Memorandum

Date:	November 12, 2026
To:	Honorable Chairman Anthony Rodriguez and Members, Board of County Commissioners
From:	Daniella Levine Cava Mayor
Subject:	Inaugural Report and Request for Additional Authority and Time for the Mobility Sourcing Program (MSP)

IITC
Agenda Item No. 3(M)

Executive Summary

This item provides the inaugural status report for the Mobility Sourcing Program (MSP) and requests approval from the Board of County Commissioners (Board) to extend the program for an additional four-year period, increasing the existing program's expenditure authority by $100 million. Approval of this extension is in the best interest of the County to ensure uninterrupted transit maintenance and safety. Furthermore, in addition to operating funds, the item authorizes the use of other eligible funding sources, where permitted by applicable funding requirements, for purchases made under the MSP.

The MSP was authorized by the Board pursuant to Resolution No. R-548-25 on June 3, 2025 for a one-year term with a maximum expenditure authority of $30 million to support the procurement of specialized goods and services necessary to maintain and support the County's transit systems, particularly Metrobus, Metrorail, and Metromover operations. The program permits designated non-competitive purchases for essential operational goods and services where competition is limited due to proprietary technology, original equipment manufacturer requirements, or other specialized operational needs, accelerating the acquisition for such goods and services. MSP's start date was November 24, 2025, when the first Purchase Order (PO) was issued under the program.

Since implementation, the MSP has proven to be an effective and responsible procurement tool for obtaining specialized parts, equipment, and services from original equipment manufacturers (OEM) and other specialized vendors whose products are necessary to maintain the reliability and safety of the County's transit assets. Several MSP projects have already been approved or are actively being implemented to support fleet maintenance, system diagnostics, component overhauls, safety system upgrades, and other operational needs across bus and rail operations.

Many transit system components, especially those associated with rail vehicles and supporting infrastructure, involve proprietary equipment, specialized engineering requirements, and extended manufacturing lead times. Establishing long term planning goals through the MSP allows the County to better forecast maintenance cycles, coordinate lifecycle repairs and overhauls, improve vendor alignment for parts availability, and leverage economies of scale associated with predictable demand. These operational realities support the need to extend the program and provide additional expenditure authority so that the County may continue to proactively maintain and support its transit systems while preserving appropriate procurement safeguards and standards for best practices.

It is worth nothing that the program received a 2025 Achievement Award from the National Association of Counties (NACo) in the Transportation category for innovation in public service and operational improvement.

Recommendation
It is recommended that the Board accept the MSP inaugural status report, extend the duration of the program for an additional four-year period, increase the program's expenditure authority by $100 million, and authorize other eligible funding sources where permitted by applicable funding requirements, for eligible procurements conducted through the MSP, and clarify that contracts established under the MSP may be issued for terms that do not exceed the duration of the program's authorization, unless otherwise approved by the Board, with standard contractual provisions surviving expiration where applicable.

Scope
The scope of this item is countywide in nature.

Delegation of Authority
Pursuant to the authority previously granted by the Board through Resolution No. R-548-25, the County Mayor or County Mayor's designee is authorized to continue administering the MSP and to exercise the authorities necessary to implement and manage the program, including the procurement, award, execution, and administration of contracts and agreements for goods and services consistent with program eligibility requirements.

Contracts established under the MSP may be issued for terms not exceeding the duration of the program authorization approved by the Board, unless otherwise approved by the Board. Such contracts may also include standard administrative extensions and provisions necessary to ensure operational continuity and proper contract close-out, consistent with Miami-Dade County contracting practices.

The County Mayor or County Mayor's designee is further authorized to take all actions necessary to carry out the purposes of the MSP consistent with the provisions established by this item and the authority previously granted by the Board.

Fiscal Impact/Funding Source
The MSP was originally approved by the Board pursuant to Resolution No. R-548-25 with an initial program authority of $30 million. This item seeks to increase the program authority by $100 million (for a total of $130 million) and extend the program for an additional four-year period (for a combined five-year term) to support the continued procurement of specialized goods and services necessary to maintain the County's transit system. The authority requested represents the maximum program capacity and does not represent an immediate expenditure. Funding for procurements under the MSP will be identified on a project-by-project basis and may include departmental operating, capital, federal, and other legally available funding sources.

All procurement actions undertaken pursuant to this item shall comply with County policies, applicable federal and state requirements, and any funding source restrictions.

Track Record/Monitor
Alonzo Joseph, Chief of Contracts and Procurement for the Department of Transportation and Public Works (DTPW), will monitor the MSP. The Director & CEO of DTPW may designate another appropriate official within the Department to oversee the program during the term of the program, as determined by the Director.

Background
On June 3, 2025, the Board of County Commissioners approved Resolution No. R-548-25 establishing the MSP to support the timely procurement of specialized goods and services needed to maintain and operate the County's transit system. As approved by the Board, the MSP was limited to a one-year initial term and expenditure authority of $30 million. At the May 14, 2025, Appropriations Committee meeting, the original MSP structure, which had been presented as a five-year program with $130 million in expenditure authority, was reduced to a one-year term with $30 million in program funding, with any continuation beyond the initial term requiring subsequent Board approval. That committee amendment was partly attributable to limited program precedent as well as findings associated with an Office of the Inspector General (OIG) report.

The MSP provides a structured procurement approach for situations where competition may be limited due to OEM requirements, proprietary components, specialized vendors, system compatibility, or other operational factors affecting critical transit systems. In simple terms, the program was created to help DTPW obtain specialized transit-related goods and services more efficiently when a standard competitive process may not be the best fit.

Following Board approval, the MSP concept received a 2025 Achievement Award from the National Association of Counties (NACo) in the Transportation category for innovation in public service and operational improvement. DTPW then implemented the administrative procedures and approval processes necessary to operationalize the program. The MSP reporting period is measured from the issuance of the first PO executed under the program, which was dispatched on November 24, 2025, and marked the operational start of MSP procurements.

The MSP methodology relies on a documented internal review and approval process to evaluate each project's operational need, eligibility, technical basis, and compliance considerations before procurement proceeds. This approach supports the timely acquisition of essential goods and services while preserving oversight and accountability. Since implementation, the MSP has supported the procurement of specialized parts, system software upgrades, and lifecycle support services necessary to maintain the County's bus and rail systems.

This item provides the six-month report on MSP implementation and seeks to increase the program's expenditure authority by an additional $100 million and extend the MSP for an additional four-year period, consistent with the long-term structure originally presented to the

Appropriations Committee. Based on the program's demonstrated success to date, this item requests the remaining expenditure authority and program term that were originally presented to support the County's forecasted transit operational needs. This item also authorizes the use of other legally available funding sources, where permitted, and clarifies that agreements issued under the MSP are for terms not exceeding the duration of the program authorization approved by the Board. This added flexibility is important for procurements involving specialized equipment, recurring support, and lifecycle services.

Transit-related procurements, particularly those involving rail and vehicle systems and specialized maintenance programs, often require longer planning timelines due to equipment lead times, commodity availability, and coordination with manufacturers and specialized vendors. Providing additional program authority and time will allow the County to more efficiently procure the specialized goods and services needed to maintain safe and reliable transit operations. Standard competitive processes are often not feasible for proprietary transit components; therefore, an extension of the MSP is in the best interest of the County.

Since implementation, multiple MSP projects have been approved or are currently in progress to support the County's transit system, including system upgrades, OEM component support, safety system inspections, and specialized rail maintenance services. A summary of the projects initiated under the MSP to date is included as Attachment A, and a summary of proposed MSP projects is included as Attachment B for informational purposes.

Roy Coley
Deputy Mayor

Attachment A – MSP Initiated Projects Summary

In its first six months of implementation, the MSP has helped DTPW move specialized transit purchases more quickly and more directly, supporting vehicle availability, system reliability, and safer transit operations.

The projects summarized below represent specialized goods and services procured or initiated under the MSP to support the maintenance and operation of the County's transit system. These projects generally involve proprietary systems, original equipment manufacturer components, or specialized vendors where competition is limited, and the procurement outcome is reasonably predictable.

Project Title & Description	Proposed Vendor	Estimated Project Cost	Actual Cost	Recognized By Date	MSP Impact
Nucleus Systems TLS 1.2 Upgrade - Rail system security upgrade	B & C Transit, Inc.	$60,000.00	$56,500.00	11/24/2025	Enhances rail system security and supports the safe, reliable operation of the County's rail network.
Automatic Passenger Counter (APC) Support - Lifecycle support for APC system	Urban Transportation Associates, Inc.	$142,067.00	$200,693.00	4/1/2026	Maintains critical APC functionality that supports ridership data collection, operational monitoring, and service planning.
Alstom Automatic Train Control (ATC) 3 Cradle Assembly for Metromover Vehicles – Return to service of Metromover vehicles currently down requiring infrastructure testing and technology improvements	Alstom Transport USA, Inc.	$668,959.00	$668,958.41	5/27/2026	Supports immediate requirements of non-generic and compatible parts/materials for Metromover vehicles to be ready for testing and returned to automatic train service.

Project Title & Description	**Proposed Vendor**	**Estimated Project Cost**	**Actual Cost**	**Recognized By Date**	**MSP Impact**
OEM Traction Motor Overhaul - Ongoing, condition-based traction motor removals and OEM overhauls	IEC Holden, Corp.	$3,542,500.00	$3,340,040.00	7/24/2026	Supports rail fleet reliability and safe revenue service by restoring safety-critical traction motors to OEM operating condition and reducing propulsion-related downtime.
Kiddie Fire Suppression System Inspection and Related Services - Inspection and maintenance of fire suppression systems	Metro Transit Sales, Inc.	$250,000.00	$250,000.00	TBD – Pending Resolution of Insurance and Project Approach*	Supports fire life-safety readiness and helps maintain transit vehicles in a safe state of good repair.
Public Address (PA) System Support - Firmware updates, software support, and maintenance services for the public address systems installed at 14 BRT stations.	IED Support Services, LLC.	$85,560.00	*To be negotiated and finalized*	On Schedule for September 2026*	Supports reliable station communications by reducing downtime and helping keep BRT public address systems current and operational.
Harsco Rail Support Services - Specialized rail maintenance equipment support	Harsco Rail, LLC.	$120,000.00	*To be negotiated and finalized*	On schedule for October 2026*	Supports safe track operations through OEM inspection, diagnostics, and emergency repair services for specialized maintenance equipment.
OEM Bus Parts (New Flyer/NFI) - OEM bus parts procurement	Transit Holdings, Inc. DBA NFI	$1,100,000.00	*To be negotiated and finalized*	On schedule for November 2026*	Supports bus fleet reliability and service continuity by providing timely access to verified OEM parts needed for safe, compatible, and efficient maintenance and repair.

Project Title & Description	Proposed Vendor	Estimated Project Cost	Actual Cost	Recognized By Date	MSP Impact
Air Supply Unit (ASU) Overhaul - OEM overhaul of rail braking components	Knorr Brake Holding, Corp.	$455,000.00	*To be negotiated and finalized*	On schedule for September 2026*	Improves rail safety and reliability by restoring safety-critical ASUs to OEM-certified operating condition and reducing fleet downtime.

Attachment B – MSP Proposed Projects Summary

The below represent potential projects under consideration and review for eligibility to be sourced through the MSP.

Project Title & Description	Proposed Vendor	Estimated Project Cost	Proposed Funding Source	MSP Impact
Opticom Signal Priority System Support - Ongoing support for the installed Opticom transit signal preemption and priority system, including parts, software, diagnostics, and configuration support.	Miovision Technologies, Inc.	$200,000.00	Operating	Supports reliable BRT operations by maintaining the installed signal priority system, reducing downtime, and improving flexibility for current and future bus service needs.
SIDERA SCADA System Support - Preventive maintenance, monitoring, troubleshooting, software support, and technical services for the SIDERA SCADA system (a specialized supervisory control and data acquisition system for the management and control of intelligent infrastructure, particularly within traffic, tunnels, and transportation environments to ensure safe and efficient operations) supporting the South Corridor BRT.	SICE, Inc.	$173,170.00	Operating	Supports safe and continuous BRT operations by reducing downtime and maintaining reliable OEM support for the proprietary SIDERA SCADA platform.
Grade Crossing Gate System Support - Ongoing operations, maintenance, diagnostics, parts, and technical support for the	Siemens Mobility, Inc.	$300,000.00	Operating	Supports reliable BRT corridor operations by maintaining compatibility, reducing downtime, and preserving continuity of the

Project Title & Description	Proposed Vendor	Estimated Project Cost	Proposed Funding Source	MSP Impact
installed BRT grade crossing gate subsystem.				installed traffic control and ATMS (advanced traffic management system) environment.
ATMS Support - Ongoing ATMS, controller firmware, communications, and interface support for the installed South Corridor BRT traffic control system.	Yunex Traffic, LLC.	$200,000.00	Operating	Supports reliable BRT corridor operations by maintaining compatibility, reducing downtime, and preserving continuity of the installed traffic control and ATMS environment.

MEMORANDUM

(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: January 20, 2027

FROM: Geri Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No.

Please note any items checked.

_____	**"3-Day Rule" for committees applicable if raised**
_____	**6 weeks required between first reading and public hearing**
_____	**4 weeks notification to municipal officials required prior to public hearing**
_____	**Decreases revenues or increases expenditures without balancing budget**
_____	**Budget required**
_____	**Statement of fiscal impact required**
_____	**Statement of social equity required**
_____	**Ordinance creating a new board requires detailed County Mayor's report for public hearing**
_____	**No committee review**
✓ _____	**Requires more than a majority vote (i.e., 2/3's present ✓, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 votes (majority of membership) ____, CDMP 2/3 members present but not less than 7 votes (majority of membership) ____, CDMP 9 votes (2/3 membership) _____) to approve**
_____	**Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved _____ Mayor Agenda Item No.
Veto _____
Override _____

RESOLUTION NO. _____

RESOLUTION AUTHORIZING THE CONTINUATION AND EXPANSION OF THE MOBILITY SOURCING PROGRAM ("MSP") FOR MIAMI-DADE COUNTY'S DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS ("DTPW"); AUTHORIZING NON-COMPETITIVE DESIGNATED PURCHASES OF CERTAIN GOODS AND SERVICES COVERED UNDER THE MSP PURSUANT TO SECTION 2-8.1(B)(3) OF THE COUNTY CODE BY A TWO-THIRDS VOTE OF THE BOARD MEMBERS PRESENT; INCREASING THE OVERALL PROGRAM EXPENDITURE LIMIT BY $100,000,000.00, FOR A TOTAL PROGRAM EXPENDITURE LIMIT OF $130,000,000.00; EXTENDING THE PROGRAM FOR AN ADDITIONAL FOUR-YEAR PERIOD, FOR A COMBINED FIVE-YEAR TERM; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO MAKE SUCH NON-COMPETITIVE DESIGNATED PURCHASES SUBJECT TO RATIFICATION BY THE BOARD

WHEREAS, this Board, through Resolution No. R-548-25, approved the Mobility Sourcing Program ("MSP") for a one-year term with an overall program expenditure limit of $30,000,000.00, with continuation beyond the initial term subject to subsequent approval by this Board; and

WHEREAS, the accompanying memorandum provides the six-month status report on the MSP and recommends continuation and expansion of the program to support the timely procurement of specialized goods and services necessary to maintain and operate the County's Metrobus, Metrorail, and Metromover systems; and

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board:

Section 1. Finds it in the best interest of Miami-Dade County to continue and expand the MSP for the Department of Transportation and Public Works ("DTPW") for the non-competitive designated purchase of goods and services for the Metrobus, Metrorail, and Metromover systems for the installation, servicing, upgrades, and replacement of transit operational and systems-related parts and services, as more fully detailed in the accompanying memorandum, a copy of which is incorporated herein, and pursuant to section 2-8.1(b)(3) of the County Code by a two-thirds vote of the Board members present.

Section 2. Authorizes an increase to the overall program expenditure limit by $100,000,000.00, for a total overall program expenditure limit of $130,000,000.00, and extends the MSP for an additional four-year period, for a combined five-year term.

Section 3. Authorizes the County Mayor or County Mayor's designee to make such non-competitive designated purchases under the MSP, subject to ratification by the Board.

Section 4. Authorizes contracts established under the MSP for terms not to exceed the duration of the Board-authorized program, unless otherwise approved by the Board. Such contracts may also include standard administrative extensions and provisions necessary to ensure operational continuity and proper contract close-out, consistent with Miami-Dade County contracting practices.

Section 5. All contracts awarded by the County Mayor or County Mayor's designee are subject to ratification by the Board annually.

The foregoing resolution was offered by Commissioner , who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman
Kionne L. McGhee, Vice Chairman

Marleine Bastien	Juan Carlos Bermudez
Sen. René García	Oliver G. Gilbert, III
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Vicki L. Lopez
Natalie Milian Orbis	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared this resolution duly passed and adopted this 20th day of January, 2027. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Bruce Libhaber