

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item D  
As Amended 9-17-09

ORDINANCE NO. 09-85

ORDINANCE APPROVING AND ADOPTING THE UNINCORPORATED MUNICIPAL SERVICE AREA FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2009, AND ENDING SEPTEMBER 30, 2010; PROVIDING A SHORT TITLE; INCORPORATING THE 2009-10 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MAYOR TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING SECTION 2-1799(a)2 OF THE CODE OF MIAMI-DADE COUNTY RELATING TO EXPENDITURES OF EMERGENCY CONTINGENCY RESERVE FUNDS; AMENDING CODE OF MIAMI-DADE COUNTY, FLORIDA, TO CHANGE THE NAMES OF "OFFICE OF NEIGHBORHOOD COMPLIANCE" AND THE "BUILDING DEPARTMENT" TO "BUILDING AND NEIGHBORHOOD COMPLIANCE DEPARTMENT"; AND REPEALING RESOLUTION NOS. R-829-06 AND R-1225-86; SUPERSEDING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN CODE AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2009-10 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for the Unincorporated Municipal Service Area of Miami-

Dade County, Florida, for the fiscal year commencing October 1, 2009. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include all of the applicable changes contained in the September 17, 2009, memorandum from the County Manager entitled "Information for Second Budget Hearing – 2009-10 Proposed Budget" and the supplemental memorandum dated the same date entitled "Supplemental Information for Second Budget Hearing – FY 2009-10 Proposed Budget".

Section 3. The Unincorporated Municipal Service Area budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes and Ordinance No. 07-45, as amended. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The Board waives the voting requirements and the plan for replenishment of reserve funding as specified in Section 2-1799(a)2 of the Code of Miami-Dade County, Florida and authorizes the utilization of the Emergency Contingency Reserve Fund as specified in this Budget.

Section 10. All references to "Office of Neighborhood Compliance" in the Code of Miami-Dade County, including Article LXXIA of the Code of Miami-Dade County, are hereby amended to change the department's name referenced therein from "Office of Neighborhood Compliance" to "Building and Neighborhood Compliance Department".

Section 11. All references to the "Building Department" in the Code of Miami-Dade County, including Article XC of the Code of Miami-Dade County, are hereby amended to change the department's name referenced therein from the "Building Department" to "Building and Neighborhood Compliance Department".

Section 12. The Board repeals Resolution No. 829-06 directing the County Manager to allocate and fund fifty thousand (\$50,000) from the County Budget for the Roxcy Bolton Rape Treatment Center and Resolution No. 1225-86 establishing the Minority Business Development Conference Trust Fund and authorizes the County Manager to transfer the trust fund balance toward the operations of the Small Business Development Department for FY 2009-10.

Section 13. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 14. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 15. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Section 2-1796.

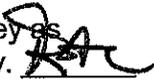
Section 16. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 17. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 18. This ordinance does not contain a sunset provision.

Section 19. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Sections 10 and 11 of this Ordinance shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 18, 2009

Approved by County Attorney  as to form and legal sufficiency.

ORD/ITEM D Adopted

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

	<b>NET* 2009-10 <u>BUDGET</u></b>
<b><u>TAXES</u></b>	
General Property Tax (Tax Roll: \$68,236,064,758)	\$130,186,000
Utility Tax	66,798,000
Communications Services Tax	43,796,000
Franchise Tax	<u>52,407,000</u>
Subtotal	<u>\$293,187,000</u>
<b><u>OCCUPATIONAL LICENSES</u></b>	
Business Taxes	<u>\$1,950,000</u>
Subtotal	<u>\$1,950,000</u>
<b><u>INTERGOVERNMENTAL REVENUES</u></b>	
State Sales Tax	\$60,486,000
State Revenue Sharing	45,800,000
Alcoholic Beverage Licenses	<u>264,000</u>
Subtotal	<u>\$106,550,000</u>
<b><u>CHARGES FOR SERVICES</u></b>	
Sheriff and Police Fees	<u>\$1,102,000</u>
Subtotal	<u>\$1,102,000</u>
<b><u>INTEREST INCOME</u></b>	
Interest	<u>\$900,000</u>
Subtotal	<u>\$900,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b>NET* 2009-10 <u>BUDGET</u></b>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$14,347,000
Transfer from Emergency Contingency Reserve	14,637,000
Miscellaneous	<u>620,000</u>
Subtotal	<u>\$29,604,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$679,000</u>
Subtotal	<u>\$679,000</u>
Total	<u>\$433,972,000</u>

\*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b>2009-10 <u>Budget</u></b>
County Executive Office	\$2,247,000
Board of County Commissioners (BCC)	5,033,000
County Attorney	5,194,000
Miami-Dade Police	305,819,000
Non-departmental – Public Safety	16,789,000
Park and Recreation	14,594,000
Non-departmental - Recreation and Culture	679,000
Building and Neighborhood Compliance	5,376,000
Planning and Zoning	2,166,000
Public Works	8,168,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	655,000
Non-departmental - Economic Development	882,000
Agenda Coordination	216,000
Americans with Disabilities Act Coordination	145,000
Audit and Management Services	1,278,000
Enterprise Technology Services	11,090,000
Fair Employment Practices	264,000
General Services Administration	15,117,000
Government Information Center	3,797,000
Grants Coordination	504,000
Human Resources	2,883,000
Strategic Business Management	1,233,000
Non-departmental - Enabling Strategies	<u>29,843,000</u>
 Total	 <u>\$433,972,000</u>

# Memorandum

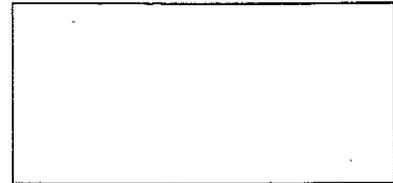


**Date:** September 17, 2009

**To:** Honorable Chairman Dennis Moss  
and Members, Board of County Commissioners

**From:** George M. Burgess  
County Manager

**Subject:** Information for Second Budget Hearing -- FY 2009-10 Proposed Budget



This report accompanies the FY 2009-10 Budget Ordinances for your consideration at the Second budget hearing on September 17, 2009. This document details all adjustments necessary from what was included in the FY 2009-10 Proposed Budget and any actions taken by the Board of County Commissioners at the September 3, 2009 first budget hearing, as well as making recommendations for other adjustments for your consideration. The total value of all adjustments contained in this document is \$34.88 million.

During the first budget hearing on September 3, 2009, the Board of County Commissioners approved the tentative millage rates at the same level as those of FY 2008-09. The countywide, UMSA, Fire, and Library millage rates are 4.8379, 2.0083, 2.1851, and 0.3822 mills respectively. The fiscal impact to each taxing jurisdiction is as follows:

Taxing Unit	FY 2009-10 Proposed Millage	FY 2009-10 Tentative Millage	Revenue Changes
Countywide	4.9201	4.8379	\$ (17,348,000)
UMSA	2.0083	2.0083	\$ -
Fire	2.1847	2.1851	\$ 50,000
Library	0.2570	0.3822	\$ 24,067,000
Countywide Debt	0.3900	0.2850	\$ (20,004,000)
Fire Debt	0.0420	0.0420	\$ -

At the first budget hearing, the net loss in countywide ad valorem revenue, due to the millage rate decrease along with the restoration of the maintenance of effort to Miami-Dade Transit, was reduced from the Countywide Emergency Contingency Reserve, leave a remaining balance of \$16.422 million.

The countywide debt service millage was tentatively set at 0.285 mills. As a result, the corresponding debt service ordinance schedules as well as the Building Better Communities project schedule have been adjusted to reflect the reduction of \$20.04 million in ad-valorem revenues.

The changes in revenue generated by these millage rates have been allocated as appropriate in the attached Ordinance schedules. Adjustments were also made to community redevelopment agency payments as required (-\$823,000). The attached ordinances reflect the changes generated by the millage rates set by the Board on September 3, 2009. The Board is reminded that pursuant to State law, these tentative millage rates approved at the first budget hearing cannot be increased at the second budget hearing.

The ordinances also incorporate the revenue reduction to the Water and Sewer Department resulting from the Board's initial decision not to increase the WASD rates. Other technical changes and adjustments, corrections of scrivener's errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments, have also been incorporated. Cash carryover for proprietary funds has been adjusted where appropriate.

In order to leverage available resources from various trust fund balances, it is recommended that various ordinances, resolutions and/or restrictions establishing and regulating such trust funds be amended or rescinded. Other resolutions and code requirements are also recommended to be waived in the Proposed Budget, including: Section 2-1799(a)2 relating to expenditure of Emergency Contingency Reserve funds and Section 2-1605 relating to the financial support provided to the Miami-Dade Sports Commission of the Code of Miami-Dade County and repealing resolutions R-829-06 relating to the Roxcy Bolton Rape Treatment Center allocation and R 1255-86 relating to the Minority Business Development Conference Trust Fund. Legislative items recommended to be rescinded or amended are referenced in the corresponding budget ordinances.

We have participated in a number of Budget-related workshops and Committee meetings, in which members of the Board have expressed their concerns regarding services reduced in the Proposed Budget, adjustments to employee salaries, and position reductions. The impact of funding the restoration of certain big-ticket items, such as the five percent salary reduction or restored funding to community-based organizations simply cannot be accomplished without further position reductions. Reductions to departmental budgets at this point will result in additional layoffs.

**Operating Budget Adjustments**

The recommended operating budget adjustments total \$34.88 million and are summarized in the table below and detailed in the following paragraphs. Adjustments are being funded by allocations to reserves and proprietary revenues.

**Revenue Budget Recommendations**  
 (Dollars in Thousands)

	CW	UMSA	Fire Rescue/ Library	Proprietary/ Other	Total
<b>Revenue Adjustments</b>					
Aviation - Miami Airport Affairs Committee Revenue Adjustment	0	0	0	(11,324)	(11,324)
Community Action Agency - Grant Funding	0	0	0	2,550	2,550
Countywide General Fund - Admin. Reimbursement from Water and Sewer Dep.	(659)	(269)	0	0	(928)
Corrections and Rehabilitation - Grant Funding	0	0	0	1,440	1,440
Emergency Management - Carryover and Grant Revenue	0	0	0	204	204
Fire Rescue District - Ad-Valorem Revenue, Grant Revenue, and Fees	0	0	0	372	372
Human Services - School Readiness and Voluntary Pre-Kindergarten Grant	0	0	0	2,057	2,057
Homeless Trust - Homeless Prevention and Rapid Re-Housing Program	0	0	0	3,824	3,824
Inspector General - Carryover	0	0	0	300	300
Legal Aid - Guardian Ad-Litem Grant	0	0	0	59	59
Miami-Dade Police - Interagency Revenue	0	0	0	(221)	(221)
Miami-Dade Police - Grant Funding	0	0	0	2,350	2,350
Public Health Trust - Operating Revenue	0	0	0	(35,047)	(35,047)
Public Works - Special Taxing District Revenue	0	0	0	(6,795)	(6,795)
Seaport - Cruise Line Fee Revenue	0	0	0	150	150
Solid Waste - Disposal and Collection Revenue Fund	0	0	0	(1,126)	(1,126)
Water and Sewer - Additional Revenue from Rate Increase	0	0	0	77,209	77,209
<b>Total Revenue Adjustments</b>	<b>(\$659)</b>	<b>(\$269)</b>	<b>\$0</b>	<b>\$36,002</b>	<b>\$35,074</b>

**Expenditure Budget Recommendations**  
 (Dollars in Thousands)

	CW	UMSA	Fire		Total
			Rescue/ Library	Proprietary/ Other	
<b>Expenditure Adjustments</b>					
Aviation - Operating and Non-Operating Expense	0	0	0	(11,324)	(11,324)
Community Action Agency - Low Income Home Energy Assistance (LHEAP) and American Recovery and Reinvestment Act (ARRA) grants	0	0	0	3,400	3,400
Community Action Agency - Children's Trust Headstart Program grant	0	0	0	(850)	(850)
Corrections and Rehabilitation - Implement Automated Overtime Management System	0	0	0	600	600
Corrections and Rehabilitation - Implement Expedited Booking Program	0	0	0	840	840
Emergency Management - Operating and pass-through grant expense	0	0	0	204	204
Fire Rescue - Federal Fire Prevention Safety Grant and State Emergency Medical Services Grant	0	0	0	372	372
Homeless Trust - Financial Assistance, Relocation, and Stabilization Operations	0	0	0	3,824	3,824
Human Services - Operating and pass-through grant expense	0	0	0	2,057	2,057
Inspector General - Operating Expense	0	0	0	300	300
Legal Aid - Operating Expense	0	0	0	59	59
Non-Departmental - Tax Equalization Reserve	185	(269)	0	0	(84)
Non-Departmental - Tax Increment Financing	(844)	0	0	0	(844)
Miami-Dade Police - Municipal Contracted Service Operations	0	0	0	(221)	(221)
Miami-Dade Police - Implementation of Police Operations Management System	0	0	0	2,350	2,350
Public Health Trust - Operating Expense	0	0	0	(35,047)	(35,047)
Public Works - Special Taxing District Expense	0	0	0	(6,795)	(6,795)
Seaport - Operating Expense	0	0	0	150	150
Solid Waste - Operating Expense	0	0	0	(156)	(156)
Solid Waste - Departmental Reserve	0	0	0	(970)	(970)
Water and Sewer - Operating Expense	0	0	0	26,788	26,788
Water and Sewer - Cash Requirement per Bond Ordinance	0	0	0	2,798	2,798
Water and Sewer - Reserve Fund	0	0	0	47,623	47,623
<b>Total Expenditure Adjustments</b>	<b>(\$659)</b>	<b>(\$269)</b>	<b>\$0</b>	<b>\$36,002</b>	<b>\$35,074</b>

**General Fund Adjustments**

As part of the proposed budget, the administrative reimbursement from the Water and Sewer Department was inadvertently calculated at 3.4 percent instead of 3.22 percent as required. To correct this, the General Fund Administrative Reimbursement has been reduced to \$17.620 million, which is a reduction of \$928,000 (\$659,000 Countywide and \$269,000 UMSA). The required payment for Tax Increment Financing (TIF) Districts has been amended as a result of the reduction of the countywide rate to 4.8379 mills from the 4.9201 mills that had been proposed (\$844,000). These adjustments offset with a net loss to the general fund of \$84,000, which has been applied to the Tax Equalization Reserve.

**Community Action Agency**

Subsequent to the release of the Proposed Budget, the Community Action Agency received \$3.4 million in additional grant revenues including \$1.3 million for the Low Income Home Energy Assistance Program (LIHEAP) to assist low income residents in paying utility bills and \$2.1 million from the Department of Community Affairs for the American Recovery and Reinvestment Act (ARRA) Weatherization Assistance Program which enables low-income families to permanently reduce their energy bills by making their homes more energy efficient. As a result, the department will require 21 additional positions. In addition, the Proposed Budget included \$850,000 from the Children's Trust Grant that has since been rescinded by the Children's Trust requiring the reduction of 76 Early Head Start slots.

### **Corrections and Rehabilitation**

The Bureau of Justice Assistance Recovery Act: Edward Byrne Memorial Justice Assistance Grant (JAG) Formula Program awarded \$1.440 million to the Miami-Dade Corrections and Rehabilitation Department for its project entitled, "Miami Dade County Criminal Justice System Efficiency Enhancement Project" (approved by the Board of County Commissioners under R-452-09). These funds will be utilized to implement the MDCR Expedited Booking Program (\$840,000), a program that will expedite the booking process by providing funding for the staggered hiring of certified lateral correctional officers to cover staffing needs, additional cameras and mug shots stations for property capture, and shrink wrap equipment and related supplies to reduce wait time for inmate property collection; the grant will also pay for the implementation of the MDCR Telestaff System (\$600,000), an automated overtime/staffing enterprise management system to more effectively manage personnel resources and reduce overtime expenses.

### **Emergency Management**

Subsequent to the release of the FY 2009-10 Proposed Budget, the Department of Emergency Management received confirmation of a higher than anticipated allocation of the Emergency Management Performance Grant (EMP), up from \$160,000 to \$326,000, and unanticipated carryover of \$38,000. As a result of these additional revenues, total operating expenditures should be increased by \$204,000; and, it is recommended that these funds restore one Emergency Management Coordinator position (\$81,000) and operating costs (\$123,000) associated with the grant.

### **Fire Rescue**

Subsequent to the release of the FY 2009-10 Proposed Budget, the Miami-Dade Fire Rescue (MDFR) Department received an award notification for a FEMA Fire Prevention and Safety Grant Program for \$284,000. Also, the State EMS Grant Award was increased by \$88,000. The department appropriation has been adjusted and funds will be passed through to municipalities with Fire Rescue departments as appropriate.

Additionally, the Fire Rescue Ordinance schedule reflects the additional revenue generated by the tentative millage that was approved at the September 3<sup>rd</sup>, 2009 hearing, which has been placed in the Fire District Tax Equalization Reserve (\$50,000).

### **Homeless Trust**

Subsequent to the release of the FY 2009-10 Proposed Budget, the Homeless Trust received confirmation of a grant award for the Homeless Prevention and Rapid Re-Housing Program (HPRP) in the amount of \$3.824 million. It is recommended the funds be allocated for financial assistance, housing relocation and stabilization services, as required by the grant.

### **Human Services**

Subsequent to the release of the Proposed Budget, the Department of Human Services was notified of additional School Readiness grant funding of \$1.970 million for 455 additional child care slots. Additionally, there is a net increase of \$17,000 in grant funding for the child care programs and an increase in grant funding of \$70,000 for the Voluntary Pre-Kindergarten program.

In order to align the services with the FY 2009-10 contracts with Miami-Dade Monroe Early Learning Coalition four additional positions will be needed at no additional cost.

### Inspector General

The Office of Inspector General (OIG) has received higher than projected proprietary revenues for fees in the current fiscal year which will result in additional carryover of approximately \$300,000. The Inspector General has requested that three positions (\$289,000) initially proposed to be eliminated in the FY 2009-10 Proposed Budget be restored and that the remaining monies (\$11,000) be reallocated to operations to support the additional positions. According to the Inspector General, by restoring these positions, impacts to the OIG's mandate to provide oversight and conduct reviews of County procurements, programs, and projects will be minimized. It should be pointed out that the Board could reallocate these available funds to other discretionary needs. However, given the Inspector General's request and the fact that these are OIG generated revenues, it is recommended the Inspector General's request be approved. The OIG's revised FY 2009-10 carryover will now reflect \$887,000.

### Legal Aid

Subsequent to the release of the FY 2009-10 Proposed Budget, Legal Aid received a grant award from the Florida Statewide Guardian Ad Litem Office in the amount of \$65,000 for a ten-month period from September 1 through June 30, 2010. The FY 2009-10 Proposed Budget will reflect nine months of funding (\$59,000) which will support one full-time attorney for the grant period.

### Miami-Dade Police

Two of our cities with contracted police services requested a decrease in service and personnel; the Village of Palmetto Bay requested a decrease of one vacant Police Captain position and the Town of Miami Lakes requested a decrease one vacant Police Officer position. To reflect these adjustments, revenues, expenditures, and corresponding positions have been decreased (\$221,000, two positions).

Additionally, the Bureau of Justice Assistance Recovery Act: Edward Byrne Memorial Justice Assistance Grant (JAG) Formula Program awarded \$2.350 million to the Miami-Dade Police Department for its project entitled, "Miami Dade County Criminal Justice System Efficiency Enhancement Project" (approved by the Board of County Commissioners under R-452-09). These funds will be utilized to implement the MDPD Police Operations Management System (POMS), an essential, comprehensive enterprise management system to capture real time incident data and electronically manage case records, streamlining sworn response to emergencies and incidents, enabling increased efficiencies, and improved public safety.

### Public Health Trust

Attached to this document is a memorandum from Dr. Eneida Roldan, President and Chief Executive Officer of the Public Health Trust which includes recommendations to balance the PHT budget. The proposal adjusts revenues and expenses downward by \$35.047 million. The recommendations include, but are not limited to, the outsourcing of Inpatient and Outpatient Correction Health Services, restructuring the Primary Care and Ambulatory Care Program, which includes the closure of Juanita Mann and North Miami Primary Care Clinics, and reducing funding levels for community-based organizations, and for Community Health of South Dade, Inc. Doris Ison and Martin Luther King, Jr. Clinical Campesina centers. Also, adjustments have been made to executive compensation and various administrative and managerial positions (Attachment A). It is requested by Dr. Roldan and the PHT Board that the recommendations in Attachment A be amended into the budget.

### Public Works

As noted in the FY 2009-10 Proposed Budget, a revised updated budget has been completed for the Special Taxing Districts. The revised budget reflects a decrease of \$6.795 million, to \$29.623 million from \$36.418 million. The reduction reflects operational needs that were anticipated from new developments that did not materialize. In addition, an adjustment is also required to correct operational line items within the taxing district.

### Seaport

The Seaport Department is adding seven Security Officer positions to meet security requirements in lieu of using overtime to oversee terminal security functions requested by cruise terminal tenants. Additional costs of \$360,000 will be offset with decreased overtime (\$210,000) and reimbursement of \$150,000 from the cruise lines.

### Solid Waste

Department of Solid Waste Management (DSWM) revenues and expenses are proposed to be adjusted based on contracts and interlocal agreements by a net reduction of 1.1 percent from the Proposed Budget (according to the estimated July "Consumer Price Index (CPI) South, All Urban Consumers," issued by the United States Bureau of Labor Statistics). As such, a reduction is proposed to revenues such as waste disposal and landscaper coupon fees (\$1.126 million) as well as to expenditure contracts such as the waste-to-energy contract, the private disposal contract, and recycling collection contracts (\$1.174 million) with a corresponding increase in reserves (\$48,000). Additionally, \$1.018 million needs to be moved from the reserves to operating expenses to cover salary expenses for currently budgeted staff; this funding was inadvertently left in reserves when it should have been allocated to operations.

### Transit

At the September 3<sup>rd</sup>, 2009 budget hearing, the Board restored the 3.5 percent increase to the general fund maintenance-of-effort payment (\$4.886 million) and funded this action by using the County's Emergency Contingency Reserve. This change was incorporated into the ordinance schedules. As a result of this action, 50 bus operator positions will be restored as well as 500,000 revenues miles.

### Aviation

The FY 2009-10 Proposed Budget recommended \$697.139 million for the operation of the Miami-Dade Aviation Department (MDAD). A revised budget approved by the Miami Airport Affairs Committee (MAAC) without objections, reflects a decrease of \$11.324 million to \$685.815 million. Included in the revised budget is a reduction of \$3.179 million in aviation fees and charges (to \$276.286 million from a proposed \$279.465 million), rental revenues are being revised to reflect an increase of \$4.037 million (to \$101.947 million from a proposed \$97.910 million), commercial operations revenues are being revised to reflect a decrease of \$3.971 million (to \$179.258 million from a proposed \$183.229 million), and cash carryover is being revised to reflect a decrease of \$211,000 (to \$55.151 million from a proposed \$55.362 million). Other adjustments include a decrease in the transfer from the improvement fund of \$8 million (to \$57 million from a proposed \$65 million). As part of these adjustments, the landing fee rate, currently at \$1.18 per 1,000 pound unit in FY 2008-09 will be increased by \$0.74, to \$1.92 per 1,000 unit in FY 2009-10; this revision reflects a decrease of \$0.04 from the recommended \$1.96 per 1,000 pound unit in the FY 2009-10 Proposed Budget. Airline cost per enplaned passenger, currently at \$16.48 in FY 2008-09 will increase by \$1.33 to an estimated enplaned passenger cost of \$17.81 in FY 2009-10; this revision reflects a decrease of \$0.38 per enplaned passenger from the recommended \$18.19 enplaned passenger cost in the FY 2009-10 Proposed Budget.

**Miami-Dade Aviation Department Revenue Reconciliation:**

<b>Description</b>	<b>Amount (\$000)</b>
FY 2009-10 Proposed Revenues	\$697,139
Reduction in Aviation Fees and Charges	-3,179
Increase in Rental Revenue	4,037
Reduction in Commercial Operations	-3,971
Reduction in Cash Carryover	-211
Reduction Transfer from Improvement Fund	-8,000
<b>FY 2009-10 Revised Proposed Revenues</b>	<b>\$685,815</b>

Departmental expenditures will be adjusted by a corresponding \$11.324 million to \$685.815 million. To appropriately reflect the \$11.324 expenditure reductions, adjustments are made to the operating as well as non-operating expenditures.

Operational adjustments include a net reduction in expenditures of \$13.504 million (to \$394.209 million from the FY 2009-10 Proposed Budget of \$407.713 million). Expenditure adjustments include a \$418,000 increase of salaries to reflect a revision in the elimination of 83 positions to restore four positions to offset functions performed by outside contractors. Additionally, a decrease is being programmed in utility and outside contractual agreements of \$7.6 million and in other operating expenditures by \$6.322 million to reflect a revised forecast of FY 2009-10 requirements for operations and maintenance.

**Miami Dade Aviation Department Operating Expenditure Reconciliation:**

<b>Description</b>	<b>Amount (\$000)</b>
<b>FY 2009-10 Proposed Operating Expenditures</b>	<b>\$407,713</b>
Increase of Salaries	418
Reduction of Other Operating	-13,922
<b>FY 2009-10 Revised Operating Expenses</b>	<b>\$394,209</b>

Non-operational expenditures will be adjusted to reflect an increase of \$2.180 million, to \$291.605 million from the FY 2009-10 Proposed Budget of \$289.426 million. This adjustment reflects a decrease of \$1.958 million in cash reserves, an increased transfer of \$1.188 million towards the Improvement Reserve Fund, an increased transfer of \$7 million to the debt service fund, and a reduction of \$4.050 million to the transfer to the Reserve Maintenance Fund.

**Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:**

<b>Description</b>	<b>Amount (\$000)</b>
<b>FY 2009-10 Proposed Non-Operational Expenditures</b>	<b>\$289,426</b>
Reduction to Cash Reserve	-1,958
Increase Transfer to Improvement Fund	1,188
Increase Transfer to Debt Service Fund	7,000
Reduction to Reserve Maintenance Fund	-4,050
<b>FY 2009-10 Revised Non-Operational Expenditures</b>	<b>\$291,606</b>

Other non-operating fund changes include an \$18.113 million increase in the Improvement Fund expenditure authority to reflect a decreased transfer from the Revenue Fund of \$8 million and increased cash carryover of \$26.113 million. The Reserve Maintenance Fund requires an expenditure adjustment to reflect a decrease of \$5.562 million due to decreased cash carryover and transfers from the Revenue Fund. The Interest and Sinking Fund will require an adjustment in expenditure authority to reflect an increased transfer of \$7 million from the Revenue Fund.

### Water and Sewer

The Water and Sewer Department (WASD) FY 2009-10 Proposed Budget included a water and wastewater retail rate increase of six percent based on the Board approved U.S. Department of Labor cost index for water and sewer utilities and an additional 12 percent adjustment to fund increased debt service payments and additional positions to comply with current and future regulatory demands. The Proposed Budget included a wholesale water rate increase of 17 percent, a wholesale wastewater rate increase of 21 percent, and a wholesale water rate increase of 14.6 percent for Hialeah. In addition, the Proposed Budget included increases to other minor operating fees generating an additional \$194,000. At the first budget hearing, the Board did not approve rate increases and tentatively approved maintaining the same rates and fees as in FY 2008-09. I strongly urge the Board to not keep the water and sewer rates flat.

Without these rate adjustments, the following amendments are required to balance the WASD operating budget. Operating expenditures will be reduced by eliminating approximately 100 existing positions and 146 positions from proposed enhancements and reducing the transfer to the Renewal and Replacement Fund (\$10 million). The administrative reimbursement to the General Fund will be reduced by \$3.471 million to \$15.134 million from the proposed \$18.605 million, including a calculation adjustment of \$985,000 as described previously. A transfer of \$30.735 million from the Rate Stabilization Fund and \$17.278 million from the Water and Sewer General Reserve Fund will be made to support the operating budget, which will deplete these reserves at the end of FY 2009-10. By depleting these reserves, the department's primary debt service coverage will drop to 1.31 instead of the Proposed Budget debt service coverage ratio of 1.55, but will remain above the required coverage ratio of 1.1. The State Revolving Loan debt service coverage will drop to 1.75 instead of the Proposed Budget debt service coverage of 3.87, but will remain above the required coverage ratios of 1.15. Finally, the wholesale water and wastewater rates need to be adjusted to properly reflect the regional expenditure share of the operational cost reductions described above. From the current year rates, the wholesale water and wastewater rates will still experience an increase, but not as high as those increases submitted as part of the Proposed Budget. The wholesale water rate will go to \$1.6752 per thousand gallons from \$1.4649 per thousand gallons, the wholesale wastewater rate will go to \$1.995 per thousand gallons from \$1.6869 per thousand gallons, and the City of Hialeah wholesale water rate go to \$1.56 per thousand gallons from \$1.3636 per thousand gallons. Overall, these adjustments will reduce the department's proposed operating budget to \$400.208 million from \$427.980 million.

Again, we strongly recommend that the Board reconsider the actions taken at the first budget hearing. Maintaining rates flat does not provide the department the necessary resources to fulfill its commitments as it pertains to the 20-year Consumptive Water Use Permit with the South Florida Water Management District, and it forces the department to deplete its operating reserves to balance its budget, which will ultimately impact its credit ratings and future debt service costs above the estimates included in the Proposed Budget. Therefore, our first and most preferred recommendation would be that the Board approve as in prior years, an adjustment to its retail water and wastewater rate utilizing a Maintenance Index of six percent based on the United States Labor, Bureau of Labor Statistics, 2008 Consumer Price Index (CPI), All Urban Consumers, Water and Sewerage Maintenance US City Average and an additional rate increase of 12 percent to support capital expansion needs. It is also recommended that miscellaneous fee adjustments be made as proposed (\$194,000). These recommended rates and fees will generate an additional \$77.209 million and give the department the necessary resources to comply with the 20-year Consumptive Water Use Permit requirements; to restore current positions; to hire an additional 146 positions to operate newly completed Water and Sewer equipment and facilities, such as the high level disinfection (HLD) system at the South District Wastewater Treatment Plant; to provide additional oversight of capital projects; for reduce inflow and infiltration into the wastewater collection system to regulate peak flows; and to maintain reserves at \$47.623 million in anticipation of future debt obligation related to the department's multi-year capital plan. This recommendation will allow the

department to continue its operation into FY 2010-11 with only a maintenance index rate increase. These adjustments will change the department's proposed operating budget to \$426.996 million, which will increase its operating budget by \$26.788 million, and increase its cash requirement per bond ordinance by \$2.798 million. If the recommendations are approved, the average 6,750 gallon monthly retail water and wastewater customer will experience an annual bill increase of \$6.43 per month. The wholesale rate adjustments will be the same as those advanced to you as part of the Proposed Budget. The recommend rates and fees can be found in Attachment B to this document.

However, should the Board decide to approve a lower water and wastewater rate increase than recommended above, an alternative would be to increase the retail rates by the six percent maintenance index and along with an additional rate increase of six percent for the proposed capital enhancements mentioned above. This adjustment will allow the department to operate at the same level as the prior year and to implement the enhancements described in the recommendation above but the department will only be able to maintain a reserve of \$24.724 million instead of \$47.623 million. This adjustment in reserves may impact the department's credit ratings and future debt service costs may be above the estimates included in the Proposed Budget. Additionally, this alternative will require an additional rate increase of approximately eight percent above the maintenance index rate for FY 2010-11 to provide funding for debt service obligations related to the department's multi-year capital plan. If this recommendation is approved, the average 6,750 gallon monthly retail water and wastewater customer will experience a bill increase of \$4.29 per month. The wholesale rate and other operating fee adjustments will be the same as those advanced to you as part of the Proposed Budget.

A third alternative would adjust the retail water and wastewater customer rate by the maintenance index rate and other operating fees beginning on October 1, 2009 and phase-in an additional six percent beginning April 1, 2010. This adjustment will allow the department to operate at the same level as the prior year and provide additional revenue from the phase-in to implement the enhancements described in the recommendation above, but the department will only be able to maintain a reserve of \$16.2 million instead of \$47.623 million. This adjustment in reserves may impact the department's credit ratings and future debt service costs may be above the estimates included in Proposed Budget. In addition, this alternative will require a larger rate increase above the maintenance index rate for FY 2010-11 to provide funding for debt service obligations related to the department's multi-year capital plan. If this third alternative is approved, the average 6,750 gallon monthly retail water and wastewater customer will experience on October 1, 2009 an increase of \$2.14 per month and beginning on April 1, 2010 will experience additional increase of \$2.15 per month. Additionally, the wholesale rate and other operating fee adjustments will be the same as those advanced to you as part of the Proposed Budget.

### **Promotional Funding**

Attachments C and D are the reports on Airport and Seaport promotional funds as required by Administrative Order 7-32.

### **Recommended Fee Adjustments**

The Board is reminded that the Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes that were recommended in the FY 2009-10 Proposed Budget tentatively adopted by the Board during the September 3<sup>rd</sup> meeting. Fee adjustments include, but are not limited to, adjustments to: Building Code Compliance permitting fees, Department of Environmental Resources Management permitting fees, Planning and Zoning fees, miscellaneous Park and Recreation fees, Solid Waste disposal tipping fees based on the Consumer Price Index (CPI), various Seaport fees and rates, and Aviation landing fees. Fee adjustments are detailed in each departmental narrative included in the FY 2009-10 Proposed Resource Allocation and Multi-Year Capital Plan book, Volume 2.

## **Capital Budget/Capital Improvement Plan (CIP) Updates**

### **Building Better Communities (BBC) General Obligation Bond (GOB) Program**

Since 2005, the County has issued an aggregate total of \$699.6 million of BBC GOB bonds in four issuances. The first of those, the \$250 million Series 2005, which included a bond premium of \$16 million, has been spent (\$266 million). The second of those issuances, the \$99.6 million Series 2008A, has been earmarked for the Seaport Tunnel Project; all proceeds remain on deposit. Of the third and fourth issuances (Series 2008B and 2008B-1), which totaled \$350 million, \$264.7 million is projected to be spent by this fiscal year end leaving \$85.3 million available to provide funding towards approximately \$181 million of obligations, comprised of \$51 million for ball park project and \$130 million for other BBC projects. Obligations are defined as executed grant agreements, other agreements approved by the Board, design or construction contracts awarded, or any legally mandated actions by the courts. At least \$146 million of these obligations must be funded in FY 2009-10, \$30 million in FY 2010-11, and the remainder, \$5 million, in FY 2011-12. Therefore, the County must issue at least \$95.7 million plus issuance costs in the near term to meet its existing obligations under the BBC GOB Program.

It is important to recognize that the BBC GOB Program was conceived as a cash-flowed bond program and therefore, works somewhat the same as a pay-as-you-go funded capital plan. The County can only fund bond projects to the extent near-term (one to five year outlook) projected capacity – driven by the size of the tax roll, millage, remaining prior year cash carryover, interest rates and debt structure - allows for the issuance of bonds. This requires us to prioritize funding by first ensuring that we meet obligations and second, make well-reasoned choices about what projects can commence and be completed within remaining projected available funding. At 0.285 mills, as tentatively approved by the Board at the first budget hearing, the County would be able to issue \$51 million required for the ballpark project including issuance costs and up to an additional \$280 million in FY 2009-10 under the above assumptions, which would fund the remainder of current obligations (\$130 million), leaving \$235 million to continue projects and/or start new projects including \$85.3 million of current carryover proceeds as indicated above. While no projects will be canceled or cut, it is clear that the overall timing of projects will be impacted and the program may well extend at least five to ten years beyond the original 15 year planning horizon, unless debt service rates are increased in future years to ensure needed infrastructure projects proceed.

### **Capital Outlay Reserve (COR)**

The Americans With Disabilities Act of 1990, Title II requires local governments to make programs, services and activities accessible to persons with disabilities. Over the past 10 years, the Board has appropriated a total of \$16.824 million of pay-as-you-go funding in the COR to address ADA-related barrier removal projects and to fund required reasonable accommodation projects. The Board has also appropriated \$894,000 in the COR to fund ADA improvements at election polling sites. During August, updated spending projections indicated there will be committed carryover remaining from prior years to complete or fund ADA projects in local and area-wide parks as well as minor general government projects (\$500,000) and at elections polling locations (\$66,000). Both amounts are recommended to be added to the list of COR committed carryover projects to continue funding these projects as required under federal law.

### **Fire Rescue**

On June 2, 2009 the Board approved Resolution No. R-721-09 authorizing certain reallocations of Capital Asset Acquisition Series 2002A and Series 2004A bond proceeds and 2006 Sunshine State loan proceeds to other Fire Rescue capital projects. Updates to Fire Rescue capital project schedules, including reallocating bond proceeds consistent with Board action, as well as updating pro rata interest earnings through July 2009, are recommended to be made to the capital budget for second reading as

noted below. In addition, technical adjustments are required for the Fire Rescue Special Obligation Bonds Fund 360 for the training facility. The Fire Rescue impact fee schedule noted in the Proposed Budget Volume I is corrected to align with the project schedules in Volume III for first reading, and it is recommended that for the ordinance at second reading, the Fire Impact Fee appropriation is adjusted as shown below:

Description	Capital Budget/CIP As Proposed	Recommended Changes Consistent with R-721-09 or Other	Comment or Other Recommended Changes
MDFR Fleet Facility (project no. 371920, page 15, Volume III)	\$2 million of Future Financing	Add \$5.675 million of 2006 Sunshine State Loan Proceeds	Allows for deferral of future financing
West Miami Station #40 (project no. 378780, page 16, Volume III)	\$425,000 of Impact Fees and \$1.5 million of Future Financing	Add \$47,000 of Capital Asset Series 2002 Interest	None
Sunny Isles Station #10 (project no. 3729990, page 20, Volume III)	\$3.225 million of 2006 Sunshine State Loan Proceeds	Add \$250,000 of 2006 Sunshine State Loan Proceeds	Correct revenue title to Capital Asset interest allocation from \$132,000 Series 2002A; \$52,000 Series 2004A; \$204,000 Series 2004B; and, \$242,000 of 2006 Sunshine State interest
Doral North Station #69 (project no. 3724431, page 22, Volume III)	\$1.67 million of Series 2004A Capital Asset Acquisition Bond Proceeds	Add \$630,000 of Series 2004A Capital Asset Acquisition Bond Proceeds; add \$443,000 of Series 2002A Capital Asset Acquisition Bond Proceeds	Reduce Fire Impact Fees from \$2.343 million to \$1.269 million
Fire Rescue Training Center (Fund 360)	\$18.094 million of Series 2002 Proceeds, \$3.97 million of 2002 interest and \$5.5 million of 1994 interest	Decrease proceeds by \$199,000; increase 2002 interest by \$155,000 and 1994 interest by \$58,000	Technical correction to proceed and interest allocations
Fire Impact Fees (Fund 341)	\$5.625 million FY 2009-10 proposed appropriation	None	Reduce FY 2009-10 appropriation to \$5.074 million and adjust capital project schedules accordingly

**Other Special Obligation Bond or Loan Updates**

Certain recommended appropriation adjustments and interest allocations are required for the FY 2009-10 Capital Budget based on needs or updates identified during August, or as otherwise noted below. All other debt proceeds or interest allocations programmed in the Capital Budget are consistent with originally approved debt ordinances and series resolutions or as approved by the Board in prior years' budget authorizations.

Description	Capital Budget/CIP As Proposed	Recommended Changes	Comment
Capital Asset Acquisition Series 2009 – West Lot Multi-Purpose Facility (project no. 111620, page 350, Volume III)	\$330,000 programmed for FY 2009-10 appropriation	Increase FY 2009-10 appropriation from \$330,000 to \$6 million from future year expenditure plan	Project must be accelerated due to construction of the Children's Courthouse
Sunshine State Loan Series L 2008, Earned Interest (Ordinance No. 08-06)	Allocate \$55,000 of earned interest to Public Housing Agency one time relocation setup costs (project no. 809850, page 297, Volume III)	Funding will reimburse one-time costs for technology-related equipment required in departmental offices	Public Housing Safety and Security Project Equipment and Ward Towers Closeout funded through this financing
Quality Neighborhood Improvement Program (Fund 361, Sub-funds 312, 001, 002, 003, 004, 005 and 006)	Total proposed FY 2009-10 programmed appropriation equals \$49.835 million, all phases	Reduce total FY 2009-10 appropriation to \$38.661 million, all phases	Technical updates and adjustments for Office of Capital Improvements programming

**Public Health Trust**

In past years, the County has been able to provide additional funding to the PHT to offset service impacts. One way that the County has provided assistance has been to issue bonds to finance capital projects throughout the Jackson Health System. The last of that assistance was the \$45 million in bonds, originally scheduled to be issued in September 2007 that was finalized this summer. While the debt service on those bonds is a County responsibility, the PHT will work with the County staff during the annual budget process to ensure there are no negative effects on the County budget as a result of this County assistance to PHT.

Adjustments are recommended to the Public Health Trust (PHT) capital ordinance all years' schedule to reflect results of the recent sale of the Public Facilities Revenue Bonds Series 2009. Prior year revenues now reflect a net increase in JMH revenue bond proceeds of \$13.624 million and now total \$144.988 million. In addition, programmed FY 2009-10 JMH Depreciation Reserve Account revenue is decreased by \$16.3 million from \$50.732 million to \$34.432 million, and programmed FY 2009-10 JMH Foundation revenue is increased by \$1.397 million from \$1.553 million to \$2.95 million. Overall, the FY 2009-10 proposed appropriation is decreased by \$1.279 million from \$154.612 million to \$153.333 million. For all years programmed expenditure, resulting program adjustments are recommended as follows:

Description	All Years PHT Capital Program As Proposed	Recommended Program Adjustment	Final Recommended All Years PHT Capital Program
Computer Equipment	\$30.961 million	increase by \$9.263 million	\$40.224 million
Health Care Equipment	\$12 million	decrease by \$3.449 million	\$8.551 million
Health Care Facility Improvements	\$123.79 million	decrease by \$20.717 million	\$103.073 million
Infrastructure Improvements	\$137.14 million	Increase by \$13.624 million	\$150.764 million
Total	\$303.891 million	\$1.279 million net decrease	\$302.612 million

**Pay Plan**

Attached is a Pay Plan that is consistent with the Proposed Budget, incorporating the five percent reduction across all classifications. This document may be amended by the Board based on actions taken relative to employee salaries prior to or at the second budget hearing. The Pay Plan contains updates that clarify Pay Plan language and provisions. It also includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

**Position Adjustments**

In some instances, the above recommendations will adjust the number of positions in the FY 2009-10 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 104 to 27,699. This is 1,833 positions less than authorized in FY 2008-09, of which 1,139 are vacant. The recommendations being advanced to you require staffing adjustments as well as correct scrivener errors in the Finance, Fire, Government Information Center, Planning and Zoning, and the Police department position counts as summarized below. Attachment E includes the Tables of Organization associated with the personnel changes recommended below.

<u>Department</u>	<u>FY 2009-10</u>		<u>Revised</u>		<u>Purpose</u>
	<u>Proposed</u> <u>Budget</u>	<u>Recommended</u> <u>Adjustments</u>	<u>FY 2009-10</u> <u>Proposal</u>		
Aviation	1,431	4	1,435		Reinstate four positions
Community Action Agency	157	21	178		Add 21 positions- grant funded
Emergency Management	18	1	19		Reinstate one position - grant funded
Finance	322	1	323		Correct scrivener's error of one position
Fire Rescue	2,581	1	2,582		Correct scrivener's error of one position
Government Information Center	207	5	212		Correct scrivener's error of five position
Human Services	412	4	416		Add four positions - grant funded
Inspector General	35	3	38		Reinstate three positions
Legal Aid	42	1	43		Add one position - grant funded
Planning and Zoning	134	1	135		Correct scrivener's error of one position
Police	4,338	5	4,343		Eliminate two and correct scrivener's error of seven positions
Seaport	410	7	417		Add seven positions
Transit	3,151	50	3,201		Reinstate 50 positions associated with MOE funding
Other County Departments	14,357	-	14,357		
<b>Total</b>	<b>27,595</b>	<b>104</b>	<b>27,699</b>		

**Attachments**



*Eneida O. Roldan, MD, MPH, MBA*  
*President & Chief Executive Officer*

## MEMORANDUM

A handwritten signature in black ink, appearing to read "Eneida O. Roldan", is written over the right side of the memorandum header.

**TO:** Honorable Mayor Carlos Alvarez  
Honorable Chairman Dennis C. Moss  
Members Board of County Commissioners

**DATE:** September 17, 2009

**RE:** Public Health Trust Budget

On August 21, I reported to you that the Public Health Trust (PHT) had successfully reduced its \$168 million projected FY2010 budget gap as of June to a gap of approximately \$90 million. Since that report, we have balanced the budget for FY 2010. On August 24, the PHT Board reviewed a budget update presentation and delegated to the Executive Committee of the PHT the authority to recommend the proposed budget to the County. On August 31, the Executive Committee approved the budget, subject to certain adjustments designed to cap total operating expenses at \$1.9 billion. The attached budget reflects those adjustments for your consideration at the second County budget hearing on September 17. The attached budget also adjusts the capital budget for the PHT to comport with the most recent projections. The major adjustments in the capital budget are to recognize the revenue bond sale that occurred this summer and to reduce the revenue available from funded depreciation. A \$16.3 million reduction in revenues from funded depreciation was necessary to cover a portion of required debt service payments.

The preferred method of balancing the Jackson Health System (JHS) budget would be to increase revenues by increasing the volume of paying patients. However, given the economic outlook for FY 2010, there is a strong likelihood that the demand for indigent care will increase, thereby reducing resources available for paying patients. Therefore, with the exception of a limited group of targeted program growth initiatives incorporated in the Financial Sustainability Plan, it has been determined that other increases in the volume of paying patients is not a viable option to balance the budget and therefore service reductions are inevitable.

Honorable Mayor Carlos Alvarez  
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As shared in my previous correspondence, the financial situation is, in large part, due to forces beyond our control. The recession has led to an expected \$22 million reduction in sales and property tax support and an increase in the growth of uncompensated care. We continue to work with the State of Florida's Agency for Health Care Administration to resolve a backlog in Medicaid payments. Changes in systems and state procedures primarily related to payments due to the Trust for certain emergent services and undocumented patients have continued to remain unresolved for over a year and has resulted in severe cash constraints on the organization. The current backlogged balance is in excess of \$70 million.

Although there remains much to do, I am pleased to report much progress has already been made through the collective efforts of my leadership team and the employees they serve. For example, when compared to the first six months of the fiscal year, the most recent quarter ended June 30 reflects:

- a reduction of over 100 full-time equivalent positions;
- an average reduction of \$450,000 per month in overtime cost; and
- an average reduction of \$750,000 per month in contractual and purchased services.

Other reductions are being made, and they start at the top. I made the decision to recommend the reduction of executive compensation. Although executive payroll represents less than 1 percent of the total PHT payroll, my proposal as approved by the Board, includes salary reductions and the elimination of leadership allowances and auto allowances. The total reduction in executive payroll, coupled with a leadership restructuring, represents a savings of \$1.0 million, or 10 percent of the total executive salaries. These reductions will be effective the first pay period following County Commission approval of the budget.

In addition to the savings in executive compensation, twenty administrative and managerial positions have been eliminated without an effect on services by redefining job responsibilities, and mid-management allowances will be eliminated. The elimination of these positions and allowances represent a total savings of \$3 million.

In addition, the attached budget incorporates approximately \$75 million of Financial Sustainability Initiatives related to administrative and operational efficiencies and increasing revenues. Based on the level of success of our fiscal year 2009 financial sustainability initiatives a reserve of 20 percent, or approximately \$15 million, has been established to offset the estimated impact of initiatives that may not be fully realized in FY 2010. The budget does not include adjustments resulting from federal healthcare reforms, as it is premature to budget any positive or negative effect of the reforms on the PHT.

In past years, the County has been able to provide additional funding to the PHT to offset service impacts. One way that the County has provided assistance has been to issue bonds to finance capital projects throughout the Jackson Health System. The last of that assistance was the \$45 million in bonds, originally scheduled to be issued in September, 2007, that was finalized this summer. The debt service on those bonds is a County responsibility, but the PHT will work with the County staff during the annual budget process to offset any negative effects on the County budget.

The combined impacts of our recent accomplishments, proposed administrative payroll and staffing adjustments, and Financial Sustainability Initiatives were not sufficient to completely close the budgetary gap alone. The budget has had to absorb pharmaceutical and medical supply inflation, costs associated with growth of indigent care, new expenditures, (such as the debt service on the 2009 Revenue Bonds needed to fund infrastructure projects critical for the operation of our facilities), and contractually required pay and merit increases to salaries. Therefore, the PHT is in the regrettable but unavoidable position of recommending service level changes to balance the budget while complying with our collective bargaining contracts which represent approximately 90 percent of our total payroll and benefit costs. I will continue to work with our collective bargaining units to develop alternatives to mitigate the negative effects in the budget. Those discussions are ongoing.

Above all, Jackson continues to remain committed to our mission of providing comprehensive, high-quality health care services for the citizens of Miami-Dade County. The current list of proposed service reductions are being evaluated in depth by our leadership team to minimize the impact to current and future patients, and are provided at other locations in the community.

A summary of the recommended service reductions and their net affect on the budget includes the following:

- Close the Perdue Medical Center (PMC) and Jackson Memorial Long Term Care Center (JMLTCC) nursing homes; funded patients will be placed into other facilities; the PHT will pay to place indigent patients in appropriate facilities (net savings -- \$9.8 million);
- Restructure the Primary Care and Ambulatory Care Program; among other actions, the restructuring includes the closure of Juanita Mann and North Miami Primary Care Clinics (net savings -- \$6.0 million);
- Outsource Inpatient and Outpatient Corrections Health Services (\$4.9 million);
- Reduce funding level for CHI's Doris Ison and MLK Clinical Campesina to \$5.0 million (net savings -- \$2.5 million);
- Reduce funding levels for other Community Based Organizations (CBOs) to \$250,000 to be allocated by the PHT Board following a selection process (net savings -- \$0.5 million);
- Limit the Care-A-Van Program to participation in outreach activities such as health fairs (net savings -- \$0.4 million); and
- Targeted miscellaneous service reductions as approved by the PHT Board on my recommendation; although recommendations regarding these services are under review, services under consideration include certain procedures at the Chronic Pain Clinic, non-emergency dialysis treatment for which the state has continued to deny coverage under Medicaid, etc.; the recommendations will take into account alternative service availability, patient volumes, and the cost of services (net savings -- \$17.3 million).

It is anticipated that certain of the recommended service adjustments will result in longer wait times as patients seek care at other facilities. To the extent that some patients, possibly because of their inability to pay, have difficulty in locating alternative service sites, treatment may be delayed or omitted. In that case, their conditions could deteriorate and require emergency medical care.

Additionally, the adjustments will impact employees of the PHT. The PHT is committed to minimize the loss of jobs for permanent employees by first reducing the use of temporary and agency personnel, reducing overtime, and placing displaced permanent employees into vacant positions wherever possible. However, it is anticipated that some individuals will lose their employment status with the PHT.

Honorable Mayor Carlos Alvarez  
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The recommended service reductions as well as those under consideration will be aligned with our academic partners. The budget reflects existing service adjustments that have been implemented by the University of Miami throughout the current year in response to reduced funding levels of the Annual Operating Agreement (AOA). The University of Miami has indicated that additional service reductions will result if funding in the AOA is reduced further. In addition, discussions are ongoing with the University of Miami related to a planned reduction in the size of the Graduate Medical Education (GME) teaching program.

This summer, I directed staff to prepare a comprehensive profitability analysis of all service lines provided in conjunction with the University of Miami. At my request a summit will be scheduled later this fall between both institutions' governing bodies and leadership to discuss the outcomes of this analysis. The Mayor and Chair of the County Commission will also be invited. The objective of the summit is to define the mission, priorities, and future working relationship to ensure the long term financial viability of both institutions.

Although the relationship is in its infancy, leadership of Florida International University and the Public Health Trust at Jackson North Medical Center has already begun aligning the institutions' strategic plans, priorities and core missions.

The PHT cannot afford to incur significant losses each fiscal year and face a continuing erosion of available cash. At the same time, we must have a financially stable operation in order to identify the seed money needed to fund programs that will, in the long run, increase funded volume, revenues and available services. Although we are a public institution with a mission to provide services to the residents of Miami Dade County regardless of their ability to pay, to do so we must remain financial viable.

Overall, the community must decide the priorities and level of care it wants from the Jackson Health System. If the community wants us to maintain services, we must find additional public funding to supplement the revenues we can raise from current revenue sources and increased paying patient volumes.

cc. John Copeland, Chair, and Members of the Public Health Trust  
George Burgess, County Manager  
Jennifer Glazer-Moon, Director of Office of Strategic Business Management

**I. O. No.:** 4-110

**Ordered:** ~~09/18/2009~~09/18/2009

**Effective:** ~~10/01/2009~~10/01/2009

**MIAMI-DADE COUNTY  
IMPLEMENTING ORDER**

**SCHEDULE OF RATES, FEES AND CHARGES FOR MIAMI-DADE WATER AND SEWER  
DEPARTMENT**

**AUTHORITY:**

Section 4.02 of the Miami-Dade County Home Rule Amendment and Charter, including among others, Sections 1.01 and 2.02A, and Chapters 2 and 32 of the Code of Miami-Dade County.

**SUPERSEDES:**

This Implementing Order (IO) ~~supersedes previous IO 4-110 ordered September 2018, 20079~~ and effective October 1, 20079.

**POLICY:**

This Implementing Order provides a schedule of rates, fees and charges for water and sewer service.

**PROCEDURE:**

The Director of the Miami-Dade Water and Sewer Department shall be responsible for the billing and collection of rates, fees and charges and the delivery of the required services pursuant to Chapter 2 and 32 of the Code of Miami-Dade County and this Implementing Order. Every year, or earlier, if need be, the Director shall review all rates, fees and charges in terms of cost and recommend necessary changes to the County Manager through this Implementing Order procedure.

**RATES, FEES AND CHARGES SCHEDULE:**

The schedule adopted by this Implementing Order is attached hereto and made a part hereof.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Manager

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008                      October 1, 2009

**Meter Charge:**

**Monthly Charge**

Meter Size

5/8"	\$3.20	\$3.20
1"	\$8.00	\$9.44
1.5"	\$16.00	\$18.88
2"	\$25.60	\$30.21
3"	\$51.20	\$60.42
4"	\$80.00	\$94.40
6"	\$160.00	\$188.80
8"	\$256.00	\$302.08
10"	\$368.00	\$434.24
12"	\$688.00	\$811.84
14"	\$1,280.00	\$1,510.40
16"	\$1,760.00	\$2,076.80

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 5 ccf	\$0.3740	\$0.3740
6 to 9 ccf	\$1.7204	\$2.2569
10 to 17 ccf	\$2.4834	\$2.9304
18 ccf and over	\$3.2837	\$3.8748

*Usage per 1,000 gallons:*

0 to 3,740 gallons	\$0.50	\$0.50
3,741 to 6,750 gallons	\$2.30	\$3.0172
6,751 to 12,716 gallons	\$3.32	\$3.9176
12,717 gallons and over	\$4.39	\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008                      October 1, 2009

**Meter Charge:**

**Quarterly Charge**

**Meter Size**

5/8"	\$9.60	\$9.60
1"	\$24.00	<u>\$28.32</u>
1.5"	\$48.00	<u>\$56.64</u>
2"	\$76.80	<u>\$90.63</u>
3"	\$153.60	<u>\$181.26</u>
4"	\$240.00	<u>\$283.20</u>
6"	\$480.00	<u>\$566.40</u>
8"	\$768.00	<u>\$906.24</u>
10"	\$1,104.00	<u>\$1,302.72</u>
12"	\$2,064.00	<u>\$2,435.52</u>
14"	\$3,840.00	<u>\$4,531.20</u>
16"	\$5,280.00	<u>\$6,230.40</u>

**Flow Rate All Usage:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 15 ccf	\$0.3740	\$0.3740
16 to 27 ccf	\$1.7204	<u>\$2.2569</u>
28 to 51 ccf	\$2.4834	<u>\$2.9304</u>
52 ccf and over	\$3.2837	<u>\$3.8748</u>

*Usage per 1,000 gallons:*

0 to 11,220 gallons	\$0.50	\$0.50
11,221 to 20,250 gallons	\$2.30	<u>\$3.0172</u>
20,251 to 38,148 gallons	\$3.32	<u>\$3.9176</u>
38,149 gallons and over	\$4.39	<u>\$5.1802</u>

*Usage per 1,000 gallons:*

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**MULTI-FAMILY DWELLINGS (MFD)**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Monthly Charge</b>	
<b>Meter Size</b>		
5/8" to 16"	\$2.56	\$2.56
Meter charge will be applied per unit		

**Flow Rate All Usage Per Unit:**

	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 4 ccf	\$0.3740	\$0.3740
5 to 7 ccf	<del>\$1.7204</del>	<u>\$2.2569</u>
8 to 14 ccf	<del>\$2.4834</del>	<u>\$2.9304</u>
15 ccf and over	<del>\$3.2837</del>	<u>\$3.8748</u>

	<i>Usage per 1,000 gallons:</i>	
0 to 2,992 gallons	\$0.50	\$0.50
2,993 to 5,400 gallons	<del>\$2.30</del>	<u>\$3.0172</u>
5,401 to 10,173 gallons	<del>\$3.32</del>	<u>\$3.9176</u>
10,174 gallons and over	<del>\$4.39</del>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**MULTI-FAMILY DWELLINGS (MFD)**

**WATER:**

Effective <u>October 1, 2008</u>	Proposed <u>October 1, 2009</u>
-------------------------------------	------------------------------------

**Meter Charge:**

**Quarterly Charge**

Meter Size

5/8" to 16"

\$7.68

\$7.68

Meter charge will be applied per unit

**Flow Rate All Usage Per Unit:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 12 ccf

\$0.3740

\$0.3740

13 to 21 ccf

\$1.7204

\$2.2569

22 to 42 ccf

\$2.4834

\$2.9304

43 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 8,976 gallons

\$0.50

\$0.50

8,977 to 16,200 gallons

~~\$2.30~~

\$3.0172

16,201 to 30,519 gallons

~~\$3.32~~

\$3.9176

30,520 gallons and over

~~\$4.39~~

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008              October 1, 2009

**Meter Charge:**

**Monthly Charge**

Meter Size

5/8"

\$3.20

\$3.20

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 5 ccf

\$0.3740

\$0.3740

6 to 9 ccf

\$1.7204

\$2.2569

10 to 17 ccf

\$2.4834

\$2.9304

18 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 3,740 gallons

\$0.50

\$0.50

3,741 to 6,750 gallons

~~\$2.30~~

\$3.0172

6,751 to 12,716 gallons

\$3.32

\$3.9176

12,717 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**Meter Charge:**

**Monthly Charge**

Meter Size

1"

\$8.00

\$9.44

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 13 ccf

\$0.3740

\$0.3740

14 to 23 ccf

\$1.7204

\$2.2569

24 to 43 ccf

\$2.4834

\$2.9304

44 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 9,350 gallons

\$0.50

\$0.50

9,351 to 16,875 gallons

~~\$2.30~~

\$3.0172

16,876 to 31,790 gallons

\$3.32

\$3.9176

31,791 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008                      October 1, 2009

**Meter Charge:**

**Monthly Charge**

Meter Size

1.5"

\$16.00

\$18.88

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 25 ccf

\$0.3740

\$0.3740

26 to 45 ccf

\$1.7204

\$2.2569

46 to 85 ccf

\$2.4834

\$2.9304

86 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 18,700 gallons

\$0.50

\$0.50

18,701 to 33,750 gallons

\$2.30

\$3.0172

33,751 to 63,580 gallons

\$3.32

\$3.9176

63,581 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**Meter Charge:**

**Monthly Charge**

Meter Size

2"

\$25.60

\$30.21

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 40 ccf

\$0.3740

\$0.3740

41 to 72 ccf

\$1.7204

\$2.2569

73 to 136 ccf

\$2.4834

\$2.9304

137 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 29,920 gallons

\$0.50

\$0.50

29,921 to 54,000 gallons

\$2.30

\$3.0172

54,001 to 101,728 gallons

\$3.32

\$3.9176

101,729 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008              October 1, 2009

**Meter Charge:**

**Monthly Charge**

Meter Size

3"

\$51.20

\$60.42

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 80 ccf

\$0.3740

\$0.3740

81 to 144 ccf

\$1.7204

\$2.2569

145 to 272 ccf

\$2.4834

\$2.9304

273 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 59,840 gallons

\$0.50

\$0.50

59,841 to 108,000 gallons

~~\$2.30~~

\$3.0172

108,001 to 203,456 gallons

~~\$3.32~~

\$3.9176

203,457 gallons and over

~~\$4.39~~

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**Meter Charge:**

**Monthly Charge**

Meter Size

4"

\$80.00

\$94.40

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 125 ccf

\$0.3740

\$0.3740

126 to 226 ccf

\$1.7204

\$2.2569

227 to 425 ccf

\$2.4834

\$2.9304

426 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 93,500 gallons

\$0.50

\$0.50

93,501 to 168,750 gallons

~~\$2.30~~

\$3.0172

168,751 to 317,900 gallons

~~\$3.32~~

\$3.9176

317,901 gallons and over

~~\$4.39~~

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Monthly Charge</b>	
Meter Size		
6"	\$160.00	<u>\$188.80</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 250 ccf	\$0.3740	\$0.3740
251 to 451 ccf	\$1.7204	<u>\$2.2569</u>
452 to 850 ccf	\$2.4834	<u>\$2.9304</u>
851 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 187,000 gallons	\$0.50	\$0.50
187,001 to 337,500 gallons	\$2.30	<u>\$3.0172</u>
337,501 to 635,800 gallons	\$3.32	<u>\$3.9176</u>
635,801 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Monthly Charge</b>	
Meter Size		
8"	\$256.00	<u>\$302.08</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 400 ccf	\$0.3740	\$0.3740
401 to 722 ccf	\$1.7204	<u>\$2.2569</u>
723 to 1,360 ccf	\$2.4834	<u>\$2.9304</u>
1,361 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 299,200 gallons	\$0.50	\$0.50
299,201 to 540,000 gallons	\$2.30	<u>\$3.0172</u>
540,001 to 1,017,280 gallons	\$3.32	<u>\$3.9176</u>
1,017,281 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Monthly Charge</b>	
<b>Meter Size</b>		
14"	\$1,280.00	<u>\$1,510.40</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 2,000 ccf	\$0.3740	\$0.3740
2,001 to 3,610 ccf	<u>\$1.7204</u>	<u>\$2.2569</u>
3,611 to 6,800 ccf	<u>\$2.4834</u>	<u>\$2.9304</u>
6,801 ccf and over	<u>\$3.2837</u>	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 1,496,000 gallons	\$0.50	\$0.50
1,496,001 to 2,700,000 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
2,700,001 to 5,086,400 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
5,086,401 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Monthly Charge</b>	
<b>Meter Size</b>		
16"	\$1,760.00	<u>\$2,076.80</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 2,750 ccf	\$0.3740	\$0.3740
2,751 to 4,963 ccf	<u>\$1.7204</u>	<u>\$2.2569</u>
4,964 to 9,350 ccf	<u>\$2.4834</u>	<u>\$2.9304</u>
9,351 ccf and over	<u>\$3.2837</u>	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 2,057,000 gallons	\$0.50	\$0.50
2,057,001 to 3,712,500 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
3,712,501 to 6,993,800 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
6,993,801 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Monthly Charge</b>	
<b>Meter Size</b>		
10"	\$368.00	<u>\$434.24</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 575 ccf	\$0.3740	\$0.3740
576 to 1,038 ccf	\$1.7204	<u>\$2.2569</u>
1,039 to 1,955 ccf	\$2.4834	<u>\$2.9304</u>
1,956 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 430,100 gallons	\$0.50	\$0.50
430,101 to 776,250 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
776,251 to 1,462,340 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
1,462,341 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Monthly Charge</b>	
<b>Meter Size</b>		
12"	\$688.00	<u>\$811.84</u>
<b>Flow Rate All Usage:</b>	<b>Monthly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 1,075 ccf	\$0.3740	\$0.3740
1,076 to 1,940 ccf	\$1.7204	<u>\$2.2569</u>
1,941 to 3,655 ccf	\$2.4834	<u>\$2.9304</u>
3,656 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 804,100 gallons	\$0.50	\$0.50
804,101 to 1,451,250 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
1,451,251 to 2,733,940 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
2,733,941 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
Meter Size		
5/8"	\$9.60	\$9.60
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 15 ccf	\$0.3740	\$0.3740
16 to 27 ccf	\$1.7204	<u>\$2.2569</u>
28 to 51 ccf	\$2.4834	<u>\$2.9304</u>
52 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 11,220 gallons	\$0.50	\$0.50
11,221 to 20,250 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
20,251 to 38,148 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
38,149 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
Meter Size		
1"	\$24.00	<u>\$28.32</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 38 ccf	\$0.3740	\$0.3740
39 to 68 ccf	\$1.7204	<u>\$2.2569</u>
69 to 128 ccf	\$2.4834	<u>\$2.9304</u>
129 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 28,050 gallons	\$0.50	\$0.50
28,051 to 50,625 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
50,626 to 95,370 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
95,371 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
1.5"	\$48.00	<u>\$56.64</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 75 ccf	\$0.3740	\$0.3740
76 to 135 ccf	<u>\$1.7204</u>	<u>\$2.2569</u>
136 to 255 ccf	<u>\$2.4834</u>	<u>\$2.9304</u>
256 ccf and over	<u>\$3.2837</u>	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 56,100 gallons	\$0.50	\$0.50
56,101 to 101,250 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
101,251 to 190,740 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
190,741 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
2"	\$76.80	<u>\$90.63</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 120 ccf	\$0.3740	\$0.3740
121 to 217 ccf	<u>\$1.7204</u>	<u>\$2.2569</u>
218 to 408 ccf	<u>\$2.4834</u>	<u>\$2.9304</u>
409 ccf and over	<u>\$3.2837</u>	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 89,760 gallons	\$0.50	\$0.50
89,761 to 162,000 gallons	<u>\$2.30</u>	<u>\$3.0172</u>
162,001 to 305,184 gallons	<u>\$3.32</u>	<u>\$3.9176</u>
305,185 gallons and over	<u>\$4.39</u>	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
3"	\$153.60	<u>\$181.26</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 240 ccf	\$0.3740	\$0.3740
241 to 433 ccf	\$1.7204	<u>\$2.2569</u>
434 to 816 ccf	\$2.4834	<u>\$2.9304</u>
817 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 179,520 gallons	\$0.50	\$0.50
179,521 to 324,000 gallons	\$2.30	<u>\$3.0172</u>
324,001 to 610,368 gallons	\$3.32	<u>\$3.9176</u>
610,369 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
4"	\$240.00	<u>\$283.20</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 375 ccf	\$0.3740	\$0.3740
376 to 677 ccf	\$1.7204	<u>\$2.2569</u>
678 to 1,275 ccf	\$2.4834	<u>\$2.9304</u>
1,276 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 280,500 gallons	\$0.50	\$0.50
280,501 to 506,250 gallons	\$2.30	<u>\$3.0172</u>
506,251 to 953,700 gallons	\$3.32	<u>\$3.9176</u>
953,701 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
6"	\$480.00	<u>\$566.40</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 750 ccf	\$0.3740	\$0.3740
751 to 1,354 ccf	\$1.7204	<u>\$2.2569</u>
1,355 to 2,550 ccf	\$2.4834	<u>\$2.9304</u>
2,551 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 561,000 gallons	\$0.50	\$0.50
561,001 to 1,012,500 gallons	\$2.30	<u>\$3.0172</u>
1,012,501 to 1,907,400 gallons	\$3.32	<u>\$3.9176</u>
1,907,401 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
<b>Meter Size</b>		
8"	\$768.00	<u>\$906.24</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 1,200 ccf	\$0.3740	\$0.3740
1,201 to 2,166 ccf	\$1.7204	<u>\$2.2569</u>
2,167 to 4,080 ccf	\$2.4834	<u>\$2.9304</u>
4,081 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 897,600 gallons	\$0.50	\$0.50
897,601 to 1,620,000 gallons	\$2.30	<u>\$3.0172</u>
1,620,001 to 3,051,840 gallons	\$3.32	<u>\$3.9176</u>
3,051,841 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

Effective                      Proposed  
October 1, 2008              October 1, 2009

**Meter Charge:**

**Quarterly Charge**

**Meter Size**

10"

\$1,104.00

\$1,302.72

**Flow Rate All Usage:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 1,725 ccf

\$0.3740

\$0.3740

1,726 to 3,113 ccf

\$1.7204

\$2.2569

3,114 to 5,865 ccf

\$2.4834

\$2.9304

5,866 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 1,290,300 gallons

\$0.50

\$0.50

1,290,301 to 2,328,750 gallons

~~\$2.30~~

\$3.0172

2,328,751 to 4,387,020 gallons

~~\$3.32~~

\$3.9176

4,387,021 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**Meter Charge:**

**Quarterly Charge**

**Meter Size**

12"

\$2,064.00

\$2,435.52

**Flow Rate All Usage:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 3,225 ccf

\$0.3740

\$0.3740

3,226 to 5,821 ccf

\$1.7204

\$2.2569

5,822 to 10,965 ccf

\$2.4834

\$2.9304

10,966 ccf and over

\$3.2837

\$3.8748

*Usage per 1,000 gallons:*

0 to 2,412,300 gallons

\$0.50

\$0.50

2,412,301 to 4,353,750 gallons

~~\$2.30~~

\$3.0172

4,353,751 to 8,201,820 gallons

~~\$3.32~~

\$3.9176

8,201,821 gallons and over

\$4.39

\$5.1802

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WATER:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
Meter Size		
14"	\$3,840.00	<u>\$4,531.20</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 6,000 ccf	\$0.3740	\$0.3740
6,001 to 10,829 ccf	\$1.7204	<u>\$2.2569</u>
10,830 to 20,400 ccf	\$2.4834	<u>\$2.9304</u>
20,401 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 4,488,000 gallons	\$0.50	\$0.50
4,488,001 to 8,100,000 gallons	\$2.30	<u>\$3.0172</u>
8,100,001 to 15,259,200 gallons	\$3.32	<u>\$3.9176</u>
15,259,201 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

<b>Meter Charge:</b>	<b>Quarterly Charge</b>	
Meter Size		
16"	\$5,280.00	<u>\$6,230.40</u>
<b>Flow Rate All Usage:</b>	<b>Quarterly Charge</b>	
	<i>Usage per 100 cubic feet (ccf):</i>	
0 to 8,250 ccf	\$0.3740	\$0.3740
8,251 to 14,890 ccf	\$1.7204	<u>\$2.2569</u>
14,891 to 28,050 ccf	\$2.4834	<u>\$2.9304</u>
28,051 ccf and over	\$3.2837	<u>\$3.8748</u>
	<i>Usage per 1,000 gallons:</i>	
0 to 6,171,000 gallons	\$0.50	\$0.50
6,171,001 to 11,137,500 gallons	\$2.30	<u>\$3.0172</u>
11,137,501 to 20,981,400 gallons	\$3.32	<u>\$3.9176</u>
20,981,401 gallons and over	\$4.39	<u>\$5.1802</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**RESIDENTIAL CUSTOMERS**

**WASTEWATER DISPOSAL:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Base Facility Charge:</b> (Base Facility Charge is based on water meter size)	<b>Monthly Charge</b>	
5/8"	\$3.25	\$3.25
1"	<del>\$8.13</del>	<u>\$9.59</u>
1.5"	<del>\$16.25</del>	<u>\$19.18</u>
2"	<del>\$26.00</del>	<u>\$30.68</u>
3"	<del>\$52.00</del>	<u>\$61.36</u>
4"	<del>\$81.25</del>	<u>\$95.88</u>
6"	<del>\$162.50</del>	<u>\$191.75</u>
8"	<del>\$260.00</del>	<u>\$306.80</u>
10"	<del>\$373.75</del>	<u>\$441.03</u>
12"	<del>\$698.75</del>	<u>\$824.53</u>
14"	<del>\$1,300.00</del>	<u>\$1,534.00</u>
16"	<del>\$1,787.50</del>	<u>\$2,109.25</u>

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 5 ccf	\$1.3838	\$1.3838
6 to 9 ccf	<del>\$3.3735</del>	<u>\$4.4356</u>
10 ccf and over	<del>\$3.9569</del>	<u>\$4.6692</u>

*Usage per 1,000 gallons:*

0 to 3,740 gallons	\$1.85	\$1.85
3,741 to 6,750 gallons	<del>\$4.51</del>	<u>\$5.9299</u>
6,751 and over	<del>\$5.29</del>	<u>\$6.2422</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**RESIDENTIAL CUSTOMERS**

**WASTEWATER DISPOSAL:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Base Facility Charge:</b> (Base Facility Charge is based on water meter size)	<b>Quarterly Charge</b>	
5/8"	\$9.75	\$9.75
1"	\$24.39	\$28.77
1.5"	\$48.75	\$57.54
2"	\$78.00	\$92.04
3"	\$156.00	\$184.08
4"	\$243.75	\$287.64
6"	\$487.50	\$575.25
8"	\$780.00	\$920.40
10"	\$1,121.25	\$1,323.09
12"	\$2,096.25	\$2,473.59
14"	\$3,900.00	\$4,602.00
16"	\$5,362.50	\$6,327.75

**Flow Rate All Usage:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 15 ccf	\$1.3838	\$1.3838
16 to 27 ccf	\$3.3735	\$4.4356
28 ccf and over	\$3.9569	\$4.6692

*Usage per 1,000 gallons:*

0 to 11,220 gallons	\$1.85	\$1.85
11,221 to 20,250 gallons	\$4.51	\$5.9299
20,251 and over	\$5.29	\$6.2422

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**MULTI-FAMILY DWELLINGS (MFD)**

**WASTEWATER DISPOSAL:**

Effective <u>October 1, 2008</u>	Proposed <u>October 1, 2009</u>
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**Base Facility Charge:**  
(Base Facility Charge is based on water meter size)

**Quarterly Charge**

5/8" to 16"

\$7.80

\$7.80

Base Facility Charge will be applied per unit

**Flow Rate All Usage Per Unit:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 12 ccf

\$1.3838

\$1.3838

13 to 21 ccf

~~\$3.3735~~

\$4.4356

22 ccf and over

~~\$3.9569~~

\$4.6692

*Usage per 1,000 gallons:*

0 to 8,976 gallons

\$1.85

\$1.85

8,977 to 16,200 gallons

~~\$4.51~~

\$5.9299

16,201 gallons and over

~~\$5.29~~

\$6.2422

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**MULTI-FAMILY DWELLINGS (MFD)**

**WASTEWATER DISPOSAL:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Base Facility Charge:</b>	<b>Monthly Charge</b>	
(Base Facility Charge is based on water meter size)		
 5/8" to 16"	 \$2.60	 \$2.60

Base Facility Charge will be applied per unit

<b>Flow Rate All Usage Per Unit:</b>	<b>Monthly Charge</b>	
<i>Usage per 100 cubic feet (ccf):</i>		
0 to 4 ccf	\$1.3838	\$1.3838
5 to 7 ccf	\$3.3735	<u>\$4.4356</u>
8 ccf and over	\$3.9569	<u>\$4.6692</u>

<i>Usage per 1,000 gallons:</i>		
0 to 2,992 gallons	\$1.85	\$1.85
2,993 to 5,400 gallons	\$4.51	<u>\$5.9299</u>
5,401 gallons and over	\$5.29	<u>\$6.2422</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WASTEWATER DISPOSAL:**

<u>Effective</u>	<u>Proposed</u>
<u>October 1, 2008</u>	<u>October 1, 2009</u>

**Base Facility Charge:**

(Base Facility Charge is based on water meter size)

**Monthly Charge**

5/8"	\$3.25	\$3.25
1"	\$8.13	\$9.59
1.5"	\$16.25	\$19.18
2"	\$26.00	\$30.68
3"	\$52.00	\$61.36
4"	\$81.25	\$95.88
6"	\$162.50	\$191.75
8"	\$260.00	\$306.80
10"	\$373.75	\$441.03
12"	\$698.75	\$824.53
14"	\$1,300.00	\$1,534.00
16"	\$1,787.50	\$2,109.25

**Flow Rate All Usage:**

**Monthly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 5 ccf	\$1.3838	\$1.3838
6 to 9 ccf	\$3.3735	\$4.4356
10 ccf and over	\$3.9569	\$4.6692

*Usage per 1,000 gallons:*

0 to 3,740 gallons	\$1.85	\$1.85
3,741 to 6,750 gallons	\$4.51	\$5.9299
6,751 gallons and over	\$5.29	\$6.2422

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**NON-RESIDENTIAL CUSTOMERS**

**WASTEWATER DISPOSAL:**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Base Facility Charge:</b> (Base Facility Charge is based on water meter size)	<b>Quarterly Charge</b>	
5/8"	\$9.75	\$9.75
1"	\$24.39	<u>\$28.77</u>
1.5"	\$48.75	<u>\$57.54</u>
2"	\$78.00	<u>\$92.04</u>
3"	\$156.00	<u>\$184.08</u>
4"	\$243.75	<u>\$287.64</u>
6"	\$487.50	<u>\$575.25</u>
8"	\$780.00	<u>\$920.40</u>
10"	\$1,121.25	<u>\$1,323.09</u>
12"	\$2,096.25	<u>\$2,473.59</u>
14"	\$3,900.00	<u>\$4,602.00</u>
16"	\$5,362.50	<u>\$6,327.75</u>

**Flow Rate All Usage:**

**Quarterly Charge**

*Usage per 100 cubic feet (ccf):*

0 to 15 ccf	\$1.3838	\$1.3838
16 to 27 ccf	<del>\$3.3735</del>	<u>\$4.4356</u>
28 ccf and over	\$3.9569	<u>\$4.6692</u>

*Usage per 1,000 gallons:*

0 to 11,220 gallons	\$1.85	\$1.85
11,221 to 20,250 gallons	<del>\$4.51</del>	<u>\$5.9299</u>
20,251 and over	<del>\$5.29</del>	<u>\$6.2422</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**WHOLESALE CUSTOMERS**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Water:</b>		
Hialeah		
<i>Flow rate per 1,000 gallons</i>	<b>\$1.3636</b>	<b><u>\$1.5630</u></b>
All Other Wholesale Customers		
<i>Flow rate per 1,000 gallons</i>	<b>\$1.4649</b>	<b><u>\$1.7142</u></b>
 <b>WASTEWATER:</b>		
Rates for Wet Season (May 1 to October 31 Annually)		
<i>Flow rate per 1,000 gallons</i>	<b>\$1.8978</b>	<b><u>\$2.2991</u></b>
Rates for Dry Season (November 1 to April 30 Annually)		
<i>Flow rate per 1,000 gallons</i>	<b>\$1.4761</b>	<b><u>\$1.7882</u></b>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF RATES**

**RESIDENTIAL, MULTI-FAMILY DWELLINGS AND NON-RESIDENTIAL CUSTOMERS**

	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>Water</b>		
<b>South Florida Water Management District (SFWMD) Water Restriction Surcharge:</b> <i>(During South Florida Water Management Water Restrictions the flow usage rate of the fourth tier will be priced as follows):</i>		
<b>Usage Flows Starting on 4<sup>th</sup> Rate Block per 100 cubic feet (ccf):</b>		
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	\$4.1047	<u>\$4.8435</u>
Phase II of Water Restrictions Imposed by (SFWMD)	\$4.9256	<u>\$5.8122</u>
Phase III of Water Restrictions Imposed by (SFWMD)	\$5.7465	<u>\$6.7809</u>
Phase IV of Water Restrictions Imposed by (SFWMD)	\$6.5674	<u>\$7.7496</u>
 <b>Usage Flows Starting on 4<sup>th</sup> Rate Block per 1,000 gallons (gal):</b>		
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	\$5.49	<u>\$6.4753</u>
Phase II of Water Restrictions Imposed by (SFWMD)	\$6.59	<u>\$7.7703</u>
Phase III of Water Restrictions Imposed by (SFWMD)	\$7.68	<u>\$9.0654</u>
Phase IV of Water Restrictions Imposed by (SFWMD)	\$8.78	<u>\$10.3604</u>
 <b>Miami Springs System Improvement Surcharge</b>	 22.58%	 22.58%
 <del><b>RESIDENTIAL, MULTI-FAMILY DWELLINGS AND NON-RESIDENTIAL CUSTOMERS</b></del>		
<b>Wastewater</b>		
 <b>Miami Springs System Improvement Surcharge</b>	 45.27%	 45.27%

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<u>Effective</u> <u>October 1, 2008</u>	<u>Proposed</u> <u>October 1, 2009</u>
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**1. Oversizing Credits**

<u>Pipe Size</u>	<u>Credit Per</u> <u>Linear Foot</u>	<u>Credit Per Each</u> <u>Butterfly Value</u>	<u>Credit Per</u> <u>Linear Foot</u>	<u>Credit Per Each</u> <u>Butterfly Value</u>
8" to 12"	\$7.50	Not Applicable	\$7.50	Not Applicable
8" to 16"	\$15.75	No Credit	\$15.75	No Credit
8" to 20"	\$27.75	\$1,325.00	\$27.75	\$1,325.00
8" to 24"	\$40.50	\$2,407.50	\$40.50	\$2,407.50
8" to 30"	\$74.25	\$3,367.50	\$74.25	\$3,367.50
8" to 36"	\$89.00	\$7,720.75	\$89.00	\$7,720.75
12" to 16"	\$6.00	No Credit	\$6.00	No Credit
12" to 20"	\$6.25	\$1,175.00	\$6.25	\$1,175.00
12" to 24"	\$19.00	\$2,257.50	\$19.00	\$2,257.50
12" to 30"	\$52.75	\$3,217.50	\$52.75	\$3,217.50
12" to 36"	\$67.50	\$7,570.75	\$67.50	\$7,570.75
16" to 24"	\$20.00	No Credit	\$20.00	No Credit

**2. Construction Connection Charge**

<u>Pipe Size</u>	<u>Rate Per Front Foot</u>	<u>Rate Per Front Foot</u>
8"	\$18.00	\$18.00
12" (12-inch base size only)	\$30.00	\$30.00
16" (16-inch base size only)	\$35.00	\$35.00

**3. Service Installation Fees**

<u>Service Size</u>		
1" (5/8" meter-twin off or second meter in existing dual box)	\$850.00	\$850.00
1" (single - 5/8" or 1" meter)	\$1,200.00	\$1,200.00
1" (dual - two 5/8" meters)	\$1,700.00	\$1,700.00
2" (single - 2" meter)	\$2,500.00	\$2,500.00
Greater than 2"	Actual Cost	Actual Cost

**NOTE:** The above fees will apply for all typical service installations. However, the Department reserves the right to charge its actual costs for atypical service installations.

**4. Temporary Portable Meter Guarantee Deposit**

<u>Meter Size</u>		
1"	\$1,500.00	\$1,500.00
2"	\$2,500.00	\$2,500.00

**NOTE:** Resolution No. 3281 specifically excludes the above deposits from earning simple interest calculated on guarantee deposits for retail customers.

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<u>Effective</u> <u>October 1, 2008</u>		<u>Proposed</u> <u>October 1, 2009</u>	
<b>5. <u>Fire Line Connection</u></b>	<u>Monthly</u>	<u>Quarterly</u>	<u>Monthly</u>	<u>Quarterly</u>
<u>Size of Fire Line Connection</u>				
2"	\$2.25	\$6.75	\$2.25	\$6.75
3"	\$4.00	\$12.00	\$4.00	\$12.00
4"	\$7.00	\$21.00	\$7.00	\$21.00
6"	\$11.50	\$34.50	\$11.50	\$34.50
8"	\$15.00	\$45.00	\$15.00	\$45.00
10"	\$23.00	\$69.00	\$23.00	\$69.00
12"	\$30.00	\$90.00	\$30.00	\$90.00
 <b>6. <u>Fire Hydrant Service Charge</u></b>				
Per month		\$0.80		\$0.80
Per quarter		\$2.40		\$2.40
 <b>7. <u>Connection Charge Rate (Impact Fee)</u></b>				
Per average daily gallon		\$1.39		\$1.39
 <b><u>Basic Customer Service Fees</u></b>				
<b>A. Deposit</b>				
Residential-based on customer's credit analysis and payment history		\$0.00 to \$100.00		\$0.00 to \$100.00
Commercial - monthly		Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00		Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00
Commercial - quarterly		Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00		Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00
<b>B. Charge for opening or transferring an account on billing system</b>		\$10.00		\$10.00
<b>C. Additional charge if a field visit is required to connect the water meter or obtain a water meter reading:</b>				
Regular working hours		\$25.00		\$25.00
Non-regular working hours		\$30.00		\$30.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b>Effective October 1, 2008</b>	<b>Proposed October 1, 2009</b>
<b><u>Other Service Fees</u></b>		
<b>A. Office investigation of a delinquent account resulting from:</b>		
Active meter violation	\$30.00	\$30.00
Returned payment (check, draft, or other order for the payment of money) (F.S. 2005 - 125.0105, 832.08(5)):		
If face value of payment does not exceed \$50.00	\$25.00	\$25.00
If face value of payment exceeds \$50.00 but does not exceed \$300.00	\$30.00	\$30.00
If face value of payment exceeds \$300.00	\$40.00	\$40.00
	(or 5% of the face amount of payment, whichever is greater)	(or 5% of the face amount of payment, whichever is greater)
<b>B. Field attempt to collect a payment or deposit or to discontinue water service by cutting or locking service or removing meter and plugging service</b>	<b>\$20.00</b>	<b>\$20.00</b>
<b>C. Field attempt to reconnect a cut-off or locked service or to reinstall a meter:</b>		
Regular working hours	\$30.00	\$30.00
Non-regular working hours	\$35.00	\$35.00
<b>D. Field visits after initial attempt to read meter or to inspect backflow prevention device required due to denied access</b>	<b>\$50.00</b>	<b>\$50.00</b>
<b>E. Customer requested check read</b>	<b>\$12.50</b>	<b>\$12.50</b>
<b>F. Penalty for failure to provide a meter reading or a meter for inspection as required for floating (construction) meters</b>	<b>\$150.00</b>	<b>\$150.00</b>
<b>G. Customer-requested high bill investigation which does not meet established criteria</b>	<b>\$20.00</b>	<b>\$20.00</b>
<b>H. Charges the Department incurs on behalf of the customer which shall be passed on to the customer</b>	<b>\$5.00 (minimum charge)</b>	<b>\$5.00 (minimum charge)</b>
<b>I. Field visit to inspect/verify repairs related to underground leak credits when repairs were not done by a licensed plumber.</b>	<b>\$30.00</b>	<b>\$30.00</b>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>10. <u>Customer Requested Submeter Installation</u></b>		
To cover cost of field inspections, approvals and clerical expenses for establishing future billings	\$50.00	\$50.00
<b>11. <u>Pipe Tapping Charges</u></b>		
<u>Tap Size</u>		
1"	\$100.00	\$100.00
1-1/2"	\$110.00	\$110.00
2"	\$120.00	\$120.00
4"	\$283.00	\$340.00
6"	\$322.00	\$420.00
8"	\$368.00	\$485.00
12"	\$470.00	\$665.00
16"	\$752.00	\$1,190.00
20"	\$900.00	\$1,500.00
Overtime Charge	\$85.00	\$95.00
<p><b>NOTE:</b> There will be a <del>\$170.00</del> <u>\$180.00</u> charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.</p>		
<b>12. <u>Certified Meter Test Charge</u></b>		
	\$40.00	\$40.00
<b>13. <u>Municipal Excise Tax on Water Bills</u></b>		
	<p>As required by local ordinances, the Department will impose an excise tax on retail sales of water. Exempt from this tax are governmental agencies, houses of public worship and certain consulates.</p>	<p>As required by local ordinances, the Department will impose an excise tax on retail sales of water. Exempt from this tax are governmental agencies, houses of public worship and certain consulates.</p>
<b>14. <u>Permit Fee(s)</u></b>		
	<p>As charged to the Department by various governmental agencies</p>	<p>As charged to the Department by various governmental agencies</p>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b>Effective October 1, 2008</b>	<b>Proposed October 1, 2009</b>
<b>5. <u>Service Location Certificate</u></b>		
To obtain notification of any actual or potential lien amount attached to a service location		
Fee per service address:		
<u>Water &amp; Sewer</u>		
A. Regular service location certificate	\$10.00	\$10.00
B. 24-hour service location certificate	\$20.00	\$20.00
<b>6. <u>Plans Review and Inspection Fees</u></b>		
<u>Firelines/Services</u>	\$55.00	\$55.00
<u>Water Main Extensions</u>		
Up to 500 ft.	\$300.00	\$300.00
501 ft. to 2,000 ft.	\$350.00	\$350.00
Greater than 2,000 ft.	\$450.00	\$450.00
Renewal of expired approval and revisions (One year or more after original approval)	Same as original fee	Same as original fee
Processing fees for the review and approval of plans for code compliance regarding water extension projects, including firelines.		
<b>7. <u>Tailpiece Charge</u></b>		
<u>Tailpiece Size</u>		
3/4"	\$30.00	\$30.00
1"	<del>\$53.00</del>	<u>\$57.00</u>
2"	<del>\$87.00</del>	<u>\$131.00</u>
<b>8. <u>Laboratory Fees for Drinking Water Tests</u></b>		
<u>Per Sample (Excludes Sample Collection)</u>		
Bacteriology (Membrane Filter)	\$15.00	\$15.00
Bacteriology (Membrane Filter) – After Hours		
Charge to Wholesale Customers	\$40.00	\$40.00
Color	\$10.00	\$10.00
Fluoride	\$20.00	\$20.00
Lead/Copper	\$50.00	\$50.00
Trihalomethanes	\$50.00	\$50.00
Water Quality Parameters	\$60.00	\$60.00
Volatile Organic Contaminants	\$75.00	\$75.00
Nitrate	\$10.00	\$10.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b><u>Effective</u></b> <b><u>October 1, 2008</u></b>	<b><u>Proposed</u></b> <b><u>October 1, 2009</u></b>
<u>Per Sample (Excludes Sample Collection) (continued)</u>		
<u>Sample Collection Fee</u>		
Nitrite	\$10.00	\$10.00
Alkalinity	\$8.00	\$8.00
Chloride	\$8.00	\$8.00
Calcium	\$6.00	\$6.00
Hardness	\$8.00	\$8.00
Conductivity	\$4.00	\$4.00
Total Dissolved Solids (TDS)	\$6.00	\$6.00
Turbidity	\$8.00	\$8.00
Chlorine Residual	\$10.00	\$10.00
Ammonia - Nitrogen	\$10.00	\$10.00
Dissolved Oxygen	\$6.00	\$6.00
Total Phosphorous	\$10.00	\$10.00
Ortho Phosphate	\$10.00	\$10.00
pH	\$4.00	\$4.00
Sulfate	\$16.00	\$16.00
Total Organic Carbon	\$16.00	\$16.00
Marble	\$25.00	\$25.00
Sodium	\$18.00	\$18.00

Per Water Sample	\$25.00	\$25.00
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Fee charged for Department's laboratory sample collection services

**19. Payment for Collection of Lead/Copper Water Test at Customer Tap**

Payment for collection of sample	(\$25.00)	(\$25.00)
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Payment by Department to customers in established pool of homes who participate in sample collection for compliance with EPA Lead and Copper Rule (LCR).

**20. Release of Easement Fees**

A. Release of platted easement rights	\$250.00	\$250.00
B. Conditional consent letter for permission to use easement until required by Department	\$50.00	\$50.00
C. All other release requests	\$500.00	\$500.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b>Effective October 1, 2008</b>	<b>Proposed October 1, 2009</b>
<b>21. <u>Completion of Water and Sewer Verification Form Fees*</u> (See Attached Table 2 for Listing)</b>		
<u>Water Only</u>		
A. Residential (R-A)	\$30.00	\$30.00
B. Multi-family residential (R-B)	\$75.00	\$75.00
C. Non-residential (NR)	\$75.00	\$75.00
<u>Water &amp; Sewer</u>		
A. Residential (R-A)	\$60.00	\$60.00
B. Multi-family residential (R-B)	\$150.00	\$150.00
C. Non-residential (NR)	\$150.00	\$150.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement		
<b>22. <u>Review and Release of Recorded Document Fees (Other Than Easements)</u> (covenants, unities of title, service agreements, warranty deeds)</b>		
A. Water only	\$100.00	\$100.00
B. Water & Sewer	\$150.00	\$150.00
<b>23. <u>Completion of Service Feasibility Questionnaire Fee</u></b>	\$25.00	\$-
<b>24. <u>Preparation of Service Agreement Fees *</u></b>		
<u>Water Only</u>		
A- Residential, multi-family and Commercial use	\$100.00	\$100.00
B- Residential and multi-family use	\$100.00	_____
<u>Water &amp; Sewer</u>		
A- Residential, multi-family and Commercial use	\$200.00	\$200.00
B. Residential and multi-family use	\$200.00	_____
* No additional process fee will apply to obtain verification forms after execution of agreement		
<b>25. <u>Preparation of Letter of Availability Fees</u></b>		
A. Water only	\$50.00	\$50.00
B. Water & Sewer	\$100.00	\$100.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b><u>Effective</u> <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
<b>26. <u>Other Recordable Legal Document Fees</u></b>		
A. Preparation of covenant		
1. Water only	\$25.00	\$25.00
2. Water & sewer	\$50.00	\$50.00
B. Preparation of unity of title		
1. Water only	\$25.00	\$25.00
2. Water & sewer	\$50.00	\$50.00
<b>27. <u>Environmental Quality Control Board (EOCB)</u></b>		
<b><u>Letter Preparation Fees</u></b>		
A. Water only	\$35.00	\$35.00
B. Water & sewer	\$70.00	\$70.00
<b>28. <u>Review of Shop Drawings Fee</u></b>		
Per shop drawing	\$60.00	\$60.00
Fee charged for the review of shop drawings for Department compliance regarding water valve fittings and taps		
<b>29. <u>Blueline Prints Requested From As-Builts Fee</u></b>		
Fee per blueline print	\$5.00	\$5.00
<b>30. <u>Design and Construction Standard Specifications and Details Publication Fee</u></b>		
Per publication	\$50.00	\$50.00
<b>31. <u>Safety and Rescue Training Course Fees</u></b>		
<b><u>Water &amp; Sewer</u></b>		
A. Confined space entry (24 hours)	\$450.00	\$450.00
B. Hazardous material technician and incident command class (40 hours)	\$550.00	\$550.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
C. Hazwoper training (40 hours)	\$550.00	\$550.00
D. Air monitoring (16 hours)	\$150.00	\$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	\$250.00	\$250.00
F. Fall protection/scaffolding (16 hours)	\$250.00	\$250.00
G. Electrical safety (16 hours)	\$500.00	\$500.00
H. Respiratory protection (40 hours)	\$450.00	\$450.00

**NOTE:** The revenues from the above course fees are allocated to the water and wastewater funds.

**32. Floating Meters Damaged/Cleaning Fees**

<u>Meter Size</u>		
1"	\$67.00	<u>\$72.00</u>
2"	\$125.00	\$125.00
3"	\$130.00	<u>\$140.00</u>

**33. Floating Meters**

Charge to read a floating meter in the field	\$50.00	\$50.00
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**34. Preparation of GIS Adhoc Maps and/or Data Fees**

Per hour (minimum one hour)	\$65.00	\$65.00
Additional copies of the same map-Per copy	\$25.00	\$25.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

WATER	Effective October 1, 2008	Proposed October 1, 2009
35. <u>Florida Power and Light - Turkey Point</u>	57.22% of water retail step rates based on consumption (per agreement)	57.22% of water retail step rates based on consumption (per agreement)
<b>36. <u>Detecto Meters</u></b>		
Per 1,000 gallons	\$4.39	\$5.1802
Per 100 cubic feet	\$3.283	\$3.8748
<b>37. <u>Security Fees</u></b>		
<b>A. Fee for Issuance of Initial Identification Card and         Personal Transponder</b>		
Per Person	\$60.00	\$60.00
Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (Consultants, contractors, non-Water and Sewer Department staff)		
<b>B. Fee for Issuance of Initial Identification Card</b>		
Per Person	\$20.00	\$20.00
Fee charged for processing costs for identification card issued to persons having access to Department facilities. (Consultants, contractors, non-Water and Sewer Department staff)		
<b>C. Fee for Renewal of Expired Identification Card         (one year from date of issuance)         (Consultants, contractors, non-Water and Sewer         Department staff)</b>		
Per Person	\$15.00	\$15.00
<b>D. Fee for Replacement of Identification Card         (card lost, stolen, etc.)</b>		
Per Person	\$15.00	\$15.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b><u>Effective</u> <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
E. Fee for Renewal of Expired Personal Transponder (one year from date of issuance) (consultants, contractors, non-Water and Sewer Department staff)		
Per Person	\$15.00	\$15.00
F. Fee for Replacement of Personal Transponder (transponder lost, stolen, etc.)		
Per Person	\$15.00	\$15.00
G. Fee for Issuance of Initial Transponder for Vehicle or Equipment		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
Fee charged for processing costs for issuance of vehicle or equipment transponder to access Department facilities (consultants, contractors, non-Water and Sewer Department staff)		
H. Fee for Renewal of Expired Transponder for Vehicle or Equipment (one year from date of issuance) (consultants, contractors, non-Water and Sewer Department staff)		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
I. Fee for Replacement of Transponder for Vehicle or Equipment (transponder lost, stolen, etc.)		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
<b>38. <u>Subscription Fee to Access Customer Information System (CIS)</u></b>		
Fee per user	\$6,300.00	\$6,300.00
Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.		

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b>Effective <u>October 1, 2008</u></b>	<b>Proposed <u>October 1, 2009</u></b>
<b>39. <u>Cut For Non-Payment (CONP)</u></b>		
<p>Third Attempt Water Meter Removal Charge</p> <p>Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.</p>	<p>\$250.00</p>	<p>\$250.00</p>
<b>40. <u>Developer Repayment Fee</u></b>		
<p>To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities.</p>	<p>2.5% of gross repayment</p>	<p>2.5% of gross repayment</p>
<b>41. <u>Unauthorized Usage of Water on Fire Lines</u></b>		
<p>Daily penalty charge against fire line accounts for allowing unauthorized usage or waste of water.</p>	<p>\$100.00 per day</p>	<p>\$100.00 per day</p>
<b>42. <u>General &amp; Administrative (G&amp;A) Overhead (OH) Rate</u></b>		
<p>Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement.</p>	<p>10.6% of total cost</p>	<p>10.6% of total cost</p>
<b>43. <u>Pipeline Installation Contributions</u></b>		
<p><b><u>Pipe Size</u></b></p> <p>8"</p> <p>12"</p> <p>Contributory payments by developers of certain development projects as indicated by Section 2.04(2c) of the Rules and Regulations.</p>	<p><b><u>Rate Per Linear Foot</u></b></p> <p>\$42.00</p> <p>\$46.00</p>	<p><b><u>Rate Per Linear Foot</u></b></p> <p>\$42.00</p> <p>\$46.00</p>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

**WATER**

Effective  
October 1, 2008

Proposed  
October 1, 2009

**14. Water Meter Installation Fees**

These fees are for the installation of the water meter(s) only. All new water services must be installed in accordance with the appropriate Water & Sewer Department Standard Detail, prior to the installation of the water meters.

The Department reserves the right to install the appropriate sized meter, if a service is deemed to be oversized for a specific premise, as long as an adequate amount of flow is provided.

Fee for installing initial water meter for new customer  
Service Size (Section 45):

3/4" or 5/8"	\$61.00	\$62.00
1"	\$116.00	\$120.00
2"	\$548.00	\$600.00
4" (with 2 - 2" meters)	\$1,054.00	\$1,150.00
4" Turbo	\$2,975.00	\$3,035.00
6" Turbo	\$4,668.00	\$4,735.00
6" x 4" Turbo	\$6,571.00	\$6,600.00
8" Turbo	\$6,817.00	\$6,890.00
8" x 4" Turbo	\$8,703.00	\$8,740.00
10" Turbo	\$9,068.00	\$9,100.00
10" x 4" Turbo	\$10,954.00	\$10,950.00

**Note:** All other sizes and/or configurations will be charged at actual cost.

**15. Return Field Visit to Set Meter After Failed Meter Installation**

Fee for return field visit to set meter after initial installation was not up to Department standards.

Service Size

5/8" to 1"	\$25.00	\$25.00
2" to 10"	\$50.00	\$50.00

**16. Rental of Light Towers**

\$505.00 per tower per day

\$505.00 per tower per day

**17. Reports Listing New Customers Fee**

\$40.00

\$40.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WATER FEES AND CHARGES**

<b>WATER</b>	<b><u>Effective</u> <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
<b>48. <u>Surcharge for After- Hours Initial Meter Installation:</u></b>		
<u>Service Size:</u>		
3/4" to 1" Service	\$269.00	<u>\$295.00</u>
2" to 4" Service	\$541.00	<u>\$585.00</u>
6" to 10" Service	\$805.00	<u>\$875.00</u>
<b>49. <u>Curb Stop Replacement for Initial Meter Installation</u></b>	<b>\$110.00</b>	<b><u>\$120.00</u></b>
<b>50. <u>Backflow Preventer Initial Test and Certification Fee</u></b>	<b>\$55.00</b>	<b>\$55.00</b>
<b>51. <u>Backflow Prevention Testing Administration Fee</u></b>	<b>\$15.00</b>	<b>\$15.00</b>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>		<b>Effective October 1, 2008</b>		<b>Proposed October 1, 2009</b>	
<b>1.</b>	<b><u>Oversizing Credits</u></b>	<b><u>Credit Per Linear Foot</u></b>	<b><u>Credit Per Plug Valve</u></b>	<b><u>Credit Per Linear Foot</u></b>	<b><u>Credit Per Plug Valve</u></b>
	<b>A. <u>Force Mains</u></b>				
	<b><u>Pipe Size</u></b>				
	8" to 12"	\$7.50	No Credit	\$7.50	No Credit
	8" to 16"	\$15.75	No Credit	\$15.75	No Credit
	8" to 20"	\$38.75	No Credit	\$38.75	No Credit
	8" to 24"	\$33.75	\$3,500.00	\$33.75	\$3,500.00
	8" to 30"	\$75.25	\$3,367.50	\$75.25	\$3,367.50
	8" to 36"	\$89.00	\$7,720.25	\$89.00	\$7,720.25
	12" to 16"	\$6.00	No Credit	\$6.00	No Credit
	12" to 20"	\$33.25	No Credit	\$33.25	No Credit
	12" to 24"	\$28.25	\$4,400.00	\$28.25	\$4,400.00
	12" to 30"	\$70.00	\$3,217.50	\$70.00	\$3,217.50
	12" to 36"	\$67.50	\$7,570.75	\$67.50	\$7,570.75
	16" to 24"	\$20.00	No Credit	\$20.00	No Credit
			<b><u>Credit Per Inch Diameter Per Linear Foot</u></b>		<b><u>Credit Per Inch Diameter Per Linear Foot</u></b>
	<b>B. <u>Gravity Sewer Mains</u></b>	8" and greater	\$1.75		\$1.75
<b>2.</b>	<b><u>Construction Connection Charge</u></b>				
	<b><u>Pipelines</u></b>	<b><u>Pipe Size</u></b>			
	<b><u>Gravity Sewers</u></b>	8"	\$20.00		\$20.00
	<b><u>Force Mains</u></b>	8"	\$18.00		\$18.00
		12"	\$30.00		\$30.00
		16"	\$35.00		\$35.00
	<b><u>Pump Station</u></b>		As determined by the Department based on actual cost		As determined by the Department based on actual cost
<b>3.</b>	<b><u>Connection Charge Rate (Impact Fee)</u></b>				
	Per average daily gallon		\$5.60		\$5.60
	Per average daily gallon for customers utilizing a graywater disposal system		\$2.80		\$2.80

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b><u>Effective</u> October 1, 2008</b>	<b><u>Proposed</u> October 1, 2009</b>
<b>4. <u>Customer Deposit</u></b>		
Residential - based on customer's credit analysis and payment history	\$0.00 to \$100.00	\$0.00 to \$100.00
Commercial - monthly	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00
Commercial - quarterly	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00
<b>5. <u>Septic Tank Disposal Fee</u></b>		
Charged to commercial tankers for unloading septic tank waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$32.50	\$32.50
1,001 - 1,500 gallons - per truck	\$48.75	\$48.75
1,501 - 2,000 gallons - per truck	\$65.00	\$65.00
Over 2,000 gallons - per hundred gallons	\$3.25	\$3.25
<b>6. <u>Grease Trap Disposal Fee</u></b>		
Charged to commercial tankers for unloading grease trap waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$70.00	\$70.00
1,001 - 1,500 gallons - per truck	\$105.00	\$105.00
1,501 - 2,000 gallons - per truck	\$140.00	\$140.00
Over 2,000 gallons - per hundred gallons	\$7.00	\$7.00
<b>7. <u>Combined Septic Tank and Grease Trap Disposal Fee</u></b>		
Charged to commercial tankers for unloading combined septic tank and grease trap waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$42.00	\$42.00
1,001 - 1,500 gallons - per truck	\$63.00	\$63.00
1,501 - 2,000 gallons - per truck	\$84.00	\$84.00
Over 2,000 gallons - per hundred gallons	\$4.20	\$4.20

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b>Effective <u>October 1, 2008</u></b>	<b>Proposed <u>October 1, 2009</u></b>
<b>8. <u>Septic Tank Disposal Deposit</u></b>		
Per septic tank disposal account	\$2,000.00	\$2,000.00
<b>9. <u>High Strength Sewage Surcharge</u></b>		
Per pound for portion of suspended solids in excess of a concentration of 200 milligrams per liter	\$0.1400	\$0.1400
Per pound for portion of biochemical oxygen demand in excess of a concentration of 200 milligrams per liter	\$0.1900	\$0.1900
<b>10. <u>Pump Station Maintenance Fee</u></b>		
Fee charged for maintenance of pump stations under contract with the Department		
Per month	\$1,100.00	\$1,100.00
<b>11. <u>Discharge Regulations Violations</u></b>		
Fine for failure to comply with discharge regulations	\$500.00	\$500.00
<b>12. <u>Removal of Clean-Out Plug</u></b>	\$150.00	\$150.00
<b>13. <u>Permit Fee(s)</u></b>	As charged to the Department by various governmental agencies	As charged to the Department by various governmental agencies
<b>14. <u>Service Location Certificate</u></b>		
To obtain notification of any actual or potential lien amount attached to a service location		
Fee per service address:		
<u>Water &amp; Sewer</u>		
A. Regular service location certificate	\$10.00	\$10.00
B. 24-hour service location certificate	\$20.00	\$20.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b><u>Effective</u> <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
<b>15. <u>Plans Review and Inspection Fees</u></b>		
Processing fees for the review and approval of plans for code compliance regarding sewer extension projects, including sewer laterals, connections and pump stations		
<u>Laterals/Connections</u>	\$55.00	\$55.00
<u>Sewer Main Extensions</u>		
Up to 500 ft.	\$300.00	\$300.00
501 ft. to 2,000 ft.	\$350.00	\$350.00
Greater than 2,000 ft.	\$450.00	\$450.00
 <u>Pump Station</u>	 \$800.00	 \$800.00
<u>Renewal of expired approval and revisions</u> (One year or more after approval)	Same as original fee	Same as original fee
 <b>16. <u>Weed Control Fee</u></b>		
Per quarter	\$20.00	6.00
 <b>17. <u>Facilities with Excessive Infiltration Surcharge</u></b>	10%	10%
 <b>18. <u>Discharge of Sludge Charge</u></b>	\$40.00/ton	\$40.00/ton
 <b>19. <u>Telemetry Equipment Installation Fee</u></b>		
Fee charged for installation of telemetry equipment at developer installed pump stations		
Per pump station	\$7,550.00	\$7,550.00
 <b>20. <u>Marinas</u></b>	40% of retail rate	40% of retail rate
 <b>21. <u>Septage Truck Cleanout Charge</u></b>		
Per cleanout	\$25.00	\$25.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b>Effective October 1, 2008</b>	<b>Proposed October 1, 2009</b>
<b>22. <u>Release of Easement Fees</u></b>		
A. Release of platted easement rights	\$250.00	\$250.00
B. Conditional consent letter for permission to use easement until required by Department	\$50.00	\$50.00
C. All other release requests	\$500.00	\$500.00
<b>23. <u>Completion of Application Form Fees</u></b>		
A. Utilities collection transmission capacity form	\$50.00	\$50.00
B. Industrial pre-treatment facility application form		
Sewer only	\$150.00	\$150.00
<b>24. <u>Completion of Water and Sewer Verification Form Fees*</u></b> (See Attached Table 2 for Listing)		
<u>Sewer Only</u>		
A. Residential (R-A)	\$30.00	\$30.00
B. Multi-family residential (R-B)	\$75.00	\$75.00
C. Non-residential (NR)	\$75.00	\$75.00
<u>Water &amp; Sewer</u>		
A. Residential (R-A)	\$60.00	\$60.00
B. Multi-family residential (R-B)	\$150.00	\$150.00
C. Non-residential (NR)	\$150.00	\$150.00
* No additional process fee will apply to obtain verification forms after execution of agreement		
<b>25. <u>Review and Release of Recorded Document Fees (Other Than Easements)</u></b> (covenants, unities of title, service agreements, warranty deeds)		
A. Sewer only	\$100.00	\$100.00
B. Water & sewer	\$150.00	\$150.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b><u>Effective</u> <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
<b>26. <u>Preparation of Service Agreement Fees *</u></b>		
<u>Sewer Only</u>		
A. <u>Residential, multi-family and Commercial use</u>	\$100.00	\$100.00
B. <u>Residential and multi family use</u>	\$100.00	_____
<u>Water &amp; Sewer</u>		
A. <u>Residential, multi-family and Commercial use</u>	\$200.00	\$200.00
B. <u>Residential and multi family use</u>	\$200.00	_____
* No additional process fee will apply to obtain verification forms after execution of agreement		
<b>27. <u>Preparation of Letter of Availability Fees</u></b>		
A. Sewer only	\$50.00	\$50.00
B. Water & sewer	\$100.00	\$100.00
<b>28. <u>Other Recordable Legal Document Fees</u></b>		
A. Preparation of covenant		
1. Sewer only	\$25.00	\$25.00
2. Water & sewer	\$50.00	\$50.00
B. Preparation of unity of title		
1. Sewer only	\$25.00	\$25.00
2. Water & Sewer	\$50.00	\$50.00
<b>29. <u>Completion of Groundwater Discharge Form Fee</u></b>		
	\$50.00	\$50.00
<b>30. <u>Environmental Quality Control Board (EQCB) Letter Preparation Fees</u></b>		
A. Sewer only	\$35.00	\$35.00
B. Water & sewer	\$70.00	\$70.00
<b>31. <u>Customer Call-Out Fees</u></b>		
Fee for investigation and/or emergency response to sewer collection complaints (call-outs), fee charged only if Department is not responsible to correct complaint		
Fee per call-out:		
A. Regular working hours	\$125.00	\$125.00
B. Non-regular working hours	\$175.00	\$175.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b>Effective <u>October 1, 2008</u></b>	<b><u>Proposed</u> <u>October 1, 2009</u></b>
<b>32. <u>Customer Initiated Closed Circuit Television Lateral Inspection Fee</u></b>		
Per inspection	\$250.00	\$250.00
<b>33. <u>Review of Shop Drawings Fee</u></b>		
Per shop drawing	\$100.00	\$100.00
Fee charged for the review of shop drawings for Department compliance regarding sewer manholes, fittings, taps and pump stations		
<b>34. <u>Blueline Prints Requested From As-Builts Fee</u></b>		
Fee per blueline print	\$5.00	\$5.00
<b>35. <u>Design and Construction Standard Specifications and Details Publication Fee</u></b>		
Per publication	\$50.00	\$50.00
<b>36. <u>Safety and Rescue Training Course Fees</u></b>		
<u>Water &amp; Sewer</u>		
A. Confined space entry (24 hours)	\$450.00	\$450.00
B. Hazardous material technician and incident command class (40 hours)	\$550.00	\$550.00
C. Hazwoper training (40 hours)	\$550.00	\$550.00
D. Air monitoring (16 hours)	\$150.00	\$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	\$250.00	\$250.00
F. Fall protection/scaffolding (16 hours)	\$250.00	\$250.00
G. Electrical safety (16 hours)	\$500.00	\$500.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<u>Effective</u> <u>October 1, 2008</u>	<u>Proposed</u> <u>October 1, 2009</u>
H. Respiratory protection (40 hours)	\$450.00	\$450.00

**NOTE:** The revenues from the above course fees are allocated to the water and wastewater funds.

**37. Laboratory Fees for Wastewater Tests**

Per Sample (Excludes Sample Collection)

Bacteriology (Membrane Filter)	\$15.00	\$15.00
Bacteriology (Membrane Filter) – After Hours Charge to Wholesale Customers	\$40.00	\$40.00
Nitrate	\$10.00	\$10.00
Nitrite	\$10.00	\$10.00
<u>Per Sample (Excludes Sample Collection) (continued)</u>		
Alkalinity	\$8.00	\$8.00
Chloride	\$8.00	\$8.00
Conductivity	\$4.00	\$4.00
Total Dissolved Solids (TDS)	\$6.00	\$6.00
Chlorine Residual	\$10.00	\$10.00
Ammonia - Nitrogen	\$10.00	\$10.00
Dissolved Oxygen	\$6.00	\$6.00
Total Phosphorous	\$10.00	\$10.00
Ortho Phosphate	\$10.00	\$10.00
Biochemical Oxygen Demand	\$12.00	\$12.00
pH	\$4.00	\$4.00
Sulfate	\$16.00	\$16.00
Total Kjeldahl Nitrogen	\$14.00	\$14.00
Total Organic Carbon	\$16.00	\$16.00
Total Suspended Solids	\$6.00	\$6.00
Sodium	\$18.00	\$18.00

**38. Preparation of GIS Adhoc Maps and/or Data Fees**

Per hour (minimum one hour)	\$65.00	\$65.00
Additional copies of the same map Per copy	\$25.00	\$25.00

**39. Billing Service Fee for Processing  
Stormwater Utility Fee for Municipalities**

Fee Determined by Agreement

Fee Determined by Agreement

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<b>Effective <u>October 1, 2008</u></b>	<b>Proposed <u>October 1, 2009</u></b>
<p><b>40. <u>Billing Service Fee for Processing Sewer Billings for Coral Gables</u></b></p>	<p>Fee Determined by Agreement</p>	<p>Fee Determined by Agreement</p>
<p><b>41. <u>Graywater Disposal System</u></b></p> <p>Customers who utilize an approved graywater disposal system and install a sub-meter to measure water entering the property which utilizes the graywater disposal system will not be charged wastewater disposal for usage measured on the sub-meter.</p>		
<p><b>42. <u>Security Fees</u></b></p>		
<p>A. Fee for Issuance of Initial Identification Card and Personal Transponder</p>		
<p>Per Person</p>	<p>\$60.00</p>	<p>\$60.00</p>
<p>Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (consultants, contractors, non-Water and Sewer Department staff)</p>		
<p>B. Fee for Issuance of Initial Identification Card</p>		
<p>Per Person</p>	<p>\$20.00</p>	<p>\$20.00</p>
<p>Fee charged for processing costs for identification card issued to persons having access to Department facilities. (consultants, contractors, non-Water and Sewer Department staff)</p>		
<p>C. Fee for Renewal of Expired Identification Card (one year from date of issuance) (consultants, contractors, non-Water and Sewer Department staff)</p>		
<p>Per Person</p>	<p>\$15.00</p>	<p>\$15.00</p>
<p>D. Fee for Replacement of Identification Card (card lost, stolen, etc.)</p>		
<p>Per Person</p>	<p>\$15.00</p>	<p>\$15.00</p>

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<u>Effective</u> <u>October 1, 2008</u>	<u>Proposed</u> <u>October 1, 2009</u>
<b>E. Fee for Renewal of Expired Personal Transponder (one year from date of issuance) (consultants, contractors, non-Water and Sewer Department staff)</b>		
Per Person	\$15.00	\$15.00
<b>F. Fee for Replacement of Personal Transponder (transponder lost, stolen, etc.)</b>		
Per Person	\$15.00	\$15.00
<b>G. Fee for Issuance of Initial Transponder for Vehicle or Equipment</b>		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
Fee charged for processing costs for issuance of vehicle or equipment transponder to access Department facilities (consultants, contractors, non-Water and Sewer Department staff)		
<b>H. Fee for Renewal of Expired Transponder for Vehicle or Equipment (one year from date of issuance) (consultants, contractors, non-Water and Sewer Department staff)</b>		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
<b>I. Fee for Replacement of Transponder for Vehicle or Equipment (transponder lost, stolen, etc.)</b>		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
<b>J. Fee for Issuance of Initial Identification Card and Personal Transponder for Septic Tank Company Employees</b>		
Per Septic Tank Company Employee	\$35.00	\$35.00
Fee charged for processing costs for identification card and transponder issued to persons having access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.		
<b>K. Fee for Renewal of Expired Identification Card and Personal Transponder for Septic Tank Company Employees (one year from date of issuance)</b>		
Per Septic Tank Company Employee	\$30.00	\$30.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>L. Fee for Replacement of Identification Card and Personal Transponder for Septic Tank Company Employees (card and transponder lost, stolen, etc.)</b>		
Per Septic Tank Company Employee	\$30.00	\$30.00
<b>M. Fee for Issuance of Initial Transponder for Septic Tank Vehicles</b>		
Per Septic Tank Vehicle	\$25.00	\$25.00
Fee charged for processing costs for issuance of septic tank vehicle transponder for access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.		
<b>N. Fee for Renewal of Expired Transponder for Septic Tank Vehicles (one year from date of issuance)</b>		
Per Septic Tank Vehicle	\$25.00	\$25.00
<b>O. Fee for Replacement of Transponder for Septic Tank Vehicles (transponder lost, stolen, etc.)</b>		
Per Septic Tank Vehicle	\$25.00	\$25.00
<b>43. <u>Subscription Fee to Access Customer Information System (CIS)</u></b>		
Fee per user	\$6,300.00	\$6,300.00
Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.		
<b>44. <u>Cut For Non-Payment (CONP)</u></b>		
Third Attempt Water Meter Removal Charge	\$250.00	\$250.00
Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.		

**MIAMI-DADE WATER AND SEWER DEPARTMENT  
SCHEDULE OF WASTEWATER FEES AND CHARGES**

<b>WASTEWATER</b>	<u>Effective October 1, 2008</u>	<u>Proposed October 1, 2009</u>
<b>45. <u>Developer Repayment Fee</u></b>		
To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities.	2.5% of gross repayment	2.5% of gross repayment
<b>46. <u>General &amp; Administrative (G&amp;A) Overhead (OH) Rate</u></b>		
Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement.	10.6% of total cost	10.6% of total cost
<b>47. <u>Rental of Light Towers</u></b>		
	\$505.00 per tower per day	\$505.00 per tower per day
<b>48. <u>Reports Listing New Customer Fee</u></b>		
	\$40.00	\$40.00
<b>49. <u>Sewer Force Main Pipe Tapping Charges</u></b>		
Tap Size:		
4"	\$405.00	<u>\$470.00</u>
6"	\$445.00	<u>\$550.00</u>
8"	\$491.00	<u>\$615.00</u>
12"	\$653.00	<u>\$860.00</u>
16"	\$936.00	<u>\$1,385.00</u>
20"	\$1,084.00	<u>\$1,695.00</u>
Overtime Charge	\$85.00	<u>\$95.00</u>

**NOTE:** There will be a ~~\$170.00~~ \$180.00 charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.

**MIAMI-DADE WATER AND SEWER DEPARTMENT**

**Table 2**

No.	Types of Building Usages	Rating	Verification Form Fee Listing
1	Adult Congregate Living Units and Other Residential Institutions and Facilities	100 gpcd	NR
2	Airport	5 gpd/passenger 10 gpd/employee	NR
3	Apartments (per unit)	200 gpd	R-B
4	Banquet Halls	25 gpd/seat	NR
5	Barbershops	10 gpd/100 sq. ft.	NR
6	Bars and Cocktail Lounges	25 gpd/seat	NR
7	Beauty Shops	75 gpd/seat	NR
8	Bowling Alleys	100 gpd/lane	NR
9	Camper or Trailer Parks	150 gpd/space	NR
10	Car Washes (hand type)	1,000 gpd/bay	NR
11	Car Washes (recycling type)	750 gpd/bay	NR
12	Coin Laundries	175 gpd/washer	NR
13	Country Clubs	25 gpd/member	NR
14	Dentist Offices	275 gpd/dentist	NR
15	Duplexes or Twin Home Residences	250 gpd/unit	R-A
16	Factories (with showers)	20 gpd/100 sq. ft.	NR
17	Factories (without showers)	10 gpd/100 sq. ft.	NR
18	Food Preparation Outlets (bakeries, meat markets, commissaries)	350 gpd minimum 50 gpd/100 sq. ft.	NR
19	Funeral Homes	10 gpd/100 sq. ft.	NR
20	Gas Stations, Minimarts	450 gpd	NR

**MIAMI-DADE WATER AND SEWER DEPARTMENT**

**Table 2**

No.	Types of Building Usages	Rating	Verification Form Fee Listing
21	Health Spas, Gyms with showers	35 gpd/100 sq. ft.	NR
22	Health Spas, Gyms without showers	20 gpd/100 sq. ft.	NR
23	Hospitals	250 gpd/bed	NR
24	Hotels and Motels	100 gpd/room or unit	NR
25	House of Worship	3 gpd/seat	NR
26	Kennels	30 gpd/cage	NR
27	Marinas	40 gpd/boat slip	NR
28	Mobile Home Parks	300 gpd/unit	R-A
29	Motor Vehicle Service Stations	10 gpd/100 sq. ft.	NR
30	Nursing or Convalescent Homes	150 gpd/bed	NR
31	Office Buildings	10 gpd/100 sq. ft.	NR
32	Parks (with toilets only)	5 gpd/person	NR
33	Parks (with toilets and showers)	20 gpd/person	NR
34	Pet Grooming	10 gpd/100 sq. ft. + 75 gpd/tub	NR
35	Physician Offices	250 gpd/physician	NR
36	Public Swimming Facilities	10 gpd/person	NR
37	Restaurants (full service)	50 gpd/seat 350 gpd minimum	NR
38	Restaurants (fast food service)	35 gpd/seat 350 gpd minimum	NR
39	Restaurants (take-out service)	50 gpd/100 sq. ft. 350 gpd minimum	NR

**MIAMI-DADE WATER AND SEWER DEPARTMENT**

**Table 2**

No.	Types of Building Usages	Rating	Verification Form Fee Listing
40	Schools		
	a) day care/nursery	5 gpd/student	NR
	b) regular schools	10 gpd/student	
	c) with cafeteria, add: d) with showers, add:	5 gpd/student 5 gpd/student	DADE COUNTY SCHOOL BOARD
41	Shopping Centers (dry use)	5 gpd/100 sq. ft.	NR
42	Show Rooms	10 gpd/100 sq. ft.	NR
43	Single Family Residences	350 gpd	R-A
44	Stadiums, Frontons, Ball Parks	3 gpd/seat	NR
45	Storage or Mini Warehouses	5 gpd/1,000 sq. ft.	NR
46	Stores (without food service)	5 gpd/100 sq. ft.	NR
47	Theaters		
	a) indoor auditorium b) outdoor drive-in	3 gpd/seat 5 gpd/car space	NR
48	Townhouse Residences	250 gpd	R-B
49	Veterinarian Offices		
	a) per veterinarian b) with kennels	250 gpd 30 gpd/cage	NR
50	Warehouse/Industrial Speculation Buildings	20 gpd/1,000 sq. ft.	NR

Note:

- gpd = gallons per day
- gpcd = gallons per capita per day
- R-A = Residential
- R-B = Multi-family Residential
- NR = Non-residential

**MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS**

**RECOMMENDED EXPENDITURES**

**Fiscal Year 2009-10**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$177,761. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

**1. Airports Council International (ACI)**

**Event: Conferences**

**Amount recommended: \$8,261**

The Miami-Dade Aviation Department will co-host numerous conferences with Airports Council International during this fiscal year. The conferences will enable MIA to promote itself to a large number of airports.

**2. Caribbean Central American Action (CCAA)**

**Event: Miami Conference on the Caribbean & Central America**

**Amount recommended: \$4,000**

This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues critical to the countries of Central America and the Caribbean basin. Miami International Airport has strong interests in these matters to maintain its position as the nation's air service gateway to Latin America and the Caribbean.

**3. Miami-Dade County Aviation Department (MDAD)**

**Event: Inaugurals for new airlines**

**Amount recommended: \$2,500**

The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airlines.

**4. Free Trade Area of the Americas (FTAA)**

**Event: Caribbean Symposium**

**Amount recommended: \$4,000**

Participation in the symposium is recommended to promote MIA's position as a gateway to North America. In addition, Miami is still vying for selection as the permanent site of the FTAA Secretariat headquarters.

5. **Miami-Dade County Aviation Department (MDAD)**  
**Event: Community Outreach Programs**  
**Amount recommended: \$25,000**

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community activities such as AFRICANDO as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

6. **Foundation for Democracy in Africa (FDA)**  
**Event: US Africa Air Transportation Summit**  
**Amount recommended: \$19,000**

Miami is poised to be the gateway to the U.S. for Africa for air service development in conjunction with the FDA and as such, the major economic beneficiary from related future growth. Through the summit, Miami-Dade Aviation Department will continue to promote air service and cargo trade between the two continents via Miami International Airport.

7. **Airport Minority Advisory Council (AMAC)**  
**Event: Annual Airport Business Diversity Conference**  
**Amount recommended: \$5,000**

The AMAC promotes the full participation of minority and women-owned businesses in airport contracts and promotes the employment of minorities and women in the airport industry. On a yearly basis, MDAD pledges \$5,000 to the AMAC to sponsor their Annual Airport Business Diversity Conference. This sponsorship entitles MDAD to free conference registrations, a half page ad in the conference's journal, and an exhibit booth. The AMAC annual conference is co-sponsored by the FAA and has become one of the largest aviation conferences in the United States. The event brings together businesses, aviation professionals, government officials and individuals from around the country to discuss a variety of subjects ranging from how to do business at airports to public policy issues impacting the entire aviation industry.

8. **Miami-Dade County**  
**Event: Miami-Dade County Days in Tallahassee 2010**  
**Amount recommended: \$3,000**

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

9. **American Association of Airport Executives (AAAE)**  
**Event: Customer Service & Volunteers Educational Conference**  
**Amount recommended: \$2,500**

This is an educational program for Customer Service and the Volunteer Airport Ambassador Program at airports.

10. **Florida Airports Council (FAC)**  
**Events: 2010 FAC State Summit, the Washington Fly-in, and the FAC Annual Conference**  
**Amount recommended: \$5,000**  

MDAD will co-sponsor the FAC State Legislative Summit, at which the Department will be represented by its Office of Governmental Affairs. The \$5,000 requested amount includes all the events.
11. **Capital Improvement Program (CIP)**  
**Events: Promotion/grand openings of completed MIA construction projects**  
**Amount recommended: \$19,000**  

Ongoing CIP projects at Miami International Airport such as: North Terminal, Concession openings, March Spring Fling, promotion and grand openings of Central and North Terminals, etc.
12. **Miami-Dade County Aviation Department**  
**Event: Summer and Seasonal Travel Programs**  
**Amount recommended: \$3,000**  

MDAD's Terminal Operations & Customer Service Division will continue the Summer Travel Program and Seasonal Travel Programs by providing entertainment to for passengers during the heavily traveled months. This program is designed to brighten airport passengers' and visitors' experience while traveling through MIA, thereby enhancing MIA's image and promoting repeat business.
13. **The Latin Chamber Of Commerce (CAMACOL)**  
**Event: Hemispheric Congress Sponsorship**  
**Amount recommended: \$4,000**  

This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.
14. **The Industrial Association of Dade County, (IADC)**  
**Event: Round Table and breakfast**  
**Amount recommended: \$1,500**  

The Maintenance Division of Miami-Dade County Aviation Department will host the IADC breakfast on the second Friday of every month. This organization has become a respected voice on local issues, and governmental and regulatory issues affecting the industrial and commercial real estate industry and its affiliated service businesses. IADC Roundtable meetings provide an opportunity for members and guests to network with each other.

15. **Miami-Dade County Aviation Department**

**Event: Survival Fire Drill**

**Amount recommended: \$5,000**

The survival drill is conducted by The Fire Department of Miami-Dade County Aviation Department to review safety practices.

16. **World Trade Center Miami**

**Event: Air Cargo Americas International Congress and Exhibition**

**Amount recommended: \$50,000**

Air Cargo Americas is a forum for aviation executives to exchange views, develop strategies to enhance the growth of the air cargo industry in the Americas, and showcase the latest products and technologies. MDAD is on the Air Cargo Americas Steering Committee and will be hosting the 2009 show in November 2009.

17. **U.S. Dept. of Commerce-Minority Business Development Agency (MBDA)**

**Event: National Minority Enterprise Development Conference (MEDWeek)**

**Amount recommended: \$4,500**

MEDWeek is South Florida's annual Business Opportunity Conference & Matchmaker Expo for Small, Minority, Women & Veteran-Owned Businesses, government agencies, and corporations. The conference is sponsored by the US Department of Commerce and MDAD has been a participant from its inception.

18. **Miami-Dade County Aviation Department (MDAD)**

**Event: Monthly Miami Airport Affairs Committee (MAAC) meetings**

**Amount recommended: \$5,000**

The MAAC meetings are attended by the Aviation Director and other senior MDAD staff members. These meetings are held to discuss and address issues arising from MIA operations which directly impact the airlines; as well as provide answers to requests for information. These meetings are held in the Hotel MIA Conference Center and catered by the hotel.

19. **American Association of Airport Executives (AAAE) & Airport Minority Advisory Council (AMAC)**

**Event: AAAE/AMAC 16<sup>th</sup> Annual Airports Economic Forum**

**Amount recommended: \$7,500**

MDAD will provide a \$7500 sponsorship of the AAAE and AMAC's annual Airports Economic Forum. The forum is attended by airport representatives and aviation experts and presents up-to-date information on legislation, regulatory changes, and best practices from the nation's airports, successful large and small businesses, and legal and financial experts. Typically the forum attracts between 120 and 150 participants from across the nation to discuss and explore how to achieve economic success for U.S. airports.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.



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**Seaport Promotional Fund  
Recommended Expenditures  
FY09-10**

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As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling \$426,000 for other county offices and programs and \$410,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorneys Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)

Event title: "Hemispheric Congress"  
Amount recommended: \$125,000

The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau

Event title: "Cruise Miami Promotion Program"  
Amount recommended: \$75,000

The aim of this program is to increase the length of stay in Miami-Dade County for cruise and air passengers utilizing the Dante B. Fascell Port of Miami-Dade and Miami International Airport as embarkation/debarkation points for overnight cruise voyages. Other participants targeted for cooperation in this program includes cruise lines, airlines and area hotels. A portion of these funds will be utilized, as in previous years, to co-sponsor the Florida Caribbean Cruise Association Gala Dinner. This dinner is supported by the Seatrade Cruise Convention which benefits the tourism industry in Miami-Dade County.

3. Florida International University

Event title: Inter-American Conference of Mayors  
Amount recommended: \$ 40,000

The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

**4. Seatrade Cruise Shipping Convention**

Event title: "FCCA Gala Dinner, Conference and related events"  
Amount recommended: \$70,000

The Seatrade Cruise Shipping Convention is the premier annual convention in the cruise industry. It is attended regularly by over 5,000 participants, including over 1,000 cruise line owners and operators. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Dante B. Fascell Port of Miami-Dade and the County can receive more exposure. Funds for this event will be spent directly by the Port for the FCCA Gala Dinner, Conference and related events.

**5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Night**

Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Night"  
Amount recommended: \$25,000

Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized for a Customer Appreciation Night to take place either at the Port or at an off-Port site.

**6. World Trade Center Miami**

Event title: Sea Cargo Americas Trade Show & Congress  
Amount recommended: \$75,000

This is our bi-annual congress to continue to provide a forum for executives in the sea cargo industry to exchange views on global trade and enhance growth of the industry in the Western Hemisphere. The trade show component will showcase the latest products and technology utilized in this ever evolving and competitive industry.

**Aviation**

**EXECUTIVE**

- Establishes departmental policy; directs overall management; provides long-term vision and logistics; and implements legislative policy and directives

<u>FY 08-09</u> 35	<u>FY 09-10</u> 36
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**FINANCE AND STRATEGY**

- Manages accounting and financial services

<u>FY 08-09</u> 75	<u>FY 09-10</u> 69
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**SECURITY AND COMMUNICATIONS**

- Provides investigative police and uniform services; issues security access IDs

<u>FY 08-09</u> 282	<u>FY 09-10</u> 382
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**ADMINISTRATION**

- Manages the Department's support service functions to funded procurement, human resources, and information technology functions

<u>FY 08-09</u> 133	<u>FY 09-10</u> 127
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**FACILITIES MANAGEMENT**

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

<u>FY 08-09</u> 499	<u>FY 09-10</u> 616
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**OPERATIONS**

- Manages airfield, terminal, and landside areas of MIA and the GAA

<u>FY 08-09</u> 396	<u>FY 09-10</u> 119
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**BUSINESS RETENTION AND DEVELOPMENT**

- Develops, administers, and monitors lease agreements and plans; and recommends future business and economic development

<u>FY 08-09</u> 45	<u>FY 09-10</u> 39
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**AVIATION PLANNING, LAND-USE AND GRANTS**

- Conducts land use/zoning analyses and administers the grant seeking/administration process

<u>FY 08-09</u> 11	<u>FY 09-10</u> 0
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**FACILITIES DEVELOPMENT**

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

<u>FY 08-09</u> 38	<u>FY 09-10</u> 47
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**Community Action Agency**

**OFFICE OF THE DIRECTOR**

- Formulates policies and provides overall direction and coordination of departmental functions; provides staff support to the Community Action Agency Board; performs all personnel functions

FY 08-09      FY 09-10  
 13                      12

**FISCAL MANAGEMENT**

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

FY 08-09      FY 09-10  
 7                      7

**HEAD START/EARLY HEAD START**

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

FY 08-09      FY 09-10  
 473                      57

**SELF HELP DIVISION**

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, Low-Income Home Energy Assistance Program (LIHEAP), information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and the Fathers Program; and provides staff support to 21 Community Advisory Committees (CAC)

FY 08-09      FY 09-10  
 116                      53

**GREATER MIAMI SERVICE CORPS**

- Administers and operates the National Urban Corps for Greater Miami that involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

FY 08-09      FY 09-10  
 16                      16

**ENERGY PROGRAMS**

- Provides services and administration of the Energy Program to include Single Family Rehab Program, Weatherization LIHEAP, Solar Program, and OCED Funded Home Repair Programs

FY 08-09      FY 09-10  
 20                      33

**EMERGENCY MANAGEMENT**

- Provides overall leadership, management, and coordination of the Department; manages the County's emergency operations; plans, coordinates and implements disaster preparedness and response programs

FY 08-09  
24

FY 09-10  
19

**FINANCE**

**OFFICE OF THE DIRECTOR**

- Formulates and directs overall financial policy of the County

FY 08-09                      FY 09-10  
7    7

<p><b><u>CONTROLLER</u></b></p> <ul style="list-style-type: none"><li>• Satisfies legal and mandated requirements; process vendor payments and payroll; maintains County's general ledger system; and provides financial reporting</li></ul> <p><u>FY 08-09</u>                      <u>FY 09-10</u> 128    114</p>	<p><b><u>CASH MANAGEMENT</u></b></p> <ul style="list-style-type: none"><li>• Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy</li></ul> <p><u>FY 08-09</u>                      <u>FY 09-10</u> 8    8</p>	<p><b><u>BOND ADMINISTRATION</u></b></p> <ul style="list-style-type: none"><li>• Manages the County's debt financing</li></ul> <p><u>FY 08-09</u>                      <u>FY 09-10</u> 7    9</p>
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**TAX COLLECTOR**

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing)

FY 08-09                      FY 09-10  
191    185

## Fire Rescue

### OFFICE OF THE FIRE CHIEF

- Provides leadership and direction, establishes long-term vision for the fire rescue services, formulates departmental policy, provides planning, research, accreditation and quality management for department

FY 08-09  
37

FY 09-10  
16

### BUDGET/PLANNING/GRANTS/FACILITIES

- Oversees capital project development, manages fiscal operations including capital and grants management, directs strategic and organizational planning projects administers off-duty services, responsible for facilities maintenance and construction

FY 08-09  
75

FY 09-10  
72

### ADMINISTRATION

- Directs human resources activities, maintains medical records, functions as liaison with elected officials and County administrative offices, oversees policy and procedures development, maintains departmental records, public affairs, management information and computer systems, develops recruitment programs, and procurement management

FY 08-09  
104

FY 09-10  
89

### TECHNICAL/SUPPORT SERVICES

- Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and new program development, provides fire prevention and public education programs, directs fire prevention and building and alarm inspections, warehouse and supply, motor pool, and research and development activities, responsible for maintenance and repair of departmental heavy equipment fleet, dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations

FY 08-09  
347

FY 09-10  
373

### SUPPRESSION AND RESCUE

- Provides fire suppression services, ground and air rescue transport, and medical services to the public, performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT), performs building inspections, safety surveys, and firefighting and rescue demonstrations, oversees Airport and Seaport fire and rescue services and employee training activities, provides Fire Department personnel and equipment support for special events, maintains Antivenin Bank and administers the Anti-venom program, oversees ocean rescue services, provides advanced emergency medical services training, certification maintenance, and hospital liaison services

FY 08-09  
2,023

FY 09-10  
2,032

**GIC**

**DIRECTOR**

- Oversees the management of the Department and provides overall administration to departmental operations

<u>FY 08-09</u> 3	<u>FY 09-10</u> 3
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**ENABLING BUSINESS SOLUTIONS**

- Provides administration, quality assurance, business intelligence, citizen relationship management, and eGov application development support

<u>FY 08-09</u> 25	<u>FY 09-10</u> 26
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**CUSTOMER SERVICE**

- Provides the public with centralized telephone access (311) and five ServiceDirect locations for in-person customer service and citizen engagement activities

<u>FY 08-09</u> 161	<u>FY 09-10</u> 138
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**MARKETING AND PUBLIC EDUCATION**

- Provides elected officials and departments with multi-media marketing and public education services

<u>FY 08-09</u> 47	<u>FY 09-10</u> 45
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**Human Services**

**OFFICE OF THE DIRECTOR**

- Formulates policies and provides overall direction and coordination of departmental functions

<u>FY 08-09</u> 7	<u>FY 09-10</u> 7
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**ADMINISTRATION**

- Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items and all leases for DHS facilities

<u>FY 08-09</u> 27	<u>FY 09-10</u> 26
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**CHILD DEVELOPMENT SERVICES**

- Administers child care services including school readiness, inclusion and voluntary pre-kindergarten, at family day care/child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families

<u>FY 08-09</u> 196	<u>FY 09-10</u> 189
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**REHABILITATIVE SERVICES**

- Administers comprehensive substance abuse treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, diversion, and in-jail treatment services; provides outreach services to homeless individuals and families

<u>FY 08-09</u> 118	<u>FY 09-10</u> 103
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**ELDERLY, DISABILITY, AND VETERAN SERVICES**

- Administers programs focusing on the development and care of individuals including a continuum of services for the elderly, veterans, and program for the disabled (DSAIL)

<u>FY 08-09</u> 221	<u>FY 09-10</u> 0
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**TARGETED SERVICES**

- Administers and coordinates clinical intervention services to families in distress including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start

<u>FY 08-09</u> 140	<u>FY 09-10</u> 91
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## Inspector General

### INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, inspecting, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional functions in the office's efforts to investigate, audit, and inspect including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness

FY 08-09  
38

FY 09-10  
38

# Miami-Dade Police

## OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration to departmental operations, provides legal counsel, disseminates information to the media and the public; provides psychological services for employees; and is responsible for budget, finance, procurement, personnel, grants, legislative coordination, and planning

FY 08-09  
188

FY 09-10  
179

### SUPPORT SERVICES

- Provides communications; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory, central records, and property and evidence bureaus; conducts crime scene investigations; responsible for information systems, fleet, and facilities management; coordinates training activities; conducts false alarm investigations; and is responsible for Headquarters security

FY 08-09  
934

FY 09-10  
938

### POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; conducts environmental and illegal dumping investigations; and manages contracted police services with municipalities

FY 08-09  
1,780

FY 09-10  
1,785

### DEPARTMENTAL SERVICES

- Provides sheriff and specialized services; processes and secures criminal warrants; provides court security and serves writs; manages the school crossing guards program; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 08-09  
618

FY 09-10  
610

### INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, sexual, domestic, and economic crimes; collects and disseminates criminal intelligence; is responsible for professional compliance and investigates complaints about departmental employees; conducts strategic and specialized investigations; conducts public corruption investigations; and is responsible for homeland security

FY 08-09  
813

FY 09-10  
831

**PLANNING AND ZONING**

**OFFICE OF THE DIRECTOR**

- Provides overall direction to departmental operations and is responsible for preparing and implementing the Comprehensive Development Master Plan (CDMP) and zoning laws of Miami-Dade County, coordinates historic preservation activities and countywide healthcare planning, and manages the preparation, legal review, and certification of documents related to planning and zoning

FY 08-09                      FY 09-10  
 3    3

**ZONING**

- Ensures all commercial, office, residential, industrial and agricultural development approvals conform to all the land use regulations in accordance with Chapter 33 of the Code of Miami-Dade County

FY 08-09                      FY 09-10  
 56    36

**PLANNING**

- Manages the preparation, update, and interpretation of the CDMP; prepares population projections, economic, demographic, and growth alternatives for Miami-Dade County and conducts collaborative long- and short-range planning programs

FY 08-09                      FY 09-10  
 63    50

**ADMINISTRATION**

- Provides information technology and geographic information services, personnel, accounting, budgeting, procurement, public information, safety, capital inventory, and related support functions

FY 08-09                      FY 09-10  
 24    31

**OFFICE OF HISTORIC PRESERVATION AND ARCHEOLOGICAL RESOURCES**

- Coordinates countywide historic preservation activities and carries out requirements of Miami-Dade County's Historic Preservation ordinance; designates historic and archeological sites; reviews proposed alterations, tax abatement, and other financial incentive applications for designated properties

FY 08-09                      FY 09-10  
 4    0

**LEGAL/AGENDA COORDINATION/COMMUNITY COUNCILS**

- Manages the preparation, legal review, and certification of documents related to planning, zoning and development, and legislative, and Development of Regional Impact (DRI) development orders; provides support to DIC Executive Council and the Community Zoning Appeals Board

FY 08-09                      FY 09-10  
 5    7

**ECONOMIC ANALYSIS AND POLICY**

- Coordinates and integrates Miami-Dade County's various economic development initiatives in pursuit of the County's strategic economic goals

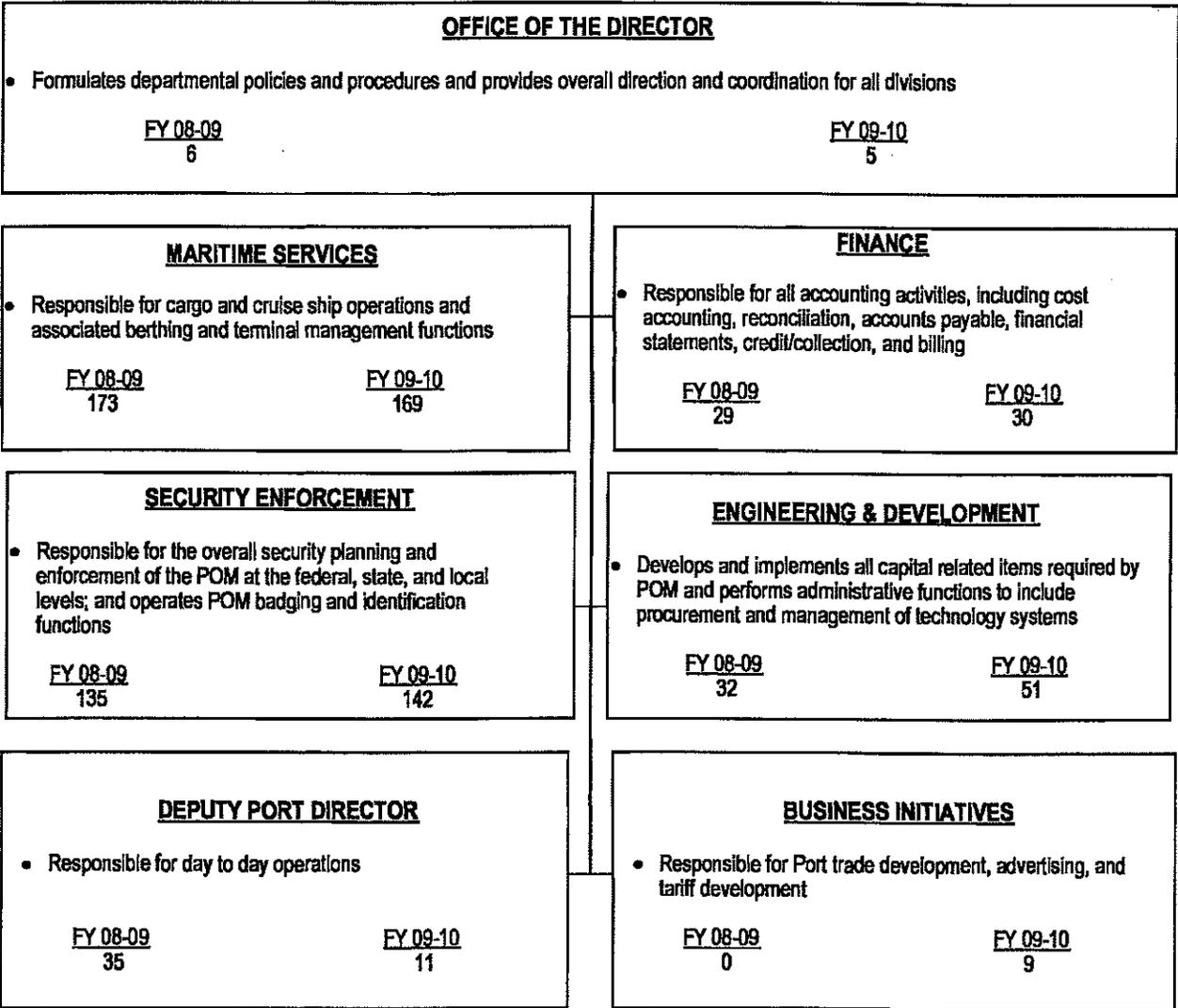
FY 08-09                      FY 09-10  
 0    3

**OFFICE OF COUNTYWIDE HEALTHCARE PLANNING**

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 08-09                      FY 09-10  
 5    5

**Seaport**



**MDT**

**OFFICE OF THE DIRECTOR**

implements policy and establishes direction for all aspects of the organization

FY 08-09  
9

FY 09-10  
9

**CUSTOMER SERVICE**

- Administers customer service functions for citizens that use public transportation services

FY 08-09  
63

FY 09-10  
56

**METROBUS**

- Manages operations and maintenance for bus service

FY 08-09  
2,055

FY 09-10  
1,995

**METROMOVER**

- Administers Metromover service throughout the Downtown perimeter

FY 08-09  
70

FY 09-10  
70

**METRORAIL**

- Manages rail maintenance and operations along 22.2 mile corridor

FY 08-09  
432

FY 09-10  
427

**PARATRANSIT**

- Provides administrative function for Special Transportation Services (STS)

FY 08-09  
32

FY 09-10  
31

**ENGINEERING**

- Provides project management for capital improvement program and performs transportation system analysis

FY 08-09  
159

FY 09-10  
158

**OPERATIONAL SUPPORT**

- Provides administrative and logistical support for departmental operations

FY 08-09  
481

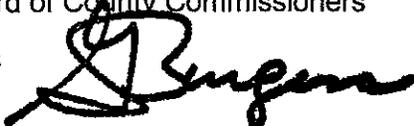
FY 09-10  
455

# Memorandum



**Date:** September 17, 2009

**To:** Honorable Chairman Dennis Moss  
and Members, Board of County Commissioners

**From:** George M. Burgess  
County Manager 

**Subject:** Supplemental Information for Second Budget Hearing – FY 2009-10 Proposed Budget

This item has been amended to reflect the correction of a scrivener error in the Cultural Program and Library System paragraph on page four line six of this memorandum associated with the funding distribution for cultural grants. The sentence was corrected to read as follows: "This funding will restore 70 percent funding for cultural grants (~~\$2,988~~ 5,976 million from library district and ~~\$479,000~~ \$480,000 from the Countywide general fund)." In addition, the Revenue Adjustments table below was missing the description for the grants associated with elderly and veteran services and other proprietary revenues which was numerically listed.

This memorandum describes adjustments that have been developed to address the priorities identified by the Board at your Committee of the Whole meetings and in meetings we have held with individual Commissioners. We have balanced the priority buybacks against the reductions that were agreed to via straw vote at the various meetings. While these adjustments do not fully address all of the priorities identified by the Board, we believe they go a long way toward restoring priority programs and services. Programs for the elderly, veterans and the disabled are fully restored. Funding is partially restored to the Park and Recreation Department and to community-based organizations. County Head Start slots are reinstated, and the one day reduction at all libraries is reinstated. Support for cultural groups and facilities and the Sports Commission is provided. Cooperative Extension and the Drug Abuse Resistance Education (DARE) program, Police Athletic League (PAL) and other programs are also restored. The table below details the adjustments required in order to fund these restorations and Attachment 1 provides the adjustments necessary for each department or appropriation and will have to be amended into the appropriate budget ordinances at this final budget hearing.

### Revenue Budget Recommendations (Dollars in Thousands)

	<u>CW</u>	<u>UMSA</u>	<u>Fire Rescue/ Library</u>	<u>Proprietary/ Other</u>	<u>Total</u>
<b>Revenue Adjustments</b>					
Capital Outlay Reserve - Transfer from Fleet Replacement Trust Fund	0	0	0	2,000	2,000
Transfer from Proprietary Departments to Emergency Contingency Reserve	0	0	0	17,350	17,350
Fire Rescue	0	0	(1,500)	0	(1,500)
Park and Recreation - Additional Program Revenue	0	0	0	1,000	1,000
Human Services Grants and Other Proprietary Revenue	0	0	0	6,668	6,668
Cultural Programs and Sports Commission	0	0	0	2,196	2,196
<b>Total Revenue Adjustments</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,500)</b>	<b>\$29,214</b>	<b>\$27,714</b>

**Expenditure Budget Recommendations**  
(Dollars in Thousands)

	<u>CW</u>	<u>UMSA</u>	<u>Fire Rescue/ Library</u>	<u>Proprietary/ Other</u>	<u>Total</u>
<b>Expenditure Adjustments</b>					
Neighborhood Service Centers	3,543	0	0	0	3,543
Departmental Expense Reductions Attachment 1	(28,325)	(10,562)	(9,192)	(56,172)	(104,251)
Emergency Contingency Reserve - Proprietary Department Contributions	0	0	5,253	12,097	17,350
Proprietary Reserves	0	0	0	63,425	63,425
Fire Rescue - Tax Equalization Reserve	0	0	139	0	139
Library Reserve Reduction	0	0	(10,412)	0	(10,412)
Head Start/Early Head Start	3,969	0	0	0	3,969
Veteran Services	348	0	0	0	348
Programs for Disabled	563	0	0	407	970
Cooperative Extension	887	0	0	579	1,466
Sports Commission	0	0	0	250	250
Miami-Dade Police - Programs	0	1,564	0	0	1,564
Community Based Organizations	18,233	5,143	0	526	23,902
Cultural Grants	480	0	5,976	1,946	8,402
Park and Recreation - Operating Expenses	5,308	2,275	0	1,000	8,583
Capital Outlay Reserve - General Fund Transfer	(14,374)	2,917	0	0	(11,457)
Elderly Program Expenses	12,821	0	0	5,156	17,977
Library - Restore Day	0	0	6736	0	6,736
Non-Departmental - Various Expenditure Allocation Reductions	(3,069)	(1,337)	0	0	(4,406)
Non-Departmental - Separation Reserve	(384)	0	0	0	(384)
<b>Total Expenditure Adjustments</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,500)</b>	<b>\$29,214</b>	<b>\$27,714</b>

**Departmental Adjustments**

As directed at yesterday's Committee of the Whole meeting, rather than apply across-the-board adjustments to departmental budgets, which would be contrary to our results-oriented management framework and would in many cases have a dire impact on County service, we have identified reductions to many departments that will impact some services, but will allow us to preserve and restore other priority services for our community. These adjustments total \$4.542 million in countywide general fund revenue and \$1.220 million in unincorporated municipal service area (UMSA) general fund revenue. A minimum of 49 additional positions will be reduced from the departments indicated in the Attachment. Adjustments include further reductions to Strategic Business Management, Audit and Management Services, Animal Services, Public Works, Elections, the Government Information Center, Enterprise Technology Services, and Miami-Dade Police departments. Service impacts include reductions to operating expenditures, longer response times for stray animal calls, the reduction of one landscape cycle and one fertilization cycle, a reduction of one of two sidewalk repair crews, a reduction of one of two tree trimming crews and one of four pot-hole crews, reductions in our Elections Department, the reduction of one position from Countywide Healthcare Planning, and other reductions to administrative and support positions.

**Personnel Benefits Adjustments**

At the Committee of the Whole meeting, a majority of the Board supported the elimination of premium pay and flexible benefits payments to employees. Both of these benefits are contractually provided and changes to these benefits are subject to negotiation with our bargaining units. Flexible benefits payments were implemented when the County moved from an indemnity health insurance program to a point of service program in the 1990s. The average annual per employee flexible benefit payment is \$1,100. With the transition to the current self-insured health insurance program, over the past three years, employees have experienced average annual savings in excess of these payments. Premium pay similarly was negotiated as part of the collective bargaining agreements. Employees in certain bargaining units receive a bi-weekly payment of \$50. Total saving associated with the elimination of these benefits is \$15.973 million in the countywide general fund budget, \$5.816 million in the UMSA budget, \$3.612 million in the Fire District budget, \$1.651 million in the Library System budget; and \$40.97 million in the proprietary departments' budgets. It is also recommended that executive benefits be reduced by eliminating the parking or rail pass benefit. This will save \$1.166 million across the entire County budget.

An adjustment has also been made to the per employee contribution from each County department for health insurance premiums. By reducing the contribution, department budgets are reduced by a total of \$24.008 million. The projected remaining balance at the end of FY 2009-10 in the Health Insurance Trust Fund of approximately \$80 million is the minimum amount we are comfortable having in place given claims coverage, financial reporting requirements and necessary resources for any higher than anticipated claims payments. We believe this is a sound recommendation but want the Board to be aware that should claims exceed available reserves we may need to access the emergency contingency reserve.

#### **Other Adjustments**

At the Committee of the Whole issues were raised relative to travel, publications and subscriptions, comprehensive planning assessments, memberships, legal ads, publicity and advertising expenditures, management consulting, allocations for lobbying and outside legal assistance, and new employee physicals. Recognizing the will of the Board, we are recommending certain wholesale reductions to these line items. We have also eliminated a reserve for special district assessments and reduced the funding allocated to employee training. The total reduction for all of these categories is \$8.035 million across the County budget.

#### **Capital Projects and Furniture**

As part of the actions to finalize the FY 2009-10 Proposed Budget, \$9.457 million of subsidy to the Capital Outlay Reserve (COR) may be redirected to support other activities. Several projects for the Corrections and Rehabilitation (C&R) Department will be delayed, including the communications infrastructure expansion (\$500,000), kitchen equipment (\$500,000), and inmate housing improvements (\$500,000) and window replacements (\$300,000) in the Metro West Detention Center. The expansion of the MDPD Training Bureau facility will also be delayed (\$1 million). A portion of the radio replacement project funding will be provided by appropriate proprietary agencies as part of a proposed rebanding project that will be required due to FCC required radio frequency band changes and will be brought to the Board later this year (\$1.2 million). Areawide park capital projects will be reduced by \$500,000. Funding for lot clearing (\$625,000) and litter bin replacement (\$25,000) will also be reduced. The remaining funding for new furniture for Audit and Management Services (\$100,000) and for the Clerk of the Board (\$57,000) and for the development of a tracking database for community-based organizations will be recaptured (\$150,000). Savings has also been identified in the Turner Guilford Knight smoke chase assembly project, funded by Series 2007 Capital Asset Acquisition Bonds, as reported to the Board last year. The FY 2008-09 Capital Budget programmed \$6.05 million for various C&R projects and reserved \$4.75 million for project closeout costs. At this time, we can release \$4 million of the project closeout reserve to fund C&R projects included in the COR in the FY 2009-10 Proposed Budget. To accommodate these recommended adjustments, the COR countywide general fund transfer will be decreased by \$12.306 million and the UMSA general fund transfer increased by \$2.849 million. Program schedules for the projects identified above will be updated accordingly in the Capital Improvement Plan database for FY 2009-10.

We will also be delaying all furniture purchases anticipated in the FY 2009-10 Proposed Operating Budget, saving \$1.88 million across the County budget for all departments.

After careful analysis of the vehicles scheduled to be replaced in FY 2009-10, we have revised our plans and now will not be replacing \$500,000 of vehicles. Additionally, a portion of a repayment to the Fire District will be delayed. Therefore, a transfer of \$2,000,000 will be made from the Fleet Replacement Trust Fund to the Capital Outlay Reserve, further reducing the subsidy from the General Fund.

#### **Cultural Programs and Library System**

At the first budget hearing, the Board adopted a tentative millage rate for the Library System that provides \$24.067 million in additional revenue beyond the funding included in the Proposed Budget. Utilizing this revenue, we are recommending that the one-day service reduction be restored for all

libraries \$6.736 million (120 full-time and 73 part-time positions). We are also recommending funding be provided to support cultural grants for programs. This funding will restore 70 percent of the funding for cultural grants (\$5.976 million from library district and \$480,000 from the Countywide general fund). To restore funding for the County affiliated major cultural institutions – Fairchild Gardens (\$418,000), Historical Museum of Southern Florida (\$178,000), Miami Art Museum (\$346,000), Museum of Science (\$414,000), Vizcaya (\$265,000), and the Zoological Society (\$326,000) – and the Sports Commission (\$250,000), \$2.196 million of convention development tax will be re-appropriated from the South Dade Performing Arts Center operating budget to these facilities. Other major institutions grant funding has been included in the cultural grants program mentioned previously. Tourist Development Tax funding will be used to reinstate nine positions (\$922,000) in the Cultural Affairs Department in order to monitor and assist cultural organizations with grant programs and opportunities.

## **Human Services**

### Elderly Services

It is recommended that funding for Elderly Services be restored at 100 percent of the funding reduced in the Proposed Budget. An increase of \$17.977 million and 191 full-time positions to the Department of Human Services (\$11.237 million Countywide General Fund and 134 full-time positions; \$4.677 million in Federal and State Grants and Other Revenues and 30 full-time positions) and Community Action Agency (\$1.584 million in Countywide General Fund and 22 full-time positions; \$479,000 in Federal and State Grants and Other Revenues and five full-time positions) are allocated in order to continue providing services to the elderly. This funding level will restore Home Care Services for 356 elders, Meals for the Elderly (833 elders and 195,789 meals), Meals on Wheels (275 elders and 100,375 meals), High Risk Elderly Meals (2,416 elders and 424,324 meals), Senior Centers (180 elders and 44,820 meals), Adult Day Care (300 elders and 144,000 meals), Care Planning (356 elders), Foster Grandparents (90 elders), Retired Services Volunteer Program (900 elders), and transportation services.

### Veterans' Programs

It is recommended that funding be restored (\$348,000 from the Countywide general fund) to the Department of Human Services (5 full-time positions), in order to continue assisting 2,250 veterans in Miami-Dade County with preparing and submitting claims for veteran benefits.

### Programs for the Disabled

It is recommended that \$970,000 and 12 full-time positions be restored to the Department of Human Services (\$563,000 Countywide general fund and 10 full-time positions; \$207,000 Federal and State Grants and two full-time positions; \$200,000 other revenues) in order to continue providing life skills to 495 individuals with disabilities in Miami-Dade County.

## **Community Action Agency**

### Neighborhood Service Centers

It is recommended that \$2.999 million in countywide general fund be restored to the Community Action Agency for the Neighborhood Service Centers including restoring 29 full time positions. Additionally, it is recommended that \$544,000 in countywide general fund be restored to the Department of Human Services for the maintenance of the centers including restoration of seven full time positions. The Neighborhood Service Centers will continue to provide various services including the provision of space for elderly services, enrollment of children in child development services, self-sufficiency services, LIHEAP and emergency assistance.

### Head Start and Early Head Start

It is recommended that \$3.969 million be provided from the Countywide General Fund to restore Head Start/Early Headstart programs. As a result, rather than transfer 2,268 Head Start and 230 Early Head Start slots to delegates, it may be necessary to transfer only up to 800 Head Start slots to delegate

agencies. This will allow for the restoration of 297 of the 416 positions that were to be reduced in the Proposed Budget. If sufficient voluntary pre-kindergarten voucher revenues has been identified by the end of the first quarter of the fiscal year no slots will be transferred, and all positions will be restored. This plan maintains the full allotment of 6,210 slots for Head Start children for 175 days, the same number of days as in the current year.

### **Community-Based Organizations (CBOs)**

It is recommended that 70 percent of the current year funding (\$21.992 million) be reinstated for CBOs and county services to be monitored and administered by the Office of Grants Coordination. There will be 24 positions reinstated in the department (\$1.38 million) and the funding for environmental CBOs will be distributed as follows: \$187,000 Water and Sewer Department (WASD); \$165,000 Solid Waste; \$174,000 Department of Environmental Resources Management (DERM). At a subsequent meeting a recommended distribution of these funds will be presented to the Board for your consideration.

### **Consumer Services Department**

Funding is provided to restore the Cooperative Extension Division at 75 percent or \$887,000. This will restore 13 positions in the Cooperative Extension Division and three positions in the 4H Program. Eight Extension Agent positions are funded 40 percent by the County and 60 percent by the state at a value of \$579,000. There is no impact to service at this level of restoration.

### **Fire Rescue**

#### Anti-Venom Unit

It is recommended that in addition to the two positions included in the Proposed Budget for the Anti-Venom Unit of the Miami-Dade Fire Rescue Department that two additional positions be reassigned from the relief pool to support this function.

### **Park and Recreation**

It is recommended that \$7.583 million of General Fund support and be restored to the Park and Recreation Department, equaling 50 percent of the reduction included in the Proposed Budget. This funding will restore 80 full-time positions and support to the African Heritage Cultural Center, the Deering Estate, senior and after school programming, maintenance, nature centers and pools. These programs will generate an estimated additional \$1.0 million in fees and charges.

### **Miami-Dade Police Department**

The Miami-Dade Police Department budget has been adjusted to allow for the implementation of a modified DARE program and the PAL program. It is recommended that the Miami-Dade Police Department reinstate the DARE program at approximately 90 private and public schools (\$1.132 million, 10 positions), the PAL at two centers and the Join A Team not a Gang program at 85 schools (\$216,000, two positions), and the Don't Let Alcohol Be Your Last Taste of Life program (\$216,000, two positions).

### **Reserves**

Funding has been allocated to enhance reserves in the Fire Rescue Department and the Library District and to restore the reduction to the Countywide Emergency Contingency Reserve taken at the first budget hearing. As a result of the additional revenue available from the adjusted millage rates and the expenditure reductions as mentioned earlier in this memorandum, the Fire Rescue District tax equalization reserve will be increased by \$139,000 to \$997,000 from \$858,000 included in the Proposed Budget. When combined with the Fire Rescue District Emergency Contingency Reserve (\$17.210 million), total District reserves (\$18.207 million) represents 5.3 percent of the operating budget. As well, the additional revenue in the Library District, net of the adjustments included in this memorandum, allows for the operating service reserve to be increased by \$13.053 million to \$62.131 million. In addition, the Library System Proposed Budget includes a contingency reserve of \$4.239 million, or 5.5 percent of its operating budget.

The Countywide Emergency Contingency reserve is increased by \$17.350 million to \$33.771 million. When combined with other general fund reserves, the total represents 4.02 percent of the general fund operating budget. The Countywide Emergency Contingency reserve has been recognized by rating agencies as an important element of the County's financial status and has led to an improvement in bond ratings for the County's general segment. These ratings are not only applicable when issuing debt backed by the general fund, but also for proprietary departments when issuing revenue bonds. Improved ratings have led to decreased issuance costs, allowing for proprietary rates and charges to be held lower than would have otherwise been possible therefore a one-time contribution from the proprietary departments of 1.265 percent of their operating budgets will fund \$17.350 million of the increase.

Attachment

cmo20409

Department	CW	UMSA	Fire	Library	Other	Total
Administrative Office of the Courts	378,000	-	-	-	345,000	723,000
Agenda Coordination	22,000	10,000	-	-	-	32,000
Americans with Disabilities Act Coordination	7,000	2,000	-	-	5,000	14,000
Animal Services	291,000	-	-	-	144,000	435,000
Audit and Management Services	338,000	133,000	-	-	-	471,000
Aviation	-	-	-	-	5,318,000	5,318,000
Board of County Commissioners	547,000	224,000	-	-	-	771,000
Building and Neighborhood Compliance	196,000	163,000	-	-	551,000	910,000
Building Code Compliance	-	-	-	-	219,000	219,000
Capital Improvements	11,000	-	-	-	34,000	45,000
Citizens' Transportation Trust	-	-	-	-	49,000	49,000
Clerk of the Court	625,000	-	-	-	4,785,000	5,410,000
Commission on Ethics and Public Trust	34,000	-	-	-	30,000	64,000
Community Action Agency	990,000	-	-	-	1,327,000	2,317,000
Community Advocacy	57,000	-	-	-	9,000	66,000
Consumer Services	32,000	-	-	-	133,000	165,000
Corrections and Rehabilitation	6,525,000	-	-	-	68,000	6,593,000
County Attorney	359,000	146,000	-	-	-	505,000
County Executive Office	178,000	74,000	-	-	-	252,000
Cultural Affairs	-	-	-	-	135,000	135,000
Elections	869,000	-	-	-	13,000	882,000
Emergency Management	94,000	-	-	-	14,000	108,000
Enterprise Technology Services	1,186,000	486,000	-	-	1,539,000	3,211,000
Environmental Resources Management	-	-	-	-	1,085,000	1,085,000
Film and Entertainment	9,000	-	-	-	11,000	20,000
Finance	706,000	-	-	-	518,000	1,224,000
Fire Rescue	414,000	-	5,761,000	-	(4,119,000)	2,056,000
General Services Administration	384,000	60,000	-	-	2,773,000	3,217,000
Government Information Center	800,000	322,000	-	-	76,000	1,198,000
Grants Coordination	175,000	1,000	-	-	147,000	323,000
Homeless Trust	2,000	-	-	-	26,000	28,000
Housing	3,000	-	-	-	805,000	808,000
Housing and Community Development	2,000	-	-	-	403,000	405,000
Housing Finance Authority	-	-	-	-	73,000	73,000
Human Resources	332,000	134,000	-	-	-	466,000
Human Rights and Fair Employment Practices	26,000	12,000	-	-	-	38,000
Human Services	713,000	-	-	-	1,563,000	2,276,000
Independent Review Panel	2,000	-	-	-	11,000	13,000
Inspector General	85,000	-	-	-	81,000	166,000
International Trade Consortium	120,000	-	-	-	7,000	127,000
Juvenile Services	588,000	-	-	-	88,000	676,000
Law Library	-	-	-	-	18,000	18,000
Legal Aid	64,000	-	-	-	70,000	134,000
Library	-	-	-	3,431,000	(1,131,000)	2,300,000
Medical Examiner	322,000	-	-	-	15,000	337,000
Metro Miami Action Plan	34,000	-	-	-	65,000	99,000
Metropolitan Planning Organization	-	-	-	-	76,000	76,000
Park and Recreation	2,761,000	1,116,000	-	-	736,000	4,613,000
Planning and Zoning	254,000	118,000	-	-	146,000	518,000
Police	3,537,000	7,039,000	-	-	889,000	11,465,000
Procurement	-	-	-	-	272,000	272,000
Property Appraiser	1,140,000	-	-	-	28,000	1,168,000
Public Works	2,480,000	278,000	-	-	1,778,000	4,536,000
Seaport	-	-	-	-	623,000	623,000
Small Business Development	-	-	-	-	231,000	231,000
Solid Waste	-	-	-	-	1,599,000	1,599,000
State Attorney	-	-	-	-	30,000	30,000
Strategic Business Management	625,000	244,000	-	-	-	869,000
Sustainability	5,000	-	-	-	14,000	19,000
Transit	-	-	-	-	12,093,000	12,093,000
Vizcaya	3,000	-	-	-	199,000	202,000
Water and Sewer	-	-	-	-	2,805,000	2,805,000
<b>Totals</b>	<b>28,325,000</b>	<b>10,562,000</b>	<b>5,761,000</b>	<b>3,431,000</b>	<b>38,822,000</b>	<b>86,901,000</b>

Department	Health Insurance	Subscription and Publications	Furniture	Flex Benefits	Premium Pay Supplement	Executive Benefits	Travel	Dept. Reductions	Contribution to GF Reserves	Total	Position Count Change
Administrative Office of the Courts	394,000	-	20,000	298,000	-	-	11,000	-	-	723,000	-
Agenda Coordination	4,000	-	-	11,000	10,000	7,000	-	-	-	32,000	-
Americans with Disabilities Act Coordination	2,000	-	-	5,000	4,000	2,000	1,000	-	-	14,000	-
Animal Services	90,000	-	2,000	135,000	111,000	4,000	4,000	89,000	-	435,000	(1)
Audit and Management Services	44,000	3,000	1,000	72,000	83,000	23,000	4,000	241,000	-	471,000	(1)
Aviation	1,216,000	148,000	-	1,776,000	1,891,000	57,000	230,000	-	-	5,318,000	-
Board of County Commissioners	154,000	50,000	-	206,000	155,000	104,000	102,000	-	-	771,000	(2)
Building and Neighborhood Compliance	224,000	13,000	2,000	438,000	509,000	21,000	-	-	(287,000)	910,000	-
Building Code Compliance	56,000	7,000	-	110,000	116,000	22,000	59,000	-	(151,000)	219,000	-
Capital Improvements	22,000	-	-	41,000	35,000	11,000	3,000	-	(67,000)	45,000	-
Citizens' Transportation Trust	6,000	2,000	-	9,000	8,000	4,000	20,000	-	-	49,000	-
Clerk of the Court	1,286,000	36,000	3,000	1,800,000	2,033,000	81,000	56,000	115,000	-	5,410,000	(2)
Commission on Ethics and Public Trust	12,000	2,000	-	18,000	20,000	12,000	-	-	-	64,000	-
Community Action Agency	518,000	3,000	-	757,000	950,000	11,000	78,000	-	-	2,317,000	353
Community Advocacy	4,000	-	-	26,000	18,000	9,000	9,000	-	-	66,000	-
Consumer Services	100,000	5,000	2,000	4,000	173,000	6,000	5,000	-	(130,000)	165,000	16
Corrections and Rehabilitation	2,182,000	59,000	65,000	3,267,000	948,000	30,000	42,000	-	-	6,593,000	-
County Attorney	112,000	-	-	156,000	173,000	47,000	17,000	-	-	505,000	-
County Executive Office	48,000	6,000	-	68,000	65,000	39,000	26,000	-	-	252,000	-
Cultural Affairs	18,000	2,000	-	41,000	34,000	15,000	33,000	-	(8,000)	135,000	9
Elections	92,000	2,000	-	139,000	155,000	16,000	18,000	460,000	-	882,000	(5)
Emergency Management	14,000	-	-	28,000	34,000	4,000	14,000	14,000	-	108,000	-
Enterprise Technology Services	480,000	4,000	1,000	713,000	904,000	18,000	94,000	997,000	-	3,211,000	(12)
Environmental Resources Management	418,000	17,000	-	613,000	628,000	28,000	63,000	-	(682,000)	1,085,000	-
Film and Entertainment	4,000	1,000	-	5,000	3,000	2,000	5,000	-	-	20,000	-
Finance	260,000	30,000	-	388,000	446,000	20,000	80,000	-	-	1,224,000	-
Fire Rescue	2,064,000	146,000	71,000	3,088,000	762,000	32,000	15,000	-	(4,122,000)	2,056,000	-
General Services Administration	732,000	52,000	-	1,048,000	1,284,000	33,000	68,000	-	-	3,217,000	-
Government Information Center	166,000	18,000	-	276,000	352,000	17,000	14,000	355,000	-	1,198,000	(2)
Grants Coordination	16,000	3,000	-	57,000	70,000	3,000	20,000	154,000	-	323,000	24
Homeless Trust	12,000	-	-	17,000	15,000	3,000	3,000	-	(22,000)	28,000	-
Housing	320,000	4,000	-	441,000	-	28,000	15,000	-	-	808,000	-
Housing and Community Development	92,000	-	-	137,000	166,000	8,000	2,000	-	-	405,000	-
Housing Finance Authority	8,000	-	-	13,000	9,000	3,000	40,000	-	-	73,000	-
Human Resources	100,000	-	-	145,000	166,000	25,000	30,000	-	-	466,000	-
Human Rights and Fair Employment Practices	12,000	1,000	-	13,000	7,000	3,000	2,000	-	-	38,000	-
Human Services	362,000	12,000	23,000	806,000	1,004,000	3,000	46,000	-	-	2,276,000	188
Independent Review Panel	2,000	11,000	-	-	-	-	-	-	-	13,000	-
Inspector General	28,000	14,000	-	45,000	35,000	26,000	18,000	-	-	166,000	-
International Trade Consortium	8,000	1,000	-	13,000	11,000	3,000	5,000	86,000	-	127,000	-
Juvenile Services	100,000	-	14,000	146,000	182,000	7,000	17,000	210,000	-	676,000	(4)
Law Library	4,000	-	-	7,000	7,000	-	-	-	-	18,000	-

Department	Health Insurance	Subscription and Publications	Furniture	Flex Benefits	Premium Pay Supplement	Executive Benefits	Travel	Dept. Reductions	Contribution to GF Reserves	Total	Position Count Change
Legal Aid	34,000	-	-	47,000	53,000	-	-	-	-	134,000	-
Library	498,000	1,000	1,359,000	766,000	885,000	12,000	-	-	(1,131,000)	2,300,000	120
Medical Examiner	58,000	20,000	-	92,000	112,000	12,000	43,000	-	-	337,000	-
Metro Miami Action Plan	20,000	-	-	31,000	40,000	3,000	5,000	-	-	99,000	-
Metropolitan Planning Organization	14,000	1,000	-	21,000	11,000	9,000	20,000	-	-	76,000	-
Park and Recreation	882,000	12,000	68,000	1,530,000	1,979,000	33,000	109,000	-	-	4,613,000	80
Planning and Zoning	100,000	7,000	-	189,000	189,000	11,000	20,000	130,000	(128,000)	518,000	(1)
Police	3,470,000	84,000	64,000	5,123,000	1,589,000	46,000	525,000	564,000	(164,000)	11,465,000	14
Procurement	100,000	4,000	-	137,000	166,000	17,000	12,000	-	-	272,000	-
Property Appraiser	264,000	5,000	-	389,000	498,000	8,000	4,000	-	-	1,168,000	-
Public Works	772,000	11,000	-	1,121,000	1,433,000	32,000	47,000	1,642,000	(522,000)	4,536,000	(17)
Seaport	340,000	17,000	1,000	482,000	566,000	17,000	70,000	-	(870,000)	623,000	-
Small Business Development	44,000	1,000	-	78,000	92,000	9,000	7,000	-	-	231,000	-
Solid Waste	794,000	14,000	55,000	1,195,000	1,530,000	16,000	86,000	-	(2,091,000)	1,599,000	-
State Attorney	10,000	-	-	-	20,000	-	-	-	-	30,000	-
Strategic Business Management	36,000	-	-	45,000	47,000	21,000	15,000	705,000	-	869,000	(2)
Sustainability	2,680,000	1,000	-	2,000	2,000	1,000	11,000	-	-	19,000	-
Transit	2,680,000	-	-	3,908,000	5,402,000	53,000	50,000	-	-	12,093,000	-
Vizcaya	36,000	9,000	-	59,000	66,000	8,000	24,000	-	-	202,000	-
Water and Sewer	2,138,000	81,000	129,000	3,143,000	4,032,000	71,000	176,000	-	(6,965,000)	2,805,000	-
<b>Totals</b>	<b>24,008,000</b>	<b>920,000</b>	<b>1,880,000</b>	<b>35,734,000</b>	<b>32,288,000</b>	<b>1,166,000</b>	<b>2,493,000</b>	<b>5,762,000</b>	<b>(17,350,000)</b>	<b>86,901,000</b>	<b>755</b>

<b>Non-Departmental Expenditures</b>	<b>Reduction Value \$ in '000s</b>
Comprehensive Planning Assessment	(100)
Activation Reserve	(118)
Memberships	(59)
Legal Ads	(600)
General Publicity	(410)
Employee Ads	(300)
Outside Printing	(260)
Employee Training	(500)
Reserve for Special District Assessment	(584)
Special Audits	(75)
Management Consulting	(500)
Outside Legal/Lobbyists	(700)
Employee Physicals	(200)
<b>Total</b>	<b>(4,406)</b>