

Memorandum



Date: June 3, 2025

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

Agenda Item No. 8(N)(5)

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Recommendation for Approval of a Designated Purchase through the Mobility Sourcing Program (MSP)

At its meeting on May 14, 2025, the Miami-Dade County Appropriations Committee amended this item to reduce the term of the Mobility Sourcing Program from five years to one year and to decrease the funding allocation from \$130,000,000 to \$30,000,000, and to make conforming changes to the title of resolution. Continuation of the program beyond the initial year will be subject to subsequent approval by the Board of County Commissioners.

Executive Summary

This item seeks approval from the Board of County Commissioners (Board) to authorize the implementation of the Mobility Sourcing Program (MSP) for the Department of Transportation and Public Works (DTPW). The MSP is a critical purchasing strategy designed to address operational challenges and ensure the continued reliability of Miami-Dade County's Metrobus, Metrorail, and Metromover systems. With a total allocation of \$30 million over a one-year period, the program will streamline procurement processes by leveraging authorized exceptions to acquire proprietary and essential transit parts and services directly from Original Equipment Manufacturers (OEMs), Original Equipment Suppliers (OES), and specialized vendors. It is in the County's best interest to implement this program as certain solicitations consistently receive only one bid, limited competition, or other factors that typically result in delays and inefficiencies.

Through the program, DTPW is able to engage directly with established vendors to facilitate quicker acquisition for proprietary and limited competition goods and services. Consequently, the downtime across the bus and rail systems is reduced as the department is able to receive the quality and quantity of goods and services via an expedited procurement process. This maximizes safety and improves customer experience as it promotes a fully operational bus and rail fleet, with individual buses or cars returning to service much sooner.

The MSP will address critical challenges faced by the County, including supply chain delays, the limitations of aging transit infrastructure, and the specialized nature of essential transit components. By streamlining procurement, the MSP reduces these risks, accelerates access to critical materials, and ensures the efficient maintenance, modernization, and expansion of the County's transit systems. Additionally, the program enhances inventory management practices to sustain operational readiness and minimize service disruptions. The program will be overseen by DTPW's Chief of Contracts and Procurement, with a detailed report documenting the year's expenditures and program activities shared with the Board.

DTPW has maintained ongoing collaboration with the Miami-Dade County Office of the Inspector General (OIG) in support of oversight and accountability. The OIG has consulted with DTPW on the development of the MSP and has provided oversight on the management of rail contracts related to contractual spare parts. Additionally, DTPW will work closely with the OIG to ensure continued transparency, compliance, and operational integrity. The OIG has also indicated background checks will be conducted on individuals assigned to lead the program.

Recommendation

It is recommended that the Board authorize a designated purchase to establish the MSP for DTPW for a one-year initial term, with continuation of the program contingent upon subsequent Board approval. The total value of the program for the initial term is \$30,000,000. The MSP will cover sourcing parts and services for essential infrastructure and operational systems for Miami-Dade County's mobility network, particularly for Metrobus, Metrorail, and Metromover systems. The MSP will be utilized when it is in the County's best interest to source parts and services that maintain, expand, and streamline safety and operational efficiency to continue delivering transportation services to Miami-Dade County.

Scope

The scope of this item is countywide in nature.

Delegation of Authority

If this item is approved, the County Mayor or the County Mayor's designee will have the authority to make non-competitive designated purchases during the one-year term of the MSP and for an overall program amount of up to \$30,000,000. All such non-competitive designated purchases shall be subject to ratification by the Board and no such contract shall extend for a period longer than one year without the express authorization of the Board.

Fiscal Impact/Funding Source

The fiscal impact of the MSP's initial one-year term will be \$30 million and will be funded through DTPW's Operating Fund.

Track Record/Monitor

DTPW's Chief of Contracts and Procurement, Alonzo Joseph, will oversee the implementation of the MSP.

Background

The Board approved a competitive contract award, *Contract No. FB-01316 for Transit Bus Parts and Services*, and established an open pool to pre-qualify vendors under two groups for future pricing competition of parts and services. For Metrobus, a majority of the existing parts and services are provided by Transit Holdings, Inc., Cummins, Inc., and Gillig, LLC. The Board also approved a competitive contract award, *Contract No. FB-01645 for Rail/Mover Parts and Services*, that provided for the purchase of Original Equipment (OE) or aftermarket parts for Metrorail and Metromover cars and systems. There is a pre-qualified pool of vendors for rail-related items provided under *Contract No. FB-01645P, Rail Parts and Services*. For Metrorail and Metromover, a majority of the existing parts and services are provided by Alstom

Transport USA Inc., Hitachi Rail STS USA Inc., JB Railroad Contracting Inc., Thomas Rail Systems Inc., and Westinghouse Air Brake Technologies, Inc.

DTPW has been using the pre-qualification pools to meet its transit repair and service needs including:

- OEM/OE parts, supplies and repairs
- Pumps, drives, motors, and related services
- Electrical and electronic components, tools, parts and supplies
- Any scheduled fleet overhauls and enhancements
- Consumables

The department depends on these pools to replace, repair, maintain, and upgrade aging transit equipment and infrastructure throughout all its facilities. These requirements include infrastructure deficiencies as well as upgrades and maintenance of parts and tools.

A non-competitive procurement process is warranted due to the proprietary nature of certain Metrobus, Metrorail, and Metromover parts and services. During the past Fiscal Year, 2023-24, the vendors have provided approximately \$24.3 million in parts and services toward the Metrobus, Metrorail and Metromover systems operations and maintenance (\$13.9 million towards bus and \$10.4 million towards rail).

The MSP would bypass the standard competitive solicitation process due to the proprietary nature of these core transit components and the historical evidence that the same vendor ultimately secures the award. By procuring directly from OEMs, OES, and other specialized vendors where it is both practical and, in the County's best interest, the department can streamline the acquisition of necessary parts and services. This approach leverages authorized exceptions to standard procedures and helps ensure timely access to vital parts and services, thereby supporting strategic resource allocation, cost management, and the continued reliability and efficiency of the County's multi-modal transportation system. In doing so, the County can mitigate supply chain risks associated with protracted negotiations and unpredictable market fluctuations. This strategy fosters stable, ongoing relationships with carefully vetted suppliers, strengthening supply chain resiliency.

DTPW has maintained ongoing collaboration with the OIG in support of oversight and accountability. The OIG has been actively engaged in monitoring railcar operations and associated spare parts procurement. Additionally, the OIG has consulted with DTPW on the development of the MSP and has provided oversight on the management of rail contracts related to contractual spare parts. This consultation reflects our shared commitment to transparency, compliance, and operational integrity. Ultimately, these measures enable more effective inventory management to ensure the consistent availability of critical materials and maintain operational readiness. Lastly, the OIG has indicated background checks will be conducted on individuals assigned to lead the program.

Since its establishment, DTPW has been responsible for managing and maintaining critical assets that support, enhance, and expand mobility throughout Miami-Dade's multi-modal

transportation network. With new transit additions currently under construction and further expansions actively in the planning stages, the proposed program will strengthen these efforts by ensuring that Metrobus, Metrorail, and Metromover services can be efficiently maintained, optimized, and upgraded. This approach directly responds to the community's growing desire for more comprehensive transportation options, reducing congestion, improving reliability, and broadening access to economic, cultural, and educational opportunities. Moreover, it aligns with ongoing mayoral initiatives and DTPW programs, such as those advancing the Strategic Miami Area Rapid Transit (SMART) Program.

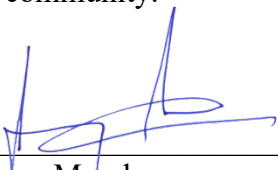
Covered purchases include:

- Installation, service, and upgrades of transit parts and services for Metrobus, Metrorail, and Metromover.
- Maintenance and replacement of operational equipment, including transit parts, tools, and other critically related components.
- Preventive maintenance, equipment upgrades, and the procurement of other essential transit system related items.

Program Operations:

1. Procurement: The County Mayor or designee will be directed to purchase transportation infrastructure parts, systems, and services competitively when feasible.
2. Emergency and OEM Purchases: Direct purchases from OEMs may be authorized when necessary for transit system safety or to maintain operational reliability. Emergency and OEM purchases will prioritize safety and operational reliability, ensuring no disruption to transit services.
3. Reporting: Provide status report after six months in year 1. Thereafter, annual reports detailing program expenditures and activities will be provided for Board review.

This revised structure emphasizes DTPW's role in supporting and maintaining Miami-Dade County's critical transit infrastructure, promoting safe, efficient, and reliable transportation for the community.



Jimmy Morales
Chief Operating Officer



MEMORANDUM

(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: June 3, 2025

FROM: 
Glen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(N)(5)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☒ Applicable legislation requires more than a majority vote (i.e., 2/3's present ☒, 2/3 membership ☐, 3/5's ☐, unanimous ☐, majority plus one ☐, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ☐, CDMP 2/3 vote requirement per 2-116.1(3) (h) or (4)(c) ☐, CDMP 9 vote requirement per 2-116.1(4)(c) (2) ☐) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(N)(5)
6-3-25

RESOLUTION NO. _____

RESOLUTION AUTHORIZING NON-COMPETITIVE DESIGNATED PURCHASES PURSUANT TO SECTION 2-8.1(B)(3) OF THE COUNTY CODE BY A TWO-THIRDS VOTE OF THE BOARD MEMBERS PRESENT; AUTHORIZING THE MOBILITY SOURCING PROGRAM (“MSP”) FOR THE DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS (“DTPW”), OR ITS SUCCESSOR DEPARTMENT(S), FOR THE NON-COMPETITIVE DESIGNATED PURCHASE OF GOODS AND SERVICES FOR THE METROBUS, METRORAIL AND METROMOVER SYSTEMS FOR THE INSTALLATION, SERVICING, UPGRADES, AND REPLACEMENT OF TRANSIT OPERATIONAL AND SYSTEMS RELATED PARTS AND SERVICES WITH AN OVERALL PROGRAM EXPENDITURE LIMIT FOR A ONE-YEAR TERM OF \$30,000,000.00; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO MAKE SUCH NON-COMPETITIVE DESIGNATED PURCHASES SUBJECT TO RATIFICATION BY THE BOARD AND HAVING NO SUCH CONTRACT EXTEND FOR A PERIOD LONGER THAN ONE YEAR WITHOUT THE EXPRESS AUTHORIZATION OF THE BOARD

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board finds it in the best interest of Miami-Dade County to authorize the Mobility Sourcing Program (“MSP”) for the Department of Transportation and Public Works (“DTPW”), or its successor department(s), for the non-competitive designated purchase of goods and services for the Metrobus, Metrorail, and Metromover systems for the installation, servicing, upgrades, and replacement of transit operational and systems related parts and services as more fully detailed in the accompanying memorandum, with an overall program expenditure limit for a >>one-year<<¹ ~~[[five-year]]~~ term

¹ Committee amendments are indicated as follows: Words stricken through and/or [[double bracketed]] are deleted, words underscored and/or >>double arrowed<< are added.

of >>\$30,000,000.00<< [~~[\$130,000,000.00]~~] pursuant to section 2-8.1(b)(3) of the County Code by a two-thirds vote of the Board members present, and further authorizes the County Mayor or County Mayor's designee to make such non-competitive designated purchases subject to ratification by the Board and no such contract shall extend for a period longer than one year without the express authorization of the Board.

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	
Kionne L. McGhee, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Sen. René García	Oliver G. Gilbert, III
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Eileen Higgins
Natalie Milian Orbis	Raquel A. Regalado
Micky Steinberg	

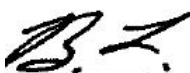
The Chairperson thereupon declared this resolution duly passed and adopted this 3rd day of June, 2025. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Bruce Libhaber

MDC007