

VALUE CAPTURE TOOLS: Leverage new funding sources; some can be financed as TCRP/APTA-guide shows

Value Capture Tool	Application	Financing Source?
Joint Development	Property development	√
Naming Rights	Payment for naming station	?
Parking fees	District or citywide	\checkmark
Special Assessments Districts	District landowners pay based on assessed value or floor area	√ √
Tax Increment Financing (TIF)	Tax increments from districts around stations	√?

Source: "Guide to Value Capture Financing for Public Transportation Projects: https://www.nap.edu/download/23682

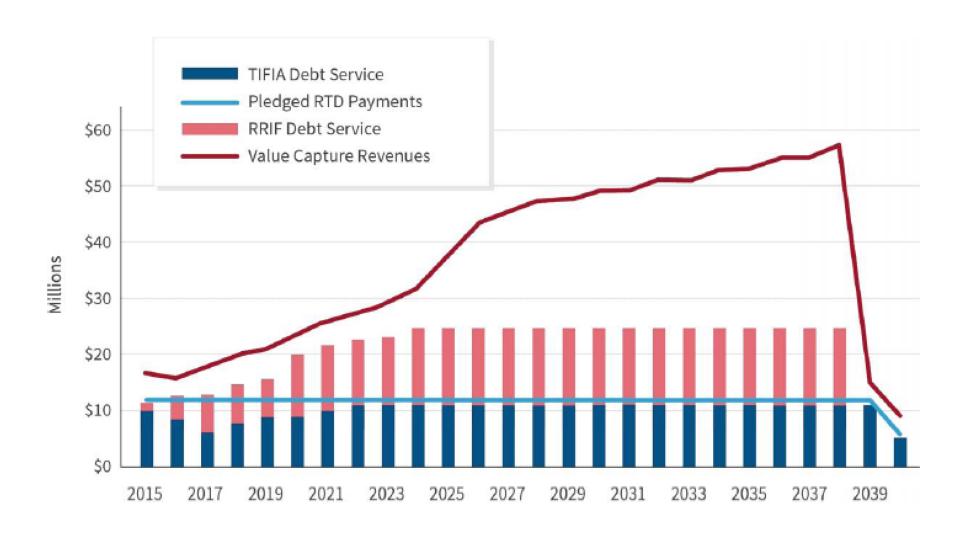


DENVER UNION STATION (DUS): Successfully refinanced value capture loans

Amount/Mechanism	Funding Source
\$103M grants	Federal, state, local government
\$51M RTD contributions	RTD (Regional Transportation District) funded through sales taxes
\$21M property sales	RTD sold surplus property around station
\$146M senior TIFIA loan	Sales taxes
\$155M RRIF subordinate loan	 Tax increment finance and special assessment district monies "City Contingent Commitment" from City/County of Denver, accessed in event of shortfall of pledged revenue for debt service, equal to 50% of maximum annual RRIF debt
Source: DUSPA	maximum annual KRIF debt



DENVER UNION STATION: Rocky Mountain of special assessment and TIF revenues realized

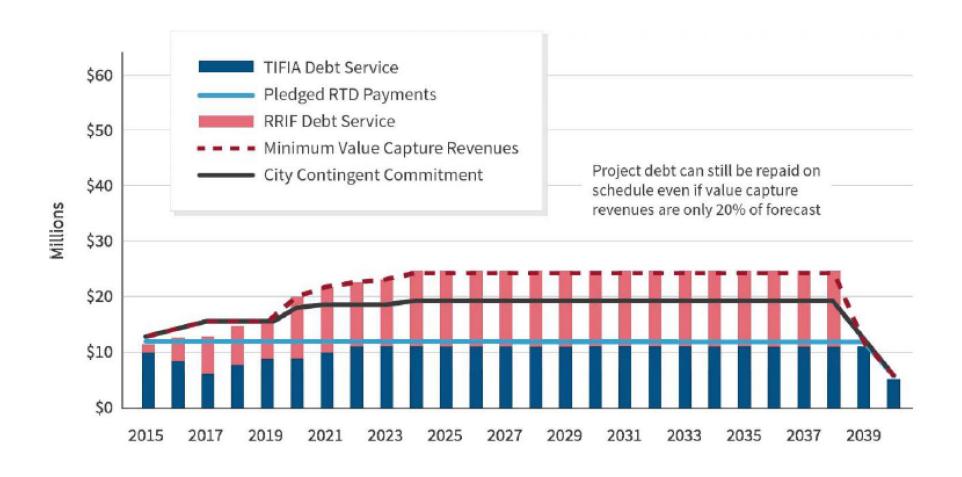


Source: BATIC Institute at AASHTO Center Excellence

(Debt service after completion)



DENVER UNION STATION: With public support at 50% of debt service, loan can withstand downturn



Source: BATIC Institute at AASHTO Center Excellence

(Debt service after completion)



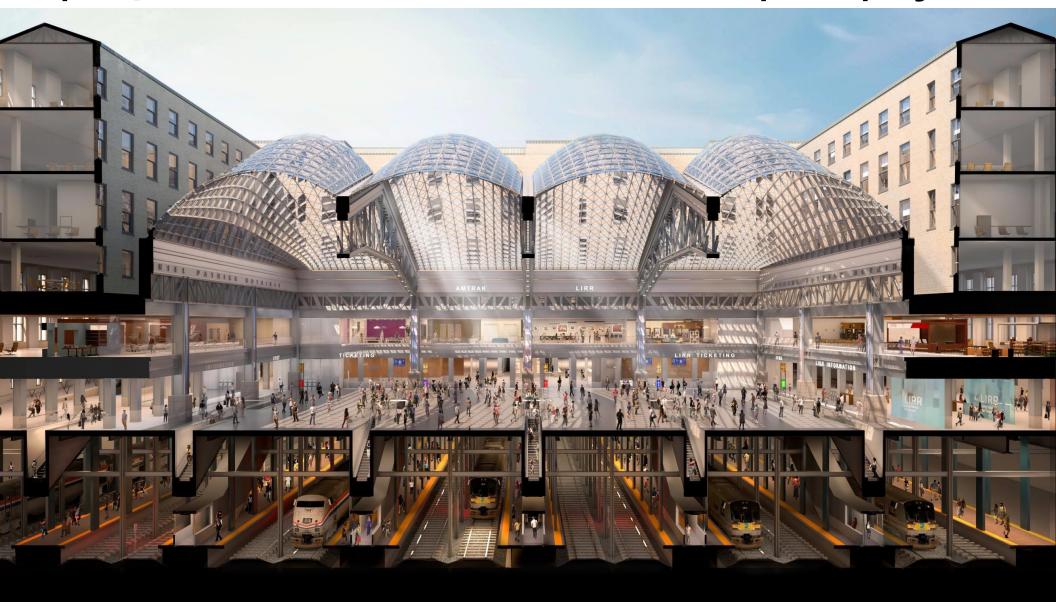
TRANSBAY TRANSIT CENTER: Signed naming rights deal with Salesforce.com supplementing TIF monies



Source: www.commercialcafe.com/blog/lincoln-manager-ttc-san-francisco/#prettyPhoto



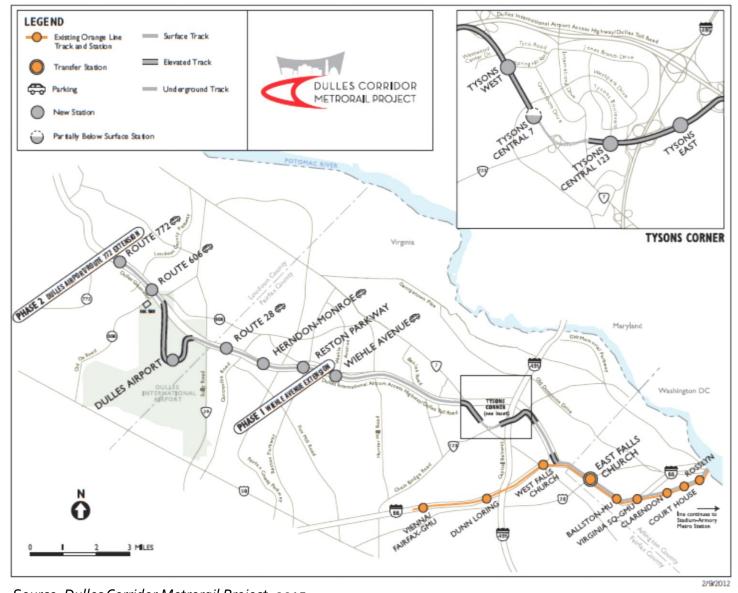
MOYNIHAN STATION: Reached financial close this year; located near Hudson Yards value capture project



Source:www.6sqft.com/cuomo-releases-new-renderings-of-moynihan-station-as-major-construction-gets-underway



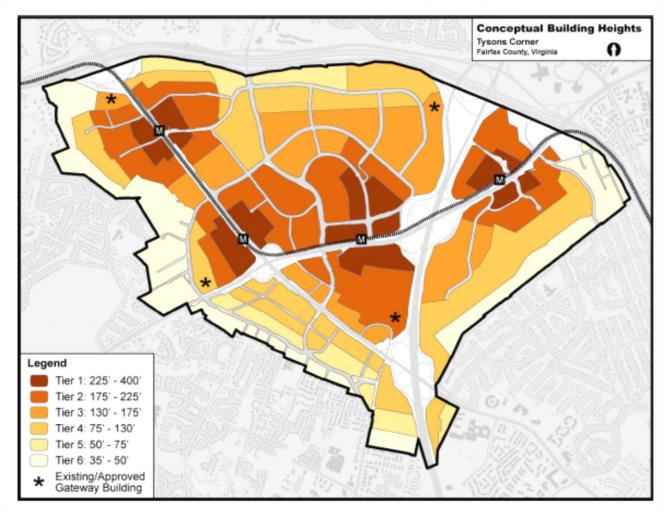
DULLES METRORAIL: Prosperous corridor financed & funded 1/5 of \$5.7B project



Source: Dulles Corridor Metrorail Project, 2015



DULLES METRORAIL: Optimize transit-induced development by discarding: parking minimums, density maximums, & land use segregation



Source: Comprehensive Plan Amendment, Tysons Corner Urban Center, 2014; http://www.fairfaxcounty.gov/dpz/comprehensiveplan/area2/tysons1.pdf



DULLES METRORAIL: Used TIFIA to finance value capture receipts and toll road revenues

	Sources of Capital Fund	Phase 1	Phase 2	Rail Project Budget		TIFIA Loan
	rona			Total	% of	
					Total	
	Federal	\$900	-	\$900 ¹	15.8%	
	Commonwealth of	252	323	\$575 ¹	10.1%	
	, Virginia					
	, Fairfax County	400	515	915	16.1% ²	403
\checkmark	Loudon County	-	273	273	4.8% ²	195
	MWAA (Aviation	-	233	233	4.1%2	-
	Funds)					
	MWAA (Dulles Toll	\$1,354	<u>\$14,34</u>	\$2,788	<u>49.0%</u> 3	<u>1,277</u>
	Road)					
	Total Sources of	\$2906	\$2,778	\$5,684	100.0%	\$1,876
	Funds					(33% of total)

¹Fixed amount; ²Fixed percentage of total cost, ³Residual

Source: Dulles Corridor Metrorail Project, 2015



FAST ACT: TIFIA & RRIF can better finance TODsupportive infrastructure & possible TOD

Likely Eligible Projects/Uses	TIFIA	RRIF
 Intercity bus & intercity rail stations & 	√	\checkmark
terminals		
 Parking garages 		
 Bike/pedestrian infrastructure 		
 Open space 		
 Safety & security equipment & facilities 		
Commercial & residential development &		\checkmark
related infrastructure		

Source: Build America Bureau, Credit Programs Guide, January, 2017

Lowers TIFIA project cost requirement for TOD & local infrastructure from \$50M to \$10M, making smaller projects eligible

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DEVELOPERS: Want to be near rail as at BOSTON LANDING



Source: Valante Mechanical, Inc.



INVESTORS: Like rail's small carbon footprint

- Many pension funds adopting principles to consider: "environment, social, governance" (ESG) in investing, such as in real estate and infrastructure
- Example from CalPERS:

We encourage our external managers, companies, and policy makers to be environmentally responsible. This means making wise use of scarce resources, considering impacts, and addressing systemic risks such as climate change. To support this, we adopted a set of ten Investment Beliefs in September 2013, which weave the sustainability theme throughout. The Beliefs guide our decision making, facilitate the management of our complex portfolio, and enhance consistency.

Source: <u>www.calpers.ca.gov/page/investments/governance/sustainable-investing/esg</u>



TRANSPORTATION NETWORK COMPANIES (TNC): Have synergies with rail stations

- TNCs can be partners for rail as FTA-funded "Mobility on Demand Sandbox" pilot grants are evaluating
- Dallas Area Rapid Transit (DART) will enhance its app (photo) to facilitate:
 - Easy first/last mile option choice
 - Ability to pay for linked multimode trip with one app

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Source: Dallas Area Rapid Transit

