

**Date:** January 26, 2026  
**To:** Honorable Chairman Anthony Rodriguez  
and the Members, Board of County Commissioners  
**From:** Daniella Levine Cava *Daniella Levine Cava*  
Mayor  
**Subject:** Manage County's Bidding of All County Contracts Through INFORMS  
– Directive No. 252507

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This Report is in response to Resolution R-1102-24 (Resolution), sponsored by Commissioner Raquel Regalado and Senator Rene Garcia, and adopted by the Miami-Dade County Board of County Commissioners (Board) on December 3, 2024. The Resolution directs the County Mayor or County Mayor's Designee to manage the County's bidding of all County contracts entirely through INFORMS.

### **Executive Summary**

As directed by the resolution, the review included procurement activities not currently in INFORMS. Within the scope of this analysis, two categories were identified: (1) County materials management and (2) bidding and awarding of County construction contracts.

For materials management, such as supplies, the County transitioned the legacy AS400 process to INFORMS Strategic Sourcing to manage bidding for pool contracts, while the markup process is handled through the Infor Enterprise Asset Management System (EAMS), the County's system of record for inventory management, in September 2025. The County investigated replacements for the AS400 inventory system for several years, evaluating both in-house and new tools, before deciding in December 2024 to move forward with the transition to EAMS. While the establishment of the pool of vendors for the purchase of office supplies for the County is initiated through INFORMS, EAMS manages warehouse inventory, fulfillment, and related activities. Selecting EAMS for materials management leverages the County's existing investment and provides native order-management and inventory functionality. To replicate these functionalities, INFORMS would require an additional PeopleSoft license and does not support the price-markup capability required for materials management.

The recommendation is to proceed with eBuilder as the County's bidding platform for all construction projects that are awarded based on price to the lowest responsive and responsible bidder. INFORMS will continue as the system of record, including all goods and services procurements, and construction procurements through a design-build or Public Private Partnership methods. This approach provides the specialized functionality needed for low-bid construction procurements while maintaining enterprise-wide oversight.

### **Background**

For the sourcing of construction contracts, the Strategic Procurement Department (SPD), Water and Sewer Department (WASD), Communications, Information and Technology Department (CITD), and Office of Enterprise Strategies (OES) within the Internal Compliance Department (ICD) performed a comprehensive analysis of INFORMS and eBuilder – a construction project management system used by WASD. The analysis focused on the capabilities of each system

for construction-related business operations, specifically for bidding, sourcing, and awarding construction contracts.

Although INFORMS can be customized to serve as the County's construction bidding platform, eBuilder is purpose-built for construction project management, including bidding capabilities, and offers native capabilities that are not available in INFORMS. Customization of INFORMS would be difficult and expensive to maintain and creates additional complexities for future system upgrades and maintenance.

The County holds an enterprise license for eBuilder through Contract No. RFP-01566, which allows unlimited users and departments to leverage the system at no additional licensing cost. Countywide implementation of eBuilder's construction bidding and sourcing capabilities is estimated to take between 12 to 14 months.

The team found that eBuilder's construction-specific capabilities support its designation as the preferred system for construction sourcing and bidding platform. The team attended several demonstrations of eBuilder functionality. WASD has been using eBuilder for over seven years, and they strongly recommended that the County adopt eBuilder instead of INFORMS for construction bidding. eBuilder's strengths include:

- Integrated functionality for construction bidding, sourcing, and project management within a single platform.
- Centralized, user-friendly vendor portal tailored for construction projects.
- Built-in project management features which streamline construction oversight.

WASD's successful deployment and continued use of eBuilder demonstrates the system's effectiveness and alignment with the County's construction contract sourcing needs and should serve as a model for other County departments to emulate. Other departments, such as Seaport, Department of Transportation and Public Works, and the People and Internal Operations Department have already taken steps to implement eBuilder for their construction project management needs. This may extend to other departments, such as Aviation, based on need.

This report will be placed on the next available Board agenda pursuant to rule 5.06 (j) of the Board's Rules of Procedure. Should you need further information, please contact Namita Uppal, Director, Strategic Procurement Department, at (305) 375-1574 for eBuilder Administration, Jose L. Lopez, Assistant Director, Communications, Information and Technology Department, at (305) 596-8461 for technology, and Ofelia Tamayo, Director, Internal Compliance Department, at (786) 469-5922 for INFORMS.

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