

Approved _____ Mayor
Veto _____
Override _____

Agenda Item B
As Amended

ORDINANCE NO. 10-60

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2010 AND ENDING SEPTEMBER 30, 2011; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2010-11 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING SECTION 2-11.1(s)(2)(b) RELATED TO LOBBYIST TRUST FUND REVENUE USES; REPEALING AND REPLACING SECTIONS 2-1501 THROUGH SECTION 2-1506 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA RELATING TO THE INTERNATIONAL TRADE CONSORTIUM AND CREATING THE OFFICE OF ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE; REPEALING SECTION 2-2011 THROUGH SECTION 2-2023 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, RELATING TO THE COMMUNITY PERIODICAL ADVERTISING PROGRAM; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2010-11 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2010. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include

all of the applicable changes contained in the September 13, 2010 memorandum entitled "Information for First Budget Hearing – FY 2010-11 Proposed Budget", and the September 23, 2010 County Manager's memorandum entitled "Information for Second Budget Hearing-FY 2010-11 Proposed Budget" as further amended: (1) to include the changes read into the record by the County Manager and the Director of the Office of Strategic Business Management, including amendments to restore five administrative positions to the Department of Housing and Community Development and to fund extra mowing in the Public Works Department by reallocating \$500,000 used to fund the pilot Foreclosure Program described therein; (2) to establish the "Save Our Seniors – Homeowners' Relief Fund" per the motion adopted by the Board, including statements regarding mid-year reconciliation made by the Director of the Office of Strategic Business Management; (3) per the motion adopted by the Board, to condition the release of \$2,765,876 of \$7,200,000 Public Health Trust operating funds allocated to Foundation Health Services until release is approved by this Board; and (4) to amend the Community-Based Organizations' percent and funding allocations noted on typewritten page 6 of the County Manager's Second Memorandum to decrease the Criminal Justice category from 15.4 percent to 12.4 percent for a total of \$298,000 and reallocate same to the Immigrant/New Entrants category per the motion adopted by the Board.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule

Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 8. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 9. The Board waives Section 2-11.1(s)(2)(b) of the Code of Miami-Dade County for FY 2010-11 to allow for use of revenues towards Clerk of the Board operational expenses related to lobbyist registration functions.

Section 10. To effectuate the consolidation of functions necessary to achieve reductions in the budget of the International Trade Consortium and other economic development entities in County government, Sections 2-1501 through and including Section 2-1506 of the Code of Miami-Dade County are hereby repealed and shall be replaced by the following:

Section -----. **Purpose and Duties.** The Office of Economic Development and International Trade (herein after referred to as "The Office") shall promote Miami-Dade County as a Global Gateway and enhance access to economic development opportunities. It shall be authorized to exercise such powers and to perform such duties as are hereinafter provided:

- (a) Advocate and support the development of Miami-Dade County as a premiere hemispheric platform for two-way trade.
- (b) Promote Miami-Dade County as a Global Gateway both locally and abroad by developing and expanding trade opportunities with Africa, Asia, Europe, and the Western Hemisphere.
- (c) Liaise with trade offices and chambers of commerce.
- (d) Establish and maintain a database of local businesses involved in international trade to foster import and export opportunities.
- (e) Recommend trade policy.
- (f) Cultivate relations with Miami-Dade County's Sister Cities.
- (g) Coordinate and integrate Miami-Dade County's various economic development initiatives in pursuit of the County's strategic economic development goals.

- (h) Conduct economic and demographic research and other evaluative studies; and issue periodic analysis, reports, information, and/or recommendations that support the development of economic policies.
- (i) Improve access to economic development opportunities through the Targeted Job Incentive Fund (TJIF) and Qualified Target Industry (QTI) Programs.
- (j) Staff and support the International Trade Advisory Board and the Social and Economic Development Council.
- (k) Administer the ITC Trust Fund Account, which shall hereafter be named the OEDIT Trust Fund Account, the Trade Mission Center of the Americas, Inc. funds, and the Miami-Dade County Sister Cities Program including its trust funds, pursuant to previously authorized resolutions. Notwithstanding anything to the contrary including any directive in Resolution R-1169-06, the OEDIT Trust Fund Account shall be administered by the Office.
- (l) Represent and advocate Miami-Dade County's economic development and international trade interests at the local, state and federal level.
- (m) Accept, receive, and expend public and private monies, gifts, fees, revenues and donations in addition to County funds.
- (n) Coordinate and act as a proactive liaison between the County and the Consular Corps of Miami.
- (o) Submit an annual report to the Mayor and Board of County Commissioners detailing the Office's activities, goals, outcomes, and statement of all its accounts.
- (p) Perform any other such functions reasonably related to the execution of the Office's functions and responsibilities.

Section ----. Organization and Staff Support.

- a) *Employees.* The Mayor shall appoint the Executive Director of the Office who shall have the authority to administer its activities, and to hire and terminate its employees. The Executive Director may be a County employee or a contract employee of the Office. The employees of the Office shall be Miami-Dade County employees in the Exempt service.
- b) *Budget.* Subject to the Miami-Dade County budgetary process and the availability of funds, the Mayor shall include in the County's annual budget, administrative costs and additional funds for the implementation of the Office's programmatic activities.

Section ----. Creation of Advisory Board.

- a) There is hereby created and established a new advisory board that replaces the International Trade Consortium Board, which may be revoked or modified by the

Miami-Dade County Board of County Commissioners, which shall be named and known as the International Trade Advisory Board (herein after referred to as the "Advisory Board"). The Advisory Board shall be generally governed by County Code Section 2-11.38 governing advisory boards unless specifically addressed herein.

- b) The Advisory Board shall provide the Mayor and the Board of County Commissioners with advice on policy matters relating to international trade initiatives and Sister Cities program activities.

Section -----. *Composition, Qualifications, and Appointment and Tenure.*

- a) *Composition.* The members of the Advisory Board shall be appointed as follows: The Mayor of Miami-Dade County shall appoint the Chairperson from among the members of the Board of County Commissioners, and the Chairperson of the Board of County Commissioners shall appoint the Vice Chair who shall be a well-respected member of the business community. The Mayor shall also appoint three other members. Each member of the Board of County Commissioners shall appoint one member to the Advisory Board. The Chair of the Advisory Board shall appoint a member. In addition, the following organizations shall appoint one member to the Advisory Board: the Beacon Council, the Greater Miami Chamber of Commerce, the Greater Miami Convention & Visitors Bureau, Enterprise Florida, Inc., the Latin Chamber of Commerce (CAMACOL), World Trade Center Miami, the Miami-Dade Chamber of Commerce, the District Export Council, the Florida International Bankers Association, the Florida Custom Brokers and Forwarders Association and the Foundation for Democracy in Africa. The Directors of Miami International Airport and the Port of Miami shall each appoint a representative from their respective departments.
- b) *Qualifications.* Each member of the Advisory Board shall be a United States citizen, a permanent resident, and duly qualified elector of Miami-Dade County, unless the Board of County Commissioners waives the permanent residency and qualified elector requirements by a two-thirds vote of its membership. Members who represent economic development organizations must be members of the Board of Directors of said organizations and not paid staff members with the exception of the appointees of Miami International Airport, Port of Miami, and Enterprise Florida, Inc. Advisory Board members who are representatives of, or who are employed by, any State or local governmental agency may not vote on matters affecting the governmental agency by whom they are employed or whom they represent. The provision of Section 2-11.38 of the Miami-Dade County Code providing that no person shall serve on more than one County board simultaneously, shall not apply to the members of the Advisory Board appointed since its inception.
- c) *Tenure.* The members of the ITC Board that are serving on the ITC Board at the time of the adoption of this ordinance that: (1) were appointed by the Mayor and the Board of County Commissioners or (2) that have appointments on the Advisory Board representing economic development agencies shall hereafter serve on the Advisory Board until the expiration of their terms as such terms were existing on the ITC Board and shall be eligible to be reappointed for additional two-year terms up to a maximum

of eight years. Those remaining ITC Board members representing agencies not having appointments on the Advisory Board shall continue to serve for a period of one year from the adoption of this ordinance. Advisory Board appointees that are appointed after the adoption of this ordinance shall serve two-year staggered terms from the time of appointment and may be reappointed to three additional two-year terms at the conclusion of their first term for a maximum of eight years.

- d) *Compensation.* Advisory Board members shall serve without compensation.
- e) *Removal.* Board members may be removed by a majority vote of the Board of County Commissioners for cause.
- f) *Vacancy.* Upon any vacancy of the Advisory Board member, the appropriate appointing agency or authority shall fill the vacancy.
- g) *Organization.* Members of the Advisory Board shall elect one of its members as Secretary and Treasurer, and such other officers as deemed to be necessary. The Chairperson, Vice Chairperson, the Secretary and the Treasurer, the Chairs of standing Committees, and the representatives of Miami International Airport and the Port of Miami shall constitute the Executive Committee, and shall serve for a two-year term. The Executive Committee shall act on behalf of the Advisory Board when the Advisory Board is not meeting but its decisions are subject to ratification by the full Advisory Board at a later date. The Executive Committee shall provide all Advisory Board members with an advanced copy of the agenda of the Executive Committee meetings.
- h) *By-Laws.* The Advisory Board shall make adopt, and amend its own By-Laws and Rules.
- i) *Meetings, Sunshine and Public Records.* The Advisory Board shall hold regular meetings in accordance with its By-Laws. All meetings shall be public and in accordance with Section 286.011 of the Florida Statutes, the "Sunshine Law." In addition, the books and records of the Board shall be open to the public in the manner provided in Chapter 119 of the Florida Statutes, the "Public Records Act."
- j) *Applicability of Conflict of Interest and Code of Ethics Ordinance.*
The Miami-Dade County Conflict of Interest and Code of Ethics Ordinance Section 2-11.1 of the Code of Miami-Dade County Florida shall be applicable to Advisory Board members and members of the staff.
- k) *The County Attorney shall provide support to the Advisory Board.*

Section 11. Section 2-2011 through and including Section 2-2023 of the Code of Miami-Dade County related to the Community Periodical Advertising Program are hereby repealed.

Section 12. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 13. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.

Section 14. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 16. This ordinance does not contain a sunset provision.

Section 17. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Sections 10 and 11 of this Ordinance shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: SEP 24 2010

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM B adopted

COUNTYWIDE GENERAL FUND REVENUE

Net*
2010-11
Budget

TAXES

General Property Tax (Tax Roll: \$192,268,347,808)	\$991,359,000
Local Option Gas Tax	39,535,000
Ninth Cent Gas Tax	<u>10,338,000</u>
Subtotal	<u>\$1,041,232,000</u>

OCCUPATIONAL LICENSES

Business Taxes	<u>\$4,550,000</u>
Subtotal	<u>\$4,550,000</u>

INTERGOVERNMENTAL REVENUES

State Sales Tax	\$47,337,000
State Revenue Sharing	25,378,000
Gasoline and Motor Fuels Tax	11,995,000
Alcoholic Beverage Licenses	587,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$86,708,000</u>

CHARGES FOR SERVICES

Sheriff and Police Fees	\$2,779,000
Other	<u>500,000</u>
Subtotal	<u>\$3,279,000</u>

INTEREST INCOME

Interest	<u>\$1,362,000</u>
Subtotal	<u>\$1,362,000</u>

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	Net* 2010-11 <u>Budget</u>
<u>OTHER</u>	
Administrative Reimbursements	\$35,522,000
Water Utility Transfer	\$25,133,000
Miscellaneous	<u>5,507,000</u>
Subtotal	<u>\$66,162,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$40,819,000</u>
Subtotal	<u>\$40,819,000</u>
Total	<u>\$1,244,113,000</u>

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES

	2010-11 <u>Budget</u>
County Executive Office	5,508,000
Board of County Commissioners (BCC)	13,816,000
County Attorney	13,435,000
Animal Services	1,275,000
Clerk of Court	3,573,000
Corrections and Rehabilitation	311,918,000
Emergency Management	1,869,000
Miami-Dade Fire Rescue	29,236,000
Judicial Administration	20,457,000
Juvenile Services	7,538,000
Legal Aid	1,417,000
Medical Examiner	9,157,000
Miami-Dade Police	145,576,000
Non-departmental - Public Safety	15,003,000
Consumer Services	986,000
Transit	153,188,000
Non-departmental - Transportation	45,000
Cultural Affairs	9,782,000
Park and Recreation	48,453,000
Non-departmental - Recreation and Culture	863,000
Planning and Zoning	1,738,000
Public Works	20,288,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	417,000
Community Action Agency	7,990,000
Human Services	29,128,000
Public Health Trust	137,952,000
Non-departmental - Health and Human Services	21,715,000
Film and Entertainment	340,000
Economic Development and International Trade	1,370,000
Miami-Dade Economic Advocacy Trust	829,000
Small Business Development	107,000
Non-departmental - Economic Development	46,837,000

COUNTYWIDE GENERAL FUND EXPENDITURES (cont'd)

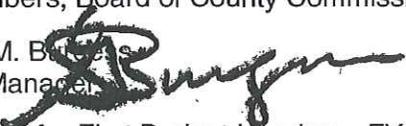
	2010-11 <u>Budget</u>
Agenda Coordination	426,000
Americans with Disabilities Act Coordination	373,000
Audit and Management Services	2,652,000
Commission on Ethics and Public Trust	2,074,000
Elections	17,264,000
Enterprise Technology Services	23,293,000
Human Rights and Fair Employment Practices	666,000
General Services Administration	34,842,000
Government Information Center	8,069,000
Grants Coordination	2,968,000
Human Resources	6,457,000
Inspector General	922,000
Property Appraisal	31,709,000
Strategic Business Management	2,396,000
Non-departmental - Enabling Strategies	48,197,000
 Total	 <u>\$1,244,113,000</u>

Memorandum



Date: September 13, 2010

To: Honorable Chairman Dennis Moss
and Members, Board of County Commissioners

From: George M. B...
County Manager 

Subject: Information for First Budget Hearing – FY 2010-11 Proposed Budget

This report accompanies the FY 2010-11 Budget Ordinances for your consideration at the first budget hearing on September 13, 2010. This document details all adjustments the Administration believes are necessary from what was included in the FY 2010-11 Proposed Budget, as well as making recommendations for other adjustments you may consider. The total value of all adjustments contained in this document is \$15.550 million and is composed of the \$17.147 million associated with the increased millage rate set by the Board for the Library System, \$20.501 million in decreased ad valorem revenues resulting from Value Adjustment Board adjustments to the 2009 property tax roll, and overall increases of \$10.711 million in grants and other proprietary revenues. This represents three tenths of one percent of the Proposed Operating Budget of \$4.715 billion. The Public Health Trust adjustments total \$242 million.

The Proposed Budget based on the July 1 tax roll was released on July 7, 2010. Subsequently, the Property Appraiser, as stipulated by State Statute, advertised the tentative millage rates as approved by the Board on July 20, 2010. The Countywide, UMSA, Fire Rescue Service District, and Library System tentative millage rates are 5.4275, 2.2980, 2.5753, and 0.35 mills, respectively. The attached ordinances reflect the revenues generated by the proposed millage rates. Pursuant to State law, the tentative millage rates approved at the first budget hearing cannot be higher than those established in July without re-noticing all property owners and cannot be increased at the second hearing.

The ordinances also incorporate technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments. Cash carryover for proprietary funds have been adjusted where appropriate. In addition, Attachment A is the revised Operating Budget, Countywide, and UMSA Revenue Summary Charts released as part of the Proposed Budget document with corrections to the figures for property tax and revenue proprietary/other revenues, a portion of which was misclassified. This was strictly a presentation issue which does not affect the estimated budgeted revenues.

It is recommended that various code requirements, and/or resolutions be amended including: repealing and replacing Sections 2-1501 through 2-1506 related to the Office of Economic Development and International Trade, repealing Sections 2-2011 through 2-2023 related to the Community Periodical Advertising Program, and waiving Section 2-11.1 (S)(2)(b) relating to the use of Lobbyist Trust Fund revenue of the Code of Miami-Dade. Changes necessary for the merger of Building Code Compliance and Building Neighborhood Compliance are also included. Legislative items recommended to be rescinded or amended are referenced in the corresponding budget ordinances and explained in more detail in this memorandum.

As you are aware, the FY 2011-12 operating budget for the Miami-Dade Fire Rescue Service District will be even more challenging than the one being recommended for the upcoming fiscal year. By the end of FY 2010-11, the Fire District would have depleted its entire \$17 million emergency contingency reserve, among other measures to avoid reducing front line fire and emergency rescue services. In order to provide maximum flexibility for the Board of County Commissioners to have alternative funding options for Fire District suppression services in the future, we will begin the statutorily required four consecutive weeks of public advertisement necessary for the Board to pass a resolution of intent to use the property tax notice and billing mechanism to collect a non-ad valorem assessment for fire protection. Passage of

this resolution does not commit the Board to any specific course of action, but it will substantially reduce the potential costs of statutorily required public notice and decrease the cost associated with the collection of revenue should the Board decide to implement a non-ad valorem fire assessment. The resolution of intent will be presented to the Board in October.

As part of this year's budget development process, we held 55 departmental resource allocation meetings and, as required under Ordinance 07-45, two Revenue Estimating Conferences, all of which were publicly noticed meetings. We also held 15 public meetings throughout the County on August 3, 4, 30, and 31 and September 1, pursuant to R-1018-94, to discuss tax rates and fee changes (Attachment B is a copy of the advertisements for these meetings). We also have and will continue to respond to numerous letters, e-mails, and phone calls from the public with questions about the budget. Between the first and second budget hearings, the Mayor and I will continue to work with you and the Commission Auditor on further refinements to the budget, as required, and adjustments will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 23, 2010.

RECOMMENDED ADJUSTMENTS

Jurisdiction	Dollars in '000s	
	Revenue	Expenditures
Countywide	(12,895)	(12,895)
UMSA	587	587
Fire	-	-
Library	17,147	17,147
Proprietary/Other	10,711	10,711
County Operating Budget Adjustments	15,550	15,550
Public Health Trust	242,000	242,000

Updated Tax Roll and Operating Reserve Adjustments

Subsequent to the release of the FY 2010-11 Proposed Budget, adjustments were made to the 2009 property tax roll that resulted in less revenues for purposes of maintaining no tax increase millage rates. These adjustments resulted in revenue losses in both Countywide and Unincorporated Municipal Service Area General Fund of \$18.558 million and \$1.943 million, respectively. The revenue gaps will be addressed through revised revenue in the General Fund, now that we have additional actual activity on which to project, and adjustments to expenditure projections for Community Redevelopment Agency (CRA) tax increment payments, the Wage/Separation/Energy Reserve, and the use of earned bond interest to make debt service payments subsidized by the General Fund. These additional interest earnings allow for a reduction to the General Fund subsidy to the Capital Outlay Reserve. In addition, on July 20, 2010, the Board approved a tentative millage rate for the Library Taxing District of 0.350 mills, 0.1027 mills above that of the proposed millage rate of 0.2473 mills, generating an additional \$17.147 million in revenues for the Library District. These funds have been placed in a reserve for future services.

The recommended operating budget adjustments total \$15.550 million and are summarized in the table above and detailed in the following paragraphs.

Animal Services (ASD)

The trust fund ordinance schedule, which was inadvertently omitted (Fund TF 600, Subfund 022, project 022111), from the original submission, will reflect \$68,000, to include \$23,000 in additional grant proceeds.

Board of County Commissioners (BCC)

Per ordinance 10-45, approved July 8, 2010, the Office of Community Advocacy has been moved under the Board of County Commissioners. As a result, the BCC's Proposed Budget is being adjusted to reflect the transfer of five positions and \$728,000 in Countywide General Fund (Fund GF 010, Subfund 010).

Building and Neighborhood Compliance

Revenues for both the Department of Building and Neighborhood Compliance and the Building Code Compliance Office have seen significant reductions this past year and are projected to continue to decrease. By merging the departments, the County has been able to gain efficiencies in administration that have been used to minimize reductions to direct service positions, resulting from revenue constraints. Furthermore, although the County continued with a separate Building Code Compliance Office, the adoption of statewide Florida Building Code (FBC) in 2002, which re-assigned responsibility for local building codes from local governments to the Florida Building Commission, no longer necessitated maintaining a separate department.

Office of Economic Development and International Trade (OEDIT) and Community Action Agency (CAA)

To effectuate the changes associated with the creation of the Office of Economic Development and International Trade Consortium as indicated in the Proposed Budget, the accompanying ordinances incorporate the required code changes to achieve the goals set for OEDIT. It revises the Office's role to include the coordination, integration, and support of Miami-Dade County's various economic development initiatives/activities that can lead to increased economic development opportunities and job creation; creates and establishes a new advisory board that replaces the International Trade Consortium Board; OEDIT staff will now report to the Mayor and the Executive Director will be appointed by the Mayor; and other changes to the composition, qualifications, and tenure of the new Advisory Board.

The FY 2010-11 Proposed Budget recommends transferring the Federal Empowerment Zone Program (EZ) from the Department of Housing and Community Development (DHCD) to OEDIT. However, after further consideration, we believe that the CAA will provide stronger administrative support for the Federal Empowerment Zone Program, which ended on July 2, 2010. In order to better support the close out of the Empowerment Zone program, we recommend transferring one position from OEDIT to CAA, reinstating one position from the DHCD to further support this function in CAA, and correspondingly transferring miscellaneous revenues totaling \$318,000 from OEDIT to CAA. We expect this activity and the position support for EZ efforts to be required for only a portion of the fiscal year.

The Proposed Budget adjustment for Head Start, due to the reduction in service days, did not accurately allocate savings between personnel and other operating costs. The correct allocation reduces CAA's personnel costs by \$6.169 million and increases its other operating costs by \$6.169 million.

Convention and Development Tax (CDT)

As a result of debt service payment adjustments and reduced incremental revenue occurring from the Omni CRA, the CDT ordinance schedule needs to be adjusted to reflect an increased debt service payment obligation of \$840,000 from \$22.947 million to \$23.787 million. To offset this adjustment a corresponding \$840,000 is being reduced from the Performing Arts Center Trust Operating Subsidy from \$1.916 million to \$1.076 million. As a result of this reduction, projects in the Center's capital plan may be delayed.

Corrections and Rehabilitation (C&R)

As part of the continuing effort to support and retain employees, the Corrections and Rehabilitation Department will establish an in-house fitness/wellness center in the Department to provide employees with proper physical training, conditioning, maintenance and nutritional instruction, and to supplement the recently established employee's crisis intervention and psychological services. This center, to be

created at the Turner Guilford Knight Correctional Center, will operate seven days a week from 6:00 am to 9:00 pm, and will be staffed by the Miami-Dade Training Institute. The initial cost for the refurbishing of the training area and the acquisition of equipment is estimated at \$325,000. The center will be operated by reinstating three positions (\$198,000) earmarked to be deleted from Miami-Dade Police Department (one MDPD Wellness Program Supervisor and two MDPD Wellness Program Specialists). Funds for this program will be provided by savings in the C&R budget in the current year and included in the MDPD budget for next year.

Finance

Subsequent to the release of the Proposed Budget, the Finance Department received notification of additional collections accounts being referred to Credit and Collections Division from the Department of Solid Waste Management and Jackson Health Systems. As a result of these additional placements, revenue will increase by \$200,000 and three positions will be restored. Based on actual workload activity, additional positions may be required.

Human Services (DHS)

Subsequent to the release of the Proposed Budget, an additional \$1.5 million in grant funding was received from the Early Learning Coalition of Miami-Dade/Monroe. This additional funding will allow the Department to serve the same number of children as in FY 2009-10. Also, an additional \$2.258 million in grant funding was received from the Early Learning Coalition of Miami-Dade/Monroe to accommodate the anticipated demand for Voluntary Pre-kindergarten (VPK) services. It is expected that an additional 3,140 children will be served for a total of approximately 21,500 children during the 2010-2011 program year. The Inclusion/Assessment program, which was previously administered by DHS in the 2009-2010 Program Year, has now been awarded to outside agencies. Funding for the Inclusion/Assessment program will remain in the grant allocation, but DHS will pass the funds to the awarded agencies. The loss of the Inclusion/Assessment program from the DHS scope of services, combined with a decrease of \$258,000 allowed for administrative expenses, requires the elimination of 11 full-time positions.

Juvenile Services

Subsequent to the release of the FY 2010-11 Proposed Budget, it was determined two positions supporting the Guardian Ad Litem program should be restored consistent with County obligations delineated by Article V of the State Constitution (\$158,000) to support 64 state funded positions. In addition, an adjustment is needed to appropriately reflect final bargaining agreement salary provisions (\$30,000) and a correction is needed to reflect the elimination of one Juvenile Assessment Counselor from the Clinical Assessment and Diversion Services Division not shown in the Proposed Budget.

Library

As tentatively adopted by the Board on July 20, 2010, the increase in the Library System millage generates an additional \$17.147 million in revenues. As indicated above, these funds have been placed in a reserve for future services. The Board may choose to act in a number of ways, including reducing the millage rate back to the proposed 0.2473 and consequently adopting the proposed service levels. Should the Board choose to approve the 0.35 millage rate, the Board may use the reserved funds to increase Library services, including the restoration of both Sunday hours and six days of service at non-regional libraries (60 full-time positions and \$4.325 million), two hours of service system-wide (150 part-time positions and \$1.802 million), and restoring all other support services, outreach services, maintenance projects, and other operating costs (25 full-time positions, 73 part-time positions, and \$9.331 million), and moving the remaining \$1.689 million into reserves or any combination of the above, balanced by millage reductions or reserve increases.

Medical Examiner

The Proposed Budget for the Medical Examiner needs to be revised to correct a duplication of proprietary revenue (\$180,000) that was incorporated as part of the Proposed Budget and to appropriately reflect salaries and fringes that were underestimated by \$180,000. As a result, the

Countywide General Fund subsidy to the department needs to be increased by \$360,000 (Fund SO 110, Subfund 113).

Police (MDPD)

Subsequent to the release of the Proposed Budget, it was determined that the Miami-Dade Police Department will handle activities related to the collection of off-duty payments. The total net savings from performing this function in-house is \$205,000 which will be reduced from the department's General Fund subsidy and reflected as proprietary revenue. MDPD will restore four civilian positions assigned to the Metropolitan Training Institute's Video Services Section (\$426,000) to be funded by delaying the start date of the scheduled police class.

Public Health Trust (PHT)

The Public Health Trust board at its August 23, 2010 meeting recommended an operating budget of \$1.975 billion, which represents an increase of \$242 million from the Proposed Budget. The PHT also recommended a capital budget of \$191.634 million, an increase of \$97.054 million from the Proposed Budget. A detailed explanation is provided in the attached memorandum (Attachment C). A more detailed budget presentation has been provided to you under separate cover.

Public Works

As noted in the FY 2010-11 Proposed Budget, an updated budget has been completed for the Special Taxing Districts. The revised budget reflects a net decrease of \$503,443 (Fund SO 900, Subfunds 901, 905, and 906). In addition, the Department's ordinance schedule (Fund ER 430) requires a correction to appropriately reflect a transfer of \$789,000 to the Causeway Capital Fund (Fund ER 431) and a corresponding reduction of \$789,000 in reserve for future projects.

Seaport

The Seaport budget will be adjusted by \$460,000 in cruise revenue as a result of the approved Amendment 1 to the Cruise Terminal Agreement between Carnival Corporation and Miami-Dade County effective October 1, 2010. Accordingly, operating expenses will be increased to pay for additional dedicated audit services (\$220,000) and to cover for Port clean-up activities (\$35,000). Non-operating expenses will be increased by \$205,000 for added promotional funds. Additional promotional events will be used for several events including the 2011 International Longshoreman Association convention being held in South Florida (\$40,000), AAPA Latin American Ports Delegation (\$20,000), and the 2011 Florida Forum meeting (\$7,500). Increased funding will be provided World Trade Center (\$12,500) and the Greater Miami Convention and Visitor's Bureau (\$125,000) for a pass-through marketing campaign.

Aviation

A revised budget for the Aviation Department approved by the Miami Airport Affairs Committee (MAAC), reflects an increase of \$5.701 million. The revised budget reflects a revenue reduction of \$20.253 million in aviation fees, decreased rental revenues (\$9.880 million), decreased cash carryover (\$74,000), increased commercial operations revenues (\$18.246 million), an increased transfer from the improvement fund of \$17.5 million, and an increase of \$162,000 in other miscellaneous revenues. The landing fee rate, currently at \$1.92 per 1,000 pound unit in FY 2009-10 will remain the same in FY 2010-11. Airline cost per enplaned passenger, currently at \$17.81 in FY 2009-10 will increase by \$2.08 to an estimated enplaned passenger cost of \$19.89 in FY 2010-11, but reflects a decrease of \$2.06 per enplaned passenger from the recommended \$21.95 enplaned passenger cost in the FY 2010-11 Proposed Budget.

Miami-Dade Aviation Department Revenue Reconciliation:

Description	Amount (\$ in 000's)
FY 2010-11 Proposed Revenues	\$752,284
Reduction in Aviation Fees and Charges	-20,253
Reduction in Rental Revenue	-9,880
Increase in Commercial Operations	18,246
Reduction in Cash Carryover	-74
Increase Other Miscellaneous Revenues	162
Increase Transfer from Improvement Fund	17,500
FY 2010-11 Revised Proposed Revenues	\$757,985

Departmental expenditures will be adjusted a corresponding \$5.701 million to \$757.985 million. This is comprised of a net decrease of \$2.660 million in operating expenditures and a net increase in non-operating expenditures of \$8.361 million.

Operational expenditure adjustments include an increase of salaries by \$450,000 to reflect a reduction of six administrative positions and an increase of 12 positions required to maintain the Airport Automated people mover system in house in lieu of using an outside contractor. An increase of \$48.032 million in other operating expenditures is being programmed for the Maintenance and Operations of the North Terminal Train, Phase 1 and Phase 2 Energy Performance Contracts, and the Black Box Contract. Additional adjustments to other operating expenses include a decrease in Administration Support and outside Management Agreements by \$11.142 million, to reflect a revised projection estimates in the current fiscal year.

Miami Dade Aviation Department Operating Expenditure Reconciliation:

Description	Amount (\$ in 000's)
FY 2010-11 Proposed Operating Expenditures	\$402,109
Reduction of Salaries	450
Increase of Other Operating	8,032
Decrease of Other Operating (Administration Support and Outside Agreements)	-11,142
FY 2010-11 Revised Operating Expenses	\$399,449

Non-operational expenditure adjustments reflect a decrease of \$399,000 in cash reserves, a decreased transfer of \$73,000 to the Improvement Reserve Fund, increased transfer of \$3.858 million to the debt service fund, and an increase of \$4.975 million transferred to the reserve maintenance fund.

Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:

Description	Amount (\$ in 000's)
FY 2010-11 Proposed Non-Operational Expenditures	\$350,175
Reduction to Cash Reserve	-399
Reduction Transfer to Improvement Fund	-73
Increase Transfer to Debt Service Fund	3,858
Increase to Reserve Maintenance Fund	4,975
FY 2010-11 Revised Non-Operational Expenditures	\$358,536

Other non-operating fund changes that are primarily driven by changes in cash carryover and transfers will require an adjustment in expenditures. A decrease in expenditure authority for the Improvement Fund of \$73,000 will be required, the Reserve Maintenance Fund requires an expenditure adjustment to reflect a net increase of \$22.201 million (as a result of additional cash carryover expected by the end of FY

2009-10), and the Interest and Sinking fund will require an adjustment in expenditure authority to reflect an increase of \$3.858 million.

Promotional Funding

Attachments D and E are the reports on Airport and Seaport promotional funds as required by Administrative Order 7-32.

Community Periodical Program

As you may be aware, the FY 2010-11 Proposed Budget does not include any General Fund subsidy to the Community Periodical Program. However, proprietary departments will continue to advertise in community periodicals.

Recommended Fee Adjustments

The Board is reminded that the Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes that were recommended in the FY 2010-11 Proposed Budget. Fee adjustments include, but are not limited to: Animal Services, Building and Neighborhood Compliance, Emergency Management, Library, Planning and Zoning, Miami-Dade Fire Rescue, Water and Sewer, Medical Examiner, Park and Recreation, Solid Waste, Vizcaya Museum and Garden, Seaport, and Aviation.

On August 21, 2010, the Miami-Dade Fire Rescue Department (MDFR) held a grand opening ceremony for the new MDFR Training Center located in Doral. This state of the art fire training facility contains five classrooms, an auditorium, and various structural and fire training props unique to this facility that can be utilized by national and international agencies and institutions to produce revenue for MDFR. The attached MDFR Training Center Facility Fee and Rental Schedule was developed by surveying comparable facility rental rates for classroom and meeting space in the Miami area. The facility is expected to generate approximately \$400,400 per year in rental revenue, to cover the center's operational expenses. Also attached is a Training Center Course fee schedule for academic classes that may be offered by MDFR. The Department will offer the courses when enrollment revenue and instructor costs justify the training activities. MDFR is still in the process of developing a tentative schedule for the sample courses listed and will have a revenue estimate available upon its completion.

Furthermore, based on contracts and interlocal agreements applicable to the Department of Solid Waste Management (DSWM), Waste disposal and landscaper coupon fees are to be adjusted following the estimated July "Consumer Price Index (CPI) South, All Urban Consumers," issued by the United States Bureau of Labor Statistics. In the FY 2010-11 Proposed Budget, no CPI increase or decrease was assumed. The actual adjustment as released on July 9, 2010, is 0.9 percent. Accordingly, it is proposed that the operating budget for the DSWM be increased to reflect this adjustment. Fund EW 470 (Collections) operating reserves are reduced \$381,000 to reflect additional disposal charges (\$399,000), partially offset by \$18,000 in additional collection revenues. Fund EW 490 (Disposal) operating reserves are increased by \$1.193 million to reflect additional disposal revenues.

Other fee adjustments are detailed in each departmental narrative included in the FY 2010-11 Proposed Resource Allocation and Multi-Year Capital Plan book, Volume 2.

CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES

Building Better Communities General Obligation Bond Program Adjustments

For the Building Better Communities General Obligation Bond program, the Capital Improvement Plan (CIP) will be updated, as required, for any changes that take place between the schedules shown in the Proposed and the project list that will ultimately be adopted along with the series resolution approved for the next bond sale. Information will be provided to the Board concerning the relative impact on project funding driven by the millage rate ultimately adopted.

Aviation

The FY 2010-11 Proposed CIP recommended a CIP of \$6.556 billion for the Miami-Dade Aviation Department. An additional \$45 million added to contingency requirements for closing out construction costs associated with the opening of the North Terminal Project #6339221. Associated revenues will be adjusted to reflect an increase of \$45 million to \$6.601 billion from \$6.556 billion in the Proposed Budget. The additional proceeds reflect an increase of \$1.608 million in Transportation Security Administration (TSA) grant funding and an increase of \$43.392 million from Aviation Revenue Bond proceeds.

Community Development Block Grant

The Proposed Budget recommended a 10 percent increase of \$1.736 million in Community Development Block Grant funding for County departments, from 40 to 50 percent. However, based on concerns raised at the Housing and Community Development Committee on July 14, 2010 the funding for County departments is now recommended to remain at the current year's level. The revenue loss of \$1.736 million will be partially offset by adjustments to non-departmental allocations. The Department of Human Services facility improvements, project will be reduced by a net \$251,000 and the State Department of Health facility improvements by \$896,000. Park and Recreation Amelia Earhart Park facility improvements will be increased by \$270,000. See Attachment F.

Corrections and Rehabilitation

The Proposed Budget includes the consolidation of the Pretrial Detention Center (PTDC) and Turner, Guilford Knight Correctional Center (TGK) booking operations. The proposed plan requires the PTDC to assume all booking functions by no later than December 1, 2010 for a duration of one year. Although the proposed plan will achieve the projected savings, it is understood that the proposed plan may cause operational delays for police officers returning to their community patrol duties. As the Department looks into a long-term solution for centralized booking functions, it is clear that the PTDC space constraints could become an operational liability. Therefore, the renovation and modernization of the TGK rear lobby is essential to the long term success of this initiative. Once the TGK rear lobby renovation project is completed, it will provide the Department with a viable centralized open booking operation, separating the booking and reception activities of our local Law Enforcement Organizations from the Department's internal transportation requirements, which will provide expedited reception and booking activities to minimize the amount of time that law enforcement officers will spend at the facility. The Centralized Booking at the Turner Guilford Knight Correctional Center Project will be added for the Correction and Rehabilitation Department funded with departmental savings \$1 million; \$430,000 allocated for FY 2010-11 and \$570,000 in FY 2011-12 in the Capital Outlay Reserve.

GSA Overtown II and Hope VI-Scott Carver Phase II

The Capital Asset Acquisition Bond Series 2007A (Fund CB 360, Subfund 015) and the Capital Asset Acquisition Bond Series 2010 require a technical adjustment. As authorized by Resolution No. R-698-10 on July 8, 2010 amending Resolution No. R-342-07, adjustments are needed to add the acquisition of the Overtown II building (Project #116910) to the project list of the Capital Asset Acquisition Bond Series 2007 in order to utilize funds that were not necessary for the Hope VI-Scott Carver project (Project #8061811). Furthermore, Resolution No. R-698-10 includes Hope VI-Scott Carver in the project list for the Capital Asset Acquisition Bond Series 2010.

Judicial Administration

A cash flow revision to the Joseph Caleb Courthouse Project #3028110 was made to advance \$273,000 in funding from FY 2011-12 to FY 2010-11. Overall project cost remains the same. In addition, the Coral Gables Courthouse Expansion, Project #306230, was revised to reflect \$400,000 advanced in FY 2009-10 from the FY 2010-11 allocation from Capital Outlay Reserve in order to finish the courtroom expansions. A notice to proceed was issued earlier than anticipated and the project is now scheduled to be completed by May of 2011.

Public Health Trust (PHT)

Adjustments are recommended to the Public Health Trust FY 2010-11 Capital Improvement Plan (CIP) ordinance schedule to reflect the results of work performed during the summer updating projections to ongoing projects and recommended additions to the FY 2010-11 Proposed CIP for new projects. (PHT capital expenditure other than Building Better Communities General Obligation Bond PHT projects are included in the PHT ordinance schedule. For FY 2010-11, the PHT CIP is recommended to increase from \$94.58 million to \$191.634 million. The increase of \$97.054 million results from an updated projection of carryover for previously issued revenue bond proceeds and earned interest (\$29.147 million), additional interest earnings (\$350,000), additional funded depreciation/cash contribution (\$13.1 million), a JMH Foundation contribution (\$6 million), and a programmed future debt issuance (\$48.457 million). The increase will continue to fund ongoing project commitments and programmed new projects for healthcare facility improvements and equipment including medical equipment (\$56.674 million), information technology software and hardware (\$23.756 million), and life-safety/infrastructure improvements (\$16.624 million).

Public Works (PWD)

The Public Works Department has re-evaluated the project costs of the Venetian Bridge Rehabilitation, Project #605860 which increased to \$8.123 million from \$7.249 million and will be funded with savings identified from the Causeway Toll System Upgrade Project #605220 (\$312,000) and additional funding from the Florida Department of Transportation - County Incentive Grant Program (\$562,000). Additionally, PWD will add a new capital project to upgrade and retrofit existing stormwater pump stations and water control structures with a project cost of \$800,000 and will be funded as a result of lower construction costs identified from the Drainage Improvements Floral Park Project #2130 of \$800,000 in Stormwater Utility funds.

Technical Adjustments

Four projects were inadvertently marked for deletion in the proposed budget. Two are drainage improvements (SW 157 Avenue from SW 42 Street to SW 64 Street, Project #559780 and SW 72 Street to SW 80 Street from 52 to 57 Avenue, Project # 608820), the refurbishment of SW 296 Street Sonovoid Bridge over C-103 Canal, Project #603870, and the Greenways and Trails, Project #932610 (Commission District 1). Appropriate technical adjustments will reinstate the projects to active status. Project #607540, Toll Plaza Diesel Tank Removal, which was completed in prior years, has been marked for completion.

PAY PLAN

Attached is a Pay Plan that is consistent with the Proposed Budget. The Pay Plan contains updates that clarify Pay Plan language and provisions. It also includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

POSITION ADJUSTMENTS

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2010-11 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 11 to 27,425. This is 1,188 positions less than authorized in FY 2009-10, more than 600 of which are vacant. Attachment G includes the Tables of Organization associated with the personnel changes.

<u>Department</u>	<u>FY2010-11</u>		<u>Revised</u>		<u>Purpose</u>
	<u>Proposed</u>	<u>Recommended</u>	<u>FY2010-11</u>		
	<u>Budget</u>	<u>Adjustments</u>	<u>Proposal</u>		
Aviation	1,406	6	1,412		Add 12 and eliminate 6 positions
Board of County Commissioners	191	5	196		Transfer five positions from Community Advocacy
Community Action Agency	562	2	564		Transfer one position from OEDIT and reinstate one position
Community Advocacy	5	(5)	-		Transfer five positions to BCC per Ordinance 10-45
Economic Development and International Trade	15	(1)	14		Transfer one position to CAA
Finance	282	3	285		Reinstate three positions
Human Services	554	(11)	543		Eliminate 11 positions
Juvenile Services	101	1	102		Reinstate two positions and correct scrivener's error of one position
Planning and Zoning	111	4	115		Correct scrivener's error
Police	4,209	7	4,216		Reinstate seven positions
Other County Departments	19,978	-	19,978		
Total	27,414	11	27,425		

Moving Forward

We will continue to work with the Board to address the priorities and concerns that have been identified since the release of the Proposed Budget. I am hopeful that we can work together to mitigate, to the best of our abilities, some of the most significant service impacts made necessary by our very constrained property tax revenues while ensuring the cost of our government services is as low as we can possibly make it. My staff and I are prepared to work closely with the members of the Board to develop the required adjustments which will be brought to the Board for consideration at the second budget hearing.

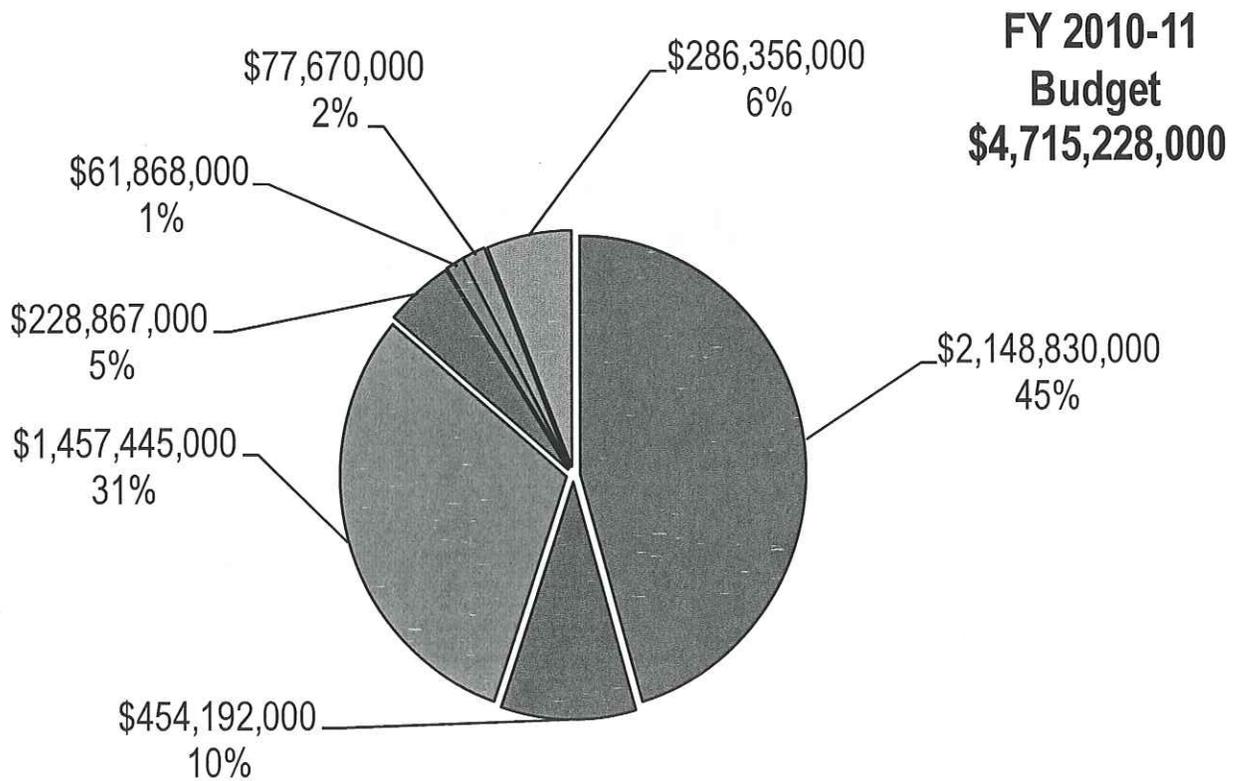
Attachments

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**2010-11 PROPOSED RESOURCE ALLOCATION PLAN AND MULTI-YEAR CAPITAL PLAN
ATTACHMENT I
BUDGET COMPARISON GRAPHS**

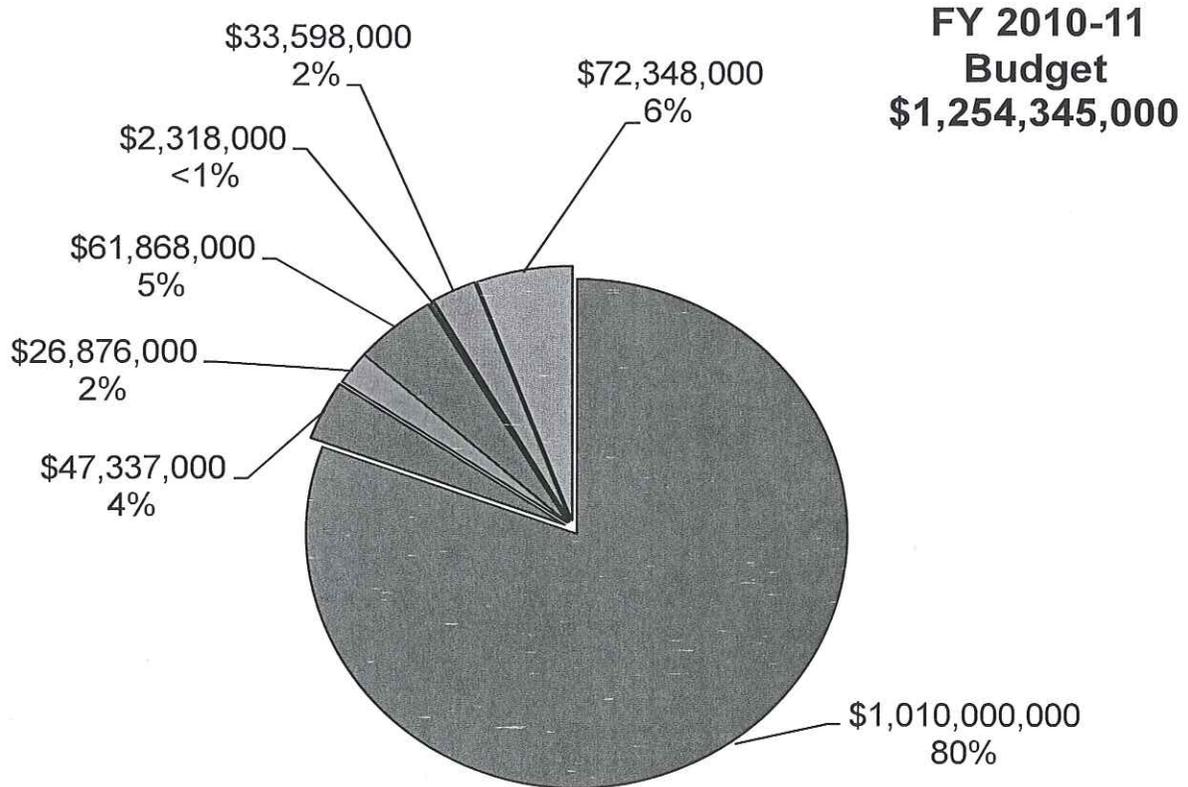
**MIAMI-DADE OPERATING REVENUES
(EXCLUDING INTERAGENCY TRANSFERS)**

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Proprietary	\$ 2,139,512,000	43	\$ 2,099,321,000	44	\$ 2,148,830,000	45
Federal and State Grants	\$ 403,836,000	8	\$ 434,735,000	9	\$ 454,192,000	10
Property Tax	\$ 1,652,370,000	33	\$ 1,498,989,000	31	\$ 1,457,445,000	31
Sales Tax	\$ 287,542,000	6	\$ 263,817,000	6	\$ 228,867,000	5
Gas Taxes	\$ 65,407,000	1	\$ 63,236,000	1	\$ 61,868,000	1
Misc. State Revenues	\$ 84,691,000	2	\$ 79,906,000	2	\$ 77,670,000	2
Miscellaneous	\$ 328,968,000	7	\$ 330,483,000	7	\$ 286,356,000	6
Total	\$ 4,962,326,000		\$ 4,770,487,000		\$ 4,715,228,000	



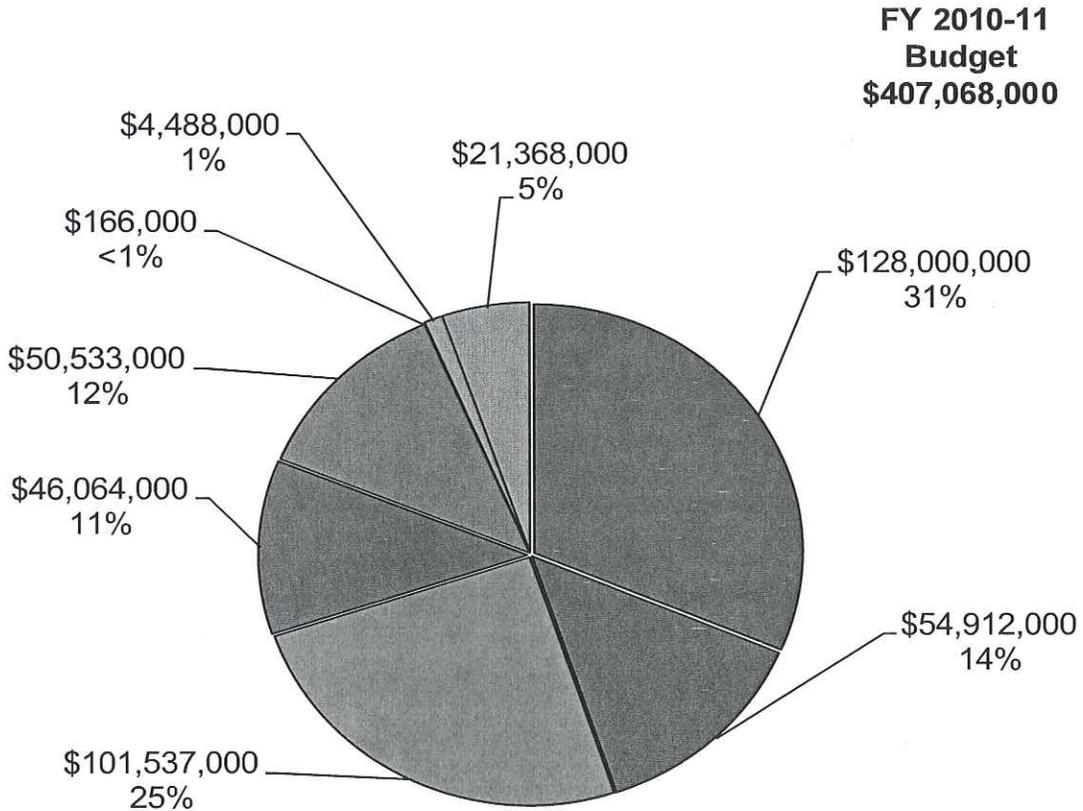
COUNTYWIDE GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Property Tax	\$ 1,116,032,000	81	\$ 1,020,964,000	78	\$ 1,010,000,000	80
Sales Tax	\$ 51,884,000	4	\$ 51,693,000	4	\$ 47,337,000	4
Misc. State Revenues	\$ 29,485,000	2	\$ 29,146,000	2	\$ 26,876,000	2
Gas Taxes	\$ 65,407,000	4	\$ 63,236,000	5	\$ 61,868,000	5
Fees	\$ 3,031,000	1	\$ 2,834,000	1	\$ 2,318,000	1
Carryover and Interest	\$ 70,631,000	5	\$ 24,234,000	2	\$ 33,598,000	2
Other	\$ 41,746,000	3	\$ 103,161,000	8	\$ 72,348,000	6
Total	\$ 1,378,216,000		\$ 1,295,268,000		\$ 1,254,345,000	



UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Property Tax	\$ 146,941,000	31	\$ 130,186,000	29	\$ 128,000,000	31
Sales Tax	\$ 62,032,000	13	\$ 60,486,000	13	\$ 54,912,000	14
Utility Tax and Comm. Tax	\$ 111,178,000	24	\$ 110,594,000	25	\$ 101,537,000	25
Misc. State Revenues	\$ 48,497,000	10	\$ 46,064,000	11	\$ 46,064,000	11
Franchise Fee	\$ 44,241,000	9	\$ 52,407,000	12	\$ 50,533,000	12
Fees	\$ 473,000	1	\$ 1,102,000	1	\$ 166,000	1
Carryover and Interest	\$ 39,320,000	8	\$ 1,579,000	1	\$ 4,488,000	1
Other	\$ 18,348,000	4	\$ 34,572,000	8	\$ 21,368,000	5
Total	\$ 471,030,000		\$ 436,990,000		\$ 407,068,000	

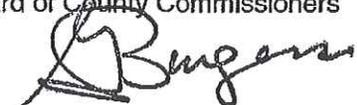


Memorandum



Date: August 3, 2010

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: George M. Burgess
County Manager 

Subject: FY 2010-11 Proposed Budget Public Meetings

I am pleased to inform you that, pursuant to R-1018-94, we will be holding public meetings on August 3 and 4, 2010 at six sites throughout the county to discuss tax rates and fee changes. The meetings will be held as follows:

Tuesday, August 3rd
North Dade Regional Library
2455 NW 183rd Street

West Dade Regional Library
9445 Coral Way

South Dade Regional Library
10750 SW 211th Street

Wednesday, August 4th
West Kendall Regional Library
10201 Hammocks Boulevard

Joseph Caleb Center
5400 NW 22nd Avenue

Highland Oaks Park
20300 NE 24th Avenue

These meetings were advertised in the local newspapers on July 25 and August 1, 2010.

If you have any questions, please do not hesitate to contact Jennifer Glazer-Moon, Special Assistant/Director, Office of Strategic Business Management at 305-375-5143.

c: Honorable Carlos A. Alvarez, Mayor
R.A. Cuevas, Jr., County Attorney
County Executive Office Senior Staff
Diane Collins, Acting Division Chief, Clerk of the Board
Charles Anderson, Commission Auditor

cmo21610

***CALENDAR, FROM 25**

City of Doral and CPD ask for donations for 125 children that reside at CPD's two assistance centers to ensure that these children have the necessary essentials to begin the 2010-2011 school year on the right track. Items that are needed include backpacks, school supplies, uniforms and socks and shoes. Donations can be made in the following locations through Aug. 15, 305-406-6731 or helena.polo@cityofdoral.com.

- Doral City Hall, 8300 NW 53rd St., Doral.
- Doral Meadow Park, 11555 NW 58th St., Doral.
- Morgan Levy Park, 5300 NW 102nd Ave., Doral.

Messies Anonymous: A recovery program for persons who struggle with clutter and disorder. 6:30 p.m. Tuesday and every first Tuesday of each month; 10 a.m. St. John's on the Lake United Methodist Church, 4760 Pinetree Dr., Miami Beach. Call Betty at 305-865-5193 for more information.

Miami Children's Hospital: 3100 SW 62nd Ave., Miami. 305-566-6531 or www.mchc.com. Groups include Adolescent Depression and Anxiety Group; Adolescent Emotional Stimulus Package; Social Networking Group.

Project CARE (Cope, Adapt, Renew, Empower): Free support and education groups for black women who have finished treatment (surgery, radiation and/or chemotherapy) for breast cancer within the past six months. The 10-week group sessions are forming now as part of a University of Miami research study. Information is confidential and participants are compensated at the end of the project. Call 305-243-8357 for more information.

Remember Love Share: A bereavement group for non-denominational young widows and widowers, ages 40-65; 6501 SW 80th St., Suite 202, South Miami. 305-651-5574 or bereave-group@bellsouth.net.

Solo's Support Group: For those who are going through a separation, divorce or loss of a spouse. Facilitated by retired mental health worker Barbara Steller. 7:30-9 p.m. Thursdays; Berrin Family Library at the Alper JCC (Y & A Building Library, Room 510), 11555 SW 112th Ave., Miami. Free. 305-271-9000, ext. 264 or www.alperjcc.org.

South Miami Hospital Support Groups: Classroom varies; 6200

Tuesday and every first Tuesday of each month; Ira C. Clark Diagnostic Treatment Center, 1280 NW 19th St., Room 259, Miami. 305-607-2062 or miami-f@thyca.org.

Women's Group: Support group for professional or retired women 64-74, to discuss various issues relative to aging process, including physical body vs. mind and spirit, loss as a part of life and friends. Call Eda Valero-Figuera at 305-868-7144 and leave name and phone number and best time to call.

FOR SENIORS

Alper JCC Senior's Social Club: For seniors 80 and up; Dave and Mary Alper, Jewish Community Center, 1155 SW 12th Ave., Kendall. Call Ilene Primack at 305-271-9000, ext. 264 for more information. www.alperjcc.org.

Cards and Games, Senior Chair Fitness, Sing 'n' Swing With Pedro Paulo; Music, Movement and Singalong; registration required. 305-595-1397.

Thyroid Cancer Survivors Support Group: For thyroid cancer survivors and their relatives. In English and Spanish; 7-9:30 p.m. Monday and Wednesday-

Friday, Coral Gables Adult Activity Center, 624 Anastasia Ave., Coral Gables; \$9 per month, registration required. 305-450-5609 or www.coralgables.com.

Duplicate Bridges: Join the group that plays at 12:30 p.m. every Monday and Thursday; Margorie and William McDonald Center, 1701 NE 19th Ave., North Miami Beach. 305-951-5286.

Duplicate Bridge at Temple Beth Am: 5950 North Kendall Dr., Pinecrest. 305-567-6667.

- Introduction to duplicate; 9 a.m. Monday; \$5.
- Advance beginner lessons; 9:30 a.m. Tuesday; \$10.
- Intermediate lessons; 9:30 a.m. Wednesday; \$10.
- Duplicate games; 1-4 p.m. Monday-Saturday; \$8.

Idorico Lerman Senior Adult Recreational Group: Includes a lunch followed by a musical program presented by Cantor Yoav Kopolowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olenberg Hall, 7445 Carlyle Ave., Miami Beach; \$10. Free for members of the synagogue, reservations required. 305-966-0221 or templemenor-

ah@gmail.com.

Low-Impact Water Exercises: Features water exercises for seniors that promote joint flexibility, muscle strength, coordination and balance. Part of Miami Dade Park's Leisure Access Services; 11 a.m.-noon Wednesdays and Thursdays; Tamiami Pool, 11201 SW 24th St., Miami. 305-223-7077.

Senior Hot Meals Program: Offers lunch for seniors 62 and over. Also includes activities and educational programs. Proper documentation required; 9 a.m.-noon Monday-Thursday and Saturday; First United Methodist Church of Miami, 400 Biscayne Blvd., Miami. Call The Rev. Cynthia Weems at 305-371-4706 or e-mail cweems@fumcmiami.com for more information.

Senior LIFE Center: An activity center for seniors 55 and up. Features various card games and classes, mah-jongg, line, square and tap dance, pool, bunko, crafts, painting, drawing, singing and discussion groups, trips, cruises and plays; 10 a.m.-4 p.m. Monday-Friday; 12480 SW 127th Ave., Miami; \$50 annual membership fee. 305-235-9855 or senior-

liftcenter.com.

Senior Summer Science Series: This week's topic is "What Genetics Has Taught Us About Parkinson's Disease," presented by Jeffrey Vance, director of University of Miami Morris K. Udell Parkinson Disease Research Center of Excellence; 10:30 a.m.-noon and every other Wednesday, through Sept. 29; Miami Science Museum, 3280 S. Miami Ave., Coconut Grove; \$5 (includes lecture, hands-on demonstrations, exhibit tours and breakfast). Call Melanie Abril at 305-646-4236 or e-mail mabrill@miamisci.org for more information. www.miamisci.org.

FOR SINGLES

Parents without Partners: Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12256 SW 128th St., Miami. 305-251-2819.

The Single Gourmet Dinner and Dance: Singles dine, meet and mingle at some of the well-known restaurants in the county; 7 p.m. every Friday; \$99 annual membership. 305-371-9777.

NEIGHBORS CALENDAR

Friday, Coral Gables Adult Activity Center, 624 Anastasia Ave., Coral Gables; \$9 per month, registration required. 305-450-5609 or www.coralgables.com.

Duplicate Bridges: Join the group that plays at 12:30 p.m. every Monday and Thursday; Margorie and William McDonald Center, 1701 NE 19th Ave., North Miami Beach. 305-951-5286.

Duplicate Bridge at Temple Beth Am: 5950 North Kendall Dr., Pinecrest. 305-567-6667.

- Introduction to duplicate; 9 a.m. Monday; \$5.
- Advance beginner lessons; 9:30 a.m. Tuesday; \$10.
- Intermediate lessons; 9:30 a.m. Wednesday; \$10.
- Duplicate games; 1-4 p.m. Monday-Saturday; \$8.

Idorico Lerman Senior Adult Recreational Group: Includes a lunch followed by a musical program presented by Cantor Yoav Kopolowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olenberg Hall, 7445 Carlyle Ave., Miami Beach; \$10. Free for members of the synagogue, reservations required. 305-966-0221 or templemenor-

CITY OF OPA-LOCKA
Advertisement for Request for Proposals
RFP NO: 10-1908200
SPORT FIELDS LIGHTING REHABILITATION AT SHERBONDY PARK

Proposals for SPORT FIELDS LIGHTING REHABILITATION will be received by the City of Opa-Locka at the Office of the City Clerk, 780 Fisherman Street, 4th Floor, Opa-Locka, Florida 33054, **THURSDAY, AUGUST 19, 2010, by 2:00 p.m.** NO proposals will be received after the designated closing time of 2:00 p.m.

The purpose of this Request for Proposals is to seek assistance of a qualified professional firm to provide SPORT FIELDS LIGHTING REHABILITATION to the City of Opa-Locka.

A mandatory Pre-Bid meeting will be held at Sherbondy Park Field on **Wednesday, August 11, 2010 at 11:00 a.m.**

An original and five (5) copies a total of six (6) plus 1 copy of the proposal on CD's in PDF format of the proposal shall be submitted in sealed envelopes/packages addressed to Deborah S. Irbay, City Clerk, City of Opa-Locka, Florida, and marked **SPORT FIELDS LIGHTING REHABILITATION**. Proposers desiring information for use in preparing proposals may obtain a set of such documents from the Clerk's Office, 780 Fisherman Street, 4th Floor, Opa-Locka, Florida 33054, Telephone (305) 955-2800 or copies of the RFP NO: 10-1908200 requirements may also be obtained by visiting the City's website at www.opalockafl.gov. (click "RFP/PROPOSALS" located on the right hand side of the screen and follow the instructions).

The City reserves the right to accept or reject any and all proposals and to waive any technicalities or irregularities therein. The City further reserves the right to award the contract to that proposer whose proposal best complies with the RFP NO. 10-1908200 requirements. Proposers may not withdraw their proposal for a period of ninety (90) days from the date set for the opening thereof.

Deborah S. Irbay, CMC
 City Clerk

MIAHHERALD COUNTY
PUBLIC MEETINGS on BUDGET Issues
Including Taxes and Fees
for the FY 2010-11 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and localities listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

TUESDAY, AUGUST 3, 2010 AT 6:00 PM
 North Dade Regional Library
 2455 NW 183rd Street • Miami, Florida 33056
 South Dade Regional Library
 10750 SW 211th Street • Miami, Florida 33189
 West Dade Regional Library
 9445 Coral Way • Miami, Florida 33165

THURSDAY, AUGUST 4, 2010 AT 6:00 PM
 West Kendall Regional Library
 10201 Hammocks Boulevard • Miami, Florida 33196
 Highland Oaks Park
 20300 NE 24th Avenue • Miami, Florida 33161
 Caleb Center
 5400 NW 22nd Avenue • Miami, Florida 33142

All of these sessions are free and open to the public. For further information, please call John Sardy at 305-375-3887. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

The Miami Herald
 Publication Date: 08/01/2010
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 Advertiser: MIAMI DADE COUNTY
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 Description:

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CRIME WATCH

Protect yourself against phony charities

BY CARMEN GONZALEZ CALDWELL

Special to The Miami Herald

Lately, I have received a number of e-mails regarding donations to charities. As many people have fallen on hard times, charitable organizations are trying to help meet needs for food, school supplies and clothing.

We all need to be extra careful to make sure we are dealing with real charitable organizations and not phony solicitations.

Let's look at some of the techniques once again that are questionable — and in some cases, illegal:

- Prize offers: Potential donors are told that they have won a contest and are eligible for a prize — usually worthless — if they make a donation.

Chain letters: Unsolicited appeals, usually in the form of e-mails, ask potential donors not only to contribute to an organization but also to forward the e-mail to friends and family members.

Like-sounding charities often take names very similar to those of legitimate charities that are known and trusted by the public.

Here are ways you can prevent being a victim of fraud:



CALDWELL

registration office, Better Business Bureau or a charity watchdog group such as charitywatch.org, give.org or guidestar.org/.

- Don't be fooled by a name that closely resembles the name of a respected and well-known charity.
- Ask for the charity's tax-exempt letter indicating its IRS status. You can't claim a tax-deductible donation if the charity does not have one.
- Never give cash. Make your contribution by check payable to the full name of the charity.
- Don't give out your Social Security number. A charity does not need it for

charity fraud: Ask how your money will be used, such as what percentage will go to the actual programs versus the administrative and fundraising cost.

- Request written information that gives the full name, address and phone numbers of the organization, as well as a description of the programs it supports.
- Check out any charity you don't know with the local charity

you to claim a tax deduction. Charity-related fraud should be reported to local law enforcement or the local postmaster.

The IC3 (Internet Crime Complaint Center) continues to receive reports of individuals' e-mail or social networking accounts being compromised and used in a scam to swindle consumers out of thousands of dollars.

If you have been a victim of this type of scam or any other cybercrime, you can report it to the IC3 website at IC3.gov.

Carmen Caldwell is executive director of the Citizens' Crime Watch of Miami-Dade. Send feedback and news for this column to her at carmen@citizenscrimewatch.com, or call her, 305-470-1670.

credit cards, passport, money and cellphone, leaving them stranded somewhere in London or some other location. Some claim they only have a few days to pay their hotel bill and promise to reimburse upon their return home.

If you have been a victim of this type of scam or any other cybercrime, you can report it to the IC3 website at IC3.gov.

Carmen Caldwell is executive director of the Citizens' Crime Watch of Miami-Dade. Send feedback and news for this column to her at carmen@citizenscrimewatch.com, or call her, 305-470-1670.

MIAMI-DADE COUNTY

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Questions about Alzheimer's treatment options?

Consider participating in the EXPEDITION Study.

To be eligible for the EXPEDITION Study, participants must:

- Be 55 years or older and generally healthy.
- Have mild to moderate Alzheimer's disease.
- Have a reliable caregiver who can assist him or her during the study.

Participants can continue taking their current Alzheimer's medications. The investigational medication, study-related evaluations, and laboratory tests will be provided to qualified participants at no cost.

Call today to learn more:

1-877-SEGAL-88

SEGALTrials.com

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NEIGHBORS CALENDAR

chance to be fully-immersed in a cultural experience that includes connecting with a host family in the U.S., attending an American high school, participating in eco-focused activities through AYP and experiencing first-hand life as a teenager in America. CCI needs to place 1,000 foreign exchange students from more than 40 countries around the world. All of the students placed are 15-18 years old and are proficient in English. Deadline for families to apply to host an AYP student is Aug. 31. Call CCI at 800-654-4771 or e-mail ayp@ccexchange.com or go to www.ccexchange.com/host.htm for more information.

Give \$4 Save 40%: Miami Seaquarium has created the program in honor of Lolita the Killer Whale's 40th anniversary. All summer long for a \$4 donation to help save wildlife affected by the BP oil spill in the Gulf of Mexico, the park will offer a 40 percent discount on admission. Benefits Audubon Nature Institute, National Fish and Wildlife Foundation, Sea to Shore Alliance and Sea Turtle Conservancy. Guests will be given the opportunity to

choose which charity will receive their donation. The offer, which runs through Oct. 21, is only available with a donation form that can be found on www.miamiseaquarium.com; Miami Seaquarium, 4400 Rickenbacker Cswy., Key Biscayne; admission is \$37.95, \$27.95 kids 3-9, free for kids 2 and under. 305-361-5705.

Wish You Were Here: David Kinsey, the artistic director and programmer for the Arts at St. John's in Miami Beach, seeks artists of all ages who must sing, act and dance well to play the roles of real people who have lived, loved and worked in Miami Beach. Prepare 20 bars of two songs, including one up tempo, one ballad in musical theater style and a one-minute monologue. Callbacks on Aug. 9 and 10. The production is scheduled at St. John's on the Lake, 4760 Pine Tree Dr., Miami Beach, on Oct. 1, 2, and 3. Auditions held 6-9 p.m. Monday, Aug. 2 and Tuesday, Aug. 3. Auditions by appointment only. E-mail picture and resume to the director at sobesinger@aol.com for appointment time and address. www.artsatstjohns.com.

FOR DISABLED
Adult Aftercare: Provides a guided learning environment for adults 18 and up with developmental disabilities. Learn various leisure activities, physical fitness, developing and exercising appropriate social skills, teamwork and daily living skills: 2:30-5:30 p.m. Sunday-Tuesday; A.D. Barnes Park, 3401 SW 72nd Ave., West Miami-Dade, \$45.

Focus on Healing: Dance and movement program for people who have physical limitations from an illness or surgery. People with other types of physical limitations are applicable. No dance experience necessary. Hosted by South Miami Hospital; 9:30-10:30 p.m. Wednesday; Victor E. Clarke Center at South Miami Hospital, 6200 SW 73rd St., South Miami, \$5 per class; 786-662-8106.

Spinal Cord Living-Assistance Development Inc. Resource Center: The nonprofit community-based organization provides free support and vocational and housing services to persons with disabilities of all ages. The computer lab helps clients develop a variety of skills and connect with the world via the internet. Call for appointment; 9:30 a.m.-5:30 p.m. Monday-Friday; 240 E. First Ave., Suite 122, Hialeah; free. 305-887-9838 or www.scid.org.

Wheelchair Tennis: Learn how to play wheelchair tennis from a professional. For ages 9 and up with physical disabilities; 9-10 a.m. (beginners), 10-11 a.m. (advanced) Saturday; Big Five Tennis Club, 600 SW 92nd Ave., Miami; free. 305-382-8160 or www.miamidade.gov/parks.

GETTING INFORMED
 Center for Cultural Interchange Looks for Host Families for Foreign Exchange Students: CCI looks for families to host foreign exchange students from their Academic Year Program (AYP) for the upcoming 2010-11 school year. AYP offers students the

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EAGLE COLLISION, INC.

2047 ALE 154 St. N.M.B. FL 33162
 305-940-1688 Rey Jr/Lily

OFFERING YOU \$20.00 A DAY TOWARDS YOUR RENTAL CAR, until the repair is complete.

Call for details.

- We do quality repairs and strictly deal with your insurance company.
- WRITTEN GUARANTEE ON ALL REPAIRS, FOR AS LONG AS YOU OWN THE CAR.**
- BEEN IN BUSINESS SINCE 1983**
- Free P/U and delivery in Miami Dade and Broward.
- Towing available / rental company is next door.
- We're the best at what we do. Give us a call.
- We are known for undetectable repairs.

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 18246 Collins Ave.
 Sunny Isles, FL 33160

MIAMI COUNTY PUBLIC MEETINGS on BUDGET Issues

Including Taxes and Fees for the FY 2010-11 Proposed Budget

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 5400 NW 22nd Avenue • Miami, Florida 33142

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Car Accident Recently? FREE REPORT

Reveals 5 things You need to know now!

Call Toll Free 1-800-805-6546

24 Hr. Recorded Message

CALL FOR AN APPT 305.668.7668 OR 305.785.7659

PAINTING, CAULKING, PRESSURE CLEANING, WINDOW CLEANING, KITCHENS, BATHROOMS, WALL UNITS, LAWN AND POOL MAINTENANCE

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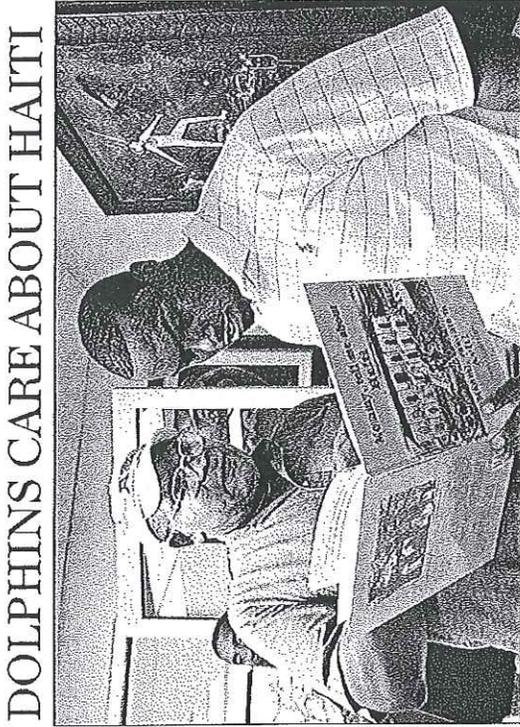
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PHOTOS BY CHRIS CUTRO / FOR THE MIAMI HERALD



DOLPHINS CARE ABOUT HAITI

Center for Haitian Studies board member Daniel Fils-Aime presents the book, 'Mommy, Tell Me about Haiti,' to Miami Dolphin Ronnie Brown on July 23 after the Miami Dolphins Foundation gave \$20,000 to the center for health and social service programs in Little Haiti. In May, some Dolphins, Dolphins alumni and Sun Life Financial executives flew to Haiti to provide relief efforts following the disastrous earthquake in January. At left, Brown and Davone Bess tour some classrooms.

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The Miami Herald

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HOOPS TEMPLE BETH AM Youth Basketball League

2010 Fall League

Girls: 4th - 10th Grade & Boys: 4th - 9th Grade

Evaluations: August 24th - 26th

Season Runs from September - December

2010 Summer Camp

Girls & Boys 2nd - 9th Grade

Weeks of August 2nd, 9th & 16th

For information and applications, go to www.tbam.org or call Basketball Hotline at 305.667.6667 ext. 141



TEMPLE BETH AM

A Proud Corporate Sponsor
Doctors Hospital
Center for Ophthalmology & Sports Medicine
South University Drive • Coral Gables

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EXPERIENCE THIS.

Dose off in a hammock. Climb a tree, kiss a fish, get married in a rain forest. Sip a martini, lounge on a teak deck. And dream of your next vacation.

Do the same. Grab the tail of a diving dragon.

Book your dream vacation *before* they do yours.

ExperienceDestinations.com
 FOR THE EXPERIENCE OF A LIFETIME

Published by NOVEMBER

HAZZLE • SEBUWA • BETHAN VIKING ISLANDS • CHARLESTON • COLONADO • COSTA RICA • DOMINICAN REPUBLIC • EL SALVADOR • GUATEMALA • LOC CAJON • MEXICO • MIAMI • INDORAGUA • PANAMA • PUERTO RICO • ST. MARTINUS • MARTIN

SHEAR

RENOVATIONS & HOME MAINTENANCE

CALL FOR AN APPT
305.668.7668 OR 305.785.7659

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NEIGHBORS CALENDAR

*CALENDAR, FROM 23

women who have finished treatment (surgery, radiation and/or chemotherapy) for breast cancer within the past six months. The 10-week group sessions are forming now as part of a University of Miami research study. Information is confidential and participants are compensated at the end of the project. Call 305-243-8367 for more information.

Remember Love Share: A bereavement group for non-denominational young widows and widowers, ages 40-65, 6601 SW 80th St., Suite 202, South Miami, 305-661-5574 or bereave-group@ellsouth.net.

Solo Support Group: For those who are going through a separation, divorce or loss of a spouse. Facilitated by retired mental health worker Barbara Stoler, 7:30-9 p.m. Thursdays; Berrin Family Library at the Alper JCC, C & A Building Library, Room 5101, 1155 SW 112th Ave., Miami, free, 305-271-9000, ext. 264 or www.alperjcc.org.

South Miami Hospital Support

Groups: Classroom varies; 6200 SW 73rd St., South Miami, 786-596-3895 or www.baptist-health.net. Groups include:

- Narcotics Anonymous For English Speakers (also a group for Spanish Speakers); Alcoholics Anonymous For English Speakers; Overeaters Anonymous; Spiritual Connection; Families Anonymous; TGIF-Narcotics Anonymous for English speakers; Al-Anon for Spanish Speakers.

Sylvester Comprehensive Cancer Center: 1475 NW 22nd Ave., Miami. Call The Rev. Lois Murray at 305-243-4273 for more information. www.sylvester.org.

• Caregivers Support Group (Inpatient Only): 11:30 a.m. Wednesdays; Inpatient Unit, 3 p.m. Wednesdays; Jill Selevan Chapel.

Take Off Pounds Sensibly (TOPS): Weight-loss support group; 9:15 a.m. Thursday; Killian Pines United Methodist Church, 10755 SW 112th St., Kendall, \$4 per month, \$24 annual membership, 305-595-1397.

Thyroid Cancer Survivors Support Group: For thyroid cancer survivors and their relatives. In

English and Spanish; 7-8:30 p.m. Tuesday and every first Tuesday of each month; Ira C. Clark Diagnostic Treatment Center, 1280 NW 19th St., Room 259, Miami, 305-607-2062 or miami-fl@thyca.org.

Women's Groups: Support group for professional or retired women 64-74, to discuss various issues relative to aging process, including physical body vs. mind and spirit, less as a part of life and friends. Call Eca Valero-Figueroa at 305-868-7144 and leave name and phone number and best time to call.

FOR SENIORS

Alper JCC Seniors' Social Club: For seniors 80 and up; Dave and Mary Alper Jewish Community Center, 1155 SW 112th Ave., Kendall. Call Ilene Primack at 305-271-9000, ext. 264 for more information. www.alperjcc.org.

• Cards and Games, Senior Chair Fitness, Sing 'n' Swing With Pedro Paulo; Music, Movement and Singalong; registration required.

Danceclass: Join instructor Belkis Frangente. For seniors only; 10-11

305-865-0221 or templemenorah@gmail.com.

Low-impact Water Exercises: Features water exercises for seniors that promote joint flexibility, muscle strength, coordination and balance. Part of Miami Dade Parks Leisure Access Services; 11 a.m.-noon Wednesdays and Thursdays; Tamiami Pool, 11201 SW 24th St., Miami, 305-223-7077.

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Senior LIFT Center: An activity center for seniors 55 and up. Features various card games and classes, math-longg, line, square and tap dance, pool, burlesque, crafts, painting, drawing, singing and discussion groups. Trips, cruises and plays; 10 a.m.-4 p.m. Monday-Friday; 12480 SW 127th Ave., Miami; \$50 annual membership fee, 305-235-8855 or seniorcenter.com.

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GETTING INFORMED

Center for Cultural Interchange Looks for Host Families for Foreign Exchange Students: CCI looks for families to host foreign exchange students from their Academic Year Program (AYP) for the upcoming 2010-11 school year. AYP offers students the chance to be fully-immersed in a cultural experience that includes connecting with a host family in the U.S., attending an American

FOR SINGLES

Parents without Partners: Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12:56 p.m. every Friday; St. Andrews Episcopal Church, 14360 Old Cutler Rd., Palmetto Bay; \$25 annual membership; 52 guests, 305-661-6535 or www.standrewsmiami.org.

FOR SINGLES

Parents without Partners: Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12:56 p.m. every Friday; St. Andrews Episcopal Church, 14360 Old Cutler Rd., Palmetto Bay; \$25 annual membership; 52 guests, 305-661-6535 or www.standrewsmiami.org.

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MIAMI-DADE COUNTY

PUBLIC MEETINGS ON BUDGET ISSUES INCLUDING TAXES AND FEES

for the FY 2010-11 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

TUESDAY, AUGUST 3, 2010 AT 6:00 PM

- North Dade Regional Library
- 2455 NW 183rd Street • Miami, Florida 33066
- South Dade Regional Library
- 10750 SW 211th Street • Miami, Florida 33189
- West Dade Regional Library
- 9445 Coral Way • Miami, Florida 33165

THURSDAY, AUGUST 4, 2010 AT 6:00 PM

- West Kendall Regional Library
- 10201 Hammocks Boulevard • Miami, Florida 33196
- Highland Oaks Park
- 20300 NE 24th Avenue • Miami, Florida 33161
- Caleb Center
- 5400 NW 22nd Avenue • Miami, Florida 33142

All of these sessions are free and open to the public. For further information, please call John Sarduy at 305-375-5887. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

CENTROAMERICA

Lobo dice que hay garantías para retorno de Zelaya a Honduras



William Adolfo Cortez, conocido como "Wild Bill" (d), y su esposa, Jena Sena (l). Los norteamericanos, capturados el pasado lunes en el posito inventado de barapipi por efectivos del Ejército de Nicaragua fueron trasladados a la dirección de Auxilio Judicial de la policía en la capital nicaragüense, donde fueron presentados a la prensa. EFE

SAN SALVADOR (AP) - El presidente de Honduras, Porfirio Lobo, dijo este viernes en San Salvador que "existen las garantías necesarias" para que el ex mandatario hondureño Manuel Zelaya, exiliado en República Dominicana, retorne a su país "cuando quiera".

"El (Zelaya) puede regresar cuando quiera a Honduras, existen las garantías necesarias para que pueda retornar, no hay ningún problema", aseguró Lobo a periodistas.

El presidente hondureño llegó a San Salvador para asistir a un encuentro de la Organización Democrática Cristiana de América (ODCA), cuyo dirigente lo invitó como una forma de "reconciliación", explicó Lobo.

Lobo recordó que recientemente le solicitó al gobierno de la República Dominicana buscar a Zelaya como garantía de que "pueda volver" a Honduras.

Esta es la segunda visita de Lobo a El



Lobo Zelaya Salvador esta semana, para el miércoles cumplió una visita privada para reunirse con José Luis Merino, dirigente del partido izquierdista gobernante.

Lobo dijo que lo reunió con Merino fue "un intercambio de opiniones" con un "viejo amigo".

A inicios de esta semana la esposa de Zelaya, Xiomara Castro, también visitó El Salvador y al día siguiente una carta del ex mandatario en la que criticó la decisión de los presidentes centroamericanos, a excepción de Nicaragua, de reincorporar a Honduras al Sistema de la Integración Centroamericana.

Honduras había sido suspendida de ese foro centroamericano luego del golpe de Estado que en junio de 2009 derrocó a Zelaya, quien se exilió luego seis meses al exilio en República Dominicana.

En esa misma carta, Zelaya dijo que Lobo "no le ha dado garantías de un pleno respeto a los derechos individuales" y que hay un clima "de persecución política", algo que el actual presidente descartó este viernes. En la cita de la ODCA participó brevemente el mandatario salvadoreño Mauricio Funes, a quien los líderes demócratas hondureños entregaron un reconocimiento "por su vocación democrática".

Presunto asesino en serie confiesa que enterró a varias víctimas en Panamá

PANAMÁ (AFP) - El presunto asesino en serie conocido como "Wild Bill", investigado en Panamá por la muerte y desaparición de al menos 10 personas, admitió haber enterrado en una de sus propiedades a varias de sus víctimas, afirmó este viernes un fiscal panameño.

"El nos está mencionando una fosa donde probablemente se hallan los restos de tres personas", aparte de los restos de otras dos que ya habían sido encontrados por las autoridades panameñas en otra fosa, dijo a la prensa el fiscal Angel Calderón.

"Lo principal es saber de cuántas personas se trata", añadió Calderón, quien "está colaborando" con "información valiosa sobre la ubicación de los rastros de sus víctimas".

Ese canal de televisión asegura que en la fosa mencionada por "Wild Bill" se habría tres sino cuatro miembros de la familia estadounidense Brown, acompañada por Michael Brown, su esposa y dos hijos menores, desaparecidos hace tres años.

Hasta el momento las autoridades responsabilizan al sospechoso de haber matado a los estadounidenses Cheryl Linda Hughes y He Harry Isclair, cuyos restos fueron encontrados enterrados en una fosa de su propiedad en la zona atlántica de Bocas del Toro, fronteriza con Costa Rica.

Allí, "Wild Bill" tenía el complejo turístico "Villa Cortez", ofrecido en guía como destino de descanso y de contacto con la naturaleza, que atraía a muchos extranjeros adinerados.

Según las autoridades, el sospechoso hondureño permanece sin familia y sin amigos conocidos en el país para hacer negocios, tras lo cual los asesinatos y se quedaba con sus propiedades.

Este viernes, los fiscales iniciaron un prolongado interrogatorio a "Wild Bill", que prosiguió en las primeras horas de la noche, para saber la verdadera identidad y nacionalidad del presunto asesino, quien se hace llamar William Hobart y dice ser estadounidense.

Chile reconoce a gobierno de Lobo y restituye a embajador

SANTIAGO (AFP) - Chile reconoció al gobierno de Porfirio Lobo en Honduras y anunció la restitución de su embajador en Tegucigalpa, retirado tras el golpe de Estado del 28 de junio de 2009, anunció el canciller chileno Alfredo Moreno.

"Hemos reconocido que los comicios en los que Porfirio Lobo fue elegido fueron elecciones libres con un 90% de los votos, y nos parece que es el gobierno que representa a Honduras", aseguró Moreno en conferencia de prensa.

El lunes 2 de agosto, el ministro de

en Tegucigalpa, Sergio Verdugo, retomará sus labores, "convencidos de que su presencia diplomática en Honduras contribuirá al fortalecimiento de la democracia", afirmó.

Para adaptar su decisión, Chile tomó en cuenta el informe de la Comisión de Alto Nivel de la Organización de Estados Americanos (OEA), "en el cual se constatan sustanciales avances en el proceso de normalización democrática y la defensa de los derechos humanos en Honduras", explicó Moreno.

del ex presidente Manuel Zelaya, a quien se le hizo partícipe de la armistia general, se le asegura la debida protección al volver al país y se le reconoce el derecho a participar en el Parlamento Centroamericano", dijo por su parte un comunicado de la cancillería chilena.

Moreno dijo que Chile seguirá con atención los dos procesos judiciales pendientes que existen sobre Zelaya, y adelantó que el informe de la Comisión debe pasar a consideración de la OEA en unos días.

Mina de oro pone a Chinchilla en una encrucijada ambiental

Por Oscar Núñez Olivares Agencia AFP

SAN JOSÉ.- La presidenta Laura Chinchilla anunció que prohibirá por ley las actividades mineras y la explotación de petróleo en Costa Rica, pero esto se reconcilia con el movimiento ambientalista, que exige el cierre inmediato y definitivo del mayor proyecto minero del país.

Chinchilla se comprometió el martes a presentar al Congreso un proyecto de reforma del Código de Minería en las próximas semanas, para prescribir de manera definitiva la extracción de minerales a cielo abierto, así

como las exploraciones y explotaciones petroleras.

Sin embargo, anunció que no cancelará una concesión a la empresa minera costarricense Infinito Gold, que está lista para iniciar operaciones en el yacimiento de oro de Las Cruces de Cutris, cerca de la frontera con Nicaragua, que diversos sectores exigen prohibir.

El tema se ha convertido en una "papa caliente" en las manos de Chinchilla, que asumió el poder hace casi tres meses, luego de la corte constitucional dictaminara la semana anterior que el gobierno está facultado para emitir el permiso de esta mina.

COSTA RICA

REUNIONES PUBLICAS sobre asuntos de PREBUDGETO, incluyendo impuestos y tarifas

Para el año fiscal 2010-11

El Consejo de Ministros convocará una reunión pública en su área para conversar sobre los reajustes propuestos a impuestos y tarifas. En cada uno de los lugares y fechas siguientes, la Oficina de Strategic Business Management hará una presentación para conversar sobre la proposición del presupuesto para el año fiscal 2010-11.

- MARTES 3 DE AGOSTO DEL 2010 A LAS 6:00 PM
 - Biblioteca Regional de North Dade
 - 2455 NW 183rd Street • Miami, Florida 33056
 - Biblioteca Regional de South Dade
 - 10760 SW 21th Street • Miami, Florida 33189
 - Bibliotecas Regional de West Dade
 - 9445 Coral Way • Miami, Florida 33165

- MIERCOLES 4 DE AGOSTO DEL 2010 A LAS 6:00 PM
 - Biblioteca Regional de West Kendall
 - 10201 Hammocks Boulevard • Miami, Florida 33196
 - Parque Highland Oaks
 - 20300 NE 24th Avenue • Miami, Florida 33161
 - Centro Caleb
 - 6400 NW 22nd Avenue • Miami, Florida 33142

Todas estas reuniones son gratuitas y abiertas al público. Para obtener más información, consulte a John Forster por el 305-375-5687. Para solicitar los servicios de un intérprete del idioma de los señores y para obtener materiales en braille especial para discapacitados, llame al 305-375-5143 con cinco días de anticipación a la reunión a la que usted desea asistir.

CUBA Y CARIBE

La sequía sigue afectando a Cuba a pesar de las lluvias de julio

LA HABANA (EFE).- La aguda sequía que afecta a Cuba desde hace más de un año persiste en una situación crítica, con recursos acumulados inferiores al 50 por ciento en sus embalses, a pesar del suceso de las lluvias en el mes de julio, informó hoy el diario oficial Granma.

Según ese rotativo, las precipitaciones en julio no han compensado el déficit acumulado en las reservas acuíferas del país y el deterioro continúa afectando a numerosos sectores económicos y sociales.

El director de Cuencas Hidrográficas del Instituto Nacional de Recursos Hidráulicos (INRH), Jorge García, dijo a Granma que "es prematuro confirmar el inicio de la recuperación definitiva de los embalses y fuentes

Fidel Castro rechaza presión de EEUU para que Cuba libere a contratista

LA HABANA (AFP) - Fidel Castro rechazó el viernes la presión de Estados Unidos para que Cuba libere a un contratista que acusa de espía, y le reclamó soltar a cinco agentes de La Habana como lo hizo con una decena de rusos, según indugenes de la televisión local.

"Están presionando (a Cuba) para que suelte a uno que otro espía, que jamás estaría en una prisión de esos, que jamás sería torturado", dijo Castro, al referirse a las presiones que ejerce Washington para que La Habana libere al contratista Alan Gross, retenido en la isla en diciembre.

Mientras tanto, añadió, las autoridades estadounidenses mantienen "injustamente" en prisión a cinco agentes cubanos presos en Estados Unidos desde 1995 y condenados por espionaje en 1991.

"El nuestro presidente de los Estados Unidos (...) no pudo haber soltado, como acababan de soltar a un millón de prisioneros, que dijeron eran espías rusos", dijo Castro en un intercambio con jóvenes comunistas, entre ellos el "hermano" Elián González, quien ahora, con 16 años, estudia para militar.

El líder cubano calificó de "tortura" que las autoridades estadounidenses mantengan en prisión

que saberlo todo los tribunales de ese país", dijo Castro, quien el sábado cumple cuatro años de haber creído el mandato a su hermano Raúl por una grave enfermedad.

Gross, acusado de espionaje por el Gobierno cubano, fue detenido cuando se encontraba en Cuba proporcionando celulares y computadoras portátiles a grupos judíos, empleado por una empresa subcontratista por el Departamento de Estado.

La secretaria de Estado, Hillary Clinton, señaló que su país seguirá usando "todos los canales disponibles" para presionar por la liberación del contratista de 50 años, un hecho que ha distanciado a los países que carecen de relaciones formales desde 1961.

Cuba, por su parte, recibió la campaña por la liberación de sus cinco agentes, quienes están en prisión a contratistas de Miami y no espías a Estados Unidos.

El pasado 30 de julio, Castro, quien hoy reapareció al salir vivo sus hombres activados con ocho salidas públicas: este mes, dijo que Estados Unidos podría liberar "antes de fin de año" a los cinco cubanos, a los que La Habana otorgó el título de hé-

Alvarez Pro-Vieja el servicio de las ciudades de Miami-Dade y MOYOR.

Alliance for Aging, Inc. Answer on Aging

Ayuda Gratuita

Para el pago de sus Medicinas

El Gobierno Federal, a través de Medicare, le ofrece una ayuda financiera adicional con el costo de recetas médicas.

Memorandum



Date: August 13, 2010

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: George M. Burgess 
County Manager

Subject: FY 2010-11 Proposed Budget Public Meetings

As you are aware, pursuant to Resolution No. R-1018-94, the County held public meetings the week of August 3rd, 2010, at six sites throughout the county to discuss tax rates and fee changes. At the request of various Commissioners, we will be holding another round of public meetings during the week of August 30th, 2010. The meetings will be held as follows:

<u>Monday, August 30th</u>	<u>Tuesday, August 31st</u>	<u>Wednesday, September 1st</u>
West Dade Regional Library 9445 Coral Way 6:00 PM	North Dade Regional Library 2455 NW 183 rd Street 6:00 PM	South Dade Regional Library 10750 SW 211 th Street 6:00 PM
Wynwood Community Ctr. Eugenio Maria de Hostos 2902 NW 2 nd Avenue 6:00 PM	Treasure Island Elementary 7540 East Treasure Drive 6:00 PM	Joseph Caleb Center 5400 NW 22 nd Avenue 6:00 PM
	Ronald Reagan Doral Sr. High 8600 NW 107 th Avenue 6:00 PM	New Jerusalem Primitive Baptist Church 777 NW 85 th Street 6:00 PM
	FIU Performing Arts Center 10910 SW 17 th Street 7:00 PM	

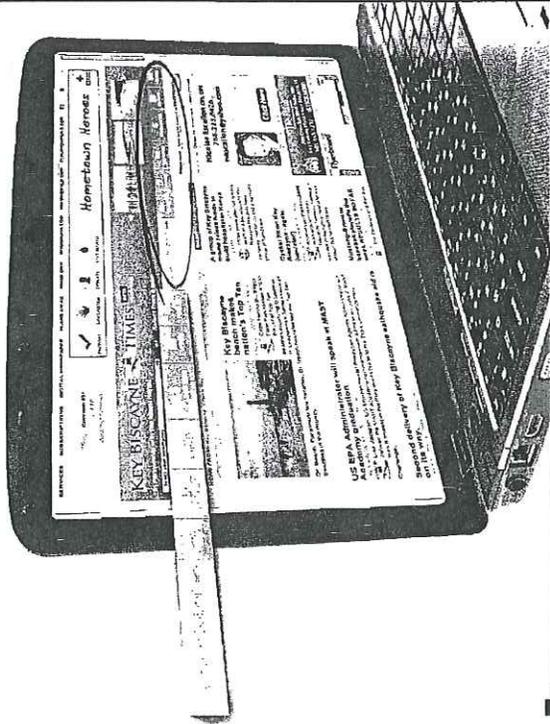
These meetings will be advertised in the following local newspapers:

The Miami Herald, Neighbors Section on Sunday, August 22nd and Thursday, August 26th, 2010
Diario Las Americas on Wednesday, August 25th, 2010
Miami Times on Wednesday, August 25th, 2010
Haiti en Marche on Wednesday, August 25th, 2010

If you have any questions, please do not hesitate to contact Jennifer Glazer-Moon, Special Assistant/Director, Office of Strategic Business Management at 305-375-5143, or me directly.

c: Honorable Carlos A. Alvarez, Mayor
 R.A. Cuevas, Jr., County Attorney
 County Executive Office Senior Staff
 Diane Collins, Acting Division Chief, Clerk of the Board
 Charles Anderson, Commission Auditor

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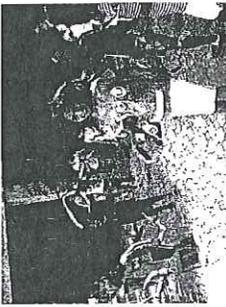
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The Miami Herald
Publication Date: 08/26/2010

Temple Israel of Greater Miami Preparing for the High Holy Days A Special Family Education Program Sunday, August 29, 2010, 10:00 AM-Noon



This event is FREE and open to the community. Our Religious School Opening Day is the perfect opportunity for you and your family to learn about the High Holy Days through prayers, blessings, cooking, art, and games. For more information and to RSVP, please call Valeria Michanie, Director of Education, at 305-573-5900, ext. 423, or vmichanie@templeisrael.net.

Worship with us on the High Holy Days. Call and reserve your seat!



Join us for
Selichot: A Service of
Forgiveness, Saturday,
September 4, 7:30 PM

Join us for
Erev Rosh Hashanah
and Yom Kippur Services.
Please call the Temple for
information.



JOIN US ON THE RADIO AND THE INTERNET
Our Shabbat Services are broadcast live on Fridays, at 7:30 PM, on 880 AM and streamed on www.templeisrael.net.

137 NE 19 St., Miami, FL 33132, P. 305-573-5900, www.templeisrael.net

PUBLIC MEETINGS ON BUDGET Issues Including Taxes and Fees for the FY 2010-11 Proposed Budget

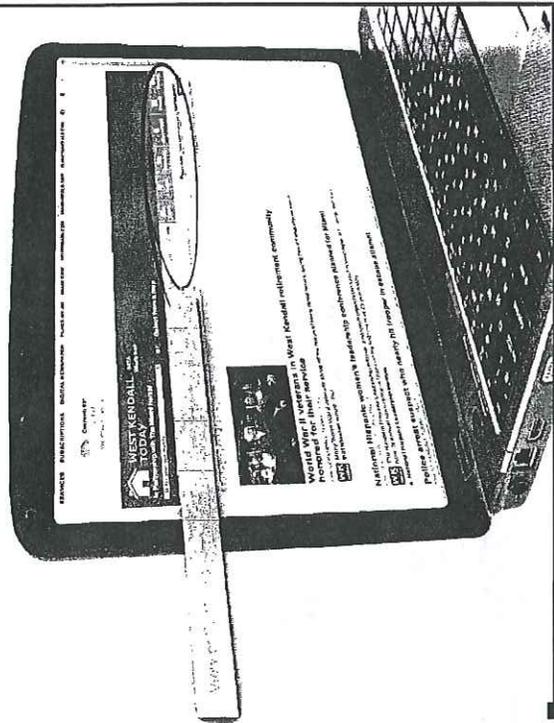
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- | | |
|--|---|
| MONDAY, AUGUST 30, 2010
West Dade Regional Library (6:00 PM)
9445 Coral Way
Wynwood Community Center / Eugenio Maria de Hostos (6:00 PM)
2902 NW 2nd Avenue | WEDNESDAY, SEPTEMBER 1, 2010
South Dade Regional Library (6:00 PM)
10750 SW 211th Street
Joseph Caleb Center (6:00 PM)
5400 NW 22nd Avenue
New Jerusalem Primitive Baptist Church (6:00 PM)
777 NW 65th Street |
| TUESDAY, AUGUST 31, 2010
North Dade Regional Library (6:00 PM)
2455 NW 183rd Street
FIU Performing Arts Center (7:00 PM)
10910 SW 17th Street
Ronald Reagan/Doral Sr. High (6:00 PM)
8600 NW 107th Avenue
Treasure Island Elementary (6:00 PM)
7540 East Treasure Drive | |

All of these sessions are free and open to the public. For further information, please call Michael Ruiz at 305-375-5428. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to <http://legads.miamidade.gov>

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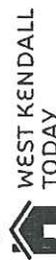


More than just a place to read the news, it's a place for you to get your news to the people you want to reach - locals, who care about the quality of life in West Kendall.

- Discuss the issues with your neighbors in the Forums
- Post your group's events in the calendar
- Post your photos
- Share your blog
- Advertise your business for as little as \$50 per week

For advertising opportunities, email cnads@MiamiHerald.com

Sign on and be heard.



You can do all this and more at WestKendallToday.com

In partnership with



MHR1304

NEIGHBORS CALENDAR

* CALENDAR, FROM 13

and Ruth Shack, which will be moderated by Barbara Young. The panelists share their memories of the roles played by individual citizens and special interest groups leading to the "live" exhibition portion; 7 p.m. Wednesday; \$10, free for members, reservations recommended.

Fairchild Free Admission Sunday
Explore 83 acres of tropical palms, cycads and flowering trees. Includes plant sales, food vendors and free tram rides; 9:30 a.m.-4:30 p.m. Sunday. 29; Fairchild Tropical Botanic Garden, 10901 Old Cutler Rd., Coral Gables; free. 305-667-1651 or www.fairchildgarden.org. (While this is the last free Sunday admission, the garden presents free admission days the first Wednesday of each month through Dec. 1. The next free Wednesday will be Sept. 1.)

Carl Haasen at Fairchild: The Miami Herald columnist, journalist and novelist; reads from his latest book "Star Island," which is a spin on life in the celebrity fast lane. Event includes wine-and-cheese reception 7 p.m., book reading 7:30 p.m., and signing; 7 p.m. Monday; Fairchild Tropical Botanic Garden, 10901 Old Cutler Rd., Coral Gables; \$15, \$10 Fairchild members, free with purchase of "Star Island" at Books & Books before the event. Call Jennifer Baldwin at 305-667-1651, ext. 3358 or e-mail jbaldwin@fairchildgarden.org for more information. www.fairchildgarden.org.

HistoryMiami: 10 a.m.-5 p.m. Monday-Saturday, noon-5 p.m. Sunday; 101 W. Flagler St., Miami; \$8, \$7 seniors and students, \$5 kids 6-12, free for kids 5 and under and members. 305-375-1492 or www.historymiami.org.

Celebrating Women: Upon the 90th anniversary of the 19th Amendment to the U.S. Constitution, which affirmed the right of women to vote in all public elections, with a special presentation at 11 a.m. and memorabilia display on the life and legacy of local activist Roxey Bolton; 10 a.m.-2 p.m. Thursday; \$8, free for members. Also at the museum: "Crime in Miami," through Aug. 29. In connection with this exhibit, join museum resident historian Paul George and Rene Ramos and Barron Sherer of the Lynn and Louis Wolfson II Florida Moving Image Archives for Scene of the Crime as they screen and discuss television news coverage of crime in Miami. Film clips include footage from the archives' local television news collections; 2 p.m. Sunday; event is free. 305-375-1492 or www.hmsf.org.

Hispanic Business Expo & Festival: Miami-Dade County Mayor Carlos Alvarez, South Florida Hispanic Chamber of Commerce, and America TeVe Channel 41 host the event designed to help Miami-Dade County residents promote their business within the Hispanic community. Features a banking, employment, procurement, education and small business pavilion, artists and culture pavilion, Latino health and wellness pavilion, green pavilion, Latin American food pavilion and a kids' pavilion. Hosted by Miami-Dade County Mayor Carlos Alvarez and Alliance for Aging; 10 a.m.-2 p.m. Thursday; Emmanuel Haitian Baptist Church, 7321 NE Second Ave., Miami; free. 305-375-5071.

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MONDAY, AUGUST 30, 2010
West Dade Regional Library (6:00 PM)
9445 Coral Way
Wynwood Community Center / Eugenio Mania de Hostos (6:00 PM)
2902 NW 2nd Avenue

TUESDAY, AUGUST 31, 2010
North Dade Regional Library (6:00 PM)
2455 NW 183rd Street
FIU Performing Arts Center (7:00 PM)
10910 SW 17th Street
Ronald Reagan/Doral Sr. High (6:00 PM)
8600 NW 107th Avenue
Treasure Island Elementary (6:00 PM)
7540 East Treasure Drive

WEDNESDAY, SEPTEMBER 1, 2010
South Dade Regional Library (6:00 PM)
10750 SW 211th Street
Joseph Caleb Center (6:00 PM)
5400 NW 22nd Avenue
New Jerusalem Primitive Baptist Church (6:00 PM)
777 NW 85th Street

All of these sessions are free and open to the public. For further information, please call Michael Ruiz at 305-375-5428. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

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The Miami Herald
Publication Date: 08/26/2010

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- Teriyaki Chicken
- Oriental Hot Food (Over 40 items)
- Scallop
- Tempura Shrimp
- Sesame Chicken
- Seafood
- Snow Crab
- Misole
- Shrimp Cocktail
- Raw Oyster (seasonal)
- Gourmet Dessert
- Cheese Cake
- Ice Cream
- Fresh Fruit
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www.kyojinbuffet.com

FREE Events at Florida Blue

Everyone is invited! Make plans now to attend one of our exciting, FREE events!

Weekly Wellness

August 28th • (English 3-4 pm) *Sleeping Well?* - Learn how sleep affects stress, work productivity and more!

September 11th • (English 3-4 pm) (Spanish 4-5 pm) *Inside the Food Pyramid* - Learn the basics of the food groups, portion sizes and healthy nutrition.

September 18th • (English 3-4 pm) *Stretching & Yoga* - Discover how simple stretching and yoga can be incorporated into your exercise routine.

Community Health Fair - September 11th, 10 am - 4 pm

September 11th Come in and get the works - FREE Health Screening (a \$95 value), FREE Relaxing Massage, FREE Expert One-On-One Consultations to help you live well and a Special Gift just for stopping by!



Florida Blue
Located across from The Falls
8895 SW 136th St.
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Visit floridablue.com now and take a virtual tour.

The Florida Blue center is brought to you by Blue Cross and Blue Shield of Florida, an independent licensee of the Blue Cross and Blue Shield Association.

Teenage girls needed for a Bone Density Study

We are currently conducting a year long trial to determine how investigational, FDA-approved birth control pills (oral contraception) affect bone mineral density in teenage girls.

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- Prefer adolescents not currently taking birth control pills
- 3 Bone density tests performed (a minor x-ray test)
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- Compensation for time and travel of each participant up to \$400

Please call **305-596-9901** for further information.



Janet Gersten, M.D.
New Age Medical Research Corporation
8900 SW 117th Avenue
Suite 207-B
Miami, Florida 33186

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WEDNESDAY, SEPTEMBER 1, 2010

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Size:	3X5.0
Color Type:	B&W
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NORTH MIAMI
MCCA HOSTING FOR FREE CONCERT
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The outdoor concert starts at 8 p.m. in the plaza in front of the Museum of Contemporary Art, 770 NE 125th St., North Miami. Orta and her band will perform a jazz repertoire from the Great American Songbook, as well as Brazilian and Latin jazz arrangements.

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Residents can weigh in on what they want to see more — and less — of in the town of Miami Lakes' budget for next fiscal year at a town hall meeting on Thursday, Aug. 26, at 7 p.m. Mayor Michael Pizzi called the forum to seek feedback.

Florida had the most public input on the budget planning. The event will be at Goldman High School, located at 14100 NW 89th Ave. The town will also hold two budget

hearings in September.

MIAMI LAKES TOWN EARNS PLAYFUL CITY AWARD

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NEIGHBORHOOD NEWS

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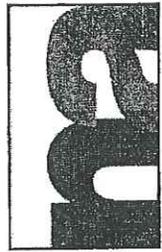
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NEIGHBORS CALENDAR

poster that recycles herbivore waste and landscape debris and turns it into a fertilizer; through Aug. 31. Go to www.refresheverything.com/ zoodoo and click "Vote for this idea."

ART MUSEUMS & INSTITUTIONS

Jewish Museum of Florida: 10 a.m.-5 p.m. Thursday-Sunday, Tuesday and Wednesday, closed Mondays, civil and Jewish holidays; 301 Washington Ave., Miami Beach; \$5-\$12, free for members, kids 5 and under and on Saturdays. 305-672-5044 or www.jewishmuseum.com;

- "Florida Jews in the Military," through Sept. 12; "Ox with Black Beans & Rice-Portraits Of Cuban Jews in Florida," through Sept. 25.

Lowie Art Museum: 10 a.m.-4 p.m. Tuesday-Saturday, noon-4 p.m. Sunday; University of Miami, 1301 Stanford Dr., Coral Gables; \$10, \$5 for non-UM students, \$5 each for adult groups of 10 or more, \$3 each for student groups of 10.

artists Helen Webster and Kari Snyder; through Sept. 29.

Miami-Dade Main Library: 2190 W. Flagler St., Miami; free. 305-375-2685 or www.mdpls.org;

- "Driftwood," Works by Gean Moreno and Ernesto Oroza; through Sept. 7.
- "Florida Arcane," The Society for the Preservation of Lost Things and Missing Time presents objects overlooked in his- tory's master narrative and includes dis- plays on Jacqueline Cochran, the Space Coast Polymath, the Archives of Dr. Eugene Birchwood documenting his involvement with the Godspeed Air- stream Community and new images of a failed city in the Oklawaha Swamp; through Sept. 19.
- "Paredolia," New York artist Derek Buckner works obsessively on a series of paintings in which he takes on a specific subject (highway, truck, landscape), shown from a birds' eye perspective and explores its variation on a theme; through Sept. 26.

New World Gallery at New World School of the Arts: 9 a.m.-5 p.m. Mon- day-Friday; 25 NE Second St., Miami.

ment exhibition "Art and Design in the Modern Age," through Dec. 31.

BOOK PRESENTATIONS

Books & Books-Coral Gables: 265 Aragon Ave., Coral Gables; free. 305-442-4408 or www.booksand-books.com;

- "Brother Duke," Adam Scholer pre- sents his book about a hitchhiker who meets a deranged taxidermist and a pre- served, cursed dog; 8 p.m., Friday.
- Narrative Medicine Event: Denise Duhamel, award-winning poet and pro- fessor at FIU's creative writing depart- ment, reads from her collection of poems. Dr. Sheldon Frank, child-adol- escent psychiatrist and medical school teacher, reads from the MFA thesis he will present this fall; 7 p.m., Saturday.
- "Exiles in Eden," Paul Reyes presents a personal and poetic portrayal of his own family and the people and commu- nities affected by the foreclosure crisis; 8 p.m., Wednesday.

305-237-3597 or www.mwsa.mdc.edu;

- NWSA Faculty Exhibition: Opening reception 6-9 p.m., Thursday; through Oct. 7.

West Dade Regional Library: 9:30 a.m.-9 p.m. Monday-Thursday, 9:30 a.m.-6 p.m. Friday and Saturday, 1-5 p.m. Sunday; 9445 Coral Way, Miami.

- 305-553-1134 or www.mdpls.org;
- "Gleason W. Romer from the Perma- nent Art Collection of the Miami-Dade Public Library System," Gleason Waitte Romer (1887-1971) photographed peo- ple, events and places throughout South Florida from 1925 until the early '50s; through Dec. 20.

The Wolfsonian-FIU: Noon-9 p.m. Thursday and Friday; noon-6 p.m. Satur- day, Sunday, Monday and Tuesday; free admission 6-9 p.m. on Fridays; closed Wednesday; 1001 Washington Ave., Miami Beach. 305-531-1001 or wolfsonian.fiu.edu;

- "45: Recent Acquisitions from The Wolfsonian Collection," Through Sept. 26.
- "The Grand Hotels of Schultz & Weaver," Part of the perma-

305-284-3535 or www.lowemuseum.org;

- "The Changing Face of Art and Poli- tics," Features 32 works that examine political imagery through style and tech- nique; through April 24.
- "The Jaguar's Spots," through Oct. 31.
- "Frank Paulin-An American Docu- mentarian," through Jan. 31.

Miami Art Museum: 10 a.m.-5 p.m. Tues- day-Friday, 10 a.m.-9 p.m. third Thurs- days, noon-5 p.m. Saturday and Sunday, closed Mondays; 101 W. Flagler St., Miami; \$8, \$4 seniors, free for members, kids 11 and under and students with ID. 305-375-3000 or www.miamiamrtmu- seum.org;

- "Focus Gallery-Purvis Young," through Nov. 7.
- "New Work Miami 2010," Features recent and never-before-seen works by Miami-based artists; through Oct. 17.

Miami Beach Regional Library: 227 22nd St., Miami Beach; free. 305-375-2685 or www.mdpls.org;

- "Nature Reflected," Features an exhibi- tion and installation of individual and collaborative artworks by Miami-based

Formule Entrecôte
Mondays:
Grilled Ribeye, Salad and Fries
\$15.00

**Tuesdays:
Wine List Half Price
with Dinner**

Open for Dinner 7 days.

1223 Lincoln Rd | Miami Beach | Between Alton Rd and West Ave
305-531-1600 | www.ProvenceGrill.com

Which cruise is best for kids and parents? For the answers to these questions, put The Herald's Travel section on your itinerary.

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 FOR FREE CONCERT**

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NEIGHBORHOOD NEWS



Public Notice



If you live in **District 1** this is important to you.

Commissioner Barbara J. Jordan invites you to a community meeting on the Miami-Dade County Proposed Budget

Tuesday, August 31, 2010

North Dade Regional Library
 2455 N.W. 183rd Street
 Miami Gardens, Fl
 6 p.m.

It affects us all.
 See you there!

For more information about the meeting, call 305-474-3011.



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Rapport sans aucun rapport !

PORT-AU-PRINCE, 18 Août - La dépendance ce n'est pas seulement le débarquement des Marines ou les mesures imposées par les gendarmes économiques de la planète.

Il y a une autre dépendance moins brutale mais tout aussi réelle, ce sont les organisations chargées de dispenser la bonne parole auxquelles tout le monde fait confiance parce que ce sont des experts et qu'ils ne vous veulent en principe aucun mal.

Mais la plupart des fois ces derniers débarquent chez vous comme dans un moulin, c'est-à-dire qu'ils formulent des recommandations sans tenir réellement compte des conditions du milieu ni des antécédents.

Or vu leur statut d'experts, leurs rapports trouvent facilement un écho au plus haut niveau. Par exemple au Congrès américain où, à quelques mois d'un scrutin important en novembre prochain - les élections de mi-mandat, cause d'un état de guerre permanent entre les parlementaires républicains et le président démocrate Obama, tout est bon pour essayer de marquer des points.

On se souvient comment la majorité républicaine au Congrès força en 1996 le président Bill Clinton à rappeler prématurément les troupes américaines qui avaient accompagné le président Aristide à son retour d'exil en 1994, livrant le pays aux futurs tumultes qui vont conduire à un nouveau débarquement américain en 2004.

Rapports bien sous tous rapports ...

Sept mois après le séisme du 12 janvier 2010, c'est au tour de ces experts de venir dresser leurs rapports. Rapports bien sous tous rapports, puisque ce sont des experts, donc censés être totalement neutres dans leurs observations. Mais jusqu'où peut aller la neutralité ?

Le dernier rapport en date porte la signature de la Rand Corp., un centre spécialisé dans la sécurité internationale et la défense. Défense des Etats-Unis, bien entendu.

Toujours les locaux qui trinquent

Voici un compte rendu de ce rapport par l'agence Associated Press.

Grands titres : gouvernants incompetents, absence de la loi et l'ordre, prisons horribles, police incapable, climat des affaires trop onéreux.

Le rapport, au départ, en *limite litis*, met tout sur le dos des dirigeants du pays. Leadership local incompetent.

Ce n'est pas la défense de ces derniers qui il s'agit de prendre, c'est le principe qui est révoltant.

Les trois quarts des décisions dans un pays sont prises

par les étrangers - pour toutes les raisons que l'on sait, mais ceux-ci n'ont jamais rien à se reprocher. Ce sont toujours les locaux qui trinquent.

Ces derniers ne soient pas formidables, c'est évident. Sinon les étrangers ne seraient pas là. Mais c'est en même temps la forme la plus réussie de la dépendance puis que d'un côté les dirigeants locaux acceptent cette situation sans broncher, de l'autre les opposants s'en réjouissent.

Et nous la presse en prenons aussi souvent prétexte pour justifier nos critiques contre les faiblesses de nos dirigeants. De nos décideurs.

Nous voici donc tous faits comme un rat.

Que dit encore le rapport de la RAND ?

Rien que ce que tout le monde sait. Nous citons toujours Associated Press. Clairement l'étendue des dégâts est surprenant. On est cependant quelque peu surpris de la réponse haïtienne et internationale. Pas la réponse humanitaire - qui a été extraordinairement rapide. Mais la seconde étape - si peu à été actroyé, et tellement peu de décisions ont été prises.

Comme un rendez-vous pris à l'avance

Un peu plus loin - Des membres de la Commission des affaires étrangères du Sénat (américain) ont dépêché le Président Préval comme un leader inefficace qui a handicapé la reprise après le tremblement de terre et ils ont demandé à leurs collègues de reconsidérer l'allocation de fonds pour Haïti si des réformes ne sont pas accomplies.

Puis, comme si c'était un rendez-vous pris à l'avance, les experts de la RAND Corp. tombent sur une manifestation organisée par des sinistres devant le palais national (qui a été également détruit par le séisme) pour réclamer des logements plus décentes et parce que des propriétaires sont en train de fuir les chasser des endroits où ils ont pris refuge.

Peut-on rappeler que les mêmes avaient été priés de laisser la place du Champ de Mars pour un camp de tentes toutes neuves installé sur l'ancien aéroport militaire. Mais ce déplacement n'eut jamais lieu. Et les tentes restées vides, après avoir été payées une fortune, ont été détruites par les averses.

Vous parlez d'inefficacité et d'absence d'autorité de l'Etat !

Un tantinet loin du sujet ...

Pour finir voici les recommandations de la RAND. Tâches les plus urgentes à accomplir.

Accélérer l'enlèvement des débris ... l'étape la

plus importante avant la reconstruction des maisons et des infrastructures.

A qui le dites-vous ! Mais après 7 mois de ce calvaire, il est sûr que les Haïtiens ne voient plus les choses d'une manière aussi simpliste.

Réduire le coût et la durée pour ouvrir un 'business' ou pour devenir propriétaire. Haïti est pauvre en grande partie parce que l'environnement pour les affaires est trop difficile.

C'est tout à fait vrai, mais ne sommes-nous pas un tantinet loin du sujet (pour ne pas dire hors du sujet) ?

Augmenter les effectifs de la police nationale et maintenir la Minustah (mission onusienne de maintien de la paix) pour 3 autres années.

Voici qui commence à déplacer la question pour de bon !

Créer un service civil moderne. Ce qui veut dire probablement une fonction publique. Le rapport indique que le Gouvernement haïtien se contente de monitorer et de réguler l'éducation et les services de santé mais ne fournit pas lui-même ces services.

Avec quel argent, direz-vous.

Un pro-consul pour Haïti ...

De toutes les façons, tout le monde est d'accord (y compris l'ex-président Clinton) que le meilleur service de santé qu'il ait jamais existé en Haïti est celui mis actuellement au point dans le cadre d'une coopération Cuba, Brésil et Haïti.

Pour finir, James Dobbins, directeur de la RAND et auteur de ce rapport, recommande à l'administration Obama, rendez-vous bien, d'appointer un envoyé spécial pour Haïti.

Et voilà l'alternative de la RAND ! Renforcer la police, garantir à la Minustah un mandat de 5 autres années, et un pro-consul pour Haïti.

Nous n'avons pas essayé de savoir si la RAND est d'obédience démocrate ou républicaine !

Et tout cela avec le regard fixé sur des deux scrutins de novembre prochain. Les élections de mi-mandat grâce auxquelles les Républicains espèrent reconquérir la majorité au Congrès de Washington.

Et les présidentielles haïtiennes du 28 novembre, dont le rapport souligne que le gagnant aura à gérer le budget de 10 milliards de la reconstruction. Ce qui ne peut être laissé en n'importe quelle main. N'est-ce pas.

Mélodie 103.3 FM, Port-au-Prince

Pour 20% des Américains, Obama est musulman

Un Américain sur cinq pense - à tort - que le président Barack Obama est musulman. C'est ce qu'indique un sondage réalisé par le Pew Research Center du 21 juillet au 3 août auprès de 3.003 personnes.

Le président américain, protestant, se rend pourtant régulièrement à l'église et a fait de nombreuses déclarations publiques sur sa foi chrétienne depuis son arrivée à la Maison Blanche, en janvier 2009.

Parallèlement, le nombre d'Américains qui identifient

correctement Obama comme chrétien a chuté de près de moitié en un an à 34%.

Selon le sondage, un tiers des républicains pensent que le président américain est de confession musulmane. Soit pratiquement le double de l'année dernière.

Le nombre de personnes non inscrites à un parti politique et qui partagent cet opinion erronée a augmenté de huit points à 18%.

Ce sondage a été réalisé avant les déclarations du pré-

sident américain la semaine dernière qui a défendu le droit des musulmans à construire une mosquée près du site des attentats du 11-Septembre à New York, au nom de la liberté de culte garantie par la Constitution. Déclarations qui ont provoqué une tempête médiatique et soulevé l'émotion des familles des victimes des attentats.

Parmi les sondés qui affirment qu'Obama est musulman, 60% disent l'avoir appris par les médias.

(AFP)

SOCIETE & RECONSTRUCTION Pour une totale refonte du système scolaire

(... suite de la page 2)

neurs. Le premier objectif est de construire 625 nouvelles écoles primaires, de manière à tripler le nombre d'établissements de ce type à travers le pays.

On doit procéder aussi au training de 90% des enseignants - environ 50.000 personnes.

A raison de 2.500 nouveaux professeurs mis chaque année sur le marché. Cette formation est basée sur un programme baptisé Teach For America.

Une réforme ambitieuse

Quant à la mise au point du plan, elle est confiée à des experts aussi bien haïtiens que internationaux, dont Paul Vallas, qui a contribué à une réforme ambitieuse des établissements d'enseignement à Chicago et à La Nouvelle-Orléans, après l'ouragan Katrina.

Si Dieu le veut, comme on dit

chez nous, les gouvernants haïtiens ne pourront désormais plus prétexter le manque de moyens pour réaliser ce qui est le devoir premier de tout Etat digne de ce nom : une instruction primaire et secondaire universelle, publique et gratuite.

Mais reste l'indécrottable absence de volonté et de détermination.

Et peut-être aussi un système qui n'a jamais été trop dérangé par notre taux de 80% d'analphabètes et de 60% d'enfants abandonnant l'école après seulement quelques semaines.

Toujours cherchez à qui le crime profite !

Mélodie 103.3 FM, Port-au-Prince

MIAMI-DADE COUNTY

REYINYON PIBLIK

**sou koze bidjè ananm ak koze taks
ak frè yo pou AF2010-11 Bidjè Pwopozè**

Kontre Miami-Dade pral fe yon reyinyon bibliik nan zòn bo lakay w pou diskite ajisteman ki pwopozè nan taks yo ak frè yo. Nan chak dat ak anwiza ki pi ba la yo, Biwo Jesyon Estratejik Biznis pral fe yon prezantasyon pou diskite Bidjè Pwopozè pou AF 2010-11 la.

<p>LENDI 30 DAWOUT 2010 West Dade Regional Library (6:00 PM) 9445 Coral Way Wynwood Community Center / Eugenio Maria de Hostos (6:00 PM) 2902 NW 2nd Avenue</p>	<p>MEKREDI 1 SEPTANM 2010 South Dade Regional Library (6:00 PM) 10750 SW 211 Street Joseph Caleb Center (6:00 PM) 5400 NW 22 Avenue New Jerusalem Primitive Baptist Church (6:00 PM) 777 NW 85 Street</p>
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MADI 31 DAWOUT 2010
North Dade Regional Library (6:00 PM)
2455 NW 183 Street
FIU Performing Arts Center (7:00 PM)
10910 SW 17 Street
Ronald Reagan/Doral Sr. High (6:00 PM)
8600 NW 107 Avenue
Treasure Island Elementary (6:00 PM)
7540 East Treasure Drive

Tout sesyon yo gratis epi yo buvé a bibliik la. Pou plis enfòmasyon, tanpri rete Michael Ruiz nan 305-375-5428. Pou mande entèpetri ki pale an sity ak dokiman nan foma aksesib, rele 305-375-5143 senk jou anvan reyinyon w planlye ale a.



To: Honorable Mayor Carlos Alvarez
 Honorable Chair Dennis Moss
 Members Board of County Commissioners

Date: August 31, 2010

From: Eneida O. Roldan, MD, MPH, MBA
 President and Chief Executive Officer, Public Health Trust**

Re: Public Health Trust Budget

Copies to: John Copeland and Members, Public Health Trust
 George Burgess, County Manager
 Alina Hudak, Assistant County Manager
 Jennifer Glazer-Moon, Director, Office of Strategic Business Management

Since February, when the extent of the audit adjustment to the FY 2009 financial reports was identified, the staff at the Public Health Trust, ("PHT"), with the assistance of personnel provided from other County agencies, has been working continuously to reduce the impact in FY 2010 and to prepare a realistic budget for FY 2011 that met the objectives of maintaining all safety net services, preserving our academic mission, staffing in accordance with patient volume, and allowing for the needed growth at Jackson Health System, ("JHS"). A balanced budget was prepared in June for inclusion in the Proposed Resource Allocation Plan. However, we continued to review our options and to refine the projections for FY 2010 and the budget estimates for FY 2011. The resulting budget takes into account the financial environment that includes an economy that is improving slowly, growing costs of uncompensated care, the need to compete in the marketplace, and a severe lack of capital funds. To assist in our efforts, a contract was approved with PriceWaterhouse Coopers, ("PWC"), to develop recommendations for improving the fiscal condition of JHS. Let me assure you that the staff at the PHT and the PWC consultants are working together to develop recommendations that are realistic, practical, and that are able to be implemented.. At the August 23, 2010, PHT Board meeting, the recommended budget was approved for submission to the County Commission.

We have prepared a separate report describing in detail the FY 2011 proposals for the different entities that form JHS. As requested by the PHT Board, that report will include a summarized history of initiatives that have been implemented over the previous several years and the possible effect on JHS of the new federal healthcare legislation. We will prepare a five-year financial forecast that will be presented to the PHT Board and to the Board of County Commissioners (BCC) at a later date.

In the Proposed Resource Allocation Plan, we projected a profit and loss statement (P&L) shortfall for FY 2010 of \$53.9 million, which included \$50 million expected by a legislatively approved allocation. In addition, cash adjustments (acceleration of collections, deferring Annual Operating Agreement payments to the University of Miami (UM), reducing the operating transfer for capital, etc.) totaled \$81.8 million, which combined with other items impacting cash would have provided a year-end cash balance of \$149.5 million. The United States Senate did not approve the funds needed for the legislative allocation, which reduced the year-end cash balance to \$99.5 million. Also, since the projections for the proposed budget were completed, patient volume at the JHS has continued to decline and a slowing in the projected cash collections have contributed to a shortfall in collections from the amount previously projected. In addition, the savings from the reduction in staffing levels is approximately \$8 million less than originally projected, and the benefit from the adjustments to the Managed Care Program is approximately \$3 million less than originally projected. During the same time period, additional initiatives for savings and/or revenue enhancements have been identified by the PHT staff and PWC to offset a portion of the shortfalls, resulting in a projected cash carryover into FY 2011 of \$74.9 million.

For FY 2011, the proposed Resource Allocation Plan reflected a P&L loss of \$1.8 million after incorporating \$164.1 million for the full-year impact of the cash plan and an additional \$198.5 million of new PHT staff and PWC recommended initiatives. Since that time the initiatives have continued to be scrutinized, detailed implementation plans have been developed, and other new initiatives have been identified which has resulted in the adjustment of the projected benefit amounts.

Significant changes include increases in Revenue Cycle benefits primarily from improved patient access and central business office processes, (\$21.3 million); Strategic Sourcing benefits from improved procurement and receiving and distribution systems and processes, (\$10.1 million); and Care Management benefits from a reduction in length-of-stay and patient throughput, (\$6.3 million). Other benefits result from maintaining operations at both nursing homes with improved marketing targeted toward Medicare recipients, (\$4.2 million), and improved labor and productivity, (\$4.6 million). The benefits were offset partially by a reduction in the estimated benefit from outsourcing Corrections Health Services, (\$17.3 million), and an increase in the proposed funding level of Community Health of South Dade from \$4.5 million to \$5.3 million which is in line with proposed reductions of County funded community based organizations.

In addition, the budget for Jackson South Community Hospital includes \$5.9 million of growth-oriented initiatives while maintaining Obstetrical Services which had been eliminated in the proposed Resource Allocation Plan. Growth-oriented initiatives at Jackson North have increased by \$2.2 million and other new initiatives include those for Pharmacy, (\$1.4 million), information technology, (\$7.5 million) and Women's and Children's (\$4.2 million), as well as a reduction in allocations to the JMH Foundation for Health Services and Grants Management,

(\$3.6 million). The budget also includes an \$8.0 investment for the development of a primary care referral network to promote future growth initiatives.

Although Congress recently passed legislation that may provide additional funding for the PHT, it is premature to include any such funding in the budget. If necessary, a supplemental budget will be recommended to the County Commission during FY 2011 to address that funding.

As a result of the changes described above, the operating budget ordinance of \$1.732 billion in the Proposed Resource Allocation Plan has increased to \$1.975 billion. Of the \$242 million increase, \$118 million is the result of growth in Managed Care revenues in light of the new Medicare HMO plan and the Exclusive Provider Organization, ("EPO"), plan being offered in addition to increased participation in the Managed Care plans by the PHT employees. The revenue is offset to a large extent by additional costs, (increase of \$103.2 million), for the purchase of medical services for the Managed Care plans. Another \$121.9 million reflects anticipated additional revenues from the JHS initiatives and the PWC recommendations. Expenditures grow for personnel costs, supply costs, etc. in light of the additional services being provided. The recommended FY 2011 budget reflects the projected FY 2010 year-end cash of \$74.9 million. In the Proposed Resource Allocation Plan, the budget included only the cash carryover needed to balance the budget as the projection for total cash carryover was still being finalized. The difference is \$19.5 million. Similarly, the budget now reflects the year-end cash projected FY 2011 (\$70.5 million). The following chart compares the proposed budget with the recommended budget.

Proposed versus Final Recommended Budget Comparison (dollars in millions)			
Budget Ordinance	Ordinance in the Proposed Resource Allocation Plan	Ordinance in Accordance with Final Budget Recommendation	Difference (Rec. Ord- Proposed)
REVENUES			
Cash carryover	\$55.4	\$74.9	\$19.5
Net Patient Revenue	\$1,068.6	\$1,190.5	\$121.9
Managed Care Revenue	\$171.0	\$289.0	\$118.0
Other Operating Revenue	\$118.1	\$96.4	(\$21.7)
Total Operating Rev.	\$1,357.7	\$1,575.9	\$218.2
Maintenance of Effort	\$137.3	\$137.3	\$0.0
Sales Surtax	\$162.8	\$162.8	\$0.0
Other Non Operating Revenue	\$18.9	\$17.9	(\$1.0)
Changes in Acct Rec. and other assets		\$5.8	\$5.8
Total Non-operating Revenue	\$319.0	\$323.8	\$4.8
TOTAL REVENUE	\$1,732.1	\$1,974.5	\$242.4
EXPENDITURES			
Other Operating and Non-Operating Expenditures	\$1,459.0	\$1,580.2	\$121.1
Purchased Services--Managed Care	\$154.4	\$257.6	\$103.2
Depreciation/Transfer to Capital	\$45.0	\$58.1	\$13.1
Principal Payments	\$6.7	\$6.7	\$0.0
Reserve for restricted cash	\$0.0	\$1.5	\$1.5
Reserve for Accrued Expenses; Cash for Unexpected Expenses or Revenue shortfall; Carryover into FY 2012	\$67.0	\$70.5	\$3.5
TOTAL EXPENDITURES	\$1,732.1	\$1,974.5	\$242.4

The Capital Budget for the PHT has been updated since it was prepared last May for the Proposed Resource Allocation Plan. Pursuant to County practice, the capital budget for the PHT does not include general obligation bond, ("GOB"), funds in the amount of \$22.613 million in FY 2011 which are presented with other GOB funded projects in the budget ordinance. In total, the recommended all-years' capital budget for the PHT, including carryover projects, new projects for FY 2011, and new projects identified to begin in FY 2012, has been changed to \$311.314 million from \$287.432 million.

For FY 2011, the capital budget is recommended at \$191.634 million which represents an increase of \$97.054 million from the Proposed Capital Budget. Changes to the PHT capital budget include revised estimates for expenditures in FY 2010 and the resulting adjustments to the cost of continuing the work on those projects in FY 2011 and funding from the JMH Foundation (\$6 million). In addition, over the summer the PHT staff has reviewed the requests for new projects and equipment to be funded starting in FY 2011. The new projects have a total all-years' budget of \$162.239 million, of which \$99.332 million is programmed to be spent in FY 2011. As a result, to meet the cash flow needs for capital uses, the amount of operating funds being contributed to capital has been increased, as noted above, to \$58.1 million from \$45 million. Also, we are seeking to accelerate into FY 2011 \$48.457 million of the \$75 million revenue bond issue previously planned for FY 2012.

Staff has also identified \$533.817 million in future projects which are unfunded at this time. It is expected that a portion of the funding for those projects will come from funded depreciation, the JMH Foundation, and grants. Staff is updating the capital master plan and as part of that process, we will look at alternative funding mechanisms. It is expected that this update will be completed in time for inclusion in the FY 2012 budget and a full report will be provided to the PHT Board and the County Commission once the update is completed.

CAPITAL BUDGET ORDINANCE				
(dollars in millions)				
	Prior	FY 10-11	Future	Total
Sources				
Series 2005 Revenue Bonds	\$142,948			\$142,948
Series 2005 Revenue Bond Interest	21,767	350		22,117
Future Revenue Bonds		48,457	26,543	75,000
Funded Depreciation/Capital Contribution		58,100	6,950	65,050
Foundation		6,000		6,000
Grants	199			199
Total	\$164,914	\$112,907	\$33,493	\$311,314
Uses				
Healthcare Facility Improvements and Equipment	\$64,708	\$77,734	\$33,493	\$175,935
Other Equipment		33,132		33,132
IT Software and Hardware	9	36,756		36,765
Infrastructure Improvements	10,189	44,012	11,281	65,482
Total	\$74,906	\$191,634	\$44,774	\$311,314

In closing, I want to thank the Mayor, County Commissioners, you, your staff, our employees, the members of the University of Miami Medical School and the Florida International University Medical School, and all of our other partners who have worked so hard to ensure that the mission of the PHT will continue. While we may not always agree on the best approaches to achieve that end, I truly believe that we are all working to the best of our abilities to make JHS a viable institution that will continue to be one of the leading, major hospital systems in the United States and the safety net hospital system for the residents of Miami Dade County.

**MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS
RECOMMENDED EXPENDITURES
Fiscal Year 2010-11**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$164,000. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Airports Council International (ACI)**
Event: Conferences
Amount recommended: \$7,500

The Miami-Dade Aviation Department will co-host numerous conferences with Airports Council International during this fiscal year. The conferences will enable MIA to promote itself to a large number of airports.

2. **Caribbean Central American Action (CCAA)**
Event: Miami Conference on the Caribbean & Central America
Amount recommended: \$4,000

This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues critical to the countries of Central America and the Caribbean basin. Miami International Airport has strong interests in these matters to maintain its position as the nation's air service gateway to Latin America and the Caribbean.

3. **Miami-Dade County Aviation Department (MDAD)**
Event: Inaugurals for new airlines
Amount recommended: \$5,000

The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airlines.

4. **Miami-Dade County Aviation Department (MDAD)**
Event: Hosting of Inbound International Business Development Missions
Amount recommended: \$4,000

Sponsorship, co-sponsorship or hosting of groups visiting MIA for presentations and associated hospitality under the Department's air service development program, MIA passenger, cargo or support industry prospects, non-Terminal facility rental/development prospects, as requested to and approved by, the Aviation Department. Requestors include MDAD Business Development management, community partnerships such as the Greater Miami Convention & Visitors Bureau, the Beacon Council, the World Trade Center Miami, the Miami-Dade County International Trade Consortium, the Greater Miami Chamber of Commerce, the Florida Customs Brokers & Forwarders Associations, the Port of Miami, or other partnerships presenting/sponsoring visiting groups to Miami for business development purposes that benefit MDAD and MIA.

5. **Miami-Dade County Aviation Department (MDAD)**

Event: Community Outreach Programs

Amount recommended: \$42,000

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community activities such as AfriCANDO as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

6. **Foundation for Democracy in Africa (FDA)**

Event: U.S. Africa Air Transportation Summit

Amount recommended: \$19,000

Miami is poised to be the gateway to the U.S. for Africa for air service development in conjunction with the FDA and as such, the major economic beneficiary from related future growth. Through the summit, Miami-Dade Aviation Department will continue to promote air service and cargo trade between the two continents via Miami International Airport.

7. **Airport Minority Advisory Council (AMAC)**

Event: Annual Airport Business Diversity Conference

Amount recommended: \$5,000

The AMAC promotes the full participation of minority and women-owned businesses in airport contracts and promotes the employment of minorities and women in the airport industry. On a yearly basis, MDAD pledges \$5,000 to the AMAC to sponsor their Annual Airport Business Diversity Conference. This sponsorship entitles MDAD to free conference registrations, a half page ad in the conference's journal, and an exhibit booth. The AMAC annual conference is co-sponsored by the FAA and has become one of the largest aviation conferences in the United States. The event brings together businesses, aviation professionals, government officials and individuals from around the country to discuss a variety of subjects ranging from how to do business at airports to public policy issues impacting the entire aviation industry.

8. **Miami-Dade County**

Event: Miami-Dade County Days in Tallahassee 2011

Amount recommended: \$2,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

9. **American Association of Airport Executives (AAAE)**
Event: Customer Service & Volunteers Educational Conference
Amount recommended: \$2,500
- This is an educational program for Customer Service and the Volunteer Airport Ambassador Program at airports.
10. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, FAC Federal Legislative Summit, FAC Annual Conference
Amount recommended: \$5,000
- MDAD will co-sponsor the FAC State Legislative Summit, at which the Department will be represented by its Office of Governmental Affairs. \$2,000 includes both summits; \$3,000 is requested for the annual conference.
11. **Miami-Dade Aviation Department**
Events: Promotion/grand openings of completed MIA construction projects
Amount recommended: \$38,000
- Promotion/grand openings of completed Capital Improvement Program (CIP) projects at Miami International Airport such as North Terminal, Concession openings, MIA Mover-related projects, OPF Air Traffic Control Tower, etc.
12. **Miami-Dade County Aviation Department**
Event: Summer and Seasonal Travel Programs
Amount recommended: \$3,000
- MDAD's Terminal Operations & Customer Service Division will continue the Summer Travel Program and Seasonal Travel Programs by providing entertainment to for passengers during the heavily traveled months. This program is designed to brighten airport passengers' and visitors' experience while traveling through MIA, thereby enhancing MIA's image and promoting repeat business.
13. **The Latin Chamber Of Commerce (CAMACOL)**
Event: Hemispheric Congress Sponsorship
Amount recommended: \$4,000
- This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.
14. **Miami-Dade County Aviation Department**
Event: Survival Fire Drill
Amount recommended: \$5,000
- The survival drill is conducted by The Fire Department of Miami-Dade County Aviation Department to review safety practices.

15. **Miami-Dade County Aviation Department (Airside Operations)**

Event: FAA Meetings for FY 2010-11

Amount recommended: \$5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

16. **Miami-Dade County Aviation Department (MDAD)**

Event: Monthly Miami Airport Affairs Committee (MAAC) meetings

Amount recommended: \$5,000

The MAAC meetings are attended by the Aviation Director and other senior MDAD staff members. These meetings are held to discuss and address issues arising from MIA operations which have a direct impact on the airlines; as well as provide answers to requests for information. These meetings are held in the Hotel MIA Conference Center and catered by the hotel.

17. **American Association of Airport Executives (AAAE) & Airport Minority Advisory Council (AMAC)**

Event: AAAE/AMAC Annual Airports Economic Forum

Amount recommended: \$7,500

MDAD will provide a \$7500 sponsorship of the AAAE and AMAC's annual Airports Economic Forum. The forum is attended by airport representatives and aviation experts and presents up-to-date information on legislation, regulatory changes, and best practices from the nation's airports, successful large and small businesses, and legal and financial experts. Typically the forum attracts between 120 and 150 participants from across the nation to discuss and explore how to achieve economic success for U.S. airports.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

**Seaport Promotional Fund
Recommended Expenditures
FY10-11**

As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling \$426,000 for other county offices and programs and \$620,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorney's Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)

Event title: "Hemispheric Congress"
Amount recommended: \$ 100,000

The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau (GMCVB)

Event title: "Cruise Miami Promotion Program"
Amount recommended: \$ 200,000

The aim of this program is to increase the length of stay in Miami-Dade County for cruise and air passengers utilizing the Dante B. Fascell Port of Miami-Dade and Miami International Airport as embarkation/debarkation points for overnight cruise voyages. A portion of these funds will be utilized to co-sponsor the "Where the Worlds Meet" advertising campaign which is a marketing initiative in partnership with the GMCVB, the Beacon Council, American Airlines and the Aviation Department. Additional funds will go towards developing port marketing initiatives/campaigns and cruise familiarization tours (FAM Tours) for travel agents.

3. Florida International University

Event title: Inter-American Conference of Mayors
Amount recommended: \$ 60,000

The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

4. Seatrade Cruise Shipping Miami Conference

Event title: "Conference, Trade Show, FCCA Gala Dinner, and related events"
 Amount recommended: \$ 70,000

The Seatrade Cruise Shipping Miami conference and trade show is the premier annual convention in the cruise industry. It is attended regularly by over 10,000 participants, including more than 1,700 cruise line owners and operators from 65 cruise line companies. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Port of Miami and the County can receive more exposure. Funds for this event will be spent in conference registration, trade show promotional materials, the FCCA Gala Dinner, and related events.

5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Activities

Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Activities"
 Amount recommended: \$ 20,000

Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized to fund activities to welcome/inaugurate a new vessel or host customer appreciation activities either at the Port or at an off-Port site.

6. World Trade Center Miami

Event title: Sea Cargo Americas Trade Show & Congress; and Trade Related/Business Development Cooperation"
 Amount recommended: \$ 62,500

This congress continues to provide a forum for executives in the air/sea cargo industries to exchange views on global trade and enhance growth of the industries in the Western Hemisphere. The 2010 congress was combined with Air Cargo Americas and attended by more than 5,000 participants. The trade show component showcases the latest topics, products and technology utilized in these ever evolving and competitive areas. Additionally, the World Trade Center Miami and its staff will assist the Port throughout the year in business and trade development efforts.

7. Florida Chamber of Commerce

Event title: Various Activities to Support Port Objectives
 Amount recommended: \$ 50,000

Established in 1916 as Florida's first statewide business advocacy organization, the Florida Chamber of Commerce is the state's largest federation of employers, chambers of commerce and associations, representing more than 139,000 employers. The Chamber works within all branches of government to affect those changes set forth in the annual Florida Business Agenda, and which are seen as critical to the continued improvement of Florida's business environment. The Florida Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

8. Future of Florida Forum
 Event title: Forum Session
 Amount recommended: \$ 7,500

The Port of Miami will serve as a moderator for the Future of Florida Forum which brings together maritime and business leaders to discuss current issues, including freight movement and impact of the Panama Canal expansion. This year the Forum will focus on economic recovery, transportation issues and international trade.

9. International Longshoreman Association
 Event title: Convention
 Amount recommended: \$ 30,000

The International Longshoremen's Association, AFL-CIO is the largest union of maritime workers in North America, representing upwards of 65,000 longshoremen on the Atlantic and Gulf Coasts, Great Lakes, major U.S. rivers, Puerto Rico and Eastern Canada. As a major stakeholder in the maritime industry it is important to share information pertaining to the various issues that may affect both the ILA and the port. Funds will be utilized to host events promoting the Port of Miami at the convention.

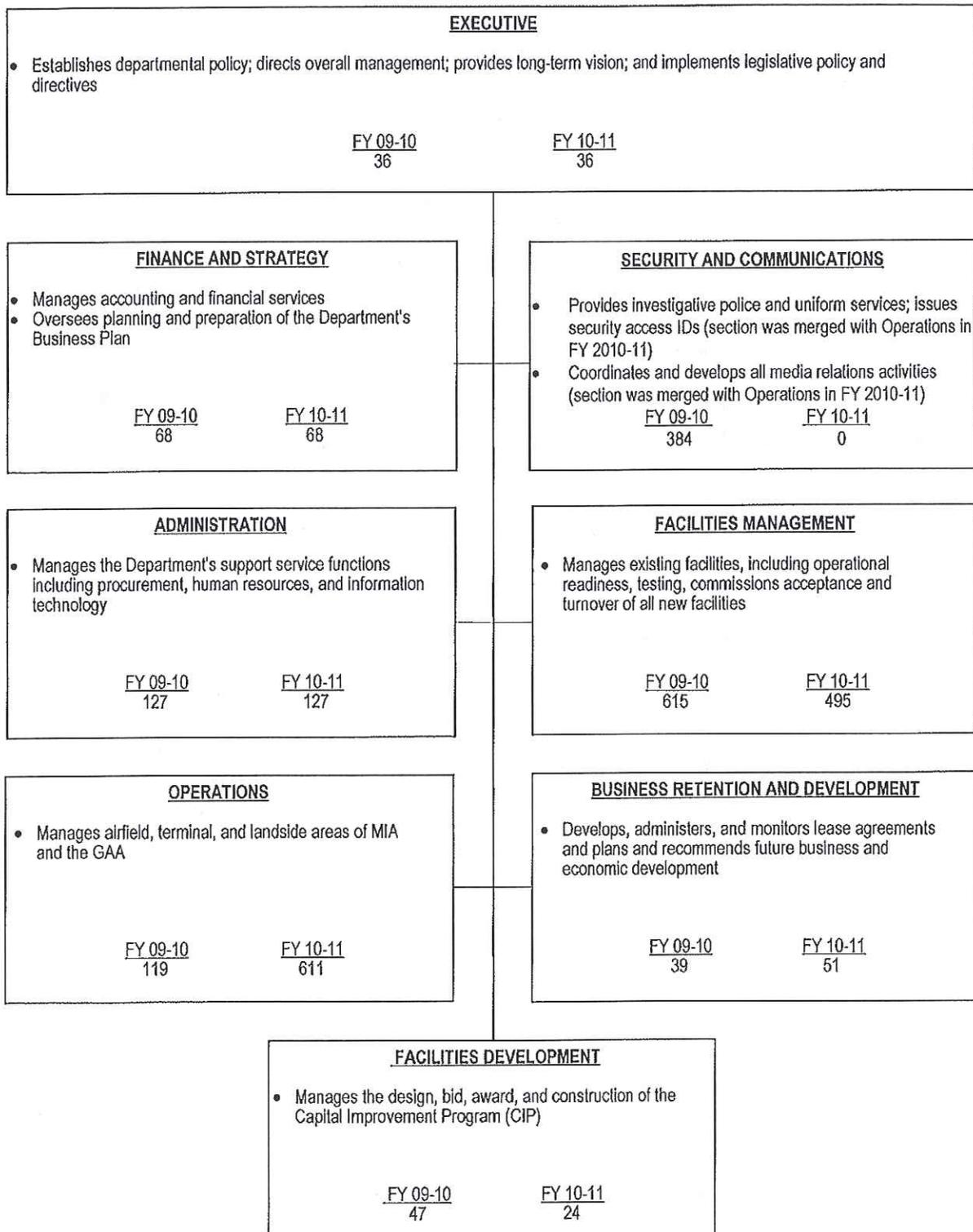
10. AAPA Latin American Ports Delegation
 Event title: Annual Congress
 Amount recommended: \$ 20,000

This convention will provide the opportunity to address and discuss the common issues facing both the Ports of Latin America and the Port of Miami. Expected discussions will include the impact of the Panama Canal, vessel sizes, general economic business, port financing and maritime security and training.

HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Grant (CDBG) and Home Investment Partnership Program (HOME) Funding

Programs	Department	Category	Proposed Budget Book (50%)	Adjustment	Recommended Funding FY 2011 (40%)
County Programs - CDBG					
Code Enforcement	Building Code and Neighborhood Compliance	Housing	429,000		429,000
Head Start Facility - Arcola Lakes	Community Action Agency	Public Facilities/Capital Improvement	367,000		367,000
Elderly Residential Energy Conservation Program	Community Action Agency	Public Facilities/Capital Improvement	100,000		100,000
Paint Program	Community Action Agency	Housing	322,000		322,000
Economic Development	Community Action Agency	Economic Development	146,000		146,000
Employment and Training	CAA Greater Miami Service Corp	Public Service	371,000		371,000
Graffiti Abatement Program	CAA Greater Miami Service Corps	Public Facilities/Capital Improvement	170,000		170,000
Diversion Programs	Juvenile Services Department	Public Service	500,000		500,000
Professional Services and Technical Assistance	Housing and Community Development	Public Facilities/Capital Improvement	89,000		89,000
Professional Services and Technical Assistance	Housing and Community Development	Housing	150,000		150,000
Facilities Improvements	Human Services	Public Facilities/Capital Improvement	2,190,000	(251,000)	1,939,000
Treatment Alternatives to Street Crime	Human Services	Public Service	500,000		500,000
Advocates for Victims	Human Services	Public Service	500,000		500,000
Public Facility Improvement	Non-Departmental	Public Facilities/Capital Improvement	859,000	(859,000)	-
Park Facility - Amelia Earhart Park	Park and Recreation	Public Facilities/Capital Improvement	-	270,000	270,000
Historic Preservation - Mcfarlane	Planning and Zoning	Historic Preservation	125,000		125,000
Graffiti Removal	Public Works Department	Public Facilities/Capital Improvement	233,000		233,000
Immunization Van	State Department of Health	Public Service	74,000		74,000
Rodent Control Program	State Department of Health	Public Service	659,000		659,000
	State Department of Health	Public Facilities/Capital Improvement	896,000	(896,000)	-
	Total County Programs		8,680,000	(1,736,000)	6,944,000
Administration - CDBG					
Fair Housing	Human Rights and Fair Employment Practices	Administration	97,000		97,000
Administration	Housing and Community Development	Administration	3,035,000		3,035,000
Professional Services and Technical Assistance	Housing and Community Development	Administration	61,000		61,000
Fair Housing Education and Outreach Initiative	HOPE Inc.	Administration	100,000		100,000
Historic Preservation Support	Planning and Zoning	Administration	179,000		179,000
	Total Administration		3,472,000	-	3,472,000
Other CDBG Programs	Various Agencies	Programmatic	5,208,000	-	6,944,000
	TOTAL CDBG		17,360,000	(1,736,000)	17,360,000
Administration - HOME					
Administration	Housing and Community Development	Administration	708,000		708,000
	Total Administration		708,000	-	708,000
HOME Programs	Various Program	Programmatic	6,371,000	-	6,371,000
	TOTAL HOME		7,079,000	-	7,079,000

AVIATION



BOARD OF COUNTY COMMISSIONERS

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 09-10
120
FY 10-11
120

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 09-10
31
FY 10-11
31

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees the efficient and productive assignment and scheduling of legislation
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs
- Liaises and coordinates workplan with the Office of Intergovernmental Affairs
- Liaises and coordinates workplan with the Office of Commission Auditor

FY 09-10
6
FY 10-11
6

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 09-10
8
FY 10-11
8

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chairman and Members of the BCC
- Coordinates/liaises Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 09-10
6
FY 10-11
6

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio, TV programs, and events
- Prepares media kits and informational/educational materials
- Conducts necessary research for the Office of the Chairman and members of the Board of County Commissioners (BCC)

FY 09-10
4
FY 10-11
4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 09-10
16
FY 10-11
16

OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 09-10
0
FY 10-11
5

COMMUNITY ACTION AGENCY

OFFICE OF THE DIRECTOR¹

- Formulates policies and provides overall direction and coordination of departmental functions; provides staff support to the Community Action Agency Board; performs all personnel functions

<u>FY 09-10</u> 13	<u>FY 10-11</u> 15
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FISCAL MANAGEMENT¹

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

<u>FY 09-10</u> 7	<u>FY 10-11</u> 20
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HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

<u>FY 09-10</u> 473	<u>FY 10-11</u> 384
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COMMUNITY DEVELOPMENT AND SPECIAL PROJECTS

- Administers and monitors federal and state community development programs and provide affordable and subsidized housing to eligible residents

<u>FY 09-10</u> 0	<u>FY 10-11</u> 27
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GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

<u>FY 09-10</u> 16	<u>FY 10-11</u> 14
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ENERGY PROGRAMS

- Provides services and administration of the Energy Program to include Single Family Rehab Program, Weatherization LIHEAP, Solar Program, and Housing and Community Development (HCD) Funded Home Repair Programs

<u>FY 09-10</u> 28	<u>FY 10-11</u> 28
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SELF HELP DIVISION²

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, the Low-Income Home Energy Assistance Program (LIHEAP), information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and the Fathers Program; provides transportation services; and provides staff support to 16 Community Advisory Committees (CAC)

<u>FY 09-10</u> 113	<u>FY 10-11</u> 101
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The footnotes below explain the differences in presentation between the T.O. above and the position counts in the Financial Summary on the next page.

- The Administration activity includes both Office of the Director and Fiscal Management
- The Self Help Division includes both the Self Help Programs activity and the Transportation activity

DEPARTMENT OF HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions

FY 09-10
7

FY 10-11
7

ADMINISTRATION

- Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items; manages leases for DHS facilities

FY 09-10
26

FY 10-11
24

CHILD DEVELOPMENT SERVICES

- Administers child care services, including school readiness, inclusion and voluntary pre-kindergarten, at family day care/child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families

FY 09-10
189

FY 10-11
178

REHABILITATIVE SERVICES

- Administers comprehensive treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, and diversion

FY 09-10
103

FY 10-11
63

ELDERLY, DISABILITY, AND VETERAN SERVICES

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

FY 09-10
181

FY 10-11
174

TARGETED SERVICES

- Administers and coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start

FY 09-10
98

FY 10-11
97

The footnotes below explain the differences in presentation between the T.O. above and the position counts in the Financial Summary on the next page.

1. The Administration activity includes both Office of the Director and Administration
2. Targeted Services includes Employment and Training, Neighborhood Services, Psychological Services, Targeted Services: Violence Intervention and Prevention, and Violence Intervention and Prevention

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Represents and promotes Miami-Dade County as a Global Gateway and a platform for trade; provides overall direction and coordination of activities related to increasing international trade and economic development for the County; fosters international relations with members of the Consular Corps and with visiting foreign dignitaries; provides Economic Policy Coordination; and administers the Sister Cities, Qualified Target Industry, and Targeted Job Incentive programs

<u>FY 09-10</u>	<u>FY 10-11</u>
10	14

ENTERPRISE TECHNOLOGY SERVICES

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; responsible for the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

<u>FY 09-10</u> 9	<u>FY 10-11</u> 11
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ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

<u>FY 09-10</u> 162	<u>FY 10-11</u> 145
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ENTERPRISE PROGRAMS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

<u>FY 09-10</u> 65	<u>FY 10-11</u> 62
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RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

<u>FY 09-10</u> 60	<u>FY 10-11</u> 57
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OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

<u>FY 09-10</u> 44	<u>FY 10-11</u> 28
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FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

<u>FY 09-10</u> 98	<u>FY 10-11</u> 94
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DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage, print)

<u>FY 09-10</u> 84	<u>FY 10-11</u> 84
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TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

<u>FY 09-10</u> 67	<u>FY 10-11</u> 66
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FINANCE

OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 09-10
7

FY 10-11
5

CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 09-10
98

FY 10-11
89

CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 09-10
8

FY 10-11
7

BOND ADMINISTRATION

- Manages the County's debt financing

FY 09-10
9

FY 10-11
8

TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 09-10
201

FY 10-11
176

GENERAL SERVICES ADMINISTRATION

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

<u>FY 09-10</u> 7	<u>FY 10-11</u> 7
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FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

<u>FY 09-10</u> 273	<u>FY 10-11</u> 271
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ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

<u>FY 09-10</u> 106	<u>FY 10-11</u> 104
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DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities

<u>FY 09-10</u> 150	<u>FY 10-11</u> 116
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FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

<u>FY 09-10</u> 166	<u>FY 10-11</u> 164
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REAL ESTATE DEVELOPMENT

- Administers countywide joint real estate development and real property lease negotiation, management, property acquisition, and land sales

<u>FY 09-10</u> 22	<u>FY 10-11</u> 22
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RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, employee benefits, and countywide safety and property/casualty programs

<u>FY 09-10</u> 113	<u>FY 10-11</u> 113
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HOUSING DEVELOPMENT

- Provides high quality affordable and subsidized housing to eligible residents; assists extremely low- to moderate-income working families and individuals with purchasing homes; expands the inventory of affordable and workforce housing for renters and homebuyers throughout Miami-Dade County

<u>FY 09-10</u> 0	<u>FY 10-11</u> 34
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GOVERNMENT INFORMATION CENTER

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 09-10
3

FY 10-11
3

311 ANSWER CENTER

- Provides the public with centralized telephone access (311) for government information and service requests; provides a comprehensive knowledgebase system

FY 09-10
138

FY 10-11
132

ONLINE SERVICES

- Manages the web portal and departmental website content; provides enterprise Internal and external communication; provides multi-media marketing and public education services; produces quarterly print publications

FY 09-10
17

FY 10-11
16

ADMINISTRATION

- Prepares departmental budget, manages the Department's fiscal accounting functions; processes payroll and prepares and maintains personnel documentation; develops the Department's strategic and business plan; attends community meetings and resolves citizen complaints

FY 09-10
9

FY 10-11
8

MIAMI-DADE TELEVISION

- Provides gavel to gavel television coverage of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 09-10
16

FY 10-11
8

Strategic Customer Research & Development

- Provides quality assurance and process improvements for 311/Departments to improve customer service; facilitates 311/Departmental data trends, provides analysis and reporting; provides enterprise customer service/satisfaction survey and data collection/research

FY 09-10
6

FY 10-11
0

eGOVERNMENT

- Oversees Customer Relationship Management (CRM) systems; manages the development of employee portal self-services and internal communication online tools

FY 09-10
9

FY 10-11
10

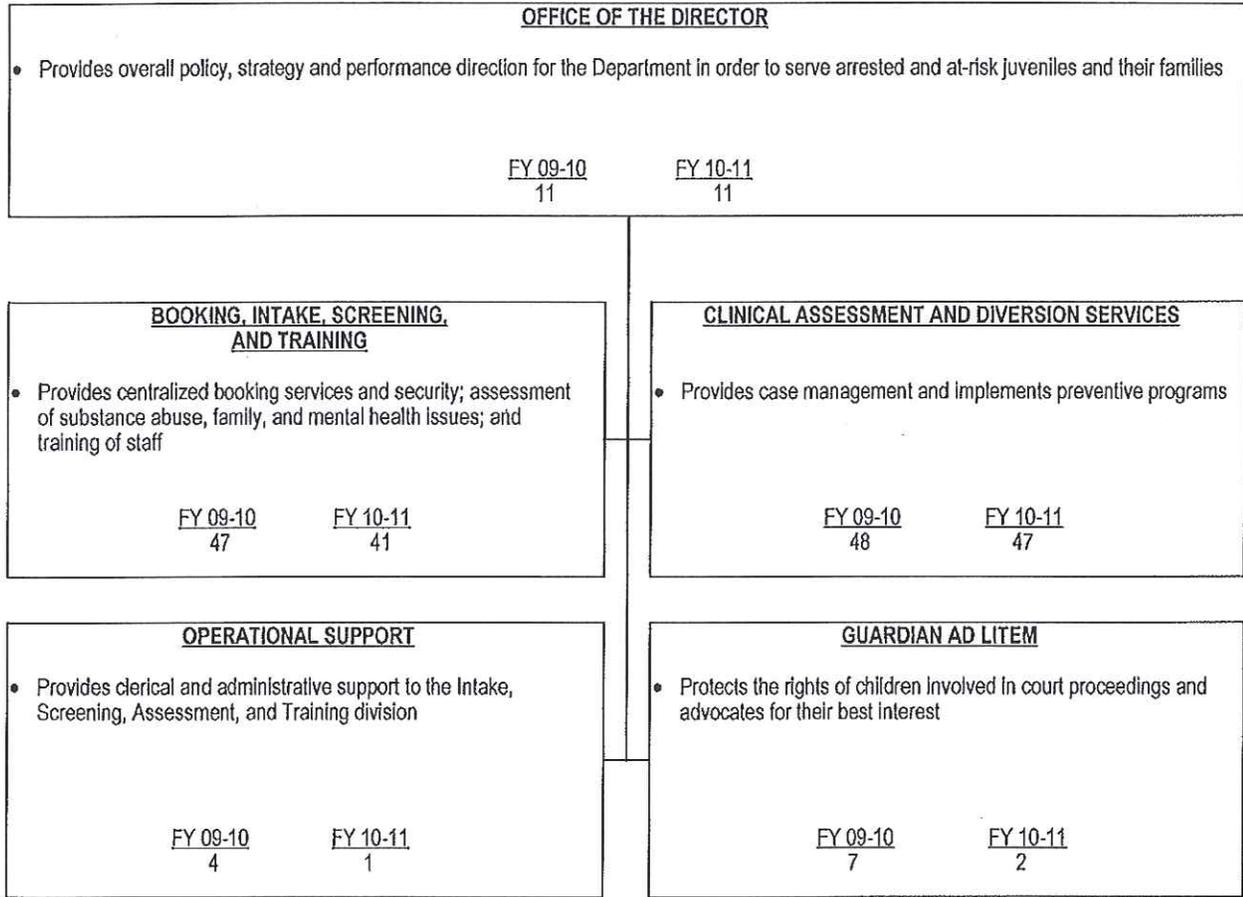
CAMPAIGN SUPPORT SERVICES

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 09-10
14

FY 10-11
10

JUVENILE SERVICES



LIBRARY

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

<u>FY 09-10</u>	<u>FY 10-11</u>
3	3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

<u>FY 09-10</u>	<u>FY 10-11</u>
15	14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System

<u>FY 09-10</u>	<u>FY 10-11</u>
70	57

OUTREACH SERVICES

- Conducts outreach to community organizations, municipalities, and local, state, and federal government agencies to determine service needs and seek assistance and cooperation to enable the Department to attain its goal of improving and enhancing services to the public

<u>FY 09-10</u>	<u>FY 10-11</u>
30	28

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, as well as special youth-related programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

<u>FY 09-10</u>	<u>FY 10-11</u>
518	459

MIAMI-DADE POLICE

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration to departmental operations, provides legal counsel, and provides psychological services for employees

<u>FY 09-10</u> 179	<u>FY 10-11</u> 41
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POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response; conducts environmental investigations; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

<u>FY 09-10</u> 1,777	<u>FY 10-11</u> 2,028
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SUPPORT SERVICES

- Provides communications and 911; central records, and property and evidence bureaus; disseminates information to the media and the public; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; conducts crime scene investigations; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; and provides court security and serves writs

<u>FY 09-10</u> 952	<u>FY 10-11</u> 907
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DEPARTMENTAL SERVICES

Sub-activities moved to other activities as part of reorganization

<u>FY 09-10</u> 831	<u>FY 10-11</u> 0
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INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants;

<u>FY 09-10</u> 618	<u>FY 10-11</u> 1,240
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OFFICE OF COMMUNITY ADVOCACY

OFFICE OF COMMUNITY ADVOCACY

- Develops initiatives to build community pride and promote unity; promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level; provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 09-10
10

FY 10-11
0

OFFICE OF THE PROPERTY APPRAISER

OFFICE OF THE PROPERTY APPRAISER*

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

<u>FY 09-10</u> 17	<u>FY 10-11</u> 13
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PUBLIC SERVICE

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

<u>FY 09-10</u> 13	<u>FY 10-11</u> 14
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INFORMATION SERVICES

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

<u>FY 09-10</u> 17	<u>FY 10-11</u> 18
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EXEMPTIONS

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

<u>FY 09-10</u> 25	<u>FY 10-11</u> 25
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PERSONAL PROPERTY

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

<u>FY 09-10</u> 42	<u>FY 10-11</u> 43
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VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

<u>FY 09-10</u> 0	<u>FY 10-11</u> 81
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REAL ESTATE

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

<u>FY 09-10</u> 257	<u>FY 10-11</u> 177
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* Administrative Services positions are reflected within the Office of the Property Appraiser

PARK AND RECREATION

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and acts as a liaison with the Parks Foundation and the Miami-Dade Sports Commission

FY 09-10
14

FY 10-11
10

ADMINISTRATION

- Provides logistical support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 09-10
45

FY 10-11
52

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

FY 09-10
299

FY 10-11
183

ARTS AND CULTURE

- Manages and operates the Joseph Caleb and Miami-Dade County auditoriums, African Heritage Cultural Arts Center, and the Women's Park; provides a variety of cultural arts programs including instrumental and choral music, dance, drama, manual arts and puppetry

FY 09-10
27

FY 10-11
13

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

FY 09-10
30

FY 10-11
19

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

FY 09-10
36

FY 10-11
31

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

FY 09-10
103

FY 10-11
84

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

FY 09-10
45

FY 10-11
38

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

FY 09-10
252

FY 10-11
192

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

FY 09-10
13

FY 10-11
20

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

FY 09-10
96

FY 10-11
76

POOLS

- Operates and maintains 15 pools; provides support to public swim patrons and group rentals

FY 09-10
5

FY 10-11
6

SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation, etc.

FY 09-10
7

FY 10-11
80

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 09-10
182

FY 10-11
177

NOTE: The FY 2010-11 Table of Organization is adjusted to more accurately align full-time positions with their primary activity.

PLANNING AND ZONING

OFFICE OF THE DIRECTOR AND ADMINISTRATION

- Provides overall direction to departmental operations and is responsible for preparing and implementing the Comprehensive Development Master Plan (CDMP) and zoning laws of Miami-Dade County; and provides information technology, geographic information, personnel, accounting, budgeting, and procurement services

FY 09-10
30
FY 10-11
21

PLANNING

- Manages the preparation, update, and interpretation of the CDMP; prepares population projections and economic, demographic, and growth alternatives for Miami-Dade County and conducts collaborative long- and short-range planning programs

FY 09-10
50
FY 10-11
44

AGENDA COORDINATION/COMMUNITY ZONING APPEALS BOARDS

- Manages the preparation, legal review, and certification of documents related to planning, zoning and development, and legislation, and Development of Regional Impact (DRI) development orders; provides support to Development Impact Committee (DIC) Executive Council and the Community Zoning Appeals Boards

FY 09-10
7
FY 10-11
7

OFFICE OF HISTORIC PRESERVATION AND ARCHAEOLOGICAL RESOURCES

- Coordinates countywide historic preservation activities and carries out requirements of Miami-Dade County's Historic Preservation ordinance; designates historic and archaeological sites; reviews proposed alterations, tax abatement, and other financial incentive applications for designated properties

FY 09-10
0
FY 10-11
3

ZONING

- Ensures all commercial, office, residential, industrial and agricultural development approvals conform to all the land use regulations in accordance with Chapter 33 of the Code of Miami-Dade County including the processing of Impact Fees

FY 09-10
36
FY 10-11
35

ECONOMIC DEVELOPMENT

- Coordinates and integrates Miami-Dade County's various economic development initiatives in pursuit of the County's strategic economic goals

FY 09-10
3
FY 10-11
0

OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 09-10
4
FY 10-11
5

PROCUREMENT

OFFICE OF THE DIRECTOR

- Provides executive direction and management of the daily operations of the Department; establishes departmental policy, develops and improves countywide procurement policies and procedures and serves as a strategic purchasing partner between departments and vendors; additionally, the Office promotes full and open competition and conducts high level negotiations in the award of County contracts, implements and promotes Information Technology (IT) procurement system enhancements, prepares agenda packages and implements policies enacted by the Board of County Commissioners

FY 09-10
5

FY 10-11
4

ADMINISTRATIVE AND FISCAL DIVISION

- Responsible for departmental budget, finance, purchasing, and personnel support; coordinates strategic management meetings and the development of the Department's Strategic and Business Plans and tracks and monitors performance measures; manages and tracks process improvement initiatives; administers the County's User Access Program (UAP); and coordinates records management/storage and departmental audits; manages the Department's information technology needs, manages the countywide Advanced Purchasing and Inventory Control System (ADPICS) operations and training

FY 09-10
13

FY 10-11
9

VENDOR SERVICES

- Conducts vendor outreach and assistance and coordinates vendor information between the Department and County departments; reviews vendor applications for compliance with County resolutions and ordinances; pre-qualifies firms for Miscellaneous Construction Contracts (MCC); certifies and pre-qualifies architecture and engineering firms; manages the Affirmative Action Plan Program; certifies businesses under Community Business Enterprises, Community Small Business Enterprises, Local Disadvantaged Business Enterprises, Micro/Small Business Enterprises, and Disadvantaged Business Enterprise programs; advertises bid, Request for Proposal (RFP) and Architectural and Engineering (A&E) solicitations; conducts bid openings; conducts quality control reviews of procurement processes; and maintains insurance, bid deposits, and performance bonds

FY 09-10
18

FY 10-11
16

PURCHASING DIVISION

- Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including countywide IT procurements; develops specialized training on procurement methods and contract negotiations; distributes and tracks formal bid contracts; conducts bidder competency reviews and pre-bid conferences, uses management reviews to ensure compliance with established guidelines, resolutions, policies and procedures; develops and processes Requests for Proposals (RFP), Requests for Qualifications (RFQ), and Requests for Information (RFI); develops specialized training on procurement methods and contract negotiations

FY 09-10
86

FY 10-11
62

PUBLIC HOUSING AGENCY

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices; interacts with public and private stakeholders to ensure attainment of MDPHA's goals and objectives

FY 09-10
8

FY 10-11
11

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

FY 09-10
57

FY 10-11
32

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

FY 09-10
35

FY 10-11
31

APPLICANT LEASING CENTER

- Accepts applications for public housing and Section 8 programs; maintains waiting list, determines eligibility, and makes offers of housing units or vouchers

FY 09-10
0

FY 10-11
24

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, and Building Better Community General Obligation Bond projects

FY 09-10
4

FY 10-11
12

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

FY 09-10
17

FY 10-11
19

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDPHA residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

FY 09-10
280

FY 10-11
272

Note: Applicant Leasing Center positions (24) were included in the Administration Division in FY 2009-10

Memorandum



Date: September 23, 2010

To: Honorable Dennis C. Moss Chairman
And Members, Board of County Commissioners

From: George M. Burgess
County Manager

Subject: Information for Second Budget Hearing – FY 2010-11 Proposed Budget

This memorandum accompanies the FY 2010-11 Budget Ordinances for your consideration at the Second Budget Hearing on September 23, 2010. This document provides information requested and details all adjustments necessary from what was included in the FY 2010-11 Proposed Budget and any actions taken by the Board of County Commissioners at the September 13, 2010 First Budget Hearing, as well as making recommendations for other adjustments for your consideration. The total value of new allocations contained in this document is \$15.037 million.

During the First Budget Hearing on September 13, 2010, the Board of County Commissioners (BCC) approved the following tentative millage rates: Countywide 5.4275, Unincorporated Municipal Services Area 2.2980, Fire Rescue Service District 2.5753, and Library System 0.3500 mills. At these millage rates, the Proposed Budget is funded and the adjustments included in this memorandum may be supported.

As we have advised the Board on various occasions, as a result of the various concessions made by the County's collective bargaining units, we were able to realize over \$225 million in personnel savings over the three-year life of the agreements. In addition, through the five percent contribution by employees toward health insurance costs, the County will be saving an estimated \$80 million on a recurring basis annually. Specifically as it pertains to FY 2009-10 and FY 2010-11, the anticipated savings are \$137 million and \$100 million, respectively. Said another way, without these agreements in place, an additional \$237 million (\$130 million from the property tax supported budget and \$107 million from proprietary revenues) in expenditure reductions would have been necessary to balance the FY 2010-11 budget. The statement that this budget raised taxes to fund pay increases is simply inaccurate. The impact to individual employees was salary reductions ranging from 11 to 21 percent for the first year and, even after the restoration of certain benefits frozen for 12 months, a total salary reduction of more than eight percent for the two years combined.

We have visited each BCC member and reviewed a draft list of Building Better Communities Bond Program projects to be included in the next two bond sales. Ultimately a final list will be approved with the series resolution approving the bond sale. Be reminded that through the approval of the series resolution previous resolutions passed may be superseded. The higher debt service millage rate will generate \$187 million more in bond proceeds for capital projects over the next two bond sales to support projects that will bring an average of 1,870 new jobs a year for the next five years. Attachment A is a memorandum that contains more detailed information regarding the benefits of maintaining the tentatively adopted debt service millage. We will continue to work with Commissioner Barreiro to develop legislation to allow for the expediting of these projects.

Recommended Actions

Operating Budget Adjustments

The recommended budget adjustments are outlined in the table below and detailed in the following paragraphs. The table is divided into “sources” – the revenue increases or expenditure decreases being used to fund the adjustments – and “uses” – the recommended allocations.

Recommended Adjustments					
(Dollars in Thousands)					
	<u>CW</u>	<u>UMSA</u>	<u>Fire Rescue/Library</u>	<u>Proprietary/ Other</u>	<u>Total</u>
<u>Sources</u>					
Aviation - Operating and Non-Operating Expenses	0	0	0	25,052	25,052
Community Action Agency - Grant Funding	0	0	0	11,027	11,027
Community Action Agency - Federal and State Grants and Program Income	0	0	0	153,808	153,808
Fire Rescue - Contract Services Funding	0	0	60	0	60
General Fund - Unallocated Carryover	1,062	842	0	0	1,904
General Fund - Park and Recreation Unallocated Carryover	1,600	0	0	0	1,600
General Fund - Fire Rescue Department	230	0	0	0	230
General Services Administration - Program Income (HOME and SHIP) and Contract Services Funding	0	0	0	64,573	64,573
Library - Future Services Reserve	0	0	6,127	0	6,127
Non-Departmental - Enabling Strategies - Future Services Reserve	5,459	1,352	0	0	6,811
Non-Departmental - Enabling Strategies - Sustainability Reserve	500	0	0	0	500
Procurement Management - Unallocated Carryover and Additional User Access Program Revenues	0	0	0	415	415
Small Business Development - UAP and Capital Working Fund Transfer	0	0	0	765	765
Total Sources	\$8,851	\$2,194	\$6,187	\$255,640	\$272,872
<u>Uses</u>					
Board of County Commissioners - Office of Community Advocacy Operating Expenses	325	108	0	0	433
Building Neighborhood Compliance - Foreclosed Home Program	0	500	0	0	500
Community Action Agency - Greater Miami Service Corps, Head Start/Early Head Start, and LIHEAP	0	0	60	11,297	11,357
County Attorney - Operating Expenses	675	225	0	0	900
Cultural Affairs Department - Community-Based Funding (includes Miami Children's Museum)	1,867	622	0	0	2,489
Election - Operating Expenses	770	0	0	0	770
Government Information Center - Operating Expenses	513	171	0	0	684
Housing and Community Development - Operating Expenses	0	0	0	218,111	218,111
Juvenile Services - Operating and GAL Program Expenses	613	0	0	0	613
Library - Operating Expenses	0	0	6,127	0	6,127
Miami-Dade Police - Operating Expenses	0	0	0	25,052	25,052
Non-Departmental - Enabling Strategies - Community-Based Funding (Health and Human Services)	1,703	568	0	0	2,270
Park and Recreation - Operating Expenses	1,600	0	0	0	1,600
Procurement Department - Operating Expenses	0	0	0	415	415
Public Health Trust - Maintenance of Effort Payment	679	0	0	0	679
Small Business Development - Wage Theft and Certification Activities	107	0	0	765	872
Total Uses	\$8,851	\$2,194	\$6,187	\$255,640	\$272,872

General Fund Adjustments

The Proposed Budget included the funding for a Future Services Reserve (\$6.811 million) and Sustainability Projects Reserve (\$500,000). The various adjustments detailed below have been funded through the reallocation of these reserves, as well as higher than anticipated FY 2009-10 carryover (\$3.504 million) identified through updated projections performed this week based on the most recent actual expenditures and revenue collections.

Housing and Community Development (HCD)

In light of the concerns raised relating to the reorganization of the Department of Housing and Community Development (HCD), it is recommended that the Proposed Budget be amended to restore HCD, so that the administration of the federal, Documentary Stamp Surtax, and SHIP programs remain consolidated under the same entity. However, in order to address the issue of reliance on one-time revenues and flat CDBG and HOME grants, we recommend that the Community Action Agency (CAA) provide back office support, including personnel, procurement, information technology, accounting and other general office assistance. Both HCD and CAA will continually assess the optimal level of support and may recommend changes as the implementation progresses. To restore funding to HCD, CAA's budget will be reduced by \$153.808 million and 31 positions; GSA's budget will be reduced by \$64.303 million and 34 positions. HCD's budget will be funded at

\$217.107 million and 67 positions (65 positions transferred from CAA and GSA and the restoration of two positions). HCD's budget has been adjusted to reflect the elimination of an interagency transfer of \$1.004 million. The CAA's budget will adjust appropriately to reflect the interagency transfers from HCD.

Subsequent to the release of the Proposed Budget, Miami-Dade County received \$20.036 million from the third round of Neighborhood Stabilization Program (NSP) (Attachment B). Like the first round of funding, NSP Round 3 is designed to acquire and rehabilitate foreclosed properties, demolish blighted structures, and redevelop vacant land. As such, HCD's budget will increase by an additional \$20 million in federal funds, for a total of \$237.143 million in revenues. Among other projects, it is anticipated that this grant could provide funding to address the homes in Brownsville damaged by a tornado in March 2003. Rehabilitation began and several homes were demolished. Allocating this funding will allow for conclusion of this project. As more information is gathered on NSP Round 3, we will bring appropriate agenda items to the Board for consideration to utilize this funding.

Community Action Agency (CAA)

The County will receive an additional allocation of Low Income Home Energy Assistance Program (LIHEAP) funding in the amount of \$7.5 million, which will allow the Department to provide another 15,000 utility payments to low-income households. This funding is an increase to the original allocation from the Department of Community Affairs. In addition, due to a lawsuit by other grantees, the Alliance for Aging must reallocate some of its awards. For this reason the CAA grant for transportation services will be reduced by \$177,500, potentially impacting three Driver Attendant positions. These positions may need to be converted to part-time if the Department is unable to use other revenues, such as Community Service Block Grant (CSBG), to offset the loss.

Greater Miami Service Corps

For the upcoming fiscal year, the Greater Miami Service Corps (GMSC) contract with the Water and Sewer Department was not renewed. The General Services Administration will now contract for services from the GMSC during FY 2010-11. The contemplated services and functions include landscaping and mowing at various locations, boarding up and maintenance of some homes and vacant lots, custodial services at newly-acquired properties, and painting (\$270,000). The Fire Rescue Department will also contract for services with GMSC for custodial services at the new training facility and food service functions (\$60,000). These actions allow for the reinstatement of two positions. In addition, the Department of Housing and Community Development will also contract with the GMSC for landscaping and mowing at various locations (\$50,000).

Head Start / Early Head Start

In October 2010, Community Action Agency will receive final recommendations from Western Kentucky University for improving the services, administration, and financial stability of the County's Head Start/Early Head Start (HS/EHS) program. Based on Western Kentucky's progress report dated September 10, 2010, recommendations may include reorganization of administration and service delivery. CAA will work diligently to implement all improvements recommended by Western Kentucky University in order to achieve all possible savings; however, it is unknown if the savings will amount to the additional \$3.705 million necessary to maintain the current program structure. Per conversations with Commissioner Barbara Jordan, the Chair's appointed Liaison to Head Start, Mr. Jeff Fredericks from the Head Start Regional Office in Atlanta has advised that should the HS/EHS program implement the Western Kentucky University recommendations and still face a funding gap in FY 2010-11, his office will provide sufficient federal funding to cover the shortfall. Based on this assurance, we now propose restoring 15 educational days in Head Start and 16 days in Early Head Start, restoring both the 240 delegated and 500 partnered slots to County operation, restoring

contracted health services, and not instituting four days of furloughs. This maintains the current number of educational days for Head Start at 175 and Early Head Start at 226, the current number of delegate operated Head Start slots at 4,042 (64 percent) and County operated slots at 2,268 (36 percent), and the current number of delegate operated Early Head Start slots at 192 (43 percent) and County operated slots at 254 (57 percent). The Department will restore 94 full-time positions and budget an extra \$3.705 million in federal Head Start/Early Head Start funds.

It should be noted that in order to offset increased costs in HS/EHS, the FY 2009-10 Adopted Budget included increased revenues of \$1.323 million generated by an aggressive campaign to boost Voluntary Pre-Kindergarten (VPK) capacity, enrollment, and reimbursement. The VPK program is projected to bring over \$1.4 million into HS/EHS by the end of this fiscal year. The FY 2010-11 Proposed Budget already includes \$1.642 million in VPK revenue, maximizing the revenue stream for HS/EHS.

We will carefully monitor the implementation of the recommendations proposed by Western Kentucky University and keep in close contact with the Regional Office. In the event anticipated savings cannot be achieved and HHS is unable to make up the difference, services will be adjusted at the end of the school year. As well, any recommendation requiring changes in FY 2011-12 will be pursued in a timely manner.

Emergency Housing

The CAA Proposed Budget included the phase out of the Emergency Housing Program, which was designed to assist families in need of short-term housing. The Community Action Agency (CAA) administers the program, providing the staff that assists families into and out of the units. The Department of Human Services (DHS) owns the facilities, pays operating costs, and provides necessary maintenance. The program has two locations, Emergency Housing North at 2301 NW 54 Street in Miami and Emergency Housing South at 825 West Palm Drive in Florida City. The northern location consists of a single building with 11 units, all of which are currently vacant. The southern location consists of four buildings with four units each, for a total of 16 units, three of which are currently occupied. In FY 2009-10, the program assisted 32 families, a volume that the homeless continuum can absorb through its Homeless Assistance Centers (HAC) or temporary hotel accommodations. The HAC at 1550 North Miami Avenue in Miami is five miles away from Emergency Housing North; and, the HAC at 28205 SW 125 Avenue in Homestead is less than 10 miles away from Emergency Housing South. Although budget constraints eliminated the DHS operating and maintenance funds, requiring the CAA to complete the phase-out of the program, DHS, CAA, and Homeless Trust are cooperating to find a new role for both facilities, perhaps as permanent supportive housing, so that these assets continue to productively serve housing needs in both the north and south of the county.

Procurement Management and Small Business Development

As part of the FY 2009-10 Adopted Budget, the Certification Unit was transferred from Small Business Development (SBD) into the Department of Procurement Management (DPM) in order to support the implementation of the County's effort to consolidate vendor services. As a result of delayed capital technology project implementation and in conjunction with a realignment of resources available for small businesses, it is recommended that the Certification Unit be transferred back to SBD. The transfer of User Access Program (UAP) revenues to the general fund will be reduced by \$175,000 to support the additional resources in both departments. After all of the following adjustments, the transfer from DPM to SBD will be increased from \$408,000 to \$972,000, the transfer to the General Fund from DPM will decrease from \$2.618 million to \$2.443 million, and SBD will receive an increased transfer from the Capital Working Fund of \$3.0 million from \$2.799 million.

Procurement Management

DPM will realize additional carryover into FY 2010-11 as a result of increased UAP revenues and savings due to attrition and decreased general expenditures in FY 2009-10 and anticipates \$165,000 in additional UAP revenue for FY 2010-11, based on our most recent projections. The department's FY 2010-11 carryover should be increased by \$250,000 and five positions will be restored to provide resources for the procurement of goods and services. In addition, as a result of operational realignment in SBD discussed further in this memo, DPM will realize savings of \$201,000, which will be used to restore two additional positions. In the event that revenues projected from UAP are not realized, the Department will need to make additional reductions during FY 2010-11.

Small Business Development (SBD)

The Office of Strategic Business Management (OSBM) has worked with SBD's management team to develop several operational adjustments that would enable the department to reassign work effort to high priority functions due to reductions realized from reduced indirect cost reimbursements and elimination of positions in the proposed budget. These operational adjustments include: conducting compliance monitoring through a representative sampling of projects, replacing routine payroll reviews with complaint-driven wage monitoring, conducting the 48-hour review of incoming bids and proposals as part of the pre-award compliance review, cross training staff to handle contract disputes for construction/A&E contracts as well as general procurements, and reorganizing the delivery of financial and bond assistance programs through the development of informational brochures that will be made available to interested companies. The transfer will include six positions from DPM to SBD to manage the small business certification function for five programs (\$486,000). In addition, three positions and realigned operational funding will be added to SBD in order to provide additional resources to manage the backlog on re-certifications (\$279,000). In addition, one SBD Technical Assistance Coordination position will be restored and funded through General Fund to assist with complaints on Wage Theft and Living and Responsible Wage Ordinances, support Review Committee and Advisory Boards, provide staff support debarment, and assist with certification appeals (\$107,000).

Additionally, SBD staff will continue to explore alternative work flow approaches to further improve operations and ease workload burden without compromising services to small businesses. Those alternatives could include a re-engineered work flow where individual SBD staff members manage projects from their inception to their completion, and a dual organizational emphasis on small business case management and employee protection. Process changes will also be developed including placing accountability for compliance on the vendor through an affidavit submission and moving from an annual recertification cycle to a multi-year cycle. These adjustments will require revisions to the Code and sections of respective Implementing Orders, which will be brought back to the Board for approval. These adjustments, along with an administrative realignment, will enable SBD to accomplish operational priorities with the positions proposed in the FY 2010-11 budget.

Community-Based Organization (CBO) Funding

Funding is recommended to address priority service areas including categories for services for children and elderly, basic needs, and health programs. Allocations for the areas of basic needs; children and adults with disabilities; children, youth and families; criminal justice; elder needs; health; and special needs will be increased to 100 percent of FY 2009-10 funding. An additional \$2.27 million of funding is recommended to be made available for allocation. By approving this recommendation the Board is amending the percentage allocations referenced in Resolution R-380-10 relating to the Human and Social Services CBO Funding Process to those reflected in the following table:

**Community Based Organizations
 Reallocation**

Categories	Percent	Funding From Apr. 2011 - Sep. 2011
1 Basic Needs	12.9%	\$ 1,275,000
2 Children & Adults with Disabilities	6.7%	663,000
3 Children, Youth & Families	22.1%	2,192,000
4 Criminal Justice	15.4%	1,530,000
5 Elder Needs	13.9%	1,377,000
6 Health	4.1%	408,000
7 Immigrants/New Entrants	3.1%	306,000
8 Other	1.5%	153,000
9 Special Needs	16.5%	1,632,000
10 Workforce Development	3.1%	306,000
11 Evaluation Plan	0.8%	76,000
GF Available	100.0%	9,918,000
Environmental Grants (DERM)		184,562
Available Amount 04/01/11 -- 09/30/11		\$ 10,102,562

The Department of Cultural Affairs has concluded its scheduled competitive review processes for several of its grant programs for non-profit cultural organizations. The funding available for allocation to cultural programs has also been restored to FY 2009-10 levels (\$2.238 million increase, for a total of \$12.873 million). The recommended allocations are included in Attachment C. In addition, it is recommended that an additional \$251,000 for a total of \$530,000 be allocated to the Miami Children's Museum to support operations in this facility on par with other County major institutions.

Memorandum of Understanding for Police Service at Miami International Airport

The Miami-Dade Police Department (MDPD) will require expenditure authority to account for a Memorandum of Understanding (MOU) with the Miami-Dade Aviation Department (MDAD) for uniformed police services at the Airport. This technical adjustment is required to bring uniformity in the treatment of out-stationed police officers to be reflected as MDPD's employees. The expenditure authority is required to support the transfer of 157 positions that are currently on MDAD's table of organization that are going to be transferred to MDPD and billed back to MDAD via this MOU. Services currently being provided through this MOU by MDPD for MDAD will remain unchanged and will be transparent as this technical adjustment takes place. The total budget allocation that will be billed back to MDAD is \$25.052 million and includes projected salaries, fringes, overtime, as well as other operating expenditures.

Building and Neighborhood Compliance

The FY 2010-11 Proposed Budget recommends the merger of the Building Code Compliance Office into the Department of Building and Neighborhood Compliance. Although the County maintained the Building Code Compliance Office as a separate department, after the adoption of the statewide Florida Building Code (FBC) in 2002, it was no longer necessary. With the adoption of the statewide building code, the South Florida Building Code was eliminated and the state assigned the responsibility for the adoption, modification, update, and maintenance of the code to the Florida

Building Commission. Further, the Florida Building Commission has the authority to review decisions of local building officials and local enforcement agencies. The merger will eliminate administrative support positions that will generate savings to provide adequate funding to support direct service activities. Reduction of direct service personnel will impact the County's ability to enforce building code and building permitting activities and performance of regular and post disaster inspections.

Unlicensed Contractor Enforcement

Subsequent to the release of the FY 2010-11 Proposed Budget, concerns were expressed by the public and members of the Board regarding the proposed elimination of the Miami-Dade Police Department (MDPD) Unlicensed Contractor Criminal Investigation Unit and the delegation of this function to the police district stations. To address this concern, MDPD will designate one sworn officer from the Uniformed Services Division, Departmental Coordination Section, as the departmental liaison to address issues and violations with the Districts, in conjunction with Building and Neighborhood Compliance Department.

Foreclosed Homes

The social and economic impact of the foreclosure crisis is creating a heavy burden on our community. Foreclosures are weakening our real estate market and impacting our local economy. Foreclosed homes adversely affect sellers as well, adding to the inventory of homes competing for buyers and negatively affecting the perceived value of nearby property. Inventories of unsold homes devalue our local property value, which reduces the taxable revenue that the County relies on. Because of these concerns, it is my recommendation that \$500,000 be appropriated to support a pilot foreclosure home buying program to be administered by the Department of Building and Neighborhood Compliance. This pilot program will attempt to purchase foreclosed homes that are degrading UMSA neighborhoods, make any necessary improvements, and prepare the home for sale. It is hoped this program will help stabilize property values and improve our neighborhoods.

Office of Community Advocacy

It is recommended funding be allocated to restore four overage positions within the Office of Community Advocacy (\$433,000) and reclassify the vacant Assistant to the Executive Director position to an Executive Director.

County Attorney's Office

The Proposed Budget recommends increasing the County Attorney's Office general fund allocation by \$900,000 to restore funding to support personnel expenses.

Elections

The 2010 Primary Election in August reemphasized some important operational necessities. These include our highly trained poll workers performing multiple functions, the benefit to the voters from our outreach efforts, as well as retaining an adequate level of technical staff in the Department to assist with troubleshooting election equipment and software. The reductions included in the Proposed Budget would have stripped our Elections Department of these vital functions. Although there is a monetary savings associated with the proposed reductions of 28 positions (including two positions during the mid-year), we would be putting the success of future elections in jeopardy that will undercut any short term savings. It is therefore recommended to restore ten positions (\$770,000) in order to maintain a level of outreach services as well as the technical expertise required to ensure the continued success in upcoming elections.

Fire Rescue

After the release of the FY 2010-11 Proposed Budget the Miami-Dade Fire Rescue Department (MDFR) completed an analysis of the Fire Boat 1 response to service calls by locations. The available data shows that of the responses to incidents that can be clearly allocated to a taxing jurisdiction, about half of the calls were dispatched outside the Fire District, and half to areas within the Fire District. MDFR proposes to reallocate staff currently assigned to two Emergency Medical Transportation units (nine per unit, including relief, for a total of 18) to operate Fire Boat 2 out of the Haulover Beach Fire Station (Station 21) providing much needed services to the area. In order to accommodate the Fire Boat 2 crew during evening hours at Station 21, MDFR is exploring the lease or purchase of a recreation type vehicle that can be parked adjacent to the fire station. This vehicle can be used in the future to accommodate displaced crews, in lieu of temporary station closings, when a facility requires major renovations due to obsolescence, mold remediation or emergency repairs.

In making this service adjustment, we are also reassessing the allocation of funding to address the split of service calls by taxing jurisdictions. Based on the location of calls for the fire boat services and the support functions for fire boat service, the funding will be allocated from the fire district (50 percent) and the countywide general fund (50 percent). Because of this reallocation, \$230,000 of countywide general fund is released to fund other priority allocations.

Government Information Center

At the First Budget Hearing and at the Committee of the Whole the issue of restoring MDTV programming and a photographer was raised. It is recommended that \$684,000 and seven full-time positions be restored to the Government Information Center in order for the Department to continue providing programming for shows including but not limited to Mom & Pop Success Stories, Miami-Dade Now/Ahora; Get to Know Your County Commissioner, County Connection, Green Scene, Inside County Jobs, My Name Is., County Commercials, and various special features; to produce Public Service Announcements; provide the Daily News Clip service; and restore the Department's ability to provide more photographic coverage of county events.

Guardian Ad Litem

Based on concerns expressed at the First Budget Hearing, it is recommended that support to the Guardian Ad Litem program be fully restored to the Juvenile Services Department (five positions and \$613,000).

Library

In order to balance both tax relief and core services provided by the Miami-Dade Public Library System, we recommend that the Board reduce the Library Taxing District millage to 0.2840 mills. This rate saves taxpayers \$11.020 million compared to the 0.3500 mills tentatively adopted on August 20, 2010, but provides \$6.127 million to restore core services. We recommend that the Board use the additional funding to restore six days of service at non-regional libraries and seasonal Sundays (60 full-time positions, operating costs and \$4.325 million) and two hours of service system-wide (150 part-time positions and \$1.802 million).

Park and Recreation

Due to extraordinary spending reductions and higher than anticipated revenues over the summer, the Park and Recreation Department projects \$1.6 million in additional carryover. It is recommended that the department use these funds to restore 22 full-time positions, part-time hours, and operating costs in grounds maintenance (nine positions and \$600,000), park operations (seven positions and \$500,000), and facility maintenance (six positions and \$400,000 plus \$100,000 in life cycle maintenance). The restoration of nine grounds maintenance position will restore 15 percent of the

proposed reduction of grounds maintenance staff system-wide, which will increase custodial services from one cycle per day to two on weekends at district and community parks. It will also restore on-site staff at some district and community parks, increasing litter control and trash pick-up from two to three times per week, and mowing at active use facilities by one extra cycle during the summer growing season. The restoration of seven positions in park operations reduces the impact of proposed cuts to management and supervision staff by 27 percent, allowing for longer office hours at some parks, increased security, and improved customer service with CBO partners, contract/permit providers, and the general public. The positions in facility maintenance restore the facility maintenance technician program by 50 percent, ensuring the capacity to effect emergency repairs, restoring three life cycle maintenance visits per year for park facilities, and restoring two annual playground safety inspections at 128 playgrounds.

Public Health Trust

The Public Health Trust will receive \$679,000 in additional Maintenance of Effort (MOE), which is generated from the revised projections for General Fund carryover. As a result of this increased MOE, in addition to \$945,000 of funding from an adjustment to the PHT's capital budget, the Trust will be able to restore funding to Community Health of South Dade (CHI) at the same level as in FY 2009-10.

Water and Sewer

The FY 2010-11 Proposed Budget contemplates the closing of the Miami-Dade Water and Sewer Department (MDWASD) satellite office at the South Dade Government Center. After further consideration, it is recommended that MDWASD continue to operate this office. This will be accomplished by achieving additional operational efficiencies equal to \$460,000. This option will prevent the layoff of seven employees.

The proposed water and sewer rate adjustment of five percent increase is required to fund debt issuances needed to support the department's capital improvement plan and additional pay-as-you-go capital needs related to concrete piping in the system. Operating and maintenance expenses are virtually flat. Actual rates are significantly less than what was projected in the FY 2006-07 Budget when the Water Use Permit was signed with the South Florida Water Management District – about half of what was anticipated for FY 2010-11 at the time. The recommended rate increase will not be applied to the retail lifeline rate and will increase the bill for the average retail water and sewer customer by \$24 for the year.

Rate increases assumed in future years are necessary to fund the Multi-Year Capital Improvement Plan estimated at \$6.9 billion in capital projects in order to meet regulatory requirements. The Department needs to maintain an adequate level of reserves allowing for favorable financing terms in the market, which is achievable by reducing operating expenses. Should the Board not approve the recommended rate adjustments, repair and renovation projects will be delayed and significant numbers of staff will be laid off. For FY 2011-12, the retail rates will be required to increase by approximately 23 percent in order to sustain and maintain daily operations and capital projects that have begun and cannot be stopped.

Capital Budget Adjustments

The Capital Outlay Reserve (COR) ordinance no longer reflects a debt service payment for the Tennis Center Retractable Bleachers-Sunshine Loan (Project # 292600), the debt service payment will be made from interest earnings and proceeds from Project 367030.

The Debt Service Fund (416 and 417) for Miami-Dade Transit requires a technical adjustment of \$21.328 million to reflect interest and reserve payments due on the Series 2009 A and B (\$12,240

million) as well as the Series 2010 A and B (\$9.088 million) bond issuances, as approved by Resolutions R-1041-09 and R-803-10. This adjustment is required to properly reflect the use of capitalized interest as well as Build American Bonds Federal Subsidy that is funding the first two years interest payments for each issuance. Use of Charter County Transit System Surtax proceeds will not begin until after the capitalized interest period is over, which is in FY 2011-12 for the Series 2009 and FY 2012-13 for the Series 2010, at which time both interest and principal payments will commence.

Implementing Orders/Fee Schedules

There are several implementing orders and/or fee schedules that, inadvertently, were printed with missing pages or contained scrivener's errors (Water and Sewer, Planning and Zoning, and Vizcaya) as part of the schedules provided in Agenda Item F in the First Hearing package. In accordance with the rates and charges recommended in the County Manager's "Information for First Budget Hearing" memorandum, the Solid Waste implementing order has been adjusted and is included in Attachment D to this memorandum. In addition, the Park and Recreation Proposed Budget narrative provides the Park and Recreation Director with flexibility to reduce or not charge golf related fees based on market conditions however, the implementing order did not contain this provision as a footnote. At the September Recreation and Culture and Tourism Committee meeting, the Park and Recreation Director advised the committee that the Department will not charge parking fees to park users who are registered to participate in a scheduled fee-based programs.

The General Services Administration expects to begin construction of a new multi-use facility on the site of the current West Lot surface parking facility. This construction will run simultaneously with the construction of the Children's Courthouse on the current North Lot surface parking facility. As a result, both surface lots will be closed and their patrons will be transferred to the Hickman Garage. In order to mitigate the financial impact on those patrons, of which approximately 70 percent are County employees, the monthly rate at the Hickman Garage will be lowered from \$58.03 to \$55.00 during construction of the new garage on the west surface lot. The rate for County vehicles will also be \$55.00 per month. Construction is expected to last approximately 18 months, at the end of which, all rates will be need to be readjusted and submitted to the Board for approval.

Position Adjustments

In some instances, the above recommendations will adjust the number of positions in the FY 2010-11 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 215 to 27,571. This is 948 positions less than authorized in FY 2009-10, of which more than 600 are vacant. Attachment E includes the Tables of Organization reflecting the adjustments listed below.

Department	FY 2010-11		Revised	Purpose
	Proposed Budget	Recommended Adjustments	FY 2010-11 Proposal	
Aviation	1,412	(157)	1,255	Transfer 157 positions to MDPD
Board of County Commissioners	196	4	200	Adding 4 positions for Community Advocacy
Community Action Agency	589	65	654	Transfer 31 positions to HCD and Restore 96 positions
Elections	81	10	91	Reinstate 10 positions
General Services Administration	831	(34)	797	Transfer 34 positions to HCD
Government Information Center	187	7	194	Reinstate seven positions
Housing and Community Development	-	67	67	Transfer from CAA and GSA 65 positions and Restore two positions
Juvenile Services	102	5	107	Reinstate five positions
Library	561	60	621	Reinstate 60 positions
Park and Recreation	981	22	1,003	Reinstate 22 positions
Police	4,216	157	4,373	Transfer 157 positions from Aviation
Procurement	91	(1)	90	Transfer six positions to SBD, reinstate 5 positions Transfer six positions from DPM, reinstate one position, and add three positions
Small Business Development	26	10	36	
Other County Departments	18,177	-	18,177	
Total	27,450	215	27,665	

Upon approval of the recommendations reflected in this memorandum and the September 13, 2010 "Information for First Budget Hearing-FY 2010-11 Proposed Budget" memorandum, the Board authorizes the Office of Strategic Business Management to incorporate the adjustments into the funding schedules in Agenda Items B, D, and F included as part of the Second Budget Hearing documents.

Attachments

Information Requested

Low Income Senior Assistance Program

Commissioner Barreiro has proposed a way to provide assistance to low-income senior through a program whereby qualified seniors would receive \$100 to offset County service costs. Seniors have been especially hard hit by the economic crisis our society has been facing. We are sensitive in this budget to preserve senior programs and have identified additional funding for community-based organizations that serve seniors people on fixed incomes are still being challenged. There are currently 46,000 senior citizens who have qualified for the \$25,000 senior exemption for property taxes. In the event this program is approved it is recommended that disbursements be supported by the general fund tax equalization reserve or contingency reserve and that this appropriation be finalized by means of a mid-year budget amendment.

Public Safety Budget Adjustments

Comments were made at the Committee of the Whole regarding the initial budgetary shortfalls submitted by the departments and corresponding adjustments associated with the final funding recommendations for the Police and Fire Rescue departments included in the Proposed Budget documents. Both departments made unprecedented reductions to address limited resource levels. Described below you will find the initial budgetary challenges faced by both departments during the beginning of the FY 2010-11 budget development process, including the preliminary budget gap and how it was ultimately addressed.

The MDPD FY 2010-11 initial budget submission was \$69.9 million higher than the final FY 2010-11 Proposed Budget. The Department implemented reductions in personnel (\$36.7 million), operating

The MDPD FY 2010-11 initial budget submission was \$69.9 million higher than the final FY 2010-11 Proposed Budget. The Department implemented reductions in personnel (\$36.7 million), operating expense reductions (\$13.5 million), and capital expense reductions (\$7.0 million). These reductions were itemized in the FY 2010-11 Proposed Budget documents. Funding made available from a reimbursement of the General Fund from the liability trust funds was also used to reduce the subsidy required by MDPD.

As it pertains to Miami-Dade Fire Rescue Department, the FY 2010-11 adjusted budget submission was \$83.3 million higher than the available revenues. In order to close this gap, the Department proceeded to identify additional revenues including adjustments to ad valorem revenues (\$35.5 million), transportation fees (\$2 million), and carryover (\$7.7 million). In addition, \$17.1 million of the Fire Rescue Service District's Emergency Contingency Reserve was made available to balance the budget. Correspondingly, the Department implemented personnel reductions (\$9.7 million), operating expenses (\$2.5 million), capital expenses (\$5.5 million), and transferred activities of countywide service to the General Fund (\$3.3 million). These reductions were itemized in the FY 2010-11 Proposed Budget documents.

Police Department - Hibiscus Station

The FY 2010-11 Proposed Budget included the closing of the MDPD Hibiscus Substation, a leased facility located at 9827 Hibiscus Street., which operated five days a week from 8 a.m. to 4 p.m. The annual lease cost for this facility is approximately \$90,000. After the Proposed Budget was released, MDPD secured three sites at no cost to the County to continue providing services to the community within the affected areas, including the same working schedule: the Jose Somohano Community Center, located at 27555 SW 140 Avenue Naranja; the Arthur Mays Station, located at 21451 SW 114 Court Goulds; and the Perrine Gardens Station located at 10155 Circle Plaza West, which is about 1.5 miles from the Hibiscus Station location.

Illegal Dumping Activities

The Proposed Budget eliminates funding for the Miami-Dade Police Department (MDPD) Illegal Dumping Unit. This Unit consists of four sworn police officers and ten civilian enforcement employees that enforce illegal dumping in unincorporated Miami-Dade County. Based on the Proposed Budget, the four police officers impacted will be redeployed to other police bureaus. The Department of Solid Waste Management (DSWM) currently employs 45 Waste Enforcement Officers that enforce the provisions of Chapter 15 of the County Code, which includes enforcement of disposal facilities, general waste haulers, waste tire generators and haulers, residential enforcement and commercial/multi-family recycling compliance within unincorporated Miami-Dade County and nine municipalities receiving DSWM garbage and trash collection and Trash and Recycling Center usage. These officers will continue issuing warnings, citations, referrals and/or debris removal orders and are capable of removing illegally dumped debris immediately if necessary. To the extent needed, the officers will also call MDPD to respond to a scene where illegal dumping is taking place. In addition, the MDPD Agricultural Patrol Unit will continue to provide assistance with those violations requiring criminal investigation.

Additionally, the technical and investigative environmental and hazardous material support that was directly housed in the MDPD Illegal Dumping Unit will be transferred back to the Department of Environmental Resources Management (DERM). If a criminal case that is being investigated by MDPD requires environmental technical support, DERM will continue to provide technical support. DERM has four positions that are available to respond to these requests.

Fire Fee

Questions were raised as to the potential need for the implementation of a fire fee in addition to the ad-valorem revenues collected within the Fire District to cover expenses associated with fire suppression within the Miami-Dade Fire Rescue Department (MDFR) for future years, versus increasing the millage rate to the maximum cap of 3.0 mills allowed under Miami-Dade County Code. The FY 2010-11 Proposed Budget Five-Year Fiscal Outlook projects a deficit for MDFR of \$75.7 million in FY 2011-12 at current service levels. Increasing the millage rate to 3.0 from the proposed millage of 2.5753 will result in an estimated increase of approximately \$43.6 million which leave a gap of \$32.1 million. Absent of an alternative funding source, the Department will be forced to reduce expenses, including fire units providing direct service. We will provide the option of the implementation of a fire fee for the FY 2011-12 budget for the Board's consideration.

Lighting for Commission District 2

In July 2010, the Public Works Department (PWD) repaired the street lights along the NW 22 Avenue corridor from NW 40 Street to NW 49 Street and from NW 79 Street to NW 103 Street. As of today, PWD performed additional repairs to the street lights from NW 97 Street to NW 103 Street due to storm damages and repaired the street lights from NW 104 Street to NW 135 Street. PWD has a new roadway lighting improvement project in progress along NW 22 Avenue, from NE 79 Street to SR 826 (approximately NW 167 Street). This project is funded by American Recovery and Reinvestment Act (ARRA) at a cost of \$1.285 million for the installation of 188 street lights and a notice to proceed was issued on April 19, 2010 and is to be completed within one year. The Contractor is installing bases in the portion from NW 167 Street to NW 119 Street, so lights are off at this time. Lights are operational along the portion from NW 79 Street to NW 119 Street.

The Holy Redeemer Church (1301 NW 71 Street) is in a special taxing district for lighting on the north, east, and west sides of the property. The portion of the property that bounds to the NW 71 Street (the south end of the property) has arterial lighting, which has been vandalized and repaired on a couple of occasions. Recently, the portion between I-95 and NW 12 Street was vandalized. This has been reported to police and the maintenance contractor. PWD will advise when work is completed.

Additionally, through the Energy Efficiency and Conservation Block Grant program, PWD and the Office of Sustainability are implementing a "Green Roadway" project on North Miami Avenue between NE 135 Street and 159 Street. The "Green Roadway" will include the placement of high-efficiency street lighting. This project will assist in the development of a more carbon-friendly transportation infrastructure by reducing energy consumption, eliminating light pollution (uplight), and improving overall air quality while maintaining County's commitment to designing attractive, safe and accessible roadways. The design plans for the project are scheduled for completion by October 2010 and the Request for Proposals released by December 2010.

Commission on Ethics and Public Trust

Subsequent to the first budget hearing, the Commission on Ethics (COE) has opted to participate in the five percent employee contribution to group health insurance. Various pay concessions which were previously offered in lieu of the group health insurance contribution have been restored, resulting in a net increase of \$47,000. In order to offset this increase and maintain the same General Fund allocation in the Proposed Budget, COE recommends the freezing of a vacant Investigator position for the entire fiscal year.

Personnel Information

During FY 2009-10, 309 positions were filled with individuals not previously employed by the County, not including seasonal and temporary positions (of these positions 36 have left County service). Attachment F details the all positions filled by department with an explanation for the circumstances which lead to hiring of those individuals from the outside.

We have previously reported that there are 24 departments that have personnel which have stand alone HR functions. As described in the memorandum to Commissioner Sosa dated August 30, 2010 these functions provide support for larger departments which cannot be provided by the central HR department. Also, as requested, Attachment G details positions eliminated as part of the FY 2010-11 Proposed Budget.

New Fees

As requested at the September 15 Committee of the Whole, Attachment H is a list of new and increased fees including expected revenues to be generated from the fees and information regarding the fees. Some of the adjustments to fees include modifications to be consistent with a department's fee schedule or to encourage compliance with rules and procedures. Several fees have been established that allow for the decreased charges for those who can establish indigent status.

Parking Fees

The FY 2010-11 Proposed Budget for Park and Recreation includes \$503,000 in revenue from the implementation of weekend and holiday parking fees at Tropical Park, A.D. Barnes Park, Larry and Penny Thompson Park, Kendall Soccer Park, and Amelia Earhart Soccer Complex, approved in September 2009. Parking fees are already charged at many facilities including Amelia Earhart, Crandon, Greynolds, Haulover, Homestead Bayfront, and Matheson Hammock parks, seven days a week, and generate \$3.5 million in revenue annually. Should the Board of County Commissioners choose to rescind the expanded fees, the loss of this revenue which has been budgeted to support service in the parks where the expanded fee would be implemented will require the elimination of five Park Attendant positions, two Custodial Worker 1 positions, one Laborer position, and 7,142 part-time hours, further deteriorating grounds maintenance in these parks. These cuts represent a 15 to 40 percent reduction in park personnel at these locations, depending on the park. Litter pick-up and trash can emptying will be less frequent, resulting in decreased aesthetics and sanitation levels. The quality of sanitation in the restrooms at the parks will deteriorate significantly and result in customer dissatisfaction and complaints. Hedge pruning, weed eating, edging, trim work and hand mowing will be reduced in frequency and not accomplished during typical mowing/maintenance cycles. Responsiveness to customer complaints about grounds maintenance and litter concerns will be reduced by the same percentage. In order to mitigate the impact, grounds maintenance will be prioritized so that non public/passive areas will receive less grounds and custodial maintenance than areas where customers pay for programs, leagues, and facility rentals.

Trust Funds

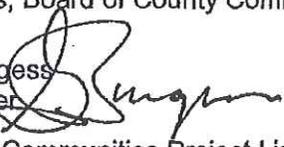
Attachment I includes a list of self insurance trust funds, the projected balances for the end of the fiscal year, and allocations out of the trust fund for FY 2010-11 operations. We continue to make every effort to ensure that each trust fund maintains the appropriate coverage to meet the possible claims associated with each of the funds. In addition, over the past several years we have reduced (improved) the trust funds deficit due to the County's Incurred But Not Reported (IBNR) liabilities from \$114 million to \$22.9 million.

Memorandum



Date: July 11, 2010

To: Honorable Dennis C. Moss, Chairman
and Members, Board of County Commissioners

From: George M. Burgess
County Manager 

Subject: Building Better Communities Project Lists

The first five years of the Building Better Communities (BBC) General Obligation Bond program have been one of our community's great successes. A program that was embraced in our neighborhoods, endorsed by our voters and monitored by our citizens has already had a profound impact. In the short term, we have created – and will continue to create – hundreds of badly needed jobs in our construction industry. In the long term, we are building a community infrastructure that will help Miami-Dade continue evolving toward its best future.

Like every program and service related to our government – and, indeed, many of our families, businesses and other organizations – the BBC needs to balance the demands of our frustrating economic conditions, our commitment to residents and our ability to stimulate our local economy. I know you are aware of the unique situation in which we find ourselves, as there have been a number of resolutions introduced recently with the intent to expedite BBC-funded projects and include funding for those projects in the upcoming bond sales. There has been no better time in recent memory to be bidding our large construction projects; prices are low and supply is great for the resources needed to get projects done quickly.

To that end, we have prepared three scenarios that illustrate the choices we face for the BBC bond sales in the next two fiscal years. In every scenario, those upcoming two sales are followed by a gap of nearly 24 months in which we will not sell new bonds. Beyond that time, the uncertainty surrounding our millage rates and property-tax roll have made useful projections almost impossible.

The first scenario, our baseline, is based upon a conservative projection of future years' tax rolls, market conditions, and a flat debt-service millage rate in FY 2010-11. That baseline scenario allows us to generate approximately \$200 million for the sale in FY 2010-11 and \$187 million for the following sale in FY 2011-12.

The second scenario anticipates the Board of County Commissioners increasing the debt-service millage in FY 2010-11 from its current rate of 0.285 mills to 0.39 mills, as we recommended a year ago. This change would allow us to increase the second upcoming bond sale from \$187 million to \$220 million and, based on our initial projections, add funding for 16 projects.

In either of those scenarios, we will not be able to immediately move forward on every project that is otherwise ready to begin. The original 15- to 18-year lifespan of the program would likely need to be extended in order to ensure the debt-service capacity to build all of the projects contemplated in the BBC.

While this may seem frustrating to stakeholders anxious to get projects underway, it is important to remember that the program's incredible success – including our efficiency in managing the program – has

The list of projects for the next two bond sales was developed by the Office of Capital Improvements (OCI) and Office of Strategic Business Management (OSBM) in consultation with the County Executive Office, user departments and external stakeholders. An earlier version of the baseline scenario was presented to the BBC Citizens Advisory Committee (CAC) in April, including a presentation about the development of the criteria described above.

The CAC – both in full session and in a subcommittee that reviewed the preliminary draft list – held thoughtful discussions about the process and provided valuable input. At its May 3 meeting, the CAC endorsed the process by which the list was created, and we will continue working with that group as we always have.

The attached project lists, like previous lists, are meant to be living documents. Changes to the local economy or debt-service millage rate could change our timeline in either direction, as could financial market changes and determinations regarding the form of debt issuances. Final adjustments to these plans – particularly our efforts to maximize the affordable-housing projects – will leave some marginal differences between the attached lists and Volume 3 (Capital Projects) of the Proposed Budget. One thing is certain: we will honor the will of the voters and the commitment we made to Miami-Dade County. The full complement of BBC projects will be built.

It is also important to realize that bond sales, especially in the near term, are a zero-sum game. Should the Board choose to add projects to the 2011 or 2012 bond sales beyond those identified in this recommended list, it will be necessary to remove projects of approximately equal value. For that reason, I recommend the Board abstain from piecemeal legislation that would add or remove projects in a vacuum. The next two sales will be most successful if they are considered as a whole. The administration is standing ready to assist in that process.

At this time, official Board action is not necessary, but I certainly welcome input from individual Board Members. The Board will adopt a debt-service rate for advertising purposes in July, and a formal list of projects will be presented to the Board later this year as part of a series resolution for the next bond sale. We will also be providing a recommendation regarding the establishment of a commercial paper program as a part of our financing strategy for the BBC program, which could save the County tens of millions of dollars over the life of the program.

Please feel free to direct questions and comments to OCI Director George Navarrete at 305-375-2724, Special Assistant/OSBM Director Jennifer Glazer-Moon at 305-275-5143, or me directly.

Attachments

c: Honorable Carlos Alvarez, Mayor
Robert A. Cuevas, County Attorney
Ysela Llort, Assistant County Manager
Jennifer Glazer-Moon, Special Assistant/Director, Office of Strategic Business Management
George Navarrete, Director, Office of Capital Improvements
Charles Anderson, Commission Auditor
Robin Reiter-Faragall, Chair
and Members, BBC Citizens Advisory Committee

Memorandum



Date: September 16, 2010

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: George M. Burgess
County Manager

Subject: Allocation of Neighborhood Stabilization Program Round 3 Funding

As you know, we recently announced that Miami-Dade County has fully obligated its \$62.207 million allocation from the U.S. Department of Housing and Urban Development's (HUD) first round of the Neighborhood Stabilization program (NSP).

We were notified on September 8, 2010 that Miami-Dade County has been allocated an additional \$20,036.303 from the third round of NSP. This represents the nation's third-largest allocation from the new \$1 billion program.

Like the first round of funding, NSP Round 3 is designed to acquire and rehabilitate foreclosed properties and to demolish blighted structures and redevelop vacant land. These funds may also be used to provide down payment assistance to qualified homebuyers. US HUD is expected to issue specific guidelines in the coming weeks that will allow us to design our program and apply for the funds. Staff will bring a recommended program to the Board of County Commissioners later this year.

If you have any questions or concerns, please feel free to contact Special Assistant Howard Piper at 305-375-3392 or me directly.

c: Honorable Carlos Alvarez, Mayor
Howard Piper, Special Assistant to the County Manager
Wendi Norris, Director, General Services Administration
Julie Edwards, Executive Director, Community Action Agency
Clarence Brown, NSP Program Administrator
Department of Housing and Community Development Transition Team
Charles Anderson, Commission Auditor

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2010-11 AWARD
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	General Programs and Operating Support	\$285,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiative for Children with Disabilities	\$265,000
Sub-Total: FY 2010-11 Arts Education and Program Initiatives Grants:			\$550,000
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Actors' Playhouse Productions, Inc.	Miracle Theatre 2010-11 Capital Improvements	\$20,061
CAP	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA-FM 88.9)	Production Equipment and Furnishings for the Studio and Performance Spaces	\$7,934
CAP	City of Miami - Gusman Center for the Performing Arts	Structural Repairs to Gusman's North Alley Exit	\$22,931
CAP	City of Miami Springs	Acoustical Treatment and Portable Dance Flooring for the Community Center Theater	\$15,258
CAP	City of North Miami Beach	Mezzanine renovation, lighting & projector system for Julius Littman Performing Arts Theater	\$19,853
CAP	Friends of the Bass Museum	Bass Museum of Art New Main Entrance: Re-opening the Doors to Collins Park	\$16,079
CAP	Miami Hispanic Ballet Corporation	Miami Hispanic Cultural Art Center - Dance Studio Ballet Flooring	\$17,241
CAP	Miami Light Project	Light Box at Goldman Warehouse 2010 Build-Out and Equipment	\$22,317
CAP	Miami-Dade County Park & Recreation Department	Caleb Auditorium Equipment	\$9,643
CAP	Mystery Park Arts Company, Inc., dba SoBe Institute of the Arts	Seating, Lighting and other Theatrical Furnishings for the Little Stage Theater	\$12,532
CAP	Performing Arts Network (PAN)	Rebuilding PAN's Arts Center after being damaged from fire	\$20,906
CAP	The PlayGround Theatre, Inc.	The PlayGround Theatre 2010-11 Capital Improvements to Theater Building's Exterior	\$15,245
Sub-Total: FY 2010-11 Capital Development Program Grants:			\$200,000
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	\$560,000
Sub-Total: FY 2010-11 Community Grants Program Grants:			\$560,000
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	ArtSouth, a Not-for-Profit Corporation	Annual Season - General Operating Support	\$42,500
ADV	Bakehouse Art Complex, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Ballet Flamenco La Rosa, Inc.	Annual Season - General Operating Support	\$42,500
ADV	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA-FM 88.9)	Annual Season - General Operating Support	\$85,000
ADV	Black Archives, History and Research Foundation of South Florida, Inc., The	Annual Season - General Operating Support	\$42,500
ADV	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Chopin Foundation of the United States, Inc.	Annual Season - General Operating Support	\$42,500
ADV	City of Miami - Gusman Center for the Performing Arts	Annual Season - General Operating Support	\$85,000
ADV	City Theatre, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Coral Gables Congregational Church, Inc.	Annual Season - General Operating Support	\$42,500
ADV	Dave and Mary Alper Jewish Community Center	Annual Season - General Operating Support	\$42,500
ADV	Deering Estate Foundation, Inc., The	Annual Season - General Operating Support	\$42,500
ADV	Fantasy Theatre Factory, Inc.	Fiscal Agent for the Travel/Consultants Technical Assistance Component of the Cultural Advancement program	\$92,000
ADV	GableStage, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Hispanic Theater Guild Corporation	Annual Season - General Operating Support	\$42,500
ADV	Jamaica Awareness, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Miami Contemporary Dance Corp, dba Miami Contemporary Dance Company	Annual Season - General Operating Support	\$42,500
ADV	Miami Light Project, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Miami Momentum Dance Company, Inc.	Annual Season - General Operating Support	\$42,500
ADV	Miami Dade College, Department of Cultural Affairs	Annual Season - "Cultura del Lobo" General Operating Support	\$85,000
ADV	Miami Dade College, Florida Center for the Literary Arts	Annual Season - General Operating Support	\$85,000
ADV	Murray Dranoff Foundation, Inc., The	Annual Season - General Operating Support	\$42,500
ADV	New Theatre, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Rhythm Foundation, Inc., The	Annual Season - General Operating Support	\$85,000
ADV	Seraphic Fire, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Sociedad Pro Arte Gratefi, Inc.	Annual Season - General Operating Support	\$42,500
ADV	Sunday Afternoons of Music, Inc.	Annual Season - General Operating Support	\$42,500
ADV	Teatro Avante, Inc.	Annual Season - General Operating Support	\$85,000
ADV	Tigertail Productions, Inc.	Annual Season - General Operating Support	\$42,500
Sub-Total: FY 2010-11 Cultural Advancement Program Grants:			\$1,877,000

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2010-11 AWARD
CULTURE SHOCK MIAMI PROGRAM (non-personnel) COSTS			
CS	Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	\$400,000
			Sub-Total: FY 2010-11 Culture Shock Miami Program Costs:
\$400,000			
DANCE MIAMI CHOREOGRAPHERS FELLOWSHIPS (DMF)			
DMF	Letty Bassart	Choreographer Fellowship	\$10,000
DMF	Augusto Soledade	Choreographer Fellowship	\$10,000
DMF	Alexey Teran	Choreographer Fellowship	\$10,000
DMF	Dance Miami Choreographers' Fellowship Program	Programmatic costs	\$5,000
			Sub-Total: FY 2010-11 Dance Miami Choreographers Fellowships Program:
\$35,000			
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)			
DAN	Academia de las Luminaras de las Bellas Artes, Inc.	FY2010-2011 Program Activities	\$5,033
DAN	Alhambra Music, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Arts at St. Johns, Inc., The	FY2010-2011 Program Activities	\$12,000
DAN	CACEC, Inc.	FY2010-2011 Program Activities	\$5,033
DAN	Center for Emerging Art, Inc.	FY2010-2011 Program Activities	\$5,033
DAN	Civic Chorale of Greater Miami, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Clarita Filgueiras - Flamenco Puro, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Community Arts and Culture, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Community Performing Arts Association, Inc.	FY2010-2011 Program Activities	\$5,033
DAN	Community Theatre of Miami Lakes, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Cove/Rincón, Corporation, The	FY2010-2011 Program Activities	\$5,033
DAN	Dade Community Foundation, Inc. /a for Bas Fisher Invitational	FY2010-2011 Program Activities	\$8,400
DAN	Dade Community Foundation, Inc. /a for St. Martha Concerts and Cultural Affairs, Inc.	FY2010-2011 Program Activities	\$12,000
DAN	Deco Echo Artists' Delegation d/b/a Center for Folk and Community Art (CFCA)	FY2010-2011 Program Activities	\$12,000
DAN	Homestead Community Concert Association, Inc.	FY2010-2011 Program Activities	\$12,000
DAN	Kinad, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Mad Cat Theatre Company, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Miami Classical Guitar Society Inc., The	FY2010-2011 Program Activities	\$8,400
DAN	Miami Piano Circle, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Mz. Goose, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	North Miami Community Concert Band	FY2010-2011 Program Activities	\$8,400
DAN	Orchestra Miami, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Red Chemistry, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Siempre Flamenco, Inc.	FY2010-2011 Program Activities	\$8,400
DAN	Sociedad Cultural Santa Cecilia, Inc.	FY2010-2011 Program Activities	\$5,033
DAN	Sosyete Koukouy of Miami, Inc.	FY2010-2011 Program Activities	\$12,000
DAN	South Beach Chamber Ensemble, Inc.	FY2010-2011 Program Activities	\$12,000
DAN	South Florida Bluegrass Association, Inc.	FY2010-2011 Program Activities	\$12,000
DAN	Teatro en Miami Corp.	FY2010-2011 Program Activities	\$8,400
DAN	The Unconservatory, Inc.	FY2010-2011 Program Activities	\$8,400
			Sub-Total: FY 2010-11 Developing Arts in Neighborhoods Grants Program Grants:
\$257,000			

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2010-11 AWARD
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	\$37,831
FEST	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	\$62,663
FEST	Dade Heritage Trust, Inc.	Dade Heritage Days	\$44,688
FEST	Florida Dance Association, Inc.	Florida Dance Festival	\$30,943
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	\$70,965
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	\$30,318
FEST	Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	\$39,631
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	\$55,179
FEST	Miami Bach Society, Inc., The	Tropical Baroque Music Festival	\$42,617
FEST	Miami Carnival, Inc.	Miami Carnival	\$57,036
FEST	Miami Dade College, Miami Book Fair International	Miami Book Fair International	\$73,538
FEST	Miami Dade College, Miami International Film Festival	Miami International Film Festival	\$61,119
FEST	Miami Gay and Lesbian Film Festival, Inc.	Miami Gay & Lesbian Film Festival	\$47,553
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	\$39,208
FEST	National Foundation for Advancement in the Arts, Inc.	ARTS Week	\$64,842
FEST	Patrons of Exceptional Artists, Inc.	Miami International Piano Festival - Discovery Series	\$37,760
FEST	University of Miami - Frost School of Music	Festival Miami	\$47,109
Sub-Total: FY 2010-11 Festivals and Special Events Program Grants:			\$843,000
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Area Performance Gallery, Inc.	FY2010-2011 Program Activities	\$15,434
HCJ	Arts Ballet Theatre of Florida, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Brazz Dance Theater, Inc.	FY2010-2011 Program Activities	\$17,109
HCJ	Creation Art Center Corporation	FY2010-2011 Program Activities	\$16,549
HCJ	Cuban Classical Ballet of Miami, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Dance Now! Ensemble, Inc., The	FY2010-2011 Program Activities	\$17,913
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY2010-2011 Program Activities	\$16,866
HCJ	Edge Zones, Inc.	FY2010-2011 Program Activities	\$14,288
HCJ	Florida Chamber Orchestra, The	FY2010-2011 Program Activities	\$14,287
HCJ	Florida International University Board of Trustees, for the benefit of the School of Music	FY2010-2011 Program Activities	\$30,000
HCJ	Friends of Chamber Music of Miami, Inc.	FY2010-2011 Program Activities	\$16,146
HCJ	Fundarte, Inc.	FY2010-2011 Program Activities	\$22,562
HCJ	Ground Up and Rising, Inc.	FY2010-2011 Program Activities	\$17,906
HCJ	Haitian Heritage Museum Corp.	FY2010-2011 Program Activities	\$21,997
HCJ	Hispanic-American Lyric Theatre, Inc.	FY2010-2011 Program Activities	\$17,453
HCJ	Karen Peterson and Dancers, Inc.	FY2010-2011 Program Activities	\$19,489
HCJ	Locust Projects, Inc.	FY2010-2011 Program Activities	\$20,238
HCJ	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Miami Beach Film Society, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Miami Beach Garden Conservancy, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Miami Dade College - Department of Arts and Philosophy	FY2010-2011 Program Activities	\$12,201
HCJ	Miami Dade College Foundation, Inc. - New World School of the Arts	FY2010-2011 Program Activities	\$30,000
HCJ	Miami Gay Men's Chorus, Inc.	FY2010-2011 Program Activities	\$16,640
HCJ	Miami Lyric Opera, Inc.	FY2010-2011 Program Activities	\$18,513
HCJ	Michael-Ann Russell Jewish Community Center, Inc.	FY2010-2011 Program Activities	\$30,000
HCJ	Mystery Park Arts Company, Inc., dba SoBe Music Institute	FY2010-2011 Program Activities	\$16,784
HCJ	South Florida Composers Alliance, Inc.	FY2010-2011 Program Activities	\$15,840
HCJ	University of Miami - School of Communication	FY2010-2011 Program Activities	\$18,364
HCJ	Viernes Culturales / Cultural Fridays, Inc.	FY2010-2011 Program Activities	\$13,421
Sub-Total: FY 2010-11 Hannibal Cox Jr. Cultural Program Grants:			\$600,000

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2010-11 AWARD
INTERNATIONAL CULTURAL EXCHANGE GRANTS PROGRAM (ICE)			
ICE	Arts Ballet Theatre of Florida, Inc.	Hosting the 2011 International Ballet Concert:	\$18,182
ICE	Ballet Flamenco La Rosa, Inc.	Cesar y Cleopatra	\$24,242
ICE	Diaspora Vibe Cultural Arts Incubator, Inc.	International Cultural Arts Exchange Series 2011 (ICAES) - Barbados: Somewhere / No where	\$18,182
ICE	Edge Zones, Inc.	The Art of Uncertainty: Dominican Republic	\$18,182
ICE	Friends of Miami-Dade Public Library, Inc.	11th Annual Art of Storytelling: Sweden	\$24,242
ICE	Karen Peterson and Dancers, Inc.	The Miami/Balkan Dance Exchange	\$12,121
ICE	Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	International Cultural Exchange: Miami & Italy: Phase 6	\$24,242
ICE	Miami Light Project, Inc.	International Exchange: Miami & Havana	\$12,121
ICE	Teatro Avante, Inc.	Cultural Exchange with Spain	\$24,242
ICE	Tigertail Productions, Inc.	Exchange Projects - Miami/Haiti, Miami/Brazil, Miami/England, Miami/Curaçao	\$24,242
Sub-Total: FY 2010-11 International Cultural Exchange Program Grants:			\$200,000
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	\$199,712
MCI	FIU Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	Operational Support for the Patricia and Phillip Frost Art Museum	\$126,786
MCI	FIU Board of Trustees, for the benefit of The Wolfsonian	Operational Support for the Wolfsonian-FIU	\$272,513
MCI	Florida Grand Opera, Inc.	Operational Support for the Florida Grand Opera	\$346,117
MCI	Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	\$166,615
MCI	GableStage, Inc.	Transition to the Coconut Grove Playhouse / Programming Support	\$150,000
MCI	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	\$125,439
MCI	M Ensemble Company	Operational Support for the M Ensemble Company	\$87,000
MCI	Miami Children's Museum, Inc.	Operational Support for Miami Children's Museum**	\$530,037
MCI	Miami City Ballet, Inc.	Operational Support for the Miami City Ballet	\$264,280
MCI	Miami Symphony Orchestra	Operational Support for the Miami Symphony Orchestra	\$87,000
MCI	Museum of Contemporary Art, Inc. (MOCA)	Operational Support for the Museum of Contemporary Art	\$234,056
MCI	New World Symphony, Inc.	Operational Support for the New World Symphony	\$354,310
MCI	Performing Arts Center Trust, Inc., dba Adrienne Arsht Center for the Performing Arts of Miami-Dade County	Operational Support for the Adrienne Arsht Center for the Performing Arts of Miami-Dade County	\$335,609
MCI	South Florida Art Center, Inc., dba ArtCenter/South Florida	Operational Support for ArtCenter/South Florida	\$93,920
MCI	University of Miami, Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	\$173,394
Sub-Total: FY 2010-11 Major Cultural Institutions Program Grants:			\$3,546,788
NON-PROFIT MUSEUMS OPERATING IN COUNTY-OWNED FACILITIES ALLOCATIONS			
	Fairchild Tropical Botanic Garden, Inc.	Operational Support for Fairchild Tropical Garden	\$417,595
	Historical Association of Southern Florida, Inc. for HistoryMiami	Operational Support for the Historical Miami	\$178,352
	Miami Art Museum of Dade County Association, Inc.	Operational Support for the Miami Art Museum	\$345,887
	Museum of Science, Inc., dba Miami Science Museum	Operational Support for the Miami Museum of Science	\$414,079
	Vizcaya Museum and Gardens	Operational Support for Vizcaya Museum and Gardens	\$264,775
	Zoological Society of Florida, Inc.	Operational Support for Zoo Miami	\$325,524
Sub-Total: FY 2010-11 Non-Profit Museums Operating in County-owned Facilities Allocations:			\$1,946,212
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	\$55,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help" Mini-Grants program	\$26,000
SERV	Diaspora Arts Coalition, Inc.	Annual Programs	\$30,000
SERV	Entertainment Industry Incubator, Inc.	Annual programs	\$24,500
SERV	Florida Dance Association, Inc.	Annual Programs	\$30,000
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	\$15,000
SERV	LegalArt, Inc.	Annual Programs	\$24,500
SERV	Miami Light Project, Inc.	Fiscal Agent for Filmmaker's Workshop	\$24,500
SERV	Performing Arts Network (PAN)	Annual Programs	\$33,000
SERV	Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	\$25,000
SERV	Sunshine Jazz Organization, Inc., The	Annual Programs	\$20,500
SERV	Theatre League of South Florida, Inc.	Annual Programs	\$37,000
Sub-Total: FY 2010-11 Service Organizations Program Grants:			\$345,000

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2010-11 AWARD
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Summer Arts and Science Camp Subsidies and Scholarships for Kids	\$350,000
<i>Sub-Total: FY 2010-11 Summer Arts & Science Camps for Kids Program Grants:</i>			\$350,000
TARGETED INITIATIVES GRANTS (TARG)			
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Plan	\$32,000
TARG	City of Hialeah Cultural Affairs Council	City of Hialeah Cultural Affairs Council programs	\$28,000
TARG	Cultural Council, Inc., The	Cultural Programs and Activities in South Miami-Dade	\$24,000
TARG	Friends of the Miami-Dade Public Library, Inc.	A Compendium of Collections and Collecting in Miami: The Vasari Project	\$16,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Publications	\$50,500
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	\$24,000
TARG	Homestead Center for the Arts	Annual Programs	\$16,000
TARG	Miami-Dade County Department of Park and Recreation - Caleb Auditorium	"Heart of the City Celebrity Cultural Arts" and "Magic City Mondays" Series at Joseph Caleb Auditorium	\$27,000
TARG	Theater League of South Florida, Inc.	Fiscal Agent for Playwright Development Program / Playwrights' Workshop Series	\$15,000
TARG	Tigerail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	\$17,500
<i>Sub-Total: FY 2010-11 Targeted Initiatives Grants:</i>			\$250,000
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	Youth Arts Enrichment Grants Program	Project Grants to Organizations	\$350,000
<i>Sub-Total: FY 2010-11 Youth Arts Enrichment Program Grants:</i>			\$350,000
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	ADMIT Program, Inc., The	2010-2011 Program Activities	\$17,200
YAM	African Caribbean American Performing Artists, Inc. (ACAPAI)	2010-2011 Program Activities	\$4,538
YAM	All Florida Youth Orchestra, Inc. dba Florida Youth Orchestra	2010-2011 Program Activities	\$19,937
YAM	Alliance for Musical Arts Productions, Inc.	2010-2011 Program Activities	\$13,297
YAM	American Children's Orchestras for Peace, Inc.	2010-2011 Program Activities	\$28,975
YAM	Ars Flores Symphony Orchestra, Inc.	2010-2011 Program Activities	\$10,420
YAM	Artists in Motion of Miami, Inc.	2010-2011 Program Activities	\$10,448
YAM	Ballet Etudes, Inc.	2010-2011 Program Activities	\$12,723
YAM	Diva Arts & Entertainment, Inc.	2010-2011 Program Activities	\$16,285
YAM	enFAMILIA, Inc.	2010-2011 Program Activities	\$35,000
YAM	Fantasy Theatre Factory, Inc.	2010-2011 Program Activities	\$65,250
YAM	Florene Lithcut Inner City Children's Touring Dance Company, Inc.	2010-2011 Program Activities	\$5,879
YAM	Florida Film Institute, Inc.	2010-2011 Program Activities	\$20,000
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	2010-2011 Program Activities	\$65,250
YAM	Heroes Unite, Inc.	2010-2011 Program Activities	\$19,575
YAM	Iron-Barr Griup, Inc., The	2010-2011 Program Activities	\$4,010
YAM	Miami Children's Chorus, Inc.	2010-2011 Program Activities	\$65,250
YAM	Miami Stage Company/Miami Children's Theater, Inc.	2010-2011 Program Activities	\$65,250
YAM	Miami Youth Ballet, Inc.	2010-2011 Program Activities	\$10,281
YAM	One Art, Inc.	2010-2011 Program Activities	\$34,483
YAM	PlayGround Theatre, Inc., The	2010-2011 Program Activities	\$65,250
YAM	Quant Productions, Inc.	2010-2011 Program Activities	\$12,136
YAM	Roxy Theatre Group, Inc., The	2010-2011 Program Activities	\$65,250
YAM	South Florida Boys Choir, Inc.	2010-2011 Program Activities	\$17,390
YAM	South Florida Youth Symphony, Inc.	2010-2011 Program Activities	\$16,277
YAM	Theatre Institute of DulceArt, The	2010-2011 Program Activities	\$12,508
YAM	Thomas Armour Youth Ballet, Inc.	2010-2011 Program Activities	\$65,250
YAM	Voices United, Inc.	2010-2011 Program Activities	\$18,321
YAM	Walenstein Musical Organization	2010-2011 Program Activities	\$17,567
<i>Sub-Total: FY 2010-11 Youth Arts Miami Program Grants:</i>			\$814,000
Total FY 2010-11 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:			\$13,124,000
** Note Includes an additional \$251,000 in General Fund for programming support			

I.O. No.: 4-68

Ordered: ~~09/18/2009~~09/23/2010

Effective: ~~10/01/2009~~10/01/2010

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

SCHEDULE OF ALL SERVICE LEVELS AND FEES FOR THE MIAMI-DADE COUNTY
DEPARTMENT OF SOLID WASTE MANAGEMENT

AUTHORITY:

Section 5.02 of the Miami-Dade County Home Rule Amendment and Charter and Chapter 15 of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order (IO) supersedes IO 4-68, ordered ~~September 27, 2007~~September 18, 2009 and effective ~~October 1, 2007~~October 1, 2009.

POLICY:

This Implementing Order provides a schedule of all solid waste service levels and fees.

PROCEDURE:

The administration of this Implementing Order is designated to the Director, Miami-Dade County Department of Solid Waste Management, who shall be responsible for the collection of fees and the delivery of the required services pursuant to Chapter 15 relating to the powers and duties of the Department of Solid Waste Management. Every year, or earlier, if need be, the Director shall review all fees in terms of cost and recommend necessary changes to the County Manager through this implementing order procedure.

DEFINITIONS:

Contract Disposal – use of the County Solid Waste Management System by any person, governmental entity, corporation or partnership that has entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Short Term Disposal – use of the County Solid Waste Management System by any person, governmental entity, corporation or partnership that has not entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Municipal Solid Waste (MSW) – any solid waste, except for sludge, resulting from the operation of residential, commercial, governmental or institutional establishments that would normally be collected, processed, and disposed of through a public or private solid waste management service. The term includes yard trash, but does not include solid waste from industrial, mining or agricultural operations [F.S. 403.706(5) (2008)].

Recovered Materials – means metal, paper, glass, plastic, textile or rubber materials that have known recycling potential, can be feasibly recycled, and have been diverted and source separated or have been recovered from the solid waste stream for sale, use, or reuse as raw materials, whether or not the materials require subsequent processing or separation from each other, but does not include materials destined for any use that constitutes disposal. Recovered materials as described above are not solid waste [F.S. 403.703(24) (2008)].

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees that are charged by the Department of Solid Waste Management shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Manager

Approved by the County Attorney as
to form and legal sufficiency

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF SOLID WASTE COLLECTION SERVICES

	<u>Service Level</u>
<i>a.1) Residential and Multi-family Curbside Garbage and Trash Collection</i>	<ul style="list-style-type: none"> • Twice per week garbage (bagged or canned); • Once per week (either Thursday or Friday) trash; up to 5 cubic yards of tied, bagged, canned, or bundled trash, no single item over 50 pounds, no items over 3 feet in length, and no hazardous materials.
<i>a.2) Residential and Multi-family Automated Curbside Garbage and Trash Collection</i>	Twice per week garbage and trash (all materials must be in one or more automated service carts. Materials not in automated service cart will not be picked up).
<i>b) Residential Container Service</i>	Containerized garbage and trash collection service.
<i>c) Bulky Waste Collection</i>	Two (2) scheduled pickups per fiscal year (October 1 through September 30) of up to twenty-five (25) cubic yards per pickup.
<i>d) Neighborhood Trash and Recycling Center Service</i>	Access for drop off of residential trash and recyclables seven days per week during established operating hours.
<i>e) Curbside Recycling</i>	Once every other week curbside collection of recyclables.
<i>f.1) Commercial Minimum Collection Service</i>	<ul style="list-style-type: none"> • Twice per week (limited to 2 garbage cans or plastic bags per collection, per waste unit charged). • Excess uncontainerized yardage will be converted to equivalent cans and billed (7 cans per yard) at the excess rate. • Accounts with consistent overages will be increased to the appropriate service level.
<i>f.2) Commercial Automated Minimum Collection Service</i>	Twice per week (limited to one automated service cart per waste unit charged; all materials must be in automated service cart(s). Materials not in automated service cart will not be picked up).
<i>g) Commercial Container Service</i>	Uncompacted rollaway container service with varying number of pickups and container sizes.

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF RESIDENTIAL COLLECTION FEES

	<i>Fees</i>
<i>Residential Curbside Collection per household, per fiscal year; (includes services a.1, c, d, and e).</i>	\$439
<i>Residential Automated Curbside Collection per household, per fiscal year; (includes services a.2, c, d, and e).</i>	\$439
<i>Additional carts for Residential Automated Curbside Collection or curbside recycling (purchase of additional EZ Go Waste or Recycling cart or replacement of any cart without a police report)</i>	<u>Actual Cost</u>
<i>Residential Container Service per household, per fiscal year; (includes services b and d).</i>	\$339
<i>Bulky Waste per cubic yard; (beyond the service level established under service c); (the minimum charge beyond the service level established under service c is \$115.00 and is based on a five (5) cubic yard minimum charge).</i>	\$23
<i>Neighborhood Trash and Recycling Center per household, per fiscal year; (includes service d, for households in the Solid Waste Service Area not receiving Residential Curbside Collection service)</i>	\$112
<i>Curbside Recycling per household, per fiscal year; (service e, for households not receiving Residential Curbside Collection service).</i>	\$39
Pursuant to Resolution R-1137-08, the DSWM has entered into interlocal agreements with municipalities to collect and process their recyclable Materials and will charge these Municipalities the Appropriate rates as delineated in the interlocal Agreements.	Per Interlocal Agreements
Returned Check Charges per check [F.S. 832.07 (2007)]	
If face value of check does not exceed \$50.00.	\$25
If face value of check exceeds \$50.00 but does not exceed \$300.00.	\$30
If face value of check exceeds \$300.00.	\$40 Or an amount up to 5% of the face amount of the check, whichever is greater.

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF COMMERCIAL/MULTI-FAMILY COLLECTION FEES

Fees for Uncompacted Rollaway Container Accounts; (service g)

County-Owned Containers:

Number of Collections per week -	Four (4)	Five (5)
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Size of Containers	<i>Monthly Fee</i>	<i>Monthly Fee</i>
One-yard	\$253.86	\$294.96
Two-yard	\$393.79	\$467.00
Four-yard	\$626.53	\$746.41
Six-yard	\$812.50	\$956.39

Customer-Owned Containers:

Number of Collections per week -	Four (4)	Five (5)
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Size of Containers	<i>Monthly Fee</i>	<i>Monthly Fee</i>
One-yard	\$236.11	\$277.20
Two-yard	\$371.47	\$444.68
Four-yard	\$581.87	\$706.15
Six-yard	\$754.29	\$905.06

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF COMMERCIAL/MULTI-FAMILY COLLECTION FEES

	<i>Fees</i>
<i>Commercial Minimum Collection Service per waste unit assessed per fiscal year; (includes service f.1)</i>	\$450 with excess charged at \$2.20 per can or bag
<i>Commercial Automated Minimum Collection Service per waste unit assessed per fiscal year; (includes service f.2)</i>	\$450 one automated service cart per waste unit charged
<i>Multi-family Collection per living unit, per fiscal year; (includes services a.1 or a.2 and e)</i>	\$176

The Director or designee may generate a memorandum annually which sets forth the schedule of fees for uncompacted rollaway containers, rolloff containers and whole tires per cubic yard service for Miami-Dade county departments.

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE FOR THE PERMITTED LANDSCAPERS

Clean Yard Trash Disposal by Permitted Landscaper at
Neighborhood Trash and Recycling Center per visit:

<u>Clean yard trash Disposal by Permitted Landscaper</u>	<u>\$7.28</u> \$7.22
<u>Pickup trucks and vans</u>	<u>\$21.85</u> \$21.66
<u>Trailers with a capacity of 6 cubic yards or less</u>	<u>\$21.85</u> \$21.66
<u>Trailers with a capacity greater than 6 cubic yards</u>	<u>\$72.84</u> \$72.20

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF SPECIAL COLLECTION AND VIOLATION WASTE REMOVAL COLLECTION
FEES

	<i>Fees</i>
<i>Special Collection and</i>	\$23
<i>Waste Services per cubic yard</i> (the minimum charge is \$115.00 and is based on a five (5) cubic yard minimum charge).	
<i>Violation Waste Removal per cubic yard</i> (the minimum charge per occurrence is \$230.00 and is based on a five (5) cubic yard minimum charge).	\$46

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF WASTE CERTIFICATION FEE FOR REQUEST OF WASTE COLLECTION FEE
CERTIFICATE, IN ACCORDANCE WITH MIAMI-DADE COUNTY CODE SECTION 15-28 (c)

	<i>Fees</i>
<i>Waste Certification Fee</i>	\$55
Each written certificate, certifying the amount of waste fees due upon any parcel of real property subject to payment of waste fees or certifying that no waste fees are due.	

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF CIVIL COURT CASE PROCESSING RECOVERY FEES
(Fees resulting from Ordinance 99-55)

	<i>Fees</i>
<i>A. Case Processing Fee</i>	\$510
<i>B. Recording Fee</i>	\$80
<i>C. Lien Payoff Letter</i>	\$55
<i>D. Posting of Notices</i>	\$25
<i>E. Lien Cancellation Notices</i>	\$25
<i>F. Photographs, Reports or Other Exhibits</i>	Actual Cost
<i>G. County Attorney's Fees</i>	Actual Cost
<i>H. Court Filing Fees (each document)</i>	Actual Cost

DEPARTMENT OF SOLID WASTE MANAGEMENT
 SCHEDULE OF DISPOSAL FEES, WASTE TIRE FEE
 TRANSFER FEE, AND SPECIAL HANDLING FEE

	<i>Fees</i>
Solid Waste Disposal Fee	
Contract Disposal per ton	<u>\$60.30</u> \$59.77
Short Term Disposal per ton	<u>\$79.50</u> \$78.80
<i>Waste Tires Fee per ton</i>	\$110.00
Solid Waste Transfer Fee	
Transfer Fee per ton	<u>\$11.87</u> \$11.77
Suitable material for cover, per ton (1)	\$10.00
Special Handling Fee	
<i>Other Solid Waste Requiring Special Handling per load (added to disposal fee)</i>	<u>\$60.30</u> \$59.77

In the event that the scale(s) are unavailable, the disposal fee will be based on the total cubic yard payload capacity of the vehicle converted to tons using the Schedules of Weights and Measures that are available at the Clerk of the Board

(1) Based on need, as determined by the Director

DEPARTMENT OF SOLID WASTE MANAGEMENT
SCHEDULE OF SOLID WASTE PERMIT FEES

	<i>Fees</i>
<i>General Haulers Fee for Permit Application/Renewal</i>	\$600
<i>General Haulers Vehicle Registration per Vehicle</i>	\$70
<i>Landscaping Business Fee for Permit Application/Renewal</i>	\$225
<i>Landscaping Business Vehicle Registration per Vehicle</i>	\$80
<i>Tire Generator Fee for Permit Application/Renewal</i>	\$25
<i>Tire Operating Permit Fee per location</i>	\$75
<i>Tire Transporter Fee for Permit Application/Renewal</i>	\$25
<i>Tire Transporter Vehicle Registration per Vehicle</i>	\$25
<i>Review of Solid Waste Facility Operating Permit Applications</i>	\$100

~~A.O.I.O. No.: 4-82~~

~~Ordered: 09/22/2005~~ 09/23/2010

~~Effective: 10/01/2005~~ 10/01/2010

MIAMI-DADE COUNTY
ADMINISTRATIVE IMPLEMENTING ORDER

Schedule of Fees for County Parking Facilities

AUTHORITY:

Section 4.02 of the Miami-Dade County Home Rule Amendment and Charter; Chapter 1, Article 1, Code of Miami-Dade County; and Chapter 125.01, Florida Statutes.

SUPERSEDES:

This Administrative Order supersedes ~~previous Administrative Order 4-82, ordered December 16, 1997 and effective December 26, 1997, Administrative Order 4-82, ordered February 8th, 2000 and effective February 28, 2000, and Administrative Order 4-82, ordered December 18, 2004~~ September 22, 2005 and effective December 28, 2004 October 1, 2005.

PROCEDURE:

The Director, ~~of the~~ General Services Administration Department, shall be responsible for the collection of fees and shall review all fees annually.

FEE SCHEDULE:

The fee schedule adopted by this Administrative Implementing Order is attached to and made a part hereof. This official fee schedule is also filed with the Clerk of the Board of County Commissioners.

This ~~Administrative~~ Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

George M. Burgess
County Manager

Approved by the County Attorney as
to form and legal sufficiency _____

**GENERAL SERVICES ADMINISTRATION
FEE SCHEDULE**

1. Rates per half hour in Miami-Dade Cultural Center Garage, Garage 5 and 140 Garage:

	<u>NEWCURRENT</u>	<u>PREVIOUS</u>
Per 1/2 hour, or portion thereof	No change	\$2.00
Over 2 1/2 hours or all day	11.00	10.00
Lost ticket rate	11.00	10.00

2. Monthly Rates in the Garages:

Cultural Center Garage	58.03	52.75
140 Garage	63.80	58.00
Court House Center Garage	61.60	56.00
Garage 5	58.03 55.00	52.75
Garage 5 - Rooftop only	50.00	48.00

3. Monthly Rates in Surface Lots:

Mahi Shrine Lot	44.00	40.00
North Lot	54.30	49.33
Civic Lot #25	47.30	43.00
Graham Lot	50.60	46.00
Hickman Lot	33.00	30.00
West Lot	41.80	38.00

4. Surface Parking Lot Rates Per

	<u>Juror</u>	<u>General Public</u>	<u>Juror</u>	<u>General Public</u>
Entrance Per Day -				
Civic Center Jury Pool Lot	\$5.00	\$7.00	\$3.00	\$5.00
Stephen P. Clark North Lot	5.00	7.00	3.00	5.00
Mahi Shrine Lot	5.00	7.00	3.00	5.00
Civic Lot #25		7.00		5.00

5. Miscellaneous Fees:

Returned checks (rate due plus penalty, pursuant to Florida Statutes 1995, 832.07)		
Football parking rates per game	No Change	5.00 or 7.00*
Special events	No change	3.00 or 4.00*
Advisory Board rates	No change	4.00

* Distinction between major/minor football games and/or special events.

** General Services Administration expects to begin construction of a new multi-use facility on the site of the current West Lot surface parking facility. This construction will run simultaneously with the construction of the Children's Courthouse on the current North Lot surface parking facility. As a result, both surface lots are anticipated to close in late October or early November, 2010. The patrons will be transferred to the Hickman Garage. In order to mitigate the financial impact on those patrons, about 70% of which are County employees, the monthly rate at the Hickman Garage will be lowered from \$58.03 to \$55.00 during construction of the new garage on the west surface lot. The rate for County vehicles will also be \$55.00 per month. Construction is expected to last about 18 months, at the end of which, all rates will be submitted to the Board for approval.

I.O. No.: 4-110

Effective: ~~02/02/2010~~09/13/2010

Ordered: ~~02/12/2010~~10/01/2010

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

Schedule of Rates, Fees and Charges for Miami-Dade Water and Sewer Department

AUTHORITY:

The Miami-Dade County Home Rule Charter, including among others, Sections 1.01 and 2.02A, and Chapters 2 and 32 of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order (IO) supersedes IO 4-110 ordered ~~September 18, 2009~~ February 2, 2010 and effective ~~October 1, 2009~~ February 12, 2010.

POLICY:

This Implementing Order provides a schedule of rates, fees and charges for water and sewer service.

PROCEDURE:

The Director of the Miami-Dade Water and Sewer Department shall be responsible for the billing and collection of rates, fees and charges and the delivery of the required services pursuant to Chapter 2 and 32 of the Code of Miami-Dade County and this Implementing Order. Every year, or earlier, if need be, the Director shall review all rates, fees and charges in terms of cost and recommend necessary changes to the County Manager through this Implementing Order procedure.

RATES, FEES AND CHARGES SCHEDULE:

The schedule adopted by this Implementing Order is attached hereto and made a part hereof.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Manager

Approved by County Attorney as
to form and legal sufficiency _____

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

RESIDENTIAL CUSTOMER

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
5/8"	\$3.20	\$3.20
1"	\$8.96	\$9.41
1.5"	\$17.92	\$18.82
2"	\$28.67	\$30.10
3"	\$57.34	\$60.21
4"	\$89.60	\$94.08
6"	\$179.20	\$188.16
8"	\$286.72	\$301.06
10"	\$412.16	\$432.77
12"	\$770.56	\$809.09
14"	\$1,423.60	\$1,505.28
16"	\$1,971.20	\$2,069.76
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 5 ccf	\$0.3740	\$0.3740
6 to 9 ccf	\$2.0780	\$2.2450
10 to 17 ccf	\$2.7814	\$2.9204
18 ccf and over	\$3.6778	\$3.8617
Usage per 1,000 gallons:		
0 to 3,740 gallons	\$0.5000	\$0.5000
3,741 to 6,750 gallons	\$2.7781	\$3.0013
6,751 to 12,716 gallons	\$3.7184	\$3.9043
12,717 gallons and over	\$4.9168	\$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

RESIDENTIAL CUSTOMER

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
5/8"	\$9.60	\$9.60
1"	\$26.88	<u>\$28.23</u>
1.5"	\$53.76	<u>\$56.46</u>
2"	\$86.02	<u>\$90.30</u>
3"	\$172.03	<u>\$180.63</u>
4"	\$268.80	<u>\$282.24</u>
6"	\$537.60	<u>\$564.48</u>
8"	\$860.16	<u>\$903.18</u>
10"	\$1,236.48	<u>\$1,298.31</u>
12"	\$2,311.68	<u>\$2,427.27</u>
14"	\$4,300.80	<u>\$4,515.84</u>
16"	\$5,913.60	<u>\$6,209.28</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 15 ccf	\$0.3740	\$0.3740
16 to 27 ccf	\$2.0780	<u>\$2.2450</u>
28 to 51 ccf	\$2.7814	<u>\$2.9204</u>
52 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 11,220 gallons	\$0.5000	\$0.5000
11,221 to 20,250 gallons	\$2.7781	<u>\$3.0013</u>
20,251 to 38,148 gallons	\$3.7184	<u>\$3.9043</u>
38,149 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

MULTI-FAMILY DWELLINGS (MFD)

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
5/8" to 16"	\$2.56	\$2.56
<i>Meter charge will be applied per unit</i>		
Flow Rate All Usage Per Unit:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 4 ccf	\$0.3740	\$0.3740
5 to 7 ccf	\$2.0780	<u>\$2.2450</u>
8 to 14 ccf	\$2.7814	<u>\$2.9204</u>
15 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 2,992 gallons	\$0.5000	\$0.5000
2,993 to 5,400 gallons	\$2.7781	<u>\$3.0013</u>
5,401 to 10,173 gallons	\$3.7184	<u>\$3.9043</u>
10,174 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

MULTI-FAMILY DWELLINGS (MFD)

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
5/8" to 16" <i>Meter charge will be applied per unit</i>	\$7.68	\$7.68
Flow Rate All Usage Per Unit:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 12 ccf	\$0.3740	\$0.3740
13 to 21 ccf	\$2.0780	<u>\$2.2450</u>
22 to 42 ccf	\$2.7814	<u>\$2.9204</u>
43 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 8,976 gallons	\$0.5000	\$0.5000
8,977 to 16,200 gallons	\$2.7781	<u>\$3.0013</u>
16,201 to 30,519 gallons	\$3.7184	<u>\$3.9043</u>
30,520 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
5/8"	\$3.20	\$3.20
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 5 ccf	\$0.3740	\$0.3740
6 to 9 ccf	\$2.0780	<u>\$2.2450</u>
10 to 17 ccf	\$2.7814	<u>\$2.9204</u>
18 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 3,740 gallons	\$0.5000	\$0.5000
3,741 to 6,750 gallons	\$2.7781	<u>\$3.0013</u>
6,751 to 12,716 gallons	\$3.7184	<u>\$3.9043</u>
12,717 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Monthly Charge	
Meter Size		
1"	\$8.96	<u>\$9.41</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 13 ccf	\$0.3740	\$0.3740
14 to 23 ccf	\$2.0780	<u>\$2.2450</u>
24 to 43 ccf	\$2.7814	<u>\$2.9204</u>
44 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 9,350 gallons	\$0.5000	\$0.5000
9,351 to 16,875 gallons	\$2.7781	<u>\$3.0013</u>
16,876 to 31,790 gallons	\$3.7184	<u>\$3.9043</u>
31,791 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
1.5"	\$17.92	\$18.82
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 25 ccf	\$0.3740	\$0.3740
26 to 45 ccf	\$2.0780	\$2.2450
46 to 85 ccf	\$2.7814	\$2.9204
86 ccf and over	\$3.6778	\$3.8617
Usage per 1,000 gallons:		
0 to 18,700 gallons	\$0.5000	\$0.5000
18,701 to 33,750 gallons	\$2.7781	\$3.0013
33,751 to 63,580 gallons	\$3.7184	\$3.9043
63,581 gallons and over	\$4.9168	\$5.1626
Meter Charge:	Monthly Charge	
Meter Size		
2"	\$28.67	\$30.10
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 40 ccf	\$0.3740	\$0.3740
41 to 72 ccf	\$2.0780	\$2.2450
73 to 136 ccf	\$2.7814	\$2.9204
137 ccf and over	\$3.6778	\$3.8617
Usage per 1,000 gallons:		
0 to 29,920 gallons	\$0.5000	\$0.5000
29,921 to 54,000 gallons	\$2.7781	\$3.0013
54,001 to 101,728 gallons	\$3.7184	\$3.9043
101,729 gallons and over	\$4.9168	\$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons .

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
3"	\$57.34	<u>\$60.21</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 80 ccf	\$0.3740	\$0.3740
81 to 144 ccf	\$2.0780	<u>\$2.2450</u>
145 to 272 ccf	\$2.7814	<u>\$2.9204</u>
273 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 59,840 gallons	\$0.5000	\$0.5000
59,841 to 108,000 gallons	\$2.7781	<u>\$3.0013</u>
108,001 to 203,456 gallons	\$3.7184	<u>\$3.9043</u>
203,457 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Monthly Charge	
Meter Size		
4"	\$89.60	<u>\$94.08</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 125 ccf	\$0.3740	\$0.3740
126 to 226 ccf	\$2.0780	<u>\$2.2450</u>
227 to 425 ccf	\$2.7814	<u>\$2.9204</u>
426 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 93,500 gallons	\$0.5000	\$0.5000
93,501 to 168,750 gallons	\$2.7781	<u>\$3.0013</u>
168,751 to 317,900 gallons	\$3.7184	<u>\$3.9043</u>
317,901 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
6"	\$179.20	<u>\$188.16</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 250 ccf	\$0.3740	\$0.3740
251 to 451 ccf	\$2.0780	<u>\$2.2450</u>
452 to 850 ccf	\$2.7814	<u>\$2.9204</u>
851 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 187,000 gallons	\$0.5000	\$0.5000
187,001 to 337,500 gallons	\$2.7781	<u>\$3.0013</u>
337,501 to 635,800 gallons	\$3.7184	<u>\$3.9043</u>
635,801 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Monthly Charge	
Meter Size		
8"	\$286.72	<u>\$301.06</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 400 ccf	\$0.3740	\$0.3740
401 to 722 ccf	\$2.0780	<u>\$2.2450</u>
723 to 1,360 ccf	\$2.7814	<u>\$2.9204</u>
1,361 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 299,200 gallons	\$0.5000	\$0.5000
299,201 to 540,000 gallons	\$2.7781	<u>\$3.0013</u>
540,001 to 1,017,280 gallons	\$3.7184	<u>\$3.9043</u>
1,017,281 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons .

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
10"	\$412.16	<u>\$432.77</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 575 ccf	\$0.3740	\$0.3740
576 to 1,038 ccf	\$2.0780	<u>\$2.2450</u>
1,039 to 1,955 ccf	\$2.7814	<u>\$2.9204</u>
1,956 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 430,100 gallons	\$0.5000	\$0.5000
430,101 to 776,250 gallons	\$2.7781	<u>\$3.0013</u>
776,251 to 1,462,340 gallons	\$3.7184	<u>\$3.9043</u>
1,462,341 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Monthly Charge	
Meter Size		
12"	\$770.56	<u>\$809.09</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 1,075 ccf	\$0.3740	\$0.3740
1,076 to 1,940 ccf	\$2.0780	<u>\$2.2450</u>
1,941 to 3,655 ccf	\$2.7814	<u>\$2.9204</u>
3,656 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 804,100 gallons	\$0.5000	\$0.5000
804,101 to 1,451,250 gallons	\$2.7781	<u>\$3.0013</u>
1,451,251 to 2,733,940 gallons	\$3.7184	<u>\$3.9043</u>
2,733,941 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Monthly Charge	
Meter Size		
14"	\$ 1,433.60	<u>\$1,505.28</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 2,000 ccf	\$0.3740	\$0.3740
2,001 to 3,610 ccf	\$2.0780	<u>\$2.2450</u>
3,611 to 6,800 ccf	\$2.7814	<u>\$2.9204</u>
6,801 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 1,496,000 gallons	\$0.5000	\$0.5000
1,496,001 to 2,700,000 gallons	\$2.7781	<u>\$3.0013</u>
2,700,001 to 5,086,400 gallons	\$3.7184	<u>\$3.9043</u>
5,086,401 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Monthly Charge	
Meter Size		
16"	\$ 1,971.20	<u>\$2,069.76</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 2,750 ccf	\$0.3740	\$0.3740
2,751 to 4,963 ccf	\$2.0780	<u>\$2.2450</u>
4,964 to 9,350 ccf	\$2.7814	<u>\$2.9204</u>
9,351 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 2,057,000 gallons	\$0.5000	\$0.5000
2,057,001 to 3,712,500 gallons	\$2.7781	<u>\$3.0013</u>
3,712,501 to 6,993,800 gallons	\$3.7184	<u>\$3.9043</u>
6,993,801 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons .

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
5/8"	\$9.60	\$9.60
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 15 ccf	\$0.3740	\$0.3740
16 to 27 ccf	\$2.0780	<u>\$2.2450</u>
28 to 51 ccf	\$2.7814	<u>\$2.9204</u>
52 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 11,220 gallons	\$0.5000	\$0.5000
11,221 to 20,250 gallons	\$2.7781	<u>\$3.0013</u>
20,251 to 38,148 gallons	\$3.7184	<u>\$3.9043</u>
38,149 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
1"	\$26.88	<u>\$28.23</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 38 ccf	\$0.3740	\$0.3740
39 to 68 ccf	\$2.0780	<u>\$2.2450</u>
69 to 128 ccf	\$2.7814	<u>\$2.9204</u>
129 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 28,050 gallons	\$0.5000	\$0.5000
28,051 to 50,625 gallons	\$2.7781	<u>\$3.0013</u>
50,626 to 95,370 gallons	\$3.7184	<u>\$3.9043</u>
95,371 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
1.5"	\$53.76	\$56.46
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 75 ccf	\$0.3740	\$0.3740
76 to 135 ccf	\$2.0780	<u>\$2.2450</u>
136 to 255 ccf	\$2.7814	<u>\$2.9204</u>
256 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 56,100 gallons	\$0.5000	\$0.5000
56,101 to 101,250 gallons	\$2.7781	<u>\$3.0013</u>
101,251 to 190,740 gallons	\$3.7184	<u>\$3.9043</u>
190,741 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
2"	\$86.02	\$90.30
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 120 ccf	\$0.3740	\$0.3740
121 to 217 ccf	\$2.0780	<u>\$2.2450</u>
218 to 408 ccf	\$2.7814	<u>\$2.9204</u>
409 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 89,760 gallons	\$0.5000	\$0.5000
89,761 to 162,000 gallons	\$2.7781	<u>\$3.0013</u>
162,001 to 305,184 gallons	\$3.7184	<u>\$3.9043</u>
305,185 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
3"	\$172.03	<u>\$180.63</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 240 ccf	\$0.3740	\$0.3740
241 to 433 ccf	\$2.0780	<u>\$2.2450</u>
434 to 816 ccf	\$2.7814	<u>\$2.9204</u>
817 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 179,520 gallons	\$0.5000	\$0.5000
179,521 to 324,000 gallons	\$2.7781	<u>\$3.0013</u>
324,001 to 610,368 gallons	\$3.7184	<u>\$3.9043</u>
610,369 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
4"	\$268.80	<u>\$282.24</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 375 ccf	\$0.3740	\$0.3740
376 to 677 ccf	\$2.0780	<u>\$2.2450</u>
678 to 1,275 ccf	\$2.7814	<u>\$2.9204</u>
1,276 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 280,500 gallons	\$0.5000	\$0.5000
280,501 to 506,250 gallons	\$2.7781	<u>\$3.0013</u>
506,251 to 953,700 gallons	\$3.7184	<u>\$3.9043</u>
953,701 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
6"	\$537.60	<u>\$564.48</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 750 ccf	\$0.3740	\$0.3740
751 to 1,354 ccf	\$2.0780	<u>\$2.2450</u>
1,355 to 2,550 ccf	\$2.7814	<u>\$2.9204</u>
2,551 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 561,000 gallons	\$0.5000	\$0.5000
561,001 to 1,012,500 gallons	\$2.7781	<u>\$3.0013</u>
1,012,501 to 1,907,400 gallons	\$3.7184	<u>\$3.9043</u>
1,907,401 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
8"	\$860.16	<u>\$903.18</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 1,200 ccf	\$0.3740	\$0.3740
1,201 to 2,166 ccf	\$2.0780	<u>\$2.2450</u>
2,167 to 4,080 ccf	\$2.7814	<u>\$2.9204</u>
4,081 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 897,600 gallons	\$0.5000	\$0.5000
897,601 to 1,620,000 gallons	\$2.7781	<u>\$3.0013</u>
1,620,001 to 3,051,840 gallons	\$3.7184	<u>\$3.9043</u>
3,051,841 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
10"	\$1,236.48	<u>\$1,298.31</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 1,725 ccf	\$0.3740	\$0.3740
1,726 to 3,113 ccf	\$2.0780	<u>\$2.2450</u>
3,114 to 5,865 ccf	\$2.7814	<u>\$2.9204</u>
5,866 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 1,290,300 gallons	\$0.5000	\$0.5000
1,290,301 to 2,328,750 gallons	\$2.7781	<u>\$3.0013</u>
2,328,751 to 4,387,020 gallons	\$3.7184	<u>\$3.9043</u>
4,387,021 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
12"	\$2,311.68	<u>\$2,427.27</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 3,225 ccf	\$0.3740	\$0.3740
3,226 to 5,821 ccf	\$2.0780	<u>\$2.2450</u>
5,822 to 10,965 ccf	\$2.7814	<u>\$2.9204</u>
10,966 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 2,412,300 gallons	\$0.5000	\$0.5000
2,412,301 to 4,353,750 gallons	\$2.7781	<u>\$3.0013</u>
4,353,751 to 8,201,820 gallons	\$3.7184	<u>\$3.9043</u>
8,201,821 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Meter Charge:	Quarterly Charge	
Meter Size		
14"	\$4,300.80	<u>\$4,515.84</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 6,000 ccf	\$0.3740	\$0.3740
6,001 to 10,829 ccf	\$2.0780	<u>\$2.2450</u>
10,830 to 20,400 ccf	\$2.7814	<u>\$2.9204</u>
20,401 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 4,488,000 gallons	\$0.5000	\$0.5000
4,488,001 to 8,100,000 gallons	\$2.7781	<u>\$3.0013</u>
8,100,001 to 15,259,200 gallons	\$3.7184	<u>\$3.9043</u>
15,259,201 gallons and over	\$4.9168	<u>\$5.1626</u>
Meter Charge:	Quarterly Charge	
Meter Size		
16"	\$5,913.60	<u>\$6,209.28</u>
Flow Rate All Usage:	Quarterly Charge	
Usage per 100 cubic feet (ccf):		
0 to 8,250 ccf	\$0.3740	\$0.3740
8,251 to 14,890 ccf	\$2.0780	<u>\$2.2450</u>
14,891 to 28,050 ccf	\$2.7814	<u>\$2.9204</u>
28,051 ccf and over	\$3.6778	<u>\$3.8617</u>
Usage per 1,000 gallons:		
0 to 6,171,000 gallons	\$0.5000	\$0.5000
6,171,001 to 11,137,500 gallons	\$2.7781	<u>\$3.0013</u>
11,137,501 to 20,981,400 gallons	\$3.7184	<u>\$3.9043</u>
20,981,401 gallons and over	\$4.9168	<u>\$5.1626</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons .

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

RESIDENTIAL CUSTOMERS

WASTEWATER DISPOSAL

	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge:	Monthly Charge	
<i>(Base Facility Charge is based on water meter size)</i>		
5/8"	\$3.25	\$3.25
1"	\$9.10	<u>\$9.56</u>
1.5"	\$18.20	<u>\$19.11</u>
2"	\$29.12	<u>\$30.58</u>
3"	\$58.24	<u>\$61.15</u>
4"	\$91.00	<u>\$95.55</u>
6"	\$182.00	<u>\$191.10</u>
8"	\$291.20	<u>\$305.76</u>
10"	\$418.60	<u>\$439.53</u>
12"	\$782.60	<u>\$821.73</u>
14"	\$1,456.00	<u>\$1,528.80</u>
16"	\$2,002.00	<u>\$2,102.10</u>

Flow Rate All Usage:

Monthly Charge

Usage per 100 cubic feet (ccf):

0 to 5 ccf	\$1.3838	\$1.3838
6 to 9 ccf	\$4.0815	<u>\$4.4120</u>
10 ccf and over	\$4.4318	<u>\$4.6534</u>

Usage per 1,000 gallons:

0 to 3,740 gallons	\$1.8500	\$1.8500
3,741 to 6,750 gallons	\$5.4566	<u>\$5.8984</u>
6,751 gallons and over	\$5.9248	<u>\$6.2210</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

RESIDENTIAL CUSTOMERS

WASTEWATER DISPOSAL

	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge:	Quarterly Charge	
<i>(Base Facility Charge is based on water meter size)</i>		
5/8"	\$9.75	\$9.75
1"	\$27.30	<u>\$28.68</u>
1.5"	\$54.60	<u>\$57.33</u>
2"	\$87.36	<u>\$91.74</u>
3"	\$174.72	<u>\$183.45</u>
4"	\$273.00	<u>\$286.65</u>
6"	\$546.00	<u>\$573.30</u>
8"	\$873.60	<u>\$917.28</u>
10"	\$1,255.80	<u>\$1,318.59</u>
12"	\$2,347.80	<u>\$2,465.19</u>
14"	\$4,368.00	<u>\$4,586.40</u>
16"	\$6,006.00	<u>\$6,306.30</u>

Flow Rate All Usage:

Quarterly Charge

Usage per 100 cubic feet (ccf):

0 to 15 ccf	\$1.3838	\$1.3838
16 to 27 ccf	\$4.0815	<u>\$4.4120</u>
28 ccf and over	\$4.4318	<u>\$4.6534</u>

Usage per 1,000 gallons:

0 to 11,220 gallons	\$1.8500	\$1.8500
11,221 to 20,250 gallons	\$5.4566	<u>\$5.8984</u>
20,251 gallons and over	\$5.9248	<u>\$6.2210</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

MULTI-FAMILY DWELLINGS (MFD)

WASTEWATER DISPOSAL	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge: <i>(Base Facility Charge is based on water meter size)</i>	Monthly Charge	
5/8" to 16" <i>(Base Facility Charge will be applied per unit)</i>	\$2.60	\$2.60
Flow Rate All Usage Per Unit:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 4 ccf	\$1.3838	\$1.3838
5 to 7 ccf	\$4.0815	\$4.4120
8 ccf and over	\$4.4318	\$4.6534
Usage per 1,000 gallons:		
0 to 2,992 gallons	\$1.8500	\$1.8500
2,993 to 5,400 gallons	\$5.4566	\$5.8984
5,401 gallons and over	\$5.9248	\$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

MULTI-FAMILY DWELLINGS (MFD)

WASTEWATER DISPOSAL	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge: Quarterly Charge <i>(Base Facility Charge is based on water meter size)</i>		
5/8" to 16" <i>(Base Facility Charge will be applied per unit)</i>	\$7.80	\$7.80
Flow Rate All Usage Per Unit: Quarterly Charge		
Usage per 100 cubic feet (ccf):		
0 to 12 ccf	\$1.3838	\$1.3838
13 to 21 ccf	\$4.0815	\$4.4120
22 ccf and over	\$4.4318	\$4.6534
Usage per 1,000 gallons:		
0 to 8,976 gallons	\$1.8500	\$1.8500
8,977 to 16,200 gallons	\$5.4566	\$5.8984
16,201 gallons and over	\$5.9248	\$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMER

WASTEWATER DISPOSAL	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge:	Monthly Charge	
<i>(Base Facility Charge is based on water meter size)</i>		
5/8"	\$3.25	\$3.25
1"	\$9.10	<u>\$9.56</u>
1.5"	\$18.20	<u>\$19.11</u>
2"	\$29.12	<u>\$30.58</u>
3"	\$58.24	<u>\$61.15</u>
4"	\$91.00	<u>\$95.55</u>
6"	\$182.00	<u>\$191.10</u>
8"	\$291.20	<u>\$305.76</u>
10"	\$418.60	<u>\$439.53</u>
12"	\$782.60	<u>\$821.73</u>
14"	\$1,456.00	<u>\$1,528.80</u>
16"	\$2,002.00	<u>\$2,102.10</u>
Flow Rate All Usage:	Monthly Charge	
Usage per 100 cubic feet (ccf):		
0 to 5 ccf	\$1.3838	\$1.3838
6 to 9 ccf	\$4.0815	<u>\$4.4120</u>
10 ccf and over	\$4.4318	<u>\$4.6534</u>
Usage per 1,000 gallons:		
0 to 3,740 gallons	\$1.8500	\$1.8500
3,741 to 6,750 gallons	\$5.4566	<u>\$5.8984</u>
6,751 gallons and over	\$5.9248	<u>\$6.2210</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

NON-RESIDENTIAL CUSTOMER

WASTEWATER DISPOSAL

	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
Base Facility Charge:		Quarterly Charge
<i>(Base Facility Charge is based on water meter size)</i>		
5/8"	\$9.75	\$9.75
1"	\$27.30	<u>\$28.68</u>
1.5"	\$54.60	<u>\$57.33</u>
2"	\$87.36	<u>\$91.74</u>
3"	\$174.72	<u>\$183.45</u>
4"	\$273.00	<u>\$286.65</u>
6"	\$546.00	<u>\$573.30</u>
8"	\$873.60	<u>\$917.28</u>
10"	\$1,255.80	<u>\$1,318.59</u>
12"	\$2,347.80	<u>\$2,465.19</u>
14"	\$4,368.00	<u>\$4,586.40</u>
16"	\$6,006.00	<u>\$6,306.30</u>

Flow Rate All Usage:

Quarterly Charge

Usage per 100 cubic feet (ccf):

0 to 15 ccf	\$1.3838	\$1.3838
16 to 27 ccf	\$4.0815	<u>\$4.4120</u>
28 ccf and over	\$4.4318	<u>\$4.6534</u>

Usage per 1,000 gallons:

0 to 11,220 gallons	\$1.8500	\$1.8500
11,221 to 20,250 gallons	\$5.4566	<u>\$5.8984</u>
20,251 and over	\$5.9248	<u>\$6.2210</u>

NOTE: 100 cubic feet (ccf) equals 748 gallons

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

WHOLESALE CUSTOMERS

	<u>Effective</u> <u>October 1, 2009</u>	<u>Proposed</u> <u>October 1, 2010</u>
WATER		
Hialeah:		
Flow Rate Per 1,000 gallons	\$1.563	\$1.6332
All Other Wholesale Customers:		
Flow Rate Per 1,000 gallons	\$1.7142	\$1.7142
WASTEWATER		
Rates for Wet Season (May 1 to October 31 Annually)		
Flow Rate Per 1,000 gallons	\$2.2991	\$2.2991
Rates for Dry Season (November 1 to April 30 Annually)		
Flow Rate Per 1,000 gallons	\$1.7882	\$1.7882

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES**

RESIDENTIAL, MULTI-FAMILY DWELLINGS AND NON-RESIDENTIAL CUSTOMERS

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
South Florida Water Management District (SFWMD) Water Restriction Surcharge: <i>(During South Florida Water Management Water Restrictions the flow usage rate of the fourth tier will be priced as follows):</i>		
Usage Flows Starting on 4th Rate Block per 100 cubic feet (ccf):		
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	\$4.5972	<u>\$4.8271</u>
Phase II of Water Restrictions Imposed by (SFWMD)	\$5.5166	<u>\$5.7926</u>
Phase III of Water Restrictions Imposed by (SFWMD)	\$6.4261	<u>\$6.7580</u>
Phase IV of Water Restrictions Imposed by (SFWMD)	\$7.3555	<u>\$7.7234</u>
Usage Flows Starting on 4th Rate Block per 1,000 gallons (gal):		
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	\$6.1460	<u>\$6.4533</u>
Phase II of Water Restrictions Imposed by (SFWMD)	\$7.2752	<u>\$7.7439</u>
Phase III of Water Restrictions Imposed by (SFWMD)	\$8.6044	<u>\$9.0346</u>
Phase IV of Water Restrictions Imposed by (SFWMD)	\$9.8336	<u>\$10.3252</u>
Miami Springs System Improvement Surcharge	22.58%	22.58%
WASTEWATER		
Miami Springs System Improvement Surcharge	45.27%	45.27%

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

1. Oversizing Credits

<u>Pipe Size</u>	<u>Credit Per Linear Foot</u>	<u>Credit Per Each Butterfly Valve</u>	<u>Credit Per Linear Foot</u>	<u>Credit Per Each Butterfly Valve</u>
8" to 12"	\$7.50	Not Applicable	\$7.50	Not Applicable
8" to 16"	\$15.75	No Credit	\$15.75	No Credit
8" to 20"	\$27.75	\$1,325.00	\$27.75	\$1,325.00
8" to 24"	\$40.50	\$2,407.50	\$40.50	\$2,407.50
8" to 30"	\$74.25	\$3,367.50	\$74.25	\$3,367.50
8" to 36"	\$89.00	\$7,720.75	\$89.00	\$7,720.75
12" to 16"	\$6.00	No Credit	\$6.00	No Credit
12" to 20"	\$6.25	\$1,175.00	\$6.25	\$1,175.00
12" to 24"	\$19.00	\$2,257.50	\$19.00	\$2,257.50
12" to 30"	\$52.75	\$3,217.50	\$52.75	\$3,217.50
12" to 36"	\$67.50	\$7,570.75	\$67.50	\$7,570.75
16" to 24"	\$20.00	No Credit	\$20.00	No Credit

2. Developer Payment/Credit for New Water Service Installation for Existing Property Use

<u>Pipe Size</u>	
<u>1"</u>	<u>\$1,800.00</u>
<u>2"</u>	<u>\$2,500.00</u>

3. Water Allocation Certification

<u>Initial Certification</u>	<u>\$90.00</u>
<u>Re-Certification</u>	<u>\$30.00</u>

4. Construction Connection Charge

<u>Pipe Size</u>	<u>Rate Per Front Foot</u>	<u>Rate Per Front Foot</u>
8"	\$18.00	\$18.00
12" (12-inch base size only)	\$30.00	\$30.00
16" (16-inch base size only)	\$35.00	\$35.00

5. Service Installation Fees

<u>Service Size</u>		
1" (5/8" meter-twin off or second meter in existing dual box)	\$850.00	\$850.00
1" (single - 5/8" or 1" meter)	\$1,200.00	\$1,200.00
1" (dual - two 5/8" meters)	\$1,700.00	\$1,700.00
2" (single - 2" meter)	\$2,500.00	\$2,500.00
Greater than 2"	Actual Cost	Actual Cost

NOTE: The above fees will apply for all typical service installations. However, the Department reserves the right to charge its actual costs for a typical service installation.

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

4. 6. Temporary Portable Meter Guarantee Deposit

Meter Size

1"	\$1,500.00	\$1,500.00
2"	\$2,500.00	\$2,500.00

NOTE: Resolution No. 3281 specifically excludes the above deposits from earning simple interest calculated on guarantee deposits for retail customers.

5. 7. Fire Protection Water Service Rates

<u>Size of Fire Line Connection</u>	<u>Monthly</u>	<u>Quarterly</u>	<u>Monthly</u>	<u>Quarterly</u>
2"	\$2.25	\$6.75	\$2.25	\$6.75
3"	\$4.00	\$12.00	\$4.00	\$12.00
4"	\$7.00	\$21.00	\$7.00	\$21.00
6"	\$11.50	\$34.50	\$11.50	\$34.50
8"	\$15.00	\$45.00	\$15.00	\$45.00
10"	\$23.00	\$69.00	\$23.00	\$69.00
12"	\$30.00	\$90.00	\$30.00	\$90.00

6. 8. Fire Hydrant Service Charge

Per month	\$0.80	\$0.80
Per quarter	\$2.40	\$2.40

7. 9. Connection Charge Rate

Per average daily gallon	\$1.39	\$1.39
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8. 10. Basic Customer Service Fees

A. Deposit		
Residential-based on customer's credit analysis and payment history	\$0.00 to \$100.00	\$0.00 to \$100.00
Commercial - monthly	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00
Commercial - quarterly	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00
B. Charge for opening or transferring an account on billing system	\$10.00	\$10.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER

	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
C. Additional charge if a field visit is required to connect the water meter or obtain a water meter reading:		
Regular working hours	\$25.00	\$25.00
Non-regular working hours	\$30.00	\$30.00
 9. 11. Other Service Fees		
A. Office investigation of a delinquent account resulting from:		
Active meter violation	\$30.00	\$30.00
Returned payment (check, draft, or other order for the payment of money). (F.S. 2005 - 125.0105, 832.08(5)):		
If face value of payment does not exceed \$50.00	\$25.00	\$25.00
If face value of payment exceeds \$50.00 but does not exceed \$300.00	\$30.00	\$30.00
If face value of payment exceeds \$300.00 (or 5% of the face amount of payment, whichever is greater)	\$40.00	\$40.00
		(or 5% of the face amount of payment, whichever is greater)
B. Field attempt to collect a payment or deposit or to discontinue water service by cutting or locking service or removing meter and plugging service	\$20.00	\$20.00
C. Field attempt to reconnect a cut-off or locked service or to reinstall a meter:		
Regular working hours	\$30.00	\$30.00
Non-regular working hours	\$35.00	\$35.00
D. Field visits after initial attempt to read meter or to inspect backflow prevention device required due to denied access	\$50.00	\$50.00
E. Customer requested check read	\$12.50	\$12.50
F. Penalty for failure to provide a meter reading or a meter for inspection as required for floating (construction) meters	\$150.00	\$150.00
G. Customer-requested high bill investigation which does not meet established criteria	\$20.00	\$20.00
H. Charges the Department incurs on behalf of the customer which shall be passed on to the customer	\$5.00 (minimum charge)	\$5.00 (minimum charge)

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

I. Field visit to inspect/verify repairs related to underground leak credits when repairs were not done by a licensed plumber	\$30.00	\$30.00
J. <u>Administrative Hearing</u>		<u>\$75.00</u>

10, 12. Customer Requested Submeter Installation

To cover cost of field inspections, approvals and clerical expenses for establishing future billings	\$50.00	\$50.00
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11, 13. Pipe Tapping Charges

<u>Tap Size</u>		
1"	\$100.00	\$100.00
1-1/2"	\$110.00	\$110.00
2"	\$120.00	\$120.00
4"	<u>\$340.00</u>	<u>\$385.00</u>
6"	<u>\$420.00</u>	<u>\$465.00</u>
8"	<u>\$485.00</u>	<u>\$535.00</u>
12"	<u>\$665.00</u>	<u>\$720.00</u>
16"	<u>\$1,190.00</u>	<u>\$1,255.00</u>
20"	<u>\$1,500.00</u>	<u>\$1,565.00</u>
Overtime Charge	\$95.00	\$95.00

NOTE: There will be a ~~\$180.00~~ \$205.00 charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.

<u>12, 14. Certified Meter Test Charge</u>	\$40.00	\$40.00
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13, 15. Municipal Excise Tax on Water Bills

As required by local ordinances, the Department will impose an excise tax on retail sales of water. Exempt from this tax are governmental agencies, houses of public worship and certain consulates.

As required by local ordinances, the Department will impose an excise tax on retail sales of water. Exempt from this tax are governmental agencies, houses of public worship and certain consulates.

14, 16. Permit Fee(s)

As charged to the Department by various governmental agencies.

As charged to the Department by various governmental agencies.

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

15, 17. Service Location Certificate

To obtain notification of any actual or potential lien amount attached to a service location fee per service address:

Water & Sewer

A. Regular service location certificate	\$10.00	\$10.00
B. 24-hour service location certificate	\$20.00	\$20.00

16, 18. Plans Review and Inspection Fees

<u>Firelines/Services</u>	\$55.00	\$55.00
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Water Main Extensions:

Up to 500 ft.	\$300.00	\$300.00
501 ft. to 2,000 ft.	\$350.00	\$350.00
Greater than 2,000 ft.	\$450.00	\$450.00

Renewal of expired approval and revisions (One year or more after original approval)	Same as original fee	Same as original fee
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Special Request to Expedite Plans Review

<u>1st Hour</u>		<u>\$190.00</u>
<u>Each Additional Hour</u>		<u>\$65.00</u>

Rework Plans Review Process

Plans Review Fees entitles the applicant to an initial plan Review and one follow up review.

\$106.59

Revised Plans Review Processing Fee of \$1.25 per each additional minutes for reviews that take longer than 5 minutes.
Processing fees for the review and approval of plans for code compliance regarding water extension projects,
including firelines.

	<u>Effective</u> <u>February 12, 2010</u>	
Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14	\$79.00	\$79.00

Processing fees for the review and approval of plans for code compliance regarding water extension projects,
including firelines.

Effective
April 1, 2010

17, 19. Tailpiece ChargeTailpiece Size

3/4"	\$30.00	\$40.00
1"	\$57.00	\$75.00
2"	\$131.00	\$140.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

18, 20. Laboratory Fees for Drinking Water TestsPer Sample (Excludes Sample Collection)

Bacteriology (Membrane Filter)	\$15.00	\$15.00
Bacteriology (Membrane Filter) - After Hours		
Charge to Wholesale Customers	\$40.00	\$40.00
Color	\$10.00	\$10.00
Fluoride	\$20.00	\$20.00
Lead/Copper	\$50.00	\$50.00
Trihalomethanes	\$50.00	\$50.00
Water Quality Parameters	\$60.00	\$60.00
Volatile Organic Contaminants	\$75.00	\$75.00
Nitrate	\$10.00	\$10.00
Nitrite	\$10.00	\$10.00
Alkalinity	\$8.00	\$8.00
Chloride	\$8.00	\$8.00
Calcium	\$6.00	\$6.00
Hardness	\$8.00	\$8.00
Conductivity	\$4.00	\$4.00
Total Dissolved Solids (TDS)	\$6.00	\$6.00
Turbidity	\$8.00	\$8.00
Chlorine Residual	\$10.00	\$10.00
Ammonia - Nitrogen	\$10.00	\$10.00
Dissolved Oxygen	\$6.00	\$6.00
Total Phosphorous	\$10.00	\$10.00
Ortho Phosphate	\$10.00	\$10.00
pH	\$4.00	\$4.00
Sulfate	\$16.00	\$16.00
Total Organic Carbon	\$16.00	\$16.00
Marble	\$25.00	\$25.00
Sodium	\$18.00	\$18.00

Sample Collection Fee

Per Water Sample	\$25.00	\$25.00
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Fee charged for Department's laboratory sample collection services

19, 21. Payment for Collection of Lead/Copper Water Test at Customer Tap

Payment for collection of sample	(\$25.00)	(\$25.00)
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Payment by Department to customers in established pool of homes who participate in sample collection for compliance with EPA Lead and Copper Rule (LCR).

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>20, 22. Release of Easement Fees</u>		
A. Release of platted easement rights	\$250.00	\$250.00
B. Conditional consent letter for permission to use easement until required by Department	\$50.00	\$50.00
C. All other release requests	\$500.00	\$500.00
<u>21, 23. Completion of Water and Sewer Verification Form Fees*</u> <i>(See Attached Table 2 for Listing)- (See Section 24-43.1(5) of the Miami-Dade County Code)</i>		
<u>Water Only</u>		
A. Residential (R-A)	\$30.00	\$30.00
B. Multi-family residential (R-B)	\$75.00	\$75.00
C. Non-residential (NR)	\$75.00	\$75.00
<u>Water & Sewer</u>		
A. Residential (R-A)	\$60.00	\$60.00
B. Multi-family residential (R-B)	\$150.00	\$150.00
C. Non-residential (NR)	\$150.00	\$150.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement		
	<u>Effective</u> <u>February 12, 2010</u>	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14	\$79.00	\$79.00
<u>24. Water and Sewer Ordinance Letter</u>		
<u>Water Only</u>		
A. Residential		<u>\$30.00</u>
B. Commercial		<u>\$75.00</u>
<u>Water & Sewer</u>		
A. Residential		<u>\$60.00</u>
B. Commercial		<u>\$150.00</u>
	<u>Effective</u> <u>April 1, 2010</u>	
<u>22, 25. Review and Release of Recorded Document Fees (Other Than Easements)</u> <i>(covenants, unities of title, service agreements, warranty deeds)</i>		
A. Water only	\$100.00	\$100.00
B. Water & Sewer	\$150.00	\$150.00
<u>23, 26. Completion of Service Feasibility Questionnaire Fee</u>	\$25.00	\$25.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>24, 27. Preparation of Service Agreement Fees *</u>		
<u>Water Only</u>		
Residential, multi-family and commercial use	\$100.00	\$100.00
<u>Water & Sewer</u>		
Residential, multi-family and commercial use	\$200.00	\$200.00
* No additional process fee will apply to obtain verification forms after execution of agreement		
	<u>Effective</u> <u>February 12, 2010</u>	
*	\$79.00	\$79.00
Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14		
	<u>Effective</u> <u>April 1, 2010</u>	
<u>25, 28. Preparation of Letter of Availability Fees</u>		
A. Water only	\$50.00	\$50.00
B. Water & Sewer	\$100.00	\$100.00
<u>26, 29. Other Recordable Legal Document Fees</u>		
A. <u>Preparation of covenant</u>		
1. Water only	\$25.00	\$25.00
2. Water & Sewer	\$50.00	\$50.00
B. <u>Preparation of unity of title</u>		
1. Water only	\$25.00	\$25.00
2. Water & Sewer	\$50.00	\$50.00
<u>27, 30. Environmental Quality Control Board (EQCB)</u>		
<u>Letter Preparation Fees</u>		
A. Water only	\$35.00	\$35.00
B. Water & Sewer	\$70.00	\$70.00
<u>28, 31. Review of Shop Drawings Fee</u>		
Per shop drawing	\$60.00	\$60.00
Fee charged for the review of shop drawings for Department compliance regarding water valve fittings and taps		

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>29, 32. Blueline Prints Requested From As-Builts Fee</u>		
Fee per blueline print	\$5.00	\$5.00
<u>30, 33. Design and Construction Standard Specifications and Details Publication Fee</u>		
Per publication	\$50.00	\$50.00
<u>34, 34. Safety and Rescue Training Course Fees</u>		
<u>Water & Sewer</u>		
A. Confined space entry (24 hours)	\$450.00	\$450.00
B. Hazardous material technician and incident command class (40 hours)	\$550.00	\$550.00
C. Hazwoper training (40 hours)	\$550.00	\$550.00
D. Air monitoring (16 hours)	\$150.00	\$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	\$250.00	\$250.00
F. Fall protection/scaffolding (16 hours)	\$250.00	\$250.00
G. Electrical safety (16 hours)	\$500.00	\$500.00
H. Respiratory protection (40 hours)	\$450.00	\$450.00
 NOTE: The revenues from the above course fees are allocated to the water and wastewater funds.		
<u>32, 35. Floating Meters Damaged/Cleaning Fees</u>		
<u>Meter Size</u>		
1"	\$72.00	\$72.00
2"	\$125.00	\$125.00
3"	\$140.00	\$140.00
<u>33, 36. Floating Meters</u>		
Charge to read a floating meter in the field	\$50.00	\$50.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>34, 37. Preparation of GIS Adhoc Maps and/or Data Fees</u>		
Per hour (minimum one hour)	\$65.00	\$65.00
Additional copies of the same map-per copy	\$25.00	\$25.00
<u>35, 38. Florida Power and Light - Turkey Point</u>	57.22% of water retail step rates based on consumption (per agreement)	57.22% of water retail step rates based on consumption (per agreement)
<u>36, 39. Detecto Meters</u>		
Per 1,000 gallons	\$4.9168	\$5.1626
Per 100 cubic feet	\$3.6778	\$3.8617
<u>37, 40. Security Fees</u>		
A. Fee for Issuance of Initial Identification Card and Personal Transponder		
Per Person	\$60.00	\$60.00
Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (Consultants, Contractors, Non-Water and Sewer Department Staff)		
B. Fee for Issuance of Initial Identification Card		
Per Person	\$20.00	\$20.00
Fee charged for processing costs for identification card issued to persons having access to Department facilities. (Consultants, Contractors, Non-Water and Sewer Department Staff)		
C. Fee for Renewal of Expired Identification Card (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department Staff)		
Per Person	\$15.00	\$15.00
D. Fee for Replacement of Identification Card (card lost, stolen, etc.)		
Per Person	\$15.00	\$15.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
E. Fee for Renewal of Expired Personal Transponder (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department Staff)		
Per Person	\$15.00	\$15.00
F. Fee for Replacement of Personal Transponder (transponder lost, stolen, etc.)		
Per Person	\$15.00	\$15.00
G. Fee for Issuance of Initial Transponder for Vehicle or Equipment		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
Fee charged for processing costs for issuance of vehicle or equipment transponder to access Department facilities (Consultants, Contractors, Non-Water and Sewer Department Staff)		
H. Fee for Renewal of Expired Transponder for Vehicle or Equipment (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department Staff)		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
I. Fee for Replacement of Transponder for Vehicle or Equipment (transponder lost, stolen, etc.)		
Per Vehicle or Piece of Equipment	\$25.00	\$25.00
<u>38, 41. Subscription Fee to Access Customer Information System (CIS)</u>		
Fee per user	\$6,300.00	\$6,300.00
Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.		
<u>39, 42. Cut For Non-Payment (CONP)</u>		
Third Attempt Water Meter Removal Charge	\$250.00	\$250.00
Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.		

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

40, 43. Developer Repayment Fee

To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities.

2.5% of gross repayment

2.5% of gross repayment

44, 44. Unauthorized Usage of Water on Fire Lines

Daily penalty charge against fire line accounts for allowing unauthorized usage or waste of water.

\$100.00 per day

\$100.00 per day

42, 45. General & Administrative (G&A) Overhead (OH) Rate

Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement.

10.6% of total cost

10.6% of total cost

43, 46. Pipeline Installation Contributions

Pipe Size

Rate Per Linear Foot

Rate Per Linear Foot

8"

\$42.00

\$42.00

12"

\$46.00

\$46.00

Contributory payments by developers of certain development projects as indicated by Section 2.04(2c) of the Rules and Regulations.

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER

Effective
April 1, 2010

Proposed
October 1, 2010

44, 47. Water Meter Installation Fees

These fees are for the installation of the water meter(s) only. All new water services must be installed in accordance with the appropriate Water & Sewer Department Standard Detail, prior to the installation of the water meters.

The Department reserves the right to install the appropriate sized meter, if a service is deemed to be oversized for a specific premise, as long as an adequate amount of flow is provided.

Fee for installing initial water meter for new customer

Service Size (Section 45):

3/4" or 5/8"	\$62.00	\$64.00
1"	\$120.00	\$120.00
2"	\$600.00	\$1,103.00
4" (with 2 - 2" meters)	\$1,150.00	\$2,160.00
4" Turbo	\$3,035.00	\$3,556.00
6" Turbo	\$4,735.00	\$5,282.00
6" x 4" Turbo	\$6,600.00	\$6,623.00
8" Turbo	\$6,890.00	\$7,422.00
8" x 4" Turbo	\$8,740.00	\$8,775.00
10" Turbo	\$9,150.00	\$9,679.00
10" x 4" Turbo	\$10,995.00	\$11,033.00

Note: All other sizes and/or configurations will be charged at actual cost.

45, 48. Return Field Visit to Set Meter After Failed Meter Installation

Fee for return field visit to set meter after initial installation was not up to Department standards.

Service Size

5/8" to 1"	\$25.00	\$35.00
2" to 10"	\$50.00	\$55.00

46, 49. Rental of Light Towers

\$505.00 per tower per day

\$505.00 per tower per day

47, 50. Reports Listing New Customers Fee

\$40.00

\$40.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES**

WATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>48, 51. Surcharge for After- Hours Initial Meter Installation</u>		
<u>Service Size:</u>		
3/4" to 1" Service	\$295.00	\$385.00
2" to 4" Service	\$585.00	\$675.00
6" to 10" Service	\$875.00	\$1,015.00
<u>49, 52. Curb Stop Replacement for Initial Meter Installation</u>	\$120.00	\$165.00
<u>50, 53. Backflow Preventer Initial Test and Certification Fee</u>	\$55.00	\$75.00
<u>51, 54. Backflow Prevention Testing Administration Fee</u>	\$15.00	\$15.00
<u>55. Construction Contract Documents</u>		
<u>A. Contract Documents on a CD or DVD (cost per CD/DVD)</u>		\$20.00
<u>B. Contract Documents without Full-Sized Plan Sheets</u>		\$25.00
<u>C. Contract Documents with Engineer's Estimate up to \$500,000</u>		\$25.00
<u>D. Contract Documents for Projects bidding via Miscellaneous Construction</u> <u>Contracts (MCC) with Engineer's Estimate greater than \$500,000 but less than</u> <u>\$2.5 million</u>		\$40.00
<u>E. Contract Documents for Projects not bidding via Miscellaneous Construction</u> <u>Contracts (MCC) with Engineer's Estimate, as follows:</u>		
<u>1. Greater than \$500,000, but up to \$5 million</u>		\$50.00
<u>2. Greater than \$5 million, but up to \$10 million</u>		\$75.00
<u>3. Greater than \$10 million, but up to \$20 million</u>		\$100.00
<u>4. Greater than \$20 million, but up to \$50 million</u>		\$150.00
<u>5. Greater than \$50 million, but up to \$100 million</u>		\$250.00
<u>6. Greater than or equal to \$100 million</u>		\$350.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER

Effective
April 1, 2010

Proposed
October 1, 2010

1. Oversizing Credits

A. Force Mains

Pipe Size

Credit Per
Linear Foot

Credit Per
Plug Valve

Credit Per
Linear Foot

Credit Per
Plug Valve

8" to 12"	\$7.50	No Credit	\$7.50	No Credit
8" to 16"	\$15.75	No Credit	\$15.75	No Credit
8" to 20"	\$38.75	No Credit	\$38.75	No Credit
8" to 24"	\$33.75	\$3,500.00	\$33.75	\$3,500.00
8" to 30"	\$75.25	\$3,367.50	\$75.25	\$3,367.50
8" to 36"	\$89.00	\$7,720.25	\$89.00	\$7,720.25
12" to 16"	\$6.00	No Credit	\$6.00	No Credit
12" to 20"	\$33.25	No Credit	\$33.25	No Credit
12" to 24"	\$28.25	\$4,400.00	\$28.25	\$4,400.00
12" to 30"	\$70.00	\$3,217.50	\$70.00	\$3,217.50
12" to 36"	\$67.50	\$7,570.75	\$67.50	\$7,570.75
16" to 24"	\$20.00	No Credit	\$20.00	No Credit

Credit Per Inch Diameter
Per Linear Foot

Credit Per Inch Diameter
Per Linear Foot

B. Gravity Sewer Mains
8" and greater

\$1.75

\$1.75

2. Developer Payment/Credit for New Sanitary Sewer Lateral Installation for Existing Property Use

\$5,000.00

3. Construction Connection Charge

Pipelines

Pipe Size

Rate Per Front Foot

Rate Per Front Foot

Gravity Sewers

8"

\$20.00

\$20.00

Force Mains

8"

\$18.00

\$18.00

12"

\$30.00

\$30.00

16"

\$35.00

\$35.00

Pump Station

As determined by the Department based on actual cost

As determined by the Department based on actual cost

4. Connection Charge Rate

Per average daily gallon

\$5.60

\$5.60

Per average daily gallon for customers utilizing a graywater disposal system

\$2.80

\$2.80

5. Customer Deposit Basic Customer Service Fees

A. Residential - based on customer's credit analysis and payment history

\$0.00 to \$100.00

\$0.00 to \$100.00

Commercial - monthly

Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00

Amount based on 2.5 times the anticipated monthly billing with a minimum charge of \$50.00

Commercial - quarterly

Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00

Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of \$50.00

B. Administrative Hearing

\$75.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
5. 6. <u>Septic Tank Disposal Fee</u>		
Charged to commercial tankers for unloading septic tank waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$32.50	\$32.50
1,001 - 1,500 gallons - per truck	\$48.75	\$48.75
1,501 - 2,000 gallons - per truck	\$65.00	\$65.00
Over 2,000 gallons - per hundred gallons	\$3.25	\$3.25
6. 7. <u>Grease Trap Disposal Fee</u>		
Charged to commercial tankers for unloading grease trap waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$70.00	\$70.00
1,001 - 1,500 gallons - per truck	\$105.00	\$105.00
1,501 - 2,000 gallons - per truck	\$140.00	\$140.00
Over 2,000 gallons - per hundred gallons	\$7.00	\$7.00
7. 8. <u>Combined Septic Tank and Grease Trap Disposal Fee</u>		
Charged to commercial tankers for unloading combined septic tank and grease trap waste at wastewater treatment plants		
0 - 1,000 gallons - per truck	\$42.00	\$42.00
1,001 - 1,500 gallons - per truck	\$63.00	\$63.00
1,501 - 2,000 gallons - per truck	\$84.00	\$84.00
Over 2,000 gallons - per hundred gallons	\$4.20	\$4.20
8. 9. <u>Septic Tank Disposal Deposit</u>		
Per septic tank disposal account	\$2,000.00	\$2,000.00
9. 10. <u>High Strength Sewage Surcharge</u>		
Per pound for portion of suspended solids in excess of a concentration of 200 milligrams per liter	\$0.14	\$0.14
	\$0.19	\$0.19
Per pound for portion of biochemical oxygen demand in excess of a concentration of 200 milligrams per liter		
10. 11. <u>Pump Station Maintenance Fee</u>		
Fee charged for maintenance of pump stations under contract with the Department Per month:	\$1,100.00	\$1,100.00
11. 12. <u>Discharge Regulations Violations</u>		
Fine for failure to comply with discharge regulations	\$500.00	\$500.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
12. 13. <u>Removal of Clean-Out Plug</u>	\$150.00	\$150.00
13. 14. <u>Permit Fee(s)</u>	As charged to the Department by various governmental agencies	As charged to the Department by various governmental agencies
14. 15. <u>Service Location Certificate</u>		
To obtain notification of any actual or potential lien amount attached to a service location Fee per service address:		
<u>Water & Sewer</u>		
A. Regular service location certificate	\$10.00	\$10.00
B. 24-hour service location certificate	\$20.00	\$20.00
15. 16. <u>Plans Review and Inspection Fees</u>		
Processing fees for the review and approval of plans for code compliance regarding sewer extension projects, including sewer laterals, connections and pump stations		
<u>Laterals/Connections</u>	\$55.00	\$55.00
<u>Sewer Main Extensions</u>		
Up to 500 ft.	\$300.00	\$300.00
501 ft. to 2,000 ft.	\$350.00	\$350.00
Greater than 2,000 ft.	\$450.00	\$450.00
<u>Pump Station</u>	\$800.00	\$800.00
<u>Renewal of expired approval and revisions</u> (One year or more after approval)	Same as original fee	Same as original fee
<u>Special Request to Expedite Plans Review</u>		
<u>1st Hour</u>		<u>\$190.00</u>
<u>Each Additional Hour</u>		<u>\$65.00</u>
<u>Rework Plans Review Process</u>		
<u>Plans Review Fees entitles the applicant to an initial plan Review and one follow up review.</u>		
<u>Revised Plans Review Processing Fee of \$1.25 per each additional minutes for reviews that take longer than 5 minutes.</u>		
	<u>Effective</u> <u>February 12, 2010</u>	
Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14	\$79.00	\$79.00
	<u>Effective</u> <u>April 1, 2010</u>	
16. 17. <u>Weed Control Fee</u>		
Per quarter	\$6.00	\$6.00
17. 18. <u>Facilities with Excessive Infiltration Surcharge</u>	10%	10%

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
18. <u>19. Discharge of Sludge Charge</u>	\$40.00/ton	\$40.00/ton
19. <u>20. Telemetry Equipment Installation Fee</u>		
Fee charged for installation of telemetry equipment at developer installed pump stations Per pump station	\$7,550.00	\$7,550.00
20. <u>21. Marinas</u>	40% of retail rate	40% of retail rate
21. <u>22. Septage Truck Cleanout Charge</u>		
Per cleanout	\$25.00	\$25.00
22. <u>23. Release of Easement Fees</u>		
A. Release of platted easement rights	\$250.00	\$250.00
B. Conditional consent letter for permission to use easement until required by Department	\$50.00	\$50.00
C. All other release requests	\$500.00	\$500.00
23. <u>24. Completion of Application Form Fees</u>		
A. Utilities collection transmission capacity form	\$50.00	\$50.00
B. Industrial pre-treatment facility application form Sewer only	\$150.00	\$150.00
24. <u>25. Completion of Water and Sewer Verification Form Fees*</u>		
<i>(See Attached Table 2 for Listing) (See Section 24-43.1(5) of the Miami-Dade County Code)</i>		
<u>Sewer Only</u>		
A. Residential (R-A)	\$30.00	\$30.00
B. Multi-family residential (R-B)	\$75.00	\$75.00
C. Non-residential (NR)	\$75.00	\$75.00
<u>Water & Sewer</u>		
A. Residential (R-A)	\$60.00	\$60.00
B. Multi-family residential (R-B)	\$150.00	\$150.00
C. Non-residential (NR)	\$150.00	\$150.00
* No additional process fee will apply to obtain verification forms after execution of agreement		
	<u>Effective</u> <u>February 12, 2010</u>	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14	\$79.00	\$79.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
<u>26. Ordinance Letter</u>		
<u>Wastewater Only</u>		
A. <u>Residential</u>		<u>\$30.00</u>
B. <u>Commercial</u>		<u>\$75.00</u>
<u>Water & Sewer</u>		
A. <u>Residential</u>		<u>\$60.00</u>
B. <u>Commercial</u>		<u>\$150.00</u>
25. <u>27. Review and Release of Recorded Document Fees (Other Than Easements)</u> <i>(covenants, unities of title, service agreements, warranty deeds)</i>		
A. Sewer only	\$100.00	\$100.00
B. Water & Sewer	\$150.00	\$150.00
26. <u>28. Preparation of Service Agreement Fees *</u>		
<u>Sewer Only</u>		
Residential, multi-family and commercial use	\$100.00	\$100.00
<u>Water & Sewer</u>		
Residential, multi-family and commercial use	\$200.00	\$200.00
* No additional process fee will apply to obtain verification forms after execution of agreement		
<u>Effective</u> <u>February 12, 2010</u>		
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #10-14	\$79.00	\$79.00
27. <u>29. Preparation of Letter of Availability Fees</u>		
A. Sewer only	\$50.00	\$50.00
B. Water & Sewer	\$100.00	\$100.00
28. <u>30. Other Recordable Legal Document Fees</u>		
A. Preparation of covenant		
1. Sewer only	\$25.00	\$25.00
2. Water & Sewer	\$50.00	\$50.00
B. Preparation of unity of title		
1. Sewer only	\$25.00	\$25.00
2. Water & Sewer	\$50.00	\$50.00
29. <u>31. Completion of Groundwater Discharge Form Fee</u>	\$50.00	\$50.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
30. 32. <u>Environmental Quality Control Board</u> <i>(EQCB) Letter Preparation Fees</i>		
A. Sewer only	\$35.00	\$35.00
B. Water & Sewer	\$70.00	\$70.00
31. 33. <u>Customer Call-Out Fees</u>		
Fee for investigation and/or emergency response to sewer collection complaints (call-outs), fee charged only if Department is not responsible to correct complaint		
<u>Fee per call-out:</u>		
A. Regular working hours	\$125.00	\$125.00
B. Non-regular working hours	\$175.00	\$175.00
32. 34. <u>Customer Initiated Closed Circuit Television Lateral Inspection Fee</u>		
Per inspection	\$250.00	\$250.00
33. 35. <u>Review of Shop Drawings Fee</u>		
Per shop drawing	\$100.00	\$100.00
Fee charged for the review of shop drawings for Department compliance regarding sewer manholes, fittings, taps and pump stations		
34. 36. <u>Blueline Prints Requested From As-Builts Fee</u>		
Fee per blueline print	\$5.00	\$5.00
35. 37. <u>Design and Construction Standard Specifications and Details Publication Fee</u>		
Per publication	\$50.00	\$50.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
36- 38. <u>Safety and Rescue Training Course Fees</u>		
<u>Water & Sewer</u>		
A. Confined space entry (24 hours)	\$450.00	\$450.00
B. Hazardous material technician and incident command class (40 hours)	\$550.00	\$550.00
C. Hazwoper training (40 hours)	\$550.00	\$550.00
D. Air monitoring (16 hours)	\$150.00	\$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	\$250.00	\$250.00
F. Fall protection/scaffolding (16 hours)	\$250.00	\$250.00
G. Electrical safety (16 hours)	\$500.00	\$500.00
H. Respiratory protection (40 hours)	\$450.00	\$450.00

NOTE: The revenues from the above course fees are allocated to the water and wastewater funds.

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
37- 39. <u>Laboratory Fees for Wastewater Tests</u>		
<i>Per Sample (Excludes Sample Collection)</i>		
Bacteriology (Membrane Filter)	\$15.00	\$15.00
Bacteriology (Membrane Filter) - After Hours Charge to Wholesale Customers	\$40.00	\$40.00
Nitrate	\$10.00	\$10.00
Nitrite	\$10.00	\$10.00
Alkalinity	\$8.00	\$8.00
Chloride	\$8.00	\$8.00
Conductivity	\$4.00	\$4.00
Total Dissolved Solids (TDS)	\$6.00	\$6.00
Chlorine Residual	\$10.00	\$10.00
Ammonia - Nitrogen	\$10.00	\$10.00
Dissolved Oxygen	\$6.00	\$6.00
Total Phosphorous	\$10.00	\$10.00
Ortho Phosphate	\$10.00	\$10.00
Biochemical Oxygen Demand	\$12.00	\$12.00
pH	\$4.00	\$4.00
Sulfate	\$16.00	\$16.00
Total Kjeldahl Nitrogen	\$14.00	\$14.00
Total Organic Carbon	\$16.00	\$16.00
Total Suspended Solids	\$6.00	\$6.00
Sodium	\$18.00	\$18.00
38- 40. <u>Preparation of GIS Adhoc Maps and/or Data Fees</u>		
Per hour (minimum one hour)	\$65.00	\$65.00
Additional copies of the same map Per copy	\$25.00	\$25.00
39- 41. <u>Billing Service Fee for Processing Stormwater Utility Fee for Municipalities</u>	Fee Determined by Agreement	Fee Determined by Agreement
40- 42. <u>Billing Service Fee for Processing Sewer Billings for Coral Gables</u>	Fee Determined by Agreement	Fee Determined by Agreement
44- 43. <u>Graywater Disposal System</u>		
Customers who utilize an approved graywater disposal system and install a sub-meter to measure water entering the property which utilizes the graywater disposal system will not be charged wastewater disposal for usage measured on the sub-meter.		

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER

Effective
April 1, 2010

Proposed
October 1, 2010

42. 44. Security Fees

A.	Fee for Issuance of Initial Identification Card and Personal Transponder		
	Per Person	\$60.00	\$60.00
	Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (Consultants, Contractors, Non-Water and Sewer Department staff)		
B.	Fee for Issuance of Initial Identification Card		
	Per Person	\$20.00	\$20.00
	Fee charged for processing costs for identification card issued to persons having access to Department facilities. (Consultants, Contractors, Non-Water and Sewer Department staff)		
C.	Fee for Renewal of Expired Identification Card (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)		
	Per Person	\$15.00	\$15.00
D.	Fee for Replacement of Identification Card (card lost, stolen, etc.)		
	Per Person	\$15.00	\$15.00
E.	Fee for Renewal of Expired Personal Transponder (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)		
	Per Person	\$15.00	\$15.00
F.	Fee for Replacement of Personal Transponder (transponder lost, stolen, etc.)		
	Per Person	\$15.00	\$15.00
G.	Fee for Issuance of Initial Transponder for Vehicle or Equipment		
	Per Vehicle or Piece of Equipment	\$25.00	\$25.00
	Fee charged for processing costs for Issuance of vehicle or equipment transponder to access Department facilities (Consultants, Contractors, Non-Water and Sewer Department staff)		
H.	Fee for Renewal of Expired Transponder for Vehicle or Equipment (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)		
	Per Vehicle or Piece of Equipment	\$25.00	\$25.00
I.	Fee for Replacement of Transponder for Vehicle or Equipment (transponder lost, stolen, etc.)		
	Per Vehicle or Piece of Equipment	\$25.00	\$25.00

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
J. Fee for Issuance of Initial Identification Card and Personal Transponder for Septic Tank Company Employees		
Per Septic Tank Company Employee	\$35.00	\$35.00
Fee charged for processing costs for identification card and transponder issued to persons having access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.		
K. Fee for Renewal of Expired Identification Card and Personal Transponder for Septic Tank Company Employees (one year from date of issuance)		
Per Septic Tank Company Employee	\$30.00	\$30.00
L. Fee for Replacement of Identification Card and Personal Transponder for Septic Tank Company Employees (card and transponder lost, stolen, etc.)		
Per Septic Tank Company Employee	\$30.00	\$30.00
M. Fee for Issuance of Initial Transponder for Septic Tank Vehicles		
Per Septic Tank Vehicle	\$25.00	\$25.00
Fee charged for processing costs for issuance of septic tank vehicle transponder for access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.		
N. Fee for Renewal of Expired Transponder for Septic Tank Vehicles (one year from date of issuance)		
Per Septic Tank Vehicle	\$25.00	\$25.00
O. Fee for Replacement of Transponder for Septic Tank Vehicles (transponder lost, stolen, etc.)		
Per Septic Tank Vehicle	\$25.00	\$25.00
43. 45. <u>Subscription Fee to Access Customer Information System (CIS)</u>		
Fee per user	\$6,300.00	\$6,300.00
Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.		
44. 46. <u>Cut For Non-Payment (CONP)</u>		
Third Attempt Water Meter Removal Charge	\$250.00	\$250.00
Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.		

**MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES**

WASTEWATER	<u>Effective</u> <u>April 1, 2010</u>	<u>Proposed</u> <u>October 1, 2010</u>
45- 47. <u>Developer Repayment Fee</u>	2.5% of gross repayment	2.5% of gross repayment
To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities.		
46- 48. <u>General & Administrative (G&A) Overhead (OH) Rate</u>	10.6% of total cost	10.6% of total cost
Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement.		
47- 49. <u>Rental of Light Towers</u>	\$505.00 per tower per day	\$505.00 per tower per day
48- 50. <u>Reports Listing New Customer Fee</u>	\$40.00	\$40.00
49- 51. <u>Sewer Force Main Pipe Tapping Charges</u>		
<u>Tap Size:</u>		
4"	\$470.00	\$535.00
6"	\$550.00	\$615.00
8"	\$615.00	\$685.00
12"	\$860.00	\$945.00
16"	\$1,385.00	\$1,485.00
20"	\$1,695.00	\$1,790.00
Overtime Charge	\$95.00	\$95.00
NOTE: There will be a \$180.00 <u>\$205.00</u> charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.		
52. <u>Construction Contract Documents</u>		
<u>A. Contract Documents on a CD or DVD (cost per CD/DVD)</u>		\$20.00
<u>B. Contract Documents without Full-Sized Plan Sheets</u>		\$25.00
<u>C. Contract Documents with Engineer's Estimate up to \$500,000</u>		\$25.00
<u>D. Contract Documents for Projects bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate greater than \$500,000 but less than \$2.5 million</u>		\$40.00
<u>E. Contract Documents for Projects not bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate, as follows:</u>		
<u>1. Greater than \$500,000, but up to \$5 million</u>		\$50.00
<u>2. Greater than \$5 million, but up to \$10 million</u>		\$75.00
<u>3. Greater than \$10 million, but up to \$20 million</u>		\$100.00
<u>4. Greater than \$20 million, but up to \$50 million</u>		\$150.00
<u>5. Greater than \$50 million, but up to \$100 million</u>		\$250.00
<u>6. Greater than or equal to \$100 million</u>		\$350.00

MIAMI-DADE WATER AND SEWER DEPARTMENT

Table 2

No.	Types of Building Usages	Rating * See Section 24-43.1(5) of the Miami Dade Code	Verification Form Fee Listing
1	Adult Congregate Living Units and Other Residential Institutions and Facilities	100 gpd	NR
2	Airport	5 gpd/passenger 10 gpd/employee	NR
3	Apartments (per unit)	200 gpd	R-B
4	Banquet Halls	25 gpd/seat	NR
5	Barbershops	10 gpd/100 sq. ft.	NR
6	Bars and Cocktail Lounges	25 gpd/seat	NR
7	Beauty Shops	75 gpd/seat	NR
8	Bowling Alleys	100 gpd/lane	NR
9	Camper or Trailer Parks	150 gpd/space	NR
10	Car Washes (hand type)	1,000 gpd/bay	NR
11	Car Washes (recycling type)	750 gpd/bay	NR
12	Coin Laundries	175 gpd/washer	NR
13	Country Clubs	25 gpd/member	NR
14	Dentist Offices	275 gpd/dentist	NR
15	Duplexes or Twin Home Residences	250 gpd/unit	R-A
16	Factories (with showers)	20 gpd/100 sq. ft.	NR
17	Factories (without showers)	10 gpd/100 sq. ft.	NR
18	Food Preparation Outlets (bakeries, meat markets, commissaries)	350 gpd-minimum 50 gpd/100 sq. ft.	NR
19	Funeral Homes	10 gpd/100 sq. ft.	NR
20	Gas Stations, Minimarts	450 gpd	NR
21	Health Spas, Gyms (with showers)	25 gpd/100 sq. ft.	NR
22	Health Spas, Gyms (without showers)	20 gpd/100 sq. ft.	NR
23	Hospitals	250 gpd/bed	NR
24	Hotels and Motels	100 gpd/room or unit	NR
25	House of Worship	2 gpd/seat	NR
26	Kennels	30 gpd/cage	NR
27	Marinas	40 gpd/boat slip	NR
28	Mobile Home Parks	300 gpd/unit	R-A
29	Motor Vehicle Service Stations	10 gpd/100 sq. ft.	NR

*The basis of calculation for average daily rated gallonage is found in Section 24-43.1(5) of the Code of Miami-Dade County as currently in effect and as may be amended in the future. For usages not shown, the Department shall estimate daily gallonage.

MIAMI-DADE WATER AND SEWER DEPARTMENT			
Table 2			
No.	Types of Building Usages	Rating * See Section 24-43.1(5) of the Miami Dade Code)	Verification Form Fee Listing
30	Nursing or Convalescent Homes	150 gpd/bed	NR
31	Office Buildings	10 gpd/100 sq. ft.	NR
32	Parks (with toilets only)	5 gpd/person	NR
33	Parks (with toilets and showers)	20 gpd/person	NR
34	Pet Grooming	10 gpd/100 sq. ft. + 75 gpd/tub	NR
35	Physician Offices	250 gpd/physician	NR
36	Public Swimming Facilities	10 gpd/person	NR
37	Restaurants (full service)	50 gpd/seat 350 gpd minimum	NR
38	Restaurants (fast food service)	35 gpd/seat 350 gpd minimum	NR
39	Restaurants (take-out service)	50 gpd/100 sq. ft. 350 gpd minimum	NR
40	Schools a) day care/nursery b) regular schools c) with cafeteria, add: d) with showers, add: e) teachers and staff	- 5 gpd/student 10 gpd/student 5 gpd/student 5 gpd/student 15 gpd/person	NR DADE COUNTY SCHOOL BOARD IS EXEMPT
41	Shopping Centers (dry use)	5 gpd/100 sq. ft.	NR
42	Show Rooms	10 gpd/100 sq. ft.	NR
43	Single Family Residences	350 gpd	R-A
44	Stadiums, Frontons, Ball Parks	3 gpd/seat	NR
45	Storage or Mini Warehouses	5 gpd/1,000 sq. ft.	NR
46	Stores (without food service)	5 gpd/100 sq. ft.	NR
47	Theaters a) indoor auditorium b) outdoor drive-in	3 gpd/seat 5 gpd/car space	NR
48	Townhouse Residences	250 gpd	R-B
49	Veterinarian Offices a) per veterinarian b) with kennels	- 250 gpd 30 gpd/cage	NR
50	Warehouse/Industrial Speculation Buildings	20 gpd/1,000 sq. ft.	NR

*The basis of calculation for average daily rated gallonage is found in Section 24-43.1(5) of the Code of Miami-Dade County as currently in effect and as may be amended in the future. For usages not shown, the Department shall estimate daily gallonage.

Note: gpd = gallons per day
R-A = Residential
NR = Non-residential

Note: gpcd = gallons per capita per day
R-B = Multi-family Residential

I.O. No.: 4-111

Ordered: ~~02/02/2010~~ 09/23/2010

Effective: ~~02/12/2010~~ 10/01/2010

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

FEE SCHEDULE FOR DEPARTMENT OF PLANNING AND ZONING

AUTHORITY:

Ordinance No. 76-60; the Miami-Dade County Home Rule Charter including among others Sections 1.01 and 2.02A; Sections, 2-113, 2-114.1, 2-114.2, 2-114.3, 2-114.4, 2-116.1, 8-5, 20-4, 20-6, 20-9, 33-285, 33-303.1, 33E-15, 33G-6, 33H-16, 33I-13, 33J-14, 33K-14, and Chapter 18A of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order (IO) supersedes IO 4-111, ordered February 02, 2010 and effective February 12, 2010 ~~ordered September 18, 2009 and effective October 1, 2009.~~

POLICY:

A schedule of fees covering the cost of providing Department of Planning and Zoning services shall be established and no application, permit, certificate or receipt shall be issued until the appropriate fee is paid. Additionally, no special study shall be prepared until a memorandum of agreement has been entered into or payment made.

PROCEDURE:

The responsibility for this Implementing Order is assigned to the Director, Department of Planning and Zoning, who shall be responsible for the collection of fees and the delivery of required services pursuant to Chapters 8 and 33 and Section 2-104 of the Code of Miami-Dade County. Each two years or earlier, if need be, the Director shall review all fees in terms of their cost and recommend necessary changes to the County Manager.

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order has been presented and is considered a part hereof. In accordance with Section 2-3 of the Code of Miami-Dade County, this official Fee Schedule is also filed with the Clerk of the Board of County Commissioners. Fees which are charged by the Department of Planning and Zoning shall be the same as those listed in the Official Fee Schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Manager

Approved by the County Attorney as
To form and legal sufficiency

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

The Department of Planning and Zoning shall charge and collect fees for planning and zoning services in accordance with the following schedule:

I. REQUESTS FOR WRITTEN ADVISORIES OF COMPREHENSIVE DEVELOPMENT MASTER PLAN (CDMP) CONSISTENCY (OTHER THAN FOR DEVELOPMENT/SERVICES CONCURRENCY DETERMINATION)

For special written advisory letters/memoranda regarding the relationship of a particular parcel or the consistency of a proposed development action to the provisions of the Comprehensive Development Master Plan (CDMP) that are requested pursuant to Section 2-113 of the Code of Miami-Dade County and apart from regular development order approval processes, the requesting party shall pay the following charges:

A. INTERPRETATION/EXPLANATION OF CDMP PROVISIONS, INCLUDING ADOPTED LAND USE PLAN (LUP) MAP AND INTERPRETATION OF LUP MAP TEXT CONSISTENCY DETERMINATIONS RELATIVE TO A SPECIFIC LOCATION

PSUR8 A surcharge of eight percent is introduced on all CDMP fees effective October 1, 2010.

MP01	Size of Parcel of Proposed Development (gross acres)	<u>Fee</u>
	Under 1.0 acre	\$114
	1.0 acres - 5.0 acres	228
	5.1 acres - 20.0 acres	342
	20.1 acres and over	570

Requests involving research of multiple parcels in a large-scale development shall be charged in accordance with item IV B, herein.

B. INTERPRETATION/EXPLANATION OF ADOPTED COMPONENTS GOALS, OBJECTIVES AND OTHER TEXT NOT RELATED TO A SPECIFIC LOCATION

MP02	Each issue/question not related to Level of Service (LOS) Standards	114
MP02A	Each issue/question related to LOS Standards	171

The Director of the Department of Planning and Zoning, or his or her designee, may condition such advisories on the information made available by the requesting party or defer to more complete development order review procedures. The conditional nature of all special advisories shall be addressed in the document.

II. APPLICATIONS TO AMEND THE CDMP

A. Land Use Element

1. LUP Map (except for Roadway and Transit changes which are covered in B), Agricultural Subarea 1 Map, Open Land Subareas Map, and Environmental Protection Subareas Map, which applications are requested for processing during regular semi-annual CDMP amendment cycles:

MP03	a) Regional Urban Center	109,440
MP03A	b) Metropolitan Urban Center	85,500
MP03B	c) Community Urban Center	54,720

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

MP05 d) Other

Size of Area (gross acres) Subject to Application	<u>Fee</u>
Up to 5.0	\$11,400
5.1 - 10.0	21,660
10.1 - 20.0	42,750
20.1 - 40.0	64,410
40.1 - 80.0	85,500
80.1 - 160.0	102,600
160.1 - 320.0	119,700
320.1 - 480.0	136,800
480.1 - 640.0	153,900
640.1 - 800.0	171,000
800.1 - 960.0	188,100
960.1 - 1120.0	205,200
1120.1 - 1280.0	222,300
1280.1 and above	171/acre

MP05E e) The fee for any application requesting amendment to the LUP Map which includes a request to expand the Urban Development Boundary (UDB) or to redesignate to an urban land use outside the UDB shall be increased by 1) twenty-five (25%) percent of the amount indicated above in II.A.1.(d) for all applications up to eighty (80) acres in size, or 2) fifteen (15%) percent of the amount indicated above in II.A.1.(d) for applications larger than eighty (80) acres.

MP05F f) Application requesting amendment to the LUP Map to increase the currently planned residential density on land inside the UDB shall receive a reduction of the fee amount of 1) twenty-five (25%) percent of the amount indicated above in II.A.1.(d) for each application up to eighty (80) acres in size, or 2) fifteen (15%) percent of the amount indicated in II.A.1.(d) if the application area is larger than eighty (80) acres.

MP05G g) Applications requesting amendments to an Urban Expansion Area (UEA) boundary without amendment to the underlying future land use shall be charged 30 percent of the rate established in paragraph II.A.1.(d) above but not less than \$10,000.

MP06 h) Applications requesting amendment to the LUP Map for processing concurrently with an application to approve or amend a Development of Regional Impact (DRI) development order pursuant to Sec. 2-116.1(5)(a), Code of Miami-Dade County, Florida, shall be charged \$91,200 if 640 acres or smaller, or if a request for Urban Center; if 640.1 acres or larger, such applications shall be charged 65 percent of the fee amount for the applicable parcel size listed in foregoing paragraph II.A.1.(a) through (g).

MP07 2. Revision of the LUP Map Text
Each issue-proposal (per paragraph) 17,100

MP08 3. Environmental/Historical or other Map
Each issue/item including associated text 17,100

MP09 4. Covenant revisions and other changes amending land uses relating to specific land parcels Two-thirds rate of II(A)(1)(d) above

B. Traffic Circulation Sub-Element

MP10 1. Planning Future Roadway Network Map
Per road lane-mile 17,100

MP11 2. Roadway Functional Classification Map
Per road-mile (existing or future) 17,100

MP12 3. Limited Access Facilities Map Per road-mile or interchange 17,100

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		<u>Fee</u>
MP12A	4. Other Map Per Mile	\$11,400
	C. Mass Transit Sub-Element	
MP13	1. Future Mass Transit System Maps Per linear mile of service area, corridor, or alignment	17,100
MP14	2. Major Traffic Generators and Attractors Each major traffic generator	17,100
	D. Port, Aviation, and Port of Miami Sub-Elements	
MP15	1. Major Aviation Facilities - Future Improvements Map Each Facility	17,100
MP16	2. Aviation Facility Improvements Each improvement project line item	17,100
MP17	3. Port of Miami River - Future Land Use Map	(Same as LUP Map II.A.1)
MP17A	4. Port of Miami 5 year or 10 year Plan map	17,100
	E. Capital Improvements Elements (CIE)	
MP18	1. Each proposed project line item	17,100
MP19	2. Urban Infill or Concurrency Exception Area Maps	51,300
	F. All Elements (including A-E above)	
MP20	1. Each Level of Service (LOS) Standard or DRI Threshold (F.S.380) - addressing goal, objective, policy, or map	51,300
MP21	2. Each Non LOS Standard - addressing goal, objective or policy	17,100
MP22	3. Each monitoring measures item	10,260
MP23	4. Each other text change proposal item (up to 5 sentences)	17,100
MP24	5. Each other map change proposal or item	17,100
MP25	6. One or more non-LUP Map amendment proposals requested for processing concurrently with an application to approve or amend a DRI development order pursuant to Sec. 2-116.1(5)(a), Code of Miami-Dade County, Florida. This fee shall be charged only when a LUP Map amendment is not requested, and a fee is not charged, pursuant to par. II.A.1, above.	34,200

All above fees include any corresponding changes to other Plan Elements, or components thereof, required for internal consistency.

In the event that the applicant withdraws the application for amendment prior to the deadline established in Section 2-116.1(8), Code of Miami-Dade County, amendment fees paid shall be refunded.

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In the event that the Board of County Commissioners fails to approve transmittal of a non-small scale amendment application to the State Land Planning Agency per Sec. 2.116.1(3)(g) of the Code of Miami-Dade County, or the applicant withdraws the application or any portion thereof after the full refund deadline referenced above, but prior to transmittal action by the Board of County Commissioners, 1) twenty-five (25%) percent of the department's CDMP amendment fees paid shall be refunded.

The applicant shall not be authorized, subsequent to the "transmittal" hearing held by the Board of County Commissioners, to receive any refund of application fees.

County proprietary departments shall pay required fees at the time of application except that (a) during a regular annual update to the CIE, a single fee of \$11,400 shall be charged to the department for one or more changes to a Schedule of Improvements table; (b) fees shall not be charged to such departments for a major Element update to implement an Evaluation and Appraisal Report (EAR); and (c) the fee for a major update or revision to a Plan Element required by a proprietary department at a time other than during an EAR-based CDMP amendment cycle shall be \$57,000 paid at the time of application filing, with any costs incurred by the Department of Planning and Zoning in excess of the initial filing fee to be paid by the applicable department.

III. PROPOSALS FOR MUNICIPAL BOUNDARY CHANGES/INCORPORATION

For review of proposals for municipal boundary changes or incorporation, the following charges shall be made, in addition to the notice to property owners and election costs specified in Section 20-4 and Section 20-9 of the Code of Miami-Dade County:

Size of Area (gross acres) Subject to Proposed Boundary Changes/Incorporation Fee	
Under 1.0	\$ 513
1.1 - 5.0	1,026
5.1 - 20.0	2,052
20.1 - 100.0	2,565
100.1 - 200.0	3,078
200.1 - 400.0	3,705
400.1 - 640.0	3,990
640.1 and above	5.13/acre

The applicant shall pay the review fee to the Director of Planning and Zoning following transmittal of the proposal by the Clerk of the Board of County Commissioners to the Planning Advisory Board, pursuant to Section 6 of the Charter of Miami-Dade County or Section 20-6 of the Code of Miami-Dade County, and prior to the initiation of any review of the proposal by County staff.

No review fees shall be refunded after the County has initiated the review of the proposal.

IV. PREPARATION OF SPECIAL PROJECTS, STUDIES, REPORTS, OR PROVISION OF DATA

For special studies, reports or file research requested by non-Miami-Dade County entities that are not prepared as part of the regular work program of the Department of Planning and Zoning, the requesting entity shall pay the following charges:

A. Graphics Services

1. Actual salary costs of personnel involved in providing services in effect at time of activity, and
2. Graphics materials used at estimated cost (unless supplied by entity requesting services), and
3. Department overhead operating costs equal to 7 times personnel's salary costs identified in 1 above.

B. Non-Graphics Services

1. Actual salary of personnel providing services in effect at time of activity, and
2. Department personnel support and overhead operating costs equal to 1.0 times personnel's salary costs identified in IV.B.1. above.

The Director of the Department of Planning and Zoning, or his or her designee, is authorized to administer these professional service charges through letters of agreement with non-County entities requesting such services.

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**V. CERTIFICATE OF USE (C.U.) AND TEMPORARY
CERTIFICATE OF USE (T.C.U.)**

The following original fees shall be paid for all uses. The indicated renewal fee applies to those uses, which are required to be renewed annually by Code or by Resolution. All non-renewable uses are issued permanent use certificates which shall remain valid for an unlimited time, unless revoked for cause, or abandoned, provided there is no change of use, ownership, or name, or that there is no enlargement, alteration or addition in the use or structure. An "up front" processing fee equal to 50% of the total C.U. fee shall be assessed at the time of filing an application. The processing fee is non-refundable but shall be credited towards the final C.U. fee.

A. RESIDENTIAL		<u>Fee</u>	<u>Renewal Fee</u>
	Apartments, hotels, motor hotels and all multiple family uses per building		
C003	4 - 50 units	\$85.13	
C021	51 - 100 units	101.28	
C022	101 - 200 units	115.96	
C023	201 or more units	132.10	
C004	Private school, charter schools, day nursery, Convalescent and nursing	(Renewal Fee Code: R101, and R102)	
C040	home, hospital, Assisted Congregate Living Facilities (ACLF) and	(Renewal Fee Code: R104, and R111)	
C041	developmentally disabled home care	(Renewal Fee Code: R110)	\$73.39
C042/ R124	Home Office	36.70	22.02
B. BUSINESS, WHOLESALE AND RETAIL			
C005	All uses, except the following:		
	Per sq. ft. of business area	0.04	
	Minimum	139.44	80.73
C006 R107	Automobile, recreational vehicle, boat, truck, etc., rental or sales from open lot or combination open lot and building	139.44	
	Per sq. ft. of business area	0.04	
	Minimum	139.44	234.84
C026 R308	Change of owner of restaurant liquor/beer/wine/ in conjunction with restaurants, grocery stores, etc.	139.44	80.73
C007	C. INDUSTRIAL		
	All uses, except the following:		
	Per sq. ft. of business area	0.04	
	Minimum	139.44	80.73
C008	Automobile used parts yard, commercial incinerators, junkyards, slaughterhouses, bulk storage of petroleum products, trailer parks, tourist camps, utility plants of 30,000 sq. ft. or less	(Renewal Fee Code: R112, R118, R119, and R120)	0.03 234.84

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		<u>Fee</u>	<u>Renewal Fee</u>
	Per sq. ft. of business area		
	Minimum	647.28	234.84
C501	Automobile used parts yard, commercial incinerators, junkyards, slaughterhouses, bulk storage of petroleum products, trailer parks, tourist camps, utility plants over 30,000 sq. ft. (Renewal Fee Code: R501)	924.68	342.12
D. UNUSUAL USES, SPECIAL PERMITS, BUSINESS AND INDUSTRIAL USE VARIANCES			
C009/ R122	All unusual uses, except the following:	\$324.38	\$246.58
A026/ R121	Churches	139.44	73.39
C010	Airports, racetracks, stadiums (Renewal Fee Code: R106, and R116)	647.28	234.84
C011	Cabaret, nightclub, liquor package store (Renewal Fee Codes: R301, R302, and R304)	428.58	388.96
C012	Rock quarries, lake excavation and/or filling thereof (Renewal Fee Code: R117) Minimum	509.31 509.59	246.58
C013	Circus or carnival (per week) and special events	271.54	271.54
C014	Open lot uses (Renewal Fee Code: R113)	193.74	154.12
C032	Lot clearing, sub-soil preparation (Renewal Fee Code: R123)	161.45	146.78
E. AGRICULTURAL			
C027	All uses, except as otherwise listed herein (Renewal Fee Code: R105)	193.74	183.47
F. TRAILER USE CERTIFICATES			
Covers administrative and initial field inspection cost for all types of construction site field offices. Fee also covers cost of site plan review.			
C015	(1) Mobile homes approved for temporary use during construction of a residence (Section 33-168, Code of Miami-Dade County)	264.20	264.20
C016 C030	(2) Mobile homes or modular units approved for commercial purposes or development projects, including watchman's quarters and temporary sales offices	540.13	513.71
C031	(3) Construction field offices	183.47	183.47
X010	(4) Cash escrow processing fee	146.78	
X011	(5) Mobile home tag deposit	36.70	
X029	(6) Cash escrow processing (balloons)	73.39	
X025	(7) Cash escrow (demo)	293.55	

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		<u>Fee</u>	<u>Renewal Fee</u>
G. MAXIMUM FEE			
C500	The maximum fee for a CU provided no violation exists at the time of the CU.	924.68	
H. CHANGE OF USE, BUSINESS OWNERSHIP OR NAME			
	When there is a change of use, business ownership, or name, the fee shall be the original fee listed for the use proposed.		
I. REFUNDS			
	No refunds shall be made of fees paid for use permits. In case of error, adjustments may be made by the Director of the Department of Planning and Zoning.		
ZDB1	J. OCCUPANCY WITHOUT A CU		
	(In violation)	\$231.90	
		Plus a double CU fee	
A069 MP40	K. FAILURE TO RENEW CU(s) or Temporary Certificate of Use TCU(s) not renewed on or before the renewal or expiration date will be assessed a \$220.16 violation fee plus a double CU or TCU TCC fee.		
L. TEMPORARY CU "UP FRONT" FEE			
C033	When the TCU application is received, the applicant shall pay an "up-front" processing fee equal to \$36.70. This processing fee is not refundable. This fee shall be deducted from the total cost of the TCU.		
C024	M. CU AND TCU, INSPECTION FEE		
	When an inspection is necessary prior to the issuance of a CU or, TCU, an inspection fee of \$86.97 shall be charged for each inspector who is required to make a field inspection. Temporary CUs will be charged at a fee equal to the final CU cost in addition to the inspection fee. This fee will be required regardless of the length of time the TCU is needed: up to ninety (90) days for CUs and up to sixty (60) days for TCUs.		
C034	N. CU RE-INSPECTION FEE		
	When extra inspection trips are necessary due to 1) wrong address being given on call for inspection, 2) required corrections not being made or completed at time specified or 3) failure to provide access to the property or use, a fee of \$86.97 for each inspector who must return shall be charged.		
O. ALCOHOL FEES AND RENEWAL FEES		<u>Fee</u>	
R300	Bar/Lounge	80.73	
	Liquor Package Store, Cabaret nightclub, (Refer to C011)	388.96	
R306	Restaurant with Liquor and/or Beer and Wine	80.73	
R308	Other Alcoholic Beverage uses not listed	80.73	
R303	Outdoor Patio	234.84	
R305	Private Club: Liquor and/or Beer and Wine	234.84	
R307	Restaurant and Lounge/Bar	161.45	
P. CERTIFICATION OF RESIDENCE			
	Ordinance No. 08-133 applies to all residential properties in unincorporated Miami-Dade County acquired through a Certificate of Title (Foreclosures and Judgments). The Ordinance requires the title holders of foreclosed properties obtain a Certificate of Use (CU) prior to offering the property for sale, transfer or alienation.		

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		<u>Fee</u>
C300	Single-family homes, condominiums, townhouses and duplexes Upfront fee assessed at the time of filing an application \$257.50. The fee is non-refundable but shall be credited towards the final	309.00
C301	Resubmittal	51.50
 VI. ZONING APPLICATION FEES:		
<p>All application fees shall be paid in total, at the time of filing of the application, and no total fee shall be credited or refunded except when adjustment is warranted or deemed necessary due to departmental error. A refund of fifty percent (50%) of an original application fee may be refunded upon the withdrawal of an application when the written request for withdrawal is received within 60 days of the date of application. In no event, however, shall an appellant of a Community Zoning Appeals Board decision be entitled to a refund of the appeal fee.</p>		
Z999	In addition to the zoning fees set forth below, the following items shall be assessed a fee of \$0.73 cents per notice for each additional notice mailed beyond a 500' radius. These fees shall be assessed for every occasion on which notices are mailed.	
A. PUBLIC HEARING, ADMINISTRATIVE MODIFICATIONS AND REFORMATION FEES		
Z100 Z101	Except as otherwise provided in B. through F. below, for every application for a zoning change, or other zoning application, where a public hearing is required to be held and for every application where notices and advertisement are required, there shall be paid to the Department of Planning and Zoning for the processing of each and every application, a minimum fee of 1,100.81 or 2,201.63 if the application is the result of a violation. The exact amount of each and every public hearing application fee is established by the addition of the following fees:	
Z104	Zone Change to AU/GU/RU1/RU2/RUIZ/EU/RU-1M (a)/RU-IM (b)	<u>Fee</u> \$1,467.75
Z114	Zone Change to RUTH/MULTI-FAM/PAD	2,201.63
Z124	Zone Change to RU-5/RU-5A/OPD	2,935.50
Z134	Zone Change to BU	4,403.25
Z144	Zone Change to IU	3,669.38
Z115	Use Variance-AU/GU/RU-1/RU-2/RUIZ/EU	2,201.63
Z125	Use Variance-RUTH/MULTI-FAM/PAD	3,669.38
Z135	Use Variance-RU-5/RU5A-OPD	5,137.13
Z145	Use Variance-BU	5,137.13
Z155	Use Variance-IU	4,403.25
Z972	Non-Use Variance or Administrative Site Development Option (Residential)	733.38
Z973	Non-Use Variance or Administrative Site Development Option (Commercial, Industrial, Office)	1,467.75
Z974	Special Exception	2,935.50

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		<u>Fee</u>
Z975	Modify/Delete	1,467.75
Z976	Unusual Use	2,935.50
	(1) Residential:	
Z977	Site Plan Review	1,467.75
		<u>Fee</u>
Z978	Size of Property: 733.88 per 10 acres or portion thereof	\$733.88
Z979	Number of Units: 366.94 per 15 units or portion thereof	366.94
	(2) Commercial:	
Z980	Site Plan Review	2,201.63
Z981	Size of Property: \$880.65 per 10 acres or portion thereof	880.65
Z982	Size of Building: \$293.55 per 5,000 sq. ft. or portion thereof	293.55

**B. NON-USE VARIANCE or ADMINISTRATIVE SITE DEVELOPMENT OPTION (ASDO)
PUBLIC HEARINGS (RESIDENTIAL/ONE LOT)**

Z983 For every application for a non-use variance or ASDO for the new construction of, or addition to, a
Z984 single family residence (one lot maximum) or duplex (one lot maximum), there shall be paid to the
Department of Planning and Zoning a fee of \$1,614.53 (\$1,908.08 if the application is the result of a
violation).

C. UNUSUAL USE - MOBILE HOME AS A WATCHMAN'S QUARTERS

Z102 For every application for an unusual use for a trailer as a watchman's quarters, there shall be paid to
Z103 the Department of Planning and Zoning a fee of \$1,614.53 (\$1,908.08 if the application is the result of a
violation).

**D. PUBLIC HEARINGS FOR PRIVATE SCHOOLS, HOUSES OF WORSHIP, ACLF, NURSING HOMES
AND CONVALESCENT HOMES**

Z985 For every public hearing application for the above uses, there shall be paid to the Department of
Z986 Planning and Zoning a fee of \$2,935.50 (\$3,669.38 if the application is a result of a violation).

E. UNUSUAL USE-LAKE EXCAVATION

Z987 For every application for an unusual use for a lake excavation, there shall be paid to the Department of
Z988 Planning and Zoning a minimum of \$733.88 (\$1,078.80 if the application is the result of a violation). The
exact amount of each and every lake excavation public hearing fee is established by the addition of the
following fees:

Z989	Site Plan Review	1,100.81
Z990	10 acres or portion thereof of water surface area	308.23

F. NON - USE VARIANCE-SIGNS

Z997 For every application for a non-use variance for the installation of a sign(s), there shall be paid to the
Z998 Department of Planning and Zoning a fee of \$2,201.63 (\$2,935.50 if the application is the result of a
violation).

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G. REVISIONS TO PUBLIC HEARING PLANS

Z116 Submittal of the first revised plan will be processed by the Department of Planning and Zoning at no
Z117 additional cost to the applicant. Subsequent revisions will be processed at an additional charge of
 \$880.65 (or \$1,174.20 if submitted 30 days or less prior to hearing) per revised plan and shall be paid in
 total at the time of submittal to the Department of Planning and Zoning.

H. REVISIONS OF LEGAL DESCRIPTION

Fee

Rework of a legal description as a result of revisions, corrections, \$618.00
 inconsistencies and/or missing items.

I. APPEALS OF COMMUNITY ZONING APPEALS BOARD DECISIONS

Z500 For every application for an appeal of a decision of the Community Zoning Appeals Board to the Board
 of County Commissioners, there shall be paid to the Department of Planning and Zoning for the
 processing of each and every application, a fee of \$1,100.81, to be paid at the time of application. Site
 plan modifications, where permitted, to appeal requests will be processed at an additional cost of
 \$880.65 (or \$1,174.20 if submitted 30 days or less prior to hearing) per revised plan.

J. ENTRANCE FEATURE APPLICATION FEES

Z300 For every administrative application for an entrance feature, there shall be paid to the Department of
Z301 Planning and Zoning, for the processing of each and every application, a fee of \$733.88 (or \$1,467.75 if
Z303 the application is the result of a violation). All such fees shall be paid, in total, at the time of the filing of
 the application, and no fee shall be credited or refunded. First plan revision will be processed at no
 charge; subsequent revisions will be processed at \$321.88 each.

K. APPEALS OF ENTRANCE FEATURE DECISIONS

Z302 For every application for an appeal of an entrance feature decision by the Miami-Dade County Plat
 Committee to the Community Zoning Appeals Board by an aggrieved property owner in the area, there
 shall be paid to the Department of Planning and Zoning, for processing of each and every application, a
 fee of \$513.71, to be paid at the time of application. Pursuant to the provisions of Section 33-311(c)(2),
 an appeal by an aggrieved applicant shall be by the filing of a de novo application for public hearing
 before the Community Zoning Appeals Board, with the fee to be paid subject to the public hearing
 application fee provisions herein.

L. ADMINISTRATIVE ADJUSTMENT APPLICATION FEES

Any variance involving:

Z203	carport [max. 200 sq. ft.]	403.64
Z204	Utility shed [max. 100 sq. ft.]	403.64
Z205	Fence/wall	403.64
Z208	Storage of boat/RV	403.64
Z209	Interior/exterior integration area	403.64
Z211	Setback adjustments for attached/detached structure(s):	770.57
Z217	Any administrative adjustment involving a tennis court, swimming pool or other recreational use	954.04
Z219	Any adjustment for the construction of a new residence	1,240.25
Z220	Other adjustments such as, but not limited to, lot area, lot frontage, lot coverage, etc.	954.04
Z221	Only one fee shall be assessed; should an application involve two (2) or more adjustments of a different category, the greater shall apply. For any application where a notice of violation has been	

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issued, an additional fee of \$293.55 shall be assessed.

Z202 M. APPEALS OF ADMINISTRATIVE ADJUSTMENT DECISIONS

For every application for an appeal of an administrative adjustment decision of the Department of Planning and Zoning to the Community Zoning Appeals Board by any aggrieved property owner in the area, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a fee of \$836.35, to be paid at the time of application. Pursuant to the provisions of Section 33-311(c)(2), an appeal by an aggrieved applicant shall be by the filing of a de novo application for a public hearing before the Community Zoning Appeals Board, with the fee to be paid subject to the public hearing application fee provisions herein.

Z600 N. APPEALS OF ADMINISTRATIVE DECISIONS OF DIRECTOR AND AMENDMENTS TO ZONING REGULATIONS

For every application, except for appeals of the issuance of a rockmining certificate of use pursuant to Article XI, Chapter 33, of the Miami-Dade County Code, for an appeal of the Department of Planning and Zoning Director's Administrative Decision relative to matters by any aggrieved property owner in the area concerned, or by any aggrieved applicant, or for any application for zoning hearing to the zoning regulations, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a fee of \$1,100.81, to be paid at the time of application. For any appeal of a decision of the Director in connection with the issuance of a rockmining certificate of use pursuant to the Rockmining Overlay Zoning Area in Chapter 33, of the Code of Miami-Dade County (ROZA overlay), the fees associated with such appeal shall be waived.

Z991 O. APPEALS OF ADMINISTRATIVE DECISIONS OF THE EXECUTIVE COUNCIL

For every application for an appeal of the Miami-Dade County Executive Council's (Development Impact Fee Committee) Administrative Decision by any aggrieved property owner in the area concerned, or by any aggrieved applicant, the appellant shall pay to the Department of Planning and Zoning, for the processing of each and every application, a fee of \$513.71, to be paid at the time of application.

Z602 P. SEVERABLE USE RIGHTS

Application fee for use of severable use rights as provided by ordinance.

(1) Basic application fee per bonus development "receiver" site 733.88

Z703 Q. ADMINISTRATIVE SITE PLAN REVIEW FEE (RESIDENTIAL)

For every application for an administrative review of site plans for residential use where such site plans do not require approval at a public hearing, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a minimum fee of \$1,467.75.

Z704 The exact amount of each and every administrative site plan review fee is established by the addition of the following fees: \$733.88 per 10 acres or portion thereof, and \$366.94 per 15 units or portion.

Z706 Submittal of the first revised plan will be assessed by the Department of Planning and Zoning at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of \$880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

Z707 R. ADMINISTRATIVE SITE PLAN REVIEW FEE (COMMERCIAL)

For every application for an administrative review of site plans for commercial use where such site plans do not require approval at a public hearing, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a minimum of \$2,201.63.

Z708 The exact amount of each and every administrative site plan review fee is established by the addition of the following fees: \$880.65 per 10 acres or portion thereof, and \$293.55 per 5,000 sq. ft. or portion thereof.

Z711 Submittal of the first revised plan will be processed by the Department of Planning and Zoning at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of \$880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

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S. ADMINISTRATIVE LAKE PLAN REVIEW FEE

Z800 For every application for an administrative review of lake plans where such lake plans do not require approval at
Z801 a public hearing, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a minimum of \$1,100.81. The exact amount of each and every administrative lake plan review fee is established by the addition of the following fee: \$308.23 per 10 acres or portion thereof of water surface area.

Z711 Submittal of the first revised plan will be assessed by the Department of Planning and Zoning at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of \$880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

Z947 T. CLASS I PERMITS

For every review of a Class I permit application, there shall be paid at time of application to the Department of Planning and Zoning, a fee of \$146.78.

Z948 U. CLASS IV PERMITS

For every review of a Class IV permit application where a zoning hearing is not required, there shall be paid at the time of application to the Department of Planning and Zoning, a fee of \$146.78.

Z911 V. OTHER PROCESSING AND RESEARCH FEES

1) For each and every request for a Hearings Pre-Evaluation, there shall be paid to the Department of Planning and Zoning a fee of \$51.50.

ZR53 2) In addition, the Department of Planning and Zoning may charge processing costs equal to actual staff time and related costs for matters which involve research, including review of legal agreements, distribution of zoning agenda listings to subscribing members of the public, letters reflecting preliminary assessment of a potential zoning related matter or matters involving platting inquiries, release of Unity of Title (U.T.) trending determinations, research of impact fees per folio number, etc. A minimum fee of \$110.09 shall be charged. All Plat applications will be charged a total of \$360.50 per application. Subsequent submittals will be processed at a fee of \$206.00.

3) For each and every Pre-Purchase Inspection Service Request, the Department of Planning and Zoning shall be paid a fee of \$309.00 for residential properties and \$360.50 for commercial properties.

Z992 W. GOVERNMENTAL FACILITIES

For each and every application for a public hearing for a governmental facility, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a fee of \$1,834.69.

Z994 X. SHORELINE APPLICATIONS

For each and every application for Shoreline Review there shall be paid to the Department of Planning and Zoning, for costs associated with processing said application, a fee as follows:

		<u>Fee</u>
	1. DETERMINATIONS (Developmental Impact Committee Executive Council)	
MP61	a. NEED FOR COMPLIANCE	\$257.50
MP62	b. EXEMPTIONS	601.78
MP63	c. VESTED RIGHTS	601.78
MP30	2. APPLICATION FEE (BASIC) (Applies to all development actions requiring Committee review) (Plat review subject to application fee only)	1,100.81
MP42	3. PLAN REVIEW (BASIC) (Site plan review)	1,467.75

**Department of Planning & Zoning
Fee Schedule**

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		<u>Fee</u>
	4. MARINE CONSTRUCTION	
MP65	Marinas - 50 Boat Slips & over	\$733.88
MP66	All Other Construction	234.84
	Y. SUBSTANTIAL COMPLIANCE DETERMINATION	
Z995	For each and every application for a substantial compliance determination, there shall be paid to the Department of Planning and Zoning for the review of every application, a fee of \$1,467.75 for residential and \$2,201.63 for commercial/industrial/office uses. First plan revision will be processed at no charge, subsequent plan revisions will be assessed a fee of \$880.65 each.	
Z965		
Z510		
	Z. ZONING KIT AND SUBSCRIPTIONS	
Z921	For each and every subscription request for Zoning agendas, there shall be paid to the Department of Planning and Zoning, an annual subscription fee of \$220.16.	
	AA. ZONING LOGBOOK AND AGENDA SUBSCRIPTION	
Z931	For each and every subscription request for copies of the zoning logbook and each agenda of monthly hearing files, there shall be paid to the Department of Planning and Zoning, an annual subscription fee of \$110.09.	
	BB. HEARING TAPES	
Z996	For the preparation of a copy of a hearing tape upon request, for each and every tape requested, there shall be paid to the Department of Planning and Zoning, a fee of \$36.70.	
	CC. RE-ADVERTISEMENT AND RE-NOTIFICATION FOR DEFERRED OR REMANDED HEARING APPLICATIONS	
ZR67	For each and every zoning hearing application that is deferred or remanded to a date not yet advertised, there shall be paid to the Department of Planning and Zoning, a fee based on the actual cost of re-advertisement and re-notification, plus \$64.38 for applications involving Community Zoning Appeals Board. A \$321.88 fee shall be charged for Board of County Commissioners deferral, payable to the Board of County Commissioners.	
	VII. ZONING INSPECTION FEE	
	A. INSPECTION FEE	
Z068	All inspections required as a result of a building permit will be assessed this fee. In addition, this zoning inspection fee will be tied to all completion holds. When extra inspection trips are necessary due to 1) wrong address being given on call for inspection, 2) required corrections not being made or completed at time specified, or 3) failure to provide access to the property use, a fee of \$86.97 for the inspector to return shall be charged.	
ZR60		
	B. INSPECTIONS REQUIRING OVERTIME	
Z069	Charges for zoning inspections, which are requested in advance and which require that employee work overtime will be at a rate of \$96.56 per hour and in accordance with applicable employee contracted bargaining agreements.	
ZR62		

**Department of Planning & Zoning
Fee Schedule**

VIII. GENERAL INFORMATION

A. CONCURRENCY REVIEW

CN01 1. A fee of six (6%) percent (for concurrency review) of the total permit fee, CU or zoning application fee, will be added to original fees where a concurrency review was performed.

CN02 2. Concurrency Information Letters: Fees for Concurrency Information Letters shall be as follows to cover the cost of preparing informational letters.

MP27 Minor Letter: \$100.00
These require routine to moderate research and analysis, standard preparation and processing time.

MP57 Major Letter: \$200.00
These require extraordinary research and analysis, and/or special preparation and handling.

B. IMPACT FEES

Impact Fees are assessed on certain building permits, including re-application on expired permits (contact the Impact Fee Section for details on these fees).

C. PREPARATION OF CERTIFIED RECORDS FOR COURT APPEALS

For the purpose of court appeals, wherein the Director of the Department of Planning and Zoning is requested to make available the records upon which the decision of the Board of County Commissioners or Community Zoning Appeals Board or other administrative board is based, there shall be paid to the Department of Planning and Zoning, for the preparation of a certified copy of the records, a fee of \$403.64, to be paid at the time of request.

D. COPIES OF DEPARTMENTAL RECORDS, VERIFICATION OF DOCUMENTS AND RESEARCH OF PLANS (EXPANDED)

		<u>Fee</u>
ZR49	Plan reproduction from microfilm or document larger than 14 inches by 8 1/2 inches per sheet	\$7.34
X047	Reproduced records – per page (also refer to pg. 13, other Processing Fee)	0.20
X030	Double sided copy - per page	0.26
	Certified copies in addition to photocopy - per page	1.29
	Official copy of CU record	12.88
	Verification of legal description on documents prepared for recordation	12.88
RS23	Digital Maps, scanned images	36.70
	Minimum	9.18
	Special map requests	77.25
X006	Notary public service - per document	1.29
	Minimum	0.32
ZR52	Research and ordering plans	7.34

E. FEES BASED ON ESTIMATED COST - DOCUMENTATION REQUIREMENTS

The Department may require the permit applicant to submit appropriate documentation as proof of estimated cost of construction used to compute permit fees.

**Department of Planning & Zoning
Fee Schedule**

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F. PUBLICATIONS

The Department gathers and analyzes data about land use and population patterns within Miami-Dade County. These publications are available as priced, plus postage and handling if mailed in the United States. The department also publishes other documents related to the maintenance and update of the CDMP, including the continuing amendment cycles, and other specialized reports and documents.

G. LATE PAYMENT CHARGES ON UNPAID AMOUNTS DUE TO THE DEPARTMENT OF PLANNING AND ZONING

Billings covered by contracts, agreements, or other formal arrangements for services rendered by the department are due within 45 days from the date of the invoice. Full payment of the account balance must be received by the past due date set forth on the invoice. A monthly late payment charge will be assessed on any outstanding balance at the rate of 10% thereafter, until payment is received in full.

H. SURCHARGE

**SUR 8
SUR-1**

A zoning fee surcharge of eight percent on zoning fees was implemented for seven years beginning on October 1, 2003.

I. IMAGES – ON LINE

The department provides imaged records on line relating to land use files and are available using the established fees.

J. Conversion of Documents to Images (scanning) – Charge per Page

Fee

**X060
X061
X063**

i. Letter Size	\$0.26
ii. Legal Size	0.30
iii. E-Size	1.02

K. REFUNDS

A full refund less \$51.50 of the application/permit fee paid shall be granted to a customer who requests a refund provided:

- 1) That the refund amount is greater than \$51.50; and
- 2) That the department receives a written request from the customer prior to the application/permit expiration date; and
- 3) That the customer submits with such request the applicant's validated copy of such application/permit

IX. DEVELOPMENT IMPACT COMMITTEE LARGE SCALE APPLICATIONS

MP29

For each and every application for a Developmental Impact Committee Large Scale Application there shall be paid to the Department of Planning and Zoning, for costs associated with said application, a fee as follows:

A. BASIC FEE: \$8,366.18 Site Plan Review, District Boundary Change, DRI Development Order, or DRI Substantial Deviation Determination, Rapid Transit and Essentially built-out DRI.

MP292

\$12,769.43 Applications requesting two or more of the above

**Department of Planning & Zoning
Fee Schedule**

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ZE001 B. SIZE OF APPLICATION: Applied to all Applications (total net acreage):

0-19.9 \$1,099.35	20-29.9 \$1,889.00	30-39.9 \$2,778.46	40-49.9 \$3,568.11
50-69.9 \$4,357.75	70-89.9 \$5,263.35	90-119.9 \$6,060.34	120-159.9 \$6,935.12
160-239.9 \$7,732.11	240-319.9 \$8,521.76	320-399.9 \$9,418.56	400-479.9 \$10,208.21
480-559.9 \$11,107.93	560-over \$11,887.31		

ZE002 C. NUMBER OF UNITS: Applied to all Residential Site Plan Reviews (including mobile homes):

0-274 \$1,099.35	275-299 \$1,687.91	300-324 \$2,282.36	325-349 \$2,879.73
350-399 \$3,475.63	400-449 \$4,071.54	450-524 \$4,660.11	525-599 \$5,305.92
600-699 \$5,860.73	700-799 \$6,447.83	800-949 \$7,043.74	950-1099 \$7,648.45
1100-1399 \$8,235.55	1400-over \$8,824.11		

ZE003 D. FLOOR SPACE: Applied to Office, Business, Industrial, et al., Site Plan Reviews:

0-124,999 \$1,099.35	125,000-149,999 \$1,981.46	150,000-174,999 \$2,981.01
175,000-199,999 \$3,954.12	200,000-224,999 \$4,861.19	225,000-249,999 \$5,843.12
250,000-274,999 \$6,750.19	275,000-299,999 \$7,732.11	300,000-349,999 \$8,722.84
350,000-399,999 \$9,621.11	400,000-449,999 \$10,620.64	450,000-499,999 \$11,510.10
500,000-599,999 \$12,493.49	600,000-over \$13,482.75	

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

- ZE010** **E. ADDITIONAL SITE PLANS: \$2,376.29 /each**
- ZE020** **F. ADDITIONAL DISTRICT BOUNDARY CHANGES: \$1,183.01 /each**
- ZE030** **G. SUPPLEMENTAL Development of Regional Impact Fee**
\$11,887.31- Development Order
- H. CHARTER SCHOOLS**
- Z727** Basic fee \$2,201.63
- Z728** Size of property (\$880.65– per 10 acres or portion thereof)
- Z729** Size of buildings (\$293.55 per 5,000 sq. ft. or portion thereof)
- Z731** \$880.65 per revised plan submitted (first revision is processed at no charge)
- I. NOTICES**
- Additional cost of mailing notices will be assessed on all Essential Built-Out DRI and Charter School applications.
- X. VESTED RIGHTS/TAKINGS FEE**
- For each and every application for a vested rights determination, there shall be paid to the Department of Planning and Zoning, for costs associated with the application, a fee as follows:
- MP31** **A. SECTION 2-114.1 - MIAMI-DADE COUNTY CODE - VESTED RIGHTS/TAKING-BASE FEE**
- \$1,864.04 (whichever is less)
\$1,864.04 (flat fee) for all other uses
- SECTION 2-114.2, 2-114.3, or 2-114.4 - MIAMI-DADE COUNTY CODE - VESTED RIGHTS**
- \$491.70 Permit
\$1,114.03 Resolution - Board of County Commissioners' Action
- B. VESTED RIGHTS/TAKINGS -- SIZE OF APPLICATION**
- MP75** **SECTION 2-114.2 - MIAMI-DADE COUNTY CODE - SUPPLEMENTAL VESTED RIGHTS**
- | | | |
|--------------------------|-------------------------------|---------------------------------|
| 0-10 ACRES
\$1,501.51 | 10.1-50.0 ACRES
\$2,421.79 | 50.1 ACRES – OVER
\$3,268.68 |
|--------------------------|-------------------------------|---------------------------------|
- MP76** **SECTION 2-114.3 - MIAMI-DADE COUNTY - REAFFIRMATION OF VESTED RIGHTS STATUS**
- | | | |
|------------------------|-------------------------------|-------------------------------|
| 0-10 ACRES
\$959.91 | 10.1-50.0 ACRES
\$1,815.61 | 50.1 ACRES-over
\$2,719.75 |
|------------------------|-------------------------------|-------------------------------|
- MP77** **SECTION 2-114.4 - MIAMI-DADE COUNTY CODE - MODIFICATION TO A PREVIOUSLY VESTED PLAN**
- | | | |
|------------------------|-------------------------------|---------------------------------|
| 0-10 ACRES
\$959.91 | 10.1-50.0 ACRES
\$1,815.61 | 50.1 ACRES – OVER
\$2,719.75 |
|------------------------|-------------------------------|---------------------------------|

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

XI. EXTENSION OF CAPACITY RESERVATION

MP34 For each and every application for an extension of capacity reservation, there shall be paid to the Department of Planning and Zoning a fee as follows:

SECTION 33G-6 MIAMI-DADE COUNTY CODE
\$1,864.04

EX34 For a single period, two (2) year extension pursuant to Ordinance # ; 79.00 or 10% of the initial fee, whichever is greater.

XII. APPEALS OF PLAT COMMITTEE DECISIONS

MP35 For each and every application for an appeal of a Plat Committee Decision [Section 28-7(F)], there shall be paid to the Department of Planning and Zoning a fee as follows:

\$911.48 flat fee

XIII. APPEALS OF IMPACT FEE ASSESSMENTS: SECTION 33E-15 (ROAD); SECTION 33I-13 (POLICE); SECTION 33J-14 (FIRE); SECTION 33H-16 (PARK) AND SECTION 33K-14 (SCHOOL- MIAMI-DADE COUNTY CODE)

MP33 For each and every application for an appeal of the above listed impact fee assessments, there shall be paid to the Department of Planning and Zoning a fee as follows:

\$209.89 per single family residential unit up to four units

Over four units \$911.48 flat fee

\$911.48 flat fee all other applications

XIV. ADJUSTMENT OF LANDSCAPING REQUIREMENTS APPLICATION FEES

MP32 For every application for an adjustment of landscaping requirements, there shall be paid to the Department of Planning and Zoning, for the processing of each and every application, a fee as follows:

\$209.89 per single family residential unit up to four units

Over four units \$911.48 flat fee

\$911.48 flat fee all other applications

XV. LAKES AND LANDFILLS

CO12 Original permit (CU) fee for new Lakes and/or Landfills \$509.31

CO29 Renewal of permits (CU) for Lakes and/or Landfills including Rockmining Uses located either outside or inside the boundaries of the Rockmining Overaly Zoning Area (ROZA) \$258.32

CO42 Original permit (CU) fee for new Lakes and/or Landfills including Rockmining Uses located inside the boundaries of the Rockmining Overaly Zoning Area (ROZA) \$1,609.38.

CO43 The exact amount of each and every administrative lake and landfill plan review fee inside the ROZA is established by the addition of a fee equivalent to the cost of each advertisement in both a newspaper of general circulation with over 100,000 subscribers and in an additional 5 newspapers, as required pursuant to the ROZA regulations within the Code of Miami Dade County.

XVI. ZONING PLANS PROCESSING FEE

A. INITIAL LANDSCAPE FEE

A246 Residential (single and duplex) \$51.50

A247 Commercial/Industrial and all multi-family residential and all others \$96.56

**Department of Planning & Zoning
Fee Schedule**

B. RE-WORK FEES

A046 A fee of \$110.09 may be charged for failure to make required correction previously indicated.

C. REVISED LANDSCAPING PLANS FEE

A067 Landscaping plan revision after permit is issued shall be subject to a fee of \$122.31.

XVII. ZONING REVIEW FEE ASSOCIATED WITH BUILDING PROCESS

A zoning review fee related to the permitting process such as the zoning plans processing review and the zoning inspection process is being split from the building fee, therefore creating a zoning review fee.

1. REVISED PLANS FEE

A. REVISED PLANS PROCESSING FEE

1. Major plan revision after permit is issued shall be subject to a fee of 50% of the original permit fee up to a maximum of \$1,467.75.

ZR55 2. Minor plan revisions shall be subject to a fee at the rate of \$1.47 per minute of time for each review that takes longer than 5 minutes.

B. "UP-FRONT" PROCESSING FEE

ZR01 When the building permit application is received for the construction of a new Single Family Residence or
ZR02 Duplex, the applicant shall pay an "up-front" processing fee equal to \$0.04 for each square foot or fractional
ZR03 part thereof, or \$0.013 per dollar in estimated value or fractional part when square footage does not apply.
ZR04 When a building permit application is received for a commercial project, the applicant shall pay an "up-front" processing fee equal to \$1.47 per 100 square foot or fractional part or \$0.24 for each \$117.42 of estimated value or fractional part thereof. This processing fee is not refundable, but shall be credited toward the final building permit fee.

C. MINIMUM FEE FOR BUILDING PERMIT

The minimum fee for all building permits is applicable to all items in this section except as otherwise specified. 51.50

(With the exception of fees associated with windows, trusses, doors, skylights and all required shop drawings, which are already included in the basic building permit fee, this minimum fee does not apply to add-on building permit fees issued as supplementary to current outstanding permits for the same job.)

D. NEW BUILDING OR ADDITIONS

	<u>Fee</u>
ZR05 New construction Single Family and Duplex above 1000 sq. ft. – Group I per sq. ft.	\$0.09
ZR06 Prefabricated utility shed with slab (max 100 sq. ft. of floor area). Single Family and Duplex (Group I) - Attached Structures	11.74
ZR07 0 to 100 sq. ft. in floor area.	16.15
ZR08 101 to 300 sq. ft. in floor area.	26.42
ZR09 301 to 500 sq. ft. in floor area.	38.16
ZR10 501 to 1000 sq. ft. in floor area.	68.99
ZR11 Above 1000 sq. ft. per sq. ft.	0.9

**Department of Planning & Zoning
Fee Schedule**

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	<u>Fee</u>
Single Family and Duplex (Group I) Detached Structures	
ZR07	\$16.15
ZR08	26.42
ZR09	38.16
ZR10	68.99
ZR11	0.09
ZR17	0.01
	51.50
	184.94
ZR18	0.014
	68.99
	184.94
ZR19	2.86
ZR20	0.10
ZR63	70.81
ZE63	79.00 or 10% of the initial fee, whichever is greater.
ZR64	83.69
ZE23	79.00 or 10% of the initial fee, whichever is greater.
ZR22	2.14
	51.50
ZR12	51.50
ZR13	51.50
ZR23	3.23
	68.99
ZE23	79.00 or 10% of the initial fee, whichever is greater.
ZR24	0.01
FOR STRUCTURES OF UNUSUAL SIZE OR NATURE AS ARENAS, STADIUMS AND WATER AND SEWER PLANTS THE FEE SHALL BE BASED ON 1/2 OF 1% OF THE ESTIMATED CONSTRUCTION COST	
5. NEW CONSTRUCTION OTHER THAN AS SPECIFIED HEREIN: (WATER TOWERS, PYLONS, BULK STORAGE-TANK FOUNDATIONS, UNUSUAL LIMITED-USE BUILDINGS, MARQUEES, AND SIMILAR CONSTRUCTION)	
ZR68	2.64
	51.50

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

**6. ALTERATIONS AND REPAIRS TO BUILDING, PAVING/RESTRIPIING/RESURFACING/
SEAL COATING, AND OTHER STRUCTURES (EXCEPT GROUP I)**

		<u>Fee</u>
ZR26	For each \$100 of estimated cost or fractional part	0.39
	Minimum Fee	61.65
ZR27	7. MOVING BUILDINGS FOR OTHER STRUCTURES	\$2.94
	For each 100 sq. ft. or fractional part thereof (does not include cost of new foundation or repairs to buildings or structure)	
ZR28	8. SLABS	51.50
	9. FENCES AND/OR WALLS	
	Chainlink	
ZR29	0 - 500 linear ft.	51.50
ZR30	501 - 1000 linear ft.	51.50
	each additional linear ft. over 1000	0.14
	Minimum Fee	51.50
ZR31	Wood each linear ft.	0.21
	Minimum Fee	51.50
ZR32	Concrete each linear ft.	0.35
	10. SWIMMING POOLS, SPAS, AND HOT TUBS	
ZR33	Installation of Swimming Pool/Spa	51.50
ZR34	Repair of Swimming Pool/Spa	51.50
	11. TEMPORARY PLATFORMS AND TEMPORARY BLEACHERS TO BE USED FOR PUBLIC ASSEMBLY	
ZR35	For each 100 sq. ft. or fractional part of platform area	1.61
	Minimum Fee	51.50
ZR36	For each 100 linear feet or fractional part of seats	1.33
	12. SCREEN ENCLOSURES, CANOPIES & AWNINGS	
ZR37	(a) Screen enclosures	
	Each 100 sq. ft. or fraction thereof	2.72
ZR38	(b) Free standing canopies	
	For each \$1,000 of estimated cost or fractional part	2.50
	Minimum Fee	51.50
ZR39	(c) Awnings and Canopies	
	Horizontal projection per sq. ft. area covered	0.03
	Minimum Fee	51.50
	13. SIGN PERMIT FEES	
	(a) Minimum sign fee	51.50
	(b)	

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

		<u>Fee</u>
ZR41	b) Signs-non-illuminated painted wall signs and balloons (per sq. ft.) - illuminated signs under electrical permits	0.39
	c) Mural Signs - original mural sign permit application	360.50
	Subsequent plan revisions	180.25
ZR42	Annual Renewal of Class C signs on or before October 1st of each year (per sign)	51.50
ZR14	Quarterly Renewal of Class A sign (temporary)	\$109.44
ZR15	Annual Renewal of Class C signs (billboards)	51.50
ZR43	14. TIE DOWN Tie Down Inspection Fee: (This does not include installation of meter mounts and service equipment. Separate mechanical, plumbing and related electrical permits are required)	51.50
ZR44	15. SATELLITE DISH All trades each	51.50
	16. ORNAMENTAL IRON	
ZR45	Per sq. ft. coverage Minimum Fee	0.01 51.50
	17. SIGNS & ARCHITECTURAL FEATURES (INDOOR NEONS)	
ZR46	Per sq. ft. of sign Minimum fee	0.39 51.50
ZR47	Repairs and re-connection each	51.50
ZR48	Neon strips each 5 ft. or fractional part Minimum fee	0.73 51.50
	18. All permits for renewals shall be assessed a fee of 50% of the original permit fee (except where the minimum permit fee was assessed) if permit is renewed within 6 months or less. If permit is renewed after 6 months, then 100% of the original fee shall be assessed. In no event shall the fee be less than the minimum fee listed for that permit.	

VIII. CHAPTER 163 DEVELOPMENT AGREEMENTS

MP78 A one-time fee of \$1,287.50 shall be paid to the Department of Planning and Zoning for the initial review of a Chapter 163 Development Agreement.

XIX. FEE FOR MONITORING DEVELOPMENT OF REGIONAL IMPACT AND OTHER MAJOR PROJECTS

ZE060 A. \$257.50 for every status report submittal
ZE065 B. A \$154.50 additional fee shall be paid to the Department for all late submittals of status reports.

XX. HISTORIC PRESERVATION FEES

		<u>Fee</u>
	A. Certificate of Appropriateness (COA)	
	Administrative	No Charge
HP10	Demolition COA	\$500.00
HP15	New Construction	500.00
HP20	Relocation	100.00
HP25	All other HP Board COA's	150.00
HP30	After the Fact Administrative	50.00
HP35	After the Fact HPB Review	300.00

**Department of Planning & Zoning
Fee Schedule**

ATTACHMENT D

		<u>Fee</u>
HP40	B. Certificate to Dig (CTD) Approval Letter	\$250.00
HP50	C. Ad-valorem Tax Abatement Application	250.00
	D. Cultural Resource Assessment (CRA)	
HP60	Initial Review	No Charge
HP65	Site Visit Required (CRA requests from the Office of Community and Economic Development are exempt from this fee)	100.00
	E. Designation Requests	
HP70	Individual Sites	100.00
HP75	Districts (per platted lot) or \$600, whichever is less	10.00 per lot (or up to 600.00)
	F. Deferment or Continuance of Hearing	
HP80	After the Legal Ad has been placed	150.00

Vizcaya Museum and Gardens
Proposed Fee Schedule

ATTACHMENT D

	Current Fee FY2009-10	Proposed Fee FY2010-11
Admission (1)		
General	\$ 15	\$ 15
Resident	\$ 10	\$ 10
Senior	\$ 10	\$ 10
Visitors using wheelchairs	\$ 10	\$ 10
Group rate (20+) self guided visit with reservation	\$ 10	\$ 10
Group rate (20+) with guided tour and reservation	\$ -	\$ 15
Student (No reservation)	\$ 10	\$ 10
Pre-reserved self guided visit non-refundable deposit (20+)	\$ 200	\$ 200
Group rate with guided tour non-refundable deposit (20+)	\$ -	\$ 300
Student group rate (10-70) with reservation	\$ 5	\$ 5
Child resident 6-12	\$ 5	\$ 5
Child 6-12	\$ 6	\$ 6
Child 5 & Under	\$ -	\$ -
Guidebook (Price includes a 7% tax)	\$ 3	\$ 3
Audio Tour of Main House and Gardens	\$ 4	\$ 5
Film & Photo		
Commercial film	\$ 20,000	\$ 20,000
Each hour before 8:30am and 5:30pm-6:30pm	\$ 1,000	\$ 1,000
Commercial still photography	\$ 2,500	\$ 2,500
Each hour before 8:30am and 5:30pm-6:30pm	\$ 200	\$ 200
Personal photography permits (Up to 6 people only)	\$ 125	\$ 125
Garden Ceremonies		
Up to 25 guests	\$ 1,000	\$ 1,500
Each additional guest between 26 and 50	\$ 25	\$ 25
Educational Public Program Fees		
Highest expense	\$ 20	\$ 30
Medium high expense	\$ 15	\$ 25
Medium expense	\$ 10	\$ 15
Medium low expense	\$ 8	\$ 10
Low Expense	\$ 5	\$ -
Lowest expense	\$ 3	\$ 5
Special Programs/Workshops		
Highest expense	\$ -	\$ 200
Medium expense	\$ -	\$ 100
Lowest expense	\$ -	\$ 50
Main House Facility Rental		
Non-Refundable Deposit*	\$ 5,000	\$ 5,000
Security Deposit for Facility Damage or Late Cancellation*	\$ 2,500	\$ 2,500
*Note: In previous fee schedule these two deposits were combined as a single deposit of \$5,000; they have been split into two elements of the deposit, with the Security Deposit now applying both to Facility Damage and Late Cancellation.		
Base rate Tues (starting Jan 2011), Fri., Sat., Sun.	\$ 12,500	\$ 12,500
Base rate Mon., Tues (through Dec. 2010), Wed., Thurs.	\$ 7,500	\$ 7,500
Each additional guest over 125 but less than 500	\$ 25	\$ 25
Each additional guest over 500 but less than 1,000	\$ 25	\$ 35
(Note: Non-profit rentals are exempt from this increase)		
Each additional guest over 1,000	\$ 25	\$ 45
(Note: Non-profit rentals are exempt from this increase)		
3 hr intervals early East Terrace setup from noon-3pm	\$ 5,000	\$ 5,000
Add 3 hr intervals early East Terrace setup from 9am-12pm, 6am-9am	\$ 10,000	\$ 10,000
Rate for each hour from 11pm - 1am	\$ 1,500	\$ 1,500
Open historic interiors for 2 hours	\$ 2,500	\$ 2,500
Open historic interiors for each hour over 2	\$ 1,200	\$ 1,200
Fee per Individual Guides for Evening Facility Rental Clients	\$ -	\$ 200
Premium Rental Fee for Certain Holidays		
Each additional guest over 125 but less than 500	\$ -	\$ 25,000
Each additional guest over 500 up to the maximum of 1,000	\$ -	\$ 50
	\$ -	\$ 75

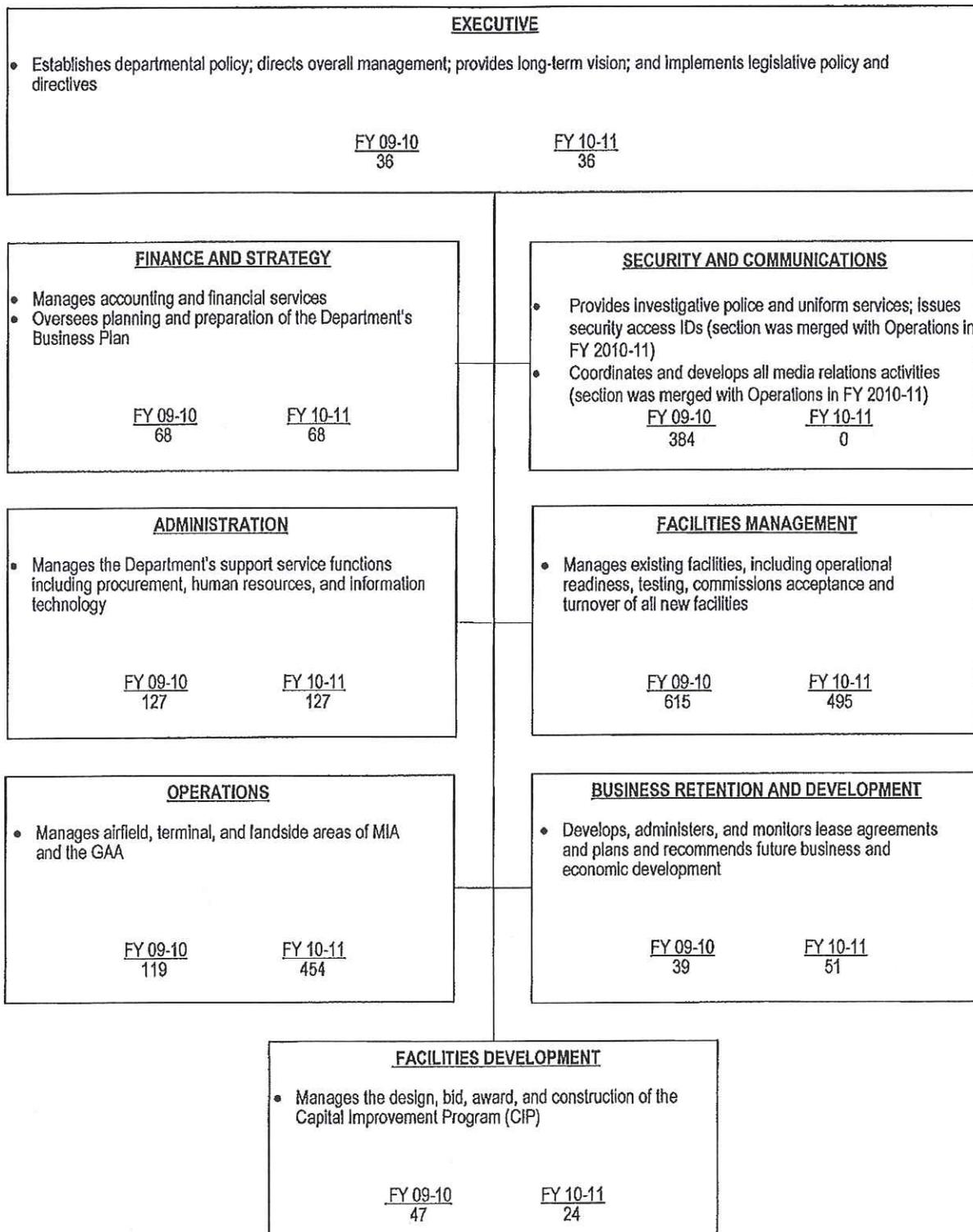
Vizcaya Museum and Gardens

Village Garage Facility Rental		
Private/for-profit, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	\$ 4,500	\$ 4,500
Private/for-profit, 1/2 day (any 4 hours, 8am-5pm)	\$ 3,000	\$ 3,000
Non-profit, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	\$ 1,500	\$ 1,500
Non-profit, 1/2 day (any 4 hours, 8am-5pm)	\$ 1,000	\$ 1,000
County dept, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	\$ 1,000	\$ 1,000
County department, 1/2 day (any 4 hours, 8am-5pm)	\$ 600	\$ 600
Non-refundable deposit (except for County depts.)	\$ 1,000	\$ 1,000
Miscellaneous Rental Fees		
Police Assistance		
Police Officer, each officer, 1 hour (4 hour minimum), if required	\$ 100	\$ 100
Catering/Rental Permit Fees		
1-125 guests	\$ 375	\$ 375
126-500 guests	\$ 525	\$ 525
501-2000 guests	\$ 750	\$ 750
Tent & Other Equipment Rental		
33' x 113' Tent	\$ 2,200	\$ 2,200
33' x 180' Tent	\$ 3,400	\$ 3,400
33' x 113' Clear Tent	\$ 8,000	\$ 8,000
33' x 180' Clear Tent	\$ 11,000	\$ 11,000
20' x 30' Tent for Service Area	\$ 170	\$ 170
Amber Gels for Tents	\$ 300	\$ 300
Water Barrels to Ground Tents	\$ 10	\$ 10
White Water Barrel Covers	\$ 10	\$ 10
Marquee Tent	\$ 100	\$ 100
Decorative Side Panels for Tent 33' x 113'	\$ 300	\$ 300
Decorative Side Panels for Tent 33' x 180'	\$ 400	\$ 400
Note: A 7% sales tax will be applied where applicable		
Dumpster, each, if required	\$ 450	\$ 450
Fireworks Permit Fee	\$ -	\$ 5,000
Daily Rental of Parking Lot for Vizcaya-Related Clients	\$ 1,000	\$ 1,000
Rights & Reproductions		
Black & white photocopies	\$ 0.25	\$ 0.25
Color photocopies	\$ 1	\$ 1
Fax per page for transmission of photos & other reproductions	\$ 1	\$ 1
Rush postage & handling fee for photos and reproductions	\$ 50	\$ 50
Non-profit use of images for publication or display	\$ 50	\$ 50
Commercial use of images for publication or display (up to 10,000 copies)	\$ 100	\$ 100
Commercial use of images for publication (more than 10,000 copies)	\$ 200	\$ 200
Print, slide, negative or digital repro from existing image (fee plus cost)	\$ 20	\$ 20
New photography per image (fee plus cost)	\$ 100	\$ 100

(1) Other discounts may be offered as part of promotional activities with approval by the Director.

AVIATION

ATTACHMENT E



BOARD OF COUNTY COMMISSIONERS

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 09-10
120

FY 10-11
120

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 09-10
31

FY 10-11
31

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees the efficient and productive assignment and scheduling of legislation
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs
- Liaises and coordinates workplan with the Office of Intergovernmental Affairs
- Liaises and coordinates workplan with the Office of Commission Auditor

FY 09-10
6

FY 10-11
6

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 09-10
8

FY 10-11
8

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chairman and Members of the BCC
- Coordinates/liaises Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 09-10
6

FY 10-11
6

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio, TV programs, and events
- Prepares media kits and informational/educational materials
- Conducts necessary research for the Office of the Chairman and members of the Board of County Commissioners (BCC)

FY 09-10
4

FY 10-11
4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 09-10
16

FY 10-11
16

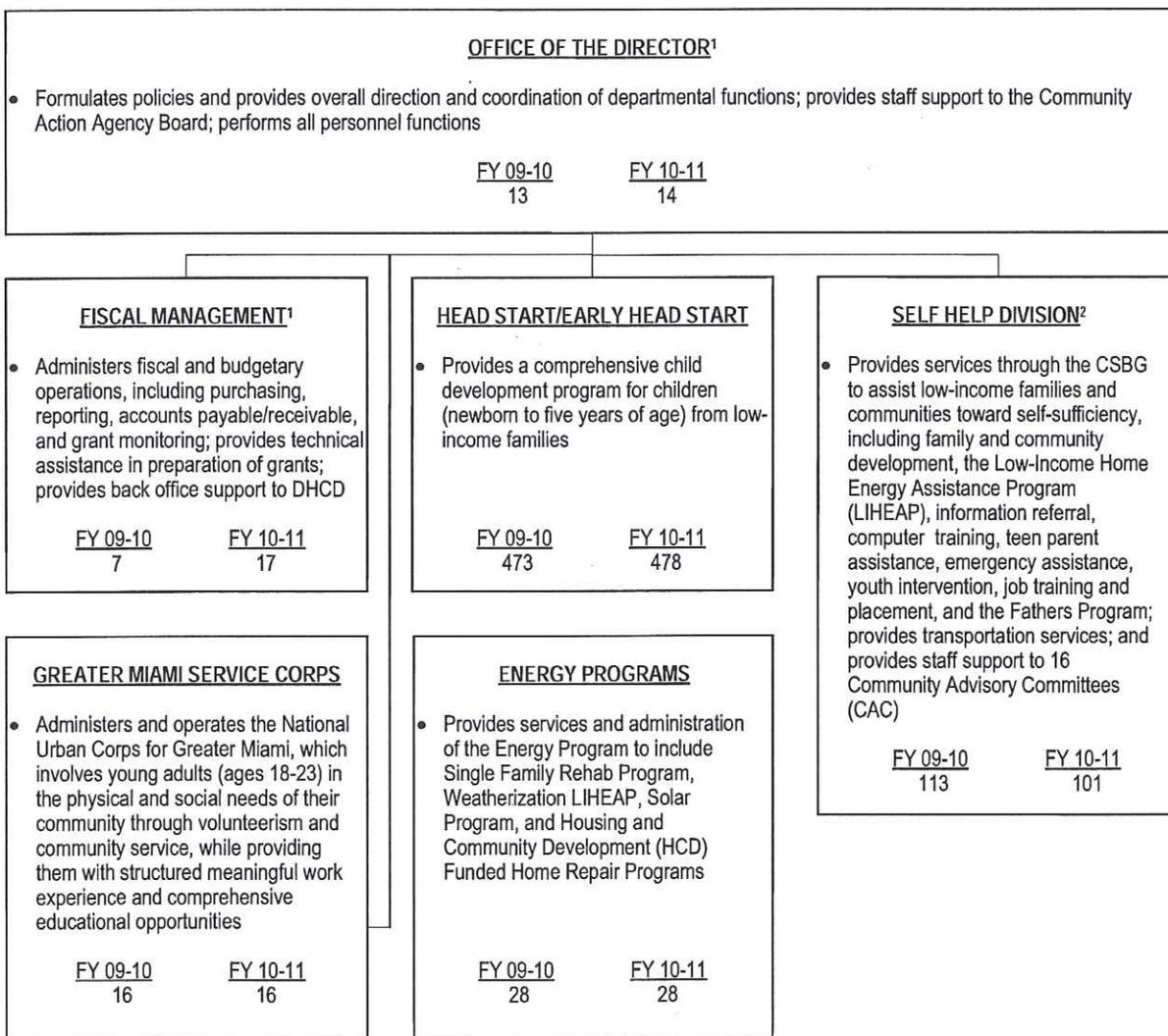
OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board Initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 09-10
0

FY 10-11
9

COMMUNITY ACTION AGENCY



The footnotes below explain the differences in presentation between the T.O. above and the position counts in the Financial Summary on the next page.

1. The Administration activity includes both Office of the Director and Fiscal Management
2. The Self Help Division includes both the Self Help Programs activity and the Transportation activity

ELECTIONS

OFFICE OF THE SUPERVISOR OF ELECTIONS

- Formulates and directs overall policy for department operations

<u>FY 09-10</u> 3	<u>FY 10-11</u> 3
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OFFICE OF GOVERNMENTAL AFFAIRS

- Monitors federal, state, and local legislative activities; coordinates elections Canvassing Board, candidate qualifying, and liaison activities with candidates and municipalities; processes financial disclosures, outside employment forms, and public records requests; oversees media relations, and post election audit

<u>FY 09-10</u> 10	<u>FY 10-11</u> 10
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VOTER SERVICES

- Oversees all aspects of voter registration services, manages the statewide Voter Registration System, and coordinates precinct registers for all elections; manages absentee voting, and departmental mailroom activities

<u>FY 09-10</u> 25	<u>FY 10-11</u> 20
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INFORMATION SYSTEMS

- Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations; and manages departmental information technology infrastructure

<u>FY 09-10</u> 23	<u>FY 10-11</u> 22
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OPERATIONS

- Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; responsible for budget, finance, procurement, and human resource activities including recruitment and assignment of poll workers; and responsible for securing polling places countywide and ensuring ADA compliance

<u>FY 09-10</u> 29	<u>FY 10-11</u> 29
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COMMUNITY OUTREACH & TRAINING

- Conducts outreach and voter education programs, recruits and trains poll workers, and coordinates collection center activities to ensure return of items on Election Night (functions will now be performed by the Operations and Information Systems Divisions)

<u>FY 09-10</u> 19	<u>FY 10-11</u> 7
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GENERAL SERVICES ADMINISTRATION

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

<u>FY 09-10</u> 7	<u>FY 10-11</u> 7
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FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

<u>FY 09-10</u> 273	<u>FY 10-11</u> 271
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ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

<u>FY 09-10</u> 106	<u>FY 10-11</u> 104
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DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities

<u>FY 09-10</u> 150	<u>FY 10-11</u> 116
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FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

<u>FY 09-10</u> 166	<u>FY 10-11</u> 164
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REAL ESTATE DEVELOPMENT

- Administers countywide joint real estate development and real property lease negotiation, management, property acquisition, and land sales

<u>FY 09-10</u> 22	<u>FY 10-11</u> 22
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RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, employee benefits, and countywide safety and property/casualty programs

<u>FY 09-10</u> 113	<u>FY 10-11</u> 113
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GOVERNMENT INFORMATION CENTER

ATTACHMENT E

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 09-10
3

FY 10-11
3

311 ANSWER CENTER

- Provides the public with centralized telephone access (311) for government information and service requests; provides a comprehensive knowledgebase system

FY 09-10
138

FY 10-11
132

ONLINE SERVICES

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media marketing and public education services; produces quarterly print publications

FY 09-10
17

FY 10-11
16

ADMINISTRATION

- Prepares departmental budget, manages the Department's fiscal accounting functions; processes payroll and prepares and maintains personnel documentation; develops the Department's strategic and business plan; attends community meetings and resolves citizen complaints

FY 09-10
9

FY 10-11
8

MIAMI-DADE TELEVISION

- Provides gavel to gavel television coverage of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 09-10
16

FY 10-11
14

Strategic Customer Research & Development

- Provides quality assurance and process improvements for 311/Departments to improve customer service; facilitates 311/Departmental data trends, provides analysis and reporting; provides enterprise customer service/satisfaction survey and data collection/research

FY 09-10
6

FY 10-11
0

eGOVERNMENT

- Oversees Customer Relationship Management (CRM) systems; manages the development of employee portal self-services and internal communication online tools

FY 09-10
9

FY 10-11
10

CAMPAIGN SUPPORT SERVICES

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 09-10
14

FY 10-11
11

HOUSING AND COMMUNITY DEVELOPMENT

OFFICE OF THE DIRECTOR

- Provides overall leadership and coordination of departmental operations and oversees financial, fiscal, and accounting controls

<u>FY 09-10</u> 27	<u>FY 10-11</u> 11
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COMMUNITY AND ECONOMIC DEVELOPMENT

- Administers and monitors local, federal, and state programs and promotes economic development through loans, grants, and tax incentives to develop viable urban neighborhoods and communities

<u>FY 09-10</u> 25	<u>FY 10-11</u> 18
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HOUSING DEVELOPMENT

- Provides high quality affordable and subsidized housing to eligible residents; assists extremely low- to moderate-income working families and individuals with purchasing homes; expands the inventory of affordable and workforce housing for renters and homebuyers throughout Miami-Dade County

<u>FY 09-10</u> 33	<u>FY 10-11</u> 33
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SPECIAL PROJECTS

- Provides oversight of the private firms that manage the County-owned Section 8 New Construction and Affordable Housing developments; administers the Empowerment Zone Program; and supports the Urban Economic Revitalization Task Force

<u>FY 09-10</u> 8	<u>FY 10-11</u> 4
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JUVENILE SERVICES

OFFICE OF THE DIRECTOR

- Provides overall policy, strategy and performance direction for the Department in order to serve arrested and at-risk juveniles and their families

<u>FY 09-10</u> 11	<u>FY 10-11</u> 11
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BOOKING, INTAKE, SCREENING, AND TRAINING

- Provides centralized booking services and security; assessment of substance abuse, family, and mental health issues; and training of staff

<u>FY 09-10</u> 47	<u>FY 10-11</u> 41
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CLINICAL ASSESSMENT AND DIVERSION SERVICES

- Provides case management and implements preventive programs

<u>FY 09-10</u> 48	<u>FY 10-11</u> 47
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OPERATIONAL SUPPORT

- Provides clerical and administrative support to the Intake, Screening, Assessment, and Training division

<u>FY 09-10</u> 4	<u>FY 10-11</u> 1
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GUARDIAN AD LITEM

- Protects the rights of children involved in court proceedings and advocates for their best interest

<u>FY 09-10</u> 7	<u>FY 10-11</u> 7
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LIBRARY

ATTACHMENT E

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 09-10
3

FY 10-11
3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 09-10
15

FY 10-11
14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System

FY 09-10
70

FY 10-11
68

OUTREACH SERVICES

- Conducts outreach to community organizations, municipalities, and local, state, and federal government agencies to determine service needs and seek assistance and cooperation to enable the Department to attain its goal of improving and enhancing services to the public

FY 09-10
30

FY 10-11
30

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, as well as special youth-related programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 09-10
518

FY 10-11
506

MIAMI-DADE POLICE

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration to departmental operations, provides legal counsel, and provides psychological services for employees

<u>FY 09-10</u>	<u>FY 10-11</u>
179	41

POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response; conducts environmental investigations; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

<u>FY 09-10</u>	<u>FY 10-11</u>
1,777	2,185

SUPPORT SERVICES

- Provides communications and 911; central records, and property and evidence bureaus; disseminates information to the media and the public; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; conducts crime scene investigations; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; and provides court security and serves writs

<u>FY 09-10</u>	<u>FY 10-11</u>
952	907

DEPARTMENTAL SERVICES

Sub-activities moved to other activities as part of reorganization

<u>FY 09-10</u>	<u>FY 10-11</u>
831	0

INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants;

<u>FY 09-10</u>	<u>FY 10-11</u>
618	1,240

PARK AND RECREATION

ATTACHMENT E

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and acts as a liaison with the Parks Foundation and the Miami-Dade Sports Commission

FY 09-10
14

FY 10-11
10

ADMINISTRATION

- Provides logistical support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 09-10
45

FY 10-11
52

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

FY 09-10
299

FY 10-11
191

ARTS AND CULTURE

- Manages and operates the Joseph Caleb and Miami-Dade County auditoriums, African Heritage Cultural Arts Center, and the Women's Park; provides a variety of cultural arts programs including instrumental and choral music, dance, drama, manual arts and puppetry

FY 09-10
27

FY 10-11
13

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

FY 09-10
30

FY 10-11
19

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

FY 09-10
36

FY 10-11
31

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

FY 09-10
103

FY 10-11
84

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

FY 09-10
45

FY 10-11
38

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

FY 09-10
252

FY 10-11
201

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

FY 09-10
13

FY 10-11
20

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

FY 09-10
96

FY 10-11
82

POOLS

- Operates and maintains 15 pools; provides support to public swim patrons and group rentals

FY 09-10
5

FY 10-11
6

SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation, etc.

FY 09-10
7

FY 10-11
80

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 09-10
182

FY 10-11
177

NOTE: The FY 2010-11 Table of Organization is adjusted to more accurately align full-time positions with their primary activity.

PROCUREMENT

ATTACHMENT E

OFFICE OF THE DIRECTOR

- Provides executive direction and management of the daily operations of the Department; establishes departmental policy, develops and improves countywide procurement policies and procedures and serves as a strategic purchasing partner between departments and vendors; additionally, the Office promotes full and open competition and conducts high level negotiations in the award of County contracts, implements and promotes Information Technology (IT) procurement system enhancements, prepares agenda packages and implements policies enacted by the Board of County Commissioners

FY 09-10
5

FY 10-11
4

ADMINISTRATIVE AND FISCAL DIVISION

- Responsible for departmental budget, finance, purchasing, and personnel support; coordinates strategic management meetings and the development of the Department's Strategic and Business Plans and tracks and monitors performance measures; manages and tracks process improvement initiatives; administers the County's User Access Program (UAP); and coordinates records management/storage and departmental audits; manages the Department's information technology needs, manages the countywide Advanced Purchasing and Inventory Control System (ADPICS) operations and training

FY 09-10
13

FY 10-11
9

VENDOR SERVICES

- Conducts vendor outreach and assistance and coordinates vendor information between the Department and County departments; reviews vendor applications for compliance with County resolutions and ordinances; advertises bid, Request for Proposal (RFP) and Architectural and Engineering (A&E) solicitations; conducts bid openings; conducts quality control reviews of procurement processes; and maintains insurance, bid deposits, and performance bonds

FY 09-10
18

FY 10-11
10

PURCHASING DIVISION

- Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including countywide IT procurements; develops specialized training on procurement methods and contract negotiations; distributes and tracks formal bid contracts; conducts bidder competency reviews and pre-bid conferences, uses management reviews to ensure compliance with established guidelines, resolutions, policies and procedures; develops and processes Requests for Proposals (RFP), Requests for Qualifications (RFQ), and Requests for Information (RFI); develops specialized training on procurement methods and contract negotiations

FY 09-10
86

FY 10-11
67

SMALL BUSINESS DEVELOPMENT

ATTACHMENT E

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction; coordinates the County's selection committee process; and provides staff support for the Living Wage Commission, Small Business Enterprise (SBE) and Community Small Business Enterprise (CSBE) Advisory Boards

FY 09-10
4

FY 10-11
3

BUSINESS OPPORTUNITY SERVICES

- Analyzes construction, architecture and engineering, goods and services projects for small business program and workforce goals; analyzes bid/proposal documents; disseminates program requirements at pre-bid and pre-proposal conferences; projects to identify opportunities for small business enterprise participation; coordinates and administers the County's debarment process; conducts compliance and administrative appeals, administers the County's Anti-Discrimination ordinance to prevent discrimination in contracting, procurement, bonding, and the financial services industries; administers bonding and financial assistance, management, and technical assistance programs; monitors and reports Countywide usage of Micro-Enterprises; supports Review Committee; certifies small businesses as Community Business Enterprises, Community Small Business Enterprises, Local Disadvantaged Business Enterprises, Micro/Small Business Enterprises, and the Disadvantaged Business Enterprise

FY 09-10
22

FY 10-11
21

ADMINISTRATION AND FINANCIAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services; provides quarterly, annual, and ad hoc reports; tracks and monitors all County change orders in accordance with Resolution R-754-97; coordinates departmental in-service training and special assignments

FY 09-10
8

FY 10-11
4

CONTRACT MONITORING AND COMPLIANCE

- Administers and enforces Responsible Wages and Benefits and Living Wage ordinance requirements; administers and enforces compliance with small business programs; coordinates and mediates dispute resolutions for small businesses; conducts comprehensive compliance reviews; coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects; disseminates program requirements at pre-bid and pre-construction meetings

FY 09-10
14

FY 10-11
8

FY 2009-10 New Hired Employees

ATTACHMENT F

Department	Department Title at the Time of Hire	Reason for Hire
ANIMAL SERVICES	VETERINARIAN	No County employees were licensed qualified Veterinarian.
ANIMAL SERVICES	ANIMAL SVCS REP 2	Temporary position to cover for employee on Military Leave.
ANIMAL SERVICES	VETERINARIAN	No County employees were licensed qualified Veterinarian.
ANIMAL SERVICES	VETERINARIAN	No County employees were licensed qualified Veterinarian.
AUDIT AND MANAGEMENT SERVICES	ASSOC AUDIT	Position hired to replace employees who have either transferred or terminated County Employment within the past month; County and non-County employees were considered for the position and outside applicant hired.
AVIATION	AIRPORT AUTO EQUIP OP 2	County and non-County employees were considered for the position and outside applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	DIV DIR 2 AVIATION	County and non-County employees were considered for the position and outside applicant hired.
AVIATION	AIRPORT PROTOCOL REPRES	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	County and non-County employees were considered for the position and outside applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT OPERS SPEC	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT REFRIG/AC MECHANIC	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT FACILITIES SUPT	County Manager approval of exemption from hiring freeze did not limit to County employees.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	DEP DIR MD AVIA DEPT	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT OPERS SPEC	County Manager approval of exemption from hiring freeze did not limit to County employees.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
AVIATION	AIRPORT APM TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
BOARD OF COUNTY COMMISSIONERS	COMMISSION AIDE	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired; this position replaced receptionist and assist Commissioner's office staff. In addition, the County didn't have a bilingual (Creole) person in the pipeline that qualified for the position
BOARD OF COUNTY COMMISSIONERS	BCC DIR POLICY & LEGISLATION	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired; this position replaced the Director of Legislation. In addition, this position oversees all Legislative Items for the Commissioner
BOARD OF COUNTY COMMISSIONERS	FEDERAL AFFAIRS COORDINATOR	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired; previous employee was transferred to another Commissioner's Office. In addition, this position is based in Washington, D.C. and represents the County at the Federal Level.
BOARD OF COUNTY COMMISSIONERS	COMMISSION AIDE	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired; this position replaced another employee and covered the short staff at the district office.
BOARD OF COUNTY COMMISSIONERS	COMMISSION AIDE	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired; this position reviews and prepares Commissioner's Legislative Items.

FY 2009-10 New Hired Employees

Department	Department Title at the Time of Hire	Reason for Hire
COMMUNITY ACTION AGENCY	ACCOUNTANT 2	Grant funded positions. Hired as a requirement of the grant. County and non-County employees were considered for the position and applicant hired.
COMMUNITY ACTION AGENCY	ASSISTANT DIRECTOR , CAA	County and non-County employees were considered for the position and former County employee hired.
COMMUNITY ACTION AGENCY	ADMIN OFFICER 2	Grant funded positions. Hired as a requirement of the grant. County and non-County employees were considered for the position and applicant hired.
COMMUNITY ACTION AGENCY	CENTERS DIRECTOR	Position approved for open recruitment; Early Childhood Education experience and certifications required.
CONSUMER SERVICES	CONSUMER SERVS LEGAL ADVISOR	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
CORRECTIONS & REHABILITATION	CORRECTIONAL OFFICER	Position required to fill existing law enforcement post otherwise will be post will be filled in overtime.
CORRECTIONS & REHABILITATION	CORRECTIONAL OFFICER	Position required to fill existing law enforcement post otherwise will be post will be filled in overtime.
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Department	Department Title at the Time of Hire	Reason for Hire
ENVIRONMENTAL RESOURCES MANAGEMENT	POLLUTION CONTROL INSPECTOR 1	Highly specialized environmental technical position, which could not be found within the County.
ENVIRONMENTAL RESOURCES MANAGEMENT	POLLUTION CONTROL INSPECTOR 1	Highly specialized environmental technical position, which could not be found within the County.
ENVIRONMENTAL RESOURCES MANAGEMENT	POLLUTION CONTROL INSPECTOR 1	Highly specialized environmental technical position, which could not be found within the County.
ENVIRONMENTAL RESOURCES MANAGEMENT	POLLUTION CONTROL INSPECTOR 1	Highly specialized environmental technical position, which could not be found within the County.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE SAFETY SPECIALIST 1	Position required for fire safety review of plans and facilities inspections; level of expertise and qualifications could not be found within the County
FIRE RESCUE	FIRE RESCUE DISPATCHER	Position required for fire safety review of plans and facilities inspections; level of expertise and qualifications could not be found within the County
FIRE RESCUE	FIRE DEPT HELICOPTER CO PILOT	Position required to operate MDRF helicopter
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE RESCUE DISPATCHER	Safety sensitive position for Fire Rescue dispatching.
FIRE RESCUE	FIRE DEPT HELICOPTER CO PILOT	Position required to operate MDRF helicopter; specialized skills required.
GENERAL SERVICES ADMINISTRATION	HEAVY EQUIPMENT TECHNICIAN	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
HOUSING AND COMMUNITY DEVELOPMENT	MANAGER HOMEOWNERHIP & REHAB	Position was hired to support the Homeownership Unit in HCD; internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
HUMAN SERVICES	SCHOOL READINESS WORKER	Technical position based on grant requirements (ELC).
HUMAN SERVICES	SCHOOL READINESS WORKER	Technical position based on grant requirements (ELC).
HUMAN SERVICES	SCHOOL READINESS WORKER	Technical position based on grant requirements (ELC).
HUMAN SERVICES	SCHOOL READINESS WORKER	Technical position based on grant requirements (ELC).
HUMAN SERVICES	SCHOOL READINESS WORKER	Technical position based on grant requirements (ELC).
HUMAN SERVICES	SCHOOL READINESS R&R SPECIALIS	Technical position based on grant requirements (ELC).
INSPECTOR GENERAL	SPEC AGENT OFF INSP GEN	This position requires highly specialized investigative/analytical experience; Incumbent is appointed by and serves at the will of the Inspector General.
JUDICIAL ADMINISTRATION	JUDICIAL SUPPORT SPEC 2	State Court Independent Contractor Offered F/T county funded court position.
JUDICIAL ADMINISTRATION	BAILIFF	Personal Staff - Judges hire at their discretion
JUDICIAL ADMINISTRATION	BAILIFF	Personal Staff - Judges hire at their discretion
JUDICIAL ADMINISTRATION	JA NETWORK MANAGER 1	Specialized skills - no county employee applied as a pipeline employee and hired through court competitive selection process
JUDICIAL ADMINISTRATION	JA COURT SECURITY SPECIALIST	No county employee applied as a pipeline employee and hired through the court competitive selection process
JUDICIAL ADMINISTRATION	JA COMPUTER TECHNICIAN 1	Internal Promotion - Specialized skills required
JUDICIAL ADMINISTRATION	BAILIFF	Personal Staff - Judges hire at their discretion
JUDICIAL ADMINISTRATION	JA COMPUTER TECHNICIAN 2	Specialized skills - no county employee applied as a pipeline employee and hired through court competitive selection process
STATE ATTORNEY'S OFFICE	JA CLERK 2	Not under the Mayor's purview
STATE ATTORNEY'S OFFICE	JA CLERK 2	Not under the Mayor's purview
STATE ATTORNEY'S OFFICE	JA CLERK 2	Not under the Mayor's purview
MEDICAL EXAMINER	FORENSIC PATHOLOGY FELLOW	ME hires four Forensic Pathology Fellows on a contractual basis every year; the work of these physicians is a critical component of the department's operations.
MEDICAL EXAMINER	FORENSIC PATHOLOGY FELLOW	ME hires four Forensic Pathology Fellows on a contractual basis every year; the work of these physicians is a critical component of the department's operations
MEDICAL EXAMINER	FORENSIC PATHOLOGY FELLOW	ME hires four Forensic Pathology Fellows on a contractual basis every year; the work of these physicians is a critical component of the department's operations

FY 2009-10 New Hired Employees

ATTACHMENT F

Department	Department Title at the Time of Hire	Reason for Hire
MEDICAL EXAMINER	FORENSIC PATHOLOGY FELLOW	ME hires four Forensic Pathology Fellows on a contractual basis every year; the work of these physicians is a critical component of the department's operations
MIAMI-DADE PUBLIC HOUSING AGENCY	MDHA PURCHASING SPEC	Advanced procurement position with wide range of responsibilities; Incumbent failed probation and is no longer in the position.
MIAMI-DADE PUBLIC HOUSING AGENCY	PLUMBER	Position is critical to MDPHA's ability to provide preventative maintenance and repair of plumbing systems in approximately 10,000 units of public housing; County and non-County employees were considered for the position and outside applicant hired.
MIAMI-DADE PUBLIC HOUSING AGENCY	PLUMBER	Position is critical to MDPHA's ability to provide preventative maintenance and repair of plumbing systems in approximately 10,000 units of public housing; County and non-County employees were considered for the position and outside applicant hired.
MIAMI-DADE PUBLIC HOUSING AGENCY	HOUSING SPECIALIST	Previous incumbent was promoted; position is responsible for the certification and recertification of eligible families for subsidized housing, addressing complaints and inquiries from landlords and residents, and processing lease contracts. Specialized experience required.
MIAMI-DADE PUBLIC HOUSING AGENCY	PLUMBER	Position is critical to MDPHA's ability to provide preventative maintenance and repair of plumbing systems in approximately 10,000 units of public housing; County and non-County employees were considered for the position and outside applicant hired.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	SENIOR ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	PARK ENFORCEMENT SPECIALIST	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
PARK & RECREATION	PARK ENFORCEMENT SPECIALIST	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
PARK & RECREATION	SENIOR ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
PARK & RECREATION	P&R GOULDS CENTER MANAGER	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
PARK & RECREATION	PARK ENFORCEMENT SPECIALIST	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
PARK & RECREATION	ZOOKEEPER	This position requires specialized skills and is a technical position- justified external recruitment.
POLICE	CRIMINALIST 1	Position required to staff crime lab and investigation; specialized skills and experience required.
POLICE	AIRCRAFT TECHNICIAN	Position required to properly maintain MDPD helicopter.
POLICE	POLICE DISPATCHER	Safety sensitive position for 911/MDPD dispatching.
POLICE	CRIMINALIST 1	Position required to staff crime lab and investigation; specialized skills and experience required.
POLICE	POLICE DISPATCHER	Safety sensitive position for 911/MDPD dispatching.
POLICE	POLICE DISPATCHER	Safety sensitive position for 911/MDPD dispatching.
POLICE	CRIMINALIST 1	Position required to staff crime lab and investigation; specialized skills and experience required.
POLICE	POLICE COMPLAINT OFFICER	Position required to handle complaints and non-emergency calls at MDPD.
POLICE	POLICE DISPATCHER	Safety sensitive position for 911/MDPD dispatching.
POLICE	POLICE DISPATCHER	Safety sensitive position for 911/MDPD dispatching.
POLICE	POLICE COMPLAINT OFFICER	Safety sensitive position for 911/MDPD dispatching.

Department	Department Title at the Time of Hire	Reason for Hire
PROPERTY APPRAISAL	REAL ESTATE EVALUATOR 2	This position requires specialized skills and is a technical position- justified external recruitment.
PROPERTY APPRAISAL	REAL ESTATE EVALUATOR 1	This position requires specialized skills and is a technical position- justified external recruitment.
SEAPORT	SEAPORT ENFORCEMENT SPECIALIST	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
SEAPORT	INTERGOVERNMENTAL & CARGO DEV MGR	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
SEAPORT	SEAPORT FACILITY SECURITY OFFI	Facility Security Officer position required by law. National recruitment conducted, candidate selected based on specialized skill set.
SEAPORT	CHIEF, SEAPORT DESIGN SERVICES	National recruitment conducted, candidate selected based on specialized skill set.
SOLID WASTE MANAGEMENT	WASTE ATTENDANT 1	This position is an entry level position for Solid Waste Management. This position was filled to reduce overtime and expense related to Temporary employment services.
SOLID WASTE MANAGEMENT	WASTE ATTENDANT 1	This position is an entry level position for Solid Waste Management. This position was filled to reduce overtime and expense related to Temporary employment services.
SOLID WASTE MANAGEMENT	SENIOR PLANNER	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA QUALITY ASSURANCE SPECIAL	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	SFWIB QUALITY ASSURANCE SPEC	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	NETWORK MANAGER 1	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	SFWIB SPECIAL PROJECTS ADMIN 1	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA PROGRAM SPECIALIST	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA QUALITY ASSURANCE SPECIAL	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA CONTRACTS OFFICER	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	SFWIB QUALITY ASSURANCE SPEC	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA PROGRAM SPECIALIST	Not under the Mayor's purview
SOUTH FLORIDA WORKFORCE INVESTMENT BOARD	ARRA CONTRACTS COMPLIANCE OFFI	Not under the Mayor's purview
SUSTAINABILITY	ENERGY MANAGEMENT SPECIALIST	Implement energy efficiency project per grant scope of work; if not implemented, grant funding would be lost.
VIZCAYA MUSEUM & GARDENS	MUSEUM SECURITY OFFICER 1	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.
VIZCAYA MUSEUM & GARDENS	VIZCAYA LEARNING PROGRAMS MGR	This is a highly skilled and specialized position. Requires knowledge as it relates to educating the public on Vizcaya history and museum artifacts.
VIZCAYA MUSEUM & GARDENS	VIZCAYA ARCHIVIST	This is a highly skilled and specialized position. Requires knowledge on the processes and procedures for archiving museum artifacts.
VIZCAYA MUSEUM & GARDENS	SPEC PROJECTS ADMINISTRATOR 1	Internal recruitment did not yield qualified applicant therefore external recruitment was requested and applicant hired.

FY 2010-11 Position Changes

ATTACHMENT G

Department	Reduction	Addition	Transfer	Filled	Vacant
ADA Coordination	0	0	0	0	0
Agenda Coordination	1	0	0	1	0
Animal Services	1	15	0	1	15
Audit and Management	5	0	0	0	5
Aviation	32	0	3	32	0
Building and Neighborhood Compliance	19	0	53	7	12
Building Code Compliance Office	17	0	-53	16	1
Capital Improvements	2	0	0	0	2
Citizens Independent Transportation Trust	0	0	0	0	0
Clerk of Courts	16	2	0	4	14
Community Action Agency	110	7	40	87	30
Community Advocacy	1	0	0	0	1
Consumer Services	1	2	0	1	2
Corrections and Rehabilitation	17	0	1	10	7
County Attorney's Office	0	0	0	0	0
County Executive Offices	3	0	0	0	3
Cultural Affairs	0	0	0	0	0
Economic Development & International Trade	0	0	5	0	0
Elections	28	0	0	23	5
Emergency Management	1	2	0	2	1
Enterprise Technology Services	39	0	-3	16	23
Environmental Resources Management	5	0	0	0	5
Ethics Commission	1	3	0	2	2
Fair Employment Practices	3	0	0	2	1
Film and Entertainment	0	0	0	0	0
Finance	41	0	0	28	13
Fire Rescue	27	25	0	35	17
General Services Administration	41	1	34	11	31
Government Information Center	28	0	3	13	15
Homeless Trust	1	0	0	1	0
Housing and Community Development	17	0	-76	13	4
Housing Finance Authority	0	0	0	0	0
Human Resources	30	0	0	17	13
Human Services	54	4	0	33	25
Juvenile Services	16	0	0	9	7
Libraries	85	10	0	29	66
Medical Examiner	1	0	0	1	0
Miami-Dade Economic Advisory Trust	0	1	0	1	0
Park and Recreation	177	4	0	69	112
Planning and Zoning	20	0	-3	16	4
Police	147	0	-1	98	49
Procurement	31	0	0	17	14
Property Appraisal	0	0	0	0	0
Public Housing Agency	0	0	0	0	0
Public Works	24	2	0	11	15
Small Business Development	19	0	-3	6	13
Solid Waste Management	31	16	0	9	38
Strategic Business Management	4	1	0	2	3
Sustainability	1	0	0	1	0
Transit	20	18	0	18	20
Water and Sewer	193	0	0	119	74
Non-Departmental	2	0	0	2	0
Sub-Totals	1,312	113	0	763	662
Proposed Sub-Totals	1,297	98	0		
Difference*	-15	-15	0		

*Note: the position difference from the Proposed Budget is corrected to reflect a transfer between Police and Corrections not an elimination; and 16 additional positions which were reduced in Solid Waste Management and offset by additional positions in the department

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Agenda	Agenda Coordination & Processing	000734	Agenda Supervisor	1				1	
Animal Services	Clinic	001225	Veterinary Technicians		2				2
Animal Services	Kernel	001146	Animal Care Specialists		5				5
Animal Services	Kernel	001146	Animal Care Specialists		6				6
Animal Services	Budget & Finance	000315	Accountant 1		1				1
Animal Services	Enforcement	009396	Disposal Technician		1				1
Animal Services	Customer Services	001145	Animal Services & Volunteer Coordinator		1				1
Audit & Management Services	Audit Services	000904	Associate Auditor		3				3
Audit & Management Services	Audit Services	000908	Auditor Supervisor		2				2
Audit & Management Services	Audit Services	005148	Division Director 3		1				1
Aviation	Facilities Management	000012	Clerk 3		1				1
Aviation	Maintenance	000094	Administrative Secretary		1				1
Aviation	Maintenance	000811	Administrative Officer 2		1				1
Aviation	Maintenance	000812	Administrative Officer 3		1				1
Aviation	Maintenance	000831	Special Projects Administrator 1		1				1
Aviation	Maintenance	000877	Contracts Compliance Specialist 2		1				1
Aviation	Maintenance	001022	Engineer 3		1				1
Aviation	Maintenance	001030	Professional Engineer		1				1
Aviation	Maintenance	005062	Chief Aviation Maintenance Administration		1				1
Aviation	Maintenance	005150	Chief Planning & Programming		1				1
Aviation	Maintenance	005306	Appt Office Support Specialist 2		1				1
Aviation	Maintenance	005310	Appt Secretary		1				1
Aviation	Maintenance	006466	Technical Services Planner/Scheduler		2				2
Aviation	Maintenance	006610	Construction Manager 1		1				1
Aviation	Maintenance	006811	Construction Manager 2		2				2
Aviation	Maintenance	006812	Construction Manager 3		2				2
Aviation	Human Resources	000412	Personnel Specialist 2		1				1
Aviation	Facilities	005063	Aviation Revenue & Compliance Coordinator		1				1
Aviation	Facilities	005077	Chief Airport Design Division		1				1
Aviation	Facilities	005086	Chief Airport Construction Division		1				1
Aviation	Facilities	005310	Appt Secretary		2				2
Aviation	Facilities	006811	Construction Manager 2		4				4
Aviation	Facilities	009080	Aviation CIP Contract Manager		4				4
Aviation	Facilities	000811	Administrative Officer 2		1				1
Aviation	Code Compliance	005001	Business Development Compliance Officers		1	3	Transfer from Small Business	1	3
Aviation	Code Compliance	000095	Executive Secretary		1				1
Building	Administration	000310	Account Clerk		1				1
Building	Permitting	002105	Building Inspector		1				1
Building	Permitting	002108	Roofing Inspector		1				1
Building	Permitting	002125	Electrical Inspector		1				1
Building	Permitting	002125	Electrical Field Supervisor		1				1
Building	Permitting	002135	Plumbing Inspector		1				1
Building	Permitting	002168	Electrical Plan Processor		1				1
Building	Permitting	002192	Trade Division Director		1				1
Building	Permitting	002234	Micrographics Records Clerk		1				1
Building	Information & Permit Support	002307	Information Officer		1				1
Building	Information & Permit Support	002728	Special Projects Coordinator		1				1
Building	Information & Permit Support	002749	Assistant Director Building and Neighborhood Comp		1				1
Building	Code Compliance	009284	Remediation Manager		1				1
Building	Code Compliance	002733	Regional Coordinator		2				2
Building	Code Compliance	002716	Neighborhood Compliance Officer		3				3
Building	Administration	000011	Clerk 2		1		From Building Code Compliance Office	1	1
Building	Administration	000011	Clerk 2		1		From Building Code Compliance Office	1	1
Building	Administration	000013	Clerk 4		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000013	Clerk 4		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000021	Office Support Specialist 2		3		From Building Code Compliance Office	3	3
Building	Building Code Support	000032	Recording Secretary		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000032	Recording Secretary		2		From Building Code Compliance Office	2	2
Building	Building and Code Administration	000094	Administrative Secretary		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000094	Administrative Secretary		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000302	Cashier 2		1		From Building Code Compliance Office	1	1
Building	Administration	000315	Accountant 1		1		From Building Code Compliance Office	1	1
Building	Administration	000316	Accountant 2		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	000811	Administrative Officer 2		1		From Building Code Compliance Office	1	1
Building	Building and Code Administration	001020	Engineer 1		1		From Building Code Compliance Office	1	1

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Building	Information & Permit Support	001832	Network Manager 1			1	From Building Code Compliance Office	1	
Building	Information & Permit Support	001845	Senior System Analyst/Programmer 2			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	002801	BCCO Contractor Licensing Clerk			5	From Building Code Compliance Office	5	
Building	Building Code Support	002803	BCCO Enforcement Clerk			1	From Building Code Compliance Office	1	
Building	Building Code Support	002807	Code Compliance Investigator			8	From Building Code Compliance Office	8	
Building	Building and Code Administration	002808	Code Compliance Investigator Supervisor			1	From Building Code Compliance Office	1	
Building	Building Code Support	002809	Code Compliance Specialist			4	From Building Code Compliance Office	4	
Building	Building and Code Administration	002811	Senior Code Compliance Specialist			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	002812	Chief, BCCO Code Compliance Division			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	002813	Chief, BCCO Product Control Division			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	002816	Product Control Inspector			3	From Building Code Compliance Office	3	
Building	Building and Code Administration	002818	Product Control Examiner			3	From Building Code Compliance Office	3	
Building	Building and Code Administration	002822	Senior Product Control Examiner			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	002822	Roofing Product Control Examiner			2	From Building Code Compliance Office	2	
Building	Building and Code Administration	002826	Director of Policy, Operations, and Board			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	009380	BCCO Quality Assurance Supervisor			1	From Building Code Compliance Office	1	
Building	Building and Code Administration	000032	Recording Secretary			-3	To Building and Neighborhood Compliance	4	
Building Code Compliance Office	Administration	000085	Telephone Console Operator 2			1		1	
Building Code Compliance Office	Administration	000096	Senior Executive Secretary			1		1	
Building Code Compliance Office	Administration	000317	Accountant 3			1		1	
Building Code Compliance Office	Administration	000414	Personnel Specialist			1		1	
Building Code Compliance Office	Administration	001827	Computer Technician 2			1		1	
Building Code Compliance Office	Administration	002307	Public Information Officer			1		1	
Building Code Compliance Office	Administration	000418	Manager and Personnel, BCCO Administration Division			1		1	
Building Code Compliance Office	Administration	002828	Deputy Director, BCCO			1		1	
Building Code Compliance Office	Administration	002830	Director, BCCO			1		1	
Building Code Compliance Office	Code Compliance	002801	BCCO Contractor Licensing Clerk			-5	To Building and Neighborhood Compliance	7	
Building Code Compliance Office	Code Compliance	002809	Code Compliance Specialist			-4	To Building and Neighborhood Compliance	6	
Building Code Compliance Office	Code Compliance	002807	Code Compliance Investigator			-8	To Building and Neighborhood Compliance	11	
Building Code Compliance Office	Product Control	000011	Clerk 2			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000011	Clerk 2			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000013	Clerk 4			-2	To Building and Neighborhood Compliance	2	
Building Code Compliance Office	Product Control	000021	Office Support Specialist 2			-3	To Building and Neighborhood Compliance	3	
Building Code Compliance Office	Product Control	000094	Administrative Secretary			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000302	Cashier 2			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000315	Accountant 1			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000316	Accountant 2			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000811	Administrative Officer 2			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	001020	Engineer 1			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Administration	001832	Network Manager 1			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Administration	001845	Senior System Analyst/Programmer 2			-2	To Building and Neighborhood Compliance	2	
Building Code Compliance Office	Code Compliance	002803	BCCO Enforcement Clerk			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Code Compliance	002808	Code Compliance Investigator Supervisor			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Code Compliance	002811	Senior Code Compliance Specialist			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Code Compliance	002812	Chief, BCCO Code Compliance Division			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Code Compliance	002813	Chief, BCCO Product Control Division			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	002816	Product Control Inspector			-3	To Building and Neighborhood Compliance	3	
Building Code Compliance Office	Product Control	002818	Product Control Examiner			-3	To Building and Neighborhood Compliance	3	
Building Code Compliance Office	Product Control	002820	Senior Product Control Examiner			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	002822	Roofing Product Examiner			-2	To Building and Neighborhood Compliance	2	
Building Code Compliance Office	Administration	002826	Director of Policy, Operations, and Board			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	009380	BCCO Quality Assurance Supervisor			-1	To Building and Neighborhood Compliance	1	
Building Code Compliance Office	Product Control	000708	Chief, Capital Improvement Public Affairs			-1	To Building and Neighborhood Compliance	1	
Capital Improvement	Board & Construction	000831	Special Project Administrator 1						1
Capital Improvement	Board & Construction	000831	Special Project Administrator 1						1
Office of the Clerk	County Recorder	000011	County Commission Clerk 2			2		2	
Office of the Clerk	County Recorder	000441	Clerk 2						1
Office of the Clerk	County Recorder	004029	Court Records Specialist 1			6		6	
Office of the Clerk	County Recorder	004030	Court Records Specialist 2			5		5	
Office of the Clerk	County Recorder	004060	Court Records Supervisor 1			1		1	
Office of the Clerk	County Recorder	004029	Court Records Specialist 2			1		1	
Office of the Clerk	County Clerk (Marriage License Bureau)	004041	County Commission Clerk 2		2			2	
Community Action Agency	Administration	000084	Telephone Console Operator			1	From HCD	1	
Community Action Agency	Administration	000095	Executive Secretary			1	From HCD	1	
Community Action Agency	Administration	000296	Assistant to the Director			1	From HCD	1	
Community Action Agency	Administration	000812	Admin. Officer 3			1	From HCD	1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Community Action Agency	Administration	001345	Sr. Systems Analyst			1	From HCD	1	
Community Action Agency	Administration	003630	Contracts Monitoring Supv.			1	From HCD	1	
Community Action Agency	Administration	009446	Assistant Director			1	From HCD	1	
Community Action Agency	Administration	009467	Project Manager			1	From HCD	1	
Community Action Agency	Community Development	000021	Office Support Specialist 2			1	From HCD	1	
Community Action Agency	Community Development	000094	Admin. Secretary			2	From HCD	2	
Community Action Agency	Community Development	000832	Special Projects Admin. 2			1	From HCD	1	
Community Action Agency	Community Development	001021	Engineer 2			1	From HCD	1	
Community Action Agency	Community Development	001022	Engineer 3			1	From HCD	1	
Community Action Agency	Community Development	002009	Principle Planner			5	From HCD	5	
Community Action Agency	Community Development	002012	Planning Section Supv.			1	From HCD	1	
Community Action Agency	Community Development	003522	Property Management Assistant			1	From HCD	1	
Community Action Agency	Community Development	003614	Div. Director, Community Econ. Dev.			1	From HCD	1	
Community Action Agency	Community Development	006206	Auto Equipment Operator 2			1	From HCD	1	
Community Action Agency	Community Development	006610	Construction Manager 1			1	From HCD	1	
Community Action Agency	Community Development	009060	Housing Assessment Mgt Coordinator			1	From HCD	1	
Community Action Agency	Community Development	009061	Housing Assessment Mgt Specialist			1	From HCD	1	
Community Action Agency	Community Development	009467	Project Manager			7	From HCD	7	
Community Action Agency	Fiscal	000310	Account Clerk			2	From HCD	2	
Community Action Agency	Fiscal	000316	Accountant 2			2	From HCD	2	
Community Action Agency	Fiscal	000375	HCD, Chief Accountant			2	From HCD	2	
Community Action Agency	Fiscal	000811	Admin. Officer 2			1	From HCD	1	
Community Action Agency	Fiscal	000831	Special Projects Admin. 1			1	From HCD	1	
Community Action Agency	Head Start	000316	Accountant 2		1			1	
Community Action Agency	Head Start	000811	Admin. Officer 2		2			2	
Community Action Agency	Head Start	009040	HS Early Expansion Specialist		3			3	
Community Action Agency	Head Start	009041	HS Early Expansion Supervisor		1			1	
Community Action Agency	Greater Miami Service Corps	000310	Account Clerk			1		1	
Community Action Agency	Head Start	000811	Admin. Officer 2			1		1	
Community Action Agency	Head Start	000021	Office Support Specialist 2			1		1	
Community Action Agency	Head Start	000811	Admin. Officer 2			1		1	
Community Action Agency	Head Start	003727	CAA Weatherization Supv. 1			1		1	
Community Action Agency	Self-Help	000021	Office Support Specialist 2			2		2	
Community Action Agency	Self-Help (Transportation)	003735	Centers Director			2		2	
Community Action Agency	Head Start	003006	Driver Attendant		4			4	
Community Action Agency	Head Start	000031	Social Worker 1		4			1	3
Community Action Agency	Self-Help	000031	Secretary		6			6	
Community Action Agency	Head Start	006001	Custodial Worker 1		5			4	1
Community Action Agency	Head Start	006002	Custodial Worker 2		1			1	
Community Action Agency	Head Start	006080	Food Service Worker 1		4			3	1
Community Action Agency	Head Start	006081	Food Service Worker 2		2			2	
Community Action Agency	Head Start	003703	Teacher Assistant 1		36			26	10
Community Action Agency	Head Start	003704	Teacher Assistant 2		1			1	
Community Action Agency	Head Start	003709	Teacher		37			29	8
Community Action Agency	Community Advocacy	009450	Executive Director		1			1	
Consumer Services	Consumer Protection	002534	Consumer Protection Enforcement Officer		1			1	
Consumer Services	Pass Transp. and Regulatory	000017	Clerk 2		1			1	
Consumer Services	Cooperative Extension	001530	Biologist					1	
Consumer Services	Custody Support Services	004220	Fingerprint Analyst 1		1			1	
Consumer Services	Custody Support Services	004515	Correctional Property Custodian		4			3	1
Consumer Services	Custody Support Services	004516	Q&R Property Room Supervisor		6			3	3
Consumer Services	Custody Support Services	004503	Correctional Corporal		4			4	
Consumer Services	Office of the Director	004268	Police Psychologist 2		3			3	
County Executive Offices	Executive Offices	000693	Assistant County Manager		1		Transfer from Police	1	
County Executive Offices	Executive Offices	008748	Chief of Staff		1			1	
County Executive Offices	Executive Offices	000098	Senior Executive Secretary CMO		1			1	
Office of Economic Development and International Trade	Economic Development	000316	Accountant 2		1		Transfer from HCD	1	
Office of Economic Development and International Trade	Economic Development	003672	Business Development Specialist 2		1		Transfer from HCD	1	0
Office of Economic Development and International Trade	Economic Development	000096	Senior Executive Secretary		1		Transfer from Planning and Zoning	1	
Office of Economic Development and International Trade	Economic Development	002085	Economic Policy Coordinator		1		Transfer from Planning and Zoning	1	
Office of Economic Development and International Trade	Economic Development	009339	Senior Economic Analyst		1		Transfer from Planning and Zoning	1	
Elections	Community Outreach & Training	002403	Elections Procedures Specialist		1			1	
Elections	Community Outreach & Training	002403	Elections Procedures Specialist		1			1	
Elections	Community Outreach & Training	002423	Deputy Supervisor of Elections		1			1	
Elections	Community Outreach & Training	002405	Elections Community Information Spec.		1			1	
Elections	Community Outreach & Training	002405	Elections Community Information Spec.		1			1	
Elections	Community Outreach & Training	002405	Elections Community Information Spec.		1			1	
Elections	Community Outreach & Training	002405	Elections Community Information Spec.		1			1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Elections	Community Outreach & Training	002405	Elections Community Information Spec.	1				1	
Elections	Community Outreach & Training	002406	Elections Outreach Supervisor	1				1	
Elections	Community Outreach & Training	001863	Technical Training Specialist 2	1				1	
Elections	Community Outreach & Training	001863	Technical Training Specialist 2	1				1	
Elections	Community Outreach & Training	001863	Technical Training Specialist 2	1				1	
Elections	Community Outreach & Training	001863	Technical Training Specialist 2	1				1	
Elections	Community Outreach & Training	000094	Administrative Secretary	1				1	
Elections	Operations	000094	Administrative Secretary	1				1	
Elections	Operations	002404	Elections Logistic Supervisor	1				1	
Elections	Volter Services	002404	Elections Support Specialist	1				1	
Elections	Volter Services	002404	Elections Support Specialist	1				1	
Elections	Office of Governmental Affairs	002404	Elections Support Specialist	1				1	
Elections	Operations	002404	Elections Support Specialist	1				1	
Elections	Volter Services	002404	Elections Support Specialist	1				1	
Elections	Information Systems	000012	Clerk 3	1				1	
Elections	Information Systems	000012	Clerk 3	1				1	
Elections	Information Systems	000012	Clerk 3	1				1	
Elections	Information Systems	000012	Clerk 3	1				1	
Elections	Volter Services	001805	Web Publisher	1				1	
Elections	Volter Services	000812	Administrative Officer 2	1				1	
Elections	Information Systems	001847	Computer Services Manager	1				1	
Elections	Information Systems	001827	Computer Technician 2	1				1	
Emergency Management	Emergency Management	004170	Emergency Management Coordinator	1				1	
Emergency Management	Emergency Management	004170	Emergency Management Coordinator	1				1	
Emergency Management	Emergency Management	004170	Emergency Management Coordinator	1				1	
Emergency Management	Emergency Management	000310	Account Clerk	1				1	
Environmental Resource Management	Environmental Education and Communication	001050	Professional Engineer	1				1	
Environmental Resource Management	Natural Resources Regulation and Restoration	001524	Professional Geologist	1				1	
Environmental Resource Management	Pollution Control	001579	Manager, Pollution Remediation	1				1	
Environmental Resource Management	Pollution Regulation and Enforcement	001554	Environmental Resources Project Supervisor	1				1	
Ethics	Ethics Commission	008833	Investigator	1				1	
Ethics	Ethics Commission	008833	Investigator	1				1	
Ethics	Ethics Commission	008833	Investigator	1				1	
Ethics	Ethics Commission	008815	Community Affairs Specialist	1				1	
ETS/D	Operational Support Services	000310	Account Clerk	1				1	
ETS/D	Operational Support Services	000812	Administrative Officer 3	1				1	
ETS/D	Operational Support Services	001826	Computer Technician 1	6				6	
ETS/D	Operational Support Services	001843	Systems Analyst/Programmer 1	1				1	
ETS/D	Operational Support Services	001861	IT Service Center Manager 2	1				1	
ETS/D	Operational Support Services	000662	Project Manager	1				1	
ETS/D	Data Center Services	001858	Production Control Specialist	1				1	
ETS/D	Data Center Services	001845	Senior Systems Analyst/Programmer	1				1	
ETS/D	Telecommunications	001850	Operating Systems Programmer	2				2	
ETS/D	Telecommunications	001851	Senior Operating Systems Programmer	1				1	
ETS/D	Telecommunications	001733	Senior Telecommunications Technician	1				1	
ETS/D	Field Services	000662	Project Manager	1				1	
ETS/D	Enterprise Programs	001841	Information Technology Specialist	1				1	
ETS/D	Enterprise Programs	001843	Systems Analyst/Programmer 1	2				2	
ETS/D	Enterprise Programs	001844	Systems Analyst/Programmer 2	3				3	
ETS/D	Enterprise Applications	001843	Systems Analyst/Programmer 1	1				1	
ETS/D	Enterprise Applications	001841	Information Technology Specialist	1				1	
ETS/D	Enterprise Applications	001844	Systems Analyst/Programmer 2	3				3	
ETS/D	Enterprise Applications	001844	Systems Analyst/Programmer 2	3				3	
ETS/D	Enterprise Applications	001845	Senior Systems Analyst/Programmer	4				4	
ETS/D	Enterprise Applications	001850	Operating Systems Programmer	2				2	
ETS/D	Enterprise Applications	001853	System Support Manager	1				1	
ETS/D	Enterprise Applications	001786	Division Director	1				1	
ETS/D	Enterprise Applications	000012	Clerk 3	1				1	
ETS/D	Operational Support Services	000410	Personnel Specialist 1	1				1	
ETS/D	Operational Support Services	000412	Personnel Specialist 2	1				1	
ETS/D	Director's Office	000096	Senior Executive Secretary	1				1	
ETS/D	Director's Office	000389	Director Designee of Bond Administration	1				1	
ETS/D	Bond Administration	000389	Director Designee of Bond Administration	1				1	
ETS/D	Bond Administration	000395	Finance Administrative Coordinator	1				1	
ETS/D	Bond Administration	000310	Account Clerk (EDMS)	2				2	
ETS/D	Controller	000831	Special Projects Administrator 1	1				1	
ETS/D	Controller	000422	Training Specialist 2	1				1	
ETS/D	Controller	000015	Data Entry Specialist 1	1				1	
ETS/D	Controller	000011	Clerk 2	1				1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Finance	Controller	000310	Account Clerk (Post Payments)	1				1	
Finance	Controller	000317	Accountant 3 (Reporting)	1				1	
Finance	Controller	000310	Account Clerk (Reporting)	1				1	
Finance	Credit and Collections	000310	Account Clerk	1				1	
Finance	Credit and Collections	000334	Credit and Collections Manager	1				1	
Finance	Tax Collector	000270	Buyer	1				1	
Finance	Tax Collector	000370	Assistant Tax Collector	1				1	
Finance	Tax Collector	000310	Account Clerk (Auto Tag Branch)	3				3	
Finance	Tax Collector	000349	Tax Record Specialist 2 (Quality Review)	1				1	
Finance	Tax Collector	000310	Account Clerk (Quality Review)	1				1	
Finance	Tax Collector	000350	Tax Record Specialist 2 (LBT)	2				2	
Finance	Tax Collector	000350	Tax Record Specialist 2 (Tourism)	1				1	
Finance	Tax Collector	000348	Finance Collection and Enforcement Officer	1				1	
Finance	Tax Collector	000380	Tax Collector Supervisor 1 (PPPU)	1				1	
Finance	Tax Collector	000351	Senior Tax Record Specialist (PPPU)	1				1	
Finance	Tax Collector	000350	Tax Record Specialist 2 (Public Service)	3				1	2
Finance	Tax Collector	000379	Finance Chief (Auto Tag)	1				1	
Finance	Tax Collector	000349	Tax Record Specialist 1 (Auto Tag)	1				1	
Finance	Tax Collector	000811	Administrative Officer 2 (Auto Tag)	1				1	
Finance	Tax Collector	000813	Clerk 4 (Auto Tag)	1				1	
Finance	Tax Collector	000330	Tax Record Specialist 2 (Auto Tag)	2				2	
Finance	Tax Collector	000310	Account Clerk (Auto Tag)	1				1	
Finance	Tax Collector	000310	Account Clerk (Auto Tag)	1				1	
Finance	Tax Collector	000310	Account Clerk (Auto Tag)	1				1	
Finance	Tax Collector	000310	Account Clerk (Auto Tag)	1				1	
Finance	Administration	000812	Administrative Officer III	1				1	
Fire	Operations	004101	Firefighter		24				24
Fire	Administration	004150	Interion Control	1				1	
Fire	Administration	004118	Division Chief	1				1	
Fire	Operations	004118	Division Chief	2				2	
Fire	Fire Prevention	011022	Engineer III	1				1	
Fire	Fire Prevention	004165	Plans Processor	1				1	
Fire	Fire Prevention	004105	Lieutenant	6				6	
Fire	Operations	004115	Fire Chief Helicopter Pilot	1				1	
Fire	Administration	004178	MDTR Investment Specialist	4				1	4
Fire	Administration	000013	Clerk 4	1				1	
Fire	Facilities	000094	Admin Secretary	1				1	
Fire	Administration	000812	Administrative Officer III	1				1	
Fire	Administration	000811	Administrative Officer II	1				1	
Fire	Administration	000011	Clerk 2	2				2	
Fire	Operations	000013	Clerk 4	1				1	
Fire	Communication	000031	Secretary	1				1	
Fire	Logistical Services/Support	006202	Drive Messenger	1				1	
General Services Administration	Fleet Management Division	006139	Fleet Administrative Supervisor	1				1	
General Services Administration	Fleet Management Division	006126	Fleet Management Analyst 1	1				1	
General Services Administration	Materials Management Division	000259	Division Director 1, GSA	1				1	
General Services Administration	Materials Management Division	000094	Administrative Secretary	1				1	
General Services Administration	Facilities & Utilities Management Division	006433	Building Management Systems Operator 1	6				6	
General Services Administration	Facilities & Utilities Management Division	006434	Building Management Systems Operator 2	1				1	
General Services Administration	Facilities & Utilities Management Division	006435	Building Management Systems Supervisor	1				1	
General Services Administration	Facilities & Utilities Management Division	006101	Maintenance Mechanic	1				1	
General Services Administration	Facilities & Utilities Management Division	009019	Energy Management Specialist	1				1	
General Services Administration	Design & Construction Services Division	006423	GSA Project Cost & Scheduling Specialist	1				1	
General Services Administration	Design & Construction Services Division	006426	Construction & Renovation Supervisor 1	1				1	
General Services Administration	Design & Construction Services Division	006508	Carpenter	9				9	
General Services Administration	Design & Construction Services Division	006509	Carpenter Supervisor	1				1	
General Services Administration	Design & Construction Services Division	006516	Painter	3				3	
General Services Administration	Design & Construction Services Division	006610	Construction Manager 1	5				5	
General Services Administration	Design & Construction Services Division	006611	Construction Manager 2	2				2	
General Services Administration	Design & Construction Services Division	006612	Construction Manager 3	6				6	
General Services Administration	Housing Development Division	003644	Assistant Division Director, Dev. & Loan Adm.	1				1	
General Services Administration	Housing Development Division	000013	Clerk 4	1				1	
General Services Administration	Housing Development Division	000021	Office Support Specialist 2	2				2	
General Services Administration	Housing Development Division	009468	HCD Homeownership Specialist	8				8	
General Services Administration	Housing Development Division	000011	Clerk 2	1				1	
General Services Administration	Housing Development Division	009395	Manager, Homeownership & Rehabilitation	1				1	

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General Services Administration	Housing Development Division	009466	HCD Technician			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	000094	Telephone Console Operator			2	Transfer from HCD	2	
General Services Administration	Housing Development Division	000812	Administrative Officer 3			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	003450	MDDA Mortgage Service Clerk			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	003462	MDDA Mortgage Representative			3	Transfer from HCD	2	1
General Services Administration	Housing Development Division	003464	MDDA Mortgage Service Analyst			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	002009	Principal Planner			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	000831	Special Projects Administrator 1			2	Transfer from HCD	1	1
General Services Administration	Housing Development Division	000832	Special Projects Administrator 2			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	003448	Construction Loan Officer			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	999999	Division Director			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	000094	Administrative Secretary			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	006810	Construction Manager 1			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	003438	MDDA Field Officer			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	002155	Housing Inspector 1			1	Transfer from HCD	1	
General Services Administration	Housing Development Division	003543	MDDA Compliance Manager			1	Transfer from HCD	1	
Government Information Center	Strategic Customer Research & Development	001182	Manager ONLINE Services			1		1	
Government Information Center	Strategic Customer Research & Development	000810	Administrative Officer 1			1		1	
Government Information Center	Strategic Customer Research & Development	001188	Call Center Specialists			6		6	
Government Information Center	Campaign Support Services	000267	Graphics Technician			1		1	
Government Information Center	Strategic Customer Research & Development	000832	Special Projects Administrator 2			2		2	
Government Information Center	Strategic Customer Research & Development	008331	Special Projects Administrator 1			2		2	
Government Information Center	3111 Answer Center	000811	Administrative Officer 2			1		1	
Government Information Center	3111 Answer Center	001826	Computer Technician 1			1	Transfer from EISD	1	
Government Information Center	3111 Answer Center	001826	Computer Technician 1			1	Transfer from EISD	1	
Government Information Center	Online Services	001905	Web Publisher			1	Transfer from EISD	1	
Government Information Center	Online Services	001905	Web Publisher			1		1	
Government Information Center	Campaign Support Services	002343	WGR Protocol Division			1		1	
Government Information Center	Campaign Support Services	009445	Web Designer 1			1		1	
Government Information Center	Administration	000013	Clerk 4			1		1	
Government Information Center	Campaign Support Services	000214	Graphic Designer			1		1	
Government Information Center	Campaign Support Services	002334	Videoographer/Editor			1		1	
Government Information Center	Campaign Support Services	002334	Videoographer/Editor			1		1	
Government Information Center	Campaign Support Services	002345	TV Producer			1		1	
Government Information Center	Campaign Support Services	002345	TV Producer			1		1	
Government Information Center	Campaign Support Services	002345	TV Producer			1		1	
Government Information Center	Campaign Support Services	002333	Assistant Broadcast Technician			1		1	
Government Information Center	Campaign Support Services	002323	TV Graphics Specialist			1		1	
Government Information Center	Campaign Support Services	002350	Broadcast Technician			1		1	
Office of Human Rights & Fair Employment Practices	Human Rights	000832	SPA 2			1		1	
Office of Human Rights & Fair Employment Practices	Fair Employment	009272	Fair Employment Practices Specialist 1			2		1	1
Office of Human Rights & Fair Employment Practices	Domestic Violence Oversight Board	003170	Victim Services Analyst			1		1	
Homeless Trust	Director's Office	003657	Director			1		1	
Department of Housing and Community Development	Director's Office	000096	Sr. Exec. Secretary			1		1	
Department of Housing and Community Development	Director's Office	019443	System Analyst Programmer			1		1	
Department of Housing and Community Development	Director's Office	006202	Driver Messenger			1		1	1
Department of Housing and Community Development	Director's Office	000094	Administrative Sec'tar			1		1	
Department of Housing and Community Development	Director's Office	000052	Word Processor Operator 2			1		1	
Department of Housing and Community Development	Director's Office	000084	Telephone Console Oper			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	003630	Com. Mon. Supv			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	009446	Asst Director			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	019445	Sr. System Analyst			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	003820	Project Manager			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	000095	Exec Secretary			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	000812	Administrative Officer 3			1	Transfer to CAA	1	
Department of Housing and Community Development	Director's Office	003654	Assistant to the Director			1	Transfer to CAA	0	1
Department of Housing and Community Development	Administration	000316	Accountant 2			1		1	
Department of Housing and Community Development	Administration	000316	Accountant 2			1		1	
Department of Housing and Community Development	Administration	000410	Personal Specialist 1			1		1	
Department of Housing and Community Development	Administration	000310	Account Clerk			1		1	
Department of Housing and Community Development	Administration	000417	Sr. Human Resource Mgr			1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000811	Administrative Officer 2			1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000310	Accountant Clerk			1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000310	Accountant Clerk			1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000316	Accountant 2			1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000316	Accountant 2			1	Transfer to CAA	1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Department of Housing and Community Development	Administration	000317	HCD Chief Acct			-1	Transfer to CAA	1	
Department of Housing and Community Development	Administration	000831	SPA 1			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003822	Community Planner	1				1	
Department of Housing and Community Development	Community Development	002715	Asst Dir, Director, Comm. Dev. Division			-1	Transfer to CAA	1	1
Department of Housing and Community Development	Community Development	000021	Office Support Specialist 2			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002009	Principal Planner			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002009	Principal Planner			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002009	Principal Planner			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002012	Planning Section Supt			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002009	Principal Planner			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	009096	Dir, Community Dev			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	000094	Administrative Sec			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003820	Project Manager			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	001021	Engineer 2			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	001022	Engineer 3			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	002009	Principal Planner			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	006206	Auto Equip Oper 2			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003522	Property Mgmt Asset			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	000832	Special Projects Administrator 2			-1	Transfer to CAA	1	
Department of Housing and Community Development	Community Development	003877	Business Development Specialist 2			-1	Transfer to OEDIT	1	
Department of Housing and Community Development	Community Development	003631	EZ Program Manager			-1		1	
Department of Housing and Community Development	Community Development	009219	EZ Program Coordinator			-1		1	
Department of Housing and Community Development	Community Development	003833	EZ Grant and Loan Administrator			-1		1	
Department of Housing and Community Development	Community Development	000316	Accountant 2			-1		1	
Department of Housing and Community Development	Urban Task Force	003860	Director, UERF	1			Transfer to OEDIT		1
Department of Housing and Community Development	Affordable Housing	003844	Assistant Division Director, Dev. & Loan Adm.			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	000013	Chief 4			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	000021	Office Support Specialist 2			-2	Transfer to -GSA	2	
Department of Housing and Community Development	Affordable Housing	009468	HCD Homeownership Specialist			-8	Transfer to -GSA	8	
Department of Housing and Community Development	Affordable Housing	000011	Chief 2			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	009395	Manager, Homeownership & Rehabilitation			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	009466	HCD Technician			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	000084	Telephone Console Operator			-2	Transfer to -GSA	2	
Department of Housing and Community Development	Affordable Housing	000812	Administrative Officer 3			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	003450	MDHA Mortgage Service Clerk			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	003462	MDHA Mortgage Service Representative			-3	Transfer to -GSA	2	1
Department of Housing and Community Development	Affordable Housing	003464	MDHA Mortgage Service Analyst			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	002009	Principal Planner			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	000831	Special Projects Administrator 1			-2	Transfer to -GSA	2	
Department of Housing and Community Development	Affordable Housing	000832	Special Projects Administrator 2			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	003448	Construction Loan Officer			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	999999	Division Director			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	000094	Administrative Secretary			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	006610	Construction Manager 1			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	003438	MDHA Field Officer			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	002155	Housing Inspector 1			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	003543	MDHA Compliance Manager			-1	Transfer to -GSA	1	
Department of Housing and Community Development	Affordable Housing	9060	Housing Asset Mgmt Coordinator			-1	Transfer to CAA	1	
Department of Housing and Community Development	Affordable Housing	9061	Housing Asset Mgmt Specialist			-1	Transfer to CAA	1	
Department of Housing and Community Development	Housing Asset Management	000096	Administrative Secretary			-1	Transfer to CAA	1	
Department of Housing and Community Development	Housing Asset Management	000430	HR Section Manager			-1	Transfer to CAA	1	
Human Resources	Employee Development	000446	HR Program Developer			-1		1	
Human Resources	Employee Development	000016	Data Entry Specialist			-1		1	
Human Resources	Employee Development	000442	Employee Development Specialist			-1		1	
Human Resources	Payroll and Information Management	000465	Payroll Technician			-3		3	
Human Resources	Payroll and Information Management	000465	Payroll Technician			-3		3	
Human Resources	Payroll and Information Management	000473	Assistant Division Director			-1		1	
Human Resources	Payroll and Information Management	000451	HRD Services Clerk			-1		1	
Human Resources	Payroll and Information Management	000498	HRD Records Technician			-1		1	
Human Resources	Recruitment, Compensation, and Testing	000590	HRD Project Administrator			-1		1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Human Services	Rehabilitative Services: TASC	003050	Rehabilitative Services Counselor 2	1				1	
Human Services	Rehabilitative Services: TASC	003050	Rehabilitative Services Counselor 2	1				1	
Human Services	Rehabilitative Services: TASC	003050	Rehabilitative Services Counselor 2	1				1	
Juvenile Services	Guardian Ad Litem	003244	GAL Coordinator	1				1	
Juvenile Services	Guardian Ad Litem	004721	JA OSS 2	1				1	
Juvenile Services	Guardian Ad Litem	003245	GAL Legal Advocate	1				1	
Juvenile Services	Guardian Ad Litem	003245	GAL Legal Advocate	1				1	
Juvenile Services	Guardian Ad Litem	009100	JSS 2	1				1	
Juvenile Services	Guardian Ad Litem	009030	JSS 1	1				1	
Juvenile Services	Guardian Ad Litem	001826	Comp Tech 1	1				1	
Juvenile Services	Intake Screening, Assessment, and Training	004396	Juvenile Assessment Counselor	1				1	
Juvenile Services	Intake Screening, Assessment, and Training	004396	Juvenile Assessment Counselor	1				1	
Juvenile Services	Intake Screening, Assessment, and Training	004396	Juvenile Assessment Counselor	1				1	
Juvenile Services	Intake Screening, Assessment, and Training	000031	Secretary	1				1	
Juvenile Services	Intake Screening, Assessment, and Training	000031	Secretary	1				1	
Juvenile Services	Operational Support	000811	Administrative Officer 2	1				1	
Juvenile Services	Office of the Director	000412	Personnel Specialist 2	1				1	
Juvenile Services	Office of the Director	000831	Special Project Admin 1	1				1	
Juvenile Services	Office of the Director	000021	Office Support Specialist 2	1				1	
Library	Main & Collection Dev. (06)	000012	Clerk 3	1				1	
Library	Main & Collection Dev. (06)	000021	Office Support Specialist 2	1				1	
Library	Main & Collection Dev. (06)	007123	Library Assistant 1	1				1	
Library	Main & Collection Dev. (06)	007124	Library Assistant 2	2				2	
Library	Main & Collection Dev. (06)	007124	Library Assistant 2 (Training)	1				1	
Library	Main & Collection Dev. (06)	007125	Library Assistant 3 (Linking)	1				1	
Library	Main & Collection Dev. (06)	007151	Librarian 1	5				1	4
Library	Main & Collection Dev. (06)	007152	Librarian 2	1				1	
Library	Main & Collection Dev. (06)	007152	Librarian 2 (Collection Development)	1				1	
Library	Main & Collection Dev. (06)	007153	Librarian 3	2				2	
Library	Main & Collection Dev. (06)	007153	Librarian 3 (Training)	1				1	
Library	Main & Collection Dev. (06)	007154	Librarian 4 (Cataloging)	1				1	
Library	Branch & Special services (01)	007123	Library Assistant 1	14		2		1	15
Library	Branch & Special services (01)	007124	Library Assistant 2	2		2		0	4
Library	Branch & Special services (01)	007125	Library Assistant 3	4		2		2	4
Library	Branch & Special services (01)	007126	Circulation Service Supervisor	1				1	
Library	Branch & Special services (01)	007151	Librarian 1	18		2		20	
Library	Branch & Special services (01)	007152	Librarian 2	2		1		3	
Library	Branch & Special services (01)	007153	Librarian 3	8		1		6	3
Library	Branch & Special services (01)	007154	Librarian 4	1				1	
Library	Branch & Special services (01)	007165	Library Branch Supervisor	1				1	
Library	Capital Constr & Fiscal Oper. (09)	000270	Buyer	1				1	
Library	Capital Constr & Fiscal Oper. (09)	000310	Account Clerk	1				1	
Library	Capital Constr & Fiscal Oper. (09)	000315	Accountant 1	1				1	
Library	Capital Constr & Fiscal Oper. (09)	000810	Administrator Officer 1	1				1	
Library	Capital Constr & Fiscal Oper. (09)	000832	Special Project Admin 2	1				1	
Library	Director's Office (03)	007156	Library Branch Administrator	1				1	
Library	Marketing & Media (04)	000247	Offset Lithographers 2	1				1	
Library	Marketing & Media (04)	002307	Public Information Officer	1				1	
Library	Outreach Services (07)	007124	Library Assistant 2	1				1	
Library	Outreach Services (07)	007153	Librarian 3	1				1	
Library	Support Services (05)	000011	Clerk 2	2				2	
Library	Support Services (05)	000412	Personnel Specialist 2	1				1	
Library	Support Services (05)	006101	Main Mechanic	1				1	
Library	Support Services (05)	006205	Automotive Equip. Operator 1	1				1	
Library	Support Services (05)	007103	Library Attendant	1				1	
Library	Support Services (05)	000416	Human Resources Manager	1				1	
Medical Examiner	Administration	000317	Accountant 3	1				1	
Miami-Dade Economic Advocacy Trust	Administration	000865	Program Coordinator	1				1	
Non-Departmental	Non-Departmental	000865	Program Coordinator	1				1	
Non-Departmental	Non-Departmental	00013	Clerk 4	1				1	
Non-Departmental	Non-Departmental	00013	Clerk 4	1				1	
Park & Recreation	Division 36-Proiect Management	00016	Data Entry Specialist 2	1				1	
Park & Recreation	Division 37-Capital Programs	00016	Data Entry Specialist 2	1				1	
Park & Recreation	Division 32-Construction and Maintenance	00021	Office Support Specialist 2	1				1	
Park & Recreation	Division 35-Metrozo	00021	Office Support Specialist 2	1				1	
Park & Recreation	Division 43-Coastal Region	00021	Office Support Specialist 2	1				1	
Park & Recreation	Division 43-Coastal Region	00021	Office Support Specialist 2	1				1	
Park & Recreation	Division 45-South Region	00021	Office Support Specialist 2	1				1	

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Police	Investigative Services	009385	Police Major	1				1	1
Police	Support Services	009385	Police Major	1				1	1
Police	Police Services	009385	Police Major	1				1	1
Police	Administration	009392	Police Legal Advisor 1	1				1	1
Police	Support Services	009413	MIDPD, Public Safety Training Institute Director	1				1	1
Procurement	Administration and Fiscal Mgmt	000810	Administrative Officer 1	1				1	1
Procurement	Office of the Director	000190	Procurement Analyst	1				1	1
Procurement	Purchasing	000013	Clerk 4	1				1	1
Procurement	Purchasing	000170	Procurement Contracting Specialist (Technician)	1				1	1
Procurement	Purchasing	000172	Procurement Contracting Agent	5				3	2
Procurement	Purchasing	000172	Procurement Contracting Agent	1				1	1
Procurement	Purchasing	000173	Senior Procurement Contracting Agent	2				2	2
Procurement	Purchasing	000173	Senior Procurement Contracting Agent	1				1	1
Procurement	Purchasing	000174	Procurement Contracting Supervisor	2				2	2
Procurement	Purchasing	000175	Manager, Bids and Contracts	1				1	1
Procurement	Purchasing	000177	Procurement Technical Assistant Specialist	1				1	1
Procurement	Purchasing	000179	Procurement Contracting Officer (Transit)	1				1	1
Procurement	Purchasing	000179	Procurement Contracting Officer	1				1	1
Procurement	Purchasing	000190	Procurement Analyst (Transit)	2				2	2
Procurement	Purchasing	000190	Procurement Analyst (Transit)	1				1	1
Procurement	Purchasing	000190	Procurement Analyst	1				1	1
Procurement	Technical Services	000177	Procurement Technical Assistant Specialist	1				1	1
Procurement	Technical Services	000178	Procurement Technical Specialist	1				1	1
Procurement	Technical Services	000197	Director, Technical Services Procurement Division	1				1	1
Procurement	Technical Services	000660	IT Contracts and Procurement Officer	1				1	1
Procurement	Technical Services	001712	IT Contracts and Procurement Specialist	1				1	1
Procurement	Vendor Assistance	000013	Clerk 4	1				1	1
Procurement	Vendor Assistance	000170	Procurement Contracting Technician	1				1	1
Procurement	Vendor Assistance	003667	SBD Senior Professional Services Specialist	1				1	1
Procurement	Vendor Assistance	000111	Real Estate Evaluator 2	19				19	19
Procurement	Vendor Assistance	000120	Income Evaluation Specialist	5				5	5
Procurement	Vendor Assistance	000102	PA Clerk 1	4				4	4
Procurement	Vendor Assistance	000140	PA Supervisor 1	1				1	1
Procurement	Appeals Division	000095	Secretary	2				2	2
Procurement	Administration	000315	Accountant 1	1				1	1
Procurement	Administration	006202	Driver/Messenger	1				1	1
Procurement	Public Works	001228	Title Analyst	1				1	1
Procurement	Public Works	003566	Real Estate Officer	1				1	1
Procurement	Public Works	000094	Administrative Secretary	1				1	1
Procurement	Public Works	001051	Senior Professional Engineer	1				1	1
Procurement	Public Works	001020	Engineer 1	2				2	2
Procurement	Public Works	001018	Senior CAD Technician	1				1	1
Procurement	Public Works	000016	Data Entry Specialist 2	1				1	1
Procurement	Public Works	001252	Mosquito Control Inspector	3				3	3
Procurement	Public Works	001250	PWD Landscape Maintenance Inspectors	2				2	2
Procurement	Public Works	001039	Road & Bridge Maintenance Supervisor	1				1	1
Procurement	Public Works	006205	Auto Equipment Operator 1	2				2	2
Procurement	Public Works	001066	Manager, PWD Road and Bridge	1				1	1
Procurement	Public Works	000016	Data Entry Specialist 2	3				3	3
Procurement	Public Works	000016	Data Entry Specialist 2	1				1	1
Procurement	Public Works	001017	Cadestral Technician	1				1	1
Procurement	Public Works	000317	Accountant 3	1				1	1
Procurement	Public Works	000011	Clerk 2	1				1	1
Procurement	Public Works	001947	Computer Services Manager	1				1	1
Procurement	Small Business Department	003624	SBD Compliance Officer 2	1				1	1
Procurement	Small Business Department	003624	SBD Compliance Officer 1	2				2	2
Procurement	Small Business Department	003623	SBD Compliance Officer 2	2				2	2
Procurement	Small Business Department	003666	SBD Compliance Officer 1	-1		Transfer to Aviation		1	1
Procurement	Small Business Department	003666	Division Director	-2		Transfer to Aviation		2	2
Procurement	Small Business Department	000012	Manager	1				1	1
Procurement	Small Business Department	000012	Clerk 3	1				1	1
Procurement	Small Business Department	003626	Contract Development Specialist 2	1				1	1
Procurement	Small Business Department	003685	Technical Assistance Coordinator	3				3	3
Procurement	Small Business Department	000831	Special Projects Administrator 1	1				1	1
Procurement	Small Business Department	003625	Contract Development Specialist 1	2				2	2
Procurement	Small Business Department	000094	Administrative Secretary	1				1	1

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Small Business Department	Office of the Director	000812	Administrative Officer 3	1				1	
Solid Waste Management	Garbage	006208	Waste Collector	15				1	14
Solid Waste Management	Engineering	006111	Construction Manager 2	2				1	1
Solid Waste Management	Facility Maintenance	006101	Maintenance Mechanic	2				2	2
Solid Waste Management	Trash	006308	Waste Attendant 1	4				4	4
Solid Waste Management	Trash	006309	Waste Attendant 2	1				1	3
Solid Waste Management	Public Information & Outreach	006301	Waste Service Clerk 1	3				3	3
Solid Waste Management	Facility Maintenance	006101	Maintenance Mechanic	2				2	2
Solid Waste Management	Public Information & Outreach	000994	Administrative Secretary	1				1	1
Solid Waste Management	Accounting & Bond Administration	009482	Assistant Comptroller	1				1	1
Solid Waste Management	Accounting & Bond Administration	000877	Compliance Specialist 2	3				3	3
Solid Waste Management	Transfer	006338	Assistant Transfer Station Superintendent	5				5	5
Solid Waste Management	Transfer	006339	Transfer Station Superintendent	2				2	2
Solid Waste Management	Landfill - South (Division 16)	006312	Waste Scale Operator	1				1	1
Solid Waste Management	Facility Maintenance	006516	Painter	1				1	1
Solid Waste Management	Facility Maintenance	006501	Maintenance Repairer	1				1	1
Solid Waste Management	Trash	009289	Waste Supervisor 1	1				1	1
Solid Waste Management	Trash	009270	Waste Supervisor 2	2				2	2
OSBM	Management, Planning and Performance Analysis	000865	OSBM Program Coordinator	1				1	1
OSBM	Management, Planning and Performance Analysis	000885	OSBM Program Coordinator	1				1	1
OSBM	Management and Budget	000858	Business Analyst Manager	2				2	2
OSBM	Management and Budget	000853	Assistant Business Analyst	1				1	1
OSBM	Sustainability	000280	Sustainability Program Manager	1				1	1
OSBM	Sustainability	008002	Bus Hostler	3				3	3
Miami-Dade Transit	72-Bus Maintenance	008035	Bus Stock Clerk	2				2	2
Miami-Dade Transit	56-Materials Management	008077	Rail Maintenance Control Clerk	2				2	2
Miami-Dade Transit	57-Performance Management	008032	Transit Facilities Maintenance Control Clerk	1				1	1
Miami-Dade Transit	57-Performance Management	008006	Bus Maintenance Tech	10				10	10
Miami-Dade Transit	71-Bus Operations	008030	Bus Operators	10				10	10
Miami-Dade Transit	62-Adv. & Media Relations	000994	Admin Secretary	1				1	1
Miami-Dade Transit	56-Materials Management	000831	Spec Projects Administrator 1	1				1	1
Miami-Dade Transit	34-Field Eng & Syst Maint	008085	Train Electric Technician	2				2	2
Miami-Dade Transit	68-Grants	008487	Spec Asst Mgt Govt	1				1	1
Miami-Dade Transit	58-Facilities Maintenance	008021	Transit Facilities Equip Tech	1				1	1
Miami-Dade Transit	56-Materials Management	008035	Bus Stock Clerk	2				2	2
Miami-Dade Transit	28-Operations	000934	Admin Secretary	1				1	1
Miami-Dade Transit	32-Quality Assurance	000886	Quality Assurance Engineer 1	1				1	1
Water and Sewer Department	Budget, Funding&Strategic - Director	005719	W&S Secretary	1				1	1
Water and Sewer Department	Budget, Funding&Strategic - Director	000812	Administrative Officer 3	2				2	2
Water and Sewer Department	Construction Management - Engineer Activity	005579	W&S Construction Project Supervisor 1	5				5	5
Water and Sewer Department	Construction Management - Engineer Activity	005895	W&S Projects Inspector 1	1				1	1
Water and Sewer Department	Construction Management - Engineer Activity	005897	W&S Projects Inspector 2	3				3	3
Water and Sewer Department	Construction Management - Engineer Activity	000013	Clerk 4	1				1	1
Water and Sewer Department	Construction Management - Engineer Activity	000812	Administrative Officer 3	1				1	1
Water and Sewer Department	Contract Processing - Finance and Customer Service Activity	003820	Contracts Officer	1				1	1
Water and Sewer Department	Contract Processing - Finance and Customer Service Activity	005719	W&S Secretary	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	001646	Data Operations Support Clerk 2	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005702	W&S Clerk 2	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005725	W&S Cashier 1	4				4	4
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005726	W&S Cashier 2	2				2	2
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005728	W&S Account Clerk	3				3	3
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005784	W&S Information Technology Specialist	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005922	Utilities Damages Investigations Supervisor	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	005953	W&S Assistant Controller	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	000012	Clerk 3	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	000318	Accountant 1	1				1	1
Water and Sewer Department	Controller Division - Finance and Customer Service Activity	000318	Accountant 4	1				1	1
Water and Sewer Department	Emergency Comm Center - Finance and Customer Service Activity	005751	W&S Communications Support Specialist	2				2	2
Water and Sewer Department	Engineering&Design - Engineer Activity	001012	Engineering Survey Tech Supervisor	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	001020	Engineer 1	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	001021	Engineer 2	4				4	4
Water and Sewer Department	Engineering&Design - Engineer Activity	001022	Engineer 3	1				1	3
Water and Sewer Department	Engineering&Design - Engineer Activity	001050	Professional Engineer	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	001051	Senior Professional Engineer	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	005685	W&S Cadstral Technician	3				3	3
Water and Sewer Department	Engineering&Design - Engineer Activity	005716	W&S Word Processing Operator 2	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	005889	W&S Engineering Survey Technician 2	1				1	1

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filed	Vacant
Water and Sewer Department	Engineering&Design - Engineer Activity	005955	Manager - W&S Contract Management	1				1	1
Water and Sewer Department	Engineering&Design - Engineer Activity	000012	Clerk 3	1				1	
Water and Sewer Department	Engineering&Design - Engineer Activity	000094	Administrative Secretary	1				1	
Water and Sewer Department	General Maintenance Div - Support Service and Maintenance Act.	005551	Aide Body Supervisor	1				1	1
Water and Sewer Department	General Maintenance Div - Support Service and Maintenance Act.	005902	W&S Semi Skilled Laborer	2				1	1
Water and Sewer Department	General Maintenance Div - Support Service and Maintenance Act.	005827	W&S Automobile Equipment Operator 1	3				1	3
Water and Sewer Department	General Maintenance Div - Support Service and Maintenance Act.	005840	W&S Plant Electrician	1				1	1
Water and Sewer Department	General Maintenance Div - Support Service and Maintenance Act.	005930	Heavy Equipment Operator	3				1	2
Water and Sewer Department	Human Resources - Support Service and Maintenance Act.	005902	W&S Employee Safety & Development Instructor	1				1	1
Water and Sewer Department	Human Resources - Support Service and Maintenance Act.	000316	Accountant 2	1				1	1
Water and Sewer Department	Human Resources - Support Service and Maintenance Act.	000416	Human Resources Manager	1				1	1
Water and Sewer Department	Human Resources - Support Service and Maintenance Act.	000419	Training Technician	1				1	1
Water and Sewer Department	Human Resources - Support Service and Maintenance Act.	000811	Administrative Officer 2	1				1	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	001827	Computer Technician 2	1				1	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	001832	Network Manager 1	1				1	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	001833	Network Manager 2	1				1	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	001845	Senior Systems Analyst/Frog	2				1	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	005785	W&S Systems Analyst/Programmer 1	3				3	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	005786	W&S Systems Analyst/Programmer 2	4				3	1
Water and Sewer Department	Information Technology Div - Finance and Customer Serv Activity	000094	Administrative Secretary	1				1	1
Water and Sewer Department	Legislative & Municipal Affairs - Director Activity	005914	W&S Contract Compliance Specialist	1				1	1
Water and Sewer Department	Legislative & Municipal Affairs - Director Activity	005546	W&S Instrument Tech Supervisor	1				1	1
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	005728	W&S Account Clerk	1				1	1
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	005732	W&S Billing Clerk	1				1	1
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	005774	W&S Data Entry Specialist 1	2				2	2
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	005802	W&S Information Technology Specialist	1				1	1
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	000012	W&S Semi Skilled Laborer	2				2	2
Water and Sewer Department	Meier Division - Water Production and Distribution Activity	000012	Clerk 3	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001020	Administrative Secretary	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001021	Engineer 1	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001021	Engineer 2	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001050	Professional Engineer	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	005665	W&S Cadastre Technician	3				2	1
Water and Sewer Department	New Customer Division - Engineer Activity	005702	W&S Clerk 2	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	005719	W&S Secretary	2				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	005838	W&S Service Technician 2	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	000811	Administrative Officer 2	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001020	Engineer 1	1				1	1
Water and Sewer Department	New Customer Division - Engineer Activity	001021	Engineer 2	6				3	3
Water and Sewer Department	New Customer Division - Engineer Activity	001050	Professional Engineer	3				2	1
Water and Sewer Department	Planning Division - Regulatory Activity	001051	Senior Professional Engineer	1				1	1
Water and Sewer Department	Planning Division - Regulatory Activity	000886	Quality Assurance Engineer 1	1				1	1
Water and Sewer Department	Planning Division - Regulatory Activity	001051	Senior Professional Engineer	1				1	1
Water and Sewer Department	Priority Capital Projects - Regulatory Activity	001021	Engineer 2	1				1	1
Water and Sewer Department	Procurement Section - Support Service and Maintenance Act.	005755	W&S Utility Supply Specialist 1	1				1	1
Water and Sewer Department	Procurement Section - Support Service and Maintenance Act.	005830	Heavy Equipment Operator	4				4	1
Water and Sewer Department	Procurement Section - Support Service and Maintenance Act.	000315	Accountant 1	1				1	1
Water and Sewer Department	Procurement Section - Support Service and Maintenance Act.	000811	Administrative Officer 2	1				1	1
Water and Sewer Department	Program Management - Engineer Activity	001021	Engineer 2	1				1	1
Water and Sewer Department	Program Management - Engineer Activity	001051	Senior Professional Engineer	1				1	1
Water and Sewer Department	Program Management - Engineer Activity	005665	W&S Cadastre Technician	1				1	1
Water and Sewer Department	Program Management - Engineer Activity	006610	Construction Manager 1	1				1	1
Water and Sewer Department	Public Information Office - Director Activity	002307	Information Officer	1				1	1
Water and Sewer Department	Public Information Office - Director Activity	000094	Administrative Secretary	1				1	1
Water and Sewer Department	Quality Assurance and Performance Auditing - Regulatory Activity	009352	AD-Quality Assurance and Performance Auditing	1				1	1
Water and Sewer Department	Quality Assurance and Performance Auditing - Regulatory Activity	009434	Chief, W&S Quality Assurance and Performance Auditing	1				1	1
Water and Sewer Department	Regulatory Compliance Division - Regulatory Activity	001021	Engineer 2	1				1	1
Water and Sewer Department	Regulatory Compliance Division - Regulatory Activity	001050	Professional Engineer	2				1	1
Water and Sewer Department	Retail Customer Service - Finance and Customer Serv Activity	005748	Customer Service Representative 1	1				1	1
Water and Sewer Department	Retail Customer Service - Finance and Customer Serv Activity	005749	Customer Service Representative 2	33				16	17
Water and Sewer Department	Retail Customer Service - Finance and Customer Serv Activity	005904	Customer Service Supervisor 1	2				1	1
Water and Sewer Department	Retail Customer Service - Finance and Customer Serv Activity	005905	Customer Service Supervisor 2	1				1	1
Water and Sewer Department	Retail Customer Service - Finance and Customer Serv Activity	000053	Word Processing Operator 3	1				1	1
Water and Sewer Department	Support Service - Support Service and Maintenance Act.	001280	Duplication Equipment Operator	1				1	1
Water and Sewer Department	Support Service - Support Service and Maintenance Act.	005772	W&S Mail Center Clerk 1	1				1	1
Water and Sewer Department	System Implementation - Finance and Customer Service Activity	005741	W&S Business Process Senior Specialist	1				1	1
Water and Sewer Department	System Implementation - Finance and Customer Service Activity	005909	W&S Business Process Supervisor	2				1	1

Department	Division	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant
Water and Sewer Department	System Implementation - Finance and Customer Service Activity	000094	Administrative Secretary	1				1	
Water and Sewer Department	Wastewater Collection and Trans - Wastewater Collection & Treat Activity	005719	W&S Secretary	1				1	
Water and Sewer Department	Wastewater Collection and Trans - Wastewater Collection & Treat Activity	005728	W&S Account Clerk	4				3	1
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	005716	W&S Word Processing Operator 2	1				1	
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	005776	W&S Data Entry Specialist 2	1				1	
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	005802	W&S Semi Skilled Laborer	1					1
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	005803	W&S Maintenance Repairer	1					1
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	000012	Clerk 3	1				1	
Water and Sewer Department	Water Dist. and Trans.Div - Water Production and Distribution Activity	000013	Clerk 4	1				1	
Water and Sewer Department	Water Production Div - Water Production and Distribution Activity	000022	Office Support Specialist 3	1				1	
Water and Sewer Department	Water Production Div - Water Production and Distribution Activity	005559	Line Production Plant Supervisor	1				1	
Water and Sewer Department	Water Production Div - Water Production and Distribution Activity	005712	W&S Office Support Specialist 2	1				1	1
Water and Sewer Department	Water Production Div - Water Production and Distribution Activity	005872	W&S Structural Maintenance Worker	1				1	1
Totals				1,312	113				

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Animal Services	Hearings Administrative Fee (Other Egregious Civil Violations)	-	125.00 \$	18,125	Fees enable the department to recoup cost for case research and preparation for hearings. Fee would only be applied if violation is upheld.
Animal Services	Criminal / Civil Case Processing Recovery Fees	-	250.00 \$	250	Fees enable department to recoup cost of processing legal cases and is only applied if violation is upheld.
Animal Services	Hearings Administrative Fee	-	50.00 \$	19,000	Fees enable the department to recoup cost for case research and preparation for hearings. Fee would only be applied with finding of guilty.
Animal Services	Case/Lien Search Fee	100.00	125.00 \$	625	Cost to conduct search of outstanding citations/fines and report preparation and mailing at the request of Title Companies.
Animal Services	Trapper Services: Disposal/Surrender Fee	-	5.00 \$	250	Private for-profit companies currently drop-off surrendered animals/strays, as well as dead animals at the shelter for our care or disposal. A \$5 fee per animal is being requested to partially cover the expense incurred by the department.
Animal Services	Spay/Neuter Surgery Co-Payment: Dogs	15.00	25.00 \$	2,000	The increase in fees will offset the higher cost associated with dog surgeries.
Animal Services	Spay/Neuter Surgery Co-Payment: Cats	15.00	15.00 \$	4,500	Fee would remain the same, the change is only to make a distinction between the cost of cat and dog surgeries. No additional revenues are expected.
Animal Services	Large Animal Confiscations/At Large Cases: Legal Advertisements	-	Actual Cost +20%	250	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Large Animal Medical Care	-	50.00 \$	400	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Large Animal Care & Feeding	-	Actual Cost +20%	500	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Large Animal Euthanasia	-	\$22/day Actual Cost+20%	220	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Large Animal Disposal	-	Actual Cost+20%	250	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Criminal/Civil Case Processing Recovery Fees	-	250.00 \$	250	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 588.
Animal Services	Dog License - Inact: Indigent Owner	3.00	10.00 \$	22,050	Current fee does not distinguish between dogs that are intact or sterilized. The new fee is consistent with the department's fee structure and encourages pet owners to sterilize their pet.
Animal Services	Redemption/Sterilized Dogs - Indigent Owner	-	25.00 \$	625	The current fee structure did not specify a reduced fee for indigent dog owners.
Animal Services	Redemption/Inact Dogs - Indigent Owner without services	-	75.00 \$	3,375	The current fee structure did not specify a reduced fee for indigent dog owners.
Animal Services	Subsequent Impoundment within 12 mths/Sterilized Dog - Indigent Owner	-	50.00 \$	500	The current fee structure did not specify a reduced fee for indigent dog owners.
Animal Services	Subsequent Impoundment within 12 mths/Inact Dogs - Indigent Owner	-	100.00 \$	1,000	The current fee structure did not specify a reduced fee for indigent dog owners.
Animal Services	Redemption/Sterilized Cat	-	30.00 \$	300	The current fee structure did not specify a reduced fee for indigent cat owners.
Animal Services	Redemption/Inact Cats	45.00	50.00 \$	15	The current fee structure did not specify a reduced fee for indigent cat owners.
Animal Services	Disposal Service	-	10.00 \$	6,450	The cost of disposal is currently absorbed by department. The fee enables the department to recoup a portion of the cost for service.
Animal Services	Euthanasia (Disposal Included)	20.00	25.00 \$	5,000	The proposed fee remains comparable to other agencies.
Animal Services	Dangerous Dog Annual Registration	75.00	125.00 \$	32,500	The proposed fee remains comparable to other agencies.
Animal Services	Dangerous Dog Life Registration (non-transferable)	-	500.00 \$	5,000	The proposed fee is comparable to other agencies. Fee is one-time and non-transferable.
Animal Services	Lien Processing Fee	100.00	500.00 \$	2,000	Proposed fee is consistent with other county department's fee schedule.
Animal Services	Lien Recording Fee	-	50.00 \$	250	Fee will be consistent with other county department's fee schedule.
Animal Services	Lien Cancellation Fee	-	50.00 \$	250	Fee will be consistent with other county department's fee schedule.
Animal Services	Lien Settlement Agreement	-	75.00 \$	375	Fee is consistent with other county department's fee schedule.
Animal Services	Rescue Group Adoptions Dogs(2 month +)	25.00	30.00 \$	16,250	This new fee created to distinguish between dog and cat adoptions. Currently, rescue group adoption fee is the same for adult dogs and puppies.
Animal Services	Rescue Group: Cats/Kittens(2 month +)	25.00	15.00 \$	2,325	This fee was created to distinguish between dog and cat adoptions. A fee reduction is recommended for cats to encourage a larger number of cats/kittens to be adopted.
Animal Services	Rescue Group: 2 to 1 Cat/Kittens (2 months +)	25.00	15.00 \$	225	This fee was created to distinguish between dog and cat adoptions. A fee reduction is recommended for cats to encourage a larger number of cats/kittens to be adopted.
Animal Services	Rescue Groups: Cats - Mom w/litter	25.00	15.00 \$	225	This fee was created to distinguish between dog and cat adoptions. A fee reduction is recommended for cats to encourage a larger number of cats/kittens to be adopted.
Animal Services	Rescue Groups: Litter of Kittens (8 weeks and under) non refundable	25.00	15.00 \$	1,500	This fee was created to distinguish between dog and cat adoptions. A fee reduction is recommended for cats to encourage a larger number of cats/kittens to be adopted.
Animal Services	Rescue Groups: Puppy Litter (8 weeks and under) non refundable	-	20.00 \$	24,000	This fee was created to distinguish between dog and cat adoptions. If Rescue Group returns with litter at 4 mths, a credit equal to the fee will be applied towards one puppy for spay/neuter service, microchip and vaccine cost. cost to provide the same service to the remaining litter will be at a cost of \$20/puppy.
Animal Services	Pet Dealer Permit Late Fee	-	30.00 \$	150	Fee enables ASD to recoup costs associated with pet dealers processing
Animal Services	Pet Carrier	-	3.00 \$	300	Currently, everyone is provided a disposable carrier for free. The fee allows ASD to recoup the cost of carriers.
Animal Services	Leashes	-	1.00 \$	500	Currently, a leash is provided for free to anyone who requests at least. The fee allows ASD to recoup the cost.
Animal Services	Notary Fee	-	10.00 \$	100	Failure to have a document notarized creates unnecessary delays for the customer. The service is being offered for customer convenience.

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Animal Services	Photographs/Color Copy each	-	2.00 \$	30	Enforcement receives various requests for photographs/color copies. The fee will enable ASD to recoup the cost of product.
Animal Services	Large Animal Transportation	-	225.00 \$	450	Fees enable the department to recoup cost of housing & care of large animals (livestock), as well as case investigation as permitted under F.S. Ch. 598.
Emergency Management	Annual review of health-care facility emergency management plan	31.25	93.75 \$	80,000	The fee schedule was implemented in 1997. The current fees do not cover the County cost of the reviews.
Emergency Management	Initial review of health-care facility emergency management plan	\$2.50	156.25 \$	22,000	The fee schedule was implemented in 1997. The current fees do not cover the County cost of the reviews.
Fire Rescue	Fees for Advance Life Support (ALS) Level 1 emergency medical transportation	425.93	600.00 \$	14,422,000	Fees are required to cover service cost.
Fire Rescue	Fees for Basic Life Support (BLS) emergency medical transportation	358.67	500.00 \$	5,768,000	Fees are required to cover service cost.
Fire Rescue	Ground mileage charge for emergency medical transportation service	10.00	15.00 \$	2,864,000	Fees are required to cover service cost.
Fire Rescue	Fees for Advance Life Support (ALS) Level 2 emergency medical transportation	616.47	800.00 \$	524,000	Fees are required to cover service cost.
Library	Photocopies (Black & White)	0.20	0.25 \$	15,000	To help offset the cost of equipment maintenance and supplies.
Library	Computer Printing (Black & White)	0.20	0.25 \$	20,000	To help offset the cost of equipment maintenance and supplies.
Library	Computer Printing (Color)	1.05	1.25 \$	10,000	To help offset the cost of equipment maintenance and supplies.
Library	Photocopies (Color)	1.05	1.50 \$	6,000	To encourage the use of Black & White photocopies
Library	Library Card for Individuals Outside Taxing District	50.00	100.00 \$	4,000	To help offset the cost of non-district use of the system
Library	Guest Card for computer usage	-	5.00 \$	500	To encourage improved treatment of Library computers
Library	Interlibrary Loans	-	2.00 \$	2,000	To help offset the cost of the program of borrowing books from other library districts
Library	Books by Mail	-	4.00 \$	2,000	To help offset the cost of the program
Library	Science Math And Reading/Tutoring Program Registration Fee	-	10.00 \$	15,000	To help offset the cost of the program
Library	Auditorium (Large)	100.00	250.00 \$	10,000	FY2009-10 Current Fee \$100.00 for Half-day, FY2010-11 Proposed Fee \$250.00 for 3 hrs and \$75.00 per addtl hr
Library	Meeting Rooms (Medium)	50.00	150.00 \$	3,000	FY2009-10 Current Fee \$50.00 for Half-day, FY2010-11 Proposed Fee \$150.00 for 3 hrs and \$50.00 per addtl hr
Library	Meeting Rooms (Small)	40.00	75.00 \$	7,500	FY2009-10 Current Fee \$40.00 for Half-day, FY2010-11 Proposed Fee \$75.00 for 3 hrs and \$25.00 per addtl hr
Library	DVD/Monitor	20.00	30.00 \$	3,000	To encourage improved treatment and return of Library equipment
Library	Presentation Equipment	-	15.00 \$	75	To encourage improved treatment and return of Library equipment
Library	Presentation Screen	-	10.00 \$	500	To encourage improved treatment and return of Library materials
Library	Individual Audiobooks CDs-Replacement Cost	-	10.00 \$	500	To encourage improved treatment and return of Library materials
Library	Adult American Sign Language Materials-Replacement Cost	-	25.00 \$	125	To encourage improved treatment and return of Library materials
Library	Children's Enlace Program-Replacement Cost	-	30.00 \$	150	To encourage improved treatment and return of Library materials
Library	Children's Florida Authors Collection-Replacement Cost	-	40.00 \$	2,000	To encourage improved treatment and return of Library materials
Library	Children's American Sign Language Materials-Replacement Cost	-	20.00 \$	1,000	To encourage improved treatment and return of Library materials
Library	Children's Literature Collection-Replacement Cost	-	40.00 \$	2,000	To encourage improved treatment and return of Library materials
Library	Fast Add- Default Replacement Cost	-	30.00 \$	1,500	To encourage improved treatment and return of Library materials
Library	Floating-Replacement Cost	-	30.00 \$	1,500	To encourage improved treatment and return of Library materials
Library	Florida Authors-Replacement Cost	-	300.00 \$	1,500	To encourage improved treatment and return of Library materials
Library	Foundation Collection-Replacement Cost	-	75.00 \$	3,750	To encourage improved treatment and return of Library materials
Library	Early Literacy Kits-Replacement Cost	-	150.00 \$	750	To encourage improved treatment and return of Library materials
Library	Literary Criticism-Replacement Cost	-	5.00 \$	1,250	To encourage improved treatment and return of Library materials
Library	Maps-Replacement Cost	-	5.00 \$	1,250	To encourage improved treatment and return of Library materials
Library	Materials in Main Vault-Replacement Cost	-	300.00 \$	1,500	To encourage improved treatment and return of Library materials
Library	Parenting Collection-Replacement Cost	-	30.00 \$	1,500	To encourage improved treatment and return of Library materials
Library	Professional Collection-Replacement Cost	-	75.00 \$	375	To encourage improved treatment and return of Library materials
Library	Adult Materials-Late Fees	0.10	0.20 \$	10,000	To encourage improved treatment and return of Library materials
Library	High Demand-Late Fees	0.15	0.25 \$	10,000	To encourage improved treatment and return of Library materials
Library	Children's Material-Late Fees	0.05	0.10 \$	10,000	To encourage improved treatment and return of Library materials
Library	Young Adult Materials-Late Fees	0.05	0.15 \$	7,500	To encourage improved treatment and return of Library materials
Library	All Videos/DVDs (except Reference DVDs)-Late Fees	0.50	1.00 \$	10,000	To encourage improved treatment and return of Library materials
Library	Reference Videos/DVDs-Late Fees	-	1.00 \$	500	To encourage improved treatment and return of Library materials
Library	Audiobooks (any format)-Late Fees	-	0.10 \$	500	To encourage improved treatment and return of Library materials
Library	Permanent Art Collection-Late Fees	-	1.00 \$	500	To encourage improved treatment and return of Library materials
Library	Connections Mailing Bag-Late Fees	-	0.15 \$	750	To encourage improved treatment and return of Library materials
Library	Braille Material-Late Fees	-	0.05 \$	250	To encourage improved treatment and return of Library materials
Library	Connections Program Kit-Late Fees	-	0.15 \$	300	To encourage improved treatment and return of Library materials
Library	Closed Caption Decoder-Late Fees	-	0.15 \$	750	To encourage improved treatment and return of Library materials
Library	Early Literacy Kit-Late Fees	-	0.15 \$	750	To encourage improved treatment and return of Library materials
Library	Fast Add- Default Late Fees	-	0.10 \$	500	To encourage improved treatment and return of Library materials
Library	Federal Document-Late Fees	-	1.00 \$	500	To encourage improved treatment and return of Library materials
Library	16 mm Film-Late Fees	-	0.50 \$	250	To encourage improved treatment and return of Library materials
Library	Adult Playaway-Late Fees	-	0.10 \$	500	To encourage improved treatment and return of Library materials
Library	Children's Playaway-Late Fees	-	0.10 \$	500	To encourage improved treatment and return of Library materials
Library	Jumpstart Kit-Late Fees	-	0.15 \$	2,250	To encourage improved treatment and return of Library materials
Library	Framed Art-Late Fees	-	0.15 \$	2,250	To encourage improved treatment and return of Library materials
Library	Periodicals-Circulating-Late Fees	-	0.10 \$	500	To encourage improved treatment and return of Library materials

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Library	Periodicals Reference-Late Fees	-	1.00	2,000	To encourage improved treatment and return of Library materials
Library	Picture Graphics-Late Fees	0.15	1.00	750	To encourage improved treatment and return of Library materials
Library	Professional Collection-Late Fees	-	1.00	2,000	To encourage improved treatment and return of Library materials
Library	7 Day By Ratio-Late Fees	-	0.15	3,000	To encourage improved treatment and return of Library materials
Library	Musical Score-Late Fees	-	0.10	2,000	To encourage improved treatment and return of Library materials
Library	Vertical Files-Late Fees	-	0.10	2,000	To encourage improved treatment and return of Library materials
Medical Examiner	ME Review - Death Certificate Cause of Death review fee for Burial, Entombment and removal from state	-	20.00	2,000	Fees to recoup costs for special review and research by ME
Medical Examiner	ME Review - Death Certificate Review, Research and Correction Fee (Doctor failed to fill the right cause of death)	-	200.00	3,000	Fees to recoup costs for special review and research by ME
Medical Examiner	ME Review - Fetal Death	-	60.00	1,800	Fees to recoup costs for special review and research by ME
Medical Examiner	Public Inherent - Families with Low Income	-	100.00	40,000	Fees necessary to offset cost of public inherent program; reduced fee for families who provide documentation of governmental assistance
Medical Examiner	Public Inherent - Families with regular income	-	365.00	54,750	Fees necessary to offset cost of public inherent program
Medical Examiner	Public Inherent - Storage Fee	-	300.00	3,600	Fees necessary to offset cost of public inherent program
Medical Examiner	Training Workshops - Death Certificate and Reporting	-	100.00	5,000	Fees for new training workshops now offered by ME
Medical Examiner	Training Workshops - Toxicology	-	300.00	-	Fees for new training workshops now offered by ME; demand of workshop unknown and unable to budget expected revenues
Medical Examiner	Late Fees - Late payment charge after 30 days	-	25.00	2,500	Fees implemented to encourage on-time payments - In line with other late fees charged by County
Medical Examiner	Late Fees - Late payment charge after 60 days	-	35.00	350	Fees implemented to encourage on-time payments - In line with other late fees charged by County
Medical Examiner	Late Fees - Late Payment charge after 90 days	-	45.00	225	Fees implemented to encourage on-time payments - in line with other late fees charged by County
Park and Recreation	Deering Estate - Gate Admissions - Adult (tax included)	10.00	12.00	72,900	Enhanced onsite services, increased operating cost, align with competitive market
Park and Recreation	Deering Estate - Gate Admissions - Child (tax included)	5.00	7.00	24,300	Enhanced onsite services, increased operating cost, align with competitive market
Park and Recreation	Deering Estate - Gate Admissions - Groups of 20 or more (Adults)	5.00	10.00	3,900	Enhanced onsite services, increased operating cost, align with competitive market
Park and Recreation	Deering Estate - Groups of 20 or more (Child 4 to 14)	4.00	5.00	1,500	Enhanced onsite services, increased operating cost, align with competitive market
Park and Recreation	Deering Estate - School Groups (all persons with group)	4.00	7.00	16,800	Enhanced services, increased programming cost
Park and Recreation	Deering Estate - Canoe Tour (Adult)	25.00	30.00	3,000	Increased programming costs
Park and Recreation	Deering Estate - Canoe Tour (Child 4 to 14)	15.00	20.00	300	Increased programming costs
Park and Recreation	Deering Estate - Off Hours Special Tours (Adult)	-	35.00	7,000	New fee, guided tours such as on demand ghost tours
Park and Recreation	Deering Estate - Off Hours Special Tours (Child)	-	25.00	1,250	New fee, guided tours such as on demand ghost tours
Park and Recreation	Deering Estate - Eco Tour (Adult)	-	40.00	2,400	New fee, guided on demand tours such as species specific walks or bike tours
Park and Recreation	Deering Estate - Eco Tour (Child)	-	30.00	900	New fee, guided on demand tours such as species specific walks or bike tours
Park and Recreation	Deering Estate - On Demand Tours (canoe, kayak, snorkeling, bike, walking, photo on-site and off-site)	-	Cost plus up to 60%	7,500	New fee, new tour offering for specialized eco-adventures tours on site and off site, in line with market pricing
Park and Recreation	Deering Estate - Interpretive Guide/Program (Plus Tax) (cost per hour, minimum 2 hours)	35.00	50.00	1,428	Increased programming costs
Park and Recreation	Deering Estate - Children's Party (up to 20 people, basic rate) (3 hours)	300.00	450.00	75,300	Increased programming cost, based on market demand
Park and Recreation	Deering Estate - Additional hour of Children's Party	-	100.00	2,000	New fee, based on hourly rate of 2 education staff
Park and Recreation	Deering Estate - On Demand Canoe Rental, per hour	8.00	10.00	6,000	Mirror on demand rental of \$10
Park and Recreation	Deering Estate - Outreach Program (4 hours)	-	450.00	4,500	New Fee, Education Program to accompany GeoMobile and MarneMobile outreach programs -environmental stewardship
Park and Recreation	Deering Estate - One Day Camp	20.00	40.00	225	Bring fee in line with current weekly specialty camp rates of \$188/week
Park and Recreation	Deering Estate - Extended Camp (per day)	8.00	10.00	21,840	Bring fee in line with current weekly specialty camp rates of \$188/week
Park and Recreation	Deering Estate - Building Rental - Exhibit Room (Plus Tax)	500.00	600.00	3,000	Bring fee in line with market prices and increased operating costs
Park and Recreation	Deering Estate - Building Rental - Auditorium (Plus Tax)	600.00	700.00	3,268	Bring fee in line with market prices and increased operating costs
Park and Recreation	Deering Estate - Film/TV/Video Shoots (Plus Tax) - Grounds	1,600.00	2,000.00	31,625	Bring fee in line with market prices and increased operating costs
Park and Recreation	Fruit & Spice Park - Surcharge on each ticket sold at a festival	-	1.00	11,800	New fee to increase revenue for the park
Park and Recreation	North Region - Arcola Lakes Park - Recreation Room Rental, per 3 hours	90.00	100.00	9,000	Increase in fee to offset personnel cost required to work the rental
Park and Recreation	North Region - Country Village Park - Picnic Shelter Rental	90.00	100.00	8,000	Increase in fee will offset personnel cost required to work the rental
Park and Recreation	North Region - Dr. Martin Luther King Jr. Park - Picnic Shelter Rental	115.00	125.00	5,300	Increase in fee will offset personnel cost required to work the rental
Park and Recreation	North Region - Amelia Earhart Park - Picnic Shelter Rental #9	105.00	184.00	18,000	New shelter for rental, increase fee to increase revenues
Park and Recreation	South Region - Camp Owaisa Bauer - Cabins (4 cabin minimum, 100 camper minimum) (per cabin, per night)	-	2,200.00	8,800	Current overnight fee locks patrons in for two night minimum; groups have inquired about nightly rentals, developed this new fee
Park and Recreation	South Region - Camp Owaisa Bauer - Scouts - Cabins (4 cabin minimum, 100 camper minimum) (per cabin) per night	-	1,650.00	6,600	New fee established to all Scout groups to rent cabins
Park and Recreation	South Region - Camp Owaisa Bauer - Scouts - Overnight tents, no facilities (20 camper minimum)	-	8.00	160	New fee established to allow Scout groups to rent areas for tent camping; must camp in designated area -limited access
Park and Recreation	South Region - Camp Owaisa Bauer - Overnight tents, shelter & bath house (20 camper minimum)	-	10.00	200	New fee established to all Scout groups to rent areas for tent camping; facilities limited to shelter and bathhouse
Park and Recreation	South Region - Camp Owaisa Bauer - Scouts Overnight tents, shelter, bathhouse & dining hall (20 camper minimum)	-	15.00	300	New fee established to all Scout groups to rent areas for tent camping, facilities limited to shelter, bathhouse and dining hall
Park and Recreation	South Region - Camp Owaisa Bauer - Promotional rates	-	1,650.00	3,300	Promotional group rates for past groups that have not returned to use Camp Owaisa Bauer, recommend a 25% off reduced fee rate to be offered through an aggressive promotion via phone and email. Return invitational rates-book within 60 days of offer to rec
Park and Recreation	South Region - Camp Redlands - shelter rental	-	105.00	300	New fee for new area to be opened to other scouting groups

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Park and Recreation	South Region - Camp Rentals - Tent Camping, per person, per night	-	5.00 \$	100	New fee for new area to be opened to other scouting groups.
Park and Recreation	South Region - Goulls Park - Open Gym Play	-	1.00 \$	250	New fee for patrons who utilize the gym for pick up games daily fee
Park and Recreation	South Region - Goulls Park - Fitness Room Membership	\$32/year	\$15/month	900	The fee increase will assist with maintaining gym equipment and upkeep, competitive with local gyms.
Park and Recreation	South Region - Homestead Air Reserve Park - Building Rental, 3 hour use (plus tax)	116.00	152.00 \$	1,600	This new facility has not had an established fee for its site, fee comparable to fee at Wild Lime Park.
Park and Recreation	South Region - Homestead Air Reserve Park - Building Rental, each additional hour	79.00	79.00 \$	200	This new facility has not had an established fee for its site, fee comparable to fee at Wild Lime Park.
Park and Recreation	South Region - Homestead Air Reserve Park - Patio Rental, 3 hour use (plus tax)	-	116.00 \$	1,000	This new facility has not had an established fee for its site, fee comparable to fee at Wild Lime Park.
Park and Recreation	South Region - Homestead Air Reserve Park - Patio Rental, each additional hour	-	48.00 \$	200	This new facility has not had an established fee for its site, fee comparable to fee at Wild Lime Park.
Park and Recreation	South Region - Homestead Air Reserve Park - Special Event	2,400.00	3,000.00 \$	3,000	This fee will be comparable to the Special Event Area at Amelia Earhart Park.
Park and Recreation	All Parks - Picnic Shelter Vendor Registration Fee	100.00	250.00 \$	50,000	Increase vendor fee, currently 170 vendors on list for the Department.
Park and Recreation	Central Region - Tropical Park - Volleyball and Net Rental (daily)	-	\$10/each	6,200	New fee, based on 50% usage of 1,248 annual rentals
Park and Recreation	Central Region - Tropical Park - Horseshoe Set Rentals (daily)	-	5.00 \$	1,600	New fee based on 25% usage of 1,248 annual rentals
Park and Recreation	Central Region - Tropical Park - Sports Bag Rental (daily)	-	25.00 \$	3,100	New fee, based on 10% usage of 1,248 annual rentals
Park and Recreation	Central Region - Tropical Park - Commercial Overflow Parking (Monthly), per vendor	-	500.00 \$	6,000	New fee, neighboring funeral home parking
Park and Recreation	Central Region - Trail Glades - RV Rentals (daily)	11.00	15.00 \$	1,900	Increase in fee to offset personnel cost required to work the rental activities
Park and Recreation	All Parks - Basketball Court rental fee, per hour	-	25.00 \$	5,000	New fee for court rental to self organized leagues
Park and Recreation	All Parks - Impact Shelter Fee, per day	-	25.00 \$	20,000	New fee to charge for impact of bounce houses, party's, generators, etc.
Park and Recreation	Central Region - AD Barnes - Picnic Area	-	50.00 \$	7,500	Increase in fee to offset personnel cost required to work the rental activities
Park and Recreation	Central Region - AD Barnes - Shields 1 and 2	175.00	184.00 \$	35,300	Fee increase comparable to rates at Tropical Park
Park and Recreation	Central Region - AD Barnes - Shields 3 and 4	100.00	105.00 \$	20,200	Fee increase comparable to rates at Tropical Park
Park and Recreation	Central Region - Chapman Field - Picnic Area	-	125.00 \$	7,300	New fee for picnic rental under umbrella at Chapman Field Park
Park and Recreation	Planning & Property Management - Plat Review - Tentative Plats (Per Revision)	-	75.00 \$	7,500	New fee to help offset the cost of the activity
Park and Recreation	Planning & Property Management - Plat Review - Waiver of Plats (Per Revision)	-	50.00 \$	5,000	New fee to help offset the cost of the activity
Park and Recreation	Planning & Property Management - Non-Residential Zoning Hearing Application	-	250.00 \$	15,000	New fee to help offset the cost of the activity
Park and Recreation	Review Fee - Initial Application	-	150.00 \$	5,000	New fee to help offset the cost of the activity
Park and Recreation	Review Fee - Review of Each Revision	-	50.00 \$	200	New fee to help offset the cost of the activity
Park and Recreation	Design and Construction - Special Event Permits - ADA Reviews (No Tent)	-	150.00 \$	600	New fee to help offset the cost of the activity
Park and Recreation	Design and Construction - Special Event Permits - ADA Reviews (With Non-Food or Drink Tent)	-	200.00 \$	800	New fee to help offset the cost of the activity
Park and Recreation	Design and Construction - Special Event Permits - ADA Reviews (With Food or Drink Tent)	-	10.00 \$	3,600	New fee to help offset the cost of the activity
Park and Recreation	Design and Construction - Notary Fee for Documents	-	-	21,000	Existing surcharge on Zoning application fees that are being applied to Planning application fees.
Planning and Zoning	8% Surcharge on CDMP Application Fees (Planning)	-	-	-	Increase annually to offset Port costs and funding of ongoing capital program
Seaport	Cruise Passenger Wharfage- Multi-day cruises per passenger embarking and debarking	9.35	9.64 \$	32,600,000	Increase annually to offset Port operating costs and funding of capital expansion program.
Seaport	Dockage per gross registry ton	0.29	0.30 \$	13,700,000	Increase annually to offset Port operating costs and funding of capital expansion program.
Seaport	Cargo Vessel Wharfage per short ton	2.44	2.52 \$	22,200,000	Increase annually to offset Port operating costs and funding of capital expansion program.
Seaport	Gantry Crane Rentals per hour	648.27	667.75 \$	9,000,000	Increase annually/as necessary to offset maintenance costs of gantry crane operations and fund ongoing expansion program.
Seaport	Water-use per ton	1.98	2.04 \$	1,600,000	Increase water use charge to offset Port operating cost increases and fund new meter/main system required for new terminals.
Solid Waste Management	Clean Yard Trash Disposal by Permitted Landscapers at Neighborhood Trash and Recycling Center per visit: trailer with capacity of six cubic yards or less	21.66	21.85 \$	330,000	Annual CPI increase consistent with provisions incorporated in the interlocal agreement and financial plans presented to the rating agencies.
Solid Waste Management	Disposal Non-Contract Tipping Fee rate per ton	78.80	79.50 \$	3,635,000	FY 2010-11 Budget based on estimated CPI of 0.9%.
Solid Waste Management	Transfer Fee rate per ton	11.77	11.87 \$	7,542,000	Annual CPI increase consistent with provisions incorporated in the interlocal agreement and financial plans presented to the rating agencies.
Solid Waste Management	Clean Yard Trash Disposal by Permitted Landscapers per cubic yard (at North Dade Landfill, South Dade Landfill and Resources Recovery)	7.22	7.28 \$	801,000	FY 2010-11 Budget based on estimated CPI of 0.9%.
Solid Waste Management	Disposal Contract Tipping Fee rate per ton	59.77	60.30 \$	85,906,000	Annual CPI increase consistent with provisions incorporated in the interlocal agreement and financial plans presented to the rating agencies.
Viccaya Museum and Gardens	Garden Ceremony Fee	1,000.00	1,500.00 \$	34,500	FY 2010-11 Budget based on estimated CPI of 0.9%.
Viccaya Museum and Gardens	Audio Tour Rental Fee	4.00	5.00 \$	46,800	The higher fee accurately reflects the necessary level of effort to staff this program. New audio tour service and funding to implement part-time staff to distribute/collect equipment.

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Vzaya Museum and Gardens	Group Rate with Guided Tour (20+) with Reservation	10.00	15.00	15,000	Currently groups of 20 or more receive an admission discount of \$5 per person, as well as a free guided tour if served within guidelines. A \$5 fee per person for a reserved, private tour is reasonable, particularly given the admission discount.
Vzaya Museum and Gardens	Fee per Individual Guides for Evening Facility Rental Clients	-	200.00	3,000	There is a demand for special private tours in the evenings for facility rental clients. This rate is reasonable and compares well with other similar institutions.
Vzaya Museum and Gardens	Premium Rental Fee for Certain Holidays	-	25,000.00	25,000	There is a market for evening facility rentals at a premium rate for certain holidays such as New Year's, Fourth of July, etc.
Vzaya Museum and Gardens	Main House Facility Rental (Cost per addtl' guest over 500 but less than 1,000)	25.00	35.00	14,000	Increase per guest cost from \$25 to \$35 for any additional guest over the base of 500, but less than 1,000. (No additional revenue projected for FY 10-11 as a result of lower patronage)
Vzaya Museum and Gardens	Main House Facility Rental (Cost per addtl' guest over 1,000)	25.00	45.00	2,000	Increase per guest cost from \$25 to \$50 for any additional guest over the base of 1,000 (No additional revenue projected for FY 10-11 as a result of lower patronage)
Vzaya Museum and Gardens	Fireworks Fee	-	5,000.00	5,000	There is a market for this enhancement to evening facility rental revenues
Vzaya Museum and Gardens	Public Program Fees	Various	Various	2,000	These fees are to cover a range of current and potential public program offerings that are reasonable for the services provided and the audiences served.
Vzaya Museum and Gardens	Special Programs/Workshops	Various	Various	3,000	These fees are to cover a range of current and potential public program offerings that reflect special, more intimate experiences that would be for smaller numbers of persons.
Water and Sewer	Contract Documents- Plans/Specifications sold on a CD	-	20.00	300	Charged to Contractors, Suppliers and non-Water and Sewer Employees to cover operational expenditures above and beyond current level of service (ie. extra copies of plans for contractors). The department currently does not charge for these services.
Water and Sewer	Contract Documents - Plans/Specifications without full-sized plan sheets	-	20.00	300	Fee is to cover duplication costs of Contract Documents sold without full-sized plans. (ie. 24"x36"). This fee is to cover operational expenditures above and beyond current level of service (ie. extra copies of plans for contractors). The department currently does not charge for these services.
Water and Sewer	Contract Documents Plans/Specifications for any project with engineer estimate up to \$500,000	-	25.00	1,000	Fee is to recover duplication cost of contract documents. This fee is to cover operational expenditures above and beyond current level of service (ie. extra copies of plans for contractors). The department currently does not charge for these services.
Water and Sewer	Contract documents-for Miscellaneous Construction Contracts (MCC) Projects with engineer estimate greater than \$500,000, but less than \$2.5 million.	-	25.00	2,000	Fee is to recover duplication costs of contract documents (OC's MCC's are typically used to bid small projects amongst small contractors. This fee is to cover operational expenditures above and beyond current level of service (ie. extra copies of plans for contractors). The department currently does not charge for these services.
Water and Sewer	Construction Documents Plans/Specifications for non-miscellaneous construction contracts (MCC) with engineer estimates greater than \$500,000. Fees vary from \$50 to \$350 based on the project estimate.	-	40.00	8,000	Fees are to recover duplication costs of construction documents. This fee is to cover operational expenditures above and beyond current level of service (ie. extra copies of plans for contractors). The department currently does not charge for these services.
Water and Sewer	Water and Sewer Ordinance Letters - Residential Fee \$50 and Commercial Fee is \$75	-	varies	80,385	Fee is charged for the new evaluation process established by the verification forms. This process is currently not being performed
Water and Sewer	Plans Review Processing Fees- Revised Plans Fee \$1.25 per minute for each additional minute that takes longer than 5 minutes. Reworks Plans Fees is \$106.59	-	varies	53,152	Revised Plans Review Fee is for each plans review that takes longer than five minutes. (Review conducted on the scope of the work) Reworked fee is for each additional follow-up plan review. This fee is to cover operational expenditures above and beyond current level of service. The department currently does not charge for these services.
Water and Sewer	Special Request Plans Review - Expedite review process after hours-on overtime minimum one hour First hour \$130, each additional hour \$65 for a one hour minimum	-	varies	34,935	Fee to be charged for cases where review process is requested to be expedited; this fee is in addition to the existing review fee. This fee is to cover operational expenditures above and beyond current level of service. The department currently does not charge for these services.
Water and Sewer	Return field visit to set meter after failed meter installation: 5/8 inch to 1 inch Fee \$35; 2 inch to 4 inch Fee \$55	Various	Various	5,500	Required due to operational cost increase. This fee is to cover operational expenditures above and beyond current level of service. The department currently does not charge for these services.
Water and Sewer	Backflow Preventer Initial Test and Certification	55.00	75.00	3,000	Required due to 5% increase
Water and Sewer	Administrative Hearing Fee	75.00	75.00	2,000	The Department charges this fee when a Hearing Officer does not rule in the customer's favor. This fee was authorized by county Attorney and has been charged for 2 years.
Water and Sewer	Water Allocation Certification Fee	-	90.00	347,220	The Water Allocation Program has been developed to address adequate water supply requirements in Section 163.3180(2)(a) of the Florida Statutes, to ensure compliance with the 20-year water use permit, and to comply with Policy CIE-5D included in the Capital Improvement Plan
Water and Sewer	Water Retail Rates	Various	30.00	86,805	Improvement Plan
Water and Sewer	Wastewater Retail Rates	Various	Various	200,190	Retail Rate adjustment of 5%
Water and Sewer	Water Wholesale Rates	Various	Various	227,235	Retail Rate adjustment of 5%
Water and Sewer	Wastewater Wholesale Rates	Various	Various	32,921	Based on projected wastewater cost of services
Water and Sewer	Surcharge for After-Hours Initial Meter Installation: (3/4 inch - 1 inch service, 2 inch - 4 inch service, 6 inch - 10 inch service; fees vary from \$385 to \$1,015)	Various	Various	42,501	Required to properly charge after-hour services.
Water and Sewer	Curb Stop Replacement for Initial Meter Installation	120.00	165.00	3,505	Required to properly charge customers for this service of replacing meters

Department	Fee Description	FY 2009-10 Current Fee	FY 2010-11 Proposed New Fee	Expected Revenues	Explanation
Water and Sewer	Sewer Force Main Pipe Tapping Charge: (Tap Sizes: 4 inch, 6 inch, 8 inch, 12 inch, 16 inch, 20 inch, fees vary from \$535 to \$1,790)	Various	Various	\$ 11,185	Required in order to separate water and sewer charges and for extra time needed to distill equipment.
Water and Sewer	Sewer Force Main Pipe Tapping Charge for Taps that are rejected due to contractor non-performance	180,000	205,000	\$ 205	This fee is to cover operational expenditures above and beyond current level of service
Water and Sewer	Pipe Tapping Charge (water): Tap Size (4 inch, 6 inch, 8 inch, 12 inch, 16 inch, 20 inch; fees vary from \$385 to \$1,585)	Various	Various	\$ 147,305	This fee is to cover operational expenditures above and beyond current level of service
Water and Sewer	Tailpiece Charge: Tailpiece Size (3/4 inch, fee \$40; 1 inch, fee \$75; 2 inch, fee \$140)	Various	Various	\$ 171,525	This fee is to cover operational expenditures above and beyond current level of service
Water and Sewer	Water Meter Installation Fees: (Service Size 5/8 inch, 2 inch, 4 inch, 4 inch turbo, 6 inch turbo, 6 inch by 4 inch turbo, 8 inch turbo, 8 inch by 4 inch turbo, 10 inch turbo, 10 inch by 4 inch turbo; fees vary from \$82 to \$10,995)	Various	Various	\$ 682,281	This fee is to cover operational expenditures above and beyond current level of service
Water and Sewer	Pipe Tapping Charge for Taps that are rejected due to contractor non-performance	180,000	205,000	\$ 615	This fee is to cover operational expenditures above and beyond current level of service

Miami-Dade County
SUMMARY OF SELECTED TRUST FUND ACCOUNTS

<u>PROJECTED FY 2010 - 2011</u>	<u>Workers Compensation</u>	<u>General Liability</u>	<u>Auto Liability</u>	<u>Group Health</u>	<u>Police Professional</u>	<u>Other (LTD, Unemp...)</u>	<u>Estimated Total</u>
Beginning Cash Balance	57,745,496	18,656,319	10,726,973	60,541,731	5,717,793	323,300	153,711,612
Revenues	60,104,785	2,793,381	1,459,427	432,508,800	5,152,000	2,715,000	504,733,393
Expenditures	(64,788,531)	(9,624,500)	(4,700,000)	(423,383,800)	(5,000,000)	(3,615,000)	(511,111,831)
Ending Balance	47,639,750	7,758,200	4,680,400	69,666,731	5,869,793	(576,700)	147,333,174
Risk Management Reserves/ Estimated Liabilities	46,070,200	7,255,200	4,614,300	105,737,983	6,780,200		170,457,883
% Funded by cash balance	103.41%	106.93%	101.43%	65.89%	86.57%		86.43%
Transfer Out for FY 2010-11	5,422,000	4,067,000	2,806,000				