

# MEMORANDUM

Agenda Item No. 8(E)(1)

**TO:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**DATE:** March 19, 2024

**FROM:** Geri Bonzon-Keenan  
County Attorney

**SUBJECT:** Resolution approving and authorizing the Community Paramedic-Mobile Integrated Health Program ("CP-MIH Program"), through the Miami-Dade Fire Rescue Department ("MDFR"), with select healthcare providers; authorizing the County Mayor to institute a one-year pilot of the CP-MIH Program with Jackson Health System and its partner healthcare providers for services to patients affiliated with said providers; after the pilot program ends and subject to satisfying certain conditions, authorizing the County Mayor to contract with other healthcare providers for the provision of services through the CP-MIH Program; waiving the provisions of Resolution No. R-130-06; authorizing the County Mayor to: (1) execute agreements and other necessary documents for the CP-MIH Program including, but not limited to, collaboration and data sharing agreements; and (2) exercise the provisions contained in such agreements and other necessary documents, including amendment and termination provisions, provided that any such amendments do not alter the purpose of the CP-MIH Program; and requiring the County Mayor to provide reports

The accompanying resolution was prepared by the Fire Rescue Department and placed on the agenda at the request of Prime Sponsor Chairman Oliver G. Gilbert, III.

  
Geri Bonzon-Keenan  
County Attorney

GBK/jp


MDC001

# Memorandum



**Date:** March 19, 2024

**To:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava  
Mayor 

**Subject:** Resolution approving and authorizing the Community Paramedic-Mobile Integrated Health Program ("CP-MIH Program"), for the provision of services by the Miami-Dade Fire Rescue Department ("MDFR") and select healthcare providers and authorizing MDFR to institute a one-year pilot of the CP-MIH Program with Jackson Health System (JHS) and select healthcare providers

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## Summary

This item seeks approval and authorization of the Community Paramedic-Mobile Integrated Health Program ("CP-MIH Program"), through the Miami-Dade Fire Rescue Department ("MDFR"). It also seeks authorization for MDFR to institute a one-year pilot of the CP-MIH Program with Jackson Health System (JHS) and its partner healthcare providers for services to patients affiliated with JHS and said providers. This resolution also seeks authorization for the execution of agreements and other necessary documents for the pilot program including, but not limited to, collaboration and data sharing agreements. Finally, this item seeks a waiver of Resolution No. R-130-06 and requires the provision of annual reports to the Board of County Commissioners ("Board").

Community Paramedic programs are instrumental in delivering healthcare services to underserved or remote areas, which ensures accessible medical care for all residents. This initiative involves paramedics and other healthcare professionals providing follow-up care to patients who have received treatment in emergency departments as well as through the MDFR, in an effort to stabilize their health, educate them on their medical conditions, connect them with necessary medical and social services providers, address certain home safety issues, and reduce non-essential calls to 911.

## Recommendation

It is recommended that the Board:

1. Approve and authorize the CP-MIH Program through MDFR, with select healthcare providers;
2. Authorize the County Mayor or County Mayor's designee to institute a one-year pilot of the CP-MIH Program with JHS and its partner healthcare providers for services to patients affiliated with said providers;
3. Subject to satisfying certain conditions after the end of the pilot program, authorize the County Mayor or County Mayor's designee to contract with other healthcare providers for the provision of services through the CP-MIH Program;
4. Authorize the County Mayor or County Mayor's designee to execute agreements and other necessary documents for the CP-MIH Program including, but not limited to collaboration and data sharing agreements as well as to exercise the provisions

- contained in such agreements and documents, provided that any amendments do not alter the purpose of the CP-MIH Program;
5. Require the County Mayor or County Mayor's designee to provide annual reports; and
  6. Waive the provisions of Resolution No. R-130-06 as it relates to documents and agreements necessary for the CP-MIH Program with non-governmental entities.

### **Scope**

The services provided within the CP-MIH Program will be countywide.

### **Delegation of Authority**

The County Mayor or County Mayor's designee has delegated authority to execute agreements and other necessary documents with JHS and its partner healthcare providers during the pilot program. After the end of the pilot program and subject to satisfying certain conditions, the County Mayor or County Mayor's designee also has delegated authority to execute contracts with other healthcare providers for the continued operation of the CP-MIH Program. This delegated authority includes exercising the provisions within said agreements and documents including, but not limited to, amendment and termination provisions.

### **Fiscal Impact/Funding Source**

MDFR will use current department personnel and funding to conduct the CP-MIH pilot program. If additional County funding is found to be needed for the program, MDFR will seek approval by this Board for any such funding. MDFR will also work with JHS and various partners/agencies to identify additional funding opportunities to support the program.

### **Track Record/Monitor**

The CP-MIH Program will be monitored by a designated MDFR Division Chief or other supervisory personnel.

### **Background**

Nationally, Community Paramedic programs are emerging as a critical component of fire rescue departments with integrated Emergency Medical Services. Said programs offer preventative, in-home healthcare services and often operate in conjunction with local healthcare providers, forming a community-based team of healthcare and social service providers. Tailored to meet the specific needs of the community, these programs vary in scope and services. Community Paramedic programs are instrumental in delivering healthcare services to underserved or remote areas, ensuring accessible medical care for all residents. With an emphasis on patient education, these programs significantly contribute to community health and wellbeing and provide the necessary healthcare services where they are most needed.

MDFR's current CP-MIH efforts represent a proactive outreach initiative, geared to bridge gaps in the healthcare system, particularly for medically vulnerable populations. MDFR's CP-MIH Program aims to enhance patient quality of life, improve health status, and reduce dependency on emergency medical services among frequent 911 users.

Key benefits of the CP-MIH Program for patients include increased access to preventive healthcare services, reduction in emergency room visits, effective chronic disease management, comprehensive home health assessments, health education, assistance with emergency preparedness, mental health support, increased community engagement, and expanded access to other vital community services.

Collaboration with JHS's Population Health Department and certain community resource partners will enable MDFR to identify and assist individuals who could benefit most from the CP-MIH Program. Through this collaboration, the parties are able to preemptively identify and enroll certain medically vulnerable individuals into the CP-MIH Program. The provision of care for said population is crucial for reducing the likelihood of hospital readmissions and new medical emergencies post-discharge. Additionally, this strategy may allow for better quality of life for the patients and presents significant potential cost savings by minimizing expensive hospital stays and emergency interventions. The expected impact on quality improvement is substantial, as it enhances patient outcomes and fosters a more efficient use of healthcare resources.

A key component of the pilot program is the collaboration with JHS's Population Health Department, which identifies the most subsidized, vulnerable, and high-risk patient populations among the indigent and unfunded populations with the goal of transitioning such individuals to a managed primary care environment. This includes out-patient case management, social work, and enhanced care coordination with a strong emphasis on not only improving the quality of care, but also addressing social determinants of health impacting said population.

Multiple agreements including, but not limited to, data sharing and collaboration agreements, are necessary for MDFR to provide CP-MIH Program services through JHS and its community resource partners. At the conclusion of the pilot program, MDFR will evaluate the impact of CP-MIH Program services from a health/quality outcome and cost avoidance perspective to determine the continued feasibility of the program. Findings and recommendations for expansion of the CP-MIH Program will be brought to the Board of County Commissioners for approval prior to extending the program with JHS or other healthcare providers.



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James Reyes  
Chief of Public Safety

# Memorandum



**Date:** February 23, 2024

**To:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**From:** Raied S. Jadallah, Fire Chief  
Miami-Dade Fire Rescue (MDFR) 

**Subject:** Request to Process Late Departmental Agenda Items

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I am requesting that the following item be placed on the March 12, 2024, Community Safety, Security and Emergency Management Committee Meeting Agenda and once heard at Committee, be waived to the March 19, 2024, Board Meeting.

RESOLUTION APPROVING THE TERMS OF AND AUTHORIZING THE COUNTY RESOLUTION AUTHORIZING THE EXECUTION OF COLLABORATIVE AGREEMENTS BETWEEN JACKSON HEALTH SYSTEM, COMMUNITY RESOURCE PARTNERS AND MIAMI-DADE COUNTY, THROUGH THE MIAMI-DADE FIRE RESCUE DEPARTMENT, PROVIDING FOR MDFR'S TO EVALUATE, PLAN AND DELIVER A PILOT COMMUNITY PARAMEDIC-MOBIL INTERGRATED HEALTH (CP-MIH) TO PATIENTS AFFILIATED WITH JACKSON HEALTH SYSTEM AND PARTNER HEALTHCARE PROVIDERS FOR A ONE YEAR PERIOD; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE AMENDMENTS TO THE AGREEMENTS, SUBMIT REQUIRED STATEMENTS, AND EXERCISE THE TERMINATION PROVISION CONTAINED THEREIN, PROVIDED THAT SUCH AMENDMENTS DO NOT ALTER THE PURPOSE OF THE AGREEMENT;

Although this item has not met the noticed deadline and has been provided to the Agenda Coordination Office late, it is critical to the Miami-Dade Fire Department. This item needs to move forward as soon as possible because there is grant funding available that will expire by the end of March. MDFR must have an enacted resolution to obtain these funds.

I am aware that this item is subject to approval for placement on the agenda by the BCC Chairperson, and review by the Office of the County Attorney. Therefore, please process the item notwithstanding that the 4-day rule may be applicable to these items.



**Approved by Mayor or Mayor's Designee**



**Approved by Legislative Affairs Director**  
**Signature**

**James Reyes**

Print Name

**Nicole Tallman**

Print Name

c: Geri Bonzon-Keenan, Successor County Attorney  
Gerald Sanchez, First Assistant County Attorney  
Jess McCarty, Executive Assistant County Attorney  
CAOagenda@miamidadegov

MDC005




## MEMORANDUM

(Revised)

**TO:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**DATE:** March 19, 2024

**FROM:**   
Gen Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 8(E)(1)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(E)(1)  
3-19-24

RESOLUTION NO. \_\_\_\_\_

RESOLUTION APPROVING AND AUTHORIZING THE COMMUNITY PARAMEDIC-MOBILE INTEGRATED HEALTH PROGRAM (“CP-MIH PROGRAM”), THROUGH THE MIAMI-DADE FIRE RESCUE DEPARTMENT (“MDFR”), WITH SELECT HEALTHCARE PROVIDERS; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO INSTITUTE A ONE-YEAR PILOT OF THE CP-MIH PROGRAM WITH JACKSON HEALTH SYSTEM AND ITS PARTNER HEALTHCARE PROVIDERS FOR SERVICES TO PATIENTS AFFILIATED WITH SAID PROVIDERS; AFTER THE PILOT PROGRAM ENDS AND SUBJECT TO SATISFYING CERTAIN CONDITIONS, AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO CONTRACT WITH OTHER HEALTHCARE PROVIDERS FOR THE PROVISION OF SERVICES THROUGH THE CP-MIH PROGRAM; WAIVING THE PROVISIONS OF RESOLUTION NO. R-130-06; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO: (1) EXECUTE AGREEMENTS AND OTHER NECESSARY DOCUMENTS FOR THE CP-MIH PROGRAM INCLUDING, BUT NOT LIMITED TO, COLLABORATION AND DATA SHARING AGREEMENTS; AND (2) EXERCISE THE PROVISIONS CONTAINED IN SUCH AGREEMENTS AND OTHER NECESSARY DOCUMENTS, INCLUDING AMENDMENT AND TERMINATION PROVISIONS, PROVIDED THAT ANY SUCH AMENDMENTS DO NOT ALTER THE PURPOSE OF THE CP-MIH PROGRAM; AND REQUIRING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO PROVIDE REPORTS

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board:

**Section 1.** Incorporates and approves the foregoing recital, as if fully set forth herein.

**Section 2.** Approves and authorizes the Community Paramedic Mobile Integrated Health Program (“CP-MIH Program”) through the Miami-Dade Fire Rescue Department (“MDFR”) with selected healthcare providers. Through the CP-MIH Program, MDFR will partner with select healthcare providers to provide healthcare services to the most subsidized, vulnerable, and high-risk patient populations, including unfunded and indigent populations, with the goal of transitioning them to a managed primary care environment. In addition, MDFR will partner with healthcare providers to send paramedics and other professionals to the homes of said patients, with the ultimate goals of enhancing their quality of life and improving their health by educating them on their medical conditions, linking them with necessary medical and social services providers, addressing certain home safety issues, and reducing the use of 911 for non-essential calls.

**Section 3.** Authorizes the County Mayor or County Mayor’s designee to institute a one-year pilot of the CP-MIH Program with Jackson Health System (“JHS”) and its partner healthcare providers for services to patients affiliated with said providers. Current MDFR department personnel and funding shall be used to conduct the one-year pilot of the CP-MIH Program.

**Section 4.** Waives the requirements of Resolution No. R-130-06, requiring all non-governmental entities to execute agreements prior to presentation to this Board for approval, and authorizes the County Mayor or County Mayor’s designee to execute all agreements and other necessary documents including, but not limited to, collaboration and data sharing agreements to effectuate the CP-MIH Program for the purposes described in section 2, following review and approval of such agreements and documents for form and legal sufficiency by the County Attorney’s Office. The County Mayor or County Mayor’s designee is further authorized to



exercise all provisions of such agreements and other necessary documents, including amendment and termination provisions, provided that any such amendments do not alter the purpose of the CP-MIH Program.

**Section 5.** Requires the County Mayor or County Mayor's designee to submit an initial report on the pilot CP-MIH Program with JHS ("Initial Report") to this Board within 90 days after the 365th day of the commencement of the pilot program and to place the completed report on an agenda of the full Board without committee review pursuant to rule 5.06(j) of the Board's Rules of Procedure. The Initial Report, at a minimum, shall provide: (a) the number of individuals served; (b) the type of services provided; (c) healthcare providers that provided services; (d) the costs incurred, and savings realized as a result of implementation of the CP-MIH Program; (e) the benefits of the CP-MIH Program; and (f) general patient outcomes for those served individuals. In addition, the County Mayor or County Mayor's designee is not authorized to contract with any other healthcare providers until after this Board considers and accepts the Initial Report. After the Board considers and upon acceptance of the Initial Report, the County Mayor or County Mayor's is further directed to submit annual status reports on the CP-MIH Program, and to place the status reports on an agenda of the full Board without committee review pursuant to rule 5.06(j) of the Board's Rules of Procedure, no later than September 30th every year for a five-year period. At a minimum, the annual reports shall provide all the information required in the Initial Report as well as any new developments in the program since the subsequent report.

**Section 6.** Authorizes the County Mayor or County Mayor's designee, after the end of the pilot program and subject to this Board's acceptance of the Initial Report, to engage with other healthcare providers for the provision of services described in section 2 through the CP-MIH

Program and to execute agreements and other necessary documents as well as exercise the provisions therein as authorized in section 4. Such healthcare providers may include, but shall not be limited to, other hospitals, managed care centers and mental health and addiction recovery facilities in Miami-Dade County. If additional County funding is needed for the CP-MIH Program, the County Mayor or County Mayor's designee shall seek Board approval for such funding.

The foregoing resolution was offered by Commissioner \_\_\_\_\_ ,  
who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_  
and upon being put to a vote, the vote was as follows:

Oliver G. Gilbert, III, Chairman	
Anthony Rodríguez, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Kevin Marino Cabrera	Sen. René García
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Eileen Higgins
Kionne L. McGhee	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared this resolution duly passed and adopted this 19<sup>th</sup> day of March, 2024. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



Shanika A. Graves