Waste Management, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

THE BUDGET PROCESS

The overall budget for Miami-Dade County's budget is made up of several specific budgets that relate to distinct services, that include regional services provided countywide, local services in the unincorporated area, referred to as the Unincorporated Municipal Service Area (UMSA), library services provided by the Miami-Dade County Public Library System and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions all aggregated. Each budget is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area, as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendices A and B in this volume. Capital program revenue and expenditure summaries are included as Appendices G and H.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared following state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the budget document.

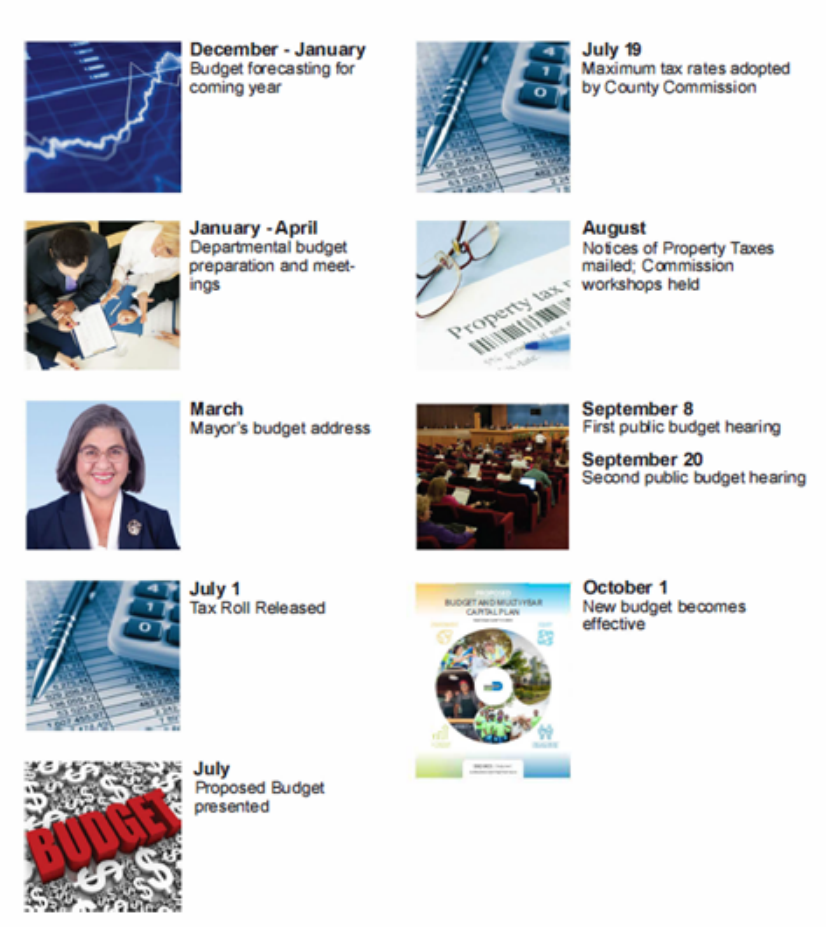
The budget process is a year-round activity. A budget is a very dynamic plan; while typically major revenue sources, priorities and activities remain static, things change frequently as a source of funding may drop unexpectedly, a program develops an issue that must be addressed. Over the past year, we have seen unprecedented changes that have impacted revenues and expenditures. For those reasons, budget monitoring is as important as budget development so that changes can be addressed as quickly as possible.

At the beginning of the fiscal year, departmental staff updates the current year’s business plans. In December and January, staff completes initial projections and estimates of revenues for the current fiscal year and the next. In February, County departments submit new business plans along with their budget requests to the Office of Management and Budget (OMB). To ensure the funding of priorities, a department’s submitted budget requests are linked to the priorities identified in its business plan. Departmental and OMB staff meet to discuss service priorities and begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address to set funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff, the staff of the Office of Policy and Budgetary Affairs, and the Commission Auditor to share revenue and expenditure information. Pursuant to the County Code, the Proposed Budget must be submitted to the BCC by July 15.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

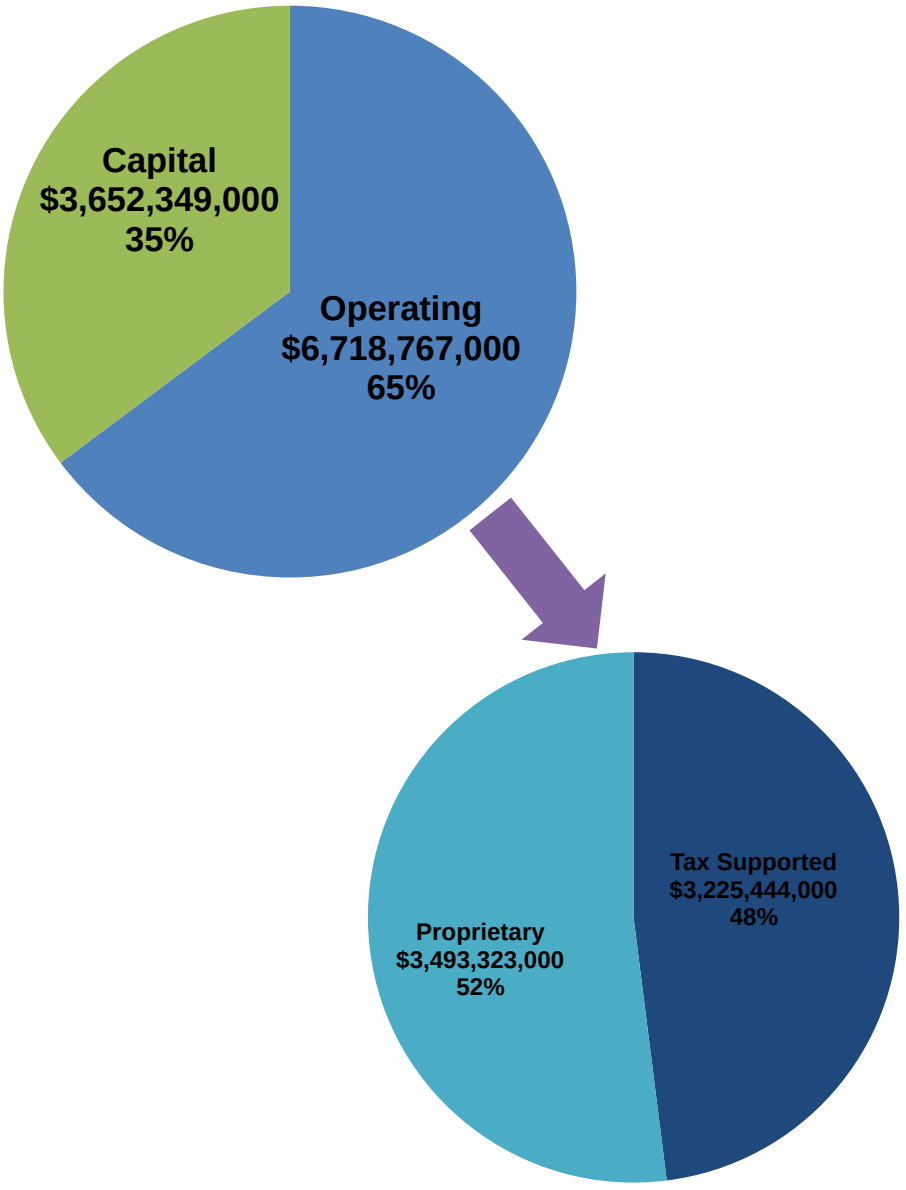
There are certain budget-related deadlines that are established by state statute. By July 1, the Property Appraiser certifies the Preliminary Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as “Truth in Millage” or “TRIM” notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices, in practice, represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed, which is expensive and would be difficult, if not impossible, to accomplish within the prescribed time frames.

In accordance with Section 1800A of the Code, public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

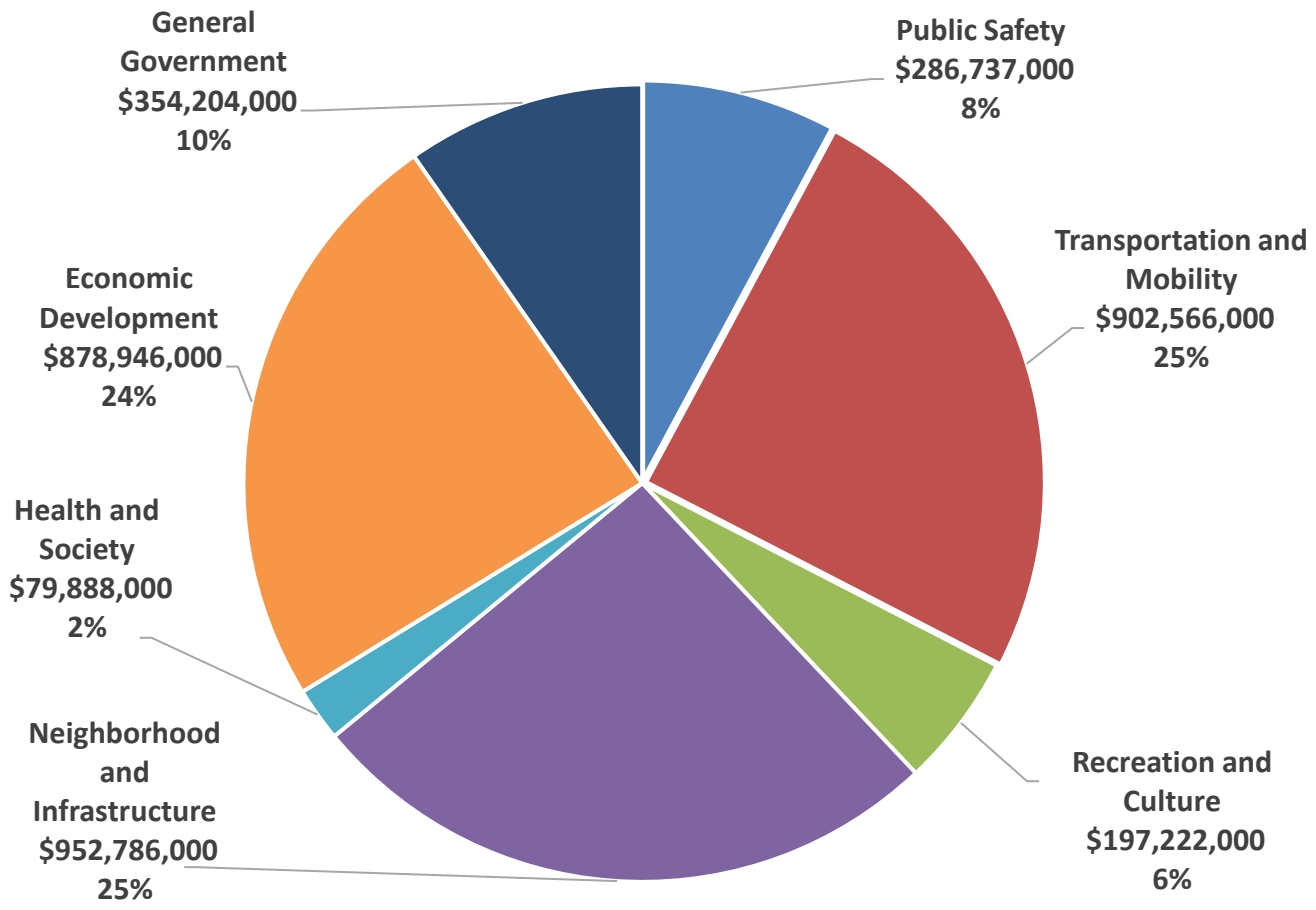


THE FY 2022-23 PROPOSED BUDGET

The FY 2022-23 Proposed Budget is balanced at $10.371 billion. The operating budget totals $6.719 billion and is 15.5 percent higher than the FY 2021-22 Adopted Budget of $5.818 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Service Area (UMSA) General Fund, Library System and Fire Rescue Service District budgets, total $3.225 billion, which is 14 percent higher than the FY 2021-22 Adopted Budget and represents 48 percent of the total operating budget. The FY 2022-23 Capital Budget, the first programmed year of the Proposed Multi-Year Capital Plan, totals $3.652 billion, which is approximately 4.85 percent higher than the FY 2021-22 Adopted Budget of $3.484 billion. The County's Multi-Year Capital Plan totals $29.788 billion and includes 524 active capital programs. The strategic areas with the largest capital spending plans are Neighborhood and Infrastructure ($953 million), Transportation and Mobility ($903 million) and Economic Development ($879 million). Unfunded needs in the operating budget total $61.82 million and $19.313 billion of unfunded capital programs.



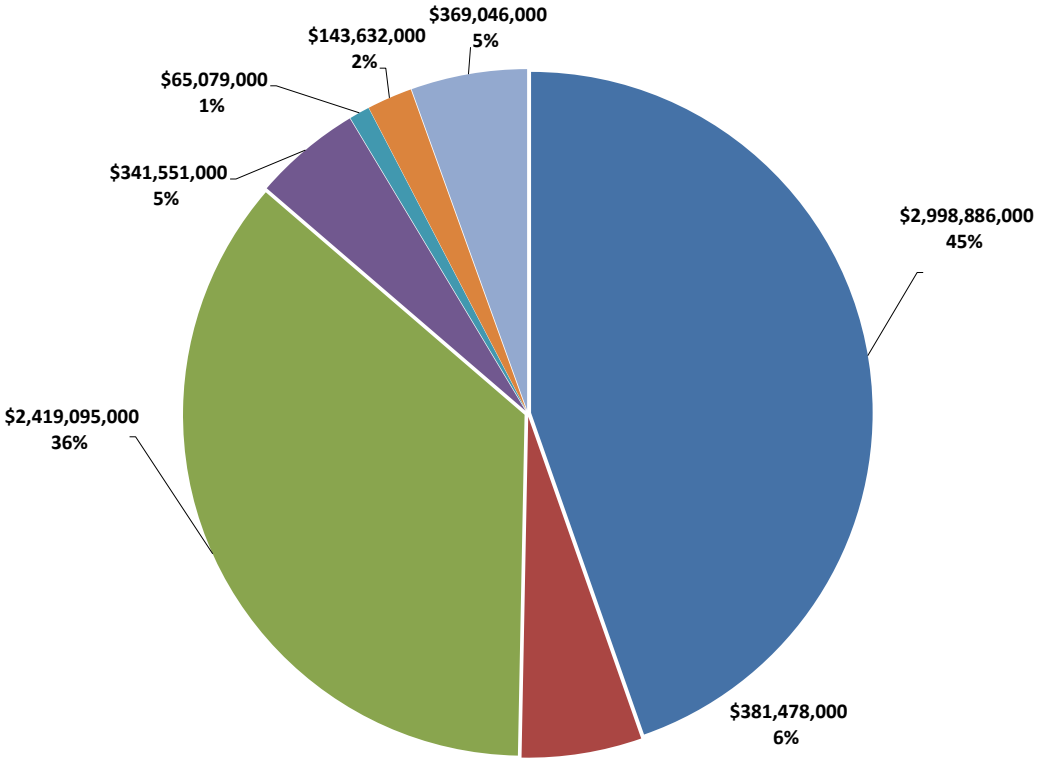
Capital Plan by Strategic Area



FY 2022-23 Proposed Budget and Multi-Year Capital Plan

REVENUES

Funding Source	Actuals FY 2018-19	%	Actuals FY 2019-20	%	Actuals FY 2020-21	%	Budget FY 2021-22	%	Budget FY 2022-23	%
Proprietary	$ 3,854,264,000	55	$4,103,210,000	55	$3,591,621,000	53	$ 2,530,615,000	43	$ 2,998,886,000	45
Federal and State Grants	286,282,000	4	507,062,000	7	262,090,000	4	359,416,000	6	$ 381,478,000	6
Property Tax	1,886,633,000	28	2,005,518,000	27	2,100,369,000	31	2,187,006,000	39	$ 2,419,095,000	36
Sales Tax	378,637,000	6	313,357,000	4	305,576,000	5	271,448,000	5	$ 341,551,000	5
Gas Taxes	73,086,000	1	64,306,000	1	68,071,000	1	65,101,000	1	$ 65,079,000	1
Misc. State Revenues	120,476,000	2	116,230,000	2	124,921,000	2	124,217,000	2	$ 143,632,000	2
Miscellaneous	341,145,000	4	323,800,000	4	290,752,000	4	280,289,000	4	$ 369,046,000	5
Total	**$ 6,940,523,000**		**$ 7,433,483,000**		**$ 6,743,400,000**		**$ 5,818,092,000**		**$ 6,718,767,000**	



The development of the County Budget is the method for determining the services and the levels of those services you will receive for the next 12 months. It also determines how much you will pay in property taxes and other fees and charges to support those services. Although not the largest source of revenue in the operating budget, the most significant source of discretionary operating revenue to local governments in Florida is property tax revenue. The certified countywide tax roll value change (from the 2021 Preliminary Roll) for FY 2022-23 is an increase of 11.8 percent. In accordance with Article VII to the State Constitution, the increase in property assessments for 2022 homestead residential properties were set at three percent. As a result of a robust real estate market, property values and property tax revenue increased by $160.261 million more than the FY 2021-22 Adopted Budget and is $115.308 million more than contemplated in the five-year financial forecast. The change in taxes paid by property owners is affected by four factors:

1. The value of the property (determined by the Property Appraiser's Office);
2. Adjustments for Article VII of the State Constitution, which limits the growth in the value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2022-23 such growth was the three percent noted above) and ten percent for non-homesteaded properties, respectively;
3. The amount of value that is not subject to taxes (e.g., the $50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the $25,000 exemption for personal property); and
4. The millage rate set by the board of the taxing jurisdiction.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Article VII adjustments are applied to calculate the assessed value. Finally, exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the tax notice is mailed in November by the Tax Collector.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of $200,000, a $50,000 homestead exemption (HEX) and a taxable value after the HEX of $150,000 would pay in FY 2022-23. These rates include debt service, as well as operating millage rates.

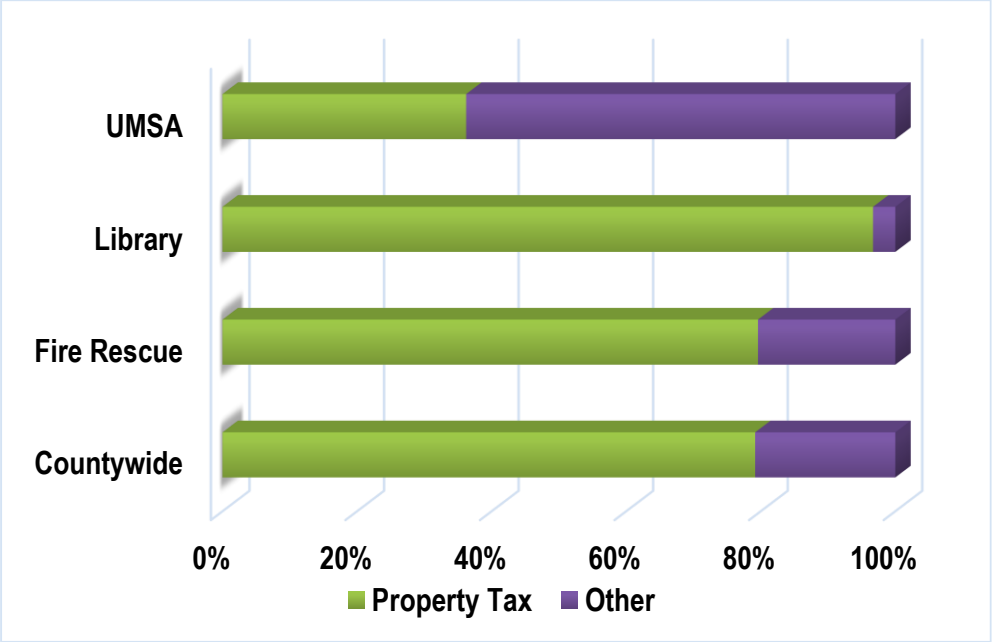
TABLE 1.1 FY 2022-23 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of $150,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
Countywide Operating	4.6202	$693	26.4%
UMSA Operating	1.9090	$286	10.9%
Fire Rescue Operating	2.3965	$359	13.7%
Library System	0.2812	$42	1.6%
Countywide Debt Service	0.4853	$73	2.8%
Total to County	**9.6922**	**$1,453**	**55.4%**
Other (School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt. District, Florida Inland Navigation District)	7.7982	$1,171	44.6%
Total	**17.4904**	**$2,624**	**100%**

Using the example above, of the $1,453 of property tax collected, $693 or 26.4 percent is used for countywide services, $687 for UMSA, Fire Rescue, and Library services (city-type services) and $73 for Countywide Debt Service. Overall, the County levies 55.4 percent of the property taxes for a property in UMSA.

For residents of municipalities, the same rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue Service District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities. All residents in Miami-Dade County pay property taxes for the regional taxing jurisdictions such as Public Schools, The Children's Trust and others.

BUDGETS OF THE FOUR TAXING JURISDICTIONS



As the chart above displays how ad valorem revenues comprise the majority of the Library, Fire Rescue and Countywide budgets.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Department of Solid Waste Management (DSWM)); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces (PROS) and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, local option gas and tourist tax revenues taxes (as described in Appendices N and O). Proprietary operations, such as the Seaport and the Water and Sewer Department (WASD), will grow to the extent that their activity and operating revenues permit. All rate adjustments are discussed in individual departmental narratives.

- The residential solid waste collection is at $509 per year; solid waste contracted disposal fees remain flat, while non-contracted disposal fees will increase by five percent

- Water and wastewater retail bills will continue an approach that results in a rate that is reflective of actual usage combined with the consideration of mandated capital investments; rate structures for all tiers of residential, multi-family and non-residential customers will be increased; the wholesale water rate will increase to $1.9273 from $1.8644, or by $0.0629 per thousand gallons; the wastewater wholesale rate will increase to $3.7422 from $3.4741 per thousand gallons, or by $0.2681 per thousand gallons
- The Seaport is adjusting fees according to existing contractual agreements

As previously mentioned, the proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the operating budget of the proprietary functions. In FY 2022-23, this rate will increase to 2.92 percent from 2.69 percent. The payment from the Miami-Dade Aviation Department (MDAD) is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 79 percent Countywide and 21 percent UMSA. Countywide or regional services represent a larger portion of the budget as the resources to support UMSA services are further limited.

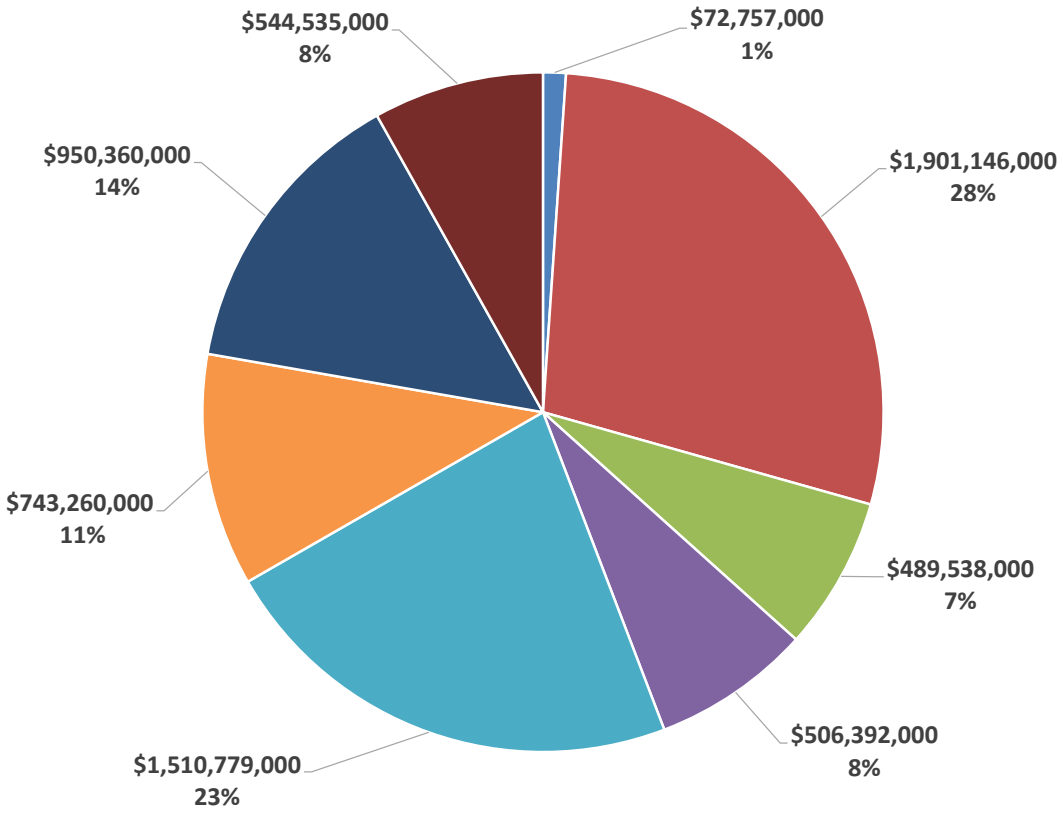
The Proposed Capital Budget and Multi-Year Capital Plan is supported largely by debt issuances backed by proprietary revenues, such as water and wastewater charges and the fees at the Airports and Seaport. There are also programs funded by impact fees, grants and debt backed by non-ad valorem revenues such as tourist taxes and sales and utility taxes. General obligation bonds – payable from ad valorem revenues – approved by referendum also support projects of the Building Better Communities General Obligation Bond Program (BBC GOB) and the Jackson Miracle Bond Program. A separate millage rate is charged to pay the annual debt service to support these programs.

The Proposed Capital Budget includes projected capital financings that are planned for the next 12 months. While we have estimated the debt service payments necessary to support these issuances, the financial markets are very unpredictable so final amounts for these adopted transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval at the time the transactions are priced in the market.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

EXPENDITURES

Funding Use	Actuals FY 2018-19	%	Actuals FY 2019-20	%	Actuals FY 2020-21	%	Budget FY 2021-22	%	Budget FY 2022-23	%
Policy Formulation	$ 52,485,000	1	$ 50,918,000	1	$ 48,420,000	1	$ 65,376,000	1	$ 72,757,000	1
Public Safety	$ 1,650,454,000	31	1,680,754,000	31	1,724,351,000	32	1,446,433,000	25	1,901,146,000	28
Transportation and Mobility	$ 453,338,000	9	390,464,000	9	346,535,000	7	427,171,000	7	489,538,000	7
Recreation/Culture	$ 372,602,000	7	328,320,000	7	372,417,000	7	411,975,000	7	506,392,000	8
Neighborhood/Infrastructure	$ 1,120,472,000	21	1,158,622,000	21	1,121,368,000	21	1,392,078,000	24	1,510,779,000	23
Health and Society	$ 540,359,000	10	569,464,000	10	610,277,000	11	637,073,000	11	743,260,000	11
Economic Development	$ 725,384,000	14	683,053,000	14	731,586,000	14	846,820,000	15	950,360,000	14
General Government	$ 355,406,000	7	235,558,000	7	375,544,000	7	591,166,000	10	544,535,000	8
Total	**$ 5,270,500,000**		**$ 5,097,153,000**		**$ 5,330,498,000**		**$ 5,818,092,000**		**$ 6,718,767,000**	



For several years, we planned our annual budgets to ensure that our continuing services are sustainable within our expected revenues over a five-year period. While the five-year financial forecast should not be considered a five-year budget, it is a tool we use to determine whether we can sustain current service levels and absorb new costs coming on-line as our capital plans mature. This five-year financial forecast reflects not only the resurgence of economically driven revenues since the beginning of the pandemic. Property tax revenues and other significant non-ad valorem revenues have performed beyond what was anticipated. The forecast is now balanced throughout the five-year period for the Fire Rescue, Library and Countywide taxing jurisdictions. The UMSA budget forecast is not balanced, beginning in FY 2023-24, due to recurring revenues unable to cover recurring expenditures with losses of the FPL franchise revenues in 2020.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan



The FY 2022-23 Proposed Budget and Multi-Year Capital Plan document reflects both the service delivery areas in the County's Strategic Plan, with additional focus on the Mayor's 4Es of Economy, Environment, Equity and Engagement.

Below are selected FY 2022-23 operating and capital highlights from the Proposed Budget that demonstrate how we are investing in activities aligned to the Mayor's 4Es. Appendix L and V contains a comprehensive list of these and additional highlights too voluminous to display here.

Aligning Miami-Dade County Budget Highlights to the 4Es

Economy

Miami-Dade County is committed to laying the groundwork for a strong local economy. Activities and services designed to support small business, international trade, travel and commerce, and other vital industries that are vital for building a diverse, prosperous, and thriving economy, especially as the community recovers from the pandemic.

- In FY 2021-22, the Cultural Affairs Department applied for and received federal support from the U.S. Small Business Administration's Shuttered Venue Operator Grants (SVOG) program; these awards total $1,886,375 and include $1,078,301 for the South Miami-Dade Cultural Arts Center, $579,332 for Miami-Dade County Auditorium and $228,742 for the African Heritage Cultural Arts Center; these funds will assist the Department in offsetting those costs incurred as a result of COVID-19 and provide additional programming and operational assistance
- The FY 2022-23 Proposed Budget for the Cultural Affairs Department also includes $25.519 million in funding to support the cultural competitive grants and programs, which is an increase of $6.898 million from last year's budgeted amount of $18.621 million
- In FY 2022-23, the Public Housing and Community Development Department (PHCD) will continue the redevelopment of Liberty Square Rising, a public/private redevelopment initiative that includes the demolition of all existing public housing units in Liberty Square, development of the vacant Lincoln Gardens site and the construction of new infrastructure and dwelling units; since FY 2019-20 the project has delivered 600 units, including 217 public housing units; the project is focused on transforming neighborhoods into viable, energy efficient, mixed- income and sustainable neighborhoods with access to well-functioning services, high quality public schools and education programs, early learning programs and services, public transportation and jobs for residents; the estimated development cost is $450 million of which $46 million is funded from County and federal sources; in FY 2020-21, the development was turned over to a private management company that receives operating subsidies through PHCD; after the transfer of all phases takes place, the annual cost to PHCD to provide oversight of the private management company is estimated at $100,000
- In FY 2022-23, PHCD, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program

- PHCD will continue working on several initiatives to address affordable homeownership, including the Building on County Land project ($9 million); additionally, the Department is implementing an adopted ordinance by creating a standard methodology for the establishment of a maximum sales price in the homeownership program which would expand options for buyers
- During the 2021-22 fiscal year, the Miami-Dade Aviation Department (MDAD) was awarded $160 million in grant funding related to the Airport Rescue Plan Act (ARPA) that can be used towards Debt Service payments, reimbursement of operating expenses, and relief to concessionaires; $64 million of this amount will be programmed in FY 2022-23 to reduce the landing fee and terminal rental rates
- MDAD's promotional funds of $211,000 will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs ($141,000) and various other activities ($70,000)
- The FY 2022-23 Proposed Budget includes capital funding for MDAD's new Concourse E renovations that include interior, exterior and code requirement upgrades, upgrades to passenger loading bridges, replacement of the automated people mover, a new chiller plant to meet preconditioned air demands and various other upgrades
- MDAD's MIA-Taxiway T and S Pavement Rehabilitation and Taxiway R Realignment projects, which will increase safety for both aircrafts and vehicles through taxiway connector modifications, is under construction and expected to be completed by the first quarter of FY 2022-23; the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system was completed in June 2021
- The FY 2022-23 Proposed Budget for the Regulatory and Economic Resources (RER) Department includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities ($75,000)
- In FY 2022-23, RER will continue to verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of $50,000 or $100,000 based on expenditures within the County, the budget includes $400,000 programmed in General Government
- RER is formalizing grant agreements based on the $90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at $61.9 million have been approved
- Cargo improvement investments at PortMiami included in the FY 2022-23 Proposed Budget total $1.026 billion; $59.402 million in FY 2022-23
- The major thrust of the of Seaport's capital improvement plan includes various cruise terminal renovations and new passenger facilities; the expansion of Cruise Terminal F which will accommodate additional Carnival Cruise Line ships; the design and construction of the new Cruise Terminal V to support expanding Virgin Voyages operations; new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines; the preparation of Berth 10 as a new future terminal; as a result of these port investments, it is anticipated that the Port will be able to handle over 10 million passengers by FY 2025-26
- The FY 2022-23 Proposed Budget includes for the Finance Department the acquisition and implementation of a credit and collection system to replace the existing application that is outdated and can no longer support the volume and complexity of today's operation; the Department is projecting to complete this project by the close of FY 2022-23

- In FY 2022-23, the Parks, Recreation and Open Spaces (PROS) Department will award a design-build contract to renovate and reconfigure the existing 36-hole regulation championship course to one 18-hole championship course and one 9-hole executive course at the Country Club of Miami; additionally, the Department will finalize the design of the renovations to the existing clubhouse
- During FY 2021-22, the Community Action and Human Services (CAHS) Department was awarded $11.3 million in funding from the American Rescue Plan (ARP) for a two-year period ending in FY 2022-23 to provide additional services to children and families enrolled in the Head Start program; support their economic stability; continue the assessment of their nutritional, health and wellness needs; and provide resources and materials to address these needs

Environment

Protecting our environment for future generations of families is of paramount importance. Miami-Dade County, which is bordered by Biscayne Bay on the east and the Everglades on the west, has a unique environmental eco-system that requires focused and sustained preservation efforts. This priority has taken on further urgency with the onset of climate change and the resulting need to build resilient systems to protect our infrastructure from sea level rise and natural disasters such as tropical storms and hurricanes.

- As part of reducing the County's carbon footprint, the Miami-Dade Fire Department (MDFR) will participate in FY 2022-23 in the Countywide solar initiative coordinated by the Office of Resilience and install solar panels at Stations 16, 69 and 70; solar energy creates clean renewable power from the sun and benefits the environment; total program cost is $400,000 and is funded with Fire Rescue Taxing District funds
- In FY 2022-23, MDFR will continue construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 in Sweetwater; this will be the first MDFR station with solar power through net metering and will use solar power as a primary energy source; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; this program will reduce the County’s carbon footprint and decrease dependence on outside electricity sources, thus providing approximately $15,000 annually in operational savings to the Department; the station is scheduled to open in FY 2023-24; when completed, it is projected to have an operational impact of $75,000 beginning in FY 2023-24
- The FY 2022-23 Proposed Budget includes for the Department of Transportation and Public Works (DTPW) the purchase of 100 vehicles including trucks, sedans, vans, trailers, and specialty vehicles ($9.928 million) for the replacement of its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure
- The FY 2022-23 Proposed Budget contains several bus related projects for DTPW including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; 560 of 560 CNG buses have been procured and are in service; the construction of the CNG fueling stations at Coral Way and Central bus facilities are completed; the construction for the fueling station at Northeast garage is expected to begin December 2023; the replacement of the Department's aging bus fleet has decreased bus delays, unplanned overtime and maintenance expenditures due to breakdowns and increased bus service performance and reliability, which leads to increased rider satisfaction

- The FY 2022-23 Proposed Budget includes the design and development of the ten-mile Underline corridor running below DTPW's Metrorail guideway from the Miami River to Dadeland South Station, a multi-modal corridor and linear park that will enhance connectivity, mobility and biking safety for Miami-Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street; Phase Two extends from SW 13th Street to SW 19th Avenue; and Phase Three extends from SW 19th Avenue to the "kiss and ride" at the Dadeland South Metrorail Station
- In FY 2021-22, the Board of County Commissioners approved a solar panel agreement which includes the installation of solar panels at the North and South Dade Regional Libraries, marking the first solar powered libraries as part of the County's resilience initiatives ($146,000); the projects are in the design development stage with expected completion in FY 2022-23
- In FY 2021-22, PROS completed the Water Recreation Access Plan (WRAP), also known as the blueways plan, which seeks to increase public access to waterways, enhance recreation and create an interconnected system of accessible water destinations
- In FY 2022-23, 41 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts will be maintained by PROS
- In FY 2022-23, PROS will start construction of the replacement and new mangrove boardwalks at Matheson Hammock Park East and Charles Deering Estate; the lengths of the raised boardwalks through natural areas and mangroves are approximately one mile at Matheson Hammock Park and 1,294 linear feet at Charles Deering Estate
- The FY 2022-23 Proposed Budget includes a reimbursement of over $2 million from the EEL fund for conservation, management and maintenance of natural preserves
- The FY 2022-23 Proposed Budget includes for the Solid Waste Department construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new proposed HC2 will be located at the 58th Street Facility
- In FY 2022-23, the Water and Sewer Department (WASD) will continue the Ocean Outfall legislation capital project as well as continuing to increase its focus on its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings
- In FY 2022-23, RER will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries, funded from the Biscayne Bay Environmental Trust Fund ($1 million) and Florida Inland Navigational District grant proceeds ($100,000)
- In FY 2022-23, RER will continue to maintain and improve beaches, which provides protection against storm impacts, enhances quality of life for residents and increases tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers ($177.894 million), Florida Department of Environmental Protection ($10.939 million), Beach Renourishment Fund ($9 million), City of Miami Beach Contribution ($8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) ($10 million); the program covers all capital and related costs such as surveys, planning, design and construction, inclusive of temporary easements of property to facilitate staging and construction, for federally and locally funded beach renourishment projects throughout the federally authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside

- RER will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds ($40 million), the Florida Department of Environmental Protection ($4.975 million) and one-time contribution of General Revenue from the Miami-Dade Rescue Plan ($15 million) to address future budget gaps in the program
- The FY 2022-23 Proposed Budget for RER includes the construction and/or acquisition of a new Permitting and Inspections Center that is county owned and better suited for a virtual services business model; the project is funded with RER Building Proprietary revenues
- The FY 2022-23 Proposed Budget includes a one-time $1.810 million in General Revenue support from the Miami-Dade Rescue plan for a Water Quality Control Plan in RER that will evaluate nutrient loading from fertilizer application at golf courses, parks and athletic fields as well as evaluate the impacts of these nutrients on surface water and groundwater quality
- The FY 2022-23 Proposed Budget includes one-time funding of $175,000 of General Revenue support from the Miami-Rescue Plan to conduct in RER a Plastic Free 305 Media Plan to encourage businesses to reduce the use of single-use plastics in Miami-Dade County
- The FY 2022-23 Proposed Budget includes one-time of $333,000 of General Revenue support from the Miami-Rescue Plan for RER to develop and implement a multimedia public awareness campaign and educational outreach program to promote and improve awareness regarding various general environmental initiatives that relate to protecting groundwater and local waterways
- The FY 2022-23 Proposed Budget includes continued funding ($500,000) for RER to demolish unsafe structures that create safety, physical and potential health threats; also funding ($10,000) for the removal of abandoned vehicles from public and private properties and to secure abandoned buildings that engender unsafe environments ($200,000)
- The FY 2022-23 Proposed Budget includes the purchase of 48 vehicles ($2.140 million) for the replacement of the Internal Services Department's (ISD) aging fleet funded with lease purchase financing ($600,000 for heavy fleet, and $1.540 million for light fleet); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure

Equity

During these challenging times, services that foster a more equitable community where all families and businesses can withstand challenges and thus continue to thrive are critical. Targeted investments in early intervention, housing and public safety that are aimed at helping the needy and vulnerable will help build an equitable community where all residents can prosper.

- The FY 2022-23 Proposed Budget includes the addition of six Correctional Counselor 1 positions in the Miami-Dade Corrections and Rehabilitation Department (MDCR) to support the new Miami-Dade County Reentry Plan ($469,000)
- The FY 2022-23 Proposed Budget maintains funding for MDCR's Boot Camp program ($8.5 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders
- The FY 2022-23 Proposed Budget includes a newly established organizational unit in MDCR that will be responsible for oversight of activities related to the Department of Justice (DOJ) Civil Rights for Institutionalized Persons Act (CRIPA) Settlement Agreement (SA) and Consent Agreement (CA) provisions and applicable corrective action plans; the new Division is comprised of a Division Chief, three Correctional Data Analysts and two Jail Management Specialist positions ($727,000)

- The FY 2022-23 Proposed Budget includes approximately $7.6 million to support local requirements for Court programs such as: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court
- The FY 2022-23 Proposed Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life ($2.0 million)
- In FY 2021-22, the Miami-Dade Public Library Department (MDPLS) applied for and received over $1.5 million from the Federal Communications Commission, Emergency Connectivity Fund (ECF) for Schools and Libraries; the funding supported the deployment of more than 700 tablets, 500 hotspots, and 2,000 Chromebooks with LTE-enabled internet service, allowing residents to check out the devices and expanding access to internet service
- In FY 2021-22, the MDPLS reclassified a Library Assistant 1 to a Social Worker 1 position, enhancing its Library Social Worker Program to connect vulnerable segments of the community with access to social services at the Main Library and other branches, the program has served over 1,200 clients to date and expects to serve over 2,000 clients in the fiscal year; the Department will also continue to budget $16,000 to continue participation in the FIU/Southeast Florida Library Information Network (SEFLIN) social worker initiative
- In FY 2021-22, PROS's Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment
- In FY 2022-23, PROS will continue the Fit2Lead program for afterschool program participants and summer program participants, funded by General Fund revenues; the program will provide internships for high school students ages 15-19 ($1.9 million)
- In FY 2022-23, the Animal Services Department (ASD) will continue its relationship with MDCR's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming
- In FY 2022-23, ASD will continue to provide the Pet Retention Program aimed at assisting families in crisis or at risk of surrendering their pets; free large scale spay/neuter surgeries for at risk populations; and life-saving heartworm treatment at no cost for dogs adopted from the shelter
- The FY 2022-23 Proposed Budget includes $15,000 for CAHS to conduct 5,000 engagement touchpoints with residents and other community stakeholders via surveys, meetings and events to design and promote strategies to create safer neighborhoods; and $75,000 to provide grants to forty-five community-based organizations through the Safe in the 305 program
- CAHS's Psychological Services Division provides psychological services to clients by four doctoral/psychology interns and approximately five to seven Master/Bachelor level students in the mental health field

- During the Fiscal Year 2022 State Legislative Session, the Homeless Trust secured a special appropriation of $562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the street who would likely not do well in a congregate facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing
- The FY 2022-23 Proposed Budget for the Miami-Dade Economic Advocacy Trust includes $1 million in funding for land acquisition to expand the construction of affordable and workforce housing for low-to-moderate income families
- During FY 2021-22, the Elections Department completed the purchase of Clear Ballot Technology ($1 million) that will enable auditing of ballot transactions and provide the technology support to conduct a recount if needed; the capital program is funded through the General Government Improvement Fund (GGIF)
- In FY 2022-23, the Human Resources (HR) Department will continue the development and implementation of the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division
- In FY 2022-23, ISD will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds

Engagement

Miami-Dade County departments are focused on making it easier for residents to obtain important information, receive needed services, and make their voices heard. Breaking down barriers, fostering greater convenience and promoting transparency will help residents better engage with County government and transform the way County works for everyone.

- Approved as overages in FY 2021-22, two Judicial Services Coordinator 1 positions and one part-time Judicial Support Administrator 1 position were added to the Judicial Administration budget to address acute care treatment needs by providing assertive outreach to high-risk/high-need individuals that are at risk or involved in the criminal justice system ($139,000)
- The FY 2022-23 Proposed Budget includes funding for the completion of the Mental Health Diversion Facility; the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system; the capital program is funded with Building Better Communities Bond Program proceeds ($43.1 million) and JMH General Obligation Bond proceeds ($8 million) for a total program cost of $51.1 million ($5.8 million in FY 2022-23)
- The FY 2022-23 Proposed Budget for the Juvenile Services Department (JSD) continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts ($60,000) and a scholarship program for JSD's targeted youth population ($20,000)
- In FY 2021-22, 50 additional MDPD Police Officer positions for recruitment classes were added from the Community Oriented Policing Services (COPS) 2021 Grant, to decrease gun violence and foster community building and relationships with the community ($5.053 million)
- The FY 2022-23 Proposed Budget includes the addition of five positions, including an Executive Director for the Independent Civilian Panel that was established on August 31, 2020, by Ordinance No. 20-80 ($1 Million)
- The FY 2022-23 Proposed Budget for DTPW will continue to provide transit passes to both City Year ($82,000) and the Greater Miami Service Corps ($3,000) in exchange for a total of 7,000 hours of volunteer service

- The FY 2022-23 Proposed Budget for the Department of Cultural Affairs includes continued grant funding from The Children's Trust in the amount of $1.5 million; the Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County ($1.418 million), as well as funding for one full-time Administrative Officer 2 position ($82,000) to assist with the program management for "All Kids Included" (AKI) initiatives, "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grant programs
- In FY 2021-22, MDPLS assisted the Mayor's Office in developing the Community ID Program Plan, which was accepted by the Board of County Commissioners in February 2021; issuances of Community IDs to the public is expected to begin in July 2022 through an agreement with the Miami Foundation, ensuring that Branches, Florida continues to issue Community IDs to the public, funded through a $200,000 non-departmental allocation
- A significant investment has been made in the PROS Department to address the technology infrastructure needs of various parks and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2022-23
- In FY 2022-23, PROS will continue the competitive solicitations of 69 youth sports partnership agreements; this process had been delayed in the prior fiscal year due to the continued unforeseen challenges of the COVID-19 pandemic
- In FY 2022-23, ASD will continue its partnership with Petco to provide an off-site adoption venue with a 100 percent adoption rate; the Department will continue to pursue growth of the foster program by expanding outreach efforts to private industries to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter
- The FY 2022-23 Proposed Budget for WASD includes the addition of 14 positions ($92,000 funded for two pay periods) to provide public outreach, utility infrastructure aesthetics beautification and additional staff for the safety and communication center
- In FY 2021-2022 and throughout FY 2022-23, CAHS will provide referrals for housing complaints, rental assistance, and legal services; provide landlord/tenant rights training; create and host a tenant hotline; and collaborate with community housing associations to advocate for public housing renovation and redevelopment projects.
- The FY 2022-23 Proposed Budget for CAHS includes $75,000 to provide 50 students with $1,500 college scholarships
- The FY 2022-23 Budget for the Homeless Trust includes an allocation in the Health and Society Community-based Organizations to the Sundari Foundation, Inc., operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma-informed housing and services for homeless women, youth, and children with special needs ($520,000)
- The FY 2022-23 Proposed Budget and Multi-year Capital Plan includes $5 million from the HOME Investment Partnership American Rescue Plan Program (HOME-ARP) for the purchase and renovation of the Mia Casa property which will provide services to senior citizens experiencing homelessness and unsheltered single adults with special needs
- The Homeless Trust continues to partner with and leverage the resources of area public housing agencies, including Miami-Dade, Miami Beach, Hialeah and Homestead, to provide housing to homeless households, including 770 Emergency Housing Vouchers made available through the American Rescue Plan Act

- In FY 2022-23, PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies
- During FY 2021-22, three Lien Collection Specialist overage positions were approved for RER as part its ongoing customer service enhancement initiative that will promote voluntary compliance by providing a dedicated proactive service to communicate with owners regarding cases received by the lien unit prior to proceeding with additional collection efforts ($266,000)
- During FY 2021-22, an additional seven overage positions were approved in RER that include two Building Inspectors ($217,000) and five Roofing Inspectors ($563,000), to ensure a more reasonable daily average number of inspections per inspector and reduce the dependence on overtime
- The FY 2022-23 Proposed Budget includes $409,000 in General Fund support for RER's countywide historic preservation activities required by Miami-Dade County's Historic Preservation ordinance, which was designed to protect, enhance and perpetuate properties of historical, cultural, archeological, paleontological, aesthetic and architectural merit
- The FY 2022-23 Proposed Budget for the Communications and Customer Experience Department includes funding for the acquisition of a Customer Relationship Management (CRM) solution that will allow the Department to store and manage customer information across all County touchpoints as well as maintain that information and prompt the customer to keep that information up-to-date and accurate; it is expected that the implementation of the CRM will be completed in FY 2023-24; the project is being funded with Capital Asset 2020C bond proceeds
- The FY 2022-23 Proposed Budget for the Elections Department includes the replacement of 1,750 aging and outdated ballot scanners over a two-year period
- The FY 2022-23 Proposed Budget includes costs associated with the Countywide Gubernatorial Election that totals $12.9 million and includes early voting operations at 28 sites, election day support at 600 locations, temporary workers, Vote-by-Mail materials, poll worker services, advertisements, and printing of ballots
- During FY 2022-23, HR will continue to partner with Career Source of South Florida and Miami-Dade Community College to coordinate the Mayor's Monthly Career & Job Fairs throughout Miami-Dade County, which focuses on attracting applicants and generating interest in hard to recruit positions that will address the hiring needs of County departments
- HR will also continue to partner with the Mayor's Office of Diversity and Inclusion in FY 2022-23 to develop new training materials to address the goals of various Mayor's Thrive305 Initiatives; the FY 2022-23 Proposed Budget also includes funding to provide training on Diversity, Equity, Resiliency and Inclusion Awareness to employees; this triennial training mitigates the County's legal liability and aligns with the Mayor's Thrive305 Initiative ($60,000)
- During FY 2022-23, the Information Technology Department will continue to manage various programs such as: the FIU Apprenticeship Program ($350,000), the Axis Help Program ($350,000), the eMerge County sponsorship program ($400,000), the Miami Foundation IT Consulting program ($100,000), the Innovation Academy program ($156,000) and the MDC Workforce Training program ($1.2 million)
- The FY 2022-23 Proposed Budget includes the upgrade of the current Computer Aided Dispatch (CAD) system to meet vendor support requirements and the research and development for the replacement of the County's existing CAD system for the Police and Fire Rescue departments to meet Next Generation 911/Dispatch needs

- The FY 2022-23 Proposed Budget includes the development and implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program, which is expected to be completed by October of 2025, will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, MDCR, the Miami-Dade State Attorney and Public Defender Offices, and JSD with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations
- The FY 2022-23 Proposed Budget includes the veteran's memorial wall at the SPCC; these funds are included in ISD's FY 2022-23 operating budget (total project cost $700,000)
- In FY 2021-22, the Office of Management and Budget (OMB) began to incorporate emerging community priorities into the Miami-Dade County Strategic Plan; in FY 2022-23, OMB will assist other departments to align their activities to the Strategic Plan to ensure future budget recommendations support County priorities
- In FY 2021-22, OMB purchased a grants software module that will be a one-stop shop for all grant related information; the new system will allow applicants to enter their information into a data base as opposed to submitting it manually which will allow the County to process and analyze reimbursements for the UMSA CRAs more efficiently for prompt payments
- In FY 2022-23, OMB staff will continue to support and monitor four UMSA CRAs, ensuring economic resources and investments are brought into those communities
- The FY 2022-23 Proposed Budget includes the continuation of the Enterprise Resource Planning (ERP) application to support reporting using data warehouse and dashboard capabilities on an ad hoc basis by users of the financial and human capital management modules which is estimated to roll out to County users in the first quarter of FY 2022-23
- In FY 2022-23, the Vendor Outreach and Support Services Division of the Strategic Procurement Department (SPD) anticipates holding 30 outreach events for suppliers
- SPD's Policy and Training Division anticipates providing 50 trainings and workshops to staff and County departments on the latest procurement developments in FY 2022-23

MIAMI-DADE RESCUE PLAN

During the development of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, several budgetary shortfalls were identified that required various adjustments to the County's current level of service, in order to produce a balanced budget proposal without increasing ad-valorem taxes to the residents of Miami-Dade County.

As the County approached the final phase of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan development process, the American Rescue Plan Act (Act) (ARP) (H.R. 1319) was approved by Congress and signed into law by the President on March 11, 2021. The Act, which included fiscal recovery funds for local governments, provided the nation with $1.9 trillion in financial relief in response to the economic impact of the COVID-19 pandemic. There are six municipalities within Miami-Dade County that received direct funding assistance from the federal government and included the cities of Hialeah, Homestead, Miami, Miami Beach, Miami Gardens and North Miami. All other municipal funding was provided by the State of Florida for a total of approximately $510 million in relief assistance. In addition, Miami-Dade County was allocated $527 million from the Department of Treasury's American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for general governmental services.

CSLFRF funds were allocated based on population using 2019 data from the U.S. Census Bureau. Urban Counties, such as Miami-Dade, could not receive less from CSLFRF than they would have received if the funding had been distributed according to section 106(b) of the Housing and Community Development Act of 1974 (the Community Development Block Grant, or CDBG, formula). Urban Counties received an upward adjustment to their allocation as a result of this provision. Miami-Dade County received a partial payment of $263.8 million from the Treasury on May 19, 2021, and the balance of the funds will be released within twelve months of the first disbursement. On May 10, 2021, the Treasury released the Interim Final Rule providing general guidelines on the allowable uses of CSLFRF funds which required CSLFRF funds to be fully obligated by December 31, 2024, and fully expended by December 31, 2026. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic.

After much deliberation, the administration in consultation with the Board of County Commissioners (Board) developed and adopted the Miami-Dade Rescue Plan – Resolution No. R-777-21, adopted by the Board on July 20, 2021 – to allocate ARPA funds toward the following priorities:

- Funding to continue providing critical County services without interruption, utilizing the revenue replacement grant category ($321.7 million)
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity
- District-specific priority projects, allocating $2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities and
- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more

During the County's FY 2021-22 September budget hearings, Resolution No. R-777-21 was modified to include revenue replacement reimbursements of $479.9 million, which gave the County flexibility to generate general revenue that allowed for the establishment of the Miami-Dade Rescue Plan while satisfying the provisions of the grant as stated in the interim rule. This plan adheres to the same categories that prioritize provisions to continue the same level of County services ($321.7 million), develop key infrastructure projects ($121 million), provide for commission district priority projects ($26 million) and fund support to families that were disproportionately affected by the pandemic with the establishment of economic and social impact projects ($59 million).

Infrastructure Projects ($121 million)

The FY 2021-22 budget included $121 million for infrastructure projects. As noted in Appendix Z $13.1 million was allocated to specific projects, the remaining funding ($107.9 million) was set aside for septic to sewer, infrastructure and resiliency projects. During FY 2021-22, several earmarks and federal and state grants have been identified where the unallocated infrastructure funding can be used as the local match, while also being utilized, in the majority, for its intended purpose as approved by the Board. These grants require a local match of approximately $57.3 million, however any items regarding the award of these grants will be presented to the Board for consideration.

Economic and Social Impact Projects ($59 million)

The FY 2021-22 budget included $59 million for economic and social impact projects. A majority of this funding was allocated through the budget process and is under contract. The remaining funding that was not allocated included $2.955 million for Future Affordable Housing Projects.

District Designated Projects ($26 million)

The FY 2021-22 budget included $26 million for commission district specific projects.

Continuation of County Services ($321.7 million)

As part of the County's plan for the ARPA funding, $321.734 million was set aside for the continuation of general governmental services. In FY 2020-21, $47.825 million was budgeted to cover shortfalls, as a result of additional revenues generated through increased general revenue and tourist taxes, only $19.329 million was expended. The FY 2021-22 approved budget included $273.875 million for general governmental services, which included $103 million to cover operating expenses in public safety. It is anticipated that $123.775 million will be required, leaving a remaining balance of $178.630 million for general governmental services.

The FY 2022-23 Proposed Budget includes $178.630 million in one-time programs/expenditures comprised of the following:

- Solid Waste Management – $40 million in general revenue for the Department of Solid Waste Management collections fund; this infusion will stabilize the fund which would otherwise require a much larger increase to maintain collection services
- Affordable Housing – $40 million in general revenue for use in affordable housing programs that may include the Building Block program and other programs to be presented to the Board for consideration

- Environmentally Endangered Lands Program (EEL) - $24 million for the Department of Regulatory and Economic Resources (RER) EEL Program, this additional funding will allow the program to continue maintenance of the current inventory and provide for additional purchases
- Economic Development - $15 million to provide support and programming to small businesses in the County and spur economic development
- Board of County Commissioners District Designated Projects - $13 million to be distributed equally among commission districts to be used for projects in the district
- Constituent Services - $6.65 million to provide constituent services in conjunction with the Administrative Office of the Courts and or Legal Services to develop a program to assist low-income individuals navigate difficult issues arising from legal actions to include but not limited to eviction protection and diversion
- Small Business Relief Program Funding - $5 million
- Regulatory and Economic Resources (RER) - $3.318 million for programs that include $1.810 million for a Water Quality Control Plan, $500,000 for a public awareness campaign, $500,000 for technical expertise for the Wetlands Mitigation Bank permit application, $333,000 for a public outreach campaign for environmental initiatives and $175,000 for a Plastic Free media campaign
- Tree Canopy - $2.5 million to augment the County's efforts to plant trees in rights-of-way and County owned properties
- Resiliency Grants - $2.5 million to fund resiliency educational grants
- Reimbursement to the Peoples Transportation Plan (PTP) - $2.4 million to reimburse the PTP Fund for the purchase of the lightspeed building which was originally housing the Department of Transportation and Public Works traffic signal and signs division
- Strive 305 Program - $1.5 million to accelerate the growth of small business and entrepreneurship through access to capital, business incubator services and in person educational events
- Children's Savings Accounts - $1 million to fund children's savings accounts to allow students access to postsecondary education
- Miami-Dade Economic Advocacy Trust (MDEAT) - $375,000 for grants to small minority business owners
- Axis Helps Urban Impact Lab - $350,000
- Florida International University Apprenticeship Program (FIU) - $350,000 to fund a partnership with FIU to continue the Experiential Learning in Technology ("ELT") program to provide FIU students with critical skills to fill information technology workforce vacancies
- LGTBQ Assessment - $175,000 to provide for a study of services available to this community
- Spark Academy - $160,000 to provide training for performance improvement techniques for County staff and departments
- Laurel Wilt - $150,000 for the Laurel Wilt Program (Florida Avocado Administrative Committee)
- Future Budget Shortfall Reserve - $20.202 million to create a reserve to fund future budget shortfalls

FIVE-YEAR FINANCIAL OUTLOOK

The FY 2022-23 Proposed Budget continues the practice of relying, primarily, on recurring revenues to support day-to-day operations. Through our deliberate planning and allocation of resources over the years, we have been able to remain resilient, absorbing the shocks created by the COVID-19 pandemic, and continue to prioritize funding to meet our community's basic needs.

This Five-Year Financial Outlook reflects the resurgence of economically driven revenues since the beginning of the pandemic. Robust property tax revenues due to higher than anticipated demand in local real estate have contributed to Miami-Dade County being one of the premiere destinations to live and visit. This five-year financial outlook reflects current service levels, along with targeted enhancements in various critical areas including human services, animal services, public safety, and our parks. The forecast is now balanced throughout the five-year period for the Fire Rescue District, Library District and Countywide General Fund. The UMSA General Fund forecast is not balanced, beginning in FY 2023-24, due to recurring revenues unable to cover recurring expenditures. This fiscal challenge will be addressed on an annual basis through the budget development process.

This does not represent a five-year budget; it is a point of departure for future analysis. This forecast includes a projection for our four County taxing jurisdictions, as well as selected proprietary functions, including Aviation, Seaport, Solid Waste Management, Water and Sewer and Transit. We have used the best information we have available at this time to project revenues and expenditures. We will also be facing decisions regarding the funding of municipal services provided in UMSA as we develop future budgets, as municipal boundary changes and the implementation of newly constitutional elected offices occurring in FY 2024-25.

Property Tax-Supported Budgets

Ad valorem revenues have exceeded projections for the past several years as a result of a robust tax roll growth. However, we do not anticipate this rate of growth to continue and therefore have projected 8 percent growth for Countywide and UMSA and 6 percent for Fire and Library Districts in FY 2023-24, 6 percent in FY 2024-25, 4.5 percent in FY 2025-26 and 4 percent thereafter for all four taxing jurisdictions. Our assumptions utilize flat millage (tax) rates for the forecast period based on the FY 2022-23 proposed rates.

Projections include moderate growth as detailed in the schedules that follow. These projections do not anticipate the impact of incorporation or annexation of UMSA. While changes in municipal boundaries impact direct service levels and revenues in UMSA, depending on the magnitude of the change, overhead expense for staff, that cannot be eliminated will be transferred to the Countywide budget, putting further pressure on that budget. This also applies to the impacts associated with the implementation of Amendment 10 to Florida Constitution, taking effect January 2025 requiring a reorganization of sheriff, tax collector, property appraiser, county clerk and elections functions. In FY 2021-22, the Board adopted a Constitutional Officer Reserve to start planning for the eventual fiscal impact related to this State mandated requirement. Again, this should not be seen as a five-year budget, as many of our assumptions can change quickly based on global economic changes, service demands, natural disasters, and other things we cannot anticipate.

Miami-Dade County was awarded $527 million on March 11, 2021, from the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for governmental services. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic. The Five-Year Financial Outlook includes these recovery funds allocated as follows:

- The practice of revenue replacement to fund one-time allocations in the Miami-Dade Rescue Plan, are included in FY 2022-23 and have a net zero impact to the budget by not decreasing the overall expenditure authority ($134.937 million)

Our forecast includes funding for collective bargaining agreements. Other personnel-related costs that have greatly impacted our forecasts are the costs of employee health care and workers' compensation insurance. Over the next few years, we are projecting increases of five and ten percent in order to maintain required reserves in our self-insurance fund.

We have identified $61.82 million in unmet service needs based on our strategic plan, which are not addressed in this forecast. These unmet needs are detailed within each departmental narrative in Volumes 2 and 3.

Assumptions

Millage Rates

Operating millage rates for all four taxing jurisdictions reflect a proposed one percent reduction from the FY 2021-22 Adopted levels.

Tax Roll Growth

The Countywide and UMSA property tax rolls are anticipated to grow 8 percent and Fire and Library District property tax rolls are anticipated to grow 6 percent in FY 2023-24. All four taxing districts are expected to grow 6 percent in FY 2024-25, 4.5 percent in FY 2025-26 and 4 percent thereafter.

Inflation*

Fiscal Year	Inflation Adjustment
2024	4.1%
2025	3.8%
2026	3.5%
2027	3.0%
2028	3.0%

Service Levels

It is assumed that proposed levels of service will continue, as adjusted for known expansions.

Transit Maintenance of Effort (MOE)

The General Fund contributions to the SMART Plan have been adjusted from the FY 2021-22 Adopted Pro Forma. The plan still assumes though, a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning now in FY 2026-27 ($46.333 million).

New Facilities

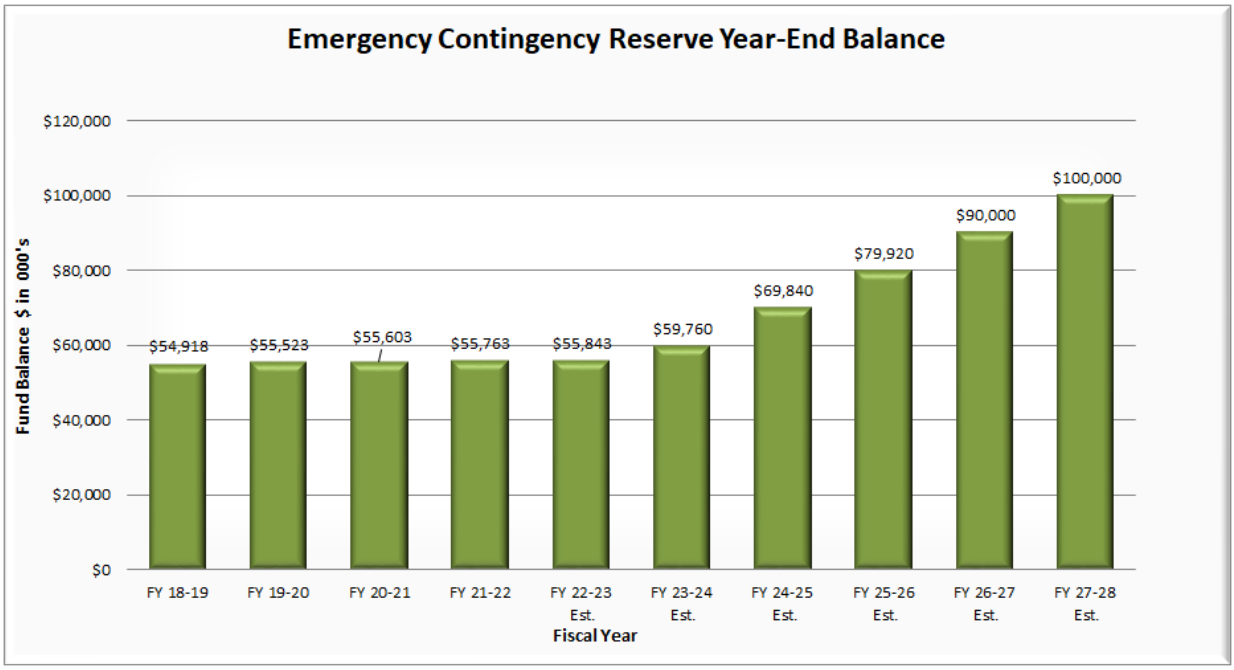
The five-year financial outlook includes future libraries in Doral, Little River and at Chuck Pezoldt Park. Also included is a new Fire Rescue Station 68 near Dolphin Mall, Station 74 in Palmetto Bay and Station 79 near the planned American Dream Mall.

Personnel cost growth:

Health insurance and workers' compensation insurance increases reflect necessary adjustments to fund self-insurance fund reserves.

Emergency Contingency Reserve

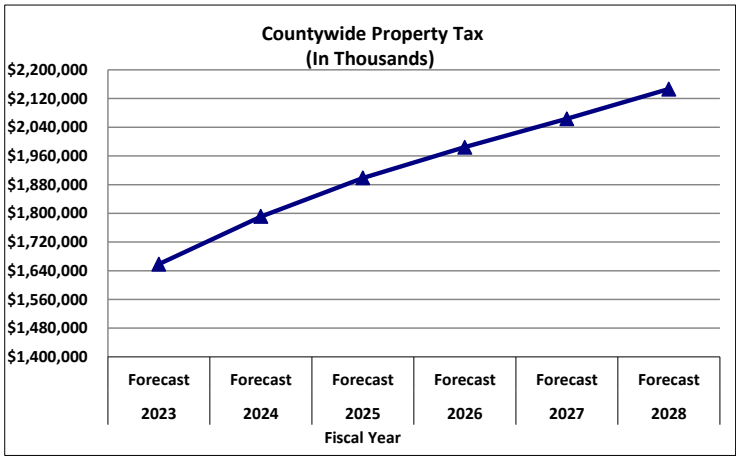
It is anticipated the County will reach its target by FY 2027-28.



REVENUE FORECAST

COUNTYWIDE REVENUE FORECAST

Property Tax

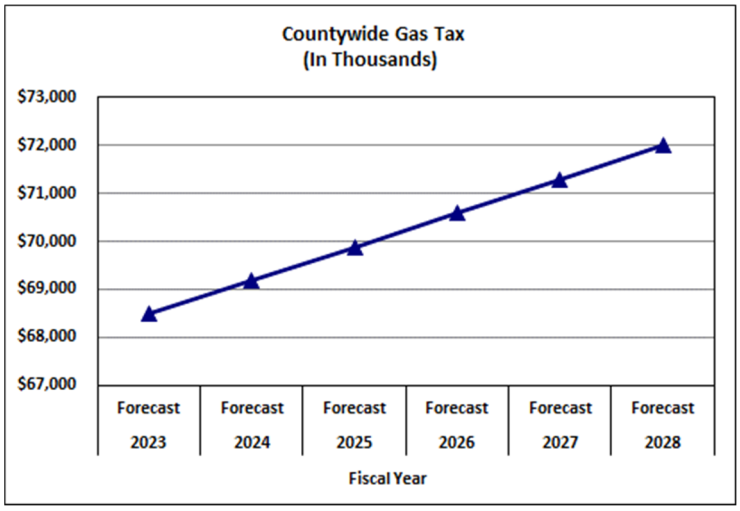


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2023-24	8.00%
2024-25	6.00%
2025-26	4.50%
2026-27	4.00%
2027-28	4.00%

Comments: Growth based on expected tax roll performance.

Gas Tax

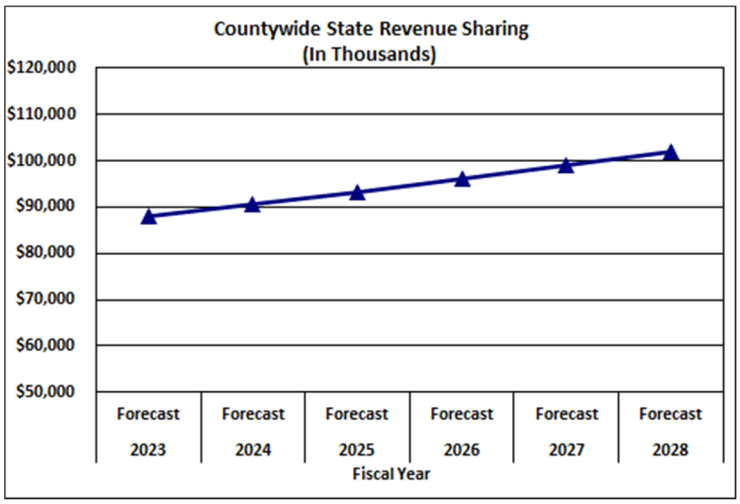


Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes and County Gas Tax.

Fiscal Year	Growth
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%

Comments: Revenues include only Miami-Dade County's allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

State Revenue Sharing

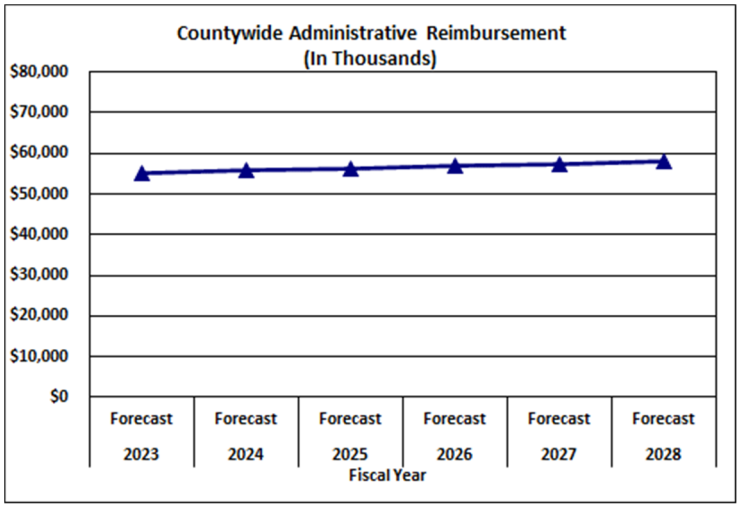


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.081 percent of State sales tax collections.

Fiscal Year	Growth
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%

Comments: Projections based on historical trends.

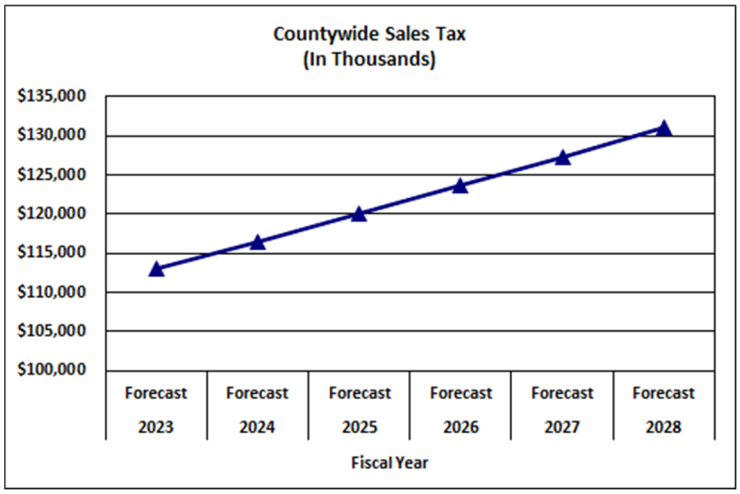
Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%

Sales Tax



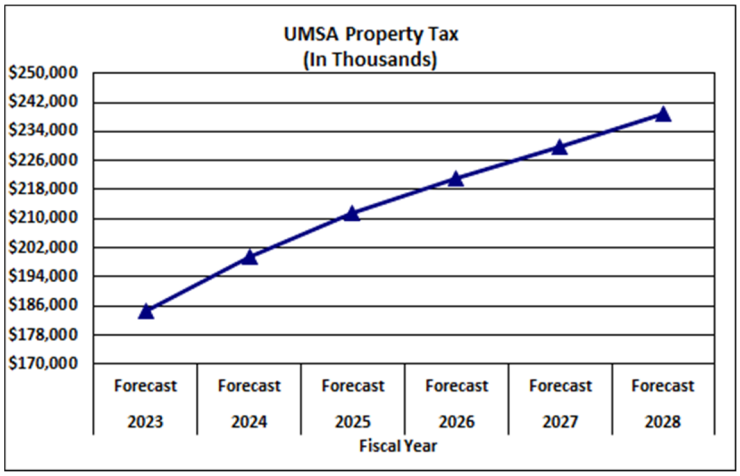
Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax

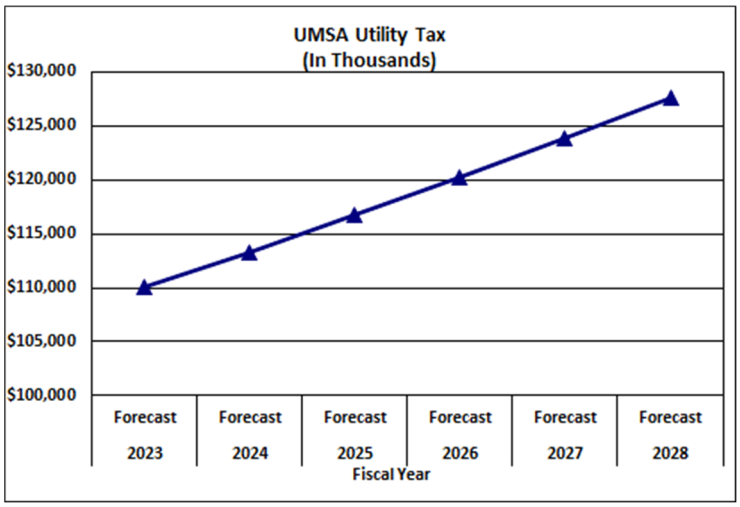


Description: Tax is levied on all non-exempt real and personal property in county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2023-24	8.00%
2024-25	6.00%
2025-26	4.50%
2026-27	4.00%
2027-28	4.00%

Comments: Growth based on expected tax roll performance.

Utility Tax

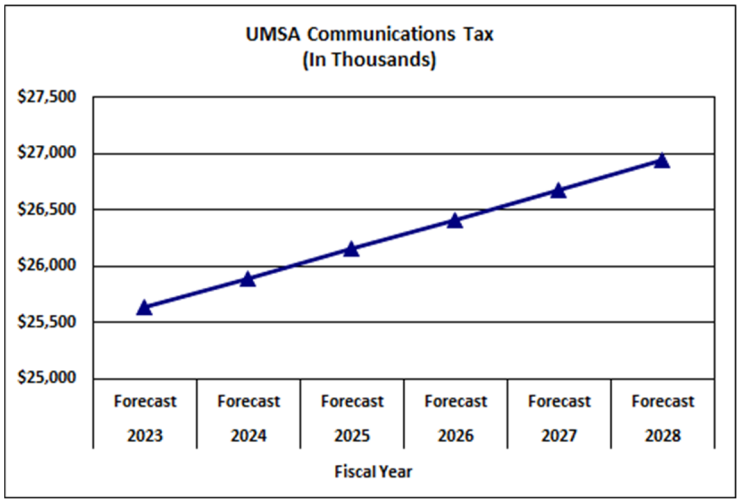


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235. Municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum and water service.

Fiscal Year	Growth
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

Communications Tax

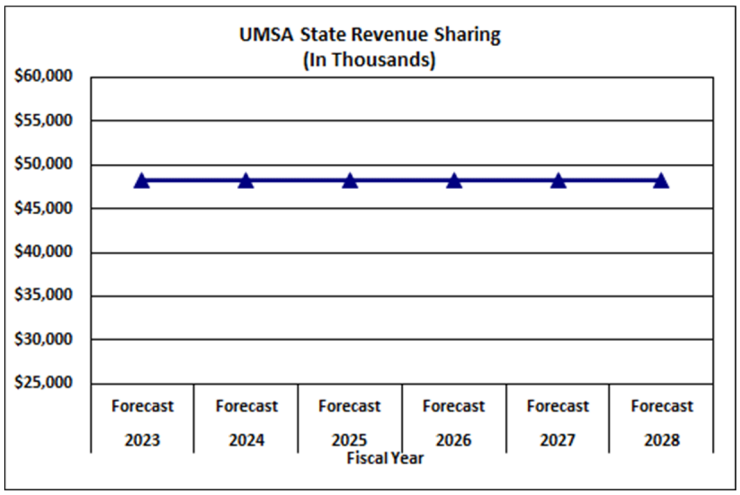


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

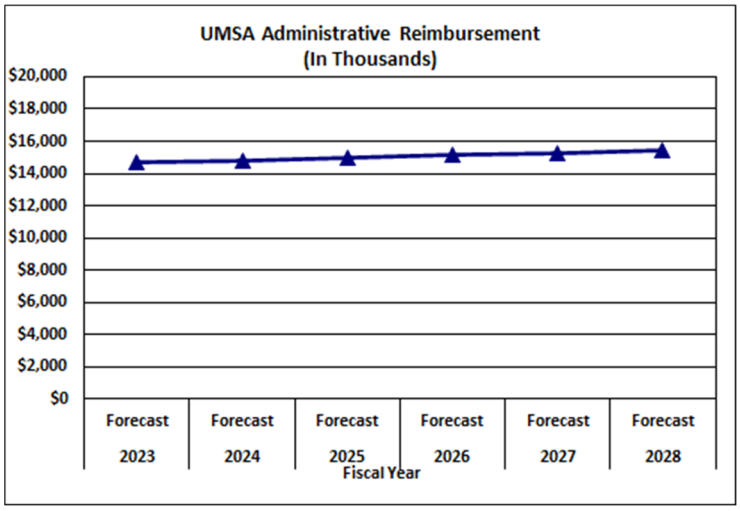
State Revenue Sharing



Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

Fiscal Year	Growth
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%

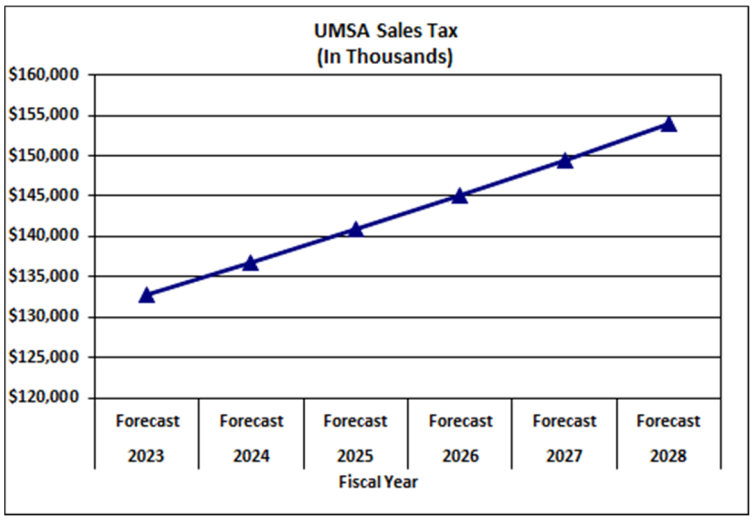
Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%

Sales Tax



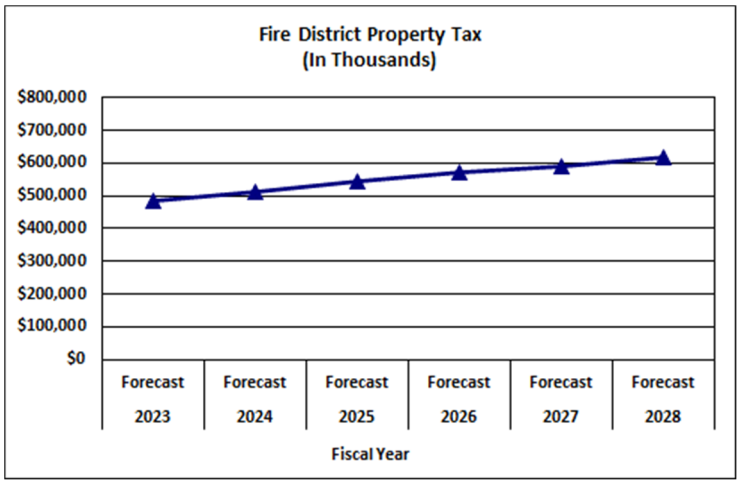
Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%

Comments: Projections based on historical trends.

FIRE DISTRICT REVENUE FORECAST

Property Taxes

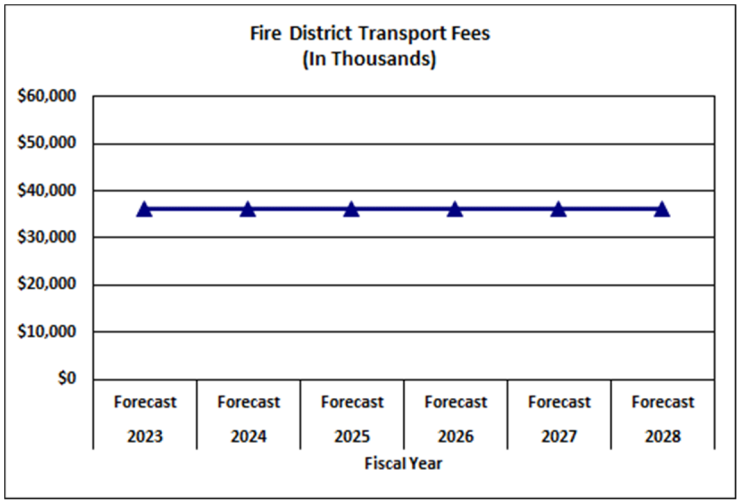


Description: Tax is levied on all non-exempt real and personal property in the Fire Rescue Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2023-24	6.00%
2024-25	6.00%
2025-26	4.50%
2026-27	4.00%
2027-28	4.00%

Comments: Growth based on expected tax roll performance.

Transport Fees

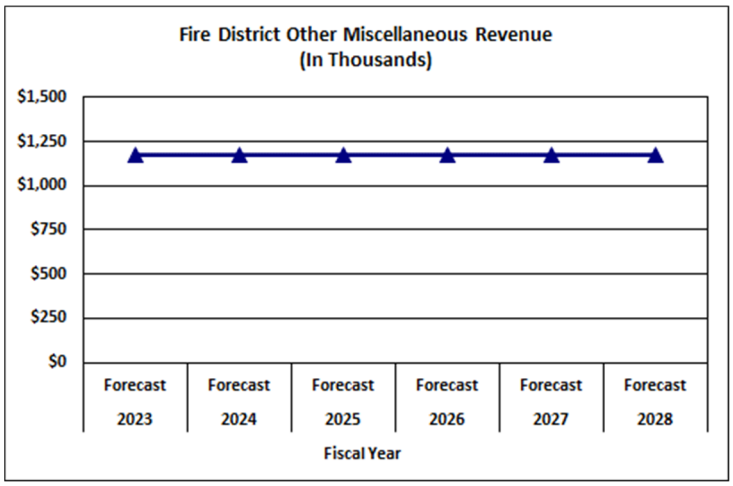


Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%

Comments: Projections based on historical trends.

Other Miscellaneous

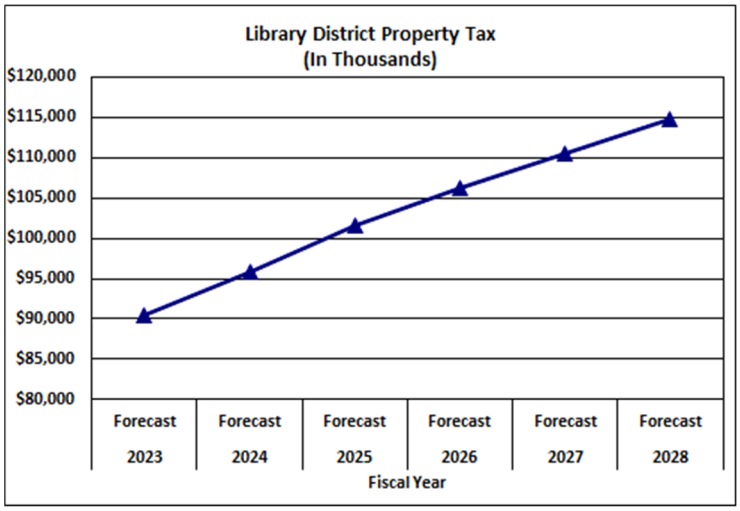


Description: Includes grants, plans review fees and inspection service charges.

Fiscal Year	Growth
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the Library Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

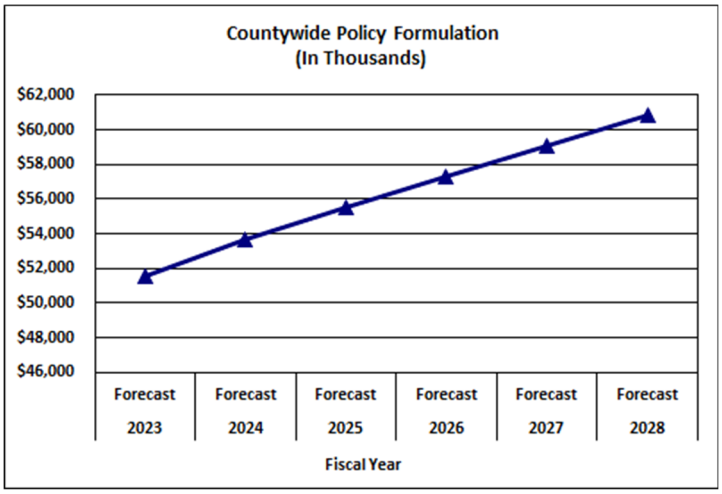
Fiscal Year	Growth
2023-24	6.00%
2024-25	6.00%
2025-26	4.50%
2026-27	4.00%
2027-28	4.00%

Comments: Growth based on expected tax roll performance.

EXPENDITURE FORECAST

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

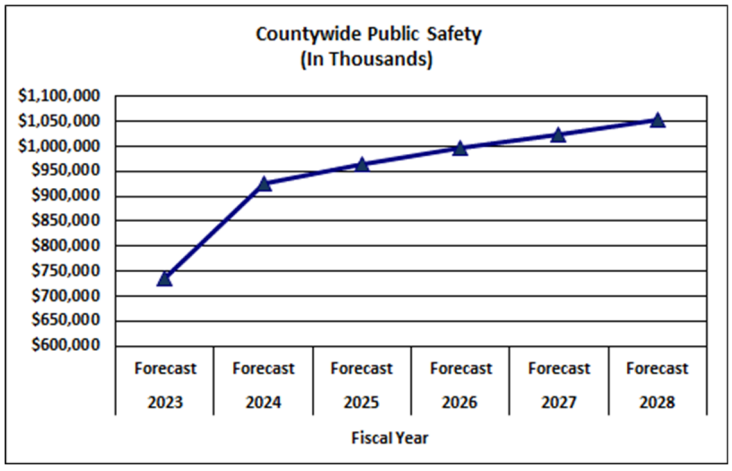


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2023-24	4.00%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rate.

Public Safety



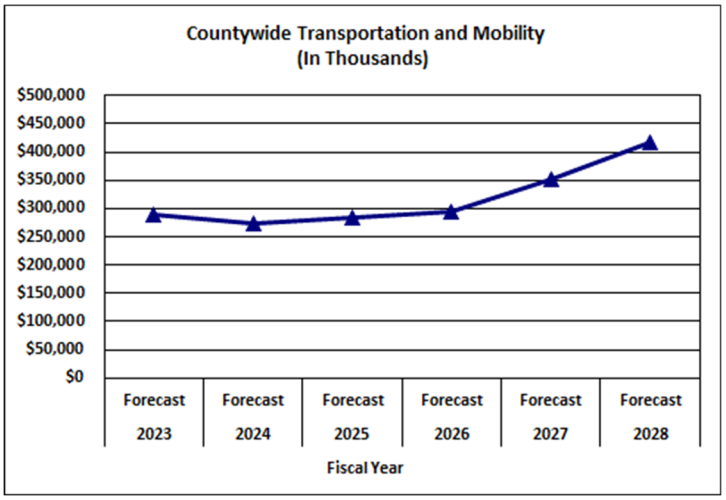
Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue, Independent Civilian Panel, Office of Emergency Management and Medical Examiner.

Fiscal Year	Growth
2023-24	25.80%
2024-25	4.30%
2025-26	3.20%
2026-27	2.90%
2027-28	2.90%

Comments: Growth based on County's inflationary rate, annualization of prior year service enhancements, debt service payments and reduced ARP reimbursements beginning in FY 2023-24. FY 2023-24 reflects the first availability payment for the Civil Courthouse Project.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Transportation and Mobility

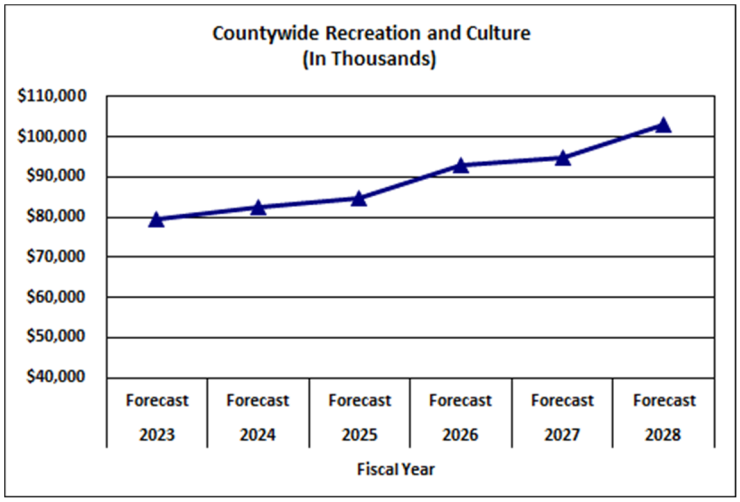


Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2023-24	-5.60%
2024-25	3.60%
2025-26	3.50%
2026-27	19.30%
2027-28	18.70%

Comments: Growth affected by Transit maintenance of effort and the County's inflationary rate; also includes extraordinary support, beginning in FY 2026-27, to transit to help offset future debt service requirements and collective bargaining agreements.

Recreation and Culture



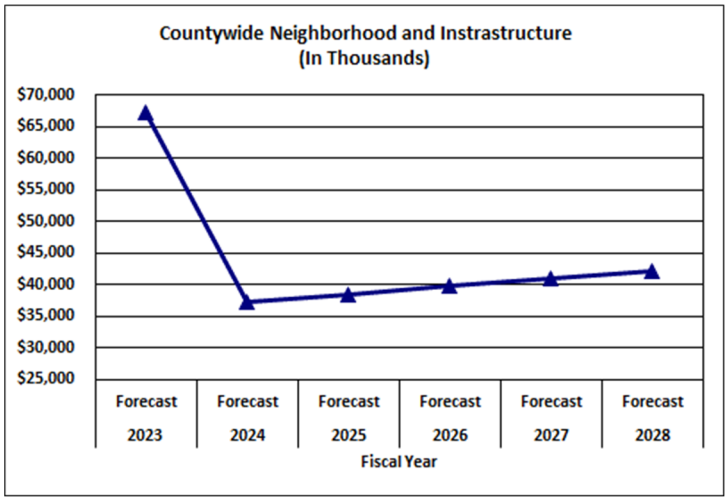
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2023-24	3.80%
2024-25	2.80%
2025-26	9.70%
2026-27	2.30%
2027-28	8.60%

Comments: Growth based on the County's inflationary rate, annualization of prior year service enhancements, additional CIIP debt service payments beginning in FY 2023-24 and the County's contribution to scheduled Orange Bowl and Orange Blossom events.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Neighborhood and Infrastructure

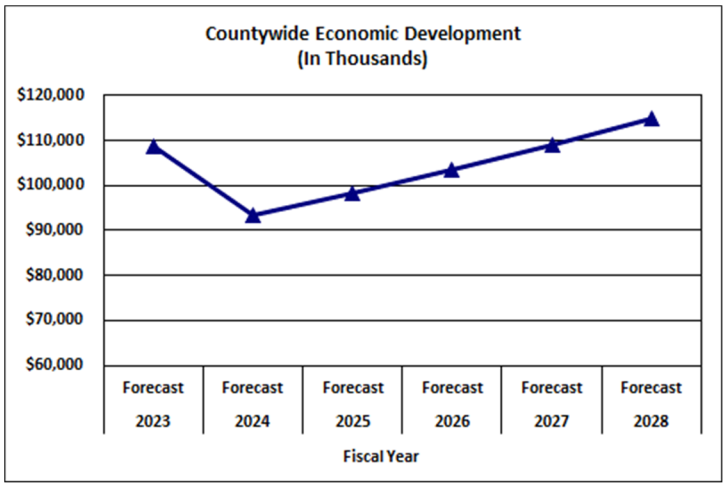


Description: Consists of Solid Waste Management and Animal Services.

Fiscal Year	Growth
2023-24	-44.70%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rates, reduced ARP expenditures beginning in FY 2023-24 and the impact of additional dedicated funding for Animal Services and Mosquito Control.

Economic Development



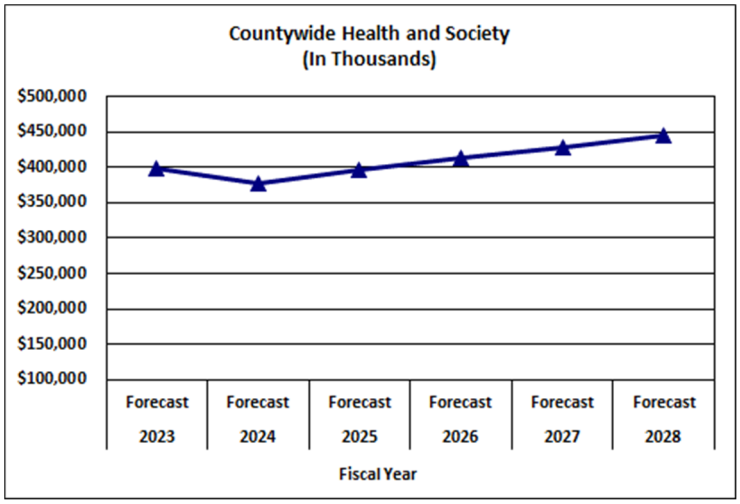
Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement.

Fiscal Year	Growth
2023-24	-14.10%
2024-25	5.30%
2025-26	5.30%
2026-27	5.30%
2027-28	5.30%

Comments: Growth based on the County's tax roll and inflationary rate, reduced ARP expenditures beginning in FY 2023-24 and CRA agreement with City of Miami Beach.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Health and Society

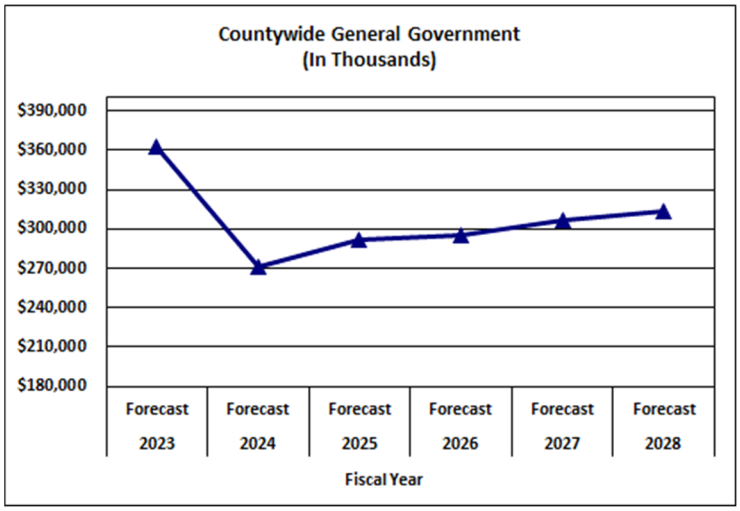


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

Fiscal Year	Growth
2023-24	-5.40%
2024-25	5.20%
2025-26	4.10%
2026-27	3.70%
2027-28	3.70%

Comments: Growth affected by PHT Maintenance of Effort and the County's inflationary rate; includes Medicaid adjustment per State legislation provision and reduced ARP expenditures beginning in FY 2023-24.

General Government



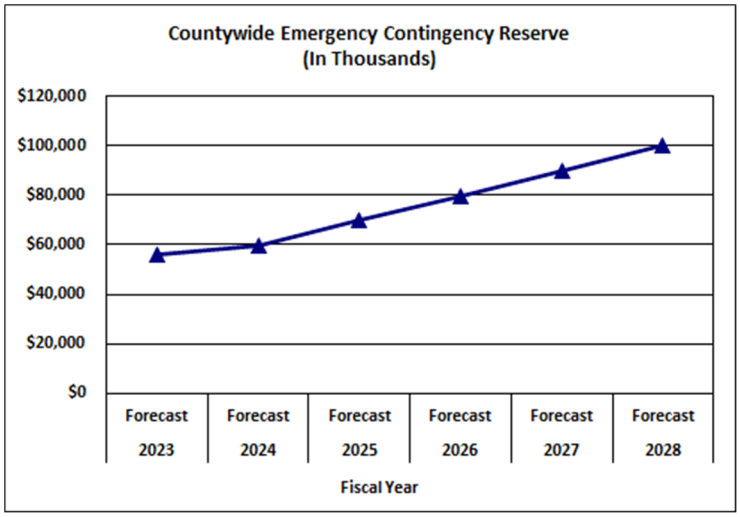
Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Communications, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General and the Property Appraiser.

Fiscal Year	Growth
2023-24	-25.20%
2024-25	7.20%
2025-26	1.40%
2026-27	3.80%
2027-28	2.20%

Comments: Growth based on the County's inflationary rate, reduced ARP expenditures beginning in FY 2023-24 and a variation of election expenses and resumed transfers to the Countywide Emergency Contingency Reserve.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

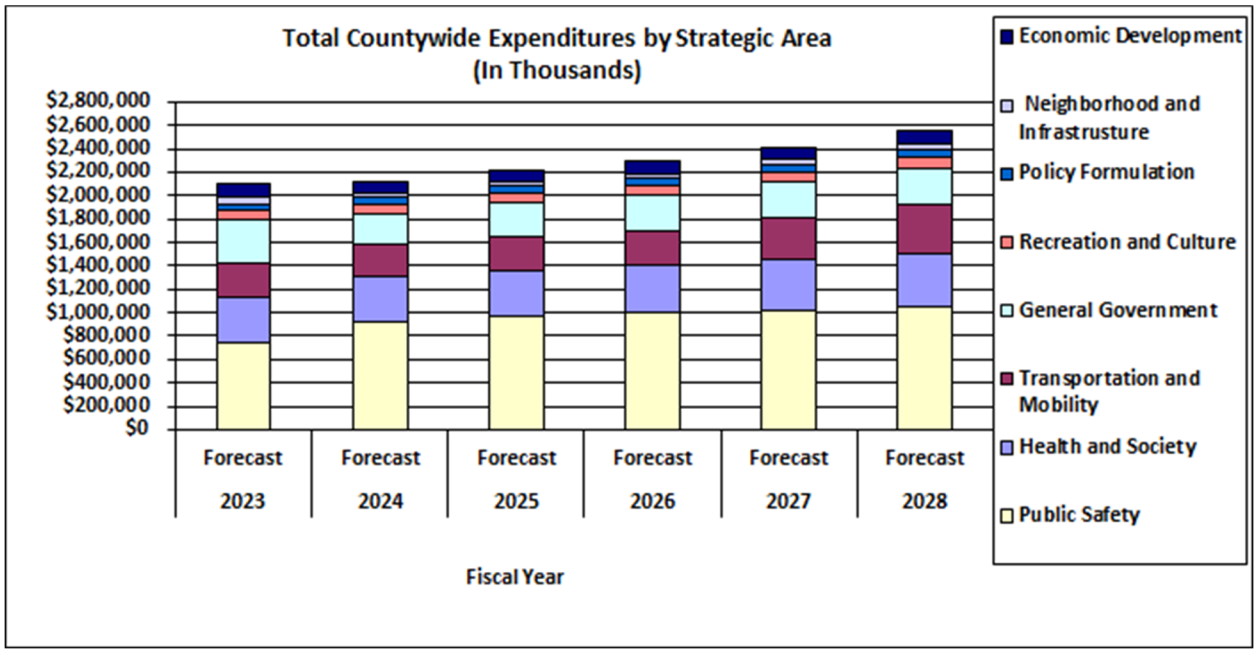
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Contribution
2023-24	7.00%
2024-25	16.90%
2025-26	14.40%
2026-27	12.60%
2027-28	11.20%

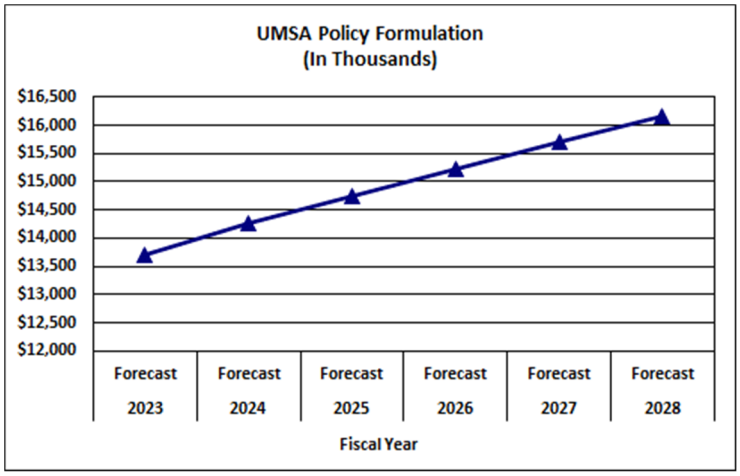
Comments: Plan assumes transfer resuming in FY 2023-24 and additional transfers to the Countywide Contingency Reserve continue until reaching goal of $100 million.



FY 2022-23 Proposed Budget and Multi-Year Capital Plan

UMSA EXPENSE FORECAST

Policy Formulation

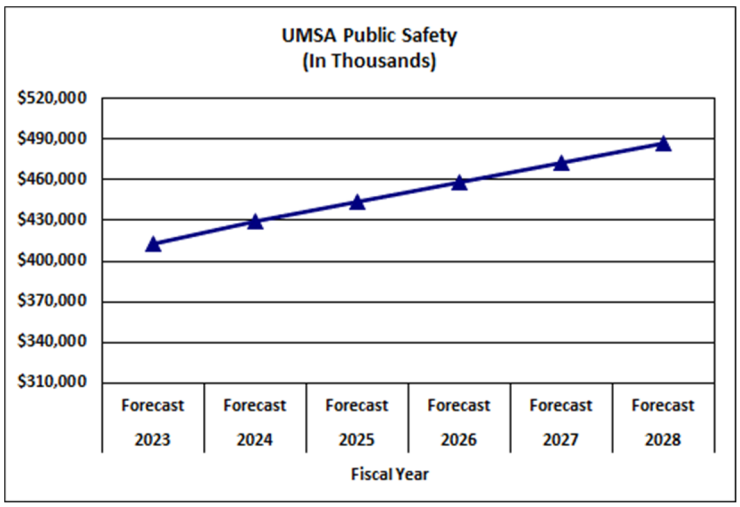


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2023-24	4.00%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rate.

Public Safety



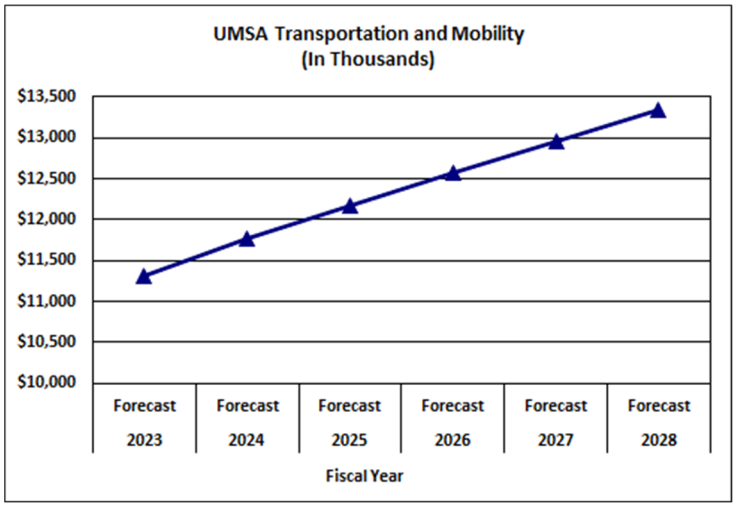
Description: Consists of Police Department.

Fiscal Year	Growth
2023-24	4.00%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rate.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Transportation and Mobility

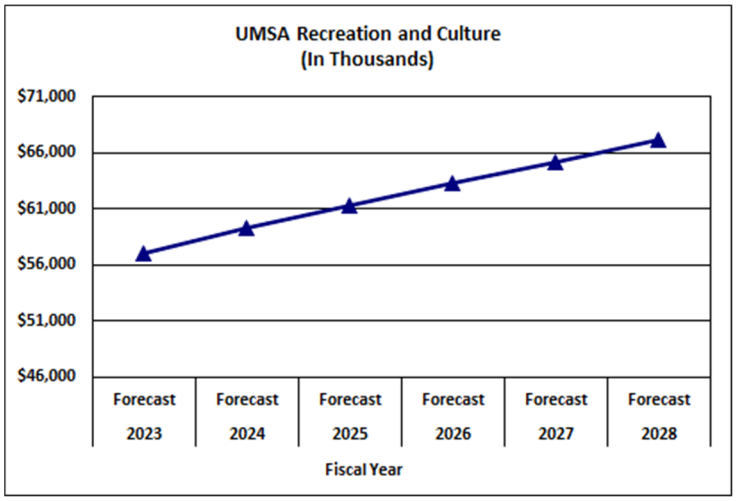


Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2023-24	4.00%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rate.

Recreation and Culture



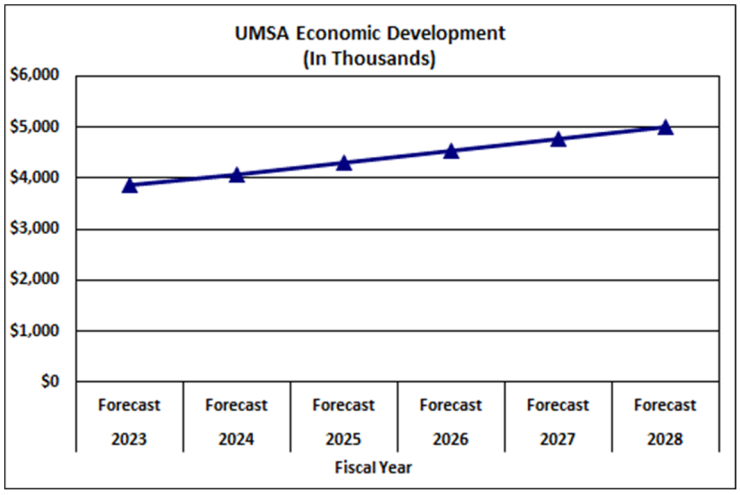
Description: Consists of Park, Recreation and Open Spaces.

Fiscal Year	Growth
2023-24	4.00%
2024-25	3.50%
2025-26	3.30%
2026-27	3.00%
2027-28	3.00%

Comments: Growth based on the County's inflationary rate and annualization of prior year service enhancements.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Economic Development

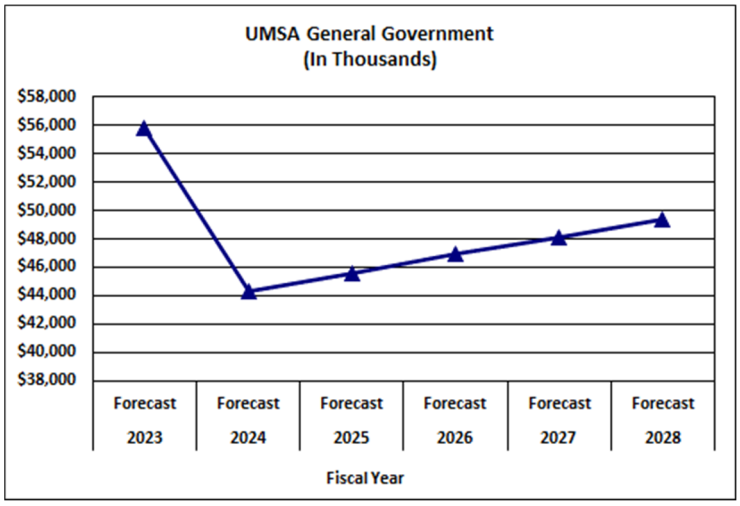


Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

Fiscal Year	Growth
2023-24	5.40%
2024-25	5.30%
2025-26	5.30%
2026-27	5.30%
2027-28	5.30%

Comments: Growth based on the County's inflationary rate.

General Government

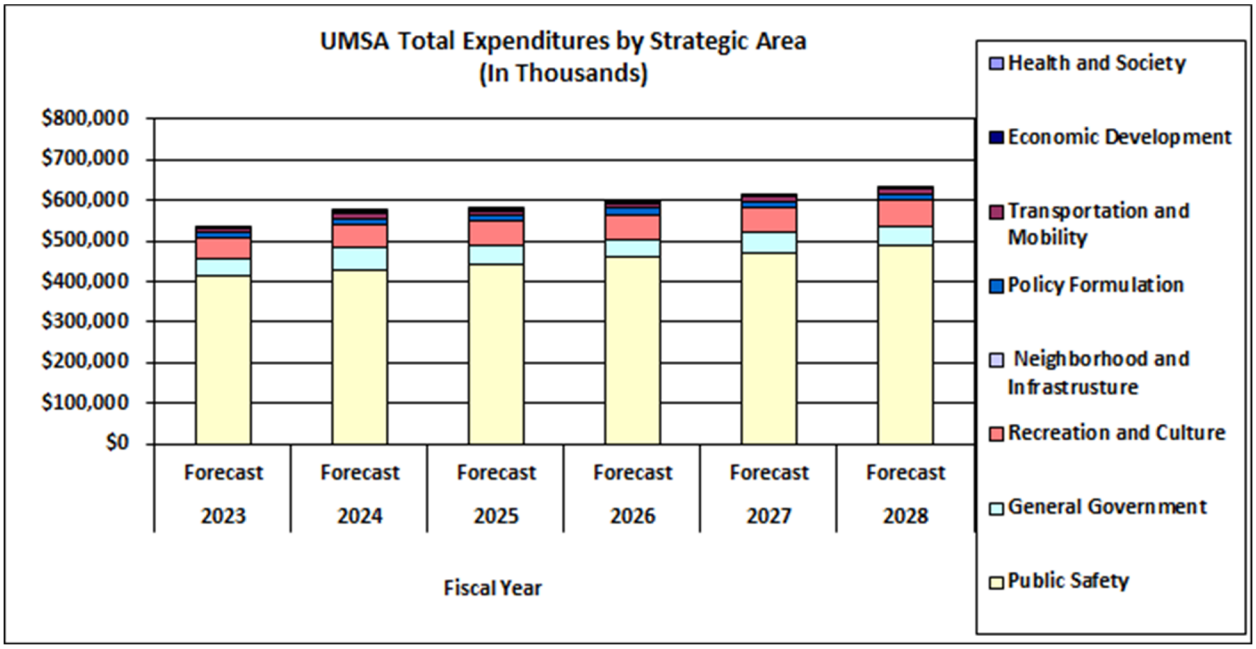


Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Internal Services, Communications, and Information Technology.

Fiscal Year	Growth
2023-24	-20.80%
2024-25	3.00%
2025-26	2.90%
2026-27	2.60%
2027-28	2.60%

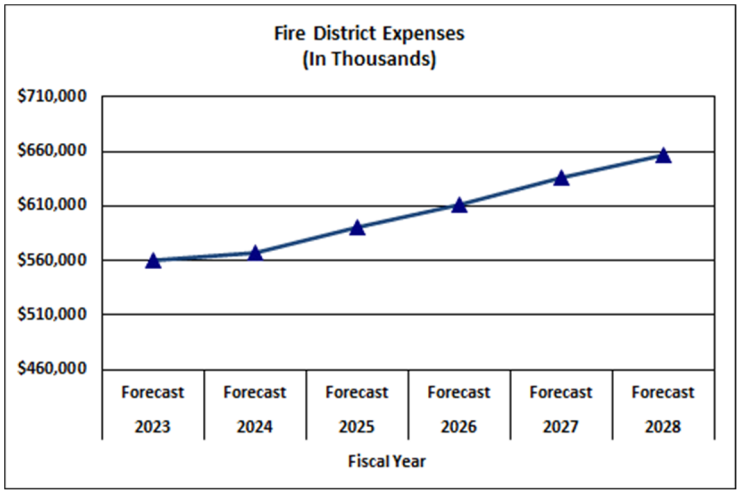
Comments: Growth based on the County's inflationary rate, reduced ARP expenditures and QNIP debt service payment beginning in FY 2023-24.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan



FIRE DISTRICT EXPENSE FORECAST

Expenses



Description:

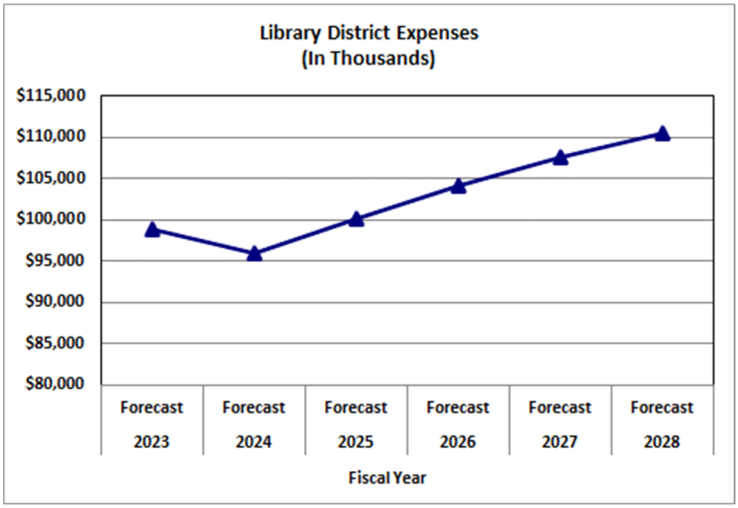
Fiscal Year	Growth
2023-24	1.20%
2024-25	4.30%
2025-26	3.50%
2026-27	4.00%
2027-28	3.30%

Comments: Growth based on the County's inflationary rate.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



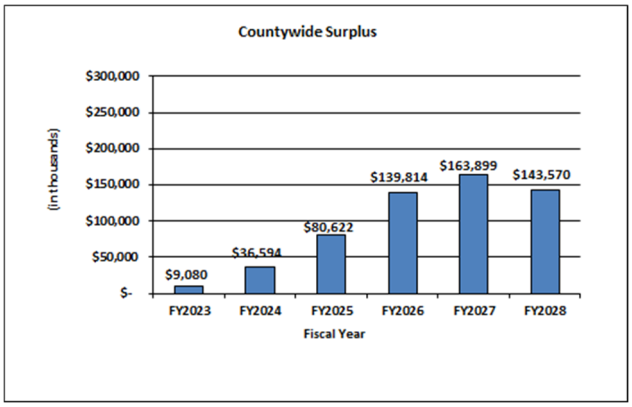
Description:

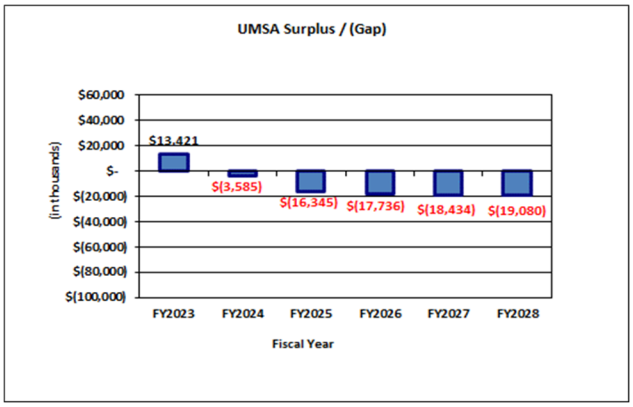
Fiscal Year	Growth
2023-24	-2.90%
2024-25	4.30%
2025-26	4.00%
2026-27	3.30%
2027-28	2.80%

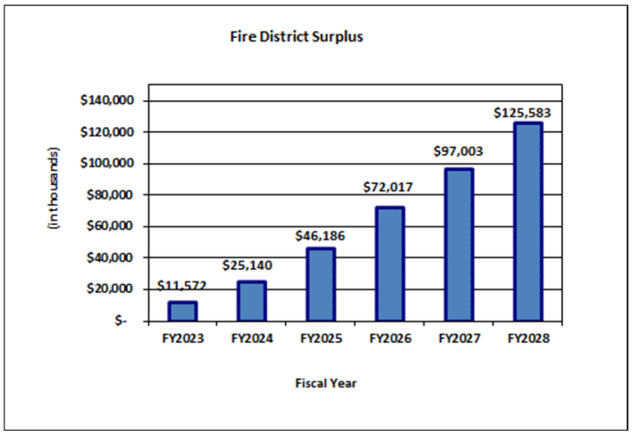
Comments: Growth based on County's inflationary rate, reduction in transfers to capital reserves and start-up and operational costs for new libraries.

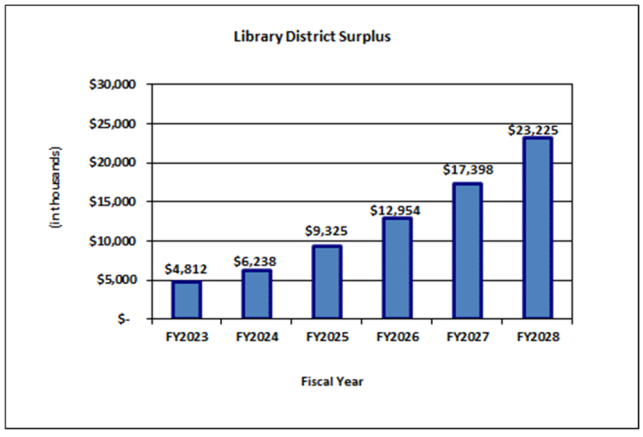
REVENUE/EXPENDITURE RECONCILIATION

As shown in the graphs below, the UMSA budget is expected to develop operational shortfalls within the scope of this financial outlook. The Countywide, Library and Fire districts are expected to be balanced through FY 2027-28.









FINANCIAL OUTLOOK SUMMARY CHARTS

	2023	*2024*	*2025*	*2026*	*2027*	*2028*
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
COUNTYWIDE						
Revenues						
Property Tax	$1,658,663	$1,791,357	$ 1,898,837	$ 1,984,285	$ 2,063,657	$ 2,146,203
Gas Tax	$68,504	$69,189	$ 69,881	$ 70,580	$ 71,286	$ 71,999
Carryover	$101,562	$9,080	$36,594	$80,622	$139,814	$ 163,899
Interest	$711	$768	$ 814	$ 851	$ 885	$ 920
State Revenue Sharing	$87,945	$90,583	$ 93,301	$ 96,100	$ 98,983	$ 101,952
Administrative Reimb.	$55,241	$55,793	$ 56,351	$ 56,915	$ 57,484	$ 58,059
Sales Tax	$113,101	$116,494	$ 119,989	$ 123,589	$ 127,296	$ 131,115
Other	$ 18,478	$ 18,608	$ 19,239	$ 19,371	$ 19,505	$ 19,640
Total Revenues	$2,104,205	$2,151,873	$2,295,006	$2,432,312	$2,578,909	$2,693,787
Expenses						
Public Safety	$735,412	$924,945	$ 964,634	$ 995,612	$ 1,024,588	$ 1,054,519
Policy Formulation	$51,573	$53,642	$ 55,495	$ 57,331	$ 59,056	$ 60,833
Transportation and Mobility	$290,375	$274,220	$ 283,962	$ 294,011	$ 350,658	$ 416,323
Recreation and Culture	$79,301	$82,340	$ 84,613	$ 92,860	$ 94,964	$ 103,135
Neighborhood and Infrastrusture	$67,249	$37,184	$ 38,470	$ 39,744	$ 40,940	$ 42,171
Economic Development	$108,741	$93,418	$ 98,414	$ 103,652	$ 109,118	$ 114,874
Health and Society	$399,535	$377,991	$ 397,633	$ 414,046	$ 429,315	$ 445,157
General Government	$362,939	$271,540	$ 291,162	$ 295,243	$ 306,373	$ 313,205
Total Expenses	$2,095,125	$2,115,279	$2,214,384	$2,292,498	$2,415,010	$2,550,217
Surplus	$9,080	$36,594	$80,622	$139,814	$163,899	$143,570

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

	2023	2024	2025	2026	2027	2028
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	$184,663	$199,437	$211,403	$220,917	$229,752	$238,943
Utility Tax	$110,026	$113,327	$116,727	$120,229	$123,836	$127,551
Communications Tax	$25,637	$25,893	$26,152	$26,414	$26,678	$26,945
Carryover	$44,596	$13,421	$0	$0	$0	$0
Interest	$237	$256	$271	$284	$295	$307
State Revenue Sharing	$48,210	$48,210	$48,210	$48,210	$48,210	$48,210
Administrative Reimb.	$14,684	$14,831	$14,979	$15,129	$15,280	$15,433
Sales Tax	$132,772	$136,755	$140,857	$145,083	$149,436	$153,919
Occupational License	$4,075	$4,116	$4,157	$4,198	$4,240	$4,283
Other	$3,072	$3,103	$3,134	$3,165	$3,197	$3,229
Total Revenues	$567,971	$559,349	$565,890	$583,628	$600,924	$618,818
Expenses						
Policy Formulation	$13,709	$14,257	$14,749	$15,236	$15,694	$16,166
Public Safety	$412,657	$429,157	$443,965	$458,632	$472,412	$486,606
Transportation and Mobility	$11,314	$11,766	$12,172	$12,574	$12,952	$13,341
Recreation and Culture	$56,985	$59,264	$61,308	$63,333	$65,236	$67,196
Neighborhood and Infrastrusture	$0	$0	$0	$0	$0	$0
Health and Society	$150	$150	$150	$150	$150	$150
Economic Development	$3,870	$4,078	$4,296	$4,524	$4,765	$5,018
General Government	$55,865	$44,261	$45,595	$46,914	$48,149	$49,421
Total Expenses	$554,550	$562,934	$582,235	$601,365	$619,358	$637,898
Surplus/Funding Gaps	$13,421	($3,585)	($16,345)	($17,736)	($18,434)	($19,080)

	2023	2024	2025	2026	2027	2028
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	$485,308	$514,425	$545,291	$569,829	$592,623	$616,328
Transport Fees	$36,200	$36,200	$36,200	$36,200	$36,200	$36,200
Planning Reviews and Inspections	$19,394	$20,009	$20,646	$21,302	$21,979	$22,675
Interest	$190	$190	$190	$190	$190	$190
Interfund Transfer	$8,125	$8,328	$8,536	$8,750	$8,968	$9,193
Other Miscellaneous	$1,172	$1,172	$1,172	$1,172	$1,172	$1,172
Carryover	$21,457	$11,572	$25,140	$46,186	$72,017	$97,003
Total Revenues	$571,845	$591,896	$637,175	$683,629	$733,149	$782,761
Total Expenses	$560,273	$566,757	$590,989	$611,612	$636,146	$657,178
Surplus	$11,572	$25,139	$46,186	$72,017	$97,003	$125,583

	2023	2024	2025	2026	2027	2028
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
LIBRARY DISTRICT						
Revenues						
Property Tax	$90,461	$95,874	$101,626	$106,200	$110,448	$114,866
State Aid	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000
Carryover	$11,540	$4,812	$6,238	$9,325	$12,954	$17,398
Other	$687	$519	$527	$527	$527	$527
Total Revenues	$103,688	$102,204	$109,392	$117,051	$124,929	$133,791
Total Expenses	$98,876	$95,966	$100,067	$104,098	$107,531	$110,565
Surplus	$4,812	$6,238	$9,325	$12,953	$17,398	$23,226

FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five-year financial outlook focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to users of the services provided – the airlines, cruise lines and cargo lines that use Miami International Airport, the general aviation airports and PortMiami; the people who ride our public transit system; and the residents and businesses that use our solid waste, water and wastewater facilities and services. Our rates and fees are set to ensure resources are available to support continued growth, while not negatively impacting economic development in our community.

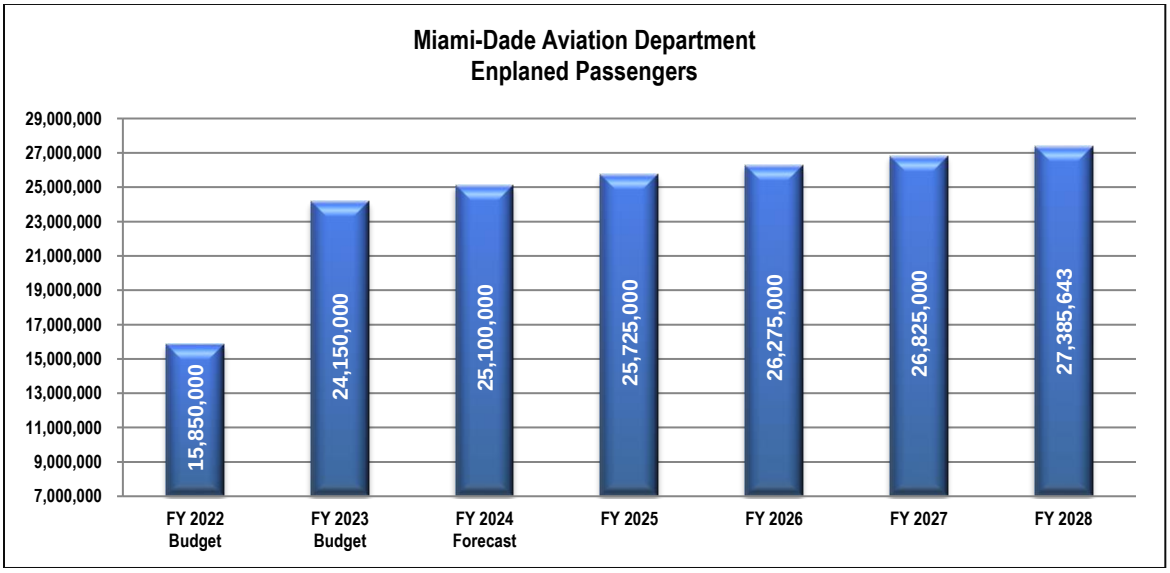
Miami-Dade Aviation Department

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of the Miami International Airport (MIA) and four general aviation and training airports: Miami-Opa locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport and Dade-Collier Training and Transition Airport. The Airport System is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County System of Airports, 1,482 of whom are County employees.

Enplaned Passengers

It is forecasted that during FY 2022-23, 24.2 million enplaned passengers will transit through MIA, representing an increase of 52.2 percent over FY 2021-22, when 15.9 million enplaned passengers are projected to move through MIA. Domestic enplanements are projected to be higher by 52.7 percent, or 14.05 million, during FY 2022-23 when compared to FY 2021-22 while international enplanements are projected to increase by 51.9 percent, or 10.1 million, when compared to FY 2021-22. Domestic traffic is projected at 58 percent of MIA total passengers while international traffic is projected at 42 percent of MIA total passengers.

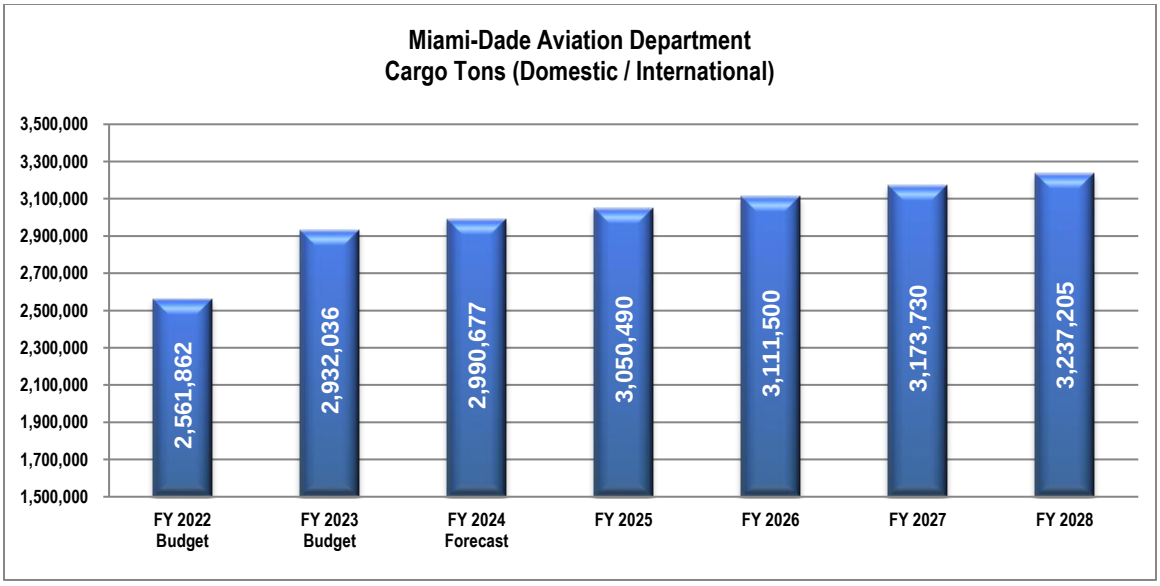
In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 48 percent of the South American market, 23 percent of the Central America market and 19 percent of the Caribbean market. With 35 percent of total passenger traffic being international, MIA ranks first in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.



Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2021-22, 2.562 million tons of cargo (freight plus mail) are projected to move through MIA, representing a 3.18 percent decrease from the prior year's tonnage of 2.646 million. Cargo tonnage is projected to increase by 14.5 percent in FY 2022-23 to 2.932 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 82 percent of total tonnage, is projected to be 2.41 million tons in FY 2022-23 and domestic tonnage is projected at 521,000 tons. It is projected that these amounts will grow proportionally at a two percent growth annual factor.

MIA's total air trade is valued at $67.5 billion annually, or 95 percent of the dollar value of Florida's total air imports and exports, and 41 percent of the state's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 83 percent of all air imports and 79 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable import products, 89 percent of all cut-flower imports, 58 percent of all fish imports and 69 percent of all fruit and vegetable imports.



Capital Improvement Program (CIP) Financial Update

In 2019, the Aviation Department unveiled its proposed future CIP Program ranging between $4 and $5 billion. The Board of County Commissioners approved this future CIP Program on June 4, 2019.

This CIP Program will fund five sub-programs that will be built during the period of 5-15 years through 2035 and beyond. To create these sub-programs, an in-depth assessment was conducted of the County's Airport System (including general aviation airports) by the Aviation Department staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. Based on the results of the evaluation, the Aviation Department combined MIA's previous capital program, referred to as the Terminal Optimization Program (TOP), with a series of additional projects to develop the proposed CIP Program.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects in order to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs. The CIP projects will be constructed through the implementation of the following five sub-programs: North Terminal (Gate Optimization Project, D60 Redevelopment), Central Terminal (Central Terminal Redevelopment, Concourse F Modernization, Concourse G Demolition and Apron), South Terminal (South Terminal Expansion, Apron Expansion), Cargo (Taxiway R, Fuel Tender, Ramp Expansion, Building 702 Extension and Apron, Fumigation Facility) and Miscellaneous (Roadway and Bridge Improvements, Bus Maintenance Facility, North Terminal GSE, South Terminal GSE and Auto Fueling Station, Park 6 Garage, New On-Airport Hotels). Additionally, a series of other capital projects will be constructed to improve and develop the general aviation airports.

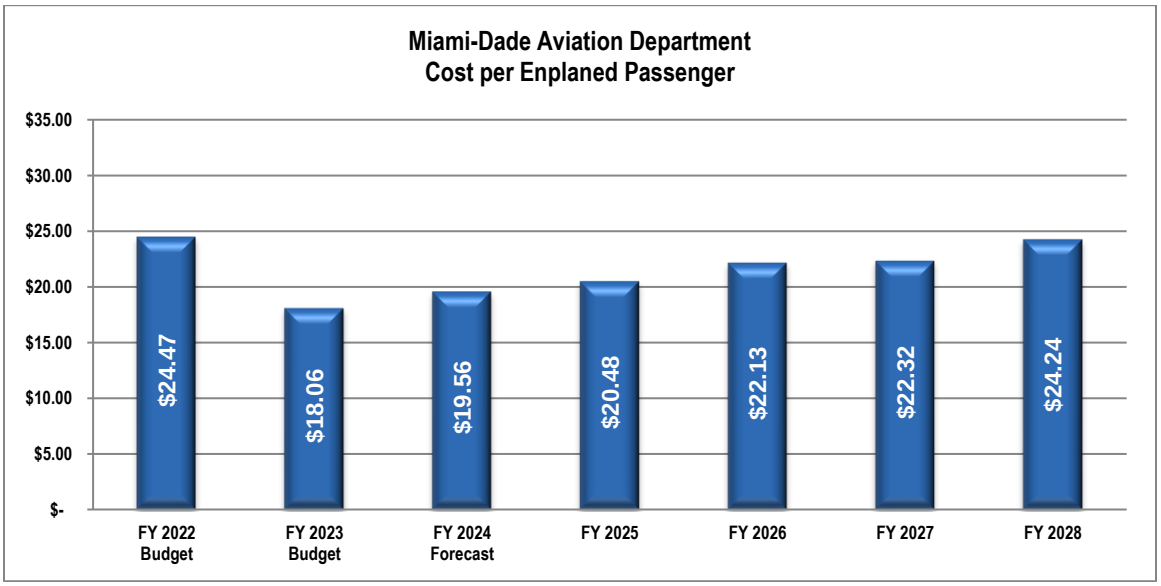
MIA’s current CIP Program includes $1.9 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 11 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately $250 million in capital projects included in the capital budget that do not require an MII review. Some of the projects already completed include: Concourse E renovations, revamped Automated People Mover (APM) connecting

Lower Concourse E with Satellite E, and renovated Federal Inspection Services (FIS) facility in Concourse E. Projects in progress include: rehabilitation of Taxiways R, S and T; new automated checked baggage inspection system; central base apron and utilities; central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

The Department's capital program will be comprised of 21 subprograms: MIA - General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel facilities, Land Acquisition, Land Acquisition 2020, Landside and Roadways, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support Projects, Terminal Wide Re-Roofing, Terminal Wide Restrooms, and New Program Contingency.

To keep these capital costs affordable, the Department's goal is to remain under a $25 airline cost per enplaned passenger target through FY 2025-26. This target was internally adopted by the Department not only to keep MIA's costs affordable to the air carriers serving MIA, but also keep the Airport competitive with other airports.

Future funding for the Department's capital program consists of Aviation Revenue Bonds, commercial paper, federal and state grants and Passenger Facility Charges. The Department maximizes the uses of the grants as an equity funding source to lessen the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.

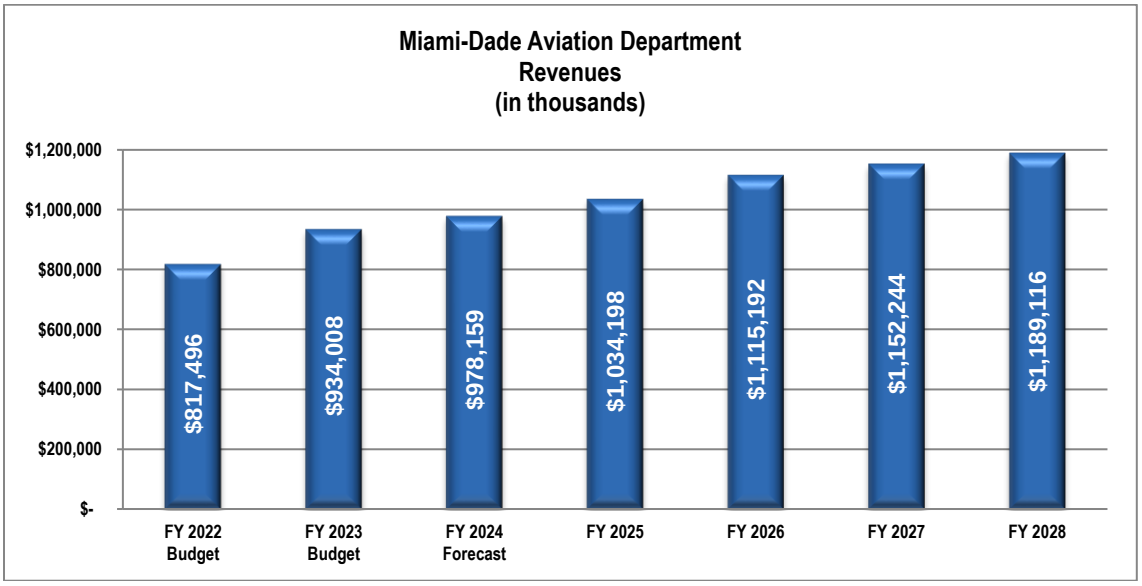


Economic Outlook

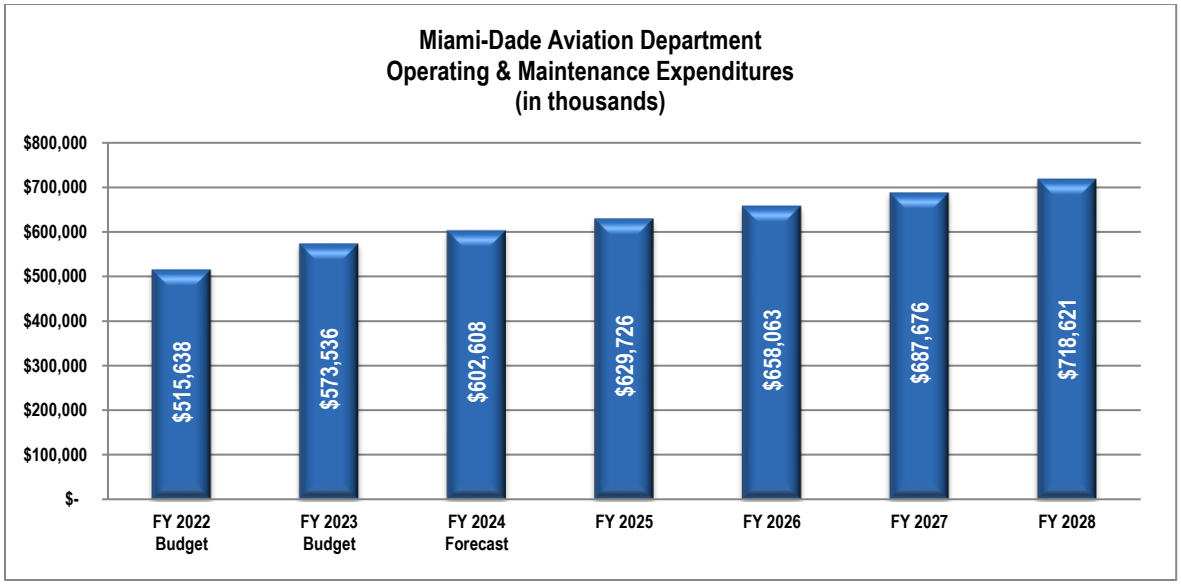
MDAD recognizes sound management and financial investment strategies as priority outcomes. Currently, the Department's bonds are rated A- (positive outlook) by Standard & Poor's, A (stable outlook) by Fitch Ratings and A+ (stable outlook) by KBRA (Kroll Bond Rating Agency). All of the rating agencies cite an uncertain financial environment due to the impacts of COVID-19 but also agree that MIA will continue in its role as the nation's largest international gateway to Latin America and cites as a strength

its residual rate setting mechanism, which allows airport costs to be adequately covered by the current, long-term, 15-year Airline Use Agreement (AUA).

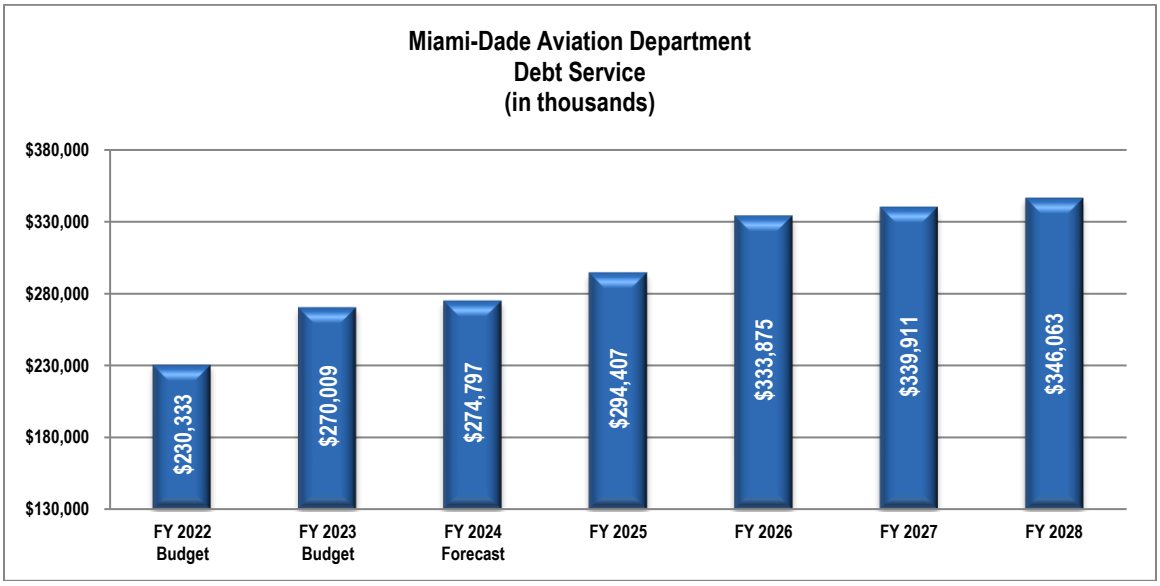
In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, (8) hurricanes and (9) world-wide infectious diseases. Unfortunately, the negative impacts of COVID-19 on the airport industry have been significant. On May 11, 2020, the Miami-Dade County Aviation Department received approval of a Coronavirus Aid, Relief, and Economic Security (CARES) Act grant totaling $207 million. The Department used the CARES Act funding to cover revenue shortfalls. Additionally, on March 31, 2021, the Department received approval of a Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act grant totaling $39 million and on November 8, 2021, approval of an American Rescue Plan Act (ARPA) grant was received totaling $160 million. It is anticipated that the Department will receive an additional $5 million in CRRSA funds and $130 million in ARPA funds through 2024 that will be used to stabilize rates.



MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.



MDAD's operating and maintenance expenditures include expenditures associated with running MIA, as well as four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, and a mandated operating cash reserve.

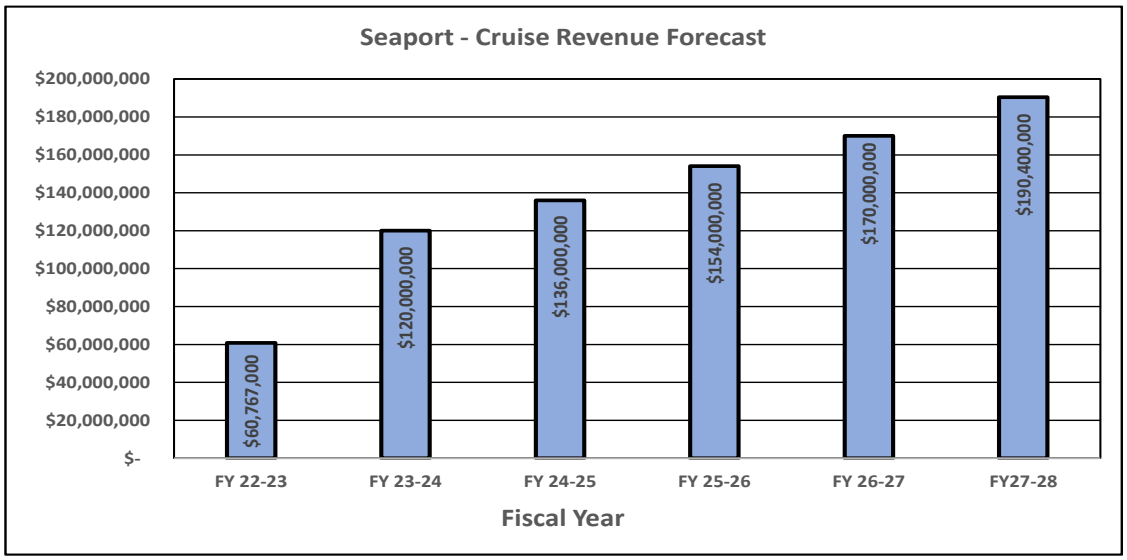


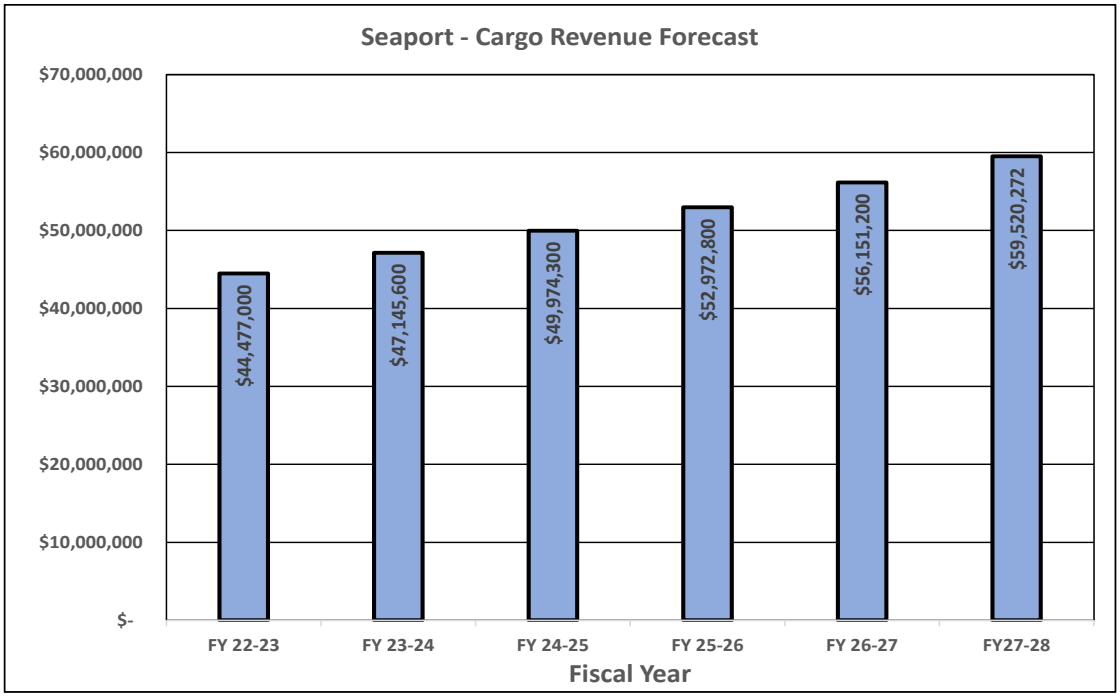
Seaport

The Dante B. Fascell Port of Miami (PortMiami) processed two hundred and fifty-two thousand passengers in FY 2020-21 due to disruptions of the COVID-19 pandemic. The cruise industry continues to rebound post-CDC lift on No Sail Order, June 2021. Passenger movements for FY 2021-22 are forecasted conservatively at 2.8 million and are projected to increase to 3.1 million in FY 2022-23. Future COVID variants could impact the rate of return to full occupancy on cruise vessel sailings. If no new COVID-related cruise impacts are experienced, the passenger movement numbers will be positively impacted.

Once COVID Recovery Riders expire, cruise passenger minimum guarantees a total of 6.9 million passenger movements. The volume of Cargo in FY 2020-21 was 1.2 million in Twenty-foot Equivalent Unit (TEUs) and is forecasted at the same volume for FY21-22. FY22-23 TEUS is projected at 1.3 million. COVID lockdowns in China and the Russia-Ukraine conflict may disrupt normal shipping patterns and negatively impact TEUs short-term, while near-shoring and growth in America's trade lanes will positively impact cargo.

The following charts illustrate cruise and cargo revenues for the period of this forecast:

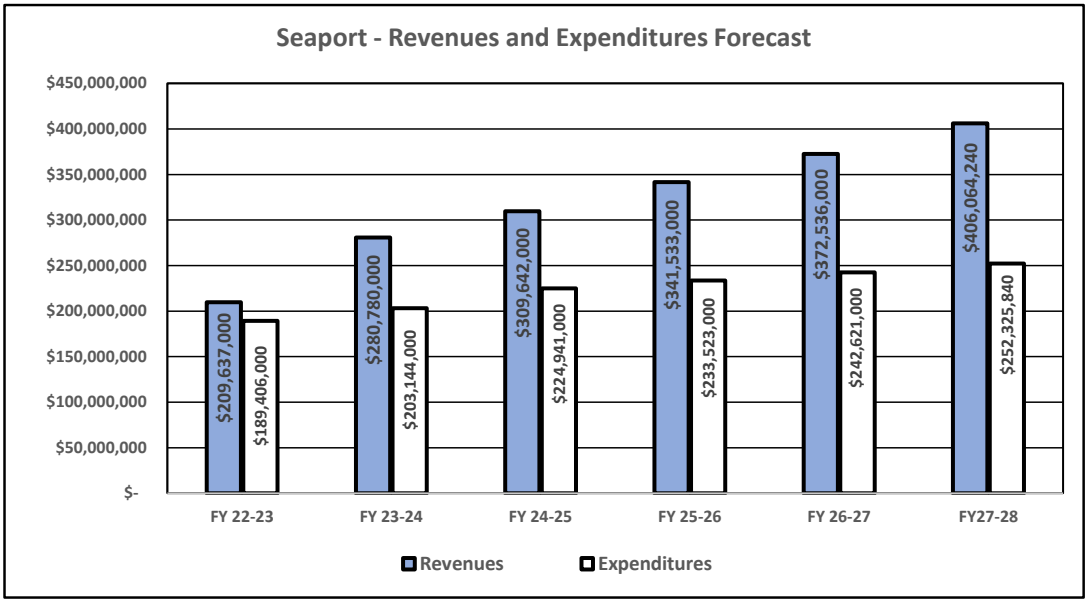




Capital Improvement Plan (CIP)

PortMiami's CIP for cruise-related projects will focus on new Terminals AA and AAA; completion of the CT-F Expansion to handle Excel class vessels, Shore Power, and a Flyover to separate traffic and the rehabilitation of North Bulkhead berths 1-6. Future cruise-related projects could include an expansion at CT-G to accommodate Oasis Class vessels and Berth 10 which represents the last cruise expansion opportunity on the North side. Significant improvements to the cargo yards include further densification at SFCT, additional Gantry Cranes, expansion of cargo rail capacity, and the development of an inland location to handle higher cargo volumes, respond to supply chain disruption, and market forces, and serve the region as an export consolidation center. The port is submitting applications for grant programs under the bi-partisan infrastructure bill (IIJA) and anticipates significant portions of the CIP will be grant-funded.

Debt service payments are per current outstanding facilities and include an assumed interest rate of 2.5 % for the variable portion of the Seaport's loans. The port's current debt level is $1.4 billion long-term and $200 million available in commercial paper.



Financial Outlook

Revenues include cruise, cargo, rentals, parking, ferry operations and other miscellaneous items including harbor fees and ground transportation, as well as Secondary Gas Tax revenue as part of the state support for the Port Tunnel. Expenditures include operating expenses and debt service. Carryover amounts are included in this exercise.

For the purposes of this five-year financial outlook, the cruise line revenue forecast is based on anticipated cruise lines' itineraries aftereffects of COVID-19. Future estimates are that PortMiami will grow from 3.1 million passengers in FY 2022-23 to over 9.3 million in FY 2027-28. A three percent tariff increase is budgeted annually. Cargo revenue (including dockage/wharfage, crane, and applicable rentals) is expected to increase an average of five to six percent annually, three percent of which is related to contractual annual rate increases with other revenues being adjusted as necessary.

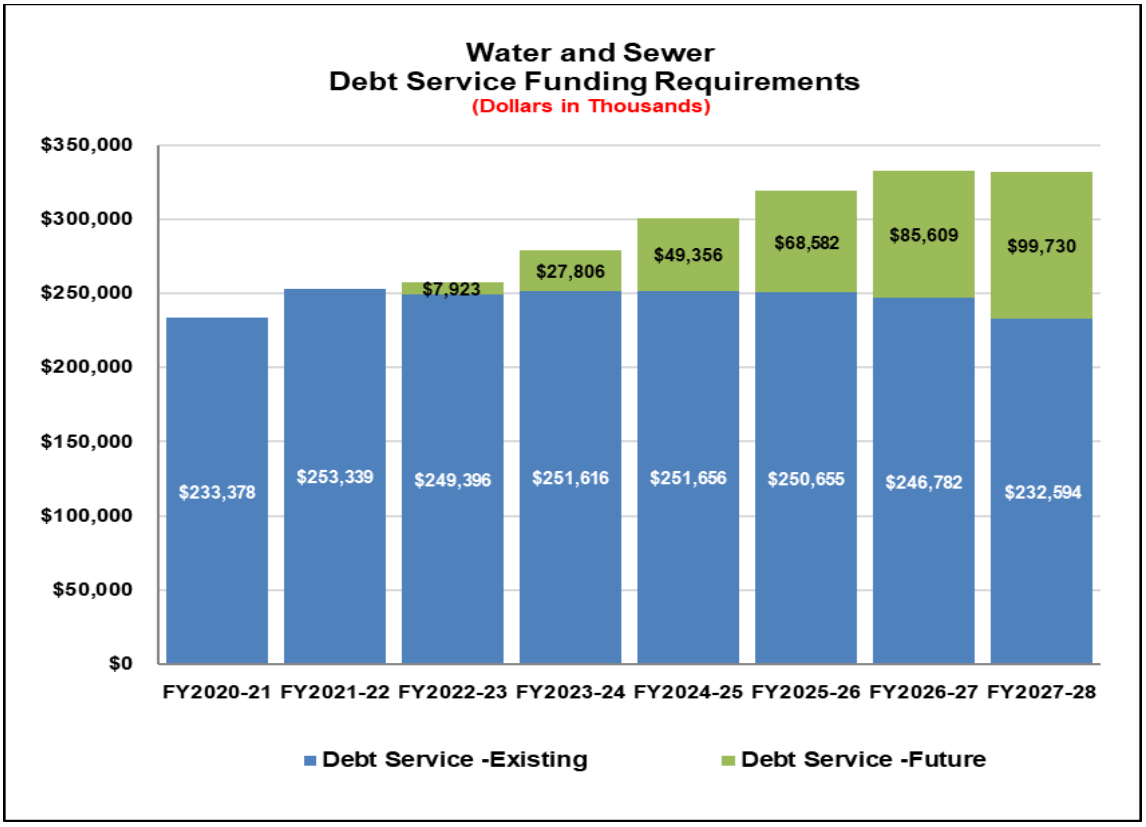
Expenditures assume a growth rate of four percent per year for salary and fringes through FY 2027-28. Other operating expense increases are assumed at six percent year over year, in addition to various increases in debt service payments as PortMiami continues to fund its CIP. A two-month operating cash reserve is funded. Current inflation rates could adversely impact operating expenses, though as the Department showed during COVID it can reduce non-compensation and fringe expenses when needed.

The American Rescue Plan Act of 2021 (ARPA) was passed on March 11, 2021, the State of Florida was allocated $8.8 billion, as part of the State ARPA Coronavirus allocation PortMiami received $66.901 million to be used primarily towards operating expenses to offset the loss of cruise revenues.

PortMiami is actively examining alternative revenue options. The Port along with the County successfully refinanced $1.254 billion in outstanding debt resulting in a yield of 2.85% on par with the best debt structures across the nation and recognition as the Bond Deal of the Year in the United States. The Department has a $200 million commercial paper program available and is working towards its next round of funding for capital projects.

Water and Sewer

There are two main drivers of the Multi-Year Capital Improvement Plan. The first, the State of Florida Ocean Outfall Statute, FS 403.086(9), necessitates projects estimated at $1.42 billion from FY 2021-22 through FY 2027-28 when the projects must be operational. Secondly, the Environmental Protection Agency (EPA) consent decree addresses regulatory violations resulting from failing infrastructure. The consent decree related projects are estimated at $1.47 billion from FY 2021-22 through FY 2027-28. The entire Multi-Year Capital Plan for the Water and Sewer Department totals $7.8 billion and will require future debt issuances.



The Water and Sewer Department's Multi-Year Capital Plan continues the testing and replacement as needed of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants, the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required by the State Water Use Permit to meet service demands in the future. The Proposed Capital Plan addresses major resiliency initiatives such as the Septic Sewer Conversions and the Water Reset Programs.

The following table shows the cash flows for both the water and wastewater systems.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

WATER AND SEWER CASH FLOWS								
(Dollars In Thousands)	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase 5%	Retail Revenue Increase 5.5%	Retail Revenue Increase 6%	Retail Revenue Increase 5%	Retail Revenue Increase 5%	Retail Revenue Increase 5%
Water and Wastewater Operations	Revenues at 100% FY 2020-21 Actual	Revenues at 100% FY 2021-22 Projected	Revenues at 98%,95% FY 2022-23 Proposed	Revenues at 98%,95% FY 2023-24 Future	Revenues at 98%,95% FY 2024-25 Future	Revenues at 98%,95% FY 2025-26 Future	Revenues at 98%,95% FY 2026-27 Future	Revenues at 98%,95% FY 2027-28 Future
Revenues								
Retail Water	$ 331,651	$ 347,627	$ 357,708	$ 377,382	$ 400,025	$ 420,026	$ 441,027	$ 463,078
Wholesale Water	34,682	40,127	36,674	34,745	34,745	34,745	34,745	34,745
Retail Wastewater	343,224	358,091	368,476	388,742	412,066	432,669	454,303	477,018
Wholesale Wastewater	97,410	101,330	97,626	96,394	98,322	100,288	102,294	102,294
Other Operating Revenue	20,158	22,805	25,220	29,636	29,784	29,933	30,083	30,234
Total Operating Revenues	**$ 827,125**	**$ 869,979**	**$ 885,703**	**$ 926,899**	**$ 974,942**	**$ 1,017,661**	**$ 1,062,452**	**$ 1,107,370**
Expenses								
Water Operating and Maintenance	$ 199,966	$ 214,363	$ 220,148	$ 228,665	$ 236,982	$ 246,005	$ 255,117	$ 264,543
Wastewater Operating and Maintenance	277,073	262,000	295,157	306,564	317,690	329,714	341,916	354,538
Total Operating Expenses	**$ 477,039**	**$ 476,363**	**$ 515,305**	**$ 535,229**	**$ 554,672**	**$ 575,719**	**$ 597,033**	**$ 619,081**
Non-Operating								
Other Non-Operating Transfers	$ 35,216	$ 28,639	$ 2,984	$ 7,394	$ 9,524	$ 13,099	$ 23,556	$ 46,637
Interest Income	(2,569)	(2,698)	(2,833)	(2,974)	(3,123)	(3,279)	(3,443)	(3,615)
Debt Service - Existing	233,378	253,339	249,396	251,616	251,656	250,655	246,782	232,594
Debt Service - Future	0	0	7,923	27,806	49,356	68,582	85,609	99,730
Capital Transfers	84,062	114,335	112,928	107,828	112,856	112,885	112,914	112,943
Total Non-Operating Expenses	**$ 350,087**	**$ 393,616**	**$ 370,398**	**$ 391,669**	**$ 420,270**	**$ 441,942**	**$ 465,419**	**$ 488,288**

Revenue increases will be necessary over the period of this analysis to support operating and maintenance expenses, as well as debt service requirements for the system, while maintaining adequate reserves and overage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS								
	Actual FY 2020-21	Projected FY 2021-22	Proposed FY 2022-23	Future FY 2023-24	Future FY 2024-25	Future FY 2025-26	Future FY 2026-27	Future FY 2027-28
Proposed Retail Revenue Increases			5%	6%	6%	5%	5%	5%
Required Primary Debt Service Coverage Ratio	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Actual/Projected Primary Debt Service Coverage Ratio	**1.74**	**1.77**	**1.66**	**1.57**	**1.55**	**1.52**	**1.52**	**1.67**
Required Secondary Debt Service Coverage Ratio	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Actual/Projected Secondary Debt Service Coverage Ratio	**1.61**	**1.65**	**1.55**	**1.48**	**1.47**	**1.45**	**1.45**	**1.59**
Required State Revolving Loan Debt Service Coverage Ratio	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Actual/Projected State Revolving Loan Debt Service Coverage Ratio	**5.88**	**7.07**	**5.66**	**5.56**	**5.34**	**5.19**	**5.43**	**8.06**
(Dollars In Thousands)								
Rate Stabilization Fund	30,534	30,534	30,534	30,534	30,534	30,534	30,534	30,534
General Reserve Fund	79,708	79,708	79,708	83,781	90,065	99,656	119,661	168,008
Total Flexible Cash Reserves	**$ 110,242**	**$ 110,242**	**$ 110,242**	**$ 114,315**	**$ 120,599**	**$ 130,190**	**$ 150,195**	**$ 198,542**
Reserves Required By Bond Ordinance	**$ 79,261**	**$ 82,900**	**$ 85,884**	**$ 89,205**	**$ 92,445**	**$ 95,953**	**$ 99,506**	**$ 103,180**

Solid Waste - Collection and Disposal Operations

The Department of Solid Waste Management (DSWM) collects garbage and trash from approximately 340,000 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste collection, and access to 13 Trash and Recycling Centers is provided in the WCSA. The residential recycling collection program serves approximately 350,000 households in the WCSA including nine municipalities through inter-local agreements. DSWM is responsible for disposal of garbage and trash countywide and operates three regional transfer stations, three active landfills and the Resources Recovery Facility, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collection and disposal activity assume minimal growth in the number of households and marginally higher tonnage from prior years due to residents working from home and children learning virtually during the pandemic. The Department is assuming that the growth in residential tonnage will continue to decline as more residents are vaccinated, residents go back to work in offices, students are back in school, and commercial activities return to normal, thereby shifting tons from residential homes to commercial accounts. Collections from the WCSA represent 48 percent of the total tons disposed for geographic Miami-Dade County, which is projected to be 1.893 million tons in the current fiscal year. FY 2022-23 tonnage is estimated to be one percent higher than current year projections. In addition to collection and disposal operations, revenues generated by fees and charges are used to support landfill operations, closure and landfill remediation; ongoing monitoring; and equipment through both pay-as-you-go projects and issuance of debt.

The table shown below illustrates the cash flows for both the collection and disposal funds. The current five-year forecast for the Solid Waste Enterprise Fund (System) includes the annual residential curbside collection fee. The Proposed FY 2022-23 Budget includes an adopted fee increase of $25, from $484 to $509, for residential curbside collection and a one-time reimbursement from the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for governmental services to close budget shortfalls ($40 million). However, the collections fund may need another fee increase in FY 2023-24 to address shortfalls in future years. This gap was exacerbated by COVID-19 mandates to “stay safer at home,” which created an average shift in waste of 79,000 tons annually (9.5 percent) from commercial accounts to residential accounts, increasing the disposal costs for collection operations. In addition, the rate of inflation, typically projected at one percent, has seen recent annual values of 5.4 percent in 2022 and a projected 8.4 percent in 2023. This inflationary growth has dramatically increased the cost of all goods and services purchased by DSWM for collection operations, from diesel fuel to heavy vehicles.The contract rate is proposed at $66.21 per ton assuming no increase in Consumer Price Index (CPI).

As a result of Hurricane Irma in September 2017, the Department undertook pre-storm hurricane protective measures and, shortly after the storm, began its hurricane recovery efforts with debris removal throughout the WCSA and along County rights-of-way, spending $160.6 million. Currently, the Department is pursuing Federal Emergency Management Agency (FEMA) and State reimbursements to offset approximately 95 percent of the total costs. The Proposed Budget includes all reimbursements to date for Hurricane Irma totaling $145.6 million; this amount represents 90.7 percent of the total cost but is within departmental expectations of what can be reimbursed. Neither the projections nor the base budget includes the estimated local share required after receiving all expected reimbursements from both FEMA and the State, which will require a one-time adjustment to offset final expenses to be reimbursed.

Collection and Disposal Operations	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Projections	Future	Future	Future	Future	Future
Revenues						
Collection Fees and Charges	181,001	179,293	213,054	213,971	219,640	223,598
Disposal Fees and Charges	479,019	462,361	446,461	439,136	421,296	401,643
Total Operating Revenues	**$660,020**	**$641,654**	**$659,514**	**$653,107**	**$640,935**	**$625,241**
Expenses						
Collection Operating and Maintenance	168,242	146,396	189,752	195,479	197,357	201,810
Disposal Operating and Maintenance	182,130	189,201	190,308	199,824	203,464	207,105
Total Operating Expenses	**$350,372**	**$335,597**	**$380,059**	**$395,303**	**$400,821**	**$408,914**
Collection Debt Service and Capital	12,759	17,180	16,109	15,162	16,071	17,561
Disposal Debt Service and Capital	25,099	37,662	18,036	22,453	24,019	24,692
Total Non-Operating Expenses	**$37,858**	**$54,842**	**$34,145**	**$37,615**	**$40,090**	**$42,253**
CollectionYear End Cash Flow	0	15,717	7,193	3,330	6,211	4,227
Disposal Year End Cash Flow	271,790	226,645	238,117	216,859	193,813	169,846
Total Non-Operating Expenses	**$271,790**	**$242,362**	**$245,310**	**$220,189**	**$200,024**	**$174,073**

Regional Transportation

The People's Transportation Plan (PTP) half-cent surtax was authorized in November of 2002. The combined PTP and Department of Transportation and Public Works (DTPW) Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining and other operating expenditure variations. The PTP Pro Forma includes the General Fund subsidy, PTP Surtax, fares, state and federal grants and other local revenues. In FY 2022-23, there is no PTP Surtax revenue being used to support transit operations of voter-approved PTP operating expenditures (as reflected in Exhibit 1) such as the Golden and Patriot Passport program, Metrorail Orange-Line and fare-free Metromover services. As a result, the General Fund Maintenance of Effort is subsidizing PTP activities by an estimated $97.351 million in FY 2022-23. The table on page 114 summarizes the revenue and expenditure projections for the next five years.

In FY 2022-23, PTP Surtax funding is projected at $603.231 million (includes PTP Surtax at 100 percent of estimated value, prior year carryover and interest earning revenues) and is proposed to be used for the following: DTPW transit services and operations ($0 million, a reduction of a $14.643 million from the FY 2021-22 allocation), Citizens' Independent Transportation Trust (CITT) board support and oversight of PTP funds ($3.757 million), municipalities to operate and create local roadway and transportation services ($94.037 million), roadway and neighborhood pay-as-you-go projects ($500,000), transfer to PTP Capital Expansion Reserve fund ($17.192 million) debt service and bus lease financing requirements ($155.163 million) and a transfer to fund planned Strategic Miami Area Rapid Transit Plan (SMART) expenses from available PTP funds ($53.404 million) net of the Transportation Planning Organization (TPO) Federal Surface Transportation Urban Area (SU) grant fund ($30 million). Additionally, PTP debt proceeds will be used for planned PTP capital activities including $291.300 million in transit projects, $21.421 million in roadway projects and $118.690 million in bus replacement financing.

PTP Revenue and Expenses

The PTP Surtax revenue forecast reflects a rapid revenue growth recovery since the impacts of COVID-19. The revenue forecast is based on actual collections and is projected to have an increase for the remainder of the fiscal year with 26 percent growth from FY 2020-21 actuals. For the purposes of this five-year financial outlook, starting in FY 2022-23, PTP Surtax revenue is expected to grow at an annual rate of four percent to $408.853 million; this growth rate is anticipated to continue over the next five years. It is unclear how much of this rapid growth is attributable to a change in state law that allows for the collection of online sales, as this data is not tracked by the State of Florida Department of Revenue (DOR).

PTP expenditures over the next five years include contributions to municipalities at approximately 23 percent of gross PTP Surtax revenue and funding of on-going CITT administration which grows at 4.05 percent, due to recent hikes in inflation, from the FY 2022-23 budget of $3.757 million. DTPW public works pay-as-you-go expenses will remain flat from the FY 2022-23 budget of $500,000. The PTP Capital Expansion Reserve fund will support the South Dade Transitway corridor project, the PD&E expenses for the SMART Plan for DTPW and TPO, the Golden Glades Bike and Pedestrian Connector and the Aventura Station ($35.011 million).

Included as part of the five-year plan expenditures, the PTP will continue to meet its current debt service obligations for transit projects ($754.540 million in total) and public works projects ($153.907 million in total over the next five years). Also planned over the next five years, additional future debt service payments for future bond proceeds to continue PTP capital projects ($202.612 million in total). These future debt service expenditures do not assume capitalized interest for two years beginning with the 2022 issuance and each issuance thereafter due to improvements to the surtax revenues, resulting in an improved debt ratio coverage. In addition, the five-year plan anticipates financing expenses funded by the PTP Surtax for the replacement of the aging Metrobus fleet ($129.630 million in total).

Finally, after meeting the commitments and obligations above, the PTP Surtax will begin reserving a portion of the PTP-authorized activities in DTPW, as allowed for in the PTP Exhibit 1 ($85 million), to support transit service operations and maintenance in future years, grown by CPI. The current forecast of PTP Surtax available for the SMART plan within the next five years is projected to be $659.686 Million.

DTPW Operations and Capital

The General Fund contributions in the Pro Forma have been adjusted from the 2022 Adopted Pro Forma. As it pertains to revenues for DTPW operations, the plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2026-27 ($97.019 million over five years).

After experiencing significant losses over the past two years due to COVID-19 (20.4% from the current year actual to FY 2018-19), ridership increased and Transit Fares receipts in FY 2021-22 were $65.314 million and are anticipated to grow at 4% starting in FY 2022-23. Federal funding from the American Rescue Plan Act is funding operations net of revenues received in FY 2020-21 ($119.290 million). Included as part of the revenue forecast, a Transit fare increase of $0.25 (to $2.50) will be considered for FY 2023-24 in accordance with the County's CPI Transit Fare increase resolution adopted in FY 2007-08. State Transportation Disadvantaged Trust Fund revenue remains at $6 million.

The expenditures for Metrobus maintain the same service level, with no expanded services and personnel expenditures increase at a historical growth factor of 2.5 percent with health insurance, retirement and workers' compensation increases to reflect necessary adjustments to fund self-insurance fund reserves. All other operating expenses have increased due to the recent hikes in inflation. The estimated CPI within the next five years includes 4.05%, 3.75%, 3.50%, 3.00% and 3.00%. The forecast assumes that DTPW will continue with its multi-year PTP Capital Plan for Transit projects, which includes the replacement of rail vehicles and other improvements, rehabilitation to the existing transit system ($1.029 billion in total), and Public Works projects, which includes the upgrades and enhancements to the Advanced Traffic Management System (ATMS) and various neighborhood roadway improvements ($43.460 million), all funded through bond proceeds. Due to recent legislation (State House Bill 385), effective October 1, 2022, requires that the County can no longer use PTP Surtax proceeds to plan, develop, or construct roads or bridges, nor can the County use surtax proceeds to operate and maintain road, bridge and transit projects that were not referenced in the ballot question or included in the original Exhibit 1. The Five-Year Plan continues the planned bus replacement of 393 buses to electric ($342.843 million within the next five years).

SMART Plan

The SMART Plan includes additional PTP Surtax funding as a result of the flexing of SU grant funds allocated by the TPO. Also, beginning in FY 2022-23, it is planned that funding from the PTP Revenue fund totaling $247.582 million will be available for the SMART Plan as well. Finally, the Five-Year plan includes an additional $17.845 million from dedicated DTPW joint development revenue as required by resolutions R-429-17 and R-774-17 and an additional $68.389 million from the Transportation Infrastructure Improvement District (TIID) revenues as required by Ordinance 18-8.

40-Year PTP and DTPW Pro Forma

As part of the 40-year plan, it is anticipated that DTPW will continue with a future PTP capital program to improve and upgrade existing transit assets, rehabilitate the new Metrorail vehicle fleet, and rehabilitate and eventually replace the current Metromover vehicle fleet. It plans for a future electric bus replacement program that replenishes the fleet every 12 years. Also, PTP Surtax is expected to provide support for future Transit services and operations that were included in the ballot question and in Exhibit 1, beginning in FY 2024-25. Except for the South Dade Transitway corridor and the contribution towards the construction of the Aventura Station approved by the Board in November 2019, the 40-year plan does not include a detailed construction schedule for implementing the SMART plan capital projects or future funding to operate the SMART Plan rapid transit corridors. The plan anticipates over $9.983 billion in nominal dollars to be available for more than 40 years for the SMART plan ($1.593 billion from PTP Capital Expansion funds, $1.2 billion from TPO Flexed SU Grant funds, $7.328 billion from Available PTP Surtax funds, $524.836 million from TIID funds and $132.336 million from Transit Joint Development funds). As information becomes available concerning the sequencing and scheduling of implementing the SMART Plan, the Pro Forma will be updated and adjusted accordingly.

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Revenues (Dollar in Thousands)	2023	2024	2025	2026	2027	2028
Operating Revenues						
Transit Operating Carryover	$ 190,300	$ 132,331	$ -	$ -	$ -	$ -
Transit Fares and Fees	71,752	95,199	95,675	96,153	96,634	97,117
Other Transit Revenues	14,594	15,315	15,315	15,498	26,012	16,618
PTP Revenue Fund Carryover	194,178	-	-	-	-	-
PTP Interest Earnings	200	200	200	200	200	200
Grant Funding and Subsidies						
State Disadvantaged Trust Fund Program	7,341	7,341	7,341	6,675	6,675	6,675
Local Revenues						
Countywide General Fund Support (MOE)	230,238	238,296	246,636	255,268	264,202	321,404
Extraordinary Adjustment in General Fund Support	-	-	-	-	46,333	50,686
PTP Sales Tax Revenue	408,853	425,207	442,215	459,904	478,300	497,432
Capital Revenues						
PTP Capital Expansion Reserve Fund Carryover	21,015	-	-	-	-	-
DTPW PTP Capital Project Fund Carryover	349,085	36,364	248,600	136,306	74,661	38,914
Planned Future Bond Proceeds	-	484,836	114,267	67,072	37,978	19,053
Planned Financing for Bus Replacement Program	118,690	-	-	47,708	111,063	65,383
Fund Transfers						
PTP Capital Expansion from PTP Revenue	17,192	16,779	14,138	14,664	15,021	15,090
Transit Operating from PTP Revenue	-	-	89,303	91,536	93,824	96,170
Transit Operating from PTP Reserve	-	3,030	56,789	65,523	46,783	-
Smart Plan Revenues						
SMART Plan Carryover	-	334,550	397,001	455,235	517,618	592,869
Transfer from PTP Revenue from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	247,582	46,923	20,317	22,146	22,388	19,965
Transfer Plan from Capital Expansion	38,207	16,779	14,138	14,664	15,021	15,090
Transfer Plan from Dedicated Transit Joint Development Revenue	2,057	721	721	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	51,715	6,446	6,831	7,239	7,671	10,805
Total Revenues	**$1,992,999**	**$1,890,317**	**$1,799,487**	**$1,786,695**	**$1,901,802**	**$1,895,495**

FY 2022-23 Proposed Budget and Multi-Year Capital Plan

Expenses (Dollar in Thousands)	2023	2024	2025	2026	2027	2028
DTPW Operating Expenses						
Transit Operating Expense, net of reimbursements	$ 374,781	$ 485,735	$ 505,282	$ 524,693	$ 564,007	$ 581,627
Capital Expenses						
PTP Capital Expansion Reserve Expenses	3,842	1,200	-	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	291,300	258,150	219,908	127,781	73,725	38,914
DTPW Public Works PTP Capital Projects Fund Expenses	21,421	14,450	6,653	936	-	-
Planned Bus Replacement Purchases	118,690	-	-	47,708	111,063	65,383
Debt Service/Financing Expenses						
Current PTP Debt Service for Transit	121,947	126,374	126,367	125,825	127,022	127,005
Current PTP Debt Service for Public Works	25,408	25,909	25,908	25,907	25,388	25,387
Future DTPW PTP Debt Service	-	-	40,026	49,459	54,996	58,131
Future Financing for Future Bus Replacement Program	7,808	20,091	20,091	20,091	25,028	36,521
TPO Reimbursement						
Reimbursement from TPO Flexed SU grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Transfer Out						
Municipal Contributions, includes new cities	94,037	97,797	101,709	105,778	110,009	114,409
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
Transfer to County Departments/Programs						
Transfer to Office of the CITT	3,757	3,909	4,056	4,198	4,324	4,454
Transfer to Public Works Pay as You Go Projects	500	500	500	500	500	500
Transfer from PTP Revenue to Transit Operating	-	-	89,303	91,536	93,824	96,170
Transfer from PTP Revenue to Transit Operating	85,000	87,125	-	-	-	-
Intrafund Transfers						
Transfer from PTP Revenue to PTP Capital Expansion	17,192	16,779	14,138	14,664	15,021	15,090
Transfer to Transit Debt Service for Non-PTP Debt	821	821	821	821	803	784
Contributions to the SMART Plan						
PTP Capital Expansion Reserve Fund	38,207	16,779	14,138	14,664	15,021	15,090
PTP Revenue Fund from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
PTP Revenue Fund from Available Funds	247,582	46,923	20,317	22,146	22,388	19,965
Transit Operating Fund Dedicated Joint Development Revenue	2,057	721	721	904	11,418	2,024
South Dade Transit Way Corridor Expenditures						
Capital Expenditures	23,419	29,965	-	-	-	-
Operating Expenditures, Net of Revenue	-	2,681	12,187	10,984	11,247	11,067
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
SMART Plan Capital Expenses						
Capital Expenditures	7,750	4,572	1,586	1,586	-	-
Planned End of Year Carryover						
SMART Plan End of Year Balance	334,550	397,001	455,235	517,618	592,869	659,686
PTP Revenue Fund End of Year Balance	-	-	-	-	-	-
PTP Capital Expansion Reserve Fund End of Year Balance	-	-	-	-	-	-
DTPW Transit Operating Fund End of Year Balance	132,331	-	-	-	-	-
DTPW PTP Capital Projects Fund End of Year Balance	36,364	248,600	136,306	74,661	38,914	19,053
Total Expenses	**$1,992,999**	**$1,890,317**	**$1,799,487**	**$1,786,695**	**$1,901,802**	**$1,895,495**

Return to Table of Contents

This page intentionally left blank.

Return to Table of Contents



APPENDICES

Printed using sustainable products

Return to Table of Contents

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
Primary Activity	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Strategic Area: Policy Formulation																
Office of the Mayor																
Office of the Mayor	5,921	6,571	1,670	1,747	0	0	0	0	0	0	0	0	7,591	8,318	45	50
Department Total	**5,921**	**6,571**	**1,670**	**1,747**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,591**	**8,318**	**45**	**50**
Board of County Commissioners																
Board of County Commissioners	12,856	14,635	3,628	3,890	0	0	0	0	0	0	0	0	16,484	18,525	118	118
Office of the Chair	388	452	109	120	0	0	0	0	0	0	0	0	497	572	4	4
Agenda Coordination and Processing	433	409	123	109	0	0	0	0	0	0	327	450	883	968	6	6
Community Advocacy	1,390	1,503	347	399	116	126	0	0	0	0	0	0	1,853	2,028	17	16
Intergovernmental Affairs	661	876	186	233	0	0	0	0	0	0	103	200	950	1,309	6	7
Media	410	462	115	123	0	0	0	0	0	0	0	0	525	585	4	4
Jay Malina International Trade Consortium	516	559	146	148	0	0	0	0	0	0	340	400	1,002	1,107	7	7
Protocol	243	294	68	78	0	0	0	0	0	0	0	0	311	372	3	3
Military Affairs Board	105	332	29	88	0	0	0	0	0	0	0	0	134	420	1	3
Office of Commission Auditor	2,068	2,528	583	672	0	0	0	0	0	0	213	400	2,864	3,600	23	24
Office of Policy and Budgetary Affairs	798	891	225	238	0	0	0	0	0	0	0	0	1,023	1,129	4	4
Support Staff	1,156	1,768	326	470	0	0	0	0	0	0	850	1,000	2,332	3,238	17	17
Department Total	**21,024**	**24,709**	**5,885**	**6,568**	**116**	**126**	**0**	**0**	**0**	**0**	**1,833**	**2,450**	**28,858**	**33,853**	**210**	**213**
County Attorney's Office																
Office of the County Attorney	17,707	20,293	4,994	5,394	8,059	7,349	0	0	0	0	0	0	30,760	33,036	136	146
Department Total	**17,707**	**20,293**	**4,994**	**5,394**	**8,059**	**7,349**	**0**	**0**	**0**	**0**	**0**	**0**	**30,760**	**33,036**	**136**	**146**
Policy Formulation Total	**44,652**	**51,573**	**12,549**	**13,709**	**8,175**	**7,475**	**0**	**0**	**0**	**0**	**1,833**	**2,450**	**67,209**	**75,207**	**391**	**409**
Strategic Area: Public Safety																
Corrections and Rehabilitation																
Office of The Director	10,636	11,978	0	0	0	0	0	0	0	0	0	0	10,636	11,978	83	84
Management Services	38,920	42,100	0	0	952	971	0	0	0	0	0	0	39,872	43,071	205	217
Support Services	70,292	77,054	0	0	738	701	0	0	0	0	0	0	71,030	77,755	491	494
Custody Services	104,074	158,907	0	0	1,750	791	0	0	1,633	1,340	168,099	134,937	275,556	295,975	2,294	2,281
Quality Improvement	0	934	0	0	0	0	0	0	0	0	0	0	0	934	0	9
Department Total	**223,922**	**290,973**	**0**	**0**	**3,440**	**2,463**	**0**	**0**	**1,633**	**1,340**	**168,099**	**134,937**	**397,094**	**429,713**	**3,073**	**3,085**
Fire Rescue																
Office of the Fire Chief	200	200	0	0	6,321	8,472	0	0	0	0	0	0	6,521	8,672	23	34
Budget/Planning/Grants/Administration	0	0	0	0	31,238	29,274	0	0	0	0	0	0	31,238	29,274	82	84
Technical/Support Services	0	0	0	0	118,540	133,575	0	0	0	0	0	0	118,540	133,575	409	417
Suppression and Rescue	36,432	39,385	0	0	354,452	387,700	301	329	3,576	3,098	7,727	7,727	402,488	438,239	2,265	2,259
Emergency Management	5,234	0	0	0	561	0	106	0	2,516	0	0	0	8,417	0	24	0
Department Total	**41,866**	**39,585**	**0**	**0**	**511,112**	**559,021**	**407**	**329**	**6,092**	**3,098**	**7,727**	**7,727**	**567,204**	**609,760**	**2,803**	**2,794**
Emergency Management																
Office of Emergency Management	0	7,124	0	0	0	719	0	106	0	2,516	0	0	0	10,465	0	43
Department Total	**0**	**7,124**	**0**	**0**	**0**	**719**	**0**	**106**	**0**	**2,516**	**0**	**0**	**0**	**10,465**	**0**	**43**
Judicial Administration																
Administrative Office of the Courts	19,531	22,853	0	0	5,739	4,584	0	0	1,559	2,009	0	0	26,829	29,446	303	309
Public Defender	4,832	4,832	0	0	0	0	0	0	0	0	0	0	4,832	4,832	0	0
State Attorney	11,504	12,832	0	0	459	506	0	0	0	0	125	125	12,088	13,463	16	35
Department Total	**35,867**	**40,517**	**0**	**0**	**6,198**	**5,090**	**0**	**0**	**1,559**	**2,009**	**125**	**125**	**43,749**	**47,741**	**319**	**344**
Juvenile Services																
Office of the Director	354	410	0	0	0	0	0	0	0	0	0	0	354	410	2	2
Operations	8,874	9,547	0	0	0	0	2,010	2,010	155	124	0	0	11,039	11,681	81	87
Operational Support	4,434	4,976	0	0	175	217	0	0	0	0	0	0	4,609	5,193	10	11
Guardian Ad Litem	800	845	0	0	0	0	0	0	0	0	0	0	800	845	6	6
Department Total	**14,462**	**15,778**	**0**	**0**	**175**	**217**	**2,010**	**2,010**	**155**	**124**	**0**	**0**	**16,802**	**18,129**	**99**	**106**
Law Library																
Law Library	0	0	0	0	566	601	0	0	0	0	0	0	566	601	4	4
Department Total	**0**	**0**	**0**	**0**	**566**	**601**	**0**	**0**	**0**	**0**	**0**	**0**	**566**	**601**	**4**	**4**
Legal Aid																
Legal Aid	3,165	3,509	0	0	1,495	1,511	0	0	0	0	0	0	4,660	5,020	43	41
Department Total	**3,165**	**3,509**	**0**	**0**	**1,495**	**1,511**	**0**	**0**	**0**	**0**	**0**	**0**	**4,660**	**5,020**	**43**	**41**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Medical Examiner																
Administration	1,561	1,863	0	0	0	0	0	0	0	0	0	0	1,561	1,863	7	8
Support Services	1,994	2,241	0	0	5	5	0	0	0	0	0	0	1,999	2,246	12	12
Death Investigation and Education	10,347	11,641	0	0	768	750	0	0	0	0	0	0	11,115	12,391	68	69
Indigent Cremation Services	394	428	0	0	60	65	0	0	0	0	0	0	454	493	2	2
Department Total	**14,296**	**16,173**	**0**	**0**	**833**	**820**	**0**	**0**	**0**	**0**	**0**	**0**	**15,129**	**16,993**	**89**	**91**
Office of the Clerk																
Clerk of the Board	3,657	2,039	0	0	-545	1,665	0	0	0	0	0	0	3,112	3,704	25	27
County Clerk	77	0	0	0	4,806	5,289	0	0	0	0	701	742	5,584	6,031	62	65
County Recorder	0	0	0	0	5,211	5,170	0	0	0	0	0	0	5,211	5,170	46	46
Operational Support	3,043	6,107	0	0	2,818	241	0	0	0	0	0	0	5,861	6,348	25	25
Records Center	0	0	0	0	2,459	2,484	0	0	0	0	0	0	2,459	2,484	24	24
Department Total	**6,777**	**8,146**	**0**	**0**	**14,749**	**14,849**	**0**	**0**	**0**	**0**	**701**	**742**	**22,227**	**23,737**	**182**	**187**
Police																
Administration	4,781	5,732	0	0	610	565	0	0	0	0	0	0	5,391	6,297	40	43
Support Services	62,964	135,458	65,880	81,804	13,332	16,831	0	0	2,546	1,847	73,620	0	218,342	235,940	995	998
Police Services	996	68,203	152,203	251,158	103,115	106,404	0	0	3,094	6,586	143,447	3,831	402,855	436,182	2,435	2,491
Investigative Services	36,243	89,914	77,722	79,195	6,703	6,418	772	710	3,562	2,413	45,329	66	170,331	178,716	980	977
Department Total	**104,984**	**299,307**	**295,805**	**412,157**	**123,760**	**130,218**	**772**	**710**	**9,202**	**10,846**	**262,396**	**3,897**	**796,919**	**857,135**	**4,450**	**4,509**
Miami-Dade Economic Advocacy Trust																
Youth Services	0	0	0	0	877	1,052	0	0	0	0	0	0	877	1,052	8	7
Department Total	**0**	**0**	**0**	**0**	**877**	**1,052**	**0**	**0**	**0**	**0**	**0**	**0**	**877**	**1,052**	**8**	**7**
General Government Improvement Fund																
Capital Improvement Fund	9,300	1,180	0	500	2,100	13,428	0	0	0	0	7,252	2,643	18,652	17,751	0	0
Department Total	**9,300**	**1,180**	**0**	**500**	**2,100**	**13,428**	**0**	**0**	**0**	**0**	**7,252**	**2,643**	**18,652**	**17,751**	**0**	**0**
Non-Departmental																
Public Safety	8,854	12,120	0	0	0	0	0	0	0	0	0	0	8,854	12,120	0	0
Department Total	**8,854**	**12,120**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**8,854**	**12,120**	**0**	**0**
Independent Civilian Panel																
Independent Civilian Panel	0	1,000	0	0	0	0	0	0	0	0	0	0	0	1,000	0	5
Department Total	**0**	**1,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,000**	**0**	**5**
Public Safety Total	**463,493**	**735,412**	**295,805**	**412,657**	**665,305**	**729,989**	**3,189**	**3,155**	**18,641**	**19,933**	**446,300**	**150,071**	**1,892,733**	**2,051,217**	**11,070**	**11,216**
Strategic Area: Transportation and Mobility																
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trus	0	0	0	0	2,998	3,757	0	0	0	0	0	0	2,998	3,757	9	11
Department Total	**0**	**0**	**0**	**0**	**2,998**	**3,757**	**0**	**0**	**0**	**0**	**0**	**0**	**2,998**	**3,757**	**9**	**11**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Transportation and Public Works																
Office of the Director	1,007	528	0	0	0	0	0	0	0	0	0	0	1,007	528	6	2
Administrative Services	0	10,734	0	0	0	0	0	0	0	0	0	75	0	10,809	0	88
Financial Services	0	-98,968	0	0	0	66,760	0	0	0	0	0	100,533	0	68,325	0	192
Intergovernmental Affairs	0	318	0	0	0	0	0	0	0	0	0	0	0	318	0	2
External Affairs	0	0	0	0	0	3,734	0	0	0	0	0	0	0	3,734	0	13
Major Projects and Programs Implementation	0	327	0	0	0	187	0	0	0	0	0	0	0	514	0	3
Innovation and Mobility Services	0	37,737	0	0	0	9,199	0	6,675	0	0	0	3,550	0	57,161	0	100
Operating Grants	0	0	0	0	0	0	5,123	5,888	1,000	1,000	0	0	6,123	6,888	0	0
Safety and Security	0	36,737	0	0	0	0	0	0	0	0	0	0	0	36,737	0	25
Planning	0	3,754	0	0	0	375	0	0	0	0	0	0	0	4,129	0	26
Project Delivery	0	17,115	0	3,330	0	19,409	0	0	0	0	0	3,995	0	43,849	0	279
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Infrastructure Operations and Maintenance	0	72,346	0	182	0	3,123	0	7,208	0	0	0	11,257	0	94,116	0	308
Transit Operations and Maintenance	0	173,335	0	0	0	59,748	0	666	0	0	0	148,745	0	382,494	0	2,772
Causeway Operations	0	0	0	0	0	8,302	0	0	0	0	0	0	0	8,302	0	12
Construction and Maintenance	1,198	0	507	0	12,581	0	0	0	0	0	1,091	0	15,377	0	104	0
Engineering	21,339	0	2,473	0	3,608	0	0	0	0	0	3,445	0	30,865	0	239	0
Metrobus	120,736	0	0	0	50,285	0	666	0	0	0	114,053	0	285,740	0	2,225	0
Metromover	11,089	0	0	0	0	0	0	0	0	0	2,757	0	13,846	0	74	0
Metrorail	35,860	0	0	0	14,250	0	0	0	0	0	24,049	0	74,159	0	471	0
Mobility and Passenger Transportation Services	0	0	0	0	4,506	0	0	0	0	0	100	0	4,606	0	35	0
Operational Support	1,106	0	0	0	52,503	0	0	0	0	0	137,397	0	191,006	0	450	0
Paratransit	31,331	0	0	0	4,518	0	6,952	0	0	0	3,500	0	46,301	0	31	0
Traffic Services	17,228	0	0	0	5,103	0	7,208	0	0	0	9,252	0	38,791	0	177	0
Department Total	**240,894**	**253,963**	**2,980**	**3,512**	**151,589**	**175,072**	**19,949**	**20,437**	**1,000**	**1,000**	**295,644**	**268,155**	**712,056**	**722,139**	**3,812**	**3,822**
Parks, Recreation and Open Spaces																
Causeway Operations	0	0	0	0	7,761	0	0	0	0	0	0	0	7,761	0	32	0
Department Total	**0**	**0**	**0**	**0**	**7,761**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**7,761**	**0**	**32**	**0**
Non-Departmental																
Transportation	0	31,797	0	0	0	0	0	0	0	0	0	0	0	31,797	0	0
Department Total	**0**	**31,797**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**31,797**	**0**	**0**
Transportation and Mobility Total	**240,894**	**285,760**	**2,980**	**3,512**	**162,348**	**178,829**	**19,949**	**20,437**	**1,000**	**1,000**	**295,644**	**268,155**	**722,815**	**757,693**	**3,853**	**3,833**
Strategic Area: Recreation and Culture																
Cultural Affairs																
Administration	911	911	0	0	82	129	0	0	0	0	4,232	6,000	5,225	7,040	30	34
Grants and Programs	12,328	12,328	0	0	1,816	6,157	25	25	40	0	6,606	9,313	20,815	27,823	0	0
South Miami-Dade Cultural Arts Center	65	65	0	0	2,666	2,610	0	0	0	0	4,238	4,686	6,969	7,361	28	29
Art in Public Places (APP)	0	0	0	0	14,931	15,691	0	0	0	0	0	0	14,931	15,691	6	6
Cultural Facilities	40	40	0	0	1,105	1,201	0	0	0	0	5,362	6,001	6,507	7,242	26	28
Department Total	**13,344**	**13,344**	**0**	**0**	**20,600**	**25,788**	**25**	**25**	**40**	**0**	**20,438**	**26,000**	**54,447**	**65,157**	**90**	**97**
HistoryMiami																
Historical Museum	0	0	0	0	3,854	4,000	0	0	0	0	0	0	3,854	4,000	0	0
Department Total	**0**	**0**	**0**	**0**	**3,854**	**4,000**	**0**	**0**	**0**	**0**	**0**	**0**	**3,854**	**4,000**	**0**	**0**
Library																
Director's Office	0	0	0	0	1,644	1,765	0	0	0	0	0	0	1,644	1,765	8	8
Human Resources	0	0	0	0	626	671	0	0	0	0	0	0	626	671	5	5
Fiscal and Business Operations	0	0	0	0	8,798	17,103	0	0	0	0	0	0	8,798	17,103	25	25
Library and Public Technology Services	0	0	0	0	54,702	53,587	1,000	1,000	0	0	0	0	55,702	54,587	434	436
Communications and Marketing	0	0	0	0	5,371	2,412	0	0	0	0	0	0	5,371	2,412	11	12
Facilities Management and Capital Development	0	0	0	0	10,082	8,726	0	0	0	0	0	0	10,082	8,726	29	29
Public Services	0	0	0	0	8,460	8,296	0	0	0	0	0	0	8,460	8,296	0	0
Department Total	**0**	**0**	**0**	**0**	**89,683**	**92,560**	**1,000**	**1,000**	**0**	**0**	**0**	**0**	**90,683**	**93,560**	**512**	**515**
Perez Art Museum Miami																
Miami Art Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Department Total	**0**	**0**	**0**	**0**	**4,000**	**4,000**	**0**	**0**	**0**	**0**	**0**	**0**	**4,000**	**4,000**	**0**	**0**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Parks, Recreation and Open Spaces																
Office of the Director	694	703	373	379	0	0	0	0	0	0	0	0	1,067	1,082	5	5
Business Support	10,826	13,018	6,998	7,010	138	183	0	0	0	0	573	415	18,535	20,626	111	126
Coastal and Heritage Parks and Marina Enterprise	0	0	0	0	18,136	20,570	0	0	0	0	12	3,020	18,148	23,590	111	151
Cooperative Extension	666	990	0	0	480	480	0	0	0	0	0	0	1,146	1,470	19	19
Deering Estate	3,415	3,516	0	0	973	1,179	0	0	0	0	0	0	4,388	4,695	35	39
Education, Extension, Conservation and Outreach (EECO)	3,901	5,033	0	0	2,041	2,145	0	0	0	0	0	0	5,942	7,178	53	54
Golf Enterprise	3,131	4,254	0	0	6,620	7,262	0	0	0	0	0	0	9,751	11,516	60	60
Park Stewardship Operations	13,123	15,441	30,622	36,030	9,033	8,255	0	0	0	0	149	153	52,927	59,879	452	434
Planning, Design and Construction Excellence	2,616	3,162	1,409	1,702	0	0	0	0	0	0	8,240	9,198	12,265	14,062	90	92
Miami-Dade Zoological Park and Gardens (Zoo Miami)	8,757	3,843	0	0	15,605	19,866	0	0	0	0	11,852	16,600	36,214	40,309	274	327
Department Total	**47,129**	**49,960**	**39,402**	**45,121**	**53,026**	**59,940**	**0**	**0**	**0**	**0**	**20,826**	**29,386**	**160,383**	**184,407**	**1,210**	**1,307**
Adrienne Arsht Center for the Performing Arts Trust																
Performing Arts Center Trust	0	0	0	0	14,222	0	0	0	0	0	0	0	14,222	0	0	0
Department Total	**0**	**0**	**0**	**0**	**14,222**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**14,222**	**0**	**0**	**0**
Tourist Taxes																
Tourist Taxes	0	0	0	0	118,751	203,008	0	0	0	0	0	0	118,751	203,008	0	0
Department Total	**0**	**0**	**0**	**0**	**118,751**	**203,008**	**0**	**0**	**0**	**0**	**0**	**0**	**118,751**	**203,008**	**0**	**0**
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	0	0	0	0	0	0	2,500	4,000	2,500	4,000	0	0
Department Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,500**	**4,000**	**2,500**	**4,000**	**0**	**0**
General Government Improvement Fund																
Capital Improvement Fund	0	0	0	0	2,462	2,497	0	0	0	0	306	308	2,768	2,805	0	0
Department Total	**0**	**0**	**0**	**0**	**2,462**	**2,497**	**0**	**0**	**0**	**0**	**306**	**308**	**2,768**	**2,805**	**0**	**0**
Non-Departmental																
Recreation and Culture	4,437	5,149	0	0	0	0	0	0	0	0	0	0	4,437	5,149	0	0
Department Total	**4,437**	**5,149**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,437**	**5,149**	**0**	**0**
Recreation and Culture Total	**64,910**	**68,453**	**39,402**	**45,121**	**306,598**	**391,793**	**1,025**	**1,025**	**40**	**0**	**44,070**	**59,694**	**456,045**	**566,086**	**1,812**	**1,919**
Strategic Area: Neighborhood and Infrastructure																
Transportation and Public Works																
Administrative Services	0	0	0	0	0	0	0	0	0	0	0	300	0	300	0	3
Financial Services	0	2,610	0	2,892	0	2,486	0	0	0	0	0	1,504	0	9,492	0	16
Project Delivery	0	0	0	0	0	4,578	0	0	0	0	0	0	0	4,578	0	24
Infrastructure Operations and Maintenance	0	2,005	0	4,910	0	18,317	0	0	0	0	0	1,882	0	27,114	0	209
Construction and Maintenance	1,954	0	4,783	0	22,136	0	0	0	0	0	1,857	0	30,730	0	236	0
Operational Support	1,467	0	1,655	0	1,989	0	0	0	0	0	1,705	0	6,816	0	14	0
Department Total	**3,421**	**4,615**	**6,438**	**7,802**	**24,125**	**25,381**	**0**	**0**	**0**	**0**	**3,562**	**3,686**	**37,546**	**41,484**	**250**	**252**
Parks, Recreation and Open Spaces																
Beach Maintenance	11,363	5,713	0	0	0	0	0	0	0	0	0	3,900	11,363	9,613	57	61
Landscape Maintenance - Open Spaces	3,462	4,760	10,651	11,864	6,219	7,244	0	0	0	0	3,876	3,719	24,208	27,587	93	98
Natural Areas Management (NAM)	302	375	0	0	69	119	0	0	0	0	3,782	3,974	4,153	4,468	56	56
Special Assessment Districts	0	0	0	0	29,000	31,107	0	0	0	0	4,256	3,600	33,256	34,707	75	75
Department Total	**15,127**	**10,848**	**10,651**	**11,864**	**35,288**	**38,470**	**0**	**0**	**0**	**0**	**11,914**	**15,193**	**72,980**	**76,375**	**281**	**290**
Animal Services																
Director's Office	116	189	0	0	400	400	0	0	0	0	0	0	516	589	2	3
Live Release and Shelter Services	1,919	2,186	0	0	1,690	1,890	0	0	0	0	0	0	3,609	4,076	44	44
Pet Protection Services	2,319	2,767	0	0	1,650	2,100	0	0	0	0	0	0	3,969	4,867	37	43
Finance and Administration	1,947	1,661	0	0	1,720	2,440	0	0	0	0	0	0	3,667	4,101	34	36
Animal Care Division	5,478	5,873	0	0	1,500	1,700	0	0	0	0	0	0	6,978	7,573	101	103
Community Engagement and Public Relations	3,826	4,168	0	0	1,300	1,300	0	0	0	0	0	0	5,126	5,468	4	4
Veterinary Clinic	6,005	5,669	0	0	2,118	2,117	0	0	0	0	0	0	8,123	7,786	43	48
Department Total	**21,610**	**22,513**	**0**	**0**	**10,378**	**11,947**	**0**	**0**	**0**	**0**	**0**	**0**	**31,988**	**34,460**	**265**	**281**
Solid Waste Management																
Administration/Office of the Director	0	0	0	0	50,348	60,967	0	0	0	0	0	0	50,348	60,967	117	127
Collection Operations	0	0	0	0	132,089	148,241	0	0	0	0	11,000	0	143,089	148,241	577	587
Disposal Operations	0	0	0	0	63,018	75,821	0	0	0	0	0	0	63,018	75,821	317	318
Environmental and Technical Services	0	0	0	0	81,378	88,405	0	0	0	0	0	0	81,378	88,405	44	44
Mosquito Control and Habitat Management	11,120	12,603	0	0	167	194	0	0	0	0	9	0	11,296	12,797	64	64
Department Total	**11,120**	**12,603**	**0**	**0**	**327,000**	**373,628**	**0**	**0**	**0**	**0**	**11,009**	**0**	**349,129**	**386,231**	**1,119**	**1,140**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Water and Sewer																
Office of the Director and Resilience Program	0	0	0	0	2,072	5,034	0	0	0	0	0	0	2,072	5,034	7	18
Water and Wastewater Systems Operations	0	0	0	0	404,092	440,333	0	0	0	0	0	0	404,092	440,333	1,628	1,676
Finance and Administrative Compliance	0	0	0	0	52,965	44,411	0	0	0	0	0	0	52,965	44,411	311	302
Planning, Regulatory Compliance and Program Management	0	0	0	0	51,946	47,193	0	0	0	0	0	0	51,946	47,193	349	351
Internal and Administrative Services	0	0	0	0	83,826	91,262	0	0	0	0	0	0	83,826	91,262	524	557
Department Total	**0**	**0**	**0**	**0**	**594,901**	**628,233**	**0**	**0**	**0**	**0**	**0**	**0**	**594,901**	**628,233**	**2,819**	**2,904**
Regulatory and Economic Resources																
Director's Office	0	0	0	0	1,580	2,285	0	0	0	0	0	0	1,580	2,285	9	11
Administration	0	0	0	0	5,785	4,997	0	0	0	0	0	0	5,785	4,997	66	70
Code Compliance	710	710	0	0	21,753	22,998	0	0	0	0	0	0	22,463	23,708	153	156
Development Services	0	0	0	0	8,680	9,168	0	0	0	0	0	0	8,680	9,168	47	48
Planning	1,699	1,446	183	176	3,262	3,661	0	0	0	0	0	0	5,144	5,283	27	29
Environmental Resources Management	120	120	140	140	95,747	81,181	3,737	4,987	1,467	1,013	500	2,817	101,711	90,258	426	428
Office of Resilience	2,311	3,302	0	0	193	191	0	0	0	0	1,823	1,501	4,327	4,994	17	23
Board and Code Administration	0	0	0	0	7,601	7,792	0	0	0	0	0	0	7,601	7,792	37	36
Construction, Permitting, and Building Code	0	0	0	0	48,602	55,053	0	0	0	0	0	0	48,602	55,053	250	263
Department Total	**4,840**	**5,578**	**323**	**316**	**193,203**	**187,326**	**3,737**	**4,987**	**1,467**	**1,013**	**2,323**	**4,318**	**205,893**	**203,538**	**1,032**	**1,064**
General Government Improvement Fund																
Capital Improvement Fund	3,500	0	0	0	4,343	11,522	0	0	0	0	4,337	3,009	12,180	14,531	0	0
Department Total	**3,500**	**0**	**0**	**0**	**4,343**	**11,522**	**0**	**0**	**0**	**0**	**4,337**	**3,009**	**12,180**	**14,531**	**0**	**0**
Non-Departmental																
Neighborhood and Infrastructure	120,606	32,133	0	0	0	120,000	0	0	0	0	0	0	120,606	152,133	0	0
Department Total	**120,606**	**32,133**	**0**	**0**	**0**	**120,000**	**0**	**0**	**0**	**0**	**0**	**0**	**120,606**	**152,133**	**0**	**0**
Neighborhood and Infrastructure Total	**180,224**	**88,290**	**17,412**	**19,982**	**1,189,238**	**1,396,507**	**3,737**	**4,987**	**1,467**	**1,013**	**33,145**	**26,206**	**1,425,223**	**1,536,985**	**5,766**	**5,931**
Strategic Area: Health and Society																
Community Action and Human Services																
Administration	5,805	5,688	0	0	0	0	0	0	0	0	0	0	5,805	5,688	37	41
Office of Neighborhood Safety	0	1,456	0	0	0	0	0	0	0	0	0	0	0	1,456	0	5
Office of New Americans	0	800	0	0	0	0	0	0	0	0	0	0	0	800	0	4
Head Start	2,800	1,725	0	0	850	992	0	0	85,113	87,473	0	0	88,763	90,190	102	102
Employment and Training	275	0	0	0	180	0	0	0	369	0	0	0	824	0	5	0
Rehabilitative Services	3,650	4,119	0	0	75	90	0	0	3,119	3,236	0	0	6,844	7,445	49	50
Elderly and Disability Services	13,270	14,665	0	0	0	0	1,035	837	4,205	4,198	0	0	18,510	19,700	168	168
Psychological Services	285	302	0	0	0	0	0	0	0	0	0	0	285	302	1	1
Energy and Facility Services	4,431	5,216	0	0	450	461	0	0	578	550	0	0	5,459	6,227	26	24
Greater Miami Service Corps	0	0	0	0	398	398	134	134	1,308	2,450	1,525	861	3,365	3,843	10	10
Transportation	1,649	1,842	0	0	30	15	0	0	0	0	0	0	1,679	1,857	18	18
Family and Community Services	4,565	4,879	0	0	0	126	0	0	15,128	17,367	0	0	19,693	22,372	75	109
Violence Prevention and Intervention Services	4,318	5,125	0	0	45	45	1,281	1,455	3,887	3,496	0	0	9,531	10,121	127	127
Office of Housing Advocacy	0	694	0	0	0	0	0	0	0	0	0	0	0	694	0	7
Department Total	**41,048**	**46,511**	**0**	**0**	**2,028**	**2,127**	**2,450**	**2,426**	**113,707**	**118,770**	**1,525**	**861**	**160,758**	**170,695**	**618**	**666**
Homeless Trust																
Homeless Trust Operations	0	0	0	0	1,811	1,971	107	107	1,784	1,924	0	0	3,702	4,002	20	21
Domestic Violence Oversight Board	0	0	0	0	4,336	4,601	0	0	0	0	0	0	4,336	4,601	0	0
Emergency Housing	0	0	0	0	16,425	19,174	0	0	0	0	1,000	0	17,425	19,174	0	0
Permanent Housing	0	0	0	0	2,777	19,112	6,612	2,567	31,911	31,926	0	0	41,300	53,605	0	0
Support Services	0	0	0	0	1,753	3,449	0	0	0	0	0	0	1,753	3,449	0	0
Department Total	**0**	**0**	**0**	**0**	**27,102**	**48,307**	**6,719**	**2,674**	**33,695**	**33,850**	**1,000**	**0**	**68,516**	**84,831**	**20**	**21**
Jackson Health System																
Jackson Health System	237,687	263,533	0	0	0	0	0	0	0	0	0	0	237,687	263,533	0	0
Department Total	**237,687**	**263,533**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**237,687**	**263,533**	**0**	**0**
Public Housing and Community Development																
Office of the Director	0	105	0	0	-102	-1,421	0	0	2,319	3,342	0	0	2,217	2,026	17	16
Public Housing Division	0	216	0	0	14,390	17,662	0	0	57,008	58,313	0	0	71,398	76,191	268	280
Section 8 Housing Choice Voucher	0	0	0	0	-13,907	-22,549	0	0	30,114	39,590	0	0	16,207	17,041	23	23
Development	310	677	0	0	-1,756	-1,544	0	0	3,286	3,103	0	0	1,840	2,236	15	19
Human Resources	0	0	0	0	-192	-284	0	0	773	955	0	0	581	671	5	6
Finance and Administration	0	0	0	0	-2,296	-7,905	0	0	6,185	11,937	0	0	3,889	4,032	59	59
Department Total	**310**	**998**	**0**	**0**	**-3,863**	**-16,041**	**0**	**0**	**99,685**	**117,240**	**0**	**0**	**96,132**	**102,197**	**387**	**403**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Management and Budget																
Grants Coordination	0	0	0	0	0	0	0	0	31,500	30,000	0	0	31,500	30,000	14	13
Department Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**31,500**	**30,000**	**0**	**0**	**31,500**	**30,000**	**14**	**13**
General Government Improvement Fund																
Capital Improvement Fund	0	530	0	150	0	3,321	0	0	900	900	8,783	4,858	9,683	9,759	0	0
Department Total	**0**	**530**	**0**	**150**	**0**	**3,321**	**0**	**0**	**900**	**900**	**8,783**	**4,858**	**9,683**	**9,759**	**0**	**0**
Non-Departmental																
Health and Human Services	44,105	87,964	0	0	0	0	0	0	0	0	0	0	44,105	87,964	0	0
Department Total	**44,105**	**87,964**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**44,105**	**87,964**	**0**	**0**
Health and Society Total	**323,150**	**399,536**	**0**	**150**	**25,267**	**37,714**	**9,169**	**5,100**	**279,487**	**300,760**	**11,308**	**5,719**	**648,381**	**748,979**	**1,039**	**1,103**
Strategic Area: Economic Development																
Public Housing and Community Development																
Housing and Community Development	0	0	0	0	49,041	60,533	0	0	24,391	22,554	0	0	73,432	83,087	30	30
Department Total	**0**	**0**	**0**	**0**	**49,041**	**60,533**	**0**	**0**	**24,391**	**22,554**	**0**	**0**	**73,432**	**83,087**	**30**	**30**
Aviation																
Executive	0	0	0	0	5,127	7,588	0	0	0	0	0	0	5,127	7,588	15	25
Administration	0	0	0	0	61,982	67,604	0	0	0	0	0	0	61,982	67,604	160	154
Business Retention and Development	0	0	0	0	8,408	10,313	0	0	0	0	0	0	8,408	10,313	50	54
Commercial Operations	0	0	0	0	38,589	40,258	0	0	0	0	0	0	38,589	40,258	0	0
Facilities Development	0	0	0	0	22,113	24,029	0	0	0	0	0	0	22,113	24,029	63	63
Facilities Management	0	0	0	0	155,972	178,102	0	0	0	0	0	0	155,972	178,102	454	453
Finance and Strategy	0	0	0	0	15,061	15,410	0	0	0	0	0	0	15,061	15,410	73	75
Operations	0	0	0	0	46,084	52,208	0	0	0	0	0	0	46,084	52,208	438	451
Policy Advisement	0	0	0	0	9,393	5,953	0	0	0	0	0	0	9,393	5,953	49	25
Public Safety and Security	0	0	0	0	93,395	106,271	0	0	0	0	0	0	93,395	106,271	154	159
Non-Departmental	0	0	0	0	59,514	61,854	0	0	0	0	0	0	59,514	61,854	0	0
Policy and External Affairs	0	0	0	0	0	3,945	0	0	0	0	0	0	0	3,945	0	23
Department Total	**0**	**0**	**0**	**0**	**515,638**	**573,535**	**0**	**0**	**0**	**0**	**0**	**0**	**515,638**	**573,535**	**1,456**	**1,482**
Miami-Dade Economic Advocacy Trust																
Office of the Executive Director and Administration	1,454	999	0	0	302	412	0	0	0	0	0	375	1,756	1,786	9	9
Economic Development	215	822	0	0	0	0	0	0	0	0	0	0	215	822	1	3
Housing Program	0	0	0	0	3,159	5,718	0	0	0	0	0	0	3,159	5,718	9	9
Department Total	**1,669**	**1,821**	**0**	**0**	**3,461**	**6,130**	**0**	**0**	**0**	**0**	**0**	**375**	**5,130**	**8,326**	**19**	**21**
Regulatory and Economic Resources																
Consumer Protection	410	185	0	0	4,626	4,537	0	0	0	0	0	500	5,036	5,222	37	34
Economic Development	1,405	1,798	0	0	150	140	0	0	0	0	188	116	1,743	2,054	9	10
Department Total	**1,815**	**1,983**	**0**	**0**	**4,776**	**4,677**	**0**	**0**	**0**	**0**	**188**	**616**	**6,779**	**7,276**	**46**	**44**
Seaport																
Office of the Port Director	0	0	0	0	1,167	1,243	0	0	0	0	0	0	1,167	1,243	4	3
Deputy Director's Office	0	0	0	0	1,826	3,385	0	0	0	0	0	0	1,826	3,385	21	23
Port Operations	0	0	0	0	41,625	51,472	0	0	0	0	0	0	41,625	51,472	210	243
Business Development	0	0	0	0	4,137	4,999	0	0	0	0	0	0	4,137	4,999	35	36
Finance	0	0	0	0	36,754	38,485	0	0	0	0	0	0	36,754	38,485	100	104
Safety and Security	0	0	0	0	22,288	27,323	0	0	0	0	0	0	22,288	27,323	91	109
Department Total	**0**	**0**	**0**	**0**	**107,797**	**126,907**	**0**	**0**	**0**	**0**	**0**	**0**	**107,797**	**126,907**	**461**	**518**
Non-Departmental																
Economic Development	135,705	99,359	2,527	3,554	0	49,307	0	0	0	0	0	0	138,232	152,220	0	0
Department Total	**135,705**	**99,359**	**2,527**	**3,554**	**0**	**49,307**	**0**	**0**	**0**	**0**	**0**	**0**	**138,232**	**152,220**	**0**	**0**
Economic Development Total	**139,189**	**103,163**	**2,527**	**3,554**	**680,713**	**821,089**	**0**	**0**	**24,391**	**22,554**	**188**	**991**	**847,008**	**951,351**	**2,012**	**2,095**
Strategic Area: General Government																
Audit and Management Services																
Administration	273	292	77	78	0	0	0	0	0	0	0	0	350	370	4	4
Audit Services	2,133	2,892	601	769	0	0	0	0	0	0	2,200	2,297	4,934	5,958	35	41
Department Total	**2,406**	**3,184**	**678**	**847**	**0**	**0**	**0**	**0**	**0**	**0**	**2,200**	**2,297**	**5,284**	**6,328**	**39**	**45**
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	0	0	0	0	167	270	0	0	0	0	0	0	167	270	0	0
Office of the Executive Director	2,654	2,686	0	0	0	0	0	0	0	0	0	0	2,654	2,686	16	17
Department Total	**2,654**	**2,686**	**0**	**0**	**167**	**270**	**0**	**0**	**0**	**0**	**0**	**0**	**2,821**	**2,956**	**16**	**17**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Communications and Customer Experience																
Office of the Director/Administrative Support	616	709	174	187	125	135	0	0	0	0	530	583	1,445	1,614	8	10
311 Contact Center Operations/Constituent Services & Co	5,113	5,578	1,442	1,483	0	0	0	0	0	0	4,398	4,649	10,953	11,710	106	109
Digital Communications	1,746	2,193	493	583	0	0	0	0	0	0	1,502	1,616	3,741	4,392	17	20
Creative and Branding Services	715	820	174	218	0	0	0	0	0	0	533	676	1,422	1,714	12	14
Digital Media Services	1,188	1,274	335	339	25	5	0	0	0	0	1,021	1,051	2,569	2,669	17	17
Engagement and Client Services	676	687	191	183	0	0	0	0	0	0	582	609	1,449	1,479	9	8
Department Total	**10,054**	**11,261**	**2,809**	**2,993**	**150**	**140**	**0**	**0**	**0**	**0**	**8,566**	**9,184**	**21,579**	**23,578**	**169**	**178**
Elections																
Office of the Supervisor of Elections	613	668	0	0	0	0	0	0	0	0	0	0	613	668	3	3
Information Systems	5,506	8,477	0	0	590	116	0	0	0	0	0	0	6,096	8,593	23	23
Finance and Administration	4,155	4,627	0	0	68	0	0	0	0	0	0	0	4,223	4,627	10	12
Voter Services	3,679	5,362	0	0	162	50	0	0	0	0	0	0	3,841	5,412	24	29
Operations	4,656	8,011	0	0	435	36	0	0	0	0	0	0	5,091	8,047	22	24
Office of Governmental Affairs	1,832	2,178	0	0	9	6	0	0	0	0	0	0	1,841	2,184	12	12
Poll Worker Recruitment and Training	4,797	7,420	0	0	1,062	234	0	0	0	0	0	0	5,859	7,654	16	19
Department Total	**25,238**	**36,743**	**0**	**0**	**2,326**	**442**	**0**	**0**	**0**	**0**	**0**	**0**	**27,564**	**37,185**	**110**	**122**
Finance																
Office of the Director	0	0	0	0	1,349	0	0	0	0	0	0	1,720	1,349	1,720	6	7
Finance, Compliance and Administration	0	0	0	0	809	0	0	0	0	0	0	876	809	876	6	6
Bond Administration	0	0	0	0	2,836	2,873	0	0	0	0	0	0	2,836	2,873	8	8
Cash Management	0	0	0	0	1,968	2,301	0	0	0	0	0	0	1,968	2,301	6	6
Controller	0	0	0	0	12,051	117	0	0	0	0	3,137	15,290	15,188	15,407	136	135
Tax Collector	0	0	0	0	34,757	0	0	0	0	0	0	0	34,757	0	252	0
Credit and Collections	0	0	0	0	0	10,676	0	0	0	0	0	0	0	10,676	0	77
Finance Business Solutions Support	0	0	0	0	2,237	0	0	0	0	0	0	2,670	2,237	2,670	10	10
Department Total	**0**	**0**	**0**	**0**	**56,007**	**15,967**	**0**	**0**	**0**	**0**	**3,137**	**20,556**	**59,144**	**36,523**	**424**	**249**
Tax Collector																
Office of the Tax Collector	0	0	0	0	0	5,906	0	0	0	0	0	0	0	5,906	0	17
Finance, Budget and Administration	0	0	0	0	0	5,041	0	0	0	0	0	0	0	5,041	0	48
Fast Payment Processing	0	0	0	0	0	3,882	0	0	0	0	0	0	0	3,882	0	20
Auto Tag	0	0	0	0	0	2,750	0	0	0	0	0	0	0	2,750	0	27
Taxpayer Services and Ad Valorem	0	0	0	0	0	4,753	0	0	0	0	0	0	0	4,753	0	37
Business Taxes	0	0	0	0	0	4,680	0	0	0	0	0	0	0	4,680	0	35
Business Systems and Initiatives	0	0	0	0	0	3,096	0	0	0	0	0	0	0	3,096	0	6
Department Total	**0**	**0**	**0**	**0**	**0**	**30,108**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**30,108**	**0**	**190**
Human Resources																
Office of the Director	2,128	1,255	601	333	0	0	0	0	0	0	683	0	3,412	1,588	21	4
Personnel, Time and Attendance	2,383	1,954	672	520	0	0	0	0	0	0	574	470	3,629	2,944	35	27
Labor Relations and Employee Records	1,019	1,228	288	327	0	0	0	0	0	0	65	65	1,372	1,620	11	12
Benefits Administration	0	0	0	0	0	0	0	0	0	0	3,787	4,164	3,787	4,164	27	29
Recruitment, Testing and Career Development	1,205	1,465	340	389	0	0	0	0	0	0	1,155	1,142	2,700	2,996	25	25
Human Rights and Fair Employment Practices	1,093	1,300	308	345	0	0	0	0	78	78	100	120	1,579	1,843	13	13
Finance and Administration	784	1,126	221	299	0	0	0	0	0	0	0	0	1,005	1,425	11	13
Office of Compensation and Job Analysis	0	1,042	0	277	0	0	0	0	0	0	0	431	0	1,750	0	15
Office of Human Resources Business Systems	0	1,289	0	343	0	0	0	0	0	0	0	0	0	1,632	0	13
Department Total	**8,612**	**10,659**	**2,430**	**2,833**	**0**	**0**	**0**	**0**	**78**	**78**	**6,364**	**6,392**	**17,484**	**19,962**	**143**	**151**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Information Technology																
Office of the Director	0	0	0	0	0	632	0	0	0	0	1,048	1,199	1,048	1,831	8	9
Administrative Services	0	0	0	0	0	15,995	0	0	0	0	19,645	3,409	19,645	19,404	49	44
Public Safety/Justice Systems	1,882	2,082	0	0	0	-1,357	0	0	0	0	8,391	10,851	10,273	11,576	70	72
Data Management and Integrations	0	0	0	0	0	-1,244	0	0	0	0	7,860	22,960	7,860	21,716	37	72
Enterprise Resource Planning	0	0	0	0	0	-789	0	0	0	0	16,039	18,755	16,039	17,966	52	53
Radio Communications Services	0	0	0	0	500	-719	0	0	0	0	8,026	9,784	8,526	9,065	53	53
Service Management	0	0	0	0	0	-2,483	0	0	0	0	15,262	20,952	15,262	18,469	113	127
Citizen and Neighborhood Services	0	0	0	0	0	-1,178	0	0	0	0	4,730	9,668	4,730	8,490	36	61
Transportation and Customer Experience Solutions	0	0	0	0	0	-1,095	0	0	0	0	8,910	9,997	8,910	8,902	60	57
Network and Transport	0	0	0	0	458	-830	0	0	0	0	21,196	22,707	21,654	21,877	58	56
Geospatial Technologies	0	0	0	0	0	-1,909	0	0	0	0	11,895	14,834	11,895	12,925	79	83
Regulatory and Utility Services	0	0	0	0	0	-1,886	0	0	0	0	13,965	13,495	13,965	11,609	105	82
Enterprise Data Center Services	0	0	0	0	3,300	1,984	0	0	0	0	32,640	20,087	35,940	22,071	120	72
Enterprise Security	0	0	0	0	0	-566	0	0	0	0	10,959	13,079	10,959	12,513	43	44
County Enterprise Systems	0	0	0	0	0	-1,081	0	0	0	0	10,492	11,963	10,492	10,882	47	47
Strategic Performance and Business Relationship Managem	0	0	0	0	0	784	0	0	0	0	2,723	2,178	2,723	2,962	19	18
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	13,514	13,773	13,514	13,773	0	0
Department Total	**1,882**	**2,082**	**0**	**0**	**4,258**	**4,258**	**0**	**0**	**0**	**0**	**207,295**	**219,691**	**213,435**	**226,031**	**949**	**950**
Inspector General																
Inspector General	2,177	1,141	0	0	5,473	7,160	0	0	0	0	0	0	7,650	8,301	40	42
Department Total	**2,177**	**1,141**	**0**	**0**	**5,473**	**7,160**	**0**	**0**	**0**	**0**	**0**	**0**	**7,650**	**8,301**	**40**	**42**
Internal Services																
Office of the Director	0	0	0	0	2,568	759	0	0	0	0	0	0	2,568	759	11	2
Policy and Strategic Management	0	0	0	0	0	2,500	0	0	0	0	0	0	0	2,500	0	9
Business Services	0	0	0	0	1,550	-349	0	0	0	0	15,735	21,365	17,285	21,016	51	47
Small Business Development	0	0	0	0	-206	-210	0	0	0	0	11,996	13,143	11,790	12,933	88	102
Fleet Management	0	0	0	0	-681	-409	0	0	0	0	77,974	89,542	77,293	89,133	261	260
Budget and Finance	0	0	0	0	5,355	4,278	0	0	0	0	0	839	5,355	5,117	42	44
Facilities and Infrastructure Management	44,984	52,379	12,403	13,923	3,250	4,509	0	0	0	0	76,782	66,714	137,419	137,525	322	331
Strategic Procurement	0	0	0	0	13,318	0	0	0	0	0	2,359	0	15,677	0	117	0
Risk Management	0	0	0	0	-1,817	-1,879	0	0	0	0	18,793	18,903	16,976	17,024	93	93
Real Estate Development	2,383	3,482	672	926	1,282	663	0	0	0	0	1,123	1,474	5,460	6,545	20	28
Department Total	**47,367**	**55,861**	**13,075**	**14,849**	**24,619**	**9,862**	**0**	**0**	**0**	**0**	**204,762**	**211,980**	**289,823**	**292,552**	**1,005**	**916**
Management and Budget																
Office of the Director	0	319	0	85	0	251	0	0	0	36	0	179	0	870	0	3
Administration and Consulting Services	0	2,094	0	557	0	55	0	0	0	11	0	53	0	2,770	0	21
Management and Budget	1,217	1,638	343	434	2,235	1,074	0	0	0	0	298	117	4,093	3,263	24	19
Community Redevelopment and Municipal Services	0	158	0	42	0	1,115	0	0	0	0	0	0	0	1,315	0	5
Grants Coordination	3,109	3,878	0	0	200	325	0	0	0	0	142	137	3,451	4,340	25	30
Program Management Administration	0	0	0	0	0	0	0	0	980	6,376	0	0	980	6,376	8	8
Strategic Business Management	0	0	0	0	2,613	0	0	0	0	0	2,311	5,430	4,924	5,430	25	25
Administration	769	0	217	0	244	0	0	0	0	0	270	0	1,500	0	8	0
Management Planning and Performance Analysis	1,044	0	294	0	0	0	0	0	0	0	0	0	1,338	0	7	0
Department Total	**6,139**	**8,087**	**854**	**1,118**	**5,292**	**2,820**	**0**	**0**	**980**	**6,423**	**3,021**	**5,916**	**16,286**	**24,364**	**97**	**111**
Property Appraiser																
Office of the Property Appraiser	44,827	48,291	0	0	9,655	3,900	0	0	0	0	0	3,998	54,482	56,189	410	410
Department Total	**44,827**	**48,291**	**0**	**0**	**9,655**	**3,900**	**0**	**0**	**0**	**0**	**0**	**3,998**	**54,482**	**56,189**	**410**	**410**
Strategic Procurement																
Office of the Director and Administration	0	0	0	0	0	2,299	0	0	0	0	0	0	0	2,299	0	11
Architecture and Engineering Services	0	0	0	0	0	3,311	0	0	0	0	0	0	0	3,311	0	25
Business and P3 Solutions	0	0	0	0	0	2,013	0	0	0	0	0	0	0	2,013	0	12
Goods and Services	0	0	0	0	0	8,259	0	0	0	0	0	1,072	0	9,331	0	62
Policy, Training and Compliance	0	0	0	0	0	1,493	0	0	0	0	0	0	0	1,493	0	12
Vendor Outreach and Support Services	0	0	0	0	0	1,094	0	0	0	0	0	0	0	1,094	0	10
Department Total	**0**	**0**	**0**	**0**	**0**	**18,469**	**0**	**0**	**0**	**0**	**0**	**1,072**	**0**	**19,541**	**0**	**132**
General Government Improvement Fund																
Capital Improvement Fund	0	12,103	0	1,337	687	586	0	0	0	0	7,297	4,644	7,984	18,670	0	0
Department Total	**0**	**12,103**	**0**	**1,337**	**687**	**586**	**0**	**0**	**0**	**0**	**7,297**	**4,644**	**7,984**	**18,670**	**0**	**0**

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department / Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23	21-22	22-23
Non-Departmental																
General Government	215,472	170,840	94,800	31,888	0	25,249	0	0	0	0	0	0	310,272	227,977	0	0
Department Total	**215,472**	**170,840**	**94,800**	**31,888**	**0**	**25,249**	**0**	**0**	**0**	**0**	**0**	**0**	**310,272**	**227,977**	**0**	**0**
General Government Total	**366,828**	**362,938**	**114,646**	**55,865**	**108,634**	**119,231**	**0**	**0**	**1,058**	**6,501**	**442,642**	**485,730**	**1,033,808**	**1,030,265**	**3,402**	**3,513**
InteragencyTransfers											**1,275,130**	**999,016**				
Grand Total	**1,823,340**	**2,095,125**	**485,321**	**554,550**	**3,146,278**	**3,682,627**	**37,069**	**34,704**	**326,084**	**351,761**			**5,818,092**	**6,718,767**	**29,345**	**30,019**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Office of the Mayor						
Salary	3,058	2,708	2,917	5,269	5,470	4%
Fringe Benefits	1,348	1,429	1,796	2,022	2,503	24%
Court Costs	0	0	10	1	10	900%
Contractual Services	1	0	0	1	1	0%
Other Operating	108	71	100	201	216	7%
Charges for County Services	74	76	99	87	113	30%
Grants to Outside Organizations	240	544	-85	0	0	0%
Capital	7	7	1	10	5	-50%
Department Total:	**4,836**	**4,835**	**4,838**	**7,591**	**8,318**	**10%**
Department Position Total:	**41**	**41**	**41**	**45**	**50**	**11%**
Board of County Commissioners						
Salary	13,447	12,482	15,234	18,845	21,338	13%
Fringe Benefits	5,506	5,194	6,063	7,486	9,345	25%
Court Costs	0	1	0	0	0	0%
Contractual Services	146	70	32	55	58	5%
Other Operating	1,632	1,452	1,471	1,884	2,393	27%
Charges for County Services	1,108	545	654	498	630	27%
Grants to Outside Organizations	751	412	479	0	0	0%
Capital	66	16	45	90	89	-1%
Department Total:	**22,656**	**20,172**	**23,978**	**28,858**	**33,853**	**17%**
Department Position Total:	**183**	**197**	**201**	**210**	**213**	**1%**
County Attorney's Office						
Salary	19,518	20,604	14,385	22,977	24,608	7%
Fringe Benefits	5,236	5,616	5,627	6,714	7,365	10%
Court Costs	54	-252	-294	55	52	-5%
Contractual Services	6	0	-6	14	4	-71%
Other Operating	498	528	389	660	651	-1%
Charges for County Services	197	184	180	275	264	-4%
Capital	62	58	73	65	92	42%
Department Total:	**25,571**	**26,738**	**20,354**	**30,760**	**33,036**	**7%**
Department Position Total:	**128**	**132**	**132**	**136**	**146**	**7%**
Policy Formulation Total	53,063	51,745	49,170	67,209	75,207	12%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Corrections and Rehabilitation						
Salary	216,229	219,423	231,263	235,621	254,317	8%
Fringe Benefits	113,850	115,720	118,746	118,392	126,965	7%
Court Costs	13	16	-1	39	44	13%
Contractual Services	8,555	7,447	8,160	9,486	10,701	13%
Other Operating	18,516	19,907	19,722	23,508	27,135	15%
Charges for County Services	7,594	7,571	7,839	8,728	9,348	7%
Capital	1,605	399	224	1,320	1,203	-9%
Department Total:	**366,362**	**370,483**	**385,953**	**397,094**	**429,713**	**8%**
Department Position Total:	**3,068**	**3,077**	**3,077**	**3,073**	**3,085**	**0%**
Fire Rescue						
Salary	287,711	279,795	320,148	309,346	336,854	9%
Fringe Benefits	132,632	137,431	148,681	146,544	161,023	10%
Court Costs	3	6	23	20	18	-10%
Contractual Services	12,375	11,318	9,026	13,294	15,031	13%
Other Operating	34,869	27,798	22,311	36,245	36,358	0%
Charges for County Services	24,343	34,995	33,738	35,583	36,949	4%
Grants to Outside Organizations	459	465	275	240	0	-100%
Capital	3,519	8,659	14,429	25,932	23,527	-9%
Department Total:	**495,911**	**500,467**	**548,631**	**567,204**	**609,760**	**8%**
Department Position Total:	**2,621**	**2,700**	**2,725**	**2,803**	**2,794**	**-0%**
Emergency Management						
Salary	0	0	0	0	3,509	0%
Fringe Benefits	0	0	0	0	1,387	0%
Court Costs	0	0	0	0	2	0%
Contractual Services	0	0	0	0	1,208	0%
Other Operating	0	0	0	0	2,218	0%
Charges for County Services	0	0	0	0	1,145	0%
Grants to Outside Organizations	0	0	0	0	240	0%
Capital	0	0	0	0	756	0%
Department Total:	**0**	**0**	**0**	**0**	**10,465**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**43**	**0%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Judicial Administration						
Salary	14,147	13,767	14,956	17,046	19,095	12%
Fringe Benefits	6,548	6,838	6,940	7,548	8,848	17%
Court Costs	249	83	190	208	208	0%
Contractual Services	2,955	4,685	5,485	6,042	6,328	5%
Other Operating	6,847	7,654	6,282	9,562	9,296	-3%
Charges for County Services	1,126	980	1,037	1,649	1,125	-32%
Grants to Outside Organizations	26	12	0	0	0	0%
Capital	804	744	449	1,694	2,841	68%
Department Total:	**32,702**	**34,763**	**35,339**	**43,749**	**47,741**	**9%**
Department Position Total:	**298**	**303**	**304**	**319**	**344**	**8%**
Juvenile Services						
Salary	6,561	6,414	6,477	7,178	7,899	10%
Fringe Benefits	2,753	2,757	2,734	3,106	3,444	11%
Court Costs	0	0	4	0	0	0%
Contractual Services	2,112	3,002	2,641	3,769	4,009	6%
Other Operating	1,275	1,001	955	1,220	1,239	2%
Charges for County Services	455	481	385	590	599	2%
Grants to Outside Organizations	209	801	353	896	896	0%
Capital	-5	0	1	43	43	0%
Department Total:	**13,360**	**14,456**	**13,550**	**16,802**	**18,129**	**8%**
Department Position Total:	**99**	**99**	**99**	**99**	**106**	**7%**
Law Library						
Salary	123	130	107	266	279	5%
Fringe Benefits	50	54	39	111	120	8%
Contractual Services	0	0	0	0	1	0%
Other Operating	125	89	99	180	189	5%
Charges for County Services	1	0	1	4	4	0%
Capital	7	6	1	5	8	60%
Department Total:	**306**	**279**	**247**	**566**	**601**	**6%**
Department Position Total:	**3**	**3**	**3**	**4**	**4**	**0%**
Legal Aid						
Salary	2,886	3,071	3,141	3,106	3,435	11%
Fringe Benefits	1,083	1,208	1,254	1,256	1,369	9%
Court Costs	11	8	2	12	8	-33%
Contractual Services	2	12	0	2	2	0%
Other Operating	234	456	136	265	194	-27%
Charges for County Services	18	13	13	19	12	-37%
Grants to Outside Organizations	-73	-8	0	0	0	0%
Capital	0	0	0	0	0	0%
Department Total:	**4,161**	**4,760**	**4,546**	**4,660**	**5,020**	**8%**
Department Position Total:	**37**	**38**	**43**	**43**	**41**	**-5%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Medical Examiner						
Salary	6,908	7,097	8,381	8,278	9,260	12%
Fringe Benefits	3,240	3,429	3,521	3,909	4,475	14%
Contractual Services	313	287	186	559	520	-7%
Other Operating	1,030	1,183	1,301	1,756	1,974	12%
Charges for County Services	203	214	232	434	475	9%
Capital	274	93	360	193	289	50%
Department Total:	**11,968**	**12,303**	**13,981**	**15,129**	**16,993**	**12%**
Department Position Total:	**87**	**88**	**88**	**89**	**91**	**2%**
Miami-Dade Economic Advocacy Trust						
Salary	257	271	182	481	496	3%
Fringe Benefits	102	99	67	196	194	-1%
Contractual Services	46	48	29	60	69	15%
Other Operating	5	13	12	45	140	211%
Charges for County Services	10	3	2	55	73	33%
Grants to Outside Organizations	5	0	0	40	80	100%
Capital	1	0	0	0	0	0%
Department Total:	**426**	**434**	**292**	**877**	**1,052**	**20%**
Department Position Total:	**8**	**8**	**8**	**8**	**7**	**-13%**
Office of the Clerk						
Salary	10,282	11,994	9,742	12,282	13,348	9%
Fringe Benefits	3,938	5,181	3,744	4,763	5,284	11%
Court Costs	2	1	2	3	6	100%
Contractual Services	1,572	1,801	1,329	1,557	1,693	9%
Other Operating	-2,506	-2,481	-2,177	-645	-555	-14%
Charges for County Services	4,893	4,680	4,524	4,120	3,872	-6%
Capital	237	197	126	147	89	-39%
Department Total:	**18,418**	**21,373**	**17,290**	**22,227**	**23,737**	**7%**
Department Position Total:	**194**	**182**	**177**	**182**	**187**	**3%**
Police						
Salary	410,319	424,460	418,153	454,667	484,566	7%
Fringe Benefits	187,992	193,587	187,823	211,075	232,188	10%
Court Costs	398	331	407	592	686	16%
Contractual Services	7,320	7,390	1,833	8,374	8,952	7%
Other Operating	35,794	32,500	42,720	52,577	61,066	16%
Charges for County Services	42,404	42,350	42,112	59,228	60,995	3%
Grants to Outside Organizations	0	14	780	0	310	0%
Capital	6,250	7,127	5,635	10,406	8,372	-20%
Department Total:	**690,477**	**707,759**	**699,463**	**796,919**	**857,135**	**8%**
Department Position Total:	**4,200**	**4,344**	**4,391**	**4,450**	**4,509**	**1%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
General Government Improvement Fund						
Capital	17,798	18,237	14,355	18,652	17,751	-5%
Department Total:	**17,798**	**18,237**	**14,355**	**18,652**	**17,751**	**-5%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	8,998	8,751	6,247	8,854	12,120	37%
Department Total:	**8,998**	**8,751**	**6,247**	**8,854**	**12,120**	**37%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Independent Civilian Panel						
Salary	0	0	0	0	421	0%
Fringe Benefits	0	0	0	0	154	0%
Other Operating	0	0	0	0	391	0%
Capital	0	0	0	0	34	0%
Department Total:	**0**	**0**	**0**	**0**	**1,000**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**5**	**0%**
Public Safety Total	1,660,887	1,694,065	1,739,894	1,892,733	2,051,217	8%
Office of the Citizens' Independent Transportation Trust						
Salary	1,028	1,038	1,116	1,199	1,389	16%
Fringe Benefits	374	391	445	459	722	57%
Court Costs	0	0	0	1	1	0%
Contractual Services	440	317	397	828	1,128	36%
Other Operating	235	206	230	388	386	-1%
Charges for County Services	85	82	83	123	131	7%
Capital	1	0	0	0	0	0%
Department Total:	**2,163**	**2,034**	**2,271**	**2,998**	**3,757**	**25%**
Department Position Total:	**9**	**9**	**9**	**9**	**11**	**22%**
Parks, Recreation and Open Spaces						
Salary	1,682	1,782	2,031	2,043	0	-100%
Fringe Benefits	738	965	951	1,042	0	-100%
Contractual Services	4,056	1,627	1,404	2,229	0	-100%
Other Operating	327	383	379	516	0	-100%
Charges for County Services	1,357	1,542	1,480	1,786	0	-100%
Capital	345	498	1,501	145	0	-100%
Department Total:	**8,505**	**6,797**	**7,746**	**7,761**	**0**	**-100%**
Department Position Total:	**20**	**33**	**31**	**32**	**0**	**-100%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Transportation and Public Works						
Salary	256,859	256,175	279,993	277,044	306,598	11%
Fringe Benefits	117,596	103,793	109,394	111,206	122,818	10%
Court Costs	20	4	2	12	13	8%
Contractual Services	99,208	61,539	84,735	107,560	115,376	7%
Other Operating	102,976	85,195	92,015	173,660	130,937	-25%
Charges for County Services	25,137	18,548	28,419	31,685	34,903	10%
Grants to Outside Organizations	4,233	4,235	4,235	4,235	4,235	0%
Capital	3,618	11,299	3,776	6,654	7,259	9%
Department Total:	**609,647**	**540,788**	**602,569**	**712,056**	**722,139**	**1%**
Department Position Total:	**3,625**	**3,604**	**3,603**	**3,812**	**3,822**	**0%**
General Government Improvement Fund						
Capital	72	0	0	0	0	0%
Department Total:	**72**	**0**	**0**	**0**	**0**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	8,387	10,609	5,701	0	31,797	0%
Department Total:	**8,387**	**10,609**	**5,701**	**0**	**31,797**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Transportation and Mobility Tot	628,774	560,228	618,287	722,815	757,693	5%
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	11,450	13,925	0	14,222	0	-100%
Department Total:	**11,450**	**13,925**	**0**	**14,222**	**0**	**-100%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Cultural Affairs						
Salary	6,248	5,966	6,912	8,520	9,687	14%
Fringe Benefits	2,295	2,259	2,359	3,059	3,444	13%
Court Costs	0	0	1	6	11	83%
Contractual Services	3,875	2,701	2,087	4,313	4,694	9%
Other Operating	2,360	2,103	1,402	10,842	12,421	15%
Charges for County Services	1,243	1,520	1,310	1,608	1,765	10%
Grants to Outside Organizations	16,698	19,611	19,006	19,959	26,970	35%
Capital	2,354	4,069	3,195	6,140	6,165	0%
Department Total:	**35,073**	**38,229**	**36,272**	**54,447**	**65,157**	**20%**
Department Position Total:	**81**	**85**	**89**	**90**	**97**	**8%**
HistoryMiami						
Other Operating	3,854	3,854	3,854	3,854	4,000	4%
Department Total:	**3,854**	**3,854**	**3,854**	**3,854**	**4,000**	**4%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Library						
Salary	26,234	26,381	30,388	32,015	34,546	8%
Fringe Benefits	11,490	11,637	12,054	13,579	14,788	9%
Court Costs	4	4	0	5	5	0%
Contractual Services	4,095	3,673	6,040	7,584	7,905	4%
Other Operating	14,074	12,598	15,576	27,184	25,486	-6%
Charges for County Services	8,195	8,594	8,741	8,573	9,214	7%
Capital	697	593	1,293	1,743	1,616	-7%
Department Total:	**64,789**	**63,480**	**74,092**	**90,683**	**93,560**	**3%**
Department Position Total:	**489**	**510**	**508**	**512**	**515**	**1%**
Parks, Recreation and Open Spaces						
Salary	60,912	63,023	69,266	71,330	84,582	19%
Fringe Benefits	24,603	26,875	28,641	30,629	35,476	16%
Court Costs	63	34	2	69	69	0%
Contractual Services	18,342	17,832	24,642	19,799	17,988	-9%
Other Operating	16,235	16,474	12,304	19,886	25,256	27%
Charges for County Services	15,230	14,849	18,275	17,805	19,561	10%
Grants to Outside Organizations	-87	-19	-80	0	90	0%
Capital	3,617	1,241	1,672	865	1,385	60%
Department Total:	**138,915**	**140,309**	**154,722**	**160,383**	**184,407**	**15%**
Department Position Total:	**889**	**1,080**	**1,096**	**1,210**	**1,307**	**8%**
Perez Art Museum Miami						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Tourist Taxes						
Other Operating	146,249	100,768	126,409	118,751	203,008	71%
Department Total:	**146,249**	**100,768**	**126,409**	**118,751**	**203,008**	**71%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Vizcaya Museum and Gardens						
Other Operating	0	0	0	0	0	0%
Grants to Outside Organizations	2,500	2,500	2,500	2,500	4,000	60%
Department Total:	**2,500**	**2,500**	**2,500**	**2,500**	**4,000**	**60%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
General Government Improvement Fund						
Capital	4,182	3,024	2,591	2,768	2,805	1%
Department Total:	**4,182**	**3,024**	**2,591**	**2,768**	**2,805**	**1%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Non-Departmental						
Other Operating	2,678	4,150	3,105	4,437	5,149	16%
Department Total:	**2,678**	**4,150**	**3,105**	**4,437**	**5,149**	**16%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Recreation and Culture Total	413,690	374,239	407,545	456,045	566,086	24%
Animal Services						
Salary	11,170	12,020	12,638	13,729	15,825	15%
Fringe Benefits	5,626	6,027	5,992	6,462	7,436	15%
Court Costs	23	14	33	18	20	11%
Contractual Services	1,709	1,867	1,905	1,949	2,026	4%
Other Operating	5,103	4,305	3,997	6,153	5,290	-14%
Charges for County Services	1,650	1,664	1,841	1,873	2,047	9%
Grants to Outside Organizations	676	743	693	1,200	1,125	-6%
Capital	670	12	736	604	691	14%
Department Total:	**26,627**	**26,652**	**27,835**	**31,988**	**34,460**	**8%**
Department Position Total:	**260**	**260**	**260**	**265**	**281**	**6%**
Parks, Recreation and Open Spaces						
Salary	10,956	11,652	12,378	13,001	13,950	7%
Fringe Benefits	5,323	5,639	6,047	6,323	6,786	7%
Contractual Services	9,086	11,804	9,798	15,380	13,641	-11%
Other Operating	21,289	19,505	21,956	28,963	33,256	15%
Charges for County Services	4,824	5,200	6,276	8,565	7,741	-10%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	481	455	234	748	1,001	34%
Department Total:	**51,959**	**54,255**	**56,689**	**72,980**	**76,375**	**5%**
Department Position Total:	**254**	**281**	**280**	**281**	**290**	**3%**
Regulatory and Economic Resources						
Salary	70,418	74,180	76,182	83,004	92,075	11%
Fringe Benefits	26,320	27,071	28,059	32,134	36,214	13%
Court Costs	4	2	3	20	11	-45%
Contractual Services	4,462	5,158	5,626	36,052	11,735	-67%
Other Operating	11,198	10,089	10,173	15,736	18,896	20%
Charges for County Services	22,916	25,921	24,985	29,580	31,179	5%
Grants to Outside Organizations	338	430	99	430	430	0%
Capital	2,039	2,608	3,118	8,937	12,998	45%
Department Total:	**137,695**	**145,459**	**148,245**	**205,893**	**203,538**	**-1%**
Department Position Total:	**944**	**967**	**985**	**1,032**	**1,064**	**3%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Solid Waste Management						
Salary	62,856	66,190	66,717	71,528	77,887	9%
Fringe Benefits	26,759	28,948	29,218	31,483	34,614	10%
Court Costs	3	2	2	9	8	-11%
Contractual Services	149,431	145,361	147,282	172,201	190,894	11%
Other Operating	15,014	21,367	18,155	20,766	22,394	8%
Charges for County Services	49,681	46,638	46,922	52,670	59,803	14%
Grants to Outside Organizations	104	125	25	125	125	0%
Capital	15,168	26,343	1,693	347	506	46%
Department Total:	**319,016**	**334,974**	**310,014**	**349,129**	**386,231**	**11%**
Department Position Total:	**1,097**	**1,096**	**1,112**	**1,119**	**1,140**	**2%**
Transportation and Public Works						
Salary	12,027	13,096	13,418	15,134	16,753	11%
Fringe Benefits	4,883	5,352	5,395	6,644	7,225	9%
Court Costs	0	0	0	0	0	0%
Contractual Services	1,305	1,457	1,658	2,026	2,389	18%
Other Operating	2,399	2,569	2,440	3,847	4,052	5%
Charges for County Services	5,939	5,709	5,788	7,221	8,301	15%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	3,614	1,827	6,930	2,674	2,764	3%
Department Total:	**30,167**	**30,010**	**35,629**	**37,546**	**41,484**	**10%**
Department Position Total:	**249**	**250**	**250**	**250**	**252**	**1%**
Water and Sewer						
Salary	184,175	191,814	202,476	203,203	221,022	9%
Fringe Benefits	87,095	98,220	68,467	88,264	94,575	7%
Contractual Services	73,424	73,206	71,336	93,121	90,813	-2%
Other Operating	36,561	48,290	60,460	37,302	28,900	-23%
Charges for County Services	60,967	67,149	74,299	75,511	79,995	6%
Capital	131,891	114,829	84,062	97,500	112,928	16%
Department Total:	**574,113**	**593,508**	**561,100**	**594,901**	**628,233**	**6%**
Department Position Total:	**2,791**	**2,816**	**2,816**	**2,819**	**2,904**	**3%**
General Government Improvement Fund						
Capital	5,577	4,163	5,004	12,180	14,531	19%
Department Total:	**5,577**	**4,163**	**5,004**	**12,180**	**14,531**	**19%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	495	1,501	508	120,606	152,133	26%
Department Total:	**495**	**1,501**	**508**	**120,606**	**152,133**	**26%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Neighborhood and Infrastructure	1,145,649	1,190,522	1,145,024	1,425,223	1,536,985	8%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Community Action and Human Services						
Salary	30,742	28,466	33,477	41,499	45,320	9%
Fringe Benefits	12,087	10,929	14,088	17,768	18,703	5%
Court Costs	6	0	10	1	1	0%
Contractual Services	8,082	11,005	11,480	8,660	10,420	20%
Other Operating	6,766	5,819	8,430	8,826	9,696	10%
Charges for County Services	3,274	2,971	3,139	2,846	3,184	12%
Grants to Outside Organizations	66,954	71,626	88,785	81,119	83,186	3%
Capital	245	343	955	39	185	374%
Department Total:	**128,156**	**131,159**	**160,364**	**160,758**	**170,695**	**6%**
Department Position Total:	**533**	**537**	**567**	**618**	**666**	**8%**
Homeless Trust						
Salary	2,665	1,485	2,341	1,866	2,043	9%
Fringe Benefits	658	708	21	753	837	11%
Contractual Services	137	71	65	117	126	8%
Other Operating	596	410	697	533	559	5%
Charges for County Services	116	524	572	593	569	-4%
Grants to Outside Organizations	51,905	46,965	51,593	64,645	80,667	25%
Capital	190	7,672	5,431	9	30	233%
Department Total:	**56,267**	**57,835**	**60,720**	**68,516**	**84,831**	**24%**
Department Position Total:	**21**	**21**	**20**	**20**	**21**	**5%**
Jackson Health System						
Other Operating	203,224	213,259	222,563	237,687	263,533	11%
Department Total:	**203,224**	**213,259**	**222,563**	**237,687**	**263,533**	**11%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Management and Budget						
Salary	1,072	1,054	1,181	1,241	1,325	7%
Fringe Benefits	409	402	444	406	452	11%
Court Costs	128	72	92	0	0	0%
Contractual Services	13,327	7,791	9,873	0	0	0%
Other Operating	1,961	2,306	1,965	71	69	-3%
Charges for County Services	86	77	87	80	81	1%
Grants to Outside Organizations	9,861	13,488	9,311	29,702	28,073	-5%
Capital	60	0	0	0	0	0%
Department Total:	**26,904**	**25,190**	**22,953**	**31,500**	**30,000**	**-5%**
Department Position Total:	**12**	**14**	**13**	**14**	**13**	**-7%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Public Housing and Community Development						
Salary	19,988	17,559	17,215	24,604	22,782	-7%
Fringe Benefits	7,407	9,131	7,833	8,156	8,727	7%
Court Costs	304	163	68	300	205	-32%
Contractual Services	36,085	43,407	46,015	42,713	48,275	13%
Other Operating	9,979	10,001	15,106	9,324	10,045	8%
Charges for County Services	10,722	10,710	11,584	11,035	12,163	10%
Department Total:	**84,485**	**90,971**	**97,821**	**96,132**	**102,197**	**6%**
Department Position Total:	**391**	**391**	**391**	**387**	**403**	**4%**
General Government Improvement Fund						
Capital	10,508	9,521	9,230	9,683	9,759	1%
Department Total:	**10,508**	**9,521**	**9,230**	**9,683**	**9,759**	**1%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	41,131	51,269	40,682	44,105	87,964	99%
Department Total:	**41,131**	**51,269**	**40,682**	**44,105**	**87,964**	**99%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Health and Society Total	550,675	579,204	614,333	648,381	748,979	16%
Aviation						
Salary	98,662	105,930	108,457	113,034	123,101	9%
Fringe Benefits	38,390	37,930	38,301	45,642	49,886	9%
Court Costs	147	103	0	287	287	0%
Contractual Services	94,113	96,441	137,712	130,321	152,584	17%
Other Operating	148,610	119,036	92,609	122,261	131,191	7%
Charges for County Services	98,468	91,250	93,958	100,456	113,637	13%
Capital	2,520	1,332	798	3,637	2,849	-22%
Department Total:	**480,910**	**452,022**	**471,835**	**515,638**	**573,535**	**11%**
Department Position Total:	**1,400**	**1,432**	**1,432**	**1,456**	**1,482**	**2%**
Miami-Dade Economic Advocacy Trust						
Salary	949	1,007	1,010	1,448	1,891	31%
Fringe Benefits	343	326	376	591	761	29%
Contractual Services	59	199	367	795	1,423	79%
Other Operating	52	78	58	112	169	51%
Charges for County Services	104	97	69	107	132	23%
Grants to Outside Organizations	1,109	770	42	2,075	3,950	90%
Capital	9	0	0	2	0	-100%
Department Total:	**2,625**	**2,477**	**1,922**	**5,130**	**8,326**	**62%**
Department Position Total:	**12**	**16**	**16**	**19**	**21**	**11%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Public Housing and Community Development						
Salary	4,554	4,075	4,325	5,456	5,803	6%
Fringe Benefits	1,663	2,165	2,029	1,735	2,216	28%
Court Costs	3	2	4	2	2	0%
Contractual Services	430	801	6,887	824	6,798	725%
Other Operating	66,384	56,704	108,239	63,424	67,318	6%
Charges for County Services	425	1,933	904	1,991	950	-52%
Department Total:	**73,459**	**65,680**	**122,388**	**73,432**	**83,087**	**13%**
Department Position Total:	**29**	**29**	**29**	**30**	**30**	**0%**
Regulatory and Economic Resources						
Salary	3,065	2,781	2,883	3,802	3,852	1%
Fringe Benefits	1,140	1,032	1,199	1,438	1,495	4%
Court Costs	0	0	0	1	1	0%
Contractual Services	87	-17	58	62	50	-19%
Other Operating	494	519	437	658	1,160	76%
Charges for County Services	737	788	684	815	713	-13%
Capital	14	294	1	3	5	67%
Department Total:	**5,537**	**5,397**	**5,262**	**6,779**	**7,276**	**7%**
Department Position Total:	**45**	**40**	**41**	**46**	**44**	**-4%**
Seaport						
Salary	23,853	26,308	12,659	25,985	33,346	28%
Fringe Benefits	10,129	10,911	5,913	12,052	15,174	26%
Court Costs	10	6	13	12	14	17%
Contractual Services	15,459	17,102	9,577	16,721	20,090	20%
Other Operating	9,880	10,476	2,627	12,040	13,074	9%
Charges for County Services	26,649	28,122	20,475	29,979	31,905	6%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	9,432	-5,676	818	11,008	13,304	21%
Department Total:	**95,412**	**87,249**	**52,082**	**107,797**	**126,907**	**18%**
Department Position Total:	**345**	**461**	**461**	**461**	**518**	**12%**
Non-Departmental						
Other Operating	67,622	70,519	78,281	138,232	152,220	10%
Department Total:	**67,622**	**70,519**	**78,281**	**138,232**	**152,220**	**10%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Economic Development Total	725,565	683,344	731,770	847,008	951,351	12%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Audit and Management Services						
Salary	3,406	3,186	3,250	3,644	4,386	20%
Fringe Benefits	1,210	1,219	1,242	1,404	1,677	19%
Other Operating	129	85	102	159	181	14%
Charges for County Services	69	54	58	62	69	11%
Capital	8	4	3	15	15	0%
Department Total:	**4,822**	**4,548**	**4,655**	**5,284**	**6,328**	**20%**
Department Position Total:	**37**	**38**	**39**	**39**	**45**	**15%**
Commission on Ethics and Public Trust						
Salary	1,589	1,718	1,880	1,990	2,057	3%
Fringe Benefits	545	573	607	670	740	10%
Contractual Services	2	1	4	1	9	800%
Other Operating	173	103	54	109	85	-22%
Charges for County Services	61	97	26	46	58	26%
Capital	1	3	0	5	7	40%
Department Total:	**2,371**	**2,495**	**2,571**	**2,821**	**2,956**	**5%**
Department Position Total:	**13**	**16**	**16**	**16**	**17**	**6%**
Communications and Customer Experience						
Salary	10,327	8,743	11,433	12,047	13,270	10%
Fringe Benefits	4,263	3,657	3,524	4,921	5,468	11%
Contractual Services	215	178	87	400	444	11%
Other Operating	1,768	1,446	1,520	2,198	2,286	4%
Charges for County Services	1,652	1,139	1,156	1,903	1,980	4%
Capital	26	304	94	110	130	18%
Department Total:	**18,251**	**15,467**	**17,814**	**21,579**	**23,578**	**9%**
Department Position Total:	**161**	**161**	**166**	**169**	**178**	**5%**
Elections						
Salary	12,995	16,168	16,587	13,244	17,135	29%
Fringe Benefits	2,889	3,101	3,362	3,608	4,092	13%
Court Costs	50	50	50	50	50	0%
Contractual Services	3,414	2,590	2,980	2,492	2,768	11%
Other Operating	4,390	5,389	4,227	3,993	6,002	50%
Charges for County Services	5,511	6,244	3,976	4,107	7,092	73%
Grants to Outside Organizations	29	45	0	24	0	-100%
Capital	52	744	117	46	46	0%
Department Total:	**29,330**	**34,331**	**31,299**	**27,564**	**37,185**	**35%**
Department Position Total:	**99**	**106**	**106**	**110**	**122**	**11%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Finance						
Salary	24,361	23,851	24,299	31,045	20,058	-35%
Fringe Benefits	9,593	9,821	10,353	12,093	7,794	-36%
Court Costs	56	37	32	113	92	-19%
Contractual Services	894	1,002	821	1,324	1,157	-13%
Other Operating	6,409	6,303	7,379	8,427	2,948	-65%
Charges for County Services	3,589	3,789	3,917	5,226	3,924	-25%
Capital	24	76	0	916	550	-40%
Department Total:	**44,926**	**44,879**	**46,801**	**59,144**	**36,523**	**-38%**
Department Position Total:	**411**	**415**	**415**	**424**	**249**	**-41%**
Tax Collector						
Salary	0	0	0	0	14,373	0%
Fringe Benefits	0	0	0	0	5,945	0%
Contractual Services	0	0	0	0	742	0%
Other Operating	0	0	0	0	6,320	0%
Charges for County Services	0	0	0	0	1,948	0%
Capital	0	0	0	0	780	0%
Department Total:	**0**	**0**	**0**	**0**	**30,108**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**190**	**0%**
Human Resources						
Salary	9,346	9,357	10,709	11,947	13,797	15%
Fringe Benefits	3,453	3,565	3,973	4,571	5,281	16%
Court Costs	0	2	0	1	1	0%
Contractual Services	18	6	-2	6	66	1000%
Other Operating	-105	133	-194	440	225	-49%
Charges for County Services	335	457	466	517	585	13%
Capital	0	0	2	2	7	250%
Department Total:	**13,047**	**13,520**	**14,954**	**17,484**	**19,962**	**14%**
Department Position Total:	**117**	**130**	**130**	**143**	**151**	**6%**
Information Technology						
Salary	88,569	91,815	95,845	97,218	102,879	6%
Fringe Benefits	28,177	30,176	31,955	32,676	36,539	12%
Contractual Services	6,703	7,967	4,403	6,054	5,845	-3%
Other Operating	57,204	65,097	59,316	53,965	56,859	5%
Charges for County Services	15,866	14,189	16,000	18,801	19,614	4%
Capital	3,285	2,544	3,925	4,721	4,295	-9%
Department Total:	**199,804**	**211,788**	**211,444**	**213,435**	**226,031**	**6%**
Department Position Total:	**895**	**942**	**942**	**949**	**950**	**0%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
Inspector General						
Salary	4,672	4,967	5,086	5,442	5,942	9%
Fringe Benefits	1,438	1,533	1,640	1,867	1,953	5%
Court Costs	0	0	1	1	2	100%
Contractual Services	0	0	78	2	4	100%
Other Operating	124	109	109	207	230	11%
Charges for County Services	59	78	59	72	95	32%
Capital	33	35	31	59	75	27%
Department Total:	**6,326**	**6,722**	**7,004**	**7,650**	**8,301**	**9%**
Department Position Total:	**38**	**38**	**40**	**40**	**42**	**5%**
Internal Services						
Salary	61,729	62,889	67,778	73,041	70,528	-3%
Fringe Benefits	24,316	25,324	25,964	28,795	28,230	-2%
Court Costs	9	8	5	15	16	7%
Contractual Services	47,160	48,424	43,928	75,965	69,565	-8%
Other Operating	70,373	68,243	76,426	78,145	89,686	15%
Charges for County Services	35,336	29,136	30,763	33,480	33,406	-0%
Grants to Outside Organizations	0	0	4	0	0	0%
Capital	586	235	238	382	1,121	193%
Department Total:	**239,509**	**234,259**	**245,106**	**289,823**	**292,552**	**1%**
Department Position Total:	**537**	**970**	**995**	**1,005**	**916**	**-9%**
Management and Budget						
Salary	5,316	6,688	7,165	10,499	12,825	22%
Fringe Benefits	1,555	2,015	2,415	3,578	4,430	24%
Court Costs	0	0	0	0	2	0%
Contractual Services	0	0	0	0	5,003	0%
Other Operating	256	166	121	935	1,224	31%
Charges for County Services	257	172	318	1,185	809	-32%
Capital	17	47	35	89	71	-20%
Department Total:	**7,401**	**9,088**	**10,054**	**16,286**	**24,364**	**50%**
Department Position Total:	**52**	**53**	**75**	**97**	**111**	**14%**
Property Appraiser						
Salary	28,288	30,078	30,412	31,629	33,924	7%
Fringe Benefits	10,998	11,557	11,996	12,583	13,650	8%
Court Costs	21	12	58	37	42	14%
Contractual Services	1,611	2,981	2,865	2,699	2,738	1%
Other Operating	1,436	1,520	1,318	1,702	1,259	-26%
Charges for County Services	1,942	2,090	1,974	2,669	2,758	3%
Capital	532	135	3,006	3,163	1,818	-43%
Department Total:	**44,828**	**48,373**	**51,629**	**54,482**	**56,189**	**3%**
Department Position Total:	**404**	**405**	**410**	**410**	**410**	**0%**

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22	Proposed 22-23	% Change
General Government Improvement Fund						
Capital	5,040	5,003	8,391	7,984	18,670	134%
Department Total:	**5,040**	**5,003**	**8,391**	**7,984**	**18,670**	**134%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Non-Departmental						
Other Operating	139,036	75,647	118,170	310,272	227,977	-27%
Department Total:	**139,036**	**75,647**	**118,170**	**310,272**	**227,977**	**-27%**
Department Position Total:	**0**	**0**	**0**	**0**	**0**	**0%**
Strategic Procurement						
Salary	0	0	0	0	12,152	0%
Fringe Benefits	0	0	0	0	4,361	0%
Contractual Services	0	0	0	0	310	0%
Other Operating	0	0	0	0	963	0%
Charges for County Services	0	0	0	0	1,755	0%
Department Total:	**0**	**0**	**0**	**0**	**19,541**	**0%**
Department Position Total:	**0**	**0**	**0**	**0**	**132**	**0%**
General Government Total	754,691	706,120	769,892	1,033,808	1,030,265	-0%
All Strategic Areas						
Salary	**2,132,159**	**2,173,658**	**2,276,593**	**2,397,793**	**2,621,998**	**9%**
Fringe Benefits	**938,043**	**961,795**	**951,292**	**1,039,713**	**1,147,173**	**10%**
Court Costs	**1,581**	**709**	**719**	**1,890**	**1,887**	**-0%**
Contractual Services	**632,632**	**602,551**	**662,823**	**795,411**	**835,583**	**5%**
Other Operating	**1,346,201**	**1,221,450**	**1,318,474**	**1,841,250**	**1,991,629**	**8%**
Charges for County Services	**484,908**	**483,425**	**499,420**	**564,240**	**607,671**	**8%**
Grants to Outside Organizations	**159,937**	**166,759**	**182,015**	**211,190**	**238,377**	**13%**
Capital	**237,533**	**229,120**	**184,579**	**241,735**	**273,465**	**13%**
Minus Adjustments for Interagency Transfers	**670,480**	**742,314**	**745,417**	**1,275,130**	**999,016**	**-22%**
Grand Total:	**5,262,514**	**5,097,153**	**5,330,498**	**5,818,092**	**6,718,767**	**15%**
Department Total:	**27,227**	**28,418**	**28,632**	**29,345**	**30,019**	**2%**

APPENDIX C: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		Net 2022-23 Proposed
TAXES		
General Property Tax		$ 1,658,663
Local Option Gas Tax		41,606
Ninth Cent Gas Tax		10,504
	Subtotal	1,710,773
BUSINESS TAXES		
Business Taxes		2,194
	Subtotal	2,194
INTERGOVERNMENTAL REVENUES		
State Sales Tax		107,446
State Revenue Sharing		87,945
Gasoline and Motor Fuels Tax		12,969
Alcoholic Beverage License		1,072
Secondary Roads		500
Race Track Revenue		510
State Insurance Agent License Fees		729
	Subtotal	211,171
CHARGES FOR SERVICES		
Sheriff and Police Fees		1,218
	Subtotal	1,218
INTEREST INCOME		
Interest		711
	Subtotal	711

APPENDIX C: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		Net 2022-23 Proposed
OTHER		
Administrative Reimbursements		55,241
Miscellaneous		11,459
	Subtotal	66,700
TRANSFERS		
Transfers		796
	Subtotal	796
CASH CARRYOVER		
Cash Carryover		101,562
	Subtotal	101,562
	TOTAL	$2,095,125

APPENDIX D: UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		Net 2022-23 Proposed
TAXES		
General Property Tax		$ 184,663
Utility Tax		104,525
Communications Tax		24,355
	Subtotal	313,543
BUSINESS TAXES		
Business Taxes		4,075
	Subtotal	4,075
INTERGOVERNMENTAL REVENUES		
State Sales Tax		126,133
State Revenue Sharing		48,210
Alcoholic Beverage License		179
	Subtotal	174,522
CHARGES FOR SERVICES		
Sheriff and Police Fees		2,165
	Subtotal	2,165
INTEREST INCOME		
Interest		237
	Subtotal	237
OTHER		
Administrative Reimbursements		14,684
Miscellaneous		448
	Subtotal	15,132

APPENDIX D: UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE		Net 2022-23 Proposed
TRANSFERS		
Transfers		280
	Subtotal	280
CASH CARRYOVER		
Cash Carryover		44,596
	Subtotal	44,596
	TOTAL	$554,550

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA		2022-23 Proposed Budget
PUBLIC SAFETY		
Court Care Program (YWCA)	$	340
DUI Toxicology Contract		1,127
Miami-Dade Rescue Plan:		
Constituent Services		3,000
Public Safety Community-based Organizations		1,562
State Department of Juvenile Justice		6,091
	Subtotal	12,120
TRANSPORTATION		
Transportation Infrastructure Improvement District (TIID)	$	29,397
Miami-Dade Rescue Plan:		
Reimbursement of Lightspeed Purchase to PTP		2,400
	Subtotal	31,797
RECREATION AND CULTURE		
Miami Garden Jazz Festival	$	500
Miami Marathon (LTF Triathlon Series, LLC)		25
Miami-Dade Rescue Plan:		
Tree Canopy		2,500
Orange Blossom Classic		500
Orange Bowl Committee		500
Ludlam Trail District		841
Recreation and Culture Community-based Organizations		283
	Subtotal	5,149
NEIGHBORHOOD AND INFRASTRUCTURE		
Comprehensive Planning Assessment	$	100
Miami-Dade Rescue Plan:		
Environmentally Endangered Lands Program (EEL)		24,000
Resiliency Grants		2,500
Septic to Sewer Trust Fund		5,000
South Florida Regional Planning Council		533
	Subtotal	32,133

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA		2022-23 Proposed Budget
HEALTH AND SOCIETY		
Alliance for Aging	$	220
Child Care Center Trust		30
Child Protection Team (University of Miami)		175
Community-based Organizations, including Food Programs		16,680
County ID Program Study		200
Friendship Circle of Miami		500
Gran Via Senior Meals Program		175
Grant Match Reserve:		
Shutter Program Match		118
Redland Immigrant Match		118
Health Council of South Florida		33
Miami Ventures Program (Beacon Council)		1,000
Miami-Dade Age-Friendly Initiative (Health Foundation of South Florida)		50
Miami-Dade Rescue Plan:		
Affordable Housing		40,000
Constituent Services		3,650
Children's Savings Accounts		1,000
LGTBQ Assessment		175
Public Guardianship		2,728
South Florida Behavioral Network		1,000
TPS Partners (Hispanic Unity and Haitian Santa La)		1,000
Inmate Medical		1,300
Medicaid		47,812
Medicaid Reimbursement from Public Health Trust		(30,000)
Subtotal		87,964
ECONOMIC DEVELOPMENT		
Employ Miami-Dade Program (NANA and SantLa)	$	700
CRA Studies		200
Film Incentive Program		500
Miami-Dade Rescue Plan:		
Economic Development		15,000
Laurel Wilt Program (Florida Avocado Administrative Committee)		150
Small Business Relief Program		5,000
Mom and Pop Business Grants		1,128
Summer Youth Employment Program		1,000
Summer Youth Employment Program for Charter Schools Children's Trust		250
Targeted Jobs Incentive Fund (TJIF) & Qualified Targeted Industry (QTI)		2,300
Tax Increment Financing		73,131
Subtotal		99,359

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA		2022-23 Proposed Budget
GENERAL GOVERNMENT		
Accidental Death Insurance	$	137
Activation Reserve		150
Community Redevelopment Agency and Other Studies		300
Community-based Organizations Discretionary Reserve		4,225
Contingency Reserve		5,000
Mayor's CBO Discretionary Reserve		325
Employee Advertisements		195
Employee Awards		234
Employee Background Checks		62
Employee Physicals		1,170
Employee Training and Development		300
External Audits		800
FTX Naming Rights Payments:		
Broker Commission		1,746
Naming Rights Payment to BPL		2,000
Transfer to Anti-Gun Violence and Prosperity Initiative		1,754
General Publicity		78
In-Kind Services Reserve		155
Inflation and Affordable Housing Stabilization Fund		41,487
Interpreter Services		23
IT Funding Model Distribution		42,959
Long Term Disability Insurance		1,170
Management Consulting		1,014
Memberships in Local, State, and National Organizations		585
Miami-Dade Rescue Plan:		
Axis Helps Urban Impact Lab		350
Board of County Commissioners District Designated Projects		13,000
Florida International University Apprenticeship Program (FIU)		350
Future Budget Shortfall Reserve		20,202
Spark Academy		160
Strive 305 Program		1,500
Miscellaneous Operating		235
Outside Legal Services		780
Outside Printing		78
Prior Year Encumbrances		1,125
Promotional Items		78
Property Damage Insurance		4,150
Public Campaign Financing		86
Quality Neighborhood Improvement Bond Program Debt		133
Radio Public Information		116
Save Our Seniors Homeowners Relief Fund		2,790
Tax Equalization Reserve		2,250
Technology Initiatives:		
Technology Foundations of the Americas - eMerge		400
Innovation Academy		156
Wage Adjustment, FRS, Separation, and Energy Reserve		17,032
	Subtotal	170,840
TOTAL	$	439,362

APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA NON-DEPARTMENTAL EXPENDITURES

By Strategic Area

(in thousands of dollars)

STRATEGIC AREA		2022-23 Proposed Budget
ECONOMIC DEVELOPMENT		
Tax Increment Financing	$	3,554
	Subtotal	3,554
GENERAL GOVERNMENT		
Accidental Death Insurance	$	38
Employee Advertisements		55
Employee Awards		66
Employee Background Checks		18
Employee Physicals		330
General Publicity		22
Interpreter Services		7
IT Funding Model Distribution		12,117
Long Term Disability Insurance		330
Management Consulting		286
Memberships in Local, State, and National Organizations		165
Miscellaneous Operating		65
Outside Legal Services		220
Outside Printing		22
Prior Year Encumbrances		375
Promotional Items		22
Property Damage Insurance		1,170
Public Campaign Financing		24
Quality Neighborhood Improvement Bond Program Debt		6,438
Radio Public Information Program		33
Save Our Seniors Homeowners Relief Fund		310
Tax Equalization Reserve		250
Inflation and Affordable Housing Stabilization Fund		2,290
Wage Adjustment, FRS, Separation, and Energy Reserve		7,235
	Subtotal	31,888
TOTAL	$	35,442

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
County Bonds/Debt									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	130,387	69,615	0	0	0	0	0	0	200,002
Aviation Revenue Bonds	212,646	33,186	98	0	0	0	0	0	245,930
BBC GOB Financing	830,042	267,604	269,714	105,505	31,624	14,462	3,050	18,180	1,540,181
Capital Asset Series 2007 Bonds	1,788	0	0	0	0	0	0	0	1,788
Capital Asset Series 2010 Bonds	2,234	0	0	0	0	0	0	0	2,234
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Capital Asset Series 2016 Bonds	271	0	0	0	0	0	0	0	271
Capital Asset Series 2020C Bonds	120,563	0	0	0	0	0	0	0	120,563
Capital Asset Series 2021A Bonds	266,217	0	0	0	0	0	0	0	266,217
Capital Funds Financing Program	0	1,500	2,000	1,635	0	0	0	0	5,135
Court Facilities Bond Series 2014	1,745	0	0	0	0	0	0	0	1,745
Double-Barreled GO Bonds	20,000	0	0	0	0	0	0	0	20,000
Fire Lease Program	10,800	0	0	0	0	0	0	0	10,800
Future Financing	53,291	727,117	1,194,512	1,195,439	883,325	781,141	637,289	3,199,654	8,671,768
Future Subordinate Debt	0	0	0	1,951	95,112	165,817	202,680	162,688	628,248
Future WASD Revenue Bonds	0	146,718	368,211	399,077	356,039	315,313	261,493	605,856	2,452,706
JMH General Obligation Bonds	3,000	5,000	0	0	0	0	0	0	8,000
Lease Financing - County Bonds/Debt	375,388	138,162	105,626	43,539	43,702	36,304	31,037	46,174	819,933
Ojus Revenue Bond Sold	10,264	0	0	0	0	0	0	0	10,264
People's Transportation Plan Bond Program	1,066,490	313,366	272,708	229,669	129,417	73,725	38,914	19,053	2,143,343
Quality Neighborhood Improvement Program (QNIP) Bond Proceeds	33,951	0	0	0	0	0	0	0	33,951
Safe Neigh. Parks (SNP) Proceeds	942	0	0	0	0	0	0	0	942
Seaport Bonds/Loans	602,599	0	0	0	0	0	0	0	602,599
Series 2018 Equipment Lease	15,500	0	0	0	0	0	0	0	15,500
Solid Waste System Rev. Bonds Series 2005	63,661	0	0	0	0	0	0	0	63,661
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
State Revolving Loan Wastewater Program	61,158	0	0	0	0	0	0	0	61,158
Tenant Financing	4,563	6,750	6,188	0	0	0	0	0	17,500
WASD Revenue Bonds Sold	1,558,593	0	0	0	0	0	0	0	1,558,593
WASD Subordinate Debt Sold	290,000	0	0	0	0	0	0	0	290,000
WIFIA Loan	67,118	5,099	129,459	300,210	317,213	190,012	54,248	22,009	1,085,368
Total	**6,024,979**	**1,714,117**	**2,348,517**	**2,277,025**	**1,856,431**	**1,576,775**	**1,228,712**	**4,073,613**	**21,100,169**
County Proprietary Operations									
Aviation Operating Funds	2,061	0	0	0	0	0	0	0	2,061
Aviation Passenger Facility Charge	45,118	26,988	23,397	24,106	15,936	0	0	0	135,545
Aviation Revenues	11,885	9,177	17,000	4,000	2,000	0	0	0	44,062
Biscayne Bay Envir. Trust Fund	0	1,000	1,000	1,000	1,000	1,000	1,000	0	6,000
Causeway Toll Revenue	9,343	11,111	11,548	10,855	5,778	1,824	0	0	50,458
Claims Construction Fund	1,428	3,389	3,677	0	0	0	0	0	8,494
Clerk of the Courts Operating Revenue	139	25	0	20	26	0	0	0	210
DERM Operating Non - USF	0	30	90	0	0	0	0	0	120
FUMD Work Order Fund	840	957	0	0	0	0	0	0	1,797

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
Fire Hydrant Fund	11,276	2,800	2,828	2,856	2,885	2,914	2,943	2,943	31,445
Improvement Fund	11,661	32,089	819	120	169	557	381	1,435	47,231
Peoples Transportation Plan Capital Reserve Fund	116,205	35,011	35,737	1,586	1,586	0	0	0	190,125
RER Building Proprietary Revenues	39,234	0	0	0	0	0	0	0	39,234
Reserve Maintenance Fund	107,467	97,733	27,399	26,400	26,400	25,000	25,000	0	335,399
Seaport Revenues	261	455	720	470	460	705	0	0	3,071
Vehicle Replacement Fund	617	0	0	0	0	0	0	0	617
WASD Project Fund	210	810	1,210	463	0	0	0	0	2,693
Waste Collection Operating Fund	3,978	4,933	3,293	0	234	94	0	7,537	20,069
Waste Disposal Operating Fund	42,973	17,606	41,465	5,587	16,399	4,551	0	181,283	309,864
Wastewater Renewal Fund	338,575	78,268	80,403	76,459	55,000	55,000	55,000	55,000	793,705
Wastewater Special Construction Fund	8,867	12,371	22,041	33,150	3,200	6,200	4,200	0	90,030
Water Renewal and Replacement Fund	221,892	37,001	39,999	45,000	45,000	45,000	45,000	45,000	523,892
Water Special Construction Fund	12,187	200	200	200	200	200	200	0	13,387
Total	**986,217**	**371,954**	**312,827**	**232,272**	**176,273**	**143,045**	**133,724**	**293,198**	**2,649,509**
Federal Government									
Army Corps of Engineers	181,004	1,190	0	0	0	0	0	0	182,194
CDBG Reimbursement	3,538	2,651	132	0	0	0	0	0	6,321
Capital Funds Program (CFP) - 717	7,424	0	0	0	0	0	0	0	7,424
Capital Funds Program (CFP) - 718	11,553	0	0	0	0	0	0	0	11,553
Capital Funds Program (CFP) - 719	9,704	2,509	0	0	0	0	0	0	12,213
Capital Funds Program (CFP) - 720	6,710	2,400	2,300	0	0	0	0	0	11,410
Capital Funds Program (CFP) - 721	1,001	3,039	3,064	2,833	0	0	0	0	9,937
Capital Funds Program (CFP) - 722	0	1,001	3,039	3,064	2,833	0	0	0	9,937
FDOT 2017 TAP	0	0	0	0	314	314	0	0	628
FEMA Hazard Mitigation Grant	3,704	1,042	0	0	0	0	0	0	4,746
FEMA Reimbursements	1,102	2,068	231	0	0	0	0	0	3,401
FTA 20005(b) - Pilot Program for TOD Planning Discretionary Grant	140	1,160	960	85	0	0	0	0	2,345
FTA 5307 - Transfer	631	1,193	1,193	431	0	0	0	0	3,448
FTA 5307 - Urbanized Area Formula Grant	83,447	61,483	57,558	56,464	56,513	49,631	50,859	500	416,456
FTA 5309 - Discretionary Grant	93,005	6,047	3,298	0	0	0	0	0	102,349
FTA 5309 - Formula Grant	1,939	0	0	0	0	0	0	0	1,939
FTA 5324 - Public Transportation Emergency Relief	0	0	400	600	0	0	0	0	1,000
FTA 5337 - State of Good Repair Formula Grant	28,765	29,484	30,221	30,976	31,751	32,545	33,358	0	217,100
FTA 5339 - Bus & Bus Facility Formula Grant	17,680	6,434	6,547	6,711	6,879	4,329	4,537	0	53,118
FTA 5339(b) - Bus & Bus Facilities Discretionary Grant	11,000	0	1,500	0	0	0	0	0	12,500
FTA 5339(c) - Bus & Bus Facilities Lo/No Emission Discretionary Grant	2,357	4,750	0	0	0	0	0	0	7,107
Federal Aviation Administration	95,530	18,424	16,394	17,886	36,366	18,568	0	0	203,168
Federal Transportation Grant	40,128	0	0	0	0	0	0	0	40,128
HOME American Rescue Plan Program	0	5,000	0	0	0	0	0	0	5,000
Hope VI Grant	2,947	2,216	0	0	0	0	0	0	5,163
Replacement Housing Factor (RHF)	391	0	0	0	0	0	0	0	391

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
Transportation Security Administration Funds	106,749	673	0	0	0	0	0	0	107,422
US DOT	10,000	0	0	0	0	0	0	0	10,000
US Department of Agriculture	8,833	0	0	0	0	0	0	0	8,833
US Department of Environmental Protection Agency	2,000	0	0	0	0	0	0	0	2,000
US Department of Homeland Security	1,834	0	0	0	0	0	0	0	1,834
Urban Area Security Initiative Grant	670	0	0	0	0	0	0	0	670
Total	**733,786**	**152,764**	**126,836**	**119,051**	**134,656**	**105,387**	**88,755**	**500**	**1,461,736**
Impact Fees/Exactions									
Developer Fees/Donations	0	600	0	0	0	0	0	0	600
Fire Impact Fees	52,185	7,000	6,400	5,700	6,118	4,468	2,000	22,948	106,819
Hialeah Reverse Osmosis Plant Construction Fund	8,024	190	0	0	0	0	0	0	8,214
Park Impact Fees	72,598	8,880	0	0	0	0	0	0	81,478
Police Impact Fees	8,616	1,986	900	600	0	0	0	0	12,102
Road Impact Fees	775,367	87,583	93,137	87,358	90,091	94,326	0	0	1,227,862
Wastewater Connection Charges	101,027	50,446	9,759	20,380	15,152	15,000	17,000	7,000	235,764
Water Connection Charges	28,761	26,663	2,486	2,486	2,486	1,504	0	0	64,385
Total	**1,046,577**	**183,348**	**112,681**	**116,524**	**113,847**	**115,298**	**19,000**	**29,948**	**1,737,223**
Non-County Sources									
City of Aventura Contribution	4,000	0	0	0	0	0	0	0	4,000
City of Coral Gables Park & Mobility Impact Fees	0	2,460	2,460	2,460	0	0	0	0	7,380
City of Miami Beach Contribution	7,542	1,500	0	0	0	0	0	0	9,042
City of Miami Contribution	417	0	0	0	0	0	0	0	417
City of Miami Park Impact Fees	5,936	5,007	2,529	2,528	0	0	0	0	16,000
City of North Miami Beach	48	0	0	0	0	0	0	0	48
CreARTE Grant	100	0	0	0	0	0	0	0	100
Developer Contribution	2,310	0	0	0	0	0	0	0	2,310
Downtown Development Authority	0	150	0	0	0	0	0	0	150
Florida City Contribution	4,823	0	0	0	0	0	0	0	4,823
Knight Foundation Grant	0	0	1,000	1,000	0	0	0	0	2,000
Miscellaneous Revenues	325	0	0	0	0	0	0	0	325
Private Donations	48	69	5,831	0	0	0	0	0	5,948
USDOT Build Program	9,500	6,708	7,379	4,472	3,801	0	0	0	31,861
Village of Palmetto Bay Contribution	5	300	95	0	0	0	0	0	400
Village of Pinecrest Contribution	5	200	95	0	0	0	0	0	300
Total	**35,058**	**16,394**	**19,389**	**10,461**	**3,801**	**0**	**0**	**0**	**85,103**
Other County Sources									
Affordable Housing Trust	26,000	0	0	0	0	0	0	0	26,000
Animal Services Trust Fund	28	0	0	0	0	0	0	0	28
Beach Renourishment Fund	7,500	1,500	0	0	0	0	0	0	9,000
CIIP Program Revenues	0	0	177,300	150,615	91,259	59,084	28,067	471,322	977,648
Charter County Transit System Surtax	55,547	8,518	500	500	500	500	500	0	66,565
Convention Development Tax Funds	0	750	0	0	0	0	0	0	750
E911 Fees	3,690	0	0	0	0	0	0	0	3,690
Environmentally Endangered Land Funds	0	24,000	0	0	0	0	0	0	24,000

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
Finance Operating Revenues	3,417	0	0	0	0	0	0	0	3,417
Fire Rescue Taxing District	21,664	25,120	10,950	15,230	20,550	24,700	29,000	28,000	175,214
General Fund	5,000	0	0	0	0	0	0	0	5,000
General Government Improvement Fund (GGIF)	25,105	52,275	1,000	0	0	0	0	0	78,380
Homeless Trust Capital Reserves	0	5,074	0	0	0	0	0	0	5,074
ISD Fleet Revenue	2,504	0	0	0	0	0	0	0	2,504
ISD Service Fees	0	6,316	0	0	0	0	0	0	6,316
IT Funding Model	10,358	7,014	0	0	0	0	0	0	17,372
ITD Service Fees	47,263	10,470	10,098	10,381	10,465	10,551	0	0	99,229
Law Enforcement Trust Fund (LETF)	1,402	0	0	0	0	0	0	0	1,402
MDEAT Operating Revenues	0	5,500	0	0	0	0	0	0	5,500
Miami-Dade Library Taxing District	37,694	8,770	306	556	569	0	0	0	47,895
Operating Revenue	199	0	0	0	0	0	0	0	199
PROS Chapman Field Trust Fund	1,044	0	0	0	0	0	0	0	1,044
PROS Departmental Trust Fund	12,722	500	0	0	0	0	0	0	13,222
PROS Miscellaneous Trust Fund	152	0	0	0	0	0	0	0	152
PROS Operating Revenue	1,151	153	0	0	0	0	0	0	1,304
Parking Revenues	2,200	0	0	0	0	0	0	0	2,200
Police Operating Revenue	383	0	0	0	0	0	0	0	383
Property Appraiser Operating Revenue	5,888	0	0	0	0	0	0	0	5,888
RER Operating Revenue	1,855	672	369	557	674	291	0	0	4,418
Southeast Overtown Park West CRA	0	500	0	0	0	0	0	0	500
Special Taxing District	519	444	189	170	290	353	0	0	1,965
Stormwater Utility	29,095	15,928	13,871	13,219	11,664	10,574	9,871	7,016	111,238
TIID Trust Fund	18,846	0	0	0	0	0	0	0	18,846
Transit Operating Revenues	27	4,557	0	1,515	490	0	0	0	6,589
Utility Service Fee	10,689	20,134	10,498	15,743	8,010	14,590	24,000	52,672	156,336
Total	**331,942**	**198,195**	**225,082**	**208,486**	**144,470**	**120,644**	**91,438**	**559,010**	**1,879,267**
State of Florida									
Documentary Stamp Surtax	5,000	1,000	0	0	0	0	0	0	6,000
Economic Development Transportation Fund 2017	5,993	0	0	0	0	0	0	0	5,993
FDOT 2016 SUN Trail	0	0	0	0	4,000	4,000	0	0	8,000
FDOT Funds	239,349	118,790	73,863	23,170	25,770	4,871	3,757	18,581	508,150
FDOT Reimbursement	7,879	4,022	4,143	4,267	4,395	4,527	4,663	0	33,896
FDOT-County Incentive Grant Program	10,241	2,000	1,240	0	0	0	0	0	13,480
Florida Boating Improvement Fund	7,625	580	0	0	0	0	0	0	8,205
Florida Department of Environmental Protection	8,714	12,144	4,422	4,669	0	0	0	0	29,950
Florida Department of Environmental Protection Resilient Florida Grant	733	0	0	0	0	0	0	0	733
Florida Department of State	25	25	0	0	0	0	0	0	50
Florida Department of State - Library and Information Services Grant	500	0	0	0	0	0	0	0	500
Florida Inland Navigational District	5,764	269	100	100	100	100	100	0	6,533
State of Florida Cultural Facilities Grant Program	500	500	0	0	0	0	0	0	1,000
Total	**292,323**	**139,330**	**83,768**	**32,206**	**34,265**	**13,498**	**8,520**	**18,581**	**622,490**
Gas Tax									
Capital Impr. Local Option Gas Tax	213	18,218	18,491	18,768	19,050	19,336	19,578	0	113,654
Secondary Gas Tax	33,888	17,502	17,502	17,502	17,502	17,502	17,502	0	138,900
Total	**34,101**	**35,720**	**35,993**	**36,270**	**36,552**	**36,838**	**37,080**	**0**	**252,554**
Grand Total	**9,484,983**	**2,811,822**	**3,265,093**	**3,032,294**	**2,500,296**	**2,111,485**	**1,607,228**	**4,974,850**	**29,788,051**

APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
Public Safety									
ADMIN OFFICE OF THE COURTS	60,016	29,624	41,694	4,536	0	0	0	0	135,870
CORRECTIONS & REHABILITATION	16,686	27,388	87,665	139,500	157,500	77,918	0	0	506,657
FIRE RESCUE	47,758	90,774	49,536	30,580	42,427	29,938	31,000	50,948	372,961
INFORMATION TECHNOLOGY DEPT	21,602	18,078	10,849	10,347	10,447	2,845	0	0	74,167
MEDICAL EXAMINER	392	2,809	1,000	0	0	0	0	0	4,201
NON-DEPARTMENTAL	0	12,963	0	0	0	0	0	0	12,963
POLICE	40,779	105,101	72,816	33,368	18,650	2,760	0	0	273,474
Strategic Area Total	**187,233**	**286,737**	**263,560**	**218,330**	**229,024**	**113,461**	**31,000**	**50,948**	**1,380,292**
Transportation and Mobility									
TRANSPORTATION & PUBLIC WORKS	2,105,063	902,566	756,448	535,343	419,959	324,173	203,897	46,327	5,293,775
Strategic Area Total	**2,105,063**	**902,566**	**756,448**	**535,343**	**419,959**	**324,173**	**203,897**	**46,327**	**5,293,775**
Recreation and Culture									
CULTURAL AFFAIRS	75,651	60,801	100,398	60,451	17,860	2,000	2,000	0	319,161
LIBRARY	20,177	23,968	27,090	712	0	0	0	0	71,947
NON-DEPARTMENTAL	11,318	18,094	10,307	7,100	0	0	0	0	46,819
PARKS, RECREATION AND OPEN SPACES	318,761	94,359	112,309	120,070	116,737	107,994	105,595	593,394	1,569,220
Strategic Area Total	**425,907**	**197,222**	**250,104**	**188,333**	**134,597**	**109,994**	**107,595**	**593,394**	**2,007,147**
Neighborhood and Infrastructure									
ANIMAL SERVICES	1,997	2,122	1,717	0	0	0	0	0	5,836
DEPT OF REG & ECON RESOURCES	263,953	53,837	62,577	20,159	11,034	5,114	27,955	0	444,629
INFORMATION TECHNOLOGY DEPT	2,000	500	200	0	0	0	0	0	2,700
NON-DEPARTMENTAL	70,415	58,724	4,389	0	0	0	0	0	133,529
SOLID WASTE MANAGEMENT	85,072	31,943	71,479	23,747	23,543	20,277	0	241,922	497,983
TRANSPORTATION & PUBLIC WORKS	196,044	22,484	13,187	9,010	6,947	7,000	7,016	7,016	268,704
WATER AND SEWER	2,052,347	783,176	843,612	886,851	906,145	801,579	644,464	916,227	7,834,401
Strategic Area Total	**2,671,829**	**952,786**	**997,161**	**939,767**	**947,669**	**833,970**	**679,435**	**1,165,165**	**9,187,782**
Health and Society									
COMM.ACTION & HUMAN SRVC. DPT.	12,673	3,527	14,061	21,107	0	0	0	0	51,367
HOMELESS TRUST	0	7,214	1,274	857	729	0	0	0	10,074
INTERNAL SERVICES	70,860	13,048	1,096	500	0	0	0	0	85,503
NON-DEPARTMENTAL	66,928	30,844	0	0	0	0	0	0	97,772
PUBLIC HOUSING & COMMUNITY DEV	95,940	25,255	10,403	7,532	2,833	0	0	0	141,964
Strategic Area Total	**246,401**	**79,888**	**26,834**	**29,996**	**3,563**	**0**	**0**	**0**	**386,681**
Economic Development									
AVIATION	991,839	479,921	571,635	265,170	342,294	348,202	502,512	2,871,278	6,372,851
DEPT OF REG & ECON RESOURCES	26,993	15,607	25,600	15,800	0	0	0	0	84,000
INTERNAL SERVICES	840	957	0	0	0	0	0	0	1,797
MIAMI-DADE ECONOMIC ADVOCACY TRUST	0	5,500	0	0	0	0	0	0	5,500
SEAPORT	705,969	376,961	501,035	736,327	397,524	317,780	86,174	228,687	3,350,457
Strategic Area Total	**1,725,641**	**878,946**	**1,098,270**	**1,017,297**	**739,818**	**665,982**	**588,686**	**3,099,965**	**9,814,605**
General Government									
COMMUNICATIONS & CUSTOMER EXPERIENCE	500	4,855	500	0	0	0	0	0	5,855
ELECTIONS	600	9,585	2,915	0	0	0	0	0	13,100
FINANCE	917	2,500	0	0	0	0	0	0	3,417

APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Total
INFORMATION TECHNOLOGY DEPT	173,049	26,566	10,487	15,028	12,244	14,133	0	0	251,507
INTERNAL SERVICES	46,743	162,735	133,286	84,833	29,500	44,253	0	0	501,349
MANAGEMENT AND BUDGET	0	75	0	0	0	0	0	0	75
NON-DEPARTMENTAL	418,123	146,284	98,672	85,511	60,504	49,771	31,037	46,174	936,077
PROPERTY APPRAISAL	2,831	1,604	1,953	0	0	0	0	0	6,388
Strategic Area Total	**642,763**	**354,204**	**247,814**	**185,372**	**102,248**	**108,158**	**31,037**	**46,174**	**1,717,769**
Grand Total	**8,004,837**	**3,652,349**	**3,640,189**	**3,114,437**	**2,576,878**	**2,155,737**	**1,641,650**	**5,001,974**	**29,788,051**

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
Public Safety									
CORRECTIONS & REHABILITATION									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,300	250	0	0	0	0	250	0	1,550
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	750	750	0	0	0	0	750	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS	200	50	0	0	0	0	50	0	250
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,760	2,697	0	0	0	0	2,697	0	4,457
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	2,700	1,600	0	0	0	0	1,600	0	4,300
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS	250	250	0	0	0	0	250	0	500
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	8,470	8,047	0	0	0	0	8,047	30,000	46,517
REPLACEMENT DETENTION FACILITY	1,256	13,744	0	0	0	0	13,744	432,583	447,583
Department Total	**16,686**	**27,388**	**0**	**0**	**0**	**0**	**27,388**	**462,583**	**506,657**
FIRE RESCUE									
FIRE RESCUE - 50' FIRE BOAT - TRAINING/SPARE	0	0	0	1,000	0	920	1,920	0	1,920
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	0	0	340	0	0	340	680	0	680
FIRE RESCUE - ELEVATED GENERATORS	0	0	393	0	0	393	786	0	786
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	7,800	3,000	0	0	0	0	3,000	0	10,800
FIRE RESCUE - FLEET SHOP	0	300	0	0	0	0	300	29,579	29,879
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	840	0	0	0	0	23,800	23,800	128,430	153,070
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	6,022	0	0	0	0	10,000	10,000	12,000	28,022
FIRE RESCUE - SOLAR INSTALLATIONS	0	0	0	0	0	400	400	0	400
FIRE RESCUE - STATION 18 (NORTH MIAMI)	1,664	0	0	0	0	2,618	2,618	3,458	7,740
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	0	0	0	0	250	250	4,000	4,250
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	992	0	0	0	0	0	0	6,468	7,460
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	6,530	6,530
FIRE RESCUE - STATION 68 (DOLPHIN)	5,034	0	0	0	0	4,103	4,103	0	9,137
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	2,992	0	0	0	0	671	671	0	3,663
FIRE RESCUE - STATION 72 (FLORIDA CITY)	1,016	0	0	0	0	2,075	2,075	4,475	7,566
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	400	0	0	0	0	3,090	3,090	2,978	6,468
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	7,200	9,639
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - UHF RADIO SYSTEM UPDATE	14,427	1,073	0	0	0	0	1,073	0	15,500
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - FACILITY IMPROVEMENTS	3,234	4,256	0	0	0	0	4,256	0	7,490
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	898	752	0	0	0	0	752	0	1,650
INFRASTRUCTURE IMPROVEMENTS – FIRE RESCUE RADIO COVERAGE AND EQUIPMENT	0	31,000	0	0	0	0	31,000	14,875	45,875
Department Total	**47,758**	**40,381**	**733**	**1,000**	**0**	**48,660**	**90,774**	**234,429**	**372,961**
INFORMATION TECHNOLOGY DEPT									
COMPUTER-AIDED DISPATCH (CAD) - REPLACEMENT	3,938	750	0	0	0	0	750	0	4,688
COURT CASE MANAGEMENT SYSTEM (CCMS) IMPLEMENTATION (FORMERLY CJIS)	12,033	15,802	0	0	0	0	15,802	29,274	57,109
DEPLOYMENT OF 800 MHZ PUBLIC SAFETY RADIO SITES	5,631	0	0	0	0	1,526	1,526	5,213	12,370

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
Department Total	**21,602**	**16,552**	**0**	**0**	**0**	**1,526**	**18,078**	**34,487**	**74,167**
ADMIN OFFICE OF THE COURTS									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES	11,164	10,430	0	0	0	0	10,430	24,131	45,725
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	743	1,002	0	0	0	0	1,002	0	1,745
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	2,809	11,892	0	0	0	0	11,892	22,099	36,800
MENTAL HEALTH DIVERSION FACILITY	45,300	5,800	0	0	0	0	5,800	0	51,100
Department Total	**60,016**	**29,124**	**0**	**0**	**0**	**500**	**29,624**	**46,230**	**135,870**
MEDICAL EXAMINER									
AUDIO VISUAL SYSTEM	0	0	0	0	0	345	345	0	345
CASE MANAGEMENT AND LABORATORY INFORMATION SOFTWARE SYSTEM	0	0	0	0	0	1,000	1,000	1,000	2,000
DIGITAL CAMERA KITS	0	0	0	0	0	263	263	0	263
INFRASTRUCTURE IMPROVEMENTS - MEDICAL EXAMINER FACILITY-WIDE IMPROVEMENTS	2	798	0	0	0	0	798	0	800
MEDICAL EXAMINER	0	73	0	0	0	0	73	0	73
MORGUE COOLER #4 - SHELVES REPLACEMENT	0	0	0	0	0	180	180	0	180
TOTAL BODY DIGITAL X-RAY IMAGING DEVICE	390	150	0	0	0	0	150	0	540
Department Total	**392**	**1,021**	**0**	**0**	**0**	**1,788**	**2,809**	**1,000**	**4,201**
NON-DEPARTMENTAL									
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	844	844	0	844
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	715	715	0	715
DEBT SERVICE - COURT CASE MANAGEMENT SYSTEM (FORMALLY KNOWN AS CJIS) (NEW DEBT)	0	0	0	0	0	150	150	0	150
DEBT SERVICE - CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	792	792	0	792
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	618	618	0	618
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	27	27	0	27
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)	0	0	0	0	0	1,998	1,998	0	1,998
DEBT SERVICE - HELICOPTER	0	0	0	0	0	4,429	4,429	0	4,429
DEBT SERVICE - INTEGRATED COMMAND AND COMMUNICATIONS CENTER (NEW DEBT)	0	0	0	0	0	400	400	0	400
DEBT SERVICE - NARROWBANDING	0	0	0	0	0	2,019	2,019	0	2,019
DEBT SERVICE - OCEAN RESCUE FACILITY (NEW DEBT)	0	0	0	0	0	110	110	0	110
DEBT SERVICE – CLOUD-BASED AUTOMATED FINGERPRINT SYSTEM (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	55	55	0	55
DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	36	36	0	36
DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (NEW DEBT)	0	0	0	0	0	270	270	0	270
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
Department Total	**0**	**0**	**0**	**0**	**0**	**12,963**	**12,963**	**0**	**12,963**
POLICE									
911 INTRADO CPE UPGRADE	2,990	0	0	0	0	700	700	0	3,690
CIVIL PROCESS AUTOMATION	1,436	0	0	0	0	250	250	0	1,686
FORENSIC LABORATORY EQUIPMENT	225	0	0	0	0	316	316	0	541

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	0	1,250	0	0	0	0	1,250	250	1,500
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	197	0	0	0	0	53	53	0	250
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	876	0	0	0	0	194	194	0	1,070
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	325	0	0	0	0	125	125	0	450
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,641	765	0	0	0	467	1,232	441	10,314
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	213	257	0	0	0	0	257	0	470
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	9,523	26,422	0	0	0	0	26,422	59,791	95,736
INFRASTRUCTURE IMPROVEMENTS - POLICE RADIO REPLACEMENT	0	48,000	0	0	0	0	48,000	23,000	71,000
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	3,771	5,254	0	0	0	0	5,254	4,747	13,772
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,786	0	0	0	0	114	114	0	2,900
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	0	1,527	0	0	0	500	2,027	8,530	10,557
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	180	0	0	0	0	336	336	335	851
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	6,702	0	18	0	0	2,646	2,664	0	9,366
NEW DISTRICT STATION - EUREKA	0	1,500	0	0	0	0	1,500	18,500	20,000
POLICE - HELICOPTER FLEET REPLACEMENT	0	12,000	0	0	0	0	12,000	12,000	24,000
POLICE EQUIPMENT - PORTABLE MESSAGING TRAILERS	100	0	0	0	0	70	70	0	170
POLICE EQUIPMENT – CRIME SCENE EQUIPMENT	61	0	0	0	0	440	440	0	501
POLICE TECHNOLOGY, EQUIPMENT, AND OTHER ENHANCEMENTS	0	0	0	0	0	1,200	1,200	0	1,200
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	119	75	100	0	0	0	175	0	294
REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS	1,062	0	0	0	0	98	98	0	1,160
SHAREPOINT PLATFORM - UPGRADE	1,076	0	0	0	0	324	324	0	1,400
SOCIAL MEDIA ANALYTICS SOFTWARE	495	0	0	0	0	100	100	0	595
Department Total	**40,779**	**97,050**	**118**	**0**	**0**	**7,933**	**105,101**	**127,594**	**273,474**
Strategic Area Total	**187,233**	**211,516**	**851**	**1,000**	**0**	**73,370**	**286,737**	**906,323**	**1,380,292**
Transportation and Mobility									
TRANSPORTATION & PUBLIC WORKS									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	147,322	728	2,000	0	0	59,024	61,752	129,026	338,100
ARTERIAL ROADS - COUNTYWIDE	55,342	1,722	0	0	0	14,635	16,357	58,336	130,035
AVENTURA STATION	69,200	0	0	0	0	7,500	7,500	0	76,700
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	135	865	0	0	0	0	865	0	1,000
BEACH EXPRESS SOUTH	136	205	178	0	0	0	383	9,081	9,600
BICYCLE PROJECT - RICKENBACKER CAUSEWAY	2,745	0	0	0	0	500	500	0	3,245
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	50	0	0	0	0	300	300	250	600
BICYCLE PROJECT - VENETIAN CAUSEWAY	260	0	0	0	0	890	890	0	1,150
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	0	0	0	0	0	175	175	225	400
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	0	0	0	120	120
BIKE PATHS - COMMISSION DISTRICT 10	371	0	0	0	0	0	0	329	700
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	17,352	0	0	0	749	11,275	12,024	59,639	89,015
BUS - ENHANCEMENTS	19,764	1,999	0	54	0	0	2,053	10,646	32,462

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	908	1,617	0	0	0	0	1,617	170,830	173,355
BUS - RELATED PROJECTS	210,926	138,287	9,520	4,750	0	0	152,557	111,411	474,894
BUS - TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	18,498	148	0	0	0	0	148	0	18,646
BUS AND BUS FACILITIES	6,313	8,828	0	46	0	0	8,874	13,996	29,183
DADELAND SOUTH INTERMODAL STATION	2,112	10,828	0	0	0	0	10,828	37,572	50,512
EMERGENCY BACKUP GENERATORS	80	360	0	0	0	0	360	1,000	1,440
FARE COLLECTION EQUIPMENT PROJECTS	82,292	516	0	0	0	0	516	0	82,808
FEDERALLY FUNDED PROJECTS	81,139	0	500	81,677	18,218	0	100,395	528,399	709,933
INFRASTRUCTURE RENEWAL PLAN (IRP)	15,963	12,500	0	0	0	0	12,500	75,000	103,463
INTERSECTION IMPROVEMENTS - COUNTYWIDE	18,972	0	1,000	0	0	8,998	9,998	11,466	40,436
LEHMAN YARD - MISCELLAEOUS IMPROVEMENTS	29,145	12,013	0	225	0	0	12,238	17,543	58,926
METROMOVER - IMPROVEMENT PROJECTS	63,193	35,120	0	9,517	0	0	44,637	166,953	274,783
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	22,454	37,208	1,647	168	0	0	39,023	133,837	195,314
METRORAIL - TRACK AND GUIDEWAY PROJECTS	126,831	33,109	0	0	0	0	33,109	34,644	194,583
METRORAIL - VEHICLE REPLACEMENT	368,086	2,761	0	0	0	0	2,761	14,966	385,813
METRORAIL AND METROMOVER PROJECTS	5,250	9,000	0	0	0	0	9,000	750	15,000
MIAMI RIVER GREENWAY	4,271	319	0	0	0	0	319	0	4,590
PARK AND RIDE - TRANSIT PROJECTS	24,759	7,697	1,614	1,672	0	0	10,983	21,583	57,325
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	29,637	25,713	0	0	0	0	25,713	6,109	61,458
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	1,512	88	0	0	0	343	431	0	1,943
PEDESTRIAN OVERPASS - UNIVERSITY METRORAIL STATION	5,138	129	0	0	0	0	129	0	5,267
RESURFACING - COUNTYWIDE IMPROVEMENTS	38,334	0	0	0	0	12,203	12,203	2,834	53,371
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	100	0	0	0	0	1,000	1,000	3,900	5,000
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	542	0	0	0	0	700	700	3,058	4,300
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	50	0	0	0	0	100	100	200	350
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	0	0	0	0	0	1,300	1,300	0	1,300
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	579	0	2,000	0	0	4,000	6,000	2,921	9,500
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	800	0	0	0	0	500	500	100	1,400
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	0	0	0	6,500	6,500
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	27,744	437	0	0	0	8,134	8,571	15,473	51,788
ROAD WIDENING - COUNTYWIDE	96,179	10,493	0	0	0	39,897	50,390	146,084	292,653
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	61,716	0	652	0	6,233	28,997	35,882	174,351	271,950
SAFETY IMPROVEMENTS - COUNTYWIDE	29,513	0	4,843	0	3,177	500	8,520	49,510	87,543
SAFETY IMPROVEMENTS - FDOT PROJECTS	753	0	125	0	0	0	125	125	1,003
SIGNAGE AND COMMUNICATION PROJECTS	8,538	7,034	0	4,042	0	0	11,076	4,521	24,135
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	43,553	0	0	0	0	7,363	7,363	7,437	58,353
SOUTH DADE TRANSITWAY CORRIDOR	183,558	0	40,575	6,016	0	23,419	70,010	49,892	303,460
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	0	175	175	0	0	0	350	8,576	8,926
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	74,451	12,299	232	2,384	0	11,710	26,625	13,490	114,567
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	3,500	6,880	250	0	0	250	7,380	15,488	26,368
THE UNDERLINE	43,751	0	2,609	0	0	33,568	36,177	67,922	147,850
TRACK AND GUIDEWAY WORK FACILITY BUILDING	0	645	0	0	0	0	645	3,917	4,562
TRACK INSPECTION VEHICLE / TRAIN	4,000	3,500	0	0	0	0	3,500	0	7,500
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	45,851	971	0	0	7,343	17,065	25,379	74,925	146,155

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
TRANSIT - OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT	7,349	168	0	0	0	0	168	0	7,517
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	3,279	0	0	0	0	3,000	3,000	13,221	19,500
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	264	0	0	1,068	0	200	1,268	147	1,679
VISION ZERO	500	5,399	0	0	0	0	5,399	7,845	13,744
Department Total	**2,105,063**	**389,761**	**67,920**	**111,619**	**35,720**	**297,546**	**902,566**	**2,286,146**	**5,293,775**
Strategic Area Total	**2,105,063**	**389,761**	**67,920**	**111,619**	**35,720**	**297,546**	**902,566**	**2,286,146**	**5,293,775**
Recreation and Culture									
CULTURAL AFFAIRS									
COCONUT GROVE PLAYHOUSE	2,854	10,631	0	0	0	100	10,731	25,615	39,200
CUBAN MUSEUM	9,467	533	0	0	0	0	533	0	10,000
CULTURAL AFFAIRS - WEBSITE UPGRADE	75	0	0	0	0	75	75	0	150
FLORIDA GRAND OPERA	0	300	0	0	0	0	300	4,700	5,000
HISTORY MIAMI MUSEUM	212	0	0	0	0	0	0	9,788	10,000
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BBC-GOB)	3,653	14,900	0	0	0	0	14,900	3,769	22,322
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	2,189	17,661	0	0	0	0	17,661	80,925	100,775
JOSEPH CALEB AUDITORIUM - EXPANSION AND RENOVATIONS	2,037	4,548	0	0	0	0	4,548	3,250	9,835
MIAMI-DADE COUNTY AUDITORIUM	1,275	4,650	500	0	0	300	5,450	40,876	47,601
SOUTH MIAMI-DADE CULTURAL ARTS CENTER	1,250	760	0	0	0	0	760	0	2,010
VIZCAYA MUSEUM AND GARDENS - FACILITY-WIDE IMPROVEMENTS	41,689	3,493	0	0	0	0	3,493	6,286	51,468
WESTCHESTER CULTURAL ARTS CENTER	10,700	100	0	0	0	0	100	0	10,800
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	250	2,250	0	0	0	0	2,250	7,500	10,000
Department Total	**75,651**	**59,826**	**500**	**0**	**0**	**475**	**60,801**	**182,709**	**319,161**
LIBRARY									
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	566	0	0	0	0	3,684	3,684	745	4,995
COCONUT GROVE BRANCH LIBRARY	330	0	0	0	0	122	122	1,110	1,562
CORAL GABLES BRANCH LIBRARY	4,556	0	0	0	0	2,321	2,321	0	6,877
CORAL REEF BRANCH LIBRARY	408	0	0	0	0	314	314	0	722
CULMER/OVERTOWN BRANCH LIBRARY	286	40	0	0	0	0	40	0	326
DORAL BRANCH - REPLACEMENT LIBRARY	2,365	6,619	0	0	0	0	6,619	5,552	14,536
KENDALE LAKES BRANCH LIBRARY	54	0	0	0	0	271	271	0	325
KEY BISCAYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	544	1,340	0	0	0	27	1,367	10,244	12,155
LEMON CITY BRANCH LIBRARY	305	98	0	146	0	580	824	0	1,129
LITTLE RIVER BRANCH - REPLACEMENT LIBRARY	1,928	80	0	0	0	220	300	535	2,763
MAIN BRANCH LIBRARY IMPROVEMENTS	3,675	0	0	0	0	896	896	0	4,571
MIAMI LAKES BRANCH - BRANCH RENOVATION AND EXPANSION	300	0	0	274	0	2,242	2,516	2,419	5,235
MISCELLANEOUS CAPITAL PROJECTS	1,263	0	0	0	0	3,059	3,059	0	4,322
NORTH SHORE BRANCH LIBRARY	88	267	0	0	0	0	267	0	355
SOUTH DADE REGIONAL LIBRARY	1,450	0	0	0	0	397	397	7,197	9,044
WESTCHESTER REGIONAL LIBRARY	2,059	0	0	326	0	645	971	0	3,030
Department Total	**20,177**	**8,444**	**0**	**746**	**0**	**14,778**	**23,968**	**27,802**	**71,947**
NON-DEPARTMENTAL									
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	0	0	0	0	750	750	0	750
DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2011A)	0	0	0	0	0	2,296	2,296	0	2,296

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
DEBT SERVICE - BIKE PATH LUDLAM TRAIL (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	153	153	0	153
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	191	191	0	191
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10
DEBT SERVICE - PARK IMPROVEMENTS (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	308	308	0	308
HISTORIC PRESERVATION CAPITAL FUND	8,293	2,000	0	0	0	0	2,000	7	10,300
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES	100	5,000	0	0	0	0	5,000	10,400	15,500
OPA-LOCKA CITY HALL RESTORATION AND RENOVATION	0	600	0	0	0	0	600	0	600
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI	50	2,500	0	0	0	0	2,500	2,450	5,000
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI BEACH	0	750	0	0	0	0	750	0	750
PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR	600	2,500	0	0	0	0	2,500	4,400	7,500
PARKS AND FACILITY IMPROVEMENTS - CITY OF MIAMI	0	311	0	0	0	0	311	150	461
PARKS IMPROVEMENTS - DISTRICT 01	2,275	725	0	0	0	0	725	0	3,000
Department Total	**11,318**	**14,386**	**0**	**0**	**0**	**3,708**	**18,094**	**17,407**	**46,819**
PARKS, RECREATION AND OPEN SPACES									
A.D. BARNES PARK	1,883	1,530	0	0	0	0	1,530	1,857	5,270
ACADIA PARK	63	17	0	0	0	0	17	0	80
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	105	116	0	0	0	0	116	0	221
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	101	159	0	0	0	0	159	75	335
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	167	131	0	0	0	0	131	0	298
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	146	137	0	0	0	0	137	0	283
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	123	124	0	0	0	0	124	0	247
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMI PARK	191	183	0	0	0	0	183	0	374
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	196	112	0	0	0	0	112	0	308
AMELIA EARHART PARK	6,130	772	0	0	0	0	772	16,598	23,500
ARCOLA LAKES PARK	5,779	459	0	0	0	0	459	0	6,238
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS	902	0	0	0	0	0	0	470	1,372
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE	140	0	0	0	0	0	0	1,334	1,474
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL	15	15	35	0	0	0	50	1,699	1,764
BIKE PATH - LUDLAM TRAIL	27,457	100	0	0	0	700	800	100,464	128,721
BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER	1,287	130	0	0	0	0	130	83	1,500
BISCAYNE SHORES AND GARDENS PARK	1,479	0	0	0	0	0	0	21	1,500
CAMP MATECUMBE	3,176	525	0	0	0	0	525	2,299	6,000
CAMP OWAISSA BAUER	917	83	0	0	0	0	83	0	1,000
CAMP OWAISSA BAUER - WELL WATER TREATEMENT SYSTEM	1	69	0	0	0	0	69	0	70
CHAPMAN FIELD PARK	5,504	100	0	0	0	440	540	0	6,044
CHARLES DEERING ESTATE	6,102	0	0	1,000	0	0	1,000	365	7,467
CHUCK PEZOLDT PARK, LIBRARY AND COMMUNITY CENTER	745	135	0	0	0	150	285	8,223	9,253
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	238	0	0	390	0	0	390	252	880
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	891	534	0	0	0	0	534	20,606	22,031
COUNTRY LAKE PARK	875	0	0	0	0	0	0	125	1,000
COUNTRY VILLAGE PARK	1,404	94	0	0	0	0	94	0	1,498

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
CRANDON PARK	15,435	700	0	0	0	500	1,200	65,645	82,280
DISTRICT 5 - GREEN AREAS	50	300	0	0	0	150	450	150	650
EDEN LAKES PARK	1,212	150	0	0	0	0	150	138	1,500
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	879	0	0	0	0	2,000	2,000	114	2,993
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	1,146	0	0	0	0	1,000	1,000	465	2,611
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	493	0	0	0	0	1,000	1,000	1,350	2,843
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	862	139	0	0	0	500	639	50	1,551
ENVIRONMENTAL REMEDIATION - MODELLO PARK	1,585	0	0	0	0	1,750	1,750	85	3,420
GOLF COURSES PROGRAM	1,440	3,000	0	0	0	0	3,000	443	4,884
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1	3,955	50	0	0	0	0	50	1,062	5,067
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8	5,006	0	0	0	0	0	0	46	5,052
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9	1,957	70	0	0	0	0	70	3,981	6,008
GREYNOLDS PARK	6,418	582	0	0	0	0	582	0	7,000
HAULOVER PARK	17,703	3,700	0	0	0	250	3,950	1,847	23,500
HOMESTEAD AIR RESERVE PARK	2,529	200	0	0	0	0	200	24,328	27,057
HOMESTEAD BAYFRONT PARK	3,926	74	0	0	0	0	74	0	4,000
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	17	0	0	0	0	0	0	483	500
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	1,030	1,928	5,244	0	0	1,050	8,222	28,061	37,313
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	31,495	20,097	25	0	0	0	20,122	572,199	623,816
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE	6,040	85	0	0	0	0	85	5,647	11,772
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	2,582	3,509	0	0	0	0	3,509	41,500	47,591
IVES ESTATES DISTRICT PARK	3,218	665	0	0	0	0	665	8,817	12,700
JEFFERSON REAVES SR. PARK	103	97	0	0	0	0	97	0	200
KENDALL INDIAN HAMMOCKS PARK	5,341	350	0	0	0	0	350	1,009	6,700
KENDALL SOCCER PARK	3,476	524	0	0	0	0	524	0	4,000
LAGO MAR PARK	306	297	0	0	0	0	297	397	1,000
LAKE STEVENS PARK	1,578	770	0	0	0	0	770	0	2,348
LARRY AND PENNY THOMPSON PARK	6,428	100	0	0	0	0	100	0	6,528
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	9,883	0	0	0	0	4,655	4,655	9,625	24,163
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	13,806	0	0	0	0	4,050	4,050	6,387	24,243
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	12,061	0	0	0	0	3,450	3,450	13,407	28,918
LOCAL PARKS - COMMISSION DISTRICT 02	3,920	80	0	0	0	0	80	0	4,000
LOCAL PARKS - COMMISSION DISTRICT 04	193	30	0	0	0	0	30	0	223
LOCAL PARKS - COMMISSION DISTRICT 10	1,452	300	0	0	0	0	300	348	2,100
LOCAL PARKS - COMMISSION DISTRICT 11	3,171	50	0	0	0	0	50	0	3,221
LOCAL PARKS - COMMISSION DISTRICT 13	1,643	315	0	0	0	0	315	825	2,783
LOCAL/ADA PARK PROGRAM	1,083	1,138	0	0	0	0	1,138	8,577	10,798
MARINA CAPITAL PLAN	12,893	0	1,169	0	0	500	1,669	1,194	15,756
MARVA BANNERMAN PARK	88	62	0	0	0	0	62	0	150
MATHESON HAMMOCK PARK	3,621	261	0	0	0	0	261	2,118	6,000
MATHESON HAMMOCK PARK - SEAWALL REPAIR	331	0	0	468	0	0	468	1,007	1,806
MEDSOUTH PARK	45	280	0	0	0	0	280	0	325
NORTH GLADE PARK	1,325	75	0	0	0	0	75	0	1,400
NORTH TRAIL PARK	2,429	2,730	0	0	0	0	2,730	0	5,159
OAK GROVE PARK	868	50	0	0	0	0	50	0	918

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
PLAYGROUND PROGRAM	513	3,051	0	0	0	0	3,051	39,822	43,386
REDLAND FRUIT AND SPICE PARK	2,807	340	0	0	0	0	340	11,951	15,098
REGIONAL/ADA PARK PROGRAM	943	2,426	0	0	0	0	2,426	89,200	92,569
ROYAL COLONIAL PARK	39	0	0	0	0	0	0	1,361	1,400
SOUTHRIDGE PARK	3,533	760	0	0	0	0	760	10,913	15,206
TAMIAMI PARK	2,335	186	0	0	0	0	186	5,479	8,000
TRAIL GLADES RANGE	8,822	222	0	0	0	65	287	144	9,252
TREE ISLANDS PARK	4,604	396	0	0	0	0	396	0	5,000
TROPICAL PARK	15,515	1,208	0	0	0	0	1,208	0	16,723
WEST KENDALL DISTRICT PARK	1,174	5,000	0	0	0	0	5,000	16,826	23,000
WILBUR BELL PARK	4,983	17	0	0	0	0	17	0	5,000
WILD LIME PARK	81	30	0	0	0	0	30	610	721
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	405	931	30	0	0	69	1,030	24,014	25,449
ZOO MIAMI - ZOO WIDE IMPROVEMENTS (PHASE 3)	11,975	111	0	0	0	758	869	0	12,844
Department Total	**318,761**	**62,961**	**6,503**	**1,858**	**0**	**23,037**	**94,359**	**1,156,100**	**1,569,220**
Strategic Area Total	**425,907**	**145,617**	**7,003**	**2,604**	**0**	**41,998**	**197,222**	**1,384,017**	**2,007,147**
Neighborhood and Infrastructure									
ANIMAL SERVICES									
DRAINAGE/PARKING LOT RESURFACING - DORAL FACILITY	43	416	0	0	0	0	416	156	615
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	1,954	1,706	0	0	0	0	1,706	1,561	5,221
Department Total	**1,997**	**2,122**	**0**	**0**	**0**	**0**	**2,122**	**1,717**	**5,836**
INFORMATION TECHNOLOGY DEPT									
FIBER OPTIC INFRASTRUCTURE EXPANSION	2,000	500	0	0	0	0	500	200	2,700
Department Total	**2,000**	**500**	**0**	**0**	**0**	**0**	**500**	**200**	**2,700**
NON-DEPARTMENTAL									
COMMODORE BIKE TRAIL	987	741	0	0	0	0	741	0	1,728
DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	809	809	0	809
DEBT SERVICE - COUNTYWIDE INFRASTRUCTURE INVESTMENT PROGRAM (CIIP)	0	0	0	0	0	6,316	6,316	0	6,316
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (CAPITAL ASSET SERIES 2021B)	0	0	0	0	0	1,150	1,150	0	1,150
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2022 (NEW DEBT)	0	0	0	0	0	700	700	0	700
DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI	8,400	6,600	0	0	0	0	6,600	0	15,000
FLAGLER STREET RECONSTRUCTION	1,500	4,000	0	0	0	4,170	8,170	500	10,170
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)	1,236	264	0	0	0	0	264	0	1,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)	900	10	0	0	0	0	10	0	910
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)	994	256	0	0	0	0	256	0	1,250
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (MIAMI BEACH)	0	577	0	0	0	0	577	0	577
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)	3,059	2,164	0	0	0	0	2,164	0	5,223
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)	4,243	608	0	0	0	0	608	0	4,851
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)	4,606	898	0	0	0	0	898	0	5,504
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)	3,983	17	0	0	0	0	17	0	4,000

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)	11,853	316	0	0	0	0	316	0	12,169
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)	4,007	493	0	0	0	0	493	0	4,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)	328	613	0	0	0	0	613	0	941
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)	480	20	0	0	0	0	20	0	500
INFRASTRUCTURE IMPROVEMENTS - COUNTY MAINTAINED RIGHTS-OF-WAY	185	3,890	0	0	0	0	3,890	3,889	7,964
INFRASTRUCTURE IMPROVEMENTS - PINECREST	0	500	0	0	0	0	500	0	500
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS - DISTRICT 03	0	4,029	0	0	0	0	4,029	0	4,029
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	21,758	12,193	0	0	0	0	12,193	0	33,951
ROADWAY IMPROVEMENTS	1,283	0	0	0	0	6,226	6,226	0	7,509
WATER, SEWER AND FLOOD CONTROL SYSTEMS - SOUTH MIAMI	613	1,164	0	0	0	0	1,164	0	1,777
Department Total	**70,415**	**39,353**	**0**	**0**	**0**	**19,371**	**58,724**	**4,389**	**133,529**
DEPT OF REG & ECON RESOURCES									
BEACH - EROSION MITIGATION AND RENOURISHMENT	196,377	3,792	2,325	1,190	0	3,737	11,044	9,038	216,459
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	0	100	0	0	1,000	1,100	5,500	6,600
CANAL IMPROVEMENTS	7,981	0	0	0	0	4,800	4,800	15,448	28,229
DERM - LABORATORY EQUIPMENT REPLACEMENT	1,000	0	0	0	0	1,800	1,800	0	2,800
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	40,000	0	4,975	0	0	10,481	15,456	13,519	68,975
FLORIDA CITY - CANAL GATE	250	0	0	0	0	750	750	500	1,500
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	0	0	0	0	2,000	2,000	1,000	3,000
FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT	0	0	0	0	0	1,900	1,900	0	1,900
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	0	0	0	0	0	1,000	1,000	8,000	9,000
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	100	0	0	0	0	3,000	3,000	5,000	8,100
PERMITTING AND INSPECTION FACILITY	0	0	0	0	0	400	400	38,834	39,234
PURCHASE DEVELOPMENT RIGHTS FUND	18,246	10,587	0	0	0	0	10,587	10,000	38,833
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	0	20,000	20,000
Department Total	**263,953**	**14,379**	**7,400**	**1,190**	**0**	**30,868**	**53,837**	**126,839**	**444,629**
SOLID WASTE MANAGEMENT									
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	99	0	0	0	0	347	347	1,190	1,636
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY TRUCK WASH UPGRADE	74	0	0	0	0	1,009	1,009	781	1,864
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	73	0	0	0	0	564	564	1,862	2,499
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY TRUCK WASH UPGRADE	378	0	0	0	0	804	804	836	2,018
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	395	0	0	0	0	347	347	1,484	2,226
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY TRUCK WASH UPGRADE	0	0	0	0	0	120	120	1,560	1,680
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	158	0	0	0	0	99	99	156	413
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	134	0	0	0	0	242	242	306	682
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	52	0	0	0	0	135	135	212	399
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	43	0	0	0	0	182	182	319	544

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	72	0	0	0	0	46	46	150	268
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	42	0	0	0	0	120	120	240	402
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRING TRASH AND RECYCLING CENTER	148	0	0	0	0	172	172	282	602
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	54	0	0	0	0	154	154	303	511
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	1,487	0	0	0	0	176	176	282	1,945
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	163	0	0	0	0	45	45	255	463
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	125	0	0	0	0	102	102	176	403
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	203	0	0	0	0	123	123	377	703
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	278	0	0	0	0	146	146	387	811
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER	2,286	0	0	0	0	2,098	2,098	742	5,126
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL ACCESS ROAD	974	0	0	0	0	0	0	202	1,176
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - BACKUP POWER GENERATORS	1,553	0	0	0	0	433	433	1,131	3,117
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	241	0	0	0	0	0	0	416	657
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION BUILDING UPGRADE	389	0	0	0	0	15	15	1,058	1,462
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION EQUIPMENT	0	0	0	0	0	0	0	9,081	9,081
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION TIP FLOOR	881	0	0	0	0	0	0	2,275	3,156
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - FUTURE PROJECTS	0	0	0	0	0	0	0	810	810
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	200	0	0	0	0	303	303	303	806
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL ACCESS ROAD	0	0	0	0	0	299	299	299	598
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL SCALE HOUSE	669	0	0	0	0	15	15	512	1,196
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	231	0	0	0	0	1,542	1,542	650	2,423
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION BUILDING UPGRADE	1,100	0	0	0	0	898	898	1,916	3,914
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION EQUIPMENT	431	0	0	0	0	242	242	8,107	8,780
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION TIPPING FLOOR	858	0	0	0	0	0	0	2,102	2,960
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	15,323	0	0	0	0	208	208	37,237	52,768
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	241	0	0	0	0	435	435	358	1,034
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL ACCESS ROAD	1,545	0	0	0	0	0	0	757	2,302
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL SCALEHOUSE	820	0	0	0	0	15	15	918	1,753
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL TIP FLOOR	3,855	0	0	0	0	685	685	3,264	7,804
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	79	0	0	0	0	47	47	1,780	1,906
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION BUILDING UPGRADE	886	0	0	0	0	1,976	1,976	858	3,720

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION EQUIPMENT	458	0	0	0	0	624	624	1,204	2,286
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION TIP FLOOR	1,331	0	0	0	0	0	0	3,304	4,635
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GROUNDWATER AND MONITORING WELLS	0	0	0	0	0	0	0	288	288
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	0	0	0	0	0	216	216
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	7,687	0	0	0	0	835	835	1,925	10,447
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GROUNDWATER	0	0	0	0	0	0	0	453	453
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL SBR SYSTEM	600	0	0	0	0	44	44	2,237	2,881
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL STORMWATER SYSTEM	55	0	0	0	0	75	75	487	617
INFRASTRUCTURE IMPROVEMENTS - HICKMAN GARAGE BUILDING UPGRADE	25	0	0	0	0	1,575	1,575	0	1,600
LAND ACQUISITION - SOUTH DADE LANDFILL	8	0	0	0	0	5,000	5,000	0	5,008
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - FUTURE PROJECTS	0	0	0	0	0	0	0	108,609	108,609
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS LANDFILL	152	0	0	0	0	3,404	3,404	0	3,556
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	31,738	1,800	0	0	0	0	1,800	1,838	35,376
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	246	0	0	0	0	242	242	105	593
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL CELL 4	1	0	0	0	0	530	530	15,566	16,097
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL HORIZONTAL EXPANSION	0	0	0	0	0	0	0	620	620
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	5,926	2,157	0	0	0	0	2,157	36,555	44,638
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (NORTHEAST)	0	0	0	0	0	0	0	44,925	44,925
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (SOUTH DADE)	0	0	0	0	0	0	0	70,950	70,950
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	305	1,513	0	0	0	0	1,513	5,752	7,570
Department Total	**85,072**	**5,470**	**0**	**0**	**0**	**26,473**	**31,943**	**380,968**	**497,983**
TRANSPORTATION & PUBLIC WORKS									
CDBG DISASTER RECOVERY VOLUNTARY HOME BUYOUT PROGRAM	2,290	0	0	2,231	0	0	2,231	0	4,521
DRAINAGE IMPROVEMENTS	89,564	2,001	0	0	0	0	2,001	3,532	95,096
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	19,608	0	0	0	0	8,658	8,658	44,593	72,859
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	84,198	7,070	0	0	0	0	7,070	157	91,425
SW 87 AVE BRIDGE OVER CANAL C-100	384	0	0	0	0	2,524	2,524	1,894	4,802
Department Total	**196,044**	**9,071**	**0**	**2,231**	**0**	**11,182**	**22,484**	**50,176**	**268,704**
WATER AND SEWER									
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM	28,667	13,438	0	0	0	0	13,438	83,896	126,001
LIFT STATIONS - UPGRADES AND STRUCTURAL IMPROVEMENTS	12,667	0	0	0	0	300	300	2,100	15,067
PEAK FLOW MANAGEMENT - FACILITIES	21,294	800	0	0	0	650	1,450	18,017	40,761
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	49,405	14,865	0	0	0	0	14,865	102,819	167,088
PEAK FLOW MANAGEMENT - SOUTH DISTRICT EXPANSION	110,075	81,436	0	0	0	37,728	119,164	443,864	673,103
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	2,584	3,936	0	0	0	0	3,936	24,348	30,868

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
PUMP STATIONS - RESILIENCE PROGRAM (PSRP)	73,700	34,591	0	0	0	0	34,591	229,911	338,202
PUMP STATIONS - SEWER SYSTEMS CONSENT DECREE PROJECTS	91,797	1,190	0	0	0	1,428	2,618	1,047	95,462
SANITARY SEWER SYSTEM - EXTENSION	32,719	0	0	0	0	11,991	11,991	35,000	79,710
SANITARY SEWER SYSTEM - IMPROVEMENTS	500	0	0	0	0	175	175	1,000	1,675
WASTEWATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	22,226	9,000	0	0	0	0	9,000	80,250	111,476
WASTEWATER - COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	34,503	1,208	0	0	0	0	1,208	1,790	37,502
WASTEWATER - EQUIPMENT	35,105	0	0	0	0	13,387	13,387	66,508	115,000
WASTEWATER - NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	36,417	20,247	0	0	0	2,547	22,794	164,584	223,795
WASTEWATER - OUTFALL LEGISLATION	159,726	60,123	0	0	0	13,950	74,073	1,182,587	1,416,386
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,917	0	0	0	0	3,000	3,000	18,000	26,917
WASTEWATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	588	0	0	0	0	0	0	135,396	135,985
WASTEWATER - SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	0	750	0	0	0	0	750	19,771	20,521
WASTEWATER - SYSTEM MAINTENANCE AND UPGRADES	45,827	0	0	0	0	35,880	35,880	122,937	204,644
WASTEWATER - TELEMETERING SYSTEM	908	0	0	0	0	358	358	4,000	5,266
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT UPGRADES	5,066	4,186	0	0	0	0	4,186	241,189	250,441
WASTEWATER TREATMENT PLANT - NORTH DISTRICT UPGRADES	1,931	4,092	0	0	0	0	4,092	203,908	209,931
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT EXPANSION (PHASE 3)	3,770	2,250	0	0	0	0	2,250	13,027	19,047
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	2,218	4,704	0	0	0	0	4,704	80,527	87,449
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	914,266	164,891	0	0	0	6,339	171,230	250,514	1,336,010
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,482	2,160	0	0	0	0	2,160	0	4,642
WASTEWATER TREATMENT PLANTS - REPLACEMENT AND RENOVATION	51,192	0	0	0	0	18,250	18,250	107,604	177,046
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	0	5,000	0	0	0	0	5,000	10,000	15,000
WATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	539	700	0	0	0	0	700	9,472	10,711
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	36,814	200	0	0	0	20,157	20,357	79,652	136,822
WATER - EQUIPMENT	27,393	750	0	0	0	9,618	10,368	255,250	293,012
WATER - FIRE HYDRANT INSTALLATION	2,716	0	0	0	0	2,800	2,800	17,369	22,885
WATER - MAIN EXTENSIONS	1,264	0	0	0	0	200	200	1,000	2,464
WATER - NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	31,002	7,063	0	0	0	298	7,361	37,525	75,888
WATER - PIPES AND INFRASTRUCTURE PROJECTS	36,418	4,700	0	0	0	3,000	7,700	21,066	65,184
WATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	396	0	0	0	0	0	0	69,743	70,139
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	10,279	42,572	0	0	0	29,178	71,750	65,840	147,869
WATER - SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	31,842	13,302	0	0	0	1,504	14,806	223,277	269,925
WATER - SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	300	530	0	0	0	0	530	4,333	5,163
WATER - SYSTEM MAINTENANCE AND UPGRADES	39,704	0	0	0	0	36,671	36,671	91,669	168,044
WATER - TELEMETERING SYSTEM ENHANCEMENTS	1,509	0	0	0	0	239	239	3,836	5,584
WATER RESET PROGRAM	0	2,000	0	0	0	0	2,000	298,000	300,000
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	22,480	9,562	0	0	0	0	9,562	97,126	129,167
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	8,034	0	0	0	0	200	200	0	8,234

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	22,349	10,560	0	0	0	673	11,233	30,480	64,062
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	33,761	0	0	0	0	11,849	11,849	48,644	94,254
Department Total	**2,052,347**	**520,806**	**0**	**0**	**0**	**262,370**	**783,176**	**4,998,878**	**7,834,401**
Strategic Area Total	**2,671,829**	**591,701**	**7,400**	**3,421**	**0**	**350,264**	**952,786**	**5,563,167**	**9,187,782**
Health and Society									
COMM.ACTION & HUMAN SRVC. DPT.									
CASA FAMILIA COMMUNITY CENTER	0	1,750	0	0	0	0	1,750	1,750	3,500
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	5,970	66	0	0	0	0	66	0	6,036
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	3,600	150	0	0	0	0	150	250	4,000
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,203	1,061	0	0	0	0	1,061	20,568	22,831
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER	1,900	500	0	0	0	0	500	12,600	15,000
Department Total	**12,673**	**3,527**	**0**	**0**	**0**	**0**	**3,527**	**35,168**	**51,367**
HOMELESS TRUST									
CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS	0	0	0	0	0	370	370	270	640
CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION	0	0	0	0	0	585	585	610	1,195
MIA CASA SENIOR HOUSING - PERMANENT	0	0	0	5,000	0	0	5,000	0	5,000
VERDE GARDENS - FACILITY RENOVATIONS	0	0	0	0	0	1,259	1,259	1,980	3,239
Department Total	**0**	**0**	**0**	**5,000**	**0**	**2,214**	**7,214**	**2,860**	**10,074**
INTERNAL SERVICES									
CAROL GLASSMAN DONALDSON CENTER	267	500	0	0	0	0	500	0	767
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,118	474	0	0	0	0	474	0	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,500	92	0	0	0	0	92	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,644	448	0	0	0	0	448	500	10,592
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,796	2,796	0	0	0	0	2,796	0	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,358	234	0	0	0	0	234	0	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,037	4,728	0	0	0	0	4,728	827	10,592
DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,041	551	0	0	0	0	551	0	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,099	3,225	0	0	0	0	3,225	269	10,592
Department Total	**70,860**	**13,048**	**0**	**0**	**0**	**0**	**13,048**	**1,596**	**85,503**
NON-DEPARTMENTAL									
DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	327	327	0	327
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B)	0	0	0	0	0	1,044	1,044	0	1,044
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	203	203	0	203
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	40	40	0	40
DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A)	0	0	0	0	0	3,321	3,321	0	3,321

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23							
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (CAAB 2021B)	0	0	0	0	0	821	821	0	821
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2016B)	0	0	0	0	0	867	867	0	867
DEBT SERVICE - PUBLIC HOUSING PROJECTS (CAAB 2021B)	0	0	0	0	0	396	396	0	396
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	478	478	0	478
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	362	362	0	362
HEALTH CARE FUND	31,930	3,070	0	0	0	1,900	4,970	0	36,900
HOUSING FACILITIES UPGRADES AND IMPROVEMENTS	0	6,000	0	0	0	0	6,000	0	6,000
JACKSON HEALTH CENTER	7,500	200	0	0	0	0	200	0	7,700
JACKSON HEALTH SYSTEM FACILITIES UPGRADES AND IMPROVEMENTS	0	4,313	0	0	0	0	4,313	0	4,313
JACKSON HEALTH SYSTEM SMART ROOMS	0	5,000	0	0	0	0	5,000	0	5,000
NOT-FOR-PROFIT CAPITAL FUND	27,498	2,502	0	0	0	0	2,502	0	30,000
Department Total	**66,928**	**21,085**	**0**	**0**	**0**	**9,759**	**30,844**	**0**	**97,772**
PUBLIC HOUSING & COMMUNITY DEV									
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	6,421	0	0	1,575	0	0	1,575	1,814	9,810
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	1,441	0	0	426	0	0	426	0	1,867
LIBERTY SQUARE AND LINCOLN GARDENS	37,652	1,500	1,000	2,213	0	0	4,713	3,635	46,000
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	250	0	0	25	0	0	25	125	400
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	0	3,190	0	0	0	500	3,690	0	3,690
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	19,500	0	0	0	0	6,500	6,500	0	26,000
RIVERWALK SEAWALL	2,600	1,400	0	0	0	0	1,400	0	4,000
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	28,076	0	0	6,926	0	0	6,926	15,195	50,197
Department Total	**95,940**	**6,090**	**1,000**	**11,165**	**0**	**7,000**	**25,255**	**20,769**	**141,964**
Strategic Area Total	**246,401**	**43,750**	**1,000**	**16,165**	**0**	**18,973**	**79,888**	**60,392**	**386,681**
Economic Development									
AVIATION									
GENERAL AVIATION AIRPORTS SUBPROGRAM	19,554	5,583	3,204	1,098	0	0	9,885	91,627	121,066
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	194	509	0	1,527	0	0	2,036	77,140	79,370
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	2,628	9,646	2,237	0	0	0	11,883	177,882	192,393
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	50,297	13,099	2,757	15,260	0	0	31,116	27,070	108,483
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	16,749	11,340	0	0	0	0	11,340	1,789,979	1,818,068
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	238,621	56,255	1,232	0	0	0	57,487	88,793	384,901
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	684	0	0	0	0	0	0	38,744	39,428
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION 2020 SUBPROGRAM	21,384	26,445	0	0	0	0	26,445	0	47,829
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	32,637	36,289	0	0	0	0	36,289	53,245	122,171
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	13,535	0	0	0	0	13,535	81,695	95,230
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	171,442	54,732	9,019	0	0	0	63,751	268,504	503,697
MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY	0	0	0	0	0	0	0	385,290	385,290

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

	Prior Years	2022-23 Bonds	2022-23 State	2022-23 Federal	2022-23 Gas Tax	2022-23 Other	2022-23 Total	Future	Projected Total Cost
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	1,603	1,798	0	0	0	3,389	5,187	851,621	858,411
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	24,381	0	0	0	0	22,369	22,369	23,295	70,045
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	31,514	0	0	0	0	90,000	90,000	125,000	246,514
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	5,346	14,162	1,694	539	0	0	16,395	447,610	469,351
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	332,480	2,653	2,654	0	0	0	5,307	1,852	339,639
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	27,170	11,958	50	673	0	2,089	14,770	7,482	49,422
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,348	1,255	1,461	0	0	1,400	4,116	113,308	119,772
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	2,152	2,717	0	0	0	40,952	43,669	175,384	221,205
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL-WIDE RESTROOMS SUBPROGRAM	10,655	14,341	0	0	0	0	14,341	75,570	100,566
Department Total	**991,839**	**276,317**	**24,308**	**19,097**	**0**	**160,199**	**479,921**	**4,901,091**	**6,372,851**
INTERNAL SERVICES									
DOWNTOWN REDEVELOPMENT	840	0	0	0	0	957	957	0	1,797
Department Total	**840**	**0**	**0**	**0**	**0**	**957**	**957**	**0**	**1,797**
MIAMI-DADE ECONOMIC ADVOCACY TRUST									
AFFORDABLE HOUSING (CONSTRUCTION PROJECTS)	0	0	0	0	0	4,500	4,500	0	4,500
AFFORDABLE HOUSING (LAND ACQUISITION)	0	0	0	0	0	1,000	1,000	0	1,000
Department Total	**0**	**0**	**0**	**0**	**0**	**5,500**	**5,500**	**0**	**5,500**
DEPT OF REG & ECON RESOURCES									
ECONOMIC DEVELOPMENT FUND	22,500	13,500	0	0	0	0	13,500	33,000	69,000
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)	4,493	2,107	0	0	0	0	2,107	8,400	15,000
Department Total	**26,993**	**15,607**	**0**	**0**	**0**	**0**	**15,607**	**41,400**	**84,000**
SEAPORT									
BRIGHTLINE	0	10	0	0	0	0	10	5,190	5,200
CONSTRUCTION SUPERVISION	34,019	17,669	0	0	0	0	17,669	70,350	122,038
CRUISE TERMINAL BERTH 10 - NEW	6,664	10,000	0	0	0	0	10,000	168,846	185,510
CRUISE TERMINAL C	16,294	400	400	0	0	0	800	0	17,094
CRUISE TERMINAL F - PHASE 2	151,113	26,852	0	0	0	0	26,852	0	177,965
CRUISE TERMINAL G EXPANSION	6,344	18,450	0	0	0	0	18,450	145,360	170,154
CRUISE TERMINAL J - IMPROVEMENTS	6,752	15,397	0	0	0	0	15,397	0	22,149
CRUISE TERMINAL V	115,604	21,163	0	0	0	0	21,163	196	136,963
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	23,996	7,743	2,127	0	0	0	9,870	2,558	36,424
CRUISE TERMINALS AA AND AAA - NEW	38,657	50,785	0	0	0	0	50,785	89,719	179,161
CRUISE TERMNALS D AND E - UPGRADES	7,949	6,999	0	0	0	0	6,999	0	14,948
FEDERAL INSPECTION FACILITY	1,030	1,000	0	0	0	0	1,000	36,252	38,282
GANTRY CRANES	29,580	1,955	6,371	0	0	0	8,326	110,858	148,764
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	52,270	4,236	0	0	0	0	4,236	0	56,506
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	15,645	16,781	0	0	0	0	16,781	93,147	125,573
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	1,612	1,663	0	0	0	0	1,663	54,783	58,058
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	26,702	5,000	0	0	0	0	5,000	308,000	339,702
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	2,638	3,333	0	0	0	0	3,333	63,666	69,637
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	106,690	41,247	130	0	0	0	41,377	360,822	508,889

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

	Prior Years	2022-23 Bonds	2022-23 State	2022-23 Federal	2022-23 Gas Tax	2022-23 Other	2022-23 Total	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	27,246	6,831	7,000	0	0	0	13,831	14,199	55,276
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	5,491	517	0	0	0	0	517	2,929	8,937
INLAND PORT DEVELOPMENT	2,000	16,228	0	0	0	0	16,228	622,119	640,347
INSPECTION AND FUMIGATION FACILITIES	3,065	11,407	16,750	0	0	0	28,157	25,811	57,033
SHORE POWER AT THE PORT	24,609	58,517	0	0	0	0	58,517	92,722	175,848
Department Total	**705,969**	**344,183**	**32,778**	**0**	**0**	**0**	**376,961**	**2,267,526**	**3,350,457**
Strategic Area Total	**1,725,641**	**636,107**	**57,086**	**19,097**	**0**	**166,656**	**878,946**	**7,210,018**	**9,814,605**
General Government									
COMMUNICATIONS & CUSTOMER EXPERIENCE									
AUDIO VIDEO CAMERAS AND ACCESSORIES	0	0	0	0	0	275	275	0	275
AV EQUIPMENT AND INFRASTRUCTURE UPGRADE	500	2,500	0	0	0	0	2,500	0	3,000
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	2,000	0	0	0	0	2,000	500	2,500
PRESS ROOM ON 29TH FLOOR	0	80	0	0	0	0	80	0	80
Department Total	**500**	**4,580**	**0**	**0**	**0**	**275**	**4,855**	**500**	**5,855**
ELECTIONS									
CYBERSECURITY SOFTWARE	100	0	0	0	0	100	100	0	200
DS200 BALLOT DIGITAL SCANNERS	0	5,835	0	0	0	0	5,835	2,915	8,750
INFRASTRUCTURE IMPROVEMENTS - MEDIA ROOM UPGRADES	250	250	0	0	0	0	250	0	500
INFRASTRUCTURE IMPROVEMENTS - NEW WAREHOUSE	0	0	0	0	0	950	950	0	950
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURATION OF ELECTIONS HEADQUARTERS WAREHOUSE	0	2,200	0	0	0	0	2,200	0	2,200
INFRASTRUCTURE IMPROVEMENTS - SECURITY AT ELECTION HEADQUARTERS	250	250	0	0	0	0	250	0	500
Department Total	**600**	**8,535**	**0**	**0**	**0**	**1,050**	**9,585**	**2,915**	**13,100**
FINANCE									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	467	0	0	0	0	350	350	0	817
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURE 26TH FLOOR	450	0	0	0	0	2,150	2,150	0	2,600
Department Total	**917**	**0**	**0**	**0**	**0**	**2,500**	**2,500**	**0**	**3,417**
INFORMATION TECHNOLOGY DEPT									
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	1,221	0	0	0	0	347	347	2,150	3,718
CLOUD INFRASTRUCTURE	17,413	0	0	0	0	3,274	3,274	13,819	34,506
CYBERSECURITY STRATEGIC EVOLUTION PLAN	2,901	6,670	0	0	0	0	6,670	9,425	18,996
EDGE NETWORK PROJECT	15,466	650	0	0	0	4,128	4,778	21,876	42,120
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	131,532	10,425	0	0	0	0	10,425	0	141,957
VOICE OVER INTERNET PROTOCOL (VOIP) PROJECT	4,516	0	0	0	0	1,072	1,072	4,622	10,210
Department Total	**173,049**	**17,745**	**0**	**0**	**0**	**8,821**	**26,566**	**51,893**	**251,507**
INTERNAL SERVICES									
EQUIPMENT - MAILING SORTING SYSTEMS	0	0	0	0	0	1,515	1,515	0	1,515
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	1,991	2,460	0	0	0	0	2,460	0	4,451
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	1,975	3,639	0	0	0	529	4,168	78,400	84,543
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE	8,748	1,543	0	0	0	0	1,543	0	10,291
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	30,669	74,818	0	0	0	0	74,818	60,360	165,847
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	500	63,738	0	0	0	0	63,738	150,762	215,000

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

		2022-23						
	Prior Years	Bonds	State	Federal	Gas Tax	Other	22-23 Total	Future	Projected Total Cost
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	1,968	6,532	0	0	0	0	6,532	1,500	10,000
NORTH DADE GOVERNMENT CENTER - NEW	892	5,758	0	0	0	0	5,758	850	7,500
PARKING EQUIPMENT	0	2,203	0	0	0	0	2,203	0	2,203
Department Total	**46,743**	**160,691**	**0**	**0**	**0**	**2,044**	**162,735**	**291,872**	**501,349**
MANAGEMENT AND BUDGET									
GRANTS MANAGEMENT SOFTWARE SYSTEM	0	0	0	0	0	75	75	0	75
Department Total	**0**	**0**	**0**	**0**	**0**	**75**	**75**	**0**	**75**
NON-DEPARTMENTAL									
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 6	11,917	2,283	0	0	0	0	2,283	800	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 9	0	850	0	0	0	0	850	0	850
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES - COUNTYWIDE	26,166	824	0	0	0	0	824	0	26,990
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	10	10	0	10
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	157	157	0	157
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	58	58	0	58
DEBT SERVICE - AMERICANS WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	195	195	0	195
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10
DEBT SERVICE - CUSTOMER SERVICE RELATIONSHIP MANAGEMENT MODERINZATION (CAPITAL ASSET 2020C)	0	0	0	0	0	88	88	0	88
DEBT SERVICE - CYBER SECURITY PHASE 1 (CAAB 2021B)	0	0	0	0	0	92	92	0	92
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET 2020C)	0	0	0	0	0	148	148	0	148
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (NEW DEBT)	0	0	0	0	0	200	200	0	200
DEBT SERVICE - ELECTIONS ADA COMPLIANT VOTING EQUIPMENT (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	511	511	0	511
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	587	587	0	587
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	84	84	0	84
DEBT SERVICE - ELECTIONS EQUIPMENT (NEW DEBT)	0	0	0	0	0	50	50	0	50
DEBT SERVICE - ELECTIONS EQUIPMENT (NEW DEBT)	0	0	0	0	0	270	270	0	270
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	504	504	0	504
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	179	179	0	179
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	2,216	2,216	0	2,216
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	1,933	1,933	0	1,933
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	960	960	0	960
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (NEW DEBT)	0	0	0	0	0	1,100	1,100	0	1,100
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2019B)	0	0	0	0	0	413	413	0	413
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	838	838	0	838
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2018 (CAPITAL ASSET SERIES 2019A)	0	0	0	0	0	638	638	0	638
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	379,316	71,570	0	0	0	33,705	105,275	370,870	855,461

APPENDIX I: 2022-23 CAPITAL BUDGET

(dollars in thousands)

	Prior Years	2022-23 Bonds	2022-23 State	2022-23 Federal	2022-23 Gas Tax	2022-23 Other	2022-23 Total	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - COUNTYWIDE FACILITY CONDITION ASSESSMENT	350	12,150	0	0	0	0	12,150	0	12,500
PUERTO RICAN COMMUNITY CENTER	0	2,500	0	0	0	0	2,500	0	2,500
REPAIRS AND RENOVATIONS - GENERAL GOVERNMENT IMPROVEMENT PROGRAM	374	0	0	0	0	11,161	11,161	0	11,535
Department Total	**418,123**	**90,177**	**0**	**0**	**0**	**56,107**	**146,284**	**371,670**	**936,077**
PROPERTY APPRAISAL									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	2,831	0	0	0	0	1,604	1,604	1,953	6,388
Department Total	**2,831**	**0**	**0**	**0**	**0**	**1,604**	**1,604**	**1,953**	**6,388**
Strategic Area Total	**642,763**	**281,728**	**0**	**0**	**0**	**72,476**	**354,204**	**720,802**	**1,717,769**
Grand Total	**8,004,837**	**2,300,180**	**141,260**	**153,906**	**35,720**	**1,021,283**	**3,652,349**	**18,130,865**	**29,788,051**

APPENDIX J: General Government Improvement Fund (GGIF) FY 2022-23

Revenues	Prior Years	FY 22-23	Future	Total
Transfer from Countywide General Fund	$ -	$ 15,800,000	$ 1,000,000	$ 16,800,000
General Government Improvement Fund (GGIF) Carryover	6,664,000	25,287,000	-	31,951,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	-	50,000	-	50,000
Payments in Lieu of Taxes	-	900,000	-	900,000
Public Health Trust Loan Repayment	-	3,321,000	-	3,321,000
Seaquarium Lease Payment	-	400,000	-	400,000
Baseball Stadium Annual Rent Payment	-	2,296,000	-	2,296,000
Transfer from Finance Department	-	7,244,000	-	7,244,000
Transfer from Fire Rescue Department (for debt service)	-	1,998,000	-	1,998,000
Transfer from Information Technology Department (for debt service)	-	92,000	-	92,000
Transfer from Internal Services Department (for debt service)	-	2,792,000	-	2,792,000
Transfer from Parks, Recreation and Open Spaces		308,000		308,000
Transfer from Public Housing and Community Development (for debt service)	-	840,000	-	840,000
Transfer from Tax Collector		2,188,000		2,188,000
Total Revenues	**$ 6,664,000**	**$ 63,516,000**	**$ 1,000,000**	**$ 71,180,000**
Expenditures				
Public Safety	**Prior Years**	**FY 22-23**	**Future**	**Total**
Judicial - Court Facilities Repairs and Renovations	$ -	$ 500,000	$ -	$ 500,000
Medical Examiner - Audio Visual System	-	345,000		345,000
Medical Examiner - Case Management and Laboratory Information Software System		1,000,000	1,000,000	2,000,000
Medical Examiner - Digital Camera Kits	-	263,000		263,000
Medical Examiner - Morgue Cooler #4 - Shelves Replacement		180,000		180,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	-	500,000	-	500,000
Police - Neighborhood Safety Initiative	5,007,000	2,500,000	-	7,507,000
Total Public Safety	**$ 5,007,000**	**$ 5,288,000**	**$ 1,000,000**	**$ 11,295,000**
Neighborhood and Infrastructure				
Non-Departmental - Flagler Street Reconstruction	$ -	$ 4,170,000	$ -	$ 4,170,000
Non Departmental - Roadway Improvements	$ 1,283,000	$ 6,226,000	$ -	7,509,000
Total Neighborhood and Infrastructure	**$ 1,283,000**	**$ 10,396,000**	**$ -**	**$ 11,679,000**
Health and Society				
Non-Departmental - Health Care Fund		$ 1,900,000	$ -	$ 1,900,000
Total Health and Society	**$ -**	**$ 1,900,000**	**$ -**	**$ 1,900,000**
General Government				
Communications - Audio Video Cameras and Accessories	$ -	$ 275,000	$ -	$ 275,000
Elections - Warehouse Build Out		950,000		950,000
Information Technology - Information Technology Leadership Projects		1,486,000		1,486,000
Internal Services - Equipment (Mail Sorting Systems)		1,515,000		1,515,000
Non-Departmental - Americans with Disabilities Act (ADA) Reasonable Accommodations		10,000		10,000
Non-Departmental - Repairs, Renovations and General Government Improvement Program	374,000	11,161,000	-	11,535,000
Management and Budget - Grants Management Software System		75,000		75,000
Total General Government	**$ 374,000**	**$ 15,472,000**	**$ -**	**$ 15,846,000**
Debt Service	**Prior Years**	**FY 22-23**	**Future**	**Total**
311 Answer Center (Capital Asset Series 2013B)	$ -	$ 157,000	$ -	$ 157,000
311 Answer Center (Capital Asset Series 2016B)	-	58,000	-	58,000
Americans with Disabilities Act (Capital Asset Series 2013B)	-	195,000	-	195,000
Americans with Disabilities Act (Capital Asset Series 2016B)	-	10,000	-	10,000
Animal Services - Doral Facility (Capital Asset Series 2016A)	-	809,000	-	809,000
Community Action and Human Services - Buses (Capital Asset Series 2013A)		327,000		327,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2013A)	-	203,000	-	203,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2020D)	-	40,000		40,000
Communications - Customer Relationship Management Modernization (Capital Asset 2020C)	-	88,000		88,000
Corrections and Rehabilitation - Fire Systems Phase 4 (Capital Asset Series 2016B)	-	715,000	-	715,000
Elections - ADA Voting Equipment (Capital Asset Series 2018A)	-	511,000	-	511,000
Elections - Equipment (Capital Asset Series 2013A)	-	587,000	-	587,000
Elections - Equipment (Capital Asset Series 2020C)	-	84,000		84,000
Elections - Facility (Capital Asset Series 2013B)	-	504,000	-	504,000
Elections - Facility (Capital Asset Series 2016B)	-	179,000	-	179,000
Elections -Vote By Mail Ballot Inserter Equipment (New Debt)		50,000		50,000
Elections -DS200 Digital Ballot Scanners Equipment (New Debt)		270,000		270,000
Fire - Helicopter (Capital Asset Series 2019)	-	4,429,000	-	4,429,000
Fire - Narrowbanding	-	2,019,000	-	2,019,000
Fire - UHF Radio System (Capital Lease Series 2018)	-	1,998,000	-	1,998,000
Fire - Ocean Rescue Faxcility Improvements (New Debt		110,000		110,000
Information Technology - Cyber Security Phase 1 (Capital Asset Series 2021B)	-	92,000	-	92,000
Internal Services - Coast Guard Property (Capital Asset Series 2008B)	-	1,044,000	-	1,044,000
Internal Services - Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	-	618,000	-	618,000
Internal Services - Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	-	27,000	-	27,000
Non-Departmental - Ballpark Stadium Project (Capital Asset Series 2011A)	-	2,296,000	-	2,296,000
Non-Departmental - Computer Aided Dispatch (Capital Asset 2020C)	-	844,000		844,000
Non-Departmental - Court Case Management System (formally known as CJIS)(Capital Asset Series 2020C)	-	792,000		792,000
Non-Departmental - Court Case Management System (New Debt)		150,000		150,000
Non-Departmental - Integrated Command and Communications Center (new Debt)		400,000		400,000
Non-Departmental - Project Closeout Costs (Capital Asset Series 2019B)	-	413,000	-	413,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2011 (Capital Asset Series 2021B)	-	1,150,000	-	1,150,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	-	838,000	-	838,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2019 (Capital Asset Series 2019)	-	638,000	-	638,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2022 (New Debt)		700,000		700,000
Police - Cloud-based Automated Fingerprint Identification System (Capital Asset 2020C)	-	55,000		55,000
Police - Fleet Vehicles (Equipment Lease Series 2015 and 2016)	-	-	-	-
Police - Law Enforcement Records Management System (LERMS) (Capital Asset 2020C)	-	36,000		36,000
Police - Law Enforcement Records Management System (LERMS) (New Debt)		270,000		270,000
PROS - Golf Club of Miami (Capital Asset Series 2013B)	-	191,000	-	191,000
PROS - Golf Club of Miami (Capital Asset Series 2016B)	-	10,000	-	10,000
PROS - Park Improvements (Capital Asset Series 2016A)	-	308,000	-	308,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	-	3,321,000	-	3,321,000
Public Health Trust - Infrastructure (Capital Asset Series 2021B)	-	821,000	-	821,000
Public Housing and Community Development - Public Housing Projects (Capital Asset Series 2021B)	-	396,000	-	396,000
Public Housing and Community Development - Public Housing Improvements (Capital Asset Series 2016B)	-	867,000	-	867,000
Public Housing and Community Development - Scott Carver and Hope IV (Capital Asset Series 2013A)	-	478,000		478,000
Public Housing and Community Development -Scott Carver and Hope IV (Capital Asset Series 2020D)	-	362,000		362,000
Total Debt Service	**$ -**	**$ 30,460,000**	**$ -**	**$ 30,460,000**
Total Expenditures	**$ 6,664,000**	**$ 63,516,000**	**$ 1,000,000**	**$ 71,180,000**

APPENDIX K: CAPITAL UNFUNDED PROGRAM SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	# of Programs	Estimated Total Cost
Public Safety		
Fire Rescue	3	$10,787
Police	3	$13,760
Strategic Area Total	**6**	**$24,547**
Transportation and Mobility		
Transportation Public Works	12	$6,887,600
Strategic Area Total	**12**	**$6,887,600**
Recreation and Culture		
Cultural Affairs	4	$66,000
Library	25	$107,690
Parks Recreation and Open Spaces	34	$2,047,688
Strategic Area Total	**63**	**$2,221,378**
Neighborhood and Infrastructure		
Solid Waste Management	4	$1,610,250
Transportation Public Works	8	$1,122,382
Water and Sewer	15	$6,708,565
Strategic Area Total	**27**	**$9,441,197**
Health and Society		
Homeless Trust	1	$16,500
Public Housing Community Dev	1	$456,304
Strategic Area Total	**2**	**$472,804**
Economic Development		
Aviation	3	$35,600
Seaport	8	$225,700
Strategic Area Total	**11**	**$261,300**
General Government		
Internal Services	1	$4,218
Strategic Area Total	**1**	**$4,218**
Grand Total	**122**	**$19,313,044**

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

This is an exercise to align capital programs to the mayoral priorities of Equity, Engagement, Environment and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

	Prior Years	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Future	Projected Total Cost
ENVIRONMENT									
AVIATION									
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,348	4,116	2,428	14,298	18,932	28,353	33,351	15,946	119,772
CORRECTIONS & REHABILITATION									
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	8,470	8,047	20,000	10,000	0	0	0	0	46,517
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,760	2,697	0	0	0	0	0	0	4,457
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	2,700	1,600	0	0	0	0	0	0	4,300
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	750	750	0	0	0	0	0	0	1,500
REPLACEMENT DETENTION FACILITY	1,256	13,744	67,665	129,500	157,500	77,918	0	0	447,583
CULTURAL AFFAIRS									
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BBC-GOB)	3,653	14,900	3,769	0	0	0	0	0	22,322
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	2,189	17,661	29,195	29,870	17,860	2,000	2,000	0	100,775
FIRE RESCUE									
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	7,200	9,639
FIRE RESCUE - STATION 68 (DOLPHIN)	5,034	4,103	0	0	0	0	0	0	9,137
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	250	2,000	2,000	0	0	0	0	4,250
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	7,800	3,000	0	0	0	0	0	0	10,800
FIRE RESCUE - STATION 72 (FLORIDA CITY)	1,016	2,075	4,475	0	0	0	0	0	7,566
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	400	3,090	2,978	0	0	0	0	0	6,468
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	6,530	6,530
FIRE RESCUE - SOLAR INSTALLATIONS	0	400	0	0	0	0	0	0	400
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	1,400	2,700	3,118	0	0	0	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	992	0	0	0	3,230	3,238	0	0	7,460
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	0	680	0	0	0	0	0	0	680
INTERNAL SERVICES									
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	1,975	4,168	2,657	1,990	29,500	44,253	0	0	84,543
LIBRARY									
DORAL BRANCH - REPLACEMENT LIBRARY	2,365	6,619	5,552	0	0	0	0	0	14,536
KEY BISCAYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	544	1,367	9,532	712	0	0	0	0	12,155
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	566	3,684	745	0	0	0	0	0	4,995
SOUTH DADE REGIONAL LIBRARY	1,450	397	7,197	0	0	0	0	0	9,044
PARKS, RECREATION AND OPEN SPACES									
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	17	0	483	0	0	0	0	0	500
CHAPMAN FIELD PARK	5,504	540	0	0	0	0	0	0	6,044
LOCAL PARK DEVELOPMENT – PARK BENEFIT DISTRICT (PBD) NO. 3	12,061	3,450	4,350	4,064	3,663	1,331	0	0	28,918

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

LOCAL PARK DEVELOPMENT – PARK BENEFIT DISTRICT (PBD) NO. 1	9,883	4,655	3,515	3,459	1,652	1,000	0	0	24,163
LOCAL PARK DEVELOPMENT – PARK BENEFIT DISTRICT (PBD) NO. 2	13,806	4,050	3,063	2,442	882	0	0	0	24,243
MATHESON HAMMOCK PARK	3,621	261	1,630	488	0	0	0	0	6,000
GREENWAYS AND TRAILS – COMMISSION DISTRICT 1	3,955	50	578	342	142	0	0	0	5,067
ENVIRONMENTAL REMEDIATION – DEVON AIRE PARK	493	1,000	1,000	300	50	0	0	0	2,843
GREENWAYS AND TRAILS – COMMISSION DISTRICT 8	5,006	0	46	0	0	0	0	0	5,052
CAMP OWAISSA BAUER – WELL WATER TREATEMENT SYSTEM	1	69	0	0	0	0	0	0	70
GREENWAYS AND TRAILS – COMMISSION DISTRICT 9	1,957	70	308	340	3,099	234	0	0	6,008
CHARLES DEERING ESTATE	6,102	1,000	365	0	0	0	0	0	7,467
ENVIRONMENTAL REMEDIATION – MILLERS POND PARK	862	639	25	25	0	0	0	0	1,551
DISTRICT 5 – GREEN AREAS	50	450	150	0	0	0	0	0	650
MATHESON HAMMOCK PARK – SEAWALL REPAIR	331	468	642	365	0	0	0	0	1,806
ENVIRONMENTAL REMEDIATION – BROTHERS TO THE RESCUE PARK	879	2,000	64	25	25	0	0	0	2,993
ENVIRONMENTAL REMEDIATION – CONTINENTAL PARK	1,146	1,000	300	165	0	0	0	0	2,611
ENVIRONMENTAL REMEDIATION – MODELLO PARK	1,585	1,750	35	25	25	0	0	0	3,420
PUBLIC HOUSING & COMMUNITY DEV									
RIVERWALK SEAWALL	2,600	1,400	0	0	0	0	0	0	4,000
DEPT OF REG & ECON RESOURCES									
BISCAYNE BAY – RESTORATION AND SHORELINE STABILIZATION	0	1,100	1,100	1,100	1,100	1,100	1,100	0	6,600
BEACH – EROSION MITIGATION AND RENOURISHMENT	196,377	11,044	2,292	3,021	2,725	1,000	0	0	216,459
PURCHASE DEVELOPMENT RIGHTS FUND	18,246	10,587	10,000	0	0	0	0	0	38,833
FLORIDA CITY – CANAL GATE	250	750	500	0	0	0	0	0	1,500
FLORIDA CITY – LAND ACQUISITIONS CULVERT PROJECT	0	1,900	0	0	0	0	0	0	1,900
SALINITY BARRIER – FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	20,000	0	20,000
LAND ACQUISITIONS – TO SUPPORT WELLFIELD	0	1,000	1,000	1,000	1,000	1,000	4,000	0	9,000
OPA-LOCKA CANAL RESTORATION – CORRECTIVE ACTION PLAN FOR SURFACE WATER	100	3,000	5,000	0	0	0	0	0	8,100
FLORIDA CITY – CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	2,000	1,000	0	0	0	0	0	3,000
CANAL IMPROVEMENTS	7,981	4,800	3,212	3,665	3,702	2,014	2,855	0	28,229
DERM – LABORATORY EQUIPMENT REPLACEMENT	1,000	1,800	0	0	0	0	0	0	2,800
PERMITTING AND INSPECTION FACILITY	0	400	32,967	5,867	0	0	0	0	39,234
SEAPORT									
INFRASTRUCTURE IMPROVEMENTS – SOUTH FLORIDA CONTAINER TERMINAL	27,246	13,831	11,539	2,660	0	0	0	0	55,276
INFRASTRUCTURE IMPROVEMENTS – PORT WIDE	106,690	41,377	132,928	145,404	42,583	20,025	6,656	13,226	508,889
INFRASTRUCTURE IMPROVEMENTS – WATER AND SEWER UPGRADES	5,491	517	639	1,452	838	0	0	0	8,937
INFRASTRUCTURE IMPROVEMENTS – CONTAINER YARD (SEABOARD)	15,645	16,781	31,144	54,460	7,543	0	0	0	125,573
BRIGHTLINE	0	10	159	2,124	2,742	165	0	0	5,200
SHORE POWER AT THE PORT	24,609	58,517	30,163	52,660	9,087	812	0	0	175,848

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

SOLID WASTE MANAGEMENT									
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION – MUNISPORT LANDFILL	31,738	1,800	1,500	338	0	0	0	0	35,376
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS – 58 STREET HOME CHEMICAL COLLECTION CENTER	2,286	2,098	742	0	0	0	0	0	5,126
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION – SOUTH DADE LANDFILL CELL 4	1	530	1,638	13,928	0	0	0	0	16,097
ENVIRONMENTAL IMPROVEMENTS – SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	7,687	835	0	0	0	555	0	1,370	10,447
ENVIRONMENTAL IMPROVEMENTS – SOUTH DADE LANDFILL SBR SYSTEM	600	44	430	0	0	0	0	1,807	2,881
ENVIRONMENTAL IMPROVEMENTS – SOUTH DADE LANDFILL STORMWATER SYSTEM	55	75	487	0	0	0	0	0	617
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	305	1,513	2,158	3,594	0	0	0	0	7,570
TRANSPORTATION & PUBLIC WORKS									
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER – RENOVATION	135	865	0	0	0	0	0	0	1,000
TRANSIT – OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT	7,349	168	0	0	0	0	0	0	7,517
MIAMI RIVER GREENWAY	4,271	319	0	0	0	0	0	0	4,590
RICKENBACKER CAUSEWAY – HOBIE NORTH SIDE BARRIER	579	6,000	2,921	0	0	0	0	0	9,500
BIKE PATHS – COMMISSION DISTRICT 10	371	0	329	0	0	0	0	0	700
LEHMAN YARD – MISCELLAEOUS IMPROVEMENTS	29,145	12,238	5,414	12,130	0	0	0	0	58,926
BUS AND BUS FACILITIES	6,423	8,886	8,413	4,748	835	0	0	0	29,305
PARK AND RIDE – TRANSIT PROJECTS	25,679	11,401	7,554	7,116	3,218	2,180	1,528	0	58,674
RICKENBACKER CAUSEWAY – ENTRYWAY GANTRY	0	1,300	0	0	0	0	0	0	1,300
PEDESTRIAN BRIDGE – OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	1,512	431	0	0	0	0	0	0	1,943
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) – PHASE 3	147,322	61,752	46,967	31,095	25,766	18,401	6,796	0	338,100
PEDESTRIAN OVERPASS – UNIVERSITY METRORAIL STATION	5,748	129	0	0	0	0	0	0	5,877
BUS – RELATED PROJECTS	215,638	152,557	110,868	918	0	0	0	0	479,981
METROMOVER – IMPROVEMENT PROJECTS	66,048	47,016	56,464	51,667	51,057	13,888	0	0	286,140
METRORAIL – TRACK AND GUIDEWAY PROJECTS	126,831	33,109	20,244	14,400	0	0	0	0	194,583
METRORAIL – VEHICLE REPLACEMENT	368,345	2,761	2,385	1,974	8,448	1,889	270	0	386,072
INFRASTRUCTURE RENEWAL PLAN (IRP)	15,963	12,500	12,500	12,500	12,500	12,500	12,500	12,500	103,463
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	74,609	26,924	11,641	2,255	0	0	0	0	115,429
BUS – TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	18,498	148	0	0	0	0	0	0	18,646
FARE COLLECTION EQUIPMENT PROJECTS	82,518	516	0	0	0	0	0	0	83,034
BUS – ENHANCEMENTS	20,704	2,064	4,106	6,585	742	0	0	0	34,200
BIKE PATH – WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	120	0	0	0	0	0	120
RICKENBACKER CAUSEWAY – INFRASTRUCTURE IMPROVEMENTS	800	500	100	0	0	0	0	0	1,400
BICYCLE PROJECT – RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	50	300	250	0	0	0	0	0	600
BICYCLE PROJECT – VENETIAN CAUSEWAY	260	890	0	0	0	0	0	0	1,150
FEDERALLY FUNDED PROJECTS	94,017	113,444	114,682	117,469	120,441	119,831	122,681	1,125	803,690
RICKENBACKER CAUSEWAY – WEST AND BEAR CUT BRIDGES	0	0	1,500	5,000	0	0	0	0	6,500
BRIDGE REHABILITATION – COUNTYWIDE IMPROVEMENTS	17,352	12,024	8,646	10,799	7,486	11,949	14,649	6,110	89,015
METRORAIL – STATIONS AND SYSTEMS IMPROVEMENTS	22,599	39,065	30,668	27,456	15,795	28,009	25,380	6,553	195,525

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

RICKENBACKER CAUSEWAY – BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	100	1,000	1,000	2,000	900	0	0	0	5,000
SAFETY IMPROVEMENTS – FDOT PROJECTS	753	125	125	0	0	0	0	0	1,003
METRORAIL AND METROMOVER PROJECTS	5,250	9,000	750	0	0	0	0	0	15,000
RESURFACING – COUNTYWIDE IMPROVEMENTS	38,334	12,203	1,289	349	816	380	0	0	53,371
THE UNDERLINE	43,751	36,177	33,578	26,387	7,957	0	0	0	147,850
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) – MASTARM IMPROVEMENTS	43,553	7,363	7,437	0	0	0	0	0	58,353
SW 87 AVE BRIDGE OVER CANAL C-100	384	2,524	1,864	30	0	0	0	0	4,802
RICKENBACKER CAUSEWAY – BRIDGE SCOUR STUDY AND REPAIR	50	100	200	0	0	0	0	0	350
ROAD WIDENING – COUNTYWIDE	96,179	50,390	40,197	32,626	31,511	25,054	2,395	14,299	292,653
SAFETY IMPROVEMENTS – COUNTYWIDE	29,513	8,520	11,795	10,159	11,012	8,204	8,340	0	87,543
TRAFFIC CONTROL DEVICES – SIGNALIZATION COUNTYWIDE	45,851	25,379	16,296	12,311	12,400	14,608	14,245	5,065	146,155
DRAINAGE IMPROVEMENTS – COUNTY MAINTAINED ROADS	19,608	8,658	9,240	7,374	6,947	7,000	7,016	7,016	72,859
VENETIAN CAUSEWAY – BRIDGE REPLACEMENT MATCHING FUNDS	3,279	3,000	3,000	3,000	5,000	2,221	0	0	19,500
BICYCLE PROJECT – RICKENBACKER CAUSEWAY	2,745	500	0	0	0	0	0	0	3,245
ROADWAY AND BRIDGE – MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	61,716	35,882	38,313	38,244	42,236	48,525	6,233	800	271,950
BUS – NEW SOUTH DADE MAINTENANCE FACILITY	908	1,617	31,120	80,698	45,038	13,974	0	0	173,355
AVENTURA STATION	69,200	7,500	0	0	0	0	0	0	76,700
DADELAND SOUTH INTERMODAL STATION	2,140	10,828	32,900	4,672	0	0	0	0	50,540
BEACH EXPRESS SOUTH	136	383	1,296	7,785	0	0	0	0	9,600
EMERGENCY BACKUP GENERATORS	80	360	500	750	0	0	0	0	1,690
PARK AND RIDE – TRANSITWAY AT SW 168TH STREET	29,637	25,713	6,109	0	0	0	0	0	61,458
VENETIAN CAUSEWAY – HURRICANE REPAIRS TO BASCULE BRIDGES	264	1,268	147	0	0	0	0	0	1,679
TRACK INSPECTION VEHICLE / TRAIN	4,000	3,500	0	0	0	0	0	0	7,500
RICKENBACKER CAUSEWAY – BRIDGE MAINTENANCE PROGRAM	542	700	2,648	410	0	0	0	0	4,300
VISION ZERO	500	5,399	5,689	2,156	0	0	0	0	13,744
INTERSECTION IMPROVEMENTS – COUNTYWIDE	18,972	9,998	4,719	3,756	2,991	0	0	0	40,436
ARTERIAL ROADS – COUNTYWIDE	55,342	16,357	17,197	9,990	18,857	9,563	2,728	0	130,035
DRAINAGE IMPROVEMENTS	89,564	2,001	1,926	1,606	0	0	0	0	95,096
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	84,198	7,070	157	0	0	0	0	0	91,425
RIGHTS-OF-WAY ACQUISITION – COUNTYWIDE	27,744	8,571	6,546	3,542	2,737	2,648	0	0	51,788
SOUTH DADE TRANSITWAY CORRIDOR	183,558	70,010	49,892	0	0	0	0	0	303,460
SIGNAGE AND COMMUNICATION PROJECTS	9,225	12,087	4,679	0	0	0	0	0	25,991
SUNSHINE STATION – GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	3,500	7,380	9,145	3,172	3,172	0	0	0	26,368
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	0	350	450	100	4,188	3,838	0	0	8,926
WATER AND SEWER									
WATER – PIPES AND INFRASTRUCTURE PROJECTS	36,418	7,700	6,066	3,000	3,000	3,000	3,000	3,000	65,184
WATER TREATMENT PLANT – FLORIDIAN REVERSE OSMOSIS	8,034	200	0	0	0	0	0	0	8,234
WASTEWATER – COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	34,503	1,208	1,790	0	0	0	0	0	37,502
WASTEWATER – PIPES AND INFRASTRUCTURE PROJECTS	5,917	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,917
WASTEWATER – OUTFALL LEGISLATION	159,726	74,073	97,280	220,520	319,620	229,883	172,497	142,787	1,416,386
WATER – NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	31,002	7,361	6,824	8,200	9,500	7,500	5,500	0	75,888
WASTEWATER TREATMENT PLANTS – CONSENT DECREE PROJECTS	914,266	171,230	114,261	83,367	31,923	20,597	367	0	1,336,010
PUMP STATIONS – SEWER SYSTEMS CONSENT DECREE PROJECTS	91,797	2,618	1,047	0	0	0	0	0	95,462

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

WASTEWATER TREATMENT PLANTS – MISCELLANEOUS UPGRADES	2,482	2,160	0	0	0	0	0	0	4,642
WASTEWATER – NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	36,417	22,794	42,746	42,041	40,334	28,557	10,907	0	223,795
WASTEWATER – TELEMETERING SYSTEM	908	358	1,500	500	500	500	500	500	5,266
SANITARY SEWER SYSTEM – EXTENSION	32,719	11,991	10,000	5,000	5,000	5,000	5,000	5,000	79,710
WATER – SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	300	530	3,735	149	450	0	0	0	5,163
WATER TREATMENT PLANT – HIALEAH/PRESTON IMPROVEMENTS	22,349	11,233	14,056	8,124	5,800	2,500	0	0	64,062
WASTEWATER – SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	0	750	1,200	3,500	5,000	5,000	2,521	2,550	20,521
SANITARY SEWER SYSTEM – IMPROVEMENTS	500	175	200	200	200	200	200	0	1,675
WASTEWATER – CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	22,226	9,000	7,500	13,500	15,475	17,475	19,500	6,800	111,476
LIFT STATIONS – UPGRADES AND STRUCTURAL IMPROVEMENTS	12,667	300	350	350	350	350	350	350	15,067
WASTEWATER TREATMENT PLANT – SOUTH DISTRICT EXPANSION (PHASE 3)	3,770	2,250	5,527	1,500	1,500	2,500	2,000	0	19,047
PEAK FLOW MANAGEMENT – FACILITIES	21,294	1,450	3,126	3,630	1,500	1,500	1,500	6,761	40,761
WASTEWATER TREATMENT PLANT – SOUTH DISTRICT UPGRADES	2,218	4,704	14,437	19,060	8,515	3,837	5,500	29,178	87,449
WASTEWATER TREATMENT PLANT – NORTH DISTRICT UPGRADES	1,931	4,092	22,157	38,585	49,533	60,303	26,000	7,329	209,931
WASTEWATER TREATMENT PLANT – CENTRAL DISTRICT UPGRADES	5,066	4,186	12,388	12,927	24,044	69,192	72,053	50,585	250,441
WASTEWATER TREATMENT PLANTS – REPLACEMENT AND RENOVATION	51,192	18,250	21,854	17,150	17,150	17,150	17,150	17,150	177,046
PUMP STATIONS – RESILIENCE PROGRAM (PSRP)	73,700	34,591	35,381	42,398	39,827	36,054	31,378	44,872	338,202
WATER RESET PROGRAM	0	2,000	18,000	60,000	80,000	80,000	60,000	0	300,000
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	0	5,000	5,000	5,000	0	0	0	0	15,000
Environment Total	**4,458,618**	**1,634,933**	**1,682,145**	**1,643,310**	**1,415,267**	**1,123,759**	**733,648**	**426,627**	**13,118,307**
EQUITY									
COMM.ACTION & HUMAN SRVC. DPT.									
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER	1,900	500	3,500	9,100	0	0	0	0	15,000
HOMELESS TRUST									
CHAPMAN PARTNERSHIP SOUTH – FACILITY RENOVATION	0	585	610	0	0	0	0	0	1,195
VERDE GARDENS – FACILITY RENOVATIONS	0	1,259	394	857	729	0	0	0	3,239
CHAPMAN PARTNERSHIP NORTH – FACILITY IMPROVEMENTS	0	370	270	0	0	0	0	0	640
MIA CASA SENIOR HOUSING – PERMANENT	0	5,000	0	0	0	0	0	0	5,000
INTERNAL SERVICES									
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,796	2,796	0	0	0	0	0	0	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,500	92	0	0	0	0	0	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,644	448	0	500	0	0	0	0	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,037	4,728	827	0	0	0	0	0	10,592
INFRASTRUCTURE IMPROVEMENTS – AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	1,991	2,460	0	0	0	0	0	0	4,451
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,118	474	0	0	0	0	0	0	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,358	234	0	0	0	0	0	0	10,592

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,041	551	0	0	0	0	0	0	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,099	3,225	269	0	0	0	0	0	10,592
LIBRARY									
MISCELLANEOUS CAPITAL PROJECTS	1,263	3,059	0	0	0	0	0	0	4,322
MIAMI-DADE ECONOMIC ADVOCACY TRUST									
AFFORDABLE HOUSING (CONSTRUCTION PROJECTS)	0	4,500	0	0	0	0	0	0	4,500
AFFORDABLE HOUSING (LAND ACQUISITION)	0	1,000	0	0	0	0	0	0	1,000
NON-DEPARTMENTAL									
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	10	0	0	0	0	0	0	10
PARKS, RECREATION AND OPEN SPACES									
CHUCK PEZOLDT PARK, LIBRARY AND COMMUNITY CENTER	745	285	2,637	2,707	2,879	0	0	0	9,253
KENDALL INDIAN HAMMOCKS PARK	5,341	350	200	100	709	0	0	0	6,700
CAMP OWAISSA BAUER	917	83	0	0	0	0	0	0	1,000
ARCOLA LAKES PARK	5,779	459	0	0	0	0	0	0	6,238
ADA ACCESSIBILITY IMPROVEMENTS – TROPICAL PARK	196	112	0	0	0	0	0	0	308
TRAIL GLADES RANGE	8,822	287	144	0	0	0	0	0	9,252
TAMIAMI PARK	2,335	186	118	500	3,000	1,860	0	0	8,000
HAULOVER PARK	17,703	3,950	1,847	0	0	0	0	0	23,500
ADA ACCESSIBILITY IMPROVEMENTS – HAULOVER PARK	167	131	0	0	0	0	0	0	298
COUNTRY VILLAGE PARK	1,404	94	0	0	0	0	0	0	1,498
BIKE PATH – IMPROVEMENTS ON SNAKE CREEK BRIDGE	140	0	250	254	280	500	50	0	1,474
HOMESTEAD AIR RESERVE PARK	2,529	200	3,910	6,386	5,032	9,000	0	0	27,057
AMELIA EARHART PARK	6,130	772	2,308	5,000	4,500	4,790	0	0	23,500
ADA ACCESSIBILITY IMPROVEMENTS – CRANDON PARK	101	159	75	0	0	0	0	0	335
LOCAL PARKS – COMMISSION DISTRICT 13	1,643	315	521	305	0	0	0	0	2,783
SOUTHRIDGE PARK	3,533	760	6,132	4,781	0	0	0	0	15,206
BIKE PATH – IMPROVEMENTS ON SNAPPER CREEK TRAIL	15	50	200	1,029	470	0	0	0	1,764
LOCAL PARKS – COMMISSION DISTRICT 10	1,452	300	348	0	0	0	0	0	2,100
LAGO MAR PARK	306	297	397	0	0	0	0	0	1,000
REDLAND FRUIT AND SPICE PARK	2,807	340	800	853	3,000	4,100	3,198	0	15,098
ROYAL COLONIAL PARK	39	0	0	1,000	361	0	0	0	1,400
MEDSOUTH PARK	45	280	0	0	0	0	0	0	325
ADA ACCESSIBILITY IMPROVEMENTS – AMELIA EARHART PARK	105	116	0	0	0	0	0	0	221
COUNTRY LAKE PARK	875	0	125	0	0	0	0	0	1,000
EDEN LAKES PARK	1,212	150	138	0	0	0	0	0	1,500
WILBUR BELL PARK	4,983	17	0	0	0	0	0	0	5,000
BIKE PATH – LUDLAM TRAIL	27,457	800	8,350	8,798	14,617	19,536	49,163	0	128,721
JEFFERSON REAVES SR. PARK	103	97	0	0	0	0	0	0	200
BISCAYNE SHORES AND GARDENS – COMMUNITY CENTER	1,287	130	83	0	0	0	0	0	1,500
ADA ACCESSIBILITY IMPROVEMENTS – LARRY AND PENNY THOMPSON PARK	146	137	0	0	0	0	0	0	283
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	238	390	252	0	0	0	0	0	880
ADA ACCESSIBILITY IMPROVEMENTS – TAMIAMI PARK	191	183	0	0	0	0	0	0	374
WILD LIME PARK	81	30	610	0	0	0	0	0	721
BISCAYNE SHORES AND GARDENS PARK	1,479	0	21	0	0	0	0	0	1,500

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

BIKE PATH – IMPROVEMENTS ALONG SFWMD CANALS	902	0	62	294	114	0	0	0	1,372
NORTH TRAIL PARK	2,429	2,730	0	0	0	0	0	0	5,159
A.D. BARNES PARK	1,883	1,530	1,857	0	0	0	0	0	5,270
ADA ACCESSIBILITY IMPROVEMENTS – MATHESON HAMMOCK PARK	123	124	0	0	0	0	0	0	247
ACADIA PARK	63	17	0	0	0	0	0	0	80
GREYNOLDS PARK	6,418	582	0	0	0	0	0	0	7,000
MARVA BANNERMAN PARK	88	62	0	0	0	0	0	0	150
WEST KENDALL DISTRICT PARK	1,174	5,000	8,000	8,000	826	0	0	0	23,000
KENDALL SOCCER PARK	3,476	524	0	0	0	0	0	0	4,000
IVES ESTATES DISTRICT PARK	3,218	665	1,449	100	100	500	3,000	3,667	12,700
LOCAL PARKS – COMMISSION DISTRICT 11	3,171	50	0	0	0	0	0	0	3,221
CAMP MATECUMBE	3,176	525	1,731	568	0	0	0	0	6,000
HOMESTEAD BAYFRONT PARK	3,926	74	0	0	0	0	0	0	4,000
TROPICAL PARK	15,515	1,208	0	0	0	0	0	0	16,723
INFRASTRUCTURE IMPROVEMENTS – PARK FACILITIES SYSTEMWIDE	6,040	85	883	2,300	2,000	464	0	0	11,772
LAKE STEVENS PARK	1,578	770	0	0	0	0	0	0	2,348
INFRASTRUCTURE IMPROVEMENTS – FACILITIES SYSTEMWIDE	31,495	20,122	10,582	18,678	16,171	34,618	20,828	471,322	623,816
LOCAL/ADA PARK PROGRAM	1,083	1,138	4,716	3,413	448	0	0	0	10,798
REGIONAL/ADA PARK PROGRAM	943	2,426	1,209	2,468	600	1,000	5,000	78,923	92,569
SEAPORT									
FEDERAL INSPECTION FACILITY	1,030	1,000	12,069	14,248	9,373	562	0	0	38,282
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	52,270	4,236	0	0	0	0	0	0	56,506
CONSTRUCTION SUPERVISION	34,019	17,669	16,000	16,000	16,000	14,000	8,350	0	122,038
TRANSPORTATION & PUBLIC WORKS									
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	0	175	225	0	0	0	0	0	400
CDBG DISASTER RECOVERY VOLUNTARY HOME BUYOUT PROGRAM	2,290	2,231	0	0	0	0	0	0	4,521
WATER AND SEWER									
COMMERCIAL AND INDUSTRIAL CORRIDORS – EXTENSION OF SEWER SYSTEM	28,667	13,438	34,466	19,842	12,158	2,918	0	14,512	126,001
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	10,279	71,750	11,070	12,582	13,644	16,545	7,000	5,000	147,869
Equity Total	**391,303**	**190,882**	**139,657**	**140,662**	**107,011**	**110,394**	**96,590**	**573,424**	**1,749,923**
ENGAGEMENT									
COMMUNICATIONS & CUSTOMER EXPERIENCE									
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	2,000	500	0	0	0	0	0	2,500
PRESS ROOM ON 29TH FLOOR	0	80	0	0	0	0	0	0	80
COMM.ACTION & HUMAN SRVC. DPT.									
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	3,600	150	250	0	0	0	0	0	4,000
CASA FAMILIA COMMUNITY CENTER	0	1,750	1,750	0	0	0	0	0	3,500
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,203	1,061	8,561	12,007	0	0	0	0	22,831
CULTURAL AFFAIRS									
CULTURAL AFFAIRS - WEBSITE UPGRADE	75	75	0	0	0	0	0	0	150
FIRE RESCUE									
INFRASTRUCTURE IMPROVEMENTS – FIRE RESCUE RADIO COVERAGE AND EQUIPMENT	0	31,000	14,875	0	0	0	0	0	45,875

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

INTERNAL SERVICES									
NORTH DADE GOVERNMENT CENTER - NEW	892	5,758	850	0	0	0	0	0	7,500
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	500	63,738	75,901	74,862	0	0	0	0	215,000
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	1,968	6,532	1,500	0	0	0	0	0	10,000
LIBRARY									
MIAMI LAKES BRANCH - BRANCH RENOVATION AND EXPANSION	300	2,516	2,419	0	0	0	0	0	5,235
MANAGEMENT AND BUDGET									
GRANTS MANAGEMENT SOFTWARE SYSTEM	0	75	0	0	0	0	0	0	75
MEDICAL EXAMINER									
CASE MANAGEMENT AND LABORATORY INFORMATION SOFTWARE SYSTEM	0	1,000	1,000	0	0	0	0	0	2,000
POLICE									
INFRASTRUCTURE IMPROVEMENTS - POLICE RADIO REPLACEMENT	0	48,000	23,000	0	0	0	0	0	71,000
SEAPORT									
CRUISE TERMINAL J - IMPROVEMENTS	6,752	15,397	0	0	0	0	0	0	22,149
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	26,702	5,000	1,000	90,000	1,000	90,000	1,000	125,000	339,702
CRUISE TERMNALS D AND E - UPGRADES	7,949	6,999	0	0	0	0	0	0	14,948
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	23,996	9,870	2,558	0	0	0	0	0	36,424
INFRASTRUCTURE IMPROVEMENTS – CRUISE CAMPUS	1,612	1,663	1,400	1,808	3,940	9,422	16,002	22,211	58,058
INFRASTRUCTURE IMPROVEMENTS – PASSENGER BOARDING BRIDGES	2,638	3,333	8,500	2,000	9,333	6,333	2,333	35,167	69,637
CRUISE TERMINAL C	16,294	800	0	0	0	0	0	0	17,094
INLAND PORT DEVELOPMENT	2,000	16,228	92,589	190,644	185,086	111,779	42,021	0	640,347
Engagement Total	**96,480**	**223,025**	**236,652**	**371,320**	**199,359**	**217,534**	**61,356**	**182,378**	**1,588,105**

ECONOMY

AVIATION									
MIAMI INTERNATIONAL AIRPORT (MIA) – CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	50,297	31,116	27,070	0	0	0	0	0	108,483
MIAMI INTERNATIONAL AIRPORT (MIA) – MISCELLANEOUS PROJECTS SUBPROGRAM	171,442	63,751	207,194	61,310	0	0	0	0	503,697
MIAMI INTERNATIONAL AIRPORT (MIA) – RESERVE MAINTENANCE SUBPROGRAM	31,514	90,000	25,000	25,000	25,000	25,000	25,000	0	246,514
MIAMI INTERNATIONAL AIRPORT (MIA) – CONCOURSE E SUBPROGRAM	238,621	57,487	62,688	4,890	6,221	266	2,308	12,420	384,901
MIAMI INTERNATIONAL AIRPORT (MIA) – CENTRAL TERMINAL SUBPROGRAM	16,749	11,340	34,345	14,505	33,550	27,475	91,175	1,588,929	1,818,068
MIAMI INTERNATIONAL AIRPORT (MIA) – CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	2,628	11,883	21,352	28,317	54,541	27,651	11,083	34,938	192,393
MIAMI INTERNATIONAL AIRPORT (MIA) – FUEL FACILITIES SUBPROGRAM	684	0	0	0	169	557	20,062	17,956	39,428
MIAMI INTERNATIONAL AIRPORT (MIA) – TERMINAL WIDE SUBPROGRAM	2,152	43,669	4,901	31,649	45,336	62,880	11,511	19,107	221,205
GENERAL AVIATION AIRPORTS SUBPROGRAM	19,554	9,885	18,707	17,216	5,670	11,769	11,210	27,055	121,066
MIAMI INTERNATIONAL AIRPORT (MIA) – NORTH TERMINAL SUBPROGRAM	1,603	5,187	19,550	29,129	33,624	43,092	125,115	601,111	858,411
MIAMI INTERNATIONAL AIRPORT (MIA) – PASSENGER BOARDING BRIDGES SUBPROGRAM	24,381	22,369	23,295	0	0	0	0	0	70,045
CULTURAL AFFAIRS									
MIAMI-DADE COUNTY AUDITORIUM	1,275	5,450	23,000	17,876	0	0	0	0	47,601
VIZCAYA MUSEUM AND GARDENS – FACILITY-WIDE IMPROVEMENTS	41,689	3,493	6,286	0	0	0	0	0	51,468

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

JOSEPH CALEB AUDITORIUM – EXPANSION AND RENOVATIONS	2,037	4,548	3,250	0	0	0	0	0	9,835
CUBAN MUSEUM	9,467	533	0	0	0	0	0	0	10,000
FLORIDA GRAND OPERA	0	300	4,700	0	0	0	0	0	5,000
COCONUT GROVE PLAYHOUSE	2,854	10,731	12,910	12,705	0	0	0	0	39,200
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	250	2,250	7,500	0	0	0	0	0	10,000
HISTORY MIAMI MUSEUM	212	0	9,788	0	0	0	0	0	10,000
SOUTH MIAMI-DADE CULTURAL ARTS CENTER	1,250	760	0	0	0	0	0	0	2,010
FINANCE									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	467	350	0	0	0	0	0	0	817
INTERNAL SERVICES									
DOWNTOWN REDEVELOPMENT	840	957	0	0	0	0	0	0	1,797
PARKING EQUIPMENT	0	2,203	0	0	0	0	0	0	2,203
PARKS, RECREATION AND OPEN SPACES									
MIAMI – ZOO WIDE IMPROVEMENTS (PHASE 3)	11,975	869	0	0	0	0	0	0	12,844
CRANDON PARK	15,435	1,200	1,227	1,825	4,716	8,395	10,000	39,482	82,280
MARINA CAPITAL PLAN	12,893	1,669	1,194	0	0	0	0	0	15,756
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	2,582	3,509	3,092	9,122	6,972	10,000	12,314	0	47,591
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	1,030	8,222	7,993	8,177	6,717	3,132	2,041	0	37,313
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	891	534	6,100	6,100	4,371	4,035	0	0	22,031
PLAYGROUND PROGRAM	513	3,051	8,917	8,587	22,317	0	0	0	43,386
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	405	1,030	6,831	6,685	7,000	3,498	0	0	25,449
POLICE									
POLICE TECHNOLOGY, EQUIPMENT, AND OTHER ENHANCEMENTS	0	1,200	0	0	0	0	0	0	1,200
PUBLIC HOUSING & COMMUNITY DEV									
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	250	25	50	50	25	0	0	0	400
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	28,076	6,926	7,278	5,278	2,639	0	0	0	50,197
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	6,421	1,575	1,075	569	169	0	0	0	9,810
LIBERTY SQUARE AND LINCOLN GARDENS	37,652	4,713	2,000	1,635	0	0	0	0	46,000
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	1,441	426	0	0	0	0	0	0	1,867
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	19,500	6,500	0	0	0	0	0	0	26,000
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	0	3,690	0	0	0	0	0	0	3,690
DEPT OF REG & ECON RESOURCES									
ECONOMIC DEVELOPMENT FUND – TARGETED URBAN AREAS (TUA)	4,493	2,107	5,600	2,800	0	0	0	0	15,000
ECONOMIC DEVELOPMENT FUND	22,500	13,500	20,000	13,000	0	0	0	0	69,000
SEAPORT									
GANTRY CRANES	29,580	8,326	20,119	40,594	44,236	4,727	1,182	0	148,764
CRUISE TERMINAL V	115,604	21,163	51	51	51	43	0	0	136,963
CRUISE TERMINALS AA AND AAA - NEW	38,657	50,785	18,366	11,630	9,380	8,630	8,630	33,083	179,161
CRUISE TERMINAL BERTH 10 - NEW	6,664	10,000	15,000	51,282	51,282	51,282	0	0	185,510
CRUISE TERMINAL G EXPANSION	6,344	18,450	81,000	59,310	5,050	0	0	0	170,154
INSPECTION AND FUMIGATION FACILITIES	3,065	28,157	25,811	0	0	0	0	0	57,033
CRUISE TERMINAL F - PHASE 2	151,113	26,852	0	0	0	0	0	0	177,965
Economy Total	**1,137,048**	**602,741**	**743,240**	**469,293**	**369,038**	**292,432**	**331,631**	**2,374,081**	**6,319,505**
Grand Total	**6,083,449**	**2,651,581**	**2,801,694**	**2,624,586**	**2,090,674**	**1,744,120**	**1,223,225**	**3,556,510**	**22,775,840**

APPENDIX M: FY 2022-23 PROPOSED FUNDING AVAILABLE FOR COMMUNITY-BASED ORGANIZATIONS

Program Category	General Revenue Funding	Other Funding	TOTAL FUNDING
Anti-Violence	$346,000		$346,000
Basic Needs	$985,000		$985,000
Children & Adults with Disabilities	$791,000		$791,000
Children, Youth, & Families	$3,925,000		$3,925,000
Criminal Justice	$612,000		$612,000
Elder Needs	$2,326,000		$2,326,000
Food Programs	$2,009,000		$2,009,000
Health	$515,000		$515,000
Immigrants/New Entrants	$414,000		$414,000
Special Needs	$2,553,000		$2,553,000
Workforce Development	$530,000		$530,000
Cultural Activities	$12,213,000	$16,256,000 *a*	$28,469,000
Airport/Seaport Promotions		$611,000 *b*	$611,000
Environmental Protection and Education		$730,000 *c*	$730,000
Miscellaneous	$12,408,000 *d*		$12,408,000
Total	**$39,627,000**	**$17,597,000**	**$57,224,000**

NOTES:

a Tourist tax proceeds for Tourist Development Council Grants ($1.375 million), and tourist tax proceeds, other grants, interest for cultural grants, and allocations for regional cultural programs ($14.881 million)

b Seaport promotional funding ($400,000) and Aviation promotional funding ($211,000) allocated to CBOs

c Proprietary funding from the Regulatory and Economic Resources ($430,000), Solid Waste Management ($100,000) and Water and Sewer departments ($200,000) for environmental grants

d Includes general fund allocations to be monitored by the Office of Management and Budget and Other Departments

APPENDIX N: MIAMI-DADE COUNTY FY 2022-23 PROPOSED GAS TAX REVENUES

STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

	Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2022-23 Budget	County's share for FY 2022-23 Budget	Allocation within the fund
A)	Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	$10,371,000	$20,742,000	20% - used in County-wide General Fund ($3.970 million); 80% - used in DTPW's Construction Funds ($16.772 million)
B)	County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both Public Works and Transit needs	$8,999,000	$8,999,000	The State is allowed to impose a 7.3% administrative fee
C)	Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the $48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D)	Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for Public Works and Transit needs	$9,850,000 County's share is $6,934,000	$41,606,000	The State is allowed to impose a 7.3% administrative fee
E)	Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 *(originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)*	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement , proceeds allocated 74% to the County and 26% to the cities (based on a weighted formula:75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either Public Works or Transit for capital improvement needs	$8,085,000 County's share is $5,983,000	$17,949,000	The State is allowed to impose a 7.3% administrative fee
F)	Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206- effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	$10,504,000	$10,504,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

DTPW: Transportation and Public Works

UMSA: Unincorporated Municipal Service Area

Return to Table of Contents

APPENDIX O: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES

FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Imposed	Permissible Use	Distributed To	Collections*
2% Tourist Development** - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less $1,275,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; $1,275,000 to the Tourist Development Council grants	**FY 2020-21 Actual:** $ 27,457,469 **FY 2021-22 Projection:** $ 45,444,342 **FY 2022-23 Estimate:** $ 44,467,000
Florida Statutes Section 125.0104; County Code section 29-51				
2% Tourist Development Surtax** - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less $100,000 to Greater Miami Convention and Visitors Bureau; $100,000 to Tourist Development Council	**FY 2020-21 Actual:** $ 5,124,142 **FY 2021-22 Projection:** $ 9,281,068 **FY 2022-23 Estimate:** $ 9,082,000
Florida Statutes Section 212.0306; County Code section 29-51				
3% Convention Development*** - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airlines Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	**FY 2020-21 Actual:** $ 80,097,429 **FY 2021-22 Projection:** $ 130,020,278 **FY 2022-23 Estimate:** $ 127,225,000
Florida Statute 212.0305 (4)(b); County Code section 29-60				
1% Professional Sports Franchise** - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	**FY 2020-21 Actual:** $ 13,728,735 **FY 2021-22 Projection:** $ 22,722,171 **FY 2022-23 Estimate:** $ 22,234,000
Florida Statute 125.0104 (3)(l); County Code section 29-51				
1% Food and Beverage Tax for Homeless and Domestic Violence** (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	**FY 2020-21 Actual:** $ 29,536,399 **FY 2021-22 Projection:** $ 40,909,942 **FY 2022-23 Estimate:** $ 40,030,000
Florida Statute 212.0306; County Code section 29-51				

NOTE: Pursuant to state statute, FY 2022-23 estimates are budgeted at 95% of estimated revenues

* Excluding collection fees
** Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside
*** Geographic area includes Miami-Dade County except Bal Harbour and Surfside

APPENDIX P: REVENUE CAPACITY

ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited)
LAST TEN FISCAL YEARS
(in thousands)

Fiscal Year	Real Property				Total Actual and Assessed	Exemptions [a]			Total	
Ended September 30,	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property / Centrally Assessed Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value [b]	Real Property - Other Exemptions	Personal Property / Centrally Assessed Property	Taxable Assessed Value	Total Direct Tax Rate
2012	$ 157,542,515	$ 55,104,068	$ 23,721,709	$ 15,328,770	$ 251,697,062	$ 14,229,202	$ 51,971,081	$ 5,453,966	$ 180,042,813	7.295
2013	160,175,268	56,439,801	23,527,174	15,572,148	255,714,390	13,507,069	52,941,254	5,334,992	183,931,076	7.135
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,978	14,756,461	55,380,823	5,555,738	191,396,956	7.256
2015	196,063,548	61,020,542	24,451,075	18,050,702	299,585,867	25,683,760	62,359,146	5,676,420	205,866,541	7.316
2016	225,419,272	68,407,631	26,216,817	18,447,758	338,491,478	36,988,381	70,316,704	5,659,546	225,526,848	7.283
2017	251,922,449	74,772,583	28,085,673	18,992,073	373,772,777	46,537,562	74,497,769	5,705,672	247,031,774	7.209
2018	268,024,739	81,589,778	29,629,048	19,489,946	398,733,512	50,050,209	74,238,845	5,819,653	268,624,804	7.198
2019	280,291,822	87,286,260	30,206,220	20,145,146	417,929,448	51,811,573	74,785,838	5,947,123	285,384,915	7.264
2020	288,830,204	93,489,643	30,739,343	21,558,602	434,617,793	50,682,429	74,389,035	6,000,159	303,546,169	7.283
2021[c]	296,927,807	97,142,940	31,525,292	18,011,248	443,607,287	49,129,880	73,726,215	2,395,609	318,355,584	7.282

Source: Miami-Dade County Office of the Property Appraiser

Note: Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per $1,000 of assessed value.

Total actual and assessed values for each year reflect the Final Tax Roll certified for the previous year.

[a] Exemptions for real property include: $25,000 homestead exemption; an additional $25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

[b] Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

[c] Total actual and assessed values for FY 2021 reflect the Final 2020 Tax Roll certified on June 29, 2021.

APPENDIX Q: DEBT CAPACITY

RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited)

LAST TEN FISCAL YEARS

(dollars in thousands, except per capita)

	General Bonded Debt Outstanding						
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities	General Obligation Bonds in Business-Type Activities (a)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property	Per Capita
2012	1,043,496	341,500	1,384,996	39,098	1,345,898	0.53%	528
2013	1,179,986	332,360	1,512,346	30,025	1,482,321	0.58%	578
2014	1,313,548	322,805	1,636,353	31,360	1,604,993	0.60%	621
2015	1,599,673	323,815	1,923,488	29,480	1,894,008	0.63%	714
2016	1,803,144	312,552	2,115,696	34,121	2,081,575	0.61%	772
2017	1,889,478	300,930	2,190,408	48,155	2,142,253	0.57%	781
2018	2,013,020	288,828	2,301,848	53,800	2,248,048	0.56%	809
2019	2,278,634	276,023	2,554,657	59,755	2,494,902	0.60%	887
2020	2,537,575	262,727	2,800,302	71,190	2,729,112	0.63%	963
2021	2,661,580	196,247	2,857,827	263,450	2,594,377	0.58%	950

Note:
As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

a General Obligation Bonds in the Business-Type Activities for FY 2021 includes $196.2 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Aviation are insufficient to pay debt service.

APPENDIX R: RATIOS OF OUTSTANDING DEBT BY TYPE

(UNAUDITED)

LAST TEN FISCAL YEARS

(*dollars in thousands, except per capita)*

	Governmental Activities					
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Special Obligation Bonds from Direct Placements	Housing Agency Bonds and Notes Payable	Loans and notes payable	Capital Leases
2012	$ 1,043,496	$ 2,583,023		$ 34,525	$ 143,361	$ 50,455
2013	1,179,986	2,620,722		31,361	119,174	63,928
2014	1,313,548	2,671,646		28,022	102,810	79,015
2015	1,599,673	2,632,450		24,633	85,897	47,823
2016	1,803,144	2,720,412		21,094	68,912	54,637
2017	1,889,478	2,677,277		17,480	52,726	89,415
2018	2,013,020	2,667,308		13,691	47,561	97,916
2019	2,278,634	2,688,747	$ 15,130	9,802	42,249	97,033
2020	2,537,575	2,802,263	29,855	7,658	36,678	120,432
2021	2,661,580	2,908,184	26,225	5,803		94,734

	Business-Type Activities								
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Commercial Paper (2)	Capital Leases	Total Primary Government (b)	Percentage of Personal Income (b), (c)	Per Capita (b), (c)
2012	$ 341,500	$ 177,204	$ 9,481,748	$ 519,624		$ 163,035	$ 14,537,971	14%	5.67
2013	332,360	163,137	9,919,133	518,727		134,996	15,083,524	15%	5.88
2014	322,805	157,601	9,960,557	518,546		126,203	15,280,753	14%	5.96
2015	323,815	143,563	10,149,493	505,539			15,512,886	13%	5.85
2016	312,552	1,243,783	8,877,798	478,592	$ 120,012		15,700,936	13%	5.82
2017	300,930	1,224,193	8,676,294	465,806	472,328	25,737	15,891,664	12%	5.79
2018	288,828	1,407,682	8,935,327	439,167	510,430	164,878	16,585,808	12%	5.97
2019	276,023	1,371,744	9,279,552	424,232	547,655	253,073	17,283,874	12%	6.15
2020	262,727	1,940,784	9,782,422	435,777	391,345	310,630	18,658,146	12%	6.59
2021	196,247	1,879,948	11,304,925	197,807	257,555		19,533,008	(1)	7.15

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

a General Obligation Bonds in the Business-Type Activities for FY 2020 includes $57.9 million of Seaport General Obligation Refunding Bonds, Series 2011C and $198.5 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable Property of the County to the extent that net available revenues from Seaport and Aviation are insufficient to pay debt service.

b For FY 2016 through FY 2020, the values for Total Primary Government Debt, Percentage of Persona Income and Per Capita has been revised due to the inclusion of Commercial Paper notes, which was added to the schedule of Business-Type Activities for Outstanding Debt by Type beginning in FY 2021.

c See the Demographics and Economic Statistics schedule in the County's Annual Comprehensive Financial Report 2021 page 256. (https://www.miamidade.gov/global/finance/annual-reports.page)

Legend:

(1) The personal income data for 2021 is unavailable from the U.S. Department of Commerce as of this report date.

(2) Beginning in FY 2021, commercial paper was included in the schedule of Business-Type Activities for Outstanding Debt by Type.

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
GENERAL OBLIGATION BONDS									
$37,945,000 General Obligation Refunding Bonds (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	$3,005,000	$418,700	$3,423,700	$9,300,000
$49,990,000 General Obligation Refunding Bonds (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98, R-576-05 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	$3,880,000	$1,820,850	$5,700,850	$38,905,000
$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	2.000% to 5.000%	$8,825,000	$6,049,125	$14,874,125	$115,930,000
$112,925,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2043	The Series 2014A Bonds were issued pursuant to voted authorization of the $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	4.000% to 5.000%	$0	$5,476,550	$5,476,550	$112,925,000
$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	3.750% to 4.000%	$0	$2,657,500	$2,657,500	$68,000,000
$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	$3,910,000	$9,242,200	$13,152,200	$211,975,000
$227,215,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/2/2016	2045	The Series 2015D Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	2.000% to 5.000%	$8,645,000	$9,080,150	$17,725,150	$182,415,000
$339,375,000 General Obligation Refunding Bonds (Building Better Communities) Series 2016A	5/11/2016	2038	The Series 2016A Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2008A, 2008B, 2008B-1. The Series 2016A Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-268-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	5.000%	$11,735,000.00	$14,891,000	$26,626,000	$286,085,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$338,615,000 General Obligation Bonds (Building Better Communities) Series 2016A	5/28/2020	2045	The Series 2016A-1 and 2016A-2 Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16.The Series 2016A and 2016B Bonds were remarketed on May 28,2020 to covert to Fixed Rate.	The Series 2016A-1 and 2016A-2 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A-1 and 2016A-2 Bonds.	4.000% to 5.000%	8,135,000	$14,147,200	$22,282,200	$316,640,000
$32,660,000.00 General Obligation Refunding Bonds (Building Better Communities) Series 2020A	6/24/2020	2039	The Series 2020A Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2010A and pay the costs of issuance of the Series 2020A Bonds.	The Series 2020A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020A Bonds.	4.000% to 5.000%	1,200,000	$1,350,650	$2,550,650	$29,250,000
$ 168,775,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020B	6/24/2020	2039	The Series 2020B Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2011A and pay the costs of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020B Bonds.	.550% to 2.750%	$7,160,000	$3,288,325	$10,448,325	$159,425,000
$ 200,000,000 General Obligation Drawdown Bonds (Building Better Communities) Series 2021	7/21/2021	2051	The Series 2021 Drawdown Bonds were issued pursuant to voted authorization of $2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04,R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16.As of FY21, the County had $30 million in drawdown mode.	The Series 2021 Drawdown Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021 Bonds.	3.500%	$0	$10,000,000	$10,000,000	$30,000,000
$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015C Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015C Bonds.	2.000% to 5.000%	$2,230,000	$3,247,781	$5,477,781	$77,655,000
$191,260,000 General Obligation Bonds (Public Health Trust Program) Series 2016A	9/11/2018	2046	The Series 2016A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2016A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2016A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	2.500% to 5.000%	$4,435,000	$7,062,750	$11,497,750	$171,790,000
$163,760,000 General Obligation Bonds (Public Health Trust Program) Series 2018A	7/31/2019	2048	The Series 2018A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2018A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2018A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2018A Bonds were remarketed on July 31, 2019 to covert to Fixed Rate.	The Series 2018A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2018A Bonds.	5.000%	$3,045,000	$7,783,500	$10,828,500	$152,625,000
$154,540,000 General Obligation Bonds (Public Health Trust Program) Series 2019A	2/4/2019	2049	The Series 2019A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2019A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2019A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2019A Bonds were remarketed on February 4,2021 to covert to Fixed Rate.	The Series 2019A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2019A Bonds.	2.000% to 5.000%	$2,760,000	$7,542,250	$10,302,250	$148,085,000
$112,295,000 General Obligation Bonds (Public Health Trust Program) Series 2021A	9/22/2021	2050	The Series 2021A Bonds were issued pursuant to voted authorization of $830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2021A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2021A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2021A Bonds were remarketed on September 22, 2021 to covert to Fixed Rate.	Th Series 2021A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021A Bonds.	2.000% to 5.000%	$2,080,000	$4,721,300	$6,801,300	$110,215,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2010D	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	$0	$3,021,000	$3,021,000	$40,280,000
$76,320,000 Capital Asset Acquisition Special Obligation Bonds Series 2013A	9/26/2013	2038	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) pay at maturity all of the County's Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010C; (iii) prepay a loan obtained from the Sunshine State Governmental Financing Commission, including the reimbursement to the County for payments made on the Naranja CRA Sunshine State Loan and; (iv) pay a portion of the cost of issuance.	The Series 2013A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$4,080,000	$204,000	$4,284,000	$0
$24,330,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2013B	9/26/2013	2024	The Series 2013B Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) to pay a portion of the costs of issuance.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$1,540,000	$153,500	$1,693,500	$1,530,000
$29,720,000 Capital Asset Acquisition Special Obligation Bonds Series 2016A	8/24/2016	2046	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) to pay the costs of issuance related to the Series 2016A Bonds.	The Series 2016A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$930,000	$1,252,250	$2,182,250	$24,115,000
$193,400,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2016B	8/24/2016	2037	The Series 2016B Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund all of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2004B; (ii) to refund all of the Public Service Tax Revenue Bonds, Series 2006; (iii) refund Capital Asset Acquisition Special Obligation Bonds, Series 2007A Bonds maturing on and after 4/1/2018; (iv) to refund Public Service Tax Revenue Bonds, Series 2007A maturing on and after 4/1/2018 and; (v) to pay costs of issuance.	The Series 2016B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$9,340,000	$6,487,963	$15,827,963	$142,780,000
$74,435,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2017A	8/30/2017	2039	The Series 2017A Bonds were issued pursuant to, Resolution No. R-740-17(collectively, the "Bond Ordinance") for the purpose of: (i) to refund a portion of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2009A and (ii) to pay costs of issuance.	The Series 2017A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	$4,905,000	$2,602,638	$7,507,638	$55,545,000
$16,185,000 Capital Asset Acquisition Special Obligation Bonds Series 2018	8/31/2018	2033	The Series 2018 Bonds were issued pursuant to, Ordinance No. 07-51, Resolution No. R-773-18 (collectively, the "Bond Ordinance") for the purpose of funding: (i) American with Disabilities Elections equipment and the reimbursement of expenditures associated with QNIP and; (ii) to pay the costs of issuance related to the Series 2018 Bonds.	The Series 2018 Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.140%	$965,000	$389,831	$1,354,831	$11,450,000
$64,650,000 Capital Asset Acquisition Special Obligation Bonds Series 2019A	8/28/2019	2040	The Series 2019A Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to fund all or a portion of the costs of the acquisition, development and construction of the Series 2019A Projects which include financing of fire rescue helicopters and Quality Neighborhood Improvement projects such as drainage, resurfacing, sidewalk and park projects and to pay the costs of issuance.	The Series 2019A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	$2,120,000	$2,980,500	$5,100,500	$57,490,000
$96,930,000 Capital Asset Acquisition Special Obligation Bonds Series 2019B	8/28/2019	2040	The Series 2019B Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to refund all of the County's outstanding Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2009B (Build America Bonds) and Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010B (Build America Bonds); and pay costs of issuance.	The Series 2019B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	$3,160,000	$4,298,500	$7,458,500	$82,810,000
$338,395,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020B	9/30/2020	2023	The Series 2020B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020B Projects, (ii) pay capitalized interest on the Series 2020B Bonds through October 1, 2021 and (iii) pay the costs of issuance related to the Series 2020B Bonds.	The Series 2020B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	0.375%	$338,395,000	$1,268,981	$339,663,981	$0
$ 124,835,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020C	9/30/2020	2038	The Series 2020C Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020C Projects and (ii) pay the costs of issuance related to the Series 2020C Bonds.	The Series 2020C Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$0	$5,157,500	$5,157,500	$124,835,000
$ 73,475,000.00 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2020D	9/30/2020	2038	The Series 2020D Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) refund a portion of the County's outstanding Capital Asset Acquisition Special Obligation Bonds Series 2011A and 2013A and (ii) pay the costs of issuance related to the Series 2020D Bonds.	The Series 2020D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.500% to 2.200%	$2,515,000	$1,313,820	$3,828,820	$66,625,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$ 81,330,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2021A	7/28/2021	2046	The Series 2021A Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2021A Projects and (ii) pay the costs of issuance related to the Series 2021A Bonds.	The Series 2021A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	$1,840,000	$3,400,650	$5,240,650	$76,640,000
$ 59,160,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2021B	7/28/2021	2027	The Series 2021B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) refund all of the County's outstanding Public Service Tax Bonds Series 2011 and prepay a portion of the County's outstanding 2011 Sunshine State Loan and (ii) pay the costs of issuance related to the Series 2021B Bonds.	The Series 2021B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	$12,115,000	$2,304,750	$14,419,750	$33,980,000
$91,207,213.90 Subordinate Special Obligation Bonds Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. **The final payment on the Senior Sales Bonds was made on October 1, 2002.**	7.240% to 8.270%	$0	$0	$0	$241,116,341
$181,165,000 Subordinate Special Obligation Bonds Series 2012A	11/08/2012	2030	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution Nos. R-757-12 were issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997A.	The Series 2012A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. **The final payment on the Senior Sales Bonds was made on October 1, 2002.**	3.000% to 5.000%	$7,515,000	$187,875	$7,702,875	$0
$309,834,013.30 Subordinate Special Obligation Refunding Bonds Series 2016	7/27/2016	2040	The Series 2016 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-550-16 to refund all of the County's outstanding special obligation refunding bonds, Series 1996B, the outstanding subordinate special obligation bonds, Series 2005A and all the outstanding subordinate special obligation bonds, Series 2005B.	The Series 2016 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	3.000% to 5.000%	$3,830,000	$9,874,450	$13,704,450	$323,065,496
$171,270,000. Subordinate Special Obligation Refunding Bonds Series 2021A	1/7/2021	2030	The Series 2021A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012A maturing on or after October 1, 2023 and pay the costs of issuance of the Series 2021A Bonds.	The Series 2021A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.136%	$0	$2,887,049	$2,887,049	$171,270,000
$335,245,000 Subordinate Special Obligation Refunding Bonds Series 2021B	1/7/2021	2037	The Series 2021 B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012B and pay the cost of issuance of the Series 2021B Bonds.	The Series 2020B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.451% to 2.786%	$1,000,000	$8,309,068	$9,309,068	$331,245,000
47,280,000 Junior Lien Special Obligation Bonds Series 2016A	4/18/2016	2031	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-33 to: (i) fund a capital grant to the Frost Museum in the amount of $45,000,000; (ii) fund a debt service reserve funds and; (iii) to pay the cost of issuance of the 2016A Bonds.	The Series 2016 are secured by a third lien on the CDT revenues pursuant to the applicable ordinance and to the extent necessary, available sales tax revenues deposited in the debt service fund in a manner consistent with the previously issued CDT bonds.	2.920%	$3,020,000	$931,772	$3,951,772	$30,400,000
$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	$1,635,000	$2,138,250	$3,773,250	$41,130,000
$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-969-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 5.000%	$565,000	$875,475	$1,440,475	$18,515,000
$44,710,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2015	10/6/2015	2035	The Series 2015 Bonds were issued pursuant to Resolution No. R-710-15 to provide funds to refund the outstanding Special Obligation Bonds (Juvenile Courthouse Project), Series 2003A and to pay for cost of issuance.	The Series 2015 Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues in accordance with the Bond Ordinance and the 2015 Resolution, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenues in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	3.125% to 5.000%	$0	$1,671,782	$1,671,782	$44,710,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	3.250% to 7.500%	$0	$5,597,500	$5,597,500	$164,606,344
$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009B Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	7.083%	$0	$369,733	$369,733	$5,220,000
$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009C Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	3.590% to 7.500%	$0	$0	$0	$71,027,736
$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009D Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	7.083%	$0	$354,150	$354,150	$5,000,000
$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009E Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	Variable	$0	$5,000,000	$5,000,000	$100,000,000
$77,145,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2018	9/05/2018	2039	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-685-18 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to: (i) advance, refund, and defease a portion of the outstanding Series 2009C Bonds (including the Accreted Value on the Capital Appreciation Series 2009C Bonds as of 7/31/18) and (ii) to pay the cost of issuance of the Series 2018 Bonds.	The Series 2018 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, Florida Statutes.	2.803% to 4.265%	$5,520,000	$2,775,574	$8,295,574	$70,010,000
$ 42,925,000.00 Stormwater Utility Revenue Refunding Bonds Series 2020	9/9/2020	2029	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 98-187 and Resolution No. R-292-20 to provide funds to (i) refund all of the Stormwater Utility Revenue Refunding Bonds Series 2013 and (ii) pay the costs of issuance if the Series 2020 Bonds.	The Series 2020 Bonds are payable on a parity basis with any Additional Bonds, any Refunding Bonds and any other First Lien Obligations. The Series 2020 Bonds are secured by Stormwater Utility Revenues as permitted under the provisions of Section 403.0893, Florida Statutes and the County Code.	5.000%	$4,450,000	$1,811,000	$6,261,000	$31,770,000
SPECIAL OBLIGATION NOTES									
$15,600,000 Capital Asset Acquisition Refunding Notes Series 2020	4/21/2020	2027	The Series 2020 Notes were issued pursuant to Ordinance No. 02-135 and Resolution No. R- 294-20 to refund all of the County's outstanding Capital Asset Acquisition Special Obligation Notes Series 2008AB and pay costs of issuance.	The Series 2020 Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service account created under the Bond Ordinance.	1.370%	$2,730,000	$139,672	$2,869,672	$7,465,000
AVIATION BONDS									
$600,000,000 Aviation Revenue Bonds Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.125%	$0	$758	$758	$15,000
$433,565,000 Aviation Revenue Bonds Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Various maturities were refunded with the Series 2016B Bonds.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250% to 5.350%	$0	$788	$788	$15,000
$669,670,000 Aviation Revenue Refunding Bonds Series 2012A (AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002 and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	$38,145,000	$5,058,875	$43,203,875	$82,105,000
$106,845,000 Aviation Revenue Refunding Bonds Series 2012B (Non-AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all the Series 1997C and 2000B series and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	$5,635,000	$1,481,925	$7,116,925	$33,040,000
$328,130,000 Aviation Revenue Refunding Bonds Series 2014 (AMT)	3/13/2014	2034	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$9,550,000	$13,326,406	$22,876,406	$265,700,000
$598,915,000 Aviation Revenue Refunding Bonds Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	$0	$28,998,750	$28,998,750	$580,105,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$162,225,000 Aviation Revenue Refunding Bonds Series 2014B (Non-AMT)	12/17/2014	2036	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	$0	$7,739,500	$7,739,500	$154,790,000
$498,340,000 Aviation Revenue and Refunding Bonds Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	$1,640,000	$20,585,288	$22,225,288	$418,595,000
$38,500,000 Aviation Revenue and Refunding Bonds Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015B (Non-AMT) Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007Band 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015B Bonds.	The Series 2015B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$0	$1,925,000	$1,925,000	$38,500,000
$315,730,000 Aviation Revenue Refunding Bonds Series 2016A (Non-AMT)	8/25/2016	2041	The Series 2016A (Non-AMT) Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007B, 2008B, 2009Band 2010A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016A Bonds.	The Series 2016A (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	$6,045,000	$15,635,375	$21,680,375	$309,685,000
$428,645,000 Aviation Revenue Refunding Bonds Series 2016B (Taxable)	8/25/2016	2041	The Series 2016B Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2007A, 2007C, 2008A and 2009A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016B Bonds.	The Series 2016B (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	.950% to 3.856%	$30,325,000	$10,985,009	$41,310,009	$342,815,000
$145,800,000 Aviation Revenue Refunding Bonds Series 2017A (AMT)	3/24/2017	2040	The Series 2017A Bonds were issued pursuant to Resolution No. R-182-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A; (ii) making a deposit to the reserve account and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000%	$0	$5,832,000	$5,832,000	$145,800,000
$378,870,000 Aviation Revenue Refunding Bonds Series 2017B (AMT)	8/29/2017	2040	The Series 2017B Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A and 2007C; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.750% to 5.000%	$0	$15,177,250	$15,177,250	$303,545,000
$314,565,000 Aviation Revenue Refunding Bonds Series 2017D (Taxable)	8/29/2017	2041	The Series 2017D Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2008A and 2009A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.580% to 3.982%	$13,615,000	$10,232,895	$23,847,895	$270,040,000
$19,745,000 Aviation Revenue Refunding Bonds Series 2018A (AMT)	8/30/2018	2041	The Series 2018A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2003E and 2008A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$0	$491,500	$491,500	$19,745,000
$766,815,000 Aviation Revenue Refunding Bonds Series 2018C (Taxable)	8/30/2018	2041	The Series 2018C Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2009A, 2009B and 2010A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.760% to 4.280%	$3,460,000	$31,258,339	$34,718,339	$753,560,000
$282,180,000 Aviation Revenue Bonds Series 2019A (AMT)	5/30/2019	2049	The Series 2019A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all of the outstanding Miami-Dade Florida Aviation Commercial Paper Notes, Series C (AMT); (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$0	$13,640,200	$13,640,200	$282,180,000
$ 212,745,000 Aviation Revenue Refunding Bonds Series 2019B (Taxable)	5/30/2019	2049	The Series 2019B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all or a portion of the outstanding Miami-Dade County Florida Aviation Revenue Bonds Series 2009A, Series 2010A and Series 2010B; (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.569% to 3.555%	$11,675,000	$6,509,997	$18,184,997	$197,675,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$ 360,500,000 Aviation Revenue Refunding Bonds Series 2019E (Taxable)	9/19/2019	2032	The Series 2019E Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2012A and Series 2012B and pay costs of issuance.	The Series 2019E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.872% to 2.649%	$4,485,000	$8,519,221	$13,004,221	$347,580,000
$ 301,760,000 Aviation Revenue Refunding Bonds Series 2020A (Non-AMT)	12/17/2020	2041	The Series 2020A Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A and Series 2010B and pay costs of issuance.	The Series 2020A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	$0	$13,335,150	$13,335,150	$301,760,000
$ 113,970,000 Aviation Revenue Refunding Bonds Series 2020B (Taxable)	12/17/2020	2041	The Series 2020B Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A, 2010B, 2012A, 2012B, 2016B, 2019E and pay costs of issuance.	The Series 2020B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.229% to 3.270%	$0	$2,624,403	$2,624,403	$113,970,000
$ 177,670,000.00 Double-Barreled Aviation (General Obligation) Bonds Series 2020	10/22/2020	2041	The Series 2020 Bonds were issued pursuant to Ordinance No. 86-75 and Resolution No. R-293-20 to provide funds, together with other monies of the Aviation Department, to refund all of the Miami Dade County Double Barreled Aviation (General Obligation) Bonds Series 2010.	The Series 2020 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit and taxing power of the County.	2.250% to 5.000%	$1,000,000	$6,167,331	$7,167,331	$175,670,000
PUBLIC HEALTH TRUST									
$205,350000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2015	7/9/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 05-49, 15-46 and Resolutions No. R-470-15. The bonds were issued to refund a portion of the Series 2005 Bonds, pay or reimburse PHT for the cost of certain additions to PHT's healthcare facilities and pay cost of issuance.	The Series 2015 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	$8,650,000	$8,141,475	$16,791,475	$160,445,000
$81,215,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2017	6/1/2017	2039	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 05-49, as amended by Ordinance 17-1 and Resolutions No. R-26-17. The bonds were issued to refund a portion of the Series 2005 Bonds and the outstanding Series 2009 Bonds and pay cost of issuance.	The Series 2017 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	$2,270,000	$3,740,900	$6,010,900	$72,595,000
CAUSEWAY BONDS									
$31,610,000 Rickenbacker Causeway Revenue Bonds Series 2014	9/10/2014	2036	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution No. R-971-13 to: (i) pay for the costs of the acquisition, construction and equipping - required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway; (ii) make a deposit to the Reserve Account and; (ii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	2.000% to 5.000%	$700,000	$1,355,500	$2,055,500	$26,760,000
SEAPORT BONDS									
$200,215,000 Seaport Revenue Refunding Bonds Series 2021A-1 (AMT)	9/15/2021	2045	The Series 2021A-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C,; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000%	$0	$8,008,600	$8,008,600	$200,215,000
$216,870,000 Seaport Revenue Refunding Bonds Series 2021A-2 (Non-AMT)	9/15/2021	2050	The Series 2021A-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	3.000% to 4.000%	$0	$8,033,800	$8,033,800	$216,870,000
$383,240,000 Seaport Revenue Refunding Bonds Series 2021A-3 (Taxable)	9/15/2021	2039	The Series 2021A-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department,; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	.467% to 2.842%	$0	$7,996,315	$7,996,315	$383,240,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$184,455,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-1 (AMT)	9/15/2021	2050	The Series 2021B-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account	4.000%	$0	$7,378,200	$7,378,200	$184,455,000
$99,520,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-2 (Non-AMT)	9/15/2021	2043	The Series 2021B-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (vii) pay cost of insurance on the related Series2021A Bonds and; (viii) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.000%	$0	$3,980,800	$3,980,800	$99,520,000
$158,530,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-3 (Taxable)	9/15/2021	2038	The Series 2021B-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (vii) pay cost of insurance on the related Series 2021A Bonds and; (viii) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	1.049% to 2.862%	$0	$3,273,446	$3,273,446	$158,530,000
SOLID WASTE BONDS									
$83,755,000 Solid Waste System Revenue Refunding Bonds, Series 2015	12/17/2015	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and Resolution No. R-972-15 to: (i) refund all the outstanding bonds and (ii) pay the costs of issuance of the Series 2015 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2155 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	3.000% to 5.000%	$2,815,000	$1,254,000	$4,069,000	$28,035,000
PEOPLE'S TRANSPORTATION BONDS									
$274,565,000 Transit System Sales Surtax Revenue Bonds Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and 05-48 and Resolution No. R-319-08 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) to refund the outstanding Sunshine State Loan and; (iii) pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	$0	$250	$250	$5,000
$187,590,000 Transit System Sales Surtax Revenue Bonds Series 2010B (Taxable BABs)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.593% to 5.624%	$4,685,000	$9,942,950	$14,627,950	$173,945,000
$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds Maturing on July 1, 2020 through and including July 1, 2026 and (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	2.500% to 5.000%	$13,200,000	$7,087,281	$20,287,281	$131,040,000
$178,280,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2017	3/15/2017	2038	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1210-16 to provide funds to (i) advance refund a portion of the County's outstanding Transit System Sales Surtax Revenue Bonds, Series 2008 and (ii) pay cost of issuance of the Series 2017 Bonds.	The Series 2017 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	$0	$6,758,800	$6,758,800	$171,420,000
$223,240,000 Transit System Sales Surtax Revenue Bonds Series 2018	9/26/2018	2048	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) pay all or a portion of the cost of certain Transit System Sales Surtax projects; (ii) make a deposit to the Reserve Account; (iii) pay the cost of issuance of the Series 2018 Bonds and; (iv) pay capitalized interest on the Series 2018 Bonds through July 2020.	The Series 2018 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	$0	$9,263,450	$9,263,450	$223,240,000
$221,385,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2019	4/23/2019	2039	The Series 2019 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) refund, on a cross-over basis, all or a portion of the Series 2009B Bonds; (ii) pay the cost of issuance of the Series 2019 Bonds and; (iii) pay interest on the Series 2019 Bonds on July 1, 2019.	The Series 2019 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	$7,740,000	$9,487,150	$17,227,150	$206,280,000
$239,550,000 Transit System Sales Surtax Revenue Bonds Series 2020A	9/3/2020	2050	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R- 723-20 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) pay the cost of issuance of the Series 2020A Bonds and; (iii) pay interest on the Series 2020A Bonds on July 1, 2022.	The Series 2020 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	$0	$9,746,150	$9,746,150	$239,550,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$513,405,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2020B	9/3/2020	2042	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) refund all or a portion of the Series 2012 Bonds maturing on and after July 1,2023 and (ii) pay the cost of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	0.045% to 2.600%	$16,135,000	$10,930,565	$27,065,565	$483,580,000
WATER & SEWER BONDS									
$68,300,000 Water and Sewer System Revenue Bonds Series 2008A	7/15/2008	2022	The Series 2008A Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) pay the termination payment due in connection with the termination of the Interest Swap Agreement associated with the Series 1994 Bonds and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008A Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	$6,930,000	$151,594	$7,081,594	$0
$374,555,000 Water and Sewer System Revenue Refunding Bonds Series 2008B	7/15/2008	2022	The Series 2008B Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) refund all of the County's Water and Sewer System Revenue Bonds, Series 1994 and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008B Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	$50,075,000	$1,314,469	$51,389,469	$0
$481,175,000 Water and Sewer System Revenue Refunding Bonds Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund $244,355,000 of the Series 2007 Bonds and $255,730,000 of the Series 2008C Bonds and (ii) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	3.000% to 5.000%	$26,325,000	$19,146,625	$45,471,625	$369,770,000
$381,355,000 Water and Sewer System Revenue Bonds Series 2017A	12/19/2017	2047	The proceeds of the Series 2017A Bonds, together with other available funds of the Miami-Dade Water and Sewer Department will be used to: (i) refund all of the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series A-1 (Tax Exempt) and all of the outstanding Miami-Dade County, Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax Exempt); (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance of the Series 2017A Bonds.	The Series 2017A Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.375% to 5.000%	$0	$15,705,869	$15,705,869	$381,355,000
$548,025,000 Water and Sewer System Revenue Refunding Bonds Series 2017B	12/19/2017	2039	The proceeds of the Series 2017B Bonds, together with other available funds of the Department, will be used to: (i) refund $567,580,000 principal amount of the outstanding Miami-Dade County, Florida Water and Sewer System Revenue Bonds, Series 2010 maturing on and after October 1, 2021 and (ii) pay the costs of issuance of the Series 2017B Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	$3,180,000	$23,694,144	$26,874,144	$541,780,000
$233,305,000 Water and Sewer System Revenue Refunding Bonds Series 2019	1/31/2019	2048	The proceeds of the Series 2019 Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt), (ii) make a deposit to the Reserve Account and (ii) pay the costs of issuance of the Series 2019 Bonds.	The Series 2019 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	$0	$11,223,850	$11,223,850	$233,305,000
$663,860,000 Water and Sewer System Revenue Bonds Series 2019B	11/6/2019	2049	The proceeds of the Series 2019B Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt); (ii) pay the costs of 2019B projects; (iii) make a deposit to the Reserve Account and; (iv) pay the costs of issuance of the Series 2019B Bonds.	The Series 2019B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	$0	$26,584,900	$26,584,900	$663,860,000
$548,090,000 Water and Sewer System Revenue Refunding Bonds Series 2019 C	11/6/2019	2042	The Series 2019C Bonds were issued pursuant to Resolution No. R-1005-19 were used to: (i) refund all the outstanding Series 2013A and 2013B bonds and (ii) pay the costs of issuance related to the Series 2019C Bonds.	The Series 2019C Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019C Bonds is secured by a pledge of and lien on the Net Operating Revenues.	2.501% to 3.490%	$0	$17,285,515	$17,285,515	$548,090,000
$605,600,000 Water and Sewer System Revenue Bonds Series 2021	4/20/2021	2051	The Series 2021 Bonds were issued pursuant to Resolution No. R-207-21 were used to: (i) pay costs of the Series 2021 Project (ii) make a deposit to the Reserve Account and, (iii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	$0	$23,439,700	$23,439,700	$605,600,000
$236,135,000 Water and Sewer System Subordinate Revenue Bonds Series 2021	7/8/2021	2051	The Series 2021 Subordinate Bonds were issued pursuant to Resolution No. R-530-21 were used to: (i) pay costs of the Series 2021 Project and (ii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	$0	$10,533,800	$10,533,800	$236,135,000
LOANS									
$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2015-A	6/30/2004	2024	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	8.000%	$450,000	$86,860	$536,860	$3,350,000

Return to Table of Contents

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2022

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2022-23 Principal Payment	FY 2022-23 Interest Payment	FY 2022-23 Total Debt Service Payment	FYE 2022-23 Outstanding Balance
$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	$700,000	$411,137	$1,111,137	$6,653,000
$4,979,127 Water and Sewer Department State Revolving Loan CS120377870	8/29/2001	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$158,367	$2,502	$160,869	$0
$4,253,121 Water and Sewer Department State Revolving Loan CS120377860	12/28/2000	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$122,577	$2,041	$124,618	$0
$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$227,226	$12,808	$240,034	$234,463
$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$54,221	$2,575	$56,796	$55,678
$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$158,367	$2,502	$160,869	$0
$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$122,577	$2,041	$124,618	$0
$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$227,226	$12,808	$240,034	$234,463
$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2033	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$0	$0	$0	$0
$64,000,000 Water and Sewer Department State Revolving Loan WW1302A0	9/10/2019	2044	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	$54,221	$2,575	$56,796	$55,678
$24,200,000.00 Water and Sewer Department State Revolving Loan DW130230	9/15/2015	2038	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.620% to 1.120%	$1,245,160	$125,568	$1,370,728	$14,592,666
$37,913,365.00 Water and Sewer Department State Revolving Loan DW130260	3/7/2018	2039	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.010%	$1,821,893	$334,899	$2,156,792	$23,547,654
$20,093,798.00 Water and Sewer Department State Revolving Loan WW130240	4/15/2015	2037	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.460%	$1,004,342	$64,068	$1,068,411	$15,468,583
$99,711,106 Water and Sewer Department WIFIA Loan N17129FL	3/22/2018	2058	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide “net revenues” equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	2.890%	$0	$0	$0	$1,228,488

APPENDIX T:
OUTSTANDING LONG-TERM LIABILITIES
as of September 30, 2020 and 2021

(dollars in thousands)

As of September 30, 2021, the County had $24.07 billion in long-term liabilities, which are summarized in the schedule below. Additional information regarding long-term debt can be obtained in Note 8.

	Governmental activities		Business-type activities		Total Primary Government		Total % Change
	2020	2021	2020	2021	2020	2021	2020-2021
General obligation bonds	$ 2,274,420	$ 2,350,765	$ 256,375	$ 176,670	$ 2,530,795	$ 2,527,435	-0.1%
Special obligation bonds	2,488,872	2,578,263	1,851,162	1,795,511	4,340,034	4,373,774	0.8%
Special obligation bonds- Direct placements	29,855	26,225			29,855	26,225	
Current year accretion of interest	126,508	159,406			126,508	159,406	26.0%
Revenue bonds			9,245,025	10,485,175	9,245,025	10,485,175	13.4%
Housing Agency loans payable	7,658	5,803			7,658	5,803	-24.2%
Loans and notes payable	36,678		428,699	197,807	465,377	197,807	-57.5%
Other - unamortized premiums, discounts	450,038	481,330	640,449	923,764	1,090,487	1,405,094	28.9%
Sub-total Bonds, Notes and Loans	5,414,029	5,601,792	12,421,710	13,578,927	17,835,739	19,180,719	7.5%
Estimated claims payable	663,501	702,847	50,296	52,338	713,797	755,185	5.8%
Compensated absences	579,675	614,827	243,488	257,555	823,163	872,382	6.0%
Commercial paper notes			391,345	15,001	391,345	15,001	-96.2%
Net pension liability - FRS	2,866,501	488,592	664,274	118,117	3,530,775	606,709	-82.8%
Net pension liability - HIS	643,745	661,351	160,269	166,073	804,014	827,424	2.9%
Net pension liability (assets)- Public Health Trust Retirement Plan			79,423	(36,837)	79,423	(36,837)	-146.4%
Total other postemployment benefits	435,114	493,886	257,176	252,062	692,290	745,948	7.8%
Liability under AA Arena Agreement	101,600	95,200			101,600	95,200	-6.3%
Environmental remediation			58,475	53,275	58,475	53,275	-8.9%
Landfill closure/postclosure care costs			77,221	78,748	77,221	78,748	2.0%
Lease agreements	120,432	94,734	310,630	380,107	431,062	474,841	10.2%
Naming rights agreement		39,492	4,157	12,065	4,157	51,557	1140.2%
Other liabilities	65,762	82,875	107,677	274,281	173,439	357,156	105.9%
Totals	$ 10,890,359	$ 8,875,596	$ 14,826,141	$ 15,201,712	$ 25,716,500	$ 24,077,308	-6.4%

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. At September 30, 2021, the County had $19.2 billion in bonds and loans payable outstanding. This is a net decrease (new debt issued less principal reductions and bond refunding) of $1.3 billion or 7.5 percent from the previous year. During the year, the County issued approximately $3.6 billion of debt, of which $3 billion were refunding bonds. Additional information on the County's debt can be obtained in Note 8 – Appendix U.

APPENDIX U: FINANCIAL NOTE 8 - LONG-TERM DEBT

LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2021 are as follows (amounts in thousands):

	Beginning Balance October 1, 2020	Additions	Reductions	Ending Balance September 30, 2021	Due Within One Year
Governmental Activities					
Bonds, loans and notes payable:					
General obligation bonds	$ 2,274,420	$ 135,830	$ (59,485)	$ 2,350,765	$ 65,660
Special obligation bonds	2,488,872	644,774	(555,383)	2,578,263	74,323
Current year accretions of interest	126,508	32,898		159,406	
Special Obligation Bonds-Direct placements	29,855		(3,630)	26,225	3,615
Housing Agency loans payable	7,658		(1,855)	5,803	1,600
Loans and notes payable	36,678		(36,678)		
Bond premiums/discount	450,038	96,292	(65,000)	481,330	
Total bonds, loans and notes payable	5,414,029	909,794	(722,031)	5,601,792	145,198
Other liabilities:					
Estimated claims payable	663,501	659,129	(619,783)	702,847	116,607
Compensated absences	579,675	177,115	(141,963)	614,827	121,808
Net pension liability - FRS	2,866,501		(2,377,909)	488,592	
Net pension liability - Health Insurance Subsidy (HIS)	643,745	17,605		661,350	
Total other postemployment benefits	435,114	72,096	(13,324)	493,886	
Liability under Arena Agreement	101,600		(6,400)	95,200	6,400
Lease Agreements	120,432	1,296	(26,994)	94,734	26,496
Naming rights agreement		45,238	(5,746)	39,492	3,746
Other	65,762	20,912	(3,799)	82,875	10,476
Total governmental activity long-term liabilities	$ 10,890,359	$ 1,903,185	$ (3,917,949)	$ 8,875,595	$ 430,731
Business-type Activities					
Bonds and loans payable:					
Revenue bonds	$ 9,245,025	$ 2,500,295	$ (1,260,145)	$ 10,485,175	$ 197,790
General obligation bonds	256,375	177,670	(257,375)	176,670	1,000
Special obligation bonds	1,851,162	2,231	(57,882)	1,795,511	32,550
Loans payable	428,699	26,952	(257,844)	197,807	14,082
Bond premiums/discount	640,449	351,750	(68,435)	923,764	
Total bonds and loans payable	12,421,710	3,058,898	(1,901,681)	13,578,927	245,422
Other liabilities:					
Estimated claims payable	50,296	11,082	(9,040)	52,338	8,152
Compensated absences	243,488	47,795	(33,728)	257,555	127,530
Commercial paper notes	391,345	30,003	(406,347)	15,001	
Net pension liability - FRS	664,274	20,837	(566,994)	118,117	
Net pension liability - Health Insurance Subsidy (HIS)	160,269	12,390	(6,586)	166,073	
Net pension liability - Public Health Trust Ret. Plan	79,423	122,228	(238,488)	(36,837)	
Total other postemployment benefits	257,176	10,134	(15,248)	252,062	4,055
Environmental remediation liability	58,475		(5,200)	53,275	8,595
Liability for landfill closure/post closure care costs	77,221	2,249	(722)	78,748	3,681
Capital lease liability	310,630	99,735	(30,258)	380,107	36,856
Rent and contribution advances	4,157	10,252	(2,344)	12,065	10,252
Other	107,677	235,347	(68,743)	274,281	47,992
Total business-type activities long-term liabilities	$ 14,826,141	$ 3,660,950	$ (3,285,379)	$ 15,201,712	$ 492,535

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Policy Formulation				
Office of the Mayor				
The FY 2022-23 Proposed Budget creates an allocation of $325,000 for community-based organizations (CBOs) to address countywide needs		X		
Public Safety				
Corrections and Rehabilitation				
On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system				X
The Department will continue working with outside consultants, the Internal Services Department, Judicial Administration and other stakeholders on the construction of a replacement detention facility; the facility will incorporate modern design elements and state of the art security that would substantially improve inmate housing conditions, the working environment of staff and provide departmental savings as a result of replacing the County's oldest facility, the Pre-Trial Detention Center (total project cost $447.5 million, $13.744 in FY 2022-23, capital program #505680)	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 14 vehicles ($448,000) to replace its aging fleet; over the next five years, the Department is planning to spend $2.240 million to replace 84 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the development and implementation of the Court Case Management System (formerly known as CJIS) which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program which is expected to be completed by October of 2025, will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reduce redundancy by stream lining operations (total program cost $57.1 million, $15.8 million in FY 2022-23; capital program #2000000954); the capital program is funded with bond proceeds		X		
The FY 2022-23 Proposed Budget includes the addition of six Correctional Counselor 1 positions to support the new Miami-Dade County Reentry Plan ($469,000)				X
The FY 2022-23 Proposed Budget maintains funding for the Boot Camp program ($8.5 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders				X
The FY 2022-23 Proposed Budget includes a newly established organizational unit responsible for oversight of activities related to the Department of Justice (DOJ) Civil Rights for Institutionalized Persons Act (CRIPA) Settlement Agreement (SA) and Consent Agreement (CA) provisions and applicable corrective action plans; the new Division is comprised of a Division Chief, three Correctional Data Analysts and two Jail Management Specialist positions ($727,000)				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Fire Rescue				
As part of reducing the County's carbon footprint, in FY 2022-23, MDFR will participate in the Countywide solar initiative coordinated by the Office of Resilience and install solar panels at Stations 16, 69 and 70; solar energy creates clean renewable power from the sun and benefits the environment; total program cost is $400,000 and is funded with Fire Rescue Taxing District funds (capital program #2000001794)			X	
In FY 2021-22, the Department selected Honeywell to perform a comprehensive investment grade energy audit at MDFR facilities; the results of this audit led to a $10.8 million guaranteed energy, water and wastewater performance savings contract that will finance energy efficiency projects at MDFR HQ and 39 fire stations from future energy savings and a cash contribution from the Department; the project will reduce electricity consumption at HQ by 50% and throughout the Fire District by 37%; the Department will save more than 1.9 million gallons of water per year; the Department utilities budget has been adjusted to reflect the cost savings guaranteed during construction			X	
In FY 2022-23, the Department will continue construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 in Sweetwater (total program cost $9.137 million; $4.103 million in FY 2022-23; capital program #10420); as part of the County's focus on resiliency, this will be the first MDFR station with solar power through net metering and will use solar power as a primary energy source; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; this program will reduce the County's carbon footprint and decrease dependence on outside electricity sources, thus providing approximately $15,000 annually in operational savings to the Department; the station is scheduled to open in FY 2023-24; when completed, it is projected to have an operational impact of $75,000 beginning in FY 2023-24			X	
In FY 2022-23, the Department will continue the design process to replace ten fire stations; this ten-year capital improvement program will replace a total of 20 fire stations as LEED Silver certified structures and supported by Fire Rescue Taxing District revenues; construction documents are in the process of being completed for Stations 6 and 9; will be submitted for permitting and put out for bid in FY 2022-23 (total program cost $135.070 million; $5.8 million in FY 2022-23; capital program #2000000969)			X	
In FY 2022-23, the Department will finish in-house design of a new 12,885 square foot three-bay energy efficient Fire Rescue Station 18 in North Miami-Dade to replace the temporary fire station located in North Miami (total program cost $7.740 million; $2.618 million in FY 2022-23; capital program #7050); as part of the County's focus on resiliency, this station will be LEED Silver certified and will use solar power as a primary energy source, thus providing approximately $15,000 annually in operational savings to the Department; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; the station is scheduled to open in FY 2024-25; when completed, the project is estimated to have an operational impact of $75,000 beginning in FY 2024-25			X	
Included in the Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan is infrastructure improvements to the Department's radio coverage and equipment; the Department working with the Information Technology Department will begin the procurement process to improve Fire's countywide radio coverage by adding radio sites, upgrading existing infrastructure and replacing end-of-life/end-of-support for handheld and mobile radios; the project which will be funded with Future Financing proceeds is estimated to cost $45.875 million ($31 million in FY 2022-23; capital program #2000001460)		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department entered into a $10.8 million guaranteed energy, water and wastewater performance savings contract with Honeywell International in FY 2020-21; the project includes the replacement of two 50-year old diesel generators at Headquarters with natural gas engines; the Department expects installation of the natural gas engines to be complete by the first quarter of FY 2022-23; the installation of the main chiller unit at Headquarters was completed in May 2022; the project will improve energy efficiency at 39 fire stations to reduce electricity cost throughout the department by 37 percent while saving more than 1.9 million gallons of water per year; annual operational savings will fund the project; anticipate entire project will be complete by the end of FY 2022-23			X	
The FY 2022-23 Proposed Budget includes the addition of five positions to provide direction and controls to ensure efficiency and effectiveness in the provision of services to the community ($540,000)		X		
The FY 2022-23 Proposed Budget includes the addition of a Captain position to direct the K-9 Response initiative ($175,000)		X		
Office of Emergency Management				
The FY 2022-23 Proposed Budget includes a reorganization that transfer the County's emergency operations and 24 positions from the Fire Rescue Department and the addition of 19 positions to the newly established Office of Emergency Management ($1.6 million)		X		
Judicial Administration				
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding from the Building Better Communities General Obligation Bond (BBC-GOB) program to perform upgrades, and improvements and provide additional courtrooms to Miami-Dade County court facilities systemwide (total program cost $36.8 million; $11.9 million in FY 2022-23) (capital program # 2000001484)		X		
Approved as overages in FY 2021-22, two Judicial Services Coordinator 1 positions and one part-time Judicial Support Administrator 1 position were added to address acute care treatment needs by providing assertive outreach to high-risk/high-need individuals that are at risk or involved in the criminal justice system ($139,000)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $500,000 in funding from the General Government Improvement Fund (GGIF) to support various repairs and renovations throughout the court facilities (capital program #3010620)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the completion of the Mental Health Diversion Facility; the capital program is funded with Building Better Communities Bond Program proceeds ($43.1 million) and JMH General Obligation Bond proceeds ($8 million) for a total program cost of $51.1 million ($5.8 million in FY 2022-23); the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system (capital program #305410)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the development and implementation of the Court Case Management System (formerly known as CJIS) which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program which is expected to be completed by October of 2025, will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations (total program cost $57.109 million, $15.802 million in FY 2022-23; capital program #2000000954); the capital program is funded with bond proceeds		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes $2.139 million for newly certified local requirement programs for the State Attorney's Office: Smart Justices Strategies Unit, Special Probation Intake Unit, and Digital Evidence Management Unit; a total of 19 full-time positions will be added to the Table of Organization for the State Attorney's Office				X
The FY 2022-23 Proposed Budget includes approximately $7.6 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court				X
The FY 2022-23 Proposed Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse ($550,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)		X		
The FY 2022-23 Proposed Budget includes funding for the Early Representation Unit ($1.159 million), a local requirement court program administered by the PDO; the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates	X			
The FY 2022-23 Proposed Budget includes funding for the Legal Aid program ($5.02 million); the funding is comprised of General Fund Support ($3.509 million), Florida Bar Foundation contributions ($210,000), 25 percent of the criminal court cost $65 surcharge ($217,000), grant revenues ($934,000) and other miscellaneous revenues ($150,000)		X		
The FY 2022-23 Proposed Budget includes funding from the Miami-Dade Police Department (MDPD) ($125,000) and the Miami-Dade Chiefs Association ($365,000) to operate the County Court Standby Program; this program coordinates witness appearances in court through subpoena management, thereby reducing police overtime in various police departments, including MDPD and improving case scheduling in the court system		X		
The FY 2022-23 Proposed Budget includes funding of $856,000 for the Law Library; this operation is funded by fees, charges and donations ($25,000); 25 percent of the criminal court cost $65 surcharge ($217,000); Local Business Tax ($90,000) and carryover ($524,000)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes initial planning and development costs for the new Civil and Probate Courthouse project to be located in downtown Miami; during FY 2022-23, the Internal Services Department will continue its oversight of the design and construction of the state-of-the-art facility in collaboration with building tenants to ensure delivery of the project; upon scheduled occupation in 2024, the new courthouse will have 46 jury courtrooms, four shelled courtrooms and office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts, and the Law Library		X		
The Non-Departmental General Fund section of the FY 2022-23 Proposed Budget includes $2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian		X		
To ensure that the Administrative Office of the Courts can continue to provide adequate service to the public, its stakeholders, and the judiciary, three Judicial Support Administrator 2 positions and one Judicial Administration Court Business Analyst position were added as overages during FY 2021-22 to backfill positions that have been dedicated to the Court Case Management System project	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Juvenile Services				
In FY 2022-23, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized and ranks first in the state for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer money				X
The FY 2022-23 Proposed Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts ($60,000)		X		
The FY 2022-23 Proposed Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes community partnerships with a focus on addressing service needs to mitigate youth violence; the Department's contribution towards this initiative is $896,000 and funds allocations to Miami Children's Initiative ($150,000), GATE-Weapon Intervention Program ($107,000) and Community Action Team ($639,000)				X
The FY 2022-23 Proposed Budget includes an educational scholarship program for JSD's targeted youth population ($20,000)		X		
The FY 2022-23 Proposed Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice ($784,000) and the United States Department of Justice Byrne Grant ($124,000)				X
The FY 2022-23 Proposed Budget includes four Juvenile Assessment Counselors and two Clerk 4 positions who will support the Peace and Prosperity Plan in partnership with the Parks, Recreation and Open Spaces Department to ensure that all youth and members of their households receive case management and wraparound services ($444,000)		X		
The FY 2022-23 Proposed Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life ($2.0 million)				X
Medical Examiner				
The FY 2022-23 Proposed Budget includes the establishment of one new Division Director of Administrative Services position to provide oversight for the Department's Support Services ($180,000)		X		
Police				
A Citizen Advisory Committee (CAC) is a formal committee consisting of a chairperson and vice chairperson of community members in good standing, the MDPD district commanders and personnel; all CAC meetings are open to the public and meetings held to identify, evaluate, and respond to the needs of the community; in addition, the meetings help to establish effective avenues of communication and maintain a positive relationship with the citizens of MDC; the CAC continues to serve as an important link between the police and the various communities with each district		X		
In FY 2021-22, a Deputy Director, an Executive Secretary and a Public Safety Senior Advisor, were added as part of a departmental reorganization ($665,500)		X		
In FY 2021-22, an Administrative Officer 3 position was added to the Real Time Crime Center as a project manager for the Project Green Light Initiative ($102,000)		X		
In FY 2021-22, one Administrative Officer 3 was added to the Community Affairs Bureau for the Youth Athletic and Mentoring Initiative and Turn Around Police Academy ($103,000)		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2021-22, one Police Officer and one Police Sergeant were added to the Village of Palmetto Bay to provide local patrol services ($250,000)		X		
In FY 2021-22, two Police Officers were added to the Miami-Dade Public Safety Training Institute (MDPSTI) to manage the training for the International Law Enforcement Personnel Program; both positions are funded by the International Law Enforcement Personnel Grant ($199,000)		X		
In FY 2021-22, 50 additional Police Officer positions for recruitment classes were added from the Community Oriented Policing Services (COPS) 2021 Grant, to decrease gun violence and foster community building and relationships with the community ($5.053 million)		X		
In FY 2022-23 will continue the Peace and Prosperity Plan, including the Community Affairs Bureau is implementing the MDPD Turn Around Police Academy and expanding the MDPD Youth Athletic and Mentoring Initiative ($754,000), funded by General Funds		X		
The Community-Oriented Policing Services Unit (COPSU) is made up of proactive officers with responsibilities to patrol their assigned neighborhoods, respond to calls for service including traffic enforcement, crowd control, and surveillance details, attend community meetings, and interact with residents to gather information of their concerns and issues and perceived problems within the neighborhoods; this program works to increase community cooperation with law enforcement, address community concerns more efficiently, and to create visible police presence to deter crime and resolve quality of life issues that affect the community		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 350 vehicles ($9.5 million); over the next five years, the Department is planning to spend $47.5 million to replace 1,750 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511; the Department is expected to have replaced 4,422 vehicles by the end of FY 2022-23			X	
The FY 2022-23 Proposed Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund ($5.895 million)		X		
The Group Violence Intervention (GVI) initiative is designed to reduce homicide, gun violence, and harm to communities by replacing enforcement with deterrence; the MDPD's GVI initiative was initiated in 2019 to address issues involving gun violence in our community				X
The Incident Management Team (IMT) plans for, responds to, and coordinates the Department's overall operations response to critical incidents and major events ranging from complex shootings to acts of terrorism				X
The Rapid Deployment Force (RDF) is overseen and coordinated through IMT, which serves as front line response unit to spontaneous critical incidents and special requests for emergency assistance; RDF members are assigned throughout different agencies and entities, creating an environment promoting more effective and coordinated response to critical incidents and major events				X
Independent Civilian Panel				
The FY 2022-23 Proposed Budget includes the addition of five positions, including an Executive Director for the Independent Civilian Panel that was established on August 31, 2020, by Ordinance No, 20-80 ($ 1 Million)		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Transportation and Mobility				
Transportation and Public Works				
In FY 2022-23, DTPW will continue progress on the Advanced Traffic Management System (ATMS) project to deploy new state of the art 2070LX traffic controllers and install new vehicle detection systems; these enhancements will provide for real time data collection, adaptive traffic signal controls, infrastructure for vehicle communications and traffic monitoring capabilities to provide more efficient traffic movement and congestion management; 349 intersections along 12 of the most congested corridors and important FDOT arterial corridors have been upgraded, as well as intersections within the Town of Miami Lakes and the Village of Key Biscayne; the contract for the countywide upgrade of the traffic signals was awarded to Siemens and work began in March 2021; the ATMS program management contract was awarded to APTCE in March 2021 (total program cost $338.100 million, $61.752 million in FY 2022-23; capital program #608400)			X	
Included in the FY 2022-23 Proposed Budget and Multi-Year Capital Plan is the continuation of various countywide arterial roadway improvements such as resurfacing roadways, installing and repairing sidewalks and improving drainage; projects include roadway improvements on NE 2 Avenue from NE 20 Street to West Little River Canal and SW 344 Street from US-1 to SW 172 Avenue (total program cost $130.035 million, $16.357 million in FY 2022-23; capital program #2000000538); DTPW anticipates minimal operating impact to the annual budget that will be absorbed using existing resources			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 100 vehicles including trucks, sedans, vans, trailers, and specialty vehicles ($9.928 million) for the replacement of its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for improvements to our roadways and other transit related neighborhood improvements (total program cost $7.509 million, $6.226 million in FY 2022-23; Non-Departmental capital program #2000001302)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the final upgrades to the Bus Tracker and Vehicle Locating System (total program cost $18.646 million, $148,000 in FY 2022-23; capital program #672830); this will replace the existing Computer Aided Dispatch (CAD)/Automatic Vehicle Locator (AVL) system; fleet tracking helps improve route efficiency, decrease unnecessary idling time and reduce wasted miles driven, which in turn lowers fuel consumption; the capital program is funded through the People's Transportation Plan Bond Program			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; 560 of 560 CNG buses have been procured and are in service; the construction of the CNG fueling stations at Coral Way and Central bus facilities are completed; the construction for the fueling station at Northeast garage is expected to begin December 2023; the replacement of the Department's aging bus fleet has decreased bus delays, unplanned overtime and maintenance expenditures due to breakdowns and increased bus service performance and reliability, which leads to increased rider satisfaction (total program cost $474.894 million, $152.557 million in FY 2022-23; capital program #673800)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes continued funding for replacement of 136 Metrorail vehicles; all 136 Metrorail vehicles will have been delivered by the third quarter of FY 2022-23, of which 134 are already in service and two are expected to be in service by the fourth quarter of FY 2022-23; DTPW continues to oversee contract deliverables for warranty support, reliability testing, operating manuals and training; the replacement of the Department's aging Metrorail fleet has improved service performance and reliability, which has decreased service delays, unplanned overtime expenditures and replacement parts (total program cost $385.813 million, $2.761 million in FY 2022-23; capital program #6733001)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the South Dade Transitway Corridor, a premium transit service in the southern part of the County; the South Corridor is one of six rapid transit corridors in the SMART Plan; the South Corridor runs along the existing South Dade Transitway for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for the South Corridor; the project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features; the South Corridor consultant team has completed the FTA Project Development Phase and received FTA Small Starts funding in the amount of $99.9 million and FDOT state funds in the amount of $100 million; the Design-Build contract was awarded in September 2020 and the Notice to Proceed (NTP) was given to the contractor in February 2021 (total program cost $303.460 million, $70.010 million in FY 2022-23; capital program #2000000973)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station, a multi-modal corridor and linear park that will enhance connectivity, mobility and biking safety for Miami-Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street; Phase Two extends from SW 13th Street to SW 19th Avenue; and Phase Three extends from SW 19th Avenue to the "kiss and ride" at the Dadeland South Metrorail Station (total program cost $147.850 million, $36.177 million in FY 2022-23; capital program #2000000133)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the project development and environmental studies for six rapid transit corridors in the SMART Plan - Beach, East-West, North, Northeast, Flagler and Kendall corridors; the Beach and East-West corridors consultant teams made recommendations on the preferred alternative to the Miami-Dade Transportation Planning Organization (TPO) in January 2020 and October 2020 respectively and both recommendations were adopted by the TPO as the locally preferred alternatives; the TPO also adopted the locally preferred alternative for the Northeast Corridor in March 2021; the consultant teams are now working on preliminary engineering and environmental evaluations of the transit alternatives and are projected to complete the National Environmental Policy Act (NEPA) process for the Beach Corridor Trunkline and the Northeast Corridor in 2022 and the East-West Corridor in 2023			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan will continue People's Transportation Plan (PTP) funding to replace and upgrade Transit's physical assets to include buses, facilities, and equipment according to normal replacement cycles as part of the Infrastructure Renewal Plan (IRP) (total program cost $103.463 million, $12.5 million in FY 2022-23; capital program #677200)			X	
The FY 2022-23 Proposed Budget will continue to provide transit passes to both City Year ($82,000) and the Greater Miami Service Corps ($3,000) in exchange for a total of 7,000 hours of volunteer service		X		
The FY 2022-23 Proposed and Multi-Year Capital Plan includes a Vision Zero Network strategy program to provide safety improvements with the goal of eliminating all traffic fatalities and severe injuries, while increasing safe, healthy and equitable mobility for all by redesigning streets to include pedestrian features (total program cost $13.744 million, $5.399 million in FY 2022-23; capital program #2000001296)			X	
Recreation and Culture				
Cultural Affairs				
As part of the County's CIIP, the Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan provides continued funding for the necessary repairs and renovations to address the County's aging cultural facilities including infrastructure improvements, furniture, fixtures, equipment and upgraded security systems (total program cost $100.775 million; $17.661 million in FY 2022-23; capital program #2000001287)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2021-22, three of the Department's cultural facilities applied for and received federal support from the U.S. Small Business Administration's Shuttered Venue Operator Grants (SVOG) program; these awards total $1,886,375 and include $1,078,301 for the South Miami-Dade Cultural Arts Center, $579,332 for Miami-Dade County Auditorium and $228,742 for the African Heritage Cultural Arts Center; these funds will assist the Department in offsetting those costs incurred as a result of COVID-19 and provide additional programming and operational assistance	X			
In FY 2022-23, South Miami-Dade Cultural Arts Center will continue to work with the nonprofit organization "After School Film Institute" to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts; the Proposed Budget includes continued grant funding of $40,000 for the program		X		
In FY 2022-23, the Department will continue to serve as a liaison to County-supported cultural institutions including the Adrienne Arsht Center for the Performing Arts of Miami-Dade County, Fairchild Tropical Botanic Gardens, HistoryMiami, Sandrell Rivers Theater, Vizcaya Museum and Gardens, and the Westchester Cultural Arts Center		X		
In FY 2022-23, the Department will continue to work on a variety of major public art projects, managing works by various local, national and international artists; these artwork commissions are associated with various capital projects across the County including, but not limited to, the new Civil and Probate Courthouse, DTPW's South Dade Corridor, the Liberty Square Rising Housing Development (Phase 4-6), the new Bombardier Customer Services Center and the Embassair GATE301 FBO at the Miami-Opa Locka Executive Airport, and new facilities at PortMiami including Virgin Voyages Terminal V, Carnival's Terminal F expansion, the new Royal Caribbean World Headquarters and MSC Miami Cruise Terminals		X		
In FY 2022-23, the Department will provide oversight on an allocation of $500,000 for The Historic Hampton House Community Trust, Inc. and $100,000 in funding to the Miami Dade North Arts & Humanities Foundation Inc. for the Miami Museum of Contemporary Art of the African Diaspora (MoCAAD)		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the upgrade of its departmental websites; the project is funded through the Information Technology Leadership Council (ITLC) capital program (total program cost $150,000; $75,000 in FY 2022-23; capital program #2000001458); once completed, the project is estimated to have an $18,000 operational impact		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for various infrastructure improvements and the design of a free-standing café at the South Miami-Dade Cultural Arts Center which will provide the Center with revenue generating opportunities by providing catering services for facility events as well as the surrounding South Miami-Dade community; the café is being developed and is projected to be built during FY 2023-24; the replacement of the Center's Building Automation System is anticipated to be completed in the latter stages of 2022 (total program cost $2.010 million, $760,000 in FY 2022-23; capital program #2000000213); construction of the cafe is projected to cost approximately $4.3 million (capital program #2000001490)	X			
The Department's FY 2022-23 Proposed Budget includes $25.519 million in funding to support the cultural competitive grants and programs, which is an increase of $6.898 million from last year's budgeted amount of $18.621 million	X			
The Department's FY 2022-23 Proposed Budget includes the continued funding ($40,000) for the film program at the African Heritage Cultural Arts Center; the program will train at-risk middle and high school students in preparation for careers in film and television production; a $200,000 CreARTE grant from the Perez Family Foundation has been secured to help capitalize this program through September 30, 2023		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes continued funding for critical infrastructure renovations to the Miami-Dade County Auditorium; the project includes a complete overhaul of the facility to address deferred maintenance and plan for future needs and uses of the facility; critical improvements include the replacement of the main building systems (structural, electrical, plumbing, HVAC, and life safety) as well as interior finishes, furniture, fixtures, IT infrastructure, theatrical systems, and sound and communication systems; the competitive selection process to select a team of architects, engineers, and specialty consultants to undertake the significant improvements needed has been completed and award of the contract has been approved by the BCC; design work is expected to begin in July 2022 (total program cost $47.601 million; $5.450 million in FY 2022-23; capital project # 931360); as part of the Mayor's resiliency initiative, the project will include energy efficiencies			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the back-of-the-house expansion of the Joseph Caleb Auditorium; the project includes expanding the loading dock for improved access, additional dressing rooms, storage, office space and green room; the expansion will improve the facility's functionality which will allow the theater to present a more diverse selection of shows and attract a greater number of users; construction bids for the back-of house expansion are scheduled for late 2022 with construction beginning soon thereafter; design of the front-of-house and theatrical system improvements, including new rigging, theatrical lighting and equipment, sound and communications equipment, renovations to the lobby, public restrooms, and box office area, is underway and scheduled to be completed in early 2023; as part of the Mayor's resiliency efforts where applicable, the project will also include energy efficiencies; when opened, it is projected to have an operational impact of approximately $2 million and 10 FTEs (total program cost $9.835 million; $4.548 million in FY 2022-23; capital program #9310220); shows are being held at the Miami-Dade County Auditorium until improvements to the Caleb Auditorium are completed	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding to begin design work on a new African Heritage Cultural Arts Center to replace the existing, outdated facility at its current location; the new Center will be created as a 21st century sustainable complex with increased state-of-the-art capacity to offer educational programs for children and youth in all arts disciplines, to present arts and humanities events to the general public and to continue to cultivate the work of community artists and arts organizations	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the continued oversight of the planning, design and construction of the Coconut Grove Playhouse project; once completed, the day-to-day operations and maintenance of the Playhouse will be managed by GableStage, Inc. supported by revenues generated by the project's parking garage (total program cost $39.2 million, $10.731 million in FY 2022-23; capital program #921070); the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds ($15 million); a Knight Foundation Grant ($2 million), Parking revenues ($2.2 million), Special Obligation 2005 Bond proceeds ($5 million) and $15 million funded through the Countywide Infrastructure Investment Program (CIIP)	X			
The FY 2022- 23 Proposed Budget includes $65,000 in General Fund support to begin work on cultivating a local dance group to become a resident Black dance company for the South Miami-Dade Cultural Arts Center				X
The FY 2022-23 Proposed Budget includes $125,000 in additional funding for programming and marketing services as the Department will aggressively promote the cultural facilities' return to normal activities	X			
The FY 2022-23 Proposed Budget includes $467,000 in funding support for the continuation of the Joseph Caleb Auditorium's art education programs which are currently being presented at the Miami-Dade County Auditorium; the 962-seat auditorium is still closed to the public due to an expansion/renovation project to add much needed back-of-the-house amenities to broaden the facility's programming spectrum; the facility is expected to open for programming and events in FY 2023-24		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes $500,000 in operational support for the Westchester Cultural Arts Center; the community cultural center is managed by the Roxy Theatre Group and after its first year of operations, the FY 2022-23 level of support is based on the updated actual costs of continuing to offer performances, educational programs and related recreational activities to serve families and children		X		
The FY 2022-23 Proposed Budget includes $729,000 in funding support for the Culture Shock Miami program (www.cultureshockmiami.com), where students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only $5		X		
The FY 2022-23 Proposed Budget includes continued funding for the Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books ($85,000)		X		
The FY 2022-23 Proposed Budget includes continued grant funding from The Children's Trust in the amount of $1.5 million; The Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County ($1.418 million), as well as funding for one full-time Administrative Officer 2 position ($82,000) to assist with the program management for "All Kids Included" (AKI) initiatives, "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grant programs		X		
The FY 2022-23 Proposed Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens ($376,000), Miami Children's Museum ($785,000), ZooMiami Foundation, Inc. ($293,000) and Fantasy Theater Factory, Inc. for the Sandrell Rivers Theater ($460,000)	X			
The Westchester Cultural Arts Center at Tropical Park has been completed and the Roxy Theatre Group has been operating and managing the facility since late 2021; the East Park, an outdoor performance space adjacent to the Center, has also been developed in partnership with the Parks, Recreation and Open Spaces Department to augment the Center's offerings and to provide additional opportunities for outdoor events; the full complement of furniture and theatrical equipment items are scheduled to be received and installed by late 2022; the community cultural center is offering performances, educational programs and related recreational activities to serve families and children	X			
The increase of $6.898 million in grants funding is being invested in strengthening support for nonprofit arts organizations and artists to help with the transition to post-pandemic programs and activities and to address increases in costs	X			
Library				
In FY 2021-22 and FY 2022-23, Department renovation projects, maintenance and operations continue to contribute to ensuring buildings are sustainable, safe and resilient; in FY 2021-22 the Department continued replacement of existing lighting with more energy efficient LED lighting, installed the Department's first Electric Vehicle Charging stations at the new Westchester Library Health & Wellness Center, and included requirements for green cleaning standards in the janitorial services contract			X	
In FY 2021-22, MDPLS continued to engage library patrons with diverse online informational, educational and recreational programs and events via the Library's social media pages, YouTube channel and Zoom, including storytimes, STEAM programs, book clubs, health and wellness programs, fitness classes, consumer education, U.S. citizenship workshops, sensory friendly programs, programs for older adults, music, and arts and crafts, to ensure continued public access to these services and activities throughout the pandemic		X		
In FY 2021-22, MDPLS marked its 50th anniversary with special programs, events and community engagement activities, including a marketing campaign to underscore the importance and significance of the Library in our community		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2021-22, MDPLS's new Hialeah Gardens Branch Library won the Design-Build Institute of America (DBIA) Florida Region 2021 Project of the Year award; the award was presented to the design-build team of State Contracting & Engineering Corp., Silva Architects and MDPLS; the facility is LEED Silver certified with several sustainable features to maximize operational efficiency and minimize environmental impacts			X	
In FY 2021-22, the Board of County Commissioners approved a solar panel agreement which includes the installation of solar panels at the North and South Dade Regional Libraries, marking the first solar powered libraries as part of the County's resilience initiatives ($146,000); the projects are in the design development stage with expected completion in FY 2022-23			X	
In FY 2021-22, the Department applied for and received over $1.5 million from the Federal Communications Commission, Emergency Connectivity Fund (ECF) for Schools and Libraries; the funding supported the deployment of more than 700 tablets, 500 hotspots, and 2,000 Chromebooks with LTE-enabled internet service, allowing residents to checkout the devices and expanding access to internet service				X
In FY 2021-22, the Department completed construction of the Westchester Library Health and Wellness Information Center, a 3,800 square foot LEED Silver certified facility funded with Building Better Communities General Obligation Bond proceeds and Library District funds; this facility, adjacent to the Westchester Regional Library, opened in the third quarter of FY 2021-22 and provides free health and wellness information to the public; as part of the Library's environmental sustainability efforts, the facility includes three electric vehicle charging stations that are open to the public			X	
In FY 2021-22, the Department continued its Year-Round Book Sale Initiative at library locations and revenue-generating contract with Thriftbooks for disposition of donated and deaccessioned books, projecting approximately $207,000 in revenue to support library programs and events for the public			X	
In FY 2021-22, the Department reclassified a Library Assistant 1 to a Social Worker 1 position, enhancing MDPLS's Library Social Worker Program to connect vulnerable segments of the community with access to social services at the Main Library; the Department will also continue to budget $16,000 to continue participation in the FIU/Southeast Florida Library Information Network (SEFLIN) social worker initiative				X
In FY 2021-22, the Department repaired or replaced outdated and inefficient HVAC systems with more efficient, less energy consuming equipment at the Golden Glades, International Mall, Hispanic, Naranja and Pinecrest branches; in FY 2021-22, and FY 2022-23, the Department will complete major HVAC replacement projects at the Westchester Regional, Miami Beach and North Central branch locations			X	
In FY 2021-22, the Department was awarded $275,000 from the State of Florida Division of Library and Information Services (DLIS) American Rescue Plan Act Grant from the Institute of Museum and Library Services (IMLS) to expand the Library's Drive-Up Wi-Fi initiative by adding 11 library locations and improving the wi-fi signal at 13 others; the Drive-Up Wi-Fi initiative will encompass 35 locations with wi-fi accessibility in over 800 parking spaces		X		
In FY 2021-22, the Human Resources Division participated in the Fit2Lead Parks Internship Program and Summer Youth Internship Program, hosting 29 at-risk youth and high school students at library locations with paid internship opportunities to gain experience about County government, employability skills, financial literacy education, mentorship and learning and development opportunities		X		
In FY 2021-22, the Library assisted the Mayor's Office in developing the Community ID Program Plan, which was accepted by the Board of County Commissioners in February 2021; issuances of Community IDs to the public is expected to begin in July 2022 through an agreement with the Miami Foundation, ensuring that Branches, Florida continues to issue Community IDs to the public, funded through a $200,000 non-departmental allocation		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2021-22, the MDPLS Making Strides Against Breast Cancer Team, supporting the County's Health and Safety Initiatives, was recognized as a 2021 Top Fundraising Team by the American Cancer Society, finishing second out of 163 fundraising teams in Miami-Dade County		X		
In FY 2021-22, the Project L.E.A.D. (Literacy for Every Adult in Dade) adult literacy program was offered in a hybrid model where assessment of adult learners, volunteer training, and confidential tutoring were made available both online and in-person at all branch locations		X		
In FY 2022-23, MDPLS will continue to offer both in-person and virtual programming, including Noches Culturales, a quarterly celebration of the culture and traditions of different countries, the annual MDPLS Family Festival, holiday-themed events such as the Kendale Lakes Branch Tree Lighting Celebration, the Make-a-Bookmark and Library Card Design Contests, and the Summer Reading Challenge		X		
In FY 2022-23, the Department will continue its Bookmobile and Technobus service with approximately 1,400 annual stops at locations throughout the County, including senior centers, adult living facilities, parks, schools, and a variety of outreach events; additionally, the Department, as part of its long-range transition to smaller more fuel efficient vehicles, will continue the modernization of its mobile services fleet with the purchase and build out of a replacement bookmobile ($220,000); this will be in addition to the compact, fuel efficient bookmobile that began service in FY 2021-22		X		
In FY 2022-23, the Department will continue to harden buildings with grant funding from FEMA's Pre-Disaster Mitigation Program and Hazard Mitigation Grant Program in the amount of $2.1 million including Coral Reef (Impact resistant windows, doors, storefront, $64,000), Coral Gables (roof and impact resistant windows, $311,000), Lemon City (roof and impact windows and storefront, $146,000), South Dade Regional (roof and impact resistant windows and storefront, $610,000), Miami Lakes Branch Library (Roof replacement, Impact windows, doors, and Storefront, $275,000), and Westchester Regional Library (Total Roof replacement, impact windows, doors, and Storefront $695,000)			X	
In FY 2022-23, the Department will continue to offer the Homework Help and Tutoring Program, which is estimated to provide nearly 47,000 tutoring sessions to K - 12 students; to date the Talking Books Program has circulated over 63,000 items to 180 institutions and 2,612 individuals who have difficulty reading or using printed books; the recently launched Libraries @ Your Door Program has delivered over 29,000 items and is expected to deliver over 55,000 library books and materials in the current fiscal year		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a 6,860 sq ft library facility within the 20,600 sq ft LEED Silver certified multi-purpose community center at Chuck Pezoldt Park; the project is a collaboration between Library and the Parks, Recreation and Open Spaces (PROS) Department; the estimated total program cost is $14.248 million of which $9.253 million is funded by PROS and $4.995 million is funded by Library (capital program #2000000507 and #936340); the capital programs are funded with Building Better Communities General Obligation Bond proceeds (BBC-GOB), the Countywide Infrastructure Investment Program (CIIP); Park Impact Fees and Library Taxing District revenues			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of one vehicle ($220,000); over the next five years, the Department is planning to spend $1.431 million to replace 14 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for major interior and exterior renovations, roof replacement and installation of impact resistant windows at the South Dade Regional Library (total program cost $9.044 million, $397,000 in FY 2022-23; capital program #2000001218)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a 20,000 square foot LEED Silver certified Doral Branch Library; this library will replace the leased storefront currently serving the community; it is expected to be operational in FY 2023-24 with an estimated annual operating impact of $243,000 which includes four FTEs (total program cost $14.536 million, $6.619 million in FY 2022-23; capital program #906640)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a LEED Silver certified replacement Key Biscayne Branch Library and continued repairs and renovations to the current facility (total program cost $12.155 million, $1.367 million in FY 2022-23; capital program #905640)			X	
The FY 2022-23 Proposed Budget continues the MDPLS Adult Learning Academy, a multi-disciplinary educational services program that provides a learning curriculum of 3,000 hours of structured adult learning opportunities	X			
The FY 2022-23 Proposed Budget includes funding ($5,000) to continue sponsorship of and partnership with the Miami Book Fair, including promotion of the library through hosting and moderating author panels, a library community outreach tent and library card sign-ups		X		
The FY 2022-23 Proposed Budget includes interior and exterior renovations and a 5,000 square foot addition to Miami Lakes Library (total program cost $5.235 million, $2.516 million in FY 2022-23; capital program #2000001446); the Department completed design in FY 2021-22 and expects to bid and award the construction contract in FY 2022-23		X		
The FY 2022-23 Proposed Budget includes the addition of one Passport Services Clerk to support a third Passport Services location at the West Kendall Regional Library ($56,000); in FY 2021-22, the Department expanded hours of operations at two passport processing locations (North and South Dade Regional), processing approximately 5,600 passports for residents		X		
The FY 2022-23 Proposed Budget includes the addition of one Social Worker 1 ($75,400) and one Social Worker 2 ($87,500) position to continue to enhance MDPL's Library Social Worker Program to connect vulnerable segments of the community with access to social services at the Main Library and other branches		X		
Parks, Recreation and Open Spaces				
A significant investment has been made to address the technology infrastructure needs of various parks and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2022-23		X		
Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU			X	
In FY 2021-22, Zoo Miami began the operation of the new treatment and rehabilitation center in support of the PROS Sea Turtle Conservation Program			X	
In FY 2021-22, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment				X
In FY 2021-22, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology			X	
In FY 2021-22, Zoo Miami hosted the following annual special events: Zoo Boo, Zoo Lights, Sip & Stroll, Eggventure and Party for the Planet		X		
In FY 2021-22, the Deering Estate Mangrove Boardwalk construction began with anticipated completion in Summer 2023			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2021-22, the Department completed the Water Recreation Access Plan (WRAP), also known as the blueways plan, which seeks to increase public access to waterways, enhance recreation and create an interconnected system of accessible water destinations			X	
In FY 2021-22, the Department hosted the Love in Music Festival at Greynolds Park		X		
In FY 2022-23, 41 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts will be maintained			X	
In FY 2022-23, NAM will continue to seek out and sustain partnerships and funding opportunities to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park, maintained with the assistance of TERRA Environmental Research Institute, the natural area at Pine Forest Park, funded by a state grant, and the natural areas at Whispering Pines Preserve, Ives Estates Park and Dolphin Center Special Taxing District Preserve, restored with monies from the Tree Trust Fund			X	
In FY 2022-23, NAM will contract with Fairchild Tropical Botanical Garden to provide biological monitoring services ($60,000) to PROS managed preserves and will seek to renew the contract for future years			X	
In FY 2022-23, the Department will begin improvements at Ferguson Park to include a fitness court, ADA connectivity, shelters and the replacement of existing walkways with new asphalt				X
In FY 2022-23, the Department will continue coordination with DTPW and enter into an interdepartmental agreement to design, procure and construct a green space, with a designated area for dogs, under the guideway at the First Street Metromover Station; the project will be partially funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds and Downtown Development Authority (DDA) funding, and is scheduled to be completed in FY 2022-23 (total project cost $650,000, $450,000 in FY 2022-23; capital programs #2000001337)			X	
In FY 2022-23, the Department will continue providing lot clearing and maintenance services for County-owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes funded through collection of liens ($830,000) and will continue the same level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor				X
In FY 2022-23, the Department will continue the Fit2Lead program for afterschool program participants and summer program participants, funded by General Fund revenues; the program will provide internships for high school students ages 15-19 ($1.9 million)				X
In FY 2022-23, the Department will continue the competitive solicitations of 69 youth sports partnership agreements; this process had been delayed in the prior fiscal year due to the continued unforeseen challenges of the COVID-19 pandemic		X		
In FY 2022-23, the Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metromover stations, 20.5 miles of Busway and all Miami-Dade Transit Maintenance Facilities ($1.648 million)			X	
In FY 2022-23, the Department will continue to provide a level of service of grounds maintenance along County rights-of-way for medians at 20 cycles per year; roadside maintenance cycles will remain at 12 cycles per year			X	
In FY 2022-23, the Department will start construction of the replacement and new mangrove boardwalks at Matheson Hammock Park East and Charles Deering Estate; the lengths of the raised boardwalks through natural areas and mangroves are approximately one mile at Matheson Hammock Park and 1,294 linear feet at Charles Deering Estate (total project cost at Matheson Hammock Park is $6 million funded from BBC-GOB; capital programs #932110; total project cost at Charles Deering Estate is $7.467 million funded from BBC-GOB, CIIP Program Revenues and FEMA reimbursements; capital program #937580)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Division will provide landscape services to the Venetian Causeway and through seven Interdepartmental agreements which encompass Port Miami, Public Housing, Miami-Dade County Police stations, Information Technology Department (ITD) Radio Towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the DTPW Vehicle Inspection Section (VIS)			X	
In FY 2022-23, the Department will award a design-build contract to renovate and reconfigure the existing 36-hole regulation championship course to one 18-hole championship course and one 9-hole executive course at the Country Club of Miami; additionally, the Department will finalize the design of the renovations to the existing clubhouse (total project cost $22.031 million, $534,000 in FY 2022-23; capital program #2000001312)	X			
In FY 2022-23, the Department will commence procurement of the construction contract for a new community center at Amelia Earhart Park; the project encompasses a new 30,000 square foot community center, four lighted and irrigated natural turf soccer fields integrated with two cricket pitches, connecting pathways and covered bleachers, large swimming pool with an adjacent shallow activity pool, stand-alone mountain bike restroom building, walkways along the perimeter of the large lake, and other ancillary components (total project budget is $23.5 million, $772,000 in FY 2022-23 funded from BBC-GOB and CIIP Program Revenues; capital program #9310040)				X
In FY 2022-23, the Department will commence with the procurement of a new Community Center at Homestead Air Reserve Park; the project encompasses a new 22,000 square foot Recreation Center, a new 15,000 square foot Nature-based Playground, a new splash pad (1,700 square foot of wet play area), and four new lighted and irrigated athletic fields; the project is funded with BBC-GOB and CIIP Program Revenues (total project budget is $27.057 million, $200,000 in FY 2022-23; capital program #933780)				X
In FY 2022-23, the Department will complete construction improvements at Lake Stevens Park; the project encompasses a new splash pad facility, 25 space parking lot (including three electric vehicle (EV) car charging units), picnic shelter, multipurpose sodded sitting mound, site furniture, and a 1,562 square foot restroom building (total project budget is $4.070 million, $770,000 in FY2022-23, funded from BBC-GOB and CIIP Program Revenues; capital programs #2000001275 and #2000001274)				X
In FY 2022-23, the Department will complete construction of the Haulover Park Marina-Boat Ramp Replacement and Parking Upgrade Project; the project encompasses replacement of existing boat ramps with concrete floating docks, elevation of existing parking lot and primary and secondary overflow parking, new access road, and the replacement of sanitary sewer lateral (total project budget is $12.7 million, funded from BBC-GOB and CIIP Program Revenues; capital programs #932740 and #2000001275)			X	
In FY 2022-23, the Department will complete construction of the Larry & Penny Thompson Park RV Campground Renovations; the project encompasses complete interior renovations to existing restroom/shower/laundry buildings No. 1, 2, 3 & 4 (total project budget is $8.6 million, funded from BBC-GOB, Safe Neighborhood Parks (SNP), and CIIP Program Revenues; capital programs #937120 and #2000001275)				X
In FY 2022-23, the Department will complete construction of the Phase II ADA programs (total project budget is $2.066 million, $962,000 in FY 2022-23, funded from BBC-GOB and CIIP Program Revenues; capital programs #935930, #9310080, #932200, #935470, #937340, #931600, and #939000)				X
In FY 2022-23, the Department will complete the construction of the Arthur Woodard Park Development and Westwind Lakes Restroom Building; the Arthur Woodard Park development project includes the construction of walkways, fitness court, shelter, and landscaping (total project budget is $1.2 million, funded from BBC-GOB and Park Impact Fees; capital programs #933490 and #9340351); the Westwind Lakes Restroom Building includes construction of a new restroom building to support the existing splash pad (total project budget is $837,000, funded from CIIP Program Revenues; capital program #2000001275)				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Department will complete the remediation project at Chapman Field Park (total project budget is $6.044 million, $540,000 in FY 2022-23, funded from BBC-GOB and the Chapman Field Trust Fund; capital program #933530)			X	
In FY 2022-23, the Department will continue the procurement of Professional Service Agreements for consultants and start design on system-wide sea-level rise and resiliency projects at coastal parks; these improvements will be based on ongoing studies and recommendations prepared by various consultants during FY 2020-21; in conjunction with the County's Office of Resiliency efforts, these projects will provide improved patron safety and address issues of sea level rise and increased range of tides			X	
In FY 2022-23, the Department will procure a professional consultant and start design work to replace and expand the existing Animal Hospital at Zoo Miami as the existing building has exceeded its useful life; the new LEED and Envision Sustainability (ENV SP) rated facility will provide state-of-the-art healthcare to the zoo animals (total project cost $25.449 million, $1.030 million in FY 2022-23; capital program #2000001311); the project will be funded from private donations, Capital Asset Acquisition 2021A Bond proceeds, a grant from the Florida Department of Environmental Protection, and CIIP Program Revenues	X			
In FY 2022-23, the Department will procure construction for a 20,600 square foot multi-purpose Community Center at Chuck Pezoldt Park; the Department is working with the Library Department on a joint venture to include a 6,860 square foot Library component within the Community Center (total project cost $14.248 million, $3.969 in FY 2022-23; capital programs #936340 and #2000000507); the project is funded with BBC-GOB proceeds, CIIP Program Revenues, Park Impact Fees and Library Taxing District revenue				X
In FY 2022-23, the Department will start construction of the Southridge Park Aquatic Center which includes a new 5,350 square foot community recreation center, a 4,920 square foot training pool and a 1,400 square foot splash pad (total project cost $15.206 million, $760,000 in FY 2022-23, funded from BBC-GOB Financing, Capital Asset Series 2021A Bonds and CIIP Program Revenues; capital program #932030)				X
In FY 2022-23, the Department will start the construction of 39 playground replacement projects and commence the design of another ten projects pursuant to the Playground Replacement Program included in the department's CIIP program; the Program is a continuing effort to upgrade, replace and rehabilitate all parks infrastructure (total playground program cost $83.2 million; capital programs #2000001275 and #2000002301); the projects are being funded with Capital Asset Acquisition Series 2021A Bond and CIIP Program Revenues	X			
Since the approval to convert high-pressure sodium (HPS) streetlights to light-emitting diode (LED) streetlights was granted in FY 2018-19, the Department has converted 92 percent of all streetlights			X	
The 2022-23 Proposed Budget includes 17 additional positions (one Zoo Exhibits Manager, one Exhibits Technician, one Associate Zoo Veterinarian, two Animal Behavior Specialists, one Zoo Miami Keeper 2, three Zoo Miami Keeper 1s, one Exhibits Technician, one PROS Maintenance Supervisor, one Maintenance Mechanic, one Painter, one Auto Equipment Operator 2, one Inventory Clerk, and two Interpretive Programs Attendants) to support daily facility maintenance coverage for an aging facility with a growing number of repair and improvement projects; to ensure safety of the animals and guests and to be on par with AZA Accreditation standards; to support the Sea Turtle Rehabilitation Program and prepare for the hospital expansion; to support the expansion of the Amphitheater (including a new public exhibit) and creation of new ambassador programming at Critter Connection, the Conservation Action Center, Behind-the-Scenes Tours and throughout the walkways to create quality guest engagement activities and experiences; to support production of Amphitheater Show and special events; to support the growing number of Zoo special events such as Zoo Lights, Sip & Strolls, and numerous walks/runs; and to provide the needed assistance with the daily ordering, receipt verification, and inventory/quality control of over 450 different animal food items	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 165 light and heavy vehicles and equipment ($11.701 million) for the replacement of its aging fleet funded with lease purchase financing and special taxing district revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment breaking down; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget continues youth golf instruction programming at Country Club of Miami by the current operator, Crandon Golf Academy ($175,000)		X		
The FY 2022-23 Proposed Budget includes a $150,000 grant, reimbursed by the Countywide General Fund, for the Florida Avocado Administrative Committee to help combat Laurel Wilt; the Committee has initiated a program for replacing trees in commercial groves where removal of diseased trees has occurred			X	
The FY 2022-23 Proposed Budget includes a reimbursement of over $2 million from the EEL fund for conservation, management and maintenance of natural preserves			X	
The FY 2022-23 Proposed Budget includes continued funding for countywide and UMSA tree canopy enhancement ($1.5 million)			X	
The FY 2022-23 Proposed Budget includes continued funding to evaluate the impacts of and need to manage increased amounts of seaweed on the beach ($3.9 million)			X	
The FY 2022-23 Proposed Budget includes funding from the Water and Sewer Department (WASD) for the Florida Friendly Landscaping Program and Landscape Irrigation Water Conservation Programming ($285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and DTPW for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs ($124,000, $25,000 and $46,000, respectively)			X	
Through its Million Trees Miami initiative, Neat Streets Miami expects to give away 2,000 trees to Miami-Dade County residents and plant 2,500 trees on public land in FY 2022-23			X	
Neighborhood and Infrastructure				
Animal Services				
ASD and the Friends of Miami Animals (FOMA) entered into a grant agreement in FY 2019-20 to launch a pilot program to provide mobile animal wellness services to low-income communities within the County; the grant will continue to fund four positions for the first quarter of FY 2022-23 and the remaining salaries will be subsidized by the General Fund		X		
In FY 2021-22, the Division added a Revenue Development Coordinator to design and implement a robust fundraising program to support the life-saving work needed for the shelter animals ($146,000)		X		
In FY 2021-22, the Division added one Veterinarian ($146,000) and four Veterinarian Technicians ($273,000) to ensure adequate levels of support for essential spay and neuter services on free roaming community cats		X		
In FY 2021-22, the Division added three Transport Operators to ensure adequate levels of support to continue essential spay and neuter services on free roaming community cats ($175,000)		X		
In FY 2022-23, the Department will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status		X		
In FY 2022-23, the Department will continue its partnership with Petco to provide an off-site adoption venue with a 100 percent adoption rate		X		
In FY 2022-23, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Department will continue the Pet Retention Program aimed at assisting families in crisis or at risk of surrendering their pets				X
In FY 2022-23, the Department will continue to fund its agreement with the SFSPCA to house and care for large animals and livestock ($200,000), and provide an additional $200,000 for this fiscal year for a total of $400,000		X		
In FY 2022-23, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations				X
In FY 2022-23, the Department will continue to provide free preventative wellness care for owned pets in underserved communities through its partnership with Friends of Miami Animals (FOMA) operating the Wellness on Wheels (W.O.W.) mobile unit				X
In FY 2022-23, the Department will continue to provide life-saving heartworm treatment at no cost for dogs adopted from the shelter				X
In FY 2022-23, the Department will create a marketing plan to increase animal welfare education in the community		X		
In FY 2022-23, the Department will focus on prevention programs to minimize shelter intakes and assist community residents rehoming pets		X		
In FY 2022-23, the Department will use social media platforms to increase the community's understanding of the services offered at the Pet Adoption and Protection Center		X		
In FY 2022-23, the Department will continue to pursue growth of the foster program by expanding outreach efforts to private industries to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan also includes funding for drainage improvements to the Pet Adoption and Protection Center (PAPC) to alleviate flooding issues and the resurfacing of the employee parking lot (total program cost $615,000, capital program #2000002374)			X	
The FY 2022-23 Proposed Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of $450,000 annually and continues an agreement with the City of Homestead to operate and maintain a low cost spay/neuter clinic in South Dade; the clinic is open five days per week				X
The FY 2022-23 Proposed Budget funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care ($125,000)		X		
The FY 2022-23 Proposed Budget includes one Administrative Officer 2 (Behavior Coordinator) position added to evaluate and track animal behavior, formulate behavior plans, conduct trainings, and offer post outcome behavioral support for shelter animals ($60,000)		X		
The FY 2022-23 Proposed Budget includes two Animal Service Enrichment Specialist positions added to work with the Behavior Coordinator and implement the behavior plans by training and offering enrichment to the affected animals ($99,000)		X		
Solid Waste Management				
In FY 2022-23, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate ($6.448 million)			X	
In FY 2022-23, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 ($5 million per year); the FY 2022-23 Proposed Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resource Recovery facility ($79.249 million), including other supplemental contracts to support the Resource Recovery operation ($638,000)			X	
In FY 2022-23, the Department will continue environmental and technical service operations that include facilities maintenance ($4.696 million) and environmental services ($3.01 million)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Department will continue the operation of two Home Chemical Collection Centers ($1.035 million)			X	
In FY 2022-23, the Department will continue to pay the Greater Miami Service Corps for litter pickup, cart repairs and other special projects ($184,000)		X		
In FY 2022-23, the Department will continue to provide curbside garbage collection services ($92.685 million) to include commercial garbage collection by contract ($2.837 million) and waste collection pick-ups at specific non-shelter bus stops ($917,000)			X	
In FY 2022-23, the Department will continue to provide trash collection services ($50.694 million), including the UMSA litter program along corridors and at hotspots ($1.487 million)			X	
In FY 2022-23, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division ($100,000)		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new proposed HC2 will be located at the 58th Street Facility (total program cost $5.126 million, $2.098 million in FY 2022-23; capital program # 507960)			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 136 vehicles ($27.443 million) for the replacement of its aging fleet funded with lease purchase financing ($27.113 million for heavy fleet, and $330,000 for light fleet); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes Solid Waste System revenue bond proceeds for the Munisport Landfill Closure (total program cost $35.376 million; $1.8 million in FY 2022-23; capital program #5010690) and Virginia Key Closure (total program cost $44.638 million; $2.157 million in FY 2022-23; capital program #606610); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the construction of a 9,000 square foot LEED Silver certified administration building at the 58th Street Facility to house the Mosquito Control and Habitat Management operations as well as provide improved drainage to the surrounding area and vehicular flow through resurfacing and stripping; this project is funded through the Countywide Infrastructure Improvement Program (CIIP)(total program cost of $7.570 million, $ 1.513 million in FY 2022-23; capital program #2000001394)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan provides capital improvements at the South Dade Landfill to include improvements to its Sequence Batch Reactor (SBR) system that that will provide continued treatment of leachate and other ground water contaminants (total program cost $2.881 million; $44,000 in FY 2022-23; capital program #2000001381) as well as improvements to the gas collection and control systems that will provide odor control and improved air emissions (total program cost $10.447 million, $835,000 in FY 2022-23; capital program #2000001354)			X	
The FY 2022-23 Proposed Budget does not include funding for contracted crews in case of an outbreak; as with other natural events, if an outbreak occurs, resources required will be funded by General Fund reserves			X	
The FY 2022-23 Proposed Budget includes a per household residential collection fee increase of 5.2 percent and a one-time cash infusion of general revenue, generated from the American Rescue Plan Act (ARPA) to address future budget shortfalls, which will also mitigate the impact of the fee increase; the full-service household residential household collection fee will increase by $25 from $484 to $509; this increase will allow the Department to maintain current service levels to include two weekly residential curbside garbage pickups, biweekly residential recycling pick-up, two 25 cubic yard annual bulky waste pickups per household and unlimited use of the 13 Trash and Recycling Centers (TRC)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department ($29,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division ($165,000) for treating drains			X	
The FY 2022-23 Proposed Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities ($500,000)		X		
The FY 2022-23 Proposed Budget includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week ($13.245 million)			X	
The FY 2022-23 Proposed Budget includes the transportation and disposal of waste through roll off operations ($7.588 million) at the Trash and Recycling Centers (TRC)			X	
Water and Sewer				
For FY 2022-23, the Department will continue the Ocean Outfall legislation capital project (total program cost $1.416 billion; $74.073 million in FY 2022-23; capital program #962670)			X	
In FY 2022-23, the Department is continuing to increase its focus on its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings (total program cost $167.088 million; $14.865 million in FY 2022-23; capital program #9650201)			X	
In FY 2022-23, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan also addresses the continued implementation of various wastewater systems capital projects such as the Pump Station Improvement and Resilience Programs (total program cost $338.202 million; $34.591 million; capital program #2000000784), Ocean Outfalls Legislation Program (total program cost $1.416 billion; $74.073 million in FY 2022-23; capital program #962670), Consent Decree (total program cost $1.469 billion; $175.056 million; capital program #964120, #964440 and #968150), and South District Expansion (total program cost $673.103 million; $119.164 million in FY 2022-23; capital program #2000000580)			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of various water system capital projects such as the Hialeah/Preston Water Treatment Plant (total program cost $64.062 million; $11.233 million in FY 2022-23; capital program #9650041), Alexander Orr Water Treatment Plant (total program cost $129.167 million; $9.562 million in FY 2022-23; capital program #9650031), Small Diameter Water Main Replacement Program (total program cost $269.925 million; $14.806 million in FY 2022-23; capital program #2000000072) and Water Distribution System (total program cost $136.822 million; $20.357 million in FY 2022-23; capital program #9653311)			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan is systematic and responsible in addressing regulatory requirements related to aging infrastructure such as pump stations, treatment plants and transmission lines and necessary upgrades; the capital plan addresses $556.412 million in wastewater needs, $208.326 million in water needs and BBC/GOB Water and Wastewater projects of $18.438 million dollars				X
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes projects that directly impact the resilience of the County's built and natural systems; this includes designing infrastructure that considers sea-level rise and storm surge for the life of the assets; the C51 Reservoir Alternate Water Supply project that will diversify water resources and benefit environmental and agricultural uses; investments to renew water plant infrastructure with the Water Reset Program; and investments to maximize the use of biogas from the wastewater treatment process to increase onsite energy production				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes the addition of 14 positions ($92,000 funded for two pay periods) to provide public outreach, utility infrastructure aesthetics beautification and additional staff for the safety and communication center		X		
The FY 2022-23 Proposed Budget includes the addition of 34 operational positions ($300,000 funded for two pay periods) to properly staff wastewater operations and meter replacement activities, perform new sampling and lab testing, and support consent decree compliance; positions include a variety of trade positions (Pipefitters, Electricians, Sewer Inspectors, Mechanics, Semi-Skilled Laborers, etc.)			X	
The FY 2022-23 Proposed Budget includes the addition of a Grants Specialist ($90,000) to strengthen oversight of resilience initiatives and to increase grant opportunities for the Department			X	
Health and Society				
Community Action and Human Services				
During FY 2021-22, the Department was awarded $11.3 million in funding from the American Rescue Plan (ARP) for a two-year period ending in FY 2022-23 to provide additional services to children and families enrolled in the Head Start program; support their economic stability; continue the assessment of their nutritional, health and wellness needs; and provide resources and materials to address these needs	X			
In FY 2021-2022 and throughout FY 2022-23, the Office will provide referrals for housing complaints, rental assistance, and legal services; provide landlord/tenant rights training; create and host a tenant hotline; and collaborate with community housing associations to advocate for public housing renovation and redevelopment projects.		X		
In FY 2022-23, the Department will continue addressing the renovation needs of the New Direction Residential Treatment and Rehabilitation facility; the project is funded through the Countywide Infrastructure Investment Program (CIIP) and is estimated to take three to four years to complete (total program cost $22.831 million; $1.061 million in FY 2022-23; capital program #6009530)		X		
In FY 2022-23, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 13 Community Resource Centers to improve access for low-income residents ($3.161 million in CSBG and $4.202 million in Countywide General Fund)				X
The Department continues to analyze the most cost-effective way to redevelop the Wynwood/Allapattah Regional Neighborhood Service Center site; this capital program is funded through the Building Better Communities Bond (BBC-GOB) Program (total program cost $15 million; $500,000 in FY 2022-23; capital program #8463701)				X
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes facility wide infrastructure improvements funded through the Countywide Infrastructure Investment Program (CIIP); the capital program focused on addressing the County's aging facilities to include but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevator, roof, security and various other miscellaneous items as needed (total program cost $6.036 million; $66,000 in FY 2022-23; capital program #2000001280)			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the refurbishment of the Kendall Cottages Complex, which is estimated to be completed in FY 2023-24; the project includes, but is not limited to, the demolition and refurbishment of 11 cottages, sidewalk repairs and the construction of a new parking facility (total program cost $4 million; $150,000 in FY 2022-23; capital program #844680)		X		
The FY 2022-23 Proposed Budget includes $15,000 to conduct 5,000 engagement touchpoints with residents and other community stakeholders via surveys, meetings and events to design and promote strategies to create safer neighborhoods				X
The FY 2022-23 Proposed Budget includes $75,000 to provide 50 students with $1,500 college scholarships		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes $75,000 to provide grants to forty-five community-based organizations through the Safe in the 305 program				X
The FY 2022-23 Proposed Budget includes 30,000 one-way trips per year to elderly clients attending the Department's Adult Day Care Centers		X		
The FY 2022-23 Proposed Budget includes a total of $550,000 for the Weatherization Assistance Program, which enables 25 low-income families to permanently reduce their energy bills by making their homes more energy efficient			X	
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center which will be available for public use, will offer a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately $25 million (total program cost $3.5 million; $1.750 million in FY 2022-23; capital program #2000001492)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 12 vehicles that are comprised of six light fleet vehicles ($255,000) and six heavy fleet vehicles ($720,000); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 Proposed Budget includes $220,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders		X		
The FY 2022-23 Proposed Budget includes funding of $359,000 from Public Housing and Community Development (PHCD) for painting and facility maintenance; $380,000 from AmeriCorps to support member stipends, training, and support services for youth; $134,000 from the Florida Department of Transportation for beautification and graffiti abatement services; $105,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild; and $555,000 from Career Source South Florida for case management, employment, and training and support services for youths		X		
The FY 2022-23 Proposed Budget includes reimbursement of expenses of $118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children		X		
The FY 2022-23 Proposed Budget includes the following contracts and interdepartmental transfers: $333,000 from PHCD for landscape and beautification services; $202,000 from Solid Waste Management for beautification projects; $171,000 in community-based organization funding to provide case management, training and support services; $110,000 from Water and Sewer for landscape maintenance; $60,000 from Miami-Dade Fire Rescue for custodial services; $5,000 from Regulatory and Economic Resources to secure abandoned buildings and unsafe structures; $50,000 from Internal Services for landscape maintenance; $150,000 from the City of Miami MLK Beautification project to maintain the Butterfly Garden and other areas within City of Miami boundaries; $100,000 from CAHSD for building and landscape maintenance; $200,000 from Public Housing and Community Development for Septic to Sewer connections; $533,000 from Public Housing and Community Development for the Safety Net Leadership Institute; $39,000 from the City of Miami for employment training; $25,000 from the United Way for Financial Literacy courses; $13,000 from YouthBuild USA Prudential for mentorship, employment and community service activities, and $319,000 from YouthBuild DOL for construction related education training and work experience		X		
The Psychological Services Division provides psychological services to clients by four doctoral/psychology Interns and approximately five to seven Master/Bachelor level students in the mental health field				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Homeless Trust				
During the Fiscal Year 2022 State Legislative Session, the Homeless Trust secured a special appropriation of $562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the street who would likely not do well in a congregate facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing				X
Operational funding has been added to support and enhance the organic farm and farmer's market at Verde Gardens, which operates in support of households experiencing homelessness; Verde Gardens includes 145 units of permanent supportive housing for disabled families with minor children		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan also includes $3.239 million to address the aging infrastructure at Verde Gardens ($1.259 million in FY 2022-23; program #2000002356); improvements include but not limited to interior and exterior renovations, installation of equipment, commercial kitchen upgrades and HVAC replacement; as part of the Mayor's resiliency initiative, where applicable, equipment will be energy efficient; the facility provides supportive housing and services to families experiencing homelessness; the project is funded with Homeless Trust Capital Reserve funds		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $1.835 million to address long-term infrastructure needs at Chapman Partnership North ($370,000 in FY 2022-23; program #2000002458) and Chapman Partnership South ($585,000 in FY 2022-23; program #2000002355); improvements include interior and exterior renovations, installation of equipment, commercial kitchen upgrades and HVAC replacement; these projects are funded with Homeless Trust Capital Reserve funds; as part of the Mayor's resiliency initiative, where applicable, equipment will be energy efficient; these facilities, through a private -public partnership offer homeless assistance to men, women and children as well as provide a variety of support services		X		
The FY 2022-23 Budget includes an allocation in the Health and Society Community-based Organizations to the Sundari Foundation, Inc., operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma-informed housing and services for homeless women, youth, and children with special needs ($520,000)		X		
The FY 2022-23 Proposed Budget and Multi-year Capital Plan includes $5 million from the HOME Investment Partnership American Rescue Plan Program (HOME-ARP) for the purchase and renovation of the Mia Casa property which will provide services to senior citizens experiencing homelessness and unsheltered single adults with special needs (capital program #2000002595)		X		
The Homeless Trust continues to partner with and leverage the resources of area public housing agencies, including Miami-Dade, Miami Beach, Hialeah and Homestead, to provide housing to homeless households, including 770 Emergency Housing Vouchers made available through the American Rescue Plan Act		X		
The Homeless Trust continues to pursue strategies to eliminate race as a social determinant of homelessness and is working to ensure black persons and persons with lived experience are part of CoC planning and decision making; the Homeless Trust continues to perform an annual racial disparity quantitative assessment, review its coordinated entry system to ensure people of color have equal access to permanent housing, and facilitate trainings on racial bias and equity				X
The Homeless Trust continues to work with Participating Jurisdictions, including Miami-Dade, Miami, Hialeah, Miami Beach, and North Miami to target HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) resources to add new units to the development pipeline targeted to people experiencing homelessness and rehouse persons experiencing homelessness		X		
The Homeless Trust received a $1.75 million special appropriation to provide permanent housing for seniors and others experiencing homelessness; two growing homeless sub-populations include those ages 55+ and unsheltered single adults with severe mental illness				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Three (3) new permanent housing projects are coming online as a result of the successful Fiscal Year 2021 U.S. HUD Continuum of Care Program Competition cycle; the three projects will provide housing and services for an estimated 135 households, or 284 people experiencing homelessness, including survivors of domestic violence; in March 2022, the Homeless Trust was awarded more than $41 million in new and renewal grants from U.S. HUD to provide homeless housing and services				X
Public Housing and Community Development				
In FY 2022-23, PHCD is projected to expend $8.9 million in Federal Capital Fund Program (CFP) dollars to address long-term infrastructure needs in various public housing developments to include elevators, roofs, windows, fire alarm systems and Uniform Federal Accessibility Standards (UFAS) compliance; it is important to note that the FY 2022-23 federal budget will not provide enough funding to address infrastructure needs on various public housing sites; as a result of the infrastructure improvements, there is no fiscal impact to the Department's operating budget at this time, however, when applicable, the Department will install energy efficient equipment that in the long-term will provide some operational savings	X			
In FY 2022-23, PHCD will continue to process all affordable housing grant agreements related to the disbursement of the $26 million district specific PHCD capital program funding	X			
In FY 2022-23, PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies		X		
In FY 2022-23, the Department will continue the redevelopment of Liberty Square Rising, a public/private redevelopment initiative that includes the demolition of all existing public housing units in Liberty Square, development of the vacant Lincoln Gardens site and the construction of new infrastructure and dwelling units; during FY 2019-20 Liberty Square Phase One delivered the redevelopment's first 204 units, which included 73 public housing units; in FY 2020-21 Liberty Square Phase Two delivered an additional 204 units, including 73 public housing units; in FY 2021-22 Liberty Square Phase Three delivered 192 units, including 71 public housing units; the project is focused on transforming neighborhoods into viable, energy efficient, mixed- income and sustainable neighborhoods with access to well-functioning services, high quality public schools and education programs, early learning programs and services, public transportation and jobs for residents; the estimated development cost is $450 million of which $46 million is funded from County and federal sources; in FY 2020-21, the development was turned over to a private management company that receives operating subsidies through PHCD; after the transfer of all phases takes place, the annual cost to PHCD to provide oversight of the private management company is estimated at $100,000	X			
In FY 2022-23, the Development Division, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program	X			
In FY 2022-23, the Division will continue the planning and administration of the public housing redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Modello, Lincoln Gardens, Arthur Mays, Naranja, Homestead Gardens, Perrine Gardens, Perrine Villas, Heritage Village 1 and 2, Moody Gardens, Moody Village, Palm Courts, Palm Towers, Opa-Locka Elderly, Venetian Gardens, Palmetto Gardens, Jose Marti Plaza, Little Havana Homes, Falk Turnkey, Grove Homes, Stirrup Plaza Family, Annie Coleman 14, Annie Coleman 16 and South Miami Gardens development projects	X			
In FY 2022-23, the Infill Housing Program will continue to be administered by one Chief Real Estate Officer position and one PHCD Facilities & Development Contracts Coordinator to be reimbursed from the Countywide General Fund ($328,000)	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
PHCD continues to explore ways to effectively manage federal budgetary shortfalls through the use of HUD's Rental Assistance Demonstration (RAD) program; program funding is subject to HUD approval and the availability of funding from both federal and private sector resources and, in past years, the RAD program maintained a hard limit on the number of units nationally that were eligible for redevelopment; Congress increased the number of units eligible for redevelopment that may qualify for funds under the program from 225,000 to 455,000; this increase in the eligible unit limit serves as the basis for the comprehensive redevelopment of all of HUD's public housing inventory	X			
PHCD, along with community partners, will continue to monitor and develop affordable housing opportunities as the County progresses toward achieving its Thrive 305 goal of 15,000 units	X			
The Department will continue working on several initiatives to address affordable homeownership, including the Building on County Land project ($9 million); additionally, the Department is implementing an adopted ordinance by creating a standard methodology for the establishment of a maximum sales price in the homeownership program which would expand options for buyers	X			
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $867,000 of Documentary Surtax funds to pay the debt service related to the Scott Carver Development Phase 3; the Surtax funds will be transferred to the General Government Improvement Fund (GGIF) where the debt payment is budgeted	X			
The FY 2022-23 Surtax revenue is budgeted at $44 million; the FY 2022-23 Surtax carryover of $273 million is allocated for on-going multi-family rental projects and homeownership programs; total funding budgeted for affordable housing, including Surtax is $387.336 million	X			
Economic Development				
Aviation				
During the 2021-22 fiscal year, MDAD was awarded $160 million in grant funding related to the Airport Rescue Plan Act (ARPA) that can be used towards Debt Service payments, reimbursement of operating expenses, and relief to concessionaires; $64 million of this amount will be programmed in FY 2022-23 to reduce the landing fee and terminal rental rates	X			
MDAD's promotional funds total $211,000 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs ($141,000) and various other activities ($70,000)	X			
The Central Base Apron and Utilities project started construction during FY 2018-19 and is expected to be completed during FY 2022-23 (total Central Base Apron and Utilities Subprogram cost $108.483 million; $31.116 million in FY 2022-23; capital program #2000000093)	X			
The Department will continue the design and construction for the expansion of the South Terminal and its associated apron to the east; the project will add an additional three gates available for increased air traffic volume and provide more hardstand positions that will help the airlines and airport operations meet growing industry demands; construction is expected to be completed by the third quarter of FY 2028-29 (total South Terminal Expansion Subprogram cost $469.351 million; $16.395 million in FY 2022-23; capital program #2000001317)	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes ongoing projects in the Central Terminal Subprogram; this includes various projects that will enhance the passenger experience at MIA through improved security processing by providing centralized security checkpoints for concourses E and F and the design and construction of additional hold rooms to meet growing gate demands and aircraft size capacity and improved vertical circulation; the subprogram also includes the design and construction of a new Concourse F to increase air traffic capacity and improve MIA's passenger experience; it is anticipated the new concourse will be completed by FY 2033-34 (total Central Terminal Subprogram cost $1.818 billion; $11.340 million in FY 2022-23; capital program #2000001041)	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes new Concourse E renovations that include interior, exterior and code requirement upgrades, upgrades to passenger loading bridges, replacement of the automated people mover, new chiller plant to meet preconditioned air demands and various other upgrades (total Concourse E Subprogram cost $384.901 million; $57.487 million in FY 2022-23; capital program #2000000094)	X			
The FY 2022-23 Proposed Budget includes one Division Director 2 position ($146,000) to lead a newly created function called Cargo Infrastructure Development to provide oversight of new cargo developments at the airport; in addition, two positions will be transferred to the Executive Division to support this function including one position transferred from the Facilities Management Division and one position from the Policy Advisement Division	X			
The FY 2022-23 Proposed Budget includes the addition of one Administrative Officer 1 position ($49,000) that will provide administrative support to the Division	X			
The FY 2022-23 Proposed Budget includes the creation of the Policy and External Affairs Division, transferring in 23 positions from the Policy Advisement Division		X		
The Passenger Boarding Bridges (PBB) Program has replaced 17 PBBs as of FY 2021-22 and is projected to have replaced the remaining 27 PBBs by the second quarter of FY 2023-24; the replacement of these aging passenger boarding bridges will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure (total Passenger Boarding Bridges Subprogram cost $70.045 million; $22.369 million in FY 2022-23; capital program #2000000596)	X			
Under the Department's Miscellaneous Project Subprogram, the MIA - Taxiway T and S Pavement Rehabilitation and Taxiway R Realignment project, which will increase safety for both aircrafts and vehicles through taxiway connector modifications, is under construction and expected to be completed by the first quarter of FY 2022-23; the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system was completed in June 2021 (total Miscellaneous Project Subprogram cost $503.697 million; $63.751 million in FY 2022-23; capital program #2000000096)	X			
he Department's FY 2022-23 Capital Improvement Program (CIP) has 20 subprogram projects and one new program that include: General Aviation Airports, MIA Airfield and Airside, MIA Cargo and Non-Terminal Buildings, MIA Central Base Apron and Utilities, MIA Central Terminal, MIA Concourse E, MIA Fuel Facilities, MIA Land Acquisition (MII 2020), MIA Land Acquisition, MIA Landside and Roadways, MIA Miscellaneous Projects, New Program Contingency, MIA North Terminal, MIA Passenger Boarding Bridges, MIA Reserve Maintenance, MIA South Terminal Expansion, MIA South Terminal, MIA Support Projects, MIA Terminal Wide Roof, MIA Terminal Wide and MIA Terminal Wide Restrooms (total program cost $6.373 billion; $479.921 million in FY 2022-23)	X			
Miami-Dade Economic Advocacy Trust				
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $1 million in funding for land acquisition to expand the construction of affordable and workforce housing for low-to-moderate income families (capital program #2000002776)				X
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $4.5 million in funding to design and construct affordable and workforce housing for low-to-moderate income families (capital program #2000002775)				X
The FY 2022-23 Proposed Budget includes a reorganization that transfers one position from the Youth Services Division to better align resources and oversight of Youth Services, Housing Program, and Economic Development Divisions		X		
The FY 2022-23 Proposed Budget includes one Information Officer position to increase awareness of agency-related efforts and promote program and event participation ($87,000)		X		
The FY 2022-23 Proposed Budget increases grant funding to outside organizations by a one-time amount of $375,000; this funding will provide small minority business owners access to capital to expand their business				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget reallocates existing funding by reclassifying an existing vacancy to a Crypto Currency Specialist that will be responsible for educating the Black Community both consumer and commercial on the issues around emerging technologies and cryptocurrency		X		
The FY 2022-23 Proposed Budget reallocates existing funding by reclassifying two existing vacant positions to a Housing Program Chief and Construction Development Officer, to grow housing assistance programs				X
Regulatory and Economic Resources				
During FY 2021-22 three, Lien Collection Specialist overage positions were approved as part of the Code Compliance Division's ongoing customer service enhancement initiative that will promote voluntary compliance by providing a dedicated proactive service to communicate with owners regarding cases received by the lien unit prior to proceeding with additional collection efforts ($266,000)		X		
During FY 2021-22 two Administrative Officer 3 overages were approved to obtain and track daily status updates on all key departmentwide information technology and innovation projects and provide technical support to administer the RER's ongoing operating business model with virtual meetings and workshops ($205,000)		X		
During FY 2021-22, an additional seven overage positions were approved, that include two Building Inspectors ($217,000) and five Roofing Inspectors ($563,000), to ensure a more reasonable daily average number of inspections per inspector and reduce the dependence on overtime		X		
During FY 2021-22, five overage positions were approved as the administrative and back-office support for enhanced building recertification initiative that ensures the structural and electrical safety of 40/50 year old buildings; the positions include three RER Permitting and Plans Specialists ($215,000) and two Administrator Officer 1 positions ($146,000)		X		
During FY 2021-22, four overage positions were approved to fully accomplish the Division's goals and implement recommended strategies, as well as the Resilient305 Strategy and Thrive 305 Action Plan; the positions include one Energy Services Coordinator ($130,000), one Biscayne Bay Program Manager ($156,000), one Resilience Program Manager of Regional Policy ($156,000) and one Resilience Coordinator 2 ($135,000)			X	
During FY 2021-22, one RER Planning Development Manager overage position was approved; this position is dedicated to Comprehensive Development Master Plan land use implementation, driven through zoning amendments ($178,000)		X		
During FY 2021-22, two RER Planning Development Manager overages were approved for the development, amendment, implementation and monitoring of new and existing long-range policies, planning studies and planning-related legislation ($356,000)			X	
During FY 2021-22, two overage positions were approved to better align the programs and initiatives provided by the Environmental Resources Management Division utilizing one Division Chief 3 ($205,000) for additional management and oversight of regulatory operating units and one Administrative Officer 3 ($103,000) to support with public records, social media and community outreach		X		
During FY 2021-22, two overage positions were approved, one Media Relations Specialist to support the Department's Communication Manager with the management of all social and news media, respond to public records requests and coordinate all marketing and promotional materials ($103,000) and one Environmental Resources Policy Advisor to support the Department Director and the Office of the Mayor with the refocusing of the Department's environmental programs and initiatives ($271,000)		X		
During FY 2022-23, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and Tree Trust Fund monies ($500,000) and Environmental Protection and Education grant program funds administered by the Office of Management and Budget's Grants Coordination Division ($430,000)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2022-23, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program ($3 million); additionally, the FY 2022-23 Proposed Budget includes a $4.975 million in grant support from the Florida Department of Environmental Protection and a $24 million one-time transfer of General Revenue from the Miami-Dade Rescue Plan to address future budget gaps in the program			X	
In FY 2022-23, the Department anticipates spending $10.587 million for the purchase of development rights; $10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted (capital program #986940)			X	
In FY 2022-23, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries, funded from the Biscayne Bay Environmental Trust Fund ($1 million) and Florida Inland Navigational District grant proceeds ($100,000) (total program cost $6.6 million; capital program #5555691)			X	
In FY 2022-23, the Department will continue to maintain and improve beaches, which provides protection against storm impacts, enhances quality of life for residents and increases tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers ($177.894 million), Florida Department of Environmental Protection ($10.939 million), Beach Renourishment Fund ($9 million), City of Miami Beach Contribution ($8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) ($10 million); the program covers all capital and related costs such as surveys, planning, design and construction, inclusive of temporary easements of property to facilitate staging and construction, for federally and locally funded beach renourishment projects throughout the federally authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside (total program cost $216.459 million; $11.044 million in FY 2022-23; capital program #2000000344)			X	
In FY 2022-23, the Department will continue to verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of $50,000 or $100,000 based on expenditures within the County, the budget includes $500,000 programmed in General Government	X			
In FY 2022-23, the Proposed Budget and Multi-Year Capital Plan continues funding various capital programs with Utility Service Fees ($10.450 million) to support the protection of the water supply including land acquisition, the surface water canal restoration action plan, hydrologic improvements to canals, testing and evaluation studies for the creation of a salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management			X	
The Department is formalizing grant agreements based on the $90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at $61.9 million have been approved	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 23 vehicles ($702,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds ($40 million), the Florida Department of Environmental Protection ($4.975 million) and one-time contribution of General Revenue from the Miami-Dade Rescue Plan ($15 million) to address future budget gaps in the program (total program cost $59.975 million, $12.456 million in FY 2022-23; capital program #5555621)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the construction and/or acquisition of a new Permitting and Inspections Center that is county owned and better suited for a virtual services business model; the project is funded with RER Building Proprietary revenues (total program cost $39.234 million; $400,000 in FY 2022-23; capital program #2000002875)			X	
The FY 2022-23 Proposed Budget continues General Fund support of $100,000 for the removal and disposal of decomposed fish and other marine life in the areas of Biscayne Bay			X	
The FY 2022-23 Proposed Budget continues General Fund support of $140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)			X	
The FY 2022-23 Proposed Budget continues General Fund support of $20,000 for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers			X	
The FY 2022-23 Proposed Budget continues General Fund support of $500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process		X		
The FY 2022-23 Proposed Budget continues to support the Office of Resilience's mission to lead Miami-Dade County to a resilient and environmentally sustainable future by identifying vulnerabilities, coordinating stakeholders and facilitating innovative solutions			X	
The FY 2022-23 Proposed Budget includes $1.013 million in General Fund support for continued services related to urban planning, sustainability planning and transportation development through the CDMP and related activities			X	
The FY 2022-23 Proposed Budget includes $206,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network and one Assistant to the Chief Heat Officer ($88,000); the goal of the Chief Heat Officer is to complete and implement a Climate and Health Action Plan that will include a Heat Season Awareness Raising Campaign for the public, targeted vulnerable populations and health care practitioners			X	
The FY 2022-23 Proposed Budget includes $409,000 in General Fund support for countywide historic preservation activities as required by Miami-Dade County's Historic Preservation ordinance, which was designed to protect, enhance and perpetuate properties of historical, cultural, archeological, paleontological, aesthetic and architectural merit		X		
The FY 2022-23 Proposed Budget includes a one-time $1.810 million in General Revenue support from the Miami-Dade Rescue plan for a Water Quality Control Plan that will evaluate nutrient loading from fertilizer application at golf courses, parks and athletic fields as well as evaluate the impacts of these nutrients on surface water and groundwater quality			X	
The FY 2022-23 Proposed Budget includes a one-time $175,000 of General Revenue support from the Miami-Rescue Plan to conduct a Plastic Free 305 Media Plan to encourage businesses to reduce the use of single-use plastics in Miami-Dade County			X	
The FY 2022-23 Proposed Budget includes a one-time $333,000 of General Revenue support from the Miami-Rescue Plan to develop and implement a multimedia public awareness campaign and educational outreach program to promote and improve awareness regarding various general environmental initiatives that relate to protecting groundwater and local waterways			X	
The FY 2022-23 Proposed Budget includes a one-time $500,000 in General Revenue support from the Miami-Dade Rescue Plan to conduct an awareness campaign to educate the public about the variety of services and programs offered by the Office of Consumer Protection; the campaign will ensure that the public recognizes the office as a trusted resource for consumer protection, provide tips and information to help consumers make sound decisions and protect themselves and inform workers of their opportunity to file claims for nonpayment/underpayment of wages		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes a one-time $500,000 of General Revenue support from the Miami-Rescue Plan for the initial effort to secure specialized technical expertise to work with state and federal agencies to develop, prepare and submit a permit application to establish a Wetlands Mitigation Bank			X	
The FY 2022-23 Proposed Budget includes a reimbursement of $70,000 from the Transportation Planning Organization (TPO) to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process			X	
The FY 2022-23 Proposed Budget includes continued funding ($500,000) for demolishing unsafe structures that create safety, physical and potential health threats; also funding ($10,000) for the removal of abandoned vehicles from public and private properties and to secure abandoned buildings that engender unsafe environments ($200,000)			X	
The FY 2022-23 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities ($75,000)	X			
The FY 2022-23 Proposed Budget includes the continuation of $200,000 in General Fund support to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to fund economic development efforts in South Miami-Dade	X			
The FY 2022-23 Proposed Budget will continue funding ($100,000) for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence			X	
Seaport				
As a result of COVID-19, Seaport is uncertain as to what the traffic levels will be in FY 2022-23; consequently, the Department is currently assuming approximately 3.1 million passengers for FY 2022-23; as the fiscal year progresses and actual performance is experienced, the Department's budget may need to be adjusted	X			
Cargo improvements included in the FY 2022-23 Proposed Budget and Multi-Year Capital Plan include an investment totaling $1.026 billion; $59.402 million in FY 2022-23	X			
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 10 vehicles ($455,00) to replace its aging fleet; over the next five years, the Department is planning to spend $2.465 million to replace 58 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2022-23 expenditures for the Shore Power capital program was adjusted from $55 million to $58.517 million; moving these expenditures from future years will allow the Port to purchase equipment in greater volume, taking advantage of volume discounts as well as ensuring that Phase 1 of the project is completed by the Fall of 2023 (total program cost $175.848 million, $58.517 million in FY 2022-23; capital program #2000001675)			X	
The Seaport's Promotional Fund is budgeted at $400,000 in FY 2022-23 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The major thrust of the of Seaport's capital improvement plan includes various cruise terminal renovations and new passenger facilities (total program cost $973.579 million, $153.780 million in FY 2022-23); the expansion of Cruise Terminal F which will accommodate additional Carnival Cruise Line ships (total program cost $177.965 million, $26.852 million in FY 2022-23; capital program #2000000979); the design and construction of the new Cruise Terminal V to support expanding Virgin Voyages operations (total program cost $136.963 million, $21.163 million in FY 2022-23; capital program #2000000978); new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines (total program cost $179.161 million, $50.785 million in FY 2022-23; capital program #2000000570); the preparation of Berth 10 as a new future terminal (total program cost $185.510 million, $10 million in FY 2022-23; capital program #2000001343); as a result of these port investments, it is anticipated that the Port will be able to handle over 10 million passengers by FY 2025-26	X			
General Government				
Audit and Management Services				
The FY 2022-23 Proposed Budget includes the addition of three Associate Auditors ($276,000), two Senior Auditors ($207,000) and one Audit Manager ($142,000) to assist with additional workload demands		X		
Communications and Customer Experience				
During FY 2021-22, two Administrative Officer 1 positions ($176,000), one Special Project Administrator 1 position ($107,000) and one Special Project Administrator 2 position ($124,000) were added to support the Constituent Services function		X		
During FY 2021-22, two Graphic Designer positions were added to support the functions which serve County Departments and elected officials ($204,000)		X		
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital plan includes funding for the acquisition of a Customer Relationship Management (CRM) solution that will allow the Department to store and manage customer information across all County touchpoints as well as maintain that information and prompt the customer to keep that information up-to-date and accurate; it is expected that the implementation of the CRM will be completed in FY 2023-24; the project is being funded with Capital Asset 2020C bond proceeds (total program cost $2.5 million; $2 million in FY 2022-23; capital program #2000001438)		X		
Elections				
Due to the growth in personnel required to assist with in-person and online training, as well as the need for constant oversight of training sites, staffing level allocations, and personnel recruitment, an additional Elections Supervisor ($87,000) is included in the FY 2022-23 Proposed Budget		X		
During FY 2021-22, the Elections Department completed the purchase of Clear Ballot Technology ($1 million) that will enable auditing of ballot transactions and provide the technology support to conduct a recount if needed; the capital program is funded through the General Government Improvement Fund (GGIF)				X
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the replacement of 1,750 aging and outdated ballot scanners over a two-year period (total program cost $8.750 million; $5.835 million in FY 2022-23; capital program #2000001534); the capital program is funded with Future Financing proceeds		X		
The FY 2022-23 Proposed Budget for the Operations Division includes the addition of two Elections Procedure Specialist ($143,300) that will be assisting in the planning, organizing, and implementing of the Post Audit for each election in accordance with State Statute				X
The FY 2022-23 Proposed Budget includes costs associated with the Countywide Gubernatorial Election that totals $12.9 million and includes early voting operations at 28 sites, election day support at 600 locations, temporary workers, Vote-by-Mail materials, poll worker services, advertisements, and printing of ballots		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2022-23 Proposed Budget includes the addition of five positions including three Election Support Specialists ($179,000), one Elections Section Manager ($115,000) and one Clerk 4 ($71,000); the proposed increase is required for a recently revised state statute that involves increased requirements for initiative petitions, increased requests for public records on voter information, petition status, circulator, log reports and eligibility maintenance of voter records				X
The FY 2022-23 Proposed Budget includes the addition of two Clerk 3 positions ($120,000) in the Poll Worker Recruitment and Training Division to assist with increasing demands associated with scheduling and training functions		X		
Finance				
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the acquisition and implementation of a credit and collection system to replace the existing application that is outdated and can no longer support the volume and complexity of today's operation; the Department is projecting to complete this project by the close of FY 2022-23 (total program cost $817,000; $350,000 in FY 2022-23; capital program #2000001261); the capital program is funded with departmental operating funds	X			
Human Resources				
During FY 2022-23 the department will continue to partner with Career Source of South Florida and Miami-Dade Community College to coordinate the Mayor's Monthly Career & Job Fairs throughout Miami-Dade County, which focuses on attracting applicants and generating interest in hard to recruit positions that will address the hiring needs of County departments		X		
During FY 2022-23, the Benefits Division will complete the implementation of the Idea Scale system, a technology that captures, processes and tracks employee submissions and departmental reviews; addresses the present needs of the IDEA Reward/ESP Program, and provides potential solutions for ad-hoc engagements by other departments for special projects currently identified in the Innovation Academy and other areas in conjunction with the Thrive 305 initiative		X		
In FY 2022-23, the Division will continue the development and implementation of the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division				X
In FY 2022-23, the department will continue to partner with the Mayor's Office of Diversity and Inclusion and develop new training materials to address the goals of various Mayor's Thrive305 Initiatives		X		
The FY 2022-23 Proposed Budget includes funding to provide training on Diversity, Equity, Resiliency and Inclusion Awareness to employees; this triennial training mitigates the County's legal liability and aligns with the Mayor's Thrive305 Initiative ($60,000)		X		
Information Technology				
During FY 2021-22 fifteen part-time positions were added as part of the Mayor's apprenticeship initiative with the goal of preparing graduating seniors to enter the job market ($309,000)		X		
During FY 2022-23, the department will continue to manage various programs for which they receive General Fund reimbursement: the FIU Apprenticeship Program ($350,000), the Axis Help Program ($350,000), the eMerge County sponsorship program ($400,000), the Miami Foundation IT Consulting program ($100,000), the Innovation Academy program ($156,000) and the MDC Workforce Training program ($1.2 million)		X		
In FY 2022-23, the Department will continue to work on digitizing and modernizing transportation applications, integrating processes with other County departments and facilitating online and mobile technology for citizens		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of five vehicles ($167,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the upgrade of the current Computer Aided Dispatch (CAD) system to meet vendor support requirements and the research and development for the replacement of the County's existing CAD system for the Police and Fire Rescue departments to meet Next Generation 911/Dispatch needs (total program cost $4.688 million, $750,000 in FY 2022-23; capital program #2000000424); the capital program will be funded with bond proceeds		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the development and implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program, which is expected to be completed by October of 2025, will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations (total program cost $57.109 million, $15.802 million in FY 2022-23; capital program #2000000954); the capital program is funded with bond proceeds		X		
Internal Services				
As part of ISD's small business participation reforms, 15 positions ($1.351 million) were added as overages in FY 2021-22; 11 positions were added to increase contract monitoring and compliance including seven SBD Compliance Officer 1s, three SBD Compliance Officer 2s, and one SBD Section Manager; two positions were added for project review and analysis including one SBD Capital Improvement Specialist and an SBD Section Manager; one SBD Section Manager was added for business outreach and education and one SBD Professional Services Specialist was added for policy and operations management functions				X
During FY 2021-22, a Program Management Manager ($131,800) was approved as a overage; this position will oversee installation of electric vehicle charging stations for the County's fleet			X	
During FY 2021-22, a reorganization was performed that transferred four positions to the Budget and Finance Division, including one from the Business Services Division, one from the Small Business Development Division, one from the Fleet Management Division, and one from the Facilities and Infrastructure Management Division to strengthen procurement, small business, and departmental initiatives for the Director's office		X		
During FY 2021-22, a reorganization was performed that transferred one position from the Business Services Division to the Real Estate Development Division to provide oversight of additional real estate related transactions	X			
During FY 2021-22, a reorganization was performed that transferred two positions to the Facilities and Infrastructure Management Division from the Business Services Division to assist with strategic development activities focusing on County-owned properties				X
In FY 2022-23, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total program cost $4.451 million; $2.460 million in FY 2022-23; capital program #2000001190)				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of 48 vehicles ($2.140 million) for the replacement of its aging fleet funded with lease purchase financing ($600,000 for heavy fleet, and $1.540 million for light fleet); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the construction of a 15,500 square foot North Dade Government Center, currently in the conceptual design phase; the facility will include various County offices, a multi-purpose room and a commission district office; the project is expected to be completed in January 2023 (total program cost $7.5 million, $5.758 million in FY 2022-23; capital program #118480)		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan continues the Downtown Redevelopment project consisting of consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; these funds are included in the Department's FY 2022-23 operating budget (total program cost $1.797 million; $957,000 in FY 2022-23; capital program #2000002254)	X			
The FY 2022-23 Proposed Budget includes the veteran's memorial wall at the SPCC; these funds are included in the Department's FY 2022-23 operating budget (total project cost $700,000)		X		
Management and Budget				
During FY 2021-22, eight positions were approved as overages to support the consolidation of existing responsibilities, additional administrative duties and the additional consulting services that are required in the department and requested Countywide to increase efficiency and effectiveness in departments; this includes the facilitation of a transition plan for the County's new Constitutional Offices and related impacts		X		
During FY 2021-22, one Program Coordinator position was established for the NW 7th Avenue and NW 79th Street Community Redevelopment Agencies; this position will be responsible for implementing revitalization and redevelopment initiatives ($155,000)		X		
During FY 2021-22, one position from the Ryan White section was transferred to the Grants Administration section		X		
In FY 2021-22, the Department began to incorporate emerging community priorities into the Miami-Dade County Strategic Plan; in FY 2022-23, the Department will assist other departments to align their activities to the Strategic Plan to ensure future budget recommendations support County priorities		X		
In FY 2021-22, the Department purchased a grants software module that will be a one-stop shop for all grant related information; the new system will allow applicants to enter their information into a data base as opposed to submitting it manually which will allow the County to process and analyze reimbursements for the UMSA CRAs more efficiently for prompt payments		X		
In FY 2022-23, staff will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals and provides guidance to the BCC		X		
In FY 2022-23, staff will continue to support and monitor four UMSA CRAs, ensuring economic resources and investments are brought into those communities		X		
In FY 2022-23, the Department will continue the implementation of the Countywide Infrastructure Investment Plan (CIIP); staff from the Bond Program Monitoring section of the Management and Budget Division will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds ($434,000)			X	
In FY 2022-23, the Department will continue to staff Municipal Advisory Committees, which provide a forum for residents and other stakeholders to provide input to the process, acts as liaison for all County departments on annexation and incorporation issues		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4ES

This table aligns selected divisional, departmental and capital budget highlights from the FY 2022-23 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Department will continue to work with county departments as well as municipalities and outside organizations to plan, schedule and coordinate the Building Better Communities General Obligation Bond program (BBC-GOB) to ensure adherence to budgets and schedules; the FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes $267.8 million of BBC-GOB capital projects			X	
The Department's FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the purchase of a grant submission and management solution application ($75,000) benefitting both the County and nonprofit partners by automating and streamlining proposal submissions and reviews, contract development and management, and reporting processes (capital program # 2000002815		X		
The FY 2022-23 Proposed Budget and Multi-Year Capital Plan includes the continuation of the Enterprise Resource Planning (ERP) application to support reporting using data warehouse and dashboard capabilities on an adhoc basis by users of the financial and human capital management modules which is estimated to roll out to County users in the first quarter of FY 2022-23		X		
The FY 2022-23 Proposed Budget includes the transfer of three positions from the Administration Division to the Office of the Director as part of the Department's reorganization to better align divisional oversight		X		
The FY 2022-23 Proposed Budget includes revenues generated through marketing and sponsorship agreements to support existing marketing and sponsorship efforts as well as develop new revenue generating opportunities ($325,000)	X			
Strategic Procurement Department				
In FY 2022-23, the Vendor Outreach and Support Services Division anticipates holding 30 outreach events for suppliers		X		
The FY 2022-23 Proposed Budget for the Business and P3 Solutions Division includes the addition of two positions to support P3 efforts including a Division Director 3 ($170,000) and a Procurement Contracting Officer 3 ($155,000)	X			
The Policy and Training Division anticipates providing 50 trainings and workshops to SPD staff and County departments on the latest procurement developments in FY 2022-23		X		

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation and Mobility (TM), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Society (HS), Economic Development (ED), and General Government (GG). Each strategic area consists of goals and supporting objectives listed here. In all, the strategic plan includes 20 goals expressing a desired outcome and 71 action—oriented objectives that support the goals. For ease of reference, each goal and objective is labeled with a specific code (e.g. PS2, TM3-2, and ED5-1).

The objectives in particular play an important role in our Results-Oriented Governing approach by providing the linkage between departmental objectives shown in the departmental narratives on these volumes and the goals of the strategic plan. These narratives contain performance tables that include the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that county activities support achievement of strategic plan goals. The list below contains all the goals and objectives in the strategic plan, organized by strategic area. Objectives marked with an asterisk are especially related to mayoral priorities and are referred to as "Featured Objectives". Supporting departments for each of the objectives are also shown below.

Strategic Area: Public Safety (PS)

PS1: Safe community for all

- PS1-1: Reduce gun violence and other crimes by advancing equitable public and neighborhood safety measures (Juvenile Services; Police, Community Action and Human Services; Independent Civilian Panel)*
- PS1-2: Solve crimes quickly, accurately, and in an unbiased manner (Medical Examiner; Police)
- PS1-3: Support successful community reintegration for individuals exiting the criminal justice system (Corrections and Rehabilitation; Economic Advocacy Trust; Juvenile Services)*
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)

PS2: Prevention of avoidable death, injury, and property loss

- PS2-1: Minimize response time (Fire Rescue; Medical Examiner; Police; Transportation and Public Works)*
- PS2-2: Improve effectiveness of public safety response, outreach, and prevention services (Fire Rescue; Police)

PS3: Effective emergency and disaster management

- PS3-1: Increase countywide preparedness and community awareness (Animal Services; Fire Rescue; Emergency Management; Police; Solid Waste Management; Transportation and Public Works)
- PS3-2: Ensure recovery after community and countywide disasters and other emergencies (Emergency Management; Fire Rescue; Solid Waste Management; Transportation and Public Works)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- PS3-3: Protect key infrastructure and enhance security in large gathering places (Emergency Management; Police)

Strategic Area: Transportation and Mobility (TM)

TM1: Transportation system that facilitates mobility

- TM1-1: Promote efficient traffic flow on Miami-Dade County roadways (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-2: Expand and improve bikeway, greenway, blueway, and sidewalk system (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM1-3: Provide reliable, accessible and affordable transit service (Transportation and Public Works)*
- TM1-4: Expand and modernize public transportation systems and options while minimizing carbon emissions (Citizen's Independent Transportation Trust; Transportation and Public Works)*
- TM1-5: Facilitate connectivity at major points of interest and throughout the transportation system (Aviation; Seaport; Transportation and Public Works)

TM2: Safe transportation system

- TM2-1: Promote traffic and roadway safety (Police; Transportation and Public Works)
- TM2-2: Improve safety for pedestrians and bicyclists (Police; Transportation and Public Works)
- TM2-3: Ensure the safe operation of public transit (Transportation and Public Works)

TM3: Well-maintained, modern transportation infrastructure and assets

- TM3-1: Harden and maintain roadway infrastructure (Parks, Recreation and Open Spaces; Transportation and Public Works)*
- TM3-2: Provide resilient, well maintained, modern, and comfortable transportation vehicles, facilities and structures (Aviation; Seaport; Transportation and Public Works)*
- TM3-3: Promote clean, attractive roads and rights-of-way (Parks, Recreation and Open Spaces; Transportation and Public Works)

Strategic Area: Recreation and Culture (RC)

RC1: Inviting and accessible recreational and cultural venues that provide world class enrichment and engagement opportunities

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible and enjoyed by growing numbers of residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- RC1-2: Provide parks, libraries, and cultural facilities that are expertly managed, attractively designed, and safe (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

RC2: Wide array of outstanding, affordable, and engaging programs and services for residents and visitors

- RC2-1: Provide inspiring, inclusive, and affordable programs and services that create an uplifting place to live in and visit (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-3: Provide conservation education to encourage community stewardship of our natural resources (Parks, Recreation and Open Spaces)

Strategic Area: Neighborhood and Infrastructure (NI)

NI1: Safe, healthy, and attractive neighborhoods and communities

- NI1-1: Promote livable and beautiful neighborhoods (Regulatory and Economic Resources; Solid Waste Management; Transportation and Public Works)
- NI1-2: Ensure buildings are sustainable, safe, and resilient (Regulatory and Economic Resources)*
- NI1-3: Promote the efficient and best use of land (Regulatory and Economic Resources)*
- NI1-4: Protect the community from public nuisances and events that threaten public health (Regulatory and Economic Resources; Solid Waste Management; Animal Services)
- NI1-5: Ensure animal health and welfare (Animal Services)

NI2: Continuity of clean water and community sanitation services

- NI2-1: Provide sustainable drinking water supply and wastewater disposal services (Water and Sewer)*
- NI2-2: Mitigate community flood risk (Regulatory and Economic Resources; Transportation and Public Works)
- NI2-3: Provide sustainable solid waste collection and disposal capacity (Solid Waste Management)*

NI3: Protected and restored environmental resources

- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Protect and maintain surface and drinking water sources (Regulatory and Economic Resources)*
- NI3-3: Protect, maintain, and restore beaches, the coastline, Biscayne Bay, and other bodies of water (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)*

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- NI3-4: Preserve and enhance natural areas and green spaces (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)*

Strategic Area: Health and Society (HS)

HS1: Basic needs of vulnerable Miami-Dade County residents are met

- HS1-1: Reduce homelessness throughout Miami-Dade County (Community Action and Human Services; Homeless Trust)
- HS1-2: Assist residents at risk of being hungry (Community Action and Human Services)
- HS1-3: Promote the independence and wellbeing of the elderly (Community Action and Human Services; Parks, Recreation and Open Spaces)
- HS1-4: Improve access to substance abuse prevention, intervention, and support services (Community Action and Human Services; Corrections and Rehabilitation; Juvenile Services; Police)
- HS1-5: Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families (Community Action and Human Services, Police)

HS2: Self-sufficient and healthy population

- HS2-1: Provide the necessary support services for vulnerable residents and special populations (Community Action and Human Services; Homeless Trust; Juvenile Services, Management and Budget; Public Housing and Community Development)
- HS2-2: Support families and promote positive educational and developmental outcomes in children (Community Action and Human Services)
- HS2-3: Create, preserve and maintain affordable housing to support vulnerable residents and workforce needs (Public Housing and Community Development)*
- HS2-4: Foster healthy living and ensure access to vital health services (Community Action and Human Services; Management and Budget; Parks, Recreation and Open Spaces)

Strategic Area: Economic Development (ED)

ED1: An environment that promotes a growing, resilient, and diversified economy

- ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy (Economic Advocacy Trust; Regulatory and Economic Resources)*
- ED1-2: Create and maintain an environment attractive and welcoming to large and small businesses and their workforce (Regulatory and Economic Resources)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- ED1-3: Expand business and job training opportunities aligned with the needs of the local economy (Community Action and Human Services; Economic Advocacy Trust; Regulatory and Economic Resources)*

- ED1-4: Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions (Aviation; Parks, Recreation and Open Spaces; Seaport; Transportation and Public Works)

- ED1-5: Provide world-class airport and seaport facilities (Aviation; Seaport)

ED2: Entrepreneurial development opportunities within Miami-Dade County

- ED2-1: Encourage a dynamic and healthy small business community that reflects our diversity (Internal Services; Procurement Management; Regulatory and Economic Resources)*

- ED2-2: Bolster opportunities for small and local businesses to participate in County contracting (Internal Services; Procurement Management; Regulatory and Economic Resources)*

ED3: Revitalized communities

- ED3-1: Foster stable homeownership to promote personal and economic security (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)

- ED3-2: Increase economic opportunity and access to information technology for disadvantaged and disinvited communities (Information Technology; Management and Budget; Public Housing and Community Development)*

Strategic Area: General Government (GG)

GG1: Accessible, equitable, transparent, and responsible government

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate (Communications and Customer Experience; All Departments)*

- GG1-2: Facilitate community outreach and engagement to promote better decision-making in County government (Communications and Customer Experience; All Departments)*

- GG1-3: Ensure involvement of local organizations to help address priority needs of our residents (Office of Management and Budget; all departments)*

- GG1-4: Promote equity in the planning and delivery of County services (All Departments)*

- GG1-5: Ensure fair, accurate, transparent and accessible elections for all voters (Elections)

GG2: Excellent, engaged and resilient County workforce

- GG2-1: Attract and hire new talent to support operations (Human Resources; All Departments)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- GG2-2: Promote employee development and leadership (Human Resources; All Departments)
- GG2-3: Ensure an inclusive and diverse workforce (Human Resources; All Departments)

GG3: Optimal internal Miami-Dade County operations and service delivery

- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services (Information Technology)
- GG3-2: Ensure security of systems and data (Information Technology)
- GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner (Procurement Management)
- GG3-4: Effectively utilize and maintain facilities and assets (Internal Services)

GG4: Effective leadership and management practices

- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget; Tax Collector)
- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents (Management and Budget; All Departments)*
- GG4-3: Reduce County government's greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; All Departments)*
- GG4-4: Lead community sustainability efforts and climate change mitigation and adaptation strategies (Regulatory and Economic Resources; All Departments)*

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
00212-2	ELECTRONIC MONITORING OFFENDER	1/1/2020	5/31/2023	$ 6,002,999
Department(s):	CR, JU			
010-2018	Environmental Engineering Cons	4/18/2022	8/11/2024	$ 583,333
Department(s):	PH			
020421-ACT	Facility Assessment and Planni	7/1/2021	6/30/2023	$ 88,245
Department(s):	ID			
031517-SGL	FACILITY SECURITY EQUIPT, SYST	6/12/2019	6/30/2022	$ 765,535
Department(s):	PR, WS			
032521-GPC	Aftermarket Veh Parts and Supp	9/7/2021	7/31/2023	$ 500,000
Department(s):	FR, ID, WS			
060B2490021	COMMERCIAL OFF THE SHELF SOFTW	5/10/2016	9/30/2027	$ 11,286,023
Department(s):	AV, IT, WS			
060B2490022	IT NETWORK HARDWARE & SECURITY	9/24/2015	11/14/2027	$ 1,892,126
Department(s):	IT			
08/09-029	SOLAR POWER PILOT PROJECT	2/1/2022	1/31/2042	$ 7,720,175
Department(s):	RE			
090320-TTI	PUBLIC SECTOR ADMINISTRATIVE S	1/1/2022	12/31/2024	$ 950,000
Department(s):	IT			
092920-EJW	ABOVEGROUND FUEL AND FLUID STO	5/25/2022	12/7/2024	$ 2,029,500
Department(s):	FR, ID			
092920-GVR	ABOVEGROUND FUEL AND FLUID STO	1/3/2022	12/7/2024	$ 190,000
Department(s):	ID			
1046-1/21-1	REFRIGERANT GASES, PRE-QUALIFI	6/1/2017	8/31/2022	$ 3,559,663
Department(s):	AV, CR, FR, ID, PD, PH, PR, SP, TP, WS			
1088-0/17	LAW ENFORCEMENT EQUIP & SUPLIE	8/1/2012	9/30/2022	$ 5,152,019
Department(s):	AD, AV, CR, PD, PR, SP			
1-2022-UCF	Domestic Violence Study	12/29/2021	12/28/2022	$ 100,000
Department(s):	BU			
12-10	Security Solutions Products an	6/22/2021	9/30/2022	$ 274,234
Department(s):	PD			
12-14	SECURITY SOLUTIONS PRODUCTS AN	3/7/2022	12/31/2022	$ 374,995
Department(s):	ME			
121416-WWG-1	PUBLIC SAFETY AND EMERGENCY MA	2/2/2021	8/1/2022	$ 3,666,286
Department(s):	AD, AV, CH, CR, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
17-0606	FIRE EQUIPMENT, PARTS, SUPPLIE	2/16/2021	6/30/2022	$ 400,000
Department(s):	FR			
18-042	EQUIPMENT,KITCHEN AND OEM PART	8/22/2018	3/26/2023	$ 497,674
Department(s):	AV, FR			
18220	WORKFORCE MANAGEMENT SYSTEMS A	6/5/2019	3/17/2023	$ 989,299
Department(s):	IT			
18-56899-1.	Data Analysis Automated Vehicl	1/28/2021	7/31/2022	$ 125,000
Department(s):	TP			
18-56899-2	Data Analysis Automated Vehicl	2/3/2021	8/31/2022	$ 250,000
Department(s):	TP			
187AN-TISA2018-0821	VERIZON (WIRELINE) MASTER SERV	8/9/2019	8/8/2022	$ 145,572
Department(s):	IT			
190000001531	MANAGED SECURITY SERVICES	12/6/2019	9/12/2022	$ 164
Department(s):	IT			
20130091	ONLINE AUCTION SERVICES	4/8/2015	6/30/2024	$ 1
Department(s):	ID			
2021002889	Laboratory Supplies	2/17/2022	6/30/2025	$ 6,865,245
Department(s):	ME, PD, RE, SW, TP, WS			
20-AT00009700G0069	WEBEOC	10/19/2020	5/28/2023	$ 417,840
Department(s):	FR			
234A-3(1)	ADPICS/FAMIS MAINTENANCE AND S	1/1/2022	12/31/2022	$ 127,531
Department(s):	FN			
2550-0/17	REMOVAL/DISPOSAL DERELICT VESS	4/10/2012	10/9/2022	$ 457,797
Department(s):	RE, SP			
3881-5/16-1	BODY WORK REPAIR(COLLISION DAM	2/1/2012	7/31/2022	$ 11,998,718
Department(s):	AV, FR, ID, ME, PR, TP, WS			
390-000-13-1	POTABLE WATER & FOOD GRADE ICE	8/6/2018	2/28/2023	$ 1,000,000
Department(s):	FR			
43211500-WSCA-15ACS1	COMPUTER EQUIPMENT PERIPHERALS	10/16/2017	7/31/2022	$ 10,031,691
Department(s):	IT, WS			
4400008468	PUBLIC SAFETY & EMERGENCY EQUI	4/24/2019	9/30/2023	$ 11,894,461
Department(s):	AV, FR, PD, PR, SP, SW, TP, WS			
44102100-17-1	MAIL PROCESSING EQUIPMENT	5/15/2018	2/19/2027	$ 3,901,827
Department(s):	AD, AV, CL, CU, EL, FN, FR, ID, LB, ME, MM, PD, PH, PR, RE, SP, WS			
46151500-NASPO-21-ACS	Body Armor & Ballistic Product	9/29/2021	11/10/2022	$ 400,000
Department(s):	PD			
47457-4	ENTERPRISE CONSTRUCT PROJECT	10/2/2021	10/1/2022	$ 456,068

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WS			
5038-1/23-1	PUBLIC SAFETY VEHICLE ACCESSOR	6/1/2018	5/31/2023	$ 4,094,946
Department(s):	AD, AV, CR, FR, ID, IT, PD, WS			
5516-1/23-1	ARTS, CRAFTS & CERAMIC SUPPLIE	9/1/2018	8/31/2023	$ 263,268
Department(s):	CH, LB, PR			
5966-0/23	WORK GLOVES - PRE-QUALIFICATIO	12/1/2013	11/30/2023	$ 10,726,431
Department(s):	AD, AV, CH, CR, FR, ID, JU, ME, PD, PH, PR, RE, SP, SW, TP, WS			
6152-1/22-1	FRAMING OF PROTOCOL DOCUMENTS	11/1/2017	10/31/2022	$ 360,267
Department(s):	AV, CC, CH, FR, ID, JU, LB, PD, PR, RE, SP, SW, WS			
6277-0/12	MARINE SERVICES AND EQUIPMENT	12/1/2007	8/31/2022	$ 6,849,864
Department(s):	PR, RE, SP, WS			
6301-5/15-5	TONER CARTRIDGES (NEW/OEM) FOR	7/1/2016	12/31/2022	$ 5,499,050
Department(s):	AD, AT, AU, AV, BU, CC, CH, CL, CR, CT, CU, EC, EL, FN, FR, HR, HT, ID, IG, IT, JU, LB, LW, MA, MM, MP, PA, PD, PH, PR, RE, SA, SP, SW, TP, TT, WS			
6490-1/21-1	CONSTRUCTION CHEMICALS/PROT CO	5/1/2017	7/31/2022	$ 10,545,957
Department(s):	AV, FN, FR, ID, PH, PR, SP, SW, TP, WS			
6502-1/21-1	WELDING EQUIP,SUPPLIES & ACCES	4/1/2017	6/30/2022	$ 1,397,365
Department(s):	AV, CR, FR, ID, PR, SP, SW, TP, WS			
6750-5/17-5	A/C & REFRIGERATION PARTS/SUPP	1/22/2017	7/21/2023	$ 11,701,175
Department(s):	AV, CR, CU, FN, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
6819-5/17-5	PUMPS & MOTORS/PURCH/REPAIR/PA	5/1/2017	7/31/2023	$ 100,138,989
Department(s):	AV, CR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
6824-1/23-1	PAPER, FINE REGISTERED MILL BR	6/1/2018	5/31/2023	$ 6,007,884
Department(s):	AD, AT, AU, AV, BU, CC, CH, CL, CR, CU, EL, FN, FR, HR, HT, ID, IG, IT, JU, LB, LW, MA, ME, MM, OC, PA, PD, PH, PR, RE, SP, SW, TP, TT, WS			
6831-1/21-1	BICYCLES:PUR/PARTS/ACC & REPAI	2/1/2017	7/30/2022	$ 380,453
Department(s):	AV, PD, PR, SP			
6938-2/22-2	GARBAGE COLLECTION AND DISPOSA	12/1/2020	11/30/2022	$ 8,234,197
Department(s):	AD, AV, CH, CR, CU, ID, LB, PH, PR, SP, TP, WS			
7122-1/23-1	HAULING & DISPOSAL OF CLASS B	11/1/2019	10/31/2024	$ 74,200,000
Department(s):	WS			
7263-1/21-1	ELECTRICAL CONTROL PANELS-PRE-	4/1/2017	9/30/2022	$ 4,566,233
Department(s):	AV, ID, PR, SP, TP, WS			
7312-1/22-1	LIBRARY SUPPLIES-PREQUALIFICAT	1/1/2018	12/31/2022	$ 217,150
Department(s):	FN, LB, PR			
7605-1/22-1	VALVES: GAS/VAPOR, PARTS/SVCS	8/1/2017	7/31/2022	$ 2,399,000
Department(s):	WS			
7778-1/22-1	SAMPLE TESTING BOTTLES	9/1/2017	8/31/2022	$ 197,533
Department(s):	RE, WS			
7780-1/22-1	GOLF COURSE SUPPLIES AND ACCES	2/1/2018	1/31/2023	$ 259,749
Department(s):	PR			
7963-1/22-1	BUILDING MATERIALS - PRE-QUALI	9/1/2017	11/30/2022	$ 19,165,124
Department(s):	AD, AV, CH, CR, CT, CU, FN, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
8073-1/20-1	VETERINARY SUPPLIES & PHARM -	2/1/2017	7/30/2022	$ 3,070,880
Department(s):	AD, PR			
8076-0/17	DRAINAGE MATERIALS, PRE-QUALIF	10/1/2012	12/31/2022	$ 2,464,475
Department(s):	AV, ID, SP, TP, WS			
8111-1/23-1	PROMOTIONAL ITEMS - PREQUALIFI	7/1/2018	6/30/2023	$ 2,648,237
Department(s):	AD, AV, CC, CH, CL, CR, CT, CU, FR, HR, ID, IG, JU, LB, ME, MM, OC, PD, PH, PR, RE, SP, SW, TP, WS			
8233-1/22-1	LIQUIFIED PETROLEUM GAS (LPG)	10/1/2017	9/30/2022	$ 920,156
Department(s):	AV, CH, CR, FR, ID, IT, PD, PH, PR, SW, TP, WS			
8239-0/24	LOT CLEARING SERVICES - PREQUA	6/16/2014	6/30/2024	$ 1,065,326
Department(s):	ID, PH, PR, RE			
8254-1/22-1	REPRODUCTION & BINDING SCVS -	11/1/2017	10/31/2022	$ 1,232,786
Department(s):	CH, CT, FN, FR, ID, PH, RE, SP, SW, WS			
8318-5/17-5	PETROLEUM PRODUCTS - PREQUALIF	1/1/2017	2/28/2023	$ 19,114,054
Department(s):	AV, FR, ID, PD, PR, SP, SW, TP, WS			
84121500-15-01	PURCHASING CARD SERVICES	1/24/2020	1/4/2026	$ 1
Department(s):	FN			
8446-5/17-1	CONSTRUCTION EQUIPMENT RENTAL	4/1/2013	3/31/2023	$ 34,224,038
Department(s):	AD, AV, CR, CU, EL, FN, FR, ID, IT, LB, PD, PH, PR, RE, SP, SW, TP, WS			
8578-0/23	LANDFILL GAS UTILIZATION SYSTE	2/3/2009	2/2/2026	$ 1
Department(s):	SW			
8727-1/24-1	WIRELESS PROGRAMMABLE TIME SWI	4/1/2019	3/31/2024	$ 119,250
Department(s):	TP			
90121702-20-ACS	ON-DEMAND REMOTE INTERPRETING	2/1/2021	11/3/2022	$ 257,270

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CR, CT, ID, JU, PD, RE			
9136-1/22-1	VENDING MACHINE SERVICES FOR M	10/1/2017	9/30/2022	$ 1
Department(s):	TP			
9176-1/23-1	RECREATIONAL ITEMS:FURNISH & D	5/1/2018	4/30/2023	$ 527,356
Department(s):	CR, FR, PR			
9217-2/25-2	EMER MGMT & HOMELAND SEC PROF	8/1/2020	7/31/2025	$ 2,514,000
Department(s):	FR, TP			
9234-2/18-2	TELECOM SVCS, EQUIP & MATERIAL	4/1/2016	6/30/2022	$ 3,876,957
Department(s):	IT			
9360-1/23-1	HAULING & DISPOSAL OF EMERGENC	1/1/2019	12/31/2023	$ 90,000,000
Department(s):	SW			
9384-1/22-1	APPLIANCES, PARTS, SUPPLIES &	4/1/2018	3/31/2023	$ 5,019,845
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, IG, JU, LB, PD, PH, PR, SP, SW, TP, WS			
94131608-16-P	CLEANING CHEMICAL & SUPPLIES P	4/18/2016	2/11/2026	$ 1,053,797
Department(s):	CR			
9535-1/21-1	TOOLS & ACCESSORIES-PRE-QUALIF	5/1/2017	6/30/2022	$ 10,755,255
Department(s):	AD, AV, CH, CR, FN, FR, ID, IT, LB, PD, PH, PR, RE, SP, SW, TP, WS			
9551-1/21-1	FLOOR CLEANING MACHINES, PRE-Q	7/1/2017	6/30/2022	$ 291,530
Department(s):	SP, TP, WS			
9562-5/22-1	JANITORIAL SERVICES - PRE-QUAL	1/1/2018	12/31/2022	$ 202,531,649
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, LB, OC, PD, PH, PR, SP, SW, TP, WS			
9574-0/17	MOBILE MATERIALS HANDLING EQUI	8/8/2012	8/31/2022	$ 11,264,139
Department(s):	AV, FN, FR, ID, PD, PH, PR, SW, TP, WS			
9633-1/22-1	PHOTOGRAPHIC PROCESS/CCTV BROA	11/1/2017	10/31/2022	$ 884,470
Department(s):	CH, CT, FR, IT, ME, PD, PH, PR, RE, SP, SW, WS			
9646-2/24-2	Time Clock Terminals	8/8/2021	8/7/2024	$ 60,000
Department(s):	AV			
9711-0/23	PIPE & FITTINGS FOR WATER & WA	1/1/2014	12/31/2023	$ 58,857,390
Department(s):	WS			
9733-1/23-1	LED SIGNS REPAIRS SERVICES	5/1/2018	4/30/2023	$ 151,000
Department(s):	AV, SP			
9743-0/23-1	GROUNDS MAINT & PEST CONTROL -	1/1/2019	12/31/2023	$ 75,715,072
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SW, TP, WS			
9764-0/23	ATHLETIC TYPE SHOES - PREQUAL	10/1/2013	9/30/2023	$ 780,000
Department(s):	AV, CR, FR, ID, PR, RE, SW, TP			
9796-1/24-1	OFFICE MACHINE REPAIR & MAINTE	3/1/2019	2/29/2024	$ 310,530
Department(s):	BU, CH, ID, JU, MP, PD, PR, SP, SW			
9797-1/24-1	PET SUPPLIES - PREQUALIFICATIO	6/13/2019	6/12/2024	$ 1,778,095
Department(s):	AD, AV, CR, PD, PR			
AE12107	AGING SERVS CONSOLIDATED SOFTW	3/21/2019	12/31/2022	$ 151,037
Department(s):	IT			
AR2472	CLOUD SOLUTION SALESFORCE	10/19/2020	9/15/2026	$ 5,704,120
Department(s):	CT, IT			
BW-00651	Ground Transportation System M	4/4/2022	4/3/2023	$ 162,376
Department(s):	SP			
BW0735-1/27	FORENSIC TOXICOLOGY SERVICES	10/26/2017	10/31/2022	$ 2,542,777
Department(s):	PD			
BW-10003	COST ALLOCATION PLANS FOR DTPW	6/3/2019	12/30/2022	$ 59,600
Department(s):	TP			
BW-10010	LEASE OF DIGITAL MICROFORM SCA	6/1/2019	5/31/2024	$ 123,034
Department(s):	RE			
BW-10026	TRANSIT PERFORMANCE ANALYSIS S	2/13/2020	2/28/2023	$ 1,700,000
Department(s):	TP			
BW-10066	GATEWAY TICKETING SYSTEMS LICE	7/17/2020	7/31/2025	$ 206,122
Department(s):	PR			
BW-10067	ACQUISITION OF LOST AND FOUND	6/1/2020	5/31/2025	$ 1
Department(s):	AV			
BW-10090	CONSULTANT SERVICES FOR MENTAL	8/22/2020	12/31/2022	$ 250,000
Department(s):	CR			
BW-10100	HOTEL MANAGEMENT MIA	12/1/2020	11/30/2024	$ 1,680,000
Department(s):	AV			
BW-10106	Skytrain APM Operation & M	1/28/2022	1/31/2027	$ 111,491,200
Department(s):	AV			
BW-10114	SCADA PROCESS CONTROL SYSTEM	6/16/2021	6/15/2026	$ 13,239,536
Department(s):	TP, WS			
BW-10121	DECONTAMINATION CLEANER FOR BU	9/1/2021	8/31/2026	$ 114,750
Department(s):	FR			
BW-10124-1(5)	PATROL MANAGEMENT SYSTEM	3/1/2022	2/28/2023	$ 166,500
Department(s):	PD			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
BW-10125	EMERGENCY RESPONSE EQUIPMENT M	4/6/2021	4/30/2026	$ 3,908,000
Department(s):	CR, FR			
BW-10126	Transit Planning and Data Tool	11/30/2021	11/29/2024	$ 960,000
Department(s):	TP			
BW-10131	FLAGS AND ACCESSORIES	7/1/2022	6/30/2027	$ 250,000
Department(s):	FR, ID, LB, PD, SP			
BW-10135	ANIMAL IDENTIFICATION MICROCHI	12/2/2021	12/1/2024	$ 232,800
Department(s):	AD			
BW-10137	Toxicology Support Services	3/1/2022	2/28/2026	$ 250,000
Department(s):	RE			
BW-10141	Conveyance Equipment Maint.	6/1/2021	11/30/2022	$ 1,372,690
Department(s):	AV, CH, CR, CU, ID, LB, PD, PH, PR, PT, TP, WS			
BW-10144	CUSTOMIZED LAW ENFORCEMENT WEL	2/1/2022	1/31/2026	$ 208,000
Department(s):	PD			
BW-10154	ECONOMIC DEVELOPMENT CONSULTIN	10/11/2021	10/31/2022	$ 200,000
Department(s):	RE			
BW-10165-2(4)	Consulting Services	5/1/2022	7/31/2022	$ 15,000
Department(s):	FR			
BW-10174	Cost Estimation Software Subsc	2/8/2022	2/7/2025	$ 68,256
Department(s):	FR			
BW-10176	Operations Management System	3/10/2022	3/31/2023	$ 50,000
Department(s):	FR			
BW-10191	Runway Closure Markers	6/1/2022	5/31/2025	$ 155,000
Department(s):	AV			
BW-10192	Technology Sector Engagement	12/20/2021	6/30/2023	$ 84,420
Department(s):	RE			
BW-10199	Innovation Training Program	12/21/2021	11/30/2023	$ 250,000
Department(s):	IT			
BW-10205	Climate & Heat Health Action	12/29/2021	9/30/2022	$ 250,000
Department(s):	RE			
BW-10214-1	2022 MIAHCS at Tropical Park	1/27/2022	6/30/2022	$ 237,000
Department(s):	PR			
BW-10219	CAD Consulting Services	3/16/2022	3/31/2024	$ 250,000
Department(s):	FR			
BW-10220	Executive Search & Recruitment	3/21/2022	3/31/2023	$ 100,000
Department(s):	TP			
BW-10221	Golf Carts/Utility Veh. Leases	4/28/2022	9/30/2023	$ 4,730,000
Department(s):	PR			
BW-10233	VIRTUAL QUEUING & RESERVATIONS	6/1/2022	12/31/2022	$ 162,200
Department(s):	AV			
BW-10248	CCTV CAMERAS AND ASSOCIATED -	6/14/2022	6/24/2022	$ 110,922
Department(s):	PD			
BW411-A	EMPHASYS SYMPRO INVESTMENT MAN	3/13/2021	3/31/2024	$ 195,000
Department(s):	FN			
BW6636-0/23	DNA TESTING EQUIPMENT, SUPPLIE	9/1/2019	8/31/2024	$ 3,463,503
Department(s):	PD			
BW7172-2/29-1	AUTOMATED FINGERPRINTING ID SY	10/1/2018	9/30/2023	$ 1,150,294
Department(s):	CR, JU, PD			
BW733-2/25	DOCUMENTUM SOFTWARE LICENSE, S	9/15/2021	9/30/2026	$ 5,049,520
Department(s):	IT			
BW7514-15/24-13	450 MHZ UHF RADIO SYSTEM UPGRA	12/15/2021	12/14/2022	$ 3,038,000
Department(s):	FR, PD			
BW7944-0/23	OPEX FALCON RED 72 PROCESSORS	9/10/2018	4/20/2023	$ 47,750
Department(s):	FN			
BW7961-3/11-7	TRAPEZE SOFTWARE SUPPORT & MAI	2/22/2022	2/21/2023	$ 916,518
Department(s):	TP			
BW8207-2/12-3	GIS ENTERPRISE LICENSE AND MAI	11/1/2015	10/31/2023	$ 5,159,338
Department(s):	IT			
BW8360-13/22-13	EMPHASYS PROFESSIONAL SERVICES	9/1/2021	8/31/2022	$ 150,000
Department(s):	PH			
BW9162-2/25	FORENSIC ODONTOLOGY	12/1/2020	11/30/2023	$ 296,615
Department(s):	ME			
BW9165-0/24	CONTINUING DISCLOSURE DISSEMIN	5/1/2019	4/30/2024	$ 143,333
Department(s):	FN			
BW9403-3/19-3	LOCAL TELECOMMUNICATION SERVIC	11/16/2016	2/15/2023	$ 69,364,941
Department(s):	IT			
BW9463-2/26-2	ELECTRONIC PATIENT CARE REPORT	2/1/2022	1/31/2027	$ 1,600,000
Department(s):	FR			
BW9562-1/24-1	JANITORIAL SERVICES	8/1/2019	7/31/2024	$ 15,411,010
Department(s):	ID, PD			
BW9744-0/22	CREDIT & RISK ASSESSMENT SERVI	1/7/2020	1/6/2023	$ 150,000
Department(s):	WS			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
BW9745-3/25-2	MOTOROLA MASTER AGREEMENT	7/1/2019	6/30/2022	$ 3,441,778
Department(s):	IT			
BW9754-5/25-4	CLOUD-HOSTED COMMUNICATIONS SY	1/1/2022	12/31/2022	$ 125,000
Department(s):	CL			
BW9775-1/23-1	FPL AGREEMENT TO LEASE DARK FI	10/1/2018	9/30/2023	$ 371,370
Department(s):	IT			
BW-9794	PAGER LEASING AND SERVICES	4/29/2022	4/28/2027	$ 119,300
Department(s):	CR, FR, IT, WS			
BW9808-0/22	SECURITY GUARD SERVICES FOR MD	9/8/2014	12/8/2022	$ 45,922,035
Department(s):	TP			
BW9809-0/24	EBOY ART PROJECT	8/1/2014	1/1/2025	$ 1
Department(s):	AV			
BW9834-0/21	2019 TOYOTA AVALON LEASE	2/27/2019	7/26/2022	$ 10,200
Department(s):	ID			
BW-9868	MUNICIPAL CODIFICATION SERVICE	5/1/2021	4/30/2027	$ 190,000
Department(s):	CL			
BW9890-0/23	CLEAR ONLINE INVESTIGATIVE SOF	10/19/2018	10/31/2023	$ 663,845
Department(s):	PD			
BW9910-0/23	HISTORICAL EXHIBIT AT MIA	8/19/2020	8/31/2023	$ 43,110
Department(s):	AV			
BW9918-0/22	FLAGS AND ACCESSORIES	7/1/2017	6/30/2022	$ 201,292
Department(s):	AD, FR, ID, LB, PD, SP			
BW9951-0/23	AIRPORT SURFACE MANAGEMENT SYS	9/1/2018	8/31/2023	$ 3,535,000
Department(s):	AV			
BW9975-0/22	2018 CADILLAC XTS LEASE SAO	4/16/2018	7/15/2022	$ 10,581
Department(s):	ID			
BW9983-0/22	PLANTE MORAN 3RD PARTY ASSURAN	1/22/2019	10/21/2023	$ 2,790,532
Department(s):	IT			
BW9985-0/22	LEASE OF 2018 LINCOLN CONTINEN	9/5/2018	9/4/2022	$ 14,125
Department(s):	ID			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCO	10/2/2018	12/31/2022	$ 127,420
Department(s):	ID			
BW9992-2/22-2	GROUP VIOLENCE INTERVENTION	5/1/2022	4/30/2023	$ 96,000
Department(s):	JU			
BW9993-2/23-2	Group Violence Intervention	4/1/2022	3/31/2023	$ 1,798,415
Department(s):	JU			
BW9995-0/22	2019 NX 300H COMMISSIONER HEYM	11/14/2018	11/13/2022	$ 9,355
Department(s):	ID			
BW9996-0/23	EMCP MAINTENANCE CONTROL PROGR	12/28/2018	12/31/2023	$ 33,930
Department(s):	ID			
CP-10249	ELECTRICAL CONTROL PANELS	6/22/2022	7/21/2022	$ 42,652
Department(s):	IT			
D0003	FLORIDA STATEWIDE EMERGENCY AL	8/30/2021	6/30/2024	$ 97,970
Department(s):	IT			
D-10112	Sec. Guard Serv. for SpTDs	6/1/2021	5/31/2026	$ 25,620,325
Department(s):	PR			
D-10122	HEAD START PROGRAM SERVICES	8/1/2021	7/31/2022	$ 66,425,613
Department(s):	CH			
D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	5/31/2024	$ 35,770,326
Department(s):	IT			
DIST-4 NORTH WALL	DIST-4 NORTH WALL	3/30/2022	7/31/2022	$ 235,100
Department(s):	ID			
DOT-ITB-20-9034-GH	FDOT APL TRAFFIC EQUIPMENT	2/18/2021	11/3/2022	$ 1,000,000
Department(s):	TP			
E-10048	EMERGENCY JANITORIAL ISD DOWNT	10/31/2019	7/31/2022	$ 12,470,074
Department(s):	ID			
E-10072-1	COVID-19 EMERGENCY SUPPLIES/SE	3/4/2020	6/30/2022	$ 258,547,098
Department(s):	AD, AV, BU, CH, CR, EL, FN, FR, ID, IT, LB, PD, PR, SW, TP			
E-10101	CONVEYANCE EQUIP. MAINT. & REP	9/1/2020	2/28/2023	$ 1,594,943
Department(s):	ID			
E-10105	CARESTREAM DRX-REVOLUTION MOBI	9/22/2020	9/21/2025	$ 77,555
Department(s):	CR			
E-10162	INSTRUMENT FOR LAB	7/1/2021	6/30/2023	$ 237,401
Department(s):	PD			
E-10173	Forensic Engineering&Consult	9/1/2021	8/31/2024	$ 800,000
Department(s):	PD			
E-10181	Homebound Vaccine Admin	12/7/2021	11/30/2022	$ 250,000
Department(s):	FR			
E-10182	Health Vaccine administration	11/12/2021	11/11/2022	$ 4,863,975
Department(s):	FR			
E-10183	SURFSIDE CONTENTS DECONTAMINAT	9/24/2021	11/30/2022	$ 485,684
Department(s):	PD			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
E-10186	Mobile Vaccine Deployment	12/7/2021	12/31/2022	$ 1,406,000
Department(s):	FR			
E10200	Tray Make-Up Conveyors for TGK	10/28/2021	10/28/2022	$ 80,996
Department(s):	CR			
E-10207	Emer. Refrig/Freezer Trailers	12/15/2021	12/3/2022	$ 95,950
Department(s):	CR			
E-10211	PD Temporary Cooling-Emergency	1/4/2022	7/3/2022	$ 40,000
Department(s):	PD			
E-10228	Maintenance- Firearms & Ranges	3/11/2022	3/10/2023	$ 127,666
Department(s):	PD			
E-10230	Conveyance Equip. Maintenance	6/10/2022	6/9/2023	$ 15,752,352
Department(s):	AV, SP, TP			
E-10232	Laundry Service	5/5/2022	11/4/2023	$ 1,000,000
Department(s):	CR			
E-10235-1	Consultant Services-Consent	6/16/2022	11/30/2023	$ 250,000
Department(s):	CR			
E-10243	Emer. Food and Supply Purchase	5/20/2022	12/31/2022	$ 250,000
Department(s):	CR			
E-10247	Emer. Milk & Dairy Products	5/27/2022	6/30/2022	$ 84,000
Department(s):	CR			
E9962-0/25	PURCHASE OF BODYSCANNERS	2/14/2018	2/13/2025	$ 9,450
Department(s):	CR			
EC07-20	9-1-1 Equipment & Emergency No	7/1/2021	6/30/2022	$ 62,400
Department(s):	IT			
EPPRFP-00175	LEASE & OPERATION OF A FOOD SE	8/17/2015	8/31/2025	$ 1
Department(s):	ID			
EPPRFP-00286	PROPERTY LEASE FOR LAND AT NW	4/1/2017	3/31/2032	$ 1
Department(s):	ID			
EPPRFP-00314-2(3)	EPPRFP-00314-2(3)	3/1/2022	2/28/2023	$ 57,600
Department(s):	FN			
EPPRFP-00384-1(5)	REGUL PAWN &SECONDHAND MGMT SO	7/1/2020	6/30/2022	$ 68,688
Department(s):	IT			
EPPRFP-00402-1(3)	CASE MANAGEMENT SYSTEM	4/12/2022	4/11/2024	$ 68,853
Department(s):	IG			
EPPRFP-00470-1(2)	OSHA HEALTH & SAFETY TRAINING	3/1/2022	2/28/2023	$ 100,000
Department(s):	PD, RE			
EPPRFP-00485-2(2)	LAW ENFORCEMENT SPECIALIZED TR	8/1/2021	7/31/2022	$ -
Department(s):	PD			
EPPRFP-00559	HERBERT HOOVER MARINA OPERAT &	7/1/2018	6/30/2023	$ 1
Department(s):	PR			
EPPRFP-00602-1(2)	RADAR-RAINFALL SERVICES	9/1/2020	8/31/2022	$ 130,080
Department(s):	WS			
EPPRFP-00602-2(2)	RADAR-RAINFALL SERVICES	9/1/2022	8/31/2024	$ 134,160
Department(s):	WS			
EPPRFP-00792-1(2)	OPERATION OF CONVENIENCE STORE	11/1/2020	10/31/2022	$ 1
Department(s):				
EPPRFP-01103	COMMUNICATION LIFECYCLE MANAGE	11/1/2020	10/31/2025	$ 980,000
Department(s):	IT			
EPPRFP-01232	INSURANCE CONSULTING SERVICES	3/1/2020	2/28/2025	$ 250,000
Department(s):	AV			
EPP-RFP-01273	GOLF PRO SERVICES AT PALMETTO	2/7/2020	2/28/2025	$ 1
Department(s):				
EPP-RFP-01274	GOLF PRO SERVICES AT COUNTRY C	2/20/2020	2/28/2025	$ 1
Department(s):				
EPPRFP-01279	RENTAL ASSISTANCE DEMONSTRATIO	2/3/2020	2/28/2026	$ 1,950,000
Department(s):	PH			
EPPRFP-01391	LAND PLANNING CONSULTANT SERVI	1/1/2021	12/31/2025	$ 500,000
Department(s):	PR			
EPPRFP-01396	REAL ESTATE APPRAISAL SERVICES	4/15/2020	4/30/2024	$ 520,000
Department(s):	AV			
EPPRFP-01398	REAL ESTATE APPRAISAL SERVICES	4/15/2020	4/30/2024	$ 520,000
Department(s):	AV			
EPPRFP-01524	OFFICE SYSTEMS RECONFIGURATION	3/1/2021	2/28/2025	$ 713,744
Department(s):	AT, CH, CL, CR, CU, EL, ID, RE, SP, SW, TP			
EPPRFP-01611	LIVESCAN BACKGROUND SOLUTION	9/2/2021	9/1/2026	$ 64,900
Department(s):	HR			
EPPRFP-01613	PSYCHOLOGICAL TESTING AND EVAL	6/1/2021	5/31/2024	$ 910,800
Department(s):	CR, FR, PD			
EPPRFP-01654	Temporary MEC Staffing Svcs	9/1/2021	8/31/2026	$ 462,500
Department(s):	FR			
EPPRFP-01672	CONSULTANT FOR HUD SVCS	9/10/2021	9/30/2024	$ 350,000
Department(s):	TP			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EPPRFP-01683	ACTUARIAL STUDIES AND RELATED	11/1/2021	10/31/2026	$ 80,000
Department(s):	ID			
EPPRFP-01701	FINANCIAL ADVISORY SVCS - CFFP	9/1/2021	8/31/2026	$ 106,000
Department(s):	PH			
EPPRFP-01741	Tennis at Continental Park	4/1/2022	3/31/2032	$ -
Department(s):	PR			
EPPRFP-02165	Payroll Processing Services	6/1/2022	5/31/2027	$ 500,000
Department(s):	EL			
EPP-RFP606-1(2)	TROPICAL PARK BATTING CAGES	11/1/2018	10/31/2023	$ 1
Department(s):	PR			
EPPRFP613-6(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2021	5/13/2023	$ 456,000
Department(s):	IT			
EPP-RFP613-6(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2021	5/13/2023	$ 456,000
Department(s):	IT			
EPP-RFP701B-2(6)	WASD HYDRAULIC WATER & WASTEWA	7/1/2020	6/30/2022	$ 722,726
Department(s):	WS			
EPP-RFP804B-1(1)	OPERATION OF MDFR CAFETERIA	1/1/2018	12/31/2023	$ 1
Department(s):	FR			
EPP-RFP823-3(3)	GARBAGE COLLECTION ROUTING SOL	12/1/2021	11/30/2023	$ 37,870
Department(s):	SW			
EPP-RFP840-3(3)	Electronic Bidding Solution	3/1/2022	2/28/2024	$ 182,800
Department(s):	ID			
EPP-RFP850-2(2)	OPER.OF WATERSPORTS AT MATHESO	9/1/2020	8/31/2022	$ 1
Department(s):	PR			
EPP-RFP875-1(1)	PUBLIC ART COLLECTION APPRAISA	4/1/2019	3/31/2024	$ 200,000
Department(s):	CU			
EPPRFQ-00401	CONTAINERIZED CARGO CONSULTANT	3/26/2018	3/25/2023	$ 676,528
Department(s):	SP			
EPPRFQ-01479	HEAD START MEDICAL & ORAL SERV	1/1/2021	12/31/2024	$ 225,000
Department(s):	CH			
FB-00014-1(1)	DISHWASHING COMPOUNDS AND RELA	8/1/2019	7/31/2024	$ 203,609
Department(s):	CR			
FB-00035-1	CRYOGENIC OXYGEN PLANT MAINTEN	10/1/2019	9/30/2024	$ 2,635,000
Department(s):	WS			
FB-00048-1(1)	CONTINUOUS FRICTION MEASURING	10/1/2019	9/30/2024	$ 41,407
Department(s):	AV			
FB-00053-1	VENDING MACHINE SERVICES	6/1/2019	5/31/2024	$ 1
Department(s):	ID, PA, SP			
FB-00062-1(1)	BATHTUB REFINISHING (RESURFACI	8/1/2019	7/31/2024	$ 250,000
Department(s):	PH			
FB-00293-2(2)	COUNTY FACILITIES RECYCLING PR	8/1/2021	7/31/2023	$ 1,115,333
Department(s):	AV, CH, CL, CR, CU, FR, ID, LB, PD, PR, SP, SW, TP, WS			
FB-00325	ANIMAL FOOD	3/20/2017	9/30/2022	$ 2,242,975
Department(s):	AD, AV, CR, FR, PD, PR			
FB-00361	CONTRACT EMPLOYEE SERVICES	7/1/2017	12/31/2022	$ 83,609,019
Department(s):	AD, AV, BU, CH, CR, CT, CU, EL, FN, FR, HR, ID, IT, LB, ME, MM, MP, OC, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00367	KITCHEN PAPER & PLASTIC DISPOS	1/1/2017	6/30/2022	$ 3,340,549
Department(s):	CH, CR, ID, PD, PH, PR, SW, TP, WS			
FB-00399	PURCHASE OF OEM AND OE PARTS A	3/1/2018	2/28/2023	$ 46,303,483
Department(s):	AV, FR, ID, PD, PR, SP, SW, TP, WS			
FB-00403	CHILLERS & HVAC EQUIPMENT MAIN	5/1/2017	4/30/2023	$ 1,537,000
Department(s):	WS			
FB-00411-1	VEHICLE TRACKING DEVICES AND S	12/1/2021	11/30/2024	$ 1,974,006
Department(s):	AD, AV, CH, CR, FR, ID, PR, RE, SW, TP, WS			
FB-00418	GENERATOR, MAINT, REPAIR AND P	5/1/2017	7/31/2022	$ 35,373,258
Department(s):	AV, CH, CR, CU, FR, ID, PH, PR, SP, SW, TP, WS			
FB-00432	COURIER SERVICES (PICK-UP AND	2/1/2017	7/31/2022	$ 399,112
Department(s):	AD, CT, LB, PD, PR, RE, TT, WS			
FB-00446-1(1)	Towing Services	4/1/2022	3/31/2027	$ 6,107,000
Department(s):	AV, FR, ID, PD, PR, TP, WS			
FB-00449	FLUOROSILICIC ACID	8/1/2017	10/31/2022	$ 2,660,000
Department(s):	WS			
FB-00451	CANNED/BOTTLED BEVERAGES &BOXE	4/1/2017	8/31/2022	$ 328,614
Department(s):	CH, CR, PR, SP			
FB-00454	VEHICLE WASH DETERGENTS & WASH	2/1/2018	1/31/2023	$ 1,647,897
Department(s):	AV, SW, TP			
FB-00475	REAL TIME OPEN & CLOSED CAPTIO	9/1/2017	8/31/2022	$ 104,043
Department(s):	CT			
FB-00486	BUS AND TRAIN OPERATOR UNIFORM	1/1/2018	12/31/2022	$ 2,286,021
Department(s):	AV, TP			
FB-00487	INMATE UNIFORMS	11/1/2017	10/31/2022	$ 2,130,955

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CR, JU			
FB-00502	ATM MACHINES/INSTALL & OPERATE	9/1/2017	8/31/2022	$ 1
Department(s):	ID, PR, SP, WS			
FB-00505	ANIMAL FOOD FOR ZOOMIAMI	11/1/2017	10/31/2022	$ 3,322,198
Department(s):	PR			
FB-00509	TRASH COMPACTORS	12/5/2017	12/31/2022	$ 247,740
Department(s):	AV, FR			
FB-00512	TRAFFIC CONTROL EQUIPMENT, ACC	3/1/2018	2/28/2023	$ 1,826,741
Department(s):	ID, PD, PR, RE, SP, SW, TP, WS			
FB-00533	BUSINESS CARD PRINTING SERVICE	7/1/2017	6/30/2022	$ 210,398
Department(s):	AD, AU, AV, CL, CR, CT, CU, EL, FN, FR, HR, ID, IT, JU, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00535	SPOIL ISLAND MAINTENANCE SERVI	4/1/2018	3/31/2023	$ 124,426
Department(s):	RE			
FB-00543	LIVESCAN BACKGROUND SCREENING	7/1/2017	6/30/2022	$ 401,667
Department(s):	CH, PR			
FB-00556-2(2)	LAKE FOUNTAIN MAINTENANCE SERV	6/30/2021	9/30/2022	$ 20,000
Department(s):	PR			
FB-00583-3(5)	SERVICES VARIOUS SPECIALIZED F	7/1/2021	6/30/2022	$ 150,000
Department(s):	FR			
FB-00588	CESSNA & TELEDYNE OEM PARTS/RE	3/1/2018	2/28/2023	$ 158,702
Department(s):	PD			
FB-00591	INMATE PROPERTY STORAGE CONTAI	9/1/2017	8/31/2022	$ 29,043
Department(s):	CR			
FB-00592	DEIONIZED WATER SYSTEMS AND SE	11/1/2017	10/31/2022	$ 141,015
Department(s):	ME, RE, WS			
FB-00594	SODIUM HYPOCHLORITE AND CONTAI	7/1/2018	6/30/2023	$ 505,158
Department(s):	PR			
FB-00597	AUTOMOTIVE WINDOW TINTING SERV	11/1/2017	10/31/2023	$ 353,245
Department(s):	AV, CR, FR, IT, PD, RE, TP, WS			
FB-00603	MAILING SERVICES	2/1/2018	1/31/2023	$ 584,235
Department(s):	AV, CL, FN, ID, LB, WS			
FB-00610	AUTOMOTIVE A/C MAINT.,REPAIR,P	11/1/2017	10/31/2022	$ 422,812
Department(s):	AV, ID			
FB-00622	LABORATORY TESTING AND SAMPLIN	4/1/2018	3/31/2023	$ 2,973,000
Department(s):	WS			
FB-00625-3(3)	LEGAL RESEARCH SERVICES FOR IN	11/1/2021	10/31/2022	$ 115,500
Department(s):	CR			
FB-00628	LANDFILL GAS MANAGEMENT SYSTEM	3/1/2019	2/29/2024	$ 1,719,040
Department(s):	SW			
FB-00629	AIR EMISSION TESTING	2/1/2019	1/31/2024	$ 357,414
Department(s):	WS			
FB-00631	ENGINE OIL,LUBRICANT FLUIDS &	7/1/2018	6/30/2023	$ 721,940
Department(s):	ID, TP			
FB-00634	JANITORIAL SUPPLIES AND RELATE	10/1/2018	9/30/2023	$ 8,791,120
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
FB-00640-2(5)	SODIUM HYPOCHLORITE AND STORAG	11/1/2021	10/31/2022	$ 7,920,000
Department(s):	WS			
FB-00642	BALLOT ON DEMAND PRINTER RENTA	7/1/2018	6/30/2022	$ 2,253,527
Department(s):	EL			
FB-00645	ACCESSIBILITY PRODUCTS CONTRAC	7/1/2018	6/30/2023	$ 7,901
Department(s):	EL			
FB-00648	METER BOX, VAULTS, VALVE COVER	6/1/2019	5/31/2024	$ 3,266,000
Department(s):	WS			
FB-00654	FIREFIGHTER PROTECTIVE UNIFORM	8/1/2018	7/31/2023	$ 1,780,953
Department(s):	FR			
FB-00664	CLEANING AND REPAIR OF BUNKER	8/1/2018	7/31/2023	$ 1,491,868
Department(s):	FR			
FB-00673	RETRO-NONRETROREFLECTIVE SIGN	8/1/2018	7/31/2023	$ 356,172
Department(s):	AV, SP, TP			
FB-00678	LAB GASES FOR MEDICAL EXAMINER	11/1/2017	10/31/2022	$ 62,152
Department(s):	ME			
FB-00680	ACCESS CONTROL POINT BARRIER S	5/1/2018	4/30/2023	$ 2,721,968
Department(s):	AV			
FB-00685	POLO SHIRTS	6/1/2018	5/31/2023	$ 1,484,345
Department(s):	AD, AV, CH, CL, CR, CT, CU, EL, HR, ID, IG, IT, JU, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00701	MICROBIOLOGY SPECIALIZED LAB T	6/1/2018	5/31/2023	$ 418,266
Department(s):	RE, WS			
FB-00706	LIFT STATIONS MAINTENANCE SERV	4/1/2019	3/31/2024	$ 1,509,506
Department(s):	CH, CR, ID, PH, PR, SP, SW			
FB-00715	SODIUM PERMANGANATE AND STORAG	6/1/2018	5/31/2023	$ 2,376,000

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WS			
FB-00716	LIQUID FERRIC SULFATE AND STOR	8/1/2018	7/31/2023	$ 22,818,000
Department(s):	WS			
FB-00718	NUTS,BOLTS & CONNECTORS W/INVE	7/1/2018	6/30/2023	$ 262,963
Department(s):	AV, TP			
FB-00730	UPHOLSTERY AND REFURBISHING SV	5/1/2018	4/30/2023	$ 271,278
Department(s):	TP			
FB-00739	LIQUID CARBON DIOXIDE AND STOR	1/1/2019	12/31/2023	$ 191,652
Department(s):	PR			
FB-00744	RUNWAY RUBBER REMOVAL	5/1/2018	4/30/2023	$ 640,000
Department(s):	AV			
FB-00773	DISPOSABLE INSERTS	6/18/2018	4/30/2023	$ 534,144
Department(s):	CR			
FB-00779	WASTE TRANSFER TRAILERS	8/1/2018	7/31/2023	$ 5,406,000
Department(s):	SW			
FB-00786	TIRE REMOVAL AND DISPOSAL SERV	5/1/2018	4/30/2023	$ 467,669
Department(s):	AV, FR, ID, PR, SP, TP, WS			
FB-00794	SUMMER FOOD SERVICE PROGRAM	5/1/2018	4/30/2023	$ 4,489,358
Department(s):	CH			
FB-00795	RAIL CAR VEHICLE LIFT SYSTEM	7/1/2019	6/30/2022	$ 3,575,970
Department(s):	TP			
FB-00802	UNIFORMS FOR PHCD	12/1/2018	11/30/2023	$ 204,000
Department(s):	PH			
FB-00824-1(3)	INFORMATION SECURITY AWARENESS	11/1/2021	10/31/2022	$ 57,865
Department(s):	IT			
FB-00828	BATTERIES	7/1/2018	6/30/2024	$ 366,626
Department(s):	AV, CR, FR, ID, PD, PR, SP, SW, TP, WS			
FB-00831	TESTING & CERTIFICATION SVCS	6/1/2018	5/31/2024	$ 322,842
Department(s):	RE, TP			
FB-00836	LIQUID WASTE HANDLING SERVICES	4/1/2019	3/31/2024	$ 616,095
Department(s):	AV, CH, CR, FR, ID, PR, SW			
FB-00836(4)	LIQUID WASTE HANDLING SERVICES	2/21/2019	2/29/2024	$ 796,214
Department(s):	CH, PH			
FB-00856	ELECTRONIC WASTE RECYCLING	3/1/2019	2/29/2024	$ 230,038
Department(s):	SW			
FB-00865	LIQUID CARBON DIOXIDE	7/1/2019	6/30/2024	$ 7,454,000
Department(s):	WS			
FB-00886	BUS, RAIL AND MOVER CAR WASH C	1/1/2019	12/31/2023	$ 411,488
Department(s):	TP			
FB-00895	MEDICAL SUPPLIES & RELATED ITE	9/1/2019	8/31/2024	$ 2,264,821
Department(s):	CH, FR, ME, PD, PH, PR, TP			
FB-00896	DRY CLEANING AND LAUNDRY SERVI	7/1/2018	6/30/2023	$ 210,255
Department(s):	AD, CR, ID, OC, PD, RE, SP			
FB-00901	TRAFFIC CONTROL EQUIPMENTS	4/1/2019	3/31/2024	$ 14,229,477
Department(s):	AV, PR, SP, SW, TP			
FB-00937	TAPELESS PRODUCTION SOLUTION M	12/1/2018	11/30/2024	$ 106,033
Department(s):	CT			
FB-00951	SYSTEM FURNITURE SERVICES	10/1/2019	9/30/2024	$ 1,000,000
Department(s):	AV			
FB-00968	NFPA 1925 TYPE III VESSELS FOR	3/1/2019	2/28/2023	$ 1,682,805
Department(s):	FR			
FB-00970	BRIDGE CRANE AND HOISE MAINT/P	8/1/2019	7/31/2024	$ 3,176,305
Department(s):	AV, FR, ID, TP, WS			
FB-00980	RENTAL OF PORTABLE CHEMICAL TO	3/1/2019	2/29/2024	$ 2,517,043
Department(s):	AD, AV, CR, FR, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00993	TELEDYNE CONTINENTAL ENGINES N	4/1/2019	3/31/2024	$ 291,472
Department(s):	PD			
FB-01029	LONG DISTANCE TELEPHONE SERVIC	4/1/2019	3/31/2024	$ 435,272
Department(s):	AV, FR, IT			
FB-01056	CHEM & BIOLOGICAL TESTING & SA	5/1/2019	4/30/2024	$ 3,377,983
Department(s):	AV, RE, SW, TP, WS			
FB-01062	PURCHASE AND REPAIR OF CABLES	4/1/2019	3/31/2024	$ 743,820
Department(s):	AV			
FB-01081	DISPOSABLE PAPER TRAYS WITH LI	10/1/2019	9/30/2024	$ 3,554,912
Department(s):	CR			
FB-01090	AERIAL SPRAYING SERVICE	7/1/2019	6/30/2024	$ 1,660,000
Department(s):	SW			
FB-01098	BUS PASSENGER BENCH PROGRAM	3/1/2020	2/28/2023	$ 1
Department(s):	TP			
FB-01099	TRASH CHUTE INSP. CLEANING MAI	6/1/2019	5/31/2024	$ 892,143
Department(s):	PH			
FB-01104	FLIGHT APPAREL	7/1/2019	6/30/2024	$ 433,630

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	FR, PD			
FB-01109	COURT REPORTING SERVICES	5/13/2019	5/31/2024	$ 366,311
Department(s):	CL, FR, ID, PD, RE			
FB-01114	BACKBOARD AND MISC MEDICAL EQU	9/1/2019	8/31/2024	$ 268,151
Department(s):	FR			
FB-01115	INCONTINENCE SUPPLIES, PERSONA	1/1/2020	12/31/2024	$ 427,748
Department(s):	CH, PH			
FB-01118	LOADING BRIDGE TIRE SERVICES	4/1/2019	3/31/2024	$ 461,180
Department(s):	AV			
FB-01119	CHECK GUARANTEE SERVICES	5/1/2019	4/30/2024	$ 123,578
Department(s):	SW			
FB-01123	PARTS & SERVICES FOR FLIGHT IN	10/1/2019	9/30/2024	$ 886,371
Department(s):	FR, PD			
FB-01126	AIRBOAT AND INFLATABLE BOATS	4/1/2019	3/31/2024	$ 25
Department(s):	PD			
FB-01130	SPEEDOMETER & SPEED MEASURING	6/1/2019	5/31/2024	$ 403,279
Department(s):	AV, PD			
FB-01139	EMBROIDERED PATCHES	9/19/2019	9/30/2024	$ 618,048
Department(s):	CR, IG, PD, PR, SP			
FB-01140	TIRE PURCHASES AND RELATED SER	8/1/2019	7/31/2024	$ 22,136,857
Department(s):	AV, FR, ID, PR, TP, WS			
FB-01144	VIDEO INSPECTION SERVICES FOR	7/1/2019	6/30/2025	$ 883,034
Department(s):	SW, WS			
FB-01159	LIQUID CHLORINE	9/1/2019	8/31/2024	$ 7,397,400
Department(s):	WS			
FB-01161	PURCHASE/REPAIR RADIATORS, AIR	6/1/2019	5/31/2024	$ 389,400
Department(s):	AV, FR, ID, PR, TP, WS			
FB-01170	LOST AND FOUND SERVICES MIA	4/1/2019	3/31/2024	$ 20,176
Department(s):	AV			
FB-01176	LIBRARY CARDS WITH KEY TAGS	7/1/2019	6/30/2024	$ 59,709
Department(s):	LB			
FB-01180	HAZARDOUS & NON HAZARDOUS WAST	6/1/2020	5/31/2025	$ 3,986,122
Department(s):	AV, CR, FR, ID, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01182	COMMERCIAL RECORDS MANAGEMENT	2/1/2020	1/31/2025	$ 571,810
Department(s):	AV, IT, ME, PD, PH, RE, SP			
FB-01197	MATTRESSES, LINENS & REFURBISH	5/1/2020	4/30/2025	$ 1,017,016
Department(s):	CH, CR, FR			
FB-01212	WARRANTY CLAIM SERVICES	9/1/2019	8/31/2024	$ 103,431
Department(s):	ID			
FB-01216	SCRAP METAL RECYCLING SERVICES	10/1/2019	9/30/2024	$ 1
Department(s):	FR, ID, PR, SP, SW, TP			
FB-01219	MEDICAL,INDUSTRIAL GASES & REL	5/1/2020	4/30/2025	$ 1,267,890
Department(s):	AD, AV, CR, FR, ID, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01219-S1	MEDICAL, INDUSTRIAL GASES & RE	7/24/2020	4/30/2025	$ 895,167
Department(s):	WS			
FB-01226	PRINTING MULTI PART CARBONLESS	2/1/2020	1/31/2025	$ 1,436,421
Department(s):	CL, CR, FN, ID, PD, PR, TP			
FB-01230	ARMORED CAR SERVICES	9/1/2020	8/31/2025	$ 1,926,085
Department(s):	AD, AV, CL, CR, CU, FN, FR, ID, LB, PD, PR, RE, SP, SW, WS			
FB-01255	DISPOSABLE FIBER TRAYS	8/1/2019	11/30/2022	$ 609,735
Department(s):	CR			
FB-01256	FIRE ALARM SERVICES & FIRE DEC	9/16/2019	9/30/2024	$ 4,934,254
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
FB-01257	SIGN LANGUAGE INTERPRETATION &	9/1/2020	8/31/2025	$ 526,080
Department(s):	AV, BU, CH, CL, CR, FR, HR, ID, JU, PH, PR, SW			
FB-01263	LIFTING SLINGS AND ROPE	3/1/2020	3/31/2025	$ 211,869
Department(s):	WS			
FB-01266	LAUNDROMAT SERVICES	3/2/2020	3/31/2025	$ 2
Department(s):	PH, PR			
FB-01285	BULK INDUSTRIAL CRUDE SOLAR SA	3/1/2020	2/28/2025	$ 3,770,000
Department(s):	WS			
FB-01293	VEHICLE RENTAL SERVICE	4/1/2020	3/31/2025	$ 24,968,298
Department(s):	CH, CL, CR, EL, FN, FR, ID, IT, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01298	GOLF BALL RETRIEVAL SERVICES	1/20/2020	1/31/2024	$ 1
Department(s):				
FB-01304	ULTRASONIC RAIL TESTING SERVIC	8/1/2020	7/31/2025	$ 194,868
Department(s):	TP			
FB-01316	TRANSIT BUS PARTS AND SERVICES	7/1/2020	6/30/2025	$ 77,061,264
Department(s):	TP			
FB-01326	FANAPART FORMS	3/1/2020	2/28/2025	$ 451,774
Department(s):	CL			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01332	AQUATIC WEED HARVESTER BOATS	9/1/2020	8/31/2025	$ 999,560
Department(s):	TP			
FB-01356	TRANSIT BUSES, 40' CNG	6/1/2020	5/31/2025	$ 33,747,670
Department(s):	TP			
FB-01357	WHITE FLYER CLAY TARGETS	8/10/2020	8/31/2023	$ 818,507
Department(s):	PR			
FB-01358	PROTECTION COVERING/HURRICAN S	12/1/2020	11/30/2025	$ 2,462,000
Department(s):	AV, CH, ID, LB, PH, SP			
FB-01363	BAKERY PRODUCTS	3/1/2020	2/28/2025	$ 1,400,963
Department(s):	CH, CR			
FB-01370	CANAL MAINTENANCE SERVICES	10/23/2020	10/31/2023	$ 1,522,670
Department(s):	AV			
FB-01373	Election Ballots	3/1/2022	2/28/2025	$ 726,000
Department(s):	ID			
FB-01376	HELICOPTER PARTS AND RELATED S	8/1/2020	7/31/2023	$ 5,310,177
Department(s):	FR, PD			
FB-01378	COLLECTION, RESALE & DISPOSAL	11/6/2019	11/5/2022	$ 1
Department(s):	LB			
FB-01380	OPA-LOCKA AIRPORT CONTROL TOWE	11/1/2019	10/31/2024	$ 160,000
Department(s):	AV			
FB-01402	SPECIALIZED REPAIR SVC & ONSIT	12/1/2020	11/30/2024	$ 862,614
Department(s):	AV, ID, TP, WS			
FB-01426	CUSTOMER SERVICE FEEDBACK	4/1/2020	3/31/2023	$ 93,000
Department(s):	AV			
FB-01430	CLEANING BLOOD BORNE PATHOGENS	5/1/2021	4/30/2026	$ 1,495,915
Department(s):	CR, JU, PD, PH, PR, TP, WS			
FB-01441	Smartcards	5/1/2021	4/30/2026	$ 4,084,800
Department(s):	TP			
FB-01449	LEASE OF FOUR COLOR PRESS,MAIN	2/1/2020	1/31/2025	$ 171,926
Department(s):	LB			
FB-01462	AQUEOUS AMMONIA	7/1/2020	6/30/2025	$ 2,670,300
Department(s):	WS			
FB-01472	AIRLINK MODEMS	3/1/2020	2/28/2023	$ 139,897
Department(s):	FR			
FB-01475	LAKE MAINTENANCE AND FOUNTAIN	2/1/2021	1/31/2024	$ 671,886
Department(s):	PR			
FB-01485	BMS MAINTENANCE SERVICES AT TG	4/1/2020	3/31/2023	$ 249,001
Department(s):	CR			
FB-01489	Cremation and Interment Servs	4/1/2021	3/31/2025	$ 796,900
Department(s):	ME			
FB-01512	OKI BALLOT PRINTERS	1/30/2020	1/31/2023	$ 447,946
Department(s):	EL			
FB-01513	HAZARDOUS AND NON-HAZARDOUS WA	11/1/2020	10/31/2025	$ 3,423,426
Department(s):	AV, CR, FR, ID, IT, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01517	Tire Leasing	10/26/2021	10/31/2026	$ 12,945,958
Department(s):	TP			
FB-01523.	LIQUID HYDROGEN PEROXIDE SOLUT	5/1/2021	4/30/2026	$ 7,992,000
Department(s):	WS			
FB-01525	MICROSOFT SOFTWARE LICENSING S	5/18/2020	5/31/2023	$ 23,209,345
Department(s):	IT			
FB-01530	GLASS BEADS TYPE I AND III	6/1/2021	5/31/2026	$ 270,000
Department(s):	AV			
FB-01549	Bus Cleaning & Disinf. Svcs	1/1/2022	12/31/2026	$ 24,087,000
Department(s):	TP			
FB-01556	HVAC Chillers, Equipment	10/1/2021	9/30/2027	$ 8,245,000
Department(s):	AV			
FB-01558	PORTABLE STAGE	9/2/2020	9/1/2022	$ 27,464
Department(s):	FR			
FB-01560	ONSITE INTERPRETATION SERVICES	2/1/2021	1/31/2026	$ 41,076
Department(s):	CR, CT, PD, RE			
FB-01562	Frozen Fruit Juices	9/1/2021	8/31/2026	$ 595,500
Department(s):	CR			
FB-01564	ENGRAVED BADGES INSIGNIAS	3/1/2021	2/28/2023	$ 1,000,000
Department(s):	AV, CR, FR, HR, ID, PD, PR, SP, SW			
FB-01573	OEM PARTS AND REPAIRS FOR BMW	6/1/2020	6/30/2025	$ 200,000
Department(s):	ID			
FB-01574	MOBILE X-RAY SOLUTION	9/22/2020	9/21/2025	$ 150,790
Department(s):	ME			
FB-01575	TRANSIT STATION CONCESSIONS	10/19/2021	10/18/2024	$ -
Department(s):	TP			
FB-01580	BMS MAINTENANCE AT CHILDREN'S	2/1/2021	1/31/2026	$ 619,845
Department(s):	ID			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01598	AUTO TAG RENEWAL NOTICE AND PA	8/1/2021	7/31/2026	$ 778,500
Department(s):	FN			
FB-01602	Mobile Car Wash Services	7/1/2021	6/30/2026	$ 447,595
Department(s):	AV, CL, CR, EL, FR, ID, JU, LB, PD, RE, SP, SW, TP, WS			
FB-01603	MATTRESSES, BOXSPRINGS, BED FR	8/1/2020	7/31/2025	$ 200,323
Department(s):	CH, FR			
FB-01604	Screen Print Apparel	6/1/2021	5/31/2024	$ 974,493
Department(s):	CH, CT, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01606	WATER AND WASTE WATER TREATMEN	10/1/2021	9/30/2026	$ 576,273
Department(s):	AV, PR			
FB-01607	Automotive Glass & Window Regu	11/1/2021	10/31/2026	$ 694,516
Department(s):	AV, FR, ID, PR, SW, WS			
FB-01619	BOTTLELESS WATER FILTRATION UN	11/1/2020	10/31/2022	$ 227,426
Department(s):	AV, BU, CC, CL, ID, JU, LB, PD, PR, RE, SW, TP			
FB-01620	Golf Carts & Utility Vehicles	5/1/2021	4/30/2026	$ 763,300
Department(s):	CU, ID, PH, SP, TP			
FB-01626	PRINTING EQUIPMENT REPAIR & SU	7/1/2020	6/30/2023	$ 202,606
Department(s):	ID			
FB-01639	CHILLERS AND WATER TREATMENT S	10/1/2021	9/30/2027	$ 12,145,122
Department(s):	CR, CU, FR, ID, LB, PD, PR, SP, TP			
FB-01642	NATURAL GAS CONSULTING SERVICE	6/1/2021	5/31/2024	$ 207,000
Department(s):	SW			
FB-01645P	Rail Parts and Services Pool	11/1/2021	10/31/2026	$ 113,621,000
Department(s):	SP, TP			
FB-01649	TRAFFIC CONES	3/1/2021	2/29/2024	$ 479,568
Department(s):	AV, PD, PR, SP, TP, WS			
FB-01666	BUY AMERICA AUDIT AND BUS INSP	10/22/2020	10/31/2024	$ 267,010
Department(s):	TP			
FB-01676	Odor Control Chemicals & Equ.	6/1/2021	5/31/2024	$ 1,605,993
Department(s):	SW, WS			
FB-01691	Wiping Cloths and Fiber Wipers	11/1/2021	10/31/2026	$ 16,205
Department(s):	PH			
FB-01691-S2	WIPING CLOTHS (RAGS) AND FIBER	11/1/2021	10/31/2026	$ 469,289
Department(s):	ID, PR, SP, SW, TP, WS			
FB-01716	Alcohol and Drug Screen Produc	2/1/2022	1/31/2027	$ 482,060
Department(s):	CH			
FB-01719	LIFEGUARD TOWER	1/25/2021	1/24/2024	$ 977,500
Department(s):	FR			
FB-01720	Media Monitoring Services	9/23/2021	9/22/2026	$ 51,294
Department(s):	AV			
FB-01724	Interior Foliage Maintenance	6/1/2021	5/31/2026	$ 391,531
Department(s):	AV			
FB-01728	Printed Case File Folders	5/1/2021	4/30/2024	$ 260,552
Department(s):	CL			
FB-01730	Safety Shoes and Boots	3/28/2022	3/31/2027	$ 9,213,717
Department(s):	AD, AV, CH, CR, CT, CU, FN, FR, ID, IT, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01753	Bailiff Uniforms	9/1/2021	8/31/2026	$ 144,650
Department(s):	OC			
FB-01761	LOCATION OF UNDERGROUND UTILIT	3/1/2022	2/28/2027	$ 2,879,280
Department(s):	TP			
FB-01766	Fusees/Flares (Traffic & Marin	10/1/2021	9/30/2026	$ 366,979
Department(s):	FR, PD			
FB-01772	Quicklime	8/1/2021	7/31/2026	$ 68,857,200
Department(s):	WS			
FB-01793	Fuel Service Station -Contract	8/1/2021	7/31/2026	$ 4,288,000
Department(s):	AV, CR, FR, ID, PR, SP, TP, WS			
FB-01793P	Fuel Service Station - Pool	8/1/2021	7/31/2026	$ 6,807,088
Department(s):	AV, CR, FR, ID, PR, SP, TP, WS			
FB-01800	ADOBE SOFTWARE LICENSES AND MA	6/16/2021	6/30/2024	$ 3,000,000
Department(s):	IT			
FB-01821	Mechanical and Vacuum Street S	1/1/2022	12/31/2026	$ 587,049
Department(s):	SW			
FB-01840	STRUCTURAL FIREFIGHTER PERSONA	8/19/2021	8/31/2026	$ 12,740,722
Department(s):	FR			
FB-01894	OPERATIONS AND MAINTENANCE OF	5/1/2022	4/30/2027	$ 2,752,729
Department(s):	SW			
FB-01896	RETAIL INVENTORY SERVICES	8/1/2021	7/31/2026	$ 200,000
Department(s):	PR			
FB-01915	Courier Services	3/1/2022	2/28/2027	$ 257,783
Department(s):	AD, CT, LB, PD, RE, WS			
FB-01924	Real Time Open and Closed Capt	9/1/2022	8/31/2027	$ 235,000

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CT			
FB-01986	Backup Weather System for Miam	4/1/2022	3/31/2028	$ 71,395
Department(s):	AV			
FB-01989	Food Bag Casings and Clips	11/1/2021	10/31/2026	$ 452,540
Department(s):	CR			
FB-02008	Frozen Kosher Meals	2/1/2022	1/31/2027	$ 5,639,550
Department(s):	CR			
FB-02045	Public Housing Answering Svc	4/1/2022	3/31/2027	$ 150,000
Department(s):	PH			
FB-02049	Dead Marine Life Clean-up	9/22/2021	9/21/2024	$ 151,920
Department(s):	RE			
FB-02055	Shrink-Wrapping Machine	12/1/2021	11/30/2022	$ 472,785
Department(s):	CR			
FB-02083	Golf Course Netting	1/1/2022	6/30/2022	$ 262,470
Department(s):	PR			
FB-02088	Body Bags/Evidence Bags	6/1/2022	5/31/2027	$ 118,250
Department(s):	JU, ME			
FB-02108	Temporary Employee Services	11/1/2021	10/31/2022	$ 244,640
Department(s):	BU, FR			
FB-02110	Livescan Background Screening	7/1/2022	6/30/2027	$ 403,000
Department(s):	CH, PR			
FB-02113	Healthcare Staffing Services	4/16/2022	4/15/2027	$ 14,301,341
Department(s):	CH, PH			
FB-02213	Biohazardous Waste Services	5/26/2022	5/31/2025	$ 919,907
Department(s):	AD, CH, CR, FR, ID, ME, PD, SW			
FI-R-0251-18	MULTI-FUNCTION COPIER DEVICES	12/30/2019	9/30/2023	$ 494,285
Department(s):	IT			
GRP0000015	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2021	4/30/2023	$ 295,400
Department(s):	LB			
GRP0000017	Private Attorney Services	3/18/2021	3/31/2024	$ 1,200,000
Department(s):	PH			
GRP0000055	EMERGENCY SUPPORT SURFSIDE	7/1/2021	6/30/2022	$ 32,000
Department(s):	FR			
GRP0000058	EMERGENCY SUPPORT SURFSIDE	7/9/2021	7/8/2022	$ 55,000
Department(s):	FR			
GRP0000067	Microsoft EA Renewal	5/1/2021	4/30/2023	$ 319,422
Department(s):	OC			
GRP0000133	Microsoft EA Renewal	5/1/2022	4/30/2025	$ 1,361,118
Department(s):	OC			
GRP0000136	Microflex Microphones	4/26/2022	4/26/2023	$ 75,000
Department(s):	OC			
GRP0000141	Copier Puchases	6/7/2022	9/30/2022	$ 69,518
Department(s):	OC			
GS-07F-0207M	BOMB SUITS/SWAT ROBOT	1/4/2018	8/27/2022	$ 116,858
Department(s):	PD			
GS-07F-0538M-2	LAW ENFORCEMENT AND SECURITY E	5/11/2018	9/22/2022	$ 10,000
Department(s):	PD			
GS-35F-0692P	INFO TECHNOLOGY EQUIPMENT SOFT	11/12/2015	7/18/2024	$ 432,094
Department(s):	AV			
GS-35F-364BA	LCP TRACKER FOR SBD	1/1/2019	5/7/2024	$ 287,302
Department(s):	IT			
IB-00488	INTERNALLY ILLUMINATED STREET	9/15/2017	9/30/2022	$ 12
Department(s):	TP			
IB-01227	TIME EQUIPMENT PURCHASE, REPAI	12/1/2019	11/30/2024	$ 124,980
Department(s):	CL, EL, PD, SW, WS			
IB-01897	MARINA TRASH BINS	8/1/2021	7/31/2026	$ 117,650
Department(s):	PR			
IB-02036	DIVERSITY, EQUITY AND INCLUSIO	1/1/2022	12/31/2024	$ 180,000
Department(s):	HR			
IB8894-1/23-1	SATELLITE PHONES & RELATED SCV	10/1/2018	9/30/2023	$ 333,132
Department(s):	AV, FR, IT			
IB9706-0/22	TRUCK WASH/TREATMENT & RECYCLI	2/18/2013	2/28/2023	$ -
Department(s):	SW, TP			
IQ8224-2/23-2	ICE - PREQUALIFICATION	7/1/2019	6/30/2022	$ 185,609
Department(s):	CR, PD, PH, PR, SW, TP			
ITB-18-048-HR	MILK AND DAIRY PRODCUTS	11/4/2019	7/23/2022	$ 1,480,352
Department(s):	CH, CR			
ITB-21-388-B-MC	Large Cafeteria Equipment	12/30/2021	5/31/2026	$ 469,040
Department(s):	CR			
ITB-MDAD-02-14-1	Management Aviation Fueling	11/1/2021	10/31/2023	$ 528,999
Department(s):	AV			
K21-057	5 Gallon Bottle Spring Drinkin	10/1/2021	9/30/2022	$ 31,617

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	OC			
K21-059	COPIER MAINTENANCE/PURCHASES	10/1/2021	9/30/2022	$ 170,988
Department(s):	OC			
L-10046	AOIS AT MIAMI INTERNATIONAL AI	9/1/2020	8/31/2027	$ 18,445,883
Department(s):	AV			
L-10047	CUTE O&M SERVICES FOR MDAD	9/1/2020	8/31/2027	$ 40,732,012
Department(s):	AV			
L-10073	Maintenance Automatic Doors	7/1/2021	6/30/2026	$ 13,198,000
Department(s):	AV			
L-10088	ELECTRONIC ARREST FORM SYSTEM	11/24/2020	11/30/2025	$ 806,880
Department(s):	IT			
L-10094	VOTER REGISTRATION & EVID MAIN	12/2/2020	12/31/2025	$ 3,166,493
Department(s):	EL			
L-10134	ATMS SOFTWARE MAINT	12/7/2021	12/6/2026	$ 4,950,000
Department(s):	TP			
L-10159	Propworks System Software	12/28/2021	12/31/2026	$ 650,067
Department(s):	AV			
L-10166	PRECISELY SOFTWARE MAINTENANCE	3/11/2022	3/31/2024	$ 245,116
Department(s):	WS			
L-2002-129-1169	COMPUTERIZED COURT CASE MGMT S	3/1/2018	2/28/2023	$ 859,190
Department(s):	CL			
L2605-1/26	SIEMENS BUILDING MANAGEMENT SY	1/1/2017	12/31/2022	$ 3,629,571
Department(s):	FR, ID, SP, WS			
L3796-1/25-1(5)	AUTOMATED FUELING SYSTEM MAINT	11/1/2021	10/31/2022	$ 547,235
Department(s):	FR, ID, TP			
L403(2)	PHOTO IMAGING SYSTEM MAINT AND	11/1/2020	10/31/2023	$ 321,210
Department(s):	IT			
L-4400001195	AIRPORT SECURITY COMMUNICATION	2/24/2017	2/28/2023	$ 16,178,420
Department(s):	AV			
L499-2/22-1	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2021	4/30/2023	$ 295,400
Department(s):	LB			
L6479-4/25-2	TRANE BLDG AUTOMATED SYSTEM (B	7/1/2020	6/30/2022	$ 291,046
Department(s):	WS			
L7026-2/21-2	KALINDA SOFTWARE MAINTENANCE S	1/1/2022	12/31/2023	$ 50,601
Department(s):	IT			
L7204-1/25	E-NET SOFTWARE MAINTENANCE/SUP	12/1/2015	11/30/2024	$ 186,134
Department(s):	IT			
L7217-1/24-1	VEGASOFT MAINTENANCE AND SUPPO	11/1/2019	10/31/2024	$ 170,800
Department(s):	IT			
L7220-0/22	LEVI, RAY & SHOUP SOFTWARE M&S	8/1/2018	7/31/2022	$ 58,890
Department(s):	IT			
L7280-0/23	VANGUARD SOFTWARE LIC, MAINT A	1/1/2019	12/31/2023	$ 110,485
Department(s):	IT			
L7293-2/28-1	ANOMS MAINTENANCE/SUPPORT SERV	1/1/2019	12/31/2023	$ 863,960
Department(s):	AV			
L7397-0/23	PITNEY BOWES (FINALIST)	4/1/2018	3/31/2023	$ 62,804
Department(s):	IT			
L-755	FLEETFOCUS LICENSES, MAINTENAN	4/19/2022	4/30/2027	$ 612,000
Department(s):	ID			
L7662-2/22-2	Internet Access & Managed Rout	7/1/2021	6/30/2023	$ 1,800,000
Department(s):	IT			
L769-1(1)	INTEGRATED SECURITY CONTROL SY	6/1/2022	5/30/2024	$ 245,873
Department(s):	CR			
L-7991	EMPHASYS ELITE MAINTENANCE AND	3/22/2022	3/31/2023	$ 500,000
Department(s):	PH			
L8107-1/23	DECCAN INT MAINTENANCE & SUPPO	8/1/2020	7/31/2022	$ 96,847
Department(s):	IT			
L8128-0/23	CASE MANAGEMENT SOFTWARE MAINT	11/2/2019	11/1/2023	$ 47,530
Department(s):	AT			
L8181-0/23	SCADA RADIO SYSTEM	2/5/2021	2/29/2024	$ 226,800
Department(s):	WS			
L8255-0/22	CA IDMS SOFTWARE LICENSING &	10/1/2019	9/30/2022	$ 1,601,463
Department(s):	IT			
L8298-1/22-1	SAS DATA ANALYSIS SOFTWARE LIC	10/1/2021	9/30/2022	$ 62,196
Department(s):	IT			
L8481-0/27	AUTOMATED FARE COLLECTION MODE	8/1/2016	1/31/2028	$ 9,596,790
Department(s):	TP			
L8485-1/23-1	CREDITRON SOFTWARE MAINTENANCE	4/1/2021	3/31/2024	$ 73,486
Department(s):	FN			
L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	$ 5,969,000
Department(s):	EL			
L8523-1/28	INOVAH SOFTWARE MAINTENACE/PRO	11/1/2018	10/31/2023	$ 695,123

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CL, IT, WS			
L8541-1/25	RELIA-VOTE MAIL BALLOTING SYST	7/1/2017	6/30/2022	$ 1,458,633
Department(s):	EL			
L8570-0/22	LEGISLATIVE INFORMATION SYSTEM	4/21/2020	4/30/2023	$ 96,897
Department(s):	IT			
L8689-0/24	LIGHTNING PREDICTION & WARNING	6/1/2019	5/31/2024	$ 177,989
Department(s):	PR			
L8775-3/22-3	MAINT SERVICE FOR AWOS RADIOSY	5/1/2019	6/30/2022	$ 32,300
Department(s):	AV			
L9007-0/26	Priority Dispatch PROQA	10/1/2021	9/30/2026	$ 1,118,325
Department(s):	IT			
L9064-0/26	Airfield Lighting System PM	6/15/2021	6/30/2026	$ 248,485
Department(s):	AV			
L9114-0/23	CHILDPLUS SOFTWARE	11/9/2021	11/30/2023	$ 231,588
Department(s):	CH			
L9130-5/21-5	IBM Hardware, Software, Servic	11/1/2021	10/31/2022	$ 6,600,000
Department(s):	AV, IT			
L9152-2/17-2	Telephone Surveillance System	5/1/2021	4/30/2023	$ 212,000
Department(s):	PD			
L9203-0/30	L3HARRIS RADIO COMM SYSTEM UPG	12/10/2020	12/9/2030	$ 20,715,017
Department(s):	IT			
L9228-0/24	ASG SOFTWARE MAINTENANCE AND S	3/30/2021	3/31/2024	$ 213,932
Department(s):	IT			
L9240-9/25-6	TOUR ANDOVER BMS MAINTENANCE	10/1/2021	9/30/2022	$ 275,000
Department(s):	CR, ID			
L9353-2/25	TRIHEDRAL LICENSE, MAINT, SUPP	11/6/2014	10/31/2022	$ 244,800
Department(s):	WS			
L9441-0/25	IED Software Maint and Support	9/1/2021	8/31/2025	$ 222,961
Department(s):	AV			
L9640-1/23-1	ACCELERATED SOFTWARE MAINT AGR	1/7/2022	1/6/2023	$ 30,068
Department(s):	FN			
L-9645	AIM Maintenance and Support	3/22/2022	3/21/2026	$ 94,544
Department(s):	IT			
L9757-2/28-1	AVI SYSTEM	1/1/2019	12/31/2023	$ 645,488
Department(s):	AV			
L9763-1/23-1	AMBULANCE STRETCHER MAINT & RE	1/1/2019	12/31/2023	$ 350,000
Department(s):	FR			
L9810-2/30-1(2)	FLIGHT EXPLORER SOFTWARE SUPPO	1/1/2021	12/31/2025	$ 205,725
Department(s):	AV			
L9837-3/23-3	DELTA CONTROLS BMS SERVICES	3/1/2021	2/28/2023	$ 391,760
Department(s):	CR, ID, LB			
L9858-0/26	COMPUTER TO PLATESETTER	6/15/2021	6/14/2026	$ 225,522
Department(s):	ID			
MMS17017	PRESCRIPTION FILLING SERVICES	1/1/2020	10/31/2022	$ 306,911
Department(s):	CH			
MMS1900113	PHARMACEUTICALS SUPPLIES	2/27/2020	10/31/2022	$ 2,565,491
Department(s):	FR			
OC-43220000-NASPO-19-ACS	Hewlett-Packard Enterprise	6/30/2021	9/30/2024	$ 80,000
Department(s):	OC			
OC-43230000-15-01	Microsoft Premier Support	1/12/2017	8/24/2024	$ 85,219
Department(s):	OC			
OK-SW-300	AUTOMATIC EXTERNAL DEFIBRILLAT	2/7/2019	10/4/2022	$ 2,564,350
Department(s):	CR, PD			
OK-SW-300(S)	AUTOMATED EXTERNAL DEFIBRILLAT	1/12/2021	10/4/2022	$ 996,718
Department(s):	AD, AV, CU, FR, ID, PR, SP			
PS18002	PUBLIC SAFETY SIMULATION TRAIN	5/22/2019	6/14/2024	$ 120,000
Department(s):	FR			
R-1151-21	MDFR Heavy Vehicle FY 21-22	1/28/2022	9/30/2022	$ 15,600,000
Department(s):	FR			
R1426611P1	FIRE STATION ALERTING SYSTEM	8/17/2020	10/9/2022	$ 575,029
Department(s):	FR			
R190601	Online Auction Services	9/27/2021	1/31/2023	$ -
Department(s):	ID			
R191204	Performing Arts Equip. and Svc	11/19/2021	10/31/2024	$ 450,000
Department(s):	CU			
R-199-22	Vehicle Purchases FY 21-22	3/1/2022	9/30/2022	$ 81,800,873
Department(s):	AV, CL, CU, FR, ID, IT, PD, PR, RE, SW, TP, WS			
R-255-19	PURCHASE FOR PLAYGROUND & PARK	3/21/2019	3/20/2023	$ 3,318,513
Department(s):	PR			
R-423-21	Miami Parking Authority Mgmt	7/30/2021	7/29/2026	$ 3,172,000
Department(s):	PR			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS	6/14/2019	10/31/2023	$ 2,785,650

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV, CH, ID, LB, PR, SP, TP, WS			
RFP 20-017	Direct Connect Source Capture	2/7/2022	8/6/2022	$ 487,371
Department(s):	FR			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANS	3/1/2020	2/28/2025	$ 1
Department(s):	TP			
RFP-00070-1(1)	CHILDREN'S COURTHOUSE CAFETERI	4/8/2021	4/7/2026	$ 1
Department(s):	ID			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM	1/30/2017	1/29/2027	$ 192,456,715
Department(s):	TP			
RFP-00133	JOINT DEVELOPMENT AT DOUGLAS R	8/29/2016	8/31/2046	$ 1
Department(s):	TP			
RFP-00152	OMNI DEVELOPMENT	5/17/2017	5/31/2107	$ -
Department(s):	TP			
RFP-00160	COMP CLAIMS MANAGEMENT SYSTEM	8/15/2017	8/31/2022	$ 5,631,436
Department(s):	ID			
RFP-00160-1(2)	LEASE OF COMPREHENSIVE CLAIMS	9/1/2022	8/30/2027	$ 9,461,000
Department(s):	ID			
RFP-00168-1(3)	Body Worn Cameras and VMS	4/1/2021	3/31/2026	$ 12,261,000
Department(s):	CR, PD			
RFP-00172-1(1)	DISASTER DEBRIS REMOVAL MONITO	1/1/2021	12/31/2025	$ 90,000,000
Department(s):	AV, FR, ID, IT, PD, PR, SP, SW			
RFP-00181-1(2)	Water Sports at Crandon Park	3/1/2022	2/29/2024	$ -
Department(s):	PR			
RFP-00188-1(2)	SECURITY GUARD SERVICES FOR MD	9/1/2020	8/31/2023	$ 36,196,000
Department(s):	WS			
RFP-00196-1(1)	SELF-FUNDED EMPLOYEE HEALTHCAR	1/1/2022	12/31/2023	$ 15,742,000
Department(s):	HR			
RFP-00200	ERP IMPLEMENTATION & RELATED S	7/30/2018	10/31/2023	$ 23,841,198
Department(s):	IT			
RFP-00207	DEVELOPMENT FRANKIE SHANNON RO	1/1/2018	12/31/2108	$ 1
Department(s):				
RFP-00217-1(2)	SECURITY GUARD AND/OR SCREENIN	9/1/2020	8/31/2023	$ 54,834,059
Department(s):	ID			
RFP-00254-1(1)	WASTE,RECYCLING CARTS AND PART	11/1/2021	10/31/2026	$ 6,400,000
Department(s):	SW			
RFP-00261-1(2)	SOUTH FLORIDA VAN POOL PROGRAM	4/1/2020	3/31/2023	$ 5,079,216
Department(s):	TP			
RFP-00294-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	$ 1
Department(s):				
RFP-00294A-2(2)	EXTERNAL INDEPENDENT AUDTING G	7/1/2020	6/30/2023	$ 2,322,000
Department(s):	FN			
RFP-00294B-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	$ 1,255,000
Department(s):	AV			
RFP-00294C-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	$ 840,000
Department(s):	WS			
RFP-00294D-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	$ 751,176
Department(s):	TP			
RFP-00297-1(5)	Energy Policy Act Consulting	8/1/2021	7/31/2022	$ 5,000
Department(s):	RE			
RFP-00318-1(1)	Operation of Crandon Marina	3/1/2022	2/28/2027	$ 1
Department(s):	PR			
RFP-00321-1(3)	LABORATORY INFORMATION MANAGEM	12/1/2021	11/30/2026	$ 834,112
Department(s):	IT			
RFP-00322-2(2)	DERIVATIVE PRODUCTS ADVISOR SE	12/1/2021	11/30/2023	$ 500,000
Department(s):	FN			
RFP-00327-1(1)	ACOUSTIC GUNSHOT DETECTION SOL	11/1/2021	10/31/2026	$ 8,240,166
Department(s):	PD			
RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	$ 1
Department(s):	CR			
RFP-00342-1(1)	EMPLOYEE GROUP DENTAL INSURANC	1/1/2021	12/31/2022	$ 28,720,000
Department(s):	HR			
RFP-00356-1(2)	CARE AND CUSTODY SERVICES FOR	11/1/2020	10/31/2022	$ 3,585,133
Department(s):	JU			
RFP-00420-1(1)	PROFESSIONAL VETERINARY SERVIC	12/1/2020	11/30/2023	$ 980,895
Department(s):	AD, AV, CR, FR, PD, SP			
RFP-00422	CHECKPOINT QUEUE WAIT TIME ANA	12/19/2018	12/31/2023	$ 2,920,000
Department(s):	AV			
RFP-00426	MEDICAL TRANSPORTATION SERVICE	4/1/2019	3/31/2024	$ 4,590,777
Department(s):	FR			
RFP-00429-2(3)	PROPERTY MANAGEMENT SERVICES	8/1/2021	7/31/2022	$ 347,058
Department(s):	PH			
RFP-00456	40 FT BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	$ 71,649,232

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	TP			
RFP-00499	LED SMART LIGHTING	12/20/2021	12/19/2036	$ 48,076,396
Department(s):	TP			
RFP-00520-1(1)	INVESTIGATIVE AND SURVEILLANCE	9/1/2020	8/31/2023	$ 443,328
Department(s):	FR, ID			
RFP-00522-1(4)	External Auditing Scvs Clerk	9/1/2021	8/31/2022	$ 90,000
Department(s):	CL			
RFP-00564	GROUP EMPLOYEE LEGAL SERVICES	1/1/2019	12/31/2023	$ 11,000,000
Department(s):	HR			
RFP-00567	EMS BILLING	8/1/2018	7/31/2023	$ 3,578,338
Department(s):	FR			
RFP-00572	POLYGRAPH EXAMINATION SERVICES	4/1/2018	3/31/2023	$ 689,688
Department(s):	CR, PD, TP			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	$ 1
Department(s):	TP			
RFP-00710	EMPLOYEE LIFE, AD&D AND PBA IN	1/1/2019	12/31/2023	$ 68,874,000
Department(s):	HR, ID			
RFP-00754	SCALE HOUSE OPERATIONS SOFTWAR	10/27/2020	10/31/2026	$ 1,391,523
Department(s):	SW			
RFP-00808	OPERATION OF PARKING FACILITIE	11/1/2020	10/31/2025	$ 382,896
Department(s):	AV			
RFP-00826	RYAN WHITE MANAGEMENT INFORMAT	8/1/2019	7/31/2024	$ 1,022,117
Department(s):	BU			
RFP-00891	RECREATION MGMT SOFTWARE SOLUT	9/18/2019	9/17/2024	$ 803,574
Department(s):	IT			
RFP-00912	HEWLETT PACKARD ENTERPRISE HAR	5/21/2020	5/31/2024	$ 13,275,562
Department(s):	IT			
RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	$ 14,979,728
Department(s):	AV, CC, CR, FR, IT, PD, WS			
RFP-00953	DESIGN,BUILD,FIN,OPERATE AND M	12/19/2019	2/18/2054	$ 852,249,000
Department(s):	ID			
RFP-01032	Tennis Center Operations	2/1/2022	1/31/2032	$ -
Department(s):	PR			
RFP-01042	PCI CERTIFIED QSA CONSULTING S	1/18/2019	1/31/2024	$ 259,242
Department(s):	FN, IT			
RFP-01058	ADVANCED TRAFFIC MANAGEMENT SY	5/28/2020	5/31/2029	$ 158,840,252
Department(s):	TP			
RFP-01071	BUS PASSENGER SHELTER PROGRAM	6/1/2020	5/31/2035	$ 12,705,720
Department(s):	TP			
RFP-01082	REDEVPMNT OF CULMER PLACE & CU	10/14/2019	12/10/2022	$ 1
Department(s):	PH			
RFP-01083	ON-DEMAND TRANSIT SERVICES	8/4/2020	8/31/2023	$ 4,663,500
Department(s):	TP			
RFP-01132-1(3)	Section 8 Housing Voucher Serv	1/1/2022	12/31/2022	$ 14,828,570
Department(s):	PH			
RFP-01146	AIR SERVICE DEVELOPMENT SERVIC	9/25/2019	9/30/2024	$ 753,700
Department(s):	AV			
RFP-01154	Public Safety Uniforms	9/17/2021	9/30/2026	$ 21,250,000
Department(s):	FR, PD			
RFP-01207	INMATE COMMISSARY AND BANKING	4/1/2020	3/31/2025	$ 622,311
Department(s):	CR			
RFP-01211	SECURITY GUARDS FOR HOUSING FA	4/1/2020	3/31/2024	$ 7,788,059
Department(s):	ID			
RFP-01228	EXTERNAL INDEPENDENT AUDITING	8/6/2020	7/31/2023	$ 485,000
Department(s):	PH			
RFP-01248	VERINT AUIDIOLOG MAINTENANCE A	3/1/2021	2/28/2026	$ 657,301
Department(s):	FR, IT			
RFP-01307	METROMOVER WAYSIDE SYSTEM	5/20/2021	5/19/2025	$ 152,920,983
Department(s):	TP			
RFP-01336	MISDEMEANOR DIVERSION SERVICES	9/1/2020	8/31/2025	$ 1
Department(s):	OC			
RFP-01353-IA	RAPID MASS TRANSIT SOLUTION -	10/31/2020	10/30/2022	$ 14,000,000
Department(s):	TP			
RFP-01371	BROKER SERVICES FOR AIRCRAFT H	7/9/2020	7/31/2025	$ 100,000
Department(s):	ID			
RFP-01375	CREDIT AND COLLECTION MANAGEME	12/28/2021	12/31/2026	$ 1,862,133
Department(s):	FN			
RFP-01385-2(4)	SEAWEED REMOVAL AND MECHANIC	5/1/2022	4/30/2023	$ 4,026,420
Department(s):	PR			
RFP-01395	MID-RANGE SERVER SOLUTION	10/29/2020	10/31/2025	$ 2,381,835
Department(s):	IT			
RFP-01409	LEASE OF WALL SPACE FOR ADVERT	12/1/2020	11/30/2025	$ 1

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	ID			
RFP-01418	EMPLOYEE VOLUNTARY GROUP VISIO	1/1/2021	12/31/2023	$ 12,424,000
Department(s):	HR			
RFP-01424	HELICOPTERS FOR MDFR	11/21/2019	11/30/2024	$ 25,439,081
Department(s):	FR			
RFP-01474	BIOMETRICALLY ENABLED SOLUTION	5/23/2022	5/22/2029	$ 9,143,650
Department(s):	AV			
RFP-01487	PROPERTY INSURANCE BROKER SERV	11/4/2020	11/30/2025	$ 2,350,000
Department(s):	ID			
RFP-01488	DISASTER COSTS RECOVERY SERVIC	9/23/2020	9/30/2025	$ 15,970,115
Department(s):	BU, CH, FR, PH			
RFP-01505	MARKETING & PUBLIC RELATIONS S	8/1/2021	8/31/2026	$ 3,125,000
Department(s):	CU			
RFP-01535	COMMISSION REDISTRICTING CONSU	4/13/2022	4/12/2023	$ 127,250
Department(s):	RE			
RFP-01552	TITLE COMPANY SERVICES	12/1/2021	11/30/2026	$ 1,740,000
Department(s):	FN, RE			
RFP-01588	Employee Benefits Consulting S	10/1/2021	9/30/2026	$ 999,000
Department(s):	HR			
RFP-01622	COURT CASE MANAGEMENT SYSTEM	6/3/2021	6/30/2026	$ 12,947,000
Department(s):	IT			
RFP-01675	ARBITRAGE SERVICES	8/1/2021	7/31/2026	$ 392,860
Department(s):	FN			
RFP-01707	Misdameanor Probation Services	10/1/2021	9/30/2026	$ -
Department(s):	OC			
RFP-01743	Financial Advisory Srvs WASD	2/1/2022	1/31/2027	$ 4,167,000
Department(s):	FN			
RFP-01744	Financial Advisory Srvs Gen.	2/1/2022	1/31/2027	$ 4,167,000
Department(s):	FN			
RFP-01745	Financial Advisory Srvs Ent.	2/1/2022	1/31/2027	$ 4,167,000
Department(s):	FN			
RFP-01858	Employee Disability Insurance	1/1/2022	12/31/2023	$ 11,000,000
Department(s):	ID			
RFP-01892	COMPREHENSIVE DISPARITY STUDY.	11/19/2021	11/30/2024	$ 578,646
Department(s):	ID			
RFP-01923	Income Certification Services	3/28/2022	3/31/2025	$ 151,000
Department(s):	PH			
RFP14-06-1	AUTOMATED FARE COLLECTION SYST	12/1/2017	11/30/2022	$ 182,897
Department(s):	TP			
RFP2000001701	TECHNOLOGY PRODUCTS AND SERVIC	4/18/2017	4/30/2023	$ 45,176,098
Department(s):	AV, IT, WS			
RFP384-4(4)	FOOD AND BEVERAGE CONCESSION M	5/17/2019	5/16/2034	$ 1
Department(s):	PR			
RFP545A-1	COLLECTOR CURBSIDE RECYCLING P	10/1/2015	9/30/2022	$ 21,901,228
Department(s):	SW, TP			
RFP545B-1	RECYCLER CURBSIDE RECYCLING PR	10/4/2015	3/31/2023	$ 1
Department(s):	SW			
RFP545C-1	COLLECTOR FOR CURBSIDE RECYCLI	10/1/2015	9/30/2022	$ 5,457,489
Department(s):	SW, TP			
RFP643-3(5)	INTEGRATED LIBRARY SYSTEM	7/16/2020	7/15/2023	$ 855,737
Department(s):	LB			
RFP665-2(3)	TAX COLL., MGMT & REVENUE DIST	3/17/2020	3/16/2025	$ 5,029,811
Department(s):	FN			
RFP725(1)	METRORAIL CENTRAL CONTROL UPDA	1/1/2019	12/31/2023	$ 38,000
Department(s):	TP			
RFP746	TRANSIT OPERATING SYSTEMS (REP	4/10/2013	3/31/2025	$ 4,319,645
Department(s):	TP			
RFP766-4(4)	ENERGY UTILITY BILLING MANAGEM	11/1/2020	10/31/2022	$ 197,047
Department(s):	ID			
RFP774	ENERGY PERFORMANCE CONTRACTING	3/26/2012	3/25/2032	$ 134,000
Department(s):	PH			
RFP797	MINI SOCCER COMPLEXES	12/15/2012	12/31/2022	$ -
Department(s):				
RFP797A	MINI SOCCER COMPLEX-AMELIA EAR	12/15/2012	12/31/2022	$ 1
Department(s):	PR			
RFP797B	MINI SOCCER COMPLEX-TROPICAL P	12/15/2012	12/31/2022	$ 1
Department(s):	PR			
RFP798	BRICKELL METROMOVER PROPERTY D	4/20/2012	3/31/2111	$ 1
Department(s):	TP			
RFP800-1(1)	SPECIAL TRANSPORTATION SERVICE	4/1/2018	3/31/2023	$ 98,783,515
Department(s):	TP			
RFP803	WAKEBOARDING AT AMELIA EARHART	10/22/2012	10/31/2032	$ 1

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PR			
RFP808	CAD/AVL	11/20/2013	11/30/2025	$ 3,750,983
Department(s):	TP			
RFP815-1(1)	BROKER SERVICES WASD PROP INS	11/1/2017	10/31/2022	$ 425,000
Department(s):	WS			
RFP819-2(2)	AUTOMATED BIOMETRIC TIMECLOCK	10/1/2021	9/30/2024	$ 84,654
Department(s):	IT			
RFP821-1	ACCTS PAYABLE PAYMENT AND DEBI	12/1/2020	11/30/2023	$ 1
Department(s):	FN			
RFP8270-5(5)	BANKING SERVICES	4/1/2019	3/31/2023	$ 1
Department(s):	CL, FN			
RFP828-2(2)	MARKETING AND MANAGEMENT SERVI	11/1/2018	10/31/2024	$ 1
Department(s):	BU			
RFP836	WEST LOT RESTAURANT	4/1/2014	6/27/2022	$ 1
Department(s):	ID			
RFP847-3(3)	PAYPHONE,PAYPHONE SERVICES,AND	8/1/2019	7/31/2022	$ 1
Department(s):	CR			
RFP8481-2/22-2	AUTOMATED FARE COLLECTION SYST	6/1/2018	5/31/2023	$ 6,073,289
Department(s):	TP			
RFP849-3(3)	METER READING SOLUTION	10/31/2020	10/30/2022	$ 83,482
Department(s):	WS			
RFP852-1(2)	INFORMATION TECHNOLOGY HARDWAR	6/16/2019	6/15/2024	$ 6,322,671
Department(s):	IT			
RFP861-1(4)	SUNPASS/TOLL-BY-PLATE SOLUTION	6/1/2018	5/31/2023	$ 1,102,635
Department(s):	PR			
RFP865-1(2)	PAY-ON-FOOT PARKING MANAGEMENT	1/1/2021	12/31/2025	$ 157,500
Department(s):	ID			
RFP873-1(1)	EMPLOYEE WELLNESS CTR MGMT SER	8/1/2019	7/31/2024	$ 858,260
Department(s):	ID			
RFP887-1(2)	CIVIL PROCESS SOFTWARE SYSTEM/	12/1/2019	11/30/2024	$ 536,868
Department(s):	IT			
RFP899-1(2)	IP ALERTING SYSTEM	12/26/2020	12/25/2025	$ 3,050,125
Department(s):	FR			
RFQ NO. MDAD-14-01-3	FINANCIAL FEASIBILITY CONSULTA	11/1/2021	10/31/2022	$ 1,050,000
Department(s):	AV			
RFQ-00211	TOWING SERVICES	8/1/2017	7/31/2022	$ 47,747
Department(s):	PD			
RFQ-00460	COUNTY BOND COUNSEL POOL	3/1/2018	2/28/2025	$ 7,000,000
Department(s):	FN			
RFQ-00495-2(2)	FINANCIAL CONSULTING SERVICES	8/1/2021	7/31/2022	$ 250,000
Department(s):	TT			
RFQ-00524	OPERATION OF A RESTAURANT AT O	10/17/2018	4/16/2024	$ 1
Department(s):	ID			
RFQ-00527	AUTHORITY BOND COUNSEL POOL	3/1/2018	2/28/2025	$ 4,200,000
Department(s):	FN			
RFQ-00528	DISCLOSURE COUNSEL POOL	3/1/2018	2/28/2025	$ 4,900,000
Department(s):	FN			
RFQ-00600-3(3)	GOV REP AND CONSULTING IN TALL	1/1/2021	6/30/2022	$ 663,166
Department(s):	BU			
RFQ-00652	MUNICIPAL BOND UNDERWRITING PO	12/1/2019	11/30/2024	$ 1,000,000
Department(s):	FN			
RFQ-00672	NIGHT VISION GOGGLES & OPERATO	9/29/2017	9/28/2022	$ 18,600
Department(s):	FR			
RFQ-00769	PARK PLANNING AND PRE-DEVELOP	10/22/2018	10/31/2023	$ 3,453,046
Department(s):	PR			
RFQ-01113	LEASE/OPERATION OF RESTAURANT	3/1/2020	8/31/2030	$ 1
Department(s):	ID			
RFQ-01244	P3 AND INFRASTRUCTURE ADVISORY	9/1/2019	8/31/2024	$ 2,500,000
Department(s):	ID, PR, SP, TP			
RFQ-01295	REDEVPMNT OF COUNTY PROPERTIES	5/1/2020	4/30/2025	$ 1
Department(s):	PH			
RFQ-01387-2(2)	TPO STATE LEGISLATIVE ADVOCACY	1/11/2022	1/10/2023	$ 50,000
Department(s):	MP			
RFQ-01387-B-2(2)	TPO Legislative Advocacy Svcs	1/11/2022	1/10/2023	$ 150,000
Department(s):	MP			
RFQ-01388-2(2)	TPO FEDERAL LEGISLATIVE ADVOCA	1/14/2022	1/13/2023	$ 75,000
Department(s):	MP			
RFQ685	GOVERNMENTAL REP IN WASHINGTON	3/1/2011	7/31/2022	$ 749,242
Department(s):	BU			
RFQ-MDAD-17-03	AIRPORT SIGNAGE DESIGN FAB &IN	2/1/2019	1/31/2024	$ 4,512,000
Department(s):	AV			
RFQ-MDAD-17-04	AIRPORT SIGNAGE DESIGN FAB &IN	2/1/2019	1/31/2024	$ 3,008,000

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV			
RTQ-00004-1(1)	UPS SYSTEMS MAINTENANCE & REPA	11/1/2019	10/31/2024	$ 8,594,004
Department(s):	AV, CR, FR, ID, IT, LB, PD, PR, RE, SP, TP, WS			
RTQ-00005	FASTENERS - REQUEST TO QUALIFY	7/1/2014	6/30/2022	$ 1,649,834
Department(s):	AD, AV, CR, CU, FN, FR, ID, PR, SP, SW, TP, WS			
RTQ-00030	LIQUID CAUSTIC SODA-PRE-QUAL	10/1/2014	9/30/2024	$ 25,500,000
Department(s):	WS			
RTQ-00073	ROOM AIR CONDITIONERS - RTQ	9/19/2014	9/30/2022	$ 4,330,584
Department(s):	CR, FR, ID, PD, PH, PR, RE, TP, WS			
RTQ-00078	CISCO EQUIPMENT, SOFTWARE, & M	12/1/2014	11/30/2022	$ 15,228,057
Department(s):	AV, IT			
RTQ-00095	HYDRAULIC PARTS/REPAIR SVC FOR	12/2/2014	12/31/2022	$ 41,704
Department(s):	ID			
RTQ-00100	RENTAL OF HOLIDAY DECORATIONS	9/3/2014	9/30/2022	$ 626,591
Department(s):	AV			
RTQ-00103	PROTECTIVE COATING SERVICES -	5/14/2015	5/31/2023	$ 48,000,000
Department(s):	WS			
RTQ-00109	CONCESSIONS SRVC & RELATED ACT	3/1/2015	2/28/2023	$ 2
Department(s):	PR, TP			
RTQ-00112	GROCERIES - REQUEST TO QUALIFY	5/1/2015	4/30/2023	$ 12,183,910
Department(s):	CH, CR, PH, PR, SP, SW			
RTQ-00114	SUPPORT FOR URGENT NEEDS PROGR	10/8/2014	10/31/2022	$ 288,550
Department(s):	AD			
RTQ-00115	LENEL ONGUARD SOFTWARE, SUPPOR	10/29/2014	10/31/2022	$ 1,037,983
Department(s):	PD, SP			
RTQ-00116	MEAT, POULTRY, DAIRY AND FROZE	8/1/2015	7/31/2023	$ 10,957,919
Department(s):	CH, CR, PH, PR			
RTQ-00117	RECYCLING SERVICE PRE-QUALIFIC	7/1/2015	6/30/2023	$ 1
Department(s):	SW			
RTQ-00122	WASD PAYMENT CENTER/AGENT SERV	6/1/2015	5/31/2023	$ 1
Department(s):	WS			
RTQ-00124	RTQ - PUBLIC SAFETY UNIFORMS	3/1/2016	2/28/2024	$ 8,193,615
Department(s):	AD, AV, CL, CR, CT, CU, EL, FR, ID, IT, JU, LB, ME, PD, PR, RE, SP, SW, TP, WS			
RTQ-00140	SPECIALTY PRINTED PRODUCTS, SE	10/1/2015	9/30/2023	$ 1,745,498
Department(s):	AV, ID, LB, TP			
RTQ-00150	CARPET AND RELATED FLOORING MA	6/1/2015	5/31/2023	$ 33,499,383
Department(s):	AD, AV, FR, ID, LB, PD, PH, PR, SP, TP, WS			
RTQ-00159	SODIUM POLYPHOSPHATE - PRE-QUA	7/13/2015	7/31/2023	$ 7,975,000
Department(s):	WS			
RTQ-00212	COMMUNITY REDEVELOPMENT CONSUL	9/1/2015	8/31/2023	$ 736,803
Department(s):	BU			
RTQ-00251	PLAYGROUND-INSTAL/INFRASTRUCTU	8/1/2016	7/31/2024	$ 14,280,970
Department(s):	CH, PR			
RTQ-00256	REPAIRS REPLACEMENT/PARTS APPL	6/1/2016	5/31/2024	$ 1,072,329
Department(s):	AV, CH, CR, FN, PH, PR, RE			
RTQ-00263	AIR QUALITY MONITORING SHELTER	9/8/2015	9/30/2023	$ 406,427
Department(s):	RE			
RTQ-00266	MANUFACTURED (MODULAR) BUILDIN	10/1/2015	9/30/2023	$ 1,746,453
Department(s):	AV, ID, TP, WS			
RTQ-00272	ID CARDS,PRINTERS,SUPPLIES & A	6/1/2016	5/31/2024	$ 2,831,245
Department(s):	AV, CL, HR, ID, PR, RE, SP, TP, WS			
RTQ-00290	LED AND INDUCTION LIGHTING SYS	7/7/2016	7/31/2024	$ 728,469
Department(s):	CU, ID			
RTQ-00298	TRENCHLESS PIPE INSTALLATION &	4/1/2016	3/31/2024	$ 85,000,000
Department(s):	ID, WS			
RTQ-00299	HVAC AND CONTROLS - RTQ	6/1/2016	5/31/2024	$ 26,074,543
Department(s):	AD, AV, CH, CR, CU, FN, FR, ID, LB, PD, PH, PR, SP, SW, WS			
RTQ-00310	CATERING SERVICES	3/1/2016	2/28/2024	$ 4,041,427
Department(s):	CH, CR, FR, MP, PD, SP, TP, WS			
RTQ-00313	MGMT ADVISORY CONSULTING SVCS	7/1/2016	6/30/2022	$ 1,470,880
Department(s):	AD, BU, FN, HR, PH			
RTQ-00381	INTEGRATED PEST MANAGEMENT	3/24/2017	3/31/2025	$ 10,130,431
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00395	PLANS REVIEW AND INSPECTION SE	8/1/2017	7/31/2022	$ 4,839,000
Department(s):	RE			
RTQ-00396	MARKETING POOL	6/1/2017	7/31/2022	$ 2,301,700
Department(s):	CT			
RTQ-00410	HEAD START/EARLY HEAD START PR	4/1/2017	3/31/2026	$ 3,716,515
Department(s):	CH			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00439	FURNITURE OFFICE AND NON-OFFIC	3/1/2018	5/31/2023	$ 88,655,394
Department(s):	AV, CC, CH, CL, CR, CU, EL, FN, FR, HR, ID, IT, JU, LB, ME, OC, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00457	DOCK LEVELERS PURCHASE INSTALL	2/1/2017	1/31/2025	$ 405,323
Department(s):	AV, ID, TP			
RTQ-00563	UP-FITTING & MODIFICATIONS OF	1/1/2018	12/31/2024	$ 820,529
Department(s):	ID			
RTQ-00566	INJECTION WELLS PREQUALIFICATI	9/1/2018	8/31/2023	$ 112,500,000
Department(s):	WS			
RTQ-00570	CHEMICAL TESTING SUPPLIES/TOXI	11/1/2017	10/31/2022	$ 364,864
Department(s):	ME, RE, WS			
RTQ-00573	METERS FOR WATER SERVICE-PARTS	6/1/2018	5/31/2023	$ 16,500,000
Department(s):	WS			
RTQ-00578	VARIOUS LABORATORY INSTRUMENTS	3/1/2018	2/28/2023	$ 3,609,119
Department(s):	ME, PD, PR, RE, WS			
RTQ-00580	HYDRAULIC PARTS, SUPPLIES & RE	8/1/2018	7/31/2026	$ 9,429,728
Department(s):	AV, CR, FR, ID, PH, PR, SP, SW, TP, WS			
RTQ-00584	NFPA BROCHURES/EDUCATIONAL MAT	1/1/2018	12/31/2022	$ 202,856
Department(s):	FR, RE			
RTQ-00585	FLAT SHEET AND QUALITY OFFSET	4/1/2018	3/31/2023	$ 1,828,246
Department(s):	ID			
RTQ-00593	STORAGE CONTAINERS PRE-QUALIFI	7/1/2018	6/30/2023	$ 1,602,838
Department(s):	CR, FR, ID, PD, RE, SW, TP, WS			
RTQ-00613	REPAIR SVCS FOR SHOP EQUIP & T	3/1/2018	2/28/2026	$ 1,650,382
Department(s):	AV, FR, ID, LB, PH, PR, SP, TP, WS			
RTQ-00618	EMERGENCY DEBRIS REMOVAL PREQU	8/1/2018	7/31/2023	$ 125,105,000
Department(s):	AV, CH, CR, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-00620	PROCESS CONTROL & INSTRUMENTAT	6/18/2018	6/17/2023	$ 22,690,917
Department(s):	PR, RE, WS			
RTQ-00626	AUDIO VISUAL EQUIPMENT AND SUP	8/1/2018	7/31/2023	$ 12,548,341
Department(s):	AV, CH, CL, CR, CT, CU, FR, ID, IG, IT, LB, ME, MM, MP, OC, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00646	LIQUID LEVEL CONTROL SYST, PAR	5/7/2019	5/6/2024	$ 1,000,000
Department(s):	WS			
RTQ-00662	DEWATERING & TANK CLEANING SER	6/1/2018	5/31/2023	$ 14,717,488
Department(s):	TP, WS			
RTQ-00674	RENTAL TRAILERS,TRUCKS AND VAN	6/1/2018	5/31/2028	$ 2,307,550
Department(s):	AD, CR, EL, FR, ME, PD, SW, TP			
RTQ-00676	GASOLINE AND DIESEL	11/1/2018	10/31/2023	$ 234,209,714
Department(s):	AD, AV, CR, CU, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-00687	PREQUALIFICATION FOR ELEVATORS	5/1/2018	4/30/2023	$ 56,543,096
Department(s):	AV, ID, PH, SP, TP			
RTQ-00690	DIVING & UNDERWATER MAINTENANC	1/1/2019	12/31/2023	$ 900,000
Department(s):	WS			
RTQ-00694	METAL TRASH AND GARBAGE CONTAI	4/3/2018	4/2/2026	$ 801,440
Department(s):	PR, RE, SW			
RTQ-00798	TRUCK SCALE PURCHASE,MAINT. AN	9/1/2018	8/31/2028	$ 2,366,906
Department(s):	AV, SP, SW, WS			
RTQ-00809	CONTIN PINFEED FORMS PRINTING	4/1/2019	3/31/2024	$ 1,336,327
Department(s):	IT, LB, PA, RE			
RTQ-00837	PUR/REP/MAINT OF PHYSICAL FITN	9/1/2018	11/30/2022	$ 1,211,360
Department(s):	AV, CR, FR, PD, PR, SP			
RTQ-00838	RENTAL OF SPACE AND HOTEL ACCO	12/1/2018	11/30/2023	$ 695,527
Department(s):	CH, JU, TP			
RTQ-00839	INSTALL, REPAIR, & MAINT SVCS	8/1/2018	7/31/2026	$ 895,167
Department(s):	AV, CU			
RTQ-00843	FENCE MATERIALS (PRE-QUAL)	11/1/2018	10/31/2026	$ 1,546,688
Department(s):	AD, AV, CR, FR, ID, PR, SP, SW, TP			
RTQ-00854	GOLF CART AND TURF VEHICLE REN	5/1/2018	7/31/2022	$ 350,217
Department(s):	PR, SP, TP			
RTQ-00862	FIRE SUPPRESSION SERVICES	11/1/2018	10/31/2026	$ 20,280,983
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00866	REFLECTIVE LETTERING, STRIPING	1/1/2019	12/31/2026	$ 3,004,187
Department(s):	AV, CR, FR, ID, LB, PD, TP			
RTQ-00867	EMERGENCY PUSH & CLEAR AND DEB	12/1/2018	11/30/2026	$ 330,500,000
Department(s):	AV, ID, LB, PR, TP			
RTQ-00880	SPECIAL EVENT EQUIPMENT RENTAL	2/1/2019	1/31/2027	$ 5,206,026
Department(s):	AD, AV, CR, EL, FR, ME, PH, PR, RE, SP, SW, TP			
RTQ-00888	ELECTRICAL & ELECTRONIC COMPON	4/1/2019	3/31/2027	$ 89,990,693
Department(s):	AV, CH, CR, CT, CU, FR, ID, IT, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	$ 5,869,665

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PR			
RTQ-00893	INDUSTRIAL ELECTRICAL AND POWE	11/1/2019	10/31/2024	$ 16,535,071
Department(s):	AV, FR, ID, PR, TP, WS			
RTQ-00894	IT CONSULTING SERVICES	1/1/2019	12/31/2023	$ 51,533,847
Department(s):	AV, IT, WS			
RTQ-00914	PAINT AND PAINT RELATED ITEMS	11/1/2018	10/31/2023	$ 7,143,023
Department(s):	AV, CR, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00915	PORTABLE GENERATORS PREQUALIFI	3/1/2019	2/29/2024	$ 5,736,604
Department(s):	AV, CR, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00916	TARPAULIN COVERS & ACCESSORIES	9/1/2018	8/31/2023	$ 245,242
Department(s):	CR, FR, ID, WS			
RTQ-00917	UPHOLSTERY AND REFURBISHING SC	1/1/2019	12/31/2028	$ 420,951
Department(s):	AV, ID, LB, TP			
RTQ-00918	SIGNS AND BANNERS, PURCAHSE &	5/1/2019	4/30/2024	$ 3,036,303
Department(s):	AD, AV, CH, CU, ID, LB, MM, PH, PR, SP			
RTQ-00922	AIRFIELD GUIDANCE SIGNS	1/1/2019	12/31/2023	$ 7,264,769
Department(s):	AV			
RTQ-00924	SECURITY EQUIPMENT PURCHASE, I	1/8/2019	1/31/2024	$ 2,169,667
Department(s):	AV, CR, ID, OC, SP			
RTQ-00933	PURCH,RENTAL AND INSTALL. OFFI	6/1/2019	5/31/2024	$ 4,476,109
Department(s):	AD, CH, CR, FR, ID, PD, PH, PR, SP, SW, WS			
RTQ-00935	WELDING REPAIR AND RELATED SER	10/1/2019	9/30/2024	$ 9,416,351
Department(s):	AV, CR, FR, ID, LB, PH, PR, SP, SW, TP, WS			
RTQ-00947	LAWN EQUIPT: PURCH/RENTAL/PART	3/1/2019	2/29/2024	$ 4,969,845
Department(s):	AV, CR, FR, ID, PH, PR, SW, TP, WS			
RTQ-00950	TEMP DEBRIS STAGING REDUCTION	8/1/2019	7/31/2024	$ 166,000,000
Department(s):	SW			
RTQ-00959	MARINE PATROL BOATS & WATERCRA	2/6/2019	2/29/2024	$ 11,645,365
Department(s):	FR, PD, PR, RE, SP			
RTQ-00962	RUBBER STAMPS,CUSTOM RUBBER ST	2/1/2019	1/31/2024	$ 179,606
Department(s):	AD, AV, CH, CL, CR, CT, EL, FN, FR, HR, ID, LB, ME, PA, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00963	ELECTRONIC TEST EQUPMENT REPAI	3/1/2019	2/29/2024	$ 364,396
Department(s):	FR, PD, PR, SW, TP, WS			
RTQ-00983	PC PARTS AND PERIPHERALS PRE-Q	6/1/2019	5/31/2024	$ 4,910,407
Department(s):	ID, IT			
RTQ-00992	PARK OPERATION ITEMS	4/1/2019	3/31/2024	$ 4,094,768
Department(s):	PD, PR			
RTQ-01000	BOAT & VESSEL PARTS, REPAIRS A	3/1/2019	2/29/2024	$ 1,271,998
Department(s):	FR, ID, PD, PR, RE, SP, TP, WS			
RTQ-01039	FERTILIZER/PESTICIDE/LANDSCAPE	1/1/2020	12/31/2024	$ 30,850,907
Department(s):	AV, PD, PH, PR, SP, SW, TP, WS			
RTQ-01055	WELL DRILLING SERV & GEOPHYSIC	9/1/2019	8/31/2024	$ 2,706,200
Department(s):	ID, PR, RE, SW, TP, WS			
RTQ-01057	EDU SOFTWARE,INTERACTIVE DISPL	11/1/2019	10/31/2024	$ 711,902
Department(s):	CH, LB			
RTQ-01063	FIRE RESCUE EQUIPMENT & ACCESS	6/1/2019	5/31/2024	$ 22,057,169
Department(s):	AV, CR, FR			
RTQ-01064	HAZARDOUS MATERIAL REMOVAL SER	6/5/2020	6/4/2025	$ 15,000,000
Department(s):	AV			
RTQ-01065	SOUND SYSTEM AND EVENT RENTAL	2/1/2019	1/31/2024	$ 396,405
Department(s):	PR, RE, SP			
RTQ-01074	AIR COMPRESSORS, PARTS AND REP	7/1/2019	6/30/2024	$ 4,278,760
Department(s):	AV, CR, FR, ID, SP, TP, WS			
RTQ-01079	HEAD START / EARLY HEAD START	7/1/2019	6/30/2024	$ 44,753
Department(s):	CH			
RTQ-01100	TRANSPORTATION SERVICES	6/1/2019	5/31/2024	$ 4,499,105
Department(s):	AV, CC, CH, FR, JU, PH, PR, SP, TP			
RTQ-01102	CHEMICAL FEED & DISINFECTION S	11/1/2019	10/31/2024	$ 4,152,000
Department(s):	WS			
RTQ-01106	MOVING OF OFFICE FURNITURE	6/1/2019	5/31/2024	$ 890,816
Department(s):	FR, ID, OC, PD, PH, TP, WS			
RTQ-01107	CANOPY & AWNING - PURCH/REPAIR	9/1/2019	8/31/2024	$ 7,564,502
Department(s):	AV, CH, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-01117	CONTINUING EDU. FOR AUDITING P	6/1/2019	5/31/2024	$ 194,750
Department(s):	AU			
RTQ-01120	CREDIT UNDERWRITING,SUBSIDY LA	7/1/2020	6/30/2025	$ 750,000
Department(s):	PH			
RTQ-01129	REFRACTORY FIRE BRICKS/MATERIA	3/1/2019	2/28/2023	$ 340,000
Department(s):	WS			
RTQ-01136	OVERHEAD DOORS AND SECURITY GA	8/6/2019	8/31/2024	$ 6,024,480
Department(s):	AD, AV, CH, CR, FR, ID, LB, PD, PH, PR, SP, TP, WS			

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-01137	HAULING AND DISPOSAL OF SOLID	3/1/2020	2/28/2025	$ 37,400,000
Department(s):	SW			
RTQ-01174	HARRIS RADIO PARTS, BATTERIES,	9/1/2019	8/31/2024	$ 5,043,944
Department(s):	IT			
RTQ-01175	SCUBA/SKIN DIVING EQUIPMENT, R	6/1/2019	5/31/2024	$ 654,066
Department(s):	FR, PD, RE, SP			
RTQ-01177	PRE-QUAL VEHICLES, MOTORCYCLES	6/5/2019	5/31/2024	$ 400,000
Department(s):	ID			
RTQ-01186	SECURITY & ACCESS CONTROL SYST	12/1/2019	12/31/2024	$ 19,537,569
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, IT, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-01233	VESSEL SIMULATION SERVICES	11/1/2020	10/31/2025	$ 500,000
Department(s):	SP			
RTQ-01264	PURCH OF MANUFA CERT DEAL OEM	10/1/2019	9/30/2024	$ 22,081,005
Department(s):	AV, ID, PR, WS			
RTQ-01276	MDFR EMERGENCY PHARMACEUTICAL	3/1/2020	2/28/2025	$ 497,216
Department(s):	FR			
RTQ-01284	BIRD CONTROL SERVICES	1/1/2021	12/31/2025	$ 457,212
Department(s):	SP, SW, TP			
RTQ-01286	DELL HARDWARE,SOFTWARE AND SER	4/1/2020	3/31/2025	$ 5,187,353
Department(s):	IT			
RTQ-01287	PREQUAL FOR OFFROAD AND HEAVY	2/1/2020	1/31/2025	$ 400,000
Department(s):				
RTQ-01299	HOSES, NOZZLES, COUPLINGS, CLA	5/1/2020	4/30/2025	$ 2,243,945
Department(s):	AV, FR, SP, SW, TP, WS			
RTQ-01306	TOWING UNAUTHORIZED & ABANDONE	10/1/2019	9/30/2022	$ 1
Department(s):	ID, LB, PH, PR, TP			
RTQ-01327	CCTV CAMERA EQUIP/MAINT/REPAIR	2/1/2020	1/31/2025	$ 2,934,250
Department(s):	TP, WS			
RTQ-01333	MOVING SERVICES FOR ELECTIONS	9/25/2019	9/30/2024	$ 2,346,885
Department(s):	EL			
RTQ-01337	POLYMER FOR WATER/WASTEWATER T	11/1/2020	10/31/2025	$ 12,148,000
Department(s):	WS			
RTQ-01349	IED SYSTEMS SERVICES	12/6/2019	12/5/2024	$ 750,000
Department(s):	AV			
RTQ-01354	INVASIVE VEGETATION CONTROL SE	12/1/2020	11/30/2025	$ 1,000,000
Department(s):	LB, PR, RE, SW			
RTQ-01360	WATER/WASTEWATER TREATMENT PTS	9/1/2020	8/31/2025	$ 81,753,000
Department(s):	WS			
RTQ-01397	Plumbing Equip. and Supplies	3/1/2022	2/28/2027	$ 31,385,216
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-01404	TRAINED CANINES AND TRAINING	1/1/2020	12/31/2024	$ 426,100
Department(s):	AV, PD, SP			
RTQ-01452	Purchase of Fire Hydrants & Pa	4/1/2021	3/31/2026	$ 2,525,000
Department(s):	AV, WS			
RTQ-01468	Fire OEM Repairs & Service	4/1/2021	3/31/2026	$ 6,769,000
Department(s):	AV, FR, PD			
RTQ-01528	VERITAS SOFTWARE LIC & MAINT S	4/1/2021	3/31/2026	$ 5,633,273
Department(s):	IT			
RTQ-01540	Floor Cleaning Machines	8/1/2021	7/31/2026	$ 785,000
Department(s):	AV, CH, CR, ID, SP, TP, WS			
RTQ-01547	WINDOW TREATMENTS, FILM	10/1/2021	9/30/2026	$ 962,826
Department(s):	AV, CH, CL, FR, ID, LB, OC, PD, PH, SP, WS			
RTQ-01583	BUILDING MATERIALS AND RELATED	2/1/2022	1/31/2027	$ 37,526,000
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-01592	VOICE/DATA COMMUNICATION PRODU	4/1/2021	3/31/2026	$ 18,983,505
Department(s):	IT			
RTQ-01593	BACKFILE CONVERSION/SCANNING S	12/1/2020	11/30/2022	$ 189,550
Department(s):	BU, HR, RE, SP, SW			
RTQ-01601	LITHO INKS PLATES COATING CHEM	9/1/2020	8/31/2025	$ 355,093
Department(s):	ID			
RTQ-01605	Emergency Cleanup Services	3/15/2021	3/31/2024	$ 8,802,000
Department(s):	AD, AV, CH, CR, CU, FR, HT, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-01609	MICROSOFT DESKTOP APPLICATION	1/1/2021	12/31/2025	$ 250,000
Department(s):	HR			
RTQ-01623	ANTENNA TOWER MAINTENANCE AND	5/1/2021	4/30/2026	$ 500,000
Department(s):	IT			
RTQ-01665	PET RETENTION VET CARE PROGRAM	10/1/2020	9/30/2025	$ 397,500
Department(s):	AD			
RTQ-01674	Bulk Material Hauling Services	6/1/2021	5/31/2026	$ 950,000

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PR, SP, SW			
RTQ-01702	VETERINARY SERVICES (PREQUALIF	9/1/2021	8/31/2024	$ 864,000
Department(s):	AD			
RTQ-01706-	Art in Public Places Misc Svcs	3/31/2021	3/31/2026	$ 1,000,000
Department(s):	CU			
RTQ-01709	ENGINEERING,DRAFTING & ART SUP	4/1/2021	3/31/2024	$ 997,000
Department(s):	AV, CT, LB, PD, PR, SP, SW, TP, WS			
RTQ-01710	MULTIFUNCTIONAL DEVICES (PRE-Q	11/1/2021	10/31/2026	$ 18,751,000
Department(s):	AU, AV, BU, CU, FN, FR, ID, JU, LB, PD, SW, TT, WS			
RTQ-01722	Fresh Produce	9/1/2021	8/31/2026	$ 4,905,000
Department(s):	CH, CR, PH, PR			
RTQ-01729	PLEXIGLASS SAFETY SHIELD INSTL	4/1/2021	3/31/2023	$ 150,000
Department(s):	AV			
RTQ-01770	Electronic Imaging Services	6/1/2021	5/31/2026	$ 238,000
Department(s):	CT, PH, TP			
RTQ-01778	ELDERLY MEAL SERVICES	10/1/2021	9/30/2026	$ 11,000,000
Department(s):	CH			
RTQ-01786	TERMITE CONTROL SERVICES	3/1/2022	2/28/2026	$ 891,000
Department(s):	AD, AV, CH, CU, FR, ID, LB, PD, PH, PR, SP, WS			
RTQ-01787	Auto Parts Washer Machine Leas	8/1/2021	7/31/2026	$ 499,000
Department(s):	AV, ID, PR, TP, WS			
RTQ-01797	VALVES,GAS/VAPOR,PARTS,SERVICE	8/1/2022	7/31/2027	$ 1,116,000
Department(s):	WS			
RTQ-01805	Signs, Road, Traffic Related	5/1/2022	4/30/2027	$ 499,500
Department(s):	FR, PD, PH, PR, SP			
RTQ-01839	COARSE AGGREGATES	6/1/2022	5/31/2027	$ 31,192,000
Department(s):	AV, CR, FR, ID, PH, PR, RE, SP, SW, TP, WS			
RTQ-01841	Passenger Boarding Bridges	1/1/2022	12/31/2026	$ 1,550,700
Department(s):	AV			
RTQ-01841-P	Passenger Boarding Bridge Pool	1/1/2022	12/31/2026	$ 150,384,300
Department(s):	AV, SP			
RTQ-01868	Asset Marketing and Advertisin	2/1/2022	1/31/2027	$ -
Department(s):	BU			
RTQ-01891	NETWORK SECURITY PRE-QUAL	4/1/2022	3/31/2027	$ 26,555,080
Department(s):	IT			
RTQ-01901	STOCK PAPER FOR HIGH SPEED CUT	10/1/2021	9/30/2023	$ 400,000
Department(s):	IT			
RTQ-01906	Bicycle Purchase, Parts, Acces	8/1/2022	7/31/2023	$ 816,000
Department(s):	AV, PD, PR			
RTQ-01913	VETERINARY SUPPLIES AND PHAR	8/1/2022	7/31/2027	$ 18,400,000
Department(s):	AD, PR			
RTQ-01933	Chemical Testing Supplies/Toxi	11/1/2022	10/31/2027	$ 615,000
Department(s):	ME, RE			
RTQ-01985	Tools and Accessories	7/1/2022	6/30/2027	$ 16,858,000
Department(s):	AD, AV, CH, CR, FR, ID, IT, LB, PH, PR, RE, SP, SW, TP, WS			
RTQ-02010	CATHODIC PROCTECTION SYSTEMS	6/1/2022	5/31/2027	$ 643,824
Department(s):	WS			
RTQ-02016	Office Supplies	3/14/2022	3/31/2027	$ 12,787,960
Department(s):	ID			
RTQ-02018	Technical App. Prof. Training	6/1/2022	5/31/2027	$ 5,250,000
Department(s):	HR			
RTQ-02029	PLANT MATERIAL & TREE SERVICES	6/1/2022	5/31/2027	$ 27,828,000
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
SS10001	ELECTRONIC CONTROL WEAPONS	3/21/2019	3/31/2024	$ 3,216,730
Department(s):	CR, PD			
SS-10037	FIRSTWATCH SOFTWARE SYSTEM	12/1/2019	11/30/2023	$ 168,297
Department(s):	FR			
SS-10054	AFEX FIRE SUPPRESSION RELATED	3/1/2020	3/31/2023	$ 203,147
Department(s):	SW			
SS-10057-1(2)	AIRTRAQ A-390 WIFI CAMERAS & A	11/1/2021	10/31/2022	$ 118,600
Department(s):	FR			
SS10063	NYXCELL CELLULAR TRACKING EQUI	6/10/2020	6/9/2023	$ 1
Department(s):	PD			
SS-10099	GENETIC ANALYSES IN WATERS	4/15/2021	7/31/2022	$ 250,000
Department(s):	RE			
SS-10158	CARBYNE C-LIVE UNIVERSE PLATFO	4/4/2022	9/30/2022	$ 250,000
Department(s):	PD			
SS-10190	GRAYKEY MOBILE FORENSICS UPGRA	12/16/2021	12/31/2024	$ 144,999
Department(s):	IT			
SS-10204	REMI SOFTWARE LICENSE AGREEMEN	2/25/2022	2/28/2027	$ 98,000
Department(s):	RE			
SS-10206	KFT Fire Trainers Maintenance	5/12/2022	5/31/2027	$ 249,995

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	FR			
SS1243-3/24-3	ELEVATOR MAINT SVCS (THYSSENKY	5/1/2019	4/30/2024	$ 7,415,727
Department(s):	AV, CR, FR, ID, PD, PH, PR, SP, SW, TP, WS			
SS1245-3/27-2	ELEVATOR & ESCALATOR MAINT & R	10/1/2017	9/30/2022	$ 28,194,814
Department(s):	AV, CR, CU, ID, PH, PR, SP, TP			
SS4416-15/25-3	ELEVATOR MAINTENANCE SVC - OTI	10/1/2020	9/30/2025	$ 13,590,311
Department(s):	AV, CU, FR, ID, LB, PH, SP, TP, WS			
SS5477-1/23-1	OIL/WATER SEPARATOR EQUIPT MAI	10/1/2018	9/30/2023	$ 1,790,190
Department(s):	ID, TP			
SS6196-3/25-3	PRATT & WHITNEY SUPPORT PLAN	8/1/2021	7/31/2026	$ 5,500,000
Department(s):	FR			
SS7889-0/22	RAPIDSCAN EQUIPMENT MAINTANCE	4/1/2017	6/30/2022	$ 188,459
Department(s):	AV			
SS8423-2/27-1	MATRIX SECURITY SYSTEM	3/1/2018	2/28/2023	$ 3,521,000
Department(s):	AV			
SS8667-1/18-1	INFOR EAM SOFTWARE, SUPPORT, S	6/24/2013	12/31/2023	$ 2,884,254
Department(s):	IT, WS			
SS8721-0/24	FLORIDA BUILDING CODE BOOKS	2/19/2020	2/28/2023	$ 54,554
Department(s):	RE			
SS8819-0/23	VERTIQ SOFTWARE MAINT/SUPP-CME	12/15/2008	12/14/2023	$ 173,451
Department(s):	ME			
SS9537-0/21	PIPELINE INSPECTIONS	9/1/2017	8/31/2022	$ 30,000,000
Department(s):	WS			
SS9552-2/15-3	ASCAP MUSIC PERFORMANCE LICENS	1/18/2015	1/17/2025	$ 76,747
Department(s):	BU, CU			
SS9650-3/24-1	COMPREHENSIVE FINANCIAL INVEST	8/23/2021	8/22/2022	$ 31,430
Department(s):	PD			
SS9650-3/24-2	COMPREHENSIVE FINANCIAL INVEST	8/23/2022	8/22/2023	$ 31,430
Department(s):	PD			
SS9678-3/17-3	INTERVIEW ROOM RECORDING SYSTE	1/1/2021	6/30/2022	$ 10,500
Department(s):	PD			
SS9737-1/23-1	CELLEBRITE FORENSIC SYSTEM/FSB	5/1/2018	4/30/2023	$ 291,149
Department(s):	PD			
SS9862-0/23	EZIO SYSTEM AND SUPPLIES	7/1/2018	6/30/2023	$ 1,141,270
Department(s):	FR			
SS9863-1/26-1	INET SYSTEMS/PARTS/MAINT	1/1/2022	12/31/2026	$ 7,950,000
Department(s):	AV			
SS9892-1/22-1	MICROSOFT PREMIER SUPPORT SERV	6/1/2020	5/31/2023	$ 1,267,909
Department(s):	IT			
SS9919-AV	MOBILE/PORTABLE PBB	1/27/2018	1/26/2023	$ 172,000
Department(s):	AV			
SS9948-4/23-2	ELECTRONIC STAKE OUT (ESO) GPS	7/1/2021	6/30/2022	$ 30,875
Department(s):	PD			
SS9969-0/23	BREATHING AIR SYSTEM COMPRESSO	9/1/2018	8/31/2023	$ 159,833
Department(s):	FR			
SS9982-0/23	VEHICLE MOVEMENT AREA TRANSMIT	6/18/2019	6/30/2024	$ 613,000
Department(s):	AV			
TBW-8554	NICE - DVAR MAINTENANCE & SUPP	1/6/2022	1/5/2023	$ 218,068
Department(s):	PD, TP			
TBW8554-0/22	QOGNIFY - DVAR MAINTENANCE & S	1/11/2022	7/31/2022	$ 249,780
Department(s):	AV, SP, WS			

APPENDIX Y: PEACE AND PROSPERITY PLAN

Department	Program Name	Funding	FY 2022-23
Parks, Recreation and Open Spaces	Fit 2 Lead	Anti-Violence and Prosperity Trust	$ 1,987,277
Public Housing and Community Development	Fit 2 Lead	CDBG	500,000
Parks, Recreation and Open Spaces	Fit 2 Lead	Parks Foundation of Miami-Dade	475,000
Juvenile Services Department	Fit 2 Lead	JSD Trust Fund	100,000
Miami-Dade Police Department	Project Greenlight	Anti-Violence and Prosperity Trust	200,000
Miami-Dade Police Department	MDPD Turn Around Police Academy	Anti-Violence and Prosperity Trust	106,000
Miami-Dade Police Department	MDPD Youth Outreach Unit (YOU)	Anti-Violence and Prosperity Trust	75,000
Miami-Dade Police Department	MDPD Youth Athletic and Mentoring Initiative	Anti-Violence and Prosperity Trust	25,000
Community Action and Human Services Department	Safe in the 305 Community Grant	Anti-Violence and Prosperity Trust	75,000
Non-Departmental	Independent Evaluation	FTX Foundation	100,000
		Anti-Violence Trust Fund Funding	**$ 2,468,277**
		Total Funding	**$ 3,643,277**

APPENDIX Z: MIAMI-DADE RESCUE PLAN

Infrastructure Projects Programs ($121 million)

Programs	Allocation
Neighborhood Improvement Projects	5,000,000
Ludlam Trail Project	5,000,000
City of Sweetwater Parks Expansion and Restructuring	2,100,000
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning	1,000,000
Future Septic to Sewer/Infrastructure Project Programs	107,900,000

District Designated ($26 million)

	Allocation
Districts 1 through 13	26,000,000

Economic and Social Impact Projects ($59 million)

Programs	Allocation
AGAPE Network	3,000,000
Sargassum Disposal Alternatives	1,000,000
Friendship Circle of Miami	300,000
University of Miami for Autism and Related Disabilities (UM CARD)	50,000
Mental Health Diversion Facility & Related Mental Health Services	10,000,000
CAMACOL	200,000
Affordable Housing Units at Carver Theatre	5,000,000
NW 18th Avenue Revitalization	3,000,000
Underline Wi-Fi	800,000
WiFi in Parks	800,000
Helen Sawyer Assisted Living Facility	1,257,000
BIZUP - Business Innovation Start Up Grant program	1,000,000
Ladies Empowerment and Action Plan (LEAP)	200,000
Mexican American Council	200,000
Saint Peter's Community Development Corporation	100,000
Dade Heritage Trust	1,000,000
North Dade Cultural Center (Grantee Miami Gardens CRA)	5,000,000
COVID Mental Health and Wellness Program and Teen Talk	500,000
Citizens Crimewatch of Miami-Dade	150,000
Miami Dade North Arts & Humanities Foundation Inc.	100,000
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event	100,000
Center for the Haitian Studies	500,000
Transitions Inc.	300,000
Jewish Community Services of South Florida	500,000
Redland Farmlife School	1,500,000
Workforce Development Training (Grantee Miami Dade College)	5,000,000
Resiliency Investments In Naturally Occurring Affordable Housing	4,000,000
Community Violence and Intervention Programs	8,943,000
South Florida Society for the Prevention of Cruelty to Animals, Inc.	200,000
Father Gerard Jean-Juste Community Center at Oak Grove Park	400,000
A Reflection of Me	25,000

APPENDIX Z: MIAMI-DADE RESCUE PLAN

Programs	Allocation
Haitian American Chamber of Commerce of Florida	700,000
Hispanic Coalition	70,000
Greater Miami Chamber of Commerce	150,000
Future Affordable Housing Projects	2,955,000

Continuation of County Services ($321.7 million)

Programs	Allocation
FY 2020-21 Operating Reimbursements	
Public Safety Expenses	17,029,000
Tourist Tax Reimbursements	2,282,500
Management and Budget - ARPA Grants management	17,500
FY 2021-22 Operating Reimbursements	
Public Safety Expenses	103,301,000
Solid Waste Residential Collection Operations	11,000,000
Finance Credit and Collections Operations	3,920,000
Internal Services Parking Operations	5,554,000
FY 2022-23 Operating Reimbursements	
Solid Waste Residential Collection Operations	40,000,000
Affordable Housing	40,000,000
Regulatory and Economic Resources - Endangered Lands Program	24,000,000
Economic Development Activities	15,000,000
District Specific Projects	13,000,000
Small Business Relief Funding	5,000,000
Constituent Services - Legal Services	6,650,000
Regulatory and Economic Resources - Grants/Programs	3,318,000
Tree Canopy	2,500,000
Resiliency Grants	2,500,000
PTP Reimbursement - lightspeed	2,400,000
Strive 305 Program	1,500,000
Children's Savings Accounts	1,000,000
Miami -Dade Economic Advocacy Trust (MDEAT)	375,000
FIU Apprenticeship Program	350,000
Axis Helps - Urban Impact Lab	350,000
LGTBQ Assessment	175,000
Spark Academy	160,000
Laurel Wilt - Florida Avocado Administrative Committee	150,000
Future Budget Shortfall Reserve	20,202,000



ACRONYMS, GLOSSARY AND INDEX

Printed using sustainable products

Return to Table of Contents

ACRONYMS

A&E	Architectural and Engineering
ACFR	Annual Comprehensive Financial Report
ACGME	Accreditation Council for Graduate Medical Education
AHAB	Affordable Housing Advisory Board
AHCA	Florida Agency for Healthcare Administration
AHCAC	African Heritage Cultural Arts Center
AHTFB	Affordable Housing Trust Fund Board
ADA	Americans with Disabilities Act
AIM	Actively Investing in Miami-Dade
ALF	Assisted Living Facility
ALS	Advanced Life Support
AMS	Audit and Management Services
AO	Administrative Order
AOC	Administrative Office of the Courts
APP	Art in Public Places
ARFF	Aircraft Rescue and Firefighting Unit
ARPA	American Rescue Plan Act
ASB	Addiction Services Board
ASD	Animal Services Department
ATMS	Advanced Traffic Management System
ASPCA	American Society for the Prevention of Cruelty to Animals
AZA	Association of Zoos and Aquariums
BAT	Budgeting Analysis Tool
BBC GOB	Building Better Communities General Obligation Bond Program
BBN	Better Bus Network
BCC	Board of County Commissioners
BLE	Basic Law Enforcement
BOMA	Building Owners and Managers Association
BRT	Bus Rapid Transit
BWC	Body Worn Camera
CAD	Computer Aided Dispatch/Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAHSD	Community Action and Human Services Department

ACRONYMS

CALEA	Commission on Accreditation for Law Enforcement Agencies, Inc.
CAMA	Computer Aided Mass Appraisal
CAO	County Attorney's Office
CAPER	Consolidated Annual Performance Evaluation Report
CAPRA	Commission for Accreditation of Park and Recreation Agencies
CARES	Coronavirus Aid, Relief and Economic Security Act
CBA	Collective Bargaining Agreement
CBAT	Capital Budgeting Analysis Tool
CBE	Community Business Enterprise
CBO	Community-based Organization
CCED	Communications and Customer Experience Department
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CDMP	Comprehensive Development Master Plan
CDT	Convention Development Tax
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CFA	Commission for Florida Law Enforcement Accreditation
CFAI	Commission on Fire Accreditation International
CFFP	Capital Fund Financing Program (CFFP)
CFP	Capital Funds Program
CIIP	Countywide Infrastructure Investment Program
CIO	Chief Information Officer
CIP	Capital Improvements Program
CIS	Customer Information System
CITT	Citizens' Independent Transportation Trust
CJIS	Criminal Justice Information System
CMS	Claims Management System
CNG	Compressed Natural Gas
COC	Clerk of Courts
CODI	Commission on Disability Issues
COE	Commission on Ethics and Public Trust
COOP	Continuity of Operations Plan

ACRONYMS

COPS	Community Oriented Policing Services
CPE	Continuing Professional Education
CPEP	Certified Public Expenditure Program
CPI	Consumer Price Index
CPP	Community Periodical Program
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
CRCT	Comprehensive Relational Criteria Tool
CRF	City Resilience Framework
CRIPA	Civil Rights of Institutionalized Person's Act
CRRSAA	Coronavirus Response and Relief Supplemental Appropriations Act
CSBE	Community Small Business Enterprise
CSBG	Community Service Block Grant
CSLFRF	Coronavirus State and Local Fiscal Recovery Funds
CST	Communication Services Tax
CUP	Consumptive Use Permit
CVAC	Coordinated Victims Assistance Center
CWP	Community Workforce Program
CY	Calendar Year
CZAB	Community Zoning Appeals Board
DAE	Disaster Assistance Employee
DARE	Drug Abuse Resistance Education
DBE	Disadvantaged Business Enterprise
DCA	Florida Department of Community Affairs
DDA	Downtown Development Authority
DFR	Departmental Fund Reserve
DHS	Department of Homeland Security
DJJ	Department of Juvenile Justice
DNS	Domain Name Services
DoCA	Department of Cultural Affairs
DOJ	U.S. Department of Justice
DOR	Florida Department of Revenue
DPP	Medicaid Direct Payment Program

ACRONYMS

DROP	Deferred Retirement Option Program
DSAIL	Disability Services and Independent Living
DSWM	Department of Solid Waste Management
DTA	Designated Target Area
DTPW	Department of Transportation and Public Works
DUI	Driving Under the Influence
DVOB	Domestic Violence Oversight Board
EAMS	Enterprise Asset Management System
EAP	Employee Assistance Program
ECD	Electronic Control Device
ECDP	Enhanced County and District Program
ECISMA	Everglades Cooperative Invasive Species Management Area
ECM	Enterprise Content Management
EDF	Economic Development Fund
EDMS	Electronic Document Management System
EECO	Education, Extension, Conservation and Outreach
EDP	Equitable Distribution Program
EEL	Environmentally Endangered Land
EEOC	U. S. Equal Employment Opportunity Commission (United States)
EF	Efficiency Measure
EIS	Expedited Intake System
EMAP	Emergency Management Accreditation Program
EO	Emergency Order
EOB	Equal Opportunity Board
EOC	Emergency Operations Center
eOIR	Electronic Offense Incident Report
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning System
ERU	Early Representation Unit
ESCO	Energy Service Company
ESG	Emergency Solutions Grant
EVIDS	Electronic Voter Identification System

ACRONYMS

EZ	Enterprise Zone
FAA	Federal Aviation Administration
FBC	Florida Benchmarking Consortium
FBI	Federal Bureau of Investigation
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOH	Florida Department of Health
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FERT	Forensic Evidence Recovery Team
FIU	Florida International University
FORT	Foldout Rigid Temporary Shelter
FPL	Florida Power and Light
FRPA	Florida Recreation and Park Association
FRS	Florida Retirement System
FTA	Federal Transit Administration
FTE	Full-Time Equivalent
FY	Fiscal Year
GAA	General Aviation Airports
GAAP	Generally Accepted Accounting Principles
GAL	Guardian Ad Litem Program
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GGIF	General Government Improvement Fund
GIS	Geographic Information System
GMCVB	Greater Miami Convention and Visitors Bureau
GMSC	Greater Miami Service Corps
GOB	General Obligation Bond
GVI	Gun Violence Intervention Project
HCV	Housing Choice Voucher
HEX	Homestead Exemption
HLD	High Level Disinfection
HHS	U. S. Department of Health and Human Services

ACRONYMS

HOME	Home Investment Partnerships Program
HQS	Housing Quality Standard
HR	Human Resources Department
HT	Homeless Trust
HVAC	Heating, Ventilation and Air Conditioning
HUD	U. S. Housing and Urban Development
HUD-VASH	HUD Veterans Affairs Supportive Housing
IAFC	International Association of Fire Chiefs
ICE	Immigration and Customs Enforcement
ICP	Independent Civilian Panel
IC3	Integrated Command & Communications Center
ICMA	International City/County Management Association
IN	Input Measure
INFORMS	Integrated Financial Resources Management System
IO	Implementing Order
ISD	Internal Services Department
IT	Information Technology
ITB	Invitation to Bid
ITD	Information Technology Department
IVR	Interactive Voice Response
IWA	Imaging and Workflow Automation
JAC	Juvenile Assessment Center
JAG	Edward Byrne Memorial Justice Assistance Grant
JCA	Joseph Caleb Auditorium
JMH	Jackson Memorial Hospital
JMS	Jail Management System
JSD	Juvenile Services Department
LBT	Local Business Tax
LDB	Local Disadvantaged Business
LEAD	Literacy for Every Adult in Dade
LED	Light Emitting Diode
LEED	Leadership in Energy and Environmental Design
LETF	Law Enforcement Trust Fund

ACRONYMS

LERMS	Law Enforcement Records Management System
LGBTQ+	Lesbian Gay Bisexual Transgender Questioning
LIHEAP	Low-Income Home Energy Assistance Program
LIMS	Laboratory Information Management System
LMS	Local Mitigation Strategy
LOGT	Local Option Gas Tax
LPR	License Plate Reader
LRTP	Long Range Transportation Plan
LSOS	Logistically, Scientifically and Objectively Studied
LSS	Lean Six Sigma
MAAC	Miami Airline Affairs Committee
MAC	Municipal Advisory Committee
MCC	Miscellaneous Construction Contracts
MDAD	Miami-Dade Aviation Department
MDCA	Miami-Dade County Auditorium
MDCPS	Miami-Dade County Public Schools
MDCR	Miami-Dade Corrections and Rehabilitation
MDEAT	Miami-Dade Economic Advocacy Trust
MDFR	Miami-Dade Fire Rescue
MDPD	Miami-Dade Police Department
MDPLS	Miami-Dade Public Library System
MDPSTI	Miami-Dade Public Safety Training Institute
MDRP	Miami-Dade Rescue Plan
MDSPD	Miami-Dade Schools Police Department
MDTV	Miami-Dade Television
MDX	Miami-Dade Expressway Authority
ME	Medical Examiner
MHz	Megahertz
MIA	Miami International Airport
MIC	Miami Intermodal Center
MOE	Maintenance of Effort
MOU	Memorandum of Understanding
MOVES	Mobile Operations Victim Emergency Services

ACRONYMS

MWDC	Metro-West Detention Center
NACo	National Association of Counties
NAM	Natural Areas Management
NAME	National Association of Medical Examiners
NEAT	Neighborhood Enhancement Action Team
NIBIN	National Integrated Ballistic Information Network
NRPA	National Recreation and Park Association
NSI	Neighborhood Safety Initiative
NSP	Neighborhood Stabilization Program
NSMB	Neat Streets Miami Board
NTSB	National Transportation Safety Board
OC	Outcome Measure
OCA	Office of the Commission Auditor
OEM	Office of Emergency Management
OIG	Office of Inspector General
OMB	Office of Management and Budget
OP	Output Measure
OPBA	Office of Policy and Budgetary Affairs
OSHA	Occupational Safety and Health Administration
OSMP	Open Space Master Plan
OTTER	Oral Targeted Treatment of Emergent Rabies
P3	Public-Private Partnership
PAC	Performing Arts Center
PAMM	Perez Art Museum Miami
PAPC	Pet Adoption and Protection Center
PBV	Project Based Voucher
PCI	Payment Card Industry
PD&E	Project Development and Environment
PDO	Public Defender's Office
PHAS	Public Housing Assessment System
PHCD	Public Housing and Community Development
PHT	Public Health Trust
PIC	Permitting and Inspection Center

ACRONYMS

PIO	Public Information Officer
PMO	Project Management Office
PPP	Presidential Preference Primary Election
PREA	Prison Rape Elimination Act
PROS	Parks, Recreation and Open Spaces
PURR	Public Records Request
PRT	Priority Response Team
PSA	Public Service Announcement
PSFFT	Professional Sports Franchise Facility Tax
PTDC	Pre-trial Detention Center
PTP	People's Transportation Plan
PVB	Project Based Voucher
QC	Quality Control
QNIP	Quality Neighborhood Improvement Program
QTI	Qualified Target Industry Program
RAAM	Right-of-Way Assets and Aesthetics Management
RAB	Residential Advisory Boards
RAD	Rental Assistance Demonstration
RDF	Rapid Deployment Force
RER	Regulatory and Economic Resources
RIF	Road Impact Fee
RFA	Requests for Applications
RFP	Request for Proposals
RFQ	Request for Qualifications
RFRO	Resourcing for Results Online
RHF	Replacement Housing Factor
RMS	Recreation Management System
ROW	Right-of-Way
RPO	Risk Protection Order
RTCC	Real Time Crime Center
SAD	Special Assessment District
SAD	Strategic Analysis Division
SAO	State Attorney's Office

ACRONYMS

SBD	Small Business Development
SBE	Small Business Enterprise
SBM	Strategic Business Management
SBR	Sequence Batch Reactor
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEMAP	Section Eight Management Assessment Program
SFCC	South Florida Cultural Consortium
SFPC	South Florida Park Coalition
SFRTA	South Florida Regional Transportation Authority
SFSPCA	South Florida Society for the Prevention of Cruelty to Animals
SHARP	Senior Housing Assistance Repair Program
SHIP	State Housing Initiatives Partnership Program
SLA	Service Level Agreement
SMART	Strategic Miami Area Rapid Transit
SMDCAC	South Miami-Dade Cultural Arts Center
SME	Subject Matter Expert
SOB	Special Obligation Bond
SPCC	Stephen P. Clark Center
SPD	Strategic Procurement Department
SRT	Special Response Team
STS	Special Transportation Services
SUTC	System Undergoing Traumatic Changes
TASC	Treatment Alternatives to Street Crime
TDP	Microsoft Azure Trusted Data Platform
TDS	Tourist Development Surtax
TDT	Tourist Development Tax
TEU	Twenty-foot Equivalent Unit
TGK	Turner Guilford Knight Correctional Center
TIF	Tax Increment Financing
TIID	Transportation Infrastructure Improvement District
TIP	Transportation Improvement Program
TJIF	Targeted Jobs Incentive Funds

ACRONYMS

TMS	Threat Management Section
TO	Table of Organization
TNVR	Trap, Neuter, Vaccinate and Release
TPO	Transportation Planning Organization
TRC	Trash and Recycling Center
TRIM	Truth in Millage
TRT	Technical Response Training, Miami-Dade Fire Rescue
TRT	Technical Rescue Training, Miami-Dade Fire Rescue
TSA	Transportation Security Administration
TTC	Training and Treatment Center
TUAs	Targeted Urban Areas
UAP	User Access Program
UASI	Urban Areas Security Initiative
UDB	Urban Development Boundary
UFAS	Uniform Federal Accessibility Standards
UMSA	Unincorporated Municipal Service Area
UPS	Uninterrupted Power Supply
USDA	United States Department of Agriculture
VAB	Value Adjustment Board
VBM	Vote by Mail
VCA	Voluntary Compliance Agreement
VOCA	Victim of Crimes Act
VOIP	Voice Over Internet Protocol
WASD	Water and Sewer Department
WCAC	Westchester Community Arts Center
WCSA	Waste Collection Service Area
WRAP	Water Recreation Access Plan
WUP	Water Use Permit

GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the assessed value of land, buildings, business inventory and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Aleatory – An act or actions depending on an uncertain event or contingency

American Rescue Plan Act (ARPA) - (H.R. 1319) was accepted by Congress and signed by the President on March 11, 2021. The ARP provides $1.9 trillion in response to the COVID-19 pandemic which includes fiscal recovery funds for local governments through the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF)

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Annual Comprehensive Financial Report (ACFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Artifactual - An inaccurate finding, deviation or alteration due to some form of systemic error

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement or any other means other than layoffs

GLOSSARY

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT) and Tourist Development Tax (TDT)

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services and construction projects expected to be carried out, funded within available revenues and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budget Supplement – A budget amendment that requires an increase in overall expenditure authorization in a fund or subfund; the BCC must approve by ordinance, following a duly advertised public hearing

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash or modified accrual

Budgeting Analysis Tool (BAT) – A budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental budgets

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County in November of 2004 totaling $2.925 billion; the program funds capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

GLOSSARY

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors and roof

Bulky Waste - Construction debris, large discarded items, appliances, furniture and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public, must obtain a license to operate; formerly known as an occupational license

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvement or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – A capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental capital budgets

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds $50,000 in total funding; capital costs includes all manpower, implementation costs and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (U.S. HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law in one-cent increments, and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals and other transactions (up to $5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan)

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

GLOSSARY

Communications Services Tax (CST) - CST is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music streaming, telephone, including Voice-over Internet Protocol (VoIP) and mobile communications and similar services

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (U.S. HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Services Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (U.S. HUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program/Small Business Enterprise (CSBE/SBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge and resources necessary to compete and survive, both in government and private construction contracting arenas

Community Workforce Program (CWP) - A program in which all capital construction contracts equal or greater than $250,000 and all work orders for public improvements located in Designated Target Areas (DTA) requires a review to determine the appropriateness of applying a local workforce goal requiring that a minimum of 10 percent of the persons performing the construction trades work be residents of DTAs however contractors performing work at the Airport and Seaport may hire residents of DTAs other than the DTA where the project is located

Comprehensive Annual Financial Report (CAFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years and the integration of County services to accomplish these objectives

GLOSSARY

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents per gallon on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction and maintenance of roadways (also known as Secondary Gas Tax)

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums and convention-related facilities

Coronavirus Aid, Relief and Economic Security (CARES) Act - (H.R. 748) was signed into law on March 27, 2020 to respond to the COVID-19 public health emergency and resulting economic impacts on state and local governments, individuals, and businesses

Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSAA) - was signed into law on Dec. 27, 2020. In total, the CRRSAA authorizes $81.88 billion in support for education, in addition to the $30.75 billion expeditiously provided last spring through the Coronavirus Aid, Recovery, and Economic Security (CARES) Act

Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) - On March 11, 2021, the American Rescue Plan Act was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act 17, which established the Coronavirus State Fiscal Recovery Fund to assist state and local governments

Countywide Infrastructure Investment Program (CIIP) – A multi-year capital program to address the County's commitment to investing in repairing, renovating and rehabilitating our aging infrastructure to ensure the continuing of services in the future

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Declivity - A downward or descending inclination

Deficit - An excess of current-year expenditures over current-year revenues

Depreciation - A decrease in value due to wear and tear, decay or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities relatively easily and with a high degree of accuracy

GLOSSARY

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger or backhoes

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Economic Development Fund (EDF) – BBC GOB funded projects which provide opportunities for infrastructure improvements to spur economic development and attract new businesses to the community in order to create jobs

Expedited Intake System (EIS) – Intake system that identifies efficiencies in the "file/no-file" decision process through the enhanced ability to obtain personal service of the notices to appear at all pre-file conferences

Efficacy – the ability to get a job done satisfactorily; the ability to produce a desired or intended result

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.) and are often the cost of providing a unit of service (e.g. cost per household, houses built per $100,000, etc.)

e-Government - A government's use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, social media and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Seaport and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering and landscape architecture professional services for construction projects up to $2 million or studies up to $200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of goods and/or services received

Final Maturity Date - A date on which the principal amount of a note, draft, bond or other debt instrument becomes due and payable

GLOSSARY

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding $400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction and operation

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant revenue or savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter or any other matter, of any nature whatsoever, which is subject to decay, putrefaction and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Government Improvement fund (GGIF) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases and debt service payments for General Fund supported departments

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

GLOSSARY

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

Governmental Funds - A category of funds, which include general, special revenue, capital project and debt service; these funds account for short-term activities and are often compared to the budget

Home Investment Partnerships Program (HOME) - A United States Housing and Urban Development (U.S. HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A U.S. HUD competition grant program to establish homeownership of single-family properties through public, private and non-profit partnerships

Homestead Exemption (HEX) - A $50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal subsidy for rental assistance provided by U.S. HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth-related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities or capital purchases to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Ideate – to form an idea; to imagine or conceive

Indirect Cost - The allocation of overhead costs through an approved cost allocation plan in compliance with applicable federal guidelines

INFORMS - an Enterprise Resource Planning (ERP) system of Miami-Dade County

Infrastructure - Public support facilities such as roads, buildings and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed as an annual rate

GLOSSARY

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations or other governmental units on a cost-reimbursed basis such as the self-insurance fund

Intra-Agency/Intradepartmental Transfer – A transfer of funds either within the same department and/or within the same fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETF) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high-performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach: economic prosperity, social responsibility and environmental stewardship

Lean Six Sigma – A method that seeks to improve the quality of manufacturing and business process by identifying and removing the root causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling and light/heavy disposal

Manipulize – An effort to manipulate the outcome of a process by monopolizing all discussion and activities surrounding said process

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

GLOSSARY

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals $1.00 of tax for each $1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to $5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursal of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating and maintaining a transportation system

Non-Departmental Expenditures – Expenditures that cannot be directly attributed to any specific department

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Optionality – The value of additional optional investment opportunities available only after having made an initial investment

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths, response time, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

GLOSSARY

Passenger Facility Charges (PFC) - A charge per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Peace and Prosperity Plan - an annual plan to combat gun violence, including addressing at-risk youth, and provide opportunities for economic prosperity throughout Miami-Dade County through a strategy including programs to have immediate impact on high-risk youth, ongoing independent evaluation to ensure that the most effective efforts guide future investments, and leveraging outside resources to expand the impact of the funds received from the FTX naming rights partnership, with a focus on economic development and community revitalization efforts

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department narratives

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department that pays for all or most of its cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" department

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions and other transactions (up to $5,000 on sales of tangible personal property) for the operation, maintenance and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Public-private Partnership or P3 - A partnership between a government agency and the private sector in the delivery of goods or services to the public

GLOSSARY

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses which expand existing operations or relocate to the State, are entitled to a tax refund of up to $3,000 per job or $6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing and local park facility improvements

Rental Assistance Demonstration (RAD) - A program of the U.S. Department of Housing and Urban Development (HUD) that seeks to preserve affordable housing by converting a public housing property's HUD funding to either Section 8 project-based voucher (PBV) or Section 8 project-based rental assistance (PBRA). This conversion of funding allows public housing agencies to make needed repairs while ensuring permanent affordability for these units

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recyclable - Products or materials that can be collected, separated and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Replacement Housing Factor – Capital Fund Grants that are awarded to Public Housing Agencies that have removed units from inventory for the sole purpose of developing new public housing units

Resilience - A measure of the sustained ability of a community to utilize available resources to respond to, withstand and recover from adverse situations

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy or composting

Resourcing For Results Online - a web-based system used to submit and present budget information

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies and procedures designed to identify, analyze, develop, implement and support initiatives that expand and enhance revenue sources, reduce operational and development costs and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and businesses to offset the demands of new development on County infrastructure, specifically County roads

Rolled Back Millage Rate - The millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

GLOSSARY

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, reauthorized in 2006 and later in 2009

Scorecard – Graphical display of County department performance measures and associated targets

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Sequence Batch Reactor (SBR) - A type of activated sludge process for the treatment of wastewater. SBR reactors treat wastewater such as sewage or output from anaerobic digesters or mechanical biological treatment facilities in batches. Oxygen is bubbled through the mixture of wastewater and activated sludge to reduce the organic matter (measured as biochemical oxygen demand and chemical oxygen demand). The treated effluent may be suitable for discharge to surface waters or possibly for use on land

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Social Distancing - The practice of maintaining a greater than usual physical distance, such as six feet or more, from other people or of avoiding direct contact with people or objects in public places in order to minimize exposure and reduce the transmission of infection

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority (SFRTA) - Established in June 2003 and tasked with the responsibilities to plan, maintain and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special assessment districts with debt service paid by assessments to district residents

Special Assessment District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services (also known as a Special Taxing District)

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail or Metromover

Specificity – The quality or condition of being specific

GLOSSARY

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance and homebuyers counseling and technical assistance

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation and maintenance of stormwater management systems

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses which expand existing operations or relocate to Miami-Dade County are entitled to a tax refund of $3,000 per job, or $4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds $3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa–Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27th Avenue Corridor and 183rd Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Timebox – A verb indicating the creation of a milestone within a larger project or initiative

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

GLOSSARY

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour and Miami Beach and is distributed in full to the Greater Miami Convention and Visitors Bureau, less $100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent) and to the City of Miami for eligible uses (20 percent)

Transient Lodging (Tourist Tax or Bed Tax) - Charges levied on transient lodging accommodations these include CDT, PSFFT, TDT and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or the County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of municipalities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

GLOSSARY

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

INDEX

A
Accounting, 45
Accrual Basis Of, 50
Acronyms, 277-287
Administrative Office of the Courts (AOC), 32, 69, 72, 119, 205, 207-8, 238
Ad Valorem Taxes, 43, 70, 192-94
Advanced Traffic Management System, 113, 160, 180, 211
Aggregate Millage, 39, 49
Animal Services, 17, 25, 32, 34, 44, 57, 65, 73, 87, 122, 135, 154, 156, 165, 176, 220, 222, 241, 243
Audit and Management Services (AMS), 17, 25, 33-4, 44, 88, 92, 124, 140, 236
Aviation Department, 58, 61, 99-104, 197, 199

B
Beach Maintenance, 122, 164, 178, 189
Beach Renourishment, 63, 154, 233
Board of County Commissioners (BCC), 17, 25, 28, 31-2, 36, 44-5, 58, 63, 67, 70, 72, 85, 90, 101, 119, 128, 150, 208, 216
Boot Camp, 27, 64, 205
Budget-In-Brief, 13
Budget Process, 8, 36, 51, 71
Building Better Communities General Obligation Bond Program (BBC GOB), 38, 58, 240
Business Planning, 27, 35

C
Capital Budget, 19, 22, 51, 53, 58, 101, 158-175
Capital Expenditure Summary, 156-7
Capital Revenue Summary, 152-155
Children and Special Needs Center, 208
Citizens' Independent Transportation Trust (CITT), 25, 111, 120, 132
Code Enforcement, 30
Commission on Ethics and Public Trust, 17, 25, 33-4, 44, 88,124, 140
Communications and Customer Experience Department, 17, 25, 33, 44, 68, 125, 140, 236, 245
Community Action and Human Services (CAHSD), 17, 25, 32, 44, 62, 88, 123, 137, 170, 176, 226, 241, 244-5, 272
Community-Based Organizations (CBOs), 18, 65, 67, 187
Compressed Natural Gas (CNG), 62, 211, 262
Computer Aided Dispatch (CAD), 68, 158-9, 176, 211, 238
Convention Development Tax (CDT), refer to Tourist Taxes
Cooperative Extension, 40, 122, 218
Corrections and Rehabilitation Department (MDCR), 17, 25, 32, 44, 64, 85, 119, 129, 176, 205, 207, 222, 238, 241, 244
Countywide Infrastructure Investment Program (CIIP), 165, 214, 217, 226
COVID-19, 27, 60, 67, 70, 73, 102-7, 110, 112, 213, 219, 235, 251, 273
Cultural Affairs Department, 17, 25, 32, 34, 44, 60, 67, 86, 121, 133, 156, 162, 177, 178, 184-5, 189, 212, 242-3

D
Debt Capacity, 191

E
Executive Summary, 20
Early Head Start, 170, 176, 266, 268
Elections Department, 66, 68, 236
Emergency Management, 17, 25, 32, 34, 44, 85, 110, 119, 129, 207, 241-2
Environmentally Endangered Lands (EEL), 20, 64, 72, 148, 166, 233
Enterprise Resource Planning, 69, 126, 173-4, 240

F
Finance Department, 17, 25, 33-4, 44, 61, 125, 141, 156, 173, 176, 186, 237, 246
Financial Outlook, 73-5, 95-6, 99, 106, 112
Financial Policies, 45
Fire Rescue Department (MDFR), 17-8, 25, 68, 176, 207, 238
Fire Rescue District, 22, 30, 42, 50, 73
Fit2Lead, 65, 216, 219, 272
Funds
Fiduciary, 38, 43
Government Accounting, 294
Proprietary Funds, 38, 41-2, 44

Food and Beverage Tax, 189 also see Tourist Taxes
Food Programs, 149, 187

G
Gantry Cranes, 106, 172, 186
Generally Accepted Accounting Principles (GAAP), 45
Government Finance Officers Association (GFOA), 4
Government Structure, 31
Governmental Accounting Standards Board (GASB), 45
General Government Improvement Fund (GGIF), 25, 44, 66, 120, 122-6, 132-138, 143, 155, 176, 207, 230, 236

H
Head Start, 62, 123, 170, 176, 226, 251, 253, 266, 268
Homeless Trust, 17, 25, 32, 34, 44, 66-7, 123, 137, 155-6, 170, 177, 182, 189, 228-9, 244
Human Resources Department, 17, 25, 33, 44, 66, 88, 92, 121, 123, 125, 141, 216, 237, 245-6

I
Independent Civilian Panel, 17, 25, 32, 34, 66, 85, 120, 132, 210, 241
Information Technology Department (ITD), 17, 25, 33-4, 41, 44, 68, 88, 126, 141, 156-8, 165, 173, 176, 206, 220, 237, 245-6
Inspector General, see Office of the Inspector General
Internal Services Department (ISD), 17, 25, 33-4, 44, 64, 88, 92, 126, 142, 156-7, 173, 176-8, 185-6, 205, 208, 238, 245-6

J
Jackson Memorial Hospital, 42, 199, 298
Judicial Administration, 17, 25, 44, 66, 85, 119, 130, 205, 207-8
Juvenile Services Department (JSD), 17, 32, 34, 44, 66, 85, 119, 130, 205, 207, 209, 238, 241, 244, 272

L
Library District, 39, 42, 44, 49-50, 73-4, 84, 94, 98, 216
Library Department (MDPLS), 17, 25, 30, 39, 65, 221
Local Requirements, 32, 65

M
Measure, 35
Medical Examiner Department, 17, 25, 32, 44, 85, 120, 131, 156, 159, 176, 185, 209, 241
Miami-Dade County Charter, 31
Miami-Dade County Code of Ordinances, 45
Miami-Dade Economic Advocacy Trust (MDEAT), 17, 25, 32, 44, 66, 72, 120, 131, 156, 172
Miami International Airport (MIA), 42, 99, 171-72, 178, 185
Millage Rates, 22, 38-9, 45-50, 52, 56-7, 74
Million Trees Miami, 222
Monitor, 35
Mosquito Control, 32, 87, 122, 168, 180, 223-24

N
Neat Streets Miami (NSM), 222
Neighborhood Safety Initiative (NSI), 160, 176

O
Office of the Clerk, 17, 25, 32, 44, 85, 120, 131
Office of the Commission Auditor, 46, 51, 119
Office of Management and Budget (OMB), 17, 25, 33, 44, 51, 69, 88, 92, 124, 137, 174-76, 185, 239
Office of the Inspector General (OIG), 17, 25, 33, 44, 88, 126, 142,
Office of the Mayor, 17, 25, 32, 44, 85, 90, 119, 128, 205
Operating Budget, 15-6, 22, 41, 51, 53, 55, 58, 69, 119-127
Outstanding Debt, 38, 50, 107, 192-202

P
Parks, Recreation and Open Spaces (PROS), 17, 25, 32, 40, 44, 47, 57, 62, 121-22, 132-35, 156, 176-78, 183, 218, 242-245, 272
People's Transportation Plan (PTP), 111, 152, 211-12
Planning, (Strategic and Business), 27, 35-6

Police Department (MDPD), 17, 25, 31-2, 39-40, 44, 66, 85, 90, 120, 131, 154-56, 176-77, 185-86, 209, 241-42, 272
PortMiami, 61, 99, 104, 106-07, 213
Position Changes, 23, 25
Property Taxes, 38, 43, 52, 55-7, 83-4
Public Health Trust, 32, 38, 42-3, 50, 88, 149, 170, 176, 194, 199
Public Housing and Community Development (PHCD), 17, 25, 32, 42, 44, 60, 123-24, 138-39, 176, 229, 244-45, 272
Public Service Tax, 80, 195-96

R
Regulatory and Economic Resources (RER), 17, 25, 32, 39, 41, 44, 61, 72, 87, 92, 123, 135, 139, 232, 243-246, 274
Resources Recovery Facility, 110
Results-Oriented Governing, 35, 45, 241
Revenue Capacity, 190
Revenue Sharing, 78, 81, 96-7, 144, 146, 188

S
Sales Tax, 15-6, 49, 55, 78-82, 96-7, 114, 144, 188, 196
School Crossing Guard Program, 40
Seaport Department, 17, 25, 32, 42, 44, 50, 57-8, 61, 73, 104-06, 124, 139, 152-56, 172, 177, 179, 184-87, 199-200, 235, 242-245
Secondary Gas Tax, 106, 155, 188
Solid Waste Management (DSWM), 17, 25, 32, 42, 44, 50, 57, 71, 73, 87, 110, 122, 136, 156, 177, 180, 223, 241-43
South Dade Transitway Corridor, 112-13, 161, 181, 212
Special Revenue Funds, 38, 42,
Strategic Miami Area Rapid Transit (SMART) Plan, 111, 161, 180
Strategic Plan Objectives, 241-246
Strategic Procurement Department (SPD), 17, 25, 33, 44, 69, 126, 143, 240

T
Table of Organization, 9
Taxes, Gas 15-6, 55, 77
Tax Collector, 17, 25, 31, 33, 43-4, 56, 73, 125, 141, 176, 246
Tax Increment Financing (TIF), 87, 92, 149, 151
Transient Lodging and Food and Beverage Taxes (also known as Tourist Taxes), 189
Transportation and Public Works (DTPW), 17, 25, 32, 39, 41-2, 44, 50, 62, 72, 86, 111, 121-22, 133, 188, 211, 241-45
Transportation Infrastructure Improvement District (TIID), 111-12, 146
Transportation Planning Organization, 113-14, 148
Trash and Recycling Centers (TRCs), 42, 110, 220, 224-25
Tourist Taxes, 25, 58, 71, 122, 134
Truth in Millage (TRIM), 48, 52
Two-Tier Federation, 28

V
Voted Debt, 22, 39

W
Waste Collection Fees, 57
Water and Sewer Department, 17, 25, 32, 42, 44, 50, 57, 63, 73, 107-09, 123, 136, 156, 168, 173, 177, 181, 201-02, 225, 243

Y
Youth and Community Safety Initiative, 209

Z
Zoo Miami, 40, 65, 122, 165, 186, 218, 221

Return to Table of Contents

ENVIRONMENT



EQUITY





ECONOMY



ENGAGEMENT

MIAMIDADE.GOV OR CALL 311

305 RESILIENT

MIAMI-DADE COUNTY

Printed using sustainable products