

# MEMORANDUM

Agenda Item No. 9(A)(1)

**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** July 7, 2022

**FROM:** Geri Bonzon-Keenan  
County Attorney

**SUBJECT:** Resolution approving the Peace and Prosperity Plan for Fiscal Year 2022-2023 ("Year 3 Plan") in the amount of \$3,643,277.00; allocating to the Year 3 Plan: (1) \$1,268,277.00 from FTX Arena naming rights revenues in the Antiviolence and Prosperity Initiatives Trust Fund ("Trust Fund"); (2) \$1,200,000.00 of carryover trust fund monies from prior years; (3) \$475,000.00 from the Parks Foundation; (4) \$100,000.00 from the Juvenile Services Trust Fund; (5) \$500,000.00 in 2023 Community Development Block Grant Funds; and (6) \$100,000.00 in carryover FTX Foundation grant funds; authorizing the County Mayor to expend all such allocated funds in accordance with the Year 3 Plan; authorizing the County Mayor to select a fiscal agent to administer the Safe in the 305 Grants Program for Fiscal Year 2022-2023 and to negotiate, enter into, and enforce all provisions of an agreement with said fiscal agent in an amount not to exceed \$75,000.00 in accordance with and as set forth in the plan; and authorizing the County Mayor to apply for, receive, expend and execute grant agreements for the receipt of additional grant funds for the plan under certain circumstances

The accompanying resolution was prepared by the Community Action and Human Services Department and placed on the agenda at the request of Prime Sponsor Commissioner Keon Hardemon.




Geri Bonzon-Keenan  
County Attorney

GBK/gh

**Date:** July 7, 2022

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners

**From:** Danielle Levine Cava   
Mayor

**Subject:** Resolution Approving the Peace and Prosperity Plan for Fiscal Years 2022-2023 ("Year 3 Plan"), and Allocating \$1,268,277.00 from the Antiviolence and Prosperity Initiatives Trust Fund ("Trust Fund"), \$1,200,000.00 of unused Trust Fund monies from prior years, \$475,000.00 from the Parks Foundation, \$100,000.00 from the Juvenile Services Trust Fund, and \$500,000.00 in 2023 Community Development Block Grant Funds in Accordance with the Plan set forth in Exhibit A; Authorizing County Mayor or County Mayor's designee to: (a) select a fiscal agent to administer the Safe in the 305 Grants Program and to negotiate, execute and enforce an agreement between Miami-Dade County and said fiscal agent for \$75,000.00, and (b) apply for, receive, expend and execute grants under certain circumstances and to approve and execute certain grant agreements under certain circumstances

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## Executive Summary

Public safety was the top priority for the more than 26,000 residents who responded to the Thrive305 survey, the largest public engagement initiative in Miami-Dade County government's history. In response to residents' concerns and a simultaneous uptick in gun violence, the Miami-Dade County Peace & Prosperity Plan ("the Plan") was adopted with unanimous support from the Board of County Commissioners ("Board"). Though an annual Plan, the County has committed more than \$90 million of investments, through the proceeds from the renaming of the Miami-Dade County-owned sports and entertainment arena, over nineteen years to strengthen the County's community violence prevention and intervention infrastructure to reduce violence, promote safety, and create thriving neighborhoods. Since the implementation of The Peace and Prosperity Plan for FY 2020-21 and 2021-22 ("Years 1 & 2 Plan"), our County has experienced a 19% decrease in gun-related homicides, engaged more at-risk youth in new and expanded transformational and positive programming, and is actively engaging with other municipalities across the United States to help eradicate the gun violence epidemic that is plaguing communities, neighborhoods, and families through the Community Violence Intervention model.

This report illustrates the funding allocation for The Peace & Prosperity Plan for FY2022-23 (the "Year 3 Plan") and provides programmatic updates and highlights of Years 1 & 2 Plan initiatives.

## Recommendation

It is recommended that the Board of County Commissioners ("Board") approve the Peace and Prosperity Plan for FY2022-23 (the "Year 3 Plan"), attached as Exhibit A, which continues to deploy funding received from the FTX naming rights agreement along with additional funding sources, to address the underlying causes of gun violence and poverty in Miami-Dade County. The Year 3 Plan sets forth a funding and programming strategy consisting of anti-violence initiatives that focus on engagement and employment of our at-risk youth and community-level safety investments.

It is further recommended that the County Mayor or Mayor’s designee be delegated the authority to select a fiscal agent for the County to administer the grant funds for the Safe in the 305 Grants Program for FY2022- 23, and to negotiate, execute and enforce an agreement between the County and said fiscal agent.

It is further recommended that this Board delegate the authority to the County Mayor or County Mayor’s designee to apply for, receive, expend and execute grant agreements and amendments thereto and enforce all provisions contained therein for additional grant funds for the Year 3 Plan provided that: (1) the amount of funds awarded is not greater than \$1,000,000.00; (2) any matching funds required by the grant are approved and allocated in the then-current fiscal year County budget; (3) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources; and (4) the granting entity does not require Board approval.

### **Scope**

This item will have countywide impact.

### **Fiscal Impact/Funding Source**

The total fiscal impact from approving the Year 3 Plan is \$3,643,277.00. Funding for the Year 3 Plan is derived: (1) 70 percent from the County Mayor’s office, equaling \$1,268,277.00 and Commission District 5 funds in the Anti-Gun Violence and Prosperity Initiatives Trust Fund (“Trust Fund”) funded with naming rights payments received from the FTX Arena naming rights agreement, as directed by the Board through Resolution No. R-238-21; (2) \$1,200,000.00 in anticipated carryover Trust Fund monies; (3) \$475,000.00 from the Parks Foundation; (4) \$100,000.00 from the Juvenile Services Trust Fund; (5) \$500,000.00 in 2023 Community Development Block Grant funds; and (6) \$100,000 in carryover FTX Foundation grant funding.

### **Delegation of Authority**

The County Mayor or County Mayor’s designee is delegated the authority to:

- (1) Expend all funds approved herein consistent with the Year 3 Plan.
- (2) Expend carryover Trust Fund dollars as set forth herein and consistent with the Year 3 Plan.
- (3) Select a fiscal agent, negotiate, execute and enforce an agreement between Miami-Dade County and said fiscal agent for the Safe in the 305 Grants Program for FY2022-22, to not exceed \$75,000.00.
- (4) To apply for, receive, expend and execute grant agreements and enforce and exercise all provisions contained therein for the receipt of additional grant funds for the Year 3 Plan provided that: (1) the amount provided is not greater than \$1,000,000.00; (2) any matching funds required by the grant are approved and allocated in the County’s budget; (3) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources, and (4) the granting entity does not require Board approval.

### **Track Record/Monitor**

Morris Copeland, Chief Community Services Officer, will continue to oversee the implementation of the Year 3 Plan, monitoring and evaluating programs to determine effectiveness and providing quarterly reports to the Board and the public regarding program implementation and the results of the evaluation.

### **Background**

The Peace and Prosperity Plan for FY 2020-21 and 2021-22 (“Years 1 & 2 Plan”), approved unanimously by the Miami-Dade Board of County Commissioners on June 8, 2021, through Resolution No. R -577-21, was crafted in a climate of great urgency to address one of our County’s most pressing crises – a persistent gun violence epidemic exacerbated by the economic and social impacts of the coronavirus 2019 disease (“COVID-19”) pandemic. The rash of gun violence in our county during the spring and summer of 2021 mirrored similar disturbing trends in major cities and counties throughout the country. Miami-Dade County has been unique in its response. In fact, the County was recently awarded a 2022 National Association of Counties Achievement Award in the Criminal Justice and Public Safety Category for its Years 1 & 2 Plan.

The Year 3 Plan remains an evidence-based and best-practice driven strategy to address the underlying causes of gun violence and poverty in Miami-Dade County. The Year 3 Plan continues to address gun violence through strategic prevention, intervention, and reentry, with a focus on the neighborhoods most affected, while tackling the social and economic disparities at the root of gun violence.

Since June 2021, the collective impact of the programs that make up the Years 1 & 2 Plan, and other initiatives, including the Miami-Dade Police Department (MDPD)’s multi-jurisdictional Operation Community Shield (formerly Operation Summer Heat) effort and the County’s Group Violence Intervention (GVI) model has been noticeable. Our evidence-based, youth-focused prevention and intervention programs have allowed hundreds of young people to build brighter futures in their communities by learning new skills and earning competitive wages while staying out of harm’s way. Targeted enforcement efforts through Operation Community Shield have removed over 1,870 firearms from our streets.

Collectively, the County and its many partners are seeing results from their efforts since summer 2021. The County saw 19 percent fewer homicides in calendar year 2021 than in 2020. Forty-five fewer people died because of gunshot wounds in 2021 than in 2020 (see Exhibit B). In Unincorporated Miami-Dade County, July-December 2021 saw 43 percent fewer shootings than were reported over the same six months the prior year. By these measures, our communities are safer now than they were when the Years 1 & 2 Plan was approved in June 2021.

Another contributing factor to the reduction of gun-related violence are the programs and initiatives funded and expanded by the Years 1 & 2 Plan that have served our at-risk youth, providing them paid internship opportunities, character and leadership-building activities, mentorship, and access to individual and family resources. Testimonials and photographs highlighting youth experiences in various programs are attached in Exhibit B. In our quest to build stronger relationships between the most affected communities and local government, the County continues to implement measures to address this crisis by improving collaborative crime solving. Our new Office of Neighborhood Safety (“ONS”) – a product of the Years 1 & 2 Plan – is advancing a vision of public safety for the County that prioritizes prevention, intervention, and reentry at the community level. We will continue to lead with evidence-based programs and policies and advance this work with a commitment to constant evaluation and improvement.

### **2022-2023 Funded Programs**

The Year 3 Plan budget is \$3,643,277 and includes funding from:

- The Anti-Violence and Prosperity Initiatives Trust (“Trust Fund”), also commonly referred to as the FTX Naming Rights funds, is \$1,268,277 (including the District 5 allocation).
- Anticipated carryover in the Trust Fund.
- Planned carryover from other Years 1 & 2 Plan funding sources, specifically, the Juvenile Services Department (JSD) Trust Fund and FTX Foundation.
- Funding from other sources, specifically, Blockchain.com Miami Padel Open donation via the Parks Foundation of Miami-Dade and Public Housing and Community Development (PHCD) funding.

While the Trust Fund allocation for Years 1 and 2 of the Plan (70 percent of the full allocation plus the District 5 allocation) totaled \$7,218,100, only \$1,268,277 in new Trust Fund dollars are allocated to the Administration for the Year 3 Plan. After almost one year of implementation and evaluation, adjustments are needed to ensure maximum impact of program dollars. The Year 3 Plan includes the various funding, department, and programmatic modifications that will ensure our children are best served, in order to prevent violence and build prosperity for themselves, their families, and communities.

### **Fit2Lead: Summer Fellowship Program (“Summer Program”) and Afterschool Enrichment and Internship Program (“Afterschool Program”)**

Year 3 Plan Funding: \$2,562,277

The Miami-Dade County Parks, Recreation and Open Spaces (PROS) Fit2Lead program is an award winning, evidenced-based paid internship program for at-risk youth ages 15-19. Through the Years 1 & 2 Plan, the program expanded to serve more youth with a focus on court-involved youth in paid afterschool and summer activities. To attract and retain the participation of traditionally “hard to serve” youth, the Years 1 & 2 Plan allowed for an increase in the hourly rate from \$9.05 to \$13.88 per hour. Fit2Lead places a strong emphasis on providing diverse experiences that expose youth to various career paths and professional mentors, along with unique experiential learning opportunities. Originally a parks-based program, Fit2Lead has expanded to more than 11 County departments and 10 non-profit organizations, with supportive case management for justice-involved youth, enrichment activities, and character building and leadership development workshops.

The Fit2Lead recruitment strategy includes social media, flyers, and referrals from JSD, Department of Juvenile Justice, Commission Districts, PHCD, Teen Court, community partners, Miami-Dade County Public Schools (MDCPS), Group Violence Intervention (GVI) and others. Additionally, the Fit2Lead program is marketed at neighborhood events, Walking One Stops, and community meetings.

The 2021 Summer Program served 271 youths and the afterschool program is presently serving 440 youths with employment, mentors, and experiential learning. Approximately 25 youths recently accepted summer positions in PROS to lead summer recreation programming, earning \$14.26 per hour.

<b>Commission District</b>	<b>Afterschool Slots Allocated</b>	<b>Slots Filled as of 5/24</b>
1	64.5	<b>56</b>
2	101	<b>102</b>
3	133	<b>92</b>
4	8.5	<b>6</b>
5	10.5	<b>2</b>
6	13	<b>11</b>
7	4.5	<b>4</b>
8	34.5	<b>54</b>
9	90	<b>89</b>
10	6.5	<b>8</b>
11	10.5	<b>10</b>
12	13	<b>4</b>
13	10.5	<b>2</b>
<b>Totals</b>	<b>500</b>	<b>440</b>

As of May 24, 2022, 233 of the existing enrolled youths have expressed interest in the 2022 Summer Program and 195 new applicants are completing the hiring process. For the 2022 Summer Program, Fit2Lead will host a 7-week program and serve approximately 500 youths.

The 2022-2023 Afterschool and 2023 Summer Program slots and funding are allocated by Commission District with methodology first used in the Years 1 & 2 Plan and adopted by the Board on June 8, 2021. This method allocates a percentage of the total budget for each program to each Commission District equal to the proportion of Miami-Dade gun-related homicides reported in that Commission District during calendar year 2021, relative to all other Commission Districts. A breakdown of slots and funding is detailed in Exhibit C. The Afterschool and Summer Program will serve 200 and 500 youths, respectively.

The total allocation for the Year 3 Plan is \$2,562,277 from the following sources:

- \$1,062,277 in Year 3 Trust Fund dollars, including the District 5 allocation of \$40,477.
- \$750,000 in carryover Trust Fund dollars
- \$500,000 in Community Development Block Grant funding to serve youth that reside in Miami-Dade County Community Block Grant eligible communities in summer and afterschool programs
- \$475,000 in Blockchain.com Miami Padel Open dollars via the Parks Foundation
- \$125,000 in carryover from the Years 1 & 2 Plan (MDPD 4 Intelligence Analysts)
- \$100,000 in carryover from the Years 1 & 2 Plan (JSD Trust Fund)
- \$50,000 in carryover from the Years 1 & 2 Plan (Plan evaluation will be funded via FTX Foundation grant)



The past year included challenges that impacted recruitment and retention, further exacerbated by the Delta and Omicron surges of COVID-19. To truly serve the youth that this program is intended to, a multi-pronged, hands-on approach is required. Since late January, several measures to ease the transition from interest to intern, and address retention challenges, were implemented by a collaboration between PROS, JSD and ONS:

- Streamlined Application Process: Transitioned from a multi-step electronic hiring process to a process with fewer requirements. Additionally, a paper application process was developed specifically for Fit2Lead.
- Internal Background Screening: JSD is completing the background screenings for Fit2lead, allowing for time and costs savings.
- In-School Application Assistance: In partnership with MDCPS, PROS and JSD staff work with guidance counselors to provide application assistance during the school day. On-site assistance has been provided at several schools across the County where students have expressed interest but did not complete the application or followed through on the required next steps. Schools included Miami Northwestern, Miami Jackson, Miami Carol City, Miami Central, Miami Southridge, William H. Turner Technical, and Miami Edison High Schools.
- Neighborhood Application and Background Screening Events: PROS and JSD host events in neighborhood parks and invite interested youth and parents to complete the entire hiring process in one visit (within their own community).
- Door-to Door Outreach and Assistance: Using the Walking One Stop model, JSD and PROS staff conduct neighborhood canvassing events to recruit new and assist pre-identified youth with the application process.
- Weekend Wraparound Service Events: Implemented in April, as a direct response to retention-related concerns and challenges, social and support services are offered to youth interns’ parents/guardians and siblings through “pop-up” wraparound service events held in neighborhood parks. In the past three weeks, community events were held at Gwen Cherry Park and J.L. Demps Park with various community and social services providers represented, including South Florida Workforce Investment Board d/b/a CareerSource South Florida, Share Your Heart, Community Action and Human Services Department, Library System issuing cards and tablets, and the Homeless Trust. Services included rent and light bill payment assistance, housing, employment services, library cards and tablets, shelf-stable food, summer camp, and early childhood education resources.

Building on lessons learned, the 2022-2023 Fit2Lead program includes a joint management structure between PROS and JSD. This strategic alignment brings the strengths of both departments together to provide a holistic internship experience for youth interns. Fit2Lead will serve justice-involved, at-risk youth, and youth with disabilities or who are neurodivergent, with a focus on young people living in public housing and communities with high incidence of gun-related violence. JSD social workers will play a pivotal role in facilitating care coordination for youth and members of their household. All youth, regardless of referral source, will complete an evidenced-based assessment, have access to case management and other support services, and be provided with wraparound services that extend to their household, such as rental and utility payment assistance, early childhood education, nutrition assistance, emergency planning and preparation, employment readiness and job search assistance, and mental and physical wellness.

2022- 2023 Fit2Lead Programmatic Offerings Include:

- A robust 7-week 2023 Summer Program serving 500 youths working, on average, 25 hours per week.
- A 30-week 2022-2023 Afterschool Program serving 200 youths working, on average, 10 hours per week;
- Case management, character and leadership development, and experiential learning opportunities.
- Professional mentorship.
- New workshops that include financial education, entrepreneurship, and inter-generational programming.
- Increase in internship host sites representing diverse industry sectors, and
- Hybrid models to allow in-person and work from home flexibility.

**MDPD Turn Around Police Academy (TAP)**

Year 3 Plan Funding: \$106,000

Launched in September 2021, TAP is an intense 11-week program, offering a structured curriculum designed to transform arrested and at-risk youth perspective, encourage community service, and improve their relationship with law enforcement. The primary goal of the TAP Academy is to ensure that participants are provided with the guidance and tools to make positive and effective decisions. The curriculum includes interactive teaching that increases awareness of consequences for at-risk behaviors. TAP lessons, mostly taught by uniformed MDPD police officers, encourage career-oriented thinking, build self-esteem, and discourage at-risk behaviors. The intense interaction with youth is meant to improve positive perceptions of police and establish bonds between law enforcement and the community in target neighborhoods. Participants are between the ages of 13 to 17.

Weekly sessions consist of topics such as:

- Drug/Alcohol Addiction, Gangs & Gun Violence
- Social Media Challenges
- Homicide/Deadly Violence Consequences
- Peer to Peer Perspective Interview
- Family Counseling
- Career Planning/Resumes & Applying for a Job
- Career Success/How to Dress & Mock Interviews
- Environmental Community Project

To date, two cohorts of youth have completed the program. Participants were identified by JSD and recently entered the juvenile justice system with arrests, such as battery, criminal mischief, trespassing, and theft. The program is also open to at-risk juveniles receiving JSD services. In total, 23 youths registered for TAP and 21 youths successfully completed the program.

The TAP program is in the infancy tracking stages. The JSD Quest Case Management System is used to assess service needs, risk to re-offend, and completion of JSD’s Case Management Program. Through the administration of evidence-based tools, assessment results indicate that 41 percent have substance abuse issues, 33 percent have family issues, and 62 percent have mental health issues. As a result, participants



have been linked to community-based organizations that address their service needs. To date, 81 percent have completed their JSD Case Management Program.

Planning for the third TAP Academy cohort in partnership with MDCPS, JSD, and Together for Children is underway, in time for summer.

### **MDPD Youth Outreach Unit (YOU)**

Year 3 Plan Funding: \$75,000

The YOU was established in 2016 and is currently preventing youth gun violence within Northside, South, and Intracoastal Districts by mentoring at-risk youth identified by the Group Violence Intervention team. 18 officers provide mentorship and guidance to at-risk youth living in households that are directly impacted by gun violence, to prevent their involvement in gun-related activity in Liberty City, Brownsville, Northwest Miami-Dade, Goulds, Naranja, and West Perrine. Services include homework assistance, cultural excursions, cooking classes, summer camp, guest speaker series, book clubs, sporting events, and much more. Programming is offered five days per week, and on weekends for excursions. Meals and transportation to and from the program are provided daily.

Funding provides for the expansion of experiential and engagement opportunities with an intentional focus on out-of-school time, including spring and summer breaks.

### **MDPD Youth Athletic and Mentoring Initiative (YAMI)**

Year 3 Plan Funding: \$25,000

YAMI engages youth in an activity-rich environment focusing on pro-social activities such as sporting events and clinics, summer programming, and character-building group workshops. Youth also participate in group discussions about making good choices, the importance of positive peer influence, excelling in school, and setting future goals. MDPD and PROS are collaborating to administer programming.

### **ONS Safe in the 305 Community Grant**

Year 3 Plan Funding: \$75,000

A microgrant program designed to incentivize and encourage community residents, leaders, and organizations to promote peace and prosperity across communities, by funding community-driven actions that make neighborhoods safer. The goals of Safe in the 305 are to activate community participation in creating safer neighborhoods, amplify the voices of residents and community leaders against violence, build capacity in communities, and bridge gaps with neighborhood stakeholders and government to address quality of life issues. Grant awards range from \$500 to \$1,500.

Safe in the 305 is currently funded at \$50,000 and will launch in June 2022 and accept applications from residents, community leaders and advocates, community and faith-based organizations, and grassroots groups to (1) organize efforts to revitalize or beautify neighborhoods, and (2) support community interconnection and engagement through neighborhood projects that address blight.

The Year 3 Plan allocation for FY 2022-23 is \$75,000, all of which are carryover Trust Fund dollars originally allocated to the Peace and Prosperity Plan evaluation (the evaluation will be funded via FTX Foundation grant).

### **MDPD Project Green Light (PGL)**

Year 3 Plan Funding: \$200,000

PGL is a public/private partnership designed to deter, identify, and solve crime through the installation of high-definition cameras that provide video streaming from participating businesses to the Real-Time Crime Center. While funding assistance will be provided to small businesses in communities with high crime, MDPD has developed protocols to allow medium and large retailers to participate in the program without receiving any financial assistance. PGL is expected to launch in late summer 2022. The Year 3 Plan allocation is \$200,000, funded from carryover from the Trust Fund.

### **Independent Evaluation**

Year 3 Plan Funding: \$100,000

The Melissa Institute along with Criminologist Dr. Alex Piquero is completing the independent evaluation of Year 1 of the Peace and Prosperity Plan. Year 1 is defined as June 8, 2021- December 31, 2021, programmatically. The independent evaluation includes a review of programming highlighted in the Years 1 & 2 Plan and other supplemental efforts, including Operation Community Shield. The independent evaluation looks at several indicators including reduction in homicides, reduction in shootings, and recidivism rates among participants of various programs of Years 1 & 2 Plan.

A second independent evaluation will be conducted in Year 3. The results of these evaluations will help guide future investments in programs, initiatives, and tools to curtail violence, specifically gun violence, in our County. The Year 3 Plan allocation is \$100,000, all in carryover funds from Year 2 directly committed by the FTX Foundation, separate and apart from the Trust Fund.

### **The following initiatives are not funded in FY 2022-23 via the Anti-Violence and Prosperity Initiatives Trust:**

#### **Summer Youth Internship Program (SYIP)**

Due to limited Trust Fund dollars in the Year 3 Plan, a Trust Fund allocation for SYIP is not included in the Year 3 Plan. The Administration remains committed to continuing the County’s annual \$1,000,000 General Fund investment, which *may* be included in the FY 2022-23 County Budget Proposal. Through the Trust Fund and the Years 1 & 2 Plan, SYIP received allocations of \$800,000 for summer 2021 and \$700,000 for summer 2022.

The Summer Youth Internship Program, a partnership with the Children’s Trust, Miami-Dade County, Miami-Dade County Public Schools, the South Florida Workforce Investment Board d/b/a CareerSource South Florida, and the Foundation for New Education Initiatives, sponsors student internships annually at a variety of organizations over the course of the summer. Through the Peace & Prosperity Plan, 500 additional slots were added to the program across the County. Summer 2021 internship highlights include:

- 2,819 youths applied, of which 2,338 were enrolled.
- 2,321 students completed the program (99 percent).
- 655 participating companies and 61 participating schools
- 369,507 hours of work completed, and
- 74 students earned Dual Enrollment Credit.

This summer the County has allocated \$1,700,000 allocation to SYIP (including a \$700,000 allocation via the Peace & Prosperity Plan). The collaborative program partners have embarked upon an aggressive outreach and marketing effort to fill 2,700 youth internship slots that is yielding positive results

### **MDPD Intelligence Analysts**

MDPD has filled four positions funded in the current Plan to assist with cyber-crime investigations. Analysts are tasked with monitoring social media for indicators of gun violence and other criminal activity and following these channels to identify potential plans of action. Relevant information is forwarded to officers who can intervene, ideally before a crime occurs.

MDPD has included the four analyst positions in its FY 2022-23 General Fund budget proposal.

### **Public Safety Toolkit**

Currently in development, the Public Safety Toolkit is a centralized guide that provides Miami-Dade County residents with best practices to employ intervention and prevention strategies in their own neighborhoods and across the County, provides accurate and timely information about how to report a crime safely and anonymously; and offers readily accessible resources to help families and neighborhoods in the aftermath of a violent event.

Future printing and promotional costs of the Public Safety Toolkit will be absorbed by CAHSD.

### **New and Expanded Supplemental Initiatives**

Since the adoption of the Years 1 & 2 Plan, the initiatives below have been added or expanded into the County’s portfolio.

#### **Miami-Dade County Hospital-based Violence Intervention Program (HVIP)**

The County’s AVI and GVI program is designed to reduce violence. AVI consists of four primary components: (1) prevention, (2) intervention, (3) suppression, and (4) reentry. The HVIP, a component of AVI/GVI, was launched on December 1, 2021. HVIP is a partnership between Miami-Dade County, Ummah Futures International LLC, and Jackson Health System, which is home to the Ryder Trauma Center (“Ryder”). The HVIP partnership allows for four masters-level social workers and licensed clinical social workers to be stationed at Ryder when victims of gun violence enter the hospital. Social workers will provide a multi-disciplinary approach by working closely with hospital staff, GVI group violence interrupters, and other community-based organizations to address the needs of the victim, family members and others impacted by the incident. Services include assessments, crisis intervention, counseling,

treatment planning, case staffing and relocation, utility, and food assistance. Social workers provide follow-up services to clients within their communities to ensure a continuum of care.

Since launching six months ago, HVIP has afforded those affected by group violence the opportunity to receive continuous lifesaving support, intervention, and care during an extreme time of need. The HVIP Clinical Data Coordinator, housed at Ryder, is the gunshot victim’s first point of contact and upon the client’s consent, service provision begins. To support a continuum of care from the hospital to the community, the Clinical Data Coordinator participates in Walking One Stops, Custom Notifications, weekly clinical staffing with HVIP’s social workers, discharge education meetings with the victim and their loved ones and shooting analyses. Under the care of HVIP’s social workers, 105 clients have received 182 services including seven relocations of clients threatened with victimization and/or revictimization, 21 Fit2Lead placements, 47 mental health assessments and/or service referrals, and assistance with a total of 107 other applications for disability benefits, victim services, rent assistance, basic needs assistance, childcare, Medicaid, summer camps, as well as repairs to homes and automobiles affected by gunfire.

### **White House Community Violence Intervention Collaborative (CVIC)**

Miami-Dade County is one of 16 jurisdictions across the United States participating in the White House Community Violence Intervention Collaborative (CVIC) joined by Atlanta, GA, Austin, TX, Baltimore, MD, Baton Rouge, LA, Chicago, IL, Detroit, MI, Los Angeles, CA, Memphis, TN, Minneapolis-St. Paul, MN, Newark, NJ, Philadelphia, PA, Rapid City, SD, Kings County, WA, St. Louis, MO, and Washington, DC. Organizations leading and supporting the County’s Group Violence Intervention strategy completed a comprehensive assessment and are receiving training and technical assistance in various community violence intervention strategies, including school-based programming, hospital-based violence intervention, and trauma recovery.



Morris Copeland  
Chief Community Services Officer

# **EXHIBIT A** Peace & Prosperity Plan Year 3 (2022-2023)

Program Name	Funding Source	Department Managing Funds	FY 2022-23 Proposed New Budget	FY 2022-23 Proposed Budget W/ Carryover*
Fit2Lead <sup>1</sup>	Anti-Violence and Prosperity Trust	JSD/PROS	1,062,277	1,987,277
Fit2Lead <sup>2</sup>	CDBG	PHCD	500,000	500,000
Fit2Lead <sup>3</sup>	Parks Foundation of Miami-Dade	JSD/PROS	475,000	475,000
Fit2Lead <sup>4</sup>	JSD Trust Fund	JSD	-	100,000
Project Greenlight (PGL) <sup>5</sup>	Anti-Violence and Prosperity Trust	MDPD	-	200,000
MDPD Turn Around Police Academy (TAP)	Anti-Violence and Prosperity Trust	MDPD	106,000	106,000
MDPD Youth Outreach Unit (YOU) <sup>6</sup>	Anti-Violence and Prosperity Trust	MDPD	75,000	75,000
MDPD Youth Athletic and Mentoring Initiative (YAMI)	Anti-Violence and Prosperity Trust	MDPD	25,000	25,000
Safe in the 305 Community Grant <sup>7</sup>	Anti-Violence and Prosperity Trust	CAHSD	-	75,000
Independent Evaluation <sup>8</sup>	FTX Foundation	Non-Departmental	-	100,000
		<b>Anti-Violence Trust Fund Funding:</b>	<b>\$ 1,268,277</b>	<b>\$ 2,468,277</b>
		<b>Total Funding:</b>	<b>\$ 2,243,277</b>	<b>\$ 3,643,277</b>

\*Includes carryover from FY 2021-22 unspent expenditures

## **NOTES:**

1. New Budget Includes \$1,021,800 in Administration Anti-Violence and Prosperity Trust funding and \$40,477 from District 5. Carryover includes \$750,000 from Fit2Lead, \$125,000 from MDPD Intelligence Analysts, and \$50,000 from Anti-Violence and Prosperity Trust funding originally allocated to the Independent Evaluation (Evaluation will be funded via FTX Foundation grant).
2. Funds to serve Fit2Lead youth who live in County CDBG-eligible areas.
3. Donation to the Parks Foundation by the Miami Padel Open to fund Peace and Prosperity Plan programs.
4. Carryover of unspent Fit2Lead funds from the JSD Trust Fund.
5. Carryover of unspent Project Greenlight funds from the Anti-Violence and Prosperity Trust.
6. New Peace and Prosperity Plan Program (not previously funded using Anti-Violence and Prosperity Trust funds).
7. Carryover of \$75,000 unspent Independent Evaluation funds from the Anti-Violence and Prosperity Trust (Evaluation will be funded via FTX Foundation grant).
8. Funding is for a Peace and Prosperity Plan evaluation in Year 3.

CHANGE IN GUN-RELATED HOMICIDES (2020-2021)

		Gun-Related Homicides 2020	Gun-Related Homicides 2021	Change (#)	Change (%)	Rank in 2020	Rank in 2021
District 3	Keon Hardemon	62	53	-9	-15%	1	1
District 2	Jean Monestime	47	29	-18	-38%	2	2
District 1	Oliver G. Gilbert, III	30	26	-4	-13%	4	3
District 9	Kionne L. McGhee	42	21	-21	-50%	3	4
District 8	Danielle Cohen Higgins	16	15	-1	-6%	5	5
District 6	Rebeca Sosa	5	12	7	140%	8	6
District 5	Eileen Higgins	6	7	1	17%	6	7
District 13	Rene Garcia	5	7	2	40%	8	7
District 4	Sally A. Heyman	4	6	2	50%	11	9
District 7	Raquel A. Regalado	4	6	2	50%	11	9
District 10	Javier D. Souto	3	3	0	0%	13	11
District 12	Jose "Pepe" Diaz	6	3	-3	-50%	6	11
District 11	Joe A. Martinez	5	2	-3	-60%	8	13
<b>TOTAL</b>		<b>235</b>	<b>190</b>	<b>-45</b>	<b>-19%</b>		

2021 GUN-RELATED HOMICIDES

		Gun-Related Homicides 2021	Percent of Total
District 3	Keon Hardemon	53	27.89%
District 2	Jean Monestime	29	15.26%
District 1	Oliver G. Gilbert, III	26	13.68%
District 9	Kionne L. McGhee	21	11.05%
District 8	Danielle Cohen Higgins	15	7.89%
District 6	Rebeca Sosa	12	6.32%
District 5	Eileen Higgins	7	3.68%
District 13	Rene Garcia	7	3.68%
District 4	Sally A. Heyman	6	3.16%
District 7	Raquel A. Regalado	6	3.16%
District 10	Javier D. Souto	3	1.58%
District 12	Jose "Pepe" Diaz	3	1.58%
District 11	Joe A. Martinez	2	1.05%
<b>TOTAL</b>		<b>190</b>	<b>100.00%</b>



# EXHIBIT B

## Fit2Lead 2022-2023 Afterschool Slot Allocations

### FIT2LEAD 2022-2023 AFTERSCHOOL PROGRAM

Budget for Afterschool Program                      \$1,223,286                      100.00%

		District Budget Allocation	Percent of Total
District 3	Keon Hardemon	\$341,232.41	27.89%
District 2	Jean Monestime	\$186,712.07	15.26%
District 1	Oliver G. Gilbert, III	\$167,397.03	13.68%
District 9	Kionne L. McGhee	\$135,205.29	11.05%
District 8	Danielle Cohen Higgins	\$96,575.21	7.89%
District 6	Rebeca Sosa	\$77,260.17	6.32%
District 5	Eileen Higgins	\$45,068.43	3.68%
District 13	Rene Garcia	\$45,068.43	3.68%
District 4	Sally A. Heyman	\$38,630.08	3.16%
District 7	Raquel A. Regalado	\$38,630.08	3.16%
District 10	Javier D. Souto	\$19,315.04	1.58%
District 12	Jose "Pepe" Diaz	\$19,315.04	1.58%
District 11	Joe A. Martinez	\$12,876.69	1.05%
<b>TOTAL</b>		<b>\$1,223,286.00</b>	<b>100.00%</b>

Cost per Slot for Afterschool Program                      \$6,116

		District Slot Allocation	Percent of Total
District 3	Keon Hardemon	55.79	27.89%
District 2	Jean Monestime	30.53	15.26%
District 1	Oliver G. Gilbert, III	27.37	13.68%
District 9	Kionne L. McGhee	22.11	11.05%
District 8	Danielle Cohen Higgins	15.79	7.89%
District 6	Rebeca Sosa	12.63	6.32%
District 5	Eileen Higgins	7.37	3.68%
District 13	Rene Garcia	7.37	3.68%
District 4	Sally A. Heyman	6.32	3.16%
District 7	Raquel A. Regalado	6.32	3.16%
District 10	Javier D. Souto	3.16	1.58%
District 12	Jose "Pepe" Diaz	3.16	1.58%
District 11	Joe A. Martinez	2.11	1.05%
<b>TOTAL</b>		<b>200.01</b>	<b>100.00%</b>

Rounded Slot Allocation
56
31
27
22
16
13
7
7
6
6
3
3
2
<b>200</b>

Approximately **200 Slots** for the Afterschool Program

### FIT2LEAD 2023 SUMMER PROGRAM

Budget for Summer \$1,861,339 100.00%

		District Budget Allocation	Percent of Total
District 3	Keon Hardemon	\$519,215.62	27.89%
District 2	Jean Monestime	\$284,099.11	15.26%
District 1	Oliver G. Gilbert, III	\$254,709.55	13.68%
District 9	Kionne L. McGhee	\$205,726.94	11.05%
District 8	Danielle Cohen Higgins	\$146,947.82	7.89%
District 6	Rebeca Sosa	\$117,558.25	6.32%
District 5	Eileen Higgins	\$68,575.65	3.68%
District 13	Rene Garcia	\$68,575.65	3.68%
District 4	Sally A. Heyman	\$58,779.13	3.16%
District 7	Raquel A. Regalado	\$58,779.13	3.16%
District 10	Javier D. Souto	\$29,389.56	1.58%
District 12	Jose "Pepe" Diaz	\$29,389.56	1.58%
District 11	Joe A. Martinez	\$19,593.04	1.05%
<b>TOTAL</b>		<b>\$1,861,339.00</b>	<b>100.00%</b>

Cost per Slot for Summer \$3,723

		District Slot Allocation	Percent of Total
District 3	Keon Hardemon	139.46	27.89%
District 2	Jean Monestime	76.31	15.26%
District 1	Oliver G. Gilbert, III	68.42	13.68%
District 9	Kionne L. McGhee	55.26	11.05%
District 8	Danielle Cohen Higgins	39.47	7.89%
District 6	Rebeca Sosa	31.58	6.32%
District 5	Eileen Higgins	18.42	3.68%
District 13	Rene Garcia	18.42	3.68%
District 4	Sally A. Heyman	15.79	3.16%
District 7	Raquel A. Regalado	15.79	3.16%
District 10	Javier D. Souto	7.89	1.58%
District 12	Jose "Pepe" Diaz	7.89	1.58%
District 11	Joe A. Martinez	5.26	1.05%
<b>TOTAL</b>		<b>499.96</b>	<b>100.00%</b>

Rounded Slot Allocation
139
76
68
55
39
32
18
18
16
16
8
8
5
<b>500</b>

Approximately **500 Slots** for the Summer Program

The Peace and Prosperity Plan, approved unanimously by the Miami-Dade Board of County Commissioners on June 8, 2021, was crafted to address one of our County's most pressing crises – a persistent gun violence epidemic worsened by the economic and social impacts of the COVID-19 pandemic. The Plan is an evidence-based and best-practice driven strategy to address the underlying causes of gun violence and poverty in Miami-Dade County and commits nearly \$90 million to our community over 19 years.

Our youth-focused prevention and intervention programs have kept hundreds of young people busy building brighter futures in their own communities, learning new skills, and earning competitive wages through rich work experiences – all while staying out of harm's way.

## Fit2Lead Program:

"Fit2Lead was beneficial to me because it allowed me to work with a population that I am passionate about - young children from my neighborhood - and give back to my community. My site supervisor helped me understand both that my actions have consequences and that it's not where you start but, where you end. He encouraged me to stay in school and get good grades. And by working through Fit2Lead, I was able to make my own money and assist my siblings, and I was able to buy birthday gifts and take my sisters out without asking my aunt or anyone else for money."

– Fit2Lead participant (16), District 3



"Fit2Lead has helped me learn skills at work and has also helped me to control my anger. I have been able to make money to buy my own personal things."

– Fit2Lead participant (17), District 9

## MDPD Youth Athletic and Mentoring Initiative (YAMI)







### MDPD Turn Around Police Academy (TAP):

"I want to say that this program has given me a second chance at a better life and future. I've done things that I should have never let happen in my life, and it's taught me lessons that I will never forget."

- TAP participant

"The TAP program has helped me to change my attitude, better communicate, and make smarter decisions. The program has helped me with the way I treat my mother and has showed me how to be a better role model for my little brothers and sisters."

- TAP participant

"I am glad that he enrolled in the program, as it has helped to make him think before he acts and make better decisions. He is still a work in progress, but now it's regular teenager behavior. Overall, he is doing much better."

- Parent of TAP participant



### District 9 Safety Net Leadership Institute:

"I have been enrolled in the program since October 2021. Needless to say, I am very happy I did it. I have become more self-confident than I have ever been. I have also benefited from the monthly incentives I've received based on my attendance and participation; it's been a big help. Safety Net definitely keeps my generation engaged and off the streets. Bringing the police officers in really gave us realization of what it could be if we were in the streets. The police talking to us about mistakes we've made and how to prevent bad consequences really opened a lot of our eyes. I am very thankful for the Safety Net program - it gives us youth participants a voice."

- Safety Net Leadership Institute participant (18), District 9

### MDPD Youth Outreach Unit (YOU)






## MEMORANDUM

(Revised)

**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** July 7, 2022

**FROM:**   
Gen Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 9(A)(1)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 9(A)(1)  
7-7-22

RESOLUTION NO. \_\_\_\_\_

RESOLUTION APPROVING THE PEACE AND PROSPERITY PLAN FOR FISCAL YEAR 2022-2023 (“YEAR 3 PLAN”) IN THE AMOUNT OF \$3,643,277.00; ALLOCATING TO THE YEAR 3 PLAN: (1) \$1,268,277.00 FROM FTX ARENA NAMING RIGHTS REVENUES IN THE ANTIVIOLENCE AND PROSPERITY INITIATIVES TRUST FUND (“TRUST FUND”); (2) \$1,200,000.00 OF CARRYOVER TRUST FUND MONIES FROM PRIOR YEARS; (3) \$475,000.00 FROM THE PARKS FOUNDATION; (4) \$100,000.00 FROM THE JUVENILE SERVICES TRUST FUND; (5) \$500,000.00 IN 2023 COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS; AND (6) \$100,000.00 IN CARRYOVER FTX FOUNDATION GRANT FUNDS; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO EXPEND ALL SUCH ALLOCATED FUNDS IN ACCORDANCE WITH THE YEAR 3 PLAN; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO SELECT A FISCAL AGENT TO ADMINISTER THE SAFE IN THE 305 GRANTS PROGRAM FOR FISCAL YEAR 2022-2023 AND TO NEGOTIATE, ENTER INTO, AND ENFORCE ALL PROVISIONS OF AN AGREEMENT WITH SAID FISCAL AGENT IN AN AMOUNT NOT TO EXCEED \$75,000.00 IN ACCORDANCE WITH AND AS SET FORTH IN THE PLAN; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO APPLY FOR, RECEIVE, EXPEND AND EXECUTE GRANT AGREEMENTS FOR THE RECEIPT OF ADDITIONAL GRANT FUNDS FOR THE PLAN UNDER CERTAIN CIRCUMSTANCES

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum from the County Mayor (the “Mayor’s memorandum”), a copy of which is incorporated by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board:

**Section 1.** Incorporates the above recital herein by reference and approves same.



**Section 2.** Approves the Peace and Prosperity Plan for Fiscal Year 2022-23 (the “Year 3 Plan”) as set forth in Exhibit A to the Mayor’s memorandum in the amount of \$3,643,277.00.

**Section 3.** Allocates to the Year 3 Plan: (a) \$1,268,277.00 from FTX Arena naming rights revenues in the Antiviolence and Prosperity Initiatives Trust Fund (“Trust Fund”); (b) \$1,200,000.00 of carryover Trust Fund monies from prior years; (c) \$475,000.00 from the Parks Foundation; (d) \$100,000.00 from the Juvenile Services Trust Fund; (e) \$500,000.00 in 2023 Community Development Block Grant Funds; and (f) \$100,000.00 in carryover FTX Foundation grant funds. This Board further authorizes the County Mayor or County Mayor’s designee to expend all funds approved herein consistent with the Year 3 Plan.

**Section 4.** Authorizes the County Mayor or County Mayor’s designee to select a fiscal agent to administer the Safe in the 305 Grants Program for Fiscal Year 2022-2023 and to negotiate, execute, and enforce all provisions of an agreement between Miami-Dade County and said fiscal agent in an amount not to exceed \$75,000.00 in accordance with and as set forth in the Year 3 Plan.

**Section 5.** Authorizes the County Mayor or County Mayor’s designee to apply for, receive, expend and execute grant agreements for the receipt of additional grant funds for the Year 3 Plan provided that: (1) the amount of funds provided is not greater than \$1,000,000.00; (2) any matching funds required by the grant are approved and allocated in the then-current fiscal year County budget; (3) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources; and (4) the granting entity does not require Board approval.

The foregoing resolution was offered by Commissioner \_\_\_\_\_, who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

Jose “Pepe” Diaz, Chairman

Oliver G. Gilbert, III, Vice-Chairman

Sen. René García

Sally A. Heyman

Eileen Higgins

Kionne L. McGhee

Raquel A. Regalado

Sen. Javier D. Souto

Keon Hardemon

Danielle Cohen Higgins

Joe A. Martinez

Jean Monestime

Rebeca Sosa

The Chairperson thereupon declared this resolution duly passed and adopted this 7<sup>th</sup> day of July, 2022. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.

MRP

Monica Rizo Perez