

# Memorandum



**Date:** October 5, 2021

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava  
Mayor *Daniella Levine Cava*

**Subject:** Resolution Ratifying the Actions Related to Miami-Dade Aviation Department’s Expedite Ordinance No. 95-64 Codified as Section 2-285(b) of the Code of Miami-Dade County

Agenda Item No. 8(A)(2)

**Recommendation**

It is recommended that the Board of County Commissioners (Board) ratify the actions of the County Mayor or County Mayor’s designee pursuant to the provisions of Miami-Dade Aviation Department’s (MDAD or Aviation Department) Expedite Ordinance 95-64, codified as Section 2-285 of the Code of Miami-Dade County, in executing the attached non-compensable retroactive change order, referenced as Change Order No. 5, which was prepared by MDAD and approved under the County Mayor’s delegated authority on August 26, 2021.

The Aviation Department began participating in the County’s Miscellaneous Construction Contract (MCC) Program in 1986 and continues to use the Program as a successful procurement mechanism to select a general contractor to perform construction work throughout the County’s airport system. Since that time, the Board has awarded eight MCC contracts for construction work to MDAD. The most recent MCC contract was awarded in 2011 to Magnum Construction Management, LLC (MCM) with a term of four years and one additional year to complete work authorized during the initial four-year term. This contract, known as ITB No. MCC-8-10 (Contract No. MCC-8-10), contains provisions that mirror those of other County MCC contracts as it provides for a licensed general contractor that subcontracts projects through competitive solicitations on a work order basis, and assigns participation goals to the solicitations to provide business opportunities to minorities and small business trade contractors.

Subsequent to the award of Contract No. MCC-8-10 in 2011, Board members have approved four change orders to the Contract increasing the contract amount and/or extending the contract term to accommodate growth at Miami International Airport (MIA), or to provide for the continuity of general contracting services until a successor contract is awarded. The last change order Board members ratified, Change Order No. 4, extended the expiration date of Contract No. MCC-8-10 to August 29, 2020 and reset the expiration date of the additional year to complete authorized work to August 28, 2021. Because there is no procurement mechanism in place for Contract No. MCC-8-10 that provides for general contractor services for MCC projects after the additional year to complete work expires on August 29, 2021, the Administration approved Change Order No. 5, which extends the expiration date of the base term of the Contract as well as the expiration of the additional year provided for in the Contract so that subcontractors, which are all Small Business Enterprise-Construction (SBE-C) firms with projects in progress are allowed to complete any unfinished work. Ratification of Change Order No. 5 by Board members ensures that MCC construction work can continue without pause and disruption and these SBE-C firms are not impacted.

**Change Order No. 5 to Contract No. MCC-8-10**

On August 26, 2021, Change Order No. 5 was approved under the County Mayor’s delegated authority, providing for the continuity of construction services performed by small businesses throughout the County’s airport system. This change order provides for a retroactive non-compensable time extension

of 369 days from August 29, 2020 to September 1, 2021 with no additional monies. It extends the contract expiration date for Contract No. MCC-8-10 to September 1, 2021, thereby, simultaneously extending the expiration date of the additional one-year time period which allows subcontractors with awarded projects to complete any unfinished work, from August 29, 2021 to September 1, 2022.

As specified on Page 1 of Change Order No. 5, in the event the successor contract is awarded prior to the termination of Contract No. MCC-8-10, or for any other reason the County intends to exercise its right to terminate this Contract for convenience.

**Scope**

The impact of Change Order No. 5 is countywide as the work performed through Contract No. MCC-8-10 involves the County’s airport system.

**Delegation of Authority**

Pursuant to Section 2-285 of the Code of Miami-Dade County, the County Mayor or County Mayor’s designee is authorized to approve Change Order No. 5, subject to ratification by the Board. No additional delegations of authority are included in this Resolution.

**Fiscal Impact/Funding Source**

There is no fiscal impact to the County as Change Order No. 5 provides for a retroactive non-compensable time extension of 369 days with no additional funding.

**Track Record/Monitor**

MDAD’s Assistant Director of Facilities Development will oversee the implementation of Change Order No. 5.

**Background**

On December 19, 2011, through the adoption of Resolution No. 1122-11, the Board awarded Contract No. MCC-8-10 to MCM in the amount of \$50,125,000 to provide the Aviation Department with a general contractor that subcontracts projects on a competitive basis to perform construction work throughout the County’s airport system. Contract No. MCC-8-10 was awarded with a term of four years plus one additional year to complete work authorized during the initial four-year term, thereafter, between February 2015 and July 2019, the Board approved four change orders which precede Change Order No. 5 and are described below.

**First Change Order**

On February 18, 2015, the Board adopted Resolution No. R-187-15 approving Change Order No. 1, which increased the total contract amount by \$30 million with no additional time. This change order provided the contract capacity to complete several significant projects with time constraints related to the development of the North and South Terminals at MIA, the Miami Intermodal Center and the Central Boulevard relocation.

**Second Change Order**

On March 8, 2016, the Board adopted Resolution No. R-228-16 approving Change Order No. 2, which increased the total contract amount by \$10 million and extended the contract term for one year. This

change order provided the contract capacity and the time needed to continue work on projects crucial for airline growth at MIA.

#### Third Change Order

On April 4, 2017, the Board adopted Resolution No. R-384-17 directing the County Mayor or County Mayor’s designee to negotiate Change Order No. 3 with MCM and to execute such change order without the need for subsequent Board action. After a series of negotiations, both parties agreed to increase the total contract amount by \$39.8 million and to extend the contract term by two years. The monetary increase included \$18 million to complete critical projects at MIA, a dedicated allowance account of \$20 million for unfinished mechanical and electrical work, and a contingency allowance account of \$1.8 million for other emergency and unforeseen work. This change order provided the necessary time to develop a Request for Qualifications (RFQ) for a successor contract that fosters competition and allows for a qualitative award based on experience instead of price, as directed by the Board per Resolution No. R-585-17.

#### Fourth Change Order

On February 28, 2019, Change Order No. 4 was approved under the County Mayor’s delegated authority and ratified by the Board via Resolution No. R-769-19 on July 23, 2019, providing for a non-compensable time extension of 548 days from March 1, 2019 to August 29, 2020 with no additional monies. This change order provided for the continuity of construction services while a replacement contract is being procured and established August 28, 2021 as the stop work date as per the terms and conditions of Contract No. MCC-8-10.

#### Fifth Change Order

Due to the delays in the procurement process and because of the fast-approaching August 28, 2021 stop work date, Change Order No. 5 was approved under the County Mayor’s delegated authority providing for a retroactive 369-day time extension to the base term of Contract No. MCC-8-10 to September 1, 2021, thereby extending the one-year time period provided for in the Contract to complete all projects awarded under the Contract to September 1, 2022. This change order provides for the continuity of construction services throughout the County’s airport system until the successor contract is approved by the Board. A list of the MCC projects impacted by the time extension is attached hereto as Exhibit A.

#### Small Business Measures – Exhibit B

Prior to the issuance of Change Order No. 5, which is a non-compensable change order that provides for a time extension with no additional monies, the Internal Services Department’s (ISD) Small Business Development (SBD) Division reviewed Contract No. MCC-8-10 for compliance with the assigned 18 percent Small Business Enterprise – Construction (SBE-Con) goal and the Responsible Wages and Benefits requirements. As a result of the review, SBD determined that MCM is in compliance.

Violations were issued by SBD to two projects under Contract MCC-8-10 because the SBE-Con subcontractors with trade set-aside measures subcontracted portions of their work to firms that were not SBE-Con certified. These violations do not impact the compliance review required for Board approval of Change Order No. 5. SBD’s memorandum dated August 5, 2021 is attached hereto as Exhibit B.

#### Contractor Evaluations – Exhibit C

ISD’s Capital Improvements Information System contains 25 evaluations for MCM. The dates range from 2011-2021 with an average overall rating of 3.6 out of a possible 4.0 points, which is indicative of

above average performance. The Contractor Evaluations Report, which was generated on August 4, 2021, is attached hereto as Exhibit C. Furthermore, with respect to MCM’s performance, it should be noted that on May 12, 2021, the Office of Inspector General (OIG) released Report No. IG16-0020-I regarding outside employment and conflicts of interest related to Contract No. MCC-8-10.

Contracts as Prime Contractor Report – Exhibit D

According to ISD’s Business Management Workforce System (BMWS), for the past five years, from August 2016 to August 2021, MCM has been awarded a total of 46 contracts for a combined award total of \$89,363,501. BMWS also shows that from 2011 to current date, MCM has been awarded a total of 112 contracts for a combined award total of \$330,094,584. The Contracts as Prime Contractor Report dated August 4, 2021 is attached hereto as Exhibit D.

Change Order No. 5 – Exhibit E

Exhibit E is Change Order No. 5, which is identified in this memorandum as having been executed by the County Mayor or County Mayor’s designee in accordance with Section 2-285 of the Code of Miami-Dade County. Copies of the MCC-8-10 Contract and Change Order Nos. 1, 2, 3 and 4 are available upon request from the Aviation Department.

The MCC Program has proven itself to be an effective and efficient method of making repairs and alterations to our airport facilities. Just as important, the MCC Program provides business opportunities to small businesses in our community and helps them grow, which is mutually beneficial for the County and for the small businesses. To date, under Contract No. MCC-8-10, approximately \$47,815,078 has been paid to the small businesses participating in the MCC Program.

Change Order No. 5 provides the additional time needed by the County to complete the procurement process for the replacement MCC contract which will provide the same general contracting services being provided today through Contract No. MCC-8-10. With the approval of Change Order No. 5, the small businesses currently working under Contract MCC-8-10 will not experience any setbacks or interruptions and will be able to complete any unfinished work on projects awarded under the Contract, furthermore, our airport facilities will continue to be improved and/or repaired timely and proficiently.



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Jimmy Morales  
Chief Operations Officer

# Exhibit A

Miscellaneous Construction Contract (MCC) ITB No. MCC-8-10 Contract (Remaining Work)

| Project Information   | Original Scope of Work   | SBEs   | Remaining Scope of Work  |
|---|--|--|--|
| <p><b>Project No:</b> X116A<br/> <b>Name:</b> Concourse H Restrooms Upgrade<br/> <b>Original Contract Amount:</b> \$ 3,046,866.62<br/> <b>Notice to Proceed:</b> 4/15/19<br/> <b>Remaining Amount Effective 6/30/21:</b> \$1,631,006.82<br/> <b>Percent Complete as of 6/30/21:</b> 46%<br/> <b>Scheduled completion date:</b> 3/31/22</p>                | <p>Refurbish 10 restrooms in Concourse H to include complete removal and replacement of: fixtures, toilet partitions, wallboard, floor and wall tile, electrical, fire sprinklers and fire alarm devices, ceiling tiles, light fixtures, painting, restroom accessories, door &amp; hardware, soap and paper dispensers.</p>   | <p>Conbuild, LLC<br/>                     Chavez South Florida Interiors Inc.<br/>                     Delka Innovo Group, Inc.<br/>                     AAP Construction Group Corp<br/>                     Kesoki Painting, LLC<br/>                     CJ Fire Protection, Inc.<br/>                     RCR Plumbing Services Inc.<br/>                     Thevenin Enterprises Inc.<br/>                     Jador International Corp.</p> | <p>Refurbish 6 restrooms in Concourse H to include complete removal and replacement of: fixtures, toilet partitions, wallboard, floor and wall tile, electrical, fire sprinklers and fire alarm devices, ceiling tiles, light fixtures, painting, restroom accessories, door and hardware, soap and paper dispensers.</p>  |
| <p><b>Project No:</b> X113A<br/> <b>Name:</b> American Airlines Admiral's Club Refurbishment<br/> <b>Original Contract Amount:</b> \$1,744,240.46<br/> <b>Notice to Proceed:</b> 7/8/19<br/> <b>Remaining Amount Effective 6/30/21:</b> \$166,171.29<br/> <b>Percent Complete as of 6/30/2021:</b> 90%<br/> <b>Scheduled completion date:</b> 2/28/22</p> | <p>New stairwell and stair with glass railing and terrazzo flooring, replace two rooftop air handler units, new cabling to switchgear room, painting, ceiling tiles, light fixtures, new security doors with matrix card readers, fire rated doors, new electric panel breakers, AC damper replacement.</p>  | <p>Fleites Construction Group Inc.<br/>                     AAP Construction Group Corp.<br/>                     World of Frameless Glass<br/>                     Paradise Construction Corp.<br/>                     CJ Fire Protection Inc<br/>                     AirZone, Inc.<br/>                     Aro Electric</p>   | <p>Install new cabling to switchgear room, painting, ceiling tiles, light fixtures, new security doors with matrix card readers, fire rated doors, electric panel breakers, new fire doors.</p>  |
| <p><b>Project No:</b> U10F-7.1<br/> <b>Name:</b> New Elevator at E Satellite<br/> <b>Original Contract Amount:</b> \$4,006,198.16<br/> <b>Notice to Proceed:</b> 9/16/20<br/> <b>Remaining Amount Effective 6/30/21:</b> \$2,5575,170<br/> <b>Percent Complete as of 6/30/21:</b> 36%<br/> <b>Scheduled completion date:</b> 3/31/22</p>                  | <p>Install fully functional and ADA compliant elevator &amp; refurbish existing escalators in Concourse E Satellite. Refurbishment of 1, 2, 3 &amp; 4 level elevator lobbies, fire sprinklers &amp; fire alarm devices relocation; ceiling tiles and new lighting fixtures. Construction of new machine room, elevator shaft, foundation, structural work, roofing. Elevator and escalator work to be performed by Vendor [SCHINDLER Elevator Corp.] Removal, disposal and replacement of existing elevator and escalator refurbishment.</p> | <p>Ohana Construction Group LLC<br/>                     AAP Construction Group Corp.<br/>                     Massu Infrastructure Coatings, LLC<br/>                     CJ Fire Protection, Inc.<br/>                     AI Hill Plumbing Corp.<br/>                     AirZone, Inc.<br/>                     MAC 195 Engineering Corp, Inc.</p>   | <p>Total refurbishment of 1, 2, 3 &amp; 4 level elevator lobbies, security doors, fire sprinklers and fire alarm devices relocation, ceiling tiles and new lighting fixtures.<br/><br/>                     Elevator and escalator work to be performed by Vendor [SCHINDLER Elevator Corp.] Removal and disposal of existing components. Furnish, install and test new fully functional and Code compliant elevator unit and escalator.</p> |
| <p><b>Project No:</b> V089B<br/> <b>Name:</b> Bldg. 716 Restroom Renovations<br/> <b>Original Contract Amount:</b> \$1,293,291.94<br/> <b>Notice to Proceed:</b> 1/27/20<br/> <b>Remaining Amount Effective 6/30/21:</b> \$274,476.67<br/> <b>Percent Complete as of 6/30/21:</b> 79%<br/> <b>Scheduled completion date:</b> 2/10/22</p>                  | <p>Refurbish 10 restrooms in Bldg. 716 to include complete removal and replacement of: fixtures, toilet partitions, wallboard, floor and wall tile, electrical, fire sprinklers and fire alarm devices, ceiling tiles, light fixtures, painting, restroom accessories, door &amp; hardware, soap and paper dispensers.</p>   | <p>Delka Innovo Group, Inc.<br/>                     AAP Construction Group Corp<br/>                     CJ Fire Protection, Inc.<br/>                     MAG Construction, Inc.<br/>                     Gamma Air Systems, Inc.<br/>                     PYD Electric Corp.</p>  | <p>Refurbish 6 restrooms in Bldg. 716 to include complete removal and replacement of: fixtures, toilet partitions, wallboard, floor and wall tile, electrical, fire sprinklers and fire alarm devices, ceiling tiles, light fixtures, painting, restroom accessories, door &amp; hardware, soap and paper dispensers.</p>  |

# Exhibit B

# Memorandum



**Date:** August 5, 2021

**To:** Ralph Cutié, Interim Director  
Miami-Dade Aviation Department

**From:** Gary T. Hartfield, Director  
Small Business Development Division  
Internal Services Department

A handwritten signature in blue ink, appearing to read "G. Hartfield", written over a set of horizontal lines.

**Subject:** Project No. MCC-8-10, Miscellaneous Construction Contract (MCC) 8-10, Magnum Construction Management, LLC. - Change Order No. 5

Project No. MCC-8-10 was reviewed for compliance with the 18% Small Business Enterprise – Construction (SBE-Con) measure and Responsible Wages and Benefits (RWB) requirements. Change Order No. 5 is for additional non-compensable time extension only. Resolution No. R-1001-15 requires County contracts with small business measures meet at least 85 percent of the small business goals applicable to the portion(s) of the contract work performed to date before a change order or contract amendment is considered for Board approval. Resolution R-525-17 exempted change orders or amendments for non-compensatory time extensions from this requirement. Change Order No. 5 is for a time extension only, as such R-1001-15 does not apply.

The prime contractor and construction manager, Magnum Construction Management, LLC (MCM), has performed \$120,715,822.35 and been paid \$119,269,741.90. The 18% SBE-Con goal, applied to the construction management portion of the contract, requires \$2,319,486.33 participation based on a total contract management award of \$12,886,035.16. The SBE-Con firm has performed \$2,436,279.88 and been paid \$2,436,279.88. MCM is in compliance with the 18% construction management SBE-Con goal.

There have been 70 projects and 90 supplemental authorization orders issued under the MCC-8-10 contract. Violations were issued on Project Nos. MCC-V-059A and MCC-U-010-D2, pursuant to the SBE-Con Program because the SBE-Con subcontractors meeting a trade set-aside measure subcontracted portions of their work to firms that were not SBE-Con certified. MCM and their respective subcontractors have 30 days from the date of the violation to appeal the findings which may result in a suspension of the SBE's certification and a make-up requirement and monetary penalty for MCM.

Please do not hesitate to contact Alice Hidalgo-Gato, SBD Section Chief, at 305-375-3153 if additional information is needed.

- c: Arlyn Rull, Chief of Staff, MDAD
- Ken Pyatt, Deputy Director, MDAD
- Sergio San Miguel, Chief Financial Officer, MDAD
- Sylvia Novela, Strategic Procurement Director, MDAD
- Andre T. Ragin, Small Business Strategic Advisor, MDAD
- Patricia Hernandez, Sr. Executive Assistant to the Director, MDAD
- Alice Hidalgo-Gato, SBD Section Chief, ISD
- Laurie Johnson, SBD Section Chief, ISD
- Rossi Siewnarine, SBD Section Chief, ISD



# Exhibit C



# Capital Improvements Information System

## Contractor Evaluations Report (All Contracts)

| Dept | Contract  | Type | Contractor / Architect Name                        | Date      | Rater               | Period                         | Rate       |
|------|---|------|--|-----------|---------------------|--------------------------------|------------|
| AV   | <u>B746I</u>  | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 7/28/2014 | Juan Carlos Arteaga | Project conclusion or closeout | <u>3.4</u> |
| AV   | <u>B746I</u>  | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 2/12/2016 | Enrique Perez       | Completion of construction     | <u>3.0</u> |
| AV   | <u>MCC-8-10</u>                                     | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 1/1/2019  | Enrique Perez       | Interim                        | <u>3.0</u> |
| AV   | <u>MCC-8-10</u>                                     | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 2/9/2020  | Enrique Perez       | Interim                        | <u>3.0</u> |
| AV   | <u>MCC-8-10</u>                                     | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 6/30/2021 | Enrique Perez       | Interim                        | <u>3.0</u> |
| ID   | <u>Z00051-TWR</u><br>WO: 1                          | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 7/11/2018 | Humberto Contreras  | Interim                        | <u>3.8</u> |
| ID   | <u>W80052</u>                                       | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 10/4/2012 | Marc LaFrance       | Project conclusion or closeout | <u>3.9</u> |
| ID   | <u>W80021</u>                                       | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 9/9/2009  | Jose R. Perez, AIA  | Completion of construction     | <u>3.8</u> |
| ID   | <u>W80021</u>                                       | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 9/9/2009  | Jose R. Perez, AIA  | Interim                        | <u>3.8</u> |
| ID   | <u>W80052</u><br>WO: 2                              | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 9/16/2011 | Marc LaFrance       | Completion of construction     | <u>3.9</u> |
| ID   | <u>W80052</u>                                       | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 5/30/2011 | Marc LaFrance       | Interim                        | <u>3.8</u> |
| SP   | <u>2011-014.05</u><br>WO: 01                        | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 1/18/2013 | Nicolas Perez       | Completion of construction     | <u>4.0</u> |
| SP   | <u>DB15-SEA-01</u><br>WO: CON<br><u>PCSP1700013</u> | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 1/12/2018 | Jose A. Cordoves    | Completion of construction     | <u>4.0</u> |
| SP   | <u>DB15-SEA-01</u><br>WO: A-E<br><u>PCSP1700012</u> | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 3/15/2018 | Jose A. Cordoves    | Project conclusion or closeout | <u>4.0</u> |
| SP   | <u>DB15-SEA-01</u><br>WO: A-E<br><u>PCSP1700012</u> | DES  | <u>Magnum Construction Management, LLC dba MCM</u> | 3/16/2018 | Jose A. Cordoves    | Project conclusion or closeout | <u>4.0</u> |
| T1   | <u>663011</u>                                       | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 6/12/2008 | Neville Hoo         | Project conclusion or closeout | <u>3.0</u> |
| T1   | <u>663012</u>                                       | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 6/12/2008 | Neville Hoo         | Project conclusion or closeout | <u>3.0</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 6/3/2013  | Mario Garcia        | Project conclusion or closeout | <u>3.2</u> |
| WS   | <u>P0188</u>  | 7360 | <u>Magnum Construction Management, LLC dba MCM</u> | 3/27/2017 | Nelson Cespedes     | Project conclusion or closeout | <u>4.0</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 2/24/2012 | Mario Garcia        | Interim                        | <u>3.5</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 10/1/2012 | Mario Garcia        | Interim                        | <u>3.5</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 7/2/2010  | Mario Garcia        | Interim                        | <u>3.5</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 5/12/2011 | Mario Garcia        | Interim                        | <u>3.6</u> |
| WS   | <u>S-808 (A)</u>                                    | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 8/23/2011 | Mario Garcia        | Interim                        | <u>3.6</u> |
| WS   | <u>S-902</u>  | CON  | <u>Magnum Construction Management, LLC dba MCM</u> | 7/31/2019 | Huren An (Jeff)     | Completion of construction     | <u>3.5</u> |

Evaluation Count: 25 Contractors: 1 Average Evaluation: 3.6

# Exhibit D

## Vendor Profile: Contracts

General Public Profile Users Commodity Codes Contacts & Owners Comments Certifications **Contracts** Concessions Site Visits  
 Workforce Comp/EEO EDP Registrations Reports

Magnum Construction Management, LLC, DBA MCM

System Vendor Number: 20122420

Listed below are the contracts to which this vendor is assigned.

| Contracts as Prime Contractor |   |  |                    |                          |              |              |
|-------------------------------|---|--|--------------------|--------------------------|--------------|--------------|
| Actions                       | Contract Number & Title   | Prime Contact                              | Status             | Dates                    | Award Amount | Paid Amount  |
| <a href="#">View</a>          | MCC-P-109-A: Bearing Modifications to Bridge #3062 B & C  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 5/17/2018 to 12/31/2020  | \$274,381    | \$257,118    |
| <a href="#">View</a>          | MCC-V-056-A: Cc D Mechanical Rooms Mildew Remediation   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 12/11/2011 to 8/29/2020  | \$159,219    | \$127,837    |
| <a href="#">View</a>          | S-902: CD 4.10(2) INSTALLATION OF APPROXIMATELY 10,000 LF OF 54-INCH DI FORCE MAIN ALONG THE SOUTH RIGHT OF WAY OF BISCAYNE CANAL (C-8) FROM NW 57TH AVE TO NW 37TH AVE | Anais Torres ( <a href="#">change</a> )    |                    | 9/20/2016 to 10/27/2018  | \$12,247,894 | \$11,928,822 |
| <a href="#">View</a>          | MCC-X149A: CONCOURSE G AIRCRAFT PRECOOLING & 400 Hz CONVERTER INSTALLATION  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 12/11/2018 to 12/31/2020 | \$1,889,530  | \$1,859,001  |
| <a href="#">View</a>          | DB15-SEA-01 (BUILD): DESIGN-BUILD SERVICES FOR CRUISE TERMINAL F UPGRADES   | Carolyn Modeste ( <a href="#">change</a> ) |                    | 9/29/2016 to 1/16/2018   | \$29,930,252 | \$598,745    |
| <a href="#">View</a>          | DB15-SEA-01 (DESIGN): DESIGN-BUILD SERVICES FOR CRUISE TERMINAL F UPGRADES  | Carolyn Modeste ( <a href="#">change</a> ) |                    | 9/29/2016 to 1/16/2018   | \$3,227,750  | \$33,761,316 |
| <a href="#">View</a>          | MCC-P-256-D: Fumigation Facility Relocation   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 10/1/2018 to 12/31/2020  | \$1,096,717  | \$1,432,030  |
| <a href="#">View</a>          | MCC-P-256-B: Interior Wash Rack for Swissport Facility (Bldg 701)   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 6/15/2018 to 12/31/2020  | \$384,078    | \$368,184    |
| <a href="#">View</a>          | Z00051-TWR: JOSEPH CALEB CENTER (JCC) ATRIUM REFURBISHMENT AND FACILITY RENOVATIONS   | Lissette Alonso ( <a href="#">change</a> ) | Closed             | 7/7/2017 to 12/8/2018    | \$9,027,880  | \$8,938,504  |
| <a href="#">View</a>          | MCC-T-072-E: Lower Concourse E 3rd Level Sterile Corridor   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 9/12/2018 to 12/31/2020  | \$1,857,865  | \$1,672,608  |
| <a href="#">View</a>          | MCC-8-10 - CM: MCC - Construction Management  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 12/11/2011 to 8/29/2020  | \$12,886,035 | \$11,951,094 |
| <a href="#">View</a>          | MCC-V003A - SAO #37: MCC Quick Response - MIA D FIS Additional APC - 3rd Level - PO#4 + POMs #1,2 & 3   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 5/7/2015 to 5/22/2015    | \$254,044    | \$225,485    |
| <a href="#">View</a>          | MCC-Y-128-A: MIA - Building 3030 D-Wing Remodeling  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 8/18/2020 to 2/18/2021   | \$440,757    | \$294,169    |
| <a href="#">View</a>          | MCC-SAO 89: MIA - Conduit Routing Investigation Curbside Terminal D   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 7/28/2020 to 7/29/2020   | \$1,565      | \$1,565      |
| <a href="#">View</a>          | MCC-SAO 88/90: MIA - New Entrance Wall Enclosure - Bldg. 3030 E Wing  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 7/20/2020 to 8/19/2020   | \$40,264     | \$40,264     |
| <a href="#">View</a>          | MCC-SAO 1/7: MIA Aero Mexico Offices  | Carolyn Modeste ( <a href="#">change</a> ) |                    | 5/16/2019 to 12/31/2020  | \$16,083     | \$16,083     |
| <a href="#">View</a>          | MCC-SAO 76: MIA Bldg 3030 2nd FL Paint & Light (SAO #76, 77, 78)  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/29/2018 to 12/31/2020  | \$118,213    | \$118,213    |
| <a href="#">View</a>          | MCC-SAO 41: MIA Building 845 Interior Paint   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/31/2015 to 12/31/2020  | \$94,206     | \$94,206     |
| <a href="#">View</a>          | MCC-SAO 30: MIA Cc E Check Point HVAC   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/17/2014 to 12/31/2020  | \$1,248      | \$1,248      |
| <a href="#">View</a>          | MCC-SAO 56/69/84/86: MIA Cc E Satellite - 400 hz Replacement  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 1/20/2016 to 12/31/2020  | \$271,571    | \$268,302    |

|                      |  |  |                    |                          |             |           |
|----------------------|--|--|--------------------|--------------------------|-------------|-----------|
| <a href="#">View</a> | MCC-SAO 29: MIA Cc Hotel 3rd Floor Plumbing Work                               | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/11/2014 to 12/31/2020  | \$76,561    | \$76,561  |
| <a href="#">View</a> | MCC-SAO 28: MIA Cc Hotel Elevator - Opening for Buttons                        | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/11/2014 to 12/31/2020  | \$3,489     | \$3,489   |
| <a href="#">View</a> | MCC-SAO 54: MIA Cent Ticket Counters (UA) Demo Work                            | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/15/2016 to 12/31/2020  | \$97,439    | \$97,439  |
| <a href="#">View</a> | MCC-SAO 22/25: MIA Central Blvd Piers  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 10/31/2013 to 12/31/2020 | \$17,363    | \$17,363  |
| <a href="#">View</a> | MCC-SAO 51: MIA Central/So MCP Elect. Survey                                   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/3/2016 to 12/31/2020   | \$54,064    | \$54,064  |
| <a href="#">View</a> | MCC-SAO 31: MIA Chapel Cladding  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 4/21/2014 to 12/31/2020  | \$5,079     | \$5,079   |
| <a href="#">View</a> | MCC-SAO 2/36: MIA Chiller Plant Tile Removal                                   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/16/2012 to 12/31/2020  | \$69,304    | \$69,304  |
| <a href="#">View</a> | MCC-SAO 9: MIA Conc G Phase II Layout & X-ray                                  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 2/20/2013 to 12/31/2020  | \$12,280    | \$12,280  |
| <a href="#">View</a> | MCC-SAO 18: MIA Conc H Canopy Replacement                                      | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/26/2013 to 12/31/2020  | \$121,946   | \$121,946 |
| <a href="#">View</a> | MCC-SAO 16/63: MIA Conc H Gates 7, 9, & 11                                     | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/31/2013 to 12/31/2020  | \$3,429     | \$3,429   |
| <a href="#">View</a> | MCC-SAO 3/6/26/27: MIA Conc J Club Amer-Procure America (SAO 3, 6, 26, 27)     | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/20/2012 to 12/31/2020  | \$139,524   | \$139,524 |
| <a href="#">View</a> | MCC- P250A (SAO # 89): MIA Conduit Routing Investigation Curbside Terminal "D" | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 7/8/2020 to 7/8/2030     | \$1,000,000 | \$0       |
| <a href="#">View</a> | MCC-SAO 39: MIA D FIS Add'l APCs 3rd Level Extra                               | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/22/2015 to 12/31/2020  | \$24,314    | \$24,314  |
| <a href="#">View</a> | MCC-SAO 62: MIA E-FIS 1st, 2nd, 3rd Floor HVAC (SAO 62, 67, 68, 72)            | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/7/2017 to 12/31/2020   | \$262,278   | \$262,278 |
| <a href="#">View</a> | MCC-SAO 81/87: MIA E-FIS Carousel #4 (SAO #81/87)                              | Carolyn Modeste ( <a href="#">change</a> ) |                    | 8/19/2019 to 12/31/2020  | \$94,389    | \$112,316 |
| <a href="#">View</a> | MCC-SAO 64: MIA E-FIS Water Fountains/Sink (SAO #64, 73, 74)                   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/14/2017 to 12/31/2020  | \$34,429    | \$34,429  |
| <a href="#">View</a> | MCC-SAO 42: MIA Electrical Survey Cc G & H                                     | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/3/2015 to 12/31/2020  | \$32,290    | \$32,290  |
| <a href="#">View</a> | MCC-W-016-B: MIA Employee Parking Lot Improvements                             | Carolyn Modeste ( <a href="#">change</a> ) |                    | 6/15/2020 to 6/15/2021   | \$1,067,451 | \$0       |
| <a href="#">View</a> | MCC-SAO 37/38: MIA FIS Add'l APC (Passport Readers)                            | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 5/28/2015 to 12/31/2020  | \$225,485   | \$225,485 |
| <a href="#">View</a> | MCC-SAO 8: MIA FIS Inspect. Station Int Fin                                    | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/8/2012 to 12/31/2020  | \$89,680    | \$89,680  |
| <a href="#">View</a> | MCC-SAO 33: MIA Hotel 7th Floor Panel Access                                   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/11/2014 to 12/31/2020  | \$12,363    | \$12,363  |
| <a href="#">View</a> | MCC-SAO 32: MIA Hotel 7th Floor Panel Access                                   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/11/2014 to 12/31/2020  | \$1,379     | \$1,379   |
| <a href="#">View</a> | MCC-SAO 40/44: MIA Hotel Roof Repair Hotel (Lobby)                             | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/12/2015 to 12/31/2020  | \$11,684    | \$11,684  |
| <a href="#">View</a> | MCC-SAO 43: MIA Hotel Steel Retrofit   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/9/2015 to 12/31/2020  | \$272,989   | \$272,989 |
| <a href="#">View</a> | MCC-SAO 49: MIA Hotel Steel Retrofit - Add'l Work                              | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 5/26/2016 to 12/31/2020  | \$617       | \$617     |
| <a href="#">View</a> | MCC-SAO 47: MIA Hotel Steel Retrofit - Extra Work                              | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 4/8/2016 to 12/31/2020   | \$58,067    | \$58,067  |

|                      |  |   |                    |                          |             |             |
|----------------------|--|---|--------------------|--------------------------|-------------|-------------|
| <a href="#">View</a> | MCC-R-044-A: MIA Lobby/Public Space Renovations                                    | Carolyn Modeste ( <a href="#">change</a> )  |                    | 4/1/2013 to 12/31/2020   | \$2,995,865 | \$3,642,865 |
| <a href="#">View</a> | MCC-T072A-2: MIA Lower Conc. E Checkpoint Interior                                 | Carolyn Modeste ( <a href="#">change</a> )  |                    | 9/15/2015 to 12/31/2015  | \$153,939   | \$153,939   |
| <a href="#">View</a> | MCC-SAO 53/58/75: MIA Lower E Emergency Pull Station (SAO #53, 58, 75)             | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 9/12/2016 to 12/31/2020  | \$77,834    | \$77,834    |
| <a href="#">View</a> | MCC-SAO 4: MIA MIC Mover Bollards/Gate Installation                                | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 10/4/2012 to 12/31/2020  | \$10,586    | \$10,586    |
| <a href="#">View</a> | MCC-SAO 5/13: MIA Midfield Fire Station - Kitchen                                  | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 8/10/2012 to 12/31/2020  | \$69,617    | \$69,617    |
| <a href="#">View</a> | MCC-U-0107F-7.1: MIA New Elevator at E-Satellite                                   | Virginia Mirabal ( <a href="#">change</a> ) | 1 incomplete audit | 8/12/2020 to 10/12/2020  | \$3,156,469 | \$940,671   |
| <a href="#">View</a> | MCC-SAO 19: MIA NTD Backup A/C Units Installation                                  | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 9/9/2013 to 12/31/2020   | \$66,060    | \$66,060    |
| <a href="#">View</a> | MCC-SAO 17/35: MIA NTD CPB Lamps - Procurement                                     | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 7/26/2013 to 12/31/2020  | \$3,778     | \$3,778     |
| <a href="#">View</a> | MCC-SAO 10/20: MIA NTD FIS Security Doors Upgrade                                  | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 1/8/2013 to 12/31/2020   | \$112,903   | \$112,903   |
| <a href="#">View</a> | MCC-SAO 11: MIA NTD FIS Station Interior Finish                                    | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 3/20/2013 to 12/31/2020  | \$868       | \$868       |
| <a href="#">View</a> | MCC-SAO 14 - T044A (#14/21/24/34): MIA OPF Building 40 & 41 Repairs & Renov        | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 7/9/2013 to 12/31/2020   | \$268,408   | \$268,408   |
| <a href="#">View</a> | MCC-SAO 21 - T044A (#14/21/24/34): MIA OPF Building 40 & 41 Repairs & Renov        | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 1/23/2014 to 12/31/2020  | \$17,702    | \$17,702    |
| <a href="#">View</a> | MCC-SAO 24/34 - T044A (#14/21/24/34): MIA OPF Building 40 & 41 Repairs & Renov     | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 2/14/2014 to 12/31/2020  | \$21,380    | \$21,380    |
| <a href="#">View</a> | MCC-W001-A: MIA Overhead Utility Bridge #36- Emergency Work                        | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 3/11/2016 to 12/31/2020  | \$2,972,706 | \$2,981,675 |
| <a href="#">View</a> | MCC-SAO 57/60: MIA Renov. ID Section - Debris Removal                              | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 1/18/2016 to 12/31/2020  | \$7,460     | \$7,460     |
| <a href="#">View</a> | MCC-SAO 80/83/85: MIA Terminal F TSA Onsite Consolidational (SAO #80, 83, 85)      | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 5/16/2019 to 12/31/2020  | \$325,100   | \$325,100   |
| <a href="#">View</a> | MCC-SAO 12: MIA Top of Port Restauranr MIA Hotel - Flooring                        | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 2/28/2013 to 12/31/2020  | \$3,311     | \$3,311     |
| <a href="#">View</a> | MCC-SAO 23: MIA Train Station Scaffolding  | Carolyn Modeste ( <a href="#">change</a> )  |                    | 1/8/2014 to 12/31/2020   | \$13,707    | \$13,707    |
| <a href="#">View</a> | MCC-SAO 45: MIA Unsafe Stucco @ Terminal E   | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 3/4/2016 to 12/31/2020   | \$21,663    | \$21,663    |
| <a href="#">View</a> | MCC-SAO 46: MIA Wall of Honor (SAO #46, 48, 50, 52)                                | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 3/4/2016 to 12/31/2020   | \$223,825   | \$223,825   |
| <a href="#">View</a> | MCC-U-010-C: MIA- Airside Operation Break Room                                     | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 11/29/2018 to 12/31/2020 | \$378,053   | \$343,371   |
| <a href="#">View</a> | MCC-V-089-B: MIA- Building 716 Restroom Upgrade and Renovation- Concourses F, G, H | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 4/15/2019 to 12/31/2020  | \$780,086   | \$825,554   |
| <a href="#">View</a> | MCC- U-010-D-3: MIA- Concourse E Satellite 400 Hz System Upgrade Phase II          | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 2/25/2019 to 12/31/2020  | \$1,142,301 | \$1,015,396 |
| <a href="#">View</a> | MCC-X-116-A: MIA- Concourse H- Bathroom Renovation                                 | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 2/22/2019 to 12/31/2020  | \$2,634,823 | \$1,193,480 |
| <a href="#">View</a> | MCC-T072-H: MIA- E-FIS Renovations Security & Access Control 1st, 3rd Levels (# 2) | Carolyn Modeste ( <a href="#">change</a> )  | 1 incomplete audit | 5/9/2017 to 12/31/2020   | \$1,264,833 | \$1,404,474 |
| <a href="#">View</a> | MCC-T-072-D: MIA- LOWER CONCOURSE "E" APM STATION 4TH FLOOR                        | Carolyn Modeste ( <a href="#">change</a> )  | Closed             | 10/15/2015 to            | \$2,246,012 | \$2,246,012 |

|                      |  |  |                    |                          |               |               |
|----------------------|--|--|--------------------|--------------------------|---------------|---------------|
| <a href="#">View</a> | MCC-T-072-F: MIA- Lower Concourse "E" Mechanical Room Upgrades   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 3/19/2019 to 12/31/2020  | \$507,826     | \$438,934     |
| <a href="#">View</a> | MCC - T072H-4: MIA- Lower Concourse E Fis 1st and 3rd Floor Door Replacement                                   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 4/28/2019 to 12/31/2020  | \$377,171     | \$364,794     |
| <a href="#">View</a> | MCC-T-072-H-2: MIA- Lower Concourse E FIS Renovations Third Floor (# 3)  | Carolyn Modeste ( <a href="#">change</a> ) |                    | 8/29/2017 to 12/31/2020  | \$357,550     | \$357,550     |
| <a href="#">View</a> | MCC-V-102-A: MIA- OPF Custom Building Remodeling   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 5/3/2019 to 12/31/2020   | \$1,032,590   | \$1,708       |
| <a href="#">View</a> | MCC-U-010-D-2: MIA- PC Air Temporary EGCV Plant For Lower "E" Service  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 2/6/2019 to 12/31/2020   | \$2,818,245   | \$2,525,988   |
| <a href="#">View</a> | MCC-V-040A-2: MIA- SATELLITE E AIRSIDE IMPROVEMENTS Pavement Rehab - PACKAGE #2 PAVEMENT / CONCRETE WORK       | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/28/2015 to 12/31/2020  | \$3,879,068   | \$3,201,676   |
| <a href="#">View</a> | MCC-V-075-A: MIA- STRUCTURAL BRIDGE REPAIRS NO. 3111   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/6/2015 to 12/31/2020   | \$552,275     | \$552,275     |
| <a href="#">View</a> | MCC-U023A: MIA- Terminal H FL2 Area A-Smoke Evacuation System  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 12/6/2019 to 12/6/2050   | \$988,996     | \$1,029,166   |
| <a href="#">View</a> | MCC-U037-A: MIA- UNITED AIRLINES COLOCATION PROJECT PACKAGE "A" ATO RENOVATIONS                                | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/16/2016 to 12/31/2020  | \$361,454     | \$361,454     |
| <a href="#">View</a> | MCC-X-113-A: MIA-- AA Admiral's Club MDAD Infrastructure & New Stair   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 2/22/2019 to 12/31/2020  | \$1,730,240   | \$1,484,029   |
| <a href="#">View</a> | MCC-V-059-A: MIA-RCF D60 GATE NEW SWING DOORS  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 2/22/2019 to 12/31/2020  | \$395,963     | \$468,184     |
| <a href="#">View</a> | MCC-V043-A: MIA-TICKET COUNTERS F,G PHASE 1 (UNITED AIRLINES)  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/23/2016 to 12/31/2020  | \$771,071     | \$771,071     |
| <a href="#">View</a> | MCC-Y-145-A: Miami Homestead General Aviation Security   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 2/12/2019 to 12/31/2020  | \$698,694     | \$546,363     |
| <a href="#">View</a> | MCC-8-10: MISCELLANEOUS CONSTRUCTION CONTRACT (CONSTRUCTION MANAGEMENT) (SIC 15)                               | Carolyn Modeste ( <a href="#">change</a> ) |                    | 12/11/2011 to 9/1/2021   | \$129,925,000 | \$115,114,561 |
| <a href="#">View</a> | DB10-MDT-01 PTP (BUILD): NF-LEHMAN CENTER TEST TRACK / LEHMAN YARD REHABILITATION - EXPANSION PHASE 1 (SIC 15) | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/20/2012 to 12/31/2019 | \$23,222,103  | \$23,784,459  |
| <a href="#">View</a> | MCC-S-100A: NF-MIA - CC "G" EXISTING SWITCHGEAR REPLACEMENT AND GROUND SUPPORT SERVICES                        | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 10/19/2015 to 12/31/2019 | \$1,959,981   | \$1,959,981   |
| <a href="#">View</a> | MCC-D-022A: NF-MIA - CENTRAL MARKETPLACE, PHASE II & III   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 4/1/2013 to 12/31/2019   | \$3,170,291   | \$3,239,965   |
| <a href="#">View</a> | MCC-D-105-C: NF-MIA - DOLPHIN & FLAMINGO PARKING GARAGE STRUCTURAL REPAIRS                                     | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/21/2013 to 12/31/2019 | \$7,054,357   | \$7,284,481   |
| <a href="#">View</a> | MCC-T-072-H - aka - T074H: NF-MIA - E FIS RENOVATIONS, 1ST LEVEL (# 1)   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 2/24/2017 to 12/31/2019  | \$1,890,916   | \$1,894,711   |
| <a href="#">View</a> | MCC-P049A - 132702: NF-MIA - ELEVATOR SUMP PUMPS @ CC "E" LOBBY  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 3/27/2015 to 12/31/2019  | \$158,025     | \$142,130     |
| <a href="#">View</a> | MCC-K-069B (PHASE II): NF-MIA - HOTEL 8TH FLOOR POOL DEMOLITION (SIC 15)                                       | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/3/2012 to 12/31/2019   | \$5,649,608   | \$5,713,132   |
| <a href="#">View</a> | MCC-780-D11-A,B, & C: NF-MIA - NEW FIRE-RELATED DAMPERS AT FPL VAULT NOS. 1,2, & 5 NORTH TERMINAL              | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/22/2013 to 12/31/2019  | \$116,707     | \$202,922     |
| <a href="#">View</a> | MCC-781-016R0: NF-MIA - NTD BHS PARTS STORAGE RAMP LEVEL MEP   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 10/24/2014 to 12/31/2019 | \$567,755     | \$567,755     |
| <a href="#">View</a> | MCC-779Y: NF-MIA - NTD FIS RE-CHECK CONCOURSE LEVEL  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 8/6/2013 to 12/31/2019   | \$4,678,418   | \$5,330,951   |
| <a href="#">View</a> | MCC-P-046-A: NF-MIA - REPAIRS & MODIFICATION OF CENTRAL CHILLER PLANT EAST & CENTRAL TERMINAL                  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/25/2013 to 12/31/2019  | \$10,441,229  | \$9,950,599   |

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| <a href="#">View</a>                     | MCC-V-040A-1: NF-MIA - SATELLITE E PAVEMENT REHABILITATION - PACKAGE #1  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 10/29/2015 to 12/31/2019 | \$1,590,091          | \$1,523,011          |
| <a href="#">View</a>                     | MCC-X-045-A: NF-MIA CONCOURSE J - GATE 3 - EDS ROOM  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/19/2017 to 10/31/2017  | \$431,313            | \$400,273            |
| <a href="#">View</a>                     | MCC-O-043-A / Q043A: NF-MIA-BUILDING 861, 862, & 863 PHASE 2 CONSTRUCTION  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/13/2013 to 12/31/2019  | \$748,167            | \$750,753            |
| <a href="#">View</a>                     | MCC-U-055-A: NF-MIA-INTERIOR RENOVATIONS RELOCATION OF ID SECTION AND DRIVERS TRAINING   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 4/14/2016 to 12/31/2019  | \$2,988,349          | \$2,988,349          |
| <a href="#">View</a>                     | MCC-R-107-A: NF-MIA-MIDFIELD FIRE STATION  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 6/3/2013 to 12/31/2019   | \$257,665            | \$239,258            |
| <a href="#">View</a>                     | MCC-S-103A: NF-MIA-RELOCATION OF RUNWAY 8L LOCALIZER SHELTER   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 12/3/2013 to 12/31/2019  | \$129,517            | \$156,926            |
| <a href="#">View</a>                     | MCC-V-040A-3: NF-MIA-SATELLITE E PAVEMENT REHABILITATION - PACKAGE #3 BITUMINOUS CONCRETE MILLING, DEMOLITION AND PAVING (PRE CONST. POD #43). | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 11/12/2015 to 12/31/2019 | \$1,167,666          | \$1,017,074          |
| <a href="#">View</a>                     | MCC-V-040A-4: NF-MIA-SATELLITE E PAVEMENT REHABILITATION-PACKAGE #4 FUEL SYSTEM AND ENVIRONMENTAL CONTROLS(PRE-CONST POD #44)                  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 10/27/2015 to 12/31/2019 | \$13,569,747         | \$13,569,747         |
| <a href="#">View</a>                     | MCC-U-010-F: NF-MIA-SATELLITE E- AHU-1 REPLACEMENT   | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 9/7/2017 to 12/31/2019   | \$423,053            | \$406,344            |
| <a href="#">View</a>                     | MCC-703A6: NF-NTD-BHS PHASE 3 MECHANICAL - ELECTRICAL  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 4/8/2013 to 12/31/2019   | \$4,762,925          | \$4,769,054          |
| <a href="#">View</a>                     | MCC-M018A-273 - B313A: NF-SOUTH TERMINAL 5TH FLOOR MECHANICAL ROOM 5K02 EXITING MODIFICATIONS  | Carolyn Modeste ( <a href="#">change</a> ) | Closed             | 7/29/2013 to 12/31/2019  | \$35,526             | \$34,921             |
| <a href="#">View</a>                     | MCC-R-023-A: Outfall No. 2 & 3 Boom & Skimmer System   | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 4/24/2018 to 12/31/2020  | \$1,722,858          | \$1,617,110          |
| <a href="#">View</a>                     | MCC-P-256-C(I): Relocation of Swissport Interior Offices   | Carolyn Modeste ( <a href="#">change</a> ) |                    | 7/30/2018 to 12/31/2020  | \$665,402            | \$608,980            |
| <a href="#">View</a>                     | MCC-P-256-C(S): Relocation of Swissport Shop and Offices   | Lissette Alonso ( <a href="#">change</a> ) |                    | 1/23/2018 to 4/23/2018   | \$711,775            | \$711,775            |
| <a href="#">View</a>                     | MCC-P-256-C(T): Relocation of Triangle Shop and Offices  | Carolyn Modeste ( <a href="#">change</a> ) | 1 incomplete audit | 8/30/2018 to 12/31/2020  | \$609,661            | \$624,743            |
| Number of contracts as prime: <b>112</b> |  |  |                    |                          | <b>\$330,095,984</b> | <b>\$308,391,962</b> |

## Contracts as Subcontractor

No contracts assigned as a subcontractor.

### Customer Support

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# Exhibit E

Bond No. 105704971

MIAMI - DADE COUNTY  
CHANGE ORDER TO ORIGINAL CONTRACT

CHANGE ORDER NO: 5 PROJECT NO. MCC-8-10 DATE: 8/2/21  
PROJECT NAME: MISCELLANEOUS CONSTRUCTION CONTRACT (MCC) 8-10  
TO CONTRACTOR: MAGNUM CONSTRUCTION MANAGEMENT, LLC.

YOU ARE HEREBY REQUESTED TO MAKE THE FOLLOWING CHANGES TO THE ORIGINAL CONTRACT, AND TO PERFORM THE WORK SUBJECT TO ALL CONTRACT SPECIFICATIONS AND COVENANTS

**Description:** Change Order No. 5 provides for a retroactive 369-day extension, from August 29, 2020 to September 1, 2021, with no additional monies for Miscellaneous Construction Contract ITB No. MCC-8-10 (MCC-8). However, the Contractor is specifically advised that the County reserves the right to terminate for convenience for any reason prior to the full expiration of contract time. Without limiting its ability to terminate for convenience for any reason, the County further represents that it is in the process of awarding a successor contract, and in the event the successor contract is awarded prior to the termination of this MCC-8 Contract, the County intends to terminate for convenience this MCC-8 Contract. By way of this 369-day retroactive extension, the additional one-year time period (beyond the MCC-8 Contract expiration date) provided for in this MCC-8 Contract to complete all projects solicited and awarded under the MCC-8 Contract is extended to September 1, 2022.

**Justification:** Due to the delays in the procurement of the successor contract, a one-year extension to the base term of the MCC-8 Contract is necessary in order to extend the one-year time period provided for in this MCC-8 Contract, which provides an additional year beyond the MCC-8 Contract expiration date to complete all projects solicited and awarded under the MCC-8 Contract.

SUMMARY OF CONTRACT AMOUNT

|  |  |   |
|--|--|---|
| REASON FOR CHANGE:                     | ORIGINAL CONTRACT AMOUNT                             | \$ 50,125,000.00                        |
| 1) Regulatory Change                   | COST OF CONSTRUCTION CHANGES PREVIOUSLY ORDERED      | \$ 79,800,000.00                        |
| 2) Other Agency Requested Change       | ADJUSTED CONTRACT AMOUNT PRIOR TO THIS CHANGE ORDER  | \$ 129,925,000.00                       |
| 3) Design Error Change                 | COST OF CONSTRUCTION CHANGES THIS CHANGE ORDER       | \$ 0.00                                 |
| 4) Design Omission Change              | ADJUSTED CONTRACT AMOUNT INCLUDING THIS CHANGE ORDER | \$ 129,925,000.00                       |
| 5) County Requested Change             | PER CENT INCREASE, THIS CHANGE ORDER                 | 0.00 %                                  |
| 6) Information or Unforeseeable Change | TOTAL PER CENT INCREASE TO DATE                      | 159.15 %                                |
|  | EXTENSION OF TIME ALLOWED BY THIS CHANGE             | 369 CALENDAR DAYS TO SEPTEMBER 1, 2021. |

TO BE FILLED OUT BY DEPARTMENT INITIATING CHANGE ORDER

MDAD DEPARTMENT      EAS02 FUNDS INDICATED CODE      *[Signature]* CHIEF OF DEPARTMENT

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ACCEPTED BY: *[Signature]* CONTRACTOR  
Travelers Casually and Surety Company of America

RECOMMENDED BY: *[Signature]* PROJECT MANAGER      *[Signature]* CHIEF ARCHITECT/ENGINEER

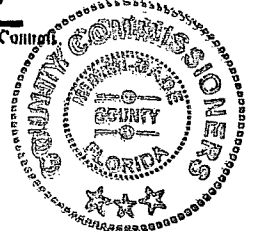
APPROVED BY: *[Signature]* DEPARTMENTAL DIRECTOR

APPROVED BY: *[Signature]* DEPUTY DIRECTOR

BY: *[Signature]* COUNTY CLERK      8/26/2021

cc: A/E Consultant, Contractor, Consulting Engineer (HNTB), Surety, MDAD Contracts, MDAD Finance, MDAD Project Manager, MDAD Project Control, MDAD Document Control

IDS 116 10/08



**MIAMI-DADE COUNTY  
CHANGE ORDER TO ORIGINAL CONTRACT**

CHANGE ORDER NO. 5      PROJECT NO. MCC-8-10      DATE:

PROJECT NAME: Miscellaneous Construction Contract (MCC)-8-10

TO CONTRACTOR: Munilla Construction Management, LLC d/b/a MCM ("MCM") n/k/a Magnum Construction Management, LLC (MCM)

YOU ARE HEREBY REQUESTED TO MAKE THE FOLLOWING CHANGES TO THE CURRENT CONTRACT, AND TO PERFORM THE WORK SUBJECT TO ALL CONTRACT STIPULATIONS AND COVENANTS.

**RELEASE OF CLAIM**

Except with respect to the Projects identified below, in consideration of this Change Order, the Contractor releases County, its officers, employees and agents from, and waives and relinquishes, any and all claims, disputes or causes of action it or its subcontractors have or may have against the County, its officers, employees and agents for all costs incurred arising out of or in connection with the Contract prior to the effective date of this Change Order. The effective date of this Change Order No. 5 is hereby defined as the date it is executed by the County Mayor or his designee.

Claims, disputes and causes of actions are reserved for the following projects:

| MCC No.      | Project Name  |
|--------------|---|
| MCC-V-089-B  | MIA – Building 716 Restroom Upgrade & renovations – PO #102             |
| MCC-X-113A   | MIA – AA Admiral’s Club Infrastructure and New Stair – PO #95           |
| MCC-X116A    | MIA – Concourse H Restroom Renovations – PO #96                         |
| MCC-U-010-C  | MIA- Airside Break Room Ramp Level – PO #91                             |
| MCC-U-010-D3 | MIA- Conc. E Satellite 400 Hz System Upgrade Phase II – PO #92          |
| MCC-T-072-E  | MIA- Lower Conc E 3 <sup>rd</sup> level Sterile Corridor- PO #75        |
| MCC-U-023-A  | MIA- Term H – Upgrade of Smoke Evacuation System – PO #107              |
| MCC-T-072 H  | MIA- Lower Conc. E FIS 1 <sup>st</sup> /Floor Door Replacement – PO #86 |
| MCC-U-010 D2 | MIA- PC Air Temporary EGCW Plant for Lower E Service – PO #82           |
| MCC-W-016-B  | MIA – Employee Parking Lot Improvement – PO #98                         |
| MCC-P256CT   | MIA- Relocation of Triangel Shops and Offices – PO#80                   |
| MCC-Y-128A   | MIA Bldg 3030 Office Remodel D-Wing – PO #117                           |
| MCC-U-010F-7 | MIA New Elevator at E Satellite – PO #118                               |
| MCC-V-056A   | MIA- Cc Mechanical Room Mildew Remediation – PO #106                    |
| MCC-T-072H   | MIA- Lower Conc. E-FIS 1 <sup>st</sup> Level Renovations                |
| MCC-T072H    | MIA – Lower Conc. E-FIS Security & Access CCTV                          |
| MCC-W-001-A  | MIA – Utility Bridge #36 Emergency Work                                 |

[The remainder of this page intentionally left blank]



**Travelers Casualty and Surety Company of America  
Travelers Casualty and Surety Company  
St. Paul Fire and Marine Insurance Company**

**POWER OF ATTORNEY**

**KNOW ALL MEN BY THESE PRESENTS:** That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **CHARLES J. NIELSON** of **MIAMI LAKES**, Florida, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

**IN WITNESS WHEREOF**, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this 21st day of April, 2021.



State of Connecticut

City of Hartford ss.

By:   
Robert L. Raney, Senior Vice President

On this the 21st day of April, 2021, before me personally appeared Robert L. Raney, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

**IN WITNESS WHEREOF**, I hereunto set my hand and official seal.

My Commission expires the 30th day of June, 2026



  
Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

**RESOLVED**, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

**FURTHER RESOLVED**, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

**FURTHER RESOLVED**, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

**FURTHER RESOLVED**, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, Kevin E. Hughes, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this 23 day of August, 2021



  
Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.  
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.



**MEMORANDUM**  
(Revised)

**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** October 5, 2021

**FROM:**   
Gen Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 8(A)(2)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Statement of social equity required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_ ) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(A)(2)  
10-5-21

RESOLUTION NO. \_\_\_\_\_

RESOLUTION RATIFYING THE ACTION OF THE MAYOR'S DESIGNEE EXECUTING CHANGE ORDER NO. 5 TO MISCELLANEOUS CONSTRUCTION CONTRACT MCC-8-10 WITH MAGNUM CONSTRUCTION MANAGEMENT, LLC, EXTENDING THE CONTRACT TIME FOR 369 DAYS AND AUTHORIZING NO INCREASE IN FUNDING; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE SUCH CHANGE ORDER AND TO EXERCISE DELEGATED AUTHORITY DESCRIBED THEREIN

**WHEREAS**, the Miscellaneous Construction Contract No. MCC-8 (the MCC) has proven to be an efficient and effective way of accomplishing needed repairs and construction at Miami International Airport (the Airport) while also maximizing small business participation in such repairs or construction; and

**WHEREAS**, the ability to issue new work orders under the MCC expired on August 29, 2020, although the contractor continues to perform work on previously issued work orders; and

**WHEREAS**, the County has begun the process of procuring a replacement contract, MCC-9; and

**WHEREAS**, this replacement contract will not be awarded until later this year, at the earliest; and

**WHEREAS**, the MCC provides greater ability for the small business community to perform work at the Airport than available procurement vehicles; and

**WHEREAS**, the expiration of the MCC and the absence of such a contract would negatively impact both the Airport and the small business community; and

**WHEREAS**, the continued growth of passenger traffic at the Airport, as well as the entry of new airlines, has required the Miami-Dade Aviation Department to engage in numerous unexpected alterations, repairs, and modifications to the Airport facility, many of which could be timely accomplished except through the MCC; and

**WHEREAS**, airlines and passengers may choose to utilize other airports in the event the Airport facility cannot meet their needs; and

**WHEREAS**, the contractor is currently on site at Miami International Airport, is performing work, is appropriately licensed, and is uniquely qualified to perform work until a successor contract is let and awarded; and

**WHEREAS**, the mark-up charged by the Contractor on subcontractor work on the MCC is substantially lower than in prior contracts, and will likely rise in the replacement contract, making future work more expensive to the County; and

**WHEREAS**, the MCC provides significant opportunities for small business participation in the Airport construction program, and small businesses have received \$47,815,078.13 in work under MCC-8,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board hereby ratifies the action of the County Mayor's designee taken pursuant to Section 2-285 of the Code of Miami-Dade County, extending the contract duration of the Miscellaneous Construction Contract MCC - 8-10, between Miami-Dade County and Magnum Construction Management LLC, for 369 days, in substantially the form attached hereto.

The foregoing resolution was offered by Commissioner ,  
who moved its adoption. The motion was seconded by Commissioner  
and upon being put to a vote, the vote was as follows:

|                      |                                       |
|----------------------|---------------------------------------|
|                      | Jose "Pepe" Diaz, Chairman            |
|                      | Oliver G. Gilbert, III, Vice-Chairman |
| Sen. René García     | Keon Hardemon                         |
| Sally A. Heyman      | Danielle Cohen Higgins                |
| Eileen Higgins       | Joe A. Martinez                       |
| Kionne L. McGhee     | Jean Monestime                        |
| Raquel A. Regalado   | Rebeca Sosa                           |
| Sen. Javier D. Souto |                                       |

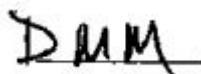
The Chairperson thereupon declared this resolution duly passed and adopted this 5<sup>th</sup> day of October, 2021. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney  
as to form and legal sufficiency.



David M. Murray