

# Memorandum



**Date:** January 21, 2026

**To:** Honorable Chairman Anthony Rodriguez  
and Members, Board of County Commissioners

Agenda Item No. 8(A)(1)

**From:** Daniella Levine Cava *Daniella Levine Cava*  
Mayor

**Subject:** Approval of a Contract Award Recommendation for Miami International Airport's  
Airport Operations Center Project; Contract No. P250A-REV

## **EXECUTIVE SUMMARY**

Miami International Airport (MIA) remains as one of the fastest-growing airports in the nation since the global COVID-19 pandemic, underscoring its critical role as the County's largest economic engine. A key factor to the success of MIA's transformation is the upkeep of its infrastructure and assets. This is critical to extending the lifespan of the airport, ensuring safety and compliance, enhancing operational efficiencies and providing essential public services. To that end, on October 17, 2025, per a directive issued by the Board of County Commissioners (Board), MDAD re-advertised a competitive solicitation for construction services to merge MIA's Airport Operations Center and Emergency Operations Center into one unified operations area. It should be noted that as part of the new procurement process for this project, the scope of work was slightly modified to allow the Owner to provide certain sole source items. This adjustment, while beneficial to project control and quality assurance, introduced complexity in quantifying the full value of the bid in traditional hard bid terms. Nonetheless, the lowest responsive base bid received was \$15,250,000.00, reflecting a 15.27 percent reduction from the original base estimate of \$17,998,978.00. This outcome demonstrates a favorable cost adjustment while maintaining project integrity.

This item seeks approval from the Board to award a competitive construction contract to Allied Contractors, Inc. (Allied) for MIA's Airport Operations Center project, known as Contract No. P250A-REV. The major work scope consists of renovating an existing unfinished shell space on the third floor of the North Terminal to combine the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) into a single area to improve coordination during both routine airport management and emergency response. This new facility will cover approximately 14,780 square feet of vacant shell space.

The County has agreed to pay Allied a total compensation amount of \$16,816,937.50, which includes a 10 percent contingency of \$1,525,000.00, and an Inspector's General Fee of \$41,937.50. The total contract term consists of 596 consecutive calendar days from the effective date of the Notice to Proceed.

## **RECOMMENDATION**

It is recommended that the Board approve the attached resolution awarding Contract No. P250A-REV to Allied for the project entitled: "MIA Airport Operations Center (AOC)" pursuant to Section 2-8.1 of the Miami-Dade County Code.

## **SCOPE**

This construction project will focus on minimizing disruption to existing airport operations, life-safety matters - compliance with building codes and aviation regulations, accessibility to the airport, and means of egress. The project elements involve project management, on-site supervision, labor, materials, tools, equipment, trade subcontractors, licenses and permits, including but not limited to the following:

- Selective demolition and/or reconfiguration of existing structures and interiors in support of the addition of a new AOC and EOC facility within the project limit boundaries.
- Protection of existing structure, life safety systems and infrastructures to remain.
- Demolition, removal, and disposal of; walls, floors, doors, windows, louvers, barricades, light fixtures, ceilings, and finishes.
- Modifications to existing structural, mechanical, plumbing, electrical, security, and life safety systems to complete the project.
- Construction of new walls, doors, windows, louvers, concrete, and masonry work.
- Installation of new interior and exterior finishes and supporting structural, mechanical, electrical, and plumbing systems.
- Addition or modification of life safety, fire suppression, surveillance, and communication systems.
- Installation of new generator(s), fuel tank(s), and dedicated air conditioning systems, including associated piping, controls, and integration.
- Testing and commissioning as required.

MIA is located primarily within District 6 which is represented by Commissioner Natalie Milian Orbis; however, the impact of this agenda item is countywide in nature as MIA is a regional asset.

**Project Name:** Miami International Airport (MIA) Airport Operations Center (AOC)

**Project No.:** P250A-REV

**Contract No:** P250A-REV

**Project Location:** MIA

**Project**

**Description:** Renovating an existing unfinished shell space in Terminal D to merge the AOC and EOC into one unified area. The facility will occupy approximately 14,780 square feet of vacant shell space and combine the existing AOC/EOC to enhance the efficiency of the airport's daily operations and improve critical service delivery. This unification will provide a dedicated platform for managing emergencies (such as weather or security related incidents) and irregular operations featuring specialized infrastructure for continuous operations and improved communication among departments, federal agencies, and MIA's business partners.

**Approval Path:** Board of County Commissioners, Section 2-8.1 of the Miami-Dade County Code

**BACKGROUND:**

The establishment of an integrated airport operations center and emergency operations center at MIA advances the County's vision to be a global leader in airport operations by positioning the airport as a benchmark for operational excellence and resilience. By unifying routine operations and emergency response under a single command structure, the center will connect airlines, government agencies, and emergency services within one coordinated framework, thereby streamlining decision-making and proving for the continuity of operations. This integration will maintain seamless passenger and airline

services during disruptions and enhance resilience by expanding MIA’s capacity to manage irregular operations, crises, and high-impact events with greater agility and situational awareness.

A competitive solicitation was publicly advertised on January 10, 2025, to renovate and unify the operations of MDAD's existing AOC and EOC. MDAD issued 13 addendums in response to more than 400 questions to address questions and provide clarification to potential bidders. In response to the solicitation, MDAD received a total of five bids. During the bid evaluation process, MDAD staff identified issues related to the bid submissions stemming from Addendum No. 13. Subsequently, MDAD concluded that the original solicitation required revision to avoid confusion by bidders and to ensure all bidders are bidding from the same starting point. Subsequently, the Board granted approval to reject the five bids submitted for this solicitation and proceed with a new procurement.

At the October 9, 2025, Board meeting, Board members directed the County Mayor or County Mayor’s Designee to conclude a new procurement for MIA’s AOC construction project, and to bring an award recommendation to the full Board without committee review within 90 days. As such, on October 17, 2025, this project was re-advertised under full and open competition, resulting in three (3) responsive bids received from - Allied, John Bell Construction, Inc. and TGSV Enterprises, Inc. On November 24, 2025, the bids were forwarded to the County’s Strategic Procurement Department (SPD) for compliance review. On December 1, 2025, SPD issued the results of its compliance review, finding Allied to be compliant.

Per the terms and conditions of this construction contract, liquidated damages in the amount of \$1,288.20 will be deducted from the contract amount each calendar day.

**FISCAL IMPACT/FUNDING SOURCES**

**Funding Source**

Future Aviation Financing

**Capital Project Budget:**

2000000096- Miami International Airport - Miscellaneous Projects Subprogram FY2025-2026 Adopted Budget and Multi-Year Capital Plan, Volume 3. (See Attachment “A” as attached)

**Base Engineer’s Estimate:** \$21,125,351.33

**Base Estimate Amount:** \$15,250,000.00

<b>Contingency Allowance:</b>	<b><u>Type</u></b>	<b><u>Percent</u></b>	<b><u>Amount</u></b>	<b><u>Comment</u></b>
<b>(Section 2-8.1 Miami-Dade County Code)</b>	Construction	10%	\$1,525,000.00	

**IG Fee (Ordinance No.** 0.25% \$41,937.50

**97-215):**

**Total Contract Award Amount:** \$16,816,937.50

**Total Engineer's Estimate:** \$23,295,981.18

**Operations Costs:** The annualized cost of operation is \$336,340.00.

**Maintenance Costs:** The annualized cost of routine maintenance is \$84,090.00.

**Total Contract Period:** 596 Calendar Days

**Contingency Period:** None

**Life Expectancy of Asset:** 30 years

**IG Fee Included In the Contract:** Yes

**PTP Funding:** No

**GOB Funding:** No

**ARRA Funding:** No

**Art in Public Places:** No

**Applicable Wages Resolution (R54-10):** Not Applicable

**Sustainable Buildings Ordinance (I.O. 8-8):** Yes, all activities resulting from this contract shall comply with Chapter 2, Article I, Sec. 2-1, BCC Rule 5.10, and Chapter 9, Article III, Sec. 9-71 through 9-75, of the Code of Miami-Dade County (Code), as well as Implementing Order 8-8 (I.O. 8-8), that established a County policy to incorporate, wherever practical, Green Building Practices into the planning, budgeting, design, construction, operations, management, renovation, maintenance and decommissioning of public projects. These sections of the Code, together with the I.O. 8-8, are referred to as the "Sustainable Buildings Program" and require compliance with the Program by (i) achieving at a minimum, third-party Leader in Energy and Environmental Design (LEED) Silver Certification under the latest version issued by the U.S. Green Building Council; (ii) submitting to the Aviation Energy and Resilience team with an updated US Green Building Council LEED scorecard along with updates at major key milestones during

construction, and (iii) incorporating the applicable Prescriptive Path Elements, as defined in Section 7 of I.O. 8-8 under the Sustainable Buildings Program.

**Sea Level Rise:** Not applicable  
**(Ord. 14-79)**

**Buy American Iron  
and Steel Procurement  
Program  
(Ordinance No. 21-22):** Applicable

**Bid Packages Issued:** 1

**Bid Packages Received:** 3

#### **DELEGATION OF AUTHORITY**

Pursuant to Sections 2-285 and 285.2 of the Miami-Dade County Code, the County Mayor's designee is authorized to exercise the provisions thereof, including the authority to execute Contract No. P250A-REV and the authority to exercise its termination provisions.

#### **TRACK RECORD/MONITOR**

MDAD Project Manager Richard Cabrera will monitor the implementation of this construction project.

#### **Due Diligence**

Pursuant to Resolution No. R-187-12, due diligence was conducted to determine the responsibility of Allied Contractors, Inc., including verifying the firm's corporate status and conducting a review of their safety records (per R-1181-18) as well as confirming that there are no performance or compliance issues. The following lists were reviewed: 1) Occupational Safety and Health Administration (OSHA) logs of work-related injuries and illness (Form 300) including OSHA inspection data, and 2) convicted vendors, debarred vendors, delinquent contractors, suspended vendors, and federal-excluded parties list. The Florida Department of State Division of Corporations records show the company's status as active.

#### **SPD History of**

**Violations:** Yes, there have been two (2) Workforce Violations in the past two years. One in 2024 and another in 2025. The reason for the violation was "Wage Violation – Underpaid Employees." Both violations have been addressed and are now closed. (See Attachment "B" as attached)

#### **Procurement History**

As noted earlier in the Background Section of this memorandum, in response to a Board directive, this project was re-advertised on October 17, 2025, resulting in three (3) responsive bids received from Allied, John Bell Construction, Inc., and TGSV Enterprises, Inc. On November 24, 2025, the bids were forwarded to SPD for compliance review. On December 1, 2025, SPD issued the results of its compliance review, finding Allied, the low bidder, to be compliant.

A copy of SPD's Compliance Review shows the commitment from Allied to using local subcontractors and suppliers. (See Attachment "C" as attached)

The Engineer of Record (Gurri Matute) reviewed the project's tally, and it was determined that Allied is qualified for award of this construction contract as Allied's base bid of \$15,250,000.00 is approximately 28 percent lower than the base bid prepared by MDAD's cost consultant, US Rib Cost, Inc., which totals \$21,125,351.33. (See Attachment "D as attached)

On December 3, 2025, MDAD and the Engineer of Record held a responsibility review meeting with Allied. During this meeting, Allied confirmed they understood the Scope of Work for the project and explained that the price difference between their base bid and the base estimate prepared by US Rib Cost, Inc. was due to their ability to optimize technology infrastructure costs without compromising on quality or system integration, efficient procurement strategies, strong subcontractor relationships, and the fact that most of the work would be self-performed.

SPD's Capital Improvements Information System (CIIS) database has 15 evaluations for Allied with an average evaluation rating of 3.4 out of 4.0 points, which is indicative of good performance. (See Attachment "E" as attached)

According to SPD's "Firm History Report," Allied has been awarded a total of five (5) contracts as a Prime in the last three (3) years with a total value of \$11,773,945.00. Additionally, from April 2009 to November 2022, Allied was awarded eight (8) contracts as Prime with a total value of \$39,504,122.00 for a grand total of \$51,278,067.00. (See Attachment "F" as attached)

Contract measures were established as part of this construction contract including a Small Business Enterprise (SBE) participation goal of 0.63 percent. It should be noted that Allied committed to 0.63 percent SBD participation goal, which meets the required participation goal. A copy of the SPD Project Worksheet is enclosed. (See Attachment "G" as attached)

The Contract Summary, Bid Bond and Condition of Award Requirements (also called "Combined Affidavit") executed by Allied Contractor's Inc. are enclosed. (See Attachment "H" as attached)

<b>Company Principals:</b>	Armando Carcache
<b>Company Location:</b>	2302 West 79 <sup>th</sup> Street, Hialeah, Florida
<b>How Long in Business:</b>	September 3, 1996
<b>Contract Manager Name</b>	Sylvia Novela, Aviation Assistant Director
<b>Phone/Email:</b>	Office: (305) 876-7048 <a href="mailto:SNovela@flymia.com">SNovela@flymia.com</a>

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and Members, Board of County Commissioners  
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**Project Manager Name** Richard Cabrera, Chief North Terminal Development,  
Facilities Development  
**Phone/Email:** Office: (305) 869-3481  
[RCabrera@flymia.com](mailto:RCabrera@flymia.com)



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Jimmy Morales  
Chief Operating Officer

**Signature Page**  
**MDAD Construction Contract No: P250A-REV**  
**Allied Contractor's Inc.**

**BUDGET  
APPROVAL  
FUNDS  
AVAILABLE:**

DB   
DIRECTOR OMB  
\_\_\_\_\_  
**OFFICE OF MANAGEMENT AND BUDGET (OMB)  
DIRECTOR**      12/09/2025  
**DATE**

**APPROVED AS  
TO LEGAL  
SUFFICIENCY:**

  
\_\_\_\_\_  
**COUNTY ATTORNEY**      12-8-25  
**DATE**

  
\_\_\_\_\_  
**COUNTY MAYOR OR  
DESIGNEE**      12/12/25  
**DATE**

**CLERK  
DATE**

\_\_\_\_\_  
**DATE**

# Attachment A

FY 2025-2026 Proposed  
Budget and Multi-year Capital  
Plan Volume 3, Page

## FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**MIAMI INTERNATIONAL AIRPORT (MIA) - MIA FACILITIES LIFECYCLE REPLACEMENT (FLRP) PROGRAM**

**PROGRAM #: 200004036**

DESCRIPTION: Refurbish and replacement of electrical and mechanical systems throughout the airport

LOCATION: Miami International Airport

District Located: 6

Unincorporated Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>4,440</b>	<b>15,547</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>13,333</b>	<b>0</b>	<b>93,320</b>
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>4,440</b>	<b>15,547</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>13,333</b>	<b>0</b>	<b>93,320</b>

**MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM**

**PROGRAM #: 200000096**

DESCRIPTION: Rehabilitate Taxiway T and S; realign Taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourses E through H ticket counters; repair MIA parking garage structure; and rehabilitate the Automated Peoples Mover ("APM") Bridge in Concourse E Satellite

LOCATION: Miami International Airport

District Located: 6

Unincorporated Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2016 Commercial Paper	40,638	0	0	0	0	0	0	0	40,638
Aviation 2021 Commercial Paper	35,900	0	0	0	0	0	0	0	35,900
Aviation Revenue Bonds	11,600	0	0	0	0	0	0	0	11,600
Double-Barreled GO Bonds	31,457	0	0	0	0	0	0	0	31,457
FDOT Funds	17,096	3,392	1,114	0	0	0	0	0	21,602
Federal Aviation Administration	37,062	2,544	6,439	0	0	0	0	0	46,045
Future Financing	26,700	33,975	57,471	22,915	25,669	5,810	0	22,602	195,142
Improvement Fund	32,290	0	0	0	0	0	0	0	32,290
Reserve Maintenance Fund	1,631	0	0	0	0	0	0	0	1,631
<b>TOTAL REVENUES:</b>	<b>234,374</b>	<b>39,911</b>	<b>65,024</b>	<b>22,915</b>	<b>25,669</b>	<b>5,810</b>	<b>0</b>	<b>22,602</b>	<b>416,305</b>
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	208,063	37,544	61,876	20,341	23,137	4,685	0	15,686	371,332
Planning and Design	26,311	2,367	3,148	2,574	2,532	1,125	0	6,916	44,973
<b>TOTAL EXPENDITURES:</b>	<b>234,374</b>	<b>39,911</b>	<b>65,024</b>	<b>22,915</b>	<b>25,669</b>	<b>5,810</b>	<b>0</b>	<b>22,602</b>	<b>416,305</b>

# Attachment B

## SPD History of Violations



**Compliance Report of Open and Closed Small Business, Wage and/or Workforce Violations in the last three (3) years as of 12/2/2025**

**Strategic Procurement Department**  
 111 NW 1st Street 19th Floor  
 Miami, FL 33128  
 305-375-3111

MDCSBD\_VIOLATIONS\_20251202\_1000.txt

**ALLIED CONTRACTORS, INC.**

2-11.16, Responsible Wages and Benefits for Construction Services (RWB) - (1) A fourth underpayment violation shall constitute a default of the subject contract and may be cause for suspension or termination in accordance with the contract's terms and debarment in accordance with the debarment procedures of the County. (2) A contractor with unpaid wages or penalties shall not be deemed responsible to perform subsequent County construction contracts and shall be ineligible to be awarded such contracts for so long as the identified underpayment or any penalties imposed therefor remain outstanding, not to exceed three years.

ID #	Date of Violation	Project Number	Dept	Underpayment Amount Identified	Underpayment Amount Recovered	SBE Goal Deficit Makeup Amount	SBE Goal Deficit Makeup Balance	Unpaid Penalty	Violation Reason	Violation Status	Closed Date
36617	5/21/2024	AA005A	AV	\$107.64	\$107.64		\$0.00	\$0.00	Wage Violation - Underpaid employees	Closed	11/26/2024
43857	2/10/2025	AA017A-2	AV	\$755.69	\$755.69		\$0.00	\$0.00	Wage Violation - Underpaid employees	Closed	8/6/2025
<b>2-11.16 - Summary</b>				<b>\$863.33</b>	<b>\$863.33</b>		<b>\$0.00</b>	<b>\$0.00</b>			

Compliance Report v.20251028

Any questions regarding this report, please contact Small Business Development - Contract Monitoring Compliance Section 305-375-3111

# Attachment C

## SPD's Compliance Review

**Date:** December 1, 2025

**To:** Sylvia Novela, Division Director III  
Procurement & Materials Management  
Miami-Dade Aviation Department

**From:** *Laurie Johnson*  
Laurie Johnson, Section Chief  
Strategic Procurement Department

**Subject:** Compliance Review  
Project Number: P250A-REV  
Miami International Airport (MIA) Airport Operations Center (AOC)

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The Project review and Analysis (PRA) Unit, Strategic Procurement Department (SPD) has completed its review of the subject project for compliance with the Small Business Enterprise – Services (SBE-S) program. The contract measure established for this project is a 0.63% SBE-S measure.

Miami-Dade Aviation Department (MDAD) submitted the Certificate of Assurance (COAs) for the firm listed below, acknowledging its commitment to comply with the project’s SBE-S measure, the firms submitted a Utilization Plan via BMWS indication the firms scheduled to meet the measure. The following is the pre-award compliance status and summary.

<u>FIRM:</u>	<u>STATUS:</u>
Allied Contractors, Inc.	Compliant
TGSV Enterprises, Inc.	Compliant
John Bell Construction Inc.	Compliant

**Allied Contractors, Inc.,** a non-certified firm committed to utilize the following certified SBE-S firms to meet the goal: Amer-Plus Janitorial Maintenance LLC to provide Janitorial Services at 0.06%, Chin Diesel, Inc. to provide Hauling Services at 0.06%, and Eastern Engineering Group Company to provide Engineering Services at 0.51% for a total of 0.63% participation. The certified SBE-S sub-contractors confirmed its participation via BMWS in agreement with the measure.

Allied Contractors, Inc., has satisfied the contract 0.63% SBE-S sub-contractor measure and is in compliance with the overall measure established for this contract.

**TGSV Enterprises, Inc.,** a non-certified SBE-Services committed to utilize Jampro Demolition Inc., a certified SBE-S firm to provide NIGP 91200 Construction Services, General, Including Maintenance and Repair Services, and Demolition Services at 0.63% participation. The certified SBE-S sub-contractors confirmed its participation via BMWS in agreement with the measure.

TGSV Enterprises, Inc., has satisfied the contract 0.63% SBE-S sub-contractor measure and is in compliance with the overall measure established for this contract.

**John Bell Construction, Inc.** a non-certified firm committed to utilize the following certified SBE-S firms to meet the goal: Energy Cost Solution Group, LLC to provide Construction Services NIGP 91200 and DC Fence Solutions Corp. to provide maintenance and repair services to meet the 0.63% participation. The certified SBE-S sub-contractors confirmed its participation via BMWS in agreement with the measure.

John Bell Construction, Inc. has satisfied the contract 0.63% SBE-S sub-contractor measure and is in compliance with the overall measure established for this contract.

Please be reminded that the review is specific to the SBE-S Program. The Miami-Dade Aviation Department is responsible for any other issues that may exist.

Should you have any questions or need any additional information, please do not hesitate to call Gayna Mc Donald, Capital Improvement Project Analyst, at (305) 375-3135.

- c: A. Ragin, MDAD
- C. Portocarrero, MDAD

# Attachment D

Engineer of Record Letter, US Rib  
Cost, and Tabulation

# GURRIMATUTE

December 6, 2025

Sylvia Novela  
Aviation Assistant Director  
Procurement & Materials Management  
Miami-Dade Aviation Department  
4200 NW 36th Street, Bldg. 3040 - Warehouse  
Miami, FL 33166

**Re: Bid No. P250A-REV Miami International Airport (MIA) Airport Operations Center (AOC)  
Architect of Record Bid Evaluation, Analysis, and Initial Recommendation for Award**

Dear Ms. Novela,

As the Architect/Engineer of Record for the Miami International Airport (MIA) Airport Operations Center (AOC), our team has completed a review of the bids received in response to the MDAD's solicitation dated October 17, 2025. Based on our evaluation of the three lowest bids received on 11/24/25 and comparison with the estimate prepared by US Cost dated 09/15/25, the lowest responsible bidder is Allied Contractors, Inc.

The base bid amount of \$15,250,000.00 submitted by Allied Contractors is significantly lower than the escalated US Cost base estimate of \$21,125,351.33. The difference is \$6,339,277.33, or approximately 28% lower.

Allied Contractors has validated through the responsibility review meeting held on December 3rd, 2025, their understanding of the scope of work as well as answering satisfactorily all our team's questions. The following are some of the most notable items in their estimate that were discussed at the meeting:

- **Division 01 - General Requirements:**  
Allied Contractors' bid \$1,200,000.00 vs. US Cost estimate \$2,309,679.12 (1,109,679.12, or 48% lower). This division represents the most significant savings in the entire estimate. The fact that Allied Contractors currently has a strong presence at MIA with ongoing construction projects gives them an advantage over other bidders, which translates into significant cost savings to the project.
- **Division 23 - HVAC:**  
Allied Contractors' bid \$1,350,000.00 vs. US Cost estimate \$1,841,475.19 (491,475.19 or approx. 27% lower). Allied Contractor's pricing reflects current market conditions and suggests competitive bidding among their mechanical subcontractors, ensuring compliance with the design intent while maintaining cost control.
- **Division 24 - Electrical:**  
Allied Contractors' bid \$3,850,000.00 vs. US Cost estimate \$5,624,675.57 (1,774,675.57 or approx. 32% lower). This line item represents a major cost driver for technology and redundancy driven projects, such as this one. Allied Contractors' pricing demonstrates

efficient procurement strategies and strong subcontractor relationships. This significant reduction indicates a well-managed scope and competitive market engagement.

- Division 27- - Communications:  
Allied Contractors' bid \$3,000,000.00 vs. US Cost estimate \$4,628,910.71 (1,628,910.71 or approx. 35% lower). Allied Contractors ability to optimize technology infrastructure costs without compromising on quality or system integration also demonstrates efficient procurement strategies and strong subcontractor relationships.

Allied Contractors submitted a bid package that demonstrated:

- A thorough understanding of project scope and technical requirements.
- Inclusion of all line items and allowances, as specified.
- Clear acknowledgment of all addenda and County requirements.
- Competitive pricing aligned with the project's expectations and budget.

Therefore, we believe Allied Contractors is fully capable of delivering this project successfully, on schedule, and in accordance with County standards. For these reasons, we recommend award of contract to Allied Contractors, Inc.

Sincerely,



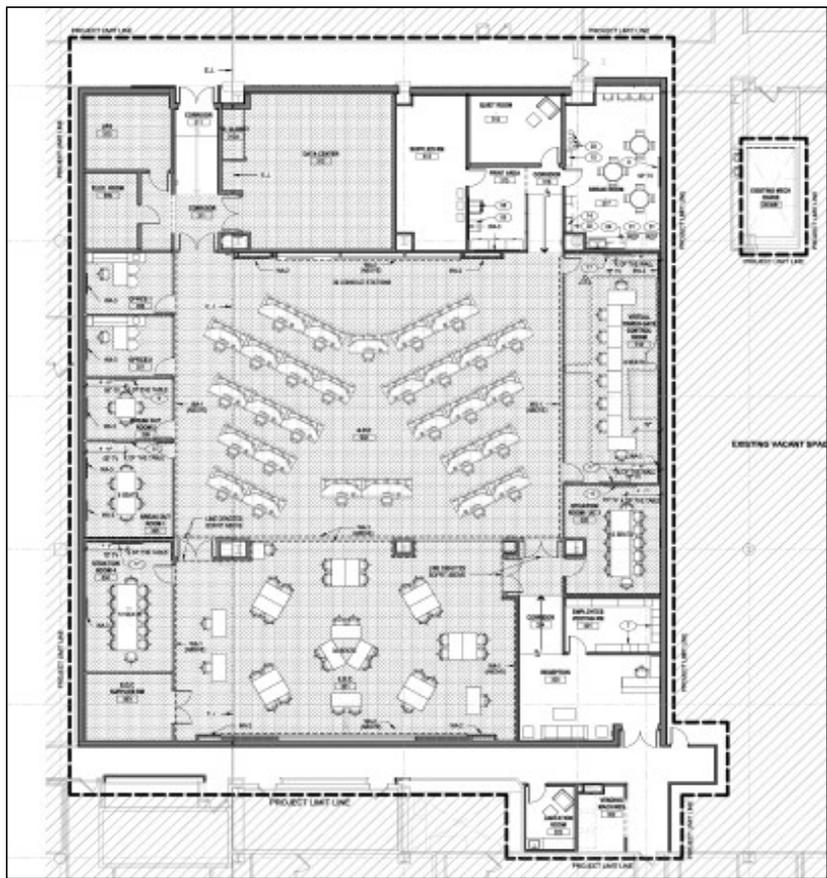
José G. Matute, AIA, CGC, LEED® AP  
Principal, Architect of Record



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate  
100% Contract Documents

**MIA - Airport Operations Center (AOC)**



Estimate Date: September 15, 2025 Re-Bid Set Rev. 01

Prepared by:



Prepared for:





Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

## MIA - Airport Operations Center (AOC)

### *Basis of Estimate*

#### Project Description

RIB U.S. Cost was tasked by Miami-Dade Aviation to provide an Independent Cost Estimate (ICE) for the **MIA Airport Operations Center (AOC)**. This Independent Cost Estimate is based on the Airport Operation Center / Emergency Operation Center, Phase 3B - 100% Contract Documents - **RE-BID set** dated August 1, 2025, by Gurri Matute Architecture.

This project consists of renovation of an existing unfinished shell space located at the third floor of Concourse D, in order to consolidate and join the Airport Operations Center (AOC) and Emergency Operations Center (EOC) under one single area. The new Airport Operations Center will accommodate the AOC and EOC functions of the facility, consisting of Operations Control Center, Landside Operations, and Security Operations, Maintenance Work Order Personnel, offices, storage and break rooms. In addition, a new Virtual Tower Gate Control Room was created as part of the AOC-EOC space which required the addition of new busways, additional racks, additional cooling, monitors and a video wall. The new Virtual Tower Gate Control Room equipment also required an additional supplemental air conditioning unit. Modifications to the mechanical penthouse required adding supplemental air conditioning unit. Modifications to the electrical design were made to support the new technology and mechanical requirements. New light fixtures were also added for the reconfigured ceiling layout for the new Tower Gate Control Room.

Scope of work for the MIA Airport Operations Center (AOC) project includes the following:

#### **Ground Level - New Generator & Fuel Tank Area**

- New building structure to house the new generator and new 4,600 gallon fuel storage tank fuel tank, including foundation and columns, concrete pads, concrete access ramp, masonry and aluminum louver enclosure system, HM exterior doors, guardrail and bollards.
- Install eleven 8" Dia. micro piles at the generator and fuel tanks areas.

#### **Third Level - New AOC/EOC - Technology Facility**

- Selective interior demolition of existing partitions, doors and frames, ceiling and light fixtures, existing raised flooring and wall finishes.
- New single and double interior doors.
- Interior GWB and metal studs partitions.
- Perimeter hardened envelope.
- Demountable partition and glass panel system for interior offices.
- Interior shade devices at glass walls.
- AOC consoles.
- Painted glass video wall.
- Drywall partitions to deck above - approximately 14' height.
- Carpet tile flooring and vinyl base.
- Vinyl tile flooring and base.
- High pressure laminate tile - 6" raised access floor at data center.
- Additional structural joists to support raised access floor.
- GWB ceiling soffits.



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

## MIA - Airport Operations Center (AOC)

### ***Basis of Estimate***

- Acoustical ceiling tile and grid system 24" x 24".
- Armstrong optima shapes, right and left parallelogram acoustical ceiling system.
- Sound insulation for partitions and ceilings.
- Allowances for fire stopping penetrations.
- New sink and fixtures, tankless water heater, millwork/cabinets, countertop and wall surfaces at new breakroom.
- Plumbing water, sanitary drain, vent piping distribution.
- Interior signage
- Demolition of existing sprinkler system.
- Fire protection systems including pre-action-type water based automatic sprinkler system in Computer rooms and AOC and EOC room and the rest of the areas.
- Computer room fire protection systems including dry-type FM200 gas.
- Selective demolition and relocation of HVAC existing equipment and systems.
- New HVAC system and ductwork, including smoke purge system for computer room. Controls, testing and balancing.
- Ductwork distribution, diffusers and grills.
- Ductwork insulation.
- Under computer room raised floor install refrigeration piping (4) units.
- VAV boxes, ceiling diffusers - linear diffusers in circular duct in AOC and EOC rooms.
- LED lighting in all areas, with lighting control system sensors, ceiling and wall mounted, toggle and dimmer switches.
- Control and occupancy sensors, ceiling mounted, wall mounted, toggle and dimmer.
- Convenience power wall and floor mounted outlets throughout the space.
- Motor and equipment feeders and connections.
- Fire alarm system throughout space.
- Uninterrupted power supply.
- Emergency power generator.

### ***Facility Technology - Estimate based on quote provided by Gurri Matute***

- Building data telecommunications service entrance.
- Premise distribution system - backbone infrastructure.
- Local area network system.
- Wireless area network system.
- Telephone system.
- Audio-visual system.
- Fire alarm system throughout space.
- Radio system.
- Computer equipment / data center.
- System integration.
- Local area network system.
- Security system including access control and CCTV.
- Master Clocks.
- Public address system.



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

## MIA - Airport Operations Center (AOC)

### ***Basis of Estimate***

#### **New Mechanical Penthouse at 5th Floor.**

- Selective interior demolition and new construction of full height partitions and doors.
- New concrete pads.
- Waterproofing and sealed concrete floors.
- New floor drains
- Allowance for patching and repair existing roofing system.
- Repair SBS modified bituminous membrane.
- Replacement of the existing AHU.
- Ductwork relocation and new ductwork distribution, diffusers and grills.
- Ductwork insulation.
- New AHU, 6 new ICU units and Exhaust fans.
- Louver wall enclosure for CRAC units.
- New lighting, fire alarms
- Condensation drains at VAVs and CRACs.

#### ***The estimate includes the following scope that will be directly procured and installed by MDAD and/or Others:***

- Storage shelving, file cabinets, lockers and signage.
- Office furniture shown on the plans including, break room, and chairs; EOC tables and chairs, situation room table and chairs, break room tables and chairs, reception desk and office stations and breakroom equipment.
- Additionally the estimate includes quote for the technology FF&E, that will be procured and installed by others.

### **Estimate Assumptions**

- Estimate classification - Class 1 - Independent Cost Estimate.
- Airport operations will allow for a continuous work schedule.
- Storage and staging will be available to contractors in the proximity of the work area.
- Work will be done during normal business hours with one shift per day, night work is not required.
- Project Schedule: Schedule information was provided by MDAD. Construction start date July 08, 2026 and completion date is October 26, 2027.
- Escalation calculation based project schedule provided by MDAD. Escalation is based on 5% a year through the midpoint of construction.
- Estimate assumes MDAD direct procurement and contracted to a general contractor who will supervise and coordinate the required trade contractors (subcontractors) and self perform a portion of the work.

### **Estimate Exclusions**

- Relocation of tenants to new AOC space.
- Upgrades to existing elevators to access the AOC area.
- Software applications, E-911 system, police/fire systems and digital auto recording.
- Hazardous material abatement.
- Overtime or shift work.



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

**MIA - Airport Operations Center (AOC)**

***Basis of Estimate***

**Contingencies**

The Estimate includes 10% for County Allowance to cover Change Orders during construction.

**Estimate Qualifications**

This estimate assumes a competitive bid and is an opinion of probable costs based on fair market value and is not a prediction of the anticipated low bid.

RIB U.S. Cost has no control over the cost of labor and materials, the General Contractor's or any Subcontractor's method of determining price or competitive bidding and market conditions. This opinion of probable costs of construction is made on the basis of the experience, qualifications and best judgment of the Cost Estimator.

RIB U.S. Cost cannot, and does not, guarantee that proposals bid or actual construction costs will not vary from this or subsequent estimates.

RIB U.S. Cost has prepared this estimate in accordance with generally accepted cost estimating and practices and standards.



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

**MIA - Airport Operations Center (AOC)**

*Estimate Summary - Escalated*

		AOC						Total
		AOC Interior Construction	Facility Technology	AOC Consoles	Sub-Total	MDAD Scope FF&E - Offices	Scope by Others FF&E - Technology	
<b>Construction Cost</b>								
Direct Cost of Construction		\$ 13,097,699	\$ 4,984,104	\$ 610,212	\$ 18,692,015	\$ 364,940	\$ 1,833,594	\$ 20,890,550
	<b>Sub-Total</b>	<b>\$ 13,097,699</b>	<b>\$ 4,984,104</b>	<b>\$ 610,212</b>	<b>\$ 18,692,015</b>	<b>\$ 364,940</b>	<b>\$ 1,833,594</b>	<b>\$ 20,890,550</b>
GC Overhead & Profit, Bond and Insurance	15.00%	\$ 1,964,655	\$ 747,616	\$ 91,532	\$ 2,803,802	\$ -	\$ 275,039	\$ 3,078,841
LEED	0.50%	\$ 65,488	\$ 24,921	\$ 3,051	\$ 93,460	\$ -	\$ 9,168	\$ 102,628
	<b>Sub-Total</b>	<b>\$ 15,127,842</b>	<b>\$ 5,756,640</b>	<b>\$ 704,795</b>	<b>\$ 21,589,277</b>	<b>\$ 364,940</b>	<b>\$ 2,117,801</b>	<b>\$ 24,072,019</b>
Owner's Allowance Account	10.00%	\$ 1,512,784	\$ 575,664	\$ 70,479	\$ 2,158,928	\$ 36,494	\$ 211,780	\$ 2,407,202
	<b>Total Construction Cost</b>	<b>\$ 16,640,626</b>	<b>\$ 6,332,304</b>	<b>\$ 775,274</b>	<b>\$ 23,748,205</b>	<b>\$ 401,434</b>	<b>\$ 2,329,581</b>	<b>\$ 26,479,221</b>
IG	0.25%	\$ 41,602	\$ 15,831	\$ 1,938	\$ 59,371	\$ 1,004	\$ 5,824	\$ 66,198
	<b>Sub-Total</b>	<b>\$ 16,682,228</b>	<b>\$ 6,348,135</b>	<b>\$ 777,212</b>	<b>\$ 23,807,575</b>	<b>\$ 402,438</b>	<b>\$ 2,335,405</b>	<b>\$ 26,545,419</b>
	<b>Total Contract Award Amount</b>	<b>\$ 16,682,228</b>	<b>\$ 6,348,135</b>	<b>\$ 777,212</b>	<b>\$ 23,807,575</b>	<b>\$ 402,438</b>	<b>\$ 2,335,405</b>	<b>\$ 26,545,419</b>
<b>A/E Services and Pre Construction Fees</b>								
Value Analysis & Life Cycle Cost Analyst - CBRE HEERY		\$ 110,260	\$ -	\$ -	\$ 110,260	\$ -	\$ -	\$ 110,260
A/E Design AOC - Actual Cost - Gurri Matute		\$ 1,200,000	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
A/E Construction Admin. & Warranty Inspection - Actual Cost		\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Changes requested by MDAD Operations to the current 100% Construction Documents - Actual Cost		\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
Construction Inspection, Work-Site Services		\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000
Owner's Allowance Account	10.00%	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000
IG	0.25%	\$ 4,238	\$ -	\$ -	\$ 4,238	\$ -	\$ -	\$ 4,238
	<b>Sub-Total A/E Services</b>	<b>\$ 2,259,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,259,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,259,498</b>
<b>Construction Support</b>								
Permitting Costs	0.50%	\$ 83,411	\$ 31,741	\$ 3,886	\$ 119,038	\$ -	\$ 11,677	\$ 130,715
Testing & Inspection Services - Threshold, Fire Proofing, Testing, Inspections	1.50%	\$ 250,233	\$ 95,222	\$ 11,658	\$ 357,114	\$ -	\$ 35,031	\$ 392,145
	<b>Sub-Total Construction Support</b>	<b>\$ 333,645</b>	<b>\$ 126,963</b>	<b>\$ 15,544</b>	<b>\$ 476,152</b>	<b>\$ -</b>	<b>\$ 46,708</b>	<b>\$ 522,860</b>
<b>Indirect Costs</b>								
Indirect Costs	12.00%	\$ 2,313,044	\$ 777,012	\$ 95,131	\$ 3,185,187	\$ -	\$ 285,854	\$ 3,471,041
AIPP	1.50%	\$ 289,131	\$ 97,126	\$ 11,891	\$ 398,148	\$ -	\$ 35,732	\$ 433,880
	<b>Sub-Total Indirect Costs</b>	<b>\$ 2,602,175</b>	<b>\$ 874,138</b>	<b>\$ 107,022</b>	<b>\$ 3,583,335</b>	<b>\$ -</b>	<b>\$ 321,585</b>	<b>\$ 3,904,921</b>
	<b>Total Estimated Project Cost</b>	<b>\$ 21,877,545</b>	<b>\$ 7,349,236</b>	<b>\$ 899,779</b>	<b>\$ 30,126,560</b>	<b>\$ 402,438</b>	<b>\$ 2,703,699</b>	<b>\$ 33,232,697</b>



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

**MIA - Airport Operations Center (AOC)**

*Estimate Summary - 2025 Dollars*

	AOC						Total
	AOC Interior Construction	Facility Technology	AOC Consoles	Sub-Total	MDAD Scope FF&E - Offices	Scope by Others FF&E - Technology	
<b>Construction Cost</b>							
Direct Cost of Construction	\$ 12,178,327	\$ 4,634,253	\$ 567,379	\$ 17,379,959	\$ 339,324	\$ 1,704,888	\$ 19,424,171
<b>Sub-Total</b>	<b>\$ 12,178,327</b>	<b>\$ 4,634,253</b>	<b>\$ 567,379</b>	<b>\$ 17,379,959</b>	<b>\$ 339,324</b>	<b>\$ 1,704,888</b>	<b>\$ 19,424,171</b>
GC Overhead & Profit, Bond and Insurance 15.00%	\$ 1,826,749	\$ 695,138	\$ 85,107	\$ 2,606,994	\$ -	\$ 255,733	\$ 2,862,727
LEED 0.50%	\$ 60,892	\$ 23,171	\$ 2,837	\$ 86,900	\$ -	\$ 8,524	\$ 95,424
<b>Sub-Total</b>	<b>\$ 14,065,968</b>	<b>\$ 5,352,562</b>	<b>\$ 655,323</b>	<b>\$ 20,073,853</b>	<b>\$ 339,324</b>	<b>\$ 1,969,146</b>	<b>\$ 22,382,322</b>
Owner's Allowance Account 10.00%	\$ 1,406,597	\$ 535,256	\$ 65,532	\$ 2,007,385	\$ 33,932	\$ 196,915	\$ 2,238,232
<b>Total Construction Cost</b>	<b>\$ 15,472,564</b>	<b>\$ 5,887,818</b>	<b>\$ 720,855</b>	<b>\$ 22,081,238</b>	<b>\$ 373,256</b>	<b>\$ 2,166,060</b>	<b>\$ 24,620,555</b>
IG 0.25%	\$ 38,681	\$ 14,720	\$ 1,802	\$ 55,203	\$ 933	\$ 5,415	\$ 61,551
<b>Sub-Total</b>	<b>\$ 15,511,246</b>	<b>\$ 5,902,538</b>	<b>\$ 722,657</b>	<b>\$ 22,136,441</b>	<b>\$ 374,190</b>	<b>\$ 2,171,475</b>	<b>\$ 24,682,106</b>
<b>Total Contract Award Amount</b>	<b>\$ 15,511,246</b>	<b>\$ 5,902,538</b>	<b>\$ 722,657</b>	<b>\$ 22,136,441</b>	<b>\$ 374,190</b>	<b>\$ 2,171,475</b>	<b>\$ 24,682,106</b>
<b>A/E Services and Pre Construction Fees</b>							
Value Analysis & Life Cycle Cost Analyst - CBRE HEERY	\$ 110,260	\$ -	\$ -	\$ 110,260	\$ -	\$ -	\$ 110,260
A/E Design AOC - Actual Cost - Gurri Matute	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
A/E Construction Admin. & Warranty Inspection - Actual Cost	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Changes requested by MDAD Operations to the current 100% Construction Documents - Actual Cost	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
Construction Inspection, Work-Site Services	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000
Owner's Allowance Account 10.00%	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000
IG 0.25%	\$ 4,238	\$ -	\$ -	\$ 4,238	\$ -	\$ -	\$ 4,238
<b>Sub-Total A/E Services</b>	<b>\$ 2,259,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,259,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,259,498</b>
<b>Construction Support</b>							
Permitting Costs 0.50%	\$ 77,556	\$ 29,513	\$ 3,613	\$ 110,682	\$ -	\$ 10,857	\$ 121,540
Testing & Inspection Services - Threshold, Fire Proofing, Testing, Inspections 1.50%	\$ 232,669	\$ 88,538	\$ 10,840	\$ 332,047	\$ -	\$ 32,572	\$ 364,619
<b>Sub-Total Construction Support</b>	<b>\$ 310,225</b>	<b>\$ 118,051</b>	<b>\$ 14,453</b>	<b>\$ 442,729</b>	<b>\$ -</b>	<b>\$ 43,430</b>	<b>\$ 486,158</b>
<b>Indirect Costs</b>							
Indirect Costs 12.00%	\$ 2,169,716	\$ 722,471	\$ 88,453	\$ 2,980,640	\$ -	\$ 265,789	\$ 3,246,429
AIPP 1.50%	\$ 271,215	\$ 90,309	\$ 11,057	\$ 372,580	\$ -	\$ 33,224	\$ 405,804
<b>Sub-Total Indirect Costs</b>	<b>\$ 2,440,931</b>	<b>\$ 812,779</b>	<b>\$ 99,510</b>	<b>\$ 3,353,220</b>	<b>\$ -</b>	<b>\$ 299,012</b>	<b>\$ 3,652,232</b>
<b>Total Estimated Project Cost</b>	<b>\$ 20,521,899</b>	<b>\$ 6,833,368</b>	<b>\$ 836,620</b>	<b>\$ 28,191,887</b>	<b>\$ 374,190</b>	<b>\$ 2,513,917</b>	<b>\$ 31,079,994</b>



Miami-Dade Aviation Department  
MDAD Project No. P250A

Independent Cost Estimate

**MIA - Airport Operations Center (AOC)**

**Escalation Calculation**

<b>Schedule Reference:</b>	Escalation based on Project Schedule provided by MDAD
<b>Estimate Date:</b>	12-Sep-25

Description	Start	Finish	Project Duration								Mid Point	Mid Point from Estimate Date (Months)	Escalation (5% a Year)
MIA - Airport Operations Center (AOC)	07/08/26	10/26/27	15.9	MO	or	476	<i>Cal Days</i>	or	339	<i>Work Days</i>	03/03/27	18	7.55%

Solicitation Number: P250A-REV

Event Name: MIAMI INTERNATIONAL AIRPORT (MIA) AIRPORT OPERATIONS CENTER (AOC)

Prepared By: Cristina Halak Date: 11/24/25

Verified By: Maria Carballeira Maria Carballeira Date: 11/24/2025

THIS TALLY SHEET IS AN INDICATION OF PRICES ONLY AND IS NOT A DETERMINATION OF THE LOWEST RESPONSIVE/RESPONSIBLE BIDDER(S)

General Information			
Bidder's Name	TGSV Enterprises, Inc.	John Bell Construction, Inc.	Allied Contractors, Inc.
FEIN / Suffix	65-0661819	81-1551021	65-0271339
Address	1301 West 68th, Suite A, Hialeah, FL 33014	4000 SW 60th Court, Miami, FL 33155	2302 West 79th Street Hialeah, FL 33016
Bid Submittal Date and Time	11/24/2025 at 12:35pm	11/24/2025 at 1:41pm	11/24/2025 at 12:42pm
Registered Vendor (yes/no)	Yes	Yes	Yes
Bid Form	Yes	Yes	Yes
Addenda Acknowledged	Yes	Yes	Yes
Certificate of Assurance	Yes	Yes	Yes
Bidder's Single Execution Affidavits	Yes	Yes	Yes
Contractor's Due Diligence	Yes	Yes	Yes
Fair Subcontracting Policies	Yes	Yes	Yes
Non-Collusion Affidavit	Yes	Yes	Yes
Scrutinized Companies with Activities in Sudan or Iran Petroleum Energy Sector Lists F.S. 215.473	Yes	Yes	Yes
Certificate of Status or Authorization per 607.0128 F.S.	Yes	Yes	Yes
Entities of Foreign Countries of Concern Prohibited Affidavit	Yes	Yes	Yes
Kidnapping, Custody Offenses, Human Trafficking and Related Offenses Affidavit	Yes	Yes	Yes
Affidavit Regarding Distribution of Miami-Dade Aviation Department (MDAD) Confidential Documents	Yes	Yes	Yes
Bid Guaranty/Bid Bond	Yes	Yes	Yes

MDC027

	Bidder's Name	TGSV Enterprises, Inc.	John Bell Construction, Inc.	Allied Contractors, Inc.
<p><b>C</b></p> <p>A Bidder must hold at the time its bid is submitted:</p> <p>A General Contractor License is required.</p> <p>1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or</p> <p>2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.117, Florida Statutes.</p> <p>Failure to comply with the provisions of this Article at the time this bid is submitted, shall render the Bid non-responsive.</p>		<p><b>Yes</b></p>	<p><b>Yes</b></p>	<p><b>Yes</b></p>
	<p>Representative Name</p>	<p>Richard Gomez</p>	<p>Oscar Morejon</p>	<p>Armando Carcache</p>
	<p>Phone Number</p>	<p>305-823-5755</p>	<p>305-458-5666</p>	<p>305-819-4599</p>
	<p>Email Address</p>	<p>rgomez@tgsv.com</p>	<p>oscar@johnbellconstruction.com</p>	<p>armando@allied-contractors.com</p>

Bidder's Name		TGSV Enterprises, Inc.	John Bell Construction, Inc.	Allied Contractors, Inc.		
<b>TABLE A</b>						
Item No.	Description	Estimated Quantity	Unit of Measurement	Unit Prices	Unit Prices	Unit Prices
1	DIVISION 01 - General Requirements	1	Lump sum	\$ 1,725,165.00	\$ 2,584,903.45	\$ 1,200,000.00
2	DIVISION 02 - Existing Conditions	1	Lump sum	\$ 94,330.00	\$ 171,068.37	\$ 160,000.00
3	DIVISION 03 - Concrete	1	Lump sum	\$ 275,310.00	\$ 648,374.65	\$ 560,000.00
4	DIVISION 04 - Masonry	1	Lump sum	\$ 25,505.00	\$ 34,483.78	\$ 100,000.00
5	DIVISION 05 - Metals	1	Lump sum	\$ 378,620.00	\$ 399,084.51	\$ 400,000.00
6	DIVISION 06 - Wood, Plastics, and Composites	1	Lump sum	\$ 46,055.00	\$ 174,661.32	\$ 120,000.00
7	DIVISION 07 - Thermal & Moisture Protection	1	Lump sum	\$ 228,460.00	\$ 660,263.90	\$ 650,000.00
8	DIVISION 08 - Openings	1	Lump sum	\$ 293,370.00	\$ 519,320.06	\$ 300,000.00
9	DIVISION 09 - Finishes	1	Lump sum	\$ 2,406,450.00	\$ 2,820,596.33	\$ 1,600,000.00
10	DIVISION 10 - Specialties	1	Lump sum	\$ 381,460.00	\$ 604,233.45	\$ 300,000.00
11	DIVISION 12 - Furnishings	1	Lump sum	\$ 16,650.00	\$ 135,053.98	\$ 170,000.00
12	DIVISION 21 - Fire Suppression	1	Lump sum	\$ 207,640.00	\$ 263,902.98	\$ 200,000.00
13	DIVISION 22 - Plumbing	1	Lump sum	\$ 144,270.00	\$ 160,706.73	\$ 100,000.00
14	DIVISION 23 - Heating, Ventilation, and Air Conditioning	1	Lump sum	\$ 2,157,660.00	\$ 3,047,718.13	\$ 1,350,000.00
15	DIVISION 26 - Electrical	1	Lump sum	\$ 5,038,390.00	\$ 5,630,796.22	\$ 3,850,000.00
16	DIVISION 27 - Communications	1	Lump sum	\$ 3,947,585.00	\$ 3,890,121.90	\$ 3,000,000.00
17	DIVISION 28 - Electronic Safety and Security	1	Lump sum	\$ 871,575.00	\$ 1,001,253.23	\$ 500,000.00
18	DIVISION 31 - Earthwork	1	Lump sum	\$ 309,625.00	\$ 1,005,401.84	\$ 70,000.00
19	Independent Commissioning Agent for the Lighting System Functional Testing	1	Lump sum	\$ 5,550.00	\$ 150,059.98	\$ 25,000.00
20	EXHIBIT 3 - PRODUCT BOOK - AOC Consoles Cut Sheets - 1B & 2B (Pages 330-337) And Reference Drawing Third Level Furniture Plan Sheet A1.31	1	Lump sum	\$ 671,460.00	\$ 899,840.91	\$ 595,000.00

Bidder's Name	TGSV Enterprises, Inc.	John Bell Construction, Inc.	Allied Contractors, Inc.
Sub-Total Bid Item Table A (sum of Items 1 through 20)	\$ 19,225,130.00	\$ 24,801,845.72	\$ 15,250,000.00
Contingency Allowance Account (10% of Total Bid Item Table A)	\$ 1,922,513.00	\$ 2,480,184.57	\$ 1,525,000.00
Subtotal	\$ 21,147,643.00	\$ 27,282,030.29	\$ 16,775,000.00
Inspector General (0.25% of Total Bid Item Table A and all Allowances)	\$ 52,869.11	\$ 68,205.08	\$ 41,937.50
Grand Total	\$ 21,200,512.11	\$ 27,350,235.37	\$ 16,816,937.50
Section 2-8.5 - Local Preference	Yes	Yes	Yes
Locally Headquartered	Yes	Yes	Yes
Section 2-8.5.1 - Local Certified Veteran Business Enterprise	No	No	No

# Attachment E

Capital Improvements Information  
System (CIIS) database

Evaluation Date Start:  End:



## Capital Improvements Information System

### Contractor Evaluations Report (All Contracts)

<u>Dept</u>	<u>Contract</u>	<u>Type</u>	<u>Contractor / Architect Name</u>	<u>Date</u>	<u>Rater</u>	<u>Period</u>	<u>Rate</u>
AV	<a href="#">0805-972626</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	2/19/2009	Timothy F. Wright	Interim	<a href="#">3.7</a>
AV	<a href="#">0805-972626</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	11/18/2009	Timothy F. Wright	Project conclusion or closeout	<a href="#">2.8</a>
AV	<a href="#">10052813</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	11/1/2016	Ultimo De Oliveira	Interim	<a href="#">3.8</a>
AV	<a href="#">1405-309357</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	12/5/2017	Enrique Perez	Completion of construction	<a href="#">2.8</a>
AV	<a href="#">10052813</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	11/3/2020	ERIK GONZALEZ	Project conclusion or closeout	<a href="#">3.2</a>
AV	<a href="#">AA017A-2</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	4/11/2023	PATRICIA GOMEZ	Interim	<a href="#">4.0</a>
FR	<a href="#">MDFRD-838-19-E</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	4/7/2025	LAZARO PEREDA	Completion of construction	<a href="#">4.0</a>
ID	<a href="#">I190021</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	8/12/2022	Aundria Blatch	Interim	<a href="#">4.0</a>
ID	<a href="#">I190021</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	1/27/2023	Aundria Blatch	Interim	<a href="#">3.9</a>
ID	<a href="#">W120139</a>	7360	<a href="#">ALLIED CONTRACTORS INC</a>	3/5/2014	Joe Chang	Completion of construction	<a href="#">3.8</a>
SP	<a href="#">2011-019.08</a>	7040	<a href="#">ALLIED CONTRACTORS INC</a>	7/11/2018	Mario Novoa	Project conclusion or closeout	<a href="#">3.6</a>
SP	<a href="#">2015-020.04</a>	7360	<a href="#">ALLIED CONTRACTORS INC</a>	8/8/2018	Kari Garland	Completion of construction	<a href="#">2.5</a>
SP	<a href="#">2015-020.04</a>	7360	<a href="#">ALLIED CONTRACTORS INC</a>	10/26/2016	Kari Garland	Interim	<a href="#">1.6</a>
T1	<a href="#">294158</a>	7360	<a href="#">ALLIED CONTRACTORS INC</a>	6/8/2016	Javier Salmon	Interim	<a href="#">3.8</a>
T1	<a href="#">294158</a>	7360	<a href="#">ALLIED CONTRACTORS INC</a>	9/12/2016	Javier Salmon	Completion of construction	<a href="#">3.7</a>

Evaluation Count: 15 Contractors: 1 Average for all Evaluations: 3.4 Average for Completion Evaluations: 3.3

# Attachment F

## Firm History Report



## Vendor Profile: Contract Assignments

- General
- Public Profile
- Business Highlights
- Users
- Commodity Codes
- Contacts
- Employees
- Certifications
- Contracts
- Workforce Comp/EEO
- EDP Registrations

ALLIED CONTRACTORS, INC. System Vendor Number: 20098410

View Summary

To **resort** click on column title. To **filter** click on the drop down menu. [Refresh Table](#) [Reset Filters](#) [Download](#)

Assignment Type	Organization	Status	Contract Number & Title	Prime Contractor	Assigned Contacts	Dates	Current Value	Paid To Date
<b>All</b> ▼	<b>All</b> ▼	<b>All</b> ▼	<b>All</b> ▼		<b>All</b> ▼			
Prime	MDCSBD	Open	<a href="#">0000011639: Z000167-R NDJC ADA Improve</a>		ARMANDO CARCACHE	8/9/2023 - 12/31/2023	\$0	\$653,792
Prime	MDCSBD	Closed	<a href="#">10052813: MIA CARGO BLDGS. 700 - 701 - 702 AND RAMPS EXTERIOR RENOVATION AND PAINTING</a>		ARMANDO CARCACHE	3/2/2016 - 9/9/2016	\$958,360	\$818,747
Prime	MDCSBD	Closed	<a href="#">1405-309357: MIAMI INTERNATIONAL AIRPORT - MIA BLDG. 3000 EDGE BEAM REHABILITATION</a>		ARMANDO CARCACHE	10/16/2015 - 4/30/2017	\$611,800	\$598,034
Prime	MDCSBD	Open	<a href="#">AA005A: E Satellite Lower E and DE Connector</a>		ARMANDO CARCACHE	11/14/2022 - 11/13/2023	\$20,411,973	\$17,432,014
Self-Performing Prime	MDCSBD	Open	<a href="#">AA005A: E Satellite Lower E and DE Connector</a>		ARMANDO CARCACHE	11/14/2022 - 11/13/2023	\$1,931,407	\$1,394,016
Prime	MDCSBD	Open	<a href="#">AA017A-2: MIA Public Restroom Modernization North Terminal Group 2</a>		ARMANDO CARCACHE	1/18/2022 - 9/19/2023	\$3,422,300	\$3,247,766
Prime	MDCSBD	Open	<a href="#">AC001A: Central Base AOA Gate</a>		CARCACHE ARMANDO	3/19/2025 - 9/30/2025	\$8,755,384	\$1,003,769
Prime	MDCSBD	Closed	<a href="#">B741F: NF-MIA D. EXTENSION COMPLETION PROJECT (SIC 15)</a>		ARMANDO CARCACHE	4/21/2009 - 12/31/2019	\$7,100,532	\$6,611,501
Self-Performing Prime	MDCSBD	Closed	<a href="#">B741F: NF-MIA D. EXTENSION COMPLETION PROJECT (SIC 15)</a>		ARMANDO CARCACHE	4/21/2009 - 12/31/2019	\$852,064	\$809,461
Prime	MDCSBD	Open	<a href="#">I190021: Lightspeed 311/911 Support Area Interior Renovation</a>		ARMANDO CARCACHE	2/8/2022 - 6/7/2023	\$4,215,686	\$3,925,487
Subcontractor (Tier 1)	MDCSBD	Open	<a href="#">I190029-R: CIIP - Multiparking Kiosk and Electrical Upgrades</a>	Solares Electrical Services, Inc.	ARMANDO CARCACHE	7/3/2023 - 2/22/2024	\$58,000	\$0
Prime	MDCSBD	Open	<a href="#">MDFRD-838-19-E: EMERGENCY SEWER AND CONCRETE REPAIR</a>		ARMANDO CARCACHE	1/30/2025 - 2/21/2025	\$58,938	\$58,790
Subcontractor (Tier 1)	MDCSBD	Open	<a href="#">R-738-05: NF-NORTH TERMINAL</a>	PARSONS/ODEBRECHT JOINT VENTURE	ARMANDO CARCACHE	6/21/2005 - 12/31/2017	\$0	\$0

MDC034

			DEVELOPMENT CONSOLIDATION PROGRAM F/MANAGING GENERAL CONTRACTOR					
Subcontractor (Tier 1)	MDCSBD	Closed	<a href="#">TAC N AC-073A-2: AA D60 - Four (4) concrete pads, Miami International Airport, Terminal D Concourse Level</a>	JABCO, LLC	ARMANDO CARCACHE	3/16/2022 - 3/15/2023	\$198,582	\$377,713
Prime	MDCSBD	Open	<a href="#">W220027-E: Emergency Elections Lease Space Improvements</a>		ARMANDO CARCACHE	11/9/2023 - 12/15/2023	\$1,570,800	\$1,577,031
Prime	MDCSBD	Open	<a href="#">Z000167-RR: North Dade Justice Center ADA Renovation Completion Contract</a>		CARCACHE ARMANDO ARMANDO CARCACHE	7/25/2023 - 7/24/2024	\$728,800	\$0

1 - 16 of 16 records displayed: [Previous Page](#) < Page  > [Next Page](#)

Records per page

[Customer Support](#)

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# Attachment G

## SPD Project Worksheet



# Strategic Procurement Department

## Project Worksheet

**Project/Contract Title:** Miami International Airport (MIA) Airport Operations Center (AOC) **Received Date:** 9/24/2025  
**Project/Contract No:** P250A-REV **Funding Source:** Future Aviation Financing  
**Department:** Aviation  
**Estimated Cost of Project/Bid:** \$23,807,575.00  
**Description of Project/Bid:** Miami-Dade County, as represented by Miami-Dade Aviation Department ("MDAD") requires the services of a general contractor to provide construction services including, but not limited to project management, on-site supervision, labor, material, tools, equipment, trade subcontractors, licenses, permit, overhead, and profit.

Contract Measures Recommendation		
<u>Measure</u>	<u>Program</u>	<u>Goal Percent</u>
Goal	SBE - Services	0.63%
Reasons for Recommendation		
<p>This project worksheet is being revised to change the funding source from federal grants to Future Aviation Financing, and a reduction in cost from \$24,902,521.00 to \$23,807,575.00.</p> <p>SMALL BUSINESS ENTERPRISE - GOODS &amp; SERVICES (SBE-G&amp;S).            PRA reviewed this project pursuant to Implementing Order 3-41 for an SBE-G or SBE-S measure. Project information analyzed included the project's scope of services, estimated project cost, minimum requirements/qualifications and funding source; these indicate a 0.63% SBE-G&amp;S is appropriate for NIGP 92500 Engineering Services, Professional, NIGP 55078 Traffic Cones, Lane Markers, and Barricades (MOT), NIGP 33055 Fencing, Temporary Construction, NIGP 91039 Janitorial and Custodial Services, NIGP 97537 Garbage/Refuse Equipment, Dumpsters, etc Rental or Lease.</p> <p>Project Cost: Base Estimates \$21,589,277.00 + Contingency Allowance \$2,158,928.00 + IG Fee \$59,371= \$23,807,575.00</p> <p>NIGP 92500 Engineering Services, Professional, NIGP 55078 Traffic Cones, Lane Markers, and Barricades (MOT) , NIGP 33055 Fencing, Temporary Construction NIGP 91039 Janitorial and Custodial Services, NIGP 97537 Garbage/Refuse Equipment, Dumpsters, etc Rental or Lease.</p>		
Small Business Contract Measure Recommendation		
<u>Subtrade</u>	<u>Category</u>	
Engineering Services	SBE - Services	
Traffic Cones, Lane Markers, and Barricades (MOT)	SBE - Services	
Fencing, Temporary Construction	SBE - Services	
Janitorial and Custodial Services	SBE - Services	
Garbage/Refuse Equipment, Dumpters, etc. Rental or Lease	SBE - Services	

**Living Wages:** YES  NO  **Highway:** YES  NO  **Heavy Construction:** YES  NO   
**Responsible Wages:** YES  NO  **Building:** YES  NO

\_\_\_\_\_ 10.23.25  
 County Mayor (Aviation Only) Date

# Attachment H

Contract Summary, Bid Bond,  
and Required Affidavit

## CONTRACT SUMMARY

**THIS CONTRACT** made and entered into as of the \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_\_\_, by and between Miami-Dade County, Florida, by its Board of County Commissioners, hereinafter called the Owner and hereinafter called the Contractor: Allied Contractor's, Inc.

WITNESSETH, that the said Contractor, for and in consideration of the payments hereinafter specified and agreed to be made by the County, hereby covenants and agrees to furnish and deliver all the materials required, to do and perform all the Work and labor, in a satisfactory and workmanlike manner, required to complete this Contract within the time specified, in strict and entire conformity with the Plans, Technical Specifications and other Contract Documents, which are hereby incorporated by reference, for;

**PROJECT TITLE:** MIAMI INTERNATIONAL AIRPORT (MIA) AIRPORT OPERATIONS CENTER (AOC)

**BID NO:** P250A-REV

**CONTRACT TIME:** Completion of the Work within the Contract Time is of the essence. The Contract Time for this Work is 596 Calendar Days (476 Calendar Days to Substantial Completion, and 120 Calendar Days to Project Closeout/Final Completion) from the effective date established in \_\_\_\_\_ the \_\_\_\_\_ Notice \_\_\_\_\_ to \_\_\_\_\_ Proceed.

**INDEMNITY:** The value of the indemnity hereunder shall not exceed \$1,000,000

**LIQUIDATED DAMAGES:** Liquidated Damages at the rate of \$1,288.20 per calendar day will be deducted from the Contract Amount for each day of delay due to a Non-Excusable Delay.

**LIQUIDATED INDIRECT COSTS:** Liquidated Indirect Costs recoverable by the Contractor shall be \$1,288.20 per day for each day the project is delayed.

The Contractor agrees to make payment of all proper charges for labor and materials required in the aforementioned Work, and to defend, indemnify and save harmless the County and all its officers, employees and agents against and from all suits and costs of every kind and description, and from all damages to which the said County or any of its officers, agents and employees may be put, by reason of injury or death to persons or injury to property of others resulting from the performance of said Work, or through the negligence of the Contractor, its officers, agents or employees or through any improper or defective machinery, implements or appliances used by the Contractor, its officers, agents or employees in the aforesaid Work, or through any act or omission on the part of the Contractor, or its officers, agents or employees.

In consideration of these premises, the County hereby agrees to pay to the Contractor for the said Work, when fully completed, the total maximum sum of Sixteen Million Eight Hundred and Sixteen Thousand Nine Hundred Thirty-Seven Dollars and Fifty Cents (\$16,816,937.50), consisting of the following accepted items or schedules of Work as taken from the Bid Form:

<u>Total Price Lump Sum Price Items</u> .....	<u>\$15,250,000.00</u>
<u>Contingency Allowance Account</u> .....	<u>\$1,525,000.00</u>
<u>Inspector General Audit Account</u> .....	<u>\$41,937.50</u>
TOTAL MAXIMUM CONTRACT AMOUNT.....	<u>\$16,816,937.50</u>

The total maximum Contract amount is subject to such additions and deductions as may be provided for in the Contract Documents. Partial and Final Payments will be made as provided for in the Contract Documents.

Notwithstanding and prevailing over any other provision of the Contract Documents to the contrary, the County Mayor or County Mayor’s designee’s may exercise the provisions of Section 2-285.2 (4) (d) and (e) of the Code of Miami-Dade County. Individual change orders or amendments shall not exceed 10 percent of the base contract price in cumulative percentage amount; provided however, that the foregoing limitation shall not apply to any change order or amendment related to emergency actions impacting remediation, public safety, health requirements or recovery from natural disaster and the foregoing change orders and amendments shall require ratification by the Board; provided further that the County Mayor or his designee may reduce in any amount the scope and compensation payable under this Contract and grant compensable and non-compensable time extensions thereunder. Pursuant to Section 2-285.2 (6), the County Mayor or the County Mayor’s designee’s award and execution of this Contract is subject to ratification by the Board of County Commissioners. If the County Mayor or the County Mayor’s designee’s action is not ratified, and such legislative action becomes final, this Contract shall be deemed terminated without further notice. In such event, the Contractor shall not be entitled to recovery of any lost profits or other consequential or indirect damages. However, the Contractor is eligible for payment for any work done prior to failure of the ratification, in accordance with the Article 13 of the General Conditions.

Continue to the next page.

IN WITNESS WHEREOF, the above parties have caused this Contract to be executed by their appropriate officials as of the date first above written.

BOARD OF COUNTY COMMISSIONERS  
OF MIAMI-DADE COUNTY, FLORIDA

ATTEST: Juan Fernandez-Barquin  
Clerk of the Court and  
Comptroller

By: \_\_\_\_\_  
Mayor or designee

By: \_\_\_\_\_  
Clerk

(MIAMI-DADE COUNTY SEAL)

\_\_\_\_\_  
Approved for Form and Legal Sufficiency

\_\_\_\_\_  
Allied Contractor's, Inc.

CONTRACTOR (If Corporation)

\_\_\_\_\_  
(Assistant County Attorney)

By:  Armando Cargache, President  
President

Attest:  \_\_\_\_\_  
Secretary

CONTRACTOR (if Partnership or Corporate Joint Venture)

(A) PARTNERSHIP OR CORPORATE  
JOINT VENTURER:

(B) PARTNERSHIP OR CORPORATE  
JOINT VENTURER:

\_\_\_\_\_  
(Corporate Name)

\_\_\_\_\_  
(Corporate Name)

By: \_\_\_\_\_  
President

By: \_\_\_\_\_  
President

Attest \_\_\_\_\_  
Secretary

Attest \_\_\_\_\_  
Secretary

(ATTACH ADDITIONAL SHEETS FOR EACH JOINT VENTURER, AS NEEDED)

NAME OF MANAGING JOINT VENTURER:

By \_\_\_\_\_  
Signature of Authorized Representative of Joint Venture

Witnesses as to Above

\_\_\_\_\_  
(CORPORATE SEAL)

**BID BOND**

State of Florida County of Miami-Dade  
We, Allied Contractor's, Inc. as Principal  
and American Alternative Insurance Corporation as Surety, are  
held and firmly bound unto Miami-Dade County, Florida hereinafter called the County, in the **Penal**  
**sum of** Five Perent of Amount Bid **Dollars** (\$ 5% of Amount Bid )<sup>1</sup>  
lawful money of the United States, for the payment of which sum well and truly to be made, we bind  
ourselves, our heirs, executors, administrators, successors and assigns, jointly and severally, firmly by  
these presents. The Principal has submitted the attached Bid, dated November 20 2025, for

**PROJECT NAME: MIAMI INTERNATIONAL AIRPORT (MIA) AIRPORT OPERATIONS CENTER (AOC)**

**PROJECT: P250A-REV**

**BID NO.: P250A-REV**

The Principal shall at time of bid opening furnish all documents and information required by the Contract Documents, and shall not withdraw said Bid within the time stipulated in the advertisement for bids and shall within the time stipulated in the Instructions to Bidders execute and deliver to the County, the Contract Summary, Performance Bond, Payment Bond, and satisfactory evidence of all required Insurance. The Principal shall give a Performance and Payment Bond with good and sufficient surety, as required by the Contract Documents, for the faithful performance and proper fulfillment of such Contract and for the prompt payment of all persons furnishing labor or materials in connection therewith. Having met these obligations shall render this Bond void and of no effect; or in the event of withdrawal of said Bid within the period specified, or in the event of the failure to comply with the Contract Documents, or in the event of failure to enter into such Contract and give such Bonds and evidence of insurance within the time specified, if the Principal shall pay the County the difference between the amounts specified in said Bid and the amount for which the County may procure the required work and supplies, provided the latter amount be in excess of the former, then the above obligations shall be void and of no effect; otherwise, to remain in full force and virtue.

The above parties have caused this Bond to be executed by their appropriate officials as of the 17<sup>th</sup> day of November, 2025.

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Witness

CORPORATION  
Allied Contractor's, Inc. \_\_\_\_\_  
By: Armando Carocacle  
Title: President

PARTNERSHIP OR JOINT VENTURE \*  
By: \_\_\_\_\_  
Title: \_\_\_\_\_

By: \_\_\_\_\_  
Title: \_\_\_\_\_

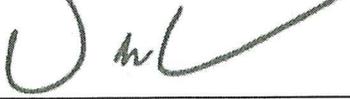


**BID BOND (Cont'd)**

\* Note: All Partners or Joint Venture Members shall sign and submit documentation proving their authority to sign on behalf of the Partnership or Joint Venture.

*(Corporate Seal)*

**COUNTERSIGNED BY RESIDENT  
FLORIDA AGENT OF SURETY:**



Warren M. Alter

**SURETY:**  
American Alternative Insurance Corporation



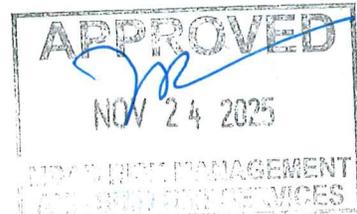
By: Attorney-in-Fact Warren M. Alter



*(A copy of Agent's current Identification Card as issued by State of Florida Insurance Commissioner must be attached.)*

**(THIS FORM MUST BE SUBMITTED IN DUPLICATE - ONE ORIGINAL AND ONE COPY)**

**<sup>1</sup> Bid Bond equivalent to five percent (5%) of the Bid Price**



*Milford Cockfield*

CERTIFIED COPY

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That the AMERICAN ALTERNATIVE INSURANCE CORPORATION, a corporation organized and existing by virtue of the laws of the State of Delaware ("Corporation") with offices at 555 College Road East, Princeton, N.J. 08543, has made, constituted and appointed, and by these presents, does make, constitute and appoint:

Warren M. Alter; David T. Satine; and Jonathan A. Bursevich

its true and lawful Attorneys-in-Fact, at Princeton, in the State of New Jersey, each of them alone to have full power to act without the other or others, to make, execute and deliver on its behalf, as Surety or Co-surety, bonds and undertakings given for any and all purposes, also to execute and deliver on its behalf as aforesaid renewals, extensions, agreements, waivers, consents or stipulations relating to such bonds or undertakings provided, however, that no single bond or undertaking so made, executed and delivered shall obligate said Company for any portion of the penal sum thereof in excess of the sum of One Hundred Million Dollars (\$100,000,000). Such bonds and undertakings for said purposes, when duly executed by said Attorney(s)-in-Fact, shall be binding upon said Company as fully and to the same extent as if signed by the President of said Company under its corporate seal attested by its Secretary. This appointment is made under and by authority of a certain Resolution adopted at a meeting of the Board of Directors of said Company duly held on the 27th day of August, 1975, a copy of which appears below.

IN WITNESS WHEREOF, the AMERICAN ALTERNATIVE INSURANCE CORPORATION has caused its corporate seal to be hereunto affixed, and these presents to be signed by its duly authorized officers this 24th day of September, 2021.



By: Michael G. Kerner, President
Attest: Ignacio Rivera, Deputy General Counsel & Secretary

STATE OF NEW JERSEY, COUNTY OF SOMERSET

The foregoing instrument was acknowledged before me by means of online notarization this 24th day of September, 2021, by Michael G. Kerner and Ignacio Rivera, who are personally known to me.



Jillian Sanfilippo, Notary Public, State of New Jersey, My Commission Expires February 8, 2026

SECRETARY'S CERTIFICATE

The undersigned, Ignacio Rivera, hereby certifies:

- 1. That the undersigned is Secretary of American Alternative Insurance Corporation, a corporation of the State of Delaware;
2. That the original power of attorney of which the foregoing is a copy was duly executed on behalf of said Corporation on the day of its date, and has not since been revoked, amended or modified;
3. That the original resolution of which the following is a copy was duly adopted at, and recorded in the minutes of, a regular meeting of the Board of Directors of said Corporation duly held on August 4, 1998, and has not since been revoked, amended or modified.

RESOLVED, that each of the following officers of this Corporation, namely, the President, the Executive Vice President, the Senior Vice Presidents, and the Vice Presidents, be, and they hereby are, authorized, from time to time in their discretion, to appoint such agent or agents or attorney or attorneys-in-fact as deemed by them necessary or desirable for the purpose of carrying on this Corporation's business, and to empower such agent or agents or attorney or attorneys-in-fact to execute and deliver, in this Corporation's name and on its behalf, and under its seal or otherwise, surety bonds, surety undertakings or surety contracts made by this Corporation as surety thereon.

RESOLVED, that the signature of any authorized officer of the Corporation and the Corporation's seal may be affixed by facsimile to any power of attorney and revocation of any power of attorney or certificate of either given for the execution of any surety bond, surety undertaking, or surety contract, such signature and seal, when so used being hereby adopted by the Corporation as the original signature of such officer and the original seal of the Corporation, to be valid and binding upon the Corporation with the same force and effect as though manually affixed.

FURTHER RESOLVED, that any prior appointments by the Corporation of MGAs are, in all respects, hereby ratified, confirmed and approved.

FURTHER RESOLVED, that the Secretary or any Assistant Secretary of this Corporation is hereby authorized to certify and deliver to any person to whom such certification and delivery may be deemed necessary and desirable in the opinion of such Secretary or Assistant Secretary, a true copy of the foregoing resolution.

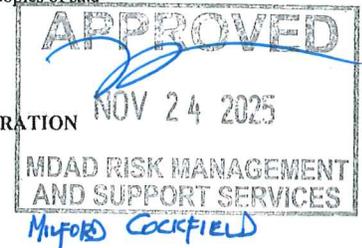
- 4. The undersigned has compared the foregoing copies of said original resolutions as so recorded, and they are the same true and correct copies of said original resolutions as so recorded and of the whole thereof.

Witness the hand of the undersigned and the seal of said Corporation this 17th day of November, 2025.



AMERICAN ALTERNATIVE INSURANCE CORPORATION

Signature of Ignacio Rivera, Deputy General Counsel & Secretary

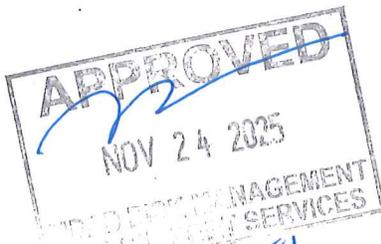


TRS-1001-1

FLORIDA DEPARTMENT OF FINANCIAL SERVICES

WARREN MITCHELL ALTER

License Number : A004782



Resident Insurance License

- 0216 - LIFE
- 0220 - GENERAL LINES (PROP & CAS)
- 0218 - LIFE & HEALTH

Issue Date

- 04/08/1989
- 06/27/1989
- 04/08/1989

Please Note: To validate the accuracy of this license you may review the individual or business entity's license record under "License Search" on the FL Dept. of Financial Services website at <http://www.myfloridacfo.com/agents/>.

Jeff Anwater  
Chief Financial Officer  
State of Florida



SMALL BUSINESS DEVELOPMENT
CERTIFICATE OF ASSURANCE (COA)

SMALL BUSINESS PARTICIPATION ON COUNTY PROJECTS

This completed form must be submitted with bid documents by all bidders/proposers on a Miami-Dade County project with Small Business Enterprise ("SBE") program measure(s).

Project No.: P250A-REV Project Title: MIA Airport Operations Center

Name of Bidder/Proposer: Allied Contractors, Inc. FEIN 65-0271339

Address: 2302 West 79th Street City Hialeah State FL ZIP 33016

Phone Number: 305-819-4599 Email address: armando@allied-contractors.com

The bidder/proposer is committed to meeting the established measure(s) assigned to this project: % SBE-A/E, % SBE-Con, Trade Set-aside SBE-Con, % SBE-G, and/or 0.68 % SBE-S. (For Goals, write in the percentage. For Set-aside, put a check mark or x.)

Armando Carcache, President Print Prime Bidder's Name & Title Armando Carcache Prime Bidder's Signature 11/24/25 Date

To satisfy the requirements for Step 1 - Bid Submittal and Compliance with Small Business Enterprise Program(s), the following are required:

- 1. Acknowledgement of the SBE-Architecture & Engineering, SBE-Construction, SBE-Good and/or SBE-Service (non-construction, architecture or engineering) measure(s) established for this project via this Certificate of Assurance.
2. Agree to engage in the solicitation of approved Miami-Dade County Small Business Enterprise firm(s) to achieve the established measure(s) as indicated in the Project Documents (specifications).
3. Agree to select and submit the names of the certified SBEs to satisfy the measures via Miami-Dade County's Business Management Workforce System ("BMWS") within the specified timeframe, upon email notification from the Small Business Development ("SBD") Division or BMWS.

To satisfy the requirements for Step 2 - Bid Evaluation and Recommendation for Award, please attest that:

I understand that my company will be deemed non-compliant and not eligible for award if I fail to (1) submit this form with my bid/proposal documents and/or (2) submit my company's Utilization Plan which shall list all certified Miami-Dade County Small Business Enterprise firms whom will be subcontracted with to satisfy the project's established SBE measure(s) via BMWS, within the specified timeframe, upon email notification from SBD or BMWS. Each SBE subcontractor, subconsultant, and/or sub-vendor will also be required to confirm its contractual relationship via BMWS, within the specified timeframe, for final approval by SBD.

STATE OF FLORIDA

COUNTY OF MIAMI-DADE

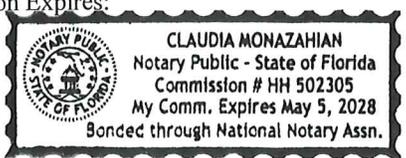
BEFORE ME, an officer duly authorized to administer oaths and take acknowledgement, personally appeared Armando Carcache, President, who being first sworn deposes and affirms that the provided information statements are true and correct to the best of his/her knowledge information and belief.

Signature of Owner (Handwritten signature)

SWORN TO and subscribed before me this 24th day of November, 2025

Signature of Notary Public-State of Florida (Handwritten signature)

My Commission Expires:



**MIAMI-DADE COUNTY**  
**MIAMI-DADE AVIATION DEPARTMENT SINGLE EXECUTION AFFIDAVITS**

---

This sworn statement is submitted for:

**PROJECT: MIAMI INTERNATIONAL AIRPORT (MIA) AIRPORT OPERATIONS CENTER (AOC)**

**BID NO.: P250A-REV**

COUNTY OF MIAMI-DADE

STATE OF FLORIDA

Before me the undersigned authority appeared Armando Carcache (Print Name), who is personally known to me or who has provided as identification and who (did or did not) take an oath, and who stated:

That he/she is the duly authorized representative of

Allied Contractors, Inc.

(Name of Entity)

2302 West 79th Street Hialeah FL, 33016

(Address of Entity)

6 / 5 - 0 / 2 / 7 / 1 / 3 / 3 / 9  
Federal Employment Identification Number

hereinafter referred to as the Entity being its President

(Sole Proprietor) (Partner)(President or Other Authorized Officer)

and as such has full authority to make these affidavits and say as follows.

**AFFIDAVIT No. 1**  
**PUBLIC ENTITY CRIMES**  
**SWORN STATEMENT UNDER SECTION 287.133(3)(a),**  
**FLORIDA STATUTES**

1. I understand that a "public entity crime" as defined in Paragraph 287.133(1) (g), Florida Statutes, means "a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation."

2. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b), Florida Statutes, means "a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere."

3. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:

A. A predecessor or successor of a person convicted of a public entity crime; or

B. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate."

4. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means "any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members and agents who are active in management of an entity."

5. The statement which is marked below is true in relation to the Entity submitting this sworn statement.  
**[Please indicate which statement applies.]**

**AFFIDAVIT No. 1  
PUBLIC ENTITY CRIMES  
SWORN STATEMENT UNDER SECTION 287.133(3)(a),  
FLORIDA STATUTES (Cont'd)**

  X   Neither the Entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the Entity, nor any affiliate of the Entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.

       The Entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the Entity, or an affiliate of the Entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. **[Please indicate which additional statement applies.]**

       There has been a proceeding concerning the conviction before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. **[Please attach a copy of the final order.]**

       The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. **[Please attach a copy of the final order.]**

       The person or affiliate has been placed on the convicted vendor list. **[Please describe any action taken by or pending with the Florida Department of Management Services.]**

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**AFFIDAVIT No. 2  
CRIMINAL RECORD AFFIDAVIT  
PURSUANT TO SECTION 2-8.6 OF THE  
MIAMI-DADE COUNTY CODE**

Pursuant to Section 2-8.6 of the Code, the Entity must disclose, at the time the submission, if the Entity or any of its officers, directors, or executives have been convicted of a felony during the past (10) years. Failure to disclose such conviction may result in the debarment of the Entity who knowingly fails to make the required disclosure or to falsify information.

Indicate below if the above named Entity, as of the date of submission:

  X   has not been convicted of a felony during the past ten (10) years, nor does it, as of the date of submission, have an officer, director or executive who has been convicted of a felony during the past ten (10) years.

       has been convicted of a felony during the past ten (10) years, or as of the date of submission, has an officer, director or executive who has been convicted of a felony during the past ten (10) years.

**AFFIDAVIT No. 3  
 BIDDER'S AFFIDAVIT IN COMPLIANCE WITH  
 FLORIDA TRENCH SAFETY ACT (SECTION 553.60-553.64, FLORIDA STATUTES)**

1. By submission of his bid and subsequent execution of this Contract, the undersigned Bidder certifies that as successful Bidder (Contractor) all trench excavation done within his control (by his own forces or by his Subcontractors) shall be accomplished in strict adherence with OSHA Trench Safety Standards contained in 29 C.F.R., s. 1926, 650, Subpart P, including all subsequent revisions or updates to these standards as adopted by the Department of Labor and Employment Security.
2. The undersigned Bidder certifies that as successful Bidder (Contractor) he has obtained or will obtain identical certification from his proposed Subcontractors that will perform trench excavation prior to award of the subcontracts and that he will retain such certifications in his files for a period of not less than three years following final acceptance.
3. The Bidder acknowledges that included in the various items listed in the Bid Form, Table A "Schedule of Bid Price" Section and in the Total Amount Bid are costs for complying with the Florida Trench Safety Act (Sections 553.60-553.64, Florida Statutes). The bidder further identifies the costs to be summarized below\*:

Item	Trench Safety Measure (Description)	Units of Measure (LF, SY, etc.)	Unit Quantity	Unit Cost	Extended Cost
A.	Plates	EA	5	\$800.00	\$ 4,000.00
B.	Shoring	EA	1	\$6,000.00	\$ 6,000.00
C.	Exploratory Excavation	EA	1	\$5,000.00	\$ 5,000.00
D.					\$
E.					\$





2302 West 79<sup>th</sup> Street Hialeah, Florida 33016 Tel. (305) 819-4599 Fax. (305) 825-4877

Project: MIA Airport Operations Center (AOC)  
RFQ No.: P250A-REV  
Bid Date: November 24, 2025

**Contractor Due Diligence Affidavit**

1). Provide a list of all lawsuits in the five (5) years prior to bid or proposal submittal that have been filed against the firm, its, directors, partners, principals and /or board members based on a breach of contract by the firm; include the case name, number and disposition

**Company: Southland Painting Corp**  
**Case No.: CACE 18-018549**  
**Project: FLL T2,3,4 Pedestrian Bridges**  
**Status: Closed**

2). Provide a list of any instances in the five (5) years prior to bid or proposal submittal where the firm has defaulted; include a brief description of the circumstances

➤ None

3). Provide list of any instances in the five (5) years prior to bid or proposed submittal where the firm has been debarred or received a formal notice of non-compliance or non-performance, such as a notice to cure or a suspension from participating or bidding for contracts, whether related to Miami-Dade County or not

➤ None



FAIR SUBCONTRACTING PRACTICES

In compliance with Section 2-8.8 of the Miami-Dade County Code, the Proposer submits the following detailed statement of its policies and procedures for awarding subcontracts:

We ensure a fair process, where subcontractors are evaluated based on qualifications, past performance and their ability to meet project requirements. We are committed to fostering opportunities for diverse businesses, including local and minority-owned entities, to encourage equitable participation.

I hereby certify that the foregoing information is true, correct and complete.

Signature of Authorized Representative:   
Title: President Date: 11/24/25

Proposer's Name: Armando Carcache

<b>PROPOSER'S NAME (Name of firm, entity or organization):</b>		
Allied Contractors, Inc.		
<b>FEDERAL EMPLOYER IDENTIFICATION NUMBER:</b>		
65-0271339		
<b>NAME AND TITLE OF PROPOSER'S CONTACT PERSON:</b>		
Name: Armando Carcache		Title: President
<b>MAILING ADDRESS:</b>		
Street Address: 2302 West 79th Street		
City, State, Zip: Hialeah, FL 33016		
<b>TELEPHONE:</b>	<b>FAX:</b>	<b>E-MAIL ADDRESS:</b>
( 305 ) 819-4599	( 305 ) 825-4877	armando@allied-contractors.com
<b>PROPOSER'S ORGANIZATIONAL STRUCTURE:</b>		
<input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Proprietorship <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other (Explain): _____		
<b>IF CORPORATION:</b>		
Date Incorporated/Organized: 1991     State Incorporated/Organized: Florida		
States registered in as foreign corporation: _____		
<b>PROPOSER'S SERVICE OR BUSINESS ACTIVITIES OTHER THAN WHAT THIS SOLICITATION REQUESTS FOR:</b>		
N/A		
<b>LIST NAMES OF PROPOSER'S SUBCONTRACTORS OR SUBCONSULTANTS FOR THIS PROJECT:</b>		
PYD Electric, Bear Power Mechanical, Activu, CV Ocean Plumbing, DIRTT, ASG ALTEL Systems Group, Command Control Communications Engineering & Logistics, Ance Engineering		
<b>LOCAL CERTIFIED SERVICE-DISABLED VETERAN BUSINESS ENTERPRISE:</b>		
<p>A Local Certified Service-Disabled Veteran Business Enterprise is a firm that is a) a local business pursuant to Section 2-8.5 of the Code of Miami-Dade County and b) prior to proposal submittal is certified by the State of Florida Department of Management Services as a service-disabled veteran business enterprise pursuant to Section 295.187 of the Florida Statutes. At the time of proposal submission, the Local Certified Service-Disabled Veteran Business Enterprise must affirm in writing its compliance with the certification requirements of Section 295.187 of the Florida Statutes and submit said affirmation and a copy of the actual certification along with the proposal submission.</p> <p><input type="checkbox"/> Place a checkmark here only if affirming Proposer is a certified Local Certified Service-Disabled Veteran Business Enterprise. A copy of the required certification must be submitted with the proposal.</p>		
<b>CRIMINAL CONVICTION DISCLOSURE:</b>		
<p>Pursuant to Miami-Dade County Ordinance No. 94-34, any individual who has been convicted of a felony during the past ten years and any corporation, partnership, joint venture or other legal entity having an officer, director, or executive who has been convicted of a felony during the past ten years shall disclose this information prior to entering into a contract with or receiving funding from the County.</p> <p><input type="checkbox"/> Place a checkmark here <b>only</b> if Proposer has such conviction to disclose.</p>		
<b>Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List:</b>		
<p>By executing this proposal through a duly authorized representative, the proposer certifies that the proposer is not on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, as those terms are used and defined in sections 287.135 and 215.473 of the Florida Statutes. In the event that the proposer is unable to provide such certification but still seeks to be considered for award of this solicitation, the proposer shall execute the proposal through a duly authorized representative and shall also initial this space: _____. In such event, the proposer shall furnish together with its proposal a duly executed written explanation of the facts supporting any exception to the requirement for certification that it claims under Section 287.135 of the Florida Statutes. The proposer agrees to cooperate fully with the County in any investigation undertaken by the County to determine whether the claimed exception would be applicable. The County shall have the right to terminate any contract resulting from this solicitation for default if the proposer is found to have submitted a false certification or to have been placed on the Scrutinized Companies for Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List.</p>		

**PROPOSER'S AUTHORIZED SIGNATURE**

The undersigned hereby certifies that this proposal is submitted in response to this solicitation.

**THE EXECUTION OF THIS FORM CONSTITUTES THE UNEQUIVOCAL OFFER OF PROPOSER TO BE BOUND BY THE TERMS OF ITS PROPOSAL. FAILURE TO SIGN THIS SOLICITATION WHERE INDICATED BELOW BY AN AUTHORIZED REPRESENTATIVE SHALL RENDER THE PROPOSAL NON-RESPONSIVE. THE COUNTY MAY, HOWEVER, IN ITS SOLE DISCRETION, ACCEPT ANY PROPOSAL THAT INCLUDES AN EXECUTED DOCUMENT WHICH UNEQUIVOCALLY BINDS THE PROPOSER TO THE TERMS OF ITS OFFER.**

Signed By:  Date: 11/24/25  
Print Name: Armando Carcache Title: President

4 3

**PROOF OF AUTHORIZATION TO DO BUSINESS**

(Attach a copy of the Certificate of Status or Authorization per 607.0128 F.S., and certificate evidencing compliance with the Florida Fictitious Name Statute per 865.09 F.S., if applicable.)

Contract No. A23AV02

A-42

MDC056

# *State of Florida*

## *Department of State*

I certify from the records of this office that ALLIED CONTRACTOR'S, INC. is a corporation organized under the laws of the State of Florida, filed on July 1, 1991.

The document number of this corporation is S63457.

I further certify that said corporation has paid all fees due this office through December 31, 2025, that its most recent annual report/uniform business report was filed on March 4, 2025, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Fourth day of March, 2025*



  
*Secretary of State*

Tracking Number: 1756701009CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**CARCACHE, ARMANDO**

ALLIED CONTRACTORS INC  
16201 NW 82ND CT  
MIAMI LAKES FL 33016

**LICENSE NUMBER: CGC060070**

**EXPIRATION DATE: AUGUST 31, 2026**

Always verify licenses online at [MyFloridaLicense.com](http://MyFloridaLicense.com)

ISSUED: 08/12/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.





**CONTRACTING WITH ENTITIES OF FOREIGN COUNTRIES OF CONCERN PROHIBITED  
AFFIDAVIT**

The Contracting with Entities of Foreign Countries of Concern Prohibited Affidavit Form ("Form") is required by [Section 287.138, Florida Statutes \("F.S."\)](#), which is deemed as being expressly incorporated into this Form. The Affidavit must be completed by a person authorized to make this attestation on behalf of the Bidder/Proposer for the purpose of submitting a bid, proposal, quote, or other response, or otherwise entering into a contract with the County. The associated bid, proposal, quote, or other response will not be accepted unless and until this completed and executed Affidavit is submitted to the County.

Allied Contractors, Inc. does not meet any of the criteria set forth in Paragraphs 2 (a) – (c)  
Bidder's/Proposer's Legal Company Name  
of [Section 287.138, FS.](#)

Pursuant to [Section 92.525, F.S.](#), under penalties of perjury, I declare that I have read the foregoing statement and that the facts stated in it are true.

Print Name of Bidder's/Proposer's Authorized Representative: Armando Carcache

Title of Bidder's/Proposer's Authorized Representative: President

Signature of Bidder's/Proposer's Authorized Representative: 

Date: 11/24/25



## KIDNAPPING, CUSTODY OFFENSES, HUMAN TRAFFICKING AND RELATED OFFENSES AFFIDAVIT

The Kidnapping, Custody Offenses, Human Trafficking and Related Offenses Affidavit is required by Section [787.06](#), Florida Statutes ("F.S."), as amended by [HB 7063](#), which is deemed as being expressly incorporated into this Form. The Form must be completed by a person authorized to make this attestation on behalf of the Contractor (Nongovernmental Entity) for the purpose of executing, amending, or renewing a Contract with the County (Governmental Entity). The term Governmental Entity has the same meaning as in [Section 287.138\(1\), F.S.](#)

Allied Contractors, Inc. does not use coercion for labor or services as defined in Section [787.06, F.S.](#)  
Contractor's Legal Company Name

Pursuant to Section [92.525, F.S.](#), under the penalties of perjury, I declare that I have read the foregoing statement and that the facts stated in it are true.

Print Name of Contractor's Authorized Representative: Armando Carcache

Title of Contractor's Authorized Representative: President

Signature of Contractor's Authorized Representative:

A handwritten signature in blue ink, appearing to read "Armando Carcache".

Date: 11/24/25

**AFFIDAVIT REGARDING DISTRIBUTION OF MIAMI-DADE AVIATION  
DEPARTMENT (MDAD) CONFIDENTIAL DOCUMENTS**

**Date:** 11/24/25

**Bid Number:** P250A-REV

**Bid Name:** MIA Airport Operations Center (AOC)

**State of Florida**

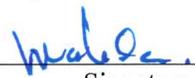
**County of Miami-Dade**

Before me, the undersigned authority, authorized to administer oaths and take acknowledgements, personally appeared Armando Carcache, who after first being duly sworn, upon oath deposes and says that they are an authorized representative of Allied Contractors, Inc., herein after called the Contractor, located at 2302 West 79th Street Hialeah FL, 33016.

Contractor hereby certifies that each and every subcontractor that received from Contractor a link to, or copies of the confidential documents for the above-referenced bid has executed a Non-Disclosure Agreement (NDA) in compliance with the County's requirements.

Witness:   
Signature

By:   
Signature

Witness:   
Signature

Armando Carcache, President  
Legal Name & Title

Signature State of Florida

County of Miami-Dade

The foregoing instrument was acknowledged before me this 24 day of November, 20 25

FOR AN INDIVIDUAL ACTING IN HIS OWN RIGHT:

By \_\_\_\_\_

FOR A CORPORATION PARTNERSHIP OR JOINT VENTURE:

By Armando Carcache having the title of President

With ALLIED CONTRACTORS INC.

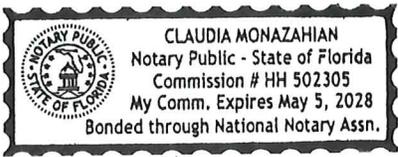
a Florida Corporation       a partnership       a joint venture  
On behalf of  corporation       partnership       joint venture

He/She is  personally known to me, or  
[ ] has produced \_\_\_\_\_ as identification

Notary Signature: Claudia Monazahian

Type or Print Name: Claudia Monazahian

Notary Seal:





**MEMORANDUM**  
(Revised)

**TO:** Honorable Chairman Anthony Rodriguez  
and Members, Board of County Commissioners

**DATE:** January 21, 2026

**FROM:**   
Gen Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 8(A)(1)

Please note any items checked.

- “3-Day Rule” for committees applicable if raised**
- 6 weeks required between first reading and public hearing**
- 4 weeks notification to municipal officials required prior to public hearing**
- Decreases revenues or increases expenditures without balancing budget**
- Budget required**
- Statement of fiscal impact required**
- Statement of social equity required**
- Ordinance creating a new board requires detailed County Mayor’s report for public hearing**
- No committee review**
- Applicable legislation requires more than a majority vote (i.e., 2/3’s present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5’s \_\_\_\_, unanimous \_\_\_\_, majority plus one \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3) (h) or (4)(c) \_\_\_\_, CDMP 9 vote requirement per 2-116.1(4)(c) (2) \_\_\_\_) to approve**
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(A)(1)  
1-21-26

RESOLUTION NO. \_\_\_\_\_

RESOLUTION APPROVING A CONTRACT BETWEEN MIAMI-DADE COUNTY AND ALLIED CONTRACTORS, INC. TO PROVIDE CONSTRUCTION SERVICES FOR THE AIRPORT OPERATIONS CENTER PROJECT AT MIAMI INTERNATIONAL AIRPORT, CONTRACT NO. P250A-REV, IN AN AMOUNT NOT TO EXCEED \$16,816,937.50; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE THE SAME, AND TO EXERCISE THE PROVISIONS THEREOF, INCLUDING TERMINATION

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum and documents, copies of which are incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board:

**Section 1.** This Board approves Contract P250A-REV between Miami-Dade County and Allied Contractors, Inc. to provide construction services for the Airport Operations Center project at Miami International Airport in an amount not to exceed \$16,816,937.50, in substantially the form attached to the accompanying County Mayor's memorandum as Attachment H and made a part of hereto. A complete set of contract documents are on file and available upon request from the Miami-Dade Aviation Department.

**Section 2.** Pursuant to Section 2-285 and 2-285.2 of the Miami-Dade County Code, this Board authorizes the County Mayor or County Mayor's designee to exercise the provisions thereof, including the authority to execute Contract No. P250A-REV and the authority to exercise its termination provisions.

The foregoing resolution was offered by Commissioner ,  
who moved its adoption. The motion was seconded by Commissioner  
and upon being put to a vote, the vote was as follows:

- |                                 |                        |
|---------------------------------|------------------------|
| Anthony Rodriguez, Chairman     |                        |
| Kionne L. McGhee, Vice Chairman |                        |
| Marleine Bastien                | Juan Carlos Bermudez   |
| Sen. René García                | Oliver G. Gilbert, III |
| Roberto J. Gonzalez             | Keon Hardemon          |
| Danielle Cohen Higgins          | Vicki L. Lopez         |
| Natalie Milian Orbis            | Raquel A. Regalado     |
| Micky Steinberg                 |                        |

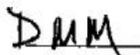
The Chairperson thereupon declared the resolution duly passed and adopted this 21<sup>st</sup> day of January, 2026. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



David M. Murray