

MEMORANDUM

Agenda Item 15(C) 1

TO: Honorable Chairman Jose "Pepe" Diaz and

Members, Board of County Commissioners

DATE: May 3, 2022

FROM: Honorable Harvey Ruvin, Clerk

Circuit and County Courts

SUBJECT: Appointment of Evelyn Terrell

and reappointment of Alberto Collazo to the Health Council

of South Florida, Inc.

Kasia Prima Ulirector

Basia Pruna, Director Clerk of the Board Division

It is recommended that the Board consider the appointment of Ms. Evelyn Terrell and the reappointment of Mr. Alberto Collazo to the Health Council of South Florida, Inc. (HCSF) for a period of two years, as recommended by the HCSF Nominating Committee.

Pursuant to Florida Statues 408.033, the members of the council shall be appointed in an equitable manner by the County commission having jurisdiction in the respective district. In accordance with the Statue, the HCSF Nominating Committee has submitted the applications of Ms. Terrell and Mr. Collazo as qualified candidates for appointment and reappointment to the Board of Directors of the HCSF.

Attached for your information and review is a copy of the application and resume of Ms. Evelyn Terrell and application of Mr. Alberto Collazo.

BP/sj

Attachments



April 5, 2022

Miami-Dade County Board of County Commissioners (BCC) Clerk of the Board 111 NW 1st Street Suite 17-202 Miami, FL 33128

Re: Request for appointment to the HCSF Board of Directors

David Saltman, LCSW Chair

Ann-Lynn Denker, PHD, ARNP Vice Chair

Ela Alarcon-Cabrera Treasurer

Amadeo H. Cabral MD, MBA, CHCQM Immediate Past-Chair

Linda Carmona-Sanchez

Eneida O. Roldan, MD, MPH, MBA

Olveen Carrasquillo, MD, MPH

Nicole A. Marriott, MBA
President & CEO

Dear Miami-Dade County BCC:

The Health Council of South Florida Inc. (HCSF) is pleased to request the appointment of Ms. Evelyn Terrell, OTD, MHSA, OTR/L, to the Board of Directors in the category of Provider. The appointment for Ms. Terrell is for a two-year term.

Ms. Terrell is the Director of Telehealth and Special Projects at Nicklaus Children's Hospital. The HCSF's Nominating Committee convened to review applications, in accordance with Council's Bylaws, and unanimously recommended the appointment of Ms. Terrell to the Council's Board. A bio accompanies the application form, for nomination to serve on the Local Health Council District XI, Miami-Dade County.

If possible, we respectfully request that this application be added to the Board of County Commissioners agenda for review and appointment at the next County Commission Meeting.

Please feel free to contact me Vanessa Naranjo, Director of Operations, at (305) 592-1452, ext. 110 should you need any additional information.

Sincerely,

Nicole A. Marnott, MBA

President & CEO

Health Council of South Florida, Inc.

Equal Opportunity Employer



BOARD OF DIRECTORS CANDIDATE APPLICATION TO SERVE ON THE LOCAL HEALTH COUNCIL DISTRICT XI, MONROE COUNTY

	I, OTD, MHSA, OTR/L		
BUSINESS ADDRESS 3	100 SW 62 Avenue	TE	L <u>305-666-6511</u>
	(Street)		
!	<u> √liami, Fl 33155</u>	FAX	Χ
	(City, State Zip Code)		
RESIDENCE ADDRESS _		TEL	305-814-1973
	(Street)	-	A V
-		F	AX
	(City, State Zip Code)	140	NUE DUONE 205 205 0247
	<u>elyn.terrell@nicklaushealt</u>	h.org MOE	BILE PHONE <u>305-205-8247</u>
SEX <u>F</u> (M/F)			DLDER? N (Y/N)
RACE White		ETHNICITY _	Hispanic
SEAT APPLYING FOR :	PURCHASER P	rovider <u>√</u>	CONSUMER
EMPLOYER Nicklaus	Children's Hospital		
			censed occupational therapist
	ehealth and Special Proje		
	•		
HAVE YOU EVER BEEN	CONVICTED, PLEAD GUIL	TY OR PLEAD NO	O CONTEST TO A CRIME? (if yes
please explain).			
No			
Please provide a Resum	e or Curriculum Vitae with y	our application	
			, a citizen of the
			uld, if appointed, be willing and able
to discharge the respons	ibilities and functions of a n	nember of the Loc	al Health Council. I declare that I do
	oard, agency or advisory g	roup created and	/or funded by the Monroe County
Commission.			
9/11/10/11	2010/		11/20/21
CANDIDATE SIGNAT	LIDE		11/30/21
CANDIDATE'S SIGNAT	UKE		DATE

Health Council of South Florida, Inc. 7875 NW 12th Street, Suite 118 – Doral, FL 33126

Phone 305-592-1452 – Fax 305-592-0589 – Web www.healthcouncil.org – Email <u>healthcouncil@healthcouncil.org</u>

Evelyn Terrell, OTD, MHSA, OTR/L

9800 SW 141 Dr, Miami, Fl 33176 305-814-1973 evelynterrell73@gmail.com

EXECUTIVE PROFILE

Accomplished leader with 15 years of progressive hospital administration and operations experience in multiple service lines and programs. Demonstrated success in business development and strategic partnerships.

CORE COMPETENCIES

Talent / culture development	Strategic plan execution	Referral network development
Coaching	Affiliations / partnerships	Sales / marketing strategies
Change management	Financial management	Project management
Market / growth planning	Service / payer contracting	Lean process reengineering

EDUCATION

Doctor of Occupational Therapy (OTD), Rocky Mountain University of Health Professions, Provo, UT,	2013
Post-Professional, Administration and Practice Management – GPA: 4.0	
Master of Science in Health Services Administration (MHSA), Barry University, Miami, FL – GPA: 4.0	2006
Bachelor of Science in Occupational Therapy, Florida international University (FIU), Miami, FL – GPA: 3.7	2000

CERTIFICATIONS AND LICENSURE

State of Florida Occupational Therapist License # OT9600	2000 – 2023
National Board for Certification in Occupational Therapy #1048588	2000 – 2023
Lean 6 Sigma Greenbelt Certification	Expected completion February 2022
Lean/Six Sigma Certification	2008

WORK EXPERIENCE

NICKLAUS CHILDREN'S HOSPITAL, MIAMI, FL Director of Telehealth and Special Projects

February 2020 – Present

- Administrative and financial management of virtual care with oversight of all telehealth service areas in the health system in over 24 specialties; subspecialty & primary care, behavioral health, rehabilitation, other.
- Support 250+ providers in the delivery of virtual care with over 30K+ annual telehealth visits and provide day-to-day clinical operations leadership to virtual urgent care program.
- Deployed a call center and customer support hotlines; over 2,700 calls in 2020.
- Led in numerous federal and foundation proposals and grant submissions to support telehealth programs.
- Direct service line strategy, business development and strategic partnerships; secured agreements with city government, rural health clinics and mental health providers, FQHCs and other community organizations.

Interim Administrative Director, Orthopedic Surgery

April 2019 – February 2020

- Administrative, clinical operations, human resources and financial management of the orthopedic service line, supporting 11 orthopedic physicians and 80+ clinical support staff.
- Collaborated in execution of a long-range strategic plan in a dyad leadership model and outreach marketing strategies resulting in 40K visits, 1,500 surgeries and \$28M service line profitability.

Director, Global Health and Telehealth

October 2017 – March 2019

- Oversaw admissions, patient access, revenue cycle and care coordination for international patients from 100+ countries; over \$25M annual contribution margin.
- Led telehealth services for the health system; launched innovative programs in homes and 60+ schools.
- Secured \$6M in grant and private donor funding to support international and telehealth expansion.

Evelyn Terrell

9800 SW 141 Dr, Miami, Fl 33176 305-205-8247 evelynterrell73@gmail.com

Regional Director, Rehabilitation Services and Telehealth Operations

January 2014 – October 2017

- Leadership and oversight of rehabilitation and telehealth service lines; 180+ providers including APRNs, occupational/physical therapists, speech-language pathologists, audiologists and applied behavior analysts.
- Supervised 2 directors, 12 department managers and 150+ indirect reports.
- Executed the telehealth strategy and operationalized the telehealth center, securing service/payer agreements with strategic partners; 190K/year rehabilitation visits and 103% growth (2011-2016).

Director of Rehabilitation Services

January 2012-December 2013

- Led in ambulatory growth strategy and expansion from 4 to 9 ambulatory care centers in 3 counties.
- Achieved 33% growth in ACC rehabilitation outpatient visits from 105,486 in 2012 to 139,777 in 2014 and 47% growth in Hospital based outpatient visits from 18,700 in 2012 to 27,402 in 2014.
- Achieved top performing outpatient unit hospital wide in-patient satisfaction Q1-Q4 2013.

Manager of Rehabilitation Services

June 2006-December 2011

- Achieved exponential growth in outpatient center rehabilitation services visits; 171% increase (2006-2010).
- Mentored students/therapists in specialty areas, subject matter expert in EMR system implementation.

Occupational Therapist and Clinical Specialist

April 2000-June 2006

- Provided evidence-based care to patients ages birth through 21 years with varying neurological, development, physical and orthopedic diagnoses; assessment, treatment, and caregiver training/coaching.
- Department lead and specialist in clinics and programs including Cranial Remodeling Program, Hand
 Therapy Clinic, Juvenile Rheumatoid Arthritis Clinic, and Spasticity Clinic.

TEACHING EXPERIENCE

TEACHING EXPERIENCE			
Adjunct Professor Nova Southeastern University, Clearwater, FL 2020			
OTD Program, business of practice and management coursework, business plan pro	ojects		
Guest Lecturer University of Miami, Miami, FL, School of Nursing and Health Studies	2020 – 2021		
Guest Lecturer FIU, Miami, FL, Masters in Health Services Administration Program	2017		
Guest Lecturer Nova Southeastern University, Davie, FL	2010, 2011, 2015, 2017		
Masters in Occupational Therapy (OT) Program			
Guest Lecturer FIU, Miami, FL, Masters in OT Program	2007 – 2010, 2015		
Adjunct Professor FIU, Miami, FL, Masters in OT Program, leadership and management	coursework 2007		

PUBLICATIONS

Terrell, E.A., Aftab, S., Babitz, A., Butler, L., Hernandez, N.G., Hornik, B., Lee, K., Perez, J., Sotolongo, E., & Thomas, J. The Evolution of Telehealth From Pre-COVID-19 Pandemic Through a Hybrid Virtual Care Delivery Model: A Pediatric Hospital's Journey. *International Journal of Telerehabilitation*, in press

Terrell, E.A., Bopp, A., Neville, K., Scala, D., & Zebley, K. Telerehabilitation Policy Report: Interprofessional Policy Principles and Priorities. *International Journal of Telerehabilitation*, in press

American Telemedicine Association (2021). Telerehabilitation: Interprofessional Policy Principles and Priorities

Richmond, T., Peterson, C., Cason, J., Billings, M., Terrell, E. A., Lee, A. C. W., Towey, M., Parmanto, B., Saptano, A., Cohn, E. R., & Brennan, D. (2017). American Telemedicine Association's Principles for Delivering Telerehabilitation Services. *International Journal of Telerehabilitation*, *9*(2), 63–68

Evelyn Terrell

9800 SW 141 Dr, Miami, Fl 33176 305-205-8247 evelynterrell73@gmail.com

ABSTRACTS / PRESENTATIONS (2014 - 2021)

ABSTRACTS / PRESENTATIONS (2014 – 2021)	
American Case Management Association (ACMA) National Conference Presenter, (scheduled Grapevine, TX) May 1-4, 2022
•	rch 23-25, 2022
,	rch 14-18, 2022
Global Health Conference and Exhibition Presenter, Orlando, FL	•
	November 2021
American Academy of Pediatrics 2021 Virtual National Conference & Exhibition Poster	October 2021
7 th National Telehealth Summit, Conference Chairperson and Presenter, Miami, FL	October 2021
HIMSS Global Health Conference and Exhibition Presenter, Las Vegas, NV	August 2021
ACMA National Conference Presenter, Orlando, FL	June 2021
6 th National Telehealth Summit Virtual Conference Presenter	January 2021
Florida Occupational Therapy Association Virtual Conference Presenter	2020
Children's Hospital Association Annual Leadership Virtual Conference Poster Presenter	2020
American College of Healthcare Executives (ACHE) South Florida Chapter Education Virtual Event Presenter	2020
Healthcare Revolution Conference Panel Presenter, Orlando, FL	2018
Region 7 South Occupational Therapy Legislative Forum Presenter, Davie, FL	2018
US Cooperative for International Patient Programs Conference Panel Presenter, Cleveland, OH	2018
ACHE West Florida Chapter Education Event Panel Presenter, Fort Myers, FL	2018
Florida Telehealth Summit Panel Presenter, Safety Harbor, FL	2017
Massachusetts Health & Hospital Association Pediatric Case Management Conference Keynote Speaker, Burlington, MA	2017
Pediatric Nursing Conference Poster Presenter, Miami, FL	2017
American Telemedicine Association (ATA) Conference & Expo, Moderator and Webinar Presenter, Orlando, FL	2017
Florida Telehealth Advisory Council Presenter, Orlando, FL	2017
Florida Sterling Conference Presenter, Orlando, FL	2016
Nursing Consortium of South Florida Presenter, Miami, FL	2016
Florida Hospital Association Rehabilitation Roundtable Presenter, Orlando, FL	2016
Florida Telehealth Summit Poster Presenter, Safety Harbor, FL	2016
ATA Conference & Expo, Pediatric Colloquium Panel Presenter, Los Angeles, CA	2015
Florida Occupational Therapy Association Conference Presenter, Orlando, FL	2015
Region 7 South Occupational Therapy Legislative Forum Presenter, Davie, FL	2015
Florida Occupational Therapy Association Conference Presenter, Ft Myers, FL	2014
Telehealth Cornerstone Conference Presenter, Tallahassee, FL	2014
VOLUNTEER ACTIVITIES	
Florida Occupational Therapy Assoc, Early Intervention/School Systems Special Interest Section Co-Chair	2021–
The Children's Trust Volunteer	2021–
Herbert A. Ammons Middle School Parent Teacher Student Association Board, Treasurer	2021-
American Telemedicine Association Tele-Rehabilitation Special Interest Group Chair	2020–
Boys Scouts of America Parent Volunteer	2016 –2021
American Telemedicine Association Tele-Rehabilitation Special Interest Group Vice-Chair	2018 – 2020
American Telemedicine Association Conference Peer Reviewer and ePoster Reviewer	2014 – 2017

Evelyn Terrell

9800 SW 141 Dr, Miami, Fl 33176 305-814-1973 evelynterrell73@gmail.com

American Occupational Therapy Association Licensure Portability Ad Hoc Committee Town of Miami Lakes Just Run Program, Lead Coordinator for Nicklaus Children's Hospital Town of Miami Lakes Bike Rodeo & Safety Day, Lead Coordinator for Nicklaus Children's Hos Everglades Bicycle Club, Education Chair National Multiple Sclerosis Society, Annual MS 150 Bicycle Tour Participant and Fundraise Cherish Adoptive Families of Miami Support Group Guest Lecturer	2004 – 2007
MEMBERSHIPS / AFFILIATIONS	
American College of Healthcare Executives	2021–
Greater Miami Chamber of Commerce (GMCC), Healthcare Committee	2021–
US Collaborative for International Patient Programs, International Telemedicine	2020-
American Telemedicine Association	2013-
Southeast Telehealth Resource Center	2013-
Rocky Mountain University of Health Professions Alumni Association	2013-
Florida Occupational Therapy Association	2000–
FIU Alumni Association	2000-
American Occupational Therapy Association	1997–
GMCC, International Business and Consular Trade Committee	2017 – 2019
Barry University Chapter Upsilon Phi Delta Society	2006 – 2008
Medical Group Management Association, Student Representative for Barry University	2005 – 2006
Sigma Omega Zeta, FIU College of Health Sciences Honor Society Treasurer	1998 – 1999
FIU Student Occupational Therapy Association	1997 – 1999
Phi Theta Kappa Community College Honor Society	1994 – 1995
AWARDS / HONORS	
American College of Healthcare Executives Leaders Conference Scholarship recipient	2021
American College of Medical Practice Executives Scholarship recipient	2006
R.A. Ritter Foundation Scholarship Fund recipient 2005, Ja	anuary and May 2006

LANGUAGES

Spanish, native and bilingual proficiency



Board of Directors Candidate Questionnaire

Candidate Name:	Evelyn Terrell, OTD, MHSA, OTR/L
Phone:	305-205-8247
Email:	evelyn.terrell@nicklaushealth.org

Please provide answers to the following questions.

1. What interests you about the Health Council of South Florida?

What interests me about the Health Council of South Florida (HCSF) is your vision to drive integration, collaboration and engagement, to improve the health and wellness of residents in the communities we serve. I see HCSF as trusted partner in our community and value your service in data sharing, measurement, evaluation and quality improvement for community benefit. I also appreciate your work in facilitating collaboration, advocacy and partnerships among key community stakeholders, building capacity and driving positive change.

2. What skills, connections, resources, and expertise do have to offer and are willing to use on behalf of the Health Council of South Florida?

I am an accomplished leader with over 15 years of progressive hospital administration and operations experience leading multiple service lines and programs, and have been a licensed occupational therapist since April 2000. I have a strong track- record in past clinical, leadership and operating roles, in profit and loss management and clinical programming. I currently serve as Director of Telehealth and Special Projects at Nicklaus Children's Hospital, where I provide leadership in telehealth strategy, partnerships and operations, in the delivery of virtual care services across the organization. I have led telehealth services at Nicklaus Children's since 2014, and was a key stakeholder in supporting providers in successfully scaling telehealth services during the COVID-19 pandemic. In 2020, providers delivered over 31K virtual visits, a 7,000% increase over prior year.

During my tenure at Nicklaus Children's, I have held various leadership roles including Director of Rehabilitation, Director of Global Health and Administrative Director of Orthopedic Surgery. I hold a Bachelor of Science in Occupational Therapy degree, a Master of Science in Health Services Administration, and Doctor in Occupational Therapy (OTD) degree, with a concentration in administration and practice management. I enjoy mentoring students and currently serve as Adjunct Professor at Nova Southeastern University, teaching business and management coursework, including strategic planning and business plan development. I am involved in national and local volunteer activities, which include Chair for the American Telemedicine Association (ATA) Telerehabilitation Special Interest Group (SIG); Member of the ATA Tele-Mental Health SIG Controlled Substances Subcommittee; Co-Chair for the Florida Occupational Therapy Association Early Intervention/School Systems Special Interest Section; and Treasurer for a Parent Teacher Student Association (PTSA).

I am a thought leader and interact with community leaders, policymakers and key stakeholders, for knowledge transfer, to bring awareness to pediatric healthcare issues and develop relationships, with the aim of enhancing access to multidisciplinary pediatric care for unserved children and families. I have been invited to present at numerous local and national conferences, serving as conference chairperson, keynote and podium speaker, and poster presenter at over 30 national and international conferences. I have led in various quality

improvement projects and served as Principal Investigator (PI) or co-PI. I am currently leading in secondary analysis of data to study health outcomes and translational clinical efforts in virtual care. These initiatives have supported telehealth innovation and have paved the way for future research projects and scientific discovery in telehealth. I have collaborated with local and national colleagues in peer-reviewed journal publications focused on telerehabilitation policy and early intervention, which are in press and will be published December 2021.

3. Have you had any experience in serving on non-for-profit boards and, if so, what has that experience taught you?

I have worked for a not-for-profit organization, Nicklaus Children's Hospital, for nearly 30 years. My experience serving on a non-profit board has been limited to Treasurer for my child's school PTSA Board. As Treasurer, I have fiduciary responsibilities which include budgeting, financial and accounting operations, implementing financial controls, maintaining accounting records, fundraising, grants management, filing IRS federal taxes, and am the authorized custodian of the funds of the association. I enjoy offering my time, skills and expertise to non-profits and volunteer driven organizations, to give back to the community. My current job responsibilities at Nicklaus include grant management. I have been an instrumental stakeholder in securing several non-research grants and contracts, serving as operational lead or PI. I have led in development of effective workflows, outcome measures, and established strong ties with community organizations and partners. In 2015, I secured a contract with Early Steps for tele-rehabilitation consultative services. Early Steps is Florida's early intervention system program serving children age birth to 36 months, who have or are at risk of developmental disabilities or delays. The telehealth program focused on offering telehealth consultations by rehabilitation services professionals for underserved children and families residing in underserved and rural areas of Miami and the Florida Keys.

In 2017, I was also instrumental in securing a \$1-million annual contract from the Florida Department of Health (DOH) to provide basic nursing telehealth supported services to over 75,000 students in 62 Miami Dade County Public Schools, the 4th largest school district in the country. The program has received funding from DOH through the 2020-2021 academic year and is well positioned for continued funding and sustainability. I served as PI for this grant from 2017 to April 2019. In 2020, I was part of a team that secured a \$300,000 award from the Florida Blue Foundation over a three-year period, and launched a telehealth nursing intervention program to improve the transition to home care for patients being discharged from the neonatal intensive care unit (NICU). In 2021, I have contributed to securing several other small grants and private donor sponsorships to support other programs including telehealth mental health services. These grant supported programs have laid the groundwork for telehealth expansion and future research at NCHS.

I have extensive experience in data management and analysis, needs assessment, community health services planning, program evaluation, grants management, performance and quality improvement, and building community strategic partnerships. My academic training, clinical background, operations track record of success, as well as my passion for public health, make me an ideal candidate to serve on the HCSF Board of Directors. It would be a great honor to serve on the HCSF Board of Directors and have a greater impact to improve the quality of life of residents in our community, improving health equity and promotion, and reducing disparities in access to care.

4. What expectations do you have from the management of organizations on whose boards you serve?

An expectation I would have from the management of the organization is to provide an orientation to new Board of Director members and board initiatives for historical perspective including HCSF goals, priorities, challenges and opportunities. I would welcome any educational opportunities and resources that may be facilitated by the management of the organization, and will ensure the success of the Board of Directors as a

whole, and enable individual board members to have the greatest impact on the community. I would appreciate having access to any databases, reports, needs assessments and other important documents available to HCSF, which will assist the Board of Directors during strategic planning discussions. Additionally, an expectation from the management is to set clear roles and responsibilities for board members, to optimize their engagement, effectiveness and success. Finally, I would be excited to build strong working relationships and partnerships with the management team and other Board of Director members to help advance the HCSF vision and mission.

5. What challenges do you anticipate having in being able to fulfill your board commitments?

Understanding that board commitments require significant time and effort, it will be key to manage my time to effectively provide leadership and fulfill my obligations of service. I will mitigate those challenges through effective calendar management to ensure active participation in board meetings and activities.

6. What are your personal aspirations that could be enhanced by service on our Board?

I am confident that my participation on the Board will support me in pursuit of career growth as a healthcare executive and taking on new leadership challenges for community benefit. I am passionate about increasing access to specialized healthcare services via telehealth for underserved children and promoting health equity. Through Board service, I hope to become an even stronger and effective advocate on this and other important issues affecting residents in our community. I am a member of the American College of Healthcare Executives (ACHE) and take advantage of outstanding professional development and networking opportunities. A professional goal I have set is to become a Fellow candidate by August 2022 for FACHE designation. ACHE and Board service supports my lifelong continuous learning and professional development journey, to continue building executive presence and grow as a transformational leader.

7. Please mark the skills and/or interest you bring to our board:

For Board Use

٧	Accounting	٧	Membership Growth	٧	Grant Writing
٧	Human Resources	٧	Fundraising	٧	Nonprofit Experience
٧	Administration	٧	Outreach/Advocacy	٧	Law/Legal Issues
٧	Community Service	٧	Leadership Development	٧	Medical/Healthcare
	Policy Development		Real Estate	٧	Strategic Planning
٧	Program Evaluation	٧	Public Relations	٧	Education/Instruction

Applicant has met with the following board members or staff:			
Date application has been reviewed by Board of Advisors:			
Action taken:			

improvement projects and served as Principal Investigator (PI) or co-PI. I am currently leading in secondary analysis of data to study health outcomes and translational clinical efforts in virtual care. These initiatives have supported telehealth innovation and have paved the way for future research projects and scientific discovery in telehealth. I have collaborated with local and national colleagues in peer-reviewed journal publications focused on telerehabilitation policy and early intervention, which are in press and will be published December 2021.

3. Have you had any experience in serving on non-for-profit boards and, if so, what has that experience taught you?

I have worked for a not-for-profit organization, Nicklaus Children's Hospital, for nearly 30 years. My experience serving on a non-profit board has been limited to Treasurer for my child's school PTSA Board. As Treasurer, I have fiduciary responsibilities which include budgeting, financial and accounting operations, implementing financial controls, maintaining accounting records, fundraising, grants management, filing IRS federal taxes, and am the authorized custodian of the funds of the association. I enjoy offering my time, skills and expertise to non-profits and volunteer driven organizations, to give back to the community. My current job responsibilities at Nicklaus include grant management. I have been an instrumental stakeholder in securing several non-research grants and contracts, serving as operational lead or PI. I have led in development of effective workflows, outcome measures, and established strong ties with community organizations and partners. In 2015, I secured a contract with Early Steps for tele-rehabilitation consultative services. Early Steps is Florida's early intervention system program serving children age birth to 36 months, who have or are at risk of developmental disabilities or delays. The telehealth program focused on offering telehealth consultations by rehabilitation services professionals for underserved children and families residing in underserved and rural areas of Miami and the Florida Keys.

In 2017, I was also instrumental in securing a \$1-million annual contract from the Florida Department of Health (DOH) to provide basic nursing telehealth supported services to over 75,000 students in 62 Miami Dade County Public Schools, the 4th largest school district in the country. The program has received funding from DOH through the 2020-2021 academic year and is well positioned for continued funding and sustainability. I served as PI for this grant from 2017 to April 2019. In 2020, I was part of a team that secured a \$300,000 award from the Florida Blue Foundation over a three-year period, and launched a telehealth nursing intervention program to improve the transition to home care for patients being discharged from the neonatal intensive care unit (NICU). In 2021, I have contributed to securing several other small grants and private donor sponsorships to support other programs including telehealth mental health services. These grant supported programs have laid the groundwork for telehealth expansion and future research at NCHS.

I have extensive experience in data management and analysis, needs assessment, community health services planning, program evaluation, grants management, performance and quality improvement, and building community strategic partnerships. My academic training, clinical background, operations track record of success, as well as my passion for public health, make me an ideal candidate to serve on the HCSF Board of Directors. It would be a great honor to serve on the HCSF Board of Directors and have a greater impact to improve the quality of life of residents in our community, improving health equity and promotion, and reducing disparities in access to care.

4. What expectations do you have from the management of organizations on whose boards you serve?

An expectation I would have from the management of the organization is to provide an orientation to new Board of Director members and board initiatives for historical perspective including HCSF goals, priorities, challenges and opportunities. I would welcome any educational opportunities and resources that may be facilitated by the management of the organization, and will ensure the success of the Board of Directors as a



April 5, 2022

Miami-Dade County Board of County Commissioners (BCC) Clerk of the Board 111 NW 1st Street Suite 17-202 Miami, FL 33128

Re: Request for appointment to the HCSF Board of Directors

David Saltman, LCSW Chair

Ann-Lynn Denker, PHD, ARNP Vice Chair

Ela Alarcon-Cabrera Treasurer

Amadeo H. Cabral MD, MBA, CHCQM Immediate Past-Chair

Linda Carmona-Sanchez

Eneida O. Roldan, MD, MPH, MBA

Olveen Carrasquillo, MD, MPH

Nicole A. Marriott, MBA President & CEO

Dear Miami-Dade County BCC:

The Health Council of South Florida Inc. (HCSF) is pleased to request the appointment of Mr. Albert Collazo, to the Board of Directors in the category of Consumer. The appointment for Mr. Collazo is for a two-year term.

Mr. Collazo previously served as a member of the Board of the HCSF and is now eligible to rejoin, as per the HCSF Bylaws. The HCSF's Nominating Committee convened to review applications, in accordance with HCSF's Bylaws, and unanimously recommended the appointment of Mr. Collazo to the Board. A bio accompanies the application form, for nomination to serve on the Local Health Council District XI, Miami-Dade County.

If possible, we respectfully request that this application be added to the Board of County Commissioners agenda for review and appointment at the next County Commission Meeting.

Please feel free to contact me Vanessa Naranjo, Director of Operations, at (305) 592-1452, ext. 110 should you need any additional information.

Sincerely,

Nicole A. Marriott, MBA

President & CEO

Health Council of South Florida, Inc.

Equal Opportunity Employer



BOARD OF DIRECTORS CANDIDATE APPLICATION TO SERVE ON THE LOCAL HEALTH COUNCIL **DISTRICT XI, MIAMI DADE COUNTY**

Note: Please provide a Resume or Curriculus	n Vitae with your application
NAME Albert Collazo	
	7 20- 02-10
RESIDENCE ADDRESS 18809 SW 80	O COURT TEL 305.297.9043
(Street)	
Cottentsay, TLS	3167 FAX
(City, State Zip Code)	
E-MAIL ADDRESS CLOCKTOKEMAQ LASINA!	COM MOBILE PHONE 35. 297.904
Mr. Milliamana III	
EMPLOYER TO THE WATER LICE	
BUSINESS ADDRESS 18809 SW 80	COURT TEL 305.297.90 UB
(Street)	150
Cottend At It so	FAX
(City, State Zip Code)	() Complete
NATURE OF BUSINESS/PROFESSION	STONEY CONSCIATO
TITLE Clenon Principal	<u> </u>
	<u></u>
SEAT APPLYING FOR: PURCHASERPROVIDERC	Onsumer Consumer (60+)
HAVE YOU EVER BEEN CONVICTED, PLEAD GUILTY OR PLE	AD NO CONTEST TO A CRIME? (if yes please
explain).	
$\gamma \sim$	
DEMOGRAPHIC INFORMATION	
Your response to the following questions are optional and not r	equired. All demographic information provided will
be kept strictly confidential and used only for internal purposes of	of improving representation of diverse populations.
SEX (M/F)	AGE 60 OR OLDER? $\gamma \sim (\gamma/N)$
	Hereille
RACE White	ETHNICITY COSCUL
ATTESTATION	
I, (candidate's name)	La citizen of the United States, and
a duly qualified elector of Miami-Dade Sounty, would, if a	ppointed, be willing and able to discharge the
responsibilities and functions of a member of the Local Health Co	
agency or advisory group created and/or funded by the Monroe	County Commission.
1	
CANDIDATE'S SIGNATURE	DATE



Board of Directors Candidate Questionnaire

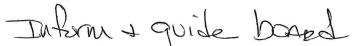
Candidate Name:

Phone:

Email:	albertph 2 may Lom
ина да виску фонология на наибности потого прогости пред поставляющего	Please provide answers to the following questions.
1. What in the second of the s	menity Impact, Integrated Astataic Healthounity. Community—wide Roscine Proposins, Amin's MATTERS, Hareth Access, agrity 1
Counci	skills, connections, resources, and expertise do have to offer and are willing to use on behalf of the Health in of South Florida? MMChity Hashaships, Hardhare landaship, Calledy Hose Historica C background

3.	Have you had any experience in serving on non-for-profit boards and, if so, what has that experience taught you?
	HOSF, Florida State Hispanic Chumber of Commea, 14th Chuma Advities Center,
	Commer, 1th Chuna Astrolies Center
	notional Rente Rices Coulition

4. What expectations do you have from the management of organizations on whose boards you serve?



5. What challenges do you anticipate having in being able to fulfill your board commitments?

not many, understand Regunament & Commitment

			nt could be enhanced by service of hip, Centinued New HILLARE	n our Board? Knowledge akores		
	1					
7. Please mark the skills and/or interest you bring to our board:						
	Accounting		Membership Growth	Grant Writing		
	Human Resources		Fundraising	Nonprofit Experience		
	Administration	7	Outreach/Advocacy	Law/Legal Issues		
	Community Service	7	Leadership Development	Medical/Healthcare		
	Policy Development		Real Estate	Strategic Planning		
	Program Evaluation	_	Public Relations	Education/Instruction		
	1 rogium Evaluation		1 42.00			
	-1					
For Boa	ard Use					
		1				
Applicant has met with the following board members or staff:						
Date application has been reviewed by Board of Advisors:						

Action taken: