

# Memorandum



**Date:** June 1, 2022

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners

Agenda Item No. 2(B)(11)

**From:** Daniella Levine Cava  
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava".

**Subject:** Miami International Airport (MIA) Retroactive Financial Relief Report – Final Relief Report

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## Executive Summary

The final report summarizes the total dollar amount of the short-term financial relief provided by Miami-Dade County to concessionaires at Miami International Airport (MIA) for a period of 22 months, from March 1, 2020 to December 31, 2021, which totals \$243,243,738. This financial relief helped MIA’s concessionaires sustain their businesses during the “coronavirus disease 2019” (COVID-19) pandemic which had an unforeseen impact in the demand for domestic and international travel in 2020 and most of 2021. The economic impacts of flight cancellations, reduced flight schedules and travel restrictions jolted the aviation industry causing a precipitous drop in revenues for airlines worldwide and for tenants providing services to airports including MIA’s concessionaires. Today, because of the financial relief provided by the County to MIA’s concession stores, approximately 87 percent of stores have reopened for business and are keeping their workers gainfully employed. More specifically, approximately 93 percent of concession stores have reopened in the North Terminal, 76 percent in the Central Terminal, and 88 percent in the South Terminal. Overall, the remaining 13 percent of concession stores that have not opened are in the process of being renovated or new concepts are being planned as the old concepts are no longer profitable.

## Final Relief Report

At the April 7, 2020 Board of County Commissioners (Board) meeting, Board members adopted Resolution No. R-332-20 as amended, approving a Retroactive Financial Relief Plan (Relief Plan) for airlines, concessionaires, car rental companies, cargo handlers, general aeronautical service permittees, fixed-base operators, and any other tenant providing services at MIA including the aeronautical business operators at the General Aviation Airports (GAA) due to the economic impacts of the COVID-19 pandemic. This Relief Plan, which went into effect on April 18, 2020, complies with the guidelines published by the Federal Aviation Administration (FAA).

The Relief Plan, which was set to expire on August 31, 2020, was approved by Board members with an initial term of three months and a one-time three-month extension subject to monthly reviews. Because business revenues and passenger traffic flows continued to remain below pre-pandemic levels throughout MIA, Board members extended the term of the Relief Plan for certain business partners five separate times. Each extension waives the Minimum Annual Guarantee (MAG) and/or rent on a month-to-month basis subject to monthly reviews. The first extension approved at the July 21, 2020 Board meeting via Resolution No. R-749-20, granted an extension from September 1, 2020 to December 31, 2020 for 62 concessionaires and the only fixed-based operator at MIA required to pay a MAG, Signature Flight Support. The second extension approved at the December 15, 2020 Board meeting via Resolution No. R-1254-20,

granted an extension from January 1, 2021 to April 30, 2021 for the same business partners included in the first extension in addition to Goodwill Industries of South Florida, Inc. The third extension approved at the April 20, 2021 Board meeting per Resolution No. R-379-21, granted an extension from May 1, 2021 to July 31, 2021 for the same business partners except for Signature Flight Support, whose fixed-based operations have fully recovered. The fourth extension approved at the July 20, 2021 Board meeting via Resolution No. R-753-21, granted an extension from August 1, 2021 to September 30, 2021 for the same business partners as the third extension, which includes 62 concessionaires and Goodwill Industries of South Florida, Inc. The fifth and final extension was approved at the September 1, 2021 Board meeting, at which time the Board adopted Resolution No. R-848-21 further extending the Relief Plan, from October 1, 2021 to until the Board approved a long-term financial relief plan, or if not approved, two weeks after such non-approval.

By way of the extensions noted above, the County continued to provide MIA’s business partners the financial assistance needed to help sustain their businesses until a long-term relief plan received full Board approval on December 1, 2021. At the December 1<sup>st</sup> meeting, two separate agenda items were endorsed by the Board that provide MIA’s concessionaires with sustained financial relief: one for duty and tax-free concessionaires, and the other for food and beverage, retail, and service concessionaires. Each agenda item consists of an Amendment that revises specific business terms in the existing concessionary agreements and provides certain pricing strategies and contract terms that offer prolonged relief to concessionaires and lessens the financial hardships they experienced as a result of the COVID-19 pandemic. As per the terms of the newly adopted Amendments, the short-term Relief Plan automatically terminates for each concessionaire once each concessionaire executes a Board approved Amendment within 90 days of the effective date of the Amendment unless the Board authorizes additional time for the execution of the Amendment. As such, the Miami-Dade Aviation Department (MDAD) was tasked with presenting each concessionaire with a Board approved Amendment for execution and has finished the process of executing Amendments with those concessionaires that desire to obtain long-term financial relief. Those concessionaires that opted not to sign an Amendment will continue to abide by the terms and conditions of their existing agreements.

This final report summarizes the total dollar amount of the short-term financial relief offered by the County to MIA’s concessionaires for a period of 22 months, from March 1, 2020 to December 31, 2021, which totals \$243,243,738 as shown on the next page in Table A. This information can also be seen in Attachment 1 as well as in the corresponding detail sheet labeled Attachment 1(A). Both attachments are enclosed.

**Table A.**

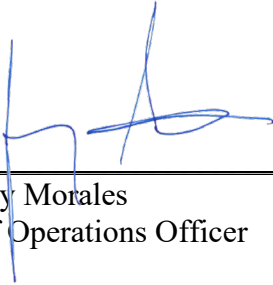
<b>MIA’s Business Partners</b>	<b>Total Dollar Amount of Relief Provided</b>
Passenger Airlines	\$35,290,431
Cargo Airlines	7,567,409
Concessionaires	84,477,874
Other Concessionaires	75,115,350
Rental Car Companies	20,333,808
Cargo Handling Companies	5,874,527
Developers	13,503
General Aeronautical Services Permittees	822,513
Maintenance & Repair Operators	895,779
Fixed-Base Operators	11,165,339
Other Permittees	
a. Homestead GAA	1,200
b. Kendall Tamiami	178,825
c. Others	1,351,180
Goodwill Industries of South Florida	156,000
<b>Total:</b>	<b>\$243,243,738</b>

Attachment 2 (as enclosed) shows that a total of 46 concessionaires have signed Amendments including: (i) one duty and tax-free concessionaire, (ii) 18 food and beverage concessionaires, (iii) 17 retail concessionaires, and (iv) 10 services concessionaires. Five concessionaires opted not to execute an Amendment including: American Express Travel Related Services, Airball Sports II, LLC, Holiday CVS, LLC, Marlins Airport Retail Operator, LLC, and Alclear, LLC. Consequently, effective January 1, 2022, the MAG payment requirement was reinstated, and these concessionaires are now required to pay the greater of MAG and/or rent or the percent of gross revenue set forth in their respective existing agreements. Additionally, the original contract expiration dates remained effective according to the existing agreement terms, the security deposit requirements have not been waived, nor have refunds been issued for marketing fees paid the Aviation Department for the time period March 1, 2021 to December 31, 2021.

This short-term relief offered by the County throughout the 22-month period was supplemental to any federal aid (e.g., loans, loan guarantees, grants, paycheck protection program, employee retention credits, payroll tax deferrals, etc.) our business partners may have been eligible for through the CARES Act, the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 and the American Rescue Plan Act of 2021.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days.

Should you have any questions or require additional information, please contact Ralph Cutié, Director, Miami-Dade Aviation Department at 305-876-7066.



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Jimmy Morales  
Chief Operations Officer

- C: Geri Bonzon-Keenan, County Attorney  
Gerald Sanchez, First Assistant County Attorney  
Jess McCarty, Executive Assistant County Attorney  
Office of the Mayor Senior Staff  
Ralph Cutié, Director, Miami-Dade Aviation Department  
Basia Pruna, Director, Clerk of the Board  
Yinka Majekodunmi, CPA, Commission Auditor  
Jennifer Moon, Chief, Office of Policy and Budgetary Affairs  
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department  
**Summary of Relief Offered for the period March 2020 through December 2021**  
 (Amounts shown are for twenty-two months)  
 Attachment 1 - Summary

Company	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Total Relief Provided	Total Relief Declined	Adjusted Concession Fee Billed	Total Companies Offered Relief	Companies That Accepted Relief	Companies That Declined Relief
Airlines	\$ 35,959,930	\$ 35,290,431	-	\$ -	-	\$ 35,290,431	\$ 603,449	-	42	34	6
Terminal	8,989,684	7,567,409	-	-	-	7,567,409	6,975	-	10	5	1
Cargo	-	-	-	-	-	-	-	-	-	-	-
Concessionaires	84,477,874	-	-	-	-	84,477,874	-	30,100,974	11	11	-
Concessions	79,996,415	-	-	84,477,874	-	75,115,350	3,573,590	30,140,998	47	37	2
Other	20,333,808	-	-	-	75,115,350	20,333,808	-	6,004,526	15	15	-
Car Rental	5,874,527	-	-	-	20,333,808	5,874,527	-	-	7	7	-
Cargo Handling Companies	644,062	-	5,874,527	-	-	13,503	261,758	-	4	2	1
Developer (Development Leases) *	965,675	-	13,503	-	-	822,513	143,162	-	5	3	2
General Aeronautical Services Permit (GASP)	1,909,686	-	822,513	-	-	895,779	50,589	-	5	3	1
Maintenance & Repair Operators (MRO)	12,185,334	-	685,339	-	10,500,000	11,165,339	252,706	275,229	7	4	1
Fixed Based Operators	-	-	-	-	-	-	-	-	-	-	-
Other - Permittees	-	-	-	-	-	-	-	-	-	-	-
General Aviation Airport - Homestead	16,551	-	1,200	-	-	1,200	14,187	-	3	1	1
General Aviation Airport - Opa Locka **	6,013	-	-	-	-	-	6,013	-	1	-	1
General Aviation Airport - Kendall Tamiami	293,166	-	178,825	-	-	178,825	66,679	-	7	4	1
Other	5,620,997	-	1,351,180	-	-	1,351,180	874,343	-	94	23	29
Goodwill	156,000	-	-	-	156,000	156,000	-	-	1	1	-
<b>Totals</b>	<b>\$ 257,429,722</b>	<b>\$ 42,857,840</b>	<b>\$ 9,802,866</b>	<b>\$ 84,477,874</b>	<b>\$ 106,105,158</b>	<b>\$ 243,243,738</b>	<b>\$ 5,853,451</b>	<b>\$ 66,521,727</b>	<b>259</b>	<b>150</b>	<b>46</b>

Note:

- (1) Amount of relief offered to our partners
  - (2) Amount of rent deferral accepted by our airline partners
  - (3) Amount of rent deferral accepted by all non airline partners
  - (4) MAG payments, rent and other related fees for duty-free stores and any other concession operator contracted to pay MAG monthly payments as well as monthly rent that was waived
  - (5) MAG payments and other related fees for all other concessionaires, car rentals and operators with such MAG payment that was waived
  - (6) Amount of relief accepted by our partners
  - (7) Amount of relief declined by our partners
  - (8) Amount of adjusted percentage fee billed
  - (9) Number of companies relief was offered to
  - (10) Number of companies that accepted the relief
  - (11) Number of companies that declined the relief
- \* Excludes developmental leases that are not aeronautical in nature (ie. AVE)  
 \*\* Excludes leases that are not aeronautical in nature (ie. Amazon)

Miami-Dade Aviation Department  
 Detail of Relief Offered, by Company for the period March 2020 through December 2021  
 (Amounts shown are for twenty-two months)  
 Attachment 1(A) - Detail

Company	Total Co.	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Adjusted Concession Fee Billed	Total Relief Provided	Total Relief Declined	Companies Accepting Relief	Companies Declining Relief
<b>Airlines - Terminal</b>											
ABC Aerolineas S.A. de CV dba Interjet		37,549	37,549					37,549	-	1	
Aerolineas Argentinas		103,811	103,811					103,811	-	1	
Aerovias de Mexico SA de CV		42,845	42,845					42,845	-	1	
Air Canada		173,446	173,446					173,446	-	1	
Air Europa Lineas Aereas SA		14,749	14,749					14,749	-	1	
Air France		129,176	129,176					129,176	-	1	
Air Italy SPA		19,380									
Alitalia-Societa' Aerea Italiana SPA		103,526	103,526					103,526	-	1	
American Airlines Inc		26,234,747	26,234,747					26,234,747	-	1	
Aruba Airlines International LLC		40,563	40,563					40,563	-	1	
Atlas Air Inc		266,119							266,119		1
Avianca - Aerovias Nacionales de Colombia SA		557,959	557,959					557,959	-	1	
Bahamasair Holdings Ltd		102,006	102,006					102,006	-	1	
Boliviana de Aviacion		25,793	25,793					25,793	-	1	
British Airways		176,700	176,700					176,700	-	1	
Caribbean Airlines Limited CO		84,123	84,123					84,123	-	1	
Cayman Airways Ltd		46,669									
Concesionaria Vuela Compania de Aviacion SAPI de C		19,523	19,523					19,523	-	1	
COPA Airlines		96,259	96,259					96,259	-	1	
Delta Air Lines Inc		1,772,023	1,772,023					1,772,023	-	1	
El Al Israel Airlines		265,896	265,896					265,896	-	1	
Envoy Air Inc		49,452	49,452					49,452	-	1	
Frontier Airlines		22,182							22,182		1
GOL Linhas Aereas S.A. Inc.		11,400	11,400					11,400	-	1	
IBC Airways Inc		471,650	471,650					471,650	-	1	
Iberia LAE SA Operadora		71,963	71,963					71,963	-	1	
KLM Royal Dutch Airlines		26,410	26,410					26,410	-	1	
LATAM Airlines Group SA		2,687,874	2,687,874					2,687,874	-	1	
LOT Polish Airlines Joint Stock Company		14,963	14,963					14,963	-	1	
Lufthansa Airlines		200,490	200,490					200,490	-	1	
Miami Air International Inc		254,656							254,656		1
Public Joint Stock Company - Aeroflot - Russian Air		39,116							39,116		1
Qatar Airways		60,848	60,848					60,848	-	1	
Swift Air LLC		16,031	16,031					16,031	-	1	
Surinam Airways		144,432	144,432					144,432	-	1	
TACA - Grupo TACA		189,193	189,193					189,193	-	1	
Transportes Aereos Portugueses SA aka TAP Portugal		10,545	10,545					10,545	-	1	
Turkish Airlines		514,924	514,924					514,924	-	1	
United Airlines, Inc		758,483	758,483					758,483	-	1	
ViajeHoy LLC dba Havana Air		11,471							11,471		1
Virgin Atlantic Airways Ltd		81,083	81,083					81,083	-	1	
WestJet, an Alberta Partnership		9,904							9,904		1
	<b>42</b>	<b>35,959,930</b>	<b>35,290,431</b>					<b>35,290,431</b>	<b>603,449</b>	<b>34</b>	<b>6</b>



Company	Total Co.	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Adjusted Concession Fee Billed	Total Relief Provided	Total Relief Declined	Companies Accepting Relief	Companies Declining Relief
<b>Airlines - Cargo</b>											
Z1 AIR, LLC		37,701	-								
ABX Air		163,547	-								
Centurion Air Cargo		2,246,050	2,246,050					2,246,050		1	
DHL Aero Expresso		1,137,082									
Federal Express Corporation		1,043,447	1,043,447					1,043,447		1	
LAN Cargo S.A.		83,622	83,622					83,622		1	
Sky Lease I, Inc.		76,970									
Tampa Cargo S.A. fka Tampa Airlines		2,350,573	2,350,573					2,350,573		1	
Western Global Airlines LLC		6,975									
United Parcel Service		1,843,717	1,843,717					1,843,717		1	
	<b>10</b>	<b>8,989,684</b>	<b>7,567,409</b>					<b>7,567,409</b>		<b>5</b>	<b>1</b>
<b>Concessionaires</b>											
Airball Sports II LLC		173,516			173,516		181,749	173,516		1	
Airport Subway II LLC		42,671			42,671			42,671		1	
Alclear LLC		122,439			122,439		1,348,028	122,439		1	
Areas USA, Inc. - 003022/005275		6,092,610			6,092,610		2,194,692	6,092,610		1	
Concessions Miami LLC		4,729,259			4,729,259		2,061,555	4,729,259		1	
Duty Free Americas Miami, LLC		61,038,910			61,038,910		14,585,864	61,038,910		1	
Dade County Federal Credit Union (Rent plus transaction fee)		3,135			3,135		17,113	3,135		1	
Marlins Airport Retail Operator LLC		34,137			34,137		34,137	34,137		1	
Miami Airport Concession LLC		9,359,145			9,359,145		5,868,705	9,359,145		1	
Smiarie Carte Inc		689,570			689,570		1,405,348	689,570		1	
URW Airports, LLC		2,192,482			2,192,482		2,434,412	2,192,482		1	
	<b>11</b>	<b>84,477,874</b>			<b>84,477,874</b>		<b>30,100,974</b>	<b>84,477,874</b>		<b>11</b>	<b>0</b>
<b>Concessionaires</b>											
27 Entrepreneurs Miami International Airport LLC		281,250			281,250		7,487	281,250		1	
305 PIZZA AT MIA LLC		343,317			343,317		685,057	343,317		1	
Air Sun JV - #5355 #4842		303,025			303,025		362,214	303,025		1	
AMS of South Florida SGH JV ( Hudson Group)		547,646			547,646		182,825	547,646		1	
AMS-TEI Miami Joint Venture		6,332,869			6,332,869		1,816,522	6,332,869		1	
ATM OPS INC DBA BITSTOP		22,000			22,000		35	22,000		1	
BFC Airport Stores LLC		298,881			298,881		127,923	298,881		1	
Bonjos Nouveau Inc. - 003173/003174		1,294,392					237,355		1,294,392		1
Brookstone Stores Inc		310,250			310,250		275,408	310,250		1	
Brookstone Stores Inc - 011261 (Replace Lease 000283)		222,717			222,717		4,410	222,717		1	
Carrie Concessions Inc		312,107			312,107		310,133	312,107		1	
Chef Creole Airport LLC		192,075			192,075		64,851	192,075		1	
Chefs of the Caribbean LLC		301,639			301,639		4,469	301,639		1	
Communitel Inc - 002231/003759		199,100			199,100		201,007	199,100		1	
Cuban Crafters MIA LLC		142,316			142,316		148,567	142,316		1	
Duty Free Americas Beauty, LLC		3,112,088			3,112,088		48,426	3,112,088		1	
Exactia LLC		535,632			535,632		160,001	535,632		1	
FCG of FL Inc Orig as Faber MIA LLC		2,551,173			2,551,173		1,229,027	2,551,173		1	
Fig & Ferniel at MIA, LLC		689,013			689,013		161,467	689,013		1	
Global Concessions Inc		11,453,017			11,453,017		6,850,482	11,453,017		1	
Half Moon Empanadas at MIA LLC		216,874			216,874		380,022	216,874		1	
Holiday CVS, LLC (CVS #10731-01)		430,028			430,028		309,083	430,028		1	
Host International Inc - 000197/005812		13,741,876			13,741,876		5,280,697	13,741,876		1	
Icebox Cafe at MIA LLC		530,545			530,545		387,365	530,545		1	
InMotion Entertainment Group LLC		209,953			209,953		105,244	209,953		1	
Lenny Limited dba ICE Currency Services USA - 004192/010449		4,600,473			4,600,473		439,744	4,600,473		1	
Master ConcessionAir LLC		1,219,649			1,219,649		34,693	1,219,649		1	
Miami Concepts LLC		518,280			518,280		294,491	518,280		1	
MST Foods and Services Inc. - 011182/011297		91,667			91,667		14,231	91,667		1	
Newslink of South Florida LLC		11,844,888			11,844,888		2,259,536	11,844,888		1	
NewZoom LLC dba ZoomSystems		435,863					1,615				
Perry Ellis Menswear LLC		147,233			147,233		121,220	147,233		1	
Safe Wrap of Florida, JV, LLC		6,999,564			6,999,564		1,777,868	6,999,564		1	
Taxco Sterling Company Inc		475,503			475,503		207,848	475,503		1	
WDFG North America LLC. - 007913		3,970,398			3,970,398		2,168,598	3,970,398		1	
	<b>35</b>	<b>74,877,301</b>			<b>73,147,046</b>		<b>26,629,941</b>	<b>73,147,046</b>		<b>33</b>	<b>1</b>

Company	Total Co.	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Adjusted Concession Fee Billed	Total Relief Provided	Total Relief Declined	Companies Accepting Relief	Companies Declining Relief
<b>Other Concessionaires</b>											
AC Holdings Inc dba CNNI Airport Network		275,000			275,000		131,905	275,000	-	1	
American Airlines Federal Credit Union		397,274			-		3,602	-	-		
American Express Travel Related Services Company I		2,279,198			-		2,174,036	-	2,279,198		1
American Shuttle Inc		467,738					11,425	-	-		
Electronic Media Systems Inc (WIFI)		1,008,333			1,008,333		530,475	1,008,333	-	1	
Hilton Miami Airport		1,320					-	-	-		
IMCMV MIA Airport, LLC		682,770			682,770		658,914	682,770	-	1	
Pfeiffer & Marin Holdings LLC dba Comfort Suites Mii		1,320					-	-	-		
Resorts World Omni LLC		1,320					-	-	-		
Robert Abraham Shoesline		2,200			2,200		700	2,200	-	1	
Sherry Frontenac Resort Inc dba Sherry Frontenac H		1,320					-	-	-		
Travelers Partners LLC dba Days Inn Miami Airport		1,320					-	-	-		
	<b>12</b>	<b>5,119,114</b>			<b>1,968,303</b>		<b>3,511,057</b>	<b>1,968,303</b>	<b>2,279,198</b>	<b>4</b>	<b>1</b>
<b>Car Rental</b>											
Advantage Opco LLC dba Advantage Rent A Car		315,388			315,388		20,555	315,388	-	1	
Alamo Rental (US) Inc.		5,594,966			5,594,966		1,014,461	5,594,966	-	1	
Avis Rent A Car System LLC		1,709,279			1,709,279		522,446	1,709,279	-	1	
Budget Rent A Car System Inc.		1,591,235			1,591,235		585,741	1,591,235	-	1	
DTG Operations, Inc. db/a Thrifty Rent A Car		963,433			963,433		318,159	963,433	-	1	
DTG Operations, Inc. db/a Dollar Rent A Car		1,471,204			1,471,204		387,007	1,471,204	-	1	
Enterprise Leasing Company		1,124,669			1,124,669		752,786	1,124,669	-	1	
E-Z Rent-A-Car Inc.		268,117			268,117		18,675	268,117	-	1	
National Rental (US), Inc.		983,991			983,991		341,500	983,991	-	1	
P&P Family Auto Rental Corp		87,970			87,970		35,588	87,970	-	1	
Payless Rental System, Inc.		122,326			122,326		19,625	122,326	-	1	
Roam Rental Car of Miami LLC dba ACE Rent a Car		120,681			120,681		133,614	120,681	-	1	
Royal Rent-A-Car Systems of Florida		72,395			72,395		24,596	72,395	-	1	
Sixt Rent A Car LLC		2,598,537			2,598,537		772,883	2,598,537	-	1	
The Hertz Corporation		3,309,616			3,309,616		1,056,690	3,309,616	-	1	
	<b>15</b>	<b>20,333,808</b>			<b>20,333,808</b>		<b>6,004,526</b>	<b>20,333,808</b>	<b>-</b>	<b>15</b>	<b>0</b>
<b>Cargo Handling Companies</b>											
Alliance Ground International LLC		905,868						905,868	-	1	
Cargo Force Inc		332,321						332,321	-	1	
National Airport Services Inc		193,122						193,122	-	1	
Sirairair, LLC		988,282						988,282	-	1	
Swissport Cargo Services LP		524,581						524,581	-	1	
Tri-Star Airport Handling Services Company		489,608						489,608	-	1	
Worldwide Flight Services Inc		2,430,745						2,430,745	-	1	
	<b>7</b>	<b>5,874,527</b>						<b>5,874,527</b>	<b>-</b>	<b>7</b>	<b>0</b>
<b>Developer (Development Leases)</b>											
AMB Codina MIA Cargo Center LLC		368,801						-	-		1
AA Acquisitions LLC - Opa Locka		261,758						-	261,758		
International Flight Center - TMB Lot 46 LLC - Tamiami		8,285						8,285	-	1	
International Flight Center - TMB Lot 48 LLC - Tamiami		5,217						5,217	-	1	
	<b>4</b>	<b>644,062</b>						<b>13,503</b>	<b>261,758</b>	<b>2</b>	<b>1</b>
<b>General Aeronautical Services Permit (GASP)</b>											
American Sales and Mgmt Org LLC		105,723						105,723	-	1	
G2 Secure Staff LLC		1,926						-	1,926		1
Swissport USA Inc		519,582						519,582	-	1	
Triangle Services of Florida Inc		141,236						-	141,236		1
Ultra Aviation Services		197,208						197,208	-	1	
	<b>5</b>	<b>965,675</b>						<b>822,513</b>	<b>143,162</b>	<b>3</b>	<b>2</b>



Company	Total Co.	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Adjusted Concession Fee Billed	Total Relief Provided	Total Relief Declined	Companies Accepting Relief	Companies Declining Relief	
<b>Maintenance &amp; Repair Operators (MRO)</b>												
AAR Aircraft Services, Inc.		689,887		689,887				689,887	-	1		
Aero Tech Miami, Inc.		80,478		80,478				80,478	-	1		
Commercial Jet Inc		963,318		-				-	-	1		
F&E Aircraft Maintenance		115,415		115,415				115,415	-	1		
Jet Aircraft Maintenance Inc		50,589		-				-	50,589	3	1	
	5	1,909,686		895,779				895,779	50,589	3	1	
<b>Fixed Based Operators</b>												
Signature Flight Support		10,759,842		259,842		10,500,000	275,229	10,759,842	-	1		
BF&E Inc dba Homestead Executive Jet Center - Homestead		41,118		41,118				41,118	-	1		
Roberts Air South - Homestead		30,836		30,836				30,836	-	1		
Atlantic Aviation - Opa Locka LLC		563,385		-				-	252,706		1	
Turnberry Airport Holdings LLC co Turnberry Assoc - Opa Locka		252,706		-				-	-			
International Flight Center Inc - Tamiami		203,904		-				-	-			
Reliance Aviation - Miami LLC - Tamiami		333,544		333,544				333,544	-	1		
	7	12,185,334		665,339		10,500,000	275,229	11,165,339	252,706	4	1	
<b>Other Permittees</b>												
<b>General Aviation Airport - Homestead</b>												
Air Wave Tours LLC dba Paramotor Instructor		1,200		1,200				1,200	-	1		
Unusual Attitudes Inc dba Miami Gliders		1,164		-				-	14,187		1	
Skydive Mia Inc		14,187		-				-	14,187	1	1	
	3	16,551		1,200				1,200	14,187	1	1	
<b>General Aviation Airport - Opa Locka</b>												
Biscayne Capital LLC		6,013		-				-	6,013	0	1	
	1	6,013		-				-	6,013	0	1	
<b>General Aviation Airport - Kendall Tamiami</b>												
Advance Real Estate Holding LLC		29,663		-				-	-			
Air Sal Inc		70,618		70,618				70,618	-	1		
CR Aviation Inc		38,394		38,394				38,394	-	1		
Peninsula Avionics Inc		45,262		45,262				45,262	-	1		
Silver Express Co Inc		24,550		24,550				24,550	-	1		
Tamiami Air Inc		66,679		-				-	66,679		1	
Wings Over Miami Museum Inc		18,000		-				-	-			
	7	293,166		178,825				178,825	66,679	4	1	
<b>Other</b>												
AI-Flex Exterminators Inc		140,208		-				-	140,208		1	
Miami Dade Public Works Department		342,565		-				-	-			
The Termite Doctor LLC		60,466		-				-	60,466		1	
US GSA		352,231		-				-	-			
Everglades Pipe Lines Co		28,427		-				-	-			
KAPP Industries Inc		10,431		10,431				10,431	-	1		
Fato LLC		10,231		-				-	-			
Harris Corporation		4,671		-				-	-			
Value Logistics, Corporation		14,477		-				-	14,477		1	
Waronker & Rosen Inc		7,531		7,531				7,531	-	1		
Miami Dade Community College		112,008		-				-	112,008		1	
Miami Dade Fire Department		64,468		-				-	-			
Miami Dade Corrections and Rehabilitation		172,346		-				-	-			
24/7 Customs Inc		1,403		-				-	-			
Aeronautical Radio Inc		22,832		-				-	-			
Aerotrust Holdings LLC dba AeroTrust		216,212		216,212				216,212	-	1		
Airborne Maintenance and Engineering Services Inc		1,444		-				-	1,444		1	
Airbus Service Co Inc		346,883		-				-	-			
Aircraft Technical Professionals Inc		1,235		-				-	1,235		1	
Airline Type Ratings International, LLC		1,644		-				-	-			
All Distributors Inc		1,188		-				-	-			
Alliance Aviation Inc		18,392		18,392				18,392	-	1		
Allied Aviation Fueling of Miami, Inc.		7,970		-				-	7,970		1	
Archer Western - De Moya Joint Venture		34,567		-				-	-			
Aviation Main Services Inc		56,054		-				-	56,054		1	
Aviation Maintenance Training Inc		15,683		-				-	-			
B & G Instruments Inc		14,606		-				-	14,606		1	
Baker Audio Inc		1,342		-				-	1,342		1	
Brinks Inc		23,116		23,116				23,116	-	1		
Carnival Cruise Lines, A Div of Carnival Corp		57,143		57,143				57,143	-	1		
Carotec Int US Inc		51,561		-				-	-			

Company	Total Co.	Total Relief Offered	Airline Rent Deferred	All Other Rent Deferred	Concession MAG Waived	Other Concession MAG Waived	Adjusted Concession Fee Billed	Total Relief Provided	Total Relief Declined	Companies Accepting Relief	Companies Declining Relief
CBRE Inc		35,334		35,334				35,334	-	1	
Central Florida Equipment Rentals Inc		7,150		-				-	-		
Clark Alvarado Insurance Agency, Inc.		11,327		-				-	11,327		1
Cuban Pilots Association		36,565		-				-	-		
Dade GSE Inc		46,544		46,544				46,544	-	1	
Direct Airline Services Inc		10,901		-				-	10,901		1
Direct Flowers Distributors, Inc dba Nature's Flow		178,946		-				-	178,946		1
East Coast Tank Sealing Inc		14,387		-				-	14,387		1
EasyScripts LLC		19,800		-				-	-		
El Dorado Furniture Corp		69,356		69,356				69,356	-	1	
Embry-Riddle Aeronautical University		30,438		-				-	30,438		1
Export Americas Corp		13,205		-				-	13,205		1
Federal Aviation Administration		10,762		-				-	10,762		1
Federal Bureau of Investigation		125,846		-				-	-		
FJ Turbine Power Inc		77,074		-				-	-		
Flight Tech Worldwide Corp		4,472		4,472				4,472	-	1	
Florida Power and Light Co		77,912		-				-	-		
General Asphalt Company Inc		6,518		-				-	6,518		1
Global Crossing Airlines LLC		16,247		16,247				16,247	-	1	
Global Security Associates LLC		8,978		-				-	-		
Ideimia Identity & Security USA, LLC		21,518		21,518				21,518	-	1	
Immaculate Flight LLC		1,605		-				-	-		
International Bonded Couriers		43,313		-				-	43,313		1
International Trade Brokers and Forwarders Co		9,004		-				-	-		
Jetstream International LLC		3,486		-				-	-		
Jet Air Venezuela Corporation		8,534		-				-	-		
JL Welding Inc		8,063		-				-	8,063		1
Logistica Group, Inc.		7,687		-				-	-		
Masdeu Five Corp dba General Patrol Services		14,464		14,464				14,464	-	1	
Maximus Global Services, LLC		9,690		9,690				9,690	-	1	
McDonald & McDonald PA		5,957		-				-	5,957		1
Neptune Trading LLC		19,457		-				-	19,457		1
Norwegian Cruise Line		9,785		-				-	-		
Ocean Drive Limousines Inc So Fla		14,400		14,400				14,400	-	1	
Pan Am Intl Flight Academy		607,415		607,415				607,415	-	1	
Pivotal Utility Holdings Inc dba Florida City Gas		8,493		-				-	-		
Puerto Rico Air Management Services dba PRAMS AIR		2,185		2,185				2,185	-	1	
Quality Container Terminal Inc.		18,987		-				-	-		
Regional Elite Airline Service		29,165		-				-	-		
Republic Airways Holdings Inc dba Republic Airline		3,560		-				-	-		
Royal Caribbean Cruises Ltd		10,450		-				-	10,450		1
Seast Pacific, LLC		3,490		-				-	-		
SER Jobs for Progress Inc		17,078		17,078				17,078	-	1	
Skycrew Aviation, Inc., dba iStepPrep		11,588		11,588				11,588	-	1	
Smiths Detection Inc		44,698		-				-	44,698		1
STS Services Inc dba STS AeroStaff Service		4,915		4,915				4,915	-	1	
Sunset Pharmacy Discount dba La Colonia Pharmacy		10,560		-				-	10,560		1
Sunshine Gasoline Distributors Inc		6,890		-				-	-		
Swissport SA Fuel Services LLC		45,609		45,609				45,609	-	1	
The International Air Cargo Association		7,367		-				-	-		
Trans-Caribbean Air Export & Import Inc		9,766		-				-	-		
Trans-Caribbean Cargo Corp		21,625		-				-	-		
Turbine Engine Center Inc		69,000		-				-	-		
Turbopower LLC		78,000		78,000				78,000	-	1	
Tursair Fueling Inc		6,716		-				-	6,716		1
Ultimate Aircraft Appearance (Georgia) LLC		4,059		-				-	-		
Urban League of Palm Beach County, Inc.		7,097		-				-	7,097		1
US Department of Homeland Security		1,211,064		-				-	-		
US Dept of State		150,937		-				-	-		
US Security Associates, Inc.		6,745		-				-	-		
World BASC Organization, Inc.		19,541		19,541				19,541	-	1	
World Freight Company Investment Inc		28,062		-				-	28,062		1
Xtreme Aviation, LLC.		3,680		-				-	3,680		1
	94	5,620,997		1,351,180				1,351,180	874,343	23	29
<b>Other</b>											
Goodwill		156,000		-				156,000	-	1	
	1	156,000		-				156,000	-	1	0
<b>Totals</b>	259	257,429,722	42,857,840	9,802,866	84,477,874	106,105,157	66,521,726	243,243,738	5,853,450	150	46



## ATTACHMENT 2

### Food & Beverage Concession Agreements

Name of Concessionaire	Concession Product(s)	Concessions Amendment Executed
1. 27 Entrepreneurs Miami International Airport LLC	Quick Service /Snack Walkaway	Yes
2. 305 Pizza at MIA LLC	Quick Service /Snack Walkaway	Yes
3. Areas USA, Inc.	Quick Service /Snack Walkaway/Casual Dining/Bar/Coffee - Cafe	Yes
4. Airport Subway II LLC	National Branded Concept/Alcohol/Bar/Wine	Yes
5. Bongos Cuban Cafe Miami Inc dba Estefan Kitchen	Quick Service /Snack Walkaway/Bar/Coffee - Cafe	Yes
6. Carrie Concessions Inc	Quick Service /Snack Walkaway	Yes
7. Chef Creole Airport LLC	Quick Service /Casual Dining	Yes
8. Chefs of the Caribbean LLC	Quick Service /Snack Walkaway	Yes
9. Concessions Miami LLC	Quick Service /Snack Walkaway/Casual Dining/Bar	Yes
10. Fig & Fennel at Mia, LLC	Quick Service /Snack Walkaway	Yes
11. Global Concessions Inc	Quick Service /Snack Walkaway/Casual Dining/Bar/Coffee - Cafe	Yes
12. Half Moon Empanadas at MIA LLC	Quick Service /Snack Walkaway	Yes
13. Host International Inc	Quick Service /Snack Walkaway/Casual Dining/Bar/Coffee - Cafe	Yes
14. Host International Inc	Quick Service /Snack Walkaway/Casual Dining/Bar/Coffee - Cafe	Yes
15. Icebox Cafe at MIA LLC	Quick Service /Snack Walkaway	Yes
16. JSF Airport Concessions	Quick Service /Quick Serve Branded/ Alcoholic Beverages	Yes
17. Master Concession Air LLC	Quick Service /Casual Dining/Bar	Yes
18. American Express Travel Related Services (Centurion Lounge)	Casual Dining/Bar	No
19. Margaritaville/Viena - IMCMV	Quick Service /Casual Dining/Bar/Bar	Yes

## ATTACHMENT 2

### Retail Concession Agreements

Name of Concessionaire	Concession Product(s)	Concessions Amendment Executed
1. Air Sun JV	Specialty Retail	Yes
2. Airball Sports II LLC	Specialty Retail	No
3. AMS of South Florida SGH JV	Specialty Retail	Yes
4. AMS-TEI Miami Joint Venture	Specialty/ Newsstand Retail	Yes
5. Areas USA, Inc.	Specialty Retail	Yes
6. BFC Airport Stores LLC	Specialty Retail	Yes
7. Brookstone Stores Inc	Specialty Retail	Yes
8. Cuban Crafters MIA LLC	Specialty Retail	Yes
9. Duty Free Americas Beauty, LLC	Specialty Retail	Yes
10. FCG of FL Inc Optg as Faber MIA LLC	Jewelry/Electronics/Coffee-Café/Specialty Retail	Yes
11. Holiday CVS, LLC	Snacks/ Electronics/Newsstand/ Travel Essentials/Specialty Retail	No
12. InMotion Entertainment Group LLC	Electronics	Yes
13. Marlins Airport Retail Operator LLC	Specialty Retail	No
14. Miami Concepts LLC	Snacks/Newsstand-Travel Essentials	Yes
15. Newslink of South Florida LLC	Coffee/ Café, Snacks/ Electronics/ Jewelry/ Newsstand / Travel Essentials/ Specialty Retail	Yes
16. Perry Ellis Menswear LLC	Specialty Retail	Yes
17. Taxco Sterling Company Inc	Jewelry	Yes
18. URW Airports, LLC	Coffee-Café/Snacks/ Electronics/Jewelry/ Newsstand-Travel Essentials/Specialty Retail	Yes
19. WDFG North America LLC	Specialty/ Newsstand Retail	Yes
20. WDFG North America LLC	Specialty/ Newsstand Retail	Yes



## ATTACHMENT 2

### Service Concession Agreements

<b>Name of Concessionaire</b>	<b>Concession Product(s)</b>	<b>Concessions Amendment Executed</b>
1. Alclear LLC	Services	No
2. AC Holdings (CNN) – Assigned to Travel Content LLC dba Reach TV effective May 1, 2021	Services	Yes, executed by Travel Content LLC dba Reach TV
3. Communitel Inc (ATMs)	Services	Yes
4. Communitel Inc (Baggage Claim)	Services	Yes
5. Lenlyn Limited dba ICE Currency Services USA	Services	Yes
6. Lenlyn Limited dba ICE Currency Services USA	Services	Yes
7. Miami Airport Concession LLC	Services	Yes
8. Safe Wrap of Florida JV, LLC	Services	Yes
9. Smarte Carte Inc	Services	Yes
10. Exactta LLC	Services	Yes
11. Wi-Fi Services - Boingo/EMS	Services	Yes

### Duty and Tax-Free Concession Agreements

<b>Name of Concessionaire</b>	<b>Concession Product(s)</b>	<b>Concessions Amendment Executed</b>
1. Duty Free Americas Miami LLC	Specialty	Yes