

Date: September 1, 2022

To: Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor *Daniella Levine Cava*

Subject: Community Based Organization Contracts

Agenda Item No. 8(G)(1)

Executive Summary

This item seeks approval by the Board of County Commissioners (Board) to extend the current Community Based Organization (CBO) agreements (Attachment A) as overseen by the Office of Management and Budget (OMB) – Grants Coordination, for a one-year term beginning on October 1, 2022, and ending on September 30, 2023, to allow time for identification of recommended community needs (service priority categories and funding allocations) and a recommended new grantmaking process, and to approve additional funding allocations to each of the CBOs for the time extension period.

Extending these agreements will allow for continuous services to be provided to Miami-Dade County residents by the 125 CBOs currently receiving Miami-Dade County funding through the OMB for the provision of human and social services. Through these CBO agreements, Miami-Dade County provides funding for services in twelve priority areas including: Anti-Violence; Basic Needs; Children and Adults with Disabilities; Children, Youth, and Families; Criminal Justice; Elder Needs; Food Programs (Basic Needs); Health; Immigrants/New Entrants; Other Services; Special Needs; and Workforce Development.

Recommendation

It is recommended that the Board approve a one-year extension and additional funding allocations to those 125 CBOs currently funded and overseen by OMB totaling an annualized amount of \$15,503,000 in General Funds, inclusive of an 8% adjustment to each of the awards for fiscal year 2021-22, related to Consumer Price Index increases, beginning on October 1, 2022, and ending on September 30, 2023. Specifically, it is recommended that this Board approves the extension of grant agreements to the entities, for purposes and in the amounts set forth in Attachment A.

It is further recommended the Board authorize the County Mayor or County Mayor’s designee to negotiate and execute grant agreements and other such documents as necessary to effectuate the purposes of this resolution after approval by the County Attorney’s Office and in accordance with Implementing Order 3-15.

The County Mayor or County Mayor’s designee will provide a written report to this Board within 6 months of the effective date of this item detailing the status of the development of the CBO Request for Proposals (RFP), including the recommended service priority categories, funding allocations, and a recommended new grantmaking process. The completed report shall be placed on an agenda of the Board pursuant to Ordinance No. 14-65.

Scope

The scope of this item is countywide in nature.

Delegation of Authority

This item delegates the authority to the County Mayor or County Mayor’s designee to: negotiate and execute extension of grant agreements with the CBOs, for purposes and in the amounts set forth

In Attachment A for a one year period for the rendering of human and social services; execute amendments of such agreements and documents to implement the services, provided that such amendments do not alter the purpose or term of the Agreements; and exercise all other provisions set forth therein.

Fiscal Impact/Funding Source

The Proposed Fiscal Year 2022-23 Budget includes \$15,503,000 from the General Fund to fund the grant agreement extensions.

Track Record/Monitor

The Office of Management and Budget Assistant Director, Daniel T. Wall, will be responsible for monitoring compliance with all programmatic, fiscal, and administrative terms and conditions contained in these CBO agreements.

Background

On July 1, 2014, the Board unanimously adopted Resolution No. R-625-14 which directed the Mayor to develop a new competitive process for the award of grants to community-based organizations and establish a process for receiving and reviewing outside community input regarding the funding priorities approved pursuant to Resolution No. R-380-10. On March 3, 2015, the Mayor issued a memorandum to the Board that outlined preliminary recommendations for the new competitive process for grants to community based organizations which included: a process to obtain community input and public comment; 501(c)3 organizations as eligible applicants; funding limited to direct client services; proposed scoring criteria; initial list of service priorities and percentage allocations; a District set-aside process; and a tentative timeline. Resolution No. R-625-14 was subsequently amended by Resolution No. R-338-15 and directed the Mayor to present to the Board a request of proposals to award grants to community-based organizations and to include anti-violence initiatives as a service priority area category and allocate at least four (4) percent of the available funding to this category.

During the month of June 2015, OMB staff conducted five (5) publicly noticed town hall meetings attended by more than 230 participants, which were primarily representatives of community based organizations. Attendees offered general comments, specific recommendations, and public testimony to share their thoughts about the process. An additional 27 written observations and detailed recommendations were received via the dedicated web page and e-mail address established for this process. Comments ranged from submission procedures to the proposed timeline, and from funding priority categories to evaluation criteria and weighted points. OMB staff also met with representatives from a broad cross-section of other local funding sources to discuss the process and obtain their feedback including: United Way, The Miami Foundation, Allegany Franciscan Ministries, Peacock Foundation, The Women's Fund, Thriving Mind formerly known as the South Florida Behavioral Health Network, Inc., Health Foundation of South Florida, Florida Department of Juvenile Justice, Alliance for Aging, Miami-Dade County Health Department, Knight Foundation, Florida Department of Children and Families, and The Children's Trust. Representatives from the County's Youth Crime Task Force and the Dade-Miami Criminal Justice Council were also consulted.

Staff reviewed all of the feedback and recommendations and developed a draft Request for Proposal (RFP) document that was posted online for industry and public review and comment. Further comments and recommendations were again reviewed, and final recommendations and draft RFP documents were presented to the Board for consideration. On January 20, 2016, the Board authorized the advertisement and release of the RFP for Social Services Grants to CBOs.

In 2016, Miami-Dade County released a competitive solicitation for funding and began accepting proposals from nonprofit 501(c)(3) organizations for the provision of human and social services for Miami-Dade County residents. Through this solicitation, the County anticipated awarding an annual contract with up to two one-year options to renew at the County's sole discretion with a Contract Period starting February 1, 2017 through January 31, 2018. Through this process, a total of 20 evaluation and selection committees with over 100 reviewers, participated in the review of approximately 250 agency proposals with well over 300 individual service or program requests.

At the March 21, 2017 Board meeting, the item awarding the community based organization funding was discussed (Legislative Item 170596) and ultimately rejected. Attached as Exhibit B are the March 21, 2017 meeting minutes for the item. Instead, the Board directed the Administration to work with the Chairman's Policy Council on a different CBO funding process to be brought back to the Board as soon as possible.

As a result, as part of the adoption of the fiscal year 2017-18 County budget, the Board approved a hybrid model of funding. According to this model, new CBOs that were recommended for funding as part of RFP #1516, as well as previously funded CBOs that participated in RFP #1516 but were not recommended for an award, were awarded an OMB general fund award. Ultimately, it was decided that all new CBOs recommended for new funding would receive 80% of the new funding amount recommended, while CBOs which engaged in the competitive process unsuccessfully would receive 75% of the specified "continuation" funding.

At the November 11, 2019 Board meeting, a motion was adopted to extend contracts with the CBOs then-under contract with the County, pursuant to the allocations adopted by the Board as part of fiscal year 2019-20 budget, for one year with one additional one year option to renew until September 30, 2022 in an amount not to exceed \$13.83 million in order to provide adequate time for a new, fair and competitive process with refreshed priorities for the delivery of social services, and to allow CBOs to focus on the delivery of services and prepare properly to respond to the future grants solicitation. In addition to the CBOs that participated in RFP #1516, as part of the approval of the County's budget during the ensuing fiscal years subsequent to fiscal year 2017-18, the Board approved the funding of a number of additional CBOs to receive funding. Since fiscal year 2017-18, the funding to several of the CBOs has been terminated due to non-compliance, agency closures, or at the request of the agency. All of the entities identified for funding in fiscal year 2022-23 as set forth in Attachment A are CBOs that are currently funded in fiscal year 2021-22. In addition, the majority of the entities recommended for funding in fiscal year 2022-23 are those that participated in the CBO Request For Proposal (RFP) #1516 competitive solicitation process.

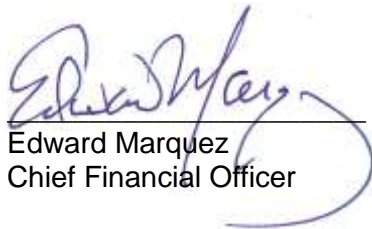
On March 1, 2020, the Governor of Florida issued Executive Order Number 20-51, directing the State Health Officer and Surgeon General to declare a Public Health Emergency due to the discovery of coronavirus disease 2019 (COVID-19) in Florida. On March 9, 2020, the Governor of Florida issued Executive Order Number 20-52, declaring a State of Emergency for the State of Florida related to COVID-19. Furthermore, on March 12, 2020, the County Mayor declared a State of Local Emergency for Miami-Dade County. In order to fully address the COVID-19 pandemic, OMB was assigned to oversee \$45 million in CARES Act funding with 20 unique programs. During this period, a competitive CBO solicitation development was put on hold as staff dealt with managing and issuing funding to provide for food programs, basic needs and rental assistance, adult daycare financial assistance, COVID-19 Outreach, and a COVID-19 Pandemic Response and Recovery program. Additionally, during this period of emergency, all CBO contract funds were advanced to the agency even if the agency shut down services, with the request that agencies not lay off staff. The majority of agencies pivoted to virtual services and gradually re-opened during the second year of the pandemic. The CBOs continue to face staffing challenges to this day.

Additional resources have been provided to OMB to assist in addressing the critical staffing shortages that have been affecting the grants management unit and to assist with the high number of new allocations that have been assigned to staff to oversee, primarily from new grant awards from federal and state agencies. As such, OMB is in the process of developing a new RFP process. To develop a strategic and fully informed competitive solicitation, an initial development period is necessary. During this period, several critical activities will ensure the resulting plan for the new RFP process is responsive to current needs and represent a fit for the current community context. Since the initial RFP process (#1516) was undertaken, the community has undergone dramatic changes due to the COVID-19 pandemic, isolation, school closures, job loss, economic crisis, housing shortages, and more. Community issues have been exacerbated and new responses have been initiated by government and private funders. The network of CBO service providers and the constituents they serve have been impacted.

The initial development process will be used to obtain community input and public comment on current needs and initiatives from a variety of stakeholders including residents, CBO and faith-based leaders, government and private funders, subject matter experts and more. Qualitative input will be analyzed and complemented by a review of quantitative resources including community data and indicators as well as existing reports, analysis, strategic priorities, and special initiatives underway in the community. All will inform the development of recommended revisions to the CBO service priority categories, funding amounts, CBO eligibility and other RFP parameters, a timeline, and more.

- The process will require coordination of multiple open forums at various sites throughout the county where residents and CBOs can share information about the needs and experiences of the constituents in need of CBO services. CBO leaders will be asked to provide insights on potential improvements to the overall CBO process based upon their experiences as applicants or grant recipients engaged in contracting and monitoring. Forums will be publicly announced. Outreach to community partners will ensure this opportunity is broadly announced to their constituents.
- Quantitative information is needed as a complement to the information from the forums. CBO surveys will be developed to identify issues and potential improvements across the CBO process. Based on survey results, follow-up with various CBO groups may be required. For example, if surveys indicate aspects of the process are a challenge for a particular size or type of CBO, focus groups may be added for additional fact-finding.
- An alternative opportunity for submitting input is needed for residents and CBOs that may be unable to attend one of the forums. Web-based opportunities will be made available to the public for an extended period to capture written comments. Development of a communications strategy is needed to announce this opportunity. It may also be announced during forums in case those attending have comments to share in writing.
- Initial analysis will be conducted to consider resident and CBO input across forums, surveys, and written comments. From initial results, it may be necessary to coordinate focus groups to surface additional insights on key issues that will have emerged.
- For other stakeholders with subject matter expertise, research or priority-setting initiatives, or funding initiatives that are relevant to the County’s CBO funding interests, a series of additional engagements is needed to gain their input as well as access to their resources. Engagements such as group dialogues, surveys, or interviews will be conducted with public and private funders, academics, County staff, and other institutional or sector leaders. These efforts will result in a greater understanding of community needs as well as the ways in which other institutions are funding, prioritizing, or otherwise addressing them.

- Additional outreach to stakeholders with subject matter expertise is needed to request, collect, and review documented community indicators or existing sector publications (with specialized analysis, priorities, or other). This includes both county and external reports, strategic plans, and priorities relevant to CBO issue areas.
- Across all qualitative and quantitative information surfaced, a thorough analysis is needed to surface potential opportunities, options, and implications for improving the RFP process. Analysis will also inform development of CBO training and technical assistance strategies that may be recommended for incorporation into grant application or post-grant award stages.
- Throughout, time is needed to continue the selection and procurement of grant management software that will improve the overall CBO process. The purpose is to improve the experience of applicants, grantees, and County staff.



Edward Marquez
Chief Financial Officer

ATTACHMENT A: FY 2022-23 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	District	Category	Amount
Boys & Girls Clubs of Miami-Dade, Inc.	2, 3	Anti-Violence	\$ 65,000
Center for Family and Child Enrichment, Inc.	1, 2	Anti-Violence	\$ 216,000
Cuban American Bar Association Pro Bono Project, Inc.	CW	Anti-Violence	\$ 65,000
			\$ 346,000
Branches, Inc.	2, 4, 9, 10	Basic Needs	\$ 55,000
Casa Valentina, Inc.	CW	Basic Needs	\$ 227,000
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	CW	Basic Needs	\$ 255,000
Catholic Charities of the Archdiocese of Miami, Inc.	CW	Basic Needs	\$ 56,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	CW	Basic Needs	\$ 22,000
Feeding South Florida, Inc.	CW	Basic Needs	\$ 55,000
Haitian Neighborhood Center, Sant La, Inc.	CW	Basic Needs	\$ 55,000
Legal Services of Greater Miami, Inc.	CW	Basic Needs	\$ 40,000
Richmond Heights Community Association, Inc.	9	Basic Needs	\$ 35,000
The Coalition of Florida Farmwork Organizations, Inc.	CW	Basic Needs	\$ 55,000
Voices for Children Foundation, Inc.	CW	Basic Needs	\$ 27,000
YWCA of Greater Miami-Dade, Inc.	CW	Basic Needs	\$ 103,000
			\$ 985,000
Best Buddies International, Inc.	CW	Children & Adults with Disabilities	\$ 124,000
CCDH, Inc.	CW	Children & Adults with Disabilities	\$ 124,000
Center for Independent Living of South Florida, Inc.	CW	Children & Adults with Disabilities	\$ 291,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	CW	Children & Adults with Disabilities	\$ 26,000
Hearing and Speech Center of Florida, Inc.	CW	Children & Adults with Disabilities	\$ 29,000
Public Health Trust of Miami-Dade County	CW	Children & Adults with Disabilities	\$ 26,000
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	CW	Children & Adults with Disabilities	\$ 58,000
The Association for Development of the Exceptional, Inc. (A.D.E)	CW	Children & Adults with Disabilities	\$ 113,000
			\$ 791,000
Alliance for Musical Arts Productions, Inc.	1	Children, Youth & Families	\$ 4,000
Amigos Together For Kids, Inc.	5	Children, Youth & Families	\$ 38,000
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	CW	Children, Youth & Families	\$ 18,000
Belafonte Tacolcy Center, Incorporated	3	Children, Youth & Families	\$ 30,000
Big Brothers Big Sisters of Greater Miami, Inc.	6	Children, Youth & Families	\$ 28,000
Breakthrough Miami, Inc.	3, 7, 8	Children, Youth & Families	\$ 126,000
Center of Information & Orientation, Inc.	CW	Children, Youth & Families	\$ 52,000
Centro Mater Child Care Services, Inc.	12	Children, Youth & Families	\$ 50,000
Coconut Grove Cares, Inc.	7	Children, Youth & Families	\$ 11,000
Common Threads, Inc.	CW	Children, Youth & Families	\$ 65,000
Concerned African Women, Inc.	CW	Children, Youth & Families	\$ 303,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	CW	Children, Youth & Families	\$ 37,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	CW	Children, Youth & Families	\$ 92,000
Family Resource Center of South Florida, Inc.	CW	Children, Youth & Families	\$ 30,000
Florida Venture Foundation, Inc.	CW	Children, Youth & Families	\$ 94,000
Foster Care Review, Inc.	CW	Children, Youth & Families	\$ 39,000
Foundation of Community Assistance and Leadership, Inc.	3	Children, Youth & Families	\$ 38,000
Girl Scout Council of Tropical Florida, Inc.	CW	Children, Youth & Families	\$ 26,000
Hearing and Speech Center of Florida, Inc.	CW	Children, Youth & Families	\$ 26,000
Hispanic Coalition, Corp.	CW	Children, Youth & Families	\$ 76,000
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	1,2,3, 4	Children, Youth & Families	\$ 26,000
Latinos United in Action Center, Inc.	3	Children, Youth & Families	\$ 24,000
Lawyers for Children America, Inc.	CW	Children, Youth & Families	\$ 55,000
Leisure City/ Modello Optimist Club of Florida, Inc.	8, 9	Children, Youth & Families	\$ 19,000
Little Haiti Optimist Club, Inc	CW	Children, Youth & Families	\$ 54,000
Llirraf'O, Inc.	6,7,8,9	Children, Youth & Families	\$ 188,000
Miami Children's Initiative, Inc.	3	Children, Youth & Families	\$ 62,000
Miami City Ballet, Inc.	CW	Children, Youth & Families	\$ 140,000
Miami Northside Optimist Club, Inc.	CW	Children, Youth & Families	\$ 10,000
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	2	Children, Youth & Families	\$ 109,000
Multi-Ethnic Youth Group Association, Inc.	7,8,9	Children, Youth & Families	\$ 53,000
Omega Activity Center Foundation, Inc.	2, 3	Children, Youth & Families	\$ 21,000
Overtown Youth Center, Inc.	1,2,3	Children, Youth & Families	\$ 107,000
Palmetto Raiders Youth Development Club, Inc.	3	Children, Youth & Families	\$ 8,000
Reading and Math, Inc.	CW	Children, Youth & Families	\$ 338,000
Regis House, Inc.	CW	Children, Youth & Families	\$ 122,000
Richmond Perrine Optimist Club, Inc. of Miami, FL	2,3,5,6,7,8,9,10,1		
South Florida Youth Symphony, Inc.	1	Children, Youth & Families	\$ 200,000
St. Alban's Day Nursery, Inc.	9	Children, Youth & Families	\$ 6,000
St. Alban's Day Nursery, Inc.	2,3,6,12,13	Children, Youth & Families	\$ 36,000
Teen Up-ward Bound, Incorporated	7	Children, Youth & Families	\$ 21,000
The Education Fund, Inc.	1	Children, Youth & Families	\$ 178,000

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Organization Name	District	Category	Amount
The Family Christian Association of America, Inc.	3,9	Children, Youth & Families	\$ 58,000
The Liberty City Optimist Club of Florida, Inc.	1,2, 3	Children, Youth & Families	\$ 253,000
The Motivational Edge, Inc.	3,5	Children, Youth & Families	\$ 41,000
The Optimist Foundation of Greater Goulds Florida, Inc.	CW	Children, Youth & Families	\$ 48,000
The Sundari Foundation, Inc.	8, 9	Children, Youth & Families	\$ 332,000
Thelma Gibson Health Initiative, Inc.	CW	Children, Youth & Families	\$ 41,000
University of Miami	CW	Children, Youth & Families	\$ 30,000
Urgent, Inc.	CW	Children, Youth & Families	\$ 22,000
Voices for Children Foundation, Inc.	3	Children, Youth & Families	\$ 21,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	CW	Children, Youth & Families	\$ 119,000
			\$ 3,925,000
Concerned African Women, Inc.	CW	Criminal Justice	\$ 176,000
Institute for Child and Family Health, Inc.	CW	Criminal Justice	\$ 56,000
Public Health Trust of Miami-Dade County, Florida	CW	Criminal Justice	\$ 216,000
Regis House, Inc.	CW	Criminal Justice	\$ 41,000
The Institute of Black Family Life, Inc.	2,3,4,5,6,7	Criminal Justice	\$ 9,000
Thelma Gibson Health Initiative, Inc.	CW	Criminal Justice	\$ 17,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	CW	Criminal Justice	\$ 97,000
			\$ 612,000
Allapattah Community Action, Inc.	2, 3, 5	Elder Needs	\$ 76,000
Ayuda, Inc.	2, 3, 5	Elder Needs	\$ 62,000
Catholic Charities of the Archdiocese of Miami, Inc.	4, 5	Elder Needs	\$ 52,000
Centro Campesino-Farmworker Center, Inc.	CW	Elder Needs	\$ 57,000
Communities United, Inc.	8,9	Elder Needs	\$ 62,000
Community Coalition, Inc.	CW	Elder Needs	\$ 64,000
De Hostos Senior Center Inc.	CW	Elder Needs	\$ 151,000
Easter Seals South Florida, Inc.	3	Elder Needs	\$ 107,000
Guardianship Program of Dade County, Inc.	CW	Elder Needs	\$ 19,000
Holy Temple Human Services Corporation, Inc.	1	Elder Needs	\$ 51,000
Jewish Community Services of South Florida, Inc.	CW	Elder Needs	\$ 300,000
Josefa Perez de Castano Kidney Foundation, Inc.	CW	Elder Needs	\$ 50,000
Little Havana Activities & Nutrition Centers of Dade County, Inc.	CW	Elder Needs	\$ 401,000
Masada Home Care, Inc.	1,2,3,4,5,6	Elder Needs	\$ 43,000
Miami Lighthouse for the Blind and Visually Impaired, Inc.	CW	Elder Needs	\$ 130,000
Michael-Ann Russell Jewish Community Center, Inc.	1,2,3,4	Elder Needs	\$ 90,000
North Miami Foundation for Senior Citizens' Services, Inc.	1,2,3,4	Elder Needs	\$ 203,000
Senior L.I.F.T. Center, Inc.	5,6,7,8,9,10,11	Elder Needs	\$ 50,000
Southwest Social Services Programs, Inc.	3,4,5,6,7,8,9,10,11		
United Home Care Services, Inc.	1,12,13	Elder Needs	\$ 211,000
			\$ 147,000
			\$ 2,326,000
Curley's House of Style, Inc.	CW	Food Program	\$ 324,000
Farm Share, Inc.	CW	Food Program	\$ 497,000
Feeding South Florida, Inc.	CW	Food Program	\$ 324,000
MJD Wellness and Community Center, Inc.	2	Food Program	\$ 324,000
Victory for Youth, Inc. (Share Your Heart)	CW	Food Program	\$ 540,000
			\$ 2,009,000
Banyan Community Health Center, Inc.	CW	Health	\$ 55,000
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	CW	Health	\$ 90,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	4,7,10	Health	\$ 71,000
Latinos Salud, Inc.	CW	Health	\$ 118,000
Liga Contra el Cancer, Inc.	2,3,5,6,7	Health	\$ 90,000
Regis House, Inc.	CW	Health	\$ 15,000
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	CW	Health	\$ 59,000
Thelma Gibson Health Initiative, Inc.	CW	Health	\$ 17,000
			\$ 515,000
Americans for Immigrant Justice, Inc.	CW	Immigrants/ New Entrants	\$ 52,000
Cuban American Bar Association Pro Bono Project, Inc.	CW	Immigrants/ New Entrants	\$ 35,000
Haitian Neighborhood Center, Sant La, Inc.	CW	Immigrants/ New Entrants	\$ 30,000
Legal Services of Greater Miami, Inc.	CW	Immigrants/ New Entrants	\$ 38,000
St. Thomas University, Inc.	CW	Immigrants/ New Entrants	\$ 54,000
WeCount!, Inc.	8, 9	Immigrants/ New Entrants	\$ 43,000
Youth Co-Op, Inc.	CW	Immigrants/ New Entrants	\$ 162,000
			\$ 414,000
Dade County Dental Research Clinic, Inc. (dba Community Smiles)	3	Other	\$ 200,000

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Organization Name	District	Category	Amount
Fairchild Tropical Botanic Garden, Inc.	CW	Other	\$ 71,000
Jewish Community Services of South Florida, Inc.	CW	Other	\$ 78,000
Legal Services of Greater Miami, Inc.	CW	Other	\$ 28,000
Neighbors and Neighbors Association, Inc.	2	Other	\$ 36,000
Transition, Inc.	CW	Other	\$ 84,000
			\$ 497,000
Better Way of Miami, Inc.	CW	Special Needs	\$ 432,000
Camillus House, Inc.	CW	Special Needs	\$ 57,000
Cuban American Bar Association Pro Bono Project, Inc.	CW	Special Needs	\$ 43,000
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	4,5	Special Needs	\$ 12,000
Easter Seals South Florida, Inc.	3	Special Needs	\$ 203,000
Kristi House, Inc.	CW	Special Needs	\$ 451,000
Legal Services of Greater Miami, Inc.	CW	Special Needs	\$ 69,000
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	CW	Special Needs	\$ 540,000
New Hope CORPS, Inc.	8,9	Special Needs	\$ 485,000
The Key Clubhouse of South Florida	CW	Special Needs	\$ 60,000
The Sundari Foundation, Inc.	CW	Special Needs	\$ 119,000
Voices for Children Foundation, Inc.	CW	Special Needs	\$ 14,000
Wellspring Counseling, Inc.	CW	Special Needs	\$ 68,000
			\$ 2,553,000
Adults Mankind Organization, Inc.	CW	Workforce Development	\$ 137,000
Advocate Program, Inc.	CW	Workforce Development	\$ 45,000
Best Buddies International, Inc.	CW	Workforce Development	\$ 43,000
Branches, Inc.	2, 4, 9, 10	Workforce Development	\$ 22,000
Greater Miami Services Corps.	CW	Workforce Development	\$ 185,000
Psycho-Social Rehabilitation Center, Inc.	11	Workforce Development	\$ 98,000
			\$ 530,000

8G MANAGEMENT AND BUDGET DEPARTMENT

8G1

170596

Resolution

Amended

RESOLUTION AUTHORIZING AWARD OF GRANTS TO COMMUNITY-BASED ORGANIZATIONS IN A TOTAL AMOUNT NOT TO EXCEED \$13,397,363.00 UNDER REQUEST FOR PROPOSALS NO. CBO1516 FISCAL YEAR 2015-16 HUMAN AND SOCIAL SERVICES COMMUNITY-BASED ORGANIZATION FUNDING AND AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO EXECUTE SUCH GRANTS AND TO EXERCISE TERMINATION, AMENDMENT AND RENEWAL PROVISIONS CONTAINED THEREIN; ESTABLISHING AN ADMINISTRATIVE COST CAP FORMULA, AS REQUIRED BY RESOLUTION NO. R-59-16; WAIVING THE REQUIREMENT OF RESOLUTION NO. R-142-15 THAT AGENCY RESPONSES BE INCLUDED IN THE FINAL REPORT CARD; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE A FISCAL SPONSORSHIP AGREEMENT WITH UNITED WAY OF MIAMI-DADE, INC.; WAIVING THE REQUIREMENTS OF RESOLUTION NO. R-130-06; AND RE-ALLOCATING \$786,557.00 IN COMMUNITY-BASED ORGANIZATION FUNDING(Office of Management and Budget)

REPORT: *Commissioner Martinez said it had come to his attention that he may have a potential conflict of interest regarding Agenda Item 8G1. He stated that this conflict existed because he was a member of the Board of Directors of the Epilepsy Foundation of Florida, which participated in the RFP process for this proposed grant award. Commissioner Martinez said that, consequently, in an abundance of caution, he would abstain from voting on this item, and would remove himself from the Commission Chambers while the item was considered. He stated that, additionally, he would be filing a statement immediately after this meeting, as required by the Miami-Dade Code, which specified the nature of this conflict.*

Responding to Commissioner Sosa's question as to whether it would be possible to bifurcate the portion of the item that pertained to the Epilepsy Foundation of Florida, County Attorney Price-Williams confirmed that this was possible. However, she noted, Commissioner Martinez had chosen to remove himself from the entire process.

Commissioner Moss noted it had been brought to his attention that he may have a conflict of interest regarding Agenda Item 8G1. He stated that this conflict existed because he was currently serving as the pro-bono, unpaid, Executive Director of the Richmond-Perrine Optimist Club Inc., which participated in the RFP process for this proposed grant award. Commissioner Moss said that, consequently, in an abundance of caution, he would abstain from voting on this item, and would remove himself from the Commission Chambers while the item was considered. He stated that, additionally, he would be filing a statement immediately after this meeting, as required by the Miami-Dade Code, which specified the nature of this conflict.

Chairman Bovo noted he would provide the Mayor and Office of Management and Budget Director Jennifer Moon the opportunity to make

statements before opening the floor for public comments on this item. He said he would provide each member of the public one minute for their comments. Chairman Bovo announced that at 1:00 p.m., the hearing would pause to allow the Board to consider Agenda Items 9A1 and 9A2.

Mayor Gimenez stated that this process was crafted by the County Commission and executed by the Administration; it was an objective process; and the first process of its kind in 12 years. He said it was expected that some people would be happy with the results, and others unhappy. He pointed out that the decision to allocate the funds as recommended rested with the County Commission.

Ms. Moon provided a historical background to the process of determining the allocation of funding to Community-Based Organizations (CBOs). She noted for the past three years the County Commission had been considering legislation to improve the process, which was guided by five pieces of legislation (R-630-13, approved in July 2013; R-625-14, approved in July 2014; R-142-15, approved in February 2015; R-338-15, approved in March 2015; and R-59-16, approved in January 2016). Ms. Moon indicated that five town hall meetings were held when the RFP was being developed; more than 200 people participated; in addition the Administration met with a number of organizations to use best practices to develop the RFP process. She thanked everyone who was involved to help create the best possible solicitation process.

Ms. Moon noted the RFP was released in the summer of 2016; there were seven pre-proposal conferences; the deadline for submission was postponed to ensure that agencies had as much time as possible to prepare their responses; 250 responsive proposals were received; and 11 evaluation selection committees and 18 sub-committees were established. Ms. Moon stated that the proposed item provided the recommendations for award based on the RFP, and established a maximum administrative cost cap based on the total agency budget. She noted part of the recommendations was that the County Commission rescind \$786,557 of current allocations for agencies that had chosen not to execute contracts or whose contracts had been cancelled; and that \$650,000 of this funding be distributed equally to each County Commission district to bring the total funding available to address district needs to \$200,000 and allocate the remaining \$136,557 to the United Way to assist in Phase 1 of the County's Capacity Building program, which was scheduled to begin on March 30, 2017.

Ms. Moon stated that approximately 60 percent of the proposals received came from agencies that did not currently have contracts with the County; however, 60 percent of the recommendations were for award to agencies that currently delivered services with County funding. She described the geographical distribution of award recommendations, as follows: only 14.5 percent of requests came from County Commission districts located or partially located south of SW 8th Street; 22 percent of awards were recommended for that same area; 85 percent of requests came from north of SW 8th Street. She indicated that 85 percent of points awarded to the organizations came from the proposals as submitted. Ms. Moon emphasized the difficulty of developing a process that was fair to all of the organizations; and the recommendations were the results of that process.

Mayor Gimenez reiterated that this was a long and arduous process. He

thanked everyone who was involved, and all of the CBOs that submitted proposals. He also thanked Ms. Moon and her team for bringing forth the most objective recommendations that could be made.

Chairman Bovo thanked the Mayor and Ms. Moon for their efforts. He acknowledged the difficulty of devising a process that was fair to all of the applicants.

Commissioner Barreiro expressed his appreciation to the Administration for all of the efforts to review and select the best applications; however, he stated that he could not support the recommendations. He said he would move to reject the recommendations.

Commissioner Monestime thanked Ms. Moon and her team for their efforts. However, he noted he concurred with Commissioner Barreiro. He said he did not believe that the recommendations would be to the benefit of the most vulnerable people in the community.

Commissioner Sosa stated that she was in support of Commissioner Barreiro's motion. She requested all of the members of the public who were in support of the motion to stand.

Commissioner Diaz expressed his appreciation to Ms. Moon and the Administration for their efforts; however, he stated that he concurred with Commissioner Barreiro. He stressed the importance of revisiting the process. Commissioner Diaz pointed out that some of the organizations were doing very good work, while others were not; and the process should reward those organizations that were benefiting the community.

In response to Commissioner Diaz' question regarding recaptured funds, Ms. Moon clarified that separate from the recommendations regarding the CBOs, the Administration was recommending that \$786,557 of current allocations for agencies that had chosen not to execute contracts or whose contracts had been cancelled be rescinded; and that \$650,000 of this funding be distributed equally to each County Commission district to bring the total funding available to address district needs to \$200,000 and allocate the remaining \$136,557 to the United Way to assist in Phase 1 of the County's Capacity Building program, which was scheduled to begin on March 30, 2017. She explained that during this training 400 CBOs would be trained by the United Way on improving their capacity to administer, manage and deliver services in the community. Ms. Moon noted the current CBO contracts were funded until May 31, 2017; and if new awards were not made, the Board would have to agree to extend the contracts until the end of the fiscal year.

It was moved by Commissioner Barreiro that the Board reject the grant award recommendations from the competitive RFP process; and that the current CBO contracts be extended until the end of the fiscal year. This motion was seconded by Commissioner Sosa, followed by discussion.

Commissioner Edmonson urged her colleagues to be mindful that the proposal was to distribute \$650,000 of this funding equally to each County Commission district. She pointed out that some of the commissioners had already spent the money; and she requested that this portion of the recommendation be bifurcated.

Commissioner Heyman expressed her concern regarding the exceptional under-funded needs in this community. She stressed the importance of devising a more legitimate process that was not so subjective.

Commissioner Heyman acknowledged the efforts that had been exerted to put forth these recommendations when there was such a shortfall. She pointed out that a better understanding was needed of all the services provided by each organization; and whether they provided services in more than one district. She noted her support for Commissioner Barreiro's motion.

Commissioner Jordan noted she could vote either way on this item, because programs that were dear to her were negatively impacted; on the other hand programs in her district were awarded funding. She expressed her concern regarding why the County kept undergoing this process. Commissioner Jordan recalled that in the past this Commission had always gone through turmoil whenever the County had to allocate funding to the CBOs. She recalled that the County Commission had entrusted the process to an independent body, the Alliance for Human Services; however, it removed the politics from the process, and some of the commissioners were unhappy.

Responding to Commissioner Jordan's question as to how long ago the County had undergone a successful competitive process for the CBOs, Ms. Moon noted it was almost 13 years ago.

Commissioner Jordan pointed out that it was unfair to the County staff who took the time to prepare RFPs; as well as to the organizations that had to spend money to prepare their applications. She pointed out that the County Commission adopted the guidelines that were outlined by Ms. Moon at the beginning of the discussion; and she said she had come to the conclusion that the County Commission was not seriously pursuing a successful process. Commissioner Jordan stated that she did not want to undergo this process again.

Commissioner Levine Cava pointed out that she had been through a number of CBO allocation processes as the head of a non-profit organization; but at the time she was sitting in the audience. She said she remembered the Alliance for Human Services, and she believed that it was successful. Commissioner Levine Cava stressed that the services offered by the CBOs were very much needed in the community. She pointed out that it was the County Commission's responsibility to select the recipients of the funding, and expressed concern as to how the funding for the CBOs would be allocated, if the current process was invalidated. Commissioner Levine Cava proposed amendments to improve the process. She suggested that no group receive more than 80 percent of what they were asking for; and that funding be provided for a two-year cycle.

Commissioner Suarez commended the Administration for its good-faith efforts. He stressed that it was not possible to continue doing the same thing and expect a different result. He suggested that the County Commission hold a workshop to decide how the funding for the CBOs should be allocated.

Commissioner Monestime said he could appreciate Commissioner Jordan's comments and understand her passion. He pointed out that part of the

problem was that the demand was too great as compared with the funding. He noted small CBOs depended on the County to administer their programs; yet, this budget had been decreasing year after year. Commissioner Monestime pointed out that the population of the County was expanding; therefore, the demand for services was increasing. He questioned how it could be possible to serve more people with fewer resources; and stressed how unfair it was that less than a mill was allocated to CBOs. He urged the County Commission to devote more funding to serving the most vulnerable residents of this community.

Chairman Bovo noted every member of the public still had the opportunity to speak. However, it appeared that the recommendations would be rejected; therefore, he urged members of the public who were going to speak against the recommendations to refrain from doing so. Chairman Bovo expressed his appreciation for the work that CBOs carried out in this community. However, he reminded his colleagues that funding for CBOs came from tax payer dollars; and he questioned whether this was the best way to spend this money when there were so many other areas that needed funding, such as transportation, housing, and violence.

Commissioner Edmonson thanked the Mayor, Ms. Moon and her team for their efforts. She said that it would be unfair, after all their work, to reject the recommendations. She pointed out that not every organization could be awarded funding, and some organizations that had never received funding before had a favorable recommendation.

In response to Commissioner Edmonson's question regarding the percentage of CBOs with a favorable recommendation that had never received funding, Ms. Moon indicated that 40 percent of the organizations that were recommended for funding had never received County funding in the past.

Commissioner Edmonson said she agreed wholeheartedly with Commissioner Jordan and with Chairman Bovo that this had become a political process. She stated that she would vote in support of the Administration, and she would not reject their recommendations simply because one of her favorite organizations did not receive funding. Commissioner Edmonson said it was also important to take into account that some organizations were receiving funding from other sources.

Commissioner Bovo called for a straw poll vote.

Assistant County Attorney Eduardo Gonzalez clarified the motion, which included that the Board reject the grant award recommendations from the competitive RFP process; extend the current CBO contracts and funding until the end of this current fiscal year; rescind the 2016-2017 CBO allocations and other CBO funding referenced in the Mayor's memorandum and re-allocate \$650,000.00 for CBO funding to be divided among the 13 County Commission districts (\$50,000.00 per district) and allocate \$136,557.00 to be held for capacity-building subject to approval by the BCC following consideration by the Chairman's Policy Council; and direct the Administration to work with the Chairman's Policy Council on a different CBO funding process to be brought back to the BCC as soon as possible.

Later in the meeting, Commissioner Jordan requested to make a point of

order and noted before Agenda Items 9A1 and 9A2 were considered, Chairman Bovo had called for a straw vote. However, she urged that the members of the public be provided the opportunity to speak beforehand, because their comments might change the outcome of the vote.

Commissioner Barreiro noted he had requested that his motion be amended to remove the capacity-building training for the CBOs, and he asked the Assistant County Attorney to read the revised motion.

Assistant County Attorney Eduardo Gonzalez clarified the revised motion, as follows: that the Board reject the grant award recommendations from the competitive RFP process; extend the current CBO contracts and funding until the end of this current fiscal year; rescind the 2016-2017 CBO allocations and other CBO funding referenced in the Mayor's memorandum and re-allocate \$650,000.00 for CBO funding to be divided among the 13 County Commission districts (\$50,000.00 per district); and direct the Administration to work with the Chairman's Policy Council on a different CBO funding process to be brought back to the BCC as soon as possible.

It was moved by Commissioner Barreiro that the foregoing proposed resolution be adopted, with the amendments read into the record by Assistant County Attorney Gonzalez. This motion was seconded by Commissioner Sosa, followed by discussion.

Office of Management and Budget Director Jennifer Moon observed that not providing support for capacity-building of CBOs would not help ensure success for the future process. She noted it behooved the County to help the organizations become more effective in order to ensure the success of the process.

Commissioner Monestime proposed as a friendly amendment to add the capacity-building training for the CBOs to the revised motion.

Commissioner Barreiro said that he would prefer to discuss the capacity-building training for the CBOs during the meeting of the Chairman's Policy Council.

Commissioner Bovo noted he would now provide an opportunity for speakers in favor of the proposed resolution to make their comments. He opened the public hearing on the foregoing proposed resolution.

Ms. Carla Neufeld, 5014 Lakeview Drive, Miami Beach, appeared before the Board, noting she was a member of the Key Clubhouse. She said that her eyes were wide open to the potential crime against humanity that was being committed in this meeting. Ms. Neufeld pointed out that the Key Clubhouse went through the process, which was closed for the last twelve years; it was a thorough process; and the organization was offered funding. Yet, she lamented, the County Commission was now poised to reject the process and its recommendations.

Ms. Debra Webb, Executive Director of the Key Clubhouse, 1400 NW 54th Street, appeared before the Board. She said it was the first time that the organization applied for County funding. She noted it was a fair and rigorous process; and she was excited that the County had recommended supporting her organization. She expressed her disappointment that the County

Commission was now considering rejecting the recommendations.

Mr. Cedric Colbert, 820 NW 28th Street, appeared before the Board, and explained how the Key Clubhouse had helped him greatly, by teaching him how to hold on to a job.

Ms. Stephanie Barker, 13750 NE 20th Lane, North Miami Beach, appeared before the Board, and explained how the Key Clubhouse had helped her give up alcohol, stay out of hospitals, and secure a job in a non-profit organization.

Ms. Amy McClellan, President of the Board of the Key Clubhouse, 800 NE 95th Street, Miami Shores, appeared before the Board, and emphasized that mental health services were among the least funded area of health and disability services at the State and County levels. She urged the County Commission to honor the rigorous selection process.

Mr. Cary Ombres, 110 Oak View Place, Sanford, appeared before the Board, noting he was representing Best Buddies International, a non-profit organization dedicated to enhancing the lives of people living with developmental disabilities. He thanked the Administration for recommending funding for his organization; and he urged the County Commission to support the recommendations.

Mr. Andrew Rodriguez, 3915 SE 8th Ave., Hialeah, appeared before the Board, noting he had participated in the Best Buddies program for the past four years. He explained how the program helped him secure a job.

Ms. Neli Murguia, Acting Executive Director of We Care of South Dade, 29258 SW 159th Court, Homestead, appeared before the Board, noting she was a survivor of domestic violence. She stated that she was also the Treasurer on the Board of Directors of Mujer, an organization which provided services for victims of domestic violence. She urged the County to accept the Administrations' recommendations and to provide funding for Mujer.

Ms. Helena Poleo, 1623 SW 23rd Street, Miami, appeared before the Board, noting she was a Board member of the Education Fund. She noted one of the programs of her organizations, Smart Paths, had been recommended for County funding. Ms. Poleo explained that Smart Paths served 12,000 youths in the County, and taught them how to apply for college; and without County funding it would be discontinued.

Ms. Angelina Rodriguez, President of the Spinal Cord Living Assistance Development, appeared before the Board, and noted her organization, which was recommended for County funding, provided services for people with disabilities. She pleaded for more funding for CBOs that helped alleviate poverty, homelessness and hunger, as they were a vital part of this community.

Mr. Weber J. Charles, Senior Site Director for Breakthrough Miami, 2250 SW 3rd Avenue, Miami, appeared before the Board, and explained that his organization was over 30 years old, and served 1,200 students throughout the County. He noted his organization provided 130 professional internships for students. Mr. Charles stressed that the recommended funding for his

organization would be a wonderful investment for the County.

Ms. Constance Collins, Lotus House Women's Shelter, 217 NW 15th Street, Overtown, appeared before the Board, and stated that her organization had been in service for over a decade, and worked with children and women who had experienced homelessness. Ms. Collins noted her organization had gone through the CBO funding process twice, and was recommended for funding both times.

Ms. Linda Lecht, the Education Fund, 6713 Main Street, Miami Lakes, appeared before the Board, and noted her organization had been in existence for 30 years; yet, this was the first time that County funding was sought. She explained that her organization served 12,000 students in schools throughout the County; and taught them how to apply for college. Ms. Lecht said that her organization followed the process, which was very rigorous and fair; and without the County's support, the program would be discontinued.

Ms. Debbie Kleinberg, 620 NE 127th Street, North Miami, appeared before the Board, noting she represented the North Miami Foundation for Senior Citizens Services. She explained that her organization provided services for the frail, vulnerable, elderly residents of Districts 1, 2, 3 and 4. Ms. Kleinberg noted her organization participated in the selection process, which was rigorous. She urged the County Commission to consider accepting the Administration's recommendations.

Ms. Renita Holmes, Executive Director, Women's Association and Alliance against Injustice and Violence, 350 NW Labre Place, Miami, appeared before the Board and suggested that checks and balances be integrated into the selection process to make it fairer.

Mr. Michael Festinger, 800 NW 28th Street, Allapattah, appeared before the Board, noting he was representing Better Way of Miami. He explained that his organization had been providing substance abuse services in this community for 33 years to homeless and indigent individuals. Mr. Festinger noted his organization engaged in the process in good faith and was recommended for funding. He urged the County Commission to accept the Administration's recommendations.

Ms. Christina Martinez, 9221 SW 166th Street, Palmetto Bay, appeared before the Board, noting she represented the Psycho-Social Rehabilitation Center, Inc., doing business as Fellowship House. She explained that her organization had been serving adults diagnosed with severe psychiatric disabilities for over 44 years. Ms. Martinez noted her organization, one of the currently funded providers, underwent the rigorous selection process and was recommended for funding. She urged the County Commission to honor those recommendations.

Ms. Monica Vignes-Pitan, 10295 SW 77th Court, Miami, appeared before the Board, noting she represented the Legal Services of Greater Miami, which provided free legal assistance to low-income communities. She noted her organization was currently receiving funding from the County, and was recommended for funding through the recent selection process. Ms. Vignes-Pitan urged the County Commission's support for the Administration's recommendation.

Mr. Stephen Alvarez, 1020 N. Krome Ave., Miami, appeared before the Board, noting he was representing New Hope, a faith-based behavioral health care provider that had been serving South Dade for 20 years. He noted recently his organization's \$500,000 HUD funding was cut, which represented 50 percent of its budget. Mr. Alvarez urged the County Commission to support the Administration's recommendations.

Dr. Mae Christian, 4824 NW 15th Court, Miami, appeared before the Board, and noted Liberty City was one of the cities with the most suffering in this country. She spoke against the Trump Administration's plans of cutting funding for social services, and urged County funding for Curley's House, Inc.

Ms. Helene Good, 7990 SW 117th Ave., Miami, appeared before the Board, noting she was representing CCDH Inc., doing business as the Advocacy Network on Disabilities. She noted this was her 35th year attending a meeting on CBO funding. Ms. Good pointed out that some of the CBOs provided services countywide, and they should be treated differently from the CBOs that provided district-specific services.

Ms. Renita Holmes, Executive Director, Women's Association and Alliance against Injustice and Violence, 350 NW Labre Place, Miami, re-appeared before the Board to clarify that she was against the Administration's recommendations.

Ms. Lullin Campbell, 1600 NW 3rd Ave., Miami, appeared before the Board, and noted she applied for County funding; she followed the process; and she hired grant writers. She pointed out that the County Commission directed that this process be established; and if the commissioners rejected the Administration's recommendations, this would put in question their integrity.

Mr. Stephen Hunter Johnson, 170 NE 159th Street, appeared before the Board, noting he represented 100 Black Men of South Florida. He deplored that young black boys were noticeably absent from the County's funding awards; and he urged the County Commission to ensure that CBOs serving this segment of the community be awarded funding when the process was revisited.

Ms. Nalissa Saati, Program Director, Miami-Dade Urban Debate League, 3200 Mary St., Miami, appeared before the Board and explained that the Urban Debate League was a public/private partnership between Miami-Dade Public Schools and a host of private interests. She explained that her organization hosted debate tournaments every month on college campuses for the students; and was very useful for college readiness.

Ms. Tangela Sears, 1270 NW 75th Street, Miami, appeared before the Board, and spoke on behalf of several programs in Districts 1, 2 and 3. She lamented that a number of programs in the community were being ignored. Ms. Sears suggested that more funding be provided for the advocate program and the investigational services in the Miami-Dade Police Department.

Ms. Rosa Maria Plasencia, President, Amigos for Kids, 2153 Coral Way,

Miami, appeared before the Board, and said that in the past she had advocated that performance should be a major factor in future County funding. Yet, she lamented, it would appear that past performance was a minor factor in the recommendations, which seemed to be based on very well written grants. She noted she concurred with Mujer, and urged that the process be re-evaluated before final recommendations were adopted.

Ms. Roni Goodrich, 3421 NW 14th Ave., Allapattah, appeared before the Board, noting she was a volunteer with the Art Foundation, Senior Community Service Employment Center. She urged the County Commission to restore part of the funding for her organization.

Ms. Mirta Fuentes, 1366 NW 1st Street, Miami, appeared before the Board, noting she was representing the Leadership Learning Center located at St. John Bosco Church. She explained that this center was created 50 years ago and had a proven record of success. She lamented that the Administration's recommendations did not include funding for any program in Little Havana; and she urged the County Commission to reconsider its decision regarding funding the center.

Ms. Marlene Bastien, 100 NE 84th Street, Miami, appeared before the Board noting she was representing FANM, Haitian Women of Miami. She urged the County Commission to solicit feedback from organizations that had spent years serving the community regarding how to improve the solicitation process for CBOs.

Ms. Claudia Kitchens, Chief Executive Officer, Kristi House, 7116 SW 48th Lane, Miami, appeared before the Board, and noted her organization was ranked No. 1 in the Special Needs category, with a recommendation of 100 percent funding. Ms. Kitchens explained the efforts it took non-profit organizations to apply for funding, and pointed out that it was not fair to reject the recommendations. She said she willing to compromise and receive 80 percent funding, as suggested by Commissioner Levine Cava.

Ms. Diana Susi, CEO of Ayuda, 7144 Byron Ave., Miami Beach, appeared before the Board, and noted she was in favor of Commissioner Barreiro's motion. However, she said she agreed with the two previous speakers that the CBOs should be invited to the meeting of the Chairman's Policy Council on this issue to provide feedback regarding how to improve the solicitation process for CBOs. Ms. Susi suggested that more organizations could receive funding if the grants to each organization were reduced.

Chairman Bovo closed the public hearing after no other person appeared wishing to speak. He stressed that the recommendations were not a negative comment on the work of any of the CBOs. He expressed his appreciation for the work that was done by the CBOs, noting it was impossible for the government to do this work. Chairman Bovo requested that the Assistant County Attorney read the proposed motion.

Assistant County Attorney Eduardo Gonzalez read the proposed motion into the record, as follows: that the Board reject the grant award recommendations from the competitive RFP process; extend the current CBO contracts and funding until the end of this current fiscal year; rescind the 2016-2017 CBO allocations and other CBO funding referenced in the Mayor's memorandum and re-allocate \$650,000.00 for CBO funding to be

divided among the 13 County Commission districts (\$50,000.00 per district); and direct the Administration to work with the Chairman's Policy Council on a different CBO funding process to be brought back to the BCC as soon as possible.

Commissioner Sosa said she requested that her staff conduct a study of the requested amounts and recommended awards per district. She noted the study found that in some districts the requested amounts were for \$10 million, while the recommendations were only for \$1 million; and in other districts the requests were for \$1.3 million, while the recommendations were for \$270,000. Commissioner Sosa also pointed out that some of the organizations that were recommended for funding gave a P.O. Box as their address, and others were located in Minneapolis. She suggested that as part of the new process the Administration should be required to ensure that the organizations they were recommending were located in Miami and were really doing their job.

Commissioner Heyman pointed out that a number of CBOs were providing services countywide. She inquired whether there could be a different outcome to the solicitation process without the County Commission adopting new legislation.

Ms. Moon lamented that the only thing that had ever made her cry as a professional was the CBO process, because the needs far outweighed the available funding; and all of the organizations did amazing work. She underscored that if the current legislation was not rescinded, it would be impossible for the Administration to have a new outcome. She explained that the current legislation would have to be rescinded; and a new structure would have to be put in place with different priorities and different review criteria in order to have a different outcome to the solicitation process.

Commissioner Heyman pointed out that the legislation that was in place was a comprehensive effort; and she would not wish to have it rescinded to adopt new legislation. She said that for this reason she would prefer to accept the Administration's recommendations.

Commissioner Levine Cava noted she had already expressed her concerns about the integrity of the process. She reiterated her suggestions that no group should receive more than 80 percent of what they were asking for; and that funding be provided for a two-year cycle. She said unfortunately, as she did not serve on the Chairman's Policy Council, she would be unable to contribute ideas to help shape any new process that would be put in place. Referring to capacity-building training for CBOs, Commissioner Levine Cava noted a young man, Mr. Jeff Holly, passed away recently after having designed the capacity-building part of the process; and it would be a travesty not to implement this project.

Commissioner Barreiro said he had asked the Assistant County Attorney to revise the motion to request that the capacity-building training for CBOs be debated at the Chairman's Policy Council, as it merited more discussion.

Ms. Moon noted the event had already been planned and was scheduled for March 30, 2017. She explained that the Administration was simply awaiting the County Commission's vote on this item to allocate the funds as the United Way was acting as the County's fiscal agent.

Commissioner Monestime noted he was still in support of the motion as stated by Commissioner Barreiro; however, he intended to proffer the capacity-building training for CBOs as a separate motion after the vote on Agenda Item 8G1.

Commissioner Sosa said she supported Commissioner Barreiro's recommendation. She pointed out that the Administration could always prepare and plan but it was only once County Commission had voted that the plans should be implemented.

Commissioner Jordan stated that she wished to speak against the motion, and make recommendations for the discussion at the Chairman's Policy Council (since she was not one of the members). She said this was dangerous territory, because a number of times the County Commission had decided to act in a way that made it appear as if it did not take its commitments seriously. Commissioner Jordan stressed that the CBOs deserved better from the County. She also lamented that sending the discussion to the Chairman's Policy Council was not fair, because that body was not comprised of all the commissioners. Commissioner Jordan noted when it came to setting priorities, it was important to consider the poverty level, youth, crime and how many seniors lived in each district. She recalled that the County Commission had gone through this process before, several times; and its integrity was on the line. She emphasized the importance of capacity-building training for CBOs.

In response to Commissioner Jordan's question as to how long the CBO funding process took, Ms. Moon indicated that it took ten months.

Commissioner Edmonson requested that Ms. Moon prepare a report indicating how much funding had been allocated to CBOs in each district, excluding the CBOs that provided services countywide. She suggested that allocations be based on need. Commissioner Edmonson suggested that the County Commission vote in favor of allocating more funds for CBOs if it was deemed to be necessary.

Chairman Bovo stated that the capacity-building training for CBOs and the new funding process for CBOs would be discussed at the Chairman's Policy Council; and whatever was decided at that level would be brought in front of the entire Board for discussion. He commended Ms. Moon for her efforts, and said he did not want to disregard all the work that was done to bring forth the recommendations. Chairman Bovo emphasized that the County Commission should stay focused on the mission it identified as goals that it wanted to achieve, including youth violence.

Assistant County Attorney Eduardo Gonzalez read the proposed motion into the record.

It was moved by Commissioner Barreiro that the Board reject the grant award recommendations from the competitive RFP process; extend the current CBO contracts and funding until the end of this current fiscal year; rescind the 2016-2017 CBO allocations and other CBO funding referenced in the Mayor's memorandum and re-allocate \$650,000.00 for CBO funding to be divided among the 13 County Commission districts (\$50,000.00 per district) and allocate \$136,557.00 to be held for capacity-building subject to

approval by the BCC following consideration by the Chairman's Policy Council; and direct the Administration to work with the Chairman's Policy Council on a different CBO funding process to be brought back to the BCC as soon as possible.

This motion was seconded by Commissioner Sosa and upon being put to a vote, passed by a vote of 7-4 (Commissioners Edmonson, Heyman, Jordan and Levine Cava noted "No") (Commissioners Moss and Martinez were absent).

Commissioner Monestime thanked Ms. Moon for all her work on the CBO allocations. He urged the County Commission to reconsider what percentage of the County's budget was devoted to the CBO allocations. Commissioner Monestime pointed out that church goers were required to donate ten percent of their income to God's work. Yet, he lamented, the County's budget did not devote a tenth of a percent to the most unfortunate in the community.

Later in the meeting, Commissioner Jordan noted she did not begrudge the Chairman's Policy Council, or its members. However, she recalled that ever since the County Commission membership was divided by districts, the Miami-Dade Chamber of Commerce and many organizations in the community had requested for all of the elections to be countywide, and not district specific. Commissioner Jordan pointed out that Chairman Monestime's Prosperity Committee simply made recommendations; on the other hand, the Chairman Bovo's Policy Council, because of the majority vote and the way it was set up, was subject to criticism that it would have the ability to influence votes. Nevertheless, she said she believed in the independence of each member of the Chairman's Policy Council to vote in accordance with his/her conscience.

The foregoing proposed resolution was assigned Resolution No. R-324-17.



MEMORANDUM
(Revised)

TO: Honorable Chairman Jose "Pepe" Diaz
and Members, Board of County Commissioners

DATE: September 1, 2022

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(G)(1)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Statement of social equity required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) ____, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(G)(1)
9-1-22

RESOLUTION NO. _____

RESOLUTION APPROVING CONTRACT EXTENSIONS TO 125 COMMUNITY BASED ORGANIZATIONS (“CBO”) CURRENTLY FUNDED IN FISCAL YEAR 2021-22 AND OVERSEEN BY THE OFFICE OF MANAGEMENT AND BUDGET, AND ADDITIONAL FUNDING ALLOCATIONS TO EACH OF THOSE CBOS IN THE TOTAL AMOUNT OF \$15,503,000.00 FOR A ONE YEAR PERIOD BEGINNING ON OCTOBER 1, 2022, AND ENDING ON SEPTEMBER 30, 2023; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO NEGOTIATE AND EXECUTE GRANT AGREEMENTS AND OTHER SUCH DOCUMENTS AND ENFORCE ALL PROVISIONS SET FORTH THEREIN; AND DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO PROVIDE REPORT

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. This Board approves: (a) the contract extensions for a one-year period beginning on October 1, 2022, and ending on September 30, 2023 for 125 Community Based Organizations (“CBOs”) currently funded in fiscal year 2021-22 and overseen by the Office of Management and Budget (“OMB”) as such CBOs are specifically identified in Attachment A to the Mayor’s Memorandum; and (b) additional funding allocations to each of those CBOs totaling \$15,503,000.00 inclusive of an eight percent adjustment from the funding allocations received by each during fiscal year 2021-22 related to Consumer Price Index increases, as such funding amounts are set forth in Attachment A to the Mayor’s Memorandum.

Section 2. This Board authorizes the County Mayor or County Mayor’s designee to: (a) negotiate and execute grant agreements with the CBOs and other such documents as necessary to effectuate the purposes of this resolution after approval by the County Attorney’s Office and in accordance with Implementing Order 3-15; and (b) to enforce all provisions set forth in said grant agreements, execute amendments of such agreements and documents to implement the services, provided that such amendments do not alter the purpose or term of the agreements.

Section 3. This Board directs the County Mayor or the County Mayor’s designee to provide a written report to this Board within six months of the effective date of this resolution detailing the status of the development of the CBO Request for Proposals, including the recommended service priority categories, funding allocations, and a recommended new grant making process. Such report shall be placed directly on an agenda of the Board, without committee review, pursuant to Ordinance No. 14-65.

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Jose “Pepe” Diaz, Chairman	
Oliver G. Gilbert, III, Vice-Chairman	
Sen. René García	Keon Hardemon
Sally A. Heyman	Danielle Cohen Higgins
Eileen Higgins	Joe A. Martinez
Kionne L. McGhee	Jean Monestime
Raquel A. Regalado	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared this resolution duly passed and adopted this 1st day of September, 2022. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

MRP

Monica Rizo Perez
Leigh C. Kobrinski