

Memorandum



Date: September 8, 2026

ASC

Agenda Item No. 7(A)

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report –
August 2026

Most Recent News

The Miami-Dade Aviation Department (MDAD) continues to advance the Terminal-Wide Re-Roofing and Lightning Systems Upgrades project at Miami International Airport (MIA), with the procurement phase nearing completion. This major infrastructure initiative will replace more than 413,000 square feet of terminal roofing with a modern, high-performance system designed to enhance resilience against weather impacts while supporting the Department's long-term sustainability objectives. The project also includes upgrades to flashing, mechanical, electrical, plumbing, and fire protection systems, the replacement of the airport's lightning protection system, the restoration of interior finishes, and the installation of a solar photovoltaic system to generate renewable energy. Bids were received in January 2026, marking a significant procurement milestone, and the Construction Notice to Proceed is anticipated on August 8, 2026. Construction is expected to continue through August 2030. Upon completion, the project will strengthen the terminal's operational resilience, improve energy efficiency, reduce long-term maintenance needs, and enhance the overall passenger experience.

MIA's Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 194 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). Throughout 2025, we maintained ninety-five percent (95%) of conveyances in operation, an improvement from eighty-five percent (85%) in 2024, and we began 2026 at the same performance level. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
Elevators	329	4	9	20	*58
Escalators	191	5	4	10	9
Moving Walkways	96	11	6	8	*23
Conveyance Units	616	20	19	38	*90

***Notable Progress** – Ten (10) additional renovations have been completed on elevators and moving walkways, increasing the total number of renovated elevators from 54 to 58 and moving walkways from 17 to 23. The total number of completed renovations is now 90.

Public-Access Restrooms

	Total # of Restrooms	Total # Under Construction	Total # Under Permitting	Total # Under Design	Renovations Completed
Public Access Restrooms	194	5	45	95	49

Notable Progress – No change from the previous month.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

Notable Progress – No change from the previous month.

CIP Progress Summary

Aligned with the goals of MIA’s Forward Flight Team and the CARE-MIA Advisory Board, MDAD continues to promote key capital initiatives under the Future-Ready \$12 billion Modernization in Action (M.I.A.) plan, strengthening the infrastructure necessary to support MIA’s continued growth and long-term operational resilience. As part of this effort, the MIA Fuel Storage Facility Expansion is moving forward through the procurement process, with construction bids received in early May 2026. Construction is anticipated to begin in late 2026 and will include a new 95,600-barrel jet fuel storage tank, an inbound fuel filtration system, and a deluge fire protection system. These critical enhancements will increase fuel storage capacity, improve system reliability and safety, and help ensure a dependable fuel supply to support current operations and future passenger and cargo growth at MIA.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information highlighting improvements, infrastructure investments, and capital projects at MIA in Miami-Dade, as well as other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or

state grants (as described above) be included in the monthly Report and, as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County's General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its seventieth "Aviation Capital Program Report" on today's agenda. The new Report includes the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps the County is taking to achieve world-class status for MIA and further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD's webpage at http://www.miami-airport.com/transparency_report.asp each month.

August 2026 Report

Table I, as depicted below, shows MIA's calendar year-to-date passenger and cargo activity for the Years 2020 through 2026 (through the month of May), grouped to reflect the impact of the COVID-19 pandemic and MIA's subsequent recovery and stabilization. During the COVID impact period from 2020 through 2021, passenger traffic averaged approximately 28 million annually, reflecting the significant decline in 2020 and the substantial rebound of nearly 100 percent in 2021. Total freight averaged approximately 2.5 million U.S. tons during this period, including an 18 percent increase in 2021 over pandemic-impacted 2020 levels. Year 2022 marked the recovery year, when passenger traffic increased to 50.7 million passengers, a 35.9 percent increase over Year 2021. Total freight volumes remained stable at 2.7 million U.S. tons, exceeding pre-pandemic levels.

The Post-COVID stabilization and growth period of the years 2023 through 2025 reflects sustained operational strength. During this three-year period, passenger traffic averaged approximately 54.5 million passengers annually and increased at an average annual rate of 3.01 percent. The total freight averaged approximately 3.1 million U.S. tons and increased at an average annual rate of 8.27 percent.

For the Year 2026, through the month of May, approximately 23.8 million passengers and more than 1.5 million U.S. tons of freight were recorded. These activity levels demonstrate the Airport's continued stability and growth for air travel and cargo traffic and position MIA for ongoing operational and economic expansion.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Activity by Phase Years 2020-2026

	COVID Impact Period Average Years 2020- 2021	Recovery Year 2022	Post-COVID Stabilization & Growth Average Years 2023- 2025	% Avg. Annual Increase Years 2023- 2025	Year 2026 (Through May)

Total Passengers	27,983,157	50,684,396	54,527,387	3.01%	23,787,165
Total Freight	2,537,323	2,726,807	3,072,336	8.27%	1,546,759

Note: The averages for grouped periods were calculated from the total annual passenger and freight volumes of the indicated years.

The latest rankings published by Airports Council International (ACI) show that MIA continues to rank among the top 10 busiest airports in the United States, reflecting sustained growth and strong global connectivity. As illustrated in Table II-A below, MIA experienced the highest passenger growth among peer airports, with a 22 percent increase in 2024 and an additional 20 percent increase in 2025 compared to other top ten U.S. airports. This accelerated growth trend demonstrates the increasing demand for air service through Miami and reinforces the critical importance of advancing the modernization investments of MIA's Capital Improvement Program. These improvements are essential to expand capacity, enhance operational efficiency, and ensure MIA remains competitive, resilient, and future-ready to meet projected passenger and airline demand.

Table II-A: Top Ten U.S. Airports Ranking for 2024

	2019	2020	2021	2022	2023	2024	% Chg 2019- 2024	2025	% Chg 2019- 2025
ATL	110.5	42.9	75.7	93.7	104.7	108.1	-2%	N/A	N/A
DFW	75.1	39.4	62.5	73.4	81.8	87.8	17%	85.7	14%
DEN	69.0	33.7	58.8	69.3	77.8	82.4	19%	82.4	19%
ORD	84.6	30.9	54.0	68.3	73.9	80.0	-5%	N/A	N/A
LAX	88.1	28.8	48.0	65.9	75.1	76.6	-13%	73.7	-16%
JFK	62.6	16.6	30.8	55.3	62.1	63.3	1%	62.6	0%
CLT	50.0	27.2	43.3	47.8	53.4	58.8	18%	53.6	7%
LAS	51.7	22.3	39.8	52.7	57.7	58.5	13%	55.0	6%
MCO	50.6	21.6	40.4	50.2	57.7	57.2	13%	N/A	N/A
MIA	45.9	18.7	37.3	50.7	52.3	55.9	22%	55.3	20%

Total passengers in millions.

It is also worth noting that, as shown in Table II-B below, the preliminary 2025 rankings published by the Airports Council International (ACI) reflect significant gains for MIA. For the first time, MIA ranked as the number one airport in the United States for total freight and maintained its position as the leading airport for international freight. It also rose to number two nationally for total cargo (freight and mail) and remained the number two U.S. airport for international passengers. Globally, MIA improved its standing in several categories. The airport advanced from sixth to fourth place worldwide for total cargo (freight and mail) and from sixth to third for total freight. The final 2025 rankings are expected to be released in the summer of 2026.

Table II-B: - Preliminary MIA Rankings for 2025

Among U.S. Airports	Among Worldwide Airports
1 st International Freight	4 th International Freight

2nd International Passengers
2nd Total Cargo (Freight + Mail)
1st Total Freight
8th Total Number of Operations
8th Total Passengers

39th International Passengers
4th Total Cargo (Freight + Mail)
3rd Total Freight
11th Total Number of Operations
29th Total Passengers

MIA continues to receive international recognition for its leadership in aviation, connectivity, and cargo operations. Most recently, on June 24, 2026, MIA was named Best Airport in North America at the Asian Freight, Logistics and Supply Chain (AFLAS) Awards in Shanghai. The airport also maintained its position among the world's most connected airports in the OAG (Ocean Group) Megahubs 2025 rankings, offering service to 207 destinations and more than 30,000 connecting itineraries. In addition, the November 2025 edition of Business Traveller magazine recognized MIA as the world's third-ranked Business Hub, citing the airport's strategic location and its role as a key gateway connecting flights across North and South America.

Action Steps in Progress

This new Report outlines the action steps being implemented to advance the Future-Ready \$12 billion Modernization in Action (M.I.A.) Plan, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into state-of-the-art, world-class facilities. These efforts span procurement solicitations, contract awards, and major capital improvements that modernize terminals and concourses, as well as smaller but essential upgrades to runways, taxiways, passenger boarding bridges, gates, checkpoints, restrooms, baggage handling systems, and parking facilities, along with key achievements, awards, and high-tech investments. The Report also reflects the collaborative guidance of the Forward Flight Team and the CARE-MIA Advisory Board, whose leadership helps ensure these initiatives are strategically aligned and effectively delivered. In addition, the Plan includes approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio, which will renovate the airport's Central, South, and North Terminals and expand its cargo facilities, is critical to MIA's growth and future readiness, as these projects will replace aging airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency.

MIA recently celebrated major initiatives that support innovation, passenger experience, infrastructure modernization, and long-term growth. In June 2026, MIA's total statewide economic impact increased 17 percent to \$212 billion in business revenue, while airport-related employment rose 12 percent to 945,682 jobs, according to a new report by Martin Associates. Recent milestones include the June 12 unveiling of new beautification and passenger experience upgrades along with a new brand identity ahead of Miami-Dade County's first FIFA 2026 World Cup match; the April launch of the world's first AI-powered hologram chatbots and new solar-powered charging benches; and the March opening of North America's first Wait N' Rest sleep rooms in Concourse D. These efforts build on the February ribbon-cutting for the future Gate D60 expansion, the December 2025 opening of the Ibis Parking Garage, and continued design progress for the Central Terminal Redevelopment Phase II and New Concourse K. Together, these projects support

MDAD's Capital Improvement Program (CIP) and position MIA to meet projected growth of approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2026 through June 2026

1. June 2, 2026

- a) Contract award for a Professional Services Agreement as part of a pool of architectural and engineering consultants to provide construction materials and testing services to Professional Service Industries, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03A. (Total Value = \$41,353,125.00)
- b) Contract Award for a Professional Services Agreement for construction materials and testing services to Terracon Consultants, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03B - same as above.
- c) Contract Award for a Professional Services Agreement for construction materials and testing services to NV5, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03C - same as above.
- d) Contract Award for a Professional Services Agreement for construction materials and testing services to Blascom Engineering, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03D - same as above.
- e) Contract Award for a Professional Services Agreement for construction materials and testing services to Wingerter Laboratories, Inc., for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03E - same as above.
- f) Contract Award for terminal-wide re-roofing and lightning systems upgrades to LEGO Construction Co.; Project No. AA078A. (Total Value = \$125,703,562.22)
- g) Resolution ratifying emergency contract for the central chiller plant condenser water repairs (Phase 1) to Botas Engineering, Inc.; Contract No. E-10658. (Total Value = \$305,228.00)
- h) Resolution approving Sole Source Materials and Systems as amended in procurement documents for identified Capital Improvement Program (CIP) projects.

2. May 5, 2026

Contract Award for Concourse E and E-Satellite Mechanical and Electrical Rooms Upgrades to EXP U.S. Services Inc., with a six (6) year term and no renewal options; Contract No. E24AV04. (Total Value = \$13,530,664.00)

3. April 21, 2026

- a) Non-Competitive Revenue-Generating Lease and Concession Contract for Registered Traveler services, Alclear, LLC for a five (5) year term, Contract No. BW-10304. The subscription service, known as CLEAR, allows travelers to expedite security screening at the checkpoints and is approved by the Transportation Security Administration (TSA). (Projected Revenue = \$15,000,000)

- b) Competitive contract award for the management and operation of the MIA Hotel and related amenities to Driftwood Hospitality II, LLC for an initial five-year term and one five-year option to renew, Contract No. EVN0003708. (Total Value = \$7,845,865.00)
- 4. March 3, 2026
 - a) Reject the sole bid received in response to the Solicitation; and award a non-competitive contract to the sole bidder, General Asphalt Company, LLC (Asphalt, LLC); Contract No. RM6-25/31. The contract includes on-call 24/7 airfield and pavement repairs as well as resurfacing, restoration, and rehabilitation services at MIA and the GAAs. (Total Value = \$45,304,855.69)
 - b) Resolution approving contract award to Telecommunications and Network Management Services, to Norstan Communications, Inc., dba Black Box Network Services; Contract No. EVN 0003378. The contract is for the management, repair, and support of all telecommunications and network services to all tenants at the airport and to MDAD. (Total Value = \$138,302,535.00)
- 5. February 18, 2026

Contract award to Home Express Corp. DBA HE Builders (HE Builders); Contract No. AB003B. The project entails construction services to repair defects that were identified in the April 2022 Bridge Inspection Report prepared by the Florida Department of Transportation (FDOT). The repairs will ensure the long-term reliability of the airport infrastructure. (Total Value = \$19,729,274.56)
- 6. January 21, 2026

Contract award to Allied Contractors Inc.; Contract No. P250A-REV. The Scope of Work combines the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) at MIA into a single area on the third floor in the North Terminal to improve coordination during both routine airport management and emergency response. (Total Value = \$16,816,937.50)

Summary of Contracts Awarded by the Board in 2025

- 1. December 2, 2025

Contract award to Winmar Construction Inc.; Contract No. AB041A. (\$18,349,699.70)
- 2. November 4, 2025

Ratification of an emergency contract award to N&K Enterprises, Inc.; Contract No. EVC000201-B. (\$32,205,099.00)
- 3. October 9, 2025
 - a) Contract award to T.Y. Lin International; Contract No. E24AV01A. (\$57,321,799.00)
 - b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. (\$57,321,799.00)
 - c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. (\$57,321,799.00)
 - d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A.
 - e) Contract award to Introba, Inc.; Contract No. E24AV02A. (\$8,270,625.00)
 - f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. (\$8,270,625.00)
 - g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. (\$12,431,853.23)
- 4. September 3, 2025

- Construction contract award to Central Civil Construction Co.; Contract No. Y118A.
(\$123,640,605.19)
5. July 16, 2025
- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01.
(\$8,270,625.00)
 - b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01.
 - c) Contract Award to Zyscovich, LLC; Contract No. A24AV01.
 - d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01.
6. May 20, 2025
- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02.
(\$39,852,190.00)
 - b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01.
(\$600,638,241.24)
 - c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202.
 - d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01.
7. April 1, 2025
- a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement.
 - b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572.
(\$136,459,471.00)
 - c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. (\$131,292,181.00)
 - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820.
8. February 22, 2025
- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201.
(\$24,360,999.00)
 - b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. (\$34,516,333.00)
 - c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201.
9. February 4, 2025
- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc. (E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). (\$7,833,045.99)
 - b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A.
(\$8,755,384.00)
 - c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). (\$3,540,172.00)
10. January 22, 2025
- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. (\$35,878,426.00)

- b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024
Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)
2. April 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)
3. June 4, 2024
 - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C. (\$6,616,500.00)
 - b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
 - c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.; Contract No. E23AV02A - same as above.
4. June 18, 2024
Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)
5. July 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)
6. October 16, 2024
 - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00)
 - b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
 - c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
 - d) Contract Award to manage, operate, and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)
7. December 3, 2024
 - a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00)
 - b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00)
 - c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2026 through June 2026

None.

Summary of Maintenance Contracts Awarded by the Board in 2025

1. November 4, 2025
Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. (\$29,191,718.00)
2. January 22, 2025
Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024
Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2026 through June 2026

None.

1. May 5, 2026
Resolution approving the Third Amendment to the Phase VI Lease between Miami-Dade County and Foundry Meek VI, LLC at Miami-Opa locka Executive Airport, for the construction of aviation-use facilities on a 307,087 SF leasehold with a total lease term that ends 55 years from the end of the development period.

Summary of Development Lease Agreements Awarded by the Board in 2025

1. October 21, 2025
Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) - Minimum Investment Amount: \$15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024
Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: \$6,000,000.00.
2. July 16, 2024
 - a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.
 - b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: \$400,000,000.00.
3. September 17, 2024
Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: \$14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2026 through June 2026

None.

1. April 21, 2026

Contract for Sale & Purchase between the County (Buyer) and Meuchadim of Miami, LLC (Seller) for a 95,177 square foot parcel of land improved with a 68,132 square foot warehouse in “As Is, Where Is” condition, west of MIA at 1800 NW 70 Ave; with a lease-back of the Seller with a term up to one year. (\$19,175,000.00)

Summary of Contracts for Sale & Purchase Awarded by the Board in 2025

1. September 3, 2025

- a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$8,551,000.00).
- b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$1,011,000.00).
- c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority (\$16,091,900.00).

2. May 20, 2025

Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024

Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – \$15,900,000.00.

2. December 3, 2024

Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – \$17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

- 1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025. The first-tier evaluation meeting was held on December 12, 2025. Negotiations concluded on January 26, 2026. The contract was approved by the BCC on May 5, 2026, and the contract start date is May 28, 2026.

Request for Design-Build Services (RDBS)

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in July 2026.

F. Significant Projects in Design

1. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in August 2027. (Overall Total Project Cost: \$466,500,000.00)
2. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The design and contract documents phase is ongoing through February 2028. (Overall Total Project Cost: \$41,700,000.00)
3. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves the expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by January 2028. (Overall Total Project Cost: \$372,300,000.00)
4. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The Scope of Work includes a three-level expansion of the regional commuter area at Gate D60, the addition of 17 new contact gates for regional jets, new boarding areas, concessions, and expanded baggage system. The Notice to Proceed for the design criteria package was issued for July 28, 2025, and is expected to be completed by August 2026. (Overall Total Project Cost: \$1,066,000,000.00)
5. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in November 2026. (Overall Total Project Cost: \$25,900,000.00)
6. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport's Air Operations Area perimeter fence not addressed in Phase 1. This includes upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. Completion

of design and contract documents – April 2027. (Overall Total Project Cost: \$28,600,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended to August 26, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,950,000.00)
2. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held October 9 and October 17, 2025, and the bid opening was extended to August 26, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,847,568.00)
3. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in June 2026. (Overall Total Project Cost: \$22,300,000.00)
4. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The RTA was issued on November 3, 2025, the pre-bid conference took place on November 13, 2025, and the bid opening was rescheduled from December 5, 2025, to January 23, 2026, and the award recommendation process is ongoing. (Overall Total Project Cost: \$157,060,000.00)
5. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxiway H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA was issued on February 3, 2026, the pre-bid conference was held on February 26, 2026, and the bid opening was extended from March 26, 2026, to April 13, 2026. The award phase is ongoing. (Overall Total Project Cost: \$38,100,000.00)
6. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA issued on March 12, 2026. The pre-bid conference took place on March 25, 2026, and the bid opening took place on April 24, 2026. The award phase is ongoing. (Overall Total Project Costs: \$68,500,000.00)
7. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. The RTA was issued on April 1, 2026. The pre-bid conference took place on April 8, 2026, and the bid opening was extended from May 14, 2026, to May 21, 2026. The evaluation and negotiations phase is ongoing. (Overall Total Project Cost: \$138,800,000.00)

8. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas, and airline operations. The RTA was issued on February 24, 2026. The pre-bid conference took place on March 10, 2026, and the bid opening was extended from March 30, 2026, to April 16, 2026. The award phase is ongoing. (Overall Total Project Cost: \$100,000,000.00)
9. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in August 2026. (Overall Total Project Cost: \$38,060,000.00)
10. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in July 2026. (Overall Total Project Cost: \$61,600,000.00)
11. MIA Flamingo & Dolphin Garages Repairs and Upgrades (D105C-IB): The scope of work consists of providing the required ADA upgrades and building-code compliance improvements at the Dolphin and Flamingo Garages, including façade restoration, replacement of the elevator-shaft exterior panels, and expansion-joint repairs to meet Miami-Dade's updated 40-year recertification standards. The RTA is anticipated to be issued in July 2026. (Overall Total Project Cost: \$52,500,000.00)

H. Significant Projects in Construction

1. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: August 2026. (Overall Total Project Costs: \$25,000,000.00)
2. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: September 2026. (Overall Total Project Costs: \$8,380,000.00)
3. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued on November 18, 2024; Estimated Project Completion: October 2026. (Overall Total Project Costs: \$3,400,000.00)
4. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of

the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued on March 10, 2025; Estimated Project Completion: December 2026. (Overall Total Project Costs: \$3,800,000.00)

5. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued on April 28, 2025; Estimated Project Completion: July 2027. (Overall Total Project Costs: \$13,400,000.00)
6. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued on December 15, 2025; and construction began on April 20, 2026. Estimated Project Completion: January 2029. (Overall Total Project Costs: \$154,100,000.00)
7. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular-type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The Notice to Proceed for Construction was issued on February 9, 2026; Estimated Project Completion: August 2027. (Overall Total Project Costs: \$46,010,000.00)
8. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The Notice to Proceed for construction was issued on March 16, 2026; Estimated Project Completion: July 2027 (Overall Total Project Costs: \$33,200,000.00)
9. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The Notice to Proceed was issued for May 19, 2026; Estimated Project Completion: April 2028. (Overall Total Project Costs: \$19,000,000.00)

I. Significant Projects in Design-Build Construction

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued on August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding

sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	Funding Source	Grant Amount
MIA South Terminal Expansion – Design-Build	ATP– Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design-Build	AIG	\$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Supplemental Discretionary Funds	\$2,100,000.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$588,578.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2024 and were awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in January, April, and June 2026. The funding sources include the Aviation Grant Program (AGP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026
MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	April 2026

TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Road	AGP	\$2,819,420.00	April 2026
MIA Concourse D West Extension	AGP	\$1,500,000.00	June 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	April 2026
MIA Ground Vehicle ADS-B Transmitters Equipment	AGP	\$192,500.00	June 2026

L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by the FAA, and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	Funding Source	Grant Amount
MIA Terminal-Wide Re-roofing & Lightning Upgrades – Construction	AIG	\$50,000,000.00
MIA South Terminal Expansion – Design Build	ATP – Discretionary	\$30,000,000.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP – Discretionary Funds	\$8,603,591.00
TMB Taxiway C East Extension - Construction	AIG	\$1,340,000.00
TMB Taxiway C East Extension - Construction	AIP – Discretionary Funds	\$8,192,661.00
MIA RIM HS4 - Construction	AIP – Amendment Supplemental Funds	\$3,200,00.00
TMB Ground Vehicle ADS-B Transmitter – Equipment	AIP	\$101,844.00

M. Future State Grant Applications (Fiscal Year 2026)

Table VI consists of grant applications submitted to FDOT on June 1, 2026, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is the Aviation Grant Program (AGP) grant funds.

Table VI – State FDOT Grant Applications for Fiscal Year 2026

Project Name	Funding Source	Grant Amount	Award Date
New PTGA Agreements			
MIA Terminal Wide Public Restrooms Modernization	AGP	\$1,000,000.00	April 2027
TMB Taxiway C East Extension	AGP	\$4,269,420.00	October 2026
MIA Terminal Wide Checkpoint Upgrades	AGP	\$1,500,000.00	January 2027
MIA F-H Interconnector	AGP	\$3,133,394.00	January 2027
MIA Airside Operating Area (AOA) Perimeter Security Hardening Project	AGP	\$1,500,000.00	April 2027
OPF Runway Incursion Mitigation 20 (RIM-20)	AGP	\$100,000.00	July 2026
OPF Taxiways, Apron Rehabilitation	AGP	\$500,000.00	April 2027

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance, including the estimated contract values, the project qualifications for award, and the proposed contract measures. Exhibit B provides the financial status of MDAD’s capital projects, including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach thirty percent (30%), sixty percent (60%), and ninety percent (90%) of the approved budget amount. The Summary of Changes shows the differences between the previous month’s report (July 2026) and the current month’s report (August 2026), facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA’s transformation story as it unfolds. Each month, various pictures will be posted for MDAD projects that are approved, initiated, or completed; photos of any action steps, awards, achievements, or events that contribute to MIA’s transfiguration or further develop the GAA will also be included. This month, the photos highlight the New enhancements Unveiled Ahead of FIFA World Cup; Emergency Aid to Venezuela; World Cup Fan Experience; New Private Terminal, Economic Impact Reaching Record Levels; Best Airport in North America Award; Freedom Plane Arrival; Families on the Fly Expansion; Airport-Wide CLEAR Concierge Service; Dolphin Garage Skybridge Improvements; American Airlines Reaching 100 Regional Destinations; I AM MIA Rewards and Recognition Ceremony for June 2026; New Concessions; Fan Zone for FIFA World Cup; Aircraft Services Expansion; Warehouse Acquisition; and Aviation Festival of the Americas.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.


Roy Coley
Deputy Mayor

C: Geri Bonzon-Keenan, County Attorney
 Jess McCarty, First Assistant County Attorney
 Office of the Mayor Senior Staff
 Christina Cicilia, Director, Office of Policy and Budgetary Affairs
 Ralph Cutié, Director, Miami-Dade Aviation Department
 Basia Pruna, Director, Clerk of the Board
 Adeyinka Majekodunmi, Commission Auditor
 Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
August 2026

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$10,995,145.29 Current Month Expenditures: \$1,566.00 Cumulative Expenditures to Date: \$10,996,711.29
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$13,469,396.41 Current Month Expenditures: \$103,511.27 Cumulative Expenditures to Date: \$13,572,907.68
Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11 Current Month Expenditures: \$0.00 Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
August 2026

Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$5,442,745.08 Current Month Expenditures: \$100,983.80 Cumulative Expenditures to Date: \$5,543,728.88
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EXHIBIT A

August 2026



FUTURE READY



Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion

Award Recommendation Date / COS Ends: 7/30/2020

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.

Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021 N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.

Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE- A&E 30.00% SBE-Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020	N/A	2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

MDC025

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications

Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A	1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A

MDC026

Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 2 Selection	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:



EXHIBIT B

August 2026



FUTURE  READY

Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	13,469,396.41	103,511.27	13,572,907.68	X	X	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lightning System Upgrades	Awarded	10/13/28	14,232,603.00	14,232,603.00	10,995,145.29	1,566.00	10,996,711.29	X	X	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	08/16/27	8,298,193.75	8,298,193.75	5,442,745.08	100,983.80	5,543,728.88	X	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	X	X	-	Project closed
TOTAL				60,442,012.75	57,887,327.75	41,520,433.89	206,061.07	41,726,494.96				



EXHIBIT C

August 2026



FUTURE  READY



New Enhancements Unveiled Ahead of FIFA World Cup



Ahead of Miami-Dade County's first FIFA 2026 World Cup match, Mayor Daniella Levine Cava unveiled new beautification and passenger experience enhancements at Miami International Airport (MIA) during a June 12 ceremony. The improvements included architectural uplighting, facility upgrades, baggage claim murals created in partnership with the Greater Miami Convention & Visitors Bureau (GMCVB), and a refreshed MIA brand identity.

The enhancements are among the latest improvements inspired by the Mayor's Forward Flight Team, which continues to help modernize airport operations and elevate passenger experience.



MIA Facilitates Emergency Aid to Venezuela



Following the devastating earthquakes in Venezuela, Miami-Dade County Mayor Daniella Levine Cava visited Miami International Airport (MIA) to support the departure of humanitarian aid shipments for affected communities. Through a partnership among MIA, LATAM Cargo, and Global Empowerment Mission (GEM), approximately 50 tons of essential supplies, including food, water, medicine, and emergency kits, were transported to Venezuela.

As a leading international cargo gateway, MIA provided the critical infrastructure and connectivity needed to expedite relief efforts, while LATAM Cargo donated the air transportation. The Mayor also encouraged the South Florida community to continue supporting recovery efforts through donations and volunteerism as humanitarian assistance continues in the weeks ahead.



World Cup Fan Experience at MIA



On June 11, 2026, Miami International Airport (MIA) celebrated the opening day of the 2026 FIFA World Cup with live cultural performances in Concourse D featuring Brazilian & Latin Sounds Co., including Samba dancers, Batucada drummers, and Capoeira performers. Miami-Dade County Mayor Daniella Levine Cava attended the opening performance. Throughout the tournament, MIA is enhancing the passenger experience with fan zones at Gate E5 and the Concourse H-J connector, where matches are broadcast on large-screen monitors, as well as soccer-themed art exhibitions in the North and South Terminals and live game broadcasts at participating airport restaurants. As one of the nation's busiest international gateways, MIA is welcoming millions of travelers during the tournament, including visitors attending matches in Miami-Dade County and passengers connecting through the airport to other host cities across North America.



New Private Terminal Enhances Premium Travel at MIA



On June 17, 2026, Miami-Dade County officials and PS, a private luxury terminal operator, officially opened the new PS MIA facility at Miami International Airport (MIA), marking the company's first location in Florida and fourth worldwide. Located within the restored former Pan American Airways headquarters, the 34,000-square-foot terminal provides commercial airline passengers with a private travel experience featuring dedicated facilities, streamlined security processing, personalized concierge services, and direct coordination with airline and government partners.

The project preserves the historic Pan Am building while introducing modern amenities and public art through a collaboration with the Miami-Dade County Department of Cultural Affairs' Art in Public Places program. The opening expands MIA's portfolio of premium passenger services, enhances the airport's appeal to luxury and business travelers, and reinforces its position as a leading international gateway offering a broad range of travel experiences.



MIA's Economic Impact Reaches Record Levels



In June 2026, Miami International Airport (MIA) announced that, driven by record passenger and cargo activity in 2025, its statewide economic impact increased 17% to \$212 billion in business revenue, while employment supported by the airport grew 12% to 945,682 jobs, according to a new Martin Associates report. Cargo volumes reached nearly 3.5 million tons, reinforcing MIA's position as the busiest cargo airport in the United States and the third-busiest worldwide, while passenger traffic reached 55.3 million, making MIA the nation's eighth-busiest airport and the second-busiest for international travelers.

MIA's strong performance was further validated by favorable credit ratings from Fitch Ratings, Kroll Bond Rating Agency, and Standard & Poor's Global Ratings, which cited the airport's sustained growth, financial resilience, strategic gateway role, and importance to American Airlines' global network.



MIA Named Best Airport in North America



On June 24, 2026, Miami International Airport (MIA) was named Best Airport in North America at the 2026 Asian Freight, Logistics and Supply Chain (AFLAS) Awards in Shanghai, China. Selected through votes cast by more than 15,000 Asia Cargo News readers and industry subscribers, the award recognizes excellence in cargo and logistics services. The honor reflects MIA's continued leadership in air cargo following a record 2025, when cargo volumes increased by 13.6% to nearly 3.5 million tons, making MIA the busiest cargo airport in the United States and the third-busiest worldwide.



Freedom Plane Arrives at Opa-locka Executive Airport



On June 15, 2026, the Freedom Plane arrived at Opa-locka Executive Airport (OPF) as part of the nationwide America 250 celebration commemorating the 250th anniversary of the United States. Miami-Dade County Mayor Daniella Levine Cava welcomed the aircraft, which received a ceremonial water cannon salute upon arrival. Carrying nine original Founding Era documents, the Freedom Plane brought these historic artifacts to Miami for public display at the Museum of Miami from June 20 through July 5, highlighting OPF's role in supporting nationally significant events.



MIA Expands Families on the Fly Initiative



On June 8, 2026, Miami-Dade County Commissioner Natalie Milian Orbis and Miami International Airport (MIA) Director and CEO Ralph Cutié joined members of the media to announce the expansion of the Families on the Fly initiative, which enhances the travel experience for families with young children. The program is now available at Transportation Security Administration (TSA) checkpoints 2, 6, 7, 8, 9, and 10, helping families move through security more efficiently while reducing congestion for all passengers. The expansion supports MIA's commitment to improving the passenger experience as the airport prepares for increased international travel and major global events, including the 2026 FIFA World Cup. Commissioner Milian Orbis recognized Director Cutié, MIA staff, and the TSA for their partnership in expanding the program.



New Airport-Wide Concierge Service Enhances Passenger Experience



On June 1, 2026, CLEAR launched Concierge Powered by CLEAR at Miami International Airport (MIA), introducing the first airport-wide concierge service available to all travelers. As Miami-Dade County prepares to welcome increased passenger volumes associated with major events, including America 250 celebrations and the FIFA World Cup, the new service provides personalized assistance for both departing and arriving passengers, including curb-to-gate guidance, baggage support, and navigation throughout the terminal. Concierge Powered by CLEAR is available to all travelers, regardless of CLEAR membership status, with pricing starting at \$99 for departures and \$199 for arrivals.



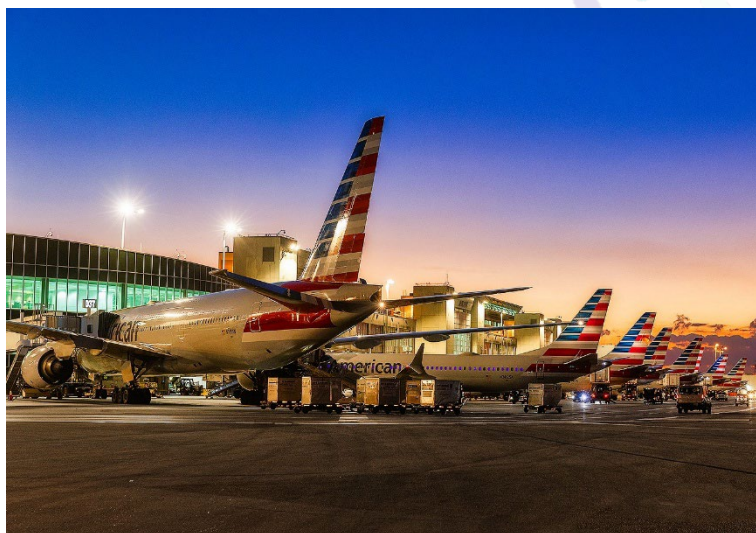
Dolphin Garage Skybridge Improvements Completed



On June 8, 2026, Miami International Airport (MIA) reopened the Dolphin Garage Skybridge and third-level Skyride following passenger-focused improvements, including new moving walkways, upgraded flooring, and enhanced lighting. The project improves accessibility, safety, and the overall passenger experience. It is part of the Modernization in Action program, which includes renovating more than 600 elevators, escalators, and moving walkways in phases over the next five to seven years to continue transforming MIA into a future-ready, world-class airport.



American Airlines Reaches 100 Regional Destinations from MIA



As American Airlines celebrates its 100th anniversary, the carrier is expanding its network from its global hub at Miami International Airport (MIA) by reaching a record 100 destinations across Mexico, the Caribbean, and Latin America. Beginning July 14, American will launch the only nonstop service between the United States and Maracaibo, Venezuela, with daily flights from MIA, and will also add service to Cap-Haïtien, Haiti. The expansion strengthens MIA's role as the leading U.S. gateway to Latin America and the Caribbean by increasing international connectivity and supporting business, tourism, and family travel throughout the region.



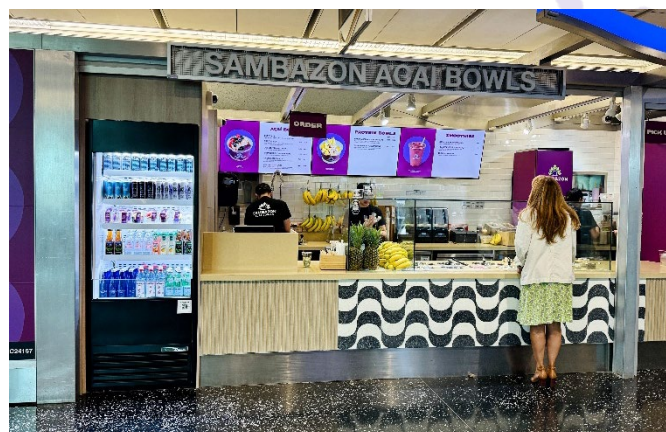
I AM MIA Recognition & Rewards (R&R) Ceremony - June 2026



American Airlines Gate Agent Luis Hernandez was recognized as Miami International Airport's (MIA) June 2026 Employee of the Month after demonstrating exceptional customer service by helping a passenger recover a backpack containing a laptop, wallet, and vehicle keys moments before departure. Hernandez quickly located and returned the bag, allowing the passenger to remain on the flight with his family and avoid significant travel disruptions. The passenger commended Hernandez for his professionalism, compassion, and decisive actions, noting that his assistance transformed a potentially difficult situation into a positive experience. Hernandez's recognition reflects MIA's continued commitment to delivering outstanding customer service through its "I AM MIA" program.



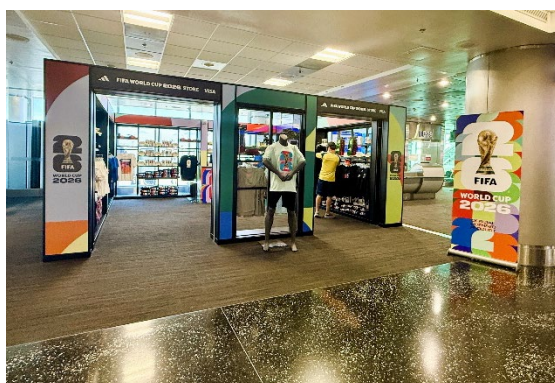
New Concession Opens in North Terminal



On June 17, 2026, Miami International Airport (MIA) welcomed SAMBAZON to the North Terminal near Gates D28 and D29, expanding the airport's dining options for travelers. Operated by Verge Group Enterprises, Inc., the quick-service concession offers sustainably sourced açai bowls and other healthy menu options, inspired by its mission to support the sustainable management of the Brazilian Amazon. The new concession enhances the passenger experience by providing convenient, nutritious dining choices while further diversifying MIA's food and beverage offerings.



FIFA World Cup Merchandise Kiosk Opens at MIA



On June 11, 2026, Hudson by Avolta opened a FIFA World Cup merchandise kiosk in the North Terminal near Gates D28 and D29. The new concession offers passengers the opportunity to purchase official FIFA World Cup merchandise while traveling through MIA, enhancing the airport's tournament experience and supporting efforts to welcome visitors and fans during the 2026 FIFA World Cup.



Fan Zone Opens for FIFA World Cup



On June 5, 2026, ReachTV opened the MIA Fan Zone at Gate E5 in the Central Terminal, featuring a large LED video wall where travelers can watch FIFA World Cup matches while waiting for their flights. The new amenity enhances the passenger experience by creating a dedicated gathering space for fans and supports MIA's efforts to welcome the millions of travelers passing through the airport during the 2026 FIFA World Cup.



Aircraft Services Expansion at MIA



AAR Aircraft Services, Inc., a long-standing tenant at Miami International Airport (MIA), is beginning to expand its Building 850 aircraft maintenance facility to increase operational capacity and support continued growth in maintenance, repair, and overhaul (MRO) services. The approximately 100,000-square-foot addition will accommodate narrow-body aircraft and enhance AAR's ability to serve commercial and government customers, including United Airlines, Southwest Airlines, and other carriers operating at MIA. Scheduled for completion by July 31, 2026, the \$50 million expansion is being funded through the Miami-Dade Aviation Department's Tenant Airport Construction Program as part of the airport's Capital Improvement Program. The expansion strengthens MIA's aviation maintenance capabilities, supports job creation and economic activity, and reinforces the airport's role as a leading aviation and logistics hub for Miami-Dade County.



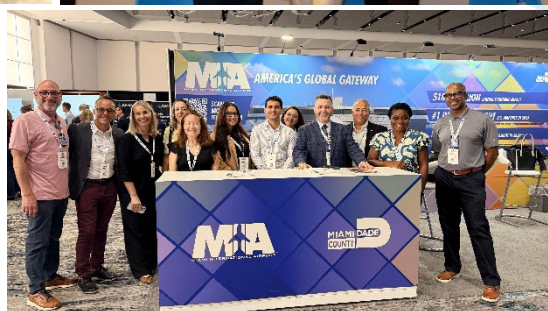
Warehouse Acquisition Supports MIA Operations



Meuchadim of Miami LLC, a real estate holding company affiliated with Duty Free Americas, completed the acquisition of a warehouse property adjacent to Miami International Airport (MIA) in May 2026, following approval by the Miami-Dade County Board of County Commissioners in February 2026. Under the agreement, Miami-Dade County will lease the property to Meuchadim while allowing Duty Free Americas Miami, LLC, an MIA concessionaire, to continue operating its inventory management facility. The acquisition preserves the long-term use of this strategically located property, ensuring the continued support of duty-free merchandise operations that serve international travelers and contribute to the efficient operation of MIA's concession program.



MIA Participates in Aviation Festival of the Americas



On June 3, 2026, Miami International Airport (MIA) participated in the Aviation Festival of the Americas, an industry conference that brings together aviation leaders to discuss innovation and the future of air travel. MIA hosted an exhibition booth showcasing the airport's modernization initiatives, global connectivity, and future-ready projects, while executive staff participated as conference presenters. Participation in the conference provided an opportunity to promote MIA's continued growth and competitiveness, identify emerging technologies, and to strengthen industry partnerships.

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