

MEMORANDUM

Agenda Item No. 8(J)(1)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: May 20, 2025

FROM: Geri Bonzon-Keenan
County Attorney

SUBJECT: Resolution authorizing the
County Mayor to issue a new
stevedore license to Robert Van
Leeuwen, Francois Du
Boucheron, Gerardus Van Den
Heuvel, Fred Castonguay and
Michelle Porter in accordance
with chapter 28A, section 28A-6
of the Code

The accompanying resolution was prepared by the Port of Miami and placed on the agenda at the request of Prime Sponsor Port and Resiliency Committee.



Geri Bonzon-Keenan
County Attorney

GBK/jp

MDC001

Memorandum



Date: May 20, 2025

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Resolution Authorizing the County Mayor or the County Mayor's Designee to Issue New County Stevedore Licenses to Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuvel, Fred Castonguay and Michelle Porter

Executive Summary

The purpose of this item is to gain authorization by the Board of County Commissioners (Board) to issue new Miami-Dade County stevedoring licenses to Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuvel, Fred Castonguay and Michelle Porter.

PortMiami, among America's busiest ports, is recognized throughout the world as the Cruise Capital of the World and the Cargo Gateway of the Americas. PortMiami contributes more than \$61 billion annually to Miami-Dade County and generates 340,078 direct, indirect, and induced jobs. To service the stevedoring needs of the Port's cruise and cargo line partners, PortMiami issues a limited number of stevedoring permits each year, based on an annual assessment of needs.

Recommendation

It is recommended that the Board of County Commissioners (Board) approve the accompanying resolution authorizing the County Mayor or the County Mayor's designee to issue a new Miami-Dade County stevedoring license to Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuvel, Fred Castonguay and Michelle Porter pursuant to Chapter 28A, Section 28A-6 of the Code of Miami-Dade County.

Delegated Authority

In accordance with Section 2-8.3 of the Code of Miami-Dade County requiring disclosure of delegations of Board authority contained in the body of contracts recommended for competitive award, this item contains no such delegations.

Scope

PortMiami is located within District 5, which is represented by Commissioner Eileen Higgins. The impact of this agenda item is countywide as PortMiami (Port) is a regional asset and generates employment for residents throughout Miami-Dade County.

Fiscal Impact/Funding Source

This proposed resolution will have no fiscal impact on PortMiami.

Track Record/Monitor

The Port staff members responsible for monitoring compliance with terms of license are Hydi Webb, Port Director, and Frederick P. Wong Jr., Deputy Port Director.

Background

Chapter 28-A, Section 28A-6, of the Miami-Dade County Code, mandates that applications for new County stevedore licenses be presented to the Board by the Mayor, after examination of the qualifications of the applicants by the Seaport Director, and after completion of a background investigation by the Miami-Dade Sheriff's Office. Staff has reviewed the qualifications of the applicants for issuance of a new County stevedore license and determined that Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuvel, Fred Castonguay and Michelle Porter are qualified in accordance with Code licensure requirements of Chapter 28A, Section 28A-6 of the Code. An investigation of the applicants by the Miami-Dade Sheriff Department has revealed no record of criminal activity as outlined in Chapter 28-A of the Code. The applicants have also provided the mandatory bond (attached).

As staff has determined that applicable licensure requirements have been met, it is recommended that the Board approve the issuance of a new County stevedore license to applicants Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuvel, Fred Castonguay and Michelle Porter.



Jimmy Morales
Chief Operating Officer



MEMORANDUM

(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: May 20, 2025

FROM: 
Glen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(J)(1)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3) (h) or (4)(c) ____, CDMP 9 vote requirement per 2-116.1(4)(c) (2) ____) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(J)(1)
5-20-25

RESOLUTION NO. _____

RESOLUTION AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO ISSUE A NEW STEVEDORE LICENSE TO ROBERT VAN LEEUWEN, FRANCOIS DU BOUCHERON, GERARDUS VAN DEN HEUVEL, FRED CASTONGUAY AND MICHELLE PORTER IN ACCORDANCE WITH CHAPTER 28A, SECTION 28A-6 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that the Board hereby authorizes the County Mayor or County Mayor's designee to issue a stevedore license to Robert Van Leeuwen, Francois Du Boucheron, Gerardus Van Den Heuve, Fred Castonguay and Michelle Porter in accordance with the provisions of chapter 28A, section 6 of the Code of Miami-Dade County, Florida.

The foregoing resolution was offered by Commissioner
who moved its adoption. The motion was seconded by Commissioner
and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	
Kionne L. McGhee, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Sen. René García	Oliver G. Gilbert, III
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Eileen Higgins
Natalie Milian Orbis	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared this resolution duly passed and adopted this 20th day of May, 2025. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Laura A. Figueroa
Miguel A. Gonzalez



LICENSE

METRO CRUISE SERVICES, LLC

NEW LICENSES 2025

LICENSE CERTIFICATE



PORTMIAMI

STEVEDORE LICENSE NO. 2025-07

Issue Date: January 18, 2025

Expiration Date: January 18, 2026

Miami-Dade County

STEVEDORE LICENSE

Granted to

ROBERT VAN LEEUWEN

In accordance with Sections 1.01(A) and 5.02, Miami-Dade County Home Rule Charter; Section 125.012(6), Florida Statutes; Chapter 28A, Code of Miami-Dade County; and PortMiami Terminal Tariff No. 010, all as they may be amended from time to time, the above licensee, having met the qualifications prescribed and posted the required performance bond, is hereby licensed to perform as a STEVEDORE within Miami-Dade County, Florida.

Authorized By:

Miami-Dade Board Of County Commissioners

Hydi Webb
Port Director and CEO



PERSONAL CHARACTER FORM

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Applicant Name: Robert van Leeuwen

Applicant Age: 52

Applicant Citizenship: USA

Date of Birth: [REDACTED]

Race: WHITE

Social Security Number: [REDACTED]

Home Address: [REDACTED]
[REDACTED]

Home Phone: [REDACTED]

Mobile Phone: [REDACTED]

E-mail Address: robert.vanleeuwen@metrocruiiseservices.com

1. Name and address of stevedore firm which applicant will conduct his/her stevedoring activities upon issuance of license:

Metro Cruise Services, 3806 Worsham Ave., Long Beach, CA 90808

2. Stevedore's Performance Bond: 674011669

3. Has applicant ever been refused such bond? NO



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

4. List all connections applicant has had with stevedoring and with shipping industry, giving dates and locations.

METRO CRUISE SERVICES - APRIL 2024 - PRESENT

PORTS AMERICA, LA CRUISE TERMINAL - OCTOBER 2022 TO MARCH 2024

ITS, LONG BEACH, CA - APRIL 2021 TO AUGUST 2022

PORTS AMERICA, WCTS - APRIL 2015 TO MARCH 2021; PORTS AMERICA, TTI JAN 2025 TO MAR 2015;

YUSEN TERMINALS, LA-CA - APRIL 1999 TO JAN 2005

5. List all supervisory capacities previously held by applicant in Question No. 4.

DIRECTOR OF CRUISE OPS (MCS); SENIOR MGR CRUISE (POA); DIRECTOR OF OPS (ITS);

MARINE MGR (POA); SENIOR SUPERINTENDENT (YUSEN); STEVEDORE MGR,(TTI)

6. Describe supervisory duties performed by applicant in No. 5.

OVERSEE DEPT OPS: SAFETY, PRODUCTION, COST, PROCESSES, BUSINESS INITIATIVES,

AND SERVICE EFFECTIVENESS. DIRECT INTERACTION WITH EXECUTIVE TEAM TO

ESTABLISH GOALS, STRATEGIES, PLANS AND POLICIES THAT SUPPORT BUISNESS OBJECTIVES

AND PLANS. SUPERVISE MANAGEMENT PERSONNEL.

7. List at least 3 local individual references and their addresses, of persons knowing applicant for two years or more.

Name: CAROLINE BALFOUR

Address:

Telephone:

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Name: BARBARA FIELDS

Address:

Telephone:

Name: TOM ADAMS

Address:

Telephone:

8. List all bank business accounts:

City National Bank, 100 Ocean Gate 10th Floor, Long Beach, CA 90802, Contact: Cheryl Gage, PH: 562-624-8635,

FAX: 562-624-8653

9. Education: List the name and address of high school, college, or specialty school attended, with dates of attendance and degrees, if any:

HIGH SCHOOL - EINSTEIN LYCEUM, CAMPUSPLEIN 18, 3192 CD HOOGVLIET, NETHERLANDS.

HOGESCHOOL ZEEVAART (MARINE ACADEMY) ROTTERDAM, THE NETHERLANDS, BACHELOR OF
SCIENCE IN MARINE ENGINEERING

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORT MIAMI

10. List any other information which applicants thinks might be of value to the Miami-Dade County Board of Commissioner's regarding this application:

It is our business plan to introduce our vision to the Port of Miami and attract additional cruise customers to the port because of the success our partnership with them had elsewhere. The innovation we have introduced in traditional services as stevedoring will enhance the Port of Miami's reputation as a cutting edge, forward thinking cruise port. Our total package of service will also bring unprecedented levels of customer service to the cruise while offering unparalleled value through the synergies that are achieved in our business modules.

11.29.2024
DATE


APPLICANT SIGNATURE

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Robert van Leeuwen, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Orange County, California, this 29 day of November, 2024.



Sebastian Ros Maglonto

Notary Public, State of California at Large

My commission expires: 11



(NOTARY SEAL)

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

LICENSE QUESTIONNAIRE

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

Completed questionnaires must be turned in by 5:00 PM on **Friday, November 29, 2024**. Failure to turn in a properly completed questionnaire, along with any other information required by this stevedore license solicitation by such deadline may result in your application being denied.

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

- **PLEASE REFER TO ATTACHMENT**

2. Provide evidence of the applicant's financial strength, including the ability to secure insurance, indemnity and performance bonds.

- **AUDITED FINANCIAL STATEMENT WILL BE MADE AVAILABLE FOR REVIEW IN PERSON, DUE TO CONFIDENTIALITY REASONS, AS METRO CRUISE SERVICES IS A PRIVATELY HELD COMPANY.**
- **PLEASE REFER TO THE INCLUDED CERTIFICATES OF INSURANCE.**
- **PLEASE REFER TO THE INCLUDED COPY OF THE INDEMNITY BOND.**

3. Disclose the pendency or entry within the last twenty (20) years of any and all proceedings, judgments, and/or orders of any court or regulatory body respecting the ability of the applicant, its affiliates, and/or its principals or operating officers to conduct a stevedoring business.

- **NONE**

4. Disclose any outstanding fees, taxes, or charges assessed within the last twenty (20) years by Miami-Dade County, including PortMiami, to the applicant and any and all affiliates, principals or operating officers that remain unpaid at present that were required to be written off, or that remained unpaid for a period of more than six months.

- **NONE**

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

• PLEASE REFER TO ATTACHMENT

6. Pursuant to section 28A-6.5, disclose whether the applicant, the firm on behalf of which the applicant has applied, or any officer, member or shareholder of greater than twenty (20) percent share thereof has within the last ten (10) years (i) been convicted of a felony or (ii) had a finding of guilt entered against him, her, or it (including, but not limited to, a withhold of adjudication).

• NONE

7. Has the applicant or any of its employees, contractors, or affiliates, in the State of Florida, within the past 5 years, been a party to or subject of any civil, criminal, administrative, or disciplinary proceeding, action, investigation before, or had fines or citations imposed or issued upon or against it by any Federal, or State, local court, administrative, regulatory or licensing agency including, without limitation, OSHA and any environmental agencies, or any other governmental agencies. If yes, please provide details and outcomes, and attach copies of any identified citations and complaints. Attach supplemental pages as needed.

• NONE

8. Identify: (A) all work related accidents, injuries and deaths that occurred as part of, related to, or arose out of the applicant's operations at the PortMiami or Miami-Dade County within the last five (5) years; and (B) any citations, judgments, consent decrees, notices of violations or other rulings or fines issued or imposed by OSHA or other regulatory agencies to applicant (or applicant's stevedoring firm or employer), or any employee or affiliate of applicant, relating to or arising from stevedoring operations at the Port of Miami, in Miami-Dade County, or elsewhere during the last five (5) years. For each identified citation, fine, injury, and/or accident, please describe the incident giving rise thereto, including the nature of any injuries arising therefrom or relating thereto and provide copies of all citations and related inspection or investigative reports and any attachments thereto, any appeal of same, and the final judgment, settlement or other disposition of such citations or fines. Attach supplemental pages as needed.

• NONE

2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

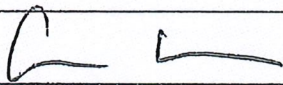
9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

• NONE

CERTIFICATION OF ACCURACY:

By signing below, the undersigned authorized representative of the permit applicant swears or affirms that all information provided above and in the attachments hereto is true and correct.

Applicant Name: Anthony Newman

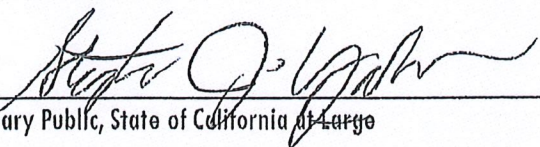
Applicant Signature: 

Title: President

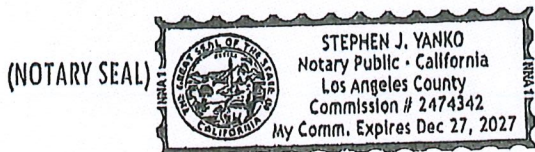
Date: 11/18/2024

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared ANTHONY NEWMAN, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at LONG BEACH, California, this 18 day of NOVEMBER, 2024.


Notary Public, State of California at Large

My commission expires: 27 DEC 2027



2025 POM Stevedoring Permit Questionnaire continuation:

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

Response: Nautilus International Holding Corporation ("Nautilus") is the parent for a suite of marine transportation companies including Metro Cruise Services LLC ("MCS"). Created in 2004, Nautilus overseas companies with a rich pedigree in marine transportation. The following is a brief synopsis of the Nautilus companies:

Metropolitan Stevedore Company

With a history that dates back over 85 years, Metropolitan Stevedore Company, or Metro Ports as it is commonly known, provides general cargo stevedoring and terminal services for a variety of customers separate from the passenger cruise industry.

Metro Cruise Services LLC

Specializing in passenger cruise terminal and stevedoring operations, MCS is a preeminent cruise service provider. MCS's customer roster includes major cruise ship lines as indicated in the chart below.

Metro Shore Services LLC

Since its inception in 2006, Metro Shore Services ("MSS") has quickly demonstrated itself as a top tier shore services and vessel agency provider. MSS currently provides shore guest service to the cruise industry in a variety of ports. Vessel agency services are available to all vessel types.

Suderman Contracting Stevedores Inc.

Suderman Stevedores is a leading stevedore company in the Port of Galveston, TX focused on cruise, bulk and break bulk services in the region. Suderman has deep roots in Galveston going back to the 1800's and is recognized by its customer service and efficient operations.

Trona Export Terminals LLC

Trona Export Terminal LLC is a joint venture currently operating between Metro and Searies Valley Minerals for the export of certain dry bulk products from the Port of Long Beach, CA dry bulk terminal at Pier "G."

Pacific Warehouse Company

Pacific Warehouse Company ("PWC") provides specialized terminal services utilizing longshore labor to customers with unique needs. Due to the demands of their respective industries, certain bulk and aggregate handlers require flexibility in work shifts. PWC works with the longshore locals and the customer to craft an agreement that benefits all.

Southeast Maritime Services LLC

Southeast Maritime Services LLC, DBA Metro Ports, located close to the port of Savannah, is a deep-water import and export marine terminal providing bulk, break-bulk and bagging services. The facility comprises a deep-water slip, warehouse, flexible storage cells, all-weather rail and container loading docks, as well as a railcar yard.

2025 POM Stevedoring Permit Questionnaire continuation:

Southeast Crescent Shipping Co.

Southeast Crescent Shipping Co. provides stevedoring, terminal services, and vessel agency services to customers on the East and Gulf coasts. Based in Wilmington, North Carolina, Southeast Crescent provides a total package of services to the maritime customer. Southeast Crescent Shipping Co. offers a full range of stevedoring services to handle special project cargoes, lumber, RO/RO, military, containers, and bulk cargoes.

Metro Risk Management LLC

Considered one of the preeminent third party administrators by the State of California, Metro Risk Management provides the State of California and U.S. Longshore and Harbor Workers' Compensation Act claims administration.

Shareholder Information

Nautilus is a privately held corporation. The following is the shareholder information requested in accordance with the definition of "controlling financial interest" contained in the Code of Miami-Dade County, Section 2-11.1(b)(8) which defines the controlling financial interest to be 10 percent of more.

Eschen & Company – controlling interest of 32.89%

c/o Jane Eschen

11301 W. Olympic Blvd., #493

West Los Angeles, CA 90064

(310) 479-580

Eschen & Co. is an American owned personal holding company for investments.

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

Response: The following tables list the decades of experience of the various Nautilus Companies:

METRO CRUISE SERVICES LLC			
SEAPORT	No. of Years at this Port	Customers currently services at this Port	No. of years customer has been serviced
San Francisco, CA	45	Princess Cruises	26
		Cunard Line	26
		Royal Caribbean International	26
		Celebrity Cruises	26
		Holland America Line	26
		Crystal Cruises	25
		Silversea Cruises	15
		Regent Seven Seas	15
		Norwegian Cruise Lines	26
Los Angeles, CA	35	Princess Cruises	35
		Cunard Line	28
		Royal Caribbean International	28
		Celebrity Cruises	28
		Carnival Cruise Lines	28
		Crystal Cruises	25
		Silversea Cruises	28

2025 POM Stevedoring Permit Questionnaire continuation:

		Regent Seven Seas	15
		Norwegian Cruise Line	28
Long Beach, CA	13	Carnival Cruise Lines	13
		Holland America Line	13
San Diego, CA	13	Princess Cruises	10
		Cunard Line	10
		Royal Caribbean International	13
		Celebrity Cruises	10
		Crystal Cruises	10
Brooklyn, NY	2	Princess Cruises	2
		Cunard	2
Boston, MA	9	Royal Caribbean International	9
		Celebrity Cruises	9
		Crystal Cruises	7
		Carnival Cruise Lines	5
Miami, FL	6	Oceania Cruises	6
Port Everglades, FL	5	Regent Seven Seas	5
Galveston, TX	5	Carnival Cruise Lines	5
		Disney Cruise Lines	5
		Princess Cruises	5
		Royal Caribbean International	5
Houston	3	Princess Cruises	3

METROPOLITAN STEVEDORE COMPANY (dba METRO PRTS)			
SEAPORT	No. of Years at this Port	Customers currently services at this Port	No. of years customer has been serviced
Anacortes, WA	17	Port of Anacortes	17
		Various breakbulk customers	17
Los Angeles, CA	91	Rio Tinto	10
Long Beach, CA	91	Oxbow Carbon & Minerals LLC	49
		Tesoro Refining & Marketing Co. LLC	45
		California Sulphur	15
		Cemex Inc.	17
		H.J. Baker & Bro. Inc.	15
		Searies Valley Minerals	14
Redwood City, CA	13	Cemex Inc.	13
		Harbor Sand and Gravel Inc.	13
		RMC Pacific Materials	12
		International Materials Inc.	11
Richmond, CA	8	Eagle Rock Aggregates Inc.	8
San Diego, CA	23	Cemex Inc.	15
		Various breakbulk customers	15
San Francisco, CA	45	Hanson Aggregates Mid-Pacific Inc.	15
		BBC	7
		Star Shipping Canada Limited	6

2025 POM Stevedoring Permit Questionnaire continuation:

		Saga Forrest Carriers Intl. AS	6
Stockton, CA	32	California Ammonia Company	8
		H.J Baker & Bro. Inc.	6
		Lehigh Cement Company	8
		Martin Operating Partnership L.P	22
		Bowie	4
		Gavilon	4
		Yara	4
		Saga Forest Carriers Intl. AS	3

SOUTHEAST CRESENT SHIPPING COMPANY (dba METRO PORTS)			
SEAPORT	No. of Years at this Port	Customers currently services at this Port	No. of years customer has been serviced
Charleston, SC	9	Charleston Bulk Transfer	2
Wilmington, NC	9	Arcelor Mittal USA	7
		BBC (USA) LP	9
		Stellar Shipping	9
		Gavllon	9
		K&S Inc.	9
		PCS Sales (USA) Inc.	9
		SQM North America Corporation	9
		Agrium U.S. Inc.	7
		Crop Production Services (CPS)	9
		Bahrl	9
		Nico Shipping	9
		Bulk Aggregates	4
		Spleithoff Ltd.	9
		Tima Capital	3
Morehead, NC	3	Rickmers	4

SOUTHEAST MARITIME SERVICES LLC (dba METRO PORTS)			
SEAPORT	No. of Years at this Port	Customers currently services at this Port	No. of years customer has been serviced
Savannah, GA	6	Agrium U.S. Inc.	6
		Crop Productions Services	6
		DSM Chemicals North America Inc.	6
		Louis Dreyfus Commodities	6
		Sumitomo Corporation of America	6
		Low Country Blomass	4
		K&S Inc.	3
		Agribusiness United	3
		Ecostrat	2
		U.S. Gypsum	5

2025 POM Stevedoring Permit Questionnaire continuation:

SUDERMAN CONTRACTING STEVEDORES INC. (dba METRO PORTS)			
SEAPORT	No. of Years at this Port	Customers currently services at this Port	No. of years customer has been serviced
Galveston, TX	5	CHS Fertilizer	5
		ADM – Archer Daniels Midland	5
		GE Wind Power	5
		K-Line	5
		Intermarine	5
		BBC (USA)	5
		AZTX Cattle Company	5
		Mitsubishi	5
		Siemens Energy	3

PERFORMANCE GUARANTEE

METRO CRUISE SERVICES	Vendor	Vendor ID	Payment Number	Date	Check Number
	MIAMI-DADE COUNTY	17POROF_MI00	009245	11/22/2024	1750165

Voucher Number	Invoice Number	Invoice Date	Description	Net Check Amt
012661	2024 APP FEE LIC R	11/15/2024	APP FEE LICENSE RENEWAL	\$50.00



TOTALS: \$50.00

DOCUMENT HAS A MULTI-COLORED BACKGROUND. SECURITY FEATURES LISTED ON BACK.

METRO CRUISE SERVICES LLC
3806 WORSHAM AVENUE
LONG BEACH, CA 90808
(310) 816-6573

Nov 22, 2024	[REDACTED]
DATE	CHECK NO.

Pay Fifty Dollars And 00 Cents \$50.00

to the Order of:
MIAMI-DADE COUNTY
1001 NORTH AMERICA WAY, SUITE 115
MIAMI, FL 33132

MDC026



Invoice No. 2025- 02804

DATE 12/26/2024

PortMiami
1015 North America Way, 2nd Floor
Miami, FL 33132-2081
T (305) 347-4964 and (305) 960-5401
www.miamidade.gov/portmiami
www.miamidade.gov

INVOICE

BILL TO:

METRO CRUISE SERVICES, LLC
4101 RAVENSWOOD ROAD
SUITE 318
FT LAUDERDALE, FL 33312-

TARIFF	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
700.04	MISCELLANEOUS REVENUE CHARGE		VAR		50.00
SUB-TOTAL					50.00

TOTAL 50.00

COMMENTS:

STEVEDORING LICENSE APPLICATION FEE: ROBERT VAN LEEUWEN

CHECK NO: [REDACTED]

ALL INVOICES ARE PAYABLE UPON RECEIPT. INVOICES DELINQUENT BY 30+ DAYS WILL BE SUBJECT TO A LATE PENALTY IN ACCORDANCE WITH PORTMIAMI TARIFF, SECTION 218. ONLINE PAYMENTS CAN BE MADE BY ACCESSING OUR SECURE SEAPAL APPLICATION AT www.miamidade.gov/portmiami/online-services.asp (SELECT "FINANCIAL SERVICES")

Invoice No.
2025- 02804



MDC027



TERMINAL SECURITY SOLUTIONS

Integrity • Partnership • Service

January 22, 2025

PortMiami
Hydi Webb
Port Director and CEO
1015 North America Way, Suite 215
Miami, FL 33132

Subject: Authorization to Reallocate Payment Guarantee Deposit

Dear Mrs. Webb,

I am writing to request and authorize the reallocation of the payment made via Check No. (b)(6), in the amount of \$1,000 and dated October 29, 2021, which was originally intended to cover the Payment Guarantee for Shaw D. Bundy's stevedore license. As Mr. Shaw D. Bundy will no longer require a stevedore license with Miami-Dade County, we respectfully request that this deposit now be applied to cover the Payment Guarantee requirement for Mr. Robert Van Leeuwen's new stevedore license instead.

Through this letter, I confirm that I have the authority to request this reallocation of funds.

Should you have any questions or require additional information, please feel free to contact me at C: (562) 400-2842 or via email at keith.dove@termsec.com.

Thank you for your prompt attention to this matter.

Sincerely,

Keith Dove

Keith Dove
Director of Compliance, Administration &
West-Coast Operations

Enclosure(s) – Copy of Check No. (b)(6)

METRO CRUISE SERVICES Vendor
MIAMI-DADE COUNTY

Vendor ID
17POROF_MI00

Payment Number
00000000000007055

Date
10/29/2021

Check Number
[REDACTED]

Voucher Number Invoice Number Invoice Date
00000000000009675 2022 LICENSE 10/28/2021

Description
LICENSE RENEWAL 2022

Net Check Amt
\$1,000.00

Port Miami
1015 N. American Way
Miami, FL 33132

Date: 9/21/2022 Mach ID: SPADMO13
Office: 064002 Cashier: blancac
Batch: 23265 Tran #: 1

Ropt #: 00392605
Customer: METRO CRUISE SERVICES, LLC

064300301 PERMIT WARRANTY PAYMENT

Payment Total: \$1,000.00

Transaction Total: \$1,000.00
CHECK Tendered: \$1,000.00

Thank you for your payment.
Have a nice day!



TOTALS:

\$1,000.00

DOCUMENT HAS A MULTI-COLORED BACKGROUND. SECURITY FEATURES LISTED ON BACK.

METRO CRUISE SERVICES LLC
3800 WORSHAM AVENUE
LONG BEACH, CA 90808
(310) 816-6573

Oct 29, 2021

DATE

CHECK NO.

Pay One Thousand Dollars And 00 Cents

\$1,000.00

to the Order of:

MIAMI-DADE COUNTY
1001 NORTH AMERICA WAY, SUITE 115
MIAMI, FL 33132

Robert W. Willett

Robert B. De

MDC029

SUPPORTING DOCUMENTATION

Robert van Leeuwen

Garden Grove, CA 92841 • Robert.vanleeuwen1234@gmail.com • [REDACTED]

Highly motivated and passionate individual, with a strong ability to manage multiple moving parts within an organization, always looking for ways to increase productivity, improving efficiency, and achieving goals.

A strong team builder; able to delegate effectively; provide support and leadership; and promote a cohesive team environment

25 years of experience in the Stevedoring Industry

— Key Qualifications —

- Operational leadership
 - Tactical planning
 - Productivity performance
 - Customer Service Driven
 - Process Improvement
-

Professional Experience

Senior Manager, Los Angeles Cruise Terminal - *October 2022 thru March 2024*

Ports America – San Pedro, Ca

- Oversee vessel operations: safety, production, cost, processes, business initiatives, and service effectiveness.
- Maintaining client relationships and optimizing the productivity of the labor.
- Supervises staff and issues discipline and grievances through the Foreman, as necessary; implements safety policies and procedures, including root cause analysis and investigations.

Director of Operations - *April 2021 thru August 2022*

International Stevedoring Services Inc. - Long Beach, Ca

- Oversee department operations: safety, production, cost, processes, business initiatives, and service effectiveness.
- Forecasting weekly total costs for department and tracking performance against budget
- Worked directly with the Executive team to establish long-range goals, strategies, plans and policies that support the overall business objectives and execute on the agreed plans.
- Work directly with the customer to expedite their needs.
- Continuous improvement in safety and productivity resulted in meeting all year-end goals of the executive team.

Department Manager – Marine Operations – *March 2015 thru March 2021*

WCTS/Ports America - Long Beach, Ca

- Oversee vessel department operations: safety, production, cost, processes, business initiatives, and service effectiveness.
- Forecasting weekly total costs for department and tracking performance against budget
- Worked directly with the Ports America Executive team to establish long-range goals, strategies, plans and policies that support the overall business objectives and execute on the agreed plans.
- Work directly with the customer to expedite their needs.
- Supervise all Management staff

Robert van Leeuwen - Page 2

Sr. Stevedore Manager – Marine Operations - January 2005 thru March 2015

Marine Terminals Corporation/Ports America/TTI terminal –Terminal Island, Ca

- Responsible for ensuring safe and efficient operations for vessel department.
- Providing strategic direction and day-to-day operations of the terminal.
- Work closely with the management team to establish long-range goals, strategies, plans and policies that support the overall business objectives and execute on the agreed to plans.
- Supervise all Superintendent staff

Senior Operations Superintendent – June 2002 thru January 2005

Yusen Terminals Inc., Terminal Island, Ca

- Manager during night and weekend activities with regards to Marine/Yard and Gate activities.
- Responsible for the daily logistics of container flow from the vessel to the terminal.
- Work directly with the customer to expedite their needs.

Vessel Superintendent - July 1999 thru June 2002

Centennial Stevedoring Services, Terminal Island, Ca

- Responsible for directing the pre-plan, execution and supervision of the duties and labor normally associated with all aspects of cargo handling activities, to achieve safe, efficient and profitable operations.

Vessel Planner – January 1998 thru July 1999

Sea land Services Inc, Rotterdam, The Netherlands

- Prepared vessel plans, operational vessel/shore communication, adjust berthing priorities
 - Supervisor during night and weekend activities with regards to Marine/Yard and Gate activities.
-

Educational Background

Bachelor of Science, Merchant Marine Academy, Hogeschool Rotterdam, The Netherlands

Mechanical Engineering Academy, Rotterdam, The Netherlands



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Detail by Entity Name

Foreign Limited Liability Company
METRO CRUISE SERVICES LLC

Filing Information

Document Number M06000004552
FEI/EIN Number 20-2590859
Date Filed 08/14/2006
State CA
Status **ACTIVE**
Last Event REINSTATEMENT
Event Date Filed 10/09/2007

Principal Address

3806 Worsham Avenue
Long Beach, CA 90808

Changed: 04/04/2024

Mailing Address

3806 Worsham Avenue
Long Beach, CA 90808

Changed: 04/04/2024

Registered Agent Name & Address

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION, FL 33324

Name Changed: 04/12/2011

Address Changed: 04/12/2011

Authorized Person(s) Detail

Name & Address

Title Manager

Nautilus Management Services, Inc.

3806 Worsham Avenue
Long Beach, CA 90808

Annual Reports

Report Year	Filed Date
2022	04/26/2022
2023	02/24/2023
2024	04/04/2024

Document Images

04/04/2024 -- ANNUAL REPORT	View image in PDF format
02/24/2023 -- ANNUAL REPORT	View image in PDF format
04/26/2022 -- ANNUAL REPORT	View image in PDF format
04/02/2021 -- ANNUAL REPORT	View image in PDF format
05/28/2020 -- ANNUAL REPORT	View image in PDF format
03/19/2019 -- ANNUAL REPORT	View image in PDF format
04/03/2018 -- ANNUAL REPORT	View image in PDF format
04/13/2017 -- ANNUAL REPORT	View image in PDF format
08/05/2016 -- AMENDED ANNUAL REPORT	View image in PDF format
04/06/2016 -- ANNUAL REPORT	View image in PDF format
04/13/2015 -- ANNUAL REPORT	View image in PDF format
01/13/2014 -- ANNUAL REPORT	View image in PDF format
01/04/2013 -- ANNUAL REPORT	View image in PDF format
01/05/2012 -- ANNUAL REPORT	View image in PDF format
04/12/2011 -- Reg. Agent Change	View image in PDF format
01/07/2011 -- ANNUAL REPORT	View image in PDF format
01/06/2010 -- ANNUAL REPORT	View image in PDF format
10/21/2009 -- ANNUAL REPORT	View image in PDF format
03/12/2009 -- ANNUAL REPORT	View image in PDF format
09/23/2008 -- ANNUAL REPORT	View image in PDF format
10/09/2007 -- REINSTATEMENT	View image in PDF format
08/14/2006 -- Foreign Limited	View image in PDF format

BACKGROUND CHECK

Miami-Dade Sheriff's Office
Memorandum



Date: January 10, 2025

To: Hydi Webb, Port Director
PortMiami

From: Sergio M. Alvarez, Major
Seaport Operations Bureau

Subject: Local Background Checks for Stevedoring License Applicants

In response to your request regarding the above captioned subject, the Miami-Dade Police Department conducted a criminal background check pursuant to Section 28-6.4, of the Miami-Dade County Code, for the following individuals:

NAME

DOB

A. Platon Alexandrakis
Albert Smalls Jr.
Michelle L. Porter
Fred Castonguay
Timothy Touzet
Dusko Pesic
Edward A. Gonzalez
Evangelia Monocandilos
Gerardus Van den Heuvel
Frank V. Rovirosa
Iordanis (Jordan) Monocandilos
James J. Pelliccio
Jorge P. Rovirosa
Policarpo Mauricia
Richard Rodriguez
Sherif Assal
Sara Babun
Robert Van Leeuwen
Michael Nelson
Francois Du Boucheron
Hugh G. Healey

[REDACTED]

Based on the aforementioned, the Miami-Dade Sheriff Office found no disqualifying factors for the Stevedoring Licenses not to be issued to the applicant.

If you have any further questions, please contact me directly at (305) 329-4059.



LICENSE

SOUTH FLORIDA CONTAINER TERMINAL, LLC

NEW LICENSES 2025

LICENSE CERTIFICATE



STEVEDORE LICENSE NO. 2025-21

Issue Date: January 18, 2025

Expiration Date: January 18, 2026

Miami-Dade County

STEVEDORE LICENSE

Granted to

FRANCOIS DU BOUCHERON

In accordance with Sections 1.01(A) and 5.02, Miami-Dade County Home Rule Charter; Section 125.012(6), Florida Statutes; Chapter 28A, Code of Miami-Dade County; and PortMiami Terminal Tariff No. 010, all as they may be amended from time to time, the above licensee, having met the qualifications prescribed and posted the required performance bond, is hereby licensed to perform as a STEVEDORE within Miami-Dade County, Florida.

Authorized By:

Miami-Dade Board Of County Commissioners

Hydi Webb
Port Director and CEO



PERSONAL CHARACTER FORM

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Applicant Name: Francois du Boucheron

Applicant Age: 38

Applicant Citizenship: United States of America

Date of Birth: Jacksonville Florida

Race: White

Social Security Number: [REDACTED]

Home Address: [REDACTED]
[REDACTED]

Home Phone:

Mobile Phone: [REDACTED]

E-mail Address: francois.du.boucheron@sfct.us.com

1. Name and address of stevedore firm which applicant will conduct his/her stevedoring activities upon issuance of license:

South Florida Container Terminal
2650 Port Blvd
Miami FL 33132

2. Stevedore's Performance Bond: 4000009251

3. Has applicant ever been refused such bond? No

4. List all connections applicant has had with stevedoring and with shipping industry, giving dates and locations.

None



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

5. List all supervisory capacities previously held by applicant in Question No. 4.

Chief Financial Officer — South Florida Container Terminal responsible for all financial matters and stevedoring contracts related to the Port of Miami _____

6. Describe supervisory duties performed by applicant in No. 5.

In charge of all negotiation matters related to the stevedoring contract with the Port of Miami
Point of contact for all financial matters with Port of Miami and stevedoring contract related to the Terminal Operations

7. List at least 3 local individual references and their addresses, of persons knowing applicant for two years or more.

Name: Leo Huisman _____

Address: leo.huisman@apmterminals.com _____

Telephone: _____

Name: Thomas Bulow _____

Address: thomas.bulow@apmterminals.com _____

Telephone: [REDACTED] _____

Name: Andy Hecker _____

Address: andy.hecker@miamidade.gov _____

Telephone: _____

8. List all bank business accounts:



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Not applicable to applicant

9. Education: List the name and address of high school, college, or specialty school attended, with dates of attendance and degrees, if any:

- Audencia University, France Master's degree in Business Administration
- ISEP (institute superior of electronic in Paris), France Master's degree in Engineering

10. List any other information which applicants thinks might be of value to the Miami-Dade County Board of Commissioner's regarding this application:

10+ years of experience in the transport & logistics industry



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

12/05/2024
DATE

faul
APPLICANT SIGNATURE

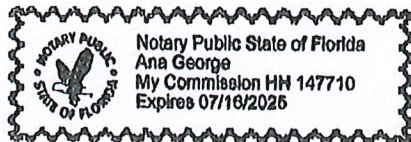
Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Francois du Boucheron, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 10th day of December, 2024.

Ana George
Notary Public, State of Florida at Large

My commission expires: July 16, 2025

(NOTARY SEAL)



LICENSE QUESTIONNAIRE

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

Completed questionnaires must be turned in by 5:00 PM on **Friday, November 29, 2024**. Failure to turn in a properly completed questionnaire, along with any other information required by this stevedore license solicitation by such deadline may result in your application being denied.

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

Name: Leo Huisman CEO APMT Terminal Americas

Address:

Telephone:

Name: Thomas Bulow CFO APM Terminals Americas

Address:

Telephone:

Name: Martin Masson CEO Terminal Link

Address:

Telephone :

2. Provide evidence of the applicant's financial strength, including the ability to secure insurance, indemnity and performance bonds.

Please see attached copies of check for performance bond of \$1,000 and \$50

3. Disclose the pendency or entry within the last twenty (20) years of any and all proceedings, judgments, and/or orders of any court or regulatory body respecting the ability of the applicant, its affiliates, and/or its principals or operating officers to conduct a stevedoring business.



4. Disclose any outstanding fees, taxes, or charges assessed within the last twenty (20) years by Miami-Dade County, including PortMiami, to the applicant and any and all affiliates, principals or operating officers that remain unpaid at present that were required to be written off, or that remained unpaid for a period of more than six months.

None

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

None

6. Pursuant to section 28A-6.5, disclose whether the applicant, the firm on behalf of which the applicant has applied, or any officer, member or shareholder of greater than twenty (20) percent share thereof has within the last ten (10) years (i) been convicted of a felony or (ii) had a finding of guilt entered against him, her, or it (including, but not limited to, a withhold of adjudication).

None

7. Has the applicant or any of its employees, contractors, or affiliates, in the State of Florida, within the past 5 years, been a party to or subject of any civil, criminal, administrative, or disciplinary proceeding, action, investigation before, or had fines or citations imposed or issued upon or against it by any Federal, or State, local court, administrative, regulatory or licensing agency including, without limitation, OSHA and any environmental agencies, or any other governmental agencies. If yes, please provide details and outcomes, and attach copies of any identified citations and complaints. Attach supplemental pages as needed.

None

8. Identify: (A) all work related accidents, injuries and deaths that occurred as part of, related to, or arose out of the applicant's operations at the PortMiami or Miami-Dade County within the last five (5) years; and (B) any citations, judgments, consent decrees, notices of violations or other rulings or fines issued or imposed by OSHA or other regulatory agencies to applicant (or applicant's stevedoring firm or employer), or any employee or affiliate of applicant, relating to or arising from stevedoring operations at the Port of Miami, in Miami-Dade County, or elsewhere during the last five (5) years. For each identified citation, fine, injury, and/or accident, please describe the incident giving rise thereto, including the nature of any injuries arising therefrom or relating thereto and provide copies of all citations and related inspection or investigative reports and any attachments thereto, any appeal of same, and the final judgment, settlement or other disposition of such citations or fines. Attach supplemental pages as needed.

None



**2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE**

PORTMIAMI

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

415,797 total labor hours

CERTIFICATION OF ACCURACY:

By signing below, the undersigned authorized representative of the permit applicant swears or affirms that all information provided above and in the attachments hereto is true and correct.

Applicant Name:

Francois du Boucheron

Applicant Signature:

Fau

Title:

Chief Financial Office

Date:

1/27/2025



2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Francois du Boucheron, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 10th day of December, 2024

Ana George

Notary Public, State of Florida at Large

My commission expires: July 16, 2025

(NOTARY SEAL)



PERFORMANCE GUARANTEE



January 22, 2025

PortMiami
Hydi Webb
Port Director and CEO
1015 North America Way, Suite 215
Miami, FL 33132

Subject: Authorization to Reallocate Payment Guarantee Deposit

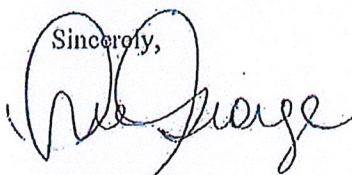
Dear Mrs. Webb,

I am writing to request and authorize the reallocation of the payment made via Check [REDACTED] in the amount of \$1,000 and dated November 15, 2022, which was originally intended to cover the Payment Guarantee for Ramon Delgado's stevedore license. As Mr. Delgado will no longer require a stevedore license with Miami-Dade County, we respectfully request that this deposit now be applied to cover the Payment Guarantee requirement for Mr. François Du Boucheron's new stevedore license instead.

Through this letter, I confirm that I have the authority to request this reallocation of funds.

Should you have any questions or require additional information, please feel free to contact me at 305-347-3804 or cell 305-970-8164 or via email at ana.george@sfct.us.

Thank you for your prompt attention to this matter.

Sincerely,


Ana George
Executive Assistant

Enclosure(s) – Copy of Check No. [REDACTED]

M-1765FLOCONT

DREW & ROGERS, INC.

SUPPLIER G-006216

Check No [REDACTED]

Voucher No	Invoice/Prepayment No	Invoice Date	Gross Amount	Discount Amount	Net Amount
2022003297	BOND PERMIT 2023-RAMON DELGADO	10/21/2022	1,000.00	0.00	1,000.00
Total Amount:			1,000.00		1,000.00

U.S. Pat. 6,035,407

TO SET UP ACH PAYMENTS PLEASE CONTACT US AT AMRPAYABLES@APMTERMINALS.COM

THE FACE OF THIS DOCUMENT HAS A COLORED BACKGROUND ON WHITE PAPER

South Florida Container Terminal LLC
9300 Arrowpoint Blvd.
Charlotte, NC 28273-8136

G-006216

Date

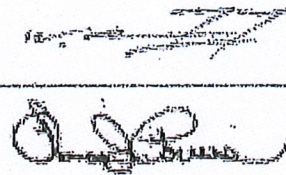
11/15/2022

Net Amount

1,000.00

Pay *****One thousand Dollars*****

Pay to the order of Port of Miami
1015 N America Way
Miami, FL 33132-2017



[REDACTED]

MDC053

Port Miami

064 Miami Seaport

Date: 12/12/2024 Office: 064002
MACH: SPADM126 Cashier: blancac
Batch: 40651 Trans #: 1

Trans Total: \$50.00
MAST MASTERCARD \$50.00
Card Number: [REDACTED]
Authorization Code: 015842

Cardholder Signature

Have a nice day!
Thank you for your payment.

Port Miami

1015 N. American Way
Miami, FL 33132

Date: 12/12/2024 Mach ID: SPADM126
Office: 064002 Cashier: blancac
Batch: 40651 Tran #: 1

Rcpt #: 00433909
Customer: SOUTH FLORIDA CONTAINER TERMINAL
064500501 INVOICE PAYMENT

Payment Total: \$50.00

Transaction Total: \$50.00
MASTERCARD Tendered: \$50.00

Thank you for your payment.
Have a nice day!



PORTMIAMI

Invoice No. 2025- 02659

DATE 12/12/2024

PortMiami

1015 North America Way, 2nd Floor

Miami, FL 33132-2081

T (305) 347-4964 and (305) 960-5401

www.miamidade.gov/portmiami

www.miamidade.gov

INVOICE

BILL TO:

SOUTH FLORIDA CONTAINER TERMINAL, LLC
2650 PORT BOULEVARD
MIAMI, FL 33132-

TARIFF	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
700.04	MISCELLANEOUS REVENUE CHARGE		VAR		50.00
SUB-TOTAL					50.00

TOTAL

50.00

COMMENTS:

STEVEDORING LICENSE APPLICATION FEE: SOUTH FLORIDA CONTAINER TERMINAL, LLC

APPLICANT: FRANCOIS DU BOUCHERON

CREDIT CARD PAYMENT

DATE: 11/2/2024

ALL INVOICES ARE PAYABLE UPON RECEIPT. INVOICES DELINQUENT BY 30+ DAYS WILL BE SUBJECT TO A LATE PENALTY IN ACCORDANCE WITH PORTMIAMI TARIFF, SECTION 218. ONLINE PAYMENTS CAN BE MADE BY ACCESSING OUR SECURE SEAPAL APPLICATION AT www.miamidade.gov/portmiami/online-services.asp (SELECT "FINANCIAL SERVICES")

Invoice No.
2025- 02659



MDC055

SUPPORTING DOCUMENTATION

François du BOUCHERON

francois.boucheron@gmail.com

French & U.S. citizenships

Seasoned senior financial executive with 13+ years of experience in Corporate & Projects Finance. Board member, CFO background in international environments with the ability to deliver high quality work under pressure. Proven track record in strategic thinking to improve performance and enhance profitability dealing with top executives.

Work Experiences

Since 04/2024 **South Florida Container Terminal, APMT / CMA CGM joint venture, CFO, Miami**

2022 - 2023 **CMA-CGM Terminal Link, Performance & Development Manager, Miami**

- Oversee and monitor performance of a port infrastructure portfolio in the US & Caribbean area (\$300 millions total revenues)
- Provide analysis to shareholders & local management team (CEO, CFO and COO) to support business decisions (commercial, financing, actions from the board, productivity, capex plan...)
- Review and participate in the budget process of the portfolio and ensure the good quality of the financials and KPIs reported
- Conduct development and acquisition projects (Kingston : \$200 millions in expansion and equipment ; Miami : \$60 millions densification project ; Houston : \$25 millions in acquisition & expansion)
- Board member of two assets (Houston & Haïti) with a business decision role

2017 - 2021 **Bolloré Ports, CFO Bénin Terminal, Port Infrastructure in West Africa (Executive Committee member)**

- Business partner to the CEO on strategic & business decisions (revenues of +\$60 millions in 2020)
- Managed finance team of 15 direct reports (accounting, treasury, reporting...) and coordinated actions with other departments (company of +400 employees)
- Built the budget with the CEO and ensured its monitoring (KPI, financial performance, business actions, capex)
- Reported financials under IFRS standard for the group & UEMOA standard for local authorities
- Assessed development opportunities with local Port Authority and provided analysis to the shareholders to shape long term strategy (cash flow, working capital, financing)

2015 - 2017 **Bolloré Transport & Logistics HQ, Internal Control, Paris**

- Conducted due diligences of logistic companies (Jakarta: \$10 millions, Lebanon: \$5 millions, UAE: \$5 millions)
- Led full scope internal control reviews (operations, AR & AP, cash management) in more than 15 international subsidiaries (Indonesia, Nigeria, Kenya, Madagascar...)
- Assisted local CFO in the implementation of group procedures and audit recommendations

2012 - 2015 **BPCE Group (Banque Populaire, Caisse d'Epargne, Natixis), General Inspection, Paris**

- Conducted large scope audit reviews of subsidiaries from retail banking (BPCE network) to hedge funds (Loomis Sayles) and private equity funds (Natixis, Cube Infrastructure)
- Assessed performance and profitability of the subsidiaries, private equity participations, credit risk analysis

2011 **Ernst & Young Financial Services Office, Consultant, Paris**

Education

2009 - 2011 **Audencia University, France**
Master's degree in Business Administration

- Concentration in finance
- Exchange semester in Bowling Green State University, Ohio

2005 - 2009 **Institut Supérieur d'Electronique de Paris (ISEP), France**
Master's degree in engineering

- Specialisation semester in Information Systems

Other Competencies

<i>Languages</i>	Bilingual French & English, notions in German
<i>Work exp.</i>	France, US, West Africa (Benin, Senegal, Mauritania), short term assignments in many African, Middle East and Asian subsidiaries

Extra Professional Activities

<i>Hobbies</i>	Private Pilot License, kitesurfing, sports (running, swimming, enduro motorcycle), Jaguar C-type restoration
<i>Entrepreneurial exp.</i>	Development of a wine community platform, crypto enthusiast (lightning node administrator)



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Foreign Limited Liability Company
SOUTH FLORIDA CONTAINER TERMINAL, LLC

Filing Information

Document Number	M08000001781
FEI/EIN Number	26-3160095
Date Filed	04/14/2008
State	DE
Status	ACTIVE
Last Event	CANCEL ADM DISS/REV
Event Date Filed	10/09/2009
Event Effective Date	NONE

Principal Address

2299 Port Blvd.
Miami, FL 33132

Changed: 03/22/2024

Mailing Address

2299 Port Blvd.
Miami, FL 33132

Changed: 03/22/2024

Registered Agent Name & Address

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION, FL 33324

Name Changed: 10/05/2011

Address Changed: 10/05/2011

Authorized Person(s) Detail

Name & Address

Title Member

MDC059

Universal Maritime Service Corp.
2299 Port Blvd.
Miami, FL 33132

Title Member

Terminal Link, LLC
2299 Port Blvd.
Miami, FL 33132

Annual Reports

Report Year	Filed Date
2022	03/30/2022
2023	02/24/2023
2024	03/22/2024

Document Images

03/22/2024 -- ANNUAL REPORT	View image in PDF format
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04/28/2014 -- ANNUAL REPORT	View image in PDF format
04/17/2013 -- ANNUAL REPORT	View image in PDF format
04/11/2012 -- ANNUAL REPORT	View image in PDF format
10/05/2011 -- Reg. Agent Change	View image in PDF format
04/18/2011 -- ANNUAL REPORT	View image in PDF format
03/30/2010 -- ANNUAL REPORT	View image in PDF format
10/09/2009 -- REINSTATEMENT	View image in PDF format
04/14/2008 -- Foreign Limited	View image in PDF format

BACKGROUND CHECK

Miami-Dade Sheriff's Office
Memorandum



Date: January 14, 2025

To: Hydi Webb, Port Director
PortMiami

From: Sergio M. Alvarez, Major
Seaport Operations Bureau

Subject: Local Background Checks for Stevedoring License Applicants

In response to your request regarding the above captioned subject, the Miami-Dade Police Department conducted a criminal background check pursuant to Section 28-6.4, of the Miami-Dade County Code, for the following individuals:

NAME

DOB

A. Platon Alexandrakis
Albert Smalls Jr.
Michelle L. Porter
Fred Castonguay
Timothy Touzet
Dusko Pesic
Edward A. Gonzalez
Evangelia Monocandilos
Gerardus Van den Heuvel
Frank V. Rovirosa
Iordanis (Jordan) Monocandilos
James J. Pelliccio
Jorge P. Rovirosa
Policarpo Mauricia
Richard Rodriguez
Sherif Assal
Sara Babun
Robert Van Leeuwen
Michael Nelson
Francois Du Boucheron
Hugh G. Healey

[REDACTED]

Based on the aforementioned, the Miami-Dade Sheriff Office found no disqualifying factors for the Stevedoring Licenses not to be issued to the applicant.

If you have any further questions, please contact me directly at (305) 329-4059.



LICENSE

PORT OF MIAMI TERMINAL OPERATING, L.C.

PORTMIAMI.



NEW LICENSES 2025

LICENSE CERTIFICATE



PORTMIAMI

STEVEDORE LICENSE NO. 2025-03

Issue Date: January 18, 2025

Expiration Date: January 18, 2026

Miami-Dade County

STEVEDORE LICENSE

Granted to

GERARDUS VAN DEN HEUVEL

In accordance with Sections 1.01(A) and 5.02, Miami-Dade County Home Rule Charter; Section 125.012(6), Florida Statutes; Chapter 28A, Code of Miami-Dade County; and PortMiami Terminal Tariff No. 010, all as they may be amended from time to time, the above licensee, having met the qualifications prescribed and posted the required performance bond, is hereby licensed to perform as a STEVEDORE within Miami-Dade County, Florida.

Authorized By:

Miami-Dade Board Of County Commissioners

**Hydi Webb
Port Director and CEO**



PERSONAL CHARACTER FORM

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

4. List all connections applicant has had with stevedoring and with shipping industry, giving dates and locations.

1985 - Smith & Kelly Stevedoring, Charleston
1992 - Sealand Services, Charleston, SC
1994 - Sealand Services, Houston, TX
2024 - POMTOC, Miami, FL

5. List all supervisory capacities previously held by applicant in Question No. 4.

Stevedoring Supervisor
Stevedoring Manager
Marine Manager
Port manager
Director Operations
Chief Operating Officer
Chief Executive Officer

6. Describe supervisory duties performed by applicant in No. 5.

Stevedoring, planning, labor orders, vessel services, terminal planning, port captain, stowage.

7. List at least 3 local individual references and their addresses, of persons knowing applicant for two years or more.

Name: Matthew Leech, Ports America, Charlotte

Address:

Telephone:

Name: Matthew Hoag

Address:

Telephone:



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Name: Fred Castonguay

Address: Port of Miami, Office 502, Miami, FL 33132

Telephone: [REDACTED]

8. List all bank business accounts:

All personal accounts at Bank of America

9. Education: List the name and address of high school, college, or specialty school attended, with dates of attendance and degrees, if any:

1974 — 1979 Nico Bechers, MAVO Sittard, Netherlands (High School)

1979 — 1984 Merchant Marine Academis, De Ruyter, Flushing Netherland (Engineering Degree)

2012 — 2013 Wharton School of Banner (Finance Degree)

10. List any other information which applicants thinks might be of value to the Miami-Dade County Board of Commissioner's regarding this application:

Attended various safety training courses + 35 years of experience in building, planning, managing ports and terminals in the USA and other countries.

Managed various labor union disputes: Worked closely with Port Authorities and related government officers throughout the USA.



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

11-18-2024

DATE


APPLICANT SIGNATURE

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared GERARDUS VAN DEN HEUVEL, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

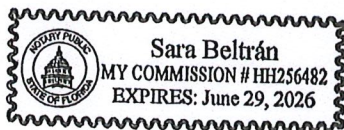
Witness my hand and official seal at MIAMI-DADE COUNTY, Florida, this 18 day of NOVEMBER, 2024.



Notary Public, State of Florida at Large

My commission expires: JUNE 29, 2026

(NOTARY SEAL)



LICENSE QUESTIONNAIRE

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

Completed questionnaires must be turned in by 5:00 PM on **Friday, November 29, 2024**. Failure to turn in a properly completed questionnaire, along with any other information required by this stevedore license solicitation by such deadline may result in your application being denied.

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

Gerardus van den Heuvel is a current employee of POMTOC (Port of Miami Terminal Operating Company, L.C.)
635 Australia Way
Miami, FL 33132

2. Provide evidence of the applicant's financial strength, including the ability to secure insurance, indemnity and performance bonds.

Insured through POMTOC

Financial strength upon request



**2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE**

PORTMIAMI.

3. Disclose the pendency or entry within the last twenty (20) years of any and all proceedings, judgments, and/or orders of any court or regulatory body respecting the ability of the applicant, its affiliates, and/or its principals or operating officers to conduct a stevedoring business.

None

4. Disclose any outstanding fees, taxes, or charges assessed within the last twenty (20) years by Miami-Dade County, including PortMiami, to the applicant and any and all affiliates, principals or operating officers that remain unpaid at present that were required to be written off, or that remained unpaid for a period of more than six months.

None



2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

Worked for 35+ years in the Ports and Terminal Industry

- Merchant Officer — Nedlloyd Kines
- Naval Officer — Royal Dutch Navy
- Stevedore Supervisor — Charleston, SC
- Operations Manager — Charleston, Houston, Norfolk, Oakland & Los Angeles
- Operations Director — London, Vietnam, Korea, Peru & Canada

6. Pursuant to section 28A-6.5, disclose whether the applicant, the firm on behalf of which the applicant has applied, or any officer, member or shareholder of greater than twenty (20) percent share thereof has within the last ten (10) years (i) been convicted of a felony or (ii) had a finding of guilt entered against him, her, or it (including, but not limited to, a withhold of adjudication).

No



7. Has the applicant or any of its employees, contractors, or affiliates, in the State of Florida, within the past 5 years, been a party to or subject of any civil, criminal, administrative, or disciplinary proceeding, action, investigation before, or had fines or citations imposed or issued upon or against it by any Federal, or State, local court, administrative, regulatory or licensing agency including, without limitation, OSHA and any environmental agencies, or any other governmental agencies. If yes, please provide details and outcomes, and attach copies of any identified citations and complaints. Attach supplemental pages as needed.

No

8. Identify: (A) all work related accidents, injuries and deaths that occurred as part of, related to, or arose out of the applicant's operations at the PortMiami or Miami-Dade County within the last five (5) years; and (B) any citations, judgments, consent decrees, notices of violations or other rulings or fines issued or imposed by OSHA or other regulatory agencies to applicant (or applicant's stevedoring firm or employer), or any employee or affiliate of applicant, relating to or arising from stevedoring operations at the Port of Miami, in Miami-Dade County, or elsewhere during the last five (5) years. For each identified citation, fine, injury, and/or accident, please describe the incident giving rise thereto, including the nature of any injuries arising therefrom or relating thereto and provide copies of all citations and related inspection or investigative reports and any attachments thereto, any appeal of same, and the final judgment, settlement or other disposition of such citations or fines. Attach supplemental pages as needed.

None



2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

Period: October 1st, 2023 thru September 30, 2024

Total Hours: 133,910.00

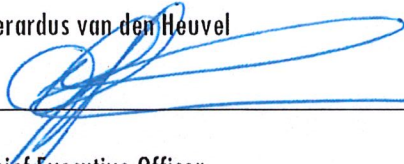


2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORT MIAMI

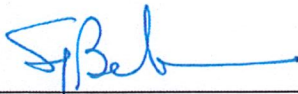
Certification of Accuracy

By signing below, the undersigned authorized representative of the permit applicant swears or affirms that all information Provided above and in the attachments hereto is true and correct.

Applicant Name: Gerardus van den Heuvel
Applicant Signature: 
Title: Chief Executive Officer
Date: 11-18-2024

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared GERARDUS VAN DEN HEUVEL, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

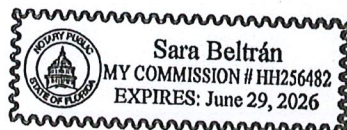
Witness my hand and official seal at MIAMI-DADE COUNTY, Florida, this 18 day of NOVEMBER, 2024.



Notary Public, State of Florida at Large

My commission expires: JUNE 29, 2026

(NOTARY SEAL)



PERFORMANCE GUARANTEE

Port of Miami Terminal Operating Co., L.C.

635 Australia Way
Miami, FL 33132
305-533-8100



Wells Fargo Bank, N.A.

PAY
TO THE ORDER OF

Fifty Dollars and 00 Cents

11/21/2024
DATE

\$50.00
AMOUNT

PORT OF MIAMI
1001 NORTH AMERICA WAY
SUITE 115
MIAMI FL 33132


AUTHORIZED SIGNATURE

Port of Miami Terminal Operating Co., L.C.

VENDOR	INVOICE NO.	DATE	DESCRIPTION	G/L NUMBER	AMOUNT
PORMIA0	GERARD VAN D	11/18/2024	STEV LICENS APPLICATION		\$50.00
					\$50.00

Port of Miami Terminal Operating Co., L.C.



PORTMIAMI

Invoice No. 2025- 02556

DATE 12/09/2024

PortMiami

1015 North America Way, 2nd Floor

Miami, FL 33132-2081

T (305) 347-4964 and (305) 960-5401

www.miamidade.gov/portmiami

www.miamidade.gov

INVOICE

BILL TO:

PORT OF MIAMI TERMINAL OPERATING COMPANY, L.C
635 AUSTRALIA WAY
MIAMI, FL 33132-

TARIFF	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
700.04	MISCELLANEOUS REVENUE CHARGE		VAR		50.00

SUB-TOTAL 50.00

TOTAL 50.00

COMMENTS:

STEVEDORING LICENSE APPLICATION FEE FOR MR. GERARD VAN DEN HEUVEL
CHECK # [REDACTED]

ALL INVOICES ARE PAYABLE UPON RECEIPT. INVOICES DELINQUENT BY 30+ DAYS WILL BE SUBJECT TO A LATE PENALTY IN ACCORDANCE WITH PORTMIAMI TARIFF, SECTION 218. ONLINE PAYMENTS CAN BE MADE BY ACCESSING OUR SECURE SEAPAL APPLICATION AT www.miamidade.gov/portmiami/online-services.asp (SELECT "FINANCIAL SERVICES")

Invoice No.
2025- 02556

MDC081

Western Surety Company

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS:

That WESTERN SURETY COMPANY, a corporation organized and existing under the laws of the State of South Dakota, and authorized and licensed to do business in the States of Alabama, Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, New York, North Carolina, North Dakota, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, Wyoming, and the United States of America, does hereby make, constitute and appoint

C. Bendt of Sioux Falls,
State of South Dakota, with limited authority, its true and lawful Attorney-in-Fact, will full power and authority hereby conferred to sign, execute, acknowledge and deliver for and on its behalf as Surety and as its act and deed, the following bond:

One Stevedore County of Dade

bond with bond number: 72671455

for Gerardus Van Den Heuvel

as Principal in the penalty amount not to exceed: \$ 1,000.00.

Western Surety Company further certifies that the following is a true and exact copy of Section 7 of the by-laws of Western Surety Company duly adopted and now in force, to-wit:

Section 7. All bonds, policies, undertakings, Powers of Attorney, or other obligations of the corporation shall be executed in the corporate name of the Company by the President, Secretary, any Assistant Secretary, Treasurer, or any Vice President, or by such other officers as the Board of Directors may authorize. The President, any Vice President, Secretary, any Assistant Secretary, or the Treasurer may appoint Attorneys-in-Fact or agents who shall have authority to issue bonds, policies, or undertakings in the name of the Company. The corporate seal is not necessary for the validity of any bonds, policies, undertakings, Powers of Attorney or other obligations of the corporation. The signature of any such officer and the corporate seal may be printed by facsimile.

This Power of Attorney may be signed by digital signature and sealed by a digital or otherwise electronic-formatted corporate seal under and by the authority of the following Resolution adopted by the Board of Directors of the Company by unanimous written consent dated the 27th day of April, 2022:

"RESOLVED: That it is in the best interest of the Company to periodically ratify and confirm any corporate documents signed by digital signatures and to ratify and confirm the use of a digital or otherwise electronic-formatted corporate seal, each to be considered the act and deed of the Company."

In Witness Whereof, the said WESTERN SURETY COMPANY has caused these presents to be executed by its
Vice President with the corporate seal affixed this 4th day of September,
2024.

ATTEST

L. Bauder
L. Bauder, Assistant Secretary

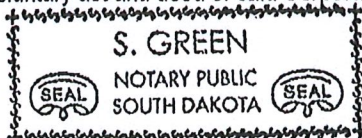
WESTERN SURETY COMPANY

Larry Kasten
Larry Kasten, Vice President

STATE OF SOUTH DAKOTA }
COUNTY OF MINNEHAHA } ss

On this 4th day of September, 2024, before me, a Notary Public, personally appeared
Larry Kasten and L. Bauder

who, being by me duly sworn, acknowledged that they signed the above Power of Attorney as Vice President and Assistant Secretary, respectively, of the said WESTERN SURETY COMPANY, and acknowledged said instrument to be the voluntary act and deed of said Corporation.



My Commission Expires February 12, 2027

S. Green
Notary Public

To validate bond authenticity, go to www.cnasurety.com > Owner/Obligee Services > Validate Bond Coverage.

BOND NO.

72671455

BOND

KNOW ALL MEN BY THESE PRESENTS, that I, Gerardus Van Den Heuvel
of DADE COUNTY, FLORIDA as Principal and WESTERN SURETY COMPANY
as Surety are held and firmly bound unto the BOARD OF
COUNTY COMMISSIONERS, DADE COUNTY, FLORIDA, and their successors in office in
the full and just sum of ONE THOUSAND DOLLARS (\$1,000.00), lawful money of the United
States of America, for the payment whereof the Principal and surety bind themselves jointly and
severally, firmly by these presents.

Signed and sealed this 4th day of September, 2024

The conditions of this obligation are such that:

WHEREAS, Section 311.02, compiled General Laws of the State of Florida, for the year
1975 provides that each person receiving a stevedore's license shall execute a bond in the sum of
\$1,000.00 for the proper performance of duties as such stevedore, and;

WHEREAS, the Board of County Commissioners, Dade County, Florida, has ordered and
issued a Stevedore's License to Gerardus Van Den Heuvel, the Principal herein.

NOW, THEREFORE, the said Principal will well and truly perform their duties as
stevedore, so long as he holds a stevedore's license from the said BOARD OF COUNTY
COMMISSIONERS or their successors in office and this bond is to remain in full force and
effect during the period beginning September 4, 2024 and
ending September 4, 2025 and may be continued in force thereafter by
the execution of a Continuation Certificate signed by the Principal and Surety.

By: _____
Principal

Witness:

WESTERN SURETY COMPANY

Surety

By: _____

C. Bendt, Ass't Sec.

Attorney-in-Fact

[Signature]
Appointed Agent of Surety

meharibonds@vivo

SUPPORTING DOCUMENTATION

Gerard van den Heuvel

Educational background:

1978-1983:

- Merchant Marine Academy “De Ruyter”, Flushing, the Netherlands
This Academy is comparable to the Kings Point Merchant Marine Academy in New York.
Upon finishing the 5-year education, I received my master’s degree in Maritime Transport and Business Administration, as well as my 3rd Mate’s License.

1983-1985

- Royal Dutch Navy Officer training.
In 1983 I was drafted into the Royal Dutch Navy as a Junior Lieutenant and received additional courses in transportation and logistics administration as well as general Navy readiness training.
I ended up as the Junior Officer in charge of the Port Operations Dept, running the day-to-day operations of the tugboat assignment, port administration and berth assignments for the port of Den Helder. The Netherlands largest Navy Port.

1995- 1997

- Sealand/ CSX Executive Leadership management program. This program was intended for future executives to develop under the mentorship of one of the Executives of the Sealand organization.
My assigned Executive mentor was Mr. James C McKenna.
Mr. McKenna is currently the President and CEO for the Pacific Maritime Association.

2013/2014

- The Wharton School of Business, University of Pennsylvania (Finance)
During my time as CEO of DP World Peru, I attended the executive finance and economy courses at Wharton School of Business.
This is a full 6 month expedited executive course culminating with two weeks of onsite classes and final exams.
- Languages (Fluent): English, Spanish, Dutch, German

Experience Summary

Over 35 years of experience in Ports & Terminal, Transportation and Logistics Business Management with various levels of P&L responsibilities.

The last 23 years have been in Senior and Executive management levels of the organization overseeing Shareholder and Stakeholders' interests, Government relations, strategy design and implementation, Business Planning and expansions, Commercial and Operational efficiency improvements, Change Management, Automation, Union negotiation, Business development.

Management experiences include:

- Negotiation strategies *and implementation of union and labor contracts* in *USA, Canada*, Europe, South America, and Asia
- Representing DP World interest and lobby with the various local, regional, and national Government entities, in the countries that I was responsible for.
- Working with and on various Boards of Directors, Port Authorities and Government Agencies as partners or equity owners, worldwide.
- CEO reporting to and Director on various boards.
- M&A Strategy leader for several projects over the past 20 years.
- Managing complex Terminal and Logistics integrations and P&L, Executive management leadership of multiple companies
- Extensive international, hands-on, operational and implementations experience in a variety of regions and leadership roles.
- Terminal Project Implementation management and *Terminal and Passenger Operations* Design, including semi-automated operations.
- Manage the strategic operational needs for Sealand, CSXWT globally and Regional and local for DP World.
- Work jointly and managing sales and marketing management to create and Manage customer services needs and create innovative services to promote growth.
- Extensive international, hand-on, operational and implementations experience in a variety of regions and management of day-to-day terminal and vessel operations and P&L management.
- Working with various Boards of Directors, Port Authorities and Government Agencies as partners or equity owners, worldwide.

Senior Executive Leadership History

<u>Port Of Miami Terminal Operating Company</u>			
CEO POMTOC	Miami, FL	Unites States	07/24 - current
<u>DP World Canada</u>			
COO Ports and Terminals Canada		Vancouver, Canada	04/22- 07/24
<u>DP World (Middle East and Africa)</u>			
CEO DPW Sokhna Terminal		Sokhna, Egypt	01-21 – 04/22
General Manager DPW Egypt		Cairo, Egypt	
<u>DP World (Americas)</u>			
CEO DPW Peru (2&3 PL business units in Peru and Paita Terminal)			06-18 – 01-21
General Manager DPW Callao		Callao, Peru	04/11 - 06-18
Regional Director Operations Americas		Charlotte, N.C. USA	01-10 - 04-11
<u>D.P World (Asia)</u>			
CEO SPCT Terminal		Ho Chi Minh City, Vietnam	02/10 – 12/10
Director Operations		Ho Chi Minh City, Vietnam	05/08 – 02/10

Senior Management Leadership History

<u>Maersk, Inc. (APM Terminals)</u>			
Director Operations North America		Charlotte, NC	04/07-05/08
G.M. Business Development		Charlotte, NC	05/05- 04/07
<u>CSX World Terminals, LLC/Sea-Land Services, Inc.</u>			
Director Operations		PNC, Pusan, South Korea	01/02- 05/05
Director Operations		Charlotte, NC (Global)	12/99- 01/02

Management History

<u>Sea-Land Services, Inc.</u>			
G.M. Operations Venezuela & Colombia		Valencia, Venezuela	01/98- 12/99
Manager Global Terminal Operation		Charlotte, NC	02/95- 01/98
Terminal Ops/Marine Manager		Houston, TX	11/93- 06/95
Marine Ops Manager		Charleston, SC	04/89- 11/93
<u>Nedlloyd Lines, Inc.</u>			
Nedlloyd Representative/Operations Mgr		Charleston, SC	05/86- 04/89
Port Captain		New York, NY	10/85- 05/86
<u>Royal Dutch Navy</u>			
2nd Lieutenant		Den Helder, The Netherlands	02/83-02/85



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Florida Limited Liability Company

PORT OF MIAMI TERMINAL OPERATING COMPANY, L.C.

Filing Information

Document Number L93000000041
FEI/EIN Number 65-0446195
Date Filed 01/28/1993
State FL
Status ACTIVE
Last Event LC AMENDMENT
Event Date Filed 11/23/2009
Event Effective Date NONE

Principal Address

635 AUSTRALIA WAY
MIAMI, FL 33132

Changed: 02/08/2012

Mailing Address

635 AUSTRALIA WAY
MIAMI, FL 33132

Changed: 02/08/2012

Registered Agent Name & Address

BLANCK, ROBERT W
5730 SW 74 STREET, SUITE 700
C/O BLANCK & COOPER, P.A.
MIAMI, FL 33143

Name Changed: 11/10/2008

Address Changed: 11/10/2008

Authorized Person(s) Detail

Name & Address

Title MGR

ROVIROSA, JORGE P
125 NE 9TH STREET
MIAMI, FL 33132

Title MGR

ROVIROSA, FRANK V
125 NE 9TH STREET
MIAMI, FL 33132

Title MGR

Castonguay, Fred
635 AUSTRALIA WAY
MIAMI, FL 33132

Title Manager

Smith, Christopher
635 AUSTRALIA WAY
MIAMI, FL 33132

Annual Reports

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11/23/2009 -- LC Amendment	View image in PDF format

01/07/2009 -- ANNUAL REPORT	View image in PDF format
11/10/2008 -- Reg. Agent Change	View image in PDF format
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07/10/2000 -- ANNUAL REPORT	View image in PDF format
01/26/2000 -- Reg. Agent Change	View image in PDF format
06/25/1999 -- Reg. Agent Change	View image in PDF format
03/29/1999 -- ANNUAL REPORT	View image in PDF format
11/09/1998 -- Reg. Agent Change	View image in PDF format
03/16/1998 -- ANNUAL REPORT	View image in PDF format
03/28/1997 -- ANNUAL REPORT	View image in PDF format

Florida Department of State, Division of Corporations

MDC090

BACKGROUND CHECK

Miami-Dade Sheriff's Office
Memorandum



Date: January 10, 2025

To: Hydi Webb, Port Director
PortMiami

From: Sergio M. Alvarez, Major
Seaport Operations Bureau

Subject: Local Background Checks for Stevedoring License Applicants

In response to your request regarding the above captioned subject, the Miami-Dade Police Department conducted a criminal background check pursuant to Section 28-6.4, of the Miami-Dade County Code, for the following individuals:

NAME

DOB

A. Platon Alexandrakis
Albert Smalls Jr.
Michelle L. Porter
Fred Castonguay
Timothy Touzet
Dusko Pesic
Edward A. Gonzalez
Evangelia Monocandilos
Gerardus Van den Heuvel
Frank V. Rovirosa
Jordanis (Jordan) Monocandilos
James J. Pelliccio
Jorge P. Rovirosa
Policarpo Mauricia
Richard Rodriguez
Sherif Assal
Sara Babun
Robert Van Leeuwen
Michael Nelson
Francois Du Boucheron
Hugh G. Healey

[REDACTED]

Based on the aforementioned, the Miami-Dade Sheriff Office found no disqualifying factors for the Stevedoring Licenses not to be issued to the applicant.

If you have any further questions, please contact me directly at (305) 329-4059.



LICENSE

ELLER-ITO STEVEDORING COMPANY, LLC

NEW LICENSES 2025

LICENSE CERTIFICATE



PORTMIAMI

STEVEDORE LICENSE NO. 2025-01

Issue Date: January 18, 2025

Expiration Date: January 18, 2026

Miami-Dade County

STEVEDORE LICENSE

Granted to

FRED CASTONGUAY

In accordance with Sections 1.01(A) and 5.02, Miami-Dade County Home Rule Charter; Section 125.012(6), Florida Statutes; Chapter 28A, Code of Miami-Dade County; and PortMiami Terminal Tariff No. 010, all as they may be amended from time to time, the above licensee, having met the qualifications prescribed and posted the required performance bond, is hereby licensed to perform as a STEVEDORE within Miami-Dade County, Florida.

Authorized By:

Miami-Dade Board Of County Commissioners

Hydi Webb
Port Director and CEO



PERSONAL CHARACTER FORM

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Applicant Name: Fred Castonguay

Applicant Age: 54

Applicant Citizenship: USA

Date of Birth: Available upon request.

Race: Prefer not to disclose.

Social Security Number: Available upon request.

Business Address: 1007 N. America Way, Suite 501
Miami, Florida 33132

Business Phone: 305- 379-3700

Mobile Phone: [REDACTED]

E-mail Address: Fred.Castonguay@portsamerica.com

1. Name and address of stevedore firm which applicant will conduct his/her stevedoring activities upon issuance of license:

ELLER-I.T.O. STEVEDORING COMPANY L.L.C., 1007 N. America Way, Suite 501, Miami, Florida 33132

2. Stevedore's Performance Bond: Yes

3. Has applicant ever been refused such bond? No

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

4. List all connections applicant has had with stevedoring and with shipping industry, giving dates and locations.

Available upon request.

5. List all supervisory capacities previously held by applicant in Question No. 4.

Various managerial and supervisory positions- e.g. President, Eller-I.T.O; Senior Vice President - South Atlantic- Ports America; Vice President- Ports America Florida, Inc.

6. Describe supervisory duties performed by applicant in No. 5.

Mr. Castonguay is the President of Eller-I.T.O., Senior Vice President of the South Atlantic region for Ports America and Vice President of Ports America Florida, Inc. and a member of the Senior Leadership Team of Ports America. In these positions, Mr. Castonguay is responsible for providing leadership for all strategic operational, financial, human capital, business and industry relationship aspects of Ports America's South Florida region.

7. List at least 3 local individual references and their addresses, of persons knowing applicant for two years or more.

Name: Michelle Porter

Address: 1007 N America Way, Suite 501

Telephone: [REDACTED]

Name: Gerard van den Huevel

Address: 635 Australia Way, Miami,

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Telephone: _____

Name: _____ Hugh Healey _____

Address: _____ 2650 Port Blvd _____ Miami, FL _____

Telephone: _____

8. List all bank business accounts:

_____ PNC Bank _____

9. Education: List the name and address of high school, college, or specialty school attended, with dates of attendance and degrees, if any:

_____ Fort Lauderdale High School 1989 High School Degree _____

_____ United States Merchant Marine Academy _____ 1994 BS _____



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

10. List any other information which applicants thinks might be of value to the Miami-Dade County Board of Commissioner's regarding this application:

2 Dec 2024

DATE

[Signature]

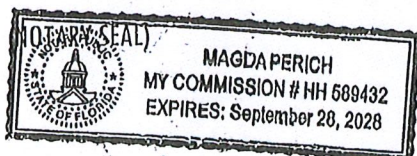
APPLICANT SIGNATURE

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Fred Castorgray, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 2 day of December, 2024.

[Signature]
Notary Public, State of Florida at Large

My commission expires: September 28, 2028



2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORT MIAMI

Completed questionnaires must be turned in by 5:00 PM on **Friday, November 29, 2024**. Failure to turn in a properly completed questionnaire, along with any other information required by this stevedore license solicitation by such deadline may result in your application being denied.

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

ELLER-I.T.O. STEVEDORING COMPANY L.L.C., (1007 N. America Way, Suite 501, Miami, Florida 33132) is a direct wholly owned subsidiary of Ports America Florida, Inc. Ports America Florida also owns a 75% membership interest in Port of Miami Terminal Operating Company L.C. Ports America Florida, Inc. is an indirect wholly-owned subsidiary of Ports America, Inc.

2. Provide evidence of the applicant's financial strength, including the ability to secure insurance, indemnity and performance bonds.

As referenced in the answer to question one, above, ELLER- I.T.O. STEVEDORING COMPANY L.L.C. is a direct subsidiary of Ports America, Florida, Inc. Ports America Florida, Inc. is an indirect subsidiary of Ports America, Inc. ("Ports America"). Ports America, together with its affiliated companies, operates in over 70 locations in the United States. Ports America maintains adequate and customary insurance for its operations and is able to secure indemnity and performance bonds where necessary and appropriate.

3. Disclose the pendency or entry within the last twenty (20) years of any and all proceedings, judgments, and/or orders of any court or regulatory body respecting the ability of the applicant, its affiliates, and/or its principals or operating officers to conduct a stevedoring business.

N/A

2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

4. Disclose any outstanding fees, taxes, or charges assessed within the last twenty (20) years by Miami-Dade County, including PortMiami, to the applicant and any and all affiliates, principals or operating officers that remain unpaid at present that were required to be written off, or that remained unpaid for a period of more than six months.

N/A

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

Mr. Castonguay is a member of the Ports America Senior Leadership Team, President of ELLER-I.T.O. STEVEDORING COMPANY L.L.C., and Vice President of Ports America Florida, Inc. Mr. Castonguay has over 30 years of experience in the shipping and maritime industries. The principal officers and management of ELLER-I.T.O. STEVEDORING COMPANY L.L.C. are Fred Castonguay, President; John Elliot, Vice President; and Michelle Porter, General Manager. Combined the principal officers and management have 90 years of maritime experience in the Port of Miami.

In addition, Mr. Castonguay is the Vice President of Ports America Florida, Inc. The other principal officers of Ports America Florida, Inc. are Matthew Leech, President & CEO; Nipul Patel, CFO & Treasurer; and James J. Pelliccio, Senior Vice President. Mr. Leech has 27 years of maritime experience in the United States.

LICENSE QUESTIONNAIRE

2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

6. Pursuant to section 28A-6.5, disclose whether the applicant, the firm on behalf of which the applicant has applied, or any officer, member or shareholder of greater than twenty (20) percent share thereof has within the last ten (10) years (i) been convicted of a felony or (ii) had a finding of guilt entered against him, her, or it (including, but not limited to, a withhold of adjudication).

N/A

7. Has the applicant or any of its employees, contractors, or affiliates, in the State of Florida, within the past 5 years, been a party to or subject of any civil, criminal, administrative, or disciplinary proceeding, action, investigation before, or had fines or citations imposed or issued upon or against it by any Federal, or State, local court, administrative, regulatory or licensing agency including, without limitation, OSHA and any environmental agencies, or any other governmental agencies. If yes, please provide details and outcomes, and attach copies of any identified citations and complaints. Attach supplemental pages as needed.

N/A

8. Identify: (A) all work related accidents, injuries and deaths that occurred as part of, related to, or arose out of the applicant's operations at the PortMiami or Miami-Dade County within the last five (5) years; and (B) any citations, judgments, consent decrees, notices of violations or other rulings or fines issued or imposed by OSHA or other regulatory agencies to applicant (or applicant's stevedoring firm or employer), or any employee or affiliate of applicant, relating to or arising from stevedoring operations at the Port of Miami, in Miami-Dade County, or elsewhere during the last five (5) years. For each identified citation, fine, injury, and/or accident, please describe the incident giving rise thereto, including the nature of any injuries arising therefrom or relating thereto and provide copies of all citations and related inspection or investigative reports and any attachments thereto, any appeal of same, and the final judgment, settlement or other disposition of such citations or fines. Attach supplemental pages as needed.

N/A

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

Miami Ports America direct employee hours (last 12 months): 124,800

Miami Ports America ILA hours (July 2024 — current): 398,300

2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE



PORTMIAMI

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

CERTIFICATION OF ACCURACY:

By signing below, the undersigned authorized representative of the permit applicant swears or affirms that all information provided above and in the attachments hereto is true and correct.

Applicant Name:

FRED CASTONGUAY

Applicant Signature:

[Signature]

Title:

PRESIDENT

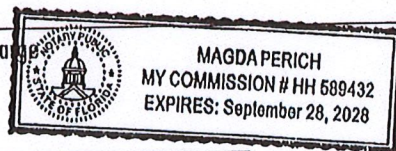
Date:

01/30/2025

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Fred Castonguay, who being sworn, deposes and says that he is the person who executed the foregoing Stevedoring License Questionnaire, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 30 day of January, 2025.

Notary Public, State of Florida at Large



My commission expires: _____

(NOTARY SEAL)

PERFORMANCE GUARANTEE



Invoice No. 2025- 02217

DATE 12/02/2024

PortMiami
1015 North America Way, 2nd Floor
Miami, FL 33132-2081
T (305) 347-4964 and (305) 960-5401
www.miamidade.gov/portmiami
www.miamidade.gov

INVOICE

BILL TO:

ELLER-ITO STEVEDORING COMPANY, LLC
C/O PORTS AMERICA SERVICES, INC
55 NORTH ARIZONA PLACE, SUITE 500
CHANDLER, AZ 85225-

TARIFF	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
700.04	MISCELLANEOUS REVENUE CHARGE		VAR		50.00

SUB-TOTAL

50.00

TOTAL

50.00

COMMENTS:

STEVEDORING LICENSE APPLICATION FEE: ELLER-ITO STEVEDORING COMPANY, LLC
APPLICANT: FRED CASTONGUAY
ACH TRANSFER 11/27/2024

ALL INVOICES ARE PAYABLE UPON RECEIPT. INVOICES DELINQUENT BY 30+ DAYS WILL BE SUBJECT TO A LATE PENALTY IN ACCORDANCE WITH PORTMIAMI TARIFF, SECTION 218. ONLINE PAYMENTS CAN BE MADE BY ACCESING OUR SECURE SEAPAL APPLICATION AT www.miamidade.gov/portmiami/online-services.asp (SELECT "FINANCIAL SERVICES")

Invoice No.
2025- 02217

MIAMI-DADE

MDC109

C, #250.

Cortinas, Blanca (Seaport)

From: Cukrowicz, Edward (Seaport)
Sent: Monday, December 2, 2024 8:45 AM
To: Marichal, Miladis (Seaport)
Cc: Cortinas, Blanca (Seaport)
Subject: RE: ACH TRANSFERS FOR 11/27/24

PORTS AMERICA

Received, thank you.

From: Marichal, Miladis (Seaport) <Miladis.Marichal@miamidade.gov>
Sent: Monday, December 2, 2024 8:27 AM
To: Cukrowicz, Edward (Seaport) <Edward.Cukrowicz@miamidade.gov>
Cc: Cortinas, Blanca (Seaport) <Blanca.Cortinas@miamidade.gov>
Subject: RE: ACH TRANSFERS FOR 11/27/24 PORTS AMERICA

Good morning Edward,

Please find attached the Invoices for the stevedoring license payments of \$50.00 each.

Thank you and best regards,

Miladis Marichal
Seaport Revenue Supervisor
Ph: (305) 347-4981
mmarich@miamidade.gov

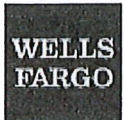


PORT/MIAMI



Please consider the environment before printing this e-mail

From: Smith, Christina (FIN) <Maria.Smith@miamidade.gov>
Sent: Wednesday, November 27, 2024 1:03 PM
To: (SP) AR Liaisons <SP-ARL@miamidade.gov>
Cc: (FIN) Cash Management <FIN-CM@miamidade.gov>; (FIN) Bank Reconciliation <FIN-BR@miamidade.gov>
Subject: ACH TRANSFERS FOR 11/27/24 PORTS AMERICA



EDI Payment Detail Report
EDI PAYMENT REPORT
As of 11/27/2024
Company: MIAMI DADE COUNTY
User: Christina M Smith

11/27/2024 11:12 AM ET

Commercial Electronic Office®

Treasury Information Repc

Note: Intraday information subject to change

Currency: USD

Trace:
Settlement Date:
Effective Date:

091000013129776
11/27/2024
11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:	PAYMT ACCOMP. REMIT
Payment Amount:	1,000.00
Credit/Debit:	C
Method:	ACH
Format:	CCP
Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	[REDACTED]
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
Reference ID:	091000013129776

Date/Time Reference (DTM)

Date Description:	SETTLE DATE/ORIGINAT
Date:	20241127

Name (N1)

Entity ID Type:	PAYEE
Name:	MIAMI-DADE COUNTY
ID Type:	ID CODE
ID:	690255-11598
Entity ID Type:	PAYER
Name:	PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAM
Amount Paid:	1,000.00
Invoice Amount:	1,000.00
Discount Amount:	0.00

Payment Amount: [Please click or press enter to open a link in a new window](#)1,000.00

Originator

Entry Class:
Originator Company Name:
Originator Company ID:
Discretionary Data:

CCD
PORTS AMERICA
3650842170
EDI

Receiver

Transaction Type:
Entry Description:
Receiver Name:
Receiver ID:

Payment Detail

Addenda Items:
Trace:
Settlement Date:
Effective Date:

0
091000013129778
11/27/2024
11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:
Payment Amount:
Credit/Debit:
Method:
Format:
Originator ID Type:
Originator ID:
Originator Company ID:
Receiver ID Type:
Receiver ID:
Receiver Account Type:
Receiver Account Number:
Effective Date:

PAYMT ACCOMP. REMIT

1,000.00

C

ACH

CCP

ABA T/R

091000019

3650842170

ABA T/R

121000248

DEMAND DEPOSIT

20241127

Payment Guarantee Fred Castonguay

Reference ID (REF)

Reference ID Type:
Reference ID:

TRACE NUMBER
091000013129778

Date/Time Reference (DTM)

Date Description:
Date:

SETTLE DATE/ORIGINAT
20241127

Name (N1)

Entity ID Type:
Name:
ID Type:
ID:
Entity ID Type:

PAYEE
MIAMI-DADE COUNTY
ID CODE
690257-11600
PAYER

Name:

PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAMID
Amount Paid:	1,000.00
Invoice Amount:	1,000.00
Discount Amount:	0.00

Payment Amount: [Please click or press enter to open a link in a new window](#)50.00

Originator

Receiver

Entry Class:	CCD	Transaction Type:
Originator Company Name:	PORTS AMERICA	Entry Description:
Originator Company ID:	3650842170	Receiver Name:
Discretionary Data:	EDI	Receiver ID:

Payment Detail

Addenda Items:	0
Trace:	091000013129775
Settlement Date:	11/27/2024
Effective Date:	11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:	PAYMT ACCOMP. REMIT
Payment Amount:	50.00
Credit/Debit:	C
Method:	ACH
Format:	CCP
Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
--------------------	--------------

Reference ID: 091000013129775

Date/Time Reference (DTM)

Date Description: SETTLE DATE/ORIGINAT
Date: 20241127

Name (N1)

Entity ID Type: PAYEE
Name: MIAMI-DADE COUNTY
ID Type: ID CODE
ID: 690254-11597
Entity ID Type: PAYER
Name: PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type: SELLER'S INVC NBR
Reference ID: 11222024MIA
Amount Paid: 50.00
Invoice Amount: 50.00
Discount Amount: 0.00

Payment Amount: [Please click or press enter to open a link in a new window](#)50.00

Originator

Entry Class: CCD
Originator Company Name: PORTS AMERICA
Originator Company ID: 3650842170
Discretionary Data: EDI

Receiver

Transaction Type:
Entry Description:
Receiver Name:
Receiver ID:

Payment Detail

Addenda Items: 0
Trace: 091000013129779
Settlement Date: 11/27/2024
Effective Date: 11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type: PAYMT ACCOMP. REMIT
Payment Amount: 50.00 *Invoice 2024-2217 Fred Cuthingray.*
Credit/Debit: C
Method: ACH
Format: CCP

Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
Reference ID:	091000013129779

Date/Time Reference (DTM)

Date Description:	SETTLE DATE/ORIGINAT
Date:	20241127

Name (N1)

Entity ID Type:	PAYEE
Name:	MIAMI-DADE COUNTY
ID Type:	ID CODE
ID:	690258-11601
Entity ID Type:	PAYER
Name:	PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAMI
Amount Paid:	50.00
Invoice Amount:	50.00
Discount Amount:	0.00

Christina Smith, Account Clerk
Miami-Dade County Finance Department
Bank Reconciliation Unit
111 N.W. 1st Street, Suite 2620
Miami, FL 33128-1929
Phone: (305) 375-1478
e-mail: Maria.Smith@miamidade.gov

SUPPORTING DOCUMENTATION

Fred M. Castonguay II

fredmcastonguay@gmail.com

A visionary leader with operations and sales expertise and a proven track record of turning around businesses through identifying opportunities and building high-capacity teams able to achieve impressive value creation. With a multinational/cultural background across a wide array of business models I am uniquely suited to bring value to an organization that is looking to consistently striving to exceed profitability targets, build customer stickiness in a safe and sustainable manner while driving organic and inorganic growth.

Professional Experience

2023 - present

Ports America, Tampa, FL
Vice President Tampa

- Full P&L responsibility for the Ports America business in Tampa, FL
- Drove a culture shift of productivity first and safety second to safe operations with financial performance
 - Changed the organizational structure to focus on safe, efficient growth
 - Identified the organizational failure of insufficient front-line supervision and hired five new team members to support safe efficient operations and drive process excellence
- Identified areas of growth to support the market place
 - Build out new lease concession to allow for a doubling of general cargo
 - Partner with the Port Authority to create an MOU for a multi-use cruise terminal
- Implemented new revenue streams with terminal storage and chassis usage fees
- Strengthened existing commercial relationships to allow for consistent commercial growth

2020 - 2023

Gables Advisory Services, Inc., Miami, FL
Principle

- Independent advisor for T&L acquisitions as well as business turn around, carve out and special situations
- Available for all aspects of deal advisory including interim leadership post close
- Expert in the following fields
 - Executive leadership
 - Organizational management
 - Operational efficiency
 - Labor management
 - Revenue growth/commercial development

ReWorkedREI, LLC/Gables Land, Inc
Co-Founder

- Real estate investing with a focus on vacant land
- Utilizing artificial intelligence to transform data into actionable information for the real estate community

Moho Solution, S.A., Panama City, Panama
Co-Founder/Owner/Board Member

- Latin America's only mold inspection and remediation company
- From inception to licensing businesses throughout Central America in 14 months
- Monthly growth in excess of 7% of EBITDA
- Operating margins in excess of 50%

2018 - 2020

Gulftainer Company Ltd., United Arab Emirates
Group Chief Operating Officer

- Responsible for a 17 business unit P&L with a turnover exceeding \$750M
- Grew group EBITDA by 22% with incremental revenue and operational excellence savings
- Developed three new business units in logistics supporting key marine terminals
- Lead the development of a new \$400M annual JV marine terminal and related business within KSA
- Developed and drove COVID-19 measures to ensure safety of all stakeholders as well as maintain existing margins

2013 – 2018

**Ports America Group, LLC (PE Highstar/Oaktree Capital)
VP Operations**

- Developed a continuous improvement methodology leading to an operations improvement in excess of \$50M and 2.7% of total revenue
- Created and implemented equipment optimization program to reduce operating expense by \$12M as well as carbon footprint

President and CEO Ports America Outer Harbor, LLC, Oakland, CA

- Turned around the business from annual loss of \$45M to positive \$8M
- Grew the business turn over by 45% with minimal CAPEX investment and decreased operating costs by 32%

2006 – 2012

**Modern Terminals LTD, Hong Kong, SAR, PRC
Managing Director, Taicang International Gateway, Jiangsu, PRC**

- Drove the business from greenfield to the fastest growing marine terminal in the world with annual turnover of \$600M
- Able to achieve operating margins in excess of 50%
 - Utilized contrary labor approach
 - Local IT software operating systems
 - World class operating processes
- Managed the build out of the full transportation and logistics business while achieving YoY growth of 400%

2004 – 2005

**Port of Miami Terminal Operating Company
SVP and General Manager**

- Increased earnings by \$4M annually by reducing operating expense and increasing turn over
- Grew the existing customer base by 12%

1996 – 2004

**CSX
COO, Asia Container Terminal, Hong Kong, SAR, PRC**

- Developed and implemented the entire operating business plan and was able to save \$45M in CAPEX
- Created transportation plan to encompass the Pearl River Delta to allow drive \$100M of incremental business

GM Sales, CSX World Terminals China, Hong Kong, SAR

- Identified, negotiated and on boarded the first new customer for existing business in 22 years leading to \$100M in incremental annual revenue
- Built a customer experience team to ensure all client deliverables were exceeded

GM, CSX World Terminals Boulton Puerto Cabello, C.A., Venezuela

- In less than 16 months managed a swing of \$23M from (\$15M) to \$8M for EBITDA
- Led the elimination of \$6M of short term debt through utilization of the secondary currency market leading to one time gain of \$4M

Senior Operations Manager, CSX World Terminals, LLC Charlotte, NC

- Key member of the investment team for India's CONCOR Inland Container Depot company, outlined a strategy to allow for 45% logistics/operations savings
- Facilitated best practice and operational improvements across the network of existing businesses in excess of \$75M

Manager Shift Operations, Sea-Land Service, Inc. Tacoma, WA

- Lead operational performance improvements that contributed \$22M in annual savings

Assistant Operations Manager, Sea-Land Service, Inc. Long Beach, CA

1994 – 1996 **Continental Stevedoring and Terminal, Miami, FL**
Superintendent

Education

1994 United States Merchant Marine Academy, Kings Point, NY
Bachelor of Science, Transportation
United States Coast Guard 3rd Mate Unlimited Tonnage License
Commissioned as Ensign United States Naval Reserve

2007 Honorable Discharge, Lieutenant Commander, US Navy Reserve

2004 United States Merchant Marine Academy Professional
Achievement Award

Language Functional Spanish



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Foreign Limited Liability Company

ELLER-I.T.O. STEVEDORING COMPANY L.L.C.

Filing Information

Document Number M98000000642
FEI/EIN Number 65-0842170
Date Filed 06/18/1998
State DE
Status ACTIVE
Last Event LC STMNT OF RA/RO CHG
Event Date Filed 09/16/2019
Event Effective Date NONE

Principal Address

1007 NORTH AMERICA WAY, SUITE 501
MIAMI, FL 33132

Changed: 03/01/2023

Mailing Address

55 N. ARIZONA PLACE
SUITE 400
CHANDLER, AZ 85225

Changed: 03/01/2023

Registered Agent Name & Address

CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 32301

Name Changed: 03/01/2023

Address Changed: 03/01/2023

Authorized Person(s) Detail

Name & Address

Title Manager

Smith, Christopher
525 Washington Blvd, Suite 1600
Jersey City, NJ 07310

Title Manager

Daniels, Don
525 Washington Blvd
Suite 1600
Jersey City, NJ 07310

Title Manager, President

Castonguay, Fred
2902 Guy N. Verger Boulevard
Tampa, FL 33605

Title VP

Elliott, John
1007 NORTH AMERICA WAY, SUITE 501
MIAMI, FL 33132

Title Secretary

Bennett, Katie
55 N. ARIZONA PLACE
SUITE 400
CHANDLER, AZ 85225

Annual Reports

Report Year	Filed Date
2023	03/13/2023
2023	05/18/2023
2024	01/23/2024

Document Images

01/23/2024 -- ANNUAL REPORT	View image in PDF format
10/12/2023 -- AMENDED ANNUAL REPORT	View image in PDF format
10/03/2023 -- AMENDED ANNUAL REPORT	View image in PDF format
10/02/2023 -- AMENDED ANNUAL REPORT	View image in PDF format
05/18/2023 -- AMENDED ANNUAL REPORT	View image in PDF format
03/13/2023 -- ANNUAL REPORT	View image in PDF format
03/01/2023 -- Reg. Agent Change	View image in PDF format
01/26/2022 -- ANNUAL REPORT	View image in PDF format
02/03/2021 -- ANNUAL REPORT	View image in PDF format
01/16/2020 -- ANNUAL REPORT	View image in PDF format
09/16/2019 -- CORLCRACHG	View image in PDF format
08/16/2019 -- CORLCRACHG	View image in PDF format

03/14/2019 -- ANNUAL REPORT	View image in PDF format
03/13/2018 -- AMENDED ANNUAL REPORT	View image in PDF format
01/16/2018 -- ANNUAL REPORT	View image in PDF format
03/14/2017 -- ANNUAL REPORT	View image in PDF format
04/14/2016 -- ANNUAL REPORT	View image in PDF format
01/13/2015 -- ANNUAL REPORT	View image in PDF format
04/14/2014 -- ANNUAL REPORT	View image in PDF format
03/25/2013 -- ANNUAL REPORT	View image in PDF format
03/20/2012 -- ANNUAL REPORT	View image in PDF format
04/21/2011 -- ANNUAL REPORT	View image in PDF format
02/16/2010 -- ANNUAL REPORT	View image in PDF format
01/16/2009 -- ANNUAL REPORT	View image in PDF format
04/16/2008 -- ANNUAL REPORT	View image in PDF format
03/14/2007 -- ANNUAL REPORT	View image in PDF format
03/30/2006 -- ANNUAL REPORT	View image in PDF format
06/30/2005 -- ANNUAL REPORT	View image in PDF format
04/01/2004 -- ANNUAL REPORT	View image in PDF format
02/12/2003 -- ANNUAL REPORT	View image in PDF format
04/16/2002 -- ANNUAL REPORT	View image in PDF format
06/25/2001 -- ANNUAL REPORT	View image in PDF format
02/23/2001 -- ANNUAL REPORT	View image in PDF format
03/23/2000 -- ANNUAL REPORT	View image in PDF format
04/28/1999 -- ANNUAL REPORT	View image in PDF format
06/18/1998 -- Foreign Limited	View image in PDF format

Florida Department of State, Division of Corporations

State of Florida

Department of State

I certify from the records of this office that ELLER-I.T.O. STEVEDORING COMPANY L.L.C. is a Delaware limited liability company authorized to transact business in the State of Florida, qualified on June 18, 1998.

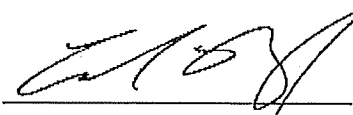
The document number of this limited liability company is M98000000642.

I further certify that said limited liability company has paid all fees due this office through December 31, 2024, that its most recent annual report was filed on January 23, 2024, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-sixth day of November,
2024*




Secretary of State

Tracking Number: 8099822531CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

BACKGROUND CHECK

Miami-Dade Sheriff's Office
Memorandum



Date: January 10, 2025

To: Hydi Webb, Port Director
PortMiami

From: Sergio M. Alvarez, Major
Seaport Operations Bureau

Subject: Local Background Checks for Stevedoring License Applicants

In response to your request regarding the above captioned subject, the Miami-Dade Police Department conducted a criminal background check pursuant to Section 28-6.4, of the Miami-Dade County Code, for the following individuals:

NAME

DOB

A. Platon Alexandrakis
Albert Smalls Jr.
Michelle L. Porter
Fred Castonguay
Timothy Touzet
Dusko Pesic
Edward A. Gonzalez
Evangelia Monocandilos
Gerardus Van den Heuvel
Frank V. Rovirosa
Iordanis (Jordan) Monocandilos
James J. Pelliccio
Jorge P. Rovirosa
Policarpo Mauricia
Richard Rodriguez
Sherif Assal
Sara Babun
Robert Van Leeuwen
Michael Nelson
Francois Du Boucheron
Hugh G. Healey

[REDACTED]

Based on the aforementioned, the Miami-Dade Sheriff Office found no disqualifying factors for the Stevedoring Licenses not to be issued to the applicant.

If you have any further questions, please contact me directly at (305) 329-4059.



LICENSE

ELLER-ITO STEVEDORING COMPANY, LLC

NEW LICENSES 2025

LICENSE CERTIFICATE



PORTMIAMI

STEVEDORE LICENSE NO. 2025-04

Issue Date: January 18, 2025

Expiration Date: January 18, 2026

Miami-Dade County
STEVEDORE LICENSE
Granted to
MICHELLE L. PORTER

In accordance with Sections 1.01(A) and 5.02, Miami-Dade County Home Rule Charter; Section 125.012(6), Florida Statutes; Chapter 28A, Code of Miami-Dade County; and PortMiami Terminal Tariff No. 010, all as they may be amended from time to time, the above licensee, having met the qualifications prescribed and posted the required performance bond, is hereby licensed to perform as a STEVEDORE within Miami-Dade County, Florida.

Authorized By:

Miami-Dade Board Of County Commissioners

Hydi Webb
Port Director and CEO



PERSONAL CHARACTER FORM

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Applicant Name: Michelle L. Porter

Applicant Age: 51

Applicant Citizenship: USA

Date of Birth: Available upon request.

Race: Prefer not to disclose.

Social Security Number: Available upon request.

Business Address: 1007 N. America Way, Suite 501
Miami, Florida 33132

Business Phone: 305- 379-3700

Mobile Phone: [REDACTED]

E-mail Address: michelle.l.porter@portsamerica.com

1. Name and address of stevedore firm which applicant will conduct his/her stevedoring activities upon issuance of license:

ELLER-I.T.O. STEVEDORING COMPANY L.L.C., 1007 N. America Way, Suite 501, Miami, Florida 33132

2. Stevedore's Performance Bond: Yes

3. Has applicant ever been refused such bond? No

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

4. List all connections applicant has had with stevedoring and with shipping industry, giving dates and locations.

Available upon request.

5. List all supervisory capacities previously held by applicant in Question No. 4.

Various managerial and supervisory positions- e.g. Port Operations Manager at A.P. Moller-Maersk; and currently General Manager, Port of Miami and Port Everglades for Ports America.

6. Describe supervisory duties performed by applicant in No. 5.

Ms. Porter is the General Manager of Ports America's South Florida region. In this critical leadership role, Ms. Porter oversees the operations in Port of Miami and Port Everglades to drive operational excellence, secure new business, and enhance Ports America's position as the Service Provider of choice in the South Florida Market.

7. List at least 3 local individual references and their addresses, of persons knowing applicant for two years or more.

Name: Fred Castonguay / Ports America

Address: 1007 N America Way, suite 501

Telephone: [REDACTED]

Name: Hugh Healey / SFCT

Address: 2650 Port Blvd, Miami FL

Telephone: [REDACTED]

2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

Name: _____ Jamie Scott / Moran Towing _____
Address: _____ 1015 N America Way, suite 103 _____
Telephone: _____ [REDACTED] _____

8. List all bank business accounts:

_____ PNC Bank (*6238) _____

9. Education: List the name and address of high school, college, or specialty school attended, with dates of attendance and degrees, if any:

_____ Hamilton High School, Hamilton, Montana 1992 High School Degree _____
_____ United States Merchant Marine Academy 1996 Bachelor of Science _____



2025 STEVEDORING BUSINESS LICENSE
PERSONAL CHARACTER FORM

PORTMIAMI

10. List any other information which applicants thinks might be of value to the Miami-Dade County Board of Commissioner's regarding this application:

12/02/2024

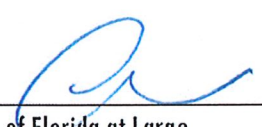
DATE

APPLICANT SIGNATURE

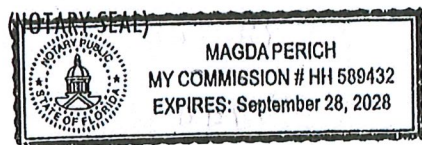


Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Michelle L. Porter, who being sworn, deposes and says that he is the person who executed the foregoing Application for Stevedoring License, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 2 day of December, 2024.


Notary Public, State of Florida at Large

My commission expires: September 28, 2028



LICENSE QUESTIONNAIRE

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORT MIAMI

Completed questionnaires must be turned in by 5:00 PM on **Friday, November 29, 2024**. Failure to turn in a properly completed questionnaire, along with any other information required by this stevedore license solicitation by such deadline may result in your application being denied.

1. Pursuant to Section 28A-6.3, Code of Miami-Dade County, please report any affiliation, as an employee, partner, associate, officer, trustee, director or owner of greater than a twenty (20) percent share (directly or indirectly) of any person, corporation, partnership, joint venture, association, firm, business trust, syndicate, municipal or other governmental body which may directly or indirectly be involved with the shipment or handling of freight. If so affiliated, please provide a written list of such affiliations and the names and addresses of persons or members of any such corporation, partnership, joint venture, association, firm, business trust, or syndicate. Please provide the name and address of each person holding a controlling financial interest in the corporation, partnership, joint venture, association, firm, business trust, or syndicate, according to the definition of "controlling financial interest" contained in section 2-11.1(b)(8), code of Miami-Dade County.

ELLER-I.T.O. STEVEDORING COMPANY L.L.C., (1007 N. America Way, Suite 501, Miami, Florida 33132) is a direct wholly owned subsidiary of Ports America Florida, Inc. Ports America Florida also owns a 75% membership interest in Port of Miami Terminal Operating Company L.C. Ports America Florida, Inc. is an indirect wholly-owned subsidiary of Ports America, Inc.

2. Provide evidence of the applicant's financial strength, including the ability to secure insurance, indemnity and performance bonds.

As referenced in the answer to question one, above, ELLER- I.T.O. STEVEDORING COMPANY L.L.C. is a direct subsidiary of Ports America, Florida, Inc. Ports America Florida, Inc. is an indirect subsidiary of Ports America, Inc. ("Ports America"). Ports America, together with its affiliated companies, operates in over 70 locations in the United States. Ports America maintains adequate and customary insurance for its operations and is able to secure indemnity and performance bonds where necessary and appropriate.

3. Disclose the pendency or entry within the last twenty (20) years of any and all proceedings, judgments, and/or orders of any court or regulatory body respecting the ability of the applicant, its affiliates, and/or its principals or operating officers to conduct a stevedoring business.

N/A

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

4. Disclose any outstanding fees, taxes, or charges assessed within the last twenty (20) years by Miami-Dade County, including PortMiami, to the applicant and any and all affiliates, principals or operating officers that remain unpaid at present that were required to be written off, or that remained unpaid for a period of more than six months.

N/A

5. Provide details of the stevedoring experiences of the applicant, principals, affiliates, and operating officers, including, but not limited to, (i) experience at PortMiami and (ii) experience with the equipment present at PortMiami.

Ms. Porter is the General Manager for ELLER-I.T.O. STEVEDORING COMPANY L.L.C. Ms. Porter has over 25 years of experience in the shipping and maritime industries. The principal officers and management of ELLER-I.T.O. STEVEDORING COMPANY L.L.C. are Fred Castonguay, President; John Elliot, Vice President; and Michelle Porter, General Manager. Combined the principal officers and management have 90 years of maritime experience in the Port of Miami.

In addition, ELLER-I.T.O. STEVEDORING COMPANY L.L.C is the wholly-owned subsidiary of Ports America Florida, Inc. The principal officers of Ports America Florida, Inc. are Matthew Leech, President & CEO; Nipul Patel, CFO & Treasurer; James J. Pelliccio, Senior Vice President; and Fred Castonguay, Vice President. Mr. Leech has 27 years of maritime experience in the United States.

2025 STEVEDORING BUSINESS LICENSE QUESTIONNAIRE

PORTMIAMI

6. Pursuant to section 28A-6.5, disclose whether the applicant, the firm on behalf of which the applicant has applied, or any officer, member or shareholder of greater than twenty (20) percent share thereof has within the last ten (10) years (i) been convicted of a felony or (ii) had a finding of guilt entered against him, her, or it (including, but not limited to, a withhold of adjudication).

N/A

7. Has the applicant or any of its employees, contractors, or affiliates, in the State of Florida, within the past 5 years, been a party to or subject of any civil, criminal, administrative, or disciplinary proceeding, action, investigation before, or had fines or citations imposed or issued upon or against it by any Federal, or State, local court, administrative, regulatory or licensing agency including, without limitation, OSHA and any environmental agencies, or any other governmental agencies. If yes, please provide details and outcomes, and attach copies of any identified citations and complaints. Attach supplemental pages as needed.

N/A

8. Identify: (A) all work related accidents, injuries and deaths that occurred as part of, related to, or arose out of the applicant's operations at the PortMiami or Miami-Dade County within the last five (5) years; and (B) any citations, judgments, consent decrees, notices of violations or other rulings or fines issued or imposed by OSHA or other regulatory agencies to applicant (or applicant's stevedoring firm or employer), or any employee or affiliate of applicant, relating to or arising from stevedoring operations at the Port of Miami, in Miami-Dade County, or elsewhere during the last five (5) years. For each identified citation, fine, injury, and/or accident, please describe the incident giving rise thereto, including the nature of any injuries arising therefrom or relating thereto and provide copies of all citations and related inspection or investigative reports and any attachments thereto, any appeal of same, and the final judgment, settlement or other disposition of such citations or fines. Attach supplemental pages as needed.

N/A

2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE

PORTMIAMI

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

Miami Ports America direct employee hours (last 12 months): 124,800

Miami Ports America ILA hours (July 2024 — current): 398,300

**2025 STEVEDORING BUSINESS LICENSE
QUESTIONNAIRE**



PORTMIAMI

9. Please report total stevedoring labor hours worked by your stevedoring company at PortMiami for the last year (including hours for direct employees and any retained ILA or other labor).

CERTIFICATION OF ACCURACY:

By signing below, the undersigned authorized representative of the permit applicant swears or affirms that all information provided above and in the attachments hereto is true and correct.

Applicant Name:

Michelle Porter

Applicant Signature:

[Signature]

Title:

General Manager

Date:

01/30/2025

Before me, the undersigned authority, duly authorized to give oaths and take acknowledgments, personally appeared Michelle Porter, who being sworn, deposes and says that he is the person who executed the foregoing Stevedoring License Questionnaire, and that the matters and things therein contained are true and correct.

Witness my hand and official seal at Miami, Florida, this 30 day of January, 2025

[Signature]

Notary Public, State of Florida



My commission expires:

(NOTARY SEAL)

PERFORMANCE GUARANTEE



Invoice No. 2025- 02218

DATE 12/02/2024

PortMiami
1015 North America Way, 2nd Floor
Miami, FL 33132-2081
T (305) 347-4964 and (305) 960-5401
www.miamidade.gov/portmiami
www.miamidade.gov

INVOICE

BILL TO:

ELLER-ITO STEVEDORING COMPANY, LLC
C/O PORTS AMERICA SERVICES, INC
55 NORTH ARIZONA PLACE, SUITE 500
CHANDLER, AZ 85225-

TARIFF	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
700.04	MISCELLANEOUS REVENUE CHARGE		VAR		50.00

SUB-TOTAL 50.00

TOTAL 50.00

COMMENTS:

STEVEDORING LICENSE APPLICATION FEE: ELLER-ITO STEVEDORING COMPANY, LLC
APPLICANT: MICHELLE L POSTER
ACH TRANSFER 11/27/2024

ALL INVOICES ARE PAYABLE UPON RECEIPT. INVOICES DELINQUENT BY 30+ DAYS WILL BE SUBJECT TO A LATE PENALTY IN ACCORDANCE WITH PORTMIAMI TARIFF, SECTION 218. ONLINE PAYMENTS CAN BE MADE BY ACCESING OUR SECURE SEAPAL APPLICATION AT www.miamidade.gov/portmiami/online-services.asp (SELECT "FINANCIAL SERVICES")

Invoice No.
2025- 02218

MDC143

C. #2050.

Cortinas, Blanca (Seaport)

From: Cukrowicz, Edward (Seaport)
Sent: Monday, December 2, 2024 8:45 AM
To: Marichal, Miladis (Seaport)
Cc: Cortinas, Blanca (Seaport)
Subject: RE: ACH TRANSFERS FOR 11/27/24

PORTS AMERICA

Received, thank you.

From: Marichal, Miladis (Seaport) <Miladis.Marichal@miamidade.gov>
Sent: Monday, December 2, 2024 8:27 AM
To: Cukrowicz, Edward (Seaport) <Edward.Cukrowicz@miamidade.gov>
Cc: Cortinas, Blanca (Seaport) <Blanca.Cortinas@miamidade.gov>
Subject: RE: ACH TRANSFERS FOR 11/27/24 PORTS AMERICA

Good morning Edward,

Please find attached the Invoices for the stevedoring license payments of \$50.00 each.

Thank you and best regards,

Miladis Marichal
Seaport Revenue Supervisor
Ph: (305) 347-4981
mmarich@miamidade.gov

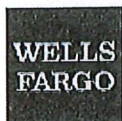


PORT OF MIAMI



Please consider the environment before printing this e-mail

From: Smith, Christina (FIN) <Maria.Smith@miamidade.gov>
Sent: Wednesday, November 27, 2024 1:03 PM
To: (SP) AR Liaisons <SP-ARL@miamidade.gov>
Cc: (FIN) Cash Management <FIN-CM@miamidade.gov>; (FIN) Bank Reconciliation <FIN-BR@miamidade.gov>
Subject: ACH TRANSFERS FOR 11/27/24 PORTS AMERICA



EDI Payment Detail Report
EDI PAYMENT REPORT
As of 11/27/2024
Company: MIAMI DADE COUNTY
User: Christina M Smith

11/27/2024 11:12 AM ET

Commercial Electronic Office®
Note: Intraday information subject to change

Treasury Information Report

Currency: USD

Trace:
Settlement Date:
Effective Date:

091000013129776
11/27/2024
11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:	PAYMT ACCOMP. REMIT
Payment Amount:	1,000.00
Credit/Debit:	C
Method:	ACH
Format:	CCP
Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	[REDACTED]
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
Reference ID:	091000013129776

Date/Time Reference (DTM)

Date Description:	SETTLE DATE/ORIGINAT
Date:	20241127

Name (N1)

Entity ID Type:	PAYEE
Name:	MIAMI-DADE COUNTY
ID Type:	ID CODE
ID:	690255-11598
Entity ID Type:	PAYER
Name:	PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAM
Amount Paid:	1,000.00 <i>Payment Guarantee (Michelle L. Porter)</i>
Invoice Amount:	1,000.00
Discount Amount:	0.00

Payment Amount: Please click or press enter to open a link in a new window1,000.00

Originator

Entry Class:
Originator Company Name:
Originator Company ID:
Discretionary Data:

CCD
PORTS AMERICA
3650842170
EDI

Receiver

Transaction Type:
Entry Description:
Receiver Name:
Receiver ID:

Payment Detail

Addenda Items:
Trace:
Settlement Date:
Effective Date:

0
091000013129778
11/27/2024
11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:
Payment Amount:
Credit/Debit:
Method:
Format:
Originator ID Type:
Originator ID:
Originator Company ID:
Receiver ID Type:
Receiver ID:
Receiver Account Type:
Receiver Account Number:
Effective Date:

PAYMT ACCOMP. REMIT
1,000.00
C
ACH
CCP
ABA T/R
091000019
3650842170
ABA T/R
121000248
DEMAND DEPOSIT
20241127

Reference ID (REF)

Reference ID Type:
Reference ID:

TRACE NUMBER
091000013129778

Date/Time Reference (DTM)

Date Description:
Date:

SETTLE DATE/ORIGINAT
20241127

Name (N1)

Entity ID Type:
Name:
ID Type:
ID:
Entity ID Type:

PAYEE
MIAMI-DADE COUNTY
ID CODE
690257-11600
PAYER

Name:

PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAMID
Amount Paid:	1,000.00
Invoice Amount:	1,000.00
Discount Amount:	0.00

Payment Amount: [Please click or press enter to open a link in a new window](#)50.00

Originator

Receiver

Entry Class:	CCD	Transaction Type:
Originator Company Name:	PORTS AMERICA	Entry Description:
Originator Company ID:	3650842170	Receiver Name:
Discretionary Data:	EDI	Receiver ID:

Payment Detail

Addenda Items:	0
Trace:	091000013129775
Settlement Date:	11/27/2024
Effective Date:	11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type:	PAYMT ACCOMP. REMIT
Payment Amount:	50.00 (Invoice 2024-2218) checked L. Porter.
Credit/Debit:	C
Method:	ACH
Format:	CCP
Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	[REDACTED]
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
--------------------	--------------

Reference ID: 091000013129775

Date/Time Reference (DTM)

Date Description: SETTLE DATE/ORIGINAT
Date: 20241127

Name (N1)

Entity ID Type: PAYEE
Name: MIAMI-DADE COUNTY
ID Type: ID CODE
ID: 690254-11597
Entity ID Type: PAYER
Name: PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type: SELLER'S INVC NBR
Reference ID: 11222024MIA
Amount Paid: 50.00
Invoice Amount: 50.00
Discount Amount: 0.00

Payment Amount: [Please click or press enter to open a link in a new window50.00](#)

Originator

Receiver

Entry Class:	CCD	Transaction Type:
Originator Company Name:	PORTS AMERICA	Entry Description:
Originator Company ID:	3650842170	Receiver Name:
Discretionary Data:	EDI	Receiver ID:

Payment Detail

Addenda Items:	0
Trace:	091000013129779
Settlement Date:	11/27/2024
Effective Date:	11/27/2024

Addenda Detail

Remittance (BPR)

Transaction Type: PAYMT ACCOMP. REMIT
Payment Amount: 50.00
Credit/Debit: C
Method: ACH
Format: CCP

Originator ID Type:	ABA T/R
Originator ID:	091000019
Originator Company ID:	3650842170
Receiver ID Type:	ABA T/R
Receiver ID:	121000248
Receiver Account Type:	DEMAND DEPOSIT
Receiver Account Number:	
Effective Date:	20241127

Reference ID (REF)

Reference ID Type:	TRACE NUMBER
Reference ID:	091000013129779

Date/Time Reference (DTM)

Date Description:	SETTLE DATE/ORIGINAT
Date:	20241127

Name (N1)

Entity ID Type:	PAYEE
Name:	MIAMI-DADE COUNTY
ID Type:	ID CODE
ID:	690258-11601
Entity ID Type:	PAYER
Name:	PORTS AMERICA

Accounts Receivable Open Item Reference (RMR)

Reference ID Type:	SELLER'S INVC NBR
Reference ID:	11222024MIAMI
Amount Paid:	50.00
Invoice Amount:	50.00
Discount Amount:	0.00

Christina Smith, Account Clerk
Miami-Dade County Finance Department
Bank Reconciliation Unit
111 N.W. 1st Street, Suite 2620
Miami, FL 33128-1929
Phone: (305) 375-1478
e-mail: Maria.Smith@miamidade.gov

Michelle Porter

Michelle.l.porter@portamerica.com

EXPERIENCE

Ports America – Port Miami & Port Everglades, Florida

March 2024 - Present

- General Manager
Responsible for managing day-to-day cargo and cruise operations in Port Miami and Port Everglades while focusing on company values and strategies while prioritizing a safety culture.

Maersk Line – Miramar, Florida

2015-2024

- Project Manager - Ocean Customer Experience
Project focal responsible for leading a team of professionals and managing complex, long-term value-creating projects that deliver tangible results across the organization.
- Head of Landside Solutions - Ocean Customer Experience
Constructed a team to develop crucial programs to retain marine gateway and inland hub fluidity by co-creating container storage solutions with external vendors and customers that balanced operational and commercial drivers.
- Port Operations Manager - Ocean Customer Logistics
Managed vendor relations and led cross-functional teams to manage the holistic overview of the Southeast Atlantic region by monitoring overall port synergies to ensure efficient vessel and terminal performance to deliver end-to-end customer solutions.

Crowley Liner Services - Port Everglades, Florida

2014-2015

- Director, Cargo Operations
Managed lean and efficient operations of a two-fold department, cargo freight and stevedoring services, through technology, innovation, and relentless cost control.

Portus – Port Everglades, Florida

2013-2014

- Operations Manager
Revitalized terminal and vessel operations through the successful implementation of a new automated Terminal Operating System while improving overall company moral by creating a safe work environment and consistent employee job functions, processes, and training programs.

EXPERIENCE continued

Anchor Vessel Planning - Fort Lauderdale, Florida

2003-2013

- Vessel Coordinator / Planner
Liaised voyage instructions with vessel command and landside authorities and created stowage plans that guaranteed safe and regulatory compliant stowage of hazardous, refrigerated and out-of-gauge cargo.

Oceanic Stevedoring – Port Miami, Florida

1998-2003

- Marine Manager, Stevedore
Coordinated daily operation of vessel, stevedoring and container yard operations to include a wide range of specialty cargo types to ensure seamless cargo movement through the terminal complex.

Florida Gaming International: Casino Boat, Miami, Florida

1997-1998

TECO Transport & Trade: Bulk Carrier, Tampa, Florida

1996-1997

- Third Mate / Deck Officer
Stood navigational and cargo watches, prepared voyage plans, executed cargo loading plans and calculated ship stability while overseeing shipboard emergency preparedness to include routine safety and environmental shipboard drills.

COMMUNITY

- Southeast Florida Port Employers Association
- Port Everglades Employers Association
- WISTA Florida (Women's International Shipping & Trading Association)
- International Propeller Club, Miami Sector
- Kings Point (USMMA) Alumni Association, South Florida Chapter
- Hands on Broward & City of Fort Lauderdale Volunteer Programs

MILITARY COMMISSION

- Lieutenant, United States Navy Reserve, Honorable Discharge, 2004

EDUCATION

- United States Merchant Marine Academy, Kings Point, New York, 1996



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Detail by Entity Name

Foreign Limited Liability Company

ELLER-I.T.O. STEVEDORING COMPANY L.L.C.

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Principal Address

1007 NORTH AMERICA WAY, SUITE 501
MIAMI, FL 33132

Changed: 03/01/2023

Mailing Address

55 N. ARIZONA PLACE
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CHANDLER, AZ 85225

Changed: 03/01/2023

Registered Agent Name & Address

CORPORATION SERVICE COMPANY
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TALLAHASSEE, FL 32301

Name Changed: 03/01/2023

Address Changed: 03/01/2023

Authorized Person(s) Detail

Name & Address

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Annual Reports

Report Year	Filed Date
2023	03/13/2023
2023	05/18/2023
2024	01/23/2024

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MDC153

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Florida Department of State, Division of Corporations

State of Florida

Department of State

I certify from the records of this office that ELLER-I.T.O. STEVEDORING COMPANY L.L.C. is a Delaware limited liability company authorized to transact business in the State of Florida, qualified on June 18, 1998.

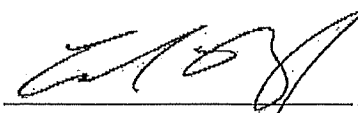
The document number of this limited liability company is M98000000642.

I further certify that said limited liability company has paid all fees due this office through December 31, 2024, that its most recent annual report was filed on January 23, 2024, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-sixth day of November,
2024*




Secretary of State

Tracking Number: 8099822531CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

SUPPORTING DOCUMENTATION

BACKGROUND CHECK

Miami-Dade Sheriff's Office
Memorandum



Date: January 10, 2025

To: Hydi Webb, Port Director
PortMiami

From: Sergio M. Alvarez, Major
Seaport Operations Bureau

Subject: Local Background Checks for Stevedoring License Applicants

In response to your request regarding the above captioned subject, the Miami-Dade Police Department conducted a criminal background check pursuant to Section 28-6.4, of the Miami-Dade County Code, for the following individuals:

NAME

DOB

A. Platon Alexandrakis
Albert Smalls Jr.
Michelle L. Porter
Fred Castonguay
Timothy Touzet
Dusko Pesic
Edward A. Gonzalez
Evangelia Monocandilos
Gerardus Van den Heuvel
Frank V. Rovirosa
Iordanis (Jordan) Monocandilos
James J. Pelliccio
Jorge P. Rovirosa
Policarpo Mauricia
Richard Rodriguez
Sherif Assal
Sara Babun
Robert Van Leeuwen
Michael Nelson
Francois Du Boucheron
Hugh G. Healey

[REDACTED]

Based on the aforementioned, the Miami-Dade Sheriff Office found no disqualifying factors for the Stevedoring Licenses not to be issued to the applicant.

If you have any further questions, please contact me directly at (305) 329-4059.