

The People's Transportation Plan

15

YEARS OF PROGRESS



CITIZENS' INDEPENDENT
TRANSPORTATION TRUST
**MOVING
FOFORWARD**



Message from the Transportation Trust



November 5, 2017

Dear Transportation Advocates:

We proudly mark the 15 year anniversary of the Citizens' Independent Transportation Trust (Transportation Trust) and the People's Transportation Plan (PTP). The Transportation Trust was created in 2002 to oversee the expenditure of the revenue raised by the County's transportation surtax, which funds the projects in the PTP.

The Transportation Trust continues to have an essential role and mission in the financing, oversight and improvement of transportation and public transit in Miami-Dade County and the PTP. It continues to work closely with members of the Board of County Commissioners (BCC), the County administration, and staff at the Department of Transportation and Public Works (DPTW) and officials in the municipalities to ensure that PTP funds are spent in the approved manner. PTP 2.0 has been developed as a means to use innovative financing strategies to advance the six corridors in the Strategic Area Rapid Transit (SMART) Plan.

Significant improvements have been made to Miami-Dade County's public transit and roadway systems through the investment of Surtax funds since the PTP was enacted. New transit buses, many of which are eco-friendly hybrid and alternative fuel vehicles, have been added to the Metrobus fleet and are helping to reduce the carbon footprint of public transit. Final assembly of the new Metrorail fleet of vehicles is underway and the first pilot vehicles have been released to the County for testing. Completion of the Orange Line Metrorail extension brings Miami-Dade County among other cities having a rapid transit connection to the airport providing service to Miami International Airport and the surrounding area for residents and visitors alike. The new Metromover vehicles have been procured and are in operation throughout downtown Miami.

PTP funds have also been used to improve more than 300 miles of roadways throughout the County including new pavement, guard rails, new bridges street and traffic signage and ADA compliant sidewalks. The countywide traffic signalization system has been upgraded with the Advanced Traffic Management System (ATMS); the state-of-the-art, distributed traffic signal monitoring and control system. The new control system will result in improved traffic flow and reduced delays on area roadways.

The municipal component of the PTP has generated outstanding results with both transit and roadway improvements completed in the 34 participating cities. Bus circulator systems supported by the PTP are successfully operating in twenty-seven (27) of the participating municipalities carrying more than 10 million passengers annually.

We are proud of the work that the members of the Transportation Trust have done over the past fifteen years. They devote many hours to preparing for meetings, project oversight, and consultations with staff and officials in discharging its responsibilities to public. Their expertise and dedication is the glue that binds the organization together.

Looking to the future, we want to continue to engage citizens, elected officials and transportation professionals in discussions to explore critical public transportation issues. We are excited about the coming years for the Transportation Trust and the PTP and it is our pleasure to share with the community the progress and accomplishments that have been made in the area of public transportation through investment of surtax funds.

Warmest regards,



Hon. Anna E. Lightfoot-Ward, Ph.D., Chairperson
Citizens' Independent Transportation Trust



Charles Scurr, Executive Director
Citizens' Independent Transportation Trust

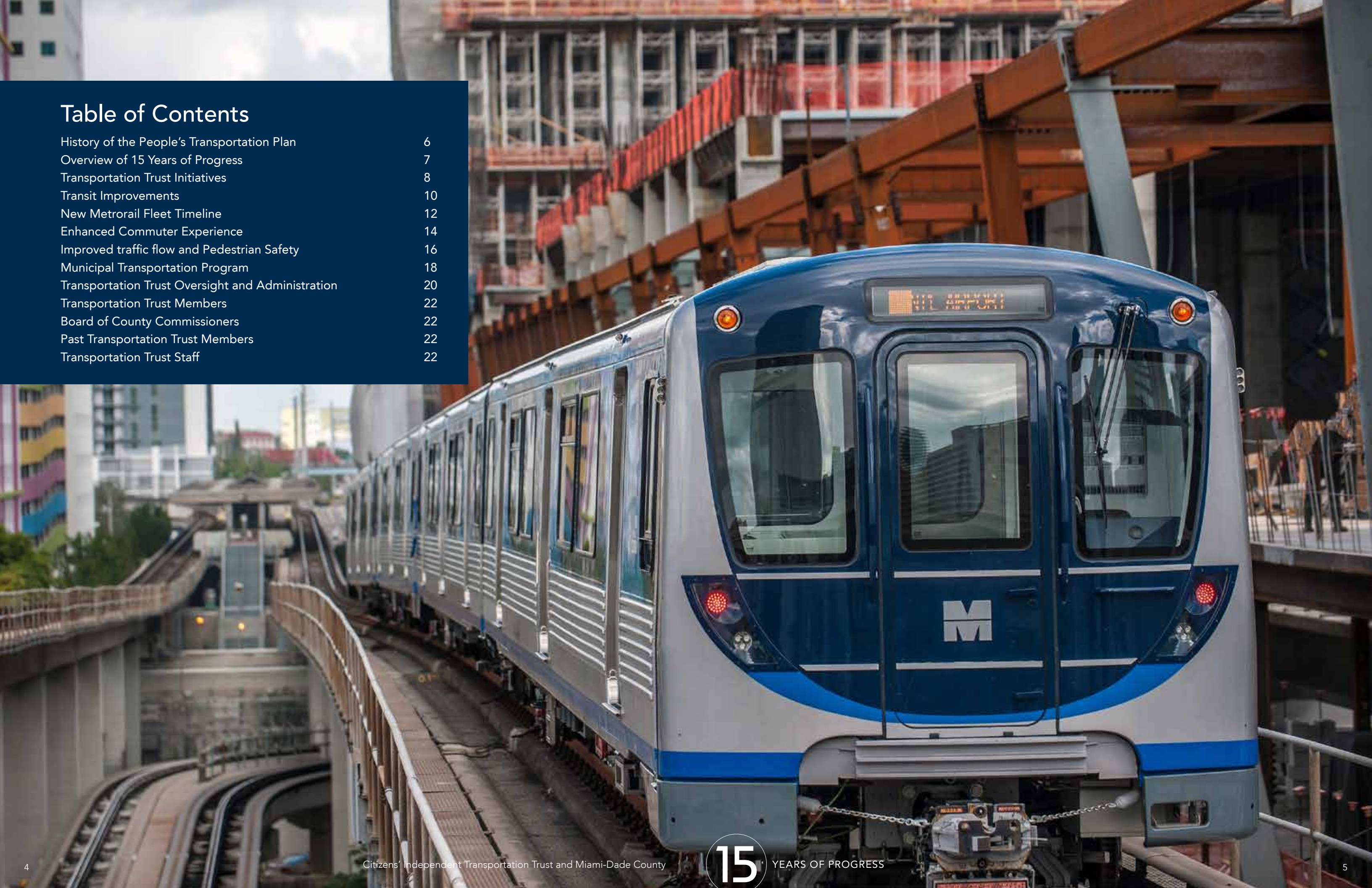
Mission

The mission of the Citizens' Independent Transportation Trust is to monitor, audit, oversee and investigate the use of Surtax proceeds and the implementation of the People's Transportation Plan.



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The History of the People’s Transportation Plan

In 2002, the community and local government came together to work on finding solutions to Miami-Dade’s transportation problems. An aggressive public outreach campaign was launched that included public meetings, a televised town hall session, numerous radio call-in shows and a series of civic and business presentations throughout the County to solicit input from the community on transportation issues.

Municipalities provided input on how to address the transportation problems at a Municipal Mayors Roundtable. Community Planning Council members attended a Transportation Roundtable and provided input on transportation issues and an estimated 2,000 people attended two transportation summits.



Nearly 100,000 people logged on to the website dedicated to the discussion to present their comments and seek information on the results of the various public meetings and proposed transportation projects. Thousands of meaningful suggestions ranging from infrastructure improvements to funding options were recorded for the development of a County-wide community transportation plan.

After 80 neighborhood meetings and the active participation of concerned citizens at the two countywide summits, our community developed the People’s Transportation Plan (PTP)—a publicly supported transportation improvement program designed to create an integrated mass transportation network and conduct roadway improvements in Miami-Dade County and its municipalities. These Miami-Dade

residents also understood the need for local funding to finance the plan and recommended a half-penny sales surtax to fund major transportation improvements.

On November 5, 2002, Miami-Dade County voters approved a half-penny surtax to implement the PTP. As part of the ballot question, voters also approved the creation of a Citizens’ Independent Transportation Trust (Transportation Trust”) a 15-member body created to oversee the expenditure of surtax proceeds.

Ballot Language - November 5, 2002 General Election Sample Ballot

COUNTY	
County Transportation Expansion Question	
Shall the County implement the People’s Transportation Plan including: Plans to build rapid transit lines to West Dade, Kendall, Florida City, Miami Beach and North Dade; expanding bus service; adding 635 buses; improving traffic signalization to reduce traffic backups; improving major and neighborhood roads and highways, including drainage; and funding to municipalities for road and transportation projects by levying a ½ percent sales Surtax whose proceeds will be overseen by the Citizen’s Independent Transportation Trust?	
YES	134 
NO	135 

15 Years Moving Forward



Over the past 15 years, PTP funded projects have helped enhance public transportation, reduce gridlock and improve safety for pedestrians and motorists throughout Miami-Dade County. From state-of-the-art traffic control system, express bus routes to new Metromover and Metrorail fleets the half-penny surtax has helped improve mobility and quality of life throughout Miami-Dade County and its’ municipalities. Among surtax funded projects are improvements to roads and bridges, traffic calming systems, street lighting, and school zone flashing signals to name a few.

Milestones of PTP funding are completion of Orange Line Metrorail extension to Miami International Airport, procurement of new Metromover and Metrorail fleets, a complete upgrade of the transit Central Control Center and completion of major components of the Advanced Traffic Management System.

The Transportation Trust is committed to working with the County and the community to develop mobility solutions that meet the needs of the public and to advocate use of innovative funding sources to enable the implementation of transit corridor improvements.



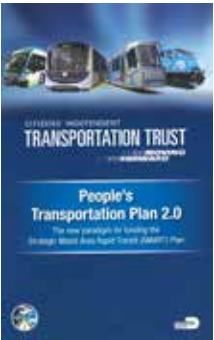
Citizens’ Independent Transportation Trust and Miami-Dade County

Transportation Trust Initiatives

The PTP has had significant impact on the County’s public transportation system since it was enacted in 2002. To help continue this growth the Trust initiated a series of strategic studies, projects and initiatives to help identify the best way that surtax funds could be leveraged to continue to advance public transit in Miami-Dade County. A number of these initiatives were done in collaboration with Miami-Dade County, the County Commission, civic organizations including the Greater Miami Chamber of Commerce, the Downtown Development Authority and the Miami Dade County League of Cities and local municipalities.

PTP 2.0

The advancement of the County’s public transportation projects required an innovative approach to project funding and delivery in order to maximize the value of surtax dollars. The Trust responded with PTP 2.0 as the next phase of PTP implementation. PTP 2.0 provides the next step in transit corridor development and differs from PTP 1.0 because its core principle is that each corridor has its own unique solution for technology, funding and project delivery. PTP 2.0 also offers unique funding or project delivery mechanisms with a combination of creative and innovative funding sources and techniques. Very importantly, innovative funding partnerships between the County, the cities, community redevelopment agencies and transportation partners are an essential part of the plan.



Strategic Miami Area Rapid Transit Plan (SMART)

PTP 2.0 has the potential to finance the Strategic Miami Area Rapid Transit (SMART) Plan. This plan advances all six original PTP Corridors to the Project Development and Environment (PD&E) phase and it represents a shared vision and strategic plan for major transportation investments. The Transportation Trust has committed to be a major funding partner of the SMART Plan and will continue to work with the County, the Transportation Planning Organization (TPO) transportation partners, the community and other stakeholders to implement the projects in the SMART Plan.

Tri Rail Downtown Miami Link

The Trust led the funding partnership for this transformational project which is the first to be funded using the principles of PTP 2.0. This \$69 million project will incorporate Tri-Rail commuter rail service into the new All Aboard Florida Miami Central Station which will serve as a major transportation hub and be home to Brightline, a privately-run passenger rail service.

The new service is significant because it will provide the first commuter rail link to downtown Miami from Palm Beach and Broward counties. This new service provides 26 direct trains per weekday between Downtown Miami and all points north on the existing Tri-Rail system. In addition the Tri Rail Downtown Miami Link will have a direct connection with Brightline, Metrobus, Metrorail, Metromover and the Miami Trolley. PTP 2.0 has worked. Can it work again? The Trust is confident that it will and our community needs to move forward and apply it to all of our major transportation corridors.



Transportation Summits

The completion of the Orange Line Metrorail extension in 2012 was the milestone achievement for the PTP and the point where decision-makers along with the community began to ponder the question "What's the next big project and how do we get there?"

In an effort to answer this question the Trust began organizing transportation summits focused on identifying solutions to public transportation issues facing our community by bringing together transportation advocates, community leaders, public officials and other stakeholders that have a vested interest in those solutions. The goal of the summit is to continue to build support for additional major transportation investments and improvements in Miami-Dade County.



Strategic Financial Studies

The Transportation Trust initiated a series of strategic planning studies designed to analyze the issues surrounding the most effective use of surtax funds to support the County’s public transportation system and to apply surtax funds to future transit development. An early goal of the initiative was to identify potential revenue streams to fund transit operations and new projects and to prepare for future needs integrating around a strategic framework that sets the direction for moving into the future.

The results of the studies provide the Trust with the clear recommendations, data, tools and methodologies to support decision-making around funding future transit development using traditional and innovative funding sources.

Environmental Initiatives

The Peoples’ Transportation Plan supports the County’s overall plan to reduce fuel consumption for County vehicles and provide residents with the latest in bus technology, reliability and comfort by funding the County’s first diesel-electric hybrid buses. Hybrid buses can save 25% in fuel costs on average, have lower emissions and run smoother and quieter. Added to the sustainability effort will be 300 buses powered by Compressed Natural Gas. Miami-Dade County joins the growing number of public transit agencies turning towards more fuel-efficient, environmentally friendly technologies with these additions to the Metrobus fleet. The Trust has also supported a number of Complete Streets and pedestrian projects.



Transit Improvements

New Metrorail Fleet-

Surtax funds are being used to replace the entire Metrorail fleet with 136 new state-of-the-art rail cars that are equipped with the latest technology. This project represents an investment of \$375 million dollars in PTP funds. The first pilot vehicles were delivered to Miami-Dade County for testing in March 2017. Miami-Dade County contracted with Hitachi Rail USA to build the Metrorail vehicles with final assembly taking place locally at the facility in Medley, Florida. The production of the vehicles will continue until the first half of 2019 with completion of the project targeted in 2024 which includes a 5-year warranty period.



New Metromover Cars

Funds from the surtax were also used to fund a new Metromover fleet with 29 new state-of-the-art vehicles. The new cars contribute to improved Metromover reliability, passenger comfort and helps ease traffic congestion in the downtown area. The Trust approved \$79 million dollars in surtax for this purchase.



Lehman Center Upgrades

The William Lehman Metrorail Operations Center has been upgraded to improve capacity for testing of Metrorail vehicles by adding new tracks for testing and storing vehicles at the existing facility. This expansion was necessary to provide the required storage and function as transition facility in support of the new 136 Metrorail vehicles being assembled and delivered now.



Metrorail Orange Line-

The Orange Line, a 2.4 mile extension of Metrorail, was completed in 2012 and now provides convenient and affordable access to Miami International Airport to both residents and visitors. This rail extension connects to Metrobus, Tri Rail and Amtrak service at the Miami Intermodal Center. The Orange Line is the centerpiece of the PTP and represents the largest investment of surtax funds, \$480 million, since the PTP was passed.

Bus Rapid Transit (BRT) Corridor Improvements

Premium Metrobus service has been expanded with surtax funds going towards the purchase new buses including the eco-friendly hybrids and Compressed Natural Gas vehicles. Commuters can cruise past traffic while riding limited-stop, and express bus service on the I-95 Dade-Broward Express, the Miami Beach Airport Flyer, the Kendall Cruiser buses and routes serving the South Miami-Dade Busway.



Central Control Upgrade

The transit Central Control Center received a high-tech upgrade using surtax funds. The Metrorail portion of the center was improved to ensure safe and reliable service operations for the Metrorail system including the Orange Line Metrorail Extension and any future rail corridors. This project is completed and currently in operation.



New Buses

PTP funds previously added 586 new buses to the Metrobus fleet including fuel-efficient hybrid vehicles with environmentally-friendly LED lighting. The hybrid fleet is made up of 60 foot articulated buses and 40 foot hybrid vehicles that can each carry 60 to 100 passengers. They transport commuters on some of the busiest routes and in Bus Rapid Transit corridors (BRT) such as Kendall Drive and the I-95 Express. In 2017, 300 buses powered by Compressed Natural Gas were added to the Metrobus fleet; they are designed to operate like diesel powered buses but with significant savings on fuel cost and projected longer operating life for the vehicles.



Metrorail Vehicle Final Assembly Process



The final design of the Metrorail vehicle is approved by Miami-Dade County

The Hitachi Rail USA opens in Medley, Florida where the 136 heavy rail vehicles will be assembled

The vehicles arrive at the assembly plant as a stainless steel shell

Rail cars are primed and painted in the paint booth

Interior components are installed in the shell including flooring and seating



Trust members join the celebration when the first of Pilot Vehicles are completed

Completed Pilot Vehicle is transferred to Miami-Dade County for final testing

Pilot Vehicles on the tracks at the Lehman Center for testing

November 30, 2017 Revenue service begins!

Enhanced Commuter Experience

The PTP helps create an enhanced commuter experience on public transit with services like these...

The Golden Passport and the Patriot Passport:

The PTP funded fare-free programs ensure freedom of mobility for seniors, the disabled and well deserving veterans who rely on public transportation to get to work, school, doctor visits, shop, visit family and friends and connect with their communities. These programs provide fare-free rides to senior citizens, qualifying military veterans and Social Security recipients. The Special Transportation Service (STS) also benefits from Surtax revenue to operate paratransit service for citizens with special mobility needs. As of November 2017 there are a total of 208,823 active Golden Passport accounts.



Fare-Free Metromover

Workers and visitors in the downtown area can stay cool and dry riding in sleek new Metromover vehicles that go just about anywhere in the Downtown Miami, Brickell or Omni area – fare-free – thanks to the half penny surtax. Passenger boardings on Metromover in 2017 were 8,428,824.



Citizens' Independent Transportation Trust and Miami-Dade County



Express Bus Service

Commuters can cruise past traffic when using the express and limited stop bus service on the I-95 Express routes, the Miami Beach Airport Flyer and the Kendall Cruiser.

Bus Shelters

Solar powered bus shelters not only help keep waiting riders cool and dry, but create revenue generating advertising space.



Improved traffic flow and pedestrian safety

The Department of Transportation and Public Works (DPTW) has used PTP funds to facilitate smoother traffic flow, reduce travel time along major roads and enhance pedestrian safety.

The roadway projects completed are the Advanced Traffic Management System (ATMS), upgrade of the Traffic Control Center, installation of Internally Illuminated Street Name Signs, reconstruction of Grand Avenue in Coconut Grove, the Miami Gardens Drive Connector from US-1 to the William Lehman Causeway as well as new access to Country Walk, installation of Flashing School Zone signs and Dynamic Feedback signs and the NW 138th Street Bridge over the Miami River Canal.

DPTW has also completed more than 898 Neighborhood Improvement Projects including roadway resurfacing, ADA sidewalk accessibility, drainage improvements, traffic calming devices and street lighting on arterial roads. These improvements have enhanced safety and mobility throughout Miami-Dade County, and have improved the quality of life within our neighborhoods.



Traffic circles are an effective tool for controlling neighborhood traffic and improving the safety of residential streets such as this one in the Village of Palmetto Bay.

ATMS

The PTP helps fund the Advanced Traffic Management System (ATMS), operated by Traffic Engineers at the Department of Transportation and Public Works (DPTW). This system helps ensure that the County's 2,845 traffic signals are timed and operating optimally to keep traffic moving safely and efficiently on the arterials roads. The ATMS monitors the performance of the signals and reduces congestion on roadways Countywide as major arterial roads are coordinated to run more like an integrated network system rather than individual entities. The ATMS enables the County to be even more proactive, as opposed to simply responsive, allowing them to apply timing changes virtually "on-the-fly"



Traffic Control Center

Thanks to the PTP, Miami-Dade County now has an upgraded Traffic Control Center that manages one of the largest centralized traffic signal control systems in the United States. It is equipped with state-of-the-art computers and a video wall that allows technicians to observe real-time traffic conditions through cameras and detectors and remotely control traffic signals at major intersections in real time and quickly respond to changing traffic conditions. Technicians have access to traffic signal information and high-resolution images of roads and intersections where vehicles can be clearly seen.



University Station Pedestrian Overpass

The original PTP includes funding for pedestrian overpass bridges at key Metrorail stations designed to improve safety at these locations. The pedestrian overpass at the University Metrorail Station has been completed and is in full use by the riding and walking public. It provides safe access across busy US-1 at Maricopa Court for the university, residents and patrons of the adjacent commercial district.

School Zone Safety Improvements

The PTP half-penny surtax has funded the installation of more than one hundred new solar-powered flashing signals in school zones, and is funding the installation of 300 Dynamic Driver Speed Feedback Signs at schools through the County to let drivers know they have to slow down. The PTP is also funding the Safe Routes to School program in a cooperative effort by Miami-Dade County, Miami-Dade Public Schools and the Florida Department of Transportation to improve safe access for children to walk or bike to school.



Municipal Transportation Program

Municipalities participating in the PTP Municipal Transportation Program receive surtax funds through the PTP Municipal Transportation Program to use on local transportation and transit projects – and residents around the county are seeing the benefits. Thirty-four municipalities participate in the program and twenty-seven of those run bus circulator services that connect to the countywide public transportation system. Here are just a few of the many success stories that have been made possible by the transportation surtax in the municipalities.

Shuttle systems: North Miami Beach

The City of North Miami Beach commenced their new and expanded trolley service on April 7, 2017. The new improve service consists of three (3) routes that operate Monday through Saturday. The trolleys are free to the public and connect with the shuttle service provided by both the City of North Miami and the City of Sunny Isles Beach. Riders enjoy an air conditioned ride with free Wi-Fi on board to major destinations throughout the city. The “old town” style trolley vehicles feature multiple surveillance cameras for rider safety as well as real time arrival updates through the “NMB Transit APP.” All vehicles will be in full compliance with American with Disabilities Act requirements.



City of Miami Gardens

The City of Miami Gardens inaugurated its surtax funded shuttle bus service, Miami Gardens Express, on June 1, 2015. The system operates two routes that serve major destinations in the city and connects with the County’s Metrobus system as well. Recent ridership numbers show that the Miami Gardens Express carried more than 83,000 passengers in FY 2016-2017, an increase of ten percent from the previous year.



City of Miami

The City of Miami inaugurated the Miami Trolley in 2012. It operates twelve routes that carried over 5 million riders in FY 2016-17. The citywide routes connect with the County operated Metrobus, Metrorail and Metromover systems. The routes provide free transportation to a wide variety of locations including Downtown Miami, the Civic Center area, Coconut Grove and Coral Way.



Traffic Calming in the Municipalities

Traffic circles are an effective tool for controlling neighborhood traffic and improving the safety of residential streets. Several have been constructed by the municipalities including the City of North Miami’s San Souci Circle.

Transportation Trust Oversight and Administration

The Citizens’ Independent Transportation Trust (Transportation Trust) is dedicated to its core responsibilities-- to provide oversight of the People’s Transportation Plan (PTP) funds and develop proactive plans that meet the challenges of improving public transportation in our community.

The Office of the Citizens’ Independent Transportation Trust (OCITT) provides staff support to the Transportation Trust and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transfer of Surtax revenues to municipalities.

The OCITT works closely with the Department of Transportation and Public Works (DPTW) the Transportation Planning Organization (TPO), municipalities, and other organizations involved in improving public transportation in Miami-Dade County.

Strategic and Financial Planning

The Transportation Trust and the Board of County Commissioners approved the fifth annual update of the PTP Five Year Implementation Plan. The Plan is a milestone in documenting the achievements of the PTP and providing a baseline for monitoring ongoing progress and performance.

The Transportation Trust continues to review and conduct oversight, in conjunction with the Infrastructure Management Group, of the DPTW Financial Pro-Forma. These efforts assist in the development of creative and innovative funding and financing strategies to increase future capital and operating fund availability for transit improvements.

Municipal Transportation Program

The Transportation Trust continues to work closely with the 34 participating cities eligible to receive

surtax funds and assists them in meeting the transit and transportation needs of their communities. Bus circulator systems now operate in 27 municipalities and annual ridership exceeds 10 million passenger trips.

Community Outreach

The Transportation Trust is active in its outreach to community organizations by participating in meetings, workshops and forums related to public transportation issues, including outreach activities associated with the construction and successful opening of the Orange Line Metrorail extension project. Throughout the years, the Transportation Trust sought opportunities to inform the community of the progress of the Orange Line project, the rail fleet replacement including creating informational displays, a video charting the progress of the project and print advertisements in Miami Today.

Outreach activities were coordinated with community organizations including the Citizens Transportation Advisory Committee of the Metropolitan Planning Organization (MPO), the Transportation Executive Committee of the Greater Miami Chamber of Commerce, project advisory committees and other groups. In the November 12, 2012 Greater Miami Chamber of Commerce Sustainable Awards competition, the Trust was named as a finalist for consistently supporting sustainable technology in its funding decisions.

Audit and Financial Management

Major audits reviewed by the Transportation Trust Audit Committee included the Department of Transportation and Public Works and the City of Miami. However, audits have been conducted of all participating municipalities and the OCITT.





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The People's Transportation Plan



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