

Memorandum



Date: March 17, 2026

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Resolution Ratifying Change Order No. 1 to Contract No. W-955 for the Southwest Wellfield Electrical Distribution Improvements for Raw Water Well with Millo Electrical Contractor Inc.

Agenda Item No. 8(O)(5)

Executive Summary

This item seeks ratification by the Board of County Commissioners (the Board) of the action of the County Mayor or County Mayor's designee approving Change Order No. 1 to Contract No. W-955 (the Contract) between Miami-Dade County (the County) and Millo Electrical Contractor Inc. (the Contractor) for the Southwest Wellfield Electrical Distribution Improvements for Raw Water Well (the Project). Change Order No. 1 is a net increase of \$247,628.40 to the Contract and grants a 120-calendar-day non-compensable time extension.

This Project is critical to maintaining uninterrupted raw water supply to the Miami-Dade Water and Sewer's (WASD) Alexander Orr Water Treatment Plant (Alex Orr WTP). The Project involves replacement of the existing power feeder serving fourteen (14) wellhouses (East and West) within the Southwest Wellfield, which will significantly improve system reliability and operational resilience. The Project also includes the installation of new liquid-filled transformers mounted on elevated concrete slabs that are constructed above the site's flood elevation, which will enhance flood protection and long-term electrical reliability. Change Order No. 1 addresses additional work required to implement a safer and more reliable method for installing new feeders to the Generator Switchgear, covers extended generator rental costs necessary to maintain uninterrupted raw water production, and provides for partial replenishment of the Contract's Contingency Allowance.

The existing power feeder and transformers serving the Southwest Wellfield were nearing the end of their useful life and, if left unaddressed, posed a risk to the reliability of ongoing operations. This Project proactively replaces aging electrical infrastructure to prevent service interruptions and underscores my Administration's commitment to operating as a future-ready utility by modernizing critical infrastructure and ensuring reliable service for our County.

Recommendation

It is recommended that the Board ratify Change Order No. 1 to the Contract. Change Order No. 1 increases the Contract amount by \$247,628.40 and grants a 120-calendar-day non-compensable time extension. A copy of Change Order No. 1 is attached hereto as Exhibit A. Basic details about the Project are set forth on Exhibit B attached hereto.

Scope

The Project is being performed at WASD's Southwest Wellfield located at 8000 SW 123rd Avenue, in Commission District 10, which is represented by Chairman Anthony Rodriguez.

Delegation of Authority

The Contract was awarded pursuant to Section 2-8.2.12 of the Code of Miami-Dade County, Florida (WASD's Acceleration Ordinance), which delegates authority to the County Mayor or County Mayor's designee to execute change orders that do not exceed ten percent (10%) of the base contract amount, subject to ratification by the Board.

Fiscal Impact/Funding Source

The additional fiscal impact to the County is a net increase of \$247,628.40 to the Contract, which will be funded by WASD Revenue Bonds Sold and Future WASD Revenue Bonds. The Project is in WASD's Fiscal Year 2025-2026 Adopted Budget and Multi-Year Capital Plan, under Water Reset Program, Program #2000002314, Volume #3, Page #122. There is no impact to the General Fund.

Track Record/Monitoring

WASD's Deputy Director of Planning, Regulatory Compliance and Capital Infrastructure, Marisela Aranguiz-Cueto, P.E., will oversee the implementation of Change Order No. 1 to the Contract.

Background

The Contract was awarded to the Contractor on March 4, 2024 and was subsequently ratified by the Board on September 4, 2024, via Resolution No. R-755-24. The Contract award was for a total compensation amount of \$5,069,440.00 and a Contract duration of 560 days to Final Completion, with a Contingency Time Allowance of 56 days. The Notice to Proceed for the Project was July 1, 2024, which established January 12, 2026 as the Final Completion Date. As a result of Change Order No. 1 the Final Completion Date will be extended from January 12, 2026, to May 12, 2026.

The aggregate cost associated with Change Order No. 1 totals \$428,400.00. In order to partially offset this amount, unused funds from existing Contract line items, specifically the Permitting Allowance and the Allowance for Price Escalation, in the total amount of \$180,771.60 have been reallocated and applied to the cost of this Change Order. Accordingly, after application of the available unused allowances, the net monetary impact of this Change Order represents an increase to the Contract in the amount of \$247,628.40. This Change Order authorizes and fully funds all additional work required to address the revised feeder installation, the extended rental of temporary backup generators, and the replenishment of the Contract's Contingency Allowance.

Revised Feeder Method for Existing Wells: During construction, the Contractor identified safety concerns associated with the original feeder routing plan. To mitigate risk and improve constructability, a safer and more reliable alternative method was developed for installing the new feeder wires to the Generator Switchgear. The revised approach includes installing new conduits through a newly constructed manhole and rerouting the feeders along the Generator Switchgear Building, which allowed field operations to continue without interruption. The cost associated with this revised feeder routing is \$170,394.79 and is included in this Change Order. The Change Order also provides for a 120-calendar-day non-compensable time extension to accommodate for the development of the alternative underground electrical infrastructure connection.

Extended Rental of Backup Generators: A Dedicated Allowance of \$100,000.00 was established in the Contract for the rental of four (4) temporary 250-kilowatt diesel generators to support continued wellhouse operations during transformer replacements. The generators were necessary to maintain uninterrupted raw water production serving the Alex Orr WTP. The approved baseline schedule anticipated a nine-month rental period; however, the actual monthly rental cost of \$61,748.38 exceeded the Dedicated Allowance, and the rental duration was extended due to the additional time required to complete the work. As a result, total generator rental costs reached \$555,735.42. After the Dedicated Allowance was fully expended, an additional \$455,735.42 was required. \$428,400.00 of this amount was funded through the Contract's Contingency Allowance, and the remaining \$27,335.42 is addressed through this Change Order.

Replenishment of Contingency Allowance: Construction is currently ongoing, and unforeseen conditions may arise as work progresses. Therefore, a replenishment of the Contract's Contingency Allowance in the amount of \$230,669.79 is necessary to address any additional unforeseen issues that may occur during the remainder of the project and to prevent further delays to completion.

Small Business Enterprise Measures

On December 29, 2025, the Strategic Procurement Department (SPD) reviewed the Contract for compliance with Resolution No. R-1001-15. Resolution No. R-1001-15 requires County contracts with small business measures to meet at least 85 percent of the small business measures applicable to the portion of the contract work performed to date before a change order or contract amendment is considered for Board approval. The Project was awarded with a 12.25 percent Small Business Enterprise (SBE) – Construction (SBE-Con) goal and a 0.94 percent SBE – Goods (SBE-Goods) goal. To date, the Contractor is in compliance with Resolution No. R-1001-15.

See the SPD memorandum attached hereto as Exhibit C.

Attachments



Roy Coley
Chief Utilities and Regulatory Services Officer

Description of work authorized: (Continued)

The additional work includes implementing a safer and more reliable method for installing new feeders to the Generator Switchgear, covering additional rental costs for generators required to maintain uninterrupted raw water production, and partially replenishing the Contract Contingency Allowance. This Change Order also grants a 120-calendar-day, non-compensable time extension to the Contract.

Monetary Justification: (Continued)

of \$428,400.00, and the Contract duration was 560 days to Final Completion, with a Contingency Time Allowance of 56 days.

Progress on the Project was impacted by two events that required additional time and money to complete: (1) Backup Generators and (2) Change in method for running new feeders.

1. Backup Generators - A Dedicated Allowance of \$100,000.00 was established in the Contract for the rental of four (4) temporary 250 kW diesel generators to support continued wellhouse operations and maintain uninterrupted raw water production during transformer replacements. The \$100,000.00 allocation for the generators proved insufficient because the rental cost is \$81,748.38 per month. The approved baseline schedule reflected a nine-month rental period, which should have resulted in total costs of \$855,735.42; however, due to the extra time required for this project, after the Dedicated Allowance was exhausted, an additional \$455,735.42 was required for generator rental. Of this amount, \$428,400.00 was paid through the Contract's Contingency Allowance, and the remaining \$27,335.42 will be addressed through this Change Order.

2. Alternative method to feed the Existing Wells - During construction, the Contractor identified safety concerns with the original feeder routing plan and proposed a safer and more reliable alternative for delivering the new feeder wires to the generator switchgear. The revised approach involves installing new conduits through a newly constructed manhole and rerouting them along the Generator Switchgear Building. This method provides safer installation while maintaining uninterrupted field operations. The cost associated with rerouting the feeder wires is \$170,394.79 and will be approved through this Change Order.

Replenishment of Contingency Allowance
Construction is currently ongoing, and unforeseen conditions may arise as work progresses. Therefore, a replenishment of the Contract's Contingency Allowance in the amount of \$230,869.79 is necessary to address any additional unforeseen issues that may occur during the remainder of the project and to prevent further delays to completion.

Conclusion:
Change Order No. 1 increases the total Contract amount by \$247,828.40, bringing the total Contract award up from \$5,069,440.00 to \$5,317,268.40, which includes a partial replenishment of the Contingency Allowance. Change Order No. 1 also grants a 120-calendar day non-compensable time extension, which extends the Substantial Completion Date from November 13, 2026 to March 13, 2026 and the Final Completion Date from January 12, 2026 to May 12, 2026.

This Change Order is revocable if not ratified by the Board of County Commissioners. In the event the Board of County Commissioners does not ratify this Change Order, the Contractor is not entitled to lost profits or other consequential or indirect damages; however, the Contractor is eligible for payment for any work done prior to failure of ratification.

Time Justification Declaration:

A time extension is provided for additional work performed outside the scope of the original Contract that affects the critical path schedule of the contracted work or previously approved changes. Should additional work be required which does not affect the critical path schedule, no time extension will be granted. Should one item of additional work run concurrent with another item of additional work, only time not duplicated can be provided.

GREAT AMERICAN INSURANCE COMPANY®

Administrative Office: 301 E 4TH STREET • CINCINNATI, OHIO 45202 • 513-389-5000 • FAX 513-723-2740

The number of persons authorized by this power of attorney is not more than TWO

No. 0 22120

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That the GREAT AMERICAN INSURANCE COMPANY, a corporation organized and existing under and by virtue of the laws of the State of Ohio, does hereby nominate, constitute and appoint the person or persons named below, each individually if more than one is named, its true and lawful attorney-in-fact, for it and in its name, place and stead to execute on behalf of the said Company, as surety, any and all bonds, undertakings and contracts of suretyship, or other written obligations in the nature thereof; provided that the liability of the said Company on any such bond, undertaking or contract of suretyship executed under this authority shall not exceed the limit stated below.

Name	Address	Limit of Power
DAVOR MIMICA	BOTH OF	BOTH
EDUARDO MENENDEZ	MIAMI, FLORIDA	\$100,000,000

This Power of Attorney revokes all previous powers issued on behalf of the attorney(s)-in-fact named above.

IN WITNESS WHEREOF the GREAT AMERICAN INSURANCE COMPANY has caused these presents to be signed and attested by its appropriate officers and its corporate seal hereunto affixed this 11TH day of JUNE 2025
GREAT AMERICAN INSURANCE COMPANY



My L C B

Assistant Secretary

[Signature]
Divisional Senior Vice President

JOHN K. WEBSTER #77-377-2405

STATE OF OHIO, COUNTY OF HAMILTON ss

On this 11TH day of JUNE, 2025, before me personally appeared JOHN K. WEBSTER, to me known, being duly sworn, deposes and says that he resides in Cincinnati, Ohio, that he is a Divisional Senior Vice President of the Bond Division of Great American Insurance Company, the Company described in and which executed the above instrument, that he knows the seal of the said Company; that the seal affixed to the said instrument is such corporate seal; that it was so affixed by authority of his office under the By-Laws of said Company, and that he signed his name thereto by like authority



SUSAN A KOHORST
Notary Public
State of Ohio
My Comm. Expires
May 18, 2030

Susan A Kohorst

This Power of Attorney is granted by authority of the following resolutions adopted by the Board of Directors of Great American Insurance Company by unanimous written consent dated June 9, 2008.

RESOLVED: That the Divisional President, the several Divisional Senior Vice Presidents, Divisional Vice Presidents and Divisional Assistant Vice Presidents, or any one of them, be and hereby is authorized, from time to time, to appoint one or more Attorneys-in-Fact to execute on behalf of the Company, as surety, any and all bonds, undertakings and contracts of suretyship or other written obligations in the nature thereof; to prescribe their respective duties and the respective limits of their authority; and to revoke any such appointment at any time

RESOLVED FURTHER: That the Company seal and the signature of any of the aforesaid officers and any Secretary or Assistant Secretary of the Company may be affixed by facsimile to any power of attorney or certificate of either given for the execution of any bond, undertaking, contract of suretyship, or other written obligation in the nature thereof such signature and seal when so used being hereby adopted by the Company as the original signature of such officer and the original seal of the Company, to be valid and binding upon the Company with the same force and effect as though manually affixed.

CERTIFICATION

I, STEPHEN C BERHAHA, Assistant Secretary of Great American Insurance Company, do hereby certify that the foregoing Power of Attorney and the Resolutions of the Board of Directors of June 9, 2008 have not been revoked and are now in full force and effect

Signed and sealed this 23 day of December 2025



My L C B
Assistant Secretary

Exhibit B

Ratification of Amendments/Change Orders Authorized by the WASD Accelerate Ordinance

No.	Type of Solicit.	Contract No.	Project Name	Firm Awarded	Comm. District	Change Order Amount	Original Contract Amount	Funding Source(s)	Est. Start Date	Contract Measures	Brief Project Description
	Contract Type	Project No.				Change Order Time	Adjusted Contract Amount		Est. End Date		Change Order Description
MDC007	County Bid Process; Construction Contract	Contract No. W-955	Southwest Wellfield Electrical Distribution Improvements for Raw Water Well	Millo Electrical Contractor, Inc.	District 10 (Anthony Rodriguez)	\$247,628.40; 120-calendar-day, non-compensable time extension	Original Contract Amount \$5,069,440.00; Adjusted Contract Amount \$5,317,068.40	WASD Revenue Bonds Sold and Future WASD Revenue Bonds	Notice to Proceed Start Date: 07/01/2024 Completion Date: 05/12/2026	SBE G/S - 0.94 SBE A/E - N/A SBE Const. - 12.25% CWP Prog. - N/A	This project consists of replacing the existing power feeder to all 14 wellhouses (East and West) within the Southwest Wellfield located at 8000 SW 123 Avenue, Miami, FL 33183. *** This Change Order No. 1 adds \$247,628.40 to the Contract and grants a 120-calendar-day, non-compensable time extension to complete additional work required for the Project.

From: [Hidalgo-Gato, Alice \(SPD\)](#)
To: [Brown, Edith D. \(WASD\)](#); [Hines, Patrick \(SPD\)](#)
Cc: [Bernard, Juliette \(WASD\)](#); [Colas, Doming \(SPD\)](#); [Gonzalez, Jose A. \(WASD\)](#)
Subject: RE: W-955 Change Order No. 1 SBE Compliance Review
Date: Monday, December 29, 2025 10:32:35 AM
Attachments: [image001.png](#)
[image002.png](#)

Good morning Edith,

Project No. W-955 was awarded with a 12.25% Small Business Enterprise – Construction (SBE-Con) goal and a 0.94% Small Business Enterprise – Goods (SBE-Goods) goal. Resolution No. R-1001-15 requires County contracts with small business measures meet at least 85 percent of the small business measures applicable to the portion of the contract work performed to date before a change order or contract amendment is considered for Board approval.

The prime, Millo Electrical Contractor, Inc. has requisitioned \$4,316,063 requiring the SBE-Con firms to have performed \$449,410 and SBE-Goods firm to have performed \$34,485 for compliance with Resolution R-1001-15. To date, the SBE-Con firms have performed \$3,735,614 and the SBE-Goods firm has performed \$47,813 in compliance with Resolution R-1001-15.

Best regards,

Alice Hidalgo-Gato, CFE, Section Chief
Strategic Procurement Department
Contract Monitoring and Compliance Section
111 NW 1st Street, 19th Floor
Miami, FL 33128
Office: (305) 375-3153

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All Lobbyists must register prior to meeting with County Personnel. [Register online](#) or in person at Clerk of the Board (COB), 111 NW First Street, 17th Floor. The COB may be contacted at (305) 375-5137.

From: Brown, Edith D. (WASD) <Edith.Brown@miamidade.gov>
Sent: Monday, December 22, 2025 9:52 AM
To: Hines, Patrick (SPD) <Patrick.Hines@miamidade.gov>
Cc: Bernard, Juliette (WASD) <Juliette.Bernard@miamidade.gov>; Hidalgo-Gato, Alice (SPD) <Alice.Hidalgo-Gato@miamidade.gov>; Colas, Doming (SPD) <Doming.Colas@miamidade.gov>; Gonzalez, Jose A. (WASD) <Jose.Gonzalez3@miamidade.gov>
Subject: W-955 Change Order No. 1 SBE Compliance Review

Good morning Patrick,

We are preparing Change Order 1 for contract W-955 and are requesting a SBE Change Order Compliance review. A draft copy of the change order is attached for your use.

The amount paid to date is for work through October 5, 2025.

Category	Requisitioned to Date	Paid to Date
Base Amount	\$3,813,774.00	\$3,687,274.30
Contingency Allowance	376,021.28	265,623.60
Dedicated Allowance	126,268.40	126,268.40
Total	\$4,316,063.68	\$4,079,166.30

Thank you and Happy Holidays,

Edith D. Brown, CPA, Assistant Director
Finance and Compliance
Miami-Dade County Water and Sewer Department
3575 S LeJeune Road, 3rd Floor, Miami, FL 33146
P.O. Box 330316 Miami, FL 33233
786.268.5188 Phone
786.747.8573 Cell
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MEMORANDUM
(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: March 17, 2026

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(O)(5)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Statement of social equity required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3) (h) or (4)(c) ____, CDMP 9 vote requirement per 2-116.1(4)(c) (2) ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(O)(5)
3-17-26

RESOLUTION NO. _____

RESOLUTION RATIFYING ACTION BY THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE RELATED TO MIAMI-DADE WATER AND SEWER DEPARTMENT'S CONSENT DECREE AND CAPITAL IMPROVEMENT PROGRAMS ACCELERATION ORDINANCE PURSUANT TO SECTION 2-8.2.12 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, SPECIFICALLY APPROVAL OF CHANGE ORDER NO. 1 TO CONTRACT NO. W-955 BETWEEN MIAMI-DADE COUNTY AND MILLO ELECTRICAL CONTRACTOR INC. FOR THE SOUTHWEST WELLFIELD ELECTRICAL DISTRIBUTION IMPROVEMENTS FOR RAW WATER WELL, WHICH CHANGE ORDER INCREASES THE CONTRACT AMOUNT BY \$247,628.40 AND GRANTS A 120-CALENDAR DAY NON-COMPENSABLE TIME EXTENSION

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board ratifies the action of the County Mayor or County Mayor's designee, as authorized by section 2-8.2.12 of the Code of Miami-Dade County, Florida, specifically, approval of Change Order No. 1 to Contract No. W-955 for the Southwest Wellfield Electrical Distribution Improvements for Raw Water Well between Miami-Dade County and Millo Electrical Contractor Inc. Change Order No.1 increases the Contract amount by \$247,628.40 and grants a 120-calendar day non-compensable time extension as a result of various issues that arose during the Project. A copy of Change Order No. 1 is attached to the accompanying memorandum as Exhibit A.

The foregoing resolution was offered by Commissioner
who moved its adoption. The motion was seconded by Commissioner
and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	
Kionne L. McGhee, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Sen. René García	Oliver G. Gilbert, III
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Vicki L. Lopez
Natalie Milian Orbis	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of March, 2026. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ BARQUIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Jose I. Ortega