

20 Years of Connecting Miami-Dade



**Citizens' Independent
Transportation Trust
(CITT)**

Javier A. Betancourt
Executive Director
CITT



@GoCITT



@TransportationTrust



Citizens' Independent
Transportation Trust



Citizens' Independent Transportation Trust (CITT)



Overview of the Transportation Trust



Ballot Language – Nov. 5, 2002
General Election Sample Ballot

County

County Transportation Expansion Plan

Shall the County implement the People's Transportation Plan including: Plans to build rapid transit lines to West Dade, Kendall, Florida City, Miami Beach, & North Dade; Expand bus services; Add 635 buses; Improve traffic signalization to reduce traffic backups; Improve major & neighborhood roads & highways including drainage; Provide funding to municipalities for road & transportation projects by levying a .5% sales surtax whose proceeds will be overseen by Citizen's Independent Transportation Trust?

YES

134 ✓

NO

135





Overview of the Transportation Trust



The Start of PTP

- On November 5, 2002, Miami-Dade County voters approved an indefinite (no sunset provision) half-penny surtax to implement the People's Transportation Plan (PTP).
- The People's Transportation Plan (PTP) is a broad based and long-term program incorporating roadway and transit improvements.

The Creation of CITT

- Voters also approved the creation of a Citizens' Independent Transportation Trust (Transportation Trust), an independent entity comprised of citizens who serve as volunteers with the mission to oversee expenditure of surtax revenue.

CITT's Mission

- To monitor, audit, review, oversee and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan (PTP).





Transportation Trust Members



Oscar J. Braynon
Chairperson
District 1



Alfred J. Holzman
First Vice-Chairperson
District 6



Robert Wolfarth
Second Vice-Chairperson
District 4



Qjuezari Harvey
District 3



Mary Street, Esq.
District 5



Meg Daly
District 7



Honorable Peggy Bell
District 8



Ernie Thomas
District 10



*Joseph Curbelo
District 12



*Paul J. Schwiep, Esq.
Mayor's Office



L. Elijah Stiers, Esq.
Miami-Dade County
League of Cities



Javier A. Betancourt
Executive Director



Become a Transportation Trust Member



We are looking for engaged citizens with the interest, experience and insight needed to make informed decisions that will contribute to the development of a comprehensive and well-coordinated transportation system in Miami-Dade County.

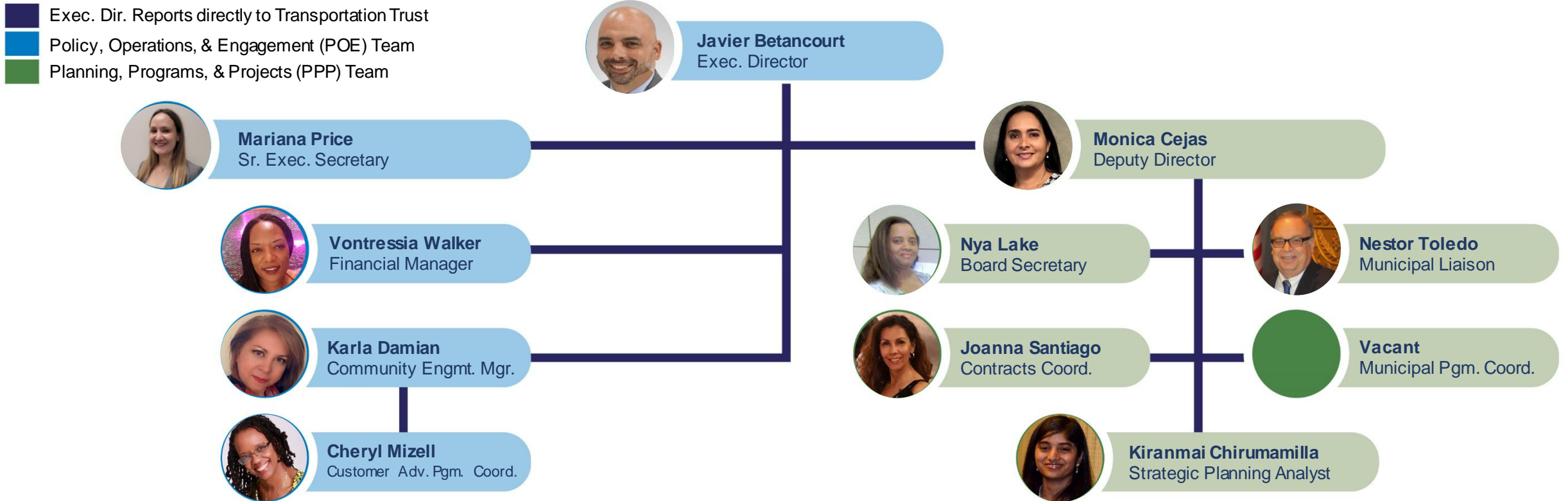
About the CITT

- The Citizens' Independent Transportation Trust is the 15-member volunteer body created to oversee how the proceeds from the half-cent sales Surtax are invested in transportation projects.
- Transportation Trust members are dedicated to advancing the community's vision for public transportation using their knowledge, skills & experiences, and they invite you to join them by applying to become a member.



How to apply

- Visit our website at:
WWW.MIAMIDADE.GOV/CITT
and click on the 'Member Recruitment' tab
to download an application.
- Or call [305-375-1357](tel:305-375-1357) to request an application.



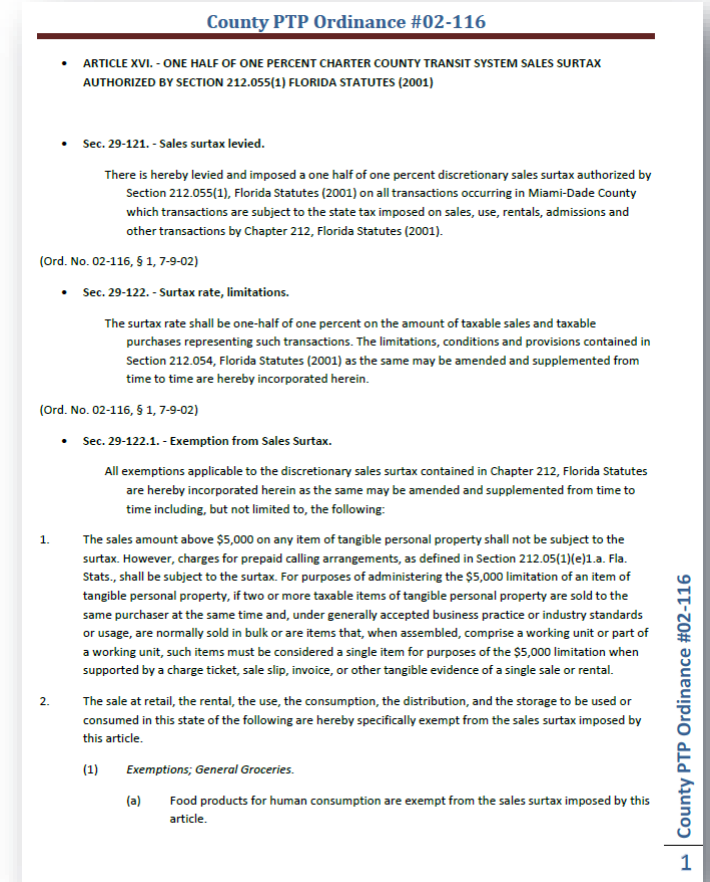
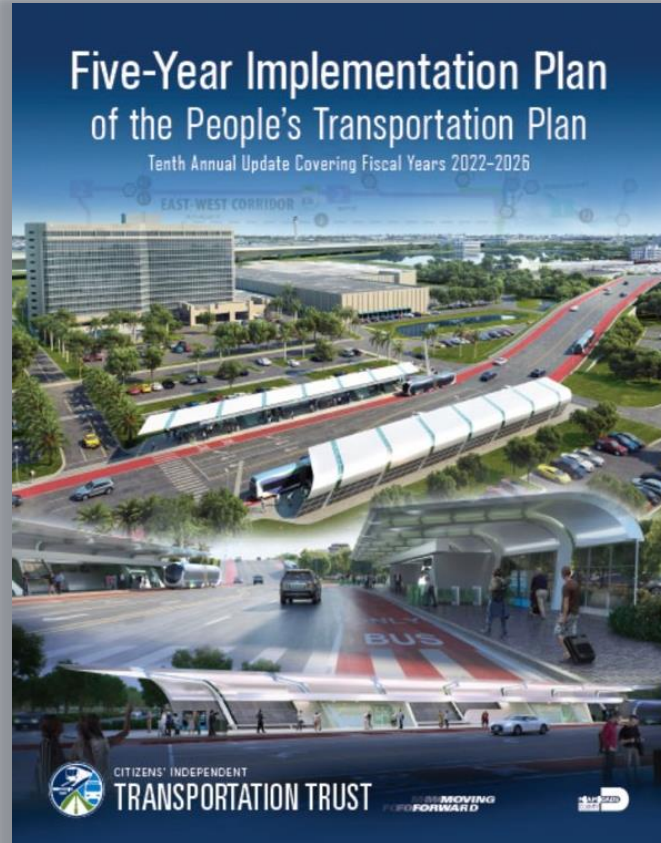
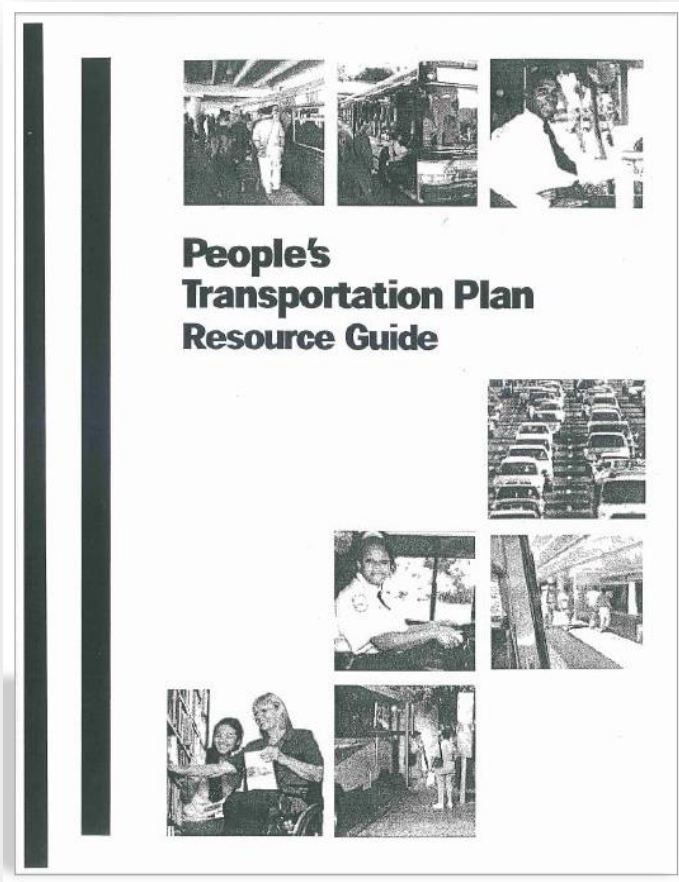
Function Areas

- Project Review & Financial Analysis
- Strategic & Financial Planning
- Municipal Programs
- Community Engagement / Customer Advocate
- Budget & Accounting
- Audit (*contracted w Office of Audit & Management Services*)

~ \$3M Operating Budget
(less than 1% of annual surtax proceeds)



Our Guiding Documents



- F.S. 212.055
- PTP Ordinance #02-116
- CITT Ordinance #02-117

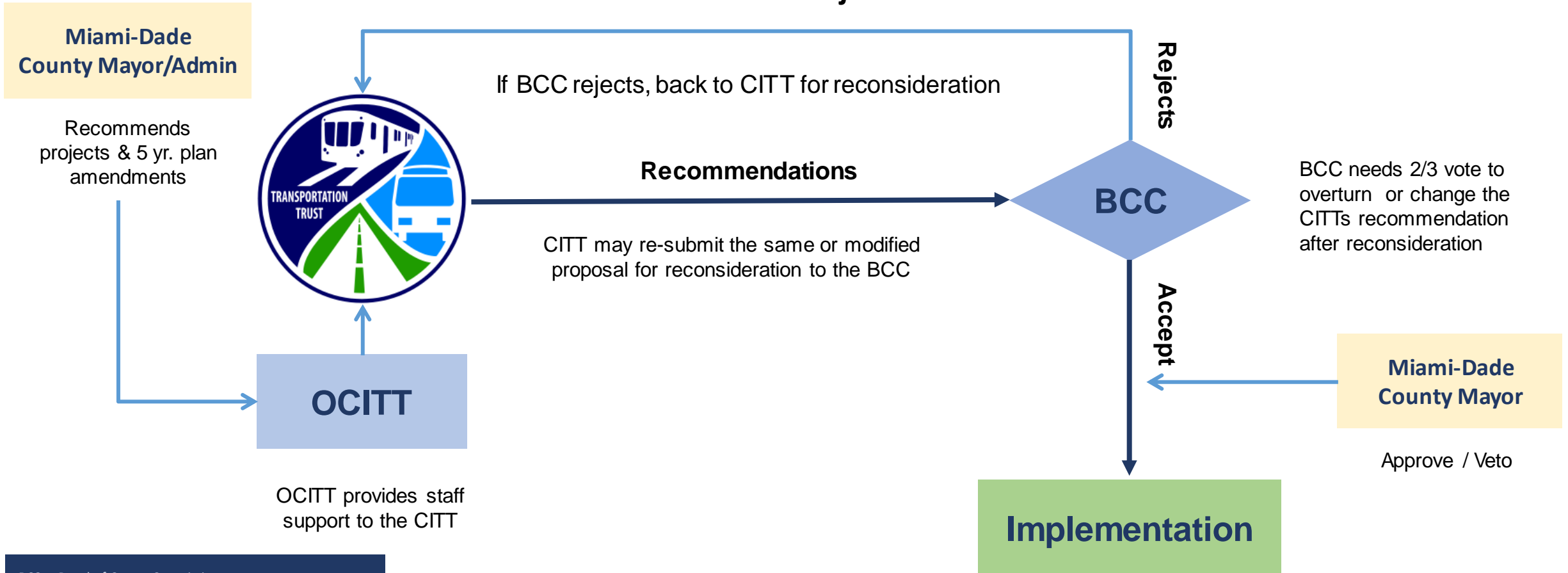
- CITT By-Laws
- Original PTP (Exhibit 1)
- 5 Year Implementation Plan



Project Review & Approval Process



PTP Amendments & Project Recommendations



BCC Board of County Commissioners
CITT Citizens' Independent Transportation Trust
TPO Transportation Planning Organization
OCITT Office of the Citizens' Independent Transportation Trust
PTP People's Transportation Plan



Audits



2021 - 4th Quarter (July 1, 2021 - Sept 30, 2021)
As of 10/07/21

	Municipality	Last Audit Completed		Next Audit	# Prior Audits	Initiated	In Progress (Draft)	Final
		Through	Report Data					
MUNICIPALITY								
1	Aventura	9/30/2015	1/19/2017	2021	2	✓		
2	Bal Harbour	9/30/2017	12/14/2018	2021	3			
3	Bal Harbour Islands	9/30/2020	4/6/2021	2024	4			
4	Biscayne Park	9/30/2019	2/12/2021	2023	3			
5	Coral Gables	9/30/2019	5/26/2020	2023	4			
6	Cutler Bay	9/30/2018	6/13/2019	2022	2			
7	Doral	9/30/2018	4/3/2019	2022	2			
8	El Portal	9/30/2016	11/13/2017	2021	2	✓		
9	Florida City	9/30/2020	6/30/2021	2024	4			
10	Golden Beach	9/30/2018	12/10/2019	2022	3			
11	Hialeah	9/30/2018	1/28/2020	2022	3			
12	Hialeah Gardens	9/30/2017	2/8/2019	2022	3			
13	Homestead	9/30/2017	8/5/2019	2022	3			
14	Key Biscayne	9/30/2018	10/30/2019	2022	3			
15	Medley	9/30/2020	3/19/2021	2024	4			
16	Miami	9/30/2019	9/16/2020	2021	7	✓	8/30/2021	9/28/2021
17	Miami Beach	9/30/2018	9/10/2019	2022	3			
18	Miami Gardens	9/30/2020	5/12/2021	2024	3			
19	Miami Lakes	9/30/2019	6/25/2020	2023	4			
20	Miami Shores	9/30/2018	10/16/2019	2022	3			
21	Miami Springs	9/30/2019	10/7/2020	2023	3			
22	North Bay Village	9/30/2017	3/1/2019	2021	3	✓	8/9/2021	8/30/2021
23	North Miami	9/30/2018	10/1/2019	2022	3			
24	North Miami Beach	9/30/2018	10/1/2019	2022	3			
25	Opa-Locka	9/30/2018	12/28/2020	2021	4	✓		
26	Palmetto Bay	9/30/2018	5/28/2019	2022	3			
27	Pinecrest	9/30/2020	4/6/2021	2024	4			
28	South Miami	9/30/2019	1/5/2021	2023	4			
29	Sunny Isles Beach	9/30/2019	6/15/2021	2023	3			
30	Surfside	9/30/2018	12/5/2019	2022	3			
31	Sweetwater	9/30/2017	6/5/2019	2021	4	✓		
32	Virginia Gardens	9/30/2017	11/19/2018	2021	3	✓		
33	West Miami	9/30/2019	4/6/2021	2023	3			
COUNTY								
	Transit	9/30/2019	10/23/2020	2023	3			
	Public Works	9/30/2019	1/29/2001	2023	3			
Total						5	0	2



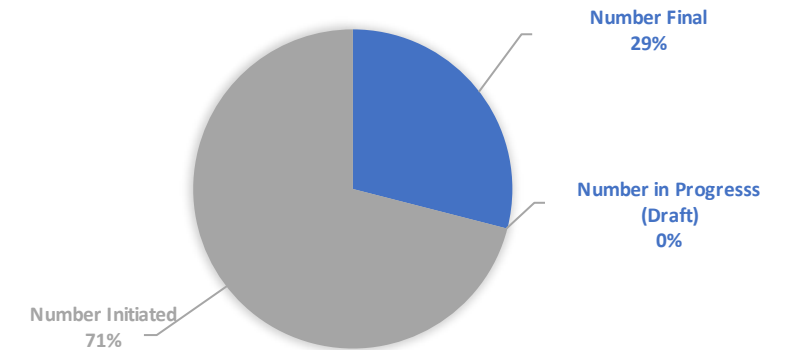
AUDIT AND MANAGEMENT SERVICES

Cathy Jackson
Director

Overtown Transit Village North
701 NW 1st Court, Miami, FL 33136
786-469-5900 | bemor@miamidade.gov

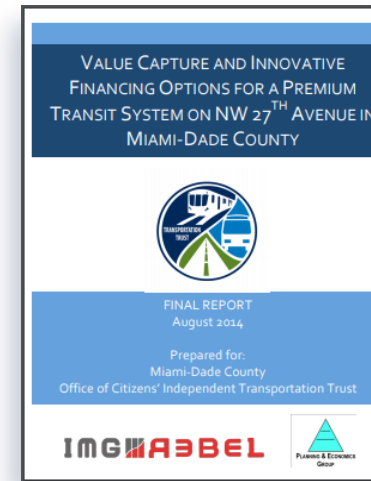
[Contact Us](#)

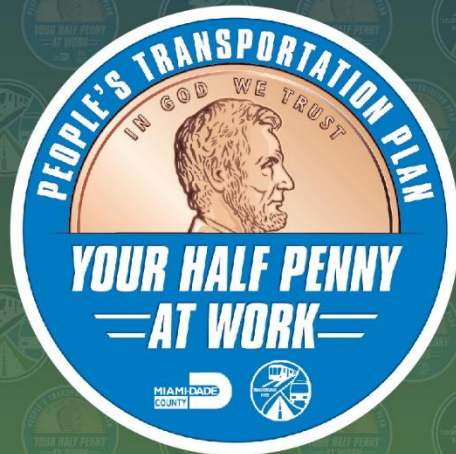
7 AUDITS (FY 2021 - Q4)





Strategic Planning & Analysis



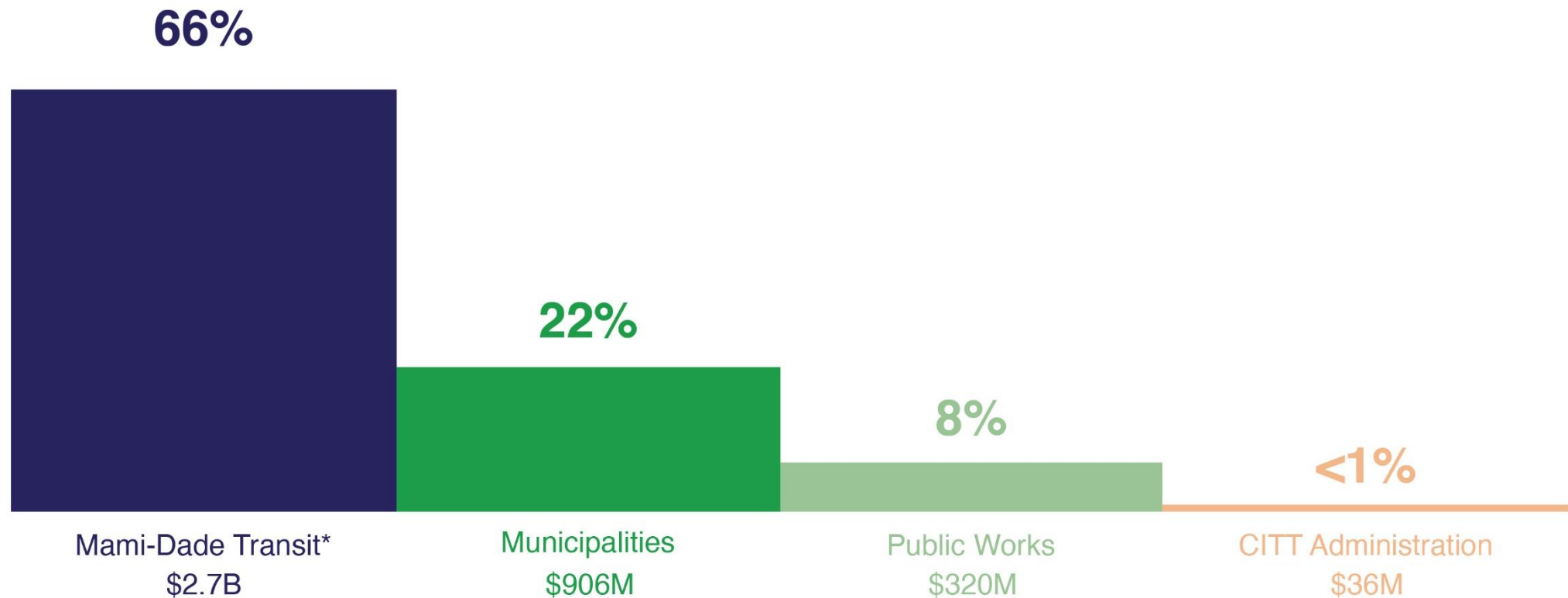


Charter County Transportation Surtax (Half-Penny)



How Your Half-Penny Has Been Spent

\$3.97 billion in Cumulative Surtax Expenditures Through FY 2021



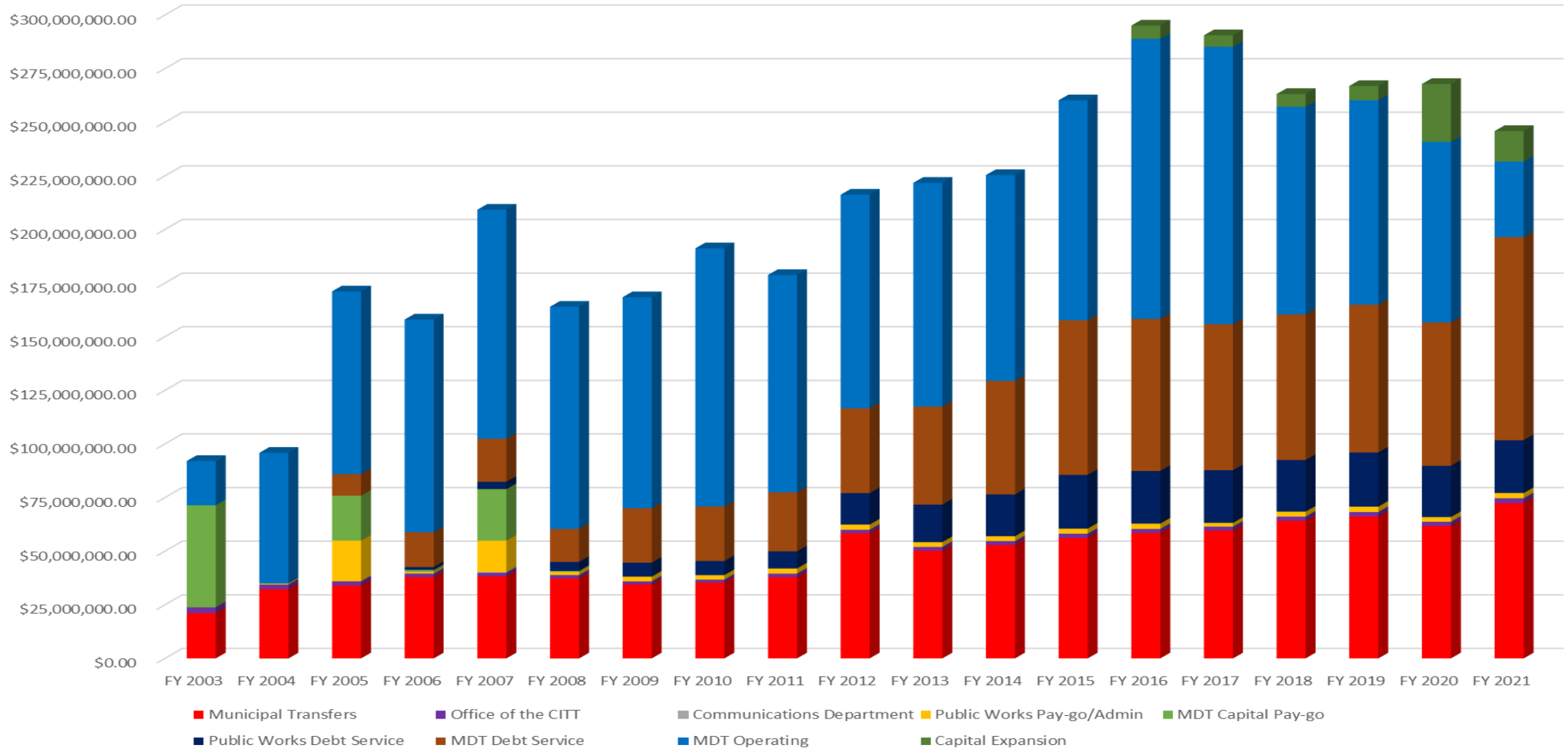
Funds pending allocation: \$143M (3%)

*Pays for building, expanding & operating transit service



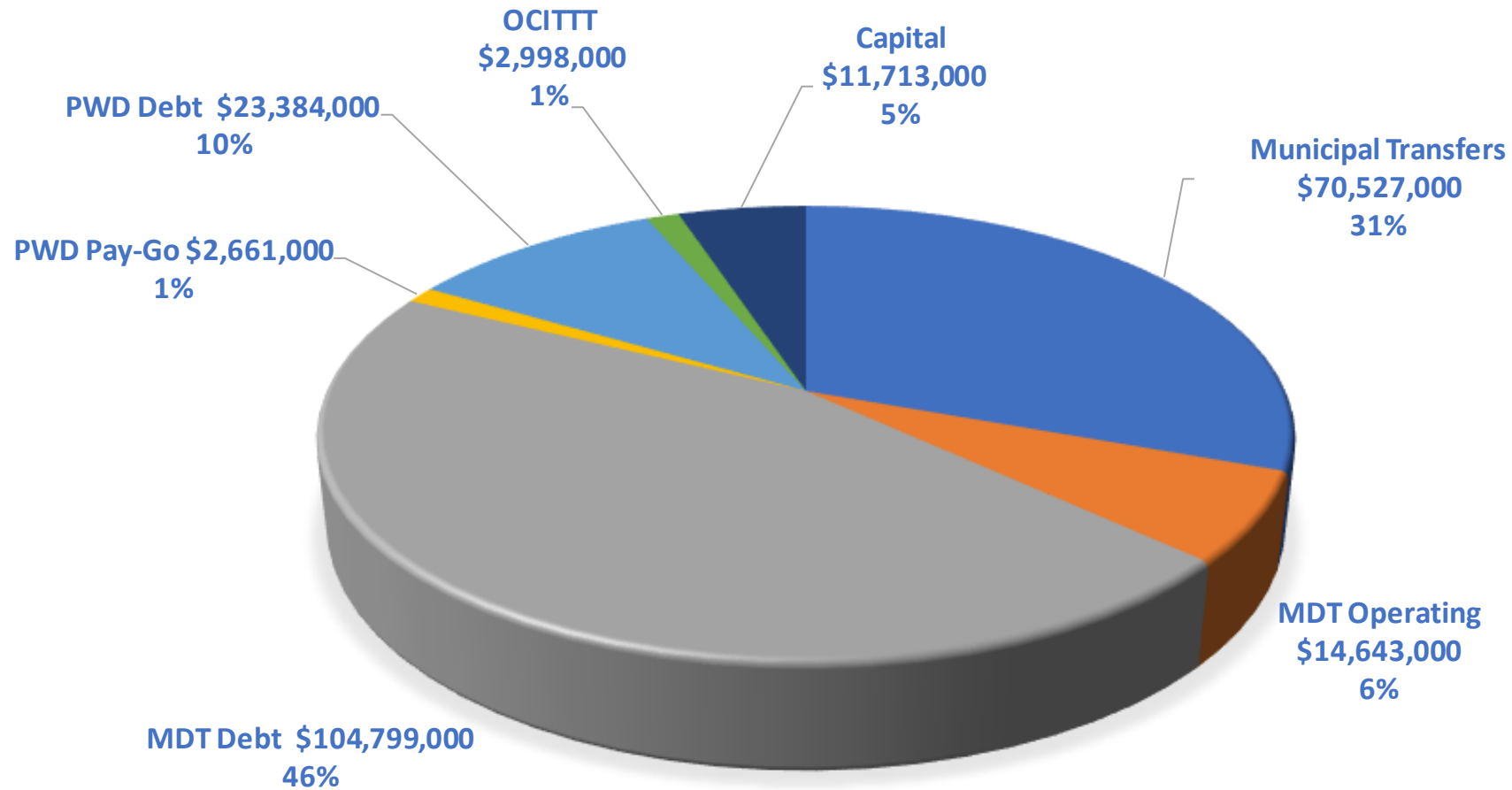
Actual Surtax Expenditures

FY 2003-2021





Annual Surtax Collections & Expenditures FY 2021





40 Year Proforma



FY 2022-23 PTP and Transit Pro-Forma Summary

	A	B	C	D	E	F	G
2	PTP and Transit Pro-Forma Funds	ALL-YEARS	2023	2024	2025	2026	2027
3							
4	PTP Revenues						
5	PTP Revenue Fund Carryover	194,178,000	194,178,000	-	-	-	-
6	PTP Sales Surtax Revenue	33,424,631,000	408,853,000	425,207,000	442,215,000	459,904,000	478,300,000
7	Interest Earnings	8,000,000	200,000	200,000	200,000	200,000	200,000
8	Total PTP Revenues	33,626,809,000	603,231,000	425,407,000	442,415,000	460,104,000	478,500,000
9							
10	Current PTP Debt Service Expenses						
11	Transfer for Current Transit PTP Debt Service Payments	3,351,064,000	121,947,000	126,374,000	126,367,000	125,825,000	127,022,000
12	Public Works Current PTP Debt Services Payments	606,576,000	25,408,000	25,909,000	25,908,000	25,907,000	25,388,000
13	Total Current PTP Debt Service Expenses	3,957,640,000	147,355,000	152,283,000	152,275,000	151,732,000	152,410,000
14							
15	Future PTP Debt Service and Lease Financing Expenses						
16	Future DTPW PTP Debt Service Payments	3,576,579,000	-	-	40,026,000	49,459,000	54,996,000
17	Lease Financing Payments	3,490,063,000	7,808,000	20,091,000	20,091,000	20,091,000	25,028,000
18	Total Future PTP Debt Service and Lease Financing Expenses	7,066,642,000	7,808,000	20,091,000	60,117,000	69,550,000	80,024,000
19							
20	PTP Transfer to Municipalities						
21	Transfer to Existing Municipalities	6,684,927,000	81,771,000	85,041,000	88,443,000	91,981,000	95,660,000
22	Transfer to New Municipalities	1,002,740,000	12,266,000	12,756,000	13,266,000	13,797,000	14,349,000
23	Total PTP Transfer to Municipalities	7,687,667,000	94,037,000	97,797,000	101,709,000	105,778,000	110,009,000
24							
25	PTP Transfer to Other Funds and County Departments						
26	Transfer to PTP Capital Expansion Reserve Fund	1,571,542,000	17,192,000	16,779,000	14,138,000	14,664,000	15,021,000
27	Transfer to Office of the CITT	282,625,000	3,757,000	3,909,000	4,056,000	4,198,000	4,324,000
28	Transfer to Public Works Pay As You Go Projects	3,000,000	500,000	500,000	500,000	500,000	500,000
29	Transfer to Transit Operations and Maintenance	5,557,091,000	-	-	89,303,000	91,536,000	93,824,000
30	Transfer to PTP Revenue Fund Reserve	172,125,000	85,000,000	87,125,000	-	-	-
31	Total PTP Transfer to Other Funds and County Departments	7,586,383,000	106,449,000	108,313,000	107,997,000	110,898,000	113,669,000
32							
33	PTP Reimbursement						
34	Future TPO Flexed Federal SU Grant Financing Reimbursement	(1,200,000,000)	(30,000,000)	(30,000,000)	(30,000,000)	(30,000,000)	(30,000,000)
35	Transfer to SMART Plan from Available PTP Revenue Funds						



20 Years of Connecting Miami-Dade

People's Transportation Plan (PTP)



PTP Promises (Exhibit 1)



Bus Service

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003-2008: BUS SERVICE IMPROVEMENTS (Capital Cost: \$90 million)

- Increases bus fleet from 700 to 1335.
- Increases current service miles from 27 million miles to 44 million miles.
- Increases operating hours from 1.9 million hours to 3.3 million hours.
- Utilizes minibuses on all new bus routes and in neighborhood/municipal circulator shuttle service.
- Adds mid-day, Saturday and Sunday services within 30-days of approval of a dedicated funding source using existing buses.
- Provides 15-minutes or better bus service during rush hour, 30-minutes or better during other periods; 24-hour service in certain major corridors.
- Replaces buses on a systematic basis to reduce operating cost and increase reliability.
- Constructs bus pull-out bays on major streets to expedite traffic flow.
- Implements grid system for bus service (north-south and east-west) on major streets and avenues with circular service feeding main line bus service and rapid transit lines.
- Expands the bus shelter program throughout the County.
- Enhances and expands transit bus stop signage countywide; incorporate information technology at bus stop and rail stations.
- Expands Transit's public information program through enhanced marketing and advertising.
- Expands on successful municipal circulator program.

Major Highway & Road

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003-2013: MAJOR HIGHWAY AND ROAD IMPROVEMENTS (Total Cost: \$309 million)

NOTE: This Exhibit 1 includes those projects listed on the attached 3 pages entitled "Board Requested Major Roadway and Neighborhood Improvement Projects for Inclusion in the People's Transportation Plan."

Municipal

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

MUNICIPAL IMPROVEMENTS (Cities to receive a pro rata share determined by population) of 20% total surtax revenues on an annual basis (currently estimated at \$62.6 million [one percent] or \$31.3 million [one-half percent])

Rapid Transit

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003-2031: RAPID TRANSIT IMPROVEMENTS Construction of up to 88.9-miles of countywide rapid transit lines. (Capital Cost: \$7 billion)

- Technology and Corridor Improvements: Two corridors, totaling 26.7 miles of rapid transit, have completed the planning phase and are ready to enter into final design and construction – the North Corridor and the East-West Corridor.
- The North Corridor is a 9.5-mile heavy rail alternative, running from the Dr. Martin Luther King, Jr. Metrorail Station, along NW 27th Avenue to NW 215th Street (Miami-Dade/Broward County line), with proposed stations at Northside Shopping Center, MDCC-North Campus, City of Opa-locka, Palmetto Expressway, Carol City Shopping Center, Pro-Player Stadium and the Florida Turnpike. The North Corridor (part of the original Rapid Transit Plan) will receive top priority to go into the final design and construction phase. (\$555 million)
- The East-West Corridor consists of two segments, one from the Florida Turnpike east to the Palmetto Expressway (SR 826) and from the Palmetto through Miami International Airport, downtown Miami, and to the Port of Miami, 6 miles and 11.2 miles respectively. These sites have been identified as potential station locations: Florida Turnpike, NW 107th Avenue, NW 97th Avenue, NW 87th Avenue, Milam Dairy Road, Blue Lagoon area, Miami Intermodal Center, NW 27th Avenue, Orange Bowl, Government Center (downtown Miami), and the Port of Miami. (\$2,789 million)
- The remaining 62.2 miles of rapid transit lines need to complete federal, state and local planning processes to determine feasibility, technology, and corridor alignment. These corridors include, but are not limited to, the following:
 - Earlington Heights/Airport Connector: A 3.1-mile extension from Earlington Heights Metrorail Station to the Miami Intermodal Center, located on the east side of Miami International Airport. (\$207 million)
 - Baylink: A 5.1-mile corridor between downtown Miami and South Miami Beach. (\$510 million)
 - Kendall Corridor: A 15-mile corridor with both east-west and north-south segments. (\$877 million)
 - Northeast Corridor: A 13.6-mile corridor from downtown Miami, through Little Haiti, to NE 215th Street, generally along the Biscayne Blvd./US 1 Corridor and Florida East Coast railroad right-of-way. (\$795 million)
 - Rail Extension to Florida City: A 21-mile rail extension along US 1 consisting of two segments, one from Dadeland South Metrorail Station to Cutler Ridge, a second segment from Cutler Ridge to Florida City. (\$946 million)
 - Douglas Road Extension: A 4.5-mile corridor from the Douglas Road Metrorail Station to the Miami Intermodal Center. (\$280 million)

Maintenance of Effort (MOE)

Golden Passport (Fare-free transit for ALL seniors)

Fare-free Metromover

Neighborhood Improvement Program (distribution to Commission Districts)



20 Years of Connecting Miami-Dade





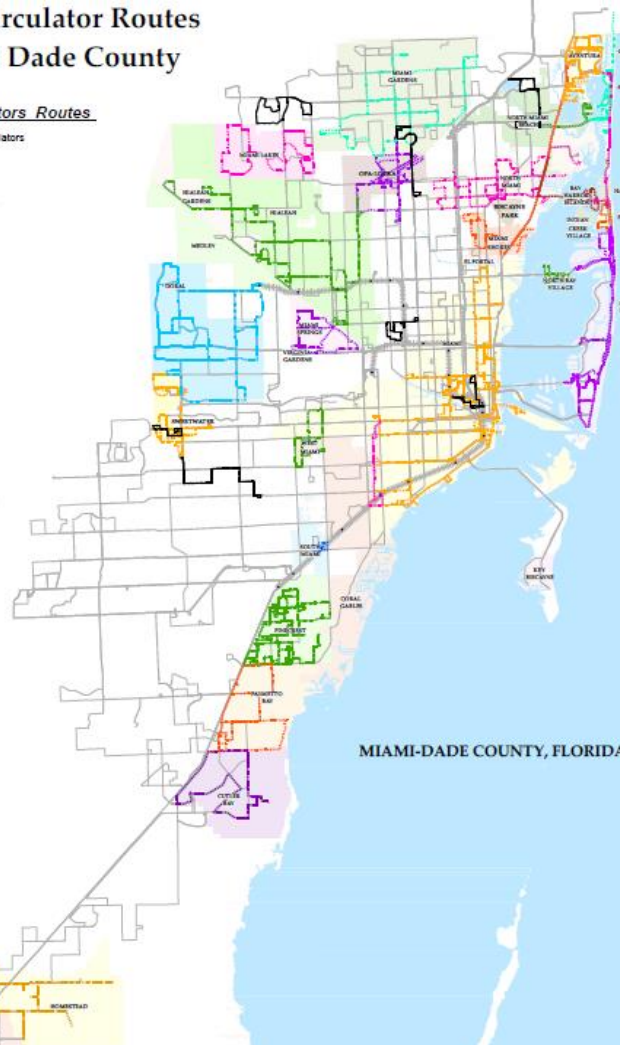
8.17 MILLION
passengers in FY 2020



Bus and Circulator Routes in Miami Dade County

Bus and Circulators Routes

- Non-Municipal Circulators
- Aventura
- Bal Harbour
- Bay Harbor Islands
- Coral Gables
- Cutler Bay
- Doral
- Hialeah
- Homestead
- NorthBeachLoop
- Miami Beach
- Miami Gardens
- Miami Lakes
- Miami Shores
- Miami Trolley
- Miami Springs
- North Bay Village
- North Miami
- North Miami Beach
- Opa-locka
- Palmetto Bay
- Pinecrest
- South Miami
- Sunny Isles Beach
- Surfside
- Sweetwater
- West Miami
- BusRoutes
- MetroRail



Status of Municipal Transit Services as of October 21, 2022

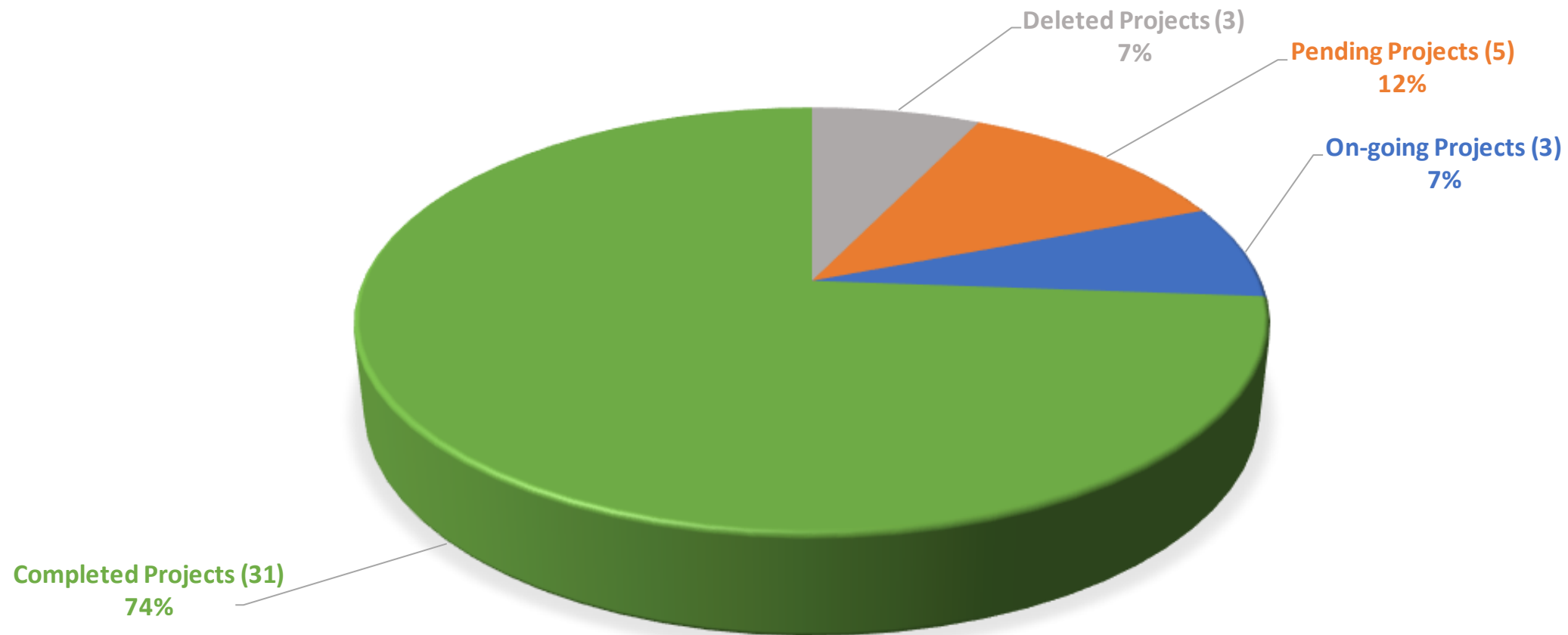
MUNICIPALITY	CIRCULATOR	ON-DEMAND	BOTH
Aventura	✓	✓	•
Bal Harbour	✗	✓	
Bay Harbor Islands	✓	✗	
Biscayne Park	✗	✓	
Coral Gables	✓	✓	•
Cutler Bay	✓	✓	•
Doral	✓	✓	•
El Portal	✗	✓	
Florida City	✗	✓	
Golden Beach	✗	✗	
Hialeah ¹	✓	✓	•
Hialeah Gardens ¹	✓	✓	•
Homestead	✓	✗	
Indian Creek	✗	✗	
Key Biscayne	✗	✓	
Medley	✓	✗	
Miami	✓	✓	•
Miami Beach	✓	✓	•
Miami Gardens	✓	✗	
Miami Lakes	✗	✓	
Miami Shores	✓	✗	
Miami Springs ²	✓	✗	
North Bay Village	✗	✗	
North Miami	✓	✗	
North Miami Beach	✓	✗	
Opa-Locka	✓	✗	
Palmetto Bay	✓	✓	•
Pinecrest	✓	✓	•
South Miami	✗	✓	
Sunny Isles Beach	✓	✗	
Surfside	✓	✗	
Sweetwater	✓	✗	
Virginia Gardens ²	✓	✗	
West Miami	✗	✓	
Total:	23	18	10

Source: Office of the CITT



Major Roadway, Highway & Neighborhood Improvements

Less than 10% of Surtax



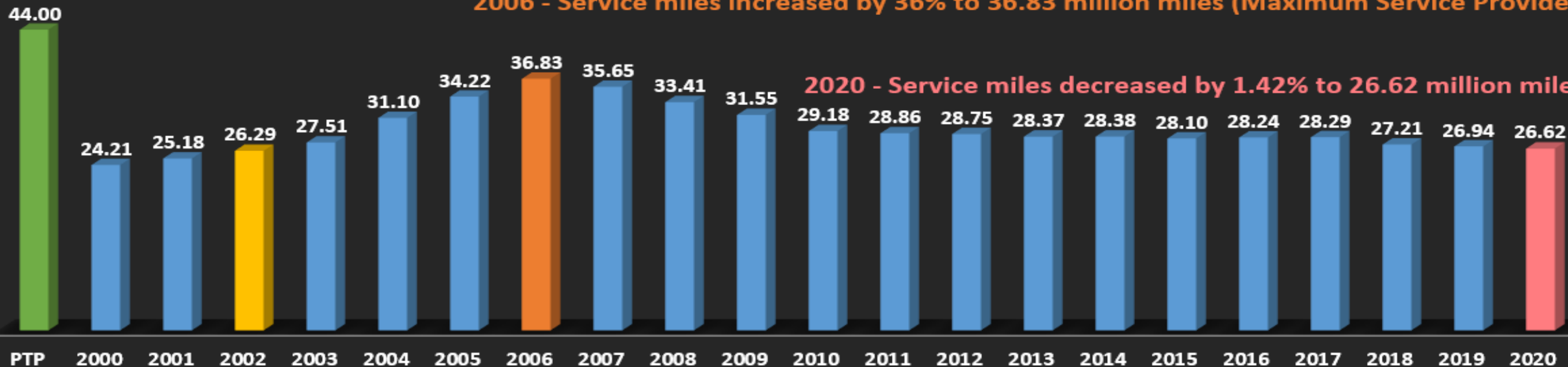


PTP proposed to increase the service miles from 27 million miles to 44 million miles by 2008 (63% increase)

2002- Service miles decreased by 3% to 26.29 million miles

2006 - Service miles increased by 36% to 36.83 million miles (Maximum Service Provided)

2020 - Service miles decreased by 1.42% to 26.62 million miles



Metrobus Vehicle Revenue Miles (in millions)



MIA Metrorail Station

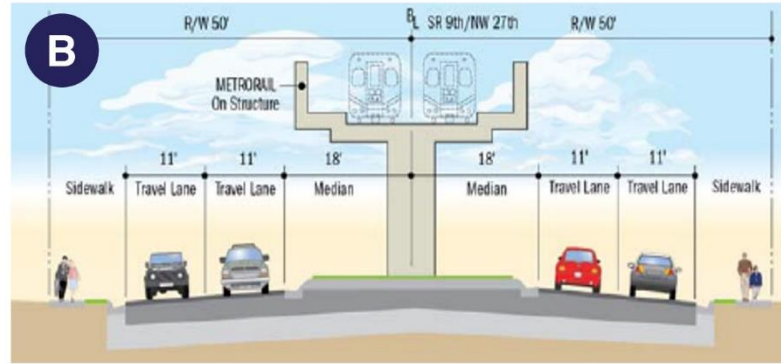




Strategic Miami Area Rapid Transit (SMART) Plan



South Corridor: Bus Rapid Transit, under construction**



North Corridor: Elevated Guideway, in planning



Northeast Corridor: MiamiCentral Station completed, Aventura Station under construction, Commuter Rail service in planning



Beach Corridor: Monorail (trunkline/causeway), Automated People Mover (Miami extension), and Bus Rapid Transit (Miami Beach extension), in planning



East-West Corridor: Bus Rapid Transit, in planning



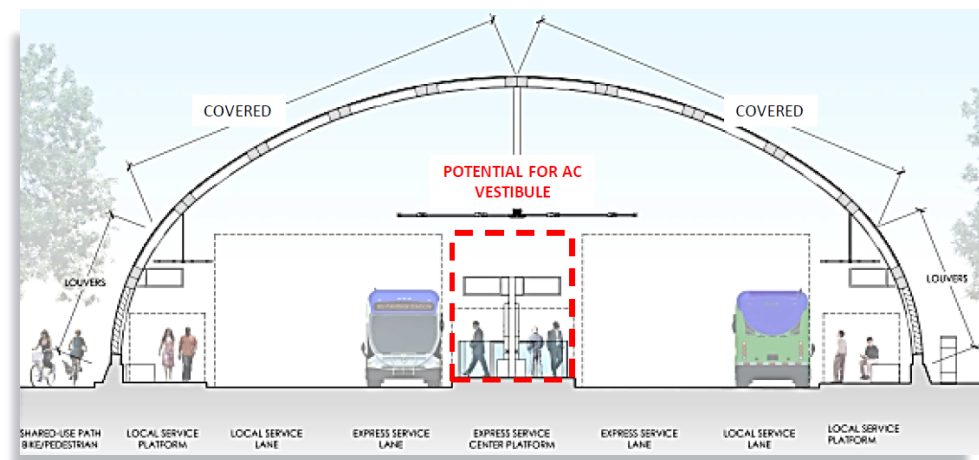
Kendall Corridor: Bus Rapid Transit, in planning



SMART Projects in Progress



South Corridor: Bus Rapid Transit, under construction**



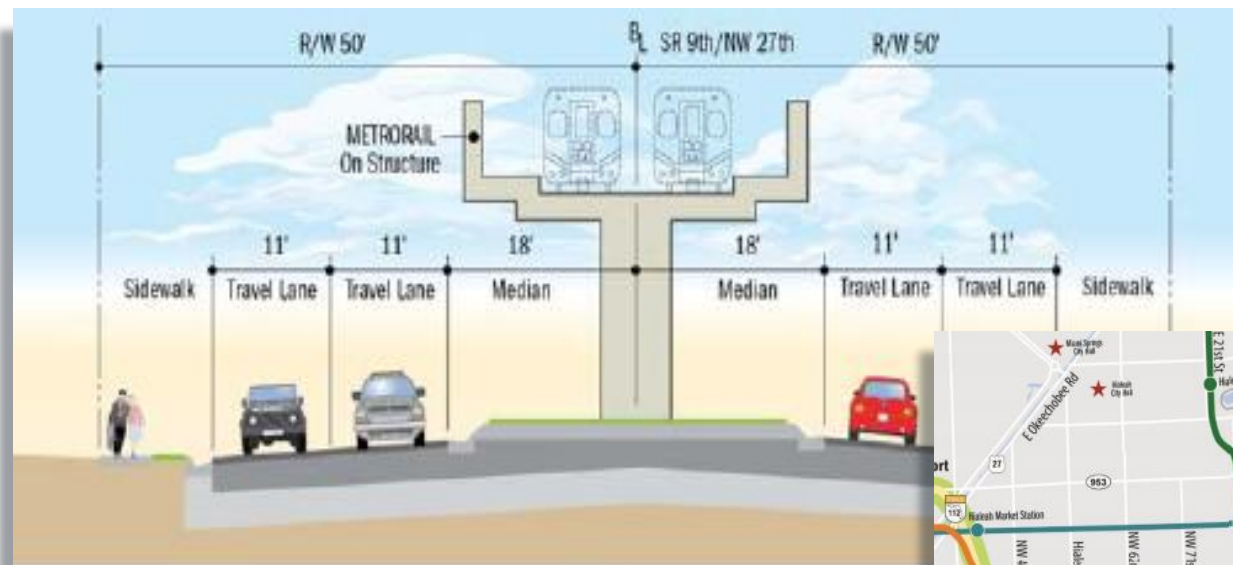
** Photo credit: Miami-Dade County Department of Transportation and Public Works



SMART Projects in Progress



North Corridor: Elevated Guideway, in planning





SMART Projects in Progress



Northeast Corridor: MiamiCentral Station completed,
Aventura Station under construction, Commuter Rail service in planning

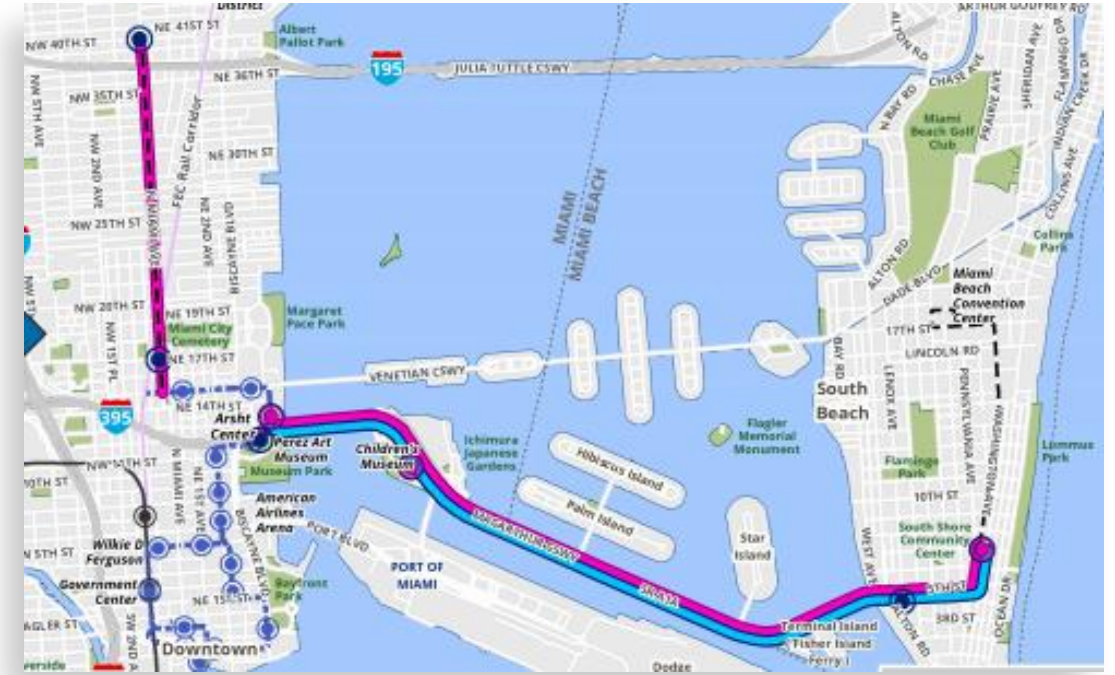




SMART Projects in Progress



Beach Corridor: Monorail (trunkline/causeway), Automated People Mover (Miami extension), and Bus Rapid Transit (Miami Beach extension), in planning





SMART Projects in Progress



East-West Corridor: Bus Rapid Transit, in planning





SMART Projects in Progress



Kendall Corridor: Bus Rapid Transit, in planning





Description

Javier Betancourt is LIVE with special guest,
Oscar Braynon

Community Newspapers

272

Likes

1,999

Views

Aug 25

2022

Views First Show

Aug 2022 | Facebook 3k | YouTube 2k



Description

Mobility Matters- Javier Betancourt with
Commissioner Raquel Regalado & Meg Daly,
The Underline

Community Newspapers

119

Likes

3,691

Views

Sep 22

2022



Description

CITT- Cheryl Mizell welcomes Eldredge
Bermingham, PhD

Community Newspapers

37

Likes

3,654

Views

Oct 6

2022

Audience Views are growing
Oct 2022 | Facebook 4.6k | YouTube 3.6k



Scheduling a full launch event in January 2023

Become a CITT Ambassador



Help the Citizens' Independent Transportation Trust (CITT) improve transit services in our community

CITT Ambassadors are transit riders who volunteer to regularly share their experiences and observations of using transit with CITT via an app in exchange for rewards.

Additionally, they receive rewards for sharing CITT messaging on their social media platforms. Volunteers also participate in CITT customer focus groups to help the CITT, the Department of Transportation & Public Works (DTPW), and municipalities learn how well a service is performing, provide feedback on new services, and more.



SIGN-UP



What MDC Service did you board? *

- ☐ Metrobus
- ☐ Metrorail
- ☐ Metromover
- ☒ Trolley
- ☐ On-demand Services

If Trolley, what city, route, and stop did you board? *

(e.g. "Miami/Biscayne/1-Design District")

What time did you board? *

HH : MM PM ▼

Hour Minutes

Where did you get off the Trolley
(city/route/stop)? *

(e.g. "Miami/Biscayne/1-Design District")

What is the condition of the stop or station
where you boarded? *

- ☐ Excellent
- ☐ Good



Funding Lasagna



PTP Surtax / half-penny

- Capital Expansion Reserve Fund
- Future Uncommitted Proceeds
- Municipal Share



TPO Flexed SU Grant



State/Federal Grants

Toll Revenue

- MDX
- Florida's Turnpike
- Express Lanes

Local Option Gas Tax

- Restoration of 2 cents

Parking Revenue



Value Capture District



Tax Increment Financing (TIF) District

- Speed Assessment District
- CRAs

Public & Private Partnerships



Brightline

- TODs / Adopt-a-Station
- Port Tunnel Model (availability payments)



Additional Areas of Focus



20 Years of
Connecting
Miami-Dade



Thank You!

Javier A. Betancourt

Executive Director

CITT

305.375.1357

Javier.Betancourt@miamidade.gov



@GoCITT



@TransportationTrust



**Citizens' Independent
Transportation Trust**