Memorandum

MIAMI-DADE COUNTY

Date: November 9, 2026

ASC
Agenda Item No. 7(A)

To: Honorable Chairman Anthony Rodríguez and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report – November 2026

Most Recent News

On September 18, 2026, the Miami-Dade Aviation Department (MDAD) released the Request for Design-Build Services (RDBS) for the Concourse D West Extension at Gate D60, marking a significant milestone in the advancement of one of Miami International Airport's (MIA) most significant capital projects. The project will expand and modernize MIA's regional commuter facility through a new three-level building addition designed to increase operational capacity and enhance the passenger experience. Key improvements include new passenger holdrooms, airline support areas, an expanded aircraft apron, upgraded utilities, and a reconfigured aircraft parking layout that will provide 17 contact gates for regional jets and glass passenger loading bridges, with the flexibility to accommodate up to 12 narrowbody aircraft and five (5) regional jets. The project will also include approximately 30,000 square feet of new concessions space and 25,000 square feet for a new American Airlines lounge. A pre-submittal briefing took place on September 25, 2026, and proposals are due October 19, 2026. This procurement represents an important step toward delivering additional gate capacity, greater operational flexibility, and modern passenger facilities to support MIA's continued growth and long-term modernization.

MIA's Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 192 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). Throughout 2025, we maintained ninety-five percent (95%) of conveyances in operation, an improvement from eighty-five percent (85%) in 2024, and we began 2026 at the same performance level. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport

experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of-Service	Total # Under Construc-tion	Total # Under Procure-ment	Renovations Completed
Elevators	**329**	**6**	**8**	**16**	**62**
Escalators	**191**	**8**	**3**	**10**	**11**
Moving Walkways	**96**	**8**	**4**	**6**	**25**
Conveyance Units	**616**	**22**	**15**	**32**	***98**

***Notable Progress** – One (1) elevator has been completed this month. The total number of completed renovations now stands at 98. We expect to surpass the milestone of 100 units completed by the end of 2026.

Public-Access Restrooms

	Total # of Rest-rooms	Total # Under Bidding	Total # Under Cons-truction	Total # Under Permitt-ing	Total # Under Design	Renovations Completed
Public Access Rest-rooms	**192**	**45**	**0**	**17**	**76**	**54**

Notable Progress – To date, the total number of renovated and publicly opened restrooms in the current program is 54.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	Out-of-Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	**128**	**0**	**The "Notice to Proceed"**	**11**	**33**

			(NTP) was issued for 10 units and also for the next 14.		

Notable Progress – No change from the previous month.

CIP Progress Summary

As part of its $14 billion Modernization in Action (M.I.A.) Plan, MDAD continues to advance critical infrastructure improvements that support the long-term reliability and resiliency of MIA. The Notice to Proceed for the MIA Terminal Upper Drive Bridge Rehabilitation project was issued on May 19, 2026, and construction began in mid-September. The project will rehabilitate the 124-span upper-level departures bridge by addressing structural deficiencies through targeted steel and concrete repairs, joint replacements, and upgraded protective coatings. These improvements will extend the service life of this critical roadway infrastructure and help maintain safe, reliable access to MIA's terminals and parking facilities for passengers, employees, and airport users.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD's capital projects. The provisions of the adopted amendment require the inclusion of any information highlighting improvements, infrastructure investments, and capital projects at MIA in Miami-Dade, as well as other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report, and, as requested by Board members, that it include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize

infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County's General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its seventy-third "Aviation Capital Program Report" on today's agenda. The new Report includes the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps the County is taking to achieve world-class status for MIA and further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD's webpage at http://www.miami-airport.com/transparency_report.asp each month.

November 2026 Report

Table I, as depicted below, shows MIA's calendar year-to-date passenger and cargo activity for the Years 2020 through 2026 (through the month of August), grouped to reflect the impact of the COVID-19 pandemic and MIA's subsequent recovery and stabilization. During the COVID impact period from 2020 through 2021, passenger traffic averaged approximately 28 million annually, reflecting the significant decline in 2020 and the substantial rebound of nearly 100 percent in 2021. Total freight averaged approximately 2.5 million U.S. tons during this period, including an 18 percent increase in 2021 over pandemic-impacted 2020 levels. Year 2022 marked the recovery year, when passenger traffic increased to 50.7 million passengers, a 35.9 percent increase over Year 2021. Total freight volumes remained stable at 2.7 million U.S. tons, exceeding pre-pandemic levels.

The Post-COVID stabilization and growth period of the years 2023 through 2025 reflects sustained operational strength. During this three-year period, passenger traffic averaged approximately 54.5 million passengers annually and increased at an average annual rate of 3.01 percent. The total freight averaged approximately 3.1 million U.S. tons and increased at an average annual rate of 8.27 percent.

For the Year 2026, through the month of August, approximately 37.5 million passengers and more than 2.4 million U.S. tons of freight were recorded.

These activity levels demonstrate the Airport's continued stability and growth for air travel and cargo traffic and position MIA for ongoing operational and economic expansion.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Activity by Phase Years 2020-2026

	COVID Impact Period Average Years 2020-2021	Recovery Year 2022	Post-COVID Stabilization & Growth Average Years 2023-2025	% Avg. Annual Increase Years 2023-2025	Year 2026 (Through August)
Total Passen-gers	27,983,157	50,684,396	54,527,387	3.01%	37,467,769
Total Freight	2,537,323	2,726,807	3,072,336	8.27%	2,434,762

Note: The averages for grouped periods were calculated from the total annual passenger and freight volumes of the indicated years.

The latest rankings published by Airports Council International (ACI) show that MIA continues to rank among the top-ten (10) busiest airports in the United States, reflecting sustained growth and strong global connectivity. As illustrated in Table II-A below, MIA experienced the highest passenger growth among peer airports, with a 22 percent increase in 2024 and an additional 20 percent increase in 2025 compared to other top-ten U.S. airports. This accelerated growth trend demonstrates the increasing demand for air service through Miami and reinforces the critical importance of advancing the modernization investments of MIA's Capital Improvement Program. These improvements are essential to expand capacity, enhance operational efficiency, and ensure MIA remains competitive, resilient, and future-ready to meet projected passenger and airline demand.

Table II-A: Top Ten U.S. Airports Ranking for 2024

	2019	2020	2021	2022	2023	2024	% Chg 2019-2024	2025	% Chg 2019-2025

ATL	110.5	42.9	75.7	93.7	104.7	108.1	-2%	N/A	N/A
DFW	75.1	39.4	62.5	73.4	81.8	87.8	17%	85.7	14%
DEN	69.0	33.7	58.8	69.3	77.8	82.4	19%	82.4	19%
ORD	84.6	30.9	54.0	68.3	73.9	80.0	-5%	N/A	N/A
LAX	88.1	28.8	48.0	65.9	75.1	76.6	-13%	73.7	-16%
JFK	62.6	16.6	30.8	55.3	62.1	63.3	1%	62.6	0%
CLT	50.0	27.2	43.3	47.8	53.4	58.8	18%	53.6	7%
LAS	51.7	22.3	39.8	52.7	57.7	58.5	13%	55.0	6%
MCO	50.6	21.6	40.4	50.2	57.7	57.2	13%	N/A	N/A
MIA	45.9	18.7	37.3	50.7	52.3	55.9	22%	55.3	20%

Total passengers in millions.

It is also worth noting that, as shown in Table II-B below, the final 2025 rankings published by the Airports Council International (ACI) during July 2026 reflect significant gains for MIA. For the first time, MIA ranked as the number one airport in the United States for total freight and maintained its position as the leading airport for international freight. It also rose to number two nationally for total cargo (freight and mail) and remained the number two U.S. airport for international passengers.

Globally, MIA improved its standing in several categories. The airport advanced from sixth to fourth place worldwide for total cargo (freight and mail) and from sixth to third for total freight.

Table II-B: - MIA Rankings for 2025

Among U.S. Airports	Among Worldwide Airports
1st International Freight	4th International Freight
2nd International Passengers	39th International Passengers
2nd Total Cargo (Freight + Mail)	4th Total Cargo (Freight + Mail)
1st Total Freight	3rd Total Freight
8th Total Number of Operations	11th Total Number of Operations
8th Total Passengers	29th Total Passengers

MIA continues to receive international recognition for its leadership in aviation, connectivity, and cargo operations. Most recently, on June 24, 2026, MIA was named Best Airport in North America at the Asian Freight, Logistics and Supply Chain (AFLAS) Awards in Shanghai. The airport also maintained its position among the world's most connected airports in the OAG (Ocean Group) Megahubs 2025 rankings, offering service to 207 destinations and

more than 30,000 connecting itineraries. In addition, the November 2025 edition of Business Traveller magazine recognized MIA as the world's third-ranked Business Hub, citing the airport's strategic location and its role as a key gateway connecting flights across North and South America.

Action Steps in Progress

This new Report outlines the action steps being implemented to advance the Future-Ready $14 billion Modernization in Action (M.I.A.) Plan, which supports a comprehensive portfolio of projects designed to transform MIA and the GAA into state-of-the-art, world-class facilities. These efforts encompass procurement solicitations, contract awards, and major capital improvements to modernize terminals and concourses, as well as smaller but essential upgrades to runways, taxilanes, passenger boarding bridges, gates, checkpoints, restrooms, baggage handling systems, and parking facilities, along with key achievements, awards, and high-tech investments. In addition, it reflects the guidance of the CARE-MIA Advisory Board, whose recommendations support ongoing modernization efforts while enhancing daily operations and the overall experience for passengers, employees, and visitors. Complementing these investments, the Plan includes approximately $1.7 billion in maintenance upgrades over the next 10 years to help preserve and enhance MIA’s facilities and infrastructure.

The successful implementation of MDAD’s capital portfolio, which will renovate the airport’s Central, South, and North Terminals and expand its cargo facilities, is critical to MIA’s growth and future readiness, as these projects will replace aging airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency.

MIA continues to advance major initiatives that support sustainability, innovation, passenger experience, infrastructure modernization, and long-term growth. Most recently, in September 2026, MIA earned Level 2 Airport Carbon Accreditation from Airports Council International (ACI), becoming one of only 15 U.S. airports to achieve this recognition after reducing greenhouse gas emissions by 4.4 percent from 2023 to 2025. In August, aviation maintenance company AAR celebrated the expansion of its aircraft maintenance facility at MIA, adding more than 100,000 square feet and creating 200 new full-time jobs. This investment builds on MIA’s growing

economic impact, which increased 17 percent to $212.1 billion in statewide business revenue, while airport-related employment rose 12 percent to 945,682 jobs, according to a June 2026 report by Martin Associates. Other recent milestones include the opening of the PS private terminal in the historic Pan Am building; the June 12 unveiling of new beautification, branding, and passenger experience upgrades ahead of the FIFA 2026 World Cup; the April launch of the world's first AI-powered hologram chatbots and solar-powered charging benches; and the March opening of North America's first Wait N' Rest sleep rooms. These efforts, together with the future Gate D60 expansion, Ibis Parking Garage, and continued design progress for the Central Terminal Redevelopment Phase II and New Concourse K, support MDAD's Capital Improvement Program (CIP) and prepare MIA to meet the projected growth of approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2026 through September 2026

1. September 1, 2026
   a) Contract award for Miami Executive Airport Taxiway C East Extension and to construct a new taxiway (Taxiway D) to General Asphalt Co., LLC; Contract No. W125A. (Total Value = $27,202,351.18)
   b) Contract award for Miami-Opa locka Executive Airport Runway Incursion Mitigation (RIM) Hot Spot 3 to General Asphalt Co., LLC; Contract No. AC042A. (Total Value = $10,541,788.93)
   c) Contract award for Fuel Storage Facility Expansion Phase 1 to Cherokee Enterprises, Inc.; Contract No. W019A. (Total Value = $45,856,233.51)
   d) Resolution authorizing additional time of five (5) years and expenditure authority for Passenger Boarding Bridges at MDAD and PortMiami; Prequalification Pool No. RTQ-01841. (Total Additional

Value = $147,080,000.00, of which $137,080,000.00 is MDAD's additional allocation)

2. July 21, 2026
   a) Contract award for a Professional Services Agreement as part of a pool of architectural and engineering consultants to provide general engineering and inspection services to CES Consultants, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E25AV01E. (Total Value = $41,353,125.00)
   b) Contract award for a Professional Services Agreement for general engineering and inspection services to Ardurra Group, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E25AV01B – same as above.
   c) Contract award for a Professional Services Agreement for general engineering and inspection services to HDR Engineering, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E25AV01A – same as above.
   d) Contract award for a Professional Services Agreement for general engineering and inspection services to EAC Consulting, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E25AV01D – same as above.
   e) Contract award for a Professional Services Agreement for general engineering and inspection services to Nifah & Partners Consulting Engineers, Inc., for a five (5) year term with one (1) five (5) year renewal option; Contract No. E25AV01C – same as above.
   f) Contract award of a competitive revenue-generating contract for a passenger lounge to AD Partnership, LLC, for a fifteen (15) year term; Contract No. EVN0002968 (Projected Revenue = $93,800,000.00)
   g) Contract award of a competitive revenue-generating contract for the Concourse K concession program to OTG MIA Venture, LLC, for an initial eleven (11) year term with one (1) one (1) year renewal option; Contract No. EVN0028376. (Projected Revenue = $62,200,000.00)
   h) Contract award for the Concourse F to H interconnector to Lemartec-NV2A JV, LLC; Contract No. CA004A. (Total Value = $50,930,968.00)
3. June 2, 2026
   a) Contract award for a Professional Services Agreement as part of a pool of architectural and engineering consultants to provide construction materials and testing services to Professional Service Industries, Inc. for a five (5) year term with one (1) five (5) year

renewal option; Contract No. E24AV03A. (Total Value = $41,353,125.00)

b) Contract Award for a Professional Services Agreement for construction materials and testing services to Terracon Consultants, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03B - same as above.
c) Contract Award for a Professional Services Agreement for construction materials and testing services to NV5, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03C - same as above.
d) Contract Award for a Professional Services Agreement for construction materials and testing services to Blascom Engineering, Inc. for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03D - same as above.
e) Contract Award for a Professional Services Agreement for construction materials and testing services to Wingerter Laboratories, Inc., for a five (5) year term with one (1) five (5) year renewal option; Contract No. E24AV03E - same as above.
f) Contract Award for terminal-wide re-roofing and lightning systems upgrades to LEGO Construction Co.; Project No. AA078A. (Total Value = $125,703,562.22)
g) Resolution ratifying emergency contract for the central chiller plant condenser water repairs (Phase 1) to Botas Engineering, Inc.; Contract No. E-10658. (Total Value = $305,228.00)
h) Resolution approving Sole Source Materials and Systems as amended in procurement documents for identified Capital Improvement Program (CIP) projects.

4. <u>May 5, 2026</u>
   Contract Award for Concourse E and E-Satellite Mechanical and Electrical Rooms Upgrades to EXP U.S. Services Inc., with a six (6) year term and no renewal options; Contract No. E24AV04. (Total Value = $13,530,664.00)
5. <u>April 21, 2026</u>
   a) Non-Competitive Revenue-Generating Lease and Concession Contract for Registered Traveler services, Alclear, LLC for a five (5) year term, Contract No. BW-10304. The subscription service, known as CLEAR, allows travelers to expedite security screening at the checkpoints and is approved by the Transportation Security Administration (TSA). (Projected Revenue = $15,000,000)

b) Competitive contract award for the management and operation of the MIA Hotel and related amenities to Driftwood Hospitality II, LLC for an initial five-year term and one five-year option to renew, Contract No. EVN0003708. (Total Value = $7,845,865.00)

6. March 3, 2026
   a) Reject the sole bid received in response to the Solicitation; and award a non-competitive contract to the sole bidder, General Asphalt Company, LLC (Asphalt, LLC); Contract No. RM6-25/31. The contract includes on-call 24/7 airfield and pavement repairs as well as resurfacing, restoration, and rehabilitation services at MIA and the GAAs. (Total Value = $45,304,855.69)
   b) Resolution approving contract award to Telecommunications and Network Management Services to Norstan Communications, Inc., dba Black Box Network Services; Contract No. EVN 0003378. The contract is for the management, repair, and support of all telecommunications and network services to all tenants at the airport and to MDAD. (Total Value = $138,302,535.00)
7. February 18, 2026
   Contract award to Home Express Corp. DBA HE Builders (HE Builders); Contract No. AB003B. The project entails construction services to repair defects that were identified in the April 2022 Bridge Inspection Report prepared by the Florida Department of Transportation (FDOT). The repairs will ensure the long-term reliability of the airport infrastructure. (Total Value = $19,729,274.56)
8. January 21, 2026
   Contract award to Allied Contractors Inc.; Contract No. P250A-REV. The Scope of Work combines the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) at MIA into a single area on the third floor in the North Terminal to improve coordination during both routine airport management and emergency response. (Total Value = $16,816,937.50)

Summary of Contracts Awarded by the Board in 2025

1. December 2, 2025
   Contract award to Winmar Construction Inc.; Contract No. AB041A. ($18,349,699.70)
2. November 4, 2025
   Ratification of an emergency contract award to N&K Enterprises, Inc.; Contract No. EVC000201-B. ($32,205,099.00)

3. October 9, 2025
   a) Contract award to T.Y. Lin International; Contract No. E24AV01A. ($57,321,799.00)
   b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. ($57,321,799.00)
   c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. ($57,321,799.00)
   d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A.
   e) Contract award to Introba, Inc.; Contract No. E24AV02A ($8,270,625.00)
   f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. ($8,270,625.00)
   g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. ($12,431,853.23)
4. September 3, 2025
   Construction contract award to Central Civil Construction Co.; Contract No. Y118A. ($123,640,605.19)
5. July 16, 2025
   a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. ($8,270,625.00)
   b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01.
   c) Contract Award to Zyscovich, LLC; Contract No. A24AV01.
   d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01.
6. May 20, 2025
   a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. ($39,852,190.00)
   b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. ($600,638,241.24)
   c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202.
   d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01.
7. April 1, 2025
   a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a

minimum of $850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of $1,000.00 per SF within three years of the effective date of the agreement.

b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. ($136,459,471.00)
c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. ($131,292,181.00)
d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820.

8. February 22, 2025
   a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. ($24,360.999.00)
   b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. ($34,516,333.00)
   c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201.
9. February 4, 2025
   a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc. (E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). ($7,833,045.99)
   b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. ($8,755,384.00)
   c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). ($3,540,172.00)
10. January 22, 2025
    a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. ($35,878,426.00)
    b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. ($537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024
   Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. ($15,290,198.40)
2. April 2, 2024

Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. ($3,717,303.00)

3. June 4, 2024
   a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C. ($6,616,500.00)
   b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
   c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.; Contract No. E23AV02A - same as above.
4. June 18, 2024
   Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. ($10,000,000.00)
5. July 2, 2024
   Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. ($5,513,750.00)
6. October 16, 2024
   a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. ($39,878,678.00)
   b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. ($13,303,175.00)
   c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. ($11,040,790.25)
   d) Contract Award to manage, operate, and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. ($6,263,791.00)
7. December 3, 2024
   a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. ($5,513,750.00)
   b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. ($2,205,500.00)

c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. ($21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2026 through September 2026

1. September 1, 2026
   Contract Award of a Non-competitive Designated Purchase (Sole Source) for pre-conditioned air and 400Hz Systems, Parts and Replacement from Dabico Airport Solutions for a five (5) year term with one (1), five (5) year option to renew; Contract No. SS10569 (Total Value = $26,122,966.00).

Summary of Maintenance Contracts Awarded by the Board in 2025

1. November 4, 2025
   Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. ($29,191,718.00)
2. January 22, 2025
   Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability, and electrical vehicles for a 20-year term with automatic renewals, totaling approximately $64,737.42 to $77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024
   Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. ($10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2026 through September 2026

1. September 1, 2026
   a) Development Lease Agreement with Air Sal, Inc., at Miami Executive

Airport, for aviation hangar facilities, a fixed-based Operator Terminal, and ancillary infrastructure on 457,966 SF of land for a term of 30 years with one (1) five (5) year renewal option – Minimum Investment Amount: $14,170,511.00.

b) Development Lease Agreement with KASE, LLC., at Miami Executive Airport to expand its existing premises from 435,884 SF to 645,088 SF, and demolish buildings to accommodate aviation hangar facilities, a fixed-based Operator Terminal, fuel farm facilities, and ancillary infrastructure for a term of 30 years – Minimum Investment Amount: $17,612,737.00.

2. July 21, 2026
   a) Development Lease Agreement with MQ TMB Holdings, LLC at Miami Executive Airport, for aviation hangar facilities on a 310,026 SF parcel of land for a term of 25 years with one five-year renewal option - Minimum Investment Amount: $7,000,000.00.
   b) Development Lease Agreement with CR Aviation Leasing, LLC at Miami Executive Airport, for aviation hangar facilities and ancillary infrastructure on a 222,870 SF parcel of land for a term of 30 years with one five-year renewal option - Minimum Investment Amount: $4,000,000.00.
3. May 5, 2026
   Resolution approving the Third Amendment to the Phase VI Lease between Miami-Dade County and Foundry Meek VI, LLC at Miami-Opa locka Executive Airport, for the construction of aviation-use facilities on a 307,087 SF leasehold with a total lease term that ends 55 years from the end of the development period.

Summary of Development Lease Agreements Awarded by the Board in 2025

1. October 21, 2025
   Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) - Minimum Investment Amount: $15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024
   Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: $6,000,000.00.

2. July 16, 2024
   a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: $67,200,000.00.
   b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: $400,000,000.00.
3. September 17, 2024
   Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: $14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2026 through September 2026

None.

1. April 21, 2026
   Contract for Sale & Purchase between the County (Buyer) and Meuchadim of Miami, LLC (Seller) for a 95,177 square foot parcel of land improved with a 68,132 square foot warehouse in "As Is, Where Is" condition, west of MIA at 1800 NW 70 Ave; with a lease-back of the Seller with a term up to one year. ($19,175,000.00)

Summary of Contracts for Sale & Purchase Awarded by the Board in 2025

1. September 3, 2025
   a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority ($8,551,000.00).
   b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority ($1,011,000.00).
   c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority ($16,091,900.00).
2. May 20, 2025
   Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – $54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024
   Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – $15,900,000.00.
2. December 3, 2024
   Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – $17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

None.

Request for Design-Build Services (RDBS)

1. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS was issued on August 19, 2026. The pre-briefing took place on August 27, 2026, and the proposals are due on September 28, 2026.

2. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The work includes a three-level expansion of the regional commuter area at Gate D60, the addition of 17 new contact Gates for regional jets, new boarding areas, concessions, and expanded baggage system. The RDBS was issued on September 18, 2026. The Pre-Submittal Project Briefing took place on September 25, 2026, and the Step 1 proposals are due October 19, 2026.

F. Significant Projects in Design

1. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in September 2027. (Overall Total Project Cost: $466,500,000.00)

2. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The design and contract documents phase is ongoing through February 2028. (Overall Total Project Cost: $57,900,000.00)

3. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves the expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by January 2028. (Overall Total Project Cost: $372,300,000.00)

4. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in November 2026. (Overall Total Project Cost: $25,900,000.00)

5. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport's Air Operations Area perimeter fence not addressed in Phase 1. This includes upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. The completion of design and contract documents is expected in April 2027. (Overall Total Project Cost: $28,600,000.00)

6. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The Notice to Proceed for Design was issued for July 20, 2026, and it is expected to be completed by February 2028. (Overall Total Project Cost: $129,000,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued on September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended to August 26, 2026. The award phase is ongoing. (Overall Total Project Costs: $7,950,000.00)
2. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held on October 9 and October 17, 2025, and the bid opening was extended to August 26, 2026. The award phase is ongoing. (Overall Total Project Costs: $7,847,568.00)
3. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA was issued August 11, 2026, the pre-bid conference was held August 19, 2026, and the bid opening was extended from September 18, 2026, to October 2, 2026. (Overall Total Project Cost: $22,300,000.00)
4. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxilane H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA was issued on February 3, 2026, the pre-bid conference was held on February 26, 2026, and the bid opening was extended from March 26, 2026, to April 13, 2026. The award phase is ongoing. (Overall Total Project Cost: $38,100,000.00)
5. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA was issued on March 12, 2026. The pre-bid conference took place on March 25, 2026, and the bid

opening was extended from April 24, 2026 to May 1, 2026. The award phase is ongoing. (Overall Total Project Costs: $68,500,000.00)

6. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. The RTA was issued on April 1, 2026. The pre-bid conference took place on April 8, 2026, and the bid opening was extended from May 14, 2026, to May 21, 2026. The evaluation and negotiations phase has been completed. The award recommendation process is ongoing. (Overall Total Project Cost: $138,800,000.00)

7. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. The Design Documents phase was completed in August 2026. The RTA is anticipated to be issued in October 2026. (Overall Total Project Cost: $38,060,000.00)

8. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in October 2026. (Overall Total Project Cost: $61,600,000.00)

9. MIA Flamingo & Dolphin Garages Repairs and Upgrades (D105C-IB): The scope of work consists of providing the required ADA upgrades and building-code compliance improvements at the Dolphin and Flamingo Garages, including façade restoration, replacement of the elevator-shaft exterior panels, and expansion-joint repairs to meet Miami-Dade's updated 40-year recertification standards. The RTA is anticipated to be issued in late 2026. (Overall Total Project Cost: $52,500,000.00)

H. Significant Projects in Construction

1. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession

area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: March 2027. (Overall Total Project Costs: $8,380,000.00)

2. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued on November 18, 2024; Estimated Project Completion: October 2026. (Overall Total Project Costs: $3,400,000.00)

3. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued on March 10, 2025; Estimated Project Completion: December 2026. (Overall Total Project Costs: $3,800,000.00)

4. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued on April 28, 2025; Estimated Project Completion: July 2027. (Overall Total Project Costs: $13,400,000.00)

5. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued on December 15, 2025; and construction began on April 20, 2026. Estimated Project Completion: January 2029. (Overall Total Project Costs: $154,100,000.00)

6. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular-type building to house two

(2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The Notice to Proceed for Construction was issued on February 9, 2026; Estimated Project Completion: August 2027. (Overall Total Project Costs: $46,010,000.00)

7. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The Notice to Proceed for construction was issued on March 16, 2026; Estimated Project Completion: July 2027. (Overall Total Project Costs: $33,200,000.00)

8. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The Notice to Proceed was issued for May 19, 2026; Estimated Project Completion: April 2028. (Overall Total Project Costs: $19,000,000.00)

9. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The Notice to Proceed was issued for August 14, 2026; Estimated Project Completion: August 2030. (Overall Total Project Cost: $164,800,000.00)

10. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas, and airline operations. The contract was executed on August 24, 2026. The Notice to Proceed for Construction is anticipated to be issued in late October 2026. (Overall Total Project Cost: $74,200,000.00)

I. <u>Significant Projects in Design-Build Construction</u>

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed

was issued on August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: $746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	**Funding Source**	**Grant Amount**
MIA South Terminal Expansion – Design-Build	ATP– Discretionary Funds	$35,000,000.00
MIA South Terminal Expansion – Design- Build	AIG	$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Supplemental Discretionary Funds	$2,100,000.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	$588,578.00
MIA Reconstruct Terminal (Concourse F to Concourse H Interconnector) - Construction	AIG	$20,000,000.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2024 and were awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in January, April, and June 2026. The funding sources include the Aviation Grant Program (AGP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	$2,688,460.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	$3,115,156.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	$500,000.00	January 2026
MIA RIM Hot Spot 04	AGP	$4,630,157.00	April 2026
TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Road	AGP	$2,819,420.00	April 2026
MIA Concourse D West Extension	AGP	$1,500,000.00	June 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	$8,000,000.00	April 2026
MIA Ground Vehicle ADS-B Transmitters Equipment	AGP	$192,500.00	June 2026

L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These

finalized grant applications will be reviewed by the FAA, and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	**Funding Source**	**Grant Amount**
MIA Terminal-Wide Re-roofing & Lightning Upgrades – Construction	AIG	$50,000,000.00
MIA South Terminal Expansion – Design Build	ATP – Discretionary	$30,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	$21,920,661.00
OPF RIM 03 - Construction	AIP	$150,000.00
OPF RIM 03 - Construction	AIP – Discretionary Funds	$8,603,591.00
TMB Taxiway C East Extension - Construction	AIG	$1,340,000.00
TMB Taxiway C East Extension - Construction	AIP – Discretionary Funds	$8,192,661.00
MIA RIM HS4 - Construction	AIP – Amendment Supplemental Funds	$3,200,00.00
TMB Ground Vehicle ADS-B Transmitter – Equipment	AIP	$101,844.00

M. Future State Grant Applications (Fiscal Year 2026)

Table VI consists of grant applications submitted to FDOT on June 1, 2026, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is the Aviation Grant Program (AGP) grant funds.

Table VI – State FDOT Grant Applications for Fiscal Year 2026

Project Name	**Funding Source**	**Grant Amount**	**Award Date**

New PTGA Agreements			
MIA Terminal Wide Public Restrooms Modernization	AGP	$1,000,000.00	April 2027
TMB Taxiway C East Extension	AGP	$4,269,420.00	October 2026
MIA Terminal Wide Checkpoint Upgrades	AGP	$1,500,000.00	January 2027
MIA F-H Interconnector	AGP	$3,133,394.00	April 2027
MIA Airside Operating Area (AOA) Perimeter Security Hardening Project	AGP	$1,500,000.00	April 2027
OPF Runway Incursion Mitigation 20 (RIM-20)	AGP	$100,000.00	July 2026
OPF Taxiway E Rehabilitation from Taxiway N to G	AGP	$250,000.00	September 2026
OPF Taxiway B Rehabilitation and Taxilane Rehabilitation	AGP	$250,000.00	September 2026
TMB Ground Vehicle ADS-B Transmitter Equipment	AGP	$9,053.00	October 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance, including the estimated contract values, the project qualifications for award, and the proposed contract measures. Exhibit B provides the financial status of MDAD's capital projects, including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach thirty percent (30%), sixty percent (60%), and ninety percent (90%) of the approved budget amount. The Summary of Changes shows the differences between the previous month's report (October 2026) and the current month's report (November 2026), facilitating review of the most recent actions.

Exhibit C displays a series of photographs documenting MIA's ongoing transformation. Each month, the exhibit highlights MDAD projects that have been approved, initiated, or completed, as well as key milestones, awards, achievements, and events that support MIA's continued development and advancement of the GAA. This month's photographs feature the Miami-Dade

County League of Cities meeting; the September 11 Remembrance Ceremony; Women in Aviation Day; “I AM MIA” Employee of the Month Recognition and Rewards Ceremony; reopening of Duty-Free Americas Beauty near Gate D30; Level 2 Carbon Accreditation; the BASC Global Conference; and a new video exhibition by a local Miami artist.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.

Roy Coley
Deputy Mayor

C: Geri Bonzon-Keenan, County Attorney
Jess McCarty, First Assistant County Attorney
Office of the Mayor Senior Staff
Christina Cicilia, Director, Office of Policy and Budgetary Affairs
Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Adeyinka Majekodunmi, Commission Auditor
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
November 2026

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades	Prior Expenditures: $11,093,256.91 Current Month Expenditures: $163,195.67 Cumulative Expenditures to Date: $11,256,452.58
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants Facility Design and Construction Inspection Services	Prior Expenditures: $13,914,859.22 Current Month Expenditures: $154,828.02 Cumulative Expenditures to Date: $14,069,687.24

Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: $11,613,147.11 Current Month Expenditures: $0.00 Cumulative Expenditures to Date: $11,613,147.11
Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: $5,761,612.84 Current Month Expenditures: $0.00 Cumulative Expenditures to Date: $5,761,612.84



EXHIBIT A

November 2026

MIA MIAMI INTERNATIONAL AIRPORT

MIAMI-DADE COUNTY

FUTURE READY

Aviation Capital Program Report - Procurement Status

ID: 10 **Status:** Final Action **Accelerate Ordinance:** Yes

District(s): 01, 11 **Resolution #:** R-842-20 **Advertisement Date / COS Begins:** 5/1/2020

Contract Number: MDAD-CIP-V009A **Contract Term:** 609 Calendar Days to Substantial Completion 90 Calendar Days to Final Completion **Award Recommendation Date / COS Ends:** 7/30/2020

Contract Type: Invitation to Bid **Estimated Contract Amount:** $15,856,216.48 **Awarded Contract Amount:** $13,301,531.44

OMB Project #: 2000001049 **OMB Project Description:** Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020 **BCC Committee Meeting:** N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A N/A	N/A	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.

MDC032

Aviation Capital Program Report - Procurement Status

ID: 11 **Status:** Final Action **Accelerate Ordinance:** Yes

District(s): Various **Resolution #:** R-22-22 **Advertisement Date / COS Begins:** 7/10/2020

Contract Number: A19-MDAD-02 **Contract Term:** Five (5) years **Award Recommendation Date / COS Ends:** 1/19/2022

Contract Type: Notice to Professional Consultants (A/E) **Estimated Contract Amount:** $22,055,000.00 **Awarded Contract Amount:** $5,513,750.00

OMB Project #: 2000000094 and 2000000096 **OMB Project Description:** Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjuction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022 **BCC Committee Meeting:** N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021 N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.

MDC033

Aviation Capital Program Report - Procurement Status

ID:	12	**Status:**	Final Action	**Accelerate Ordinance:**	Yes
District(s):	06	**Resolution #:**	R-807-21	**Advertisement Date / COS Begins:**	5/28/2020
Contract Number:	A19-MDAD-01	**Contract Term:**	2555 Calendar Days/Seven (7) years	**Award Recommendation Date / COS Ends:**	9/1/2021
Contract Type:	Notice to Professional Consultants (A/E)	**Estimated Contract Amount:**	$14,232,603.00	**Awarded Contract Amount:**	$14,232,603.00
OMB Project #:	2000001043	**OMB Project Description:**	Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.		
BCC Meeting Date:	09/01/2021	**BCC Committee Meeting:**	07/13/2021		
Firm(s) Awarded:	EXP U.S. Services, Inc.				
Location(s):	MIA				

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE- A&E 30.00% SBE- Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020 N/A	2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications

MDC034

Aviation Capital Program Report - Procurement Status

ID:	15	**Status:**	Final Action	**Accelerate Ordinance:**	Yes
District(s):	Various	**Resolution #:**	R-610-22	**Advertisement Date / COS Begins:**	4/23/2021
Contract Number:	E20-MDAD-03	**Contract Term:**	5 years, plus one one-year option to renew	**Award Recommendation Date / COS Ends:**	7/7/2022
Contract Type:	Notice to Professional Consultants (A/E)	**Estimated Contract Amount:**	$8,298,193.75	**Awarded Contract Amount:**	$8,298,193.75
OMB Project #:	N/A	**OMB Project Description:**	N/A		
BCC Meeting Date:	7/7/2022	**BCC Committee Meeting:**	6/7/2022		
Firm(s) Awarded:	GPI Geospatial, Inc.				
Location(s):	ALL AIRPORTS				

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A	1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A

MDC035

Aviation Capital Program Report - Procurement Status

ID: 17 **Status:** Final Action **Accelerate Ordinance:** Yes

District(s): 01, 11 **Resolution #:** R-205-24 **Advertisement Date / COS Begins:**

Contract Number: MDAD-CIP-V009A **Contract Term:** 414 day extension **Award Recommendation Date / COS Ends:**

Contract Type: Invitation to Bid **Estimated Contract Amount:** $0.00 **Awarded Contract Amount:** $0.00

OMB Project #: 2000001049 **OMB Project Description:** Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024 **BCC Committee Meeting:** 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF $353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:

MDC036



EXHIBIT B

November 2026

MIA MIAMI INTERNATIONAL AIRPORT

MIAMI-DADE COUNTY

FUTURE READY

Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	13,914,859.22	154,828.02	14,069,687.24	x	x	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lightning System Upgrades	Awarded	10/13/28	14,232,603.00	14,232,603.00	11,093,256.91	163,195.67	11,256,452.58	x	x	-	Project awarded on 9/1/2021.
E20-MDAD--03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	08/16/27	8,298,193.75	8,298,193.75	5,761,612.84	-	5,761,612.84	x	x	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	x	x	-	Project closed
	TOTAL			**60,442,012.75**	**57,887,327.75**	**42,382,876.08**	**318,023.69**	**42,700,899.77**				

MDC038



EXHIBIT C

November 2026

MIA MIAMI INTERNATIONAL AIRPORT

MIAMI-DADE COUNTY

FUTURE READY



Showcasing MIA's Modernization Progress to Municipal Leaders









On September 2, 2026, Mayor Daniella Levine Cava and Miami-Dade Aviation Director and CEO (MDAD) Ralph Cutié hosted the Miami-Dade County League of Cities meeting at Miami International Airport (MIA), showcasing recent modernization projects and customer experience upgrades. The meeting provided municipal leaders with an opportunity to see firsthand how ongoing investments are improving airport facilities and passenger experience while preparing MIA for future growth. The engagement also reinforced MIA's important role as an economic engine for Miami-Dade County.

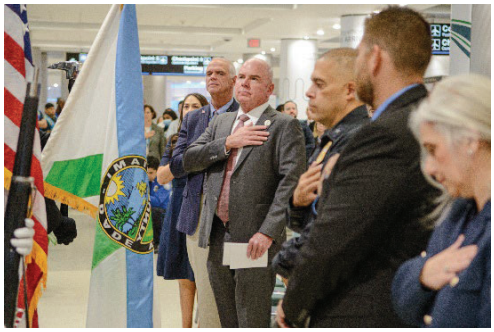


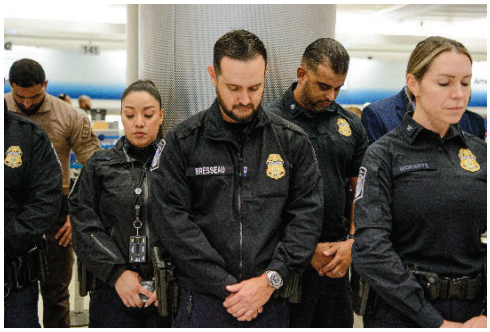
MIA Commemorates September 11











On September 11, 2026, Miami International Airport (MIA) held its annual Remembrance Ceremony to honor the lives lost in the 2001 terrorist attacks and recognize the service and sacrifice of military personnel and first responders. The ceremony brought together airport leadership, public officials, members of the military, the first-responder community, employees, and other invited guests in a shared tribute of remembrance and unity. The observance reflects MIA's continued commitment to honoring those who serve and preserving the legacy of September 11 for employees, travelers, and the community.



Inspiring the Next Generation of Women in Aviation



On September 19, 2026, the Girl Scouts of Tropical Florida visited Miami International Airport (MIA) and American Airlines for Women in Aviation Day, where they explored aviation careers, including pilots, flight attendants, aircraft mechanics, and other technical professions. Mayor Daniella Levine Cava joined the event, which highlighted the wide range of career pathways available across the aviation industry. The initiative is important to MIA's future by inspiring the next generation of aviation professionals and helping build a skilled workforce to support the airport and aviation industry for years to come.



I AM MIA Recognition & Rewards (R&R) Ceremony - September 2026





In September 2026, the Transportation Security Administration (TSA) Officers Ramon Hernandez, Alan Rojas, Nakitta Young, Estenley Desrosiers, Linda Listin, and Luis Guerra were recognized as “I AM MIA” Employees of the Month for exceptional teamwork and passenger service. The officers went above and beyond to assist a distressed couple attempting to make a delayed flight, coordinating and completing the required security screening after the checkpoint had closed. Their actions exemplify the “I AM MIA” culture of service and Miami International Airport’s commitment to delivering an excellent passenger experience.



Modernized Beauty Store Reopens at MIA





On September 29, 2026, Duty-Free Americas Beauty reopened its modernized store in Miami International Airport's (MIA) North Terminal near Gate D30, featuring Le Labo, Jo Malone, and Tom Ford. The reopening advances MIA's Concessions Modernization Program, which is revitalizing retail and dining offerings to expand passenger choices and enhance the travel experience. These improvements complement MIA's broader Capital Improvement Program by modernizing the services and amenities available to passengers as the airport invests in upgraded terminal facilities and infrastructure.



MIA Recognized for Carbon Reduction Efforts



During September 2026, Miami International Airport (MIA) earned Level 2 Airport Carbon Accreditation from Airports Council International (ACI), becoming one of only 15 U.S. airports to achieve this recognition. MIA reduced greenhouse gas emissions by 4.4 percent from 2023 to 2025, demonstrating measurable progress toward its long-term carbon reduction goals.

The achievement reflects MIA's continued investment in cleaner, more resilient infrastructure through the $14 billion Modernization in Action (M.I.A.) Plan, including electrical infrastructure upgrades, solar power, electric vehicle charging, sustainable aviation fuel, and planned solar photovoltaic systems. These initiatives help reduce emissions, improve energy efficiency and resiliency, and support Miami-Dade County's broader sustainability goals.



Strengthening Global Aviation and Trade Partnerships







On September 1–2, 2026, the Miami-Dade Aviation Department's (MDAD) Air Service Development Division participated in the 12th BASC Global Conference, serving as an official event sponsor. The conference highlighted Miami International Airport's (MIA) leadership and operations while strengthening collaboration among aviation and cargo stakeholders. MIA's participation supports the continued growth, security, and competitiveness of its global cargo operations.



MIA Showcases Miami Artist Monica López De Victoria



Image credit: Video still from Chromacasting, 2019, digital video, 6:11 min. Image courtesy of the artist.

Miami International Airport (MIA) is showcasing *Techno-Tropical*, an immersive video exhibition by Miami multimedia artist Monica López De Victoria, at the airport's moving images (MIAmi) video art wall near Gate J7 through November 1, 2026. Featuring five works that blend movement, color, water, and Miami-inspired imagery, the exhibition highlights the artist's distinctive connection to South Florida and its diverse communities. The installation enhances the passenger experience while advancing MIA's commitment to showcasing local artists and bringing Miami-Dade County's vibrant arts and culture to millions of travelers.

P.O. Box 123 552624
Miami, FL 33142-5564
www.iflyMIA.com