

MEMORANDUM

SHC

Agenda Item No. 3(B)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: April 13, 2026

FROM: Geri Bonzon-Keenan
County Attorney

SUBJECT: Resolution approving the Peace and Prosperity Plan ("Plan") for Fiscal Year ("FY") 2025-26 in the amount of \$2,888,942.00; allocating to the FY 2025-26 Plan: (1) \$2,800,00.00 from the Anti-Gun Violence and Prosperity Initiatives Trust Fund ("Trust Fund"); and (2) \$38,942.00 of carryover Trust Fund dollars from FY 2023-24 and \$50,000.00 in carryover Trust Fund dollars from FY 2024-25, in a total amount of \$88,942.00 in carryover funding; authorizing the County Mayor to: (1) expend all such allocated funds in accordance with the FY 2025-26 Plan; (2) select an organization to manage, administer, or award sub-grants for the Safe in the 305 Grants Program for FY 2025-26 in an amount not to exceed \$115,000.00, inclusive of an administrative fee, and to negotiate, execute, and exercise all provisions of said agreement; (3) select an entity to evaluate the Plan, and to negotiate execute, and exercise all provisions of an agreement between Miami-Dade County and said entity, in an amount not to exceed \$50,000.00; and (4) apply for, receive, and expend, additional grant funds for the Plan under certain circumstances as well as execute necessary documents or agreements and exercise all provisions set forth therein; retroactively authorizing the County Mayor's equitable allocation of Fit2Lead Program slots; directing the County Mayor to utilize certain criteria to allocate annual Plan funding; Revising Directives in Resolution No. R-238-21; and waiving Resolution No. R-130-06

The accompanying resolution was prepared by the Community Services Department and placed on the agenda at the request of Prime Sponsor Commissioner Keon Hardemon.


Geri Bonzon-Keenan
County Attorney

GBK/uw

MDC001

Date: May 5, 2026

To: Honorable Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava 
Mayor

Subject: Resolution Approving the Peace & Prosperity Plan for Fiscal Year 2025-2026, Retroactively Authorizing Previous Slot Allocations for the Fit2Lead Program, Waiving Resolution No. R-130-06, and Revising Directives Resolution No. R-238-21

Executive Summary

The Peace & Prosperity Plan (“Plan”) for Fiscal Year (“FY”) 2025-26 focuses on violence prevention and intervention, and reentry projects, programs, and partnerships recognizing the important role that residents and community stakeholders in collaboration with law enforcement play in creating and sustaining safer, more prosperous communities across Miami-Dade County.

This memorandum, along with its exhibits, presents: (1) the funding allocation for the FY 2025-26 Plan, attached hereto and incorporated herein as Exhibit A; (2) gun violence data for the County and corresponding Fit2Lead Youth Development and Internship Program (“Fit2Lead”) slot allocation by Commission District attached hereto and incorporated herein, respectively as Exhibits B and C; and (3) programmatic updates and highlights of the Plan from October 2023 through September 2024 in the Miami-Dade County Peace & Prosperity Plan and Supplemental Anti-Gun Violence Initiatives Impact Report, attached hereto and incorporated herein as Exhibit D.

Recommendation

It is recommended that the Board approve the attached resolution that:

- (1) Approves the FY 2025-26 Plan, which specifies the use of \$2,889,942 in Anti-Gun Violence and Prosperity Initiatives Trust Fund (“Trust Fund”) dollars with \$2,800,000 in new funding, \$38,942 of carryover Trust Fund dollars from FY 2023-24, and \$50,000 in carryover Trust Fund dollars from FY 2024-25, in a total amount of \$88,942.00 in carryover funding;
- (2) Authorizes the County Mayor or County Mayor’s designee to expend all funds approved herein consistent with the FY 2025-26 Plan;
- (3) Authorizes and delegates authority to the County Mayor or County Mayor’s designee to:
 - (a) Select an organization to manage, administer, and/or award subgrants, in whole or in part, for the Safe in the 305 Grants Program for FY 2025-26, and to negotiate, execute, and exercise all provisions contained in an agreement between Miami-Dade County and said organization, in an amount not to exceed \$115,000, which is inclusive of an administrative fee of up to 10 percent;
 - (b) Select an entity to conduct an independent evaluation of the Plan to assess programming administered between October 1, 2022, through December 31, 2025, and to negotiate, execute, and exercise all provisions of an agreement between Miami-Dade County and said entity in an amount not to exceed \$50,000;

- (c) Apply for, receive, and expend additional grant funds for the FY 2025-26 Plan, as well as execute necessary documents and agreements and exercise all provisions contained therein including amendment and termination provisions, provided that: (i) the amount of funds awarded is not greater than \$1,000,000; (ii) any matching funds required by the grant are approved and allocated in the then-current fiscal year County budget; (iii) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources; and (iv) the granting entity does not require Board approval.
- (4) Retroactively authorizes the County Mayor's or County Mayor's designee's equitable allocation of Fit2Lead slots between all County Commission Districts in previous annual plans for FYs 2020-21 through 2025-26. In FYs 2020-21 through 2024-25, slots were allotted based on the proportion of reported homicides by firearm that occurred over the previous calendar year in each County Commission District according to annual crime statistics from the Miami-Dade County Medical Examiner's Office ("ME"). In addition to the annual crime statistics from the ME considered in prior years, the formula used to assign Fit2Lead slots in FY 2025-26 also included juvenile civil citations issued and juvenile arrests that occurred over the previous calendar year in each County Commission District using annual data reported by the Juvenile Services Department ("JSD").
- (5) Notwithstanding the directive in section 7 of Resolution No. R-238-21 concerning the data utilized for the equitable division of funding for the annual Plan, commencing in FY 2026-27, directs the County Mayor or County Mayor's designee to allocate such funding based on data that may include, but is not limited to, the proportion of reported homicides by firearm, juvenile civil citations issued and juvenile arrests that occurred over the previous calendar year in each County Commission District according to official crime statistics from the Miami-Dade Sheriff's Office ("MDSO"), Community Services Department ("CSD") or its successor, and/or the ME, with any such statistics utilized to be updated on an annual basis, as applicable;
- (6) Notwithstanding the directives in section 8 of Resolution No. R-238-21, commencing in FY 25-26, directs the County Mayor or County Mayor's designee, in a matter consistent with the Board policy and directives set forth in this resolution, to prepare and submit to the Board: (a) proposed budgets annually through fiscal year 2039-40; (b) an annual impact report for each previous fiscal year; and (c) a proposed annual plan to the Board for the following fiscal year; and
- (7) Waives the requirements of Resolution No. R-130-06, as applicable.

Scope

This item will have a countywide impact.

Fiscal Impact/Funding Source

The total fiscal impact from approving the FY 2025-26 Plan is \$2,888,942. Funding for the FY 2025-26 Plan is derived from the following sources: (1) \$2,800,000 from the Trust Fund, funded with payments received from the Kaseya Center naming rights agreement, as directed by the Board through Resolution

No. R-243-23; (2) \$38,942 of carryover Trust Fund dollars from FY 2023-24; and (3) \$50,000 in carryover Trust Fund dollars from FY 2024-25, in a total amount of \$88,942 in carryover funding.

Delegation of Authority

If this item is approved, the County Mayor or the County Mayor's designee will have the authority to, in addition to the specific grants of authority set forth in the recommendation section above, execute all amendments, agreements, applications and documents identified in the recommendation section above, subject to approval by the County Attorney's Office for form and legal sufficiency, and to exercise all provisions contained therein including amendment and termination, provided that: (a) the amount provided is not greater than \$1,000,000; (b) any matching funds required by the grant are approved and allocated in the County's budget; (c) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources; and (d) the granting entity does not require Board approval.

Track Record/Monitor

The CSD Director, or other designated supervisory personnel, will manage the implementation of the FY 2025-26 Plan, and monitor programs to determine the effectiveness thereof, and provide reports to this Board.

Background

In 2021, this Board renamed the County-owned arena, the Kaseya Center, and allocated nearly \$90 million of the net naming rights revenue over 19 years into the Trust Fund. Of the annual net revenue, 30 percent is equally distributed to the 13 Commission Districts and 70 percent is allocated to my Administration to combat gun violence, engage at-risk youth, and provide opportunities for economic prosperity throughout the County. My Administration invests its 70 percent allocation into the Plan, which is developed by CSD and approved by this Board on an annual basis. The inaugural Plan, sponsored by Commissioner Keon Hardemon, was unanimously approved by this Board on June 8, 2021, via Resolution No. R-577-21. All subsequent annual plans have been unanimously approved by this Board and continue to be primarily funded by the Administration's allocation of the naming rights net revenue.

During FY 2023-24, Fit2Lead interns completed 215,451 hours at more than 300 work locations across the County including several County and nonprofit organizations. During that same period, Miami-Dade Police Department ("MDPD"), engaged 135 justice-involved youth, youth residing in communities disproportionately impacted by gun violence, and homes served by the County's Anti-Violence Initiative/Group Violence Intervention programming (also known as AVI/GVI). In addition, my Administration funded and supported 42 community-led projects which engaged and positively impacted 3,930 community stakeholders through the Safe in the 305 Grants Program.

The Plan, along with other County-led anti-violence initiatives, such as the Hospital-based Violence Intervention Program, Summer Youth Internship Program, and the Community Violence Intervention Initiative (also known as CVI), continues to positively impact our community. The County experienced 41 percent fewer gun-related homicides in the calendar year 2024 (132) than in 2020 (225) as shown in Exhibit B. While there were 93 less homicides by firearm discharge in 2024 compared to 2020, an overwhelming majority, 76 percent of the homicides in 2024 occurred in Commission Districts 1, 2, 3, 9 and 13 further underscoring the importance of localized strategies to address the underlying root causes

of violence. Impacts, outcomes, and highlights of the Plan's programming along with other County-led anti-gun violence efforts are provided in Exhibit D.

In 2024, there were 1,582 juvenile arrests in the County, resulting in 2,172 charges. Of these charges, 29 percent were for violent offenses such as battery, aggravated assault, and robbery, and 9 percent (190 charges) involved a firearm. Among those arrested, 1,145 were County residents, while 437 had unknown or out-of-county addresses. During the same period, local law enforcement agencies issued 700 civil citations through the Juvenile Prearrest Delinquency Citation program, covering a total of 816 charges. Civil citations offer an alternative to arrest for certain misdemeanor offenses, with 43 percent for assault and/or battery and 20 percent of the citations issued for petit larceny. Of those youth receiving civil citations, 110 had unknown or addresses outside of the County. Commission Districts 2, 3, and 9 had the highest numbers of juvenile arrests and civil citations issued.

For FY 2025-26, my Administration seeks to invest \$2,888,942 from the Trust Fund to continue our County's commitment to address the root causes of gun violence through prevention and intervention programming, with an intentional focus on youth. In developing the FY 2025-26 Plan, juvenile arrests and juvenile civil citations issued, along with homicide by firearm data, were factored into Fit2Lead slot and funding allocations. In previous Plans, FY 2020-21 through 2024-25, only homicides by firearm were considered when allocating Fit2Lead slots; however, these three factors are central to the individualized assessments and plan of care (when applicable) for system-involved youth. Considering these additional factors, ensures a more comprehensive understanding of trends related to system/justice-involved youth and at-risk youth, and that we are reaching youth who are at risk for further justice-involvement. Through 2024, two districts did not experience homicides by firearm but every district experienced juvenile arrests and/or the issuance of juvenile civil citations.

FY 2025-26 Plan Programming

Fit2Lead: Summer Fellowship Program and Afterschool Enrichment and Internship Program ("Afterschool Program")

Plan Funding: \$2,548,932

Fit2Lead, the Plan's flagship program administered by Parks, Recreation, and Open Spaces ("PROS"), is a paid internship program for at-risk and system-involved youth ages 15-19. From the onset of the inaugural Plan, Fit2Lead interns have earned \$13.88 per hour. In FY 2025-26, the Fit2Lead hourly wage increased from \$13.88 to \$14.00 per hour, the State's required minimum wage. Since the Plan's inception through September 2024, Fit2Lead has served 1,969 unique youth and increased its overall capacity to serve more youth. Fit2Lead has grown its employer partnerships from 22 in FY 2022-23 to 36 employers today, including the MDSO and 17 nonprofit organizations. Exhibit D contains highlights and outcomes for Fit2Lead.

Fit2Lead's programmatic offerings in the FY 2025-26 Plan include the following: (a) a 35-week 2025-2026 Afterschool Program serving 175 youth who will work an average of 12 hours per week (b) a robust 7-week 2026 Summer Fellowship serving 345 youth who will work up to 25 hours per week; (c) evidence-based assessments and case management; (d) character and leadership development; (e) experiential learning opportunities; (f) professional mentorship, and (g) diverse internship opportunities representing various emerging career fields. In April, the Office of Neighborhood Safety, PROS, and

Strive305 established a no-cost partnership to further expand the number of private employers and further diversify the various industries in which Fit2Lead interns can gain experience and professional mentorship.

Fit2Lead slots and funding in the FY 2025-26 Plan are allocated by Commission District based on three indicators: (1) 2024 firearm homicide data from the ME, (2) 2024 juvenile arrests, and (3) 2024 civil citation data from JSD's Juvenile Prearrest Delinquency Citation program. The inclusion of these last two indicators, juvenile arrests and civil citation data, is intended to improve the ability to identify at-risk youth populations. These indicators represent a new addition to the methodology used to allocate slots. A breakdown by Commission District of Fit2Lead slot allocations and funding is detailed in Exhibit C.

MDSO Turn Around Police Academy ("TAP")

Plan Funding: \$95,010

Launched in 2021 by the MDPD, now through MDSO, TAP continues to reach system-involved youth. TAP is an intense 11-week program, for youth ages 13 to 17, offering a structured curriculum designed to transform arrested and at-risk youth perspectives, encourage community service, and improve their relationships with law enforcement. The primary goal of TAP is to provide youth participants with guidance and tools to make positive decisions in order to shape behavioral outcomes. A core component of the program's success is the partnership with JSD, which will continue through CSD, its successor department. CSD will continue to administer evidence-based assessments and provide case management, and treatment plans. To date, TAP has completed seven sessions serving 113 youth of which 88 percent successfully completed the program. Exhibit D contains additional program outcomes.

MDSO Youth Outreach Unit ("YOU") and Youth Athletic and Mentoring Initiative ("YAMI")

Plan Funding: \$80,000

Established in 2016 by the MDPD, YOU is actively preventing youth gun violence within MDSO's Northside, South, and Intracoastal Districts by mentoring at-risk youth identified by the Group Violence Intervention team. Sheriff Deputies provide mentorship and guidance to at-risk youth living in households that are directly impacted by gun violence. Services include, but are not limited to, homework assistance, cultural excursions, a guest speaker series, book clubs, and sporting events. Programming is offered five days per week, and on some weekends. Meals and transportation to and from the program are provided daily.

YAMI engages youth, including those in the YOU program, in an activity-rich environment focusing on pro-social activities such as sporting events and clinics during the summer months. Youth also participate in character building workshops about making good choices, the importance of positive peer influence, excelling in school, and setting future goals.

Safe in the 305 Grants Program

Plan Funding: \$115,000

The Safe in the 305 Grants Program awards microgrants to organizations and residents to activate community participation in creating safer neighborhoods, amplify the voices of residents and community

leaders against violence and build capacity in communities by bridging gaps between neighborhood stakeholders and government to address quality of life issues. Grant awards range from \$500 to \$1,500, and up to \$2,000 for nonprofit organizations. Since the launch of the program through September 2024, my Administration, funded and supported 130 community-led projects, reaching and engaging more than 8,900 residents in activities and programming that make their neighborhood safer. Projects include but are not limited to addressing blight, bridging the digital divide, mental wellness services, basic needs assistance, and youth development opportunities. Exhibit D contains program highlights and outcomes for FY 2023-24.

The FY 2025-26 Safe in the 305 Grants Program will increase grant awards to up to \$2,500 for nonprofit organizations and will fund eligible projects that are rooted in positive youth development, address neighborhood blight, promote gun violence awareness, assist returning citizens, and support mental wellness.

Independent Evaluation

Plan Funding: \$50,000

An independent evaluation of the Plan's programs, projects and initiatives, administered between October 2022 through December 2025 along with supplemental anti-gun violence initiatives is expected to be completed.

Data-Driven Impacts

The use of new comprehensive data analytics allows for a more thoughtful approach to violence prevention and intervention that captures the various entry points of justice-involved and at-risk youth, including the Prearrest Delinquency Citation Program. Utilizing such information addresses the long-standing challenge of accessing shooting data from all municipal police agencies. This methodology, which was updated for the FY 2025-26 Plan: (a) includes data points relevant to the current state of the County and population to be served in the annual Plan which, moving forward, may include, but are not limited to, reported homicides by firearm, juvenile civil citations, and juvenile arrests; (b) better aligns with the Plan's focus on youth through the Fit2Lead program; and (c) allows my Administration to provide a comprehensive annual data snapshot.

Conclusion

With the support of this Board, our County has made significant gains in public safety through the Plan and other supplemental anti-gun violence efforts that are rooted in prevention, intervention, reentry and enforcement. Moreover, the Plan continues to be leveraged to seek funding, resources, and no-cost support through public and private partnerships including but not limited to national anti-violence organizations and a recent Community Project Funding grant award from the Department of Justice to further bolster our work. The FY 2025-26 Plan builds on the efforts and success of previous Plans to combat gun violence and provide opportunities for economic prosperity, through a community-centered, youth focused, and government-support efforts.



Arnold Palmer
Chief of Public Safety



MEMORANDUM

(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: May 5, 2026

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No.

Please note any items checked.

- _____ **"3-Day Rule" for committees applicable if raised**
- _____ **6 weeks required between first reading and public hearing**
- _____ **4 weeks notification to municipal officials required prior to public hearing**
- _____ **Decreases revenues or increases expenditures without balancing budget**
- _____ **Budget required**
- _____ **Statement of fiscal impact required**
- _____ **Statement of social equity required**
- _____ **Ordinance creating a new board requires detailed County Mayor's report for public hearing**
- _____ **No committee review**
- _____ **Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3) (h) or (4)(c) ____, CDMP 9 vote requirement per 2-116.1(4)(c) (2) ____) to approve**
- _____ **Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved _____ Mayor _____ Agenda Item No.
Veto _____
Override _____

RESOLUTION NO. _____

RESOLUTION APPROVING THE PEACE AND PROSPERITY PLAN (“PLAN”) FOR FISCAL YEAR (“FY”) 2025-26 IN THE AMOUNT OF \$2,888,942.00; ALLOCATING TO THE FY 2025-26 PLAN: (1) \$2,800,000.00 FROM THE ANTI-GUN VIOLENCE AND PROSPERITY INITIATIVES TRUST FUND (“TRUST FUND”); AND (2) \$38,942.00 OF CARRYOVER TRUST FUND DOLLARS FROM FY 2023-24 AND \$50,000.00 IN CARRYOVER TRUST FUND DOLLARS FROM FY 2024-25, IN A TOTAL AMOUNT OF \$88,942.00 IN CARRYOVER FUNDING; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO: (1) EXPEND ALL SUCH ALLOCATED FUNDS IN ACCORDANCE WITH THE FY 2025-26 PLAN; (2) SELECT AN ORGANIZATION TO MANAGE, ADMINISTER, OR AWARD SUB-GRANTS FOR THE SAFE IN THE 305 GRANTS PROGRAM FOR FY 2025-26 IN AN AMOUNT NOT TO EXCEED \$115,000.00, INCLUSIVE OF AN ADMINISTRATIVE FEE, AND TO NEGOTIATE, EXECUTE, AND EXERCISE ALL PROVISIONS OF SAID AGREEMENT; (3) SELECT AN ENTITY TO EVALUATE THE PLAN, AND TO NEGOTIATE, EXECUTE, AND EXERCISE ALL PROVISIONS OF AN AGREEMENT BETWEEN MIAMI-DADE COUNTY AND SAID ENTITY, IN AN AMOUNT NOT TO EXCEED \$50,000.00; AND (4) APPLY FOR, RECEIVE, AND EXPEND ADDITIONAL GRANT FUNDS FOR THE PLAN UNDER CERTAIN CIRCUMSTANCES AS WELL AS EXECUTE NECESSARY DOCUMENTS OR AGREEMENTS AND EXERCISE ALL PROVISIONS SET FORTH THEREIN; RETROACTIVELY AUTHORIZING THE COUNTY MAYOR’S OR COUNTY MAYOR’S DESIGNEE’S EQUITABLE ALLOCATION OF FIT2LEAD PROGRAM SLOTS; DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR’S DESIGNEE TO UTILIZE CERTAIN CRITERIA TO ALLOCATE ANNUAL PLAN FUNDING; REVISING DIRECTIVES IN RESOLUTION NO. R-238-21; AND WAIVING RESOLUTION NO. R-130-06

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board:

Section 1. Incorporates the above recital herein by reference and approves same.

Section 2. Approves the Peace and Prosperity Plan (“Plan”) for Fiscal Year (“FY”) 2025-26 as set forth in Exhibit A to the Mayor’s Memorandum in the amount of \$2,888,942.00.

Section 3. Allocates to the FY 2025-26 Plan: (a) \$2,800,000.00 from the Anti-Gun Violence and Prosperity Initiatives Trust Fund (“Trust Fund”); (b) \$38,942.00 of carryover Trust Fund dollars from FY 2023-24; and (c) \$50,000.00 in carryover Trust Fund dollars from FY 2024-25, in a total amount of \$88,942.00 in carryover funding. This Board further authorizes the County Mayor or County Mayor’s designee to expend all funds approved herein consistent with the FY 2025-26 Plan.

Section 4. Authorizes the County Mayor or County Mayor’s designee to select a tax-exempt, nonprofit organization to manage, administer, or award sub-grants, in whole or in part, for the Safe in the 305 Grants Program for FY 2025-26, and to negotiate, execute, and exercise all provisions of an agreement between Miami-Dade County and said organization in an amount not to exceed \$115,000.00, inclusive of an administrative fee not to exceed 10 percent, in accordance with and as set forth in the FY 2025-26 Plan.

Section 5. Authorizes the County Mayor or County Mayor’s designee to select an entity to conduct an independent evaluation of the Plan to assess programming administered between October 1, 2022, and December 31, 2025, and to negotiate, execute, and exercise all provisions of an agreement between Miami-Dade County and said entity in an amount not to exceed \$50,000.00.

Section 6. Authorizes the County Mayor or County Mayor's designee to apply for, receive, and expend additional grant funds for the FY 2025-26 Plan, as well as execute necessary documents or agreements and exercise all provisions set forth therein, provided that: (a) the amount of funds provided is not greater than \$1,000,000.00; (b) any matching funds required by the grant are approved and allocated in the then-current fiscal year County budget; (c) the terms of any grant agreement will not hinder the County from seeking other grants or funding sources; and (d) the granting entity does not require Board approval.

Section 7. Retroactively authorizes the County Mayor's or County Mayor's designee's equitable allocation of Fit2Lead Program slots between all County Commission Districts based on annual homicides by firearm statistics reported by the Miami-Dade County Medical Examiner's Office in FYs 2020-21 through 2024-25.

Section 8. Retroactively authorizes the County Mayor's or County Mayor's designee's equitable allocation of Fit2Lead Program slots between all County Commission Districts in FY 2025-26 based on the proportion of reported homicides by firearm, juvenile civil citations issued, and juvenile arrests that occurred over the previous calendar year in each County Commission District according to official crime statistics from the Miami-Dade Sheriff's Office, the Community Services Department or any successor department, and/or the Miami-Dade County Medical Examiner's Office, with such statistics to be updated annually.

Section 9. Notwithstanding the directive in section 7 of Resolution No. R-238-21 concerning the data utilized for the equitable division of funding for the annual Plan, commencing in FY 2026-27, directs the County Mayor or County Mayor's designee to allocate such funding utilizing criteria that may include, but is not limited to, the datapoints set forth in section 8.

Section 10. Notwithstanding the directive in section 8 of Resolution No. R-238-21, commencing in FY 2025-26, directs the County Mayor or County Mayor's designee, in a matter consistent with the Board policy and directives set forth in this resolution, to prepare and submit to the Board: (a) proposed budgets annually through FY 2039-40; (b) an annual impact report for each previous fiscal year; and (c) a proposed annual plan to the Board for the following fiscal year.

Section 11. Waives the provisions of Resolution No. R-130-06 requiring that agreements with non-governmental entities be executed by all other parties prior to presentation to this Board for approval.

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	
Kionne L. McGhee, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Sen. René García	Oliver G. Gilbert, III
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Vicki L. Lopez
Natalie Milian Orbis	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared this resolution duly passed and adopted this 5th day of May, 2026. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Shanika A. Graves

EXHIBIT A

Fiscal Year 2025-26 Peace & Prosperity Plan Budget

Program Name	Funding Source	Department/Entity Managing Funds	FY 2025-26 New Funds Budget	Carryover Funds	FY 2025-26 Budget w/ Carryover
Fit2Lead Internship -Summer Fellowship	Anti-Gun Violence and Prosperity Initiatives Trust	PROS	1,725,780		1,725,780
Fit2Lead Internship -Afterschool	Anti-Gun Violence and Prosperity Initiatives Trust	PROS	823,152		823,152
Turn Around Police Academy (TAP) ¹	Anti-Gun Violence and Prosperity Initiatives Trust	MDSO	56,068	38,942	95,010
Youth Outreach Unit (YOU)	Anti-Gun Violence and Prosperity Initiatives Trust	MDSO	60,000		60,000
Youth Athletic and Mentoring Initiative (YAMI)	Anti-Gun Violence and Prosperity Initiatives Trust	MDSO	20,000	-	20,000
Safe in the 305 Grants Program	Anti-Gun Violence and Prosperity Initiatives Trust	CAHSD	115,000		115,000
Independent Evaluation ²	Anti-Gun Violence and Prosperity Initiatives Trust	CAHSD		50,000	50,000
Total Funding:			\$ 2,800,000.00	\$ 88,942.00	\$ 2,888,942.00
Anti-Gun Violence & Prosperity					
Initiatives Trust:			\$ 2,800,000.00	\$ 88,942.00	\$ 2,888,942.00

NOTES:

¹ Includes \$38,942 in FY2023-24 Anti-Gun Violence and Prosperity Initiatives Trust ("Trust Fund") unspent funds (\$5,299 TAP, \$20,406 YOU, and \$13,227 YAMI)

² \$50,000 in planned FY2024-25 Trust Fund allocated for the development of the independent evaluation

EXHIBIT B

Homicides by Firearm Discharge

2024 Homicides by Firearm Discharge by Miami-Dade County Commission District January 1 to December 31		
Commission District	Count	Percent
District 3	24	18.2%
District 9	24	18.2%
District 1	22	16.7%
District 2	21	15.9%
District 13	9	6.8%
District 6	8	6.1%
District 8	8	6.1%
District 7	5	3.8%
District 10	3	2.3%
District 5	2	1.5%
District 11	2	1.5%
District 4	0	0.0%
District 12	0	0.0%
District Unknown	4	3.0%
Total	132	100.0%
<i>Data Source: Miami-Dade County Medical Examiner</i> <i>Data Notes: Homicide by firearm counts exclude accidental deaths, Medical Examiner cases where the location in Miami-Dade County cannot be confirmed, undetermined deaths, pending homicide deaths, suicides, and law enforcement-involved deaths.</i>		

EXHIBIT B

Homicides by Firearm Discharge

(continued)

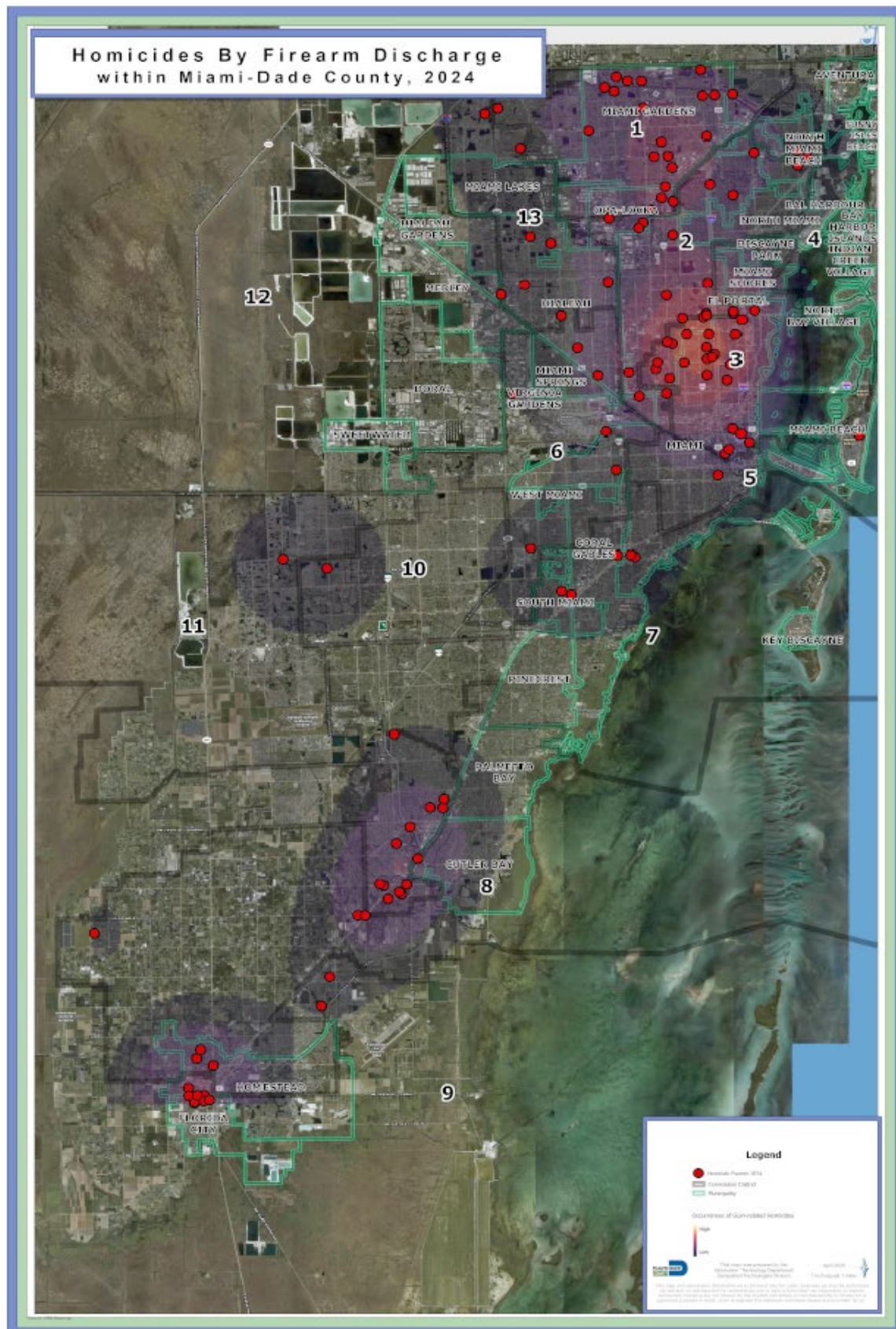


EXHIBIT B**Homicides by Firearm Discharge**

(continued)

Number of Homicides by Firearm Discharge within Miami-Dade County by Commission District, 2020 versus 2024				
	2020	2024	2020 versus 2024 % Change	Absolute Change
District 1	27	22	-18.5%	-5
District 2	48	21	-56.3%	-27
District 3	57	24	-57.9%	-33
District 4	2	0	-100.0%	-2
District 5	4	2	-50.0%	-2
District 6	14	8	-42.9%	-6
District 7	3	5	66.7%	+2
District 8	12	8	-33.3%	-4
District 9	36	24	-33.3%	-12
District 10	4	3	-25.0%	-1
District 11	5	2	-60.0%	-3
District 12	3	0	-100.0%	-3
District 13	5	9	80.0%	+4
District Unknown	5	4	-20.0%	-1
Total	225	132	-41.3%	-93
<i>Data Source: Miami-Dade County Medical Examiner</i> <i>Data Notes: Homicide by firearm counts exclude accidental deaths, Medical Examiner cases where the location in Miami-Dade County cannot be confirmed, undetermined deaths, pending homicide deaths, suicides, and law enforcement-involved deaths.</i>				

EXHIBIT C: Fit2Lead Slots

Fit2Lead Slot Allocation: Afterschool 2025-2026

Commission District ¹	2024 Homicides by Firearm ²		2024 Juvenile Arrests ³		2024 Civil Citations ⁴		District Slot Allocation ⁵	District Budget Allocation
District 1	22	16.7%	146	9.2%	64	9.1%	25	\$117,593.14
District 2	21	15.9%	183	11.6%	68	9.7%	26	\$122,296.87
District 3	24	18.2%	243	15.4%	77	11.0%	31	\$145,815.50
District 4	0	0.0%	31	2.0%	42	6.0%	4	\$18,814.90
District 5	2	1.5%	78	4.9%	43	6.1%	8	\$37,629.81
District 6	8	6.1%	26	1.6%	27	3.9%	8	\$37,629.81
District 7	5	3.8%	24	1.5%	29	4.1%	6	\$28,222.35
District 8	8	6.1%	94	5.9%	62	8.9%	14	\$65,852.16
District 9	24	18.2%	199	12.6%	80	11.4%	30	\$141,111.77
District 10	3	2.3%	22	1.4%	14	2.0%	4	\$18,814.90
District 11	2	1.5%	37	2.3%	24	3.4%	5	\$23,518.63
District 12	0	0.0%	39	2.5%	35	5.0%	4	\$18,814.90
District 13	9	6.8%	23	1.5%	24	3.4%	10	\$47,037.26
Unknown/Other ⁶	4	3.0%	437	27.6%	111	15.9%	0	\$0.00
Total	132	100.0%	1582	100.0%	700	100.0%	175	\$823,152.00

Data Sources: Miami-Dade County Medical Examiner Department (Homicides), Miami-Dade County Juvenile Services Department/Quest Analytics and Department of Juvenile Justice Information System (JJIS; Youth Arrests and Civil Citations)

Data Notes:

1. Commission District indicates the youth's residence at the time of the arrest or civil citation. Homicide count indicates where the incident occurred.
2. Homicide by firearm counts exclude accidental deaths, Medical Examiner cases where the location in Miami-Dade County cannot be confirmed, undetermined deaths, pending homicide deaths, suicides, and law enforcement-involved deaths.
3. Juvenile arrest is defined by the number of bookings (not the number of individuals) for the specified time period. Arrest count includes those effectuated by a Pick Up Order, which is an arrest warrant for juvenile delinquency offense(s).
4. Civil Citation is an alternative to a formal arrest for eligible misdemeanor offenses. Counts are presented as the number of unique youth served a civil citation.
5. These three indicators are combined into a single measure of need. A composite need score is then calculated for each district using a weighted formula: 50% based on firearm homicides value, 25% on juvenile arrests, and 25% based on civil citations. This need score is multiplied by the total number of available program slots to determine the number of slots allocated to each Commission District.
6. Unknown counts for homicides, youth arrests, and civil citation are not included in the total slot allocations. Unknown addresses are those not generating a Miami-Dade County Commission District. Other are youth not residing within the County for juvenile arrests and civil citations.

Fit2Lead Slot Allocation: Summer 2026

Commission District ¹	2024 Homicides by Firearm ²		2024 Juvenile Arrests ³		2024 Civil Citations ⁴		District Slot Allocation ⁵	District Budget Allocation
District 1	22	16.7%	146	9.2%	64	9.1%	50	\$250,113.04
District 2	21	15.9%	183	11.6%	68	9.7%	52	\$260,117.57
District 3	24	18.2%	243	15.4%	77	11.0%	62	\$310,140.17
District 4	0	0.0%	31	2.0%	42	6.0%	8	\$40,018.09
District 5	2	1.5%	78	4.9%	43	6.1%	15	\$75,033.91
District 6	8	6.1%	26	1.6%	27	3.9%	17	\$85,038.43
District 7	5	3.8%	24	1.5%	29	4.1%	13	\$65,029.39
District 8	8	6.1%	94	5.9%	62	8.9%	27	\$135,061.04
District 9	24	18.2%	199	12.6%	80	11.4%	59	\$295,133.39
District 10	3	2.3%	22	1.4%	14	2.0%	8	\$40,018.09
District 11	2	1.5%	37	2.3%	24	3.4%	9	\$45,020.35
District 12	0	0.0%	39	2.5%	35	5.0%	8	\$40,018.09
District 13	9	6.8%	23	1.5%	24	3.4%	17	\$85,038.43
Unknown/Other ⁶	4	3.0%	437	27.6%	111	15.9%	0	\$0.00
Total	132	100.0%	1582	100.0%	700	100.0%	345	\$1,725,780.00

Data Sources: Miami-Dade County Medical Examiner Department (Homicides), Miami-Dade County Juvenile Services Department/Quest Analytics and Department of Juvenile Justice Information System (JJIS); Youth Arrests and Civil Citations)

Data Notes:

1. Commission District indicates the youth's residence at the time of the arrest or civil citation. Homicide count indicates where the incident occurred.
2. Homicide by firearm counts exclude accidental deaths, Medical Examiner cases where the location in Miami-Dade County cannot be confirmed, undetermined deaths, pending homicide deaths, suicides, and law enforcement-involved deaths.
3. Juvenile arrest is defined by the number of bookings (not number of individuals) for the specified time period. Arrest count includes those effectuated by a Pick Up Order, which is an arrest warrant for juvenile delinquency offense(s).
4. Civil Citation is an alternative to a formal arrest for eligible misdemeanor offenses. Counts are presented as the number of unique youth served a civil citation.
5. These three indicators are combined into a single measure of need. A composite need score is then calculated for each district using a weighted formula: 50 % based on firearm homicides value, 25% on juvenile arrests, and 25% based on civil citations. This need score is multiplied by the total number of available program slots to determine the number of slots allocated to each Commission District.
6. Unknown counts for homicides, youth arrests, and civil citation are not included in the total slot allocations. Unknown addresses are those not generating a Miami-Dade County Commission District. Other are youth not residing within the County for juvenile arrests and civil citations.

FISCAL YEAR 2023 - 2024

MIAMI-DADE COUNTY

Peace & Prosperity Plan

AND
SUPPLEMENTAL ANTI-GUN VIOLENCE INITIATIVES
IMPACT REPORT



OFFICE OF THE MAYOR
DANIELLA LEVINE CAVA



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MESSAGE FROM THE MAYOR

Dear Resident,

Thank you for reading the Peace and Prosperity Plan and Supplemental Anti-Gun Violence Initiatives Impact Report. This report captures the progress we have made to create safer neighborhoods, engage our residents, and expand meaningful opportunities for individuals and families across Miami-Dade County. With a community-centered approach to preventing violence through uplifting youth, we have strengthened the social fabric of our neighborhoods.

Leading these efforts is the Office of Neighborhood Safety, which continues to drive impactful initiatives that address the root causes of violence. From community-based grants to youth employment, internship and mentorship opportunities, scholarships, and second chance services, our County has invested in strategies that deliver real support where it's needed most.

The programs featured in this report are not just about responding to challenges. They are about building trust, fostering relationships, and creating conditions where everyone can live, work, and thrive.

I want to thank everyone involved in supporting this work. Your partnership is helping to build a more hopeful, resilient, and safer future for all of Miami-Dade.

Warmly,

Daniella Levine Cava



Mayor, Miami-Dade County



OFFICE OF NEIGHBORHOOD SAFETY

The Miami-Dade County Office of Neighborhood Safety (ONS), established in August 2021, managed several of the County's anti-gun violence initiatives, including the Peace & Prosperity Plan (Plan). ONS brought together residents, community stakeholders, and County representatives to solve community safety and quality of life issues by engaging directly with historically disenfranchised communities to ensure they help guide decision-making and deliver innovative solutions. ONS focused on addressing gun violence, strengthening community bonds, revitalizing community spaces, and improving neighborhood infrastructure through violence prevention and intervention strategies, reentry, economic investment, and community revitalization.

Our Mission

To advance community-driven solutions to build safe and prosperous neighborhoods

Our Vision

Every Miami-Dade County resident is safe, prosperous, and thriving

Our Values

- Treat lived experience as meaningful data and community members as experts
- Convene and communicate with purpose, kindness, and respect
- Co-design all actions with those who will be impacted by them
- Everyone has a role in building neighborhood safety
- Be bold, transparent, and accountable
- Challenge the status quo wherever and whenever our community can be better served through change

FY2023-24 Highlights

119

Educational
scholarships
awarded

7,409

Individuals reached
via 36 community
engagement events

42

Safe in the 305
community projects
funded

996

Individuals served
at the Second Chance
Job and Resource Expo

\$2.4M

In state and federal dollars
awarded to expand positive
youth development and
prevention services in
partnership with Miami-Dade
Police Department

1

Invitation and memorable
visit to the White House with
fellow violence prevention
offices from across the
nation to explore solutions
to reduce gun violence

ABOUT THIS REPORT

This report, prepared by the Office of Neighborhood Safety, showcases the initiatives of the Plan from October 1, 2023 to September 30, 2024, while also highlighting a review of firearm trends and other anti-gun violence initiatives, including but not limited to the Miami-Dade County Community Violence Intervention Initiative, Hospital-based Violence Intervention Program, and the Summer Youth Internship Program. All references to the Miami-Dade Police Department (MDPD) pertain to services provided by MDPD prior to the establishment of the constitutional office of the Miami-Dade County Sheriff.

INTRODUCTION

In 2021, Miami-Dade County committed nearly \$90 million from the naming rights of its Arena to combat gun violence, a historic investment spearheaded by Commissioner Keon Hardemon, through Resolution No. R-238-21. This investment, derived from a 19-year naming rights agreement, aims to enhance safety and well-being through, best practices, and community-centered solutions. In 2023, under a new naming rights agreement with Kaseya US. LLC., and pursuant to Resolution No. R-243-23, the Arena was renamed the Kaseya Center and the County reaffirmed its commitment to addressing the root causes of gun violence.

In 2021, the County launched the Plan to tackle gun violence through targeted prevention and intervention strategies with oversight by ONS. Updated and approved annually by the Miami-Dade Board of County Commissioners, the Plan focuses on enhancing the County's response to gun violence by creating opportunities for youth development and empowering communities to spearhead local initiatives in various violence prevention programs through initiatives such as the Fit2Lead program, the Youth Athletic and Mentoring Initiative, the Turn Around Police Academy, and the Youth Outreach Unit. Other initiatives such as the Safe in the 305 Grants Program further demonstrate the County's commitment to community-driven, encompassing neighborhood beautification, health and wellness, reentry, and youth development and empowerment that support safer communities. The Plan establishes a foundation for ongoing collaborative efforts, enhancing the safety and resilience of Miami-Dade County.

The County continues to take steps to complement the Plan with other anti-gun violence initiatives, such as the Community Violence Intervention (CVI) Initiative, managed by ONS and the Office of Management and Budget; the Anti-Violence Initiative/Group Violence Intervention (AVI/GVI), administered by the Juvenile Services Department (JSD) in partnership with MDPD, the Reentry Plan overseen by Miami-Dade Corrections and Rehabilitation, and the 2023 Anti-Violence State Appropriation along with various enforcement efforts led by MDPD. When combined with the Plan, these initiatives contribute to a safer Miami-Dade County where all residents can thrive.

What the County's Anti-Gun Violence Initiatives Achieved in FY2023-24

8,000+

Individuals served through the Miami-Dade County Community Violence Intervention Initiative

3,218

Firearms removed from the streets through MDPD's Operation Community Shield

215,451

Of positive paid engagement (hours worked) by Fit2Lead Interns earning \$2,990,460 in wages

876

Students in the Here Everyday Ready On time Truancy Program achieved a 77% improved school attendance rate

482 of the 3,182

Summer Youth Internship Program interns were dually enrolled and earned college credits

39

Personalized communications were sent by the Group Violence Intervention Street Outreach team to deter retaliatory shootings among potential gang members or instigators

156

In-home visits conducted by a Registered Nurse to 38 victims of gun violence through the Hospital-based Violence Intervention Program

81

Percent of Turn Around Police Academy youth, referred by the Juvenile Services Department, successfully completed their treatment plans

1,953

Crisis calls handled by the MDPD's Crisis Response Unit, resulting in a 46% involuntary hospitalization rate under the Florida Mental Health Act - lower than the 84% rate by patrol officers

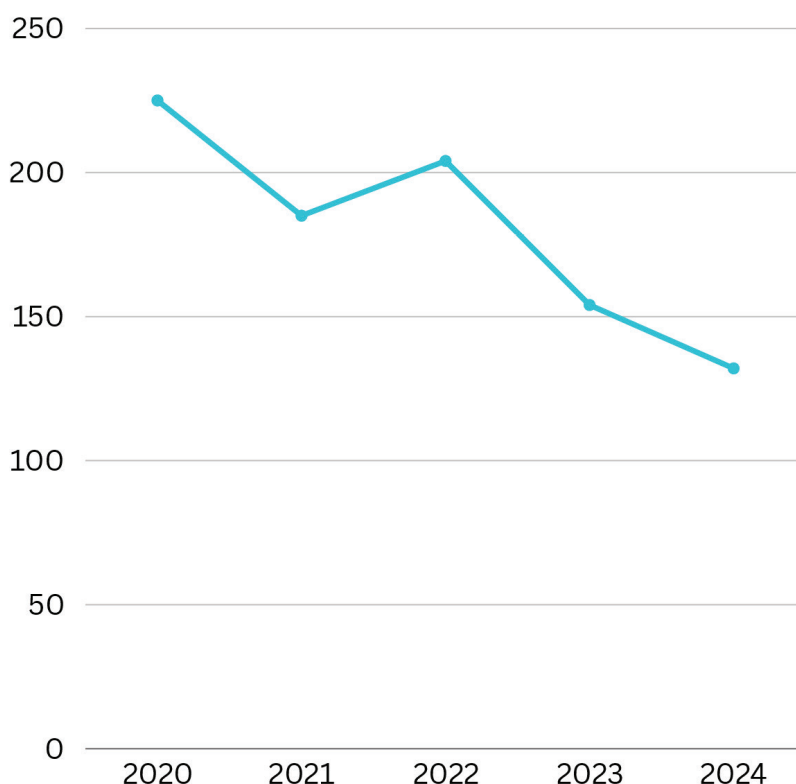
UNDERSTANDING FIREARM VIOLENCE IN MIAMI-DADE COUNTY

Miami-Dade County is actively observing gun violence trends to inform prevention efforts and track progress over time. The homicide data, sourced from the Miami-Dade County Medical Examiner, captures the dynamics of firearm violence from 2020 to 2024, with 2020 serving as the baseline year. The aggravated assault data with the presence of a firearm, sourced from the Florida Department of Law Enforcement, covers 2022 and 2023 due to limited data availability. **The following data is county-wide and is not limited to a single law enforcement agency.** This analysis examines key observations related to firearms, offering critical insights into trends that Miami-Dade County leverages to refine strategies, enhance community safety, and drive evidence-based decision making.

Homicides by Firearm Discharge

Firearm-related homicides in Miami-Dade County continued to decline in 2024, marking the second consecutive year of reductions and reaching the lowest annual total since 2020. Overall, Miami-Dade County experienced a 41% decrease in firearm-related homicides since 2020, dropping from 225 deaths (7.9 per 100,000 to 132 deaths (4.7 per 100,000) in 2024.¹

Homicides by Firearm Discharge in Miami-Dade County: 2020 - 2024¹

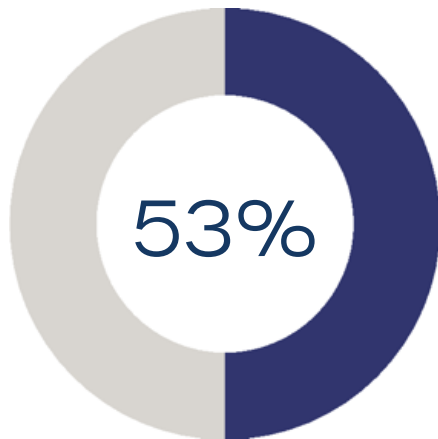


¹ Benjamin Mathis, MD, Deputy Chief Medical Examiner. (January 2024). Gun Shot Wounds-Homicides, [unpublished raw data]. Miami-Dade County Medical Examiner.

² Aggravated Assault with a firearm present was not available at the time this report was being prepared. The appendix contains the tables for homicide counts by firearm discharge by ZIP Code and Miami-Dade County Commission District.

Notes: The total for homicides excludes accidental deaths, Medical Examiner cases where the location in Miami-Dade County cannot be confirmed, undetermined deaths, pending homicide deaths, suicides, and law enforcement-involved deaths. The reported data for homicides by firearm discharge within Miami-Dade County is based on the event date that occurred in Miami-Dade County and reported to the Miami-Dade County Medical Examiner. The Florida Department of Law Enforcement transitioned to a new data system in 2021.

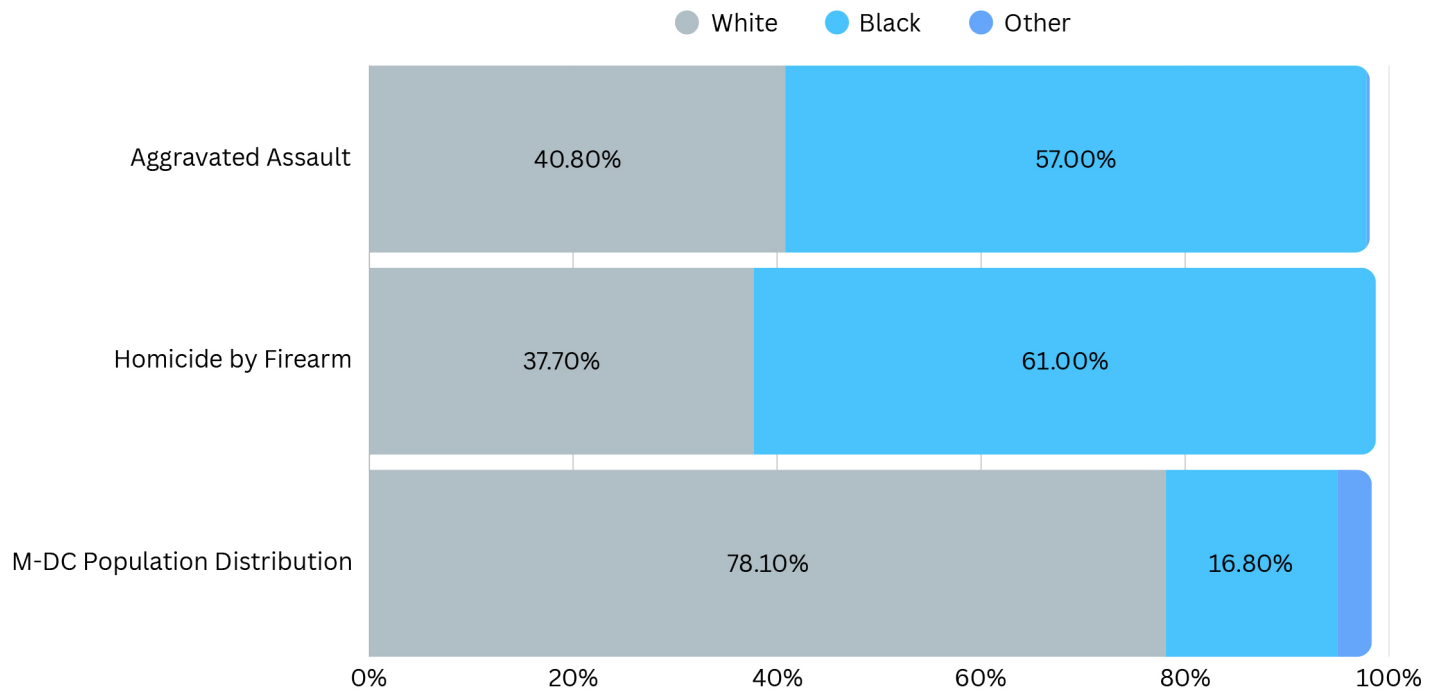
FIREARM VIOLENCE IS CONCENTRATED



From 2020 to 2024, half of all homicides by gun violence occurred in 11 ZIP codes in Miami-Dade County. The average distance from a Miami-Dade County resident's home to where the homicide occurred is approximately 3 miles.^{1,2}

Firearm-Related Trends: Population

Miami-Dade County Resident Homicide by Firearm Death Distribution, Aggravated Assault vs. Population Distribution by Victim's Race, 2023^{1,2,3}



¹ Florida Department of Law Enforcement. (April 2024). Florida Incident-Based Reporting System, Firearm Crimes Miami-Dade County 2022-2023. {unpublished raw data}

² Benjamin Mathis, MD, Deputy Chief Medical Examiner. (January 2024). Gun Shot Wounds-Homicides, [unpublished raw data]. Miami-Dade County Medical Examiner.

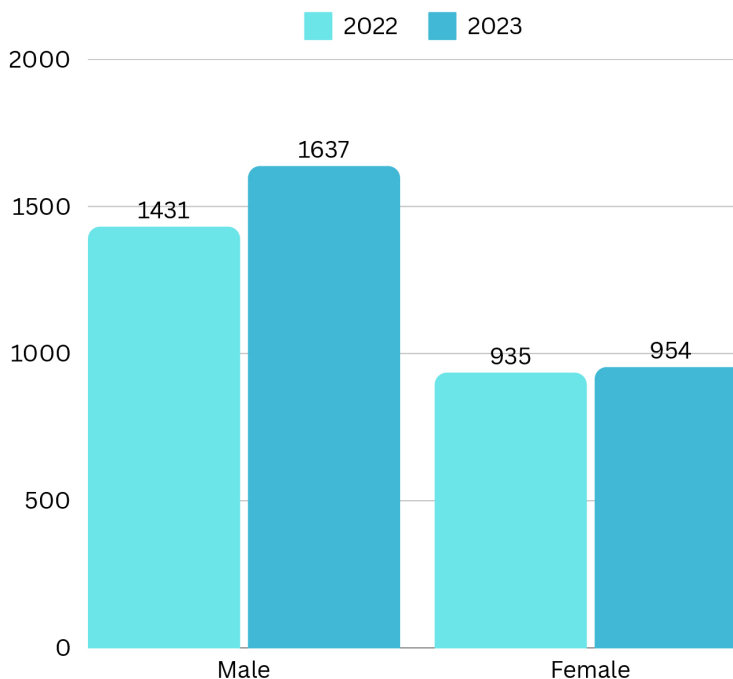
³ Population estimates are provided by the Florida Legislature's Office of Economic and Demographic Research's (EDR) midyear population estimates (July 1). https://www.flhealthcharts.gov/FLOUERY_New/Population/Count

Note: Aggravated Assault is defined as an unlawful attack by one person upon another wherein the offender uses a dangerous weapon or displays it in a threatening manner or the victim suffers obvious severe or aggravated bodily injury, or where there was a risk for serious injury/intent to seriously injure. The definition is based on common-law denitions found in Black's Law Dictionary and the NCIC 2020 Uniform Offense Classifications.

Firearm-Related Trends: Gender

Males continue to represent the highest number of firearm violence victims, increasing from 1,431 in 2022 to 1,637 in 2023, a 14% increase. Female victims experienced a slight increase from 933 to 954 during the same period, marking a 2% rise. These trends highlight the continued demographic disparities in firearm-related characteristics.^{1,2}

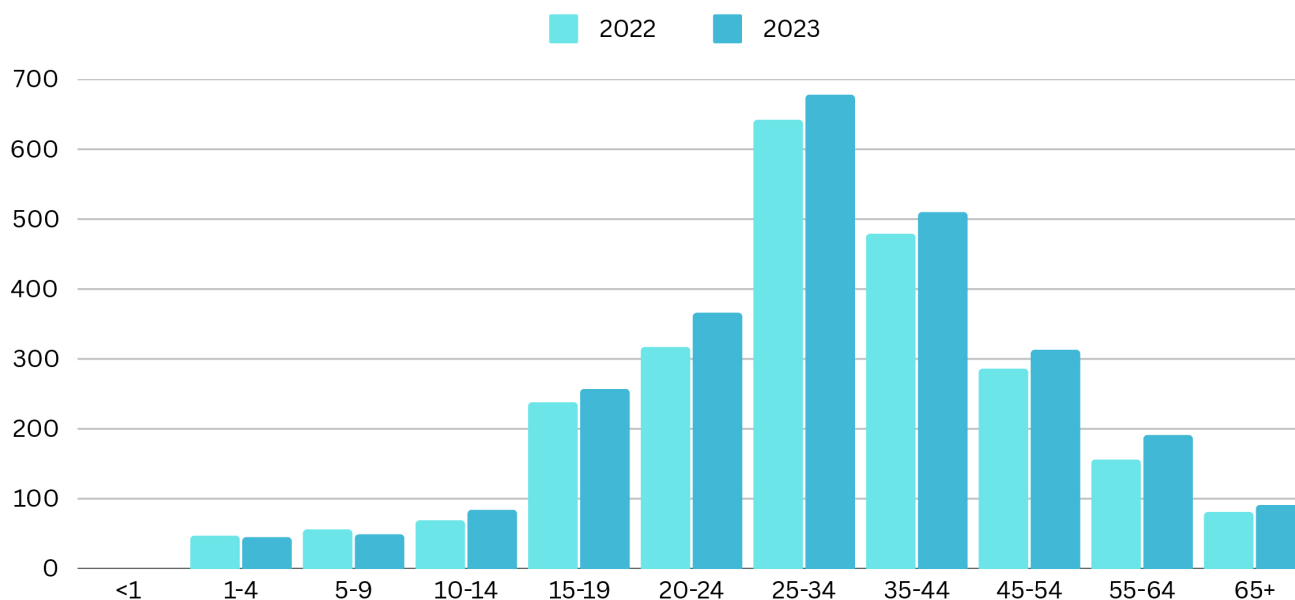
Total Number of Homicide and Aggravated Assault Victims in Miami-Dade County by Gender, 2022-2023



Firearm-Related Trends: Age

The 25 to 34 year old age group experienced the highest number of victims, increasing from 642 in 2022 to 678 in 2023, a 6% rise. The 35 to 44 year old age group followed closely, with an increase from 479 to 510 victims, a 7% rise. Youth and young adults aged 15 to 24 remain at high risk, with both age groups experiencing increases, compared to 2022.^{1,2}

Total Number of Homicide and Aggravated Assault Victims in Miami-Dade County by Age, 2022-2023

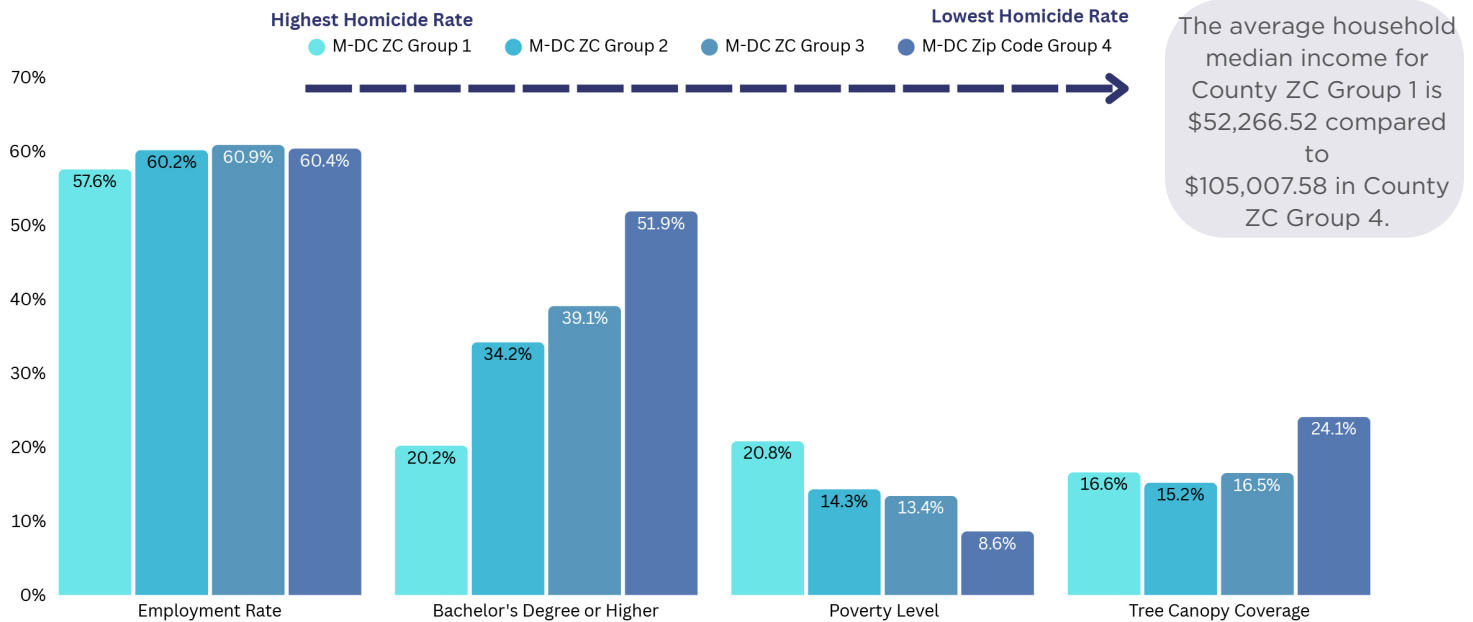


¹ Florida Department of Law Enforcement. (April 2024). Florida Incident-Based Reporting System, Firearm Crimes Miami-Dade County 2022-2023. {unpublished raw data}

² Benjamin Mathis, MD, Deputy Chief Medical Examiner. (January 2024). Gun Shot Wounds-Homicides, [unpublished raw data]. Miami-Dade County Medical Examiner.

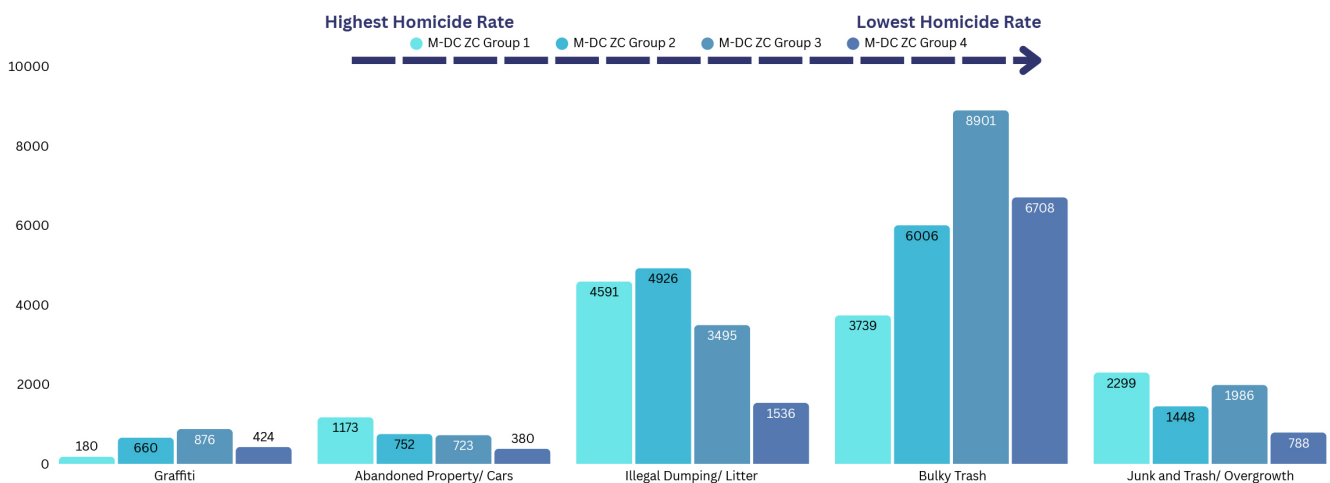
Social Determinants of Health

The data is presented at the ZIP Code (ZC) level, categorizing the selected measures into four groups based on homicides by firearm discharge counts from 2020 to 2024. Group 1 contains the Miami-Dade County ZC with the highest firearm homicide rates, while Group 4 has the lowest.¹



Built Environment

Miami-Dade County 311 assists residents in reporting local non-emergency neighborhood concerns, including code violations, animal control, and graffiti. These 311 requests serve as indicators of neighborhood distress. The figure below highlights ZC level from 2023, 311 service requests at the ZC level, categorizing them into four groups based on homicide counts from 2020 to 2023. Group 1 contains the Miami-Dade County ZC with the highest firearm homicide rates, while Group 4 has the lowest. The findings indicate that areas suffering from blight, such as illegal dumping, litter, and overgrown waste, may be more prone to incidents of firearm violence.²



¹ U.S. Census Bureau, 2018-2022 American Community Survey 5-Year Estimates. Retrieved from: <https://data.census.gov/>

² Miami-Dade County. (September 2024). *311 Service Requests, Miami-Dade County, 2023*. Retrieved from <https://gis-mdc.opendata.arcgis.com/datasets/311-service-requests-miami-dade-county-2023/explore>

Note: The appendix contains the tables for homicide by firearm discharge counts by ZIP Code and Miami-Dade County Commission District.

PEACE & PROSPERITY PLAN

Introduction

Gun violence arises from personal, family, and community factors, often beginning in childhood and developing through adulthood. Prevention starts early with programs that promote positive youth development, especially in resource-limited communities where youth face unsafe environments and social disorder. The Plan encompasses a wide range of violence prevention, intervention, and reentry initiatives, and projects that focus on employment, engagement, and empowerment. The following sections take a close look at the expenditures and outcomes from the programming in the **Fiscal Year (FY) 2023-24 Plan**.

Peace & Prosperity Plan Financials

The County is investing nearly \$90 million over 19 years from Arena naming rights revenue to combat gun violence. Net revenues from naming rights are allocated to the Anti-Gun Violence and Prosperity Initiatives Trust Fund, with 70% of that revenue supporting the Plan for initiatives, programs, activities and organizations that will combat gun violence. The remaining 30% is distributed equally among Miami Dade County Commissioners for discretionary anti-gun violence initiatives. From **June 2021 to September 2024**, the County has invested **\$9,589,525** in naming rights revenue in various initiatives through the Plan. In FY2023-24, **\$3,163,222** was expended of which **\$999,867** was Community Development Block Grant funding.

Peace & Prosperity Plan Programming

The Plan adopts a multifaceted approach to enhance community safety and address gun violence by involving people and neighborhoods in prevention efforts. The FY 2023-24 Plan programming includes:

**Fit2Lead Afterschool
and Summer
Internship Program**
(Parks, Recreation,
and Open Spaces)

**Safe in the 305
Grants Program**
(Office of
Neighborhood Safety)

Youth Outreach Unit (YOU)
(Miami-Dade Police
Department)

**Turn Around Police
Academy (TAP)**
(Miami-Dade Police
Department)

**Youth Athletic Mentoring
Initiative (YAMI)**
(Miami-Dade Police
Department)

**Project Green Light
Miami Dade**
(Miami-Dade Police
Department)

Fit2Lead Afterschool and Summer Internship Program

Parks, Recreation, and Open Spaces (PROS)

The Fit2Lead Internship is the flagship program of the Plan. Fit2Lead is designed to engage and empower at-risk and system-involved youth, ages 15 to 19, through paid internships earning \$13.88 per hour, in prosocial activities, workplace mentorship, and experiential learning. Fit2Lead provides two distinct sessions annually to engage youth: an afterschool session lasting 35 to 37 weeks and a seven-week summer session.



“The internship made me feel more confident with social interactions.”

“It was a fun and enjoyable experience. Provided me with lessons and opportunities I needed.”

Fit2Lead 2023-2024 Interns

In FY2023-24, Fit2Lead interns worked 215,451 hours earning \$2,990,460 in wages.

Session	Number of Interns ¹	Total Hours Worked	Total Wages Earned	Average hours worked a week
Afterschool 2023-24	396	137,161	\$1,904,266.60	13.4
Summer 2024	513	78,256	\$1,086,193.28	22.9

1. The FY2023-24 Plan funded 200 internship slots in Afterschool 2023-24 and 500 slots in Summer 2024. Additional slots were funded by PROS.

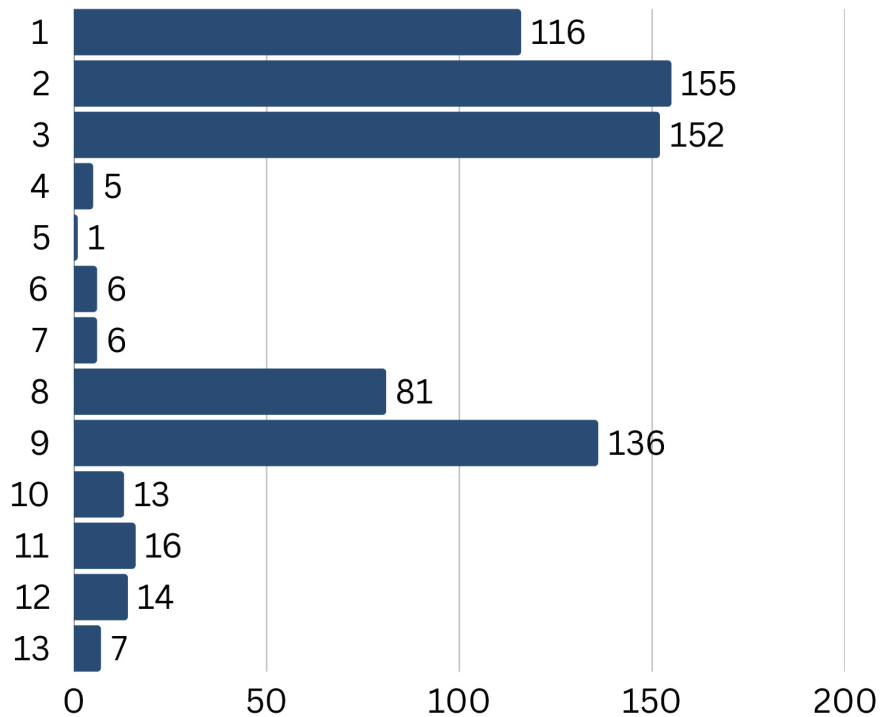
Compared to Fit2Lead in FY2022-23, there was a 10% increase in the number of youth enrolled and a 64% increase in the number of hours worked. There were 22 employers, including eight County departments, that hosted Fit2Lead interns. Interns learned customer service skills by greeting patrons and answering questions, assisted with event planning and promotion, shadowed professionals in social service careers, and performed clerical tasks and data entry. Throughout their experiences, interns strengthened key competencies such as communication, teamwork, leadership, and interpersonal skills.

“Our experience with the Fit2Lead program is truly transformative. Through this partnership, we’ve welcomed passionate students who’ve made meaningful contributions to our mission. Their energy, creativity, and commitment to service have enhanced our daily operations, supporting program coordination, youth mentorship, and administrative tasks. One standout success story is a student who developed leadership skills through case management and youth engagement, demonstrating the program’s effectiveness in preparing young people for professional and community roles. We are grateful for this partnership and look forward to shaping future leaders together.”

- Infinite Ways Network, Fit2Lead Internship Employer

About the FY2023-24 Fit2Lead Interns

FY2023-24 Fit2Lead Interns by Miami-Dade County Commission District




Average Age: 18.3
32% reside in a Community Development Block Grant Area and 29% participated in 3 or more Fit2Lead sessions



82% Black/African American
7% Hispanic



61% Female

From Summer 2021 to Summer 2024, Juvenile Services Department (JSD) referred 281 youth to the Fit2Lead Internship Program, meaning they have prior or current ties to the juvenile justice or dependency systems, or are part of a JSD prevention program.

Fit2Lead interns shared their experience:

"This internship taught me to be patient and how to solve altercations in a less aggressive manner."

Fit2Lead 2023-2024 Intern

89%

Enjoyed their internship experience

94%

Considered their job site a favorable place to work

81%

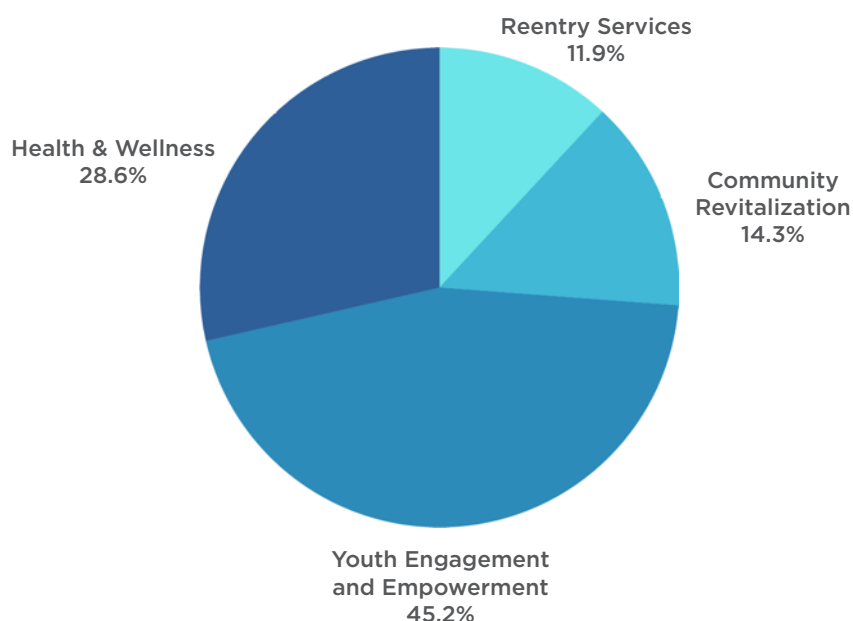
Felt that their work assignment aligned with their future career goals

Safe in the 305 Grants Program

Office of Neighborhood Safety

The Safe in 305 Grants Program, managed by the Office of Neighborhood Safety and fiscally administered by Citizens for a Better South Florida, Inc., encourages resident leaders and organizations to promote peace and prosperity across communities by funding community-driven actions that make neighborhoods safer. Projects have been diverse, encompassing neighborhood clean-up and beautification efforts, mental health and wellness initiatives, bridging literacy gaps, youth engagement, second chance services, and more. Awards range from \$500 to \$1,500. Since the grant program launched, 130 projects have been awarded funding. In FY2023-24, round 3 and 3.1 launched, and **ONS received 174 applications and funded 42 projects throughout Miami-Dade County, investing a total of \$44,999.06 in community-led and focused initiatives.**

Safe in the 305 Round 3 and 3.1 Funded Project Areas



Safe in the 305 Round 3 and 3.1 Grantees shared their grant experience:

“Safe in the 305 shows that our county leaders care about our community by assisting in making it better.”

Safe in the 305 Round 3 Grant Recipient

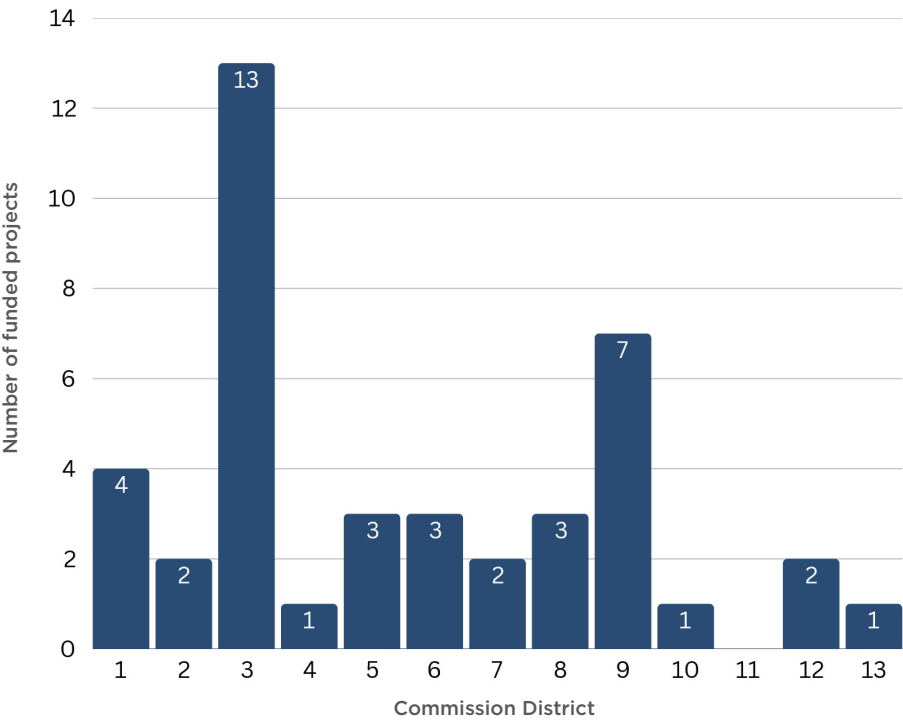
95% reported that the Safe in the 305 program contributed to their project’s success.

75% reported that the Safe in the 305 grant influenced their involvement within the community.

100% reported planning to continue having an active role in their community over the next twelve months.

About Round 3 and 3.1 Grantees

Safe in the 305, Round 3 and 3.1 Projects by Miami-Dade County Commission District



Safe in the 305 applications were not received from Commission District 11 for Round 3 and 3.1

76%

of Safe in the 305 funded projects were in six Commission Districts that experienced 81% of all firearm homicides in 2024.

130 Safe in the 305 grantees reported reaching 8,946 individuals since the grant program launched in June 2022.

Safe in the 305 Grantees



Round 3 Awardee: Back to the Hood Youth Forum by Believers of Authority Ministries, Inc. (Awarded \$1,000), Commission District 7

This annual youth empowerment event featured several motivational speakers from various professions who connected with students through personal accounts of overcoming adversity. Through the Safe in the 305 Grant program, Believers of Authority Ministries provided t-shirts, lunch, and back-to-school supplies that reached more than 150 students.

Note: The appendix contains the tables for homicide by firearm discharge counts by ZIP Code and Miami-Dade County Commission District.

Safe in the 305 Grantees *(continued)*



Round 3 Awardee: Links to Leadership: Pathways and Dreams on the Green by Community Brainstorming Alliance (Awarded \$1,300), Commission District 3

Elementary and high school students received high-quality instruction during a premier golf clinic. Students received golf lessons while gaining salient life skills including financial literacy and mental awareness. Through a \$1,300 Safe in the 305 grant award, students interacted with a financial educator who helps athletes build and maintain wealth. Students also golfed with their parents, bolstering a strong sense of connection and community.

Round 3.1 Awardee: Four Campaigns Outreach and Follow-Up by Informed Families (Awarded \$1,316), Commission District 5

As part of the larger Miami Kids Back to School Event, community members and residents received essential back-to-school supplies and accessed valuable local resources. Informed Families participated in several back-to-school readiness events featuring their “Lock Your Meds” campaign. With the \$1,316 Safe in the 305 grant, the organization distributed locking medicine boxes to help keep prescription medications out of the reach of children and teens. Participants also learned about substance abuse resources and the risks associated with alcohol abuse, experiencing impaired vision through their “drunk goggles.”



Round 3 Awardee: South Dade Violence & Family Intervention Program by Sprout Up, Inc. (Awarded \$1,000), Commission District 9

The six-week program developed by Sprout Up, Inc. helps combat gun violence in communities by promoting family and community connections. The program and curriculum guide participants in building and strengthening family bonds. This initiative offers children and families empowerment workshops, engaging STEM activities, and innovative skills. Program participants engaged in a community gardening program and learned about the importance of mental health. The program also provided small group mental health sessions with a licensed mental health clinician weekly to decrease the stigma of seeking help for mental health issues and overall well-being.



Turn Around Police Academy

Miami-Dade Police Department

The Turn Around Police (TAP) Academy is an 11-week program held twice a year to reduce crimes among 13 to 17 year olds identified by JSD and the Florida Department of Juvenile Justice. The program focuses on youth involved in felony and misdemeanor offenses like auto theft, batteries, burglaries, and petty theft, as well as those at higher risk of violence receiving case management and mentoring from JSD. TAP promotes positive interactions, accountability, and diverts youth from the judicial system through a collaborative, holistic approach involving family, school, and law enforcement. From cohort 1 to 7, there were 113 youth enrolled of which 88% graduated.

TAP Cohort 1 to 7 2021-2024: Assessment Results	JSD TAP Participants (n=68)
Family Issues	40%
Mental Health Issues	48%
Substance Abuse Issues	40%
Successful Completion of Treatment Plan	81%

Youth Outreach Unit & Youth Athletic Mentoring Initiative

Miami-Dade Police Department



The Youth Outreach Unit (YOU; Afterschool Program) and Youth Athletic Mentoring Initiative (YAMI; Summer Program) are community efforts strategically deploying police officers to engage and connect with youth ages 11-17 facing an elevated risk of violence, particularly during afterschool and summer hours. The program's objective is to establish relationships with at-risk youth and their families, aiming to mitigate group violence through communal engagement and participation. There were 96 youth enrolled in the Afterschool and Summer 2023-2024 session.

Project Green Light

Miami-Dade Police Department

Project Green Light Miami-Dade (PGL) is a public/private partnership designed to deter, identify, and solve crime by installing high-definition cameras at participating businesses. These cameras are connected, and video is streamed directly into the Real-Time Crime Center (RTCC). Project Green Light went live on July 23, 2024, with seven retail, service, or multi-unit residential locations actively connected to the FUSUS program, providing real-time video feeds to the RTCC.

Following a ShotSpotter alert indicating 27 gunshots, RTCC personnel used the FUSUS platform to pinpoint the incident location near Project Green Light cameras. Upon reviewing the footage, they identified a vehicle in the vicinity and successfully captured the license plate of the suspected vehicle involved in the shooting.

SUPPLEMENTAL ANTI-GUN VIOLENCE INITIATIVES

Introduction

Complementing the Peace & Prosperity Plan are several anti-gun violence initiatives that are being led by various County departments and community partners. These initiatives bolster the County's efforts to reduce gun violence and improve neighborhood safety. Highlighted below are achievements from the various supplemental anti violence initiatives.

Miami-Dade County Community Violence Intervention Initiative

Community Violence Intervention (CVI) is a national approach to reduce violence using evidence-informed strategies through tailored community-centered initiatives. These multidisciplinary strategies engage individuals and groups to prevent and disrupt cycles of violence and retaliation and establish relationships between individuals and community assets to deliver services that save lives, address trauma, provide opportunity, and improve the physical, social and economic conditions that drive violence.

Miami-Dade County's CVI Initiative is an \$8.9M investment over multiple years to help communities affected by gun violence by focusing on prevention services, reentry, high-risk intervention work, and mental and emotional wellness. With oversight from Office of Neighborhood Safety and Office of Management and Budget, the Carrie Meek Foundation (Foundation) administers the program.

In 2023, a Request for Proposals (RFP) was released inviting nonprofit organizations, including small grassroots groups, to apply for funding, to lead innovative programming in communities affected by gun violence. The Foundation received 246 proposals valued at more than \$87 million. Eighty-two (33%) of the proposals were funded. In addition, the Foundation released a Capacity Building and Technical Assistance Grant Request for Qualifications to provide support to the RFP grant recipients. The Foundation received 21 proposals of which two were awarded funding.

Who is CVI Reaching?

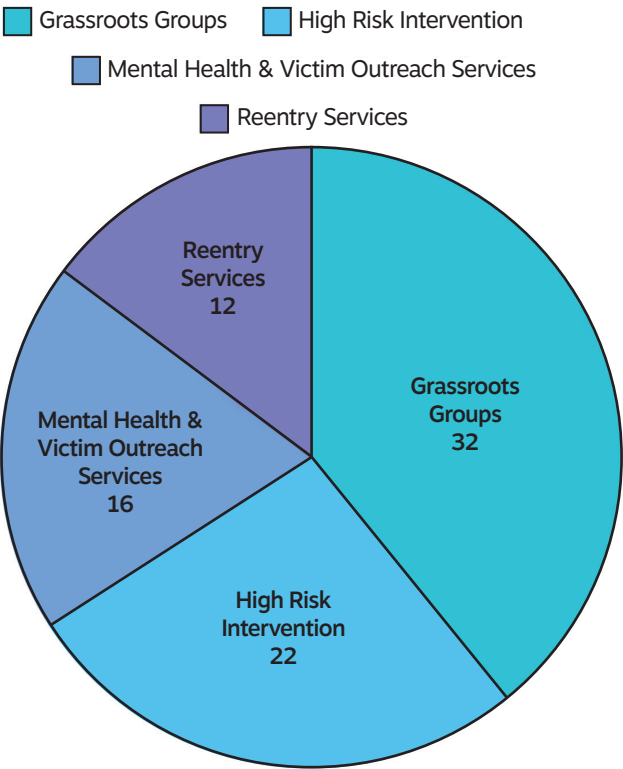


CVI has **reached more than 8,000 individuals** since projects launched in April 2023.

The program's participant demographics mirror firearm violence disparities, with 76% identifying as Black/African American and 36% as male, with average age of 25.8-groups overrepresented among homicide and aggravated assault victims.

84% of people served through CVI come from the six Commission Districts that experienced 81% of all firearm homicides in 2024.

CVI-funded Service Areas



Of the \$8.9M, \$2.2M is for Grassroots Groups, \$1.6M for High Risk Intervention, \$1.6M for Mental Health & Victim Outreach Service, \$1.5M for Reentry Services. \$150K for capacity building, \$940K for scholarships, family services, and community outreach.

In February 2024, Office of Neighborhood Safety launched the county-wide **Peace & Prosperity: Empowerment through Education Scholarship** Program, a component of the Miami-Dade County Community Violence Intervention Initiative. Over two years, 150 scholarships of **\$2,500** each will be awarded. The first round awarded **75 scholarships** totaling **\$187,500** to high school seniors residing in Miami-Dade County who entered college in Fall 2024.

About the 2024 Scholarship recipients:



75 recipients are attending **29 colleges and universities** across the nation



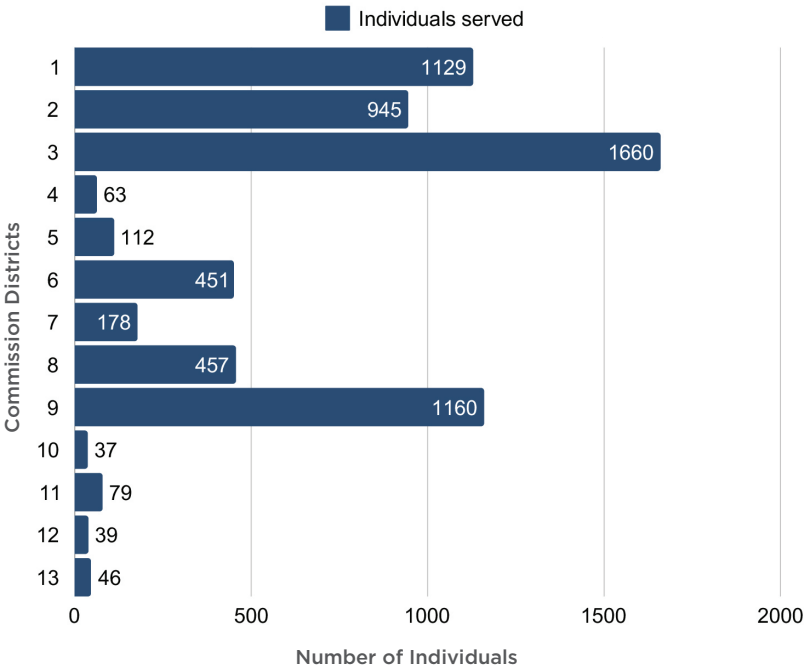
65% are **first generation college students**



41% reside in **single-parent household**



33% have been **affected by gun violence**



Data reported as of September 30, 2024. This figure does not include individuals with an unknown address or who do not reside in Miami-Dade County.

Supplemental Anti-Gun Violence Initiatives *Continued*

Office of Neighborhood Safety: ONS Scholars Program

October 1, 2023 - September 30, 2024:



44 scholarships awarded to Miami-Dade County youth enrolling in or currently attending 21 postsecondary institutions.

Office of Neighborhood Safety has collaborated with Family and Community Services, a division of the Community Action and Human Services Department, for the third consecutive year to provide \$1,500 scholarships to youth that live in communities disproportionately affected by gun violence and reside in households eligible for Community Services Block Grant support.

305 Second Chance Job and Resource Expo

On April 18, 2024:



The event attracted more than **996 attendees**, of which **113** received assistance to restore their ability to vote.



Featured 69 employers, rights restoration organizations, social services and education providers, government entities, and reentry community partners.

Office of Neighborhood Safety, in partnership with the Florida Rights Restoration Coalition and CareerSource South Florida, Inc., hosted the second 305 Second Chance Job & Resource Expo on April 18, 2024, providing returning citizens with job opportunities, resources, and support needed to reintegrate into the community.

"The 305 Resource Expo was the result of a successful partnership between Florida Rights Restoration Coalition and the Miami-Dade County Office of Neighborhood Safety. Our efforts helped to grow Florida's economy, strengthen public safety and improve lives."

Desmond Meade, Executive Director
Florida Restoration Rights Coalition

Anti-Violence Initiative/ Group Violence Intervention

October 1, 2023 - September 30, 2024:



39 personalized communications were delivered by the Group Violence Intervention Street Outreach team to gang members and/or instigators to deter potential retaliatory shootings.

Implemented in 2019 with oversight by JSD and in partnership with Ummah Futures International LLC, the Miami-Dade Anti-Violence Initiative (AVI)/Group Violence Intervention (GVI) Program focuses on minimizing community harm, enhancing law enforcement-community relationships, and decreasing homicide and gun violence.

Hospital-based Violence Intervention Program

October 1, 2023 - September 30, 2024:



156 in-home visits to 38 victims of gun violence



Gunshot victims are attending their first follow-up medical appointments post-discharge, **resulting in less than 1% hospital readmission.**

Launched in December 2021, under the oversight of JSD and as a key component of AVI/GVI in collaboration with the Jackson Health System and Ummah Futures International LLC, the Hospital-based Violence Intervention Program engages with victims and their families in the hospital and in-home settings, offering support while actively working to prevent and intervene in potential retaliatory acts of violence.

Case Management Referral Program

2023 - 2024 School Year:



876 students, in H.E.R.O. achieved a 77% improved school attendance rate.



One Stop Centers assisted **1,431 youth** in 57 M-DCPS schools, achieving 99% placement rate in suitable educational setting.



88% of participants in the JSD Prevention Program completed services.

In 2017, Miami-Dade County partnered with the Together for Children Program, a countywide initiative aimed at identifying and supporting youth at high risk of involvement in violence, either as victims or perpetrators, along with their families. The program encompasses several key components, including the Here Everyday Ready on Time (H.E.R.O.) Truancy Prevention Program for elementary students, which focuses on engaging families to enhance school attendance. JSD's Middle and High School Aged Program also addresses various risk factors through assessments and connections to interventions. The program also features One-Stop Educational and Community Service Centers that provide transitional services for children in the juvenile justice system, ensuring they receive proper educational enrollment.

Summer Youth Internship Program

Summer 2024:



3,187 students completed the internship program



482 interns earned college credit



974 internship providers

The Summer Youth Internship Program (SYIP) is a partnership between Miami-Dade County, The Children's Trust, Miami-Dade County Public Schools, CareerSource South Florida, and the Foundation for New Education Initiatives, which sponsors student internships annually at a variety of organizations and businesses over the course of the summer. Since the collaboration's inception in 2015, Miami-Dade County has invested \$1,000,000 in SYIP annually.

May 2023 - September 2024:

Crisis Response Unit



Responded to
1,953 crisis calls



Provided **2,283 behavioral health referrals**



46% of hospitalizations resulting from CRU intervention compared to **84%** from regular police intervention

MDPD's Crisis Response Unit (CRU) consists of highly trained officers offering specialized assistance during mental health crises, psychiatric nurse paramedics, and licensed clinicians who respond to mental health calls and support affected individuals and families. The CRU aims to safely de-escalate, assess, and divert crisis individuals to behavioral health services.

Since June 2021:

Operation Community Shield



3,218 firearms
removed from
the streets



1,228 vehicles
recovered



\$3.5M
in currency
recovered

Operation Community Shield, a MDPD initiative, focuses on strategic enforcement to reduce violent crime in the county. The program involves partnerships with local, state, and federal law enforcement and prosecutorial agencies to arrest, prosecute, and imprison individuals to keep our community safe and suppress violence.

Reentry Plan



Created a Commander of Reentry Services position to further lead effort and support returning citizens reintegration post incarceration.



Utilizing a new and streamlined case management tool to support successful community reintegration.

Miami-Dade County Corrections & Rehabilitation Department's (MDCR) Reentry Services Bureau integrated Unite Us, a web-based coordinated reentry system, into its rehabilitative efforts. Unite Us connects inmates to essential community services, including mental health support, employment opportunities, and educational resources, to reduce recidivism and enhance public safety. In 2024, MDCR also introduced a new Commander of Reentry Services to strengthen community engagement and strategic partnerships for returning citizens. These efforts, alongside the comprehensive use of the Ohio Risk Assessment Supervision for all sentenced inmates, underscore MDCR's commitment to preparing individuals for successful community reintegration.

**2023 Anti-
Violence State
Appropriation
Funds**



3,457 individuals were provided emotional and mental health support, resources, and interventions in local areas most impacted by gun violence.

Office of Neighborhood Safety, in collaboration with the MDPD and The Miami Foundation, was awarded \$1.6M of 2023 Anti-Violence State Appropriation funds which were subawarded to nine community organizations to provide violence prevention, reentry, and community healing/mental wellness services across Miami-Dade County.

Appendix

The following tables display the counts for Miami-Dade County homicides by firearm by ZIP Code and Commission District.

Miami-Dade County ZIP Code Groups with Homicide by Firearm Counts, 2020-2024

ZIP Code Group 1	Homicide Count	ZIP Code Group 2	Homicide Count	ZIP Code Group 3	Homicide Count	ZIP Code Group 4	Homicide Count
33147	96	33015	13	33130	4	33129	1
33142	68	33179	13	33143	4	33183	1
33054	51	33176	12	33145	4	33131	1
33127	39	33126	12	33181	4	33140	1
33150	38	33139	11	33186	4	33156	1
33056	35	33012	11	33128	3	33178	1
33169	33	33135	10	33185	3	33184	1
33157	32	33166	9	33173	3	33190	1
33136	28	33010	8	33013	3	33193	1
33032	27	33189	8	33174	3	33194	1
33034	27	33144	8	33187	3	33035	0
33162	25	33125	7	33141	2	33037	0
33033	18	33018	7	33165	2	33101	0
33030	18	33014	7	33172	2	33109	0
33170	18	33016	6	33180	2	33122	0
33055	17	33175	6	33196	2	33149	0
33161	17	33031	6	33146	2	33154	0
33167	17	33137	5			33158	0
33138	15	33132	5			33160	0
33177	14	33134	5			33182	0
33168	14	33133	5				
		33155	5				
a. Data is divided by quartiles based on homicide counts. b. Miami-Dade County ZIP codes without recorded population data from the United States Census are excluded.							

Miami-Dade County Commission Districts with Homicide by Firearm Counts, 2020-2024

Commission District	2020		2021		2022		2023		2024	
	Count	% of Total	Count	% of Total	Count	% of Total	Count	% of Total	Count	% of Total
District 1	27	12.0%	24	13.0%	34	16.7%	26	16.9%	22	16.7%
District 2	48	21.3%	29	15.7%	41	20.1%	43	27.9%	21	15.9%
District 3	57	25.3%	48	25.9%	43	21.1%	27	17.5%	24	18.2%
District 4	2	0.9%	5	2.7%	3	1.5%	2	1.3%	0	0.0%
District 5	4	1.8%	7	3.8%	14	6.9%	8	5.2%	2	1.5%
District 6	14	6.2%	15	8.1%	12	5.9%	3	1.9%	8	6.1%
District 7	3	1.3%	4	2.2%	3	1.5%	4	2.6%	5	3.8%
District 8	12	5.3%	14	7.6%	17	8.3%	6	3.9%	8	6.1%
District 9	36	16.0%	22	11.9%	19	9.3%	22	14.3%	24	18.2%
District 10	4	1.8%	3	1.6%	2	1.0%	2	1.3%	3	2.3%
District 11	5	2.2%	2	1.1%	4	2.0%	0	0.0%	2	1.5%
District 12	3	1.3%	3	1.6%	3	1.5%	3	1.9%	0	0.0%
District 13	5	2.2%	7	3.8%	4	2.0%	6	3.9%	9	6.8%
Unknown	5	2.2%	2	1.1%	5	2.5%	2	1.3%	4	3.0%
Total	225	100%	185	100%	204	100%	154	100%	132	100.0%



OFFICE OF THE MAYOR
DANIELLA LEVINE CAVA

