Memorandum

MIAMI-DADE COUNTY

Agenda Item No. 2(B)(6)

Date: November 17, 2026

To: Honorable Chairman Anthony Rodriguez and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor

Subject: Fifth Quarterly Report: Investigations of Internal Infrastructure at Miami International Airport: Directive No. 241354

On July 16, 2024, as part of the future-ready modernization strategy underway at Miami International Airport (MIA), the Board of County Commissioners adopted Resolution No. 706-24, directing the County Mayor to immediately procure an engineering firm or firms to investigate MIA's internal infrastructure. This investigation encompasses all existing mechanical, electrical, plumbing (MEP), and information technology (IT) systems, with the purpose of informing Board members of any emerging infrastructure needs. Furthermore, the Resolution directed that a quarterly report be placed on the full Board agenda, without committee review pursuant to Rule 5.06(j) of the Board's Rules of Procedure, to inform Board members of the status and results of the investigations. The report must identify defective infrastructure and outline a plan to address those deficiencies, including cost estimates, projected completion dates, and any mitigation measures being implemented while the defects are being resolved.

Executive Summary

The Miami-Dade Aviation Department (Aviation Department or MDAD) has a consulting civil/bond engineer on board who is responsible for overseeing MIA's internal MEP infrastructure, and therefore, does not need to procure an engineering firm. However, it is necessary to retain a consultant qualified to investigate and evaluate MIA's IT systems. Following a competitive procurement process, MDAD retained a qualified consultant to assess the airport's existing IT systems and data center infrastructure - The JW Group. The consultant's preliminary findings support a long-term modernization strategy that will strengthen operational resilience, improve scalability, and position MIA to meet future technology and operational demands. In alignment with the Future-Ready $14 billion Modernization in Action (M.I.A.) plan and to minimize long-term operational risks, MDAD's preliminary assessment supports relocating the C3115 Terminal Data Center, the primary IT hub for airport operations. As further detailed below, the estimate covers core infrastructure and equipment but not

connections to computer or telephone rooms, which will be determined once a final site is chosen. MDAD will also bring in an independent reviewer to confirm the facility and technical needs before completing the project design.

Below is the fifth quarter report covering the months of April through June 2026. It is important to note that the improvements outlined in each quarterly report build on the ongoing “I AM MIA” campaign, launched in February 2024 to strengthen operational efficiency and enhance the airport’s customer experience. These efforts also align with initiatives of the CARE-MIA Advisory Board, reinforcing the airport’s commitment to maintenance, accountability, and continuous improvement.

As part of the I AM MIA campaign, MDAD established “Lightning Crew” teams consisting of highly trained employees who patrol the terminal to rapidly identify and address maintenance issues requiring immediate attention, ensuring that critical needs are resolved while longer-term infrastructure improvements are underway.

Additionally, MDAD’s monthly Aviation Capital Program Report, required under a separate Board Directive, includes the same updates provided here. It also outlines the action steps advancing the Future Ready $14 billion M.I.A. Plan, a long-term modernization strategy designed to transform MIA into a world-class aviation hub and strengthen the County’s general aviation airports. These initiatives include procurement solicitations, contract awards, and major capital improvements that modernize terminals and concourses, along with upgrades to runways, taxilanes, passenger boarding bridges, gates, security checkpoints, restrooms, baggage handling systems, and parking facilities. The Aviation Capital Program Report also highlights key achievements, awards, and high-tech investments supporting MDAD’s broader strategic modernization goals.

Fifth Quarterly Report: 4/01/2026-06/30/2026

In response to the Board’s directive, MDAD’s Consulting Civil/Bond Engineer, HNTB, which oversees MIA’s Terminal Complex, including the terminal, runways, pavements, outlying buildings, and all associated MEP infrastructure, was instructed to summarize the data outlined below. The summary reflects the results of the most recent inspection cycle, which began in July 2023 and was originally scheduled to conclude in February 2024 but was extended through

December 2024. These inspections are performed by HNTB at least once a year in accordance with Section 503 of the Amended & Restated Trust Agreement (Trust Agreement) dated December 15, 2002. The inspection results, published annually in MIA's Annual Report, assess whether MIA's properties and MEP infrastructure have been properly maintained and remain in sound operating condition or require repair. If repairs are required, a cost estimate for completing those repairs in the following fiscal year is provided. The Annual Report also includes recommendations on the amount the Aviation Department should allocate to the Reserve Maintenance Fund for the fiscal year.

This report provides an overview of the different actions and programs implemented by the Aviation Department to address infrastructure deficiencies at MIA and the General Aviation Airports (GAAs). Inspections are performed at regular intervals by multiple MDAD consultants (including HNTB) to improve and repair infrastructure and maintain or enhance the reliability, safety, and efficiency of complex mechanical, electrical, and plumbing systems at the airports. Those improvements and repairs are being performed under the umbrella of MDAD's capital portfolio through a series of programs that are described in detail below. As of today, the total value of MDAD's capital projects has increased from $12 billion to a robust $14 billion with the addition of capital projects that will further facilitate the transformation of MIA into an innovative, state-of-the-art, world-class airport.

A. <u>Information Technology Infrastructure Modernization</u>

There are no significant updates for this quarter. MDAD continues to search for a suitable location for the proposed relocation of the C3115 Terminal Data Center; however, no location has been identified to date with capabilities comparable to the previously evaluated site near the planned Airport Integrated Operations Center (AIOC). The previously evaluated area has since been reprioritized for incorporation into the AIOC to support expanded operational or administrative space.

Relocation and modernization are estimated at $16.18 million and would provide a scalable facility capable of supporting airport operations for the next 10 to 20 years, compared with an estimated $7.84 million to upgrade the existing facility to address short-term needs. The search for a suitable location will continue.

B. MIA Terminal Recertification Program

As part of HNTB's scope of work, 30-year recertification inspections were performed of MIA's entire terminal complex area using the most current inspection forms issued by the Department of Regulatory and Economic Resources (RER) to identify any significant structural and electrical deficiencies that require immediate action. The results of these inspections were documented in reports that included cost estimates for the recommended repairs and uploaded to RER for review and approval. The 30-year recertification reports were performed in the following areas:

- North Terminal - $45,783,366.00*
- Central Terminal - $18,936,254.00*
- South Terminal - $2,293,990.00*
- Concourse E and E Satellite - $9,212,786.00*
- Concourse F - $4,134,556.00*
- Concourse G - $3,173,749.00*
- Concourse H - $3,152,376.00*
- Concourse J - $966,984.00*
- MIA Hotel - $3,437,862.00*
- MDAD Executive Office Tower - $3,843,325.00*
- Bridge connectors from MIA Terminal to Parking Garages - $861,143.00

*Rough Order of Magnitude (ROM) Cost estimates are for required structural and electrical repairs only.

MDAD is currently working with TY Lin, the Engineer of Record, to develop construction documents that address the deficiencies identified by HNTB during the inspection process. - A phasing plan has been developed to divide the terminal building into multiple recertification packages, ensuring that operations are not interrupted while the recertification deficiencies are addressed. This approach will allow repairs, replacements, and renovations to be carried out in stages throughout the MIA terminal, ensuring that the entire airport can ultimately be recertified as a single building. MDAD has initiated negotiations with TY Lin on the design fee proposal to begin work on Concourse J, which will be the first area to be certified within the next four to five years.

C. **<u>Infrastructure Maintenance Funding Programs</u>** - The programs noted below are used to mitigate identified deficiencies throughout the County's airport system.

1. **Facilities Lifecycle Renovation Program (FLRP)**
    a. MDAD has initiated the development of a comprehensive program aimed at evaluating and replacing infrastructure that has exceeded its life expectancy. This long-term initiative will be implemented systematically, addressing one system at a time with the goal of establishing a fully integrated and sustainable infrastructure replacement program in the coming years. Projects in the FLRP Program address deficiencies at existing airport facilities through renovation, rehabilitation, or replacement projects. The objective is to maintain the County's airport facilities in good operating condition and to extend the life expectancy of assets. These projects are listed in MDAD's Facilities Maintenance & Engineering 5-Year Construction Plan with a projected total of $83,750,695.00 for Fiscal Year (FY) 2024/25.

2. **Operations and Maintenance Program (OMP)**
    a. Projects in the OMP Program address routine maintenance repairs that are identified during routine and annual inspections. Repair work orders are entered into the Enterprise Asset Management System, and work is prioritized by MDAD. These repairs are included in MDAD's -2026 Annual Report and are estimated to cost a total of $-21,076,890.00. Given that the projects in this category consist of operational and maintenance deficiencies that require immediate attention and could pose safety implications, MDAD Operating Funds will be used to finance these projects.

3. **Reserve Maintenance Program (RMP)**
    a. Projects in the RMP Program address unusual, unforeseen, and/or extraordinary repairs that cannot be addressed as part of routine operations and maintenance. The types of projects categorized as RMP projects are summarized below. They are usually less expensive than FLRP projects and do not require long-term capital financing. The deficiencies identified in RMP projects consist of

defects in buildings, electrical and mechanical systems, passenger loading bridges, runways, taxilanes and apron pavement, and bridges. The recommended deposit to the Reserve Maintenance Fund for FY-2026/27 for RMP projects is $40,000,000.00.

i. Air-Handler Unit Replacements
ii. Recertification/Glass & Glazing Repairs/Door Frame Replacements
iii. Selective Roofing & Stucco Repairs
iv. Passenger Boarding Bridge Repairs
v. Runway, Taxilane & Apron Pavement Repairs
vi. Vehicular Bridge & Pedestrian Bridge Repairs

A list of the RMP projects (including projects in the pipeline) is provided in Exhibit A (as attached to this memorandum), with the five (5) most critical projects noted below.

- Project CA174A, MIA Concourse H Existing Electrical Infrastructure
  - Following the electrical failure in December 2021, an emergency was declared to implement temporary fixes and restore system functionality at Concourse H. Recognizing the need for a long-term solution, a project was initiated that will replace and upgrade the aging electrical infrastructure, specifically addressing eight (8) groups of feeders. This replacement is critical to ensuring system reliability, preventing future failures, and supporting operational continuity.
  - Design Phase
  - Estimated Completion Date: 3Q 2027

- BA123A MIA E Satellite APM Bridge PH2
  - Due to the current condition and structural deficiencies of the bridge, complete rehabilitation of the bridge is necessary to ensure its safety and functionality. This requires a significant investment to improve the bridge's condition, geometrics, and load-carrying capacity to meet minimum standards.
  - Planning Phase
  - Estimated Completion Date: 1Q 2027

- AA018B MIA Concourse H Glazing, Curtain Wall
  - The glazing system in Concourse H has experienced significant water damage during storms and severe weather events, leading to costly repairs and potential gate closures. To mitigate these issues, corrective action is necessary to properly seal the building envelope, reducing water intrusion and preventing further deterioration.
  - Construction Phase
  - Estimated Completion Date: 1Q 2028

- AB003B MIA Bridge 874635 Rehabilitation
  - Due to the current condition and structural deficiencies of the bridge, complete rehabilitation of the bridge is necessary to ensure its safety and functionality. This rehabilitation requires a significant investment to improve the bridge's condition, geometrics, and load-carrying capacity to meet minimum standards.
  - Construction Phase
  - Estimated Completion Date: 4Q 2027

- Y023A MIA Bldg 3030 Computer Room
  - The Computer Room Repair and Rehabilitation project is critical as it houses essential IT infrastructure and operational systems that support airport communications, security, and daily operations.
  - Design Phase
  - Estimated Completion Date: 4Q 2028

D. **<u>Other Projects in MDAD's Capital Improvement Program (CIP)</u>**

As part of MIA's Modernization in Action Program, the Aviation Department has included in its CIP a series of other capital projects that will design and construct new terminals, concourses, ramps, runways, parking facilities, restrooms, and hotels with $1.7 billion allocated to repair/renovate 95 of 128 passenger boarding bridges, 192 public restrooms and 300 of 616 moving conveyances units in various phases over the next 5-7 years. These projects will rebuild MIA into a world-class, avant-garde airport and ensure it retains its status among the top-ranked airports in the country and as the Gateway to Latin America and the Caribbean.

A list of capital projects is provided in Exhibit B (as attached to this memorandum), with the ten (10) most critical projects noted below.

- Y118A MIA RIM Hot Spot 4
  - This project was identified by the Federal Aviation Administration (FAA) to improve runway incursion mitigation conditions between taxiways and runways.
  - Construction Phase
  - Estimated Completion Date: 1Q 2029

- BA013A MIA Security Checkpoint Equipment Replacement
  - This project will purchase new checkpoint screening equipment to increase passenger throughput at various MIA checkpoints. The checkpoints will be upgraded one at a time to ensure operations are not disrupted.
  - Construction Phase
  - Estimated Completion Date (various): 2Q 2029

- CA004A MIA Concourses F to H Interconnector
  - This project will provide post-security (domestic and international) connectivity between Concourses F to H, enabling terminal construction projects to proceed and ultimately adding operational flexibility by eliminating the need to re-screen connecting passengers.
  - Bid & Award Phase
  - Estimated Completion Date: 2Q 2029

- AB040A MIA North Terminal Baggage Handling System Modifications to the Inline Checked Baggage Inspection System (CBIS)
  - This project will replace aging screening equipment within the North Terminal Baggage Handling System (BHS) as required by TSA.
  - Design Phase
  - Estimated Completion Date: 3Q 2031

- P250A MIA Airport Operations Center (AOC)
  - This project will consolidate and modernize MIA's AOC and combine it with the airport's Emergency Operations Center (EOC) in a central location. This will facilitate operational coordination and improve switchover times when the emergency operations center is in use.
  - Construction Phase

  - Estimated Completion Date: 3Q 2027

- AA048A&B North Terminal Gate Optimization Phase I and II, including Gate Infrastructure Upgrades
  - American Airlines (AA) is retiring its B767 and B757 aircraft, and realignment of the gates will accommodate AA's future aircraft mix. This project will implement gate infrastructure upgrades to service the newer fleet.
  - Design Phase
  - Estimated Completion Date: 3Q 2030

- T180B Concourse D West Expansion
  - This project will convert existing Concourse D remote Regional Jet (RJ) gates into contact gates and add two (2) additional gates that can accommodate Narrow Body (NB) aircraft in addition to RJs. Additional concessions will also be provided to service these gates as well as the upper Concourse D gates.
  - Bid and Award Phase
  - Estimated Completion Date – Phase 1: 4Q 2030

- X078A South Terminal East Expansion (Concourse K) & South Terminal Apron and Utilities Modifications
  - This design-build project will add six (6) new gates, concessions, and five (5) narrow body hard stand positions, allowing for the closure of aging Concourse G gates. The project also includes a 2-story ground service equipment (GSE) facility to service the south terminal concourses.
  - Design-Build Phase
  - Estimated Completion Date: 2Q 2029

- BA061A Central Terminal Redevelopment Phase I
  - This project will create a post-security connection between the North and Central Terminals, adding concessions while providing gating flexibility between the concourses. It will also build new combined security checkpoints to improve the security screening processes in Concourses E and F.
  - Design Phase
  - Estimated Completion Date: 2Q 2031

- V008C Central Terminal Redevelopment Phase II
    - This project will bring natural light into the Central Terminal, creating more queuing areas for the ticketing operation and renovating the aging curbside infrastructure to match the north and south terminal curbsides. It will also add curbside security components in line with MDAD's new Security Guidelines.
    - Design Phase
    - Estimated Completion Date: 2Q 2031

Additionally, under the umbrella of the CIP, the Aviation Department has created certain initiatives to further enhance the ongoing modernization efforts, such as Life Cycle Replacement projects, which focus on aged and obsolete equipment that will be incorporated and implemented under the major CIP renovation projects noted below, as well as the Quick Response Team that manages emergency repair projects. Most of these repairs have been budgeted for implementation in the CIP, with cost estimates totaling approximately $87,000,000.00.

- North Terminal Gate Optimization Phase I and II, including Gate Infrastructure Upgrades
- Concourse D West Expansion
- South Terminal East Expansion (Concourse K) Utilities Relocation
- South Terminal Apron and Utilities Modifications
- Central Terminal Phase I and II
- Central Chiller Plant Upgrades

This memorandum will be placed on the next available Board meeting agenda, without committee review, pursuant to Rule 5.06(j) of the Board's Rules of Procedure. Should you require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.

Attachments

cc: Geri Bonzon-Keenan, County Attorney
Jess McCarty, First Assistant County Attorney
Office of the Mayor Senior Staff
Christina Cicilia, Director, Office of Policy and Budgetary Affairs

Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Adeyinka Majekodunmi, Commission Auditor
Eugene Love, Agenda Coordinator

Exhibit A - Reserve Maintenance Program FY 2025-2026

			Dec-25	Mar-26	Jun-26	As 6/25/26
Project	**Project Description**	**Total Estimated Cost**	**1st QT, % Complete**	**2nd QT, % Complete**	**3rd QT, % Complete**	**Substantial Completion**
AA017A-1	MIA North Terminal Public Restrooms Modernization	4,731,308	84%	85%	89%	27-Aug-26
AA017A-2	MIA North Terminal Public Restrooms Modernization	5,035,870	94%	95%	93%	10-Apr-24 A
AA017B-1	AA017B-1 - MIA Central Terminal Public Restrooms Modernization Phase B1, 6 RR	3,224,801	90%	92%	91%	30-Sep-24 A
AA017B-2	MIA Central Terminal Public Restrooms Modernization	3,318,398	79%	66%	67%	27-Mar-29
AA017D	MIA Terminal Public Restroom Modernization - Phases 1.2-1.5	-	100%	100%	98%	03-Feb-25 A
AA017D-1	MIA North Terminal Public Restroom Modernization Group 1	8,617,587	36%	39%	44%	07-Mar-28
AA017D-10	MIA Central Terminal Public Restroom Modernization Group 10	4,510,908	24%	28%	34%	10-Jul-28
AA017D-11	MIA Central Terminal Public Restroom Modernization Group 11	3,127,966	24%	27%	32%	10-Sep-28
AA017D-12	MIA South Terminal Public Restroom Modernization Group 12	5,742,503	24%	29%	34%	04-Jul-28
AA017D-13	MIA South Terminal Public Restroom Modernization Group 13	5,452,744	20%	23%	27%	29-Jun-29
AA017D-14	MIA North Terminal Public Restroom Modernization Group 14	6,580,890	12%	15%	21%	24-Jul-29
AA017D-15	MIA North Terminal Public Restroom Modernization Group 15	4,800,905	13%	17%	23%	19-Feb-29
AA017D-16	MIA North Terminal Public Restroom Modernization Group 16	5,454,420	13%	16%	22%	30-May-29
AA017D-17	MIA Central Terminal Public Restroom Modernization Group 17	4,338,249	13%	17%	22%	22-Mar-29
AA017D-18	MIA South Terminal Public Restroom Modernization Group 18	2,118,596	12%	16%	23%	30-Jul-28
AA017D-19	MIA North Terminal Public Restroom Modernization Group 19	5,278,410	16%	20%	26%	24-Aug-28
AA017D-2	MIA North Terminal Public Restroom Modernization Group 2	4,591,128	36%	39%	44%	20-Mar-28
AA017D-20	MIA North Terminal Public Restroom Modernization Group 20	4,500,610	14%	17%	23%	08-Feb-29
AA017D-21	MIA North Terminal Public Restroom Modernization Group 21	4,379,917	11%	14%	19%	22-Jan-30
AA017D-3	MIA North Terminal Public Restroom Modernization Group 3	5,496,328	36%	39%	45%	09-Feb-28
AA017D-4	MIA Central Terminal Public Restroom Modernization Group 4	5,343,545	34%	37%	41%	12-Jun-28
AA017D-5	MIA South Terminal Public Restroom Modernization Group 5	5,841,405	31%	34%	39%	08-Oct-28
AA017D-6	MIA South Terminal Public Restroom Modernization Group 6	4,433,798	36%	40%	44%	22-Feb-28
AA017D-7	MIA North Terminal Public Restroom Modernization Group 7	6,069,619	26%	29%	36%	01-Apr-28
AA017D-8	MIA North Terminal Public Restroom Modernization Group 8	7,275,115	22%	25%	30%	19-Jan-29
AA017D-9	MIA North Terminal Public Restroom Modernization Group 9	8,015,798	19%	22%	27%	30-Jul-29
AA018A	MIA Glazing, Curtain Wall Assessment and Corrective Action for South Terminal	5,796,000	38%	40%	42%	05-Jul-29
AA018B	MIA Concourse H Glazing, Curtain Wall Assessment and Corrective Action	36,465,976	73%	71%	71%	29-Jun-28
AA018C	MIA Glazing Curtain Wall Assesment and Corrective Action for Concourse J	24,731,000	38%	40%	42%	05-Jul-29
AA058D	Contracts Administration Offices Relocation	1,279,199	63%	65%	69%	11-Dec-27
AA066A-1R	MIA Bldg 3089 Park-8 40-year Recertification Structural Repairs	4,558,206	87%	88%	91%	30-Apr-26 A
AA067A	MIA Bldg. 3030 - 60 Year Recertification	1,386,581	81%	84%	83%	26-Oct-26
AA067B	MIA Bldg. 3150 - 40 Year Recertification	581,673	86%	87%	87%	13-Jul-26
AA078A	MIA Terminal Wide Re-Roofing and Lightning Systems Upgrades	119,771,983	54%	56%	58%	12-Aug-30
AB003A	MIA E Satellite APM Bridge Rehabilitation	19,694,569	82%	78%	81%	02-Apr-27
AB003B	MIA Terminal Upper Drive Bridge Rehabilitation	18,658,535	70%	71%	71%	29-Apr-28
AB060A	MIA Bridge 874648 MSE Wall Erosion Repairs	1,153,625	88%	89%	89%	29-Jun-26
AC075A	TMB Bldg. 227 Recertification	629,167	85%	85%	86%	25-Jul-26
AC075B	MIA Bldg 3049 Recertification	945,240	67%	67%	74%	19-Jun-27
AC075F	MIA Bldg 719 Recertification Inspection and Report	808,808	64%	69%	76%	12-Jul-26
AC101A	MIA Concourse G - Gate G12 Office Renovation at Ramp Level	2,819,507	88%	92%	93%	31-Jan-25 A
AC117A	MIA Upper & Lower Drive Pedestrian Crosswalk Lighting	11,357,340	24%	27%	31%	13-Oct-29
BA017A	MIA North Terminal Additional Skytrain Vehicles	21,841,407	82%	85%	87%	26-Jun-26
BA112A	MIA CBP Network and Circuit Upgrades	5,183,807	93%	95%	96%	30-Dec-25 A
CA074A	AAR Hangar Expansion	49,990,808	71%	81%	88%	29-Jul-26
CA095A	MIA Airside Tunnel Rehabilitation	22,288,186	41%	42%	45%	10-Dec-30
CA096A	MIA Satellite E Glazing	46,002,785	14%	17%	20%	06-Jul-30
CA165A	MIA Building 3202 Recertification	1,466,704	52%	57%	64%	14-Feb-27
CA166A	HGA Bldg 5 Recertification	613,712	79%	82%	90%	06-May-26 A
CA180A	MIA Escalators, Elevators and Moving Walkways Modernization and Repairs	508,352,000	18%	19%	22%	15-Nov-34
CA184A	MIA Bldg 3038 Recertification	1,463,394	55%	58%	63%	06-Apr-27
CA185A	MIA Bldg 3033 Recertification	1,657,628	65%	70%	77%	25-Jul-26
DA008A	MIA Bldg 3094 Recertification	2,563,590	55%	61%	68%	26-Dec-26
DA009A	MIA Bldg. 3095 Recertification	50,230,297	39%	41%	44%	09-Sep-29
DA026A	MIA Building 896 Recertification	9,851,485	47%	49%	51%	15-Dec-27
DA031A	MIA Bldg 770 Recertification	840,850	38%	45%	49%	14-Mar-28
DA071A	North Terminal Concourse D Terrazzo Tile Installation	35,846,865	14%	17%	23%	06-Dec-29
DA072A	MIA Bldg. 889 Recertification	3,953,546	44%	46%	49%	30-Dec-27
DA073A	TMB Bldg. 225 Recertification	325,667	34%	36%	37%	17-Apr-29
DA074A	TMB BLDG 123 Recertification	313,877	40%	42%	37%	09-Apr-29
DA108A	MIA Building 700 – Building Recertification	2,699,431	37%	39%	41%	10-Feb-29
DA123A	MIA Building 3062 Park 1 - Building Recertification	41,630	31%	33%	39%	26-Sep-28
DA159A	MIA Building 3151 – Building Recertification	1,290,284	38%	42%	41%	28-Mar-28

Exhibit A - Reserve Maintenance Program FY 2025-2026

			Dec-25	Mar-26	Jun-26	As 6/25/26
Project	**Project Description**	**Total Estimated Cost**	**1st QT, % Complete**	**2nd QT, % Complete**	**3rd QT, % Complete**	**Substantial Completion**
DA188A	MIA Building NW 21st Street Demolition	189,905	35%	40%	41%	21-Aug-27
U010F-7	Satellite E Elevators Refurbishment	8,629,713	91%	91%	93%	17-Jul-26
V008F-6	MIA Concourse F Refurbishment - PC Air & 400 HZ	17,408,276	83%	85%	88%	09-Jul-26
V008F-7	MIA Concourse F Refurbishment - Elevators	4,192,801	81%	40%	40%	30-Dec-32
W099A	MIA North & Central Terminal Passenger loading Bridges Phase 1	85,012,226	87%	88%	88%	20-Feb-27
W099B	MIA North & Central Terminal Passenger Loading Bridges Phase 2	132,784,784	17%	19%	23%	30-May-30
X149A	MIA Cc G Gates 9,10,11,12,14,15 400Hz & PCA	5,239,179	96%	96%	96%	20-May-20 A
Y129A	MIA Terminal Bldg. E APM Doors Rehabilitation	14,721,839	58%	57%	59%	12-Jan-31
AC075E	TMB Bldg.229, 30Y Recertificat	177,954	NOT FUNDED	61%	62%	21-Mar-27
CA048A	MIA Gate H5 Grease Trap System	701,562	NOT FUNDED	73%	79%	30-Aug-26
BA093A	MDAD (FOG) Treatment Syst Upgrades	1,443,447	NOT FUNDED	67%	73%	11-Dec-26
CA048B	MIA Gate J9 Grease Trap System	800,382	NOT FUNDED	77%	81%	26-Jul-26
CA049A	TMB BLDG 505 Recertification	304,500	NOT FUNDED	29%	45%	02-Feb-29
DA030A	Bldg 805 Recertification Inspection	253,802	43%	66%	51%	30-Jan-28
CA111A	MIA South Terminal- West Rotunda Grease Traps	708,756	NOT FUNDED	70%	76%	20-Sep-26
CA132A	TMB - Bldg. 247 Recertifcation	304,500	NOT FUNDED	NOT FUNDED	46%	08-Jan-29
CA050A	TMB BLDG B1 Recertification	1,091,626	NOT FUNDED	NOT FUNDED	44%	20-Dec-28
X133A	MIA Terminal D Computer Room	8,562,383	57%	53%	54%	07-Sep-29
Y023A	MIA Bldg 3030 Computer Room	5,059,430	58%	59%	61%	14-Oct-28
Y082A	MIA Independent Upgrades F0G	1,111,697	NOT FUNDED	89%	91%	25-Jul-26
DA057A	MIA Gate D-11 Grease Trap Replacement	769,756	NOT FUNDED	NOT FUNDED	69%	13-Apr-27
DA058A	MIA Gate D-15 Grease Trap Replacement	746,004	NOT FUNDED	NOT FUNDED	69%	13-Apr-27
BA083A	MIA Skyride Structural	2,332,698	NOT FUNDED	NOT FUNDED	64%	29-Nov-27
UNFUNDED PROJECTS						
Project	**Project Description**	**Total Estimated Cost**	**1st QT, % Complete**	**2nd QT, % Complete**		**Substantial Completion**
AA019A	MIA Bldg 845/100 Glazing	2,594,544	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA045A	MIA East Chill Plant Bldg 3099	154,914	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA062A	MIA Fire Hydrant Replacement	135,421	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA064B	Bldg 3030 and Executive Office Fire Notice of Violations	147,455	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA071A	Bldg. 3090 Emergency Generator	1,471,545	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA081A	MIA Bldg. 845 Renovations	453,445	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA088A	MIA Rendezvous 4 Heavy Gate	1,500,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA125A	Airport Structural Inspections	36,338	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA139A	MIA Customs POCC Offices Water	510,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AA153A	The MIA Terminal D Stucco Replacement	1,340,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AB043A	MDAD Engineering Support Services	200,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AB057A	MIA Term E 6th FL Grease Pipe	130,383	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC013A	MIA Universal Changing Tables	274,837	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC031A	TMB Bldgs. 225-229 Apron Ltg.	500,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC072A	Bldg.3062 Roof Parking Structure	9,000,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC075D	MIA Structural Repairs 857 & 889	288,374	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC120A	MIA Mechanical Rm G2774 Struct	321,954	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC124A	MIA Mechanical Rm F3778 Struct	307,216	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC125A	Bldg.3074 Parking Lot Lighting	199,545	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
AC127A	Concourse H Terminal Feeders	5,400,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA063A	MIA Bldg 3094 Precast Joist	250,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA099A	MIA MIC Structural Canopy NOV	214,562	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA114A	OPF Midfield FS No.25,Bldg.107	109,734	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA115A	MIA Northside FS 59, Bldg.846	133,338	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA116A	MIA Midfield FS 12, Bldg.600	166,610	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA108A	MIA Employee Parking Lot Elect	5,000,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
BA123A	MIA E Satellite APM Bridge PH2	5,600,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA058A	MIA Elev.Rm. DA1647 Emerg. Mod	153,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA079A	EV Charging Stations	1,349,143	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA102A	MIA Concourse E, 3rd FL Compli + Audit	175,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA103A	Bldg.770 Conc Slab & Dock Repairs	83,080	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA126A	TNT - Airport Emergency Repairs	4,773,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA140A	MIA Cc D Sr.Agent Office Renov	607,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA141A	MIA Blgd. 3030 Warehouse	430,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA150A	MIA CBP Training Facility Bldg	910,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA151A	MIA CT Elevator Study	175,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA155A	MIA NTD APM Rehabilitation Eme	15,400,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA174A	MIA Concourse H Existing Electrical Infrastructure	7,500,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
CA182A	MIA North Terminal D - Centurion Club Emergency	399,199	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD

Exhibit A - Reserve Maintenance Program FY 2025-2026

			Dec-25	Mar-26	Jun-26	As 6/25/26
Project	**Project Description**	**Total Estimated Cost**	**1st QT, % Complete**	**2nd QT, % Complete**	**3rd QT, % Complete**	**Substantial Completion**
DA004A	MIC Canopy Elev & Escl 5&6 Rep	150,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
DA029A	MIA Building 707 Restrooms Upg	3,750,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
DA054A	MIA Building 719-2122Fuel Tank	100,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
DA069A	MIA MDAD Executive Offices Bldg.-RST Repairs	670,240	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
DA070A	MIA Crosswalk Ltg.Syst. Repair	500,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
S100A	MIA Concourse G Replacement of Swithgear	525,687	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
T173AR	MIA Term E Electrical Switch Gear Room 1345	2,223,440	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y024A	MIA Chiller Tower Motor Repair	5,363,448	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y029A	MIA Train Station Seal Cracks	1,800,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y045A	MIA Lift Station #4	531,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y053A	MIA ST Delta Sky Club	480,039	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y086A	MIA 700 Series Bldg Expansion	14,200,000	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y127A	MIA Bldg. 3040 Fire Upgrades	1,013,632	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD
Y130A	MIA Concourse D Roof Replacement	3,543,230	NOT FUNDED	NOT FUNDED	NOT FUNDED	TBD

Exhibit B - Capital Improvement Program FY 2025- 2026

			Dec-25	Mar-26	Jun-26	As 6/25/26
Project	Project Description	Total Estimated Cost	1st QT, % Performace Complete	2nd QT, % Perfomance Complete	3rd QT, % Perfomance Complete	Substantial Completion
AA005A	MIA Lower Cc E, E Satellite and DE Connector Stucco Replacement, Exterior Painting, Lightning Protection and VDGS	25,292,434	91%	89%	93%	28-Apr-26 A
AA022A	TMB New ATCT	65,890,331	35%	57%	61%	5-Nov-28
AA039A	MIA West Cargo Truck Parking MIA Westside Fuel Truck Staging Area	14,948,241	0%	0%	0%	3-Jul-31
AA048A	MIA North Terminal Gate Optimization Phase 1 & 2	29,940,326	46%	47%	48%	12-Jul-30
AA048B	MIA North Terminal Gate Infrastructure Upgrades	38,139,470	47%	46%	48%	17-Jan-30
AA058A	MIA Consolidated Office Complex (Demo & Finishes Cc D Landside & Admin Offices Relocation) Building 5A Tenants Relocation	5,595,881	73%	72%	73%	21-Nov-27
AA058B	MIA Building 5A Demolition	9,806,599	44%	45%	50%	14-Nov-28
AA058C	MIA Build. 3050 Interior Demolition and Refurbishment Finance Division Offices Relocation	15,517,134	72%	74%	74%	23-May-27
AA126A	MIA North Terminal Ramp Level Restroom Modernization	9,714,082	95%	95%	95%	02-Apr-25 A
AB016A	MIA AOA Perimeter Security Hardening Program - Phase 1 MIA South Perimeter Road	37,825,754	50%	51%	52%	21-Jun-29
AB016B	MIA Airside Operating Area (AOA) Perimeter Security Hardening Program - Phases 2-6	25,853,052	51%	51%	54%	29-Sep-30
AB040A	MIA NTD Baggage Handling System Modifications to the Inline CBIS	95,183,870	48%	49%	50%	6-Sep-31
AB041A	MIA Bldg. 3032 Replacement and New Building	36,389,547	64%	67%	71%	2-Aug-27
AB041A-1	MIA Bldg. 3032 Demolition and Replacement - Demolition	4,686,860	92%	98%	97%	07-Oct-25 A
AB048B	MIA Building 3051 Demolition (Gas Station) and Building 3045 (Car Wash) - South Terminal Enabling Project	1,351,463	0%	0%	0%	11-Jul-31
AB050A	MIA Building 3050 Demolition - South Terminal Enabling	5,927,949	90%	91%	92%	06-Jun-24 A
AC001A	MIA - Central Base AOA Construction Gate	13,448,476	74%	71%	76%	11-Mar-27
AC002A	OPF - Runway Incursion Mitigation (RIM 20)	22,928,420	40%	42%	45%	23-Sep-29
AC007B	MIA Bldg. 3030 SITA Demolition & Renovation	947,346	87%	85%	86%	31-Jul-26
AC040A	MIA Terminal-Wide Two-Way Emergency Radio Communication System	10,272,013	91%	90%	88%	31-Aug-26
AC042A	OPF Runway Incursion Mitigation Hot Spot 3 (RIM-03)	11,474,240	34%	35%	42%	9-Sep-28
AC053A	MIA Dolphin/Flamingo & New Employee Parking Garage 6 Exterior Cladding	35,003,838	47%	49%	52%	28-May-29
AC086A	MIA South Terminal Cc J South Checkpoint Upgrades	779,318	45%	48%	54%	6-Aug-27
AC087A	MIA Central Terminal CC H Checkpoint Modifications	3,344,548	0%	0%	0%	27-May-29
AC088A	MIA North Terminal D2 Checkpoint Upgrades	2,708,925	82%	87%	92%	26-Dec-25 A
BA001A	TMB New AGS III Taxilane And Access Road (ROM)	14,768,080	54%	57%	59%	13-Apr-28
BA013A	MIA Security Checkpoints Equipment Replacement	50,729,289	32%	35%	39%	20-Jun-29
BA026A	MIA MIC Passenger Remote Parking Lot	20,919,386	100%	100%	100%	14-Jul-25 A
BA027A	MIA Police/ Fire Microwave Relocation	1,751,324	81%	86%	80%	23-Apr-25 A
BA029A	MIA Marketplace Art Vitrines Remediation	667,507	88%	89%	91%	16-Apr-26 A
BA054A	MIA South Terminal Cc J Central Checkpoint Upgrades	1,727,173	22%	26%	30%	16-Jul-28
BA055A	MIA Central Terminal Cc G Checkpoint Upgrades	3,088,377	0%	0%	0%	7-Sep-29
BA057A	MIA South Terminal Cc J FIS Checkpoint Upgrade/Refurbishment	3,830,961	81%	72%	77%	21-Dec-26
BA059A	MIA Central and South Terminal Bag Claim Optimization Phase 2	18,399,914	43%	46%	47%	13-Oct-28
BA061A	MIA Central Terminal Redevelopment Phase 1	345,382,437	38%	38%	41%	6-Jun-31
BA133A	MIA Perimeter Protection Project	6,300,001	32%	33%	35%	17-Jan-30
CA004A	MIA Cc. F to H Interconnector	104,015,126	37%	40%	45%	31-Jan-29
CA010A	MIA Cc Low E and E Satellite Mechanical and Electrical Rooms Upgrades (Consolidated Scope)	128,996,480	20%	22%	24%	2-Oct-32
CA033A	MIA Building 3030 Intelligent Peripheral Equipment (IPE) Room Expansion	3,473,715	57%	60%	63%	8-Mar-28
CA100A	MIA North Terminal Central Chiller Plant 1 (CP1) Replacement	4,898,667	81%	100%	91%	30-Jan-26 A
CA113A	MIA Cc D CBP Passport Processing Area	2,318,100	100%	100%	100%	07-Jun-24 A
CA176A	MIA E Satellite Terminal Seating	3,191,832	56%	62%	70%	8-Oct-26
CA179A	MIA CBP Office and Mechanical Room C-Type Door Installation	156,484	57%	62%	69%	9-Nov-26
D105C-I	MIA Parking Garage Elevators Modernization	19,797,252	55%	58%	72%	28-Feb-27
D105C-IA	MIA Parking Garage 40 Year Recertification	8,480,088	92%	93%	93%	20-Mar-26 A
D105C-IB	Flamingo & Dolphin Garages Repairs and Upgrades	61,416,159	49%	49%	51%	18-Dec-29
DA059A	MIA Advanced Visual Docking Guidance System (ADVGS) Cc F Gates (21 gates)	9,970,024	27%	30%	33%	3-Jul-29
DA076A	MIA Central Terminal Cc. F New Piers & South to Central Terminal Crossover	28,967,319	33%	35%	38%	6-May-28
DA076B	MIA Concourse H Temporary Carrousel Retrofit	856,644	47%	51%	56%	7-Feb-27
DA083A	MIA Central Terminal Parking Garage Bridge Connections	1,239,907	47%	48%	56%	13-Apr-27
DA094A	Miami Bldg. 3030 E-Wing Renovation	6,084,061	47%	58%	62%	9-Jan-27
DA095A	MIA Central Terminal Cc E Door Sets E4551, E4651, & E4656 Replacement	914,047	55%	59%	62%	4-Feb-27
EA004A	MIA ELBC System Furnishing and Installation	9,499,204	22%	25%	29%	22-Jun-29
P250A	MIA Airport Operations Center (AOC)	35,088,402	83%	84%	86%	1-Jul-27
P259A	MIA Concourse "E" and "F" Taxilane and Apron Rehabilitation	114,663,597	0%	0%	0%	5-Nov-43
T012A	MIA Cc H Gate & Internationalization	8,302,839	75%	76%	76%	6-Apr-28
T042B	MIA BHS Central Terminal to South Terminal Crossover	6,566,593	90%	91%	93%	21-Aug-25 A
T042C	MIA Bag Claim Carousels Optimization In Central and South MIA Central and South Terminal Bag Claim Optimization Phase 1	5,214,247	91%	93%	93%	28-Jul-25 A
T072B-3	Lower Concourse E 400 Hz Upgrades	1,587,940	98%	98%	100%	03-Apr-25 A
T072F-2	MIA Cc Lower E Glazing	4,422,280	88%	90%	88%	1-Sep-26
T072F-4	Lower Cc. E Mechanical & Electrical Equipment Replacement	10,542,482	68%	71%	72%	8-Mar-28
T072L	MIA Lower Cc E FIS Renovation - Phase 2	257,739,575	43%	44%	46%	4-Feb-33
T180B	MIA Cc D - West Extension D60 Ph 2 (Bldg. Expansion & Apron)	914,627,764	41%	43%	45%	27-Aug-30
T180D	MIA Concourse D West Extension (D60) Apron and Utilities	163,567,943	100%	100%	100%	27-Aug-30
U010D-I	MIA Satellite E New Chiller Plant	39,321,476	75%	78%	81%	1-Aug-27

Exhibit B - Capital Improvement Program FY 2025- 2026

			Dec-25	Mar-26	Jun-26	As 6/25/26
Project	Project Description	Total Estimated Cost	1st QT, % Performace Complete	2nd QT, % Perfomance Complete	3rd QT, % Perfomance Complete	Substantial Completion
U010F	MIA E Satellite Roofing, Mechanical & Electrical Equipment Replacement	9,205,212	95%	97%	97%	25-Mar-24 A
U010F-5	MIA Satellite E Mechanical and Electrical Equipment Replacement Group No. 02 - Rooftop & APM Area & Satellite E Structural Repairs	23,357,387	65%	68%	71%	5-Jul-27
U010F-7.1	MIA New Elevator at E Satellite	4,763,809	96%	96%	96%	12-Mar-24 A
U010F-7.2	MIA ADA Ramp Level Elevator Vestibule	323,851	80%	81%	83%	21-Oct-25 A
U023A	MIA South Terminal Smoke Evacuation Modifications	1,470,195	92%	98%	100%	27-May-25 A
U040A	New Parking Access & Revenue Control System	10,177,254	95%	94%	94%	26-Jun-26
U128A	MIA Central Terminal CCTV and Access Control	4,411,983	87%	87%	89%	17-Mar-27
V008B	MIA New Concourse F MIA Concourse F Modernization (Gates F4,F6, F8 Gates Building Expansion)	896,021,864	8%	8%	10%	21-Sep-36
V008C	MIA Central Terminal Redevelopment-Phase 2 (Checkpoint, Vertical Core, E-F TC, Roof Bump Up)	372,303,247	38%	38%	41%	6-Jun-31
V008E	MIA Concourse F Enabling Gate Modifications	2,595,596	0%	0%	0%	29-Mar-30
V008F-1	MIA Concourse F Refurbishment - Checkpoint Relocation Improvements Work Demolition	1,969,561	85%	89%	93%	18-Feb-26 A
V008F-2	MIA Concourse F Refurbishment - Checkpoint Relocation Improvements Work Finishes	8,381,657	77%	80%	84%	18-Sep-26
V008F-3	MIA Concourse F Refurbishment - F4 Holdroom Structural Repairs & F4, F6, and F8 Rehabilitation	3,446,421	85%	78%	83%	4-Oct-26
V008F-4	MIA Concourse F Refurbishment - Access Control & Camera Upgrades	9,147,803	61%	61%	63%	6-Jul-28
V008F-5	MIA Concourse F Refurbishment - 3rd Floor Restrooms	2,905,348	55%	56%	58%	29-Aug-28
V013A	MIA Concourse F New Apron Phase 1 and Phase 2 MIA Cc F Apron & Utilities	156,486,511	0%	0%	0%	8-Nov-35
V013B	MIA Concourse F Demo Phase 1- Headhouse Demo & New Hardstand Area	133,784,172	0%	0%	0%	7-Nov-37
V013C	MIA Concourse F Demo Phase 2 - Cc F Pier Demo & New Cc F Apron Phase 3	173,204,418	0%	0%	0%	8-Nov-39
V037A	MIA Central Base Apron and Utilities Modifications and Expansion	97,549,692	100%	100%	100%	27-Oct-23 A
V038A	MIA Multi-level GSE Facility for North Terminal	163,003,484	16%	18%	20%	2-Aug-31
V042A	MIA Employee Parking Garage	136,148,597	87%	89%	90%	5-Jan-26
V043A-4	Central Terminal Ticket Counters, Conveyors and K-1 Doors for TC12 thru TC17	25,165,138	84%	86%	90%	10-Aug-26
V043A-5	MIA South Terminal Ticket Counters, Conveyors and K-1 Doors - New Soffit Over Checkpoint 'H'	5,281,946	60%	61%	62%	25-Feb-30
V043A-6	Central Terminal Ticket Counters Area B TC 11 Conveyor-Dog House	2,364,067	67%	69%	70%	17-Aug-28
V043A-7	MDAD/Others - Terrazo Lobby & TSA Equipment	8,422,494	41%	42%	46%	25-Feb-30
V100A	MIA Terminal Gates J (VDGS)	7,956,776	76%	77%	77%	4-Oct-28
V102A	OPF Customs Building Remodel	2,674,747	95%	95%	97%	23-Jan-26 A
W016B	MIA Parking Lot Road Improvements	99,098	100%	100%	100%	30-Apr-22 A
W019A	MIA Fuel Storage Facility Expansion (Phase 1)	39,223,742	72%	73%	76%	7-Dec-28
W019C	MIA Fuel Storage Facility Expansion (Phase 2)	28,526,167	0%	0%	0%	31-Mar-32
W125A	TMB Taxiway C East Extension	38,138,896	52%	53%	56%	8-Dec-28
X005A	OPF Blast Fence	2,177,788	99%	100%	95%	03-Jun-25 A
X009A	OPF Runway 9L/27R Rehabilitation	36,746,855	92%	91%	95%	25-Nov-24 A
X010A	OPF Engine Run-Up Pad	6,695,352	85%	93%	89%	10-Feb-26 A
X035A	MIA Building 702 Apron & Airside Improvements	99,804,970	25%	29%	32%	26-Apr-29
X035C	MIA Bldg 703 & 703A Demolition and Environmental Assessment & Remediation	7,101,293	90%	93%	93%	15-Oct-25 A
X035E	MIA Bldg 704 Demolition	5,120,000	0%	0%	0%	27-Jul-32
X061A	MIA Employee Parking Lot Bridge Replacement	27,537,078	14%	16%	19%	3-May-33
X071A	MIA Vehicle Fueling and Car Wash Facility-South Terminal Enabling	10,829,393	0%	0%	4%	6-May-31
X078A	MIA South Terminal Expansion East (new Gates) Phase 1	746,358,427	50%	52%	55%	26-Apr-29
X079A	MIA Concourse "G" Demolition	35,975,817	0%	0%	0%	22-Sep-34
X116A	MIA Cc H Restrooms Renovation	4,586,174	100%	100%	100%	11-Jan-24 A
X116B	MIA Cc H Restrooms Clean Outs	61,925	100%	100%	100%	01-Jul-25 A
Y118A	MIA RIM Hot Spot #4 (Corral Area)	101,137,969	48%	50%	54%	31-Jan-29
Y145A	Miami Homestead General Aviation (X51) Security Project	3,052,178	91%	92%	91%	24-Jul-26