



## MEMORANDUM

Agenda Item No. 4(F)

TO: Honorable Chairperson and Members  
Board of County Commissioners

DATE: September 9, 2003

FROM: George J. Burgos  
County Manager

SUBJECT: Amendment to the Miami Beach City  
Center/Historic Convention Village  
Community Redevelopment and  
Revitalization Area Plan

### **RECOMMENDATION**

It is recommended that the Board of County Commissioners (the "Board") approve the attached amendment to the Miami Beach City Center/Historic Convention Village Community Redevelopment and Revitalization Area Plan. By approving the amendment, the Board will delegate to the City of Miami Beach (the "City") the power to implement Community Policing innovations within the City Center/Historic Convention Village redevelopment area. It is further recommended that the Board authorize the County Manager to execute the First Amendment to the Interlocal Cooperation Agreement between Miami-Dade County (the "County") and the City of Miami Beach.

### **BACKGROUND**

On March 30, 1993, the Board adopted the Miami Beach City Center/Historic Convention Village Redevelopment and Revitalization Area Plan (the "Plan") through Resolution No. 317-93. On November 23, 1993, the Board approved an Interlocal Cooperation Agreement between the County and the City of Miami Beach (the "Interlocal"), which establishes the terms and conditions for the implementation of the Plan. Section 163.361 Florida Statutes, provides that any time after the approval of a community redevelopment plan by the Governing body, it becomes necessary for desirable to amend or modify such plan, the governing body may amend such plan upon recommendation of the Redevelopment Agency. On June 11, 2003, the Miami Beach Community Redevelopment Agency (the "Agency") adopted Resolution No. 454-2003 which recommended the Plan be amended, to incorporate the development and implementation of community policing initiatives. Also on June 11, 2003, the City Commission of the City of Miami Beach adopted Resolution No. 2003-25237 which approved and adopted an amendment to the Plan. The City Commission also adopted Resolution No. 2003-25241, on June 11, 2003, amending the Interlocal Cooperation Agreement.

In order for the City to fully implement the amendment to the Plan, it is necessary for the Board to approve and adopt an amendment to the Plan in accordance with the provisions of the Act. The existing Interlocal must be amended to delegate to the City the power to implement community policing innovations within the Redevelopment Area in accordance with an approved Plan. Chapter 163.361, Florida Statutes, enables Community Redevelopment Areas to implement and fund community policing innovations, defined as a "policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in criminal activity through visible presence of police in the community, including, but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol."

The Agency's proposed community policing program calls for implementing and funding new or enhanced policing initiatives which include the assignment of police officers to permanent areas of responsibility or beats. Police officers will work to form partnerships with residents and businesses, to jointly solve crime and disorder problems, and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods in the Redevelopment Area. Emphasis will be placed on maintaining a highly visible presence and addressing the quality of life issues within the geographic boundaries of the two districts. The staffing plan designed to address the objectives of the community policing initiative has the following characteristics:

- Create a Community Policing Problem Solving Team, consisting of one sergeant and six officers for the City Center/Historic Convention Village Redevelopment Area.
- Develop Task Forces to address specific problems utilizing funding to be provided for designated overtime.
- Create Community Policing and, business and resident partnerships through innovative strategies.

On January 23, 2003, this proposed amendment to the Plan, together with another amendment, providing that the plan incorporate by reference the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001 and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission, was presented to the Board. The Board only adopted a resolution approving the amendment involving the Master Plan for the 17<sup>th</sup> Street Surface Lots. In a December 11, 2002 address to the Miami Beach City Commission in connection with the City's proposed amendments to the Redevelopment Plan and Interlocal Agreement, which were pending approval by the Board of County Commissioners, Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide oversight in the policy decisions of the Agency. The City Commission declined this proposal.

At a meeting of the County's Tax Increment Financing and Coordinating Committee (the "Committee") held on June 2, 2003, the Agency made a presentation of its proposed amendments to the Redevelopment Plan. While the Committee was supportive of the Agency's proposal, certain members expressed the following concerns and recommendations:

- *Case for Community Policing* – the Committee, prior to the meeting, had asked for comparative crime statistics, comparing activity in the redevelopment areas to the rest of the City. Since the Police Department's records management system is in the process of being updated, this information could not be provided. Committee members emphasized the need to establish a system to track and monitor the effectiveness of community policing in the Redevelopment Areas.
- *Overtime* – the preliminary proposed community policing budgets for the City Center and South Pointe contain substantive overtime allocations. The Committee asked whether the Agency could contract directly for off-duty police, in order not to incur overtime costs. Concern was raised regarding the City's ability to track and monitor overtime

expenditures as being specific to officers assigned with the redevelopment areas. The Committee was informed that, due to the fact that the Agency is staffed by City personnel, it is probable that the Fraternal Order of Police may take issue with a City entity contracting separately for police services.

- *Monitoring expenditures and determining effectiveness of the investment in Community Policing* – the Committee wanted to establish a mechanism to monitor the investment in community policing, either in the budget process or in the form of an annual report. The Committee was informed that the community policing budget is included as a line item in the respective budgets for each of the two Redevelopment Areas, which are already subject to the review and approval of the County.

On June 13, 2003, the Agency again met with the County's TIFC Committee with responses to the issues and concerns raised by the Committee. The Agency's responses included some preliminary area specific crime data, stating that their City Attorney would not agree to the CRA contracting off-duty police services directly, and stating that they would put in place adequate budgeting, monitoring and reporting processes for the policing program for their upcoming FY 2003-04 budget submission. The Committee in a unanimous vote recommended that the proposed amendments be forwarded to the Board for approval.

### **Economic Analysis Impact**

The City proposes to fund these additional activities in the FY 2003-04 budget of the City Center District at a preliminary estimated cost of \$2,159,544. However, this has no immediate financial impact to the County, as the County's annual payments to the Redevelopment Agency is predetermined, and based on the growth in taxable property value in the redevelopment area. The agency is merely shifting the use of these proceeds from one need to another.



# MEMORANDUM

(Revised)

**TO:** Honorable Chairperson and Members  
Board of County Commissioners

**DATE:** September 9, 2003

**FROM:** Robert A. Ginsburg  
County Attorney

**SUBJECT:** Agenda Item No.4 (F)

Please note any items checked.

- "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Bid waiver requiring County Manager's written recommendation
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- Housekeeping item (no policy decision required)
- No committee review

Approved \_\_\_\_\_ Mayor

Agenda Item No. 4(F)  
9-9-03

Veto \_\_\_\_\_

Override \_\_\_\_\_

RESOLUTION NO. \_\_\_\_\_

RESOLUTION APPROVING AN AMENDMENT TO MIAMI BEACH CITY CENTER/HISTORIC CONVENTION VILLAGE COMMUNITY REDEVELOPMENT AND REVITALIZATION AREA PLAN RELATING TO REDEVELOPMENT OF CITY CENTER/HISTORIC CONVENTION VILLAGE REDEVELOPMENT AREA DESCRIBED GENERALLY AS BOUNDED ON EAST BY ATLANTIC OCEAN, ON NORTH BY 24<sup>TH</sup> STREET, ON WEST BY WEST AVENUE, AND ON THE SOUTH BY 14<sup>TH</sup> LANE; DELEGATING TO THE CITY OF MIAMI BEACH THE POWER TO IMPLEMENT COMMUNITY POLICING INNOVATIONS WITHIN THE CITY CENTER/HISTORIC CONVENTION VILLAGE REDEVELOPMENT AREA IN ACCORDANCE WITH THE APPROVED REDEVELOPMENT PLAN, AS MAY BE AMENDED FROM TIME TO TIME; AND APPROVING THE TERMS OF AND AUTHORIZING THE COUNTY MANAGER TO EXECUTE FIRST AMENDMENT TO INTERLOCAL COOPERATION AGREEMENT BETWEEN COUNTY AND CITY OF MIAMI BEACH

**WHEREAS**, the Legislature of the State of Florida enacted the Community Redevelopment Act during its 1969 Legislative Session, which enactment is presently codified in the Florida Statutes as Part III of Chapter 163, Sections 163.330 through 163.450 (the "Act"); and

**WHEREAS**, the Act confers all redevelopment powers upon Counties with home rule charters and authorizes such counties to delegate the exercise of such powers within the boundaries of a municipality to the governing body of such municipality; and

**WHEREAS**, the Board of County Commissioners of Miami-Dade County, Florida (the "Board") adopted Resolution No. R.-14-93 on January 26, 1993, which among other things, declared the geographic area described generally as bounded by on the East by the Atlantic

Ocean, on the North by 24<sup>th</sup> Street, on the West by West Avenue, and on the South by 14<sup>th</sup> Lane, such geographic area being more particularly described in the attached Exhibit "A" and sometimes referred to as the "City Center/Historic Convention Village Redevelopment and Revitalization Area" (the "Redevelopment Area") to be a blighted area and delegated to the Miami Beach City Commission (the "City Commission") authority to exercise certain redevelopment powers conferred upon the County within the Redevelopment Area in accordance with the Act to enable the City Commission to, among other things, exercise such delegated powers to carry out the community redevelopment purposes of the Act in the Redevelopment Area; and

**WHEREAS**, the City Commission adopted Resolution No. 93-20709 on February 3, 1993 which, among other things, made a finding of necessity as to the rehabilitation, conservation or redevelopment, or combination thereof, of such Redevelopment Area, declared the need to establish a community redevelopment agency, declared the members of the City Commission as the members of the community redevelopment agency, declared that the existing Miami Beach Community Redevelopment Agency (the "Agency") may act as the community redevelopment agency with full power to exercise all the powers permitted by the Act, which were delegated by the Board to the City Commission, and directed the initiation, preparation and adoption of a redevelopment plan by the Agency, all for the redevelopment of the Redevelopment Area; and

**WHEREAS**, the Agency adopted Resolution No. 128-93 on February 12, 1993 which, after making certain findings at a public hearing with respect thereto, approved the redevelopment plan and recommended the redevelopment plan for approval by the City Commission; and

**WHEREAS**, the City Commission adopted Resolution No. 93-20721 on February 12, 1993 which, after making certain findings at a duly advertised public hearing with respect thereto, approved and adopted a redevelopment plan and recommended final approval of the redevelopment plan by the Board; and

**WHEREAS**, on March 30, 1993, the Board adopted Resolution No. 317-93 which, among other things, adopted the City Center/Historic Convention Village Redevelopment and Revitalization Area Plan (the "Plan") and approved an Interlocal Cooperation Agreement between the County and the City of Miami Beach dated November 23, 1993 (the "Interlocal") in connection with the implementation of the Plan; and

**WHEREAS**, on June 11, 2003, the Agency adopted Resolution No. 454-2003, which recommended that the Plan be amended to incorporate the development and implementation of community policing initiatives; and

**WHEREAS**, on June 11, 2003, the City Commission adopted Resolution No.2003-25237, which approved and adopted an amendment to the Plan; and

**WHEREAS**, on June 11, 2003, the City Commission adopted Resolution No.2003-25421, which, among other things, adopted an amendment to the Interlocal; and

**WHEREAS**, in order for the City to fully implement the amendment to the Plan it is necessary for the Board to approve and adopt the amendment to the Plan in accordance with the provisions of the Act; and

**WHEREAS**, the Interlocal must be amended to delegate to the City the power to implement community policing innovations within the Redevelopment Area in accordance with an approved Plan, as may be amended from time to time; and

**WHEREAS**, this Board desires to approve the amendment to the Plan,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:**

Section 1. The matters contained in the foregoing recitals are incorporated in this resolution by reference.

Section 2. The Board hereby accepts delivery of the amendment to the Plan, which amendment is attached hereto as Exhibit "B" and incorporated herein by this reference (the "Amendment"), delivered to it by the City Commission of Miami Beach. This Board hereby finds and determines that the Plan remains unchanged other than for the Amendment and the Amendment: (a) conforms with the Act; (b) is necessary and in the interest of the public health, safety, morals and welfare of the residents of the City, and will effectuate the purpose of the Act by revitalizing the Redevelopment Area economically and socially, thereby increasing the tax base, promoting sound growth, improving housing conditions, and eliminating the conditions which the Florida Legislature has found in the Act to constitute a menace which is injurious to the public health, safety, welfare and morals of the residents; (c) will afford maximum opportunity, consistent with the sound needs of the City as a whole, for the rebuilding and redevelopment of the Redevelopment Area by the City and private enterprise; and (d) conforms to the Local Government Comprehensive Plan of the City as a whole.

Section 3. This Board, after having conducted a public hearing on the matter for the purpose of giving all interested persons an opportunity to express their views and having made the findings expressed above, approves the Amendment to the Plan in accordance with the Act. The Plan, as amended by the Amendment (the "Amended Plan"), is designated as the official redevelopment plan for the Redevelopment Area and shall be deemed to be in full force and effect for the Redevelopment Area. It is the purpose and intent of the Board that the Amended



Plan, as it may be additionally supplemented and amended by this Board, be implemented in the Redevelopment Area.

Section 4. The Board hereby delegates to the City Commission the power to implement community policing innovations within the Redevelopment Area in accordance with the Amended Plan, as it may be additionally supplemented and amended by this Board. The power to approve the development of community policing innovations continues to vest in the Board.

Section 5. The Board approves the terms of and authorizes the County Manager to execute the First Amendment to the Interlocal Agreement in substantially the form attached to this resolution as Exhibit "C."

The foregoing resolution was offered by Commissioner , who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Dr. Barbara Carey-Shuler, Chairperson	
Katy Sorenson, Vice-Chairperson	
Bruno A. Barreiro	Jose "Pepe" Diaz
Betty T. Ferguson	Sally A. Heyman
Joe A. Martinez	Jimmy L. Morales
Dennis C. Moss	Dorrian D. Rolle
Natacha Seijas	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared the resolution duly passed and adopted this 9th day of September, 2003. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF COUNTY  
COMMISSIONERS

HARVEY RUVIN, CLERK

Approved by County Attorney as  
to form and legal sufficiency. **GBK**

Geri Bonzon-Keenan

By: \_\_\_\_\_  
Deputy Clerk

## LEGAL DESCRIPTION

### PROPOSED CITY CENTER/HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA

All that land area within the corporate limits of the City of Miami Beach, Florida, which is bounded by the line proceeding northerly from a POINT OF BEGINNING where the eastern extension of the south right-of-way line of 14th Lane meets the Erosion Control Line along the western shore of the Atlantic Ocean, said line following the Erosion Control Line to a point where it intersects the eastern extension of the north right-of-way line of 24th Street; then proceeding in a westerly direction along this extension and the north right-of-way line of 24th Street to a point where it intersects the north bulkhead wall of the Collins Canal; then proceeding in a southwesterly direction along the north bulkhead wall of the Collins Canal to a point where it intersects the east right-of-way line of Pine Tree Drive; then proceeding due west in a line traversing the intersection of Dade Boulevard and Pine Tree Drive to a point where it intersects the north right-of-way line of Dade Boulevard; then proceeding in a southwesterly direction along said right-of-way line of Dade Boulevard to a point intersecting the west right-of-way line of Meridian Avenue; then proceeding south from said point along the west right-of-way line of Meridian Avenue to a point where it intersects the north right-of-way line of 17th Street; then proceeding in a westerly direction along said right-of-way line of 17th Street to a point where it intersects the west right-of-way line of West Avenue; then proceeding in a southerly direction along said right-of-way line of West Avenue to a point where it intersects the eastern extension of the southern property line of lot 8 in Block 44; then proceeding in an easterly direction across West Avenue to the south property line of lot 12, Block 45; then proceeding easterly along the south property lines of lots 12 and 8, Block 45, thereby traversing Alton Court to a point intersecting the west right-of-way line of Alton Road; then proceeding southeast across Alton Road to a point where the east right-of-way line of Alton Road intersects the south right-of-way line of Lincoln Lane South; then proceeding in an easterly direction along the said right-of-way line of Lincoln Lane South to a point where it intersects the west right-of-way line of Drexel Avenue; then proceeding in a southerly direction along said right-of-way line of Drexel Avenue to a point where it intersects the south right-of-way line of 16th Street; then proceeding in an easterly direction along said right-of-way line of 16th Street to a point where it intersects the west right-of-way line of Washington Avenue; then proceeding in a southerly direction along said right-of-way line of Washington Avenue to a point where it intersects the western extension of the south right-of-way line of 14th Lane; then proceeding in an easterly direction along said right-of-way line of 14th Lane to the POINT OF BEGINNING where the eastern extension of the south right-of-way line of 14th Lane intersects the Erosion Control Line along the Atlantic Ocean.

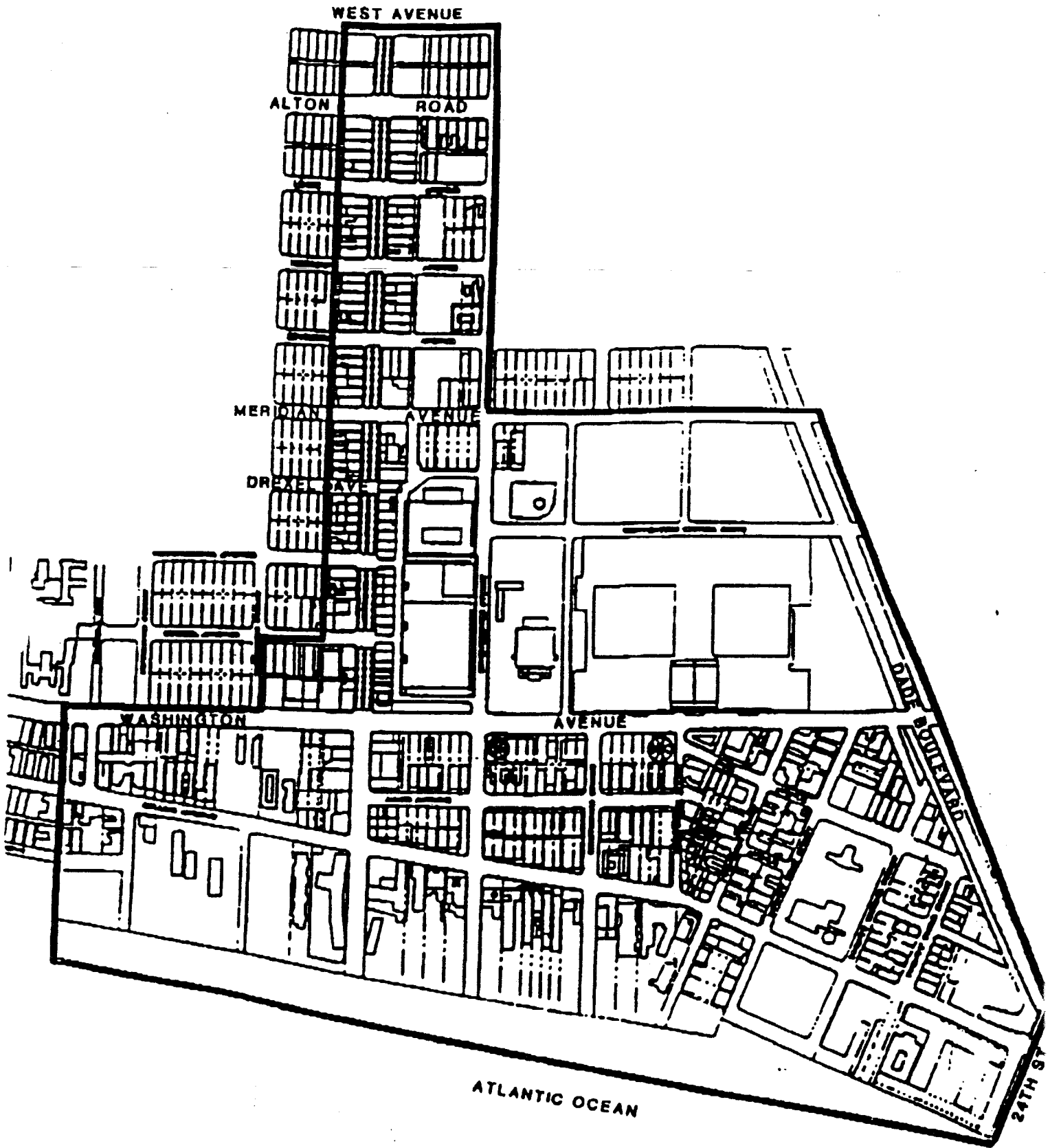


Exhibit A  
Page 2 of 2

PROPOSED CITY CENTER/HISTORIC CONVENTION VILLAGE  
REDEVELOPMENT AND

EXHIBIT B

RESOLUTION NO. 2003-25237

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, FOLLOWING A DULY NOTICED PUBLIC HEARING PURSUANT TO SECTION 163.361(2) FLORIDA STATUTES TO CONSIDER SAME, ACCEPTING THE RECOMMENDATIONS OF THE MIAMI BEACH REDEVELOPMENT AGENCY (RDA), AS SET FORTH IN RDA RESOLUTION NO. 454-2003, RECOMMENDING APPROVAL OF CERTAIN AMENDMENTS TO A) THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN AND, B) THE SOUTH POINTE REVITALIZATION STRATEGY PLAN; APPROVED REDEVELOPMENT PLANS UNDER THE PROVISIONS OF SECTIONS 163.360, FLORIDA STATUTES; SAID AMENDMENTS PROVIDING FOR THE IMPLEMENTATION OF COMMUNITY POLICING INNOVATIONS WITHIN THE RESPECTIVE CITY CENTER AND SOUTH POINTE REDEVELOPMENT AREAS, AS PROVIDED FOR IN SECTIONS 163.340, 163.350, 163.356, 163.360, 163.361, AND 163.370, FLORIDA STATUTES.

**WHEREAS**, on February 15, 1984, the Mayor and City Commission enacted Ordinance No. 84-2403, adopting the South Pointe Revitalization Strategy Plan (South Pointe Revitalization Plan), an approved Redevelopment Plan in accordance with Sections 163.360, Florida Statutes; and

**WHEREAS**, on February 12, 1993, the Mayor and City Commission adopted Resolution No. 93-20721, accepting and adopting the City Center Historic Convention Village Redevelopment and Revitalization Plan (City Center Redevelopment Plan), in accordance with Sections 163.360, Florida Statutes; and

**WHEREAS**, Section 163.361, Florida Statutes, provides that any time after the approval of a community redevelopment plan by the governing body, it becomes necessary or desirable to amend or modify such plan, the governing body may amend such plan upon recommendation of the Redevelopment Agency; and

**WHEREAS**, recent changes to Chapter 163.361, Florida Statutes, enable community redevelopment areas, to implement and fund community policing innovations, defined as a policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in, criminal activity through visible presence of police in the community, including but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol; and

**WHEREAS**, the RDA believes it is necessary to amend the South Pointe

Revitalization Plan and City Center Redevelopment Plan to include respective community policing innovation programs, which will provide an opportunity for the RDA to provide enhanced levels of police services within the boundaries of the City Center and South Pointe Redevelopment Areas; and

**WHEREAS**, on May 10, 2002, the Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed amendments to the City Center Redevelopment Plan; providing that the Plan:

- 1) incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and take advantage of the aforesated provision under Section 163.361, Florida Statutes, to implement and fund community policing innovations in the City Center area; and

**WHEREAS**, on June 19, 2002, The Mayor and City Commission adopted two Resolutions: Resolution No. 2002-24899, approving the proposed City Center Redevelopment Plan amendments, as recommended by the Miami Beach Redevelopment Agency (RDA); and Resolution No. 2002-24890, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said Plan amendments to the City Center Redevelopment Plan which would reflect updated conditions in the area; and

**WHEREAS**, on December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the City's proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, which were pending approval by the Board of Miami-Dade County Commissioners; and

**WHEREAS**, Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures; and

**WHEREAS**, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the City Center Redevelopment Plan amendment involving the Master Plan for the 17<sup>th</sup> Street Surface Lots; and

**WHEREAS**, the Administration has continued to meet with the County Administration, and with Commissioner Barreiro, who has now agreed to support the remaining amendment to the City Center Redevelopment Plan regarding the community policing element; provided it is only used to fund new or enhanced policing initiatives; and

**WHEREAS**, at this time, the RDA and City Administration find that it would be in

the best interest of the City , particularly in the ongoing uniform development of its designated redevelopment areas. to pursue a community policing plan with the South Pointe Redevelopment Area as well; and

**WHEREAS**, accordingly, the City has herein complied with the requirements of Section 163.361, Florida Statutes , regarding amendments and/or notifications to Community Redevelopment Plans, and is herein submitting the aforesaid "community policing innovations" as an amendment to the City Center Redevelopment Plan, as well as the inclusion now of a similar effort in the South Pointe Redevelopment Area, through an amendment to the South Pointe Revitalization Plan;

**WHEREAS**, on April 30, 2003, a Public Hearing to consider the aforesaid "community policing innovations", as plan amendments to the City Center Redevelopment Plan and South Pointe Revitalization Plan, respectively, was set for Wednesday, May 21, 2003; and


**WHEREAS**, on May 21, 2003, said Public Hearing was opened and continued to June 11, 2003; and

**WHEREAS**, on June 11, 2003, the Mayor and City Commission accepted the recommendations of the RDA, and herein incorporates same by reference, as set forth in RDA Resolution No. 454-2003.


**NOW, THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA**, that the Mayor and City Commission, following the duly noticed Public Hearing, hereby accepts the recommendation of the Chairman and Members of the RDA, as set forth in RDA Resolution No. 454-2003, recommending approval of certain amendments to A) the City Center Historic Convention Village Redevelopment and Revitalization Plan and B) the South Shore Revitalization Strategy Plan; approved Redevelopment Plans under Section 163.360, Florida Statutes; said amendments providing for the implementation of community policing innovations within the respective City Center and South Pointe Redevelopment areas, as provided for in Sections 153.340, 163.350, 163.356, 163.360, 163.361 and 163.370, Florida Statutes.

**PASSED and ADOPTED**


June 11, 2003.

  
\_\_\_\_\_  
VICE - MAYOR

ATTEST:

  
\_\_\_\_\_  
CITY CLERK

**APPROVED AS TO  
FORM & LANGUAGE  
& FOR EXECUTION**

15  
 5-29-03  
\_\_\_\_\_  
City Attorney Date

**CITY OF MIAMI BEACH  
AGENDA ITEM SUMMARY**



**Condensed Title:**

A Resolution of the Mayor and City Commission, accepting the recommendations of the RDA, and approving certain amendments to the City Center Historic Convention Village Redevelopment And Revitalization Area Plan; said Amendments to A) the City Center Redevelopment Plan and B) the South Pointe Revitalization Strategy Plan, approved Plans under the provisions of Sections 163.360, Florida Statutes; said amendments providing for the implementation of Community Policing Innovations with the Districts, as provided for in Sections 163.340, 163.350, 163.356, 163.360 and 163.361, Florida Statutes.

**Issue:**

On December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with certain proposed Amendments to the City Center Redevelopment Plan and Interlocal Agreement, that were pending approval by the Board of Miami-Dade County Commissioners. Commissioner Barreiro expressed concern that the proposed Community Policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide additional oversight in the policy decisions of the RDA. The City Commission declined the proposal. Subsequently, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the Community Policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement Community Policing in City Center as well as the South Pointe Redevelopment Area.

Although the City Commission had previously adopted a Resolution approving Community Policing, it was only for the City Center Area. A new Resolution is required to approve Community Policing for both City Center and South Pointe as well. Furthermore, Miami-Dade County is requiring that the City pursue the same process for both Districts.

**Item Summary/Recommendation:**

Section 163.361, Florida Statutes, requires the RDA to adopt a Resolution, recommending said proposed Amendments to the Mayor and City Commission of the City of Miami Beach. The Administration recommends accepting the recommendations of the RDA and adopting the proposed amendments to the respective City Center and South Pointe Redevelopment Plans.

**Advisory Board Recommendation:**

N/A

**Financial Information:**

Amount to be expended:

Source of Funds:	Amount	Account	Approved
<input type="checkbox"/>	1		
<input type="checkbox"/>	2		
<input type="checkbox"/>	3		
<input type="checkbox"/>	4		
	Total		

**Sign-Offs:**

Department Director	Assistant City Manager	City Manager
	<i>CJC</i>	<i>Jung</i>

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# CITY OF MIAMI BEACH

CITY HALL 1700 CONVENTION CENTER DRIVE MIAMI BEACH, FLORIDA 33139  
www.ci.miami-beach.fl.us



## COMMISSION MEMORANDUM

To: Mayor David Dermer and  
Members of the City Commission

Date: June 11, 2003

From: Jorge M. Gonzalez  
City Manager

Handwritten signature of Jorge M. Gonzalez.

Subject: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FOLLOWING A DULY NOTICED PUBLIC HEARING PURSUANT TO SECTION 163.361(2) FLORIDA STATUTES TO CONSIDER SAME, ACCEPTING THE RECOMMENDATIONS OF THE MIAMI BEACH REDEVELOPMENT AGENCY (RDA), AS SET FORTH IN RDA RESOLUTION NO. \_\_\_\_\_, RECOMMENDING APPROVAL OF CERTAIN AMENDMENTS TO A) THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN AND, B) THE SOUTH POINTE REVITALIZATION STRATEGY PLAN; APPROVED REDEVELOPMENT PLANS UNDER THE PROVISIONS OF SECTIONS 163.360, FLORIDA STATUTES; SAID AMENDMENTS PROVIDING FOR THE IMPLEMENTATION OF COMMUNITY POLICING INNOVATIONS WITHIN THE RESPECTIVE CITY CENTER AND SOUTH POINTE REDEVELOPMENT AREAS, AS PROVIDED FOR IN SECTIONS 163.340, 163.350, 163.356, 163.360, 163.361, AND 163.370, FLORIDA STATUTES.**

### ADMINISTRATION RECOMMENDATION

Adopt the Resolution.

### ANALYSIS

Section 163.361, Florida Statutes, provides that the "governing body" of the Redevelopment Agency may amend the Redevelopment Plan from time to time, upon recommendation of the Agency. The Administration believes it is opportune to amend the City Center/Historic Convention Village Redevelopment Area and the South Pointe Revitalization Plan to take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund community policing innovations in the areas.

On May 10, 2002, the City's Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed amendments to the City Center Historic Convention Village Redevelopment and Revitalization Area Plan; providing that the Plan:

- 1) incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and

- revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and,
- 2) take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund "community policing innovations" in the area.

On June 13, 2002, a second presentation was made before the County's TIF Committee, whereupon the Committee voted to approve the amendments as proposed.

On June 19, 2002, The Mayor and City Commission adopted two Resolutions, one approving the proposed Plan amendments as recommended by the Redevelopment Agency, and the other, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the Redevelopment Plan which will reflect updated conditions in the area.

On December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, that were pending approval by the Board of Miami-Dade County Commissioners. Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide additional oversight in the policy decisions of the RDA. The City Commission declined the proposal. Subsequently, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the community policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement community policing in City Center as well as the South Pointe Redevelopment Areas. As such, the RDA has been working with the Police Department to draft workable programs for the respective areas as follows:

### **Proposed Community Policing Program Overview**

Chapter 163.361, Florida Statutes, enable Community Redevelopment Areas (CRAs), to implement and fund "community policing innovations", defined as a "policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in, criminal activity through visible presence of police in the community, including but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol."

The Program calls for implementing and funding new or enhanced community policing initiatives which include the assignment of police officers to permanent areas of responsibility or beats. Police Officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods in the Redevelopment Areas. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within the geographic boundaries of the two districts. Therefore, the proposed staffing plans for the respective areas are as follow:

### **Proposed City Center Community Policing Plan**

The City Center/Historic Convention Village Redevelopment Area boundaries attract a tremendous amount of tourists and visitors to Miami Beach. People gravitate to this area on a year round basis from local and national points of origin for business and recreational purposes. The area hotels, Convention Center, Theater of the Performing Arts and beaches, present attractive and popular destinations. During the past year, this area has hosted many events including the Microsoft Convention, the SHOPA convention, the 2003 International Boat Show and the 2003 Auto Show. In addition, this area contains two historic shopping locations, Lincoln Road and Espanola Way, which are lined with restaurants that are favorites of local residents and visitors. The City Center/Historic Convention Village Redevelopment Area is a popular and high profile venue for the City of Miami Beach and Miami-Dade County.

**Police Staffing:** The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three sections. The City Center/ Historic Convention Village Redevelopment area overlaps two of the districts (Middle and South) and includes at least two areas of responsibilities (AORs). A minimum of one officer is currently assigned to each AOR on all three shifts to cover a twenty-four hour period (six officers). Considering that officers work a four-day week, it requires double said number of personnel to cover a seven-day period (twelve officers total). In addition to the aforementioned AORs, there are two Foot/Bicycle Patrol Beats in this geographic area, Lincoln Road and Espanola Way. Lincoln Road Beat Officers are assigned to day shift and afternoon shift details with seven-day coverage (four officers total). The Espanola Way Beat only has one (1) officer assigned to a four-day coverage period. There is also one (1) Beat/Bicycle Sergeant permanently assigned to Lincoln Road, who works flexible shift hours. The total amount of police personnel who are currently assigned to work in the City Center/Historic Convention Village Redevelopment Agency Area is eighteen (18) sworn officers.

**Community Policing Plan:** The City Center/Historic Convention Village Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are features of a community policing

philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- ✓ **Create a Community Policing Problem Solving Team** consisting of one sergeant and six officers for the City Center/Historic Convention Village Redevelopment Area. This "Team" would work various hours providing maximum police visibility seven days a-week. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the City Center Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, economic business crimes, street level prostitution, Crime Prevention through Environmental Design (CPTED) and traffic enforcement.
- ✓ **Develop Task Forces to address specific problems** utilizing \$500,000.00 in designated overtime. These Task Forces would become operational as issues become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of additional bike officers to address the problem of large crowds and street level crimes during Spring Break months. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. In addition to these tactical responses to problems, the Community Policing Problem Solving Teams will create Business Crime Watch areas and educate the area businesses on how to avoid the latest criminal scams that are being utilized by criminals. The Community Policing Problem Solving Teams will also utilize Crime Prevention through Environmental Design (CPTED) techniques to provide fewer opportunities for criminal activities. The Community Policing Problem Solving Team along with the current staffing of the City Center/Historic Convention Village Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.

- ✓ **Create Community Policing and business and resident partnerships** through innovative strategies. The department will establish a Community Policing storefront office in the heart of the City Center area. This storefront will be staffed during peak hours and on weekends by civilian community policing/crime prevention specialist having the capability to take walk-in reports of crime as well as provide crime prevention information, and coordinate business and community crime watch programs. The storefront will also serve as a base where officers assigned to the area can take reports, coordinate follow-up investigations as well as bring an enhanced visible police presence to the area. The department will also be able to utilize the Community Policing/Crime Prevention Specialists to survey the residents and business operators to provide them will a voice in the Community Policing Problem Solving Team's development of action plans to address those concerns raised by the residents and businesses. The Community Policing Problem Solving Team will partner with City Code Enforcement to address those properties, businesses, and structures that fall outside of the traditional law enforcement response. The use of private security to enhance the visible presence and to supplement the sworn officers in the area will be considered. Private security working in conjunction with the Community Policing Problem Solving Team has proven to be a successful strategy in areas where there is a high concentration of retail businesses.

### **Proposed South Pointe Community Policing Plan**

The South Pointe Redevelopment Area is in the midst of a redevelopment renaissance that is attempting to bring residents back to an area that was once blighted and crime ridden. Within the South Pointe Redevelopment Area are existing cornerstones where residents and visitors can find some the world's most famous restaurants to include Joe's Stone Crab, Smith & Wolensky, and Monty's. These restaurants and others in the area are favorite eating establishments for local residents and visitors coming to the South Florida area. Also very prominent in the South Pointe Redevelopment Area are several high profile night clubs which attract thousands of nightly party goers. This area is also a favorite location for high school aged and young adults to congregate at the beach during daytime and nighttime hours. The mixture of residents, fine dining establishments, nightclubs, and young beach goers in a small geographic location presents unique issues and problems that the police department is asked to respond to.

**Police Staffing:** The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three districts. The South Pointe Redevelopment Area has two Areas of Responsibility (AORs) assigned on each of the three shifts, seven days a week. The total amount of police personnel who are assigned to work the South Pointe Redevelopment Area is twelve (12) sworn officers. Throughout the year based on crime trends, community concerns and seasonal trends additional officers are supplemented to the regular staffing for the South Pointe

Redevelopment Area.

**Community Policing Plan:** The South Pointe Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are features of a community policing philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- ✓ **Create a Community Policing Problem Solving Team** consisting of one sergeant and five officers for the South Pointe Redevelopment Area. This "Team" would work the hours of 5 pm until 3 am providing seven day a-week coverage. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the South Pointe Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, and traffic enforcement.
- ✓ **Develop Task Forces to address specific problems** utilizing \$400,000.00 in designated overtime. These Task Forces would become operational as issues begin to become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of ATV officers and Gang officers during Spring Break and summer months to address the problem of youth crime and gang activity. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. The Community Policing Problem Solving Team along with the current staffing of the South Pointe Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.

- ✓ **Create Community Policing and business and resident partnerships through innovative strategies.** The Community Policing Problem Solving Team will partner with City Code Enforcement to address those properties, businesses, and structures that fall outside of the traditional law enforcement response. The use of Code Enforcement has proven to be effective in addressing nuisance and quality of life issues related to real property and businesses. The use of "Park Rangers" to provide security and enhanced visible uniform presence and to supplement the sworn officers in the area's City Parks will be considered. The use of Park Rangers working in conjunction with the Community Policing Problem Solving Team has proven to be a successful strategy in areas where there are city parks and public beach areas such as in the South Pointe Park area.

**Conclusion:** The Administration is in the process of reviewing the proposed plans and their respective implementation costs as part of the FY 2003/04 Budget process. It is anticipated that the plans will provide the Police Department with the required resources to enhance our response to the specific needs of the two redevelopment areas, through a combined effort of community policing initiatives and proactive capabilities. The tourists and citizens that visit, work, and reside in these areas would receive a superior level of public safety service that would make these areas among the safest in the entire City. This plan offers a comprehensive strategy to identify, respond to, and resolve the public safety and quality of life issues in an efficient and effective manner.

### **Redevelopment Plan Amendment Process**

Pursuant to instructions from the County Attorney's Office, the City needs to pursue a second Public Hearing process before this item can be brought back to the Board of County Commissioners for approval. It was also recommended that the item be brought back before Miami-Dade County's Tax Increment Finance (TIF) Committee for its endorsement. A meeting with the TIF Committee was held on June 2, 2003. While the Committee was supportive of the RDA's proposal, certain members expressed the following concerns and recommendations:

- **Case for Community Policing** - Prior to the meeting, the Committee had asked for comparative crime statistics, comparing activity in the redevelopment areas to the rest of the City. Since the Police Department's records management system is in the process of being updated, this information could not be provided. Committee members emphasized the need to establish a system to track and monitor the effectiveness of community policing in the redevelopment areas. Such a system is also necessary to effectively allocate resources and to compare current trends against historical data. The Committee was informed that once implemented, the new system will be able to provide the information requested.
- **Overtime** - The preliminary proposed community policing budgets for City Center and South Pointe contain substantive overtime allocations. The Committee asked whether the RDA could contract directly for off-duty police in order not to incur

overtime costs. Concern was raised regarding the City's ability to track and monitor overtime expenditures as being specific to officers assigned within the redevelopment areas. The Committee was informed that due the fact that the RDA is staffed by City personnel, it is probable that the Fraternal Order of Police may take issue with a City entity contracting separately for police services.

- *Monitoring expenditures and determining effectiveness of the investment in Community Policing* - The Committee wanted to establish a mechanism to monitor the investment in community policing, either in the budget process or in the form of an annual report. The Committee was informed that the community policing budget is included as a line item in the respective budgets for each of the two redevelopment areas, which are already subject to the review and approval of the County.

Subject to the adoption of the proposed Amendment by the City Commission, the adopted Amendment will be presented to County's Economic Development and Human Services Committee on July 16, 2003 and to the Board of County Commissioners, on July 22, 2003, which in turn must hold a public hearing prior to adopting the proposed amendments.

JMG/<sup>ONG</sup>CMC/kob  
Attachments



## CITY OF MIAMI BEACH NOTICE OF A PUBLIC HEARING



NOTICE IS HEREBY given that a public hearing will be held by the City Commission of the City of Miami Beach, in the Commission Chambers, 3rd floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **Wednesday, May 21, 2003 at 10:00 a.m.**, to consider accepting a recommendation of the chairman and members of the RDA, recommending approval of certain amendments to a) the City Center Historic Convention Village Redevelopment and Revitalization Area Plan and b) the South Pointe Revitalization Area Plan, an approved Redevelopment Plan under the provisions of Sections 163.360, Florida Statutes; said Amendments providing for the implementation of Community Policing Innovations within the Districts, as provided for in Sections 163.340, 163.350, 163.356, 163.360, 163.361, and 163.370, Florida Statutes.

**INQUIRIES** may be directed to the Redevelopment Agency

**ALL INTERESTED PARTIES** are invited to appear at this hearing be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting may be continued and under such circumstances additional legal notice would not be provided.

Robert E. Parcher, City Clerk  
City of Miami Beach

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that: if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

In accordance with the Americans with Disabilities Act of 1990, persons needing special accommodation to participate in this proceeding, or to request information on access for persons with disabilities, or to request this publication in accessible format, or to request sign language interpreters, should contact the City Clerk's office at (305) 673-7411, no later than four days prior to the proceeding. If hearing impaired, contact the City Clerk's office via the Florida Relay Service numbers, (800) 955-8771 (TTY) or (800) 955-8770 (VOICE).

Ad #170

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THURSDAY, MAY 8, 2003 The Herald

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MB

EXHIBIT C

RESOLUTION NO. 2003-25241

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, PASSING AND ADOPTING AN AMENDMENT TO THE INTERLOCAL COOPERATION AGREEMENT BY AND BETWEEN THE CITY OF MIAMI BEACH AND METROPOLITAN DADE COUNTY, DATED NOVEMBER 16, 1993; SAID AMENDMENT CONFIRMS THE DELEGATION OF POWERS FROM MIAMI-DADE COUNTY TO THE CITY OF MIAMI BEACH, AND IN TURN TO THE MIAMI BEACH COMMUNITY REDEVELOPMENT AGENCY, TO IMPLEMENT AMENDMENTS TO THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN.

**WHEREAS**, on November 16, 1993, Metropolitan Dade County, a political subdivision of the State of Florida (now known as Miami-Dade County, and hereinafter referred to as the "County"), and the City of Miami Beach, a municipal corporation under the State of Florida (hereinafter referred to as the "City"), entered into an Interlocal Cooperation Agreement; and

**WHEREAS**, said Interlocal Cooperation Agreement addressed and embodied that Redevelopment Plan approved by the County on March 10, 1993 by Resolution No. 317-93 (the Plan); and

**WHEREAS**, recent changes to Chapter 163.361, Florida Statutes, enable community redevelopment areas, to implement and fund community policing innovations, defined as a policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in, criminal activity through visible presence of police in the community, including but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol; and

**WHEREAS**, the RDA believes it is necessary to amend the City Center Redevelopment Plan to include a community policing innovation program, which will provide an opportunity for the RDA to provide enhanced levels of police services within the boundaries of the City Center Redevelopment Area; and

**WHEREAS**, on May 10, 2002, the Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed Amendments to the City Center Redevelopment Plan; providing that the Plan:

- 1) incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and
- 2) take advantage of the aforesaid provision under Section 163.361, Florida

Statutes, to implement and fund community policing innovations in the City Center area; and

**WHEREAS**, on June 19, 2002, The Mayor and City Commission adopted two Resolutions: Resolution No. 2002-24899, approving the proposed City Center Redevelopment Plan amendments, as recommended by the Miami Beach Redevelopment Agency (RDA); and Resolution No. 2002-24890, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said Plan amendments to the City Center Redevelopment Plan which would reflect updated conditions in the area; and

**WHEREAS**, on December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the City's proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, which were pending approval by the Board of Miami-Dade County Commissioners; and

**WHEREAS**, Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures; and

**WHEREAS**, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the City Center Redevelopment Plan, amendment involving the Master Plan for the 17<sup>th</sup> Street Surface Lots; and

**WHEREAS**, the Administration has continued to meet with the County Administration, and with Commissioner Barreiro, who has now agreed to support the remaining amendment to the City Center Redevelopment Plan regarding the community policing element; provided it is only used to fund new or enhanced policing initiatives; and

**WHEREAS**, the Miami-Dade County Attorney's Office has requested that the City pursue a second public hearing process to consider adopting community policing innovations as an amendment to the City Center Redevelopment Plan, thereby complying with Section 163.361, Florida Statutes; and

**WHEREAS**, the Miami-Dade County Attorney's Office has also requested that the City Commission adopt a second resolution approving the amendments to the Interlocal Cooperation Agreement between the County and the City to confirm the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement amendments to the Redevelopment Plan as provided for in City of Miami Beach Resolution No. 2002-24899, adopted on June 19, 2002 and City of Miami Beach Resolution No. 2003 - 25241 ., adopted on June 11, 2003.

**NOW, THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH:**

**Section I.** That the Interlocal Cooperation Agreement by and between the City of Miami Beach and Metropolitan Miami-Dade County, dated November 16, 1993, be amended to confirm the delegation of additional powers from Miami-Dade County to the City of Miami Beach and, in turn, to the Miami Beach Community Redevelopment Agency, as set forth in Appendix I.

**Section II.** The Mayor and City Clerk are hereby authorized and directed to execute and attest to respectively the First Amendment to Interlocal Agreement (Appendix I).

**Section III.** This Resolution shall become effective upon adoption.

**PASSED and ADOPTED** this 11th day of June, 2003.

  
\_\_\_\_\_  
VICE MAYOR

**ATTEST:**

  
\_\_\_\_\_  
CITY CLERK

**CITY CLERK**

**APPROVED AS TO  
FORM & LANGUAGE  
& FOR EXECUTION**

  
\_\_\_\_\_  
City Attorney

5-29-03  
Date

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### First Amendment to Interlocal Agreement

This Amendment made and entered into this \_\_\_\_ day of \_\_\_\_\_, 2003 by and between Metropolitan Miami-Dade County (County) and the City of Miami Beach (City)

#### WITNESSETH:

~~WHEREAS~~, the parties on November 16, 1993 entered into an Interlocal Cooperation Agreement, a true copy whereof being attached hereto and made a part of this instrument; and

WHEREAS, said Interlocal Cooperation Agreement addressed and embodied that Redevelopment Plan approved by the County on March 10, 1993 by Resolution No. 317-93 (the Plan); and

WHEREAS, the City has proposed and the County has approved amendments to the Plan by the adoption of Resolution No. 2003-25241 attached hereto and made a part hereof which addressed additional powers not specifically delegated in Resolution No. 317-93; and

WHEREAS, the parties wish to confirm the delegation of powers from the County to the City (and in turn, to the Miami Beach Community Redevelopment Agency) to implement the amendments to the Redevelopment Plan as provided in Resolution No. 2002-24899 and Resolution No. 2003- 25237.

**NOW, THEREFORE, THE COUNTY AND THE CITY** agree as follows:

- I. The recitations set forth above are true and correct and adopted as part of this Amendment.
- II. The Interlocal Cooperation Agreement of November 16, 1993 attached and made a part hereof is hereby amended in the following respects:

A. Section I.A. is amended to read as follows:

I. Exercise of Delegated Powers and Implementation of Plan.

A. The City Commission, either directly or through its duly designated redevelopment agency, shall have the sole right and responsibility to exercise every power conferred upon the Board pursuant to part III of Chapter 163, Florida Statutes, as amended, which have been delegated to the City Commission by the Board at its meetings on March 30, 1993 and October 22, 2002, and are specifically enumerated in Resolutions numbered R317-93, 2002-24899 and 2003- 25241, respectively,

provided, however, that said powers may be exercised only with respect to the Project and only with respect to the Plan as amended and adopted by the City Commission and approved and adopted by the Board, together with any supplements or amendments to the Plan provided that any supplements or amendments to the Plan must also be approved by the Board, which approval will not be unreasonably withheld or delayed. Any power not specifically delegated by the Board to the City Commission shall be reserved exclusively to the Board.


III. In all other respects, the Interlocal Cooperation Agreement is ratified and confirmed.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed in their names by their duly authorized officers and the corporate seals to be affixed hereto, all as of the day and year first above written.

WITNESS our hands and seals on this \_\_\_\_ day of \_\_\_\_\_, 2003.

CITY OF MIAMI BEACH, a municipal corporation of the State of Florida

METROPOLITAN MIAMI-DADE COUNTY, a political subdivision of the State of Florida

By:   
Luis Garcia, Vice-Mayor

By: \_\_\_\_\_  
Steven Shiver, County Manager


ATTEST:

By:   
City Clerk

By: \_\_\_\_\_  
Deputy Clerk

APPROVED AS TO FORM & LANGUAGE AND FOR EXECUTION

APPROVED AS TO FORM AND LEGAL SUFFICIENCY

 = 5-29-03  
City Attorney Date

\_\_\_\_\_  
County Attorney

**CITY OF MIAMI BEACH  
AGENDA ITEM SUMMARY**



**Condensed Title:**

A Resolution adopting an Amendment to the 1993 Interlocal Agreement with Miami-Dade County to delegate powers from Miami-Dade County to the City of Miami Beach, and in turn to the Miami Beach Community Redevelopment Agency, to implement amendments to the City Center Historic Convention Village Redevelopment and Revitalization Area Plan.

**Issue:**

Shall the interlocal Agreement between the City and County be amended to incorporate recent changes to the Redevelopment Plan including community policing, business assistance and 17<sup>th</sup> Street Master Plan elements?

**Item Summary/Recommendation:**

An Interlocal Cooperation Agreement was executed on November 16, 1993, by the County and the City which embodied the Redevelopment Plan approved by the County on March 30, 1993, and which delegated certain powers to the City Commission for the City Center/Historic Convention Village Redevelopment and Revitalization Area.

On May 10, 2002, the City's Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed amendments to the City Center Historic Convention Village Redevelopment and Revitalization Area Plan; providing that the Plan:

1. incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and,
2. take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund "community policing innovations" in the area.

On June 19, 2002, The Mayor and City Commission adopted two Resolutions, one approving the proposed Plan amendments as recommended by the Redevelopment Agency, and the other, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the City Center Redevelopment Plan. On January 23, 2003, due to certain differences between the City Administration and County Commissioner, Bruno Barreiro, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the community policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement community policing in City Center as well as the South Pointe Redevelopment Areas. Pursuant to instructions from the County Attorney's Office, the RDA needs to pursue a second Public Hearing process before this item can be brought back to the Board of County Commissioners for approval. It was also recommended that a second resolution be passed approving the amendments to the Interlocal Cooperation Agreement between the County and the City to confirm the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the Redevelopment Plan. Therefore, the Administration recommends that the Mayor and City Commission pass and adopt the Resolution.

**Advisory Board Recommendation:**

N/A

**Financial Information:**

Amount to be expended:

Source of Funds:	Amount	Account	Approved
	1		
	2		
	3		
	4		
	Total		

**Sign-Offs:**

Department Director	Assistant City Manager	City Manager
	<i>[Signature]</i>	<i>[Signature]</i>

AGENDA ITEM 17E

DATE 6-11-03

# CITY OF MIAMI BEACH

CITY HALL 1700 CONVENTION CENTER DRIVE MIAMI BEACH, FLORIDA 33139  
http://ci.miami-beach.fl.us



## COMMISSION MEMORANDUM

To: Mayor David Dermer and  
Members of the City Commission

Date: June 11, 2003

From: Jorge M. Gonzalez  
City Manager

A handwritten signature in black ink, appearing to read 'Jorge'.

Subject: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, PASSING AND ADOPTING AN AMENDMENT TO THE INTERLOCAL COOPERATION AGREEMENT BY AND BETWEEN THE CITY OF MIAMI BEACH AND METROPOLITAN DADE COUNTY, DATED NOVEMBER 16, 1993; SAID AMENDMENT CONFIRMS THE DELEGATION OF POWERS FROM MIAMI-DADE COUNTY TO THE CITY OF MIAMI BEACH, AND IN TURN TO THE MIAMI BEACH REDEVELOPMENT AGENCY, TO IMPLEMENT AMENDMENTS TO THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN.**

### ADMINISTRATION RECOMMENDATION

Adopt the Resolution.

### ANALYSIS

An Interlocal Cooperation Agreement was executed on November 16, 1993, by the County and the City which embodied the Redevelopment Plan approved by the County on March 30, 1993, and which delegated certain powers to the City Commission for the City Center/Historic Convention Village Redevelopment and Revitalization Area.

Section 163.361, Florida Statutes, provides that the "governing body" of the Redevelopment Agency may amend the Redevelopment Plan from time to time, upon recommendation of the Agency. The Administration believes it is opportune to amend the City Center/Historic Convention Village Redevelopment Area and the South Pointe Revitalization Plan to take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund community policing innovations in the areas.

On May 10, 2002, the City's Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed amendments to the City Center Historic Convention Village Redevelopment and Revitalization Area Plan; providing that the Plan:

1. incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and,



2. take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund "community policing innovations" in the area.

On June 13, 2002, a second presentation was made before the County's TIF Committee, whereupon the Committee voted to approve the amendments as proposed.

On June 19, 2002, The Mayor and City Commission adopted two Resolutions, one approving the proposed Plan amendments as recommended by the Redevelopment Agency, and the other, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the City Center Redevelopment Plan.

On December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, that were pending approval by the Board of Miami-Dade County Commissioners. Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide additional oversight in the policy decisions of the RDA. The City Commission declined the proposal. Subsequently, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the community policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement community policing in City Center as well as the South Pointe Redevelopment Areas. As such, the RDA has been working with the Police Department to draft workable programs for the respective areas.

Pursuant to instructions from the County Attorney's Office, the RDA needs to pursue a second Public Hearing process before this item can be brought back to the Board of County Commissioners for approval. It was also recommended that a second resolution be passed approving the amendments to the Interlocal Cooperation Agreement between the County and the City to confirm the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the Redevelopment Plan.

JMG/<sup>AW</sup>CMC/kob

RESOLUTION NO. 454-2003

A RESOLUTION OF THE CHAIRMAN AND MEMBERS OF THE MIAMI BEACH REDEVELOPMENT AGENCY, RECOMMENDING TO THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, APPROVAL OF CERTAIN AMENDMENTS TO A) THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN AND, B) THE SOUTH POINTE REVITALIZATION STRATEGY PLAN, APPROVED REDEVELOPMENT PLANS UNDER THE PROVISIONS OF SECTIONS 163.360, FLORIDA STATUTES; SAID AMENDMENTS PROVIDING FOR THE IMPLEMENTATION OF COMMUNITY POLICING INNOVATIONS WITHIN THE RESPECTIVE CITY CENTER AND SOUTH POINTE REDEVELOPMENT AREAS, AS PROVIDED FOR IN SECTIONS 163.340, 163.350, 163.356, 163.360, 163.361, AND 163.370, FLORIDA STATUTES.

**WHEREAS**, on February 15, 1984, the Mayor and City Commission enacted Ordinance No. 84-2403, adopting the South Pointe Revitalization Strategy Plan (South Pointe Revitalization Plan), an approved Redevelopment Plan in accordance with Sections 163.360, Florida Statutes; and

**WHEREAS**, on February 12, 1993, the Mayor and City Commission adopted Resolution No. 93-20721, accepting and adopting the City Center Historic Convention Village Redevelopment and Revitalization Plan (City Center Redevelopment Plan), in accordance with Sections 163.360, Florida Statutes; and

**WHEREAS**, Section 163.361, Florida Statutes, provides that any time after the approval of a community redevelopment plan by the governing body, it becomes necessary or desirable to amend or modify such plan, the governing body may amend such plan upon recommendation of the Redevelopment Agency; and

**WHEREAS**, recent changes to Chapter 163.361, Florida Statutes, enable community redevelopment areas, to implement and fund community policing innovations, defined as a policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in, criminal activity through visible presence of police in the community, including but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol; and

**WHEREAS**, the RDA believes it is necessary to amend the South Pointe Revitalization Plan and City Center Redevelopment Plan to include respective community policing innovation programs, which will provide an opportunity for the RDA to provide enhanced levels of police services within the boundaries of the City Center

and South Pointe Redevelopment Areas; and

**WHEREAS**, on May 10, 2002, the Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed Amendments to the City Center Redevelopment Plan; providing that the Plan:

- 1) incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and
- 2) take advantage of the aforesated provision under Section 163.361, Florida Statutes, to implement and fund community policing innovations in the City Center area; and

**WHEREAS**, on June 19, 2002, The Mayor and City Commission adopted two Resolutions: Resolution No. 2002-24899, approving the proposed City Center Redevelopment Plan amendments, as recommended by the Miami Beach Redevelopment Agency (RDA); and Resolution No. 2002-24890, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said Plan amendments to the City Center Redevelopment Plan which would reflect updated conditions in the area; and

**WHEREAS**, on December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the City's proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, which were pending approval by the Board of Miami-Dade County Commissioners; and

**WHEREAS**, Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures; and

**WHEREAS**, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the City Center Redevelopment Plan, amendment involving the Master Plan for the 17<sup>th</sup> Street Surface Lots; and

**WHEREAS**, the Administration has continued to meet with the County Administration, and with Commissioner Barreiro, who has now agreed to support the remaining amendment to the City Center Redevelopment Plan regarding the community policing element; provided it is only used to fund new or enhanced policing initiatives; and

**WHEREAS**, at this time, the RDA and City Administration find that it would be in the best interest of the City, particularly in the original ongoing development of its designated redevelopment areas, to pursue a community policing plan with the South Pointe Redevelopment Area as well; and

**WHEREAS**, accordingly, the City has herein complied with the requirements of Section 163.361, Florida Statutes, regarding amendments and/or notifications to Community Redevelopment Plans, and is herein submitting the aforesaid "community policing innovations" as an amendment to the City Center Redevelopment Plan, as well as the inclusion now of a similar effort in the South Pointe Redevelopment Area, through an amendment to the South Pointe Revitalization Plan;

**WHEREAS**, on April 30, 2003, a Public Hearing to consider the aforesaid "community policing innovations", as plan amendments to the City Center Redevelopment Plan and South Pointe Revitalization Plan, respectively, was set for Wednesday, May 21, 2003; and

**WHEREAS**, on May 21, 2003, said Public Hearing was opened and continued to June 11, 2003.

**NOW, THEREFORE, BE IT DULY RESOLVED BY THE CHAIRMAN AND MEMBERS OF THE MIAMI BEACH REDEVELOPMENT AGENCY**, recommend to the Mayor and City Commission of the City of Miami Beach, Florida, approval of certain amendments to A) the City Center Historic Convention Village Redevelopment and Revitalization Plan and B) the South Pointe Revitalization Strategy Plan; approved Redevelopment Plans under Section 163.360, Florida Statutes; said Amendments providing for the implementation of community policing innovations within the respective City Center and South Districts, as provided for in Sections 153.340, 163.350, 163.356, 163.360, 163.361 and 163.370, Florida Statutes.

**PASSED and ADOPTED** this 11th day of June, 2003.

  
\_\_\_\_\_  
VICE-CHAIRMAN

ATTEST:

  
\_\_\_\_\_

SECRETARY

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**APPROVED AS TO  
FORM & LANGUAGE  
& FOR EXECUTION**

 5-29-03  
\_\_\_\_\_  
Redevelopment Agency      Date  
General Counsel

**MIAMI BEACH REDEVELOPMENT AGENCY  
AGENDA ITEM SUMMARY**



**Condensed Title:**

A Resolution of the Chairman and Members of the Miami Beach Redevelopment Agency recommending to the Mayor and City Commission, approval of certain amendments to the City Center Historic Convention Village Redevelopment And Revitalization Area Plan; said Amendments to A) the City Center Redevelopment Plan and B) the South Pointe Redevelopment Plan, approved Plans under the provisions of Sections 163.360, Florida Statutes; said amendments providing for the implementation of Community Policing Innovations with the Districts, as provided for in Sections 163.340, 163.350, 163.356, 163.360 and 163.361, Florida Statutes.

**Issue:**

On December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with certain proposed Amendments to the City Center Redevelopment Plan and Interlocal Agreement, that were pending approval by the Board of Miami-Dade County Commissioners. Commissioner Barreiro expressed concern that the proposed Community Policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide additional oversight in the policy decisions of the RDA. The City Commission declined the proposal. Subsequently, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the Community Policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement Community Policing in City Center as well as the South Pointe Redevelopment Area.

Although the City Commission had previously adopted a Resolution approving Community Policing, it was only for the City Center Area. A new Resolution is required to approve Community Policing for both City Center and South Pointe as well. Furthermore, Miami-Dade County is requiring that the City pursue the same process for both Districts.

**Item Summary/Recommendation:**

Section 163.361, Florida Statutes, requires the RDA to adopt a Resolution, recommending said proposed Amendments to the Mayor and City Commission of the City of Miami Beach. The Administration therefore recommends adoption of said Resolution.

**Advisory Board Recommendation:**

N/A

**Financial Information:**

**Amount to be expended:**

Source of Funds:

Amount	Account	APPROVAL

**Sign-Offs:**

Redevelopment Coordinator	Assistant Director	Executive Director
	<i>CHE</i>	<i>Jarvis</i>

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REDEVELOPMENT MEMORANDUM

To: Chairman and Members of the Miami  
Beach Redevelopment Agency

Date: June 11, 2003

From: Jorge M. Gonzalez  
Executive Director

Handwritten signature of Jorge M. Gonzalez.

Subject: **A RESOLUTION OF THE CHAIRMAN AND MEMBERS OF THE MIAMI BEACH REDEVELOPMENT AGENCY, RECOMMENDING TO THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, APPROVAL OF CERTAIN AMENDMENTS TO A) THE CITY CENTER HISTORIC CONVENTION VILLAGE REDEVELOPMENT AND REVITALIZATION AREA PLAN AND, B) THE SOUTH POINTE REVITALIZATION STRATEGY PLAN, APPROVED REDEVELOPMENT PLANS UNDER THE PROVISIONS OF SECTIONS 163.360, FLORIDA STATUTES; SAID AMENDMENTS PROVIDING FOR THE IMPLEMENTATION OF COMMUNITY POLICING INNOVATIONS WITHIN THE RESPECTIVE CITY CENTER AND SOUTH POINTE REDEVELOPMENT AREAS, AS PROVIDED FOR IN SECTIONS 163.340, 163.350, 163.356, 163.360, 163.361, AND 163.370, FLORIDA STATUTES.**

**ADMINISTRATION RECOMMENDATION**

Adopt the Resolution.

**ANALYSIS**

Section 163.361, Florida Statutes, provides that the "governing body" of the Redevelopment Agency may amend the Redevelopment Plan from time to time, upon recommendation of the Agency. The Administration believes it is opportune to amend the City Center/Historic Convention Village Redevelopment Area and the South Pointe Revitalization Plan to take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund community policing innovations in the areas.

On May 10, 2002, the City's Administration gave a presentation to the County's Tax Increment Finance (TIF) Committee, regarding certain proposed amendments to the City Center Historic Convention Village Redevelopment and Revitalization Area Plan; providing that the Plan:

- 1) incorporate by reference, the Proposed Master Plan for the 17<sup>th</sup> Street Surface Lots, prepared by Zyscovich, Inc., on September 21, 2001, and revised as of June 19, 2002, to reflect certain input by the Mayor and City Commission; and,

- 2) take advantage of a provision under Section 163.361, Florida Statutes, to implement and fund "community policing innovations" in the area.

On June 13, 2002, a second presentation was made before the County's TIF Committee, whereupon the Committee voted to approve the amendments as proposed.

On June 19, 2002, The Mayor and City Commission adopted two Resolutions, one approving the proposed Plan amendments as recommended by the Redevelopment Agency, and the other, adopting an amendment to the Interlocal Cooperation Agreement, between the County and the City, dated November 16, 1993, confirming the delegation of powers from the County to the City, and in turn to the Miami Beach Redevelopment Agency, to implement said amendments to the Redevelopment Plan which will reflect updated conditions in the area.

On December 11, 2002, Miami-Dade County Commissioner Bruno Barreiro addressed the Miami Beach City Commission in connection with the proposed amendments to the City Center Redevelopment Plan and Interlocal Agreement, that were pending approval by the Board of Miami-Dade County Commissioners. Commissioner Barreiro expressed concern that the proposed community policing element was going to provide funding for existing levels of police service in the City Center Area, thereby supplementing the City's General Fund expenditures. Commissioner Barreiro also proposed to add two County Commissioners as voting members to the Miami Beach Redevelopment Agency, to provide additional oversight in the policy decisions of the RDA. The City Commission declined the proposal. Subsequently, on January 23, 2003, the Board of County Commissioners only adopted a Resolution approving the amendment involving the 17<sup>th</sup> Street Master Plan.

Since this time, the Administration has met with Commissioner Barreiro, who has agreed to support the community policing element, provided it is only used to fund new or enhanced policing initiatives in the area. Based on this direction, the Administration is now seeking to implement community policing in City Center as well as the South Pointe Redevelopment Areas. As such, the RDA has been working with the Police Department to draft workable programs for the respective areas as follows:

#### **Proposed Community Policing Program Overview**

Chapter 163.361, Florida Statutes, enable Community Redevelopment Areas (CRAs), to implement and fund "community policing innovations", defined as a "policing technique or strategy designed to reduce crime by reducing opportunities for and increasing the perceived risks of engaging in, criminal activity through visible presence of police in the community, including but not limited to, community mobilization, neighborhood block watch, citizen patrol, citizen contact patrol, foot patrol, neighborhood storefront police stations, field interrogation, or intensified motorized patrol."

The Program calls for implementing and funding new or enhanced community policing initiatives which include the assignment of police officers to permanent areas of

responsibility or beats. Police Officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods in the Redevelopment Areas. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within the geographic boundaries of the two districts. Therefore, the proposed staffing plans for the respective areas are as follow:

### **Proposed City Center Community Policing Plan**

The City Center/Historic Convention Village Redevelopment Area boundaries attract a tremendous amount of tourists and visitors to Miami Beach. People gravitate to this area on a year round basis from local and national points of origin for business and recreational purposes. The area hotels, Convention Center, Theater of the Performing Arts and beaches, present attractive and popular destinations. During the past year, this area has hosted many events including the Microsoft Convention, the SHOPA convention, the 2003 International Boat Show and the 2003 Auto Show. In addition, this area contains two historic shopping locations, Lincoln Road and Espanola Way, which are lined with restaurants that are favorites of local residents and visitors. The City Center/Historic Convention Village Redevelopment Area is a popular and high profile venue for the City of Miami Beach and Miami-Dade County.

**Police Staffing:** The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three sections. The City Center/ Historic Convention Village Redevelopment area overlaps two of the districts (Middle and South) and includes at least two areas of responsibilities (AORs). A minimum of one officer is currently assigned to each AOR on all three shifts to cover a twenty-four hour period (six officers). Considering that officers work a four-day week, it requires double said number of personnel to cover a seven-day period (twelve officers total). In addition to the aforementioned AORs, there are two Foot/Bicycle Patrol Beats in this geographic area, Lincoln Road and Espanola Way. Lincoln Road Beat Officers are assigned to day shift and afternoon shift details with seven-day coverage (four officers total). The Espanola Way Beat only has one (1) officer assigned to a four-day coverage period. There is also one (1) Beat/Bicycle Sergeant permanently assigned to Lincoln Road, who works flexible shift hours. The total amount of police personnel who are currently assigned to work in the City Center/Historic Convention Village Redevelopment Agency Area is eighteen (18) sworn officers.

**Community Policing Plan:** The City Center/Historic Convention Village Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are features of a community policing



philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- ✓ **Create a Community Policing Problem Solving Team** consisting of one sergeant and six officers for the City Center/Historic Convention Village Redevelopment Area. This "Team" would work various hours providing maximum police visibility seven days a-week. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the City Center Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, economic business crimes, street level prostitution, Crime Prevention through Environmental Design (CPTED) and traffic enforcement.
- ✓ **Develop Task Forces to address specific problems** utilizing \$500,000.00 in designated overtime. These Task Forces would become operational as issues become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of additional bike officers to address the problem of large crowds and street level crimes during Spring Break months. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. In addition to these tactical responses to problems, the Community Policing Problem Solving Teams will create Business Crime Watch areas and educate the area businesses on how to avoid the latest criminal scams that are being utilized by criminals. The Community Policing Problem Solving Teams will also utilize Crime Prevention through Environmental Design (CPTED) techniques to provide fewer opportunities for criminal activities. The Community Policing Problem Solving Team along with the current staffing of the City Center/Historic Convention Village Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.

- ✓ **Create Community Policing and business and resident partnerships** through innovative strategies. The department will establish a Community Policing storefront office in the heart of the City Center area. This storefront will be staffed during peak hours and on weekends by civilian community policing/crime prevention specialist having the capability to take walk-in reports of crime as well as provide crime prevention information, and coordinate business and community crime watch programs. The storefront will also serve as a base where officers assigned to the area can take reports, coordinate follow-up investigations as well as bring an enhanced visible police presence to the area. The department will also be able to utilize the Community Policing/Crime Prevention Specialists to survey the residents and business operators to provide them will a voice in the Community Policing Problem Solving Team's development of action plans to address those concerns raised by the residents and businesses. The Community Policing Problem Solving Team will partner with City Code Enforcement to address those properties, businesses, and structures that fall outside of the traditional law enforcement response. The use of private security to enhance the visible presence and to supplement the sworn officers in the area will be considered. Private security working in conjunction with the Community Policing Problem Solving Team has proven to be a successful strategy in areas where there is a high concentration of retail businesses.

### **Proposed South Pointe Community Policing Plan**

The South Pointe Redevelopment Area is in the midst of a redevelopment renaissance that is attempting to bring residents back to an area that was once blighted and crime ridden. Within the South Pointe Redevelopment Area are existing cornerstones where residents and visitors can find some the world's most famous restaurants to include Joe's Stone Crab, Smith & Wolensky, and Monty's. These restaurants and others in the area are favorite eating establishments for local residents and visitors coming to the South Florida area. Also very prominent in the South Pointe Redevelopment Area are several high profile night clubs which attract thousands of nightly party goers. This area is also a favorite location for high school aged and young adults to congregate at the beach during daytime and nighttime hours. The mixture of residents, fine dining establishments, nightclubs, and young beach goers in a small geographic location presents unique issues and problems that the police department is asked to respond to.

**Police Staffing:** The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three districts. The South Pointe Redevelopment Area has two Areas of Responsibility (AORs) assigned on each of the three shifts, seven days a week. The total amount of police personnel who are assigned to work the South Pointe Redevelopment Area is twelve (12) sworn officers. Throughout the year based on crime trends, community concerns and seasonal trends additional officers are supplemented to the regular staffing for the South Pointe

Redevelopment Area.

**Community Policing Plan:** The South Pointe Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are features of a community policing philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- ✓ **Create a Community Policing Problem Solving Team** consisting of one sergeant and five officers for the South Pointe Redevelopment Area. This "Team" would work the hours of 5 pm until 3 am providing seven day a-week coverage. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the South Pointe Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, and traffic enforcement.
- ✓ **Develop Task Forces to address specific problems** utilizing \$400,000.00 in designated overtime. These Task Forces would become operational as issues begin to become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of ATV officers and Gang officers during Spring Break and summer months to address the problem of youth crime and gang activity. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. The Community Policing Problem Solving Team along with the current staffing of the South Pointe Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.

whether the RDA could contract directly for off-duty police in order not to incur overtime costs. Concern was raised regarding the City's ability to track and monitor overtime expenditures as being specific to officers assigned within the redevelopment areas. The Committee was informed that due the fact that the RDA is staffed by City personnel, it is probable that the Fraternal Order of Police may take issue with a City entity contracting separately for police services.

- *Monitoring expenditures and determining effectiveness of the investment in Community Policing* - The Committee wanted to establish a mechanism to monitor the investment in community policing, either in the budget process or in the form of an annual report. The Committee was informed that the community policing budget is included as a line item in the respective budgets for each of the two redevelopment areas, which are already subject to the review and approval of the County.

Subject to the adoption of the proposed Amendment by the City Commission, the adopted Amendment will be presented to County's Economic Development and Human Services Committee on July 16, 2003 and to the Board of County Commissioners, on July 22, 2003, which in turn must hold a public hearing prior to adopting the proposed amendments.

JMG/<sup>CMC</sup>CMC/kob  
Attachments

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## MEMORANDUM

**To:** Christina Cuervo  
Assistant City Manager

**From:** Raymond A. Martinez  
Assistant Chief of Police

**Date:** May 5, 2003

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**Subject:** Miami Beach Redevelopment Agency – South Pointe Redevelopment Area (Police Proposal)

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### **Background:**

The South Pointe Redevelopment Area is in the midst of a redevelopment renaissance that is attempting to bring residents back to an area that was once blighted and crime ridden. Within the South Pointe Redevelopment Area are existing cornerstones where residents and visitors can find some of the world's most famous restaurants to include Joe's Stonecrab, Smith & Wolensky, and Monty's. These restaurants and others in the area are favorite eating establishments for local residents and visitors coming to the South Florida area. Also very prominent in the South Pointe Redevelopment Area are several high profile night clubs which attract thousands of nightly party goers. This area is also a favorite location for high school aged and young adults to congregate at the beach during daytime and nighttime hours. The mixture of residents, fine dining establishments, nightclubs, and young beach goers in a small geographic location presents unique issues and problems that the police department is asked to respond to.

### **Police Staffing:**

The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three districts. The South Pointe Redevelopment Area has two Areas of Responsibility (AORs) assigned on each of the three shifts, seven days a week. The total amount of police personnel who are assigned to work the South Pointe Redevelopment Area is twelve (12) sworn officers. Throughout the year based on crime trends, community concerns and seasonal trends additional officers are supplemented to the regular staffing for the South Pointe Redevelopment Area. The Miami Beach Police Department is currently funded for 366 sworn officers.

### **Community Policing Plan:**

The South Pointe Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are

features of a community policing philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- **Create a Community Policing Problem Solving Team** consisting of one sergeant and five officers for the **South Pointe Redevelopment Area**. This "Team" would work the hours of 5 pm until 3 am providing seven day a-week coverage. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the South Pointe Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, and traffic enforcement.
- **Develop Task Forces to address specific problems** utilizing \$400,000.00 in designated overtime. These Task Forces would become operational as issues begin to become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of ATV officers and Gang officers during Spring Break and summer months to address the problem of youth crime and gang activity. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. The Community Policing Problem Solving Team along with the current staffing of the South Pointe Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.
- **Create Community Policing and business and resident partnerships through innovative strategies.** The Community Policing Problem Solving Team will partner with City Code Enforcement to address those properties, businesses, and structures that fall outside of the traditional law enforcement response. The use of Code Enforcement has proven to be effective in addressing nuisance and quality of life issues related to real property and businesses. The use of "Park Rangers" to provide security and enhanced visible uniform presence and to supplement the sworn officers in the area's City Parks will be considered. The use of Park Rangers working in conjunction with the Community Policing Problem Solving Team has proven to be a successful strategy in areas where there are city parks and public beach areas such as in the South Pointe Park area.

## Enhancement Proposal Estimate

### Annual Costs

Five Sworn Officers	\$76,313.00	x 5	\$	381,565.00
One Sworn Sergeant	\$88,340.00	x 1	\$	88,340.00
Police Uniforms	\$ 800.00	x 6	\$	4,800.00
Vehicle Costs	\$28,500.00	x 6	\$	171,000.00
Vehicle Replacement Costs First Year	\$ 5,200.00	x 6	\$	31,200.00
ATV Costs	\$ 6,000.00	x 6	\$	36,000.00
ATV Replacement Costs First Year	\$ 2,000.00	x 6	\$	12,000.00
Mobile Laptop Computer	\$ 5,400.00	x 6	\$	32,400.00
Mobile Computer Replacement Costs First Year	\$ 1,200.00	x 6	\$	7,200.00
Mobile Laptop Airtime	\$ 600.00	x 6	\$	3,600.00
Handheld Radio	\$ 3,675.00	x 6	\$	22,050.00
Radio Replacement Costs First Year	\$ 525.00	x 6	\$	3,150.00
Police Overtime Allocation			\$	400,000.00
City Code Enforcement/Park Rangers			\$	250,000.00
<b>Annual Costs Subtotal</b>			<b>\$</b>	<b>1,443,305.00</b>
<b>One Time Expenditures</b>				
Police Mountain Bicycles	\$ 1,750.00	x 6	\$	10,500.00
Terrorism Personal Protective Equipment (PPE)	\$ 300.00	x 6	\$	1,800.00
Field Force Equipment	\$ 350.00	x 6	\$	2,100.00
CPTED/Problem Solving Training	\$ 2,000.00	x 6	\$	12,000.00
<b>One Time Costs Subtotal</b>			<b>\$</b>	<b>26,400.00</b>
<b>TOTAL FIRST YEAR COSTS</b>			<b>\$</b>	<b>1,469,705.00</b>

**Conclusion:**

The above plan would provide the Police Department with the required resources to enhance our response to the specific needs of this redevelopment area through a combined effort of community policing initiatives and proactive capabilities. The tourists and citizens that visit, work and reside in this area would receive a superior level of public safety service that would make the South Pointe Redevelopment Area one of the safest in the entire City. This plan offers a comprehensive strategy to identify, respond to, and resolve the public safety and quality of life issues in an efficient and effective manner.

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## MEMORANDUM

**To:** **Christina Cuervo**  
Assistant City Manager

**From:** **Raymond A. Martinez**  
Assistant Chief of Police

**Date:** May 5, 2003

**Subject:** Miami Beach Redevelopment Agency – City Center /Historic Convention Village Redevelopment Area (Police Proposal Revised)

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### **Background:**

The City Center/Historic Convention Village Redevelopment Area boundaries attract a tremendous amount of tourists and visitors to Miami Beach. People gravitate to this area on a year round basis from local and national points of origin for business and recreational purposes. The area hotels, Convention Center, Theater of Performing Arts and beaches, present attractive and popular destinations. During the past year, this area has hosted many events including the Microsoft Convention, the SHOPA convention, the 2003 International Boat Show and the 2003 Auto Show. In addition, this area contains two historic shopping locations, Lincoln Road and Espanola Way, which are lined with restaurants that are favorites of local residents and visitors. The City Center/Historic Convention Village Redevelopment Area is a popular and high profile venue for the City of Miami Beach and Miami-Dade County.

### **Police Staffing:**

The City of Miami Beach Police Department provides a progressive and superior level of service through a community policing oriented philosophy. Police services are delivered through a districting plan, which divides the city into three sections. The City Center/Historic Convention Village Redevelopment area overlaps two of the districts (Middle and South) and includes at least two areas of responsibilities (AORs). A minimum of one officer is currently assigned to each AOR on all three shifts to cover a twenty-four hour period (six officers). Considering that officers work a four-day week, it requires double said number of personnel to cover a seven-day period (twelve officers total). In addition to the aforementioned zone units, there are two Foot/Bicycle Patrol Beats in this geographic area, Lincoln Road and Espanola Way. Lincoln Road Beat Officers are assigned to day shift and afternoon shift details with seven-day coverage (four officers total). The Espanola Way Beat only has one (1) officer assigned to a four-day coverage period. There is also one (1) Beat/Bicycle Sergeant permanently assigned to Lincoln Road, who works flexible shift hours. The total amount of police personnel who are currently assigned to work in the City Center/Historic Convention Village Redevelopment Agency Area is eighteen (18) sworn officers. The Miami Beach Police Department is currently funded for 366 sworn officers.

## **Community Policing Plan:**

The City Center/Historic Convention Village Redevelopment Area presents the Miami Beach Police Department with a variety of opportunities to implement new or enhanced community policing initiatives. Community policing is a philosophy, not an operational strategy. There are features of a community policing philosophy however, which are operational. These include the assignment of police officers to permanent areas of responsibility or beats. It is the expectation that police officers will work to form partnerships with residents and businesses to jointly solve crime and disorder problems and share ownership of the solution strategies. The initiatives would be designed to address specific issues indigenous to the sections/neighborhoods within the redevelopment area. Emphasis will be placed on maintaining a highly visible police presence and addressing the quality of life issues within these geographic boundaries. The following is the proposed staffing plan to further the Department's Community Policing efforts in said area:

- **Create a Community Policing Problem Solving Team** consisting of one sergeant and six officers for the **City Center/Historic Convention Village Redevelopment Area**. This "Team" would work various hours providing maximum police visibility seven days a-week. However this Problem Solving Team would have the flexibility to adjust their work schedule and tactics to address the myriad of problems they will encounter. Their tactics will include walking beats, bicycle patrol, ATV patrol, and undercover tactical operations. Members of the Team will be trained and become "specialist" in problem solving issues that are prominent to the South Pointe Redevelopment Area. Some of these specialties will include the handling of homeless, enforcement of noise complaints, quality of life problems, youth gangs, street level narcotics, economic business crimes, and street level prostitution, Crime Prevention through Environmental Design (CPTED) and traffic enforcement.
- **Develop Task Forces to address specific problems** utilizing \$500,000.00 in designated overtime. These Task Forces would become operational as issues become identified or as seasonal issues present themselves. Examples to some of these issues would be the staffing of additional bike officers to address the problem of large crowds and street level crimes during Spring Break months. The deployment of a Task Force of officers to address quality of life problems during the early morning hours when nightclubs are closing and their patrons are leaving the area. Tactical plans to address other concerns and problems would be developed as problems become identified. These plans would remain fluid and continued analysis would be utilized to ensure maximum effectiveness. In addition to these tactical responses to problems, the Community Policing Problem Solving Teams will create Business Crime Watch areas and educate the area businesses on how to avoid the latest criminal scams that are being utilized by criminals. The Community Policing Problem Solving Teams will be trained and certified to utilize Crime Prevention through Environmental Design (CPTED) techniques to improve the attractiveness and security to the area by reducing criminal activity helping to stabilize the neighborhood and enhance property values in the area. The Community Policing Problem Solving Team along with the current staffing of the City Center/Historic Convention Village Redevelopment Area would be a crucial part of identifying problems, addressing those problems that have been identified, and maintaining the area after a Task Force has been deployed to address a specific issue.

- Create Community Policing and business and resident partnerships through innovative strategies.** The department will establish a Community Policing storefront office in the heart of the City Center area. This storefront will be staffed during peak hours and on weekends by civilian community policing/crime prevention specialist having the capability to take walk-in reports of crime as well as provide crime prevention information, and coordinate business and community crime watch programs. The storefront will also serve as a base where officers assigned to the area can take reports, coordinate follow-up investigations as well as bring an enhanced visible police presence to the area. The department will also be able to utilize the Community Policing/Crime Prevention Specialists to survey the residents and business operators to provide them will a voice in the Community Policing Problem Solving Team's development of action plans to address those concerns raised by the residents and businesses. The Community Policing Problem Solving Team will partner with City Code Enforcement to address those properties, businesses, and structures that fall outside of the traditional law enforcement response. The use of private security to enhance the visible presence and to supplement the sworn officers in the area will be considered. Private security working in conjunction with the Community Policing Problem Solving Team has proven to be a successful strategy in areas where there is a high concentration of retail businesses.

#### Enhancement Proposal Estimate

##### Annual Costs

Eight Sworn Officers	\$76,313.00	x	8	\$	610,504.00
One Sworn Sergeant	\$88,340.00	x	1	\$	88,340.00
Police Uniforms	\$ 800.00	x	9	\$	7,200.00
Civilian Community Policing/Crime Prevention Specialists	\$39,500.00	x	4	\$	158,000.00
Vehicle Costs	\$28,500.00	x	9	\$	256,500.00
Vehicle Replacement Costs First Year	\$ 5,200.00	x	9	\$	46,800.00
ATV Costs	\$ 6,000.00	x	3	\$	18,000.00
ATV Replacement Costs First Year	\$ 2,000.00	x	3	\$	6,000.00
Mobile Laptop Computer	\$ 5,400.00	x	9	\$	48,600.00
Mobile Computer Replacement Costs First Year	\$ 1,200.00	x	9	\$	10,800.00
Mobile Laptop Airtime	\$ 600.00	x	9	\$	5,400.00
Handheld Radio	\$ 3,675.00	x	9	\$	33,075.00
Radio Replacement Costs First Year	\$ 525.00	x	9	\$	4,725.00
Storefront Rental				\$	50,000.00
Storefront Annual Operational Costs				\$	18,000.00
Overtime Allocation				\$	500,000.00
Private Security/City Code Enforcement				\$	250,000.00
<b>Annual Costs Subtotal</b>				<b>\$</b>	<b>2,111,944.00</b>

**One Time Expenditures**

Police Mountain Bicycles	\$ 1,750.00	x 9	\$ 15,750.00
Terrorism Personal Protective Equipment (PPE)	\$ 300.00	x 9	\$ 2,700.00
Field Force Equipment	\$ 350.00	x 9	\$ 3,150.00
CPTED and Problem Solving Training	\$ 2,000.00	x 13	\$ 26,000.00
<b>One Time Costs Subtotal</b>			<b>\$ 47,600.00</b>
<b>TOTAL FIRST YEAR COSTS</b>			<b>\$ 2,159,544.00</b>

Sworn Officers based on 7 year officer salary, fringes  
Sergeant based on 15 year officer with 3 years as sergeant, fringes  
Sworn uniform costs \$300 bike uniform, \$500 regular uniform  
Community Policing/Crime Prevention Specialist based on  
Office Associate III level to include fringe benefits  
Vehicle Costs \$26,000, \$1500 annual fuel, \$1000 annual maintenance  
Vehicle replacement based on \$26,000 purchase with a 5 year replacement

ATV Costs \$6,000 per ATV  
ATV Replacement Costs based on \$6,000 purchase with a 3 year replacement

Mobile Laptop Computer Costs \$5,400 includes installation, software, and aircard, airtime  
Mobile Computer Replacement Based on \$4,800 purchase with a 4 year replacement

Handheld Radio based on purchase cost of \$3675  
Handheld replacement based on \$3675 purchase with a 7 year replacement

**Conclusion:**

The above plan would provide the Police Department with the required resources to enhance our response to the specific needs of this redevelopment area through a combined effort of community policing initiatives and proactive capabilities. The tourists and citizens that visit, work, and reside in this area would receive a superior level of public safety service that would make the City Center/Historic Convention Village Redevelopment Area one of the safest in the entire City. This plan offers a comprehensive strategy to identify, respond to, and resolve the public safety and quality of life issues in an efficient and effective manner.

Exhibit "C"

**First Amendment to Interlocal Agreement**

This Amendment made and entered into this \_\_\_ day of \_\_\_\_\_, 2003 by and between Metropolitan Miami-Dade County (County) and the City of Miami Beach (City)

**WITNESSETH:**

**WHEREAS**, the parties on November 16, 1993 entered into an Interlocal Cooperation Agreement, a true copy whereof being attached hereto and made a part of this instrument; and

**WHEREAS**, said Interlocal Cooperation Agreement addressed and embodied that Redevelopment Plan approved by the County on March 10, 1993 by Resolution No. 317-93 (the Plan); and

**WHEREAS**, the City has proposed and the County has approved amendments to the Plan by the adoption of Resolution No. 2003-25241 attached hereto and made a part hereof which addressed additional powers not specifically delegated in Resolution No. 317-93; and

**WHEREAS**, the parties wish to confirm the delegation of powers from the County to the City (and in turn, to the Miami Beach Community Redevelopment Agency) to implement the amendments to the Redevelopment Plan as provided in Resolution No. 2002-24899 and Resolution No. 2003-25237 and approved by the County in Resolution No. \_\_\_\_\_.

**NOW, THEREFORE, THE COUNTY AND THE CITY** agree as follows:

- I. The recitations set forth above are true and correct and adopted as part of this Amendment.
- II. The Interlocal Cooperation Agreement of November 16, 1993 attached and made a part hereof is hereby amended in the following respects:
  - A. Section I.A. is amended to read as follows:
    - I. Exercise of Delegated Powers and Implementation of Plan.
      - A. The City Commission either directly or through its duly designated redevelopment agency, shall have the sole right and responsibility to exercise every power conferred upon the Board pursuant to Part III of Chapter 163, Florida Statutes, as amended, which have been delegated to the City Commission by the Board at its meetings on March

30, 1993 and July 22, 2003 and are specifically enumerated in resolutions numbered R-317-93 and \_\_\_\_\_, respectively, provided, however, that said powers may be exercised only with respect to the Project and only with respect to the Plan as amended and adopted by the City Commission and approved and adopted by the Board, together with any supplements or amendments to the Plan provided that any supplements or amendments to the Plan must also be approved by the Board, which approval will not be unreasonably withheld or delayed. Any power not specifically delegated by the Board to the City Commission shall be reserved exclusively to the Board.

III. In all other respects, the Interlocal Cooperation Agreement is ratified and confirmed.

**IN WITNESS WHEREOF**, the parties hereto have caused this Agreement to be executed in their names by their duly authorized officers and the corporate seals to be affixed hereto, all as of the day and year first above written.

**WITNESS** our hands and seals on this \_\_\_\_ day of \_\_\_\_\_, 2003.

**CITY OF MIAMI BEACH**, a municipal Corporation of the State of Florida

**MIAMI-DADE COUNTY** a political subdivision of the State of Florida

By: \_\_\_\_\_  
**Jorge M. Gonzalez, City Manager**

By: \_\_\_\_\_  
**George M. Burgess, County Manager**

**ATTEST:**

By: \_\_\_\_\_  
**City Clerk**

By: \_\_\_\_\_  
**Deputy Clerk**

APPROVED AS TO FORM & LANGUAGE AND FOR EXECUTION

APPROVED AS TO FORM AND LEGAL SUFFICIENCY

\_\_\_\_\_  
**City Attorney**      **Date**

\_\_\_\_\_  
**County Attorney**