

Memorandum



Date: August 6, 2026

Agenda Item No. 2(B)(6)
October 20, 2026

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Fourth Quarterly Report: Investigations of Internal Infrastructure at Miami International Airport: Directive No. 241354

On July 16, 2024, as part of the future-ready modernization strategy underway at Miami International Airport (MIA), the Board of County Commissioners adopted Resolution No. 706-24, directing the County Mayor to immediately procure an engineering firm or firms to investigate MIA's internal infrastructure. This investigation encompasses all existing mechanical, electrical, plumbing (MEP), and information technology (IT) systems, with the purpose of informing Board members of any emerging infrastructure needs. Furthermore, the Resolution directed that a quarterly report be placed on the full Board agenda, without committee review pursuant to Rule 5.06(j) of the Board's Rules of Procedure, to inform Board members of the status and results of the investigations. The report must identify defective infrastructure and outline a plan to address those deficiencies, including cost estimates, projected completion dates, and any mitigation measures being implemented while the defects are being resolved.

Executive Summary

The Miami-Dade Aviation Department (Aviation Department or MDAD) has a consulting civil/bond engineer on board who is responsible for overseeing MIA's internal MEP infrastructure, and therefore, does not need to procure an engineering firm. However, it is necessary to retain a consultant qualified to investigate and evaluate MIA's IT systems. Following a competitive procurement process, MDAD retained a qualified consultant to assess the airport's existing IT systems and data center infrastructure - The JW Group. The consultant's preliminary findings support a long-term modernization strategy that will strengthen operational resilience, improve scalability, and position MIA to meet future technology and operational demands. In alignment with the Future-Ready \$12 billion Modernization in Action (M.I.A.) plan and to minimize long-term operational risks, MDAD's preliminary assessment supports relocating the C3115 Terminal Data Center, the primary IT hub for airport operations. As further detailed below, the estimate covers core infrastructure and equipment but not connections to computer or telephone rooms, which will be determined once a final site is chosen. MDAD will also bring in an independent reviewer to confirm the facility and technical needs before completing the project design.

Below is the fourth quarter report for the first three months of 2026. It is important to note that the improvements outlined in each quarterly report build on the ongoing "I AM MIA" campaign, launched in February 2024 to strengthen operational efficiency and enhance the airport's customer experience. These efforts also align with initiatives now overseen solely by the CARE-MIA Advisory Board (following the closure of the Forward Flight Team and the transition of its membership to the CARE-MIA Advisory Board) reinforcing the airport's commitment to maintenance, accountability, and continuous improvement. As part of the I AM MIA campaign, MDAD established "Lightning Crew" teams consisting of highly trained employees who patrol the

terminal to rapidly identify and address maintenance issues requiring immediate attention, ensuring that critical needs are resolved while longer-term infrastructure improvements are underway.

Additionally, MDAD's monthly Aviation Capital Program Report, required under a separate Board Directive, includes the same updates provided here. It also outlines the action steps advancing the Future Ready \$12 billion M.I.A. Plan, a long-term modernization strategy designed to transform MIA into a world-class aviation hub and strengthen the County's general aviation airports. These initiatives include procurement solicitations, contract awards, and major capital improvements that modernize terminals and concourses, along with upgrades to runways, taxiways, passenger boarding bridges, gates, security checkpoints, restrooms, baggage handling systems, and parking facilities. The Aviation Capital Program Report also highlights key achievements, awards, and high-tech investments supporting MDAD's broader strategic modernization goals.

Fourth Quarterly Report: 1/01/2026-03/31/2026

In response to the Board's directive, MDAD's Consulting Civil/Bond Engineer, HNTB, which oversees MIA's Terminal Complex, including the terminal, runways, pavements, outlying buildings, and all associated MEP infrastructure, was instructed to summarize the data outlined below. The summary reflects the results of the most recent inspection cycle, which began in July 2023 and was originally scheduled to conclude in February 2024 but was extended through December 2024. These inspections are performed by HNTB at least once a year in accordance with Section 503 of the Amended & Restated Trust Agreement (Trust Agreement) dated December 15, 2002. The inspection results, published annually in MIA's Annual Report, assess whether MIA's properties and MEP infrastructure have been properly maintained and remain in sound operating condition or require repair. If repairs are required, a cost estimate for completing those repairs in the following fiscal year is provided. The Annual Report also includes recommendations on the amount the Aviation Department should allocate to the Reserve Maintenance Fund for the fiscal year.

This report provides an overview of the different actions and programs implemented by the Aviation Department to address infrastructure deficiencies at MIA and the General Aviation Airports (GAAs). Inspections are performed at regular intervals by multiple MDAD consultants (including HNTB) to improve and repair infrastructure and maintain or enhance the reliability, safety, and efficiency of complex mechanical, electrical, and plumbing systems at the airports. Those improvements and repairs are being performed under the umbrella of MDAD's capital portfolio through a series of programs that are described in detail below. As of today, the total value of MDAD's capital projects has increased from \$9 billion to a robust \$12 billion with the addition of capital projects that will further facilitate the transformation of MIA into an innovative, state-of-the-art, world-class airport.

A. Information Technology Infrastructure Modernization

MDAD recommends relocating the C3115 Terminal Data Center, the primary IT hub supporting airport operations. The relocation addresses aging infrastructure, limited capacity, and space constraints that limit future airport growth and modernization. Upgrading the existing facility is estimated at \$7.84 million and would address only short-term needs, whereas relocation and modernization are estimated at \$16.18 million and would provide a modern, scalable facility capable of supporting airport operations for the

next 10 to 20 years. The estimate includes major infrastructure and equipment but excludes connectivity to all computer and telephone rooms, which will be estimated once the final location is selected. MDAD will also conduct an independent third-party assessment to validate facility and technical requirements before finalizing the project design.

B. MIA Terminal Recertification Program

As part of HNTB's scope of work, 30-year recertification inspections were performed of MIA's entire terminal complex area using the most current inspection forms issued by the Department of Regulatory and Economic Resources (RER) to identify any significant structural and electrical deficiencies that require immediate action. The results of these inspections were documented in reports that included cost estimates for the recommended repairs and uploaded to RER for review and approval. The 30-year recertification reports were performed in the following areas:

- North Terminal - \$45,783,366.00*
- Central Terminal - \$18,936,254.00*
- South Terminal - \$2,293,990.00*
- Concourse E and E Satellite - \$9,212,786.00*
- Concourse F - \$4,134,556.00*
- Concourse G - \$3,173,749.00*
- Concourse H - \$3,152,376.00*
- Concourse J - \$966,984.00*
- MIA Hotel - \$3,437,862.00*
- MDAD Executive Office Tower - \$3,843,325.00*
- Bridge connectors from MIA Terminal to Parking Garages - \$861,143.00

*Rough Order of Magnitude (ROM) Cost estimates are for required structural and electrical repairs only.

MDAD is currently working with TY Lin, the Engineer of Record, to develop construction documents that address the deficiencies identified by HNTB during the inspection process. A phasing plan is also being prepared to allow repairs, replacements, and renovations to be carried out in stages throughout the MIA terminal, ensuring that the entire airport can be recertified as a single building.

C. Infrastructure Maintenance Funding Programs - The programs noted below are used to mitigate identified deficiencies throughout the County's airport system.

1. Facilities Lifecycle Renovation Program (FLRP)

- a. MDAD has initiated the development of a comprehensive program aimed at evaluating and replacing infrastructure that has exceeded its life expectancy. This long-term initiative will be implemented systematically, addressing one system at a time with the goal of establishing a fully integrated and sustainable infrastructure replacement program in the coming years. Projects in the FLRP Program address deficiencies at existing airport facilities through renovation, rehabilitation, or replacement projects. The objective is to maintain the County's airport facilities in good operating condition and to extend the life expectancy of assets. These projects

are listed in MDAD's Facilities Maintenance & Engineering 5-Year Construction Plan with a projected total of \$83,750,695.00 for Fiscal Year (FY) 2024/25.

2. Operations and Maintenance Program (OMP)

- a. Projects in the OMP Program address routine maintenance repairs that are identified during routine and annual inspections. Repair work orders are entered into the Enterprise Asset Management System, and work is prioritized by MDAD. These repairs are included in MDAD's 2025 Annual Report and are estimated to cost a total of \$15,144,097.00. Given that the projects in this category consist of operational and maintenance deficiencies that require immediate attention and could pose safety implications, MDAD Operating Funds will be used to finance these projects.

3. Reserve Maintenance Program (RMP)

- a. Projects in the RMP Program address unusual, unforeseen, and/or extraordinary repairs that cannot be addressed as part of routine operations and maintenance. The types of projects categorized as RMP projects are summarized below, they are usually less expensive than FLRP projects and do not require long-term capital financing. The deficiencies identified in RMP projects consist of defects in buildings, electrical and mechanical systems, passenger loading bridges, runways, taxilanes and apron pavement, and bridges. The recommended deposit to the Reserve Maintenance Fund for FY 2025/26 for RMP projects is \$40,000,000.00.

- i. Air-Handler Unit Replacements
- ii. Recertification/Glass & Glazing Repairs/Door Frame Replacements
- iii. Selective Roofing & Stucco Repairs
- iv. Passenger Boarding Bridge Repairs
- v. Runway, Taxilane & Apron Pavement Repairs
- vi. Vehicular Bridge & Pedestrian Bridge Repairs

A list of the RMP projects (including projects in the pipeline) is provided in Exhibit A (as attached to this memorandum), with the five (5) most critical projects noted below.

- Project CA174A, MIA Concourse H Existing Electrical Infrastructure
 - Following the electrical failure in December 2021, an emergency was declared to implement temporary fixes and restore system functionality at Concourse H. Recognizing the need for a long-term solution, a project was initiated that will replace and upgrade the aging electrical infrastructure, specifically addressing eight (8) groups of feeders. This replacement is critical to ensuring system reliability, preventing future failures, and supporting operational continuity.
 - Design Phase
 - Estimated Completion Date: 3Q 2027
- BA123A MIA E Satellite APM Bridge PH2
 - Due to the current condition and structural deficiencies of the bridge, complete rehabilitation of the bridge is necessary to ensure its safety and functionality. This

requires a significant investment to improve the bridge's condition, geometrics, and load-carrying capacity to meet minimum standards.

- Planning Phase
- Estimated Completion Date: 1Q 2027
- AA018B MIA Concourse H Glazing, Curtain Wall
 - The glazing system in Concourse H has experienced significant water damage during storms and severe weather events, leading to costly repairs and potential gate closures. To mitigate these issues, corrective action is necessary to properly seal the building envelope, reducing water intrusion and preventing further deterioration.
 - Construction Phase
 - Estimated Completion Date: 1Q 2028
- AB003B MIA Bridge 874635 Rehabilitation
 - Due to the current condition and structural deficiencies of the bridge, complete rehabilitation of the bridge is necessary to ensure its safety and functionality. This rehabilitation requires a significant investment to improve the bridge's condition, geometrics, and load-carrying capacity to meet minimum standards.
 - Construction Phase
 - Estimated Completion Date: 4Q 2027
- X133A MIA Terminal D Computer Room
 - The Computer Room Repair and Rehabilitation project is critical as it houses essential IT infrastructure and operational systems that support airport communications, security, and daily operations.
 - Design Phase
 - Estimated Completion Date: 4Q 2028

D. Other Projects in MDAD's Capital Improvement Program (CIP)

As part of MIA's Modernization in Action Program, the Aviation Department has included in its CIP a series of other capital projects that will design and construct new terminals, concourses, ramps, runways, parking facilities, restrooms, and hotels with \$1.7 billion allocated to repair/renovate 128 passenger boarding bridges, 194 public restrooms and 616 moving conveyances units in various phases over the next 5-7 years. These projects will rebuild MIA into a world-class, avant-garde airport and ensure it retains its status among the top-ranked airports in the country and as the Gateway to Latin America and the Caribbean.

A list of capital projects is provided in Exhibit B (as attached to this memorandum), with the ten (10) most critical projects noted below.

- Y118A MIA RIM Hot Spot 4
 - This project was identified by the Federal Aviation Administration (FAA) to improve runway incursion mitigation conditions between taxiways and runways.
 - Construction Phase
 - Estimated Completion Date: 1Q 2029

- BA013A MIA Security Checkpoint Equipment Replacement
 - This project will purchase new checkpoint screening equipment to increase passenger throughput at various MIA checkpoints. The checkpoints will be upgraded one at a time to ensure operations are not disrupted.
 - Construction Phase
 - Estimated Completion Date (various): 2Q 2029
- CA004A MIA Concourses F to H Interconnector
 - This project will provide post-security (domestic and international) connectivity between Concourses F to H, enabling terminal construction projects to proceed and ultimately adding operational flexibility by eliminating the need to re-screen connecting passengers.
 - Bid & Award Phase
 - Estimated Completion Date: 2Q 2029
- AB040A MIA North Terminal Baggage Handling System Modifications to the Inline Checked Baggage Inspection System (CBIS)
 - This project will replace aging screening equipment within the North Terminal Baggage Handling System (BHS) as required by TSA.
 - Design Phase
 - Estimated Completion Date: 3Q 2031
- P250A MIA Airport Operations Center (AOC)
 - This project will consolidate and modernize MIA's AOC and combine it with the airport's Emergency Operations Center (EOC) in a central location. This will facilitate operational coordination and improve switchover times when the emergency operations center is in use.
 - Construction Phase
 - Estimated Completion Date: 3Q 2027
- AA048A&B North Terminal Gate Optimization Phase I and II, including Gate Infrastructure Upgrades
 - American Airlines (AA) is retiring its B767 and B757 aircraft, and realignment of the gates will accommodate AA's future aircraft mix. This project will implement gate infrastructure upgrades to service the newer fleet.
 - Design Phase
 - Estimated Completion Date: 2Q 2030
- T180B Concourse D West Expansion
 - This project will convert existing Concourse D remote Regional Jet (RJ) gates into contact gates and add two (2) additional gates that can accommodate Narrow Body (NB) aircraft in addition to RJs. Additional concessions will also be provided to service these gates as well as upper Concourse D gates.
 - Bid and Award Phase
 - Estimated Completion Date – Phase 1: 4Q 2030

- X078A South Terminal East Expansion (Concourse K) & South Terminal Apron and Utilities Modifications
 - This design-build project will add six (6) new gates, concessions, and five (5) narrow body hard stand positions, allowing for the closure of aging Concourse G gates. The project also includes a 2-story ground service equipment (GSE) facility to service the south terminal concourses.
 - Design-Build Phase
 - Estimated Completion Date: 2Q 2029
- BA061A Central Terminal Redevelopment Phase I
 - This project will create a post-security connection between the North and Central Terminals, adding concessions while providing gating flexibility between the concourses. It will also build new combined security checkpoints to improve the security screening processes in Concourses E and F.
 - Design Phase
 - Estimated Completion Date: 3Q 2031
- V008C Central Terminal Redevelopment Phase II
 - This project will bring natural light into the Central Terminal, creating more queuing areas for the ticketing operation and renovating the aging curbside infrastructure to match the north and south terminal curbsides. It will also add curbside security components in line with MDAD's new Security Guidelines.
 - Design Phase
 - Estimated Completion Date: 3Q 2031

Additionally, under the umbrella of the CIP, the Aviation Department has created certain initiatives to further enhance the ongoing modernization efforts, such as Life Cycle Replacement projects, which focus on aged and obsolete equipment that will be incorporated and implemented under the major CIP renovation projects noted below, as well as the Quick Response Team that manages emergency repair projects. Most of these repairs have been budgeted for implementation in the CIP, with cost estimates totaling approximately \$87,000,000.00.

- North Terminal Gate Optimization Phase I and II, including Gate Infrastructure Upgrades
- Concourse D West Expansion
- South Terminal East Expansion (Concourse K) Utilities Relocation
- South Terminal Apron and Utilities Modifications
- Central Terminal Phase I and II
- Central Chiller Plant Upgrades

This memorandum will be placed on the next available Board meeting agenda, without committee review, pursuant to Rule 5.06(j) of the Board's Rules of Procedure. Should you require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.

Attachments

Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners
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cc: Geri Bonzon-Keenan, County Attorney
 Jess McCarty, First Assistant County Attorney
 Office of the Mayor Senior Staff
 Christina Cicilia, Director, Office of Policy and Budgetary Affairs
 Ralph Cutié, Director, Miami-Dade Aviation Department
 Basia Pruna, Director, Clerk of the Board
 Adeyinka Majekodunmi, Commission Auditor
 Eugene Love, Agenda Coordinator

Exhibit A - Reserve Maintenance Program FY 2025- 2026

Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
AA017A-1	MIA North Terminal Public Restrooms Modernization	Maintenance	4,731,308	24-Apr-27	88%	27-Aug-26
AA017A-2	MIA North Terminal Public Restrooms Modernization	Maintenance	4,067,949	26-Dec-26	92%	10-Apr-24 A
AA017B-1	AA017B-1 - MIA Central Terminal Public Restrooms Modernization Phase B1, 6 RR	Maintenance	3,224,801	5-Nov-26	94%	30-Sep-24 A
AA017B-2	MIA Central Terminal Public Restrooms Modernization	Maintenance	3,839,601	2-Nov-29	66%	07-Mar-29
AA017D	MIA Terminal Public Restroom Modernization - Phases 1.2-1.5	Maintenance	-	30-May-26	100%	03-Feb-25 A
AA017D-1	MIA North Terminal Public Restroom Modernization Group 1	Maintenance	7,930,790	2-Nov-28	42%	07-Mar-28
AA017D-10	MIA Central Terminal Public Restroom Modernization Group 10	Maintenance	4,170,685	21-Feb-29	32%	26-Jun-28
AA017D-11	MIA Central Terminal Public Restroom Modernization Group 11	Maintenance	2,904,510	4-Apr-29	31%	07-Aug-28
AA017D-12	MIA South Terminal Public Restroom Modernization Group 12	Maintenance	5,324,636	9-Feb-29	32%	14-Jun-28
AA017D-13	MIA South Terminal Public Restroom Modernization Group 13	Maintenance	5,167,081	9-Feb-30	26%	14-Jun-29
AA017D-14	MIA North Terminal Public Restroom Modernization Group 14	Maintenance	6,272,581	21-Mar-30	19%	24-Jul-29
AA017D-15	MIA North Terminal Public Restroom Modernization Group 15	Maintenance	4,496,876	17-Oct-29	21%	19-Feb-29
AA017D-16	MIA North Terminal Public Restroom Modernization Group 16	Maintenance	5,319,496	23-Jan-30	20%	28-May-29
AA017D-17	MIA Central Terminal Public Restroom Modernization Group 17	Maintenance	4,115,293	4-Nov-29	21%	09-Mar-29
AA017D-18	MIA South Terminal Public Restroom Modernization Group 18	Maintenance	2,001,570	12-Mar-29	21%	15-Jul-28
AA017D-19	MIA North Terminal Public Restroom Modernization Group 19	Maintenance	5,031,842	21-Apr-29	24%	24-Aug-28
AA017D-2	MIA North Terminal Public Restroom Modernization Group 2	Maintenance	4,176,058	2-Nov-28	42%	07-Mar-28
AA017D-20	MIA North Terminal Public Restroom Modernization Group 20	Maintenance	4,302,692	4-Nov-29	21%	09-Mar-29
AA017D-21	MIA North Terminal Public Restroom Modernization Group 21	Maintenance	4,273,205	19-Sep-30	17%	22-Jan-30
AA017D-3	MIA North Terminal Public Restroom Modernization Group 3	Maintenance	5,057,078	4-Nov-28	42%	09-Mar-28
AA017D-4	MIA Central Terminal Public Restroom Modernization Group 4	Maintenance	4,950,685	4-Jan-29	40%	09-May-28
AA017D-5	MIA South Terminal Public Restroom Modernization Group 5	Maintenance	5,469,130	5-Jun-29	37%	08-Oct-28
AA017D-6	MIA South Terminal Public Restroom Modernization Group 6	Maintenance	4,102,918	19-Oct-28	42%	22-Feb-28
AA017D-7	MIA North Terminal Public Restroom Modernization Group 7	Maintenance	5,587,757	27-Nov-28	34%	01-Apr-28
AA017D-8	MIA North Terminal Public Restroom Modernization Group 8	Maintenance	6,833,310	5-Sep-29	28%	08-Jan-29
AA017D-9	MIA North Terminal Public Restroom Modernization Group 9	Maintenance	7,552,430	27-Mar-30	25%	30-Jul-29
AA018A	MIA Glazing, Curtain Wall Assessment and Corrective Action for South Terminal	Maintenance	5,796,000	5-Jan-30	42%	25-May-29
AA018B	MIA Concourse H Glazing, Curtain Wall Assessment and Corrective Action	Maintenance	36,465,976	19-Oct-28	73%	07-Mar-28
AA018C	MIA Glazing Curtain Wall Assessment and Corrective Action for Concourse J	Maintenance	24,731,000	2-Jan-30	42%	22-May-29
AA058D	Contracts Administration Offices Relocation	Maintenance	1,279,199	7-Aug-28	67%	11-Dec-27
AA066A-1R	MIA Bldg 3089 Park-8 40-year Recertification Structural Repairs	Maintenance	4,558,206	4-Jan-27	90%	30-Apr-26 A
AA067A	MIA Bldg. 3030 - 60 Year Recertification	Maintenance	1,386,581	23-Jun-27	81%	26-Oct-26
AA067B	MIA Bldg. 3150 - 40 Year Recertification	Maintenance	581,673	12-Feb-27	87%	17-Jun-26
AA078A	MIA Terminal Wide Re-Roofing and Lightning Systems Upgrades	Maintenance	166,990,224	1-Apr-31	57%	03-Aug-30
AB003A	MIA E Satellite APM Bridge Rehabilitation	Maintenance	19,694,569	28-Nov-27	80%	02-Apr-27
AB003B	MIA Terminal Upper Drive Bridge Rehabilitation	Maintenance	18,658,535	25-Dec-28	70%	29-Apr-28
AB060A	MIA Bridge 874648 MSE Wall Erosion Repairs	Maintenance	1,153,625	15-Feb-27	88%	20-Jun-26
AC075A	TMB Bldg. 227 Recertification	Maintenance	629,167	18-Feb-27	86%	23-Jun-26
AC075B	MIA Bldg 3049 Recertification	Maintenance	446,547	13-Jan-28	74%	18-May-27
AC075F	MIA Bldg 719 Recertification Inspection and Report	Maintenance	808,808	5-Feb-27	75%	10-Jun-26
AC101A	MIA Concourse G - Gate G12 Office Renovation at Ramp Level	Maintenance	2,819,507	22-Sep-26	93%	31-Jan-25 A
AC117A	MIA Upper & Lower Drive Pedestrian Crosswalk Lighting	Maintenance	11,357,340	22-May-30	30%	24-Sep-29
BA017A	MIA North Terminal Additional Skytrain Vehicles	Maintenance	21,841,407	19-Jan-27	87%	25-May-26
BA112A	MIA CBP Network and Circuit Upgrades	Maintenance	5,325,764	23-Jul-26	96%	30-Dec-25 A
CA074A	AAR Hangar Expansion	Maintenance	49,990,808	25-Nov-26	86%	29-Jul-26
CA095A	MIA Airside Tunnel Rehabilitation	Maintenance	22,288,186	7-Aug-31	44%	10-Dec-30
CA165A	MIA Building 3202 Recertification	Maintenance	1,621,865	12-Oct-27	62%	14-Feb-27
CA166A	HGA Bldg 5 Recertification	Maintenance	436,922	4-Jan-27	86%	06-May-26 A
CA180A	MIA Escalators, Elevators and Moving Walkways Modernization and Repairs	Maintenance	508,352,000	13-Jul-35	21%	15-Nov-34
CA184A	MIA Bldg 3038 Recertification	Maintenance	1,219,950	2-Dec-27	61%	06-Apr-27
CA185A	MIA Bldg 3033 Recertification	Maintenance	924,952	25-Feb-27	76%	30-Jun-26
DA008A	MIA Bldg 3094 Recertification	Maintenance	2,563,590	23-Aug-27	66%	26-Dec-26
DA009A	MIA Bldg. 3095 Recertification	Maintenance	8,958,107	6-Apr-30	43%	09-Aug-29
DA026A	MIA Building 896 Recertification	Maintenance	9,851,485	13-Jul-28	50%	16-Nov-27
DA031A	MIA Bldg 770 Recertification	Maintenance	31,129	12-Oct-28	48%	15-Feb-28
DA071A	North Terminal Concourse D Terrazzo Tile Installation	Maintenance	35,846,864	3-Aug-30	21%	06-Dec-29
DA072A	MIA Bldg. 889 Recertification	Maintenance	3,953,546	26-Jun-28	49%	28-Oct-27
DA073A	TMB Bldg. 225 Recertification	Maintenance	49,560	13-Dec-29	36%	17-Apr-29
DA074A	TMB BLDG 123 Recertification	Maintenance	44,758	5-Dec-29	36%	10-Apr-29
D105C-I	MIA Parking Garage Elevators Modernization	Facilities	19,797,252	26-Oct-27	70%	28-Feb-27
DA108A	MIA Building 700 – Building Recertification	Maintenance	62,976	7-Sep-29	40%	10-Jan-29
DA123A	MIA Building 3062 Park 1 - Building Recertification	Maintenance	41,630	24-May-29	37%	26-Sep-28
DA159A	MIA Building 3151 – Building Recertification	Maintenance	117,236	7-Nov-28	39%	12-Mar-28
DA188A	MIA Building NW 21st Street Demolition	Maintenance	189,905	11-Mar-28	40%	29-Aug-27
TBD-007	Terminal wide roof	Maintenance	525,120,616	13-Jul-35	0%	TBD
U010F-7	Satellite E Elevators Refurbishment	Maintenance	8,629,713	4-Apr-27	92%	07-Aug-26
V008F-6	MIA Concourse F Refurbishment - PC Air & 400 HZ	Maintenance	17,408,276	25-Feb-27	87%	30-Jun-26

Exhibit A - Reserve Maintenance Program FY 2025- 2026

Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
V008F-7	MIA Concourse F Refurbishment - Elevators	Maintenance	4,192,801	27-Aug-33	39%	30-Dec-32
W099A	MIA North & Central Terminal Passenger Loading Bridges Phase 1	Maintenance	85,012,227	3-Oct-27	88%	05-Feb-27
W099B	MIA North & Central Terminal Passenger Loading Bridges Phase 2	Maintenance	144,867,488	27-Mar-31	21%	30-Jul-30
X149A	MIA Cc G Gates 9,10,11,12,14,15 400Hz & PCA	Maintenance	5,232,167	26-Sep-26	96%	20-May-20 A
DA030A	Bldg 805 Recertification Inspection	Maintenance	\$253,802	2-Oct-28	49%	05-Feb-28
Y129A	MIA Terminal Bldg. E APM Doors Rehabilitation	Maintenance	19,747,867	9-Sep-31	59%	12-Jan-31
AC075E	TMB Bldg.229, 30Y Recertificat	Maintenance	177,954	16-Sep-27	63%	20-Jan-27
CA048A	MIA Gate H5 Grease Trap System	Maintenance	701,562	27-Apr-27	77%	30-Aug-26
DA057A	MIA Gate D-11 Grease Trap Replacement	Maintenance	769,756	7-Nov-27	68%	12-Mar-27
CA048B	MIA Gate J9 Grease Trap System	Maintenance	800,382	20-Feb-27	81%	24-Jun-26
CA049A	TMB BLDG 505 Recertification	Maintenance	304,500	5-May-29	15%	05-Jan-29
BA093A	MDAD (FOG) Treatment Syst Upgrades	Maintenance	1,443,447	8-Aug-27	71%	11-Dec-26
CA050A	TMB BLDG B1 Recertification	Maintenance	\$1,091,626	17-Aug-29	42%	20-Dec-28
CA111A	MIA South Terminal- West Rotunda Grease Traps	Maintenance	708,756	18-May-27	74%	20-Sep-26
CA132A	TMB - Bldg. 247 Recertification	Maintenance	304,500	22-Jan-29	5%	22-May-29
DA058A	MIA Gate D-15 Grease Trap Replacement	Maintenance	\$746,004	7-Nov-27	68%	12-Mar-27
DA039A	TMB 228 Building 30- Year Recertification	Maintenance	679,570	12-Feb-30	31%	17-Jun-29
DA075A	TMB Bldg. 121 Recertification	Maintenance	248,430	6-Jan-29	43%	11-May-28
DA096A	MIA 7200 Building Acquisition	Maintenance	30,165,705	29-Sep-26	100%	07-Aug-24 A
EA008A	MIA Building 3091 Recertification	Maintenance	468,548	27-Nov-28	41%	01-Apr-28
EA018A	MIA Building 3090 Recertification	Maintenance	3,191,523	16-Nov-28	40%	21-Mar-28
EA040A	MIA 875 Building Recertification	Maintenance	1,518,159	11-Aug-28	41%	15-Dec-27
EA062A	MIA Mobile Application Replacement	Maintenance	1,476,473	9-Jul-26	92%	10-Dec-25 A
EA089A	MIA Building 3054 Recertification	Maintenance	203,000	2-Sep-28	41%	06-Jan-28
EA118A	MIA The Triangle Land Acquisition	Maintenance	18,203,568	5-Mar-27	0%	08-Jul-26
EA124A	MIA Building 3099 Recertification	Maintenance	304,500	25-Nov-29	25%	14-Apr-29
EA126A	MIA Gate D-30-37 Grease Trap Upgrades	Maintenance	253,750	3-Jan-31	16%	08-May-30
EA127A	MIA D-E Infill East Grease Trap Upgrades	Maintenance	253,750	5-Dec-30	18%	09-Apr-30
EA188A	MIA Building 700 Restroom Renovation	Maintenance	4,562,398	13-Aug-30	16%	16-Dec-29
EA189A	MIA Building 701 Restroom Renovation	Maintenance	4,562,398	13-Aug-30	16%	16-Dec-29
EA190A	MIA Building 702 Restroom Renovation	Maintenance	4,562,398	13-Aug-30	16%	16-Dec-29
EA203A	NDAC-Powered Radio Access Network (RAN) Turnkey Deployment	Maintenance	18,692,203	10-Aug-32	5%	14-Dec-31
GA010A	MIA Building 706 Recertification	Maintenance	8,449,142	7-Nov-30	4%	12-Mar-30
GA011A	MIA Building 707 Recertification	Maintenance	8,950,269	7-Nov-30	4%	12-Mar-30
GA012A	MIA Building 708 Recertification	Maintenance	8,855,142	7-Nov-30	4%	12-Mar-30
GA015A	MIA Building 701 Recertification	Maintenance	10,091,972	5-Sep-30	4%	08-Jan-30
GA016A	MIA Building 702 Recertification	Maintenance	10,078,689	5-Sep-30	4%	08-Jan-30
GA021A	MIA Building 845 Recertification	Maintenance	406,000	2-Nov-30	4%	07-Mar-30
GA023A	TMB Building 507 Recertification	Maintenance	304,500	21-Dec-30	3%	25-Apr-30
GA024A	TMB Building 122 Recertification	Maintenance	406,000	21-Dec-30	3%	25-Apr-30
GA055A	TMB Building 114 Recertification	Maintenance	406,000	28-Dec-30	4%	02-May-30
GA084A	MIA FOG System Condition Assessment Report	Maintenance	283,750	24-Jun-31	1%	TBD
Y082A	FOG Corrective Action Plan for Grease Trap at Gate D-10	Maintenance	1,111,697	18-Feb-27	91%	23-Jun-26
X133A	MIA Terminal D & Building 3030 Computer Room	Maintenance	13,374,558	7-Apr-30	54%	10-Aug-29
PROJECTS IN THE PIPELINE						
Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
AA019A	MIA Bldg 845/100 Glazing		2,594,544	TBD	NOT FUNDED	TBD
AA045A	MIA East Chill Plant Bldg 3099		154,914	TBD	NOT FUNDED	TBD
AA062A	MIA Fire Hydrant Replacement		135,421	TBD	NOT FUNDED	TBD
AA064B	Bldg 3030 and Executive Office Fire Notice of Violations		147,455	TBD	NOT FUNDED	TBD
AA071A	Bldg. 3090 Emergency Generator		1,471,545	TBD	NOT FUNDED	TBD
AA081A	MIA Bldg. 845 Renovations		453,445	TBD	NOT FUNDED	TBD
AA088A	MIA Rendezvous 4 Heavy Gate		1,500,000	TBD	NOT FUNDED	TBD
AA125A	Airport Structural Inspections		36,338	TBD	NOT FUNDED	TBD
AA139A	MIA Customs POCC Offices Water		510,000	TBD	NOT FUNDED	TBD
AA153A	The MIA Terminal D Stucco Replacement		1,340,000	TBD	NOT FUNDED	TBD
AB043A	MDAD Engineering Support Services		200,000	TBD	NOT FUNDED	TBD
AB057A	MIA Term E 6th FL Grease Pipe		130,383	TBD	NOT FUNDED	TBD
AC013A	MIA Universal Changing Tables		274,837	TBD	NOT FUNDED	TBD
AC031A	TMB Bldgs. 225-229 Apron Ltg.		500,000	TBD	NOT FUNDED	TBD
AC072A	Bldg.3062 Roof Parking Structure		9,000,000	TBD	NOT FUNDED	TBD
AC075D	MIA Structural Repairs 857 & 889		288,374	TBD	NOT FUNDED	TBD
AC120A	MIA Mechanical Rm G2774 Struct		321,954	TBD	NOT FUNDED	TBD
AC124A	MIA Mechanical Rm F3778 Struct		307,216	TBD	NOT FUNDED	TBD
AC125A	Bldg.3074 Parking Lot Lighting		199,545	TBD	NOT FUNDED	TBD
AC127A	Concourse H Terminal Feeders		5,400,000	TBD	NOT FUNDED	TBD

Exhibit A - Reserve Maintenance Program FY 2025- 2026

Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
BA063A	MIA Bldg 3094 Precast Joist		250,000	TBD	NOT FUNDED	TBD
BA083A	MIA Skyride Structural		4,100,000	TBD	NOT FUNDED	TBD
BA099A	MIA MIC Structural Canopy NOV		214,562	TBD	NOT FUNDED	TBD
BA114A	OPF Midfield FS No.25,Bldg.107		109,734	TBD	NOT FUNDED	TBD
BA115A	MIA Northside FS 59, Bldg.846		133,338	TBD	NOT FUNDED	TBD
BA116A	MIA Midfield FS 12, Bldg.600		166,610	TBD	NOT FUNDED	TBD
BA123A	MIA E Satellite APM Bridge PH2		5,600,000	TBD	NOT FUNDED	TBD
CA058A	MIA Elev.Rm. DA1647 Emerg. Mod		153,000	TBD	NOT FUNDED	TBD
CA079A	EV Charging Stations		1,349,143	TBD	NOT FUNDED	TBD
CA102A	MIA Concourse E, 3rd FL Compli + Audit		175,000	TBD	NOT FUNDED	TBD
CA103A	Bldg.770 Conc Slab & Dock Repairs		83,080	TBD	NOT FUNDED	TBD
CA108A	MIA Employee Parking Lot Elect		5,000,000	TBD	NOT FUNDED	TBD
CA126A	TNT - Airport Emergency Repairs		4,773,000	TBD	NOT FUNDED	TBD
CA140A	MIA Cc D Sr.Agent Office Renov		607,000	TBD	NOT FUNDED	TBD
CA141A	MIA Bldg. 3030 Warehouse		430,000	TBD	NOT FUNDED	TBD
CA150A	MIA CBP Training Facility Bldg		910,000	TBD	NOT FUNDED	TBD
CA151A	MIA CT Elevator Study		175,000	TBD	NOT FUNDED	TBD
CA155A	MIA NTD APM Rehabilitation Eme		15,400,000	TBD	NOT FUNDED	TBD
CA174A	MIA Concourse H Existing Electrical Infrastructure		7,500,000	TBD	NOT FUNDED	TBD
CA182A	MIA North Terminal D - Centurion Club Emergency		399,199	TBD	NOT FUNDED	TBD
DA004A	MIC Canopy Elev & Escal 5&6 Rep		150,000	TBD	NOT FUNDED	TBD
DA029A	MIA Building 707 Restrooms Upg		3,750,000	TBD	NOT FUNDED	TBD
DA054A	MIA Building 719-2122Fuel Tank		100,000	TBD	NOT FUNDED	TBD
DA069A	MIA MDAD Executive Offices Bldg.-RST Repairs		670,240	TBD	NOT FUNDED	TBD
DA070A	MIA Crosswalk Ltg.Syst. Repair		500,000	TBD	NOT FUNDED	TBD
S100A	MIA Concourse G Replacement of Switchgear		525,687	TBD	NOT FUNDED	TBD
T173AR	MIA Term E Electrical Switch Gear Room 1345		2,223,440	TBD	NOT FUNDED	TBD
Y024A	MIA Chiller Tower Motor Repair		5,363,448	TBD	NOT FUNDED	TBD
Y029A	MIA Train Station Seal Cracks		1,800,000	TBD	NOT FUNDED	TBD
Y045A	MIA Lift Station #4		531,000	TBD	NOT FUNDED	TBD
Y053A	MIA ST Delta Sky Club		480,039	TBD	NOT FUNDED	TBD
Y086A	MIA 700 Series Bldg Expansion		14,200,000	TBD	NOT FUNDED	TBD
Y127A	MIA Bldg. 3040 Fire Upgrades		1,013,632	TBD	NOT FUNDED	TBD
Y130A	MIA Concourse D Roof Replacement		3,543,230	TBD	NOT FUNDED	TBD

Exhibit B - Capital Improvement Program FY 2025- 2026

Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
AA005A	MIA Lower Cc E, E Satellite and DE Connector Stucco Replacement, Exterior Painting, Lightning Protection and VDGS	Facilities	25,292,434	9-Dec-26	93%	28-Apr-26 A
AA022A	TMB New ATCT	Facilities	65,890,331	3-Jul-29	60%	5-Nov-28
AA039A	MIA West Cargo Truck Parking MIA Westside Fuel Truck Staging Area	Facilities	14,948,241	28-Feb-32	0%	3-Jul-31
AA048A	MIA North Terminal Gate Optimization Phase 1 & 2	Facilities	61,553,862	4-Jan-31	48%	9-May-30
AA048B	MIA North Terminal Gate Infrastructure Upgrades	Facilities	38,139,470	2-Sep-30	48%	5-Jan-30
AA058A	MIA Consolidated Office Complex (Demo & Finishes Cc D Landside & Admin Offices Relocation) Building 5A Tenants Relocation	Facilities	5,595,881	13-May-28	74%	16-Sep-27
AA058B	MIA Building 5A Demolition	Facilities	21,039,796	12-Jul-29	48%	14-Nov-28
AA058C	MIA Build. 3050 Interior Demolition and Refurbishment Finance Division Offices Relocation	Facilities	15,517,134	1-Jan-28	73%	6-May-27
AA126A	MIA North Terminal Ramp Level Restroom Modernization	Facilities	9,714,082	22-Sep-26	95%	02-Apr-25 A
AB016A	MIA AOA Perimeter Security Hardening Program - Phase 1 MIA South Perimeter Road	Facilities	38,059,707	16-Feb-30	51%	21-Jun-29
AB016B	MIA Airside Operating Area (AOA) Perimeter Security Hardening Program - Phases 2-6	Facilities	25,853,052	27-May-31	53%	29-Sep-30
AB040A	MIA NTD Baggage Handling System Modifications to the Inline CBIS	Facilities	120,562,924	3-Dec-31	51%	7-Apr-31
AB041A	MIA Bldg. 3032 Replacement and New Building	Facilities	36,389,547	29-Mar-28	70%	2-Aug-27
AB041A-1	MIA Bldg. 3032 Demolition and Replacement - Demolition	Facilities	4,686,860	10-Aug-26	95%	07-Oct-25 A
AB048B	MIA Building 3051 Demolition (Gas Station) and Building 3045 (Car Wash) - South Terminal Enabling Project	Facilities	1,351,463	7-Mar-32	0%	11-Jul-31
AB050A	MIA Building 3050 Demolition - South Terminal Enabling	facilities	5,927,949	9-Nov-26	90%	06-Jun-24 A
AC001A	MIA - Central Base AOA Construction Gate	Facilities	13,448,476	6-Nov-27	74%	11-Mar-27
AC002A	OPF - Runway Incursion Mitigation (RIM 20)	Facilities	27,362,776	21-May-30	44%	23-Sep-29
AC007B	MIA Bldg. 3030 SITA Demolition & Renovation	Facilities	1,232,748	28-Mar-27	85%	31-Jul-26
AC040A	MIA Terminal-Wide Two-Way Emergency Radio Communication System	Facilities	10,272,013	28-Mar-27	88%	31-Jul-26
AC042A	OPF Runway Incursion Mitigation Hot Spot 3 (RIM-03)	Facilities	11,474,240	5-Aug-29	39%	8-Dec-28
AC086A	MIA South Terminal Cc J South Checkpoint Upgrades	Facilities	779,318	6-Mar-28	52%	10-Jul-27
AC087A	MIA Central Terminal CC H Checkpoint Modifications	Facilities	3,344,548	22-Jan-30	0%	27-May-29
AC088A	MIA North Terminal D2 Checkpoint Upgrades	Facilities	2,708,925	28-Oct-26	90%	26-Dec-25 A
BA001A	TMB New AGS III Taxi Lane And Access Road (ROM)	Facilities	14,768,080	29-Oct-28	58%	3-Mar-28
BA013A	MIA Security Checkpoints Equipment Replacement	Facilities	50,729,289	15-Feb-30	38%	20-Jun-29
BA027A	MIA Police/ Fire Microwave Relocation	Facilities	1,751,324	21-Oct-26	89%	23-Apr-25 A
BA029A	MIA Marketplace Art Vitrines Remediation	Facilities	667,507	11-Jan-27	90%	16-Apr-26 A
BA054A	MIA South Terminal Cc J Central Checkpoint Upgrades	Facilities	1,727,173	13-Mar-29	28%	16-Jul-28
BA055A	MIA Central Terminal Cc G Checkpoint Upgrades	Facilities	3,088,377	5-May-30	0%	7-Sep-29
BA057A	MIA South Terminal Cc J FIS Checkpoint Upgrade/Refurbishment	Facilities	3,830,961	18-Aug-27	76%	21-Dec-26
BA059A	MIA Central and South Terminal Bag Claim Optimization Phase 2	Facilities	22,274,436	5-May-29	47%	7-Sep-28
BA061A	MIA Central Terminal Redevelopment Phase 1	Facilities	466,490,921	1-Feb-32	40%	6-Jun-31
BA133A	MIA Perimeter Protection Security Cameras (Phase 2)	Facilities	29,000,679	14-Sep-30	33%	17-Jan-30
CA004A	MIA Cc. F to H Interconnector	Facilities	100,080,896	2-Nov-29	43%	7-Mar-29
CA010A	MIA Cc Low E and E Satellite Mechanical and Electrical Rooms Upgrades (Consolidated Scope)	Facilities	128,996,480	14-Feb-33	24%	19-Jun-32
CA033A	MIA Building 3030 Intelligent Peripheral Equipment (IPE) Room Expansion	Facilities	3,618,224	12-Oct-28	62%	15-Feb-28
CA096A	MIA Cc. E Satellite and Cc. E Glazing Replacement	Facilities	\$46,002,785	20-Jan-31	19%	25-May-30
CA100A	MIA North Terminal Central Chiller Plant 1 (CP1) Replacement	Facilities	4,898,667	16-Mar-26 A	100%	30-Jan-26 A
CA113A	MIA Cc D CBP Passport Processing Area	Facilities	2,318,100	28-Oct-25 A	100%	07-Jun-24 A
CA176A	MIA E Satellite Terminal Seating Ph2	Facilities	3,191,832	5-Jun-27	67%	8-Oct-26
CA176B	MIA E Satellite Terminal Seating		2,229,920	20-Jul-28	0%	22-Mar-28
CA179A	MIA CBP Office and Mechanical Room C-Type Door Installation	Facilities	156,484	7-Jul-27	66%	9-Nov-26
D105C-I	MIA Parking Garage Elevators Modernization	Facilities	19,797,252	26-Oct-27	70%	28-Feb-27
D105C-IA	MIA Parking Garage 40 Year Recertification	Facilities	8,480,088	26-Jan-27	93%	31-May-26
D105C-IB	MIA Flamingo & Dolphin Garages Repairs and Upgrades	Facilities	135,077,502	4-Jul-30	51%	6-Nov-29
DA059A	MIA Advanced Visual Docking Guidance System (ADVGS) Cc F Gates (21 gates)	Facilities	13,261,634	28-Feb-30	32%	3-Jul-29
DA076A	MIA Central Terminal Cc. F New Piers & South to Central Terminal Crossover	Facilities	28,967,319	2-Sep-29	38%	5-Jan-29
DA076B	MIA Concourse H Temporary Carousel Retrofit	Facilities	856,644	5-Oct-27	53%	7-Feb-27
DA083A	MIA Central Terminal Parking Garage Bridge Connections	Facilities	1,239,907	9-Dec-27	53%	13-Apr-27
DA094A	Miami Bldg. 3030 E-Wing Renovation	Facilities	6,084,061	5-Aug-27	60%	8-Dec-26
DA095A	MIA Central Terminal Cc E Door Sets E4551, E4651, & E4656 Replacement	Facilities	914,047	17-Sep-27	60%	20-Jan-27
DA142A	MIA Park 8 Ground Level-Electric Vehicle Charging Stations	Facilities	382,769	2-Dec-26	73%	14-Feb-26 A
EA004A	MIA ELBC System Furnishing and Installation	Facilities	16,588,796	2-Dec-29	28%	6-Apr-29
GA025A	MIA North Terminal Optimization Envoy Tenant Relocation	Facilities	1,433,172	27-Jan-28	45%	15-Jun-27
P250A	MIA Airport Operations Center (AOC)	Facilities	25,337,708	26-Feb-28	86%	1-Jul-27
P259A	MIA Concourse "E" and "F" Taxi Lane and Apron Rehabilitation	Facilities	114,663,597	2-Jul-44	0%	5-Nov-43
T012A	MIA Cc H Gate & Internationalization	Facilities	8,302,839	2-Dec-28	75%	6-Apr-28
T042B	MIA BHS Central Terminal to South Terminal Crossover	Facilities	6,566,593	5-Nov-26	91%	21-Aug-25 A
T042C	MIA Bag Claim Carousels Optimization In Central and South MIA Central and South Terminal Bag Claim Optimization Phase 1	Facilities	5,214,247	28-Sep-26	93%	28-Jul-25 A
T072B-3	Lower Concourse E 400 Hz Upgrades	Facilities	1,587,940	5-Jun-26	100%	03-Apr-25 A
T072F-2	MIA Cc Lower E Glazing	Facilities	4,422,280	19-Feb-27	89%	24-Jun-26
T072F-4	Lower Cc. E Mechanical & Electrical Equipment Replacement	Facilities	10,542,482	5-Oct-28	72%	8-Feb-28
T072L	MIA Lower Cc E FIS Renovation - Phase 2	Facilities	362,045,963	2-Oct-33	45%	4-Feb-33
T180B	MIA Cc D - West Extension D60 Ph 2 (Bldg. Expansion & Apron)	Facilities	1,066,231,593	20-Jul-31	44%	22-Nov-30
U010D-I	MIA Satellite E New Chiller Plant	Facilities	39,321,476	28-Mar-28	80%	1-Aug-27
U010F	MIA E Satellite Roofing, Mechanical & Electrical Equipment Replacement	Facilities	9,205,212	19-Feb-27	97%	25-Mar-24 A
U010F-5	MIA Satellite E Mechanical and Electrical Equipment Replacement Group No. 02 -	Facilities	23,357,387	1-Mar-28	69%	5-Jul-27

Exhibit B - Capital Improvement Program FY 2025- 2026

Project	Project Description	Department	Total Estimated Cost	Completion Date	3rd QT, % Performance Complete	Substantial Completion
U010F-7.1	MIA New Elevator at E Satellite	Facilities	4,763,809	21-Sep-26	96%	12-Mar-24 A
U010F-7.2	MIA ADA Ramp Level Elevator Vestibule	Facilities	323,851	5-Dec-26	82%	21-Oct-25 A
U023A	MIA South Terminal Smoke Evacuation Modifications	Facilities	1,470,195	2-Jun-26	99%	27-May-25 A
U040A	New Parking Access & Revenue Control System	Facilities	10,177,254	11-Feb-27	94%	25-May-26
U128A	MIA Central Terminal CCTV and Access Control	Facilities	6,029,668	12-Nov-27	89%	17-Mar-27
V008B	MIA New Concourse F MIA Concourse F Modernization (Gates F4, F6, F8 Gates Building Expansion)	Facilities	896,021,864	19-May-37	10%	21-Sep-36
V008C	MIA Central Terminal Redevelopment-Phase 2 (Checkpoint, Vertical Core, E-F TC, Roof Bump Up)	Facilities	372,303,247	1-Feb-32	40%	6-Jun-31
V008E	MIA Concourse F Enabling Gate Modifications	Facilities	2,595,596	24-Nov-30	0%	29-Mar-30
V008F-1	MIA Concourse F Refurbishment - Checkpoint Relocation Improvements Work Demolition	Facilities	1,969,561	28-Oct-26	92%	18-Feb-26 A
V008F-2	MIA Concourse F Refurbishment - Checkpoint Relocation Improvements Work Finishes	Facilities	8,381,657	16-May-27	83%	18-Sep-26
V008F-3	MIA Concourse F Refurbishment - F4 Holdroom Structural Repairs & F4, F6, and F8 Rehabilitation	Facilities	3,446,421	1-Jun-27	81%	4-Oct-26
V008F-4	MIA Concourse F Refurbishment - Access Control & Camera Upgrades	Facilities	9,147,803	17-Feb-29	62%	22-Jun-28
V008F-5	MIA Concourse F Refurbishment - 3rd Floor Restrooms	Facilities	2,905,348	28-Mar-29	57%	31-Jul-28
V013A	MIA Concourse F New Apron Phase 1 and Phase 2 MIA Cc F Apron & Utilities	Facilities	156,486,511	5-Jul-36	0%	8-Nov-35
V013B	MIA Concourse F Demo Phase 1- Headhouse Demo & New Hardstand Area	Facilities	133,784,172	5-Jul-38	0%	7-Nov-37
V013C	MIA Concourse F Demo Phase 2 - Cc F Pier Demo & New Cc F Apron Phase 3	Facilities	173,204,418	5-Jul-40	0%	8-Nov-39
V037A	MIA Central Base Apron and Utilities Modifications and Expansion	Facilities	82,641,625	24-Dec-25 A	100%	27-Oct-23 A
V038A	MIA Multi-level GSE Facility for North Terminal	Facilities	70,132,163	8-Sep-31	20%	11-Jan-31
V042A	MIA Employee Parking Garage	Facilities	136,148,597	24-Jul-27	89%	5-Jan-26
V043A-4	Central Terminal Ticket Counters, Conveyors and K-1 Doors for TC12 thru TC17	Facilities	25,165,138	7-Apr-27	88%	10-Aug-26
V043A-5	MIA South Terminal Ticket Counters, Conveyors and K-1 Doors - New Soffit Over	Facilities	5,281,946	22-Aug-30	61%	25-Dec-29
V043A-6	Central Terminal Ticket Counters Area B TC 11 Conveyor-Dog House	Facilities	2,364,067	10-Mar-29	69%	13-Jul-28
V043A-7	MDAD/Others - Terrazo Lobby & TSA Equipment	Facilities	8,422,494	25-Dec-29	44%	25-Dec-29
V100A	MIA Terminal Gates J (VDGS)	Facilities	7,956,776	1-Jun-29	76%	4-Oct-28
V102A	OPF Customs Building Remodel	Facilities	2,674,747	23-Nov-26	96%	23-Jan-26 A
W016B	MIA Parking Lot Road Improvements	Facilities	99,098	24-Apr-25 A	100%	30-Apr-22 A
W019A	MIA Fuel Storage Facility Expansion (Phase 1)	Facilities	68,453,889	4-Aug-29	75%	7-Dec-28
W019C	MIA Fuel Storage Facility Expansion (Phase 2)	Facilities	28,526,167	26-Nov-32	0%	31-Mar-32
W057A	MIA Fuel Facility Fire Wells Construction	Facilities	2,613,720			TBD
W125A	TMB Taxiway C East Extension	Facilities	38,138,896	5-Aug-29	55%	8-Dec-28
X005A	OPF Blast Fence	Facilities	2,177,788	15-Nov-26	93%	03-Jun-25 A
X009A	OPF Runway 9L/27R Rehabilitation	Facilities	41,954,439	8-Oct-26	94%	25-Nov-24 A
X010A	OPF Engine Run-Up Pad	Facilities	6,162,677	5-Mar-27	90%	10-Feb-26 A
X035A	MIA Building 702 Apron & Airside Improvements	Facilities	99,804,970	24-Nov-29	31%	29-Mar-29
X035C	MIA Bldg 703 & 703A Demolition and Environmental Assessment & Remediation	Facilities	7,101,293	26-Sep-26	93%	15-Oct-25 A
X035E	MIA Bldg 704 Demolition	Facilities	5,120,000	12-Nov-32	0%	17-Mar-32
X061A	MIA Employee Parking Lot Bridge Replacement	Facilities	27,537,078	26-Jan-34	18%	31-May-33
X071A	MIA Vehicle Fueling and Car Wash Facility-South Terminal Enabling	Facilities	10,829,393	1-Jan-32	2%	6-May-31
X078A	MIA South Terminal Expansion East (new Gates) Phase 1	Facilities	746,358,427	22-Dec-29	54%	26-Apr-29
X079A	MIA Concourse "G" Demolition	Facilities	35,975,817	20-May-35	0%	22-Sep-34
X116A	MIA Cc H Restrooms Renovation	Facilities	4,586,174	12-Mar-26 A	100%	11-Jan-24 A
X116B	MIA Cc H Restrooms Clean Outs	Facilities	61,925	13-Nov-25 A	100%	01-Jul-25 A
Y118A	MIA RIM Hot Spot #4 (Corral Area)	Facilities	154,128,288	29-Aug-29	52%	31-Jan-29
Y145A	Miami-Homestead General Aviation (X51) Security Project	Facilities	3,052,178	19-Jan-27	92%	25-May-26