OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

MEMORANDUM

Amended
Agenda Item No. 8(F)(8)

TO: Honorable Chairman Joe A. Martinez and Members, Board of County Commissioners

DATE: January 26, 2012

FROM: R. A. Cuevas, Jr. County Attorney

SUBJECT: Resolution relating to the Head Start Program; authorizing the County Mayor to advertise a request for expression of interest, and a request for applications

Resolution No. R-94-12

The accompanying resolution was prepared by the Internal Services Department and placed on the agenda at the request of Prime Sponsor Commissioner Rebeca Sosa.

for R. A. Cuevas, Jr.
County Attorney

RAC/ jls

Memorandum

MIAMI-DADE COUNTY

Date: January 26, 2012

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Recommendation for Approval to Establish a Head Start Program Services Pool and Waiver of the Competitive Bidding Process Pursuant to Section 5.03(D) of the Miami-Dade County Home Rule Charter, and Waiver of the Bid Protest Procedures Contained in Sections 2-8.3 and 2-8.4 of the Miami-Dade County Code

---

The Board of County Commissioners amended the item to reflect the changes made at the January 26, 2012 Board of County Commission meeting. Specifically, the item is amended to reflect the following: 1) on handwritten page 3 the Contract Amount section replaces the word approximately with up to; 2) on handwritten page 7 replace the word approximately with up to; 3) include the Timeline in the REOI; 5) attachment 2A and 2B includes language referring respondents to attachment 4, Article 10 for Indemnification and Insurance Requirements; 6) to include the standard per slot cost for Head Start ($6,700), the standard per slot cost for Early Head Start ($12,000), and the standard per slot cost for Home Based slots ($10,878); 7) to emphasize per Resolution R-591-11 that the County negotiate with Delegate Agencies to hire County employees for one to two years conditioned upon satisfactory performance; 8) ensure existing delegate agencies are reviewed distinctly for slots currently delegated to those agencies as further prescribed in the REI; and 9) to deduct $400 from the standard per slot cost for Delegate Agencies that provide services at a rent-free County facilitated site.

RECOMMENDATION

It is recommended that the Board of County Commissioners (Board) authorize the County Mayor or County Mayor's designee to establish a Head Start Program Services Pool for the Community Action & Human Services Department. The pool will consist of delegate agencies awarded contracts to provide Head Start Program services as defined by the U.S. Department of Health and Human Services (DHHS). This process applies to all service slots, including those that are currently delegated to agencies, and those currently provided by Miami-Dade County. It is further recommended that the Board authorize the County Mayor or County Mayor's designee to:

1) Advertise a Request for Expressions of Interest (REI) for potential delegate agencies to submit their intent to participate;
2) Subsequent to the REI, advertise a Request for Applications (RFA) for potential delegate agencies to apply for the pool;
3) Accept and evaluate applications and negotiate contracts with the recommended delegate agencies;
4) Seek approval from the Head Start Program Policy Council and the Community Action Agency Board for award recommendations;
5) Advise delegate agencies regarding the acceptance (award) or rejection of applications;
6) If an appeal is filed by an applicant, complete the appeals process;
7) Upon approval by DHHS, award contracts, including lease agreements and sub-lease agreements, in the public and community's interest and welfare, to not-for-profit delegate agencies upon finding that the properties are available for such use and are not needed for County purposes under Florida Statute 125.38, without further review by the Board. The Board will be notified of the contract awards, including lease and sub-lease agreements.

8) Apply for, receive, and expend federal funds originating from DHHS for the operation and administration of Miami-Dade County's Head Start Program; and
9) Exercise, at the County Mayor's or designee's discretion, contract modifications, subsequent options-to-renew and other extensions in accordance with the terms and conditions of the contract.

In addition, it is recommended that the Board approve a waiver of the competitive bidding process pursuant to Section 5.03(D) of the Miami-Dade County Home Rule Charter, and of the bid protest procedures contained in Sections 2-8.3 and 2-8.4 of the Miami-Dade County Code by a two-thirds (2/3) vote of the Board Members present. The waivers are necessary to complete the application process and make award recommendations within the 30 days allotted by the DHHS Head Start procedures.
This process is not a County Request for Proposals ("RFP"), Request for Qualifications ("RFQ") or bid. This recommendation is intended to be the written recommendation provided for under Section 2-11.1(t)(1)(b)(ii) of the Code of Miami-Dade County, terminating any Cone of Silence that might otherwise be found to be applicable pursuant to the County's Code of Ethics in connection with the process set forth herein.

TITLE: Head Start Program Services Pool

TERM: One year with five, one-year options-to-renew

CONTRACT AMOUNT: The County anticipates receiving federal funding in the amount of $55,200,000 for the Head Start Program. The County will delegate up to 85% or $ 46,920,000 of the annual grant amount to delegate agencies as sub-grantees to provide the Program services, depending upon federal funding which is awarded on a yearly basis.

BACKGROUND:

The Miami-Dade Community Action & Human Services Department has been providing comprehensive child development services through the Head Start Program since 1965. The Head Start Program (Program) promotes the school readiness of low-income children, ages birth to five years. The Program enhances the cognitive, social, and emotional development of the participants in a learning environment that supports their growth in language, literacy, mathematics, science, social and emotional functioning, creative arts and physical skills. The services are provided in designated target geographic areas within the Miami-Dade County boundaries.

Currently, Head Start Program services are provided by County staff and by contracted delegate agencies. There are approximately 2,522 County-run slots and 4,234 delgate agency slots. The County issued a Request for Qualifications (RFQ) to solicit qualifications to establish successor contracts for the slots managed by delegate agencies. However, in order to meet the DHHS May 2011 application deadline, it became necessary to renew the current delegate agency contracts for the 2011-12 Program Year. Subsequent to the renewal, and based on the County Mayor's recommendation at the September 22, 2011 Budget Meeting, the Board was advised that it would be presented with a plan to delegate all Head Start slots for the next program year (2012-13). The cost to run the County slots is higher than the delegate agency slots. Delegating all Head Start slots should increase the number of slots available and will eliminate the Program subsidy from the County (other than the required match, which will be in-kind). The RFQ became obsolete and a request to reject proposals received in response to the former process was approved by the Board on December 6, 2011.

The plan for delegating slots set forth in this item provides for a **two-step solicitation process** with a new expanded scope of services. The **first step** will be a Request for Expressions of Interest (REI) from potential delegate agencies to submit their intent to the County. The submittal will include information such as the agency's experience and capability to provide the services, and their interest in providing the services at sites currently run by the County and/or their ability to provide an alternate facility nearby the current County sites, or within the target geographic area. Incumbent delegate agencies may submit their interest in being considered for funding to provide the services at their currently funded facilities. This first step will allow the County to review submittals and provide feedback to the agencies on any deficiencies, opportunities for improvements, and/or whether a performance improvement plan is required, prior to submission of an application. This will benefit new agencies that may be applying to provide these services for the first time, as well as established agencies.

The **second step** will be a Request for Applications (RFA) process. Potential delegate agencies will submit their applications for evaluation. DHHS requires the notification of acceptance (award) or rejection of an application within 30 days from receipt of an application. The Head Start Program Policy Council and Miami-Dade County must concur on the award recommendations. The RFA process will allow the County the necessary flexibility to receive, evaluate, and make award recommendations within the time allotted. After the award recommendations are made, DHHS affords an appeals process for any disagreements prior to contract awards. Under the procedures outlined in 45 CFR 1303.20, the DHHS regulation that governs these appeals, the federal government makes the final determination on awards, and its decision is binding.

The REI makes reference on page 8 to a maximum cost per slot. The January 11, 2012 Economic Development and Social Services Committee (EDSS), Agenda Item 2A, is the consideration of a resolution directing the Mayor or Mayor's designee to require that the County pay the same average amount of funding for each Head Start/Early Head Start slot, adjusted as may be necessary for children with special needs, to every delegate agency that will provide Head Start/Early Head Start services for school year 2012-2013. In order to include the EDSS Committee's feedback, the cost per slot that will be provided in the REI will be finalized subsequent to the discussion at the January 11, 2012 EDSS Committee meeting.

USING/MANAGING AGENCY AND FUNDING SOURCE:

Department	Allocation	Funding Source	Contract Manager
Community Action and Human Services	$ 46,920,000	U. S. Department of Health and Human Services Federal Grant Funds	Jane McQueen
Total	$ 46,920,000		
The allocation and funding source have been reviewed and approved by the Office of Management and Budget. There is no fiscal impact beyond what is stated in this recommendation.			

PROCUREMENT CONTRACTING OFFICER: Maria Carballeira, CPPB

PREVIOUS CONTRACT AMOUNT: $27,670,569 for Program Year 2010-2011 for the slots which are currently run by delegate agencies

METHOD OF SELECTION: The method of selection is based on specific weighted criteria that will allow selection of responsive and responsible proposers for participation in the pool. Vendors in the pool would receive assignments based on the target geographic area(s) served, and services to be provided (Head Start and/or Early Head Start).

CONTRACT MEASURES: No measures due to federal funding.

LIVING WAGE: The services being provided are not covered under the Living Wage Ordinance.

USER ACCESS PROGRAM: The solicitation does not include the 2% User Access Program provision due to federal funding.

LOCAL PREFERENCE: The Local Preference Ordinance does not apply due to federal funding.

Deputy Mayor

MEMORANDUM

(Revised)

TO: Honorable Chairman Joe A. Martinez and Members, Board of County Commissioners

DATE: January 26, 2012

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 8(F)(8)

Please note any items checked.

_____ **"3-Day Rule" for committees applicable if raised**

_____ **6 weeks required between first reading and public hearing**

_____ **4 weeks notification to municipal officials required prior to public hearing**

_____ **Decreases revenues or increases expenditures without balancing budget**

_____ **Budget required**

_____ **Statement of fiscal impact required**

_____ **Ordinance creating a new board requires detailed County Manager's report for public hearing**

_____ **No committee review**

__✓__ **Applicable legislation requires more than a majority vote (i.e., 2/3's ✓, 3/5's ____, unanimous_____) to approve**

_____ **Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved _____ Mayor
Veto _____
Override _____

Amended
Agenda Item No. 8(F)(8)
1-26-12

RESOLUTION NO. R-94-12

RESOLUTION RELATING TO THE HEAD START PROGRAM; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO ADVERTISE A REQUEST FOR EXPRESSION OF INTEREST, AND A REQUEST FOR APPLICATIONS; TO EVALUATE APPLICATIONS AND CONDUCT PROCESSES SET FORTH THEREIN INCLUDING APPEALS; TO AWARD CONDITIONAL CONTRACTS FOR SUCH SERVICES; TO ENTER INTO LEASES AND SUBLEASE AGREEMENTS WITH NOT-FOR-PROFIT DELEGATE AGENCIES, TO EXECUTE CONTRACTS UP TO $46,920,000 , FOR HEAD START SERVICES UPON SATISFACTION OF ALL CONDITION PRECEDENTS INCLUDING ALL NECESSARY APPROVALS; AND TO EXERCISE THE CANCELLATION AND RENEWAL PROVISIONS CONTAINED THEREIN; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO APPLY FOR, RECEIVE AND EXPEND FEDERAL FUNDS RELATING TO THE PROGRAM; WAIVING COMPETITIVE BIDDING PURSUANT TO SECTION 5.03(D) OF THE MIAMI-DADE COUNTY CHARTER AND THE BID PROTEST PROCEDURES CONTAINED IN SECTION 2-8.3 AND 2-8.4 OF THE CODE OF MIAMI-DADE COUNTY BY A TWO-THIRDS (2/3) VOTE OF THE MEMBERS PRESENT

WHEREAS, this Board desires to establish a Head Start Program Services Pool; and

WHEREAS, the provision of Head Start Program Services are governed by the U.S. Department of Health and Human Services (DHHS) and Miami-Dade County rules and guidelines; and

WHEREAS, the DHHS Head Start procedures require the notification of acceptance (award) or rejection of an application within 30 days from application receipt; and

WHEREAS, not-for-profit organizations will apply to be delegate agencies and to provide Head Start Program services at certain sites currently owned or rented by the County; and

WHEREAS, this Board finds that the County-owned or County-leased sites described in the Request for Expressions of Interest attached hereto are not needed for County purposes and are needed for use by delegate agencies in providing the Head Start Program Services; and

WHEREAS, Section 125.38 of the Florida Statutes allows the Board to authorize the lease of County-owned property to a not-for-profit organization by resolution; and

WHEREAS, Ordinance 09-31 requires the Community Action Agency Board to make recommendations as to the selection of delegate agencies; and

WHEREAS, the Head Start Program Policy Council and County must all concur on Head Start award recommendations; and

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference; and

WHEREAS, it has been established that the services cannot be purchased under established County bid procedures,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board authorizes the County Mayor or designee to:

Section 1. Advertise a Request for Expressions of Interest (REI) for potential delegate agencies to submit to the County their intent, in substantially the format attached to this resolution;

Section 2. Subsequent to the REI, advertise a Request for Applications (RFA) for potential delegate agencies to apply for the pool, in the manner set forth in the REI;

Section 3. Accept and evaluate applications and negotiate contracts with the recommended delegate agencies;

Section 4. Seek the approval from the Head Start Program Policy Council and the recommendation from the Community Action Agency Board of the award recommendations;

Section 5. Advise delegate agencies regarding the acceptance (award) or rejection of applications;

Section 6. If an appeal is filed by an applicant, complete the appeals process;

Section 7. Upon approval by DHHS, award contracts in the manner set forth in the REI, including negotiating and executing lease agreements and sub-lease agreements in the public and community's interest and welfare with not-for-profit delegate agencies, upon finding that the properties are required for such use and are not needed for County purposes under Florida Statute 125.38 for the term of one year with five, one-year options to renew and in the amounts set forth in the agreements, the maximum of which is $44,475 per year, as necessary to implement the intent of this resolution;

Section 8. Notify the Board of the contract awards;

Section 9. Apply for, receive and expend federal funds originating from DHHS for the operation and administration of Miami-Dade County's Head Start Program; and

Section 10. Exercise, at the County Mayor's or designee's discretion, contract modifications, subsequent options-to-renew and other extensions in accordance with the terms and conditions of the contracts.

Furthermore, this Board finds it is in the best interest of Miami-Dade County to waive the competitive bidding process pursuant to Section 5.03(D) of the Miami-Dade County Charter and Sections 2-8.3 and 2-8.4 of the Miami-Dade County Code, by a two-thirds (2/3) vote of the Board Members present.

The foregoing resolution was offered by Commissioner **Rebeca Sosa**, who moved its adoption. The motion was seconded by Commissioner **Sally A. Heyman** and upon being put to a vote, the vote was as follows:

Joe A. Martinez, Chairman			**aye**
Audrey M. Edmonson, Vice Chairwoman			**absent**
Bruno A. Barreiro	**aye**	Lynda Bell	**aye**
Esteban L. Bovo, Jr.	**aye**	Jose "Pepe" Diaz	**absent**
Sally A. Heyman	**aye**	Barbara J. Jordan	**nay**
Jean Monestime	**aye**	Dennis C. Moss	**nay**
Rebeca Sosa	**aye**	Sen. Javier D. Souto	**absent**
Xavier L. Suarez	**absent**		

The Chairperson thereupon declared the resolution duly passed and adopted this 26th day of January, 2012. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: **Christopher Agrippa**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Estephanie S. Resnik

REQUEST FOR EXPRESSIONS OF INTEREST FOR HEAD START PROGRAM SERVICES

The County is requesting Expressions of Interest to provide Head Start Program Services. This is the first step in the solicitation process to provide Head Start Program Services. The second step will be a Request for Applications (RFA). The Head Start Program Services required are described in Attachment 5 – Scope of Services.

A POTENTIAL DELEGATE AGENCY OF HEAD START SERVICES MUST COMPLETE AN EXPRESSION OF INTEREST IN THE MANNER SET FORTH IN THIS DOCUMENT AS A CONDITION TO APPLY FOR, AND BE CONSIDERED FOR, A COUNTY CONTRACT. BE ADVISED THAT CONTRACTING, LEASING AND SUBLEASING FOR HEAD START SERVICES WILL BE SUBJECT TO APPROVAL BY ENTITIES OTHER THAN MIAMI-DADE COUNTY. THE COUNTY GIVES NO ASSURANCES THAT SUCH APPROVALS WILL BE GRANTED.

All expenses involved with the preparation and submission of responses to this Request for Expressions of Interest (REI) or the subsequent RFA, or any work performed in connection therewith, shall be borne by the respondent. Requests for additional information or inquiries must be made in writing to the County's contact person. The County will issue responses to inquiries and any changes it deems necessary in written addenda issued prior to the due date.

Delegate Agencies currently receiving funding from the Head Start Program must submit a response to this REI if interested in continuation of funding and partnership with the Head Start Program.

SITE VISITS AT COUNTY RUN FACILITIES TO BE HELD:
Date and Time for Facility Site Visits will be shared at the Pre-Submittal Conference and issued via addendum thereafter.

PRE-SUBMITTAL CONFERENCE TO BE HELD:
February 9, 2012 at 10:00 AM (local time)
111 NW 1st Street, 18th Floor, Room 18-3
Miami, Florida 33128

COUNTY CONTACT:
Name and Title: Maria Carballeira, Procurement Contracting Officer
Address: 111 NW 1st Street, Suite 1300, Miami, Florida 33128
Telephone: (305) 375-5683
E-mail: mc5@miamidade.gov

RESPONSES TO THIS REI ARE DUE NO LATER THAN:
February 29, 2012 at 2:00 PM (local time)
at
CLERK OF THE BOARD
Stephen P. Clerk Center
111 NW 1st Street, 17th Floor, Suite 202
Miami, Florida 33128-1983

1.0 PROJECT OVERVIEW AND GENERAL INFORMATION

1.1 Contents

This Request for Expressions of Interest (REI) contains the following sections:

1. Project Overview, Timeline and General Information
2. Solicitation Process
3. Response Submission
4. Attachments

1.2 Introduction

Miami-Dade County has a long tradition (since 1965) of delivering high quality services designed to foster the healthy development of children from low income families from birth to 5 years and to pregnant women and their families under the Head Start Program, including Early Head Start. This is a federally funded program that promotes healthy development of very young children, functioning healthy families, and school readiness by enhancing the social and cognitive development of children. The Program provides educational, health, nutritional, disability and other services to enrolled children and families.

The objective of the County is to establish comprehensive service agreements to provide and administer the Head Start Program which affords a daily educational plan for infants, toddlers and pre-school children ages birth to five years old in targeted geographic areas throughout Miami-Dade County. The ***approximate*** number of slots to be filled is anticipated to be **6,500** Head Start and **510** Early Head Start (to include 40 home-based). Accordingly, the County may, in its sole discretion, award as many contracts as necessary to fill all slots.

ANTICIPATED TIMELINE

The anticipated schedule for the REI and contract approval is as follows:

1. Request for Expression of Interest available for distribution	February 6, 2012
2. Pre-submittal Conference	February 9, 2012 *See Front Cover for date, time and place.*
3. Expression of Interest Due	February 29, 2012
4. Notices to Agencies Regarding REI Deficiencies	March 9, 2012
5. Applications Packages Issued	March 9, 2012
6. Applications Due	March 16, 2012
7. Review Team Evaluations	March 19 – 23, 2012
8. Negotiations	Week of March 26, 2012
9. Final Notification to Applicants of Acceptance or Rejection	April 15, 2012

Please note that the foregoing schedule may be modified at the option of the County.

1.3 Target Geographic Areas

The following target geographic areas are provided only as a guideline and not as absolute boundaries. In order to serve children in a particular area, it is preferable that the delegate agency providing the services be located within such area boundaries, however this is not mandatory.

Target Geographical Areas and Boundaries	Approximate Number of Children Currently Served by Miami-Dade County	Approximate Number of Children Currently Served by the Agencies	Approximate Number of Children Currently Receiving Head Start/Early Head Start Services
North Region North - Dade/Broward County Line South – Flagler Street East – Atlantic Ocean West- Everglades National Park	Head Start – 1,661 Early Head Start – 158 Total = 1,819	Head Start – 2,220 Early Head Start – 112 Total = 2,332	Head Start – 3,881 Early Head Start – 270 Total = 4,151
South Region North – Flagler Street South - Dade/Monroe County Line East - Biscayne Bay West – SW 217th Avenue	Head Start – 607 Early Head Start – 96 Total = 703	Head Start – 1,822 Early Head Start – 80 Total =1,902	Head Start – 2,429 Early Head Start – 176 Total = 2,605
Total	Head Start – 2268 Early Head Start – 254 **Total = 2,522**	Head Start – 4042 Early Head Start – 192 **Total = 4,234**	Head Start – 6,310 Early Head Start – 446 **Total = 6,756**

Notes:

	North Region	South Region
Percentage of Children Served by the Agencies	35%	28%
Percentage of Children Served by Miami-Dade County	27%	10%
Total	62%	38%

Approximately one half of the enrollment is targeted for returning children. The goal of the alignment of service locations is to allow as much access for parents and children in gaining services.

1.4 Delegation of County Run Slots

Currently, the Head Start Program Services are provided by the County and its delegate agencies. Through this solicitation process, the County intends to first consider re-funding current delegate agencies per the criteria in Section 2.4. For the remaining slots, including all slots not awarded to qualified current delegate agencies and all County run slots, the County intends to contract with qualified delegate agencies for full delegation of Program Services.

A delegate agency awarded a contract for the currently run County slots should provide services in current facilities noted below, unless the delegate agency can accommodate enrollment in its own facility which is located within the same geographic boundaries of the current site, not to exceed one mile (excluding Chapman Partnership for the Homeless, and home-based sites).

The County operates services for both Head Start (HS) and Early Head Start (EHS) in the following facility types. The following are the County facilitated sites which will be rent-free,

since any facility costs will be incurred by Miami-Dade County. There will be a deduction from the standard per slot cost (refer to Attachment No. 5, Scope of Services, Section L).

a. Miami-Dade County Public Schools:

Centers are currently located either within the below named buildings or in portable units owned by the County.

Site	Address	HS Slots	EHS Slots
1. Arcola Lake Elementary	1037 NW 81st Street 33150	40	0
2. Biscayne Elementary	800 77th Street, Miami, Fl 33142	40	0
3. Bunche Park Elementary	16001 Bunche Park Drive 33054	20	0
4. Carol City Elementary	4375 NW 173rd Drive 33055	60	0
5. Chapman Elementary	27190 SW 140th Avenue 33032	80	0
6. Charles R. Drew Elementary	1775 NW 60th Street 33142	40	0
7. Colonial Drive Elementary	10755 SW 160th Street 33157	20	0
8. Douglass Elementary	314 NW 12th Street 33136	40	0
9. DuPuis Elementary	1150 West 59th Place 33012	60	0
10. Fienberg/Fisher Elementary	1420 Washington Avenue 33139	40	0
11. JFK Middle School	1075 NE 167th Street 33162	60	0
12. Leisure City Mobile	14835 Fillmore Lane 33032	80	0
13. Leisure City Mobile	14835 Fillmore Lane 33032	0	8
14. Martin Luther King Elementary	7124 NW 12th Avenue 33150	60	0
15. Miami Park Elementary	2225 NW 103rd Street 33147	40	0
16. Nathan B. Young Elementary	14120 NW 24th Avenue 33054	40	0
17. Oak Grove Elementary	15640 NE 8th Avenue 33162	20	0
18. Olinda Elementary	5536 NW 21st Avenue 33142	40	0
19. Orchard Villa Elementary	5720 NW 13th Avenue 33142	40	0
20. Phyllis Miller Elementary	840 NE 87th Street 33138	20	0
21. Poinciana Park Elementary	6745 NW 23rd Avenue 33147	40	0
22. South Hialeah Elementary	265 East 5th Street 33010	54	0
23. South Pointe Elementary	1050 Fourth Street 33139	20	0
24. Treasure Island Elementary	7450 E. Treasure Drive 33141	40	0
25. Tropical Elementary	4545 SW 104th Avenue 33165	18	0
26. West view Elementary	2101 NW 127th Street 33167	20	0
27. Whigham Elementary	21545 SW 87th Avenue 33189	20	0
28. Bethune Elementary	2900 NW 43rd Terrace 33142	160	64
29. Isaac A. Withers Elem. (Goulds)	21300 SW 122nd Avenue 33172	140	24

Note:
A delegate agency awarded a contract for any of these sites shall execute a sub-lease with the County, (see draft, proposed agreement Attachment 10 - County Sub-Lease Agreement), for leases with the Miami-Dade County School Board (See Attachment 11-14), subject to the approval of the Miami-Dade County School Board.

b. County-Owned Facilities:

Site	Address	HS Slots	EHS Slots
1. Perrine	17801 Homestead Avenue 33157	80	0
2. Colonel Zubkoff	55 NW 199 Street 33169	140	16
3. Caleb Center	5400 NW 22 Avenue Suite C 33142	160	0
4. North County	3201 NW 207 Street 33056	20	0
5. Culmer	1600 NW 3 Avenue 33136	60	0

6. OEB-L	16425 NW 25 Avenue 33054	120	0
7. Jackson Dade	801 NW 17 Street 33136	60	0
Note: A delegate agency awarded a contract for any of these sites shall execute a lease with the County (see draft, proposed agreement Attachment 8 - County Lease Agreement).			

c. Public Housing Agency Sites:

These are facilities within public housing sites serving children living in public housing. At least 50% of the children served at a site must live in the County's public housing facility.

Site	Address	HS Slots	EHS Slots
1. Arthur Mays	11341 SW 216 Street 33170	40	0
2. Carrie P. Meek	1900 NW 75 Street 33147	20	32
3. Liberty Square	6304 NW 14 Avenue 33147	60	6
Note: A delegate agency awarded a contract for any of these sites shall execute a lease with the County (see draft, proposed agreement Attachment 9 – County Lease Agreement Public Housing Agency).			

d. Chapman Partnership for the Homeless:

These two facilities are emergency homeless assistance centers. Residents and their children may not stay for an entire school year. Children may be enrolled and depart within 90-120 days. Resident children should be transitioned from these two Centers when their families are placed, but may be permitted to stay for 30 days longer. Delegate agency staffing should include a case manager to facilitate the application process. Delegate agency security staff shall monitor non-resident parents who are entering and exiting the centers.

Site	Address	HS Slots	EHS Slots
1. Chapman North	1550 North Miami Avenue 33136	20	24
2. Chapman Center	28205 SW 125 Avenue Bldg. K 33033	66	32
Notes: A delegate agency awarded a contract for the Chapman North shall execute a sub-lease with the County (see draft, proposed agreement Attachment 10 - County Sub-Lease Agreement) for leases with Miami-Dade County School Board (see Attachment 11-14), subject to the approval of the Miami-Dade County School Board. A delegate agency awarded a contract for the Chapman Center shall execute a lease with the County (see draft, proposed agreement Attachment 8 – County Lease Agreement).			

e. Privately Owned Leased Site:

Site	Address	HS Slots	EHS Slots
Miami Gardens Infant & Toddler	16825 NW 22 Avenue 33056	0	16
Note: A delegate agency awarded a contract for this site shall execute a sub-lease with the County (see draft, proposed agreement Attachment 10 - County Sub-Lease Agreement)			

for the lease with King & Associates of Miami, Inc. (see Attachment 15), subject to the approval of King & Associates of Miami, Inc.

f. Municipality Leased Sites:

Site	Address	HS Slots	EHS Slots
1. South Miami	6125 SW 68 Street 33143	40	8
2. Sweetwater	250 SW 114 Avenue 33174	30	0

Note:
A delegate agency awarded a contract for the South Miami site shall execute a sub-lease with the County (see draft, proposed agreement Attachment 9 - County Sub-Lease Agreement) for the lease with City of South Miami (see Attachment 10), subject to the approval of the City of South Miami.

A delegate agency awarded a contract for the Sweetwater site shall execute a sub-lease with the County (see draft, proposed agreement Attachment 10 - County Sub-Lease Agreement) for the lease with City of Sweetwater (see Attachment 17), subject to the approval of the City of Sweetwater.

g. Home-Based Sites

Delegate agency(ies) will provide services at home locations for children in the Home-Based Program. The services include a comprehensive home-based program that promotes positive child developmental outcomes and strengthened family units. It is anticipated that the delegate agency would hire and retain one (1) paid staff person (home visitor) per eight (8) enrolled home based children. All staff (home visitors) must obtain and maintain a National Child Development Associate Credential with either the Home Visitor or Infant/Toddler Endorsement within one (1) year of hire.

Site	HS Slots	EHS Slots
Home-Based	0	24

1.5 General Information

The County may, in its sole and absolute discretion, reject any and all, or parts of any or all, applications; postpone, cancel or re-advertise at any time this REI or subsequent RFA; or waive any irregularities in an application or in the responses received as a result of this process. An application shall be the respondent's firm commitment to provide the services solicited in the manner requested in the application and described in the submission.

Respondents are hereby notified that all information submitted as part of, or in support of Expressions of Interest, will be available for public inspection after opening of applications, in compliance with Chapter 119, Florida Statutes, popularly known as the "Public Records Law". The respondent shall not submit any information in response to this REI or the subsequent RFA which the respondent considers to be a trade secret, proprietary or confidential. The submission of any information to the County in connection with this REI or RFA shall be deemed conclusively to be a waiver of any trade secret or other protection, which would otherwise be available to respondent. In the event that the respondent submits information to the County in violation of this restriction, either inadvertently or intentionally, and clearly identifies that information in the application as protected or confidential, the County may, in its sole discretion, either (a) communicate with the respondent in writing in an effort to obtain the respondent's written withdrawal of the confidentiality restriction or (b) endeavor to redact and return that

information to the respondent as quickly as possible, and if appropriate, evaluate the balance of the application.

2.0 Process Overview

2.1 Request for Expressions of Interest

The County will utilize the REI process set forth herein to learn about potential delegate agencies' interests in providing the required services, to inform the potential delegate agencies of the County's expectations, and to allow the potential delegate agencies to correct omissions or deficiencies in their submittals to qualify for the delivery of the services. Accordingly, the timely submission of an Expression of Interest in accordance with the terms of this REI is an absolute prerequisite for a potential delegate agency to submit an application for, and to be considered for, a contract to provide the Head Start Program Services. No application will be considered from any delegate agency that did not submit an Expression of Interest.

The County will review the expressions of interest and provide feedback, at the County's discretion, to the agencies on deficiencies, opportunities for improvements, and whether a performance improvement plan is required, prior to submitting their application. It is anticipated that such feedback will be provided no later than March 9, 2012.

2.2 Request for Applications

Following this REI process, the County will issue a Request for Applications (see RFA format in Attachment 18) for potential delegate agencies to apply for a contract. The applications submitted to the County on or before the RFA submittal deadline will be deemed received by the County on the RFA submittal deadline, on the date specified in the RFA. There will be three types of applications that the County will accept.

a. Renewal Applications:
Renewal Applications are defined as applications by agencies seeking re-funding to continue to provide the services at the facility(ies) in which they currently provide these services. Incumbent agencies seeking to be re-funded at their current facility(ies) would apply through a Renewal Application. However, if such agency would like to also apply to provide services at an additional facility and/or a County run site, such agency would need to also submit a New Application for such site(s) as provided for below.

b. New Applications for County Run Sites:
New Applications for Services at County Run sites are defined as applications by agencies requesting to be considered to provide services at a site(s) currently run by the County.

c. New Applications for Services at Respondent's Licensed Facility(ies):
New applications for Services at the Respondent's licensed facility(ies) are defined as applications by agencies not currently funded for its proposed facility(ies) in which they will provide these services.

2.3 Request for Applications Evaluation Process

Applications will be evaluated by an Application Review Team. The Application Review Team will be comprised of appropriate County personnel and members of the community, as deemed necessary, with appropriate experience and/or knowledge.

The Application Review Team may choose to conduct an oral presentation with the Respondent(s) which the Application Review Team deems to warrant further consideration. (See **Form A-2** regarding registering speakers in the proposal for oral presentations.) Upon completion of the oral presentation(s), the Application Review Team, may re-evaluate, re-rate

and re-rank the Respondents remaining in consideration based upon their written submission documents combined with the oral presentation.

a. Renewal Applications:
The Application Review Team will evaluate these applications based on the following:

- Achieved performance goals based on submitted Monthly Progress Reports. This will be based on Program year performance **(August 1, 2010 through July 31, 2011)** against Program Year's performance goals.
- Expenditure Rates within 95% of target for the Program Year funding. This will be based on Program Year utilization **(August 1, 2010 through July 31, 2011)**.
- Head Start Program Performance Standards as evidenced by monitoring.
- Achievable proposed budget within County's established maximum per child cost.
- For agencies with deficiencies, value of proposed performance improvement plan.

b. New Applications for County Run Sites:
The Application Review Team will evaluate these applications based on the following criteria, as more particularly described in Attachment 2a - Organizational Qualifications/Proposed Services at County Run Sites, and will rank respondents. The criteria are itemized with their respective weights for a maximum total of one hundred (100) points per Application Review Team member.

1. Respondent, Key Personnel and Subcontractor Experience 50 points
   (Please refer to Attachment 2a, Respondent, Key Personnel and Subcontractor Experience, letters A and B for guidance and clarification on encompassing criteria.)

2. Approach to Providing Services, including Achievable proposed budget within County's established maximum per child cost 50 points
   (Please refer to Attachment 2a, Approach to Providing Services, including Budget, letters C through M for guidance and clarification on encompassing criteria.)

c. New Applications for Services at Respondent's Licensed Facility(ies):
The Application Review Team will evaluate these applications on the following criteria, as more particularly described in Attachment 2b - Organizational Qualifications/Proposed Services at Respondent's Licensed Facility(ies), and will rank respondents. The criteria are itemized with their respective weights for a maximum total of one hundred (100) points per Application Review Team member.

1. Respondent, Key Personnel and Subcontractor Experience 50 points
   (Please refer to Attachment 2b, Respondent, Key Personnel and Subcontractor Experience, letters A and B for guidance and clarification on encompassing criteria.)

2. Approach to Providing Services, including Achievable proposed budget within County's established per child cost 50 points
   (Please refer to Attachment 2b, Approach to Providing Services, including Budget, letters C through M for guidance and clarification on encompassing criteria.)

2.4 Selection Process
It is the County's intent to re-fund incumbent agencies proposing for re-funding for their same facility(ies) as long as the incumbent(s) achieved performance goals and expenditure rate, is in compliance with Head Start Program Performance Standards, and the cost per child/slot will not exceed County's funding capabilities. The County, at its sole discretion, may elect, in whole or in part, to 1) re-fund a renewal application, 2) re-fund a renewal application with the condition that respondent enter into a Performance Improvement Plan with the County, or 3) withhold from re-funding an incumbent respondent that is not achieving the performance and utilization

goals or targets, is not achieving compliance with the performance standards in the County's judgment, is not proposing an achievable budget, and/or is not proposing a credible performance improvement plan.

The Application Review Team will first evaluate Renewal Applications (see Section 2.1(a)) and select respondents to be recommended for re-funding and the number of slots to be accorded to the respondents. The Application Review Team will then evaluate New Applications for County Run Sites and select respondents to be recommended for funding and the number of slots to be accorded to the respondents. Then, the Application Review Team will evaluate Applications for Services at Respondent's Licensed Facility(ies) and select respondents to be recommended for funding and the number of slots to be accorded to the respondents, depending upon remaining available slots and funding. The County may negotiate with the respondents to be recommended during this process which may include adding or deleting slots. The Application Review Team will submit the results of their evaluation to the County Mayor or Mayor's designee with their recommendations.

It is a priority of the County to maintain the Head Start Program services at any facilities where the services are currently provided. The County also intends to distribute any newly created slots based on available funding in the neighborhoods where there is most need, in accordance with the comprehensive Community Assessment Update (see Attachment 19 for the 2011 Community Assessment Update). The County reserves the right to use the 2012 Community Assessment data, if available. Accordingly, the County reserves the right to recommend delegate agencies for funding, regardless of the ranking. For instance, if a potential delegate agency proposes a facility location that does not meet the County's intent for slot distribution, the County can skip that agency and proceed to recommend an agency with a lower ranking that meets the County's intent. Home-based services are specialized and require integration of all aspects of Federal Performance Standards. Therefore, the County reserves the right to reserve home-based services for experienced Head Start delegate agencies.

2.5 Acceptance or Rejection of Application Notification

Upon completion of the selection process, the County will seek approval of the award recommendations from the Head Start Program Policy Council, and a recommendation from the Community Action Agency Board. Based on the Policy Council determinations, the County may re-evaluate respondents and propose new recommendations. Upon concurrence of the Policy Council, the County will advise the delegate agencies regarding the acceptance (award) or rejection of applications.

2.6 Appeals Process

A respondent may appeal in writing within ten (10) work days after receipt of written notice of the County's decision. Appeals should be in writing, include the basis for the appeal with all pertinent documents and supporting evidence, and be directed to the Clerk of the Board. For every appeal, the County's Head Start Director shall have the discretion to either: (1) review the appeal independently, and issue a decision regarding the particular appeal, or (2) to convene a committee to review the appeal and issue a joint decision regarding the particular appeal. The County will issue a written decision in response to every appeal within twenty (20) days of receipt of all written appeals.

2.7 Contract Award

The County will execute agreements with the awarded respondents, along with leases and/or sub-leases, as may be applicable.

3.0 Response Submission

3.1 Submission Package

In response to the REI, complete, sign as required, and submit the following:

a. **Renewal Applications:**
   1. Cover Page (Attachment 1)
   2. Miami-Dade County Budget Narrative Forms (Attachment 3) for Respondent's program which may include all sites agency is currently funded for and is interested in being re-funded for

b. **New Applications for County Run Sites:**
   1. Cover Page (Attachment 1)
   2. Organizational Qualifications/Proposed Services for County Run Site (Attachment 2a)
   3. Miami-Dade County Budget Narrative Forms (Attachment 3) one for each site Respondent is interested in

c. **New Applications for Services at Respondent's Licensed Facility(ies):**
   1. Cover Page (Attachment 1)
   2. Organizational Qualifications/Proposed Services for Respondent's Licensed Facility (Attachment 2b)
   3. Miami-Dade County Budget Narrative Forms (Attachment 3) one for each site Respondent is interested in

Note: Attachments 2a, 2b and 3 are available in an electronic format (Word/Excel) by submitting a written request via e-mail to the County contact person.

3.2 Submission

Submit in hardcopy format an original, complete Submission Package and three (3) copies of the complete package **by the Due Date** (see front cover) addressed as follows:

Respondent's Name
Respondent's Address
Respondent's Telephone Number

Clerk of the Board
Stephen P. Clark Center
111 NW 1st Street, 17th Floor, Suite 202
Miami, FL 33128-1983

REI
Head Start Program Services
Due Date:

4.0 Attachments

4.1 Submission Package Documents

The following documents are to be completed and returned per Section 3.1.

Attachment 1 - Cover Page (all Respondents)
Attachment 2 - Organizational Qualifications/Proposed Services

a. Organizational Qualifications/Proposed Services at County Run Sites (Respondents interested in County run sites)
b. Organizational Qualifications/Proposed Services at Respondent's Licensed Facility(ies) (Respondents interested in offering their own facilities that are not already funded)

Attachment 3 - Miami-Dade County Budget Narrative Forms (all Respondents)

Once the RFA is issued, the above documents and the following documents are to be completed and returned per the RFA.

Form A-2, Lobbyist Registration for Oral Presentations
Form A-5, Respondent's Disclosure of Subcontractors and Suppliers
Form A-6, Fair Subcontracting Policies

4.2 Contract Documents

The Delegate Agencies selected as a result of the future RFA process will be awarded slots contingent upon execution of the County's contract and confirmation that the proposed facility meets the Head Start Program requirements. The contract will include the following.

Attachment 4 - Contract
Attachment 5 - Scope of Services (Appendix A)
Attachment 6 - Budget Narrative Forms (Appendix B)
Attachment 7 - HIPAA Business Associates Addendum (Appendix C)

4.3 Supplemental Contract Documents

In addition to the contract documents listed above, a contract for County run slots at a County-Owned Facility, Public Housing Agency, or Chapman Partnership for the Homeless Chapman Center site (refer to Sections 1.4(b), (c) and (d)(2)) will contain a lease agreement (see Attachment 8 - County Lease Agreement) between the County and the delegate agency to lease the property to the selected delegate agency.

A contract for County run slots at a Public School, Chapman Partnership for the Homeless Chapman North, Privately Owned Leased, or Municipality Leased site (see Sections 1.4(a),(d)(1), (e) and (f)) will contain the original lease agreement (see Attachments 10-16) between the County the applicable entity and a sub-lease agreement (see Attachment 9 - County Sub-Lease Agreement) between the County and the delegate agency to sub-lease the property to the selected delegate agency.

County Lease and Sub-Lease Agreements between County and Delegate Agency
Attachment 8 - County Lease Agreement
Attachment 9 - County Lease Agreement for Public Housing Agency
Attachment 10 - County Sub-Lease Agreement

Original Lease Agreements between the County and Applicable Entity
Attachment 11 - Lease with Miami-Dade County School Board
Attachment 12 - Lease with Miami-Dade County School Board
Attachment 13 - Lease with Miami-Dade County School Board
Attachment 14 - Lease with Miami-Dade County School Board
Attachment 15 - Lease with King & Associates of Miami, Inc. (site listed in Section 1.3(e))
Attachment 16 - Lease with City of South Miami (sites listed in Section 1.3(f)(1))
Attachment 17 - Lease with City of Sweetwater (sites listed in Section 1.3(f)(2))

4.4 Request for Applications Document

The anticipated RFA document is attached for reference. This document and the associated

timeline listed therein is subject to change and the final RFA document will be issued by the County to agencies that respond to this Request for Expressions of Interest.

Attachment 18 - Request for Applications
Attachment 19 - 2011 Community Assessment

Attachment 1 – Cover Page

MIAMI-DADE COUNTY HEAD START PROGRAM SERVICES
SUBMITTAL FORM

This Expression of Interest is submitted for the following type of application (check only one). A **separate** submittal must be provided for **each type of application** respondent wishes to respond to.

__ **Renewal Application**
__ **New Application for County Run Sites**
__ **New Application for Services at Respondent's Licensed Facility(ies)**

Full Legal Name of Organization	Address	Federal Employer ID Number

Contact Person	Phone Number	Fax Number	E-mail

Target Geographic Area(s) Requested	Proposed Facility(ies)Site *(County's or Applicant's)*	Total Number of Slots Requested for each Program Service *(Head Start/Early Head Start)*	Total Funding Requested

I certify that all of the information contained in this application is true and accurate. I further understand that material omission or false information contained in this application constitute grounds for disqualification.

Authorized Signature	Typed Name	Title	Date

Corporate Seal

Sworn to and subscribed before me this _____ day of _____, 2012.

_____
NOTARY PUBLIC
State of Florida

Attachment 2a

Organizational Qualifications/Proposed Services at County Run Sites

County Run Facility Selection

Respondents shall clearly indicate which facility their submittal is intended for by marking an "X" next to identified facility. By submitting an application, for any of the below County run site(s), Respondents hereby agrees to assume all Program slots/children at site location. Respondent may apply to service one or multiple geographic areas/site(s) types.

a. Miami-Dade County Public Schools:

Site	Address	HS Slots	EHS Slots	Place "X" Here
1. Arcola Lake Elementary	1037 NW 81st Street 33150	40	0	
2. Biscayne Elementary	800 77th Street, Miami, Fl 33142	40	0	
3. Bunche Park Elementary	16001 Bunche Park Drive 33054	20	0	
4. Carol City Elementary	4375 NW 173rd Drive 33055	60	0	
5. Chapman Elementary	27190 SW 140th Avenue 33032	80	0	
6. Charles R. Drew Elementary	1775 NW 60th Street 33142	40	0	
7. Colonial Drive Elementary	10755 SW 160th Street 33157	20	0	
8. Douglass Elementary	314 NW 12th Street 33136	40	0	
9. DuPuis Elementary	1150 West 59th Place 33012	60	0	
10. Fienberg/Fisher Elementary	1420 Washington Avenue 33139	40	0	
11. JFK Middle School	1075 NE 167th Street 33162	60	0	
12. Leisure City Mobile	14835 Fillmore Lane 33032	80	0	
13. Leisure City Mobile	14835 Fillmore Lane 33032	0	8	
14. Martin Luther King Elementary	7124 NW 12th Avenue 33150	60	0	
15. Miami Park Elementary	2225 NW 103rd Street 33147	40	0	
16. Nathan B. Young Elementary	14120 NW 24th Avenue 33054	40	0	
17. Oak Grove Elementary	15640 NE 8th Avenue 33162	20	0	
18. Olinda Elementary	5536 NW 21st Avenue 33142	40	0	
19. Orchard Villa Elementary	5720 NW 13th Avenue 33142	40	0	
20. Phyllis Miller Elementary	840 NE 87th Street 33138	20	0	
21. Poinciana Park Elementary	6745 NW 23rd Avenue 33147	40	0	
22. South Hialeah Elementary	265 East 5th Street 33010	54	0	
23. South Pointe Elementary	1050 Fourth Street 33139	20	0	
24. Treasure Island Elementary	7450 E. Treasure Drive 33141	40	0	
25. Tropical Elementary	4545 SW 104th Avenue 33165	18	0	
26. West view Elementary	2101 NW 127th Street 33167	20	0	
27. Whigham Elementary	21545 SW 87th Avenue 33189	20	0	
28. Bethune Elementary	2900 NW 43rd Terrace 33142	160	64	
29. Isaac A. Withers Elem. (Goulds)	21300 SW 122nd Avenue 33172	140	24	

b. County-Owned Facilities:

Site	Address	HS Slots	EHS Slots	Place "X" Here
1. Perrine	17801 Homestead Avenue 33157	80	0	
2. Colonel Zubkoff	55 NW 199 Street 33169	140	16	
3. Caleb Center	5400 NW 22 Avenue Suite C 33142	160	0	
4. North County	3201 NW 207 Street 33056	20	0	

5. Culmer	1600 NW 3 Avenue 33136	60	0	
6. OEB-L	16425 NW 25 Avenue 33054	120	0	
7. Jackson Dade	801 NW 17 Street 33136	60	0	

c. Public Housing Agency Sites:

Site	Address	HS Slots	EHS Slots	Place "X" Here
1. Arthur Mays	11341 SW 216 Street 33170	40	0	
2. Carrie P. Meek	1900 NW 75 Street 33147	20	32	
3. Liberty Square	6304 NW 14 Avenue 33147	60	6	

d. Chapman Partnership for the Homeless:

Site	Address	HS Slots	EHS Slots	Place "X" Here
1. Chapman North	1550 North Miami Avenue 33136	20	24	
2. Chapman Center	28205 SW 125 Avenue Bldg. K 33033	66	32	

e. Privately Owned Leased Site:

Site	Address	HS Slots	EHS Slots	Place "X" Here
Miami Gardens Infant & Toddler	16825 NW 22 Avenue 33056	0	16	

f. Municipality Leased Sites:

Site	Address	HS Slots	EHS Slots	Place "X" Here
1. South Miami	6125 SW 68 Street 33143	40	8	
2. Sweetwater	250 SW 114 Avenue 33174	30	0	

g. Home-Based Setting: There are 24 children that are provided Program services in the child's home setting. Respondent proposing to service Program children in home-based setting shall assume all children identified, regardless of target geographic area.

Home-Based Sites	HS Slots	EHS Slots	Place "X" Here
Various - TBD	0	24	

Minimum Qualification Requirements

Provide documentation that demonstrates Respondent ability to satisfy all of the minimum qualification requirements. Respondents who do not meet the minimum qualification requirements or who fail to provide supporting documentation may be deemed non-responsive. The minimum qualification requirements to be considered are:

(a) Provide letter from Internal Revenue Services (IRS) indicating Respondent is a Not-for-Profit Organization with a 501(c)3 or Internal Revenue Code Section 115 designation, as of the application due date.

Note: A Delegate Agency awarded a contract for Services shall be required to provide Certification of Insurance. Please refer to Attachment 4, Article 10 for Indemnification and Insurance requirements.

Respondent, Key Personnel and Subcontractor Experience

Address Respondent's ability and intent to provide Program services as defined in the Attachment 5, Scope of Services as follows:

A. Required Services

- Describe the Respondent's experience to include any subcontractor's experience in providing community action child care services similar to those requested, including any familiarity with specifically the Head Start/Early Head Start Program.
- Identify any subcontractor that Respondent proposes to perform Program services and the nature of the work to be assigned to each.
- Describe any other experience of Respondent, subcontractor or key personnel that uniquely qualifies Respondent to provide the Program Services.
- Identify if Respondent has approved Voluntary Pre-Kindergarten Program (VPK) sites, or how Respondent plans to become a VPK approved provider.

B. Key Personnel

- Address how Respondent will hire, develop, and retain educational and key staff/personnel to include any subcontracted personnel.
- Address Respondent's key personnel/staff, to include any subcontractor personnel, qualifications, education and experience in early childhood (birth – 5 yrs.).
- Explain Respondent's approach to employing current County staff.

Approach to Providing Services, including Budget

C. Enrollment/Center Operations

- Explain how Respondent will apply for, and obtain, license from the State of Florida, Department of Children and Families, to operate the County run site(s) for which Respondent has proposed to render Program services. Provide detailed timetable for a July 1, 2012 Program Year implementation.
- Explain how Respondent will apply for, and obtain, letter from the U.S. Department of Agriculture Child Care Food Program documenting Respondent's active sponsorship, for County run site(s) for which Respondent has proposed to render Program services. Provide detailed timetable for a July 1, 2012 Program Year implementation.
- Describe Respondent's approach in fulfilling center operational requirements to include hours of operation, formulating established plan outlining policies and procedures, compliance with health and life safety, ensuring adequate square footage, compliance with appropriate child/teacher ratio, children per classroom, educational curriculum utilized and enrollment to include children with disabilities.

D. Funding

- Describe how Respondent intends to utilize the Head Start Program funds to fulfill Policy Committee and Parent Activity required reimbursement and funding services.

E. Child Development and Health Services

- Describe how Respondent will administer, monitor and track all required childhood development and health services for Program children and, identify how Respondent will facilitate medical, dental and nutritional services, in addition to, sensory and behavioral screenings.

F. Parent/Family Services

- Explain how Respondent will address and provide linkages to existing services, community resources and intended collaborations for the purpose of providing support services to families and encouraging parent involvement in Program.

G. Record Keeping/Monitoring/Confidentiality

- Demonstrate Respondent's ability to comply with all record-keeping and monitoring requirements, to include utilization of Program designated information systems for the purpose of measuring outcomes.
- Explain how Respondent will ensure Program participants' confidentiality.

H. Preferred Services

- Identify how Respondent will ensure that funded Program slots are occupied by eligible children within the community Respondent intends to serve. Provide details on recruitment opportunities and outreach conducted by Respondent to encourage community participation.

I. Reporting Requirements

- Confirm Respondent's ability to prepare and submit all required reports and address how Respondent will assure compliance with reported information.

J. Additional Reporting Requirements

- Identify Respondent's Board of Director's and explain how Board hears and approves any contractual relationships binding the Respondent.
- Confirm Respondents ability to comply with all state and federal regulations and identify how Respondent will submit required documentation to Program administrators.

K. Background Screening

- Confirm Respondent's compliance with, and abidance of, all background screening requirements to include all employees', subcontracted personnel and volunteers of Respondent who will work with Program children, whether directly or indirectly.

L. Budget/Payments

- Provide Respondent's detailed justification, calculations and approach to achieving proposed budget within County's established maximum per child cost utilizing the provided Budget Forms (see Attachment 3).

M. Payment Schedule

- Demonstrate Respondent's ability to comply with all reimbursement package requirements, to include detailed information on non-federal resources available (in-kind match) and supporting documentation identifying expenditures.

Attachment 2b

Organizational Qualifications/Proposed Services at Respondent's Licensed Facility(ies)

Minimum Qualification Requirements

Provide documentation that demonstrates Respondent's ability to satisfy all of the minimum qualification requirements. Respondents who do not meet the minimum qualification requirements or who fail to provide supporting documentation may be deemed non-responsive. The minimum qualification requirements to be considered for this Application are:

(a) Provide letter from Internal Revenue Services (IRS) indicating Respondent is a Not-for-Profit Organization with a 501(c)3 or Internal Revenue Code Section 115 designation, as of the application due date.

(b) Provide Respondent's license from the State of Florida, Department of Children and Families, to operate the proposed child care facility(ies), as of the application due date.

(c) Provide letter from the U.S. Department of Agriculture Child Care Food Program documenting Respondent's active sponsorship, as of application due date.

Note: A Delegate Agency awarded a contract for Services shall be required to provide Certificate of Insurance. Please refer to Attachment 4, Article 10 for Indemnification and Insurance requirements.

Respondent, Key Personnel and Subcontractor Experience

Address Respondents ability and intent to provide Program services as defined in the Attachment 5, Scope of Services as follows:

A. Required Services

- Describe Respondent's experience to include any subcontractor's experience in providing community action child care services similar to those requested, including any familiarity specifically with the Head Start/Early Head Start Program.
- Identify any subcontractor that Respondent proposes to perform Program services and the nature of the work to be assigned to each.
- Describe any other experience of Respondent, subcontractor or key personnel that uniquely qualifies Respondent to provide the Program Services.
- Identify if Respondent has approved Voluntary Pre-Kindergarten Program (VPK) sites, or how Respondent plans to become a VPK approved provider.

B. Key Personnel

- Address how Respondent will hire, develop, and retain educational and key staff/personnel to include any subcontracted personnel.
- Demonstrate Respondent's key personnel/staff, to include any subcontractor personnel, qualifications, education and experience in early childhood (birth – 5 yrs.) care.
- Explain Respondent's approach to employing current County staff.

Approach to Providing Services, including Budget

C. Enrollment/Center Operations

- Describe Respondent's approach to fulfilling center operational requirements to include hours of operation, formulating established plan outlining centers' policies and procedures, compliance with health and life safety, ensuring adequate square footage, compliance with appropriate child/teacher

ratio, children per classroom, educational curriculum utilized and enrollment practices for inclusion of children with disabilities.

Note: The County may conduct site visits at newly proposed licensed facility(ies) in order to determine compliance with Head Start Program Federal Performance Standard 1304.53(a)(5).

D. Funding

- Describe how Respondent intends to utilize the Program funds to fulfill Policy Committee and Parent Activity required reimbursement and funding services.

E. Child Development and Health Services

- Describe how Respondent will administer, monitor and track all required childhood development and, health services for Program children, and identify how Respondent will facilitate medical, dental and nutritional services, in addition to, sensory and behavioral screenings.

F. Parent/Family Services

- Explain how Respondent will address and provide linkages to existing services, community resources and intended collaborations for the purpose of providing support services to families and encouraging parent involvement in Program.

G. Record Keeping/Monitoring/Confidentiality

- Demonstrate Respondent's ability to comply with all record-keeping and monitoring requirements, to include utilization of Program designated information systems for the purpose of measuring outcomes.
- Explain how Respondent will ensure Program participants' confidentiality.

H. Preferred Services

- Demonstrate how Respondent will ensure that funded Program slots are occupied by eligible children within the community Respondent intends to serve. Provide details on recruitment opportunities and outreach conducted by Respondent to encourage community participation.

I. Reporting Requirements

- Confirm Respondent's ability to prepare and submit all required reports and address how Respondent will assure compliance with reported information.

J. Additional Reporting Requirements

- Identify Respondent's Board of Director's and explain how Board hears and approves any contractual relationships binding the Respondent.
- Confirm Respondents ability to comply with all state and federal regulations and identify how Respondent will submit required documentation to Program administrators.

K. Background Screening

- Confirm Respondent's compliance with, and abidance of, all background screening requirements to include all employees', subcontracted personnel and volunteers who will work with Program children, whether directly or indirectly.

L. Budget/Payments

- Provide Respondent's detailed justification, calculations and approach to achieving proposed budget within County's established maximum per child cost utilizing the provided Budget Forms (see Attachment 3).

M. Payment Schedule

- Demonstrate Respondent's ability to comply with all reimbursement package requirements, to include detailed information on non-federal resources available (in-kind match) and supporting documentation identifying expenditures.

Attachment 3

Miami-Dade County
Budget Narrative Forms

MIAMI-DADE COUNTY COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT

Agency Name: _____

Program Service Site _____ **Program Service Address :** _____

Program Type: Head Start **State:** FL

Fiscal Year: 2013 **Budget Period:** 08/01/2012 to 07/31/2013

Instruction: Input the desired number of children to be served in the "Proposed Number of Slots" column

Slot Description	Cost Per Slot	Proposed Number of Slots	Maximum Federal Amount	25% Match Requirement	Total Cost of Program
Delegate Operated Head Start Slot	$6,700	0	$0	$0	$0
Former County Operated Head Start Slot (Rent Free Facilities)*	$6,300	0	$0	$0	$0
VPK Leveraged amount **	($900)		$0		
Total		0	$0	$0	$0

Administrative Cap Information	Maximum Federal Amount	25% Match Requirement	Total Cost of Administration
Maximum Administrative Cost - 10%	$0	$0	$0

Note: *Cost per child is reduced by $400 to compensate for rent free facilities
**Delegate agencies must leverage $900 for each VPK eligible slot

Printed: 2/6/2012
5:20 PM

MIAMI-DADE COUNTY COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT

DETAILED LINE ITEM BUDGET

Agency Name:

Program Service Site: Program Service Address:

Program Type: Head Start State: FL

Fiscal Year: 2013 Budget Period: 08/01/2012 to 07/31/2013

GABI Line Item	Line Item Description	HHS Grant Cost for Prog. Operation	HHS Grant Non- Fed Share (Cash and In-Kind)	HHS Grant # of Emp.
Child Health and Development Service Personnel				
1	Program Managers and Content Areas Experts	$0	$0	0.00
2	Teachers/Infant Toddler Teachers	$0	$0	0.00
5	Teacher Aides and Other Education Personnel	$0	$0	0.00
6	Health/Mental Health Services Personnel	$0	$0	0.00
7	Disabilities Services Personnel	$0	$0	0.00
8	Nutrition Services Personnel	$0	$0	0.00
9	Other Child Services Personnel	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Family and Community Partnerships				
10	Program Managers and Content Areas Experts	$0	$0	0.00
11	Other Family and Community Partnerships Personnel	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Program Design and Management Personnel				
12	Executive Director/Other Supervisor of HS Director	$0	$0	0.00
13	Head Start/Early Head Start Director	$0	$0	0.00
14	Managers	$0	$0	0.00
15	Staff Development	$0	$0	0.00
16	Clerical Personnel	$0	$0	0.00
17	Fiscal Personnel	$0	$0	0.00
18	Other Administrative Personnel	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Other Personnel				
19	Maintenance Personnel	$0	$0	0.00
21	Other Personnel	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
	Personnel Total	**$0**	**$0**	**0.00**
Fringe Benefits				
1	Social Security (FICA), State Disability, Unemployment (FUTA), Worker's Compesation, State Unemployment Insurance (SUI)	$0	$0	0.00
2	Health/Dental/ Life Insurance	$0	$0	0.00
3	Retirement	$0	$0	0.00
	Fringe Benefits Total	**$0**	**$0**	**0.00**
Travel				
	Staff Out-of-town travel	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Supplies				
1	Office Supplies	$0	$0	0.00
2	Child and Family Services Supplies	$0	$0	0.00
3	Food Service Supplies	$0	$0	0.00
4	Other Supplies	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Contractual				
1	Administrative Services (e.g. Legal, Accounting)	$0	$0	0.00
2	Health/Disabilities Services	$0	$0	0.00
3	Food Service	$0	$0	0.00
4	Child Transportation Services	$0	$0	0.00
5	Training and Technical Assistance	$0	$0	0.00
8	Other Contracts	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
Other				
2	Rent	$0	$0	0.00
4	Utilities, telephone	$0	$0	0.00
5	Building and Child Liability Insurance	$0	$0	0.00
6	Building Maintenance/Repair and Other Occupancy	$0	$0	0.00
8	Local Travel	$0	$0	0.00
13	Parent Services	$0	$0	0.00
15	Publication/Advertising/Printing	$0	$0	0.00
17	Other	$0	$0	0.00
	Sub-Total	**$0**	**$0**	**0.00**
	Operating Total	**$0**	**$0**	**0.00**
	LINE ITEM TOTAL BUDGET	**$0**	**$0**	**0.00**
	Request for Application Total	$0	$0	

Note: * The 25% required match does not have to apply to each line item; however, the total match must add up to 25% required match

MIAMI-DADE COUNTY COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT

Agency Name: _____

Program Service Site : _____ **Program Service Address :** _____

Program Type: Early Head Start **State:** FL

Fiscal Year: 2013 **Budget Period:** 08/01/2012 to 07/31/2013

Instruction: Input the desired number of children to be served in the "Proposed Number of Slots" column

Slot Description	Cost Per Slot	Proposed Number of Slots	Maximum Federal Amount	25% Match Requirement	Total Cost of Program
Delegate Operated Early Head Start Slot	$12,000	0	$0	$0	$0
Former County Operated Early Head Start Slot (Rent Free Facilities)*	$11,600	0	$0	$0	$0
Home Based Early Head Start Slot	$10,878	0	$0	$0	$0
Total		0	$0	$0	$0

Administrative Cap Information	Maximum Federal Amount	25% Match Requirement	Total Cost of Administration
Maximum Administrative Cost - 10%	$0	$0	$0

Note: *Cost per child is reduced by $400 to compensate for rent free facilities

Printed: 2/6/2012
5:20 PM

MIAMI-DADE COUNTY COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT

DETAILED LINE ITEM BUDGET

Agency Name: _____

Program Service Site: _____ Program Service Address: _____

Program Type: Early Head Start State: FL

Fiscal Year: 2013 Budget Period: 08/01/2012 to 07/31/2013

GABI Line Item	Line Item Description	HHS Grant: Cost for Prog. Operation	HHS Grant: *Non- Fed Share (Cash and In-Kind)	HHS Grant: # of Emp.
Child Health and Development Service Personnel				
1	Program Managers and Content Areas Experts	$0	$0	0.00
2	Teachers/Infant Toddler Teachers	$0	$0	0.00
5	Teacher Aides and Other Education Personnel	$0	$0	0.00
6	Health/Mental Health Services Personnel	$0	$0	0.00
7	Disabilities Services Personnel	$0	$0	0.00
8	Nutrition Services Personnel	$0	$0	0.00
9	Other Child Services Personnel	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Family and Community Partnerships				
10	Program Managers and Content Areas Experts	$0	$0	0.00
11	Other Family and Community Partnerships Personnel	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Program Design and Management Personnel				
12	Executive Director/Other Supervisor of HS Director	$0	$0	0.00
13	Head Start/Early Head Start Director	$0	$0	0.00
14	Managers	$0	$0	0.00
15	Staff Development	$0	$0	0.00
16	Clerical Personnel	$0	$0	0.00
17	Fiscal Personnel	$0	$0	0.00
18	Other Administrative Personnel	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Other Personnel				
19	Maintenance Personnel	$0	$0	0.00
21	Other Personnel	$0	$0	0.00
	Sub-Total	$0	$0	0.00
	Personnel Total	$0	$0	0.00
Fringe Benefits				
1	Social Security (FICA), State Disability, Unemployment (FUTA), Worker's Compesation, State Unemployment Insurance (SUI)	$0	$0	0.00
2	Health/Dental/ Life Insurance	$0	$0	0.00
3	Retirement	$0	$0	0.00
	Fringe Benefits Total	$0	$0	0.00
Travel				
	Staff Out-of-town travel	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Supplies				
1	Office Supplies	$0	$0	0.00
2	Child and Family Services Supplies	$0	$0	0.00
3	Food Service Supplies	$0	$0	0.00
4	Other Supplies	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Contractual				
1	Administrative Services (e.g. Legal, Accounting)	$0	$0	0.00
2	Health/Disabilities Services	$0	$0	0.00
3	Food Service	$0	$0	0.00
4	Child Transportation Services	$0	$0	0.00
5	Training and Technical Assistance	$0	$0	0.00
8	Other Contracts	$0	$0	0.00
	Sub-Total	$0	$0	0.00
Other				
2	Rent	$0	$0	0.00
4	Utilities, telephone	$0	$0	0.00
5	Building and Child Liability Insurance	$0	$0	0.00
6	Building Maintenance/Repair and Other Occupancy	$0	$0	0.00
8	Local Travel	$0	$0	0.00
13	Parent Services	$0	$0	0.00
15	Publication/Advertising/Printing	$0	$0	0.00
17	Other	$0	$0	0.00
	Sub-Total	$0	$0	0.00
	Operating Total	$0	$0	0.00
	LINE ITEM TOTAL BUDGET	$0	$0	0.00
	Request for Application Total	$0	$0	

Note: * The 25% required match does not have to apply to each line item; however, the total match must add up to 25% required match

Printed: 2/6/2012 5:20 PM

Form A-2

AFFIDAVIT OF MIAMI-DADE COUNTY LOBBYIST REGISTRATION FOR ORAL PRESENTATION

(1) ProjectTitle:_____ Project No.:_____
(2) Department: _____
(3) Proposer's Name: _____
Address: _____ Zip: _____
Business Telephone: (____) _____

(4) **List All Members of the Presentation Team Who Will Be Participating in the Oral Presentation:**

NAME	TITLE	EMPLOYED BY	TEL. NO.

(ATTACH ADDITIONAL SHEET IF NECESSARY)

The individuals named above are Registered and the Registration Fee is <u>not</u> required for the Oral Presentation ONLY.

Any person who appears as a representative for an individual or firm for an oral presentation before a County certification, evaluation, selection, technical review or similar committee must be listed on an affidavit provided by the County. The affidavit shall be filed with the Clerk of the Board at the time the response is submitted. The individual or firm must submit a revised affidavit for additional team members added after submittal of the proposal with the Clerk of the Board prior to the oral presentation. Any person not listed on the affidavit or revised affidavit may not participate in the oral presentation, unless he or she is registered with the Clerk's office and has paid all applicable fees.

Other than for the oral presentation, Proposers who wish to address the county commission, county board or county committee concerning any actions, decisions or recommendations of County personnel regarding this solicitation in accordance with Section 2-11.1(s) of the Code of Miami-Dade County MUST register with the Clerk of the Board and pay all applicable fees.

I do solemnly swear that all the foregoing facts are true and correct and I have read or am familiar with the provisions of Section 2-11.1(s) of the Code of Miami-Dade County as amended.

Signature of Authorized Representative: _____ Title: _____
STATE OF _____
COUNTY OF _____

The foregoing instrument was acknowledged before me this _____,
by _____, a _____, who is personally known
(Individual, Officer, Partner or Agent) (Sole Proprietor, Corporation or Partnership)
to me or who has produced _____ as identification and who did/did not take an oath.

_____
(Signature of person taking acknowledgement)

_____
(Name of Acknowledger typed, printed or stamped)

_____ _____
(Title or Rank) (Serial Number, if any)

35

FORM A-5
SUBCONTRACTOR/SUPPLIER LISTING
(Ordinance 97-104)

Name of Proposer _____

This form, or a comparable listing meeting the requirements of Ordinance No. 97-104, **MUST** be completed by all bidders and applicants on County agreements for purchase of supplies, materials or services, including professional services which involve expenditures of $100,000 or more, and all bidders and applicants on County or Public Health Trust construction contracts which involve expenditures of $100,000 or more. **This form, or a comparable listing meeting the requirements of Ordinance No. 97-104, must be completed and submitted even though the bidder or applicant will not utilize subcontractors or suppliers on the contract. The bidder or proposer should enter the word "NONE" under the appropriate heading in those instances where no subcontractors or suppliers will be used on the contract.** A bidder or applicant who is funded through an agreement shall not change or substitute first tier subcontractors or direct suppliers or the portions of the work to be performed or materials to be supplied from those identified except upon written approval of the County.

Business Name and Address of First Tier Subcontractor/Subconsultant	**Principal Owner**	**Scope of Work to be Performed by Subcontractor/Subconsultant**	**(Principal Owner)** *Gender*	*Race*
Business Name and Address of Direct Supplier	**Principal Owner**	**Supplies/Materials/Services to be Provided by Supplier**	**(Principal Owner)** *Gender*	*Race*

I certify that the representations contained in this Subcontractor/Supplier Listing are to the best of my knowledge true and accurate.

_____

Signature of Proposer's Authorized Representative **Print Name** **Print Title** **Date**

(Duplicate if additional space is needed)
Form A-5(new 5/7/99)

Form A-6

FAIR SUBCONTRACTING POLICIES
(Section 2-8.8 of the Miami-Dade County Code)

FAIR SUBCONTRACTING PRACTICES

In compliance with Section 2-8.8 of the Miami-Dade County Code, the Applicant submits the following detailed statement of its policies and procedures for awarding subcontracts:

I hereby certify that the foregoing information is true, correct and complete.

Signature of Authorized Representative: _____

Title: _____ Date: _____

Firm Name: _____

Attachment 4

Head Start Program Services Pool

Contract No. HSP1

Target Geographic Areas:

Services:

THIS AGREEMENT made and entered into as of this _____ day of _____ by and between _____, a corporation organized and existing under the laws of the State of _____, having its principal office at _____ (hereinafter referred to as the "Delegate Agency"), and Miami-Dade County, a political subdivision of the State of Florida, having its principal office at 111 N.W. 1st Street, Miami, Florida 33128 (hereinafter referred to as the "County"),

WITNESSETH:

WHEREAS, the Delegate Agency has offered to provide Head Start Program Services, on a non-exclusive basis, that shall conform to the Scope of Services (Appendix A); Miami-Dade County's Request for Application (RFA) and all associated addenda and attachments, incorporated herein by reference; and the requirements of this Agreement; and,

WHEREAS, the Delegate Agency has submitted a written application dated _____ 2012, hereinafter referred to as the "Delegate Agency's Application" which is incorporated herein by reference; and,

WHEREAS, the County desires to procure from the Delegate Agency such Head Start Program Services for the County, in accordance with the terms and conditions of this Agreement;

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties hereto agree as follows:

ARTICLE 1. DEFINITIONS

The following words and expressions used in this Agreement shall be construed as follows, except when it is clear from the context that another meaning is intended:

a) The words "Contract" or "Contract Documents" or "Agreement" to mean collectively these terms and conditions, the Scope of Services (Appendix A), the Budget Forms (Appendix B – To Be Negotiated and included as part of Contract), the Business Associate Addendum (Appendix C), RFA and all associated addenda and attachments, the Delegate Agency's Proposal, and all other attachments hereto and all amendments issued hereto.

b) The words "Contract Date" to mean the date on which this Agreement is effective.

c) The words "Contract Manager" to mean Miami-Dade County's Director, Internal Services Department, or the duly authorized representative designated to manage the Contract.

d) The word "Contractor" or "Delegate Agency" to mean _____ and its permitted successors and assigns.

e) The word "Days" to mean Calendar Days.

f) The word "Deliverables" to mean all documentation and any items of any nature submitted by the Delegate Agency to the County's Project Manager for review and approval pursuant to the terms of this Agreement.

g) The words "directed", "required", "permitted", "ordered", "designated", "selected", "prescribed" or words of like import to mean respectively, the direction, requirement, permission, order, designation, selection or prescription of the County's Project Manager; and similarly the words "approved", acceptable", "satisfactory", "equal", "necessary", or words of like import to mean respectively, approved by, or acceptable or satisfactory to, equal or necessary in the opinion of the County's Project Manager.

h) The words "Extra Work" or "Additional Work" resulting in additions or deletions or modifications to the amount, type or value of the Work and Services as required in this Contract, as directed and/or approved by the County.

i) The words "Project Manager" to mean the County Mayor or the duly authorized representative designated to manage the Project.

j) The words "Scope of Services" to mean the document appended hereto as Appendix A, which details the work to be performed by the Delegate Agency.

k) The word "subcontractor" or "subconsultant" to mean any person, entity, firm or corporation, other than the employees of the Delegate Agency, who furnishes labor and/or materials, in connection with the Work, whether directly or indirectly, on behalf and/or under the direction of the Delegate Agency and whether or not in privity of Contract with the Delegate Agency.

l) The words "Work", "Services" "Program", or "Project" to mean all matters and things required to be done by the Delegate Agency in accordance with the provisions of this Contract.

ARTICLE 2. ORDER OF PRECEDENCE

If there is a conflict between or among the provisions of this Agreement, the order of precedence is as follows: 1) these terms and conditions, 2) Appendices to these terms and conditions (the Scope of Services, Budget Forms (to be negotiated) and Business Associate Addendum), 3) the Miami-Dade County's RFA and any associated addenda and attachments thereof, and 4) the Delegate Agency's Application.

ARTICLE 3. RULES OF INTERPRETATION

a) References to a specified Article, section or schedule shall be construed as reference to that specified Article, or section of, or schedule to this Agreement unless otherwise indicated.

b) Reference to any agreement or other instrument shall be deemed to include such agreement or other instrument as such agreement or other instrument may, from time to time, be modified, amended, supplemented, or restated in accordance with its terms.

c) The terms "hereof", "herein", "hereinafter", "hereby", "herewith", "hereto", and "hereunder" shall be deemed to refer to this Agreement.

d) The titles, headings, captions and arrangements used in these Terms and Conditions are for convenience only and shall not be deemed to limit, amplify or modify the terms of this Contract, nor affect the meaning thereof.

ARTICLE 4. NATURE OF THE AGREEMENT

a) This Agreement incorporates and includes all prior negotiations, correspondence, conversations, agreements, and understandings applicable to the matters contained in this Agreement. The parties agree that there are no commitments, agreements, or understandings concerning the subject matter of this Agreement that are not contained in this Agreement, and that this Agreement contains the entire agreement between the parties as to all matters contained herein. Accordingly, it is agreed that no deviation from the terms hereof shall be predicated upon any prior representations or agreements, whether oral or written. It is further agreed that any oral representations or modifications concerning this Agreement shall be of no force or effect, and that this Agreement may be modified, altered or amended only by a written amendment duly executed by both parties hereto or their authorized representatives.

b) The Delegate Agency shall provide the services set forth in the Scope of Services, and render full and prompt cooperation with the County in all aspects of the Services performed hereunder.

c) The Delegate Agency acknowledges that this Agreement requires the performance of all things necessary for or incidental to the effective and complete performance of all Work and Services under this Contract. All things not expressly mentioned in this Agreement but necessary to carrying out its intent are required by this Agreement, and the Delegate Agency shall perform the same as though they were specifically mentioned, described and delineated.

d) The Delegate Agency shall furnish all labor, materials, tools, supplies, and other items

required to perform the Work and Services that are necessary for the completion of this Contract. All Work and Services shall be accomplished at the direction of and to the satisfaction of the County's Project Manager.

e) The Delegate Agency acknowledges that the County shall be responsible for making all policy decisions regarding the Scope of Services. The Delegate Agency agrees to provide input on policy issues in the form of recommendations. The Delegate Agency agrees to implement any and all changes in providing Services hereunder as a result of a policy change implemented by the County. The Delegate Agency agrees to act in an expeditious and fiscally sound manner in providing the County with input regarding the time and cost to implement said changes and in executing the activities required to implement said changes.

ARTICLE 5. CONTRACT TERM

The Contract shall become effective on the date set forth on the front page and shall continue through July 31, 2013. The County, at its sole discretion, reserves the right to exercise the option to renew this Contract for five, one-year periods. The County reserves the right to exercise its option to extend this Contract for an additional Program Year beyond the current Contract period by mutual agreement between the County and the Delegate Agency, upon approval by the Board of County Commissioners.

ARTICLE 6. NOTICE REQUIREMENTS

All notices required or permitted under this Agreement shall be in writing and shall be deemed sufficiently served if delivered by Registered or Certified Mail, with return receipt requested; or delivered personally; or delivered via fax or e-mail (if provided below) and followed with delivery of hard copy; and in any case addressed as follows:

(1) to the County

a) to the Project Manager:

Miami-Dade County
Community Action and Human Services Department
701 N. W. 1st Court
OTV 9-104
Miami, FL 33136
Attention: Head Start/Early Head Start Program Director
Phone: (786) 469-4633
Fax: (786) 469-8359
e-mail: JWROBIN@miamidade.gov

and,

b) to the Contract Manager:

Miami-Dade County
Internal Services Department
Procurement Management
111 N.W. 1st Street, Suite 1375

Miami, FL 33128-1974
Attention: Assistant Director
Phone: (305) 375-5548
Fax: (305) 375-2316

(2) To the Delegate Agency

Attention:
Phone:
Fax:
E-mail:

Either party may at any time designate a different address and/or contact person by giving notice as provided above to the other party. Such notices shall be deemed given upon receipt by the addressee.

ARTICLE 7. PAYMENT FOR SERVICES/AMOUNT OBLIGATED

The Delegate Agency warrants that it has reviewed the County's requirements and has asked such questions and conducted such other inquiries as the Delegate Agency deemed necessary in order to determine the budget requirements to provide the Work and Services to be performed under this Contract. The compensation for all Work and Services performed under this Contract, including all costs associated with such Work and Services, subject to available funds shall not exceed the amount specified in the Scope of Services, Appendix A and shall be in accordance with the Budget Forms (Appendix B). Should available County funding be reduced, the amount payable under this Contract may be proportionately reduced at the option of the County. Should additional County funding (i.e., COLA, program improvements, etc.) become available through the U.S. Department Health and Human Services (DHHS), such allocation may be apportioned to the Delegate Agency in accordance with Program policies and guidelines. The County shall have no obligation to pay the Delegate Agency any additional sum in excess of this amount, except for a change and/or modification to the Contract, which is approved and executed in writing by the County and the Delegate Agency.

All Services undertaken by the Delegate Agency before County's approval of this Contract shall be at the Delegate Agency's risk and expense.

The Delegate Agency agrees to provide non-federal resources in an amount equivalent to twenty-five percent (25%) of the total federal allocation. The non-federal resources may be in cash and/or in-kind donations, but may not be from other federal resources unless there is a specific statutory language allowing this use. Lump sum in-kind allocations may be allotted throughout the Program year and shall be applied in monthly increments until the in-kind contributions have been exhausted. The Delegate Agency agrees to submit proof of the required twenty-five (25%) of the non-federal resources monthly included with its invoices. If the Delegate Agency fails to provide proof of non-federal resources, the County shall reduce the monthly reimbursement in accordance with the shortage. The Delegate Agency may recapture funds that were deducted as a result of a shortage in the non-federal resources requirement at the end of the Agreement by providing the requisite documentation/proof in the Closeout Report as listed in the Scope of Services (Appendix A).

With respect to travel costs and travel related expenses, the Delegate Agency agrees to adhere to Section 112.061 of the Florida Statutes as they pertain to out of pocket expenses including employee lodging, transportation, per diem, and all miscellaneous costs and fees. The County shall not be liable for any such expenses that have not been approved in advance, in writing, by

the County.

In no event shall County funds be advanced directly to any subcontractor hereunder.

The County agrees to pay all budgeted costs incurred by the Delegate Agency which are allowable under the DHHS and County rules and guidelines, in accordance with the Budget Forms (Appendix B). Upon submission of satisfactory required monthly report, the County shall process payment.

ARTICLE 8. PRICING

Refer to Scope of Services (Appendix A) for the not-to-exceed per child/per Program year rate. Delegate Agency shall submit budget forms each Program year prior to the start of the HS/EHS Program year. The approved budget for Program year 2012-2013 is attached hereto as Appendix B. The County will notify Delegate Agency of any increase or decrease to funding. The Delegate Agency may offer incentive discounts to the County at any time during the Contract term, including any renewal or extension thereof.

ARTICLE 9. METHOD AND TIMES OF PAYMENT

The Delegate Agency agrees that under the provisions of this Agreement, as reimbursement for those actual, reasonable and necessary costs incurred by the Delegate Agency, which are directly attributable or properly allocable to the Services. The Delegate Agency shall invoice the County for these Services, on a monthly basis, upon invoices certified by the Delegate Agency pursuant to Appendix B – Budget Forms, on or before the tenth (10th) day of each month following the month in which the service was rendered, unless the County grants an extension in writing. All invoices shall be furnished with a detailed monthly line-item budget summary which shall be segregated by all Program and administrative costs; current month's expenses; year-to-date expenses and available balance; and a statement detailing monthly expenditures made and the in-kind match provided by the Delegate Agency.

Payment requests shall be accompanied by the reimbursement package, including payroll taxes, insurances, any backup documentation to support reimbursement, copies of cancelled checks and any other such documentation as requested by the County. Requests for reimbursement shall be based on a line item budget and taken from the books of account kept by the Delegate Agency, shall be supported by copies of payroll distribution, receipt bills or other documents reasonably required by the County, shall show the County's contract number, and shall have a unique invoice number assigned by the Delegate Agency. It is the policy of Miami-Dade County that payment for all purchases by County agencies and the Public Health Trust shall be made in a timely manner and that interest payments be made on late payments. In accordance with Florida Statutes, Section 218.74 and Section 2-8.1.4 of the Miami-Dade County Code, the time at which payment shall be due from the County or the Public Health Trust shall be forty-five (45) days from receipt of a proper invoice. The time at which payment shall be due to small businesses shall be thirty (30) days from receipt of a proper invoice. All payments due from the County or the Public Health Trust, and not made within the time specified by this section shall bear interest from thirty (30) days after the due date at the rate of one percent (1%) per month on the unpaid balance. Further, proceedings to resolve disputes for payment of obligations shall be concluded by final written decision of the County Mayor, or his or her designee(s), not later that sixty (60) days after the date on which the proper invoice was received by the County or the Public Health Trust.

The Delegate Agency may shift funds between line items not to exceed ten percent (10%) of the total budget upon submission of a Budget Modification Request to the County for subsequent

approval. Variances greater than ten percent (10%) in any line item require prior approval and a budget modification approved by the Delegate Agency's authorized representative and the County. The Delegate Agency shall not amend their budget more than twice during the Program year; once by December 31st and once by May 15th.

The Delegate Agency shall be paid through reimbursement payments in accordance with this Contract. Upon written request from the Delegate Agency, an advance payment of up to twenty percent (20%) of the contract award may be authorized by the County to defray start-up costs. The advance payment should be requested within thirty (30) days of the beginning of the Program year. The advance payment will be divided and deducted from reimbursement payments over eight (8) months or less depending on the contract execution date. Prior to the disbursement of any funds, the Delegate Agency must submit to the County a completed authorized signature form, denoting the names and signatures of all persons authorized to sign reimbursement packages, checks and contracts.

The Delegate Agency agrees to furnish the County a detailed monthly line-item budget summary which shall be segregated by all Program and administrative costs; current month's expenses; year-to-date expenses and available balance; and a statement for the previous month detailing the expenditures and match made by the Delegate Agency as required herein.

1. Each package must include copies of paid payroll taxes, insurances, any backup documentation to support reimbursement requests or additional requests made by the County, and copies of cancelled checks from the previous month, and documentation supporting the reported match.

2. All reimbursement packages shall be submitted within ten (10) working days after the end of the month.

3. The Delegate Agency shall provide copies of all contracts and agreements for the current Program year, which shall include, but are not limited to, leases for real and personal property to the County prior to any requests for reimbursement.

4. Invoices in excess of sixty (60) calendar days will not be reimbursed.

5. Reimbursement for retroactive payment of staff positions in excess of sixty (60) days after the County's approval of qualification of staff will be disallowed.

6. The Delegate Agency shall provide documentation of compliance with the Davis-Bacon Act for construction/renovation projects in excess of $2,000.

7. Reimbursement of credit card purchases requires proof that the statement of the credit card which reimbursement is requested has a zero balance.

8. Reimbursement for administrative costs shall not exceed fifteen percent (15%) of the combined contracted amount and matched amount for the Head Start budget.

9. Reimbursement for a lump sum payment of accrued leave will be disallowed.

10. None of the funds provided by the County shall be used to pay the compensation of an individual, either as a direct cost or any prorated as an indirect cost at a rate in excess of Executive Level II. The rate for an Executive Level II employee cannot exceed $179,700 per year.

11. The County will not approve payments for volunteer services provided to the Delegate Agency in support of the services detailed in this Contract.

12. The Delegate Agency further agrees to maintain originals of cancelled checks, invoices, receipts, and other evidence of indebtedness as proof of expenditure. When original documents cannot be produced, the Delegate Agency must adequately justify their absence in writing and furnish copies as proof of expenditure. These documents shall be maintained by the Delegate Agency for a period of no less than five (5) years and shall be made available for County staff inspection at any time.

Invoices and associated back-up documentation shall be submitted in duplicate by the Delegate Agency to the County as follows:

Miami-Dade County
Community Action and Human Services Department
Head Start Program
701 N. W. 1st Court
OTV 10-177
Miami, FL 33136
Attention: Fiscal Coordinator
Phone: 786-469-4743

The County may at any time designate a different address and/or contact person by giving written notice to the other party.

ARTICLE 10. INDEMNIFICATION AND INSURANCE

The Delegate Agency shall indemnify and hold harmless the County and its officers, employees, agents and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the County or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the Delegate Agency or its employees, agents, servants, partners principals or subcontractors. The Delegate Agency shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the County, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorney's fees which may issue thereon. The Delegate Agency expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by the Delegate Agency shall in no way limit the responsibility to indemnify, keep and save harmless and defend the County or its officers, employees, agents and instrumentalities as herein provided.

Upon County's notification, the Delegate Agency shall furnish to the Internal Services Department, Certificates of Insurance that indicate that insurance coverage has been obtained, which meets the requirements as outlined below:

1. Worker's Compensation Insurance for all employees of the Delegate Agency as required by Florida Statute 440.

2. Commercial General Liability Insurance on a comprehensive basis in an amount not less than $1,000,000 combined single limit per occurrence for bodily injury and property

damage. **Miami-Dade County must be shown as an additional insured with respect to this coverage. The mailing address of Miami-Dade County 111 N.W. 1st Street, Suite 1300, Miami, Florida 33128-1974, as the certificate holder, must appear on the certificate of insurance.**

3. Automobile Liability Insurance covering all owned, non-owned, and hired vehicles used in connection with the Services, in an amount not less than $300,000 combined single limit per occurrence for bodily injury and property damage. Contractor utilizing vans and/or mini-vans with seating capabilities of fifteen (15) passengers or more, the limit of liability required for Automobile Liability Insurance is $500,000.

4. Student Accident Insurance as required under 45 CFR, Part 1301.11. Coverage will be provided with a minimum limit of $2,000 per child.

The insurance coverage required shall include those classifications, as listed in standard liability insurance manuals, which most nearly reflect the operation of the Delegate Agency. All insurance policies required above shall be issued by companies authorized to do business under the laws of the State of Florida with the following qualifications:

The company must be rated no less than "B" as to management, and no less than "Class V" as to financial strength, according to the latest edition of Best's Insurance Guide published by A.M. Best Company, Oldwick, New Jersey, or its equivalent, subject to the approval of the County Risk Management Division.

OR

The company must hold a valid Florida Certificate of Authority as shown in the latest "List of All Insurance Companies Authorized or Approved to Do Business in Florida", issued by the State of Florida Department of Insurance and are members of the Florida Guaranty Fund.

Certificates of Insurance must indicate that for any cancellation of coverage before the expiration date, the issuing insurance carrier will endeavor to mail thirty (30) day written advance notice to the certificate holder. In addition, the Delegate Agency hereby agrees not to modify the insurance coverage without thirty (30) days written advance notice to the County.

NOTE: MIAMI-DADE COUNTY CONTRACT NUMBER AND TITLE MUST APPEAR ON EACH CERTIFICATE OF INSURANCE.

Compliance with the foregoing requirements shall not relieve the Delegate Agency of this liability and obligation under this section or under any other section in this Agreement.

Award of this Contract is contingent upon the receipt of the insurance documents, as required, within ten (10) business days after notification of recommendation to award. If the insurance certificate is received within the specified time frame but not in the manner prescribed in this Agreement, the Delegate Agency shall have an additional five (5) business days to submit a corrected certificate to the County. If the Delegate Agency fails to submit the required insurance documents in the manner prescribed in this Agreement within fifteen (15) business days, the

Delegate Agency shall be in default of the contractual terms and conditions and award of the Contract may be rescinded, unless such timeframe for submission has been extended by the County.

The Delegate Agency shall be responsible for assuring that the insurance certificates required in conjunction with this Section remain in force for the duration of the contractual period of the Contract, including any and all option years or extension periods that may be granted by the County. If insurance certificates are scheduled to expire during the contractual period, the Delegate Agency shall be responsible for submitting new or renewed insurance certificates to the County at a minimum of thirty (30) calendar days in advance of such expiration. In the event that expired certificates are not replaced with new or renewed certificates which cover the contractual period, the County shall suspend the Contract until such time as the new or renewed certificates are received by the County in the manner prescribed herein; provided, however, that this suspended period does not exceed thirty (30) calendar days. Thereafter, the County may, at its sole discretion, terminate this contract.

ARTICLE 11. MANNER OF PERFORMANCE

a) The Delegate Agency shall provide the Services described herein in a competent and professional manner satisfactory to the County in accordance with the terms and conditions of this Agreement. The County shall be entitled to a satisfactory performance of all Services described herein and to full and prompt cooperation by the Delegate Agency in all aspects of the Services. At the request of the County, the Delegate Agency shall promptly remove from the project any Delegate Agency's employee, subcontractor, or any other person performing Services hereunder. The Delegate Agency agrees that such removal of any of its employees does not require the termination or demotion of any employee by the Delegate Agency.

b) The Delegate Agency agrees to defend, hold harmless and indemnify the County and shall be liable and responsible for any and all claims, suits, actions, damages and costs (including attorney's fees and court costs) made against the County, occurring on account of, arising from or in connection with the removal and replacement of any Delegate Agency's personnel performing services hereunder at the behest of the County. Removal and replacement of any Delegate Agency's personnel as used in this Article shall not require the termination and or demotion of such Delegate Agency's personnel.

c) The Delegate Agency agrees that at all times it will employ, maintain and assign to the performance of the Services a sufficient number of competent and qualified professionals and other personnel to meet the requirements to which reference is hereinafter made. The Delegate Agency agrees to adjust its personnel staffing levels or to replace any its personnel if so directed upon reasonable request from the County, should the County make a determination, in its sole discretion, that said personnel staffing is inappropriate or that any individual is not performing in a manner consistent with the requirements for such a position.

d) The Delegate Agency warrants and represents that its personnel have the proper skill, training, background, knowledge, experience, rights, authorizations, integrity, character and licenses as necessary to perform the Services described herein, in a competent and professional manner.

e) The Delegate Agency shall at all times cooperate with the County and coordinate its respective work efforts to most effectively and efficiently maintain the progress in performing the Services.

f) The Delegate Agency shall comply with all provisions of all federal, state and local laws, statutes, ordinances, and regulations that are applicable to the performance of this Agreement.

ARTICLE 12. EMPLOYEES ARE THE RESPONSIBILITY OF THE DELEGATE AGENCY

All employees of the Delegate Agency shall be considered to be, at all times, employees of the Delegate Agency under its sole direction and not employees or agents of the County. The Delegate Agency shall supply competent employees. Miami-Dade County may require the Delegate Agency to remove an employee it deems careless, incompetent, insubordinate or otherwise objectionable and whose continued employment is not in the best interest of the County. Each employee shall have and wear proper identification.

ARTICLE 13. INDEPENDENT CONTRACTOR RELATIONSHIP

The Delegate Agency is, and shall be, in the performance of all work services and activities under this Agreement, an independent Contractor, and not an employee, agent or servant of the County. All persons engaged in any of the work or services performed pursuant to this Agreement shall at all times, and in all places, be subject to the Delegate Agency's sole direction, supervision and control. The Delegate Agency shall exercise control over the means and manner in which it and its employees perform the work, and in all respects the Delegate Agency's relationship and the relationship of its employees to the County shall be that of an independent Contractor and not as employees and agents of the County.

The Delegate Agency does not have the power or authority to bind the County in any promise, agreement or representation other than specifically provided for in this Agreement.

ARTICLE 14. AUTHORITY OF THE COUNTY'S PROJECT MANAGER

a) The Delegate Agency hereby acknowledges that the County's Project Manager will determine in the first instance all questions of any nature whatsoever arising out of, under, or in connection with, or in any way related to or on account of, this Agreement including without limitations: questions as to the value, acceptability and fitness of the Services; questions as to either party's fulfillment of its obligations under the Contract; negligence, fraud or misrepresentation before or subsequent to acceptance of the Delegate Agency's Proposal; questions as to the interpretation of the Scope of Services; and claims for damages, compensation and losses.

b) The Delegate Agency shall be bound by all determinations or orders and shall promptly obey and follow every order of the Project Manager, including the withdrawal or modification of any previous order and regardless of whether the Delegate Agency agrees with the Project Manager's determination or order. Where orders are given orally, they will be issued in writing by the Project Manager as soon thereafter as is practicable.

c) The Delegate Agency must, in the final instance, seek to resolve every difference concerning the Agreement with the Project Manager. In the event that the Delegate Agency and the Project Manager are unable to resolve their difference, the Delegate Agency may initiate a dispute in accordance with the procedures set forth in this Article. Exhaustion of these procedures shall be a condition precedent to any lawsuit permitted hereunder.

d) In the event of such dispute, the parties to this Agreement authorize the County Mayor or designee, who may not be the Project Manager or anyone associated with this

Project, acting personally, to decide all questions arising out of, under, or in connection with, or in any way related to or on account of the Agreement (including but not limited to claims in the nature of breach of contract, fraud or misrepresentation arising either before or subsequent to execution hereof) and the decision of each with respect to matters within the County Mayor's purview as set forth above shall be conclusive, final and binding on parties. Any such dispute shall be brought, if at all, before the County Mayor within 10 days of the occurrence, event or act out of which the dispute arises.

e) The County Mayor may base this decision on such assistance as may be desirable, including advice of experts, but in any event shall base the decision on an independent and objective determination of whether Delegate Agency's performance or any Deliverable meets the requirements of this Agreement and any specifications with respect thereto set forth herein. The effect of any decision shall not be impaired or waived by any negotiations or settlements or offers made in connection with the dispute, whether or not the County Mayor participated therein, or by any prior decision of others, which prior decision shall be deemed subject to review, or by any termination or cancellation of the Agreement. All such disputes shall be submitted in writing by the Delegate Agency to the County Mayor for a decision, together with all evidence and other pertinent information in regard to such questions, in order that a fair and impartial decision may be made. Whenever the County Mayor is entitled to exercise discretion or judgment or to make a determination or form an opinion pursuant to the provisions of this Article, such action shall be fair and impartial when exercised or taken. The County Mayor, as appropriate, shall render a decision in writing and deliver a copy of the same to the Delegate Agency. Except as such remedies may be limited or waived elsewhere in the Agreement, Delegate Agency reserves the right to pursue any remedies available under law after exhausting the provisions of this Article.

ARTICLE 15. MUTUAL OBLIGATIONS

a) This Agreement, including attachments and appendixes to the Agreement, shall constitute the entire Agreement between the parties with respect hereto and supersedes all previous communications and representations or agreements, whether written or oral, with respect to the subject matter hereto unless acknowledged in writing by the duly authorized representatives of both parties.

b) Nothing in this Agreement shall be construed for the benefit, intended or otherwise, of any third party that is not a parent or subsidiary of a party or otherwise related (by virtue of ownership control or statutory control) to a party.

c) In those situations where this Agreement imposes an indemnity obligation on the Delegate Agency, the County may, at its expense, elect to participate in the defense if the County should so choose. Furthermore, the County may at its own expense defend or settle any such claims if the Delegate Agency fails to diligently defend such claims, and thereafter seek indemnity for costs from the Delegate Agency.

ARTICLE 16. QUALITY ASSURANCE/QUALITY ASSURANCE RECORD KEEPING

The Delegate Agency shall maintain, and shall require that its subcontractors and suppliers maintain, complete and accurate records to substantiate compliance with the requirements set forth in the Scope of Services. The Delegate Agency and its subcontractors and suppliers, shall retain such records, and all other documents relevant to the Services furnished under this Agreement for a period of three (3) years from the expiration date of this Agreement and any extension thereof.

ARTICLE 17. AUDITS

The County, or its duly authorized representatives or governmental agencies shall, until the expiration of three (3) years after the expiration of this Agreement and any extension thereof, have access to and the right to examine and reproduce any of the Delegate Agency's books, documents, papers and records and of its subcontractors and suppliers which apply to all matters of the County. Such records shall subsequently conform to Generally Accepted Accounting Principles requirements, as applicable, and shall only address those transactions related to this Agreement.

Pursuant to County Ordinance No. 03-2, the Delegate Agency will grant access to the Commission Auditor to all financial and performance related records, property, and equipment purchased in whole or in part with government funds. The Delegate Agency agrees to maintain an accounting system that provides accounting records that are supported with adequate documentation, and adequate procedures for determining the allowability and allocability of costs.

ARTICLE 18. SUBSTITUTION OF PERSONNEL

In the event the Delegate Agency wishes to substitute personnel for the key personnel identified by the Delegate Agency's Proposal, the Delegate Agency must notify the County in writing and request written approval for the substitution at least ten (10) business days prior to effecting such substitution.

ARTICLE 19. CONSENT OF THE COUNTY REQUIRED FOR ASSIGNMENT

The Delegate Agency shall not assign, transfer, convey or otherwise dispose of this Agreement, including its rights, title or interest in or to the same or any part thereof without the prior written consent of the County.

ARTICLE 20. SUBCONTRACTUAL RELATIONS

a) If the Delegate Agency will cause any part of this Agreement to be performed by a Subcontractor, the provisions of this Contract will apply to such Subcontractor and its officers, agents and employees in all respects as if it and they were employees of the Delegate Agency; and the Delegate Agency will not be in any manner thereby discharged from its obligations and liabilities hereunder, but will be liable hereunder for all acts and negligence of the Subcontractor, its officers, agents, and employees, as if they were employees of the Delegate Agency. The services performed by the Subcontractor will be subject to the provisions hereof as if performed directly by the Delegate Agency.

b) The Delegate Agency, before making any subcontract for any portion of the services, will state in writing to the County the name of the proposed Subcontractor, the portion of the Services which the Subcontractor is to do, the place of business of such Subcontractor, and such other information as the County may require. The County will have the right to require the Delegate Agency not to award any subcontract to a person, firm or corporation disapproved by the County.

c) Before entering into any subcontract hereunder, the Delegate Agency will inform the Subcontractor fully and completely of all provisions and requirements of this

Agreement relating either directly or indirectly to the Services to be performed. Such Services performed by such Subcontractor will strictly comply with the requirements of this Contract.

d) In order to qualify as a Subcontractor satisfactory to the County, in addition to the other requirements herein provided, the Subcontractor must be prepared to prove to the satisfaction of the County that it has the necessary facilities, skill and experience, and ample financial resources to perform the Services in a satisfactory manner. To be considered skilled and experienced, the Subcontractor must show to the satisfaction of the County that it has satisfactorily performed services of the same general type which is required to be performed under this Agreement.

e) The County shall have the right to withdraw its consent to a subcontract if it appears to the County that the subcontract will delay, prevent, or otherwise impair the performance of the Delegate Agency's obligations under this Agreement. All Subcontractors are required to protect the confidentiality of the County's and County's proprietary and confidential information. Delegate Agency shall furnish to the County copies of all subcontracts between Delegate Agency and Subcontractors and suppliers hereunder. Within each such subcontract, there shall be a clause for the benefit of the County permitting the County to request completion of performance by the Subcontractors of its obligations under the subcontract, in the event the County finds the Delegate Agency in breach of its obligations, the option to pay the Subcontractors directly for the performance by such subcontractor. Notwithstanding, the foregoing shall neither convey nor imply any obligation or liability on the part of the County to any subcontractor hereunder as more fully described herein.

ARTICLE 21. ASSUMPTION, PARAMETERS, PROJECTIONS, ESTIMATES AND EXPLANATIONS

The Delegate Agency understands and agrees that any assumptions, parameters, projections, estimates and explanations presented by the County were provided to the Delegate Agency for evaluation purposes only. However, since these assumptions, parameters, projections, estimates and explanations represent predictions of future events the County makes no representations or guarantees; and the County shall not be responsible for the accuracy of the assumptions presented; and the County shall not be responsible for conclusions to be drawn therefrom; and any assumptions, parameters, projections, estimates and explanations shall not form the basis of any claim by the Delegate Agency. The Delegate Agency accepts all risk associated with using this information.

ARTICLE 22. SEVERABILITY

If this Agreement contains any provision found to be unlawful, the same shall be deemed to be of no effect and shall be deemed stricken from this Agreement without affecting the binding force of this Agreement as it shall remain after omitting such provision.

ARTICLE 23. TERMINATION AND SUSPENSION OF WORK

a) The County may terminate this Agreement if an individual or corporation or other entity attempts to meet its contractual obligation with the County through fraud, misrepresentation or material misstatement.

b) The County may, as a further sanction, terminate or cancel any other contract(s) that

such individual or corporation or other entity has with the County and that such individual, corporation or other entity shall be responsible for all direct and indirect costs associated with such termination or cancellation, including attorney's fees.

c) The foregoing notwithstanding, any individual, corporation or other entity which attempts to meet its contractual obligations with the County through fraud, misrepresentation or material misstatement may be debarred from County contracting for up to five (5) years in accordance with the County debarment procedures. The Delegate Agency may be subject to debarment for failure to perform and all other reasons set forth in Section 10-38 of the County Code.

In addition to cancellation or termination as otherwise provided in this Agreement, the County may at any time, in its sole discretion, with or without cause, terminate this Agreement by written notice to the Delegate Agency and in such event:

d) The Delegate Agency shall, upon receipt of such notice, unless otherwise directed by the County:

i. stop work on the date specified in the notice ("the Effective Termination Date");

ii. take such action as may be necessary for the protection and preservation of the County's materials and property;

iii. cancel orders;

iv. assign to the County and deliver to any location designated by the County any non-cancelable orders for Deliverables that are not capable of use except in the performance of this Agreement and has been specifically developed for the sole purpose of this Agreement and not incorporated in the Services:

v. take no action which will increase the amounts payable by the County under this Agreement; and

e) In the event that the County exercises its right to terminate this Agreement pursuant to this Article the Delegate Agency will be compensated as stated in the payment Articles, herein, for the:

i. portion of the Services completed in accordance with the Agreement up to the Effective Termination Date; and

ii. noncancelable Deliverables that are not capable of use except in the performance of this Agreement and has been specifically developed for the sole purpose of this Agreement but not incorporated in the Services.

f) All compensation pursuant to this Article are subject to audit.

ARTICLE 24. EVENT OF DEFAULT

a) An Event of Default shall mean a breach of this Agreement by the Delegate Agency. Without limiting the generality of the foregoing and in addition to those instances referred to herein as a breach, an Event of Default, shall include the following:

i. the Delegate Agency has not delivered Deliverables on a timely basis.

ii. the Delegate Agency has refused or failed, except in case for which an extension of time is provided, to supply enough properly skilled Staff Personnel;

iii. the Delegate Agency has failed to make prompt payment to subcontractors or suppliers for any Services;

iv. the Delegate Agency has become insolvent (other than as interdicted by the bankruptcy laws), or has assigned the proceeds received for the benefit of the Delegate Agency's creditors, or the Delegate Agency has taken advantage of any insolvency statute or debtor/creditor law or if the Delegate Agency's affairs have been put in the hands of a receiver;

v. the Delegate Agency has failed to obtain the approval of the County where required by this Agreement;

vi. the Delegate Agency has failed to provide "adequate assurances" as required under subsection "b" below;

vii. the Delegate Agency has failed in the representation of any warranties stated herein.

b) When, in the opinion of the County, reasonable grounds for uncertainty exist with respect to the Delegate Agency's ability to perform the Services or any portion thereof, the County may request that the Delegate Agency, within the timeframe set forth in the County's request, provide adequate assurances to the County, in writing, of the Delegate Agency's ability to perform in accordance with terms of this Agreement. Until the County receives such assurances the County may request an adjustment to the compensation received by the Delegate Agency for portions of the Services which the Delegate Agency has not performed. In the event that the Delegate Agency fails to provide to the County the requested assurances within the prescribed time frame, the County may:

i. treat such failure as a repudiation of this Agreement;

ii. resort to any remedy for breach provided herein or at law, including but not limited to, taking over the performance of the Services or any part thereof either by itself or through others.

c) In the event the County shall terminate this Agreement for default, the County or its designated representatives, may immediately take possession of all applicable equipment, materials, products, documentation, reports and data.

ARTICLE 25. NOTICE OF DEFAULT - OPPORTUNITY TO CURE

If an Event of Default occurs, in the determination of the County, the County may so notify the Delegate Agency ("Default Notice"), specifying the basis for such default, and advising the Delegate Agency that such default must be cured immediately or this Agreement with the County may be terminated. Notwithstanding, the County may, in its sole discretion, allow the Delegate Agency to rectify the default to the County's reasonable satisfaction within a thirty (30) day period. The County may grant an additional period of such duration as the County shall deem appropriate without waiver of any of the County's rights hereunder, so long as the Delegate Agency has commenced curing such default and is effectuating a cure with diligence and continuity during such thirty (30) day period or any other period which the County

prescribes. The default notice shall specify the date the Delegate Agency shall discontinue the Services upon the Termination Date.

ARTICLE 26. REMEDIES IN THE EVENT OF DEFAULT

If an Event of Default occurs, the Delegate Agency shall be liable for all damages resulting from the default, including but not limited to:

a) lost revenues;

b) the difference between the cost associated with procuring Services hereunder and the amount actually expended by the County for re-procurement of Services, including procurement and administrative costs; and,

c) such other direct damages.

The Delegate Agency shall also remain liable for any liabilities and claims related to the Delegate Agency's default. The County may also bring any suit or proceeding for specific performance or for an injunction.

ARTICLE 27. PATENT AND COPYRIGHT INDEMNIFICATION

a) The Delegate Agency warrants that all Deliverables furnished hereunder, including but not limited to: equipment programs, documentation, software, analyses, applications, methods, ways, processes, and the like, do not infringe upon or violate any patent, copyrights, service marks, trade secret, or any other third party proprietary rights.

b) The Delegate Agency shall be liable and responsible for any and all claims made against the County for infringement of patents, copyrights, service marks, trade secrets or any other third party proprietary rights, by the use or supplying of any programs, documentation, software, analyses, applications, methods, ways, processes, and the like, in the course of performance or completion of, or in any way connected with, the Work, or the County's continued use of the Deliverables furnished hereunder. Accordingly, the Delegate Agency at its own expense, including the payment of attorney's fees, shall indemnify, and hold harmless the County and defend any action brought against the County with respect to any claim, demand, cause of action, debt, or liability.

c) In the event any Deliverable or anything provided to the County hereunder, or portion thereof is held to constitute an infringement and its use is or may be enjoined, the Delegate Agency shall have the obligation to, at the County's option to (i) modify, or require that the applicable subcontractor or supplier modify, the alleged infringing item(s) at its own expense, without impairing in any respect the functionality or performance of the item(s), or (ii) procure for the County, at the Delegate Agency's expense, the rights provided under this Agreement to use the item(s).

d) The Delegate Agency shall be solely responsible for determining and informing the County whether a prospective supplier or subcontractor is a party to any litigation involving patent or copyright infringement, service mark, trademark, violation, or proprietary rights claims or is subject to any injunction which may prohibit it from providing any Deliverable hereunder. The Delegate Agency shall enter into agreements with all suppliers and subcontractors at the Delegate Agency's own risk. The County

may reject any Deliverable that it believes to be the subject of any such litigation or injunction, or if, in the County's judgment, use thereof would delay the Work or be unlawful.

e) The Delegate Agency shall not infringe any copyright, trademark, service mark, trade secrets, patent rights, or other intellectual property rights in the performance of the Work.

ARTICLE 28. CONFIDENTIALITY

a) All Developed Works and other materials, data, transactions of all forms, financial information, documentation, inventions, designs and methods obtained from the County in connection with the Services performed under this Agreement, made or developed by the Delegate Agency or its subcontractors in the course of the performance of such Services, or the results of such Services, or which the County holds the proprietary rights, constitute Confidential Information and may not, without the prior written consent of the County, be used by the Delegate Agency or its employees, agents, subcontractors or suppliers for any purpose other than for the benefit of the County, unless required by law. In addition to the foregoing, all County employee information and County financial information shall be considered confidential information and shall be subject to all the requirements stated herein. Neither the Delegate Agency nor its employees, agents, subcontractors or suppliers may sell, transfer, publish, disclose, display, license or otherwise make available to others any part of such Confidential Information without the prior written consent of the County. Additionally, the Delegate Agency expressly agrees to be bound by and to defend, indemnify and hold harmless the County, and their officers and employees from the breach of any federal, state or local law in regard to the privacy of individuals.

b) The Delegate Agency shall advise each of its employees, agents, subcontractors and suppliers who may be exposed to such Confidential Information of their obligation to keep such information confidential and shall promptly advise the County in writing if it learns of any unauthorized use or disclosure of the Confidential Information by any of its employees or agents, or subcontractor's or supplier's employees, present or former. In addition, the Delegate Agency agrees to cooperate fully and provide any assistance necessary to ensure the confidentiality of the Confidential Information.

c) It is understood and agreed that in the event of a breach of this Article damages may not be an adequate remedy and the County shall be entitled to injunctive relief to restrain any such breach or threatened breach. Unless otherwise requested by the County, upon the completion of the Services performed hereunder, the Delegate Agency shall immediately turn over to the County all such Confidential Information existing in tangible form, and no copies thereof shall be retained by the Delegate Agency or its employees, agents, subcontractors or suppliers without the prior written consent of the County. A certificate evidencing compliance with this provision and signed by an officer of the Delegate Agency shall accompany such materials.

ARTICLE 29. PROPRIETARY INFORMATION

As a political subdivision of the State of Florida, Miami-Dade County is subject to the stipulations of Florida's Public Records Law.

The Delegate Agency acknowledges that all computer software in the County's possession may constitute or contain information or materials which the County has agreed to protect as proprietary information from disclosure or unauthorized use and may also constitute or contain information or materials which the County has developed at its own expense, the disclosure of which could harm the County's proprietary interest therein.

During the term of the contract, the Delegate Agency will not use directly or indirectly for itself or for others, or publish or disclose to any third party, or remove from the County's property, any computer programs, data compilations, or other software which the County has developed, has used or is using, is holding for use, or which are otherwise in the possession of the County (hereinafter "Computer Software"). All third-party license agreements must also be honored by the Delegate Agencies and their employees, except as authorized by the County and, if the Computer Software has been leased or purchased by the County, all hired party license agreements must also be honored by the Delegate Agency's employees with the approval of the lessor or Delegate Agency's thereof. This includes mainframe, minis, telecommunications, personal computers and any and all information technology software.

The Delegate Agency will report to the County any information discovered or which is disclosed to the Delegate Agency which may relate to the improper use, publication, disclosure or removal from the County's property of any information technology software and hardware and will take such steps as are within the Delegate Agency's authority to prevent improper use, disclosure or removal.

ARTICLE 30. PROPRIETARY RIGHTS

a) The Delegate Agency hereby acknowledges and agrees that the County retains all rights, title and interests in and to all materials, data, documentation and copies thereof furnished by the County to the Delegate Agency hereunder or furnished by the Delegate Agency to the County and/or created by the Delegate Agency for delivery to the County, even if unfinished or in process, as a result of the Services the Delegate Agency performs in connection with this Agreement, including all copyright and other proprietary rights therein, which the Delegate Agency as well as its employees, agents, subcontractors and suppliers may use only in connection of the performance of Services under this Agreement. The Delegate Agency shall not, without the prior written consent of the County, use such documentation on any other project in which the Delegate Agency or its employees, agents, subcontractors or suppliers are or may become engaged. Submission or distribution by the Delegate Agency to meet official regulatory requirements or for other purposes in connection with the performance of Services under this Agreement shall not be construed as publication in derogation of the County's copyrights or other proprietary rights.

b) All rights, title and interest in and to certain inventions, ideas, designs and methods, specifications and other documentation related thereto developed by the Delegate Agency and its subcontractors specifically for the County, hereinafter referred to as "Developed Works" shall become the property of the County.

c) Accordingly, neither the Delegate Agency nor its employees, agents, subcontractors or suppliers shall have any proprietary interest in such Developed Works. The Developed Works may not be utilized, reproduced or distributed by or on behalf of the Delegate Agency, or any employee, agent, subcontractors or supplier thereof, without the prior written consent of the County, except as required for the Delegate Agency's performance hereunder.

d) Except as otherwise provided in subsections a, b, and c above, or elsewhere herein, the Delegate Agency and its subcontractors and suppliers hereunder shall retain all proprietary rights in and to all Licensed Software provided hereunder, that have not been customized to satisfy the performance criteria set forth in the Scope of Services. Notwithstanding the foregoing, the Delegate Agency hereby grants, and shall require that its subcontractors and suppliers grant, if the County so desires, a perpetual, irrevocable and unrestricted right and license to use, duplicate, disclose and/or permit any other person(s) or entity(ies) to use all such Licensed Software and the associated specifications, technical data and other Documentation for the operations of the County or entities controlling, controlled by, under common control with, or affiliated with the County, or organizations which may hereafter be formed by or become affiliated with the County. Such license specifically includes, but is not limited to, the right of the County to use and/or disclose, in whole or in part, the technical documentation and Licensed Software, including source code provided hereunder, to any person or entity outside the County for such person's or entity's use in furnishing any and/or all of the Deliverables provided hereunder exclusively for the County or entities controlling, controlled by, under common control with, or affiliated with the County, or organizations which may hereafter be formed by or become affiliated with the County. No such License Software, specifications, data, documentation or related information shall be deemed to have been given in confidence and any statement or legend to the contrary shall be void and of no effect.

ARTICLE 31. VENDOR REGISTRATION AND FORMS/CONFLICT OF INTEREST

a) Vendor Registration

The Delegate Agency shall be a registered vendor with the County – Internal Services Department, for the duration of this Agreement. In becoming a Registered Vendor with Miami-Dade County, the Delegate Agency confirms its knowledge of and commitment to comply with the following:

1. ***Miami-Dade County Ownership Disclosure Affidavit***
(Section 2-8.1 of the County Code)

2. ***Miami-Dade County Employment Disclosure Affidavit***
(Section 2.8-1(d)(2) of the County Code)

3. ***Miami-Dade Employment Drug-free Workplace Certification***
(Section 2-8.1.2(b) of the County Code)

4. ***Miami-Dade Disability and Nondiscrimination Affidavit***
(Section 2-8.1.5 of the County Code)

5. ***Miami-Dade County Debarment Disclosure Affidavit***
(Section 10.38 of the County Code)

6. ***Miami-Dade County Vendor Obligation to County Affidavit***
(Section 2-8.1 of the County Code)

7. ***Miami-Dade County Code of Business Ethics Affidavit***
(Section 2-8.1(i) and 2-11(b)(1) of the County Code through (6) and (9) of the County Code and Section 2-11.1(c) of the County Code)

8. ***Miami-Dade County Family Leave Affidavit***
(Article V of Chapter 11 of the County Code)

9. ***Miami-Dade County Living Wage Affidavit***
(Section 2-8.9 of the County Code)

10. ***Miami-Dade County Domestic Leave and Reporting Affidavit***
(Article 8, Section 11A-60 11A-67 of the County Code)

11. ***Subcontracting Practices***
(Ordinance 97-35)

12. ***SubDelegate Agency /Supplier Listing***
(Section 2-8.8 of the County Code)

13. ***Environmentally Acceptable Packaging***
(Resolution R-738-92)

14. ***W-9 and 8109 Forms***
(as required by the Internal Revenue Service)

15. ***FEIN Number or Social Security Number***
In order to establish a file, the Delegate Agency's Federal Employer Identification Number (FEIN) must be provided. If no FEIN exists, the Social Security Number of the owner or individual must be provided. This number becomes Delegate Agency's "County Vendor Number". To comply with Section 119.071(5) of the Florida Statutes relating to the collection of an individual's Social Security Number, be aware that the County requests the Social Security Number for the following purposes:

- Identification of individual account records
- To make payments to individual/Delegate Agency for goods and services provided to Miami-Dade County
- Tax reporting purposes
- To provide a unique identifier in the vendor database that may be used for searching and sorting departmental records

16. ***Office of the Inspector General***
(Section 2-1076 of the County Code)

17. ***Small Business Enterprises***
The County endeavors to obtain the participation of all small business enterprises pursuant to Sections 2-8.2, 2-8.2.3 and 2-8.2.4 of the County Code and Title 49 of the Code of Federal Regulations.

18. ***Antitrust Laws***
By acceptance of any contract, the Delegate Agency agrees to comply with all antitrust laws of the United States and the State of Florida.

b) Conflict of Interest
Section 2-11.1(d) of Miami-Dade County Code requires that any County employee or any member of the employee's immediate family who has a controlling financial interest, direct or indirect, with Miami-Dade County or any person or agency acting for Miami-Dade County, competing or applying for a contract, must first request a conflict of interest opinion from the County's Ethic Commission prior to their or their immediate family member's entering into any contract or transacting any business through a firm, corporation, partnership or business entity in which the employee or any member of the employee's immediate family has a controlling financial interest, direct or indirect, with Miami-Dade County or any person or agency acting for Miami-Dade County. Any such contract or business engagement entered in violation of this subsection, as amended, shall be rendered voidable. For additional information, please contact the Ethics Commission hotline at (305) 579-2593.

ARTICLE 32. INSPECTOR GENERAL REVIEWS

Independent Private Sector Inspector General Reviews

Pursuant to Miami-Dade County Administrative Order 3-20, the County has the right to retain the services of an Independent Private Sector Inspector General (hereinafter "IPSIG"), whenever the County deems it appropriate to do so. Upon written notice from the County, the Delegate Agency shall make available to the IPSIG retained by the County, all requested records and documentation pertaining to this Agreement for inspection and reproduction. The County shall be responsible for the payment of these IPSIG services, and under no circumstance shall the Delegate Agency's prices and any changes thereto approved by the County, be inclusive of any charges relating to these IPSIG services. The terms of this provision herein, apply to the Delegate Agency, its officers, agents, employees, subcontractors and assignees. Nothing contained in this provision shall impair any independent right of the County to conduct an audit or investigate the operations, activities and performance of the Delegate Agency in connection with this Agreement. The terms of this Article shall not impose any liability on the County by the Delegate Agency or any third party.

Miami-Dade County Inspector General Review

According to Section 2-1076 of the Code of Miami-Dade County, Miami-Dade County has established the Office of the Inspector General which may, on a random basis, perform audits on all County contracts, throughout the duration of said contracts, except as otherwise provided below. The cost of the audit for this Contract shall be one quarter (1/4) of one (1) percent of the total contract amount which cost shall be included in the total contract amount. The audit cost will be deducted by the County from progress payments to the Delegate Agency. The audit cost shall also be included in all change orders and all contract renewals and extensions.

Exception: The above application of one quarter (1/4) of one percent fee assessment shall not apply to the following contracts: (a) IPSIG contracts; (b) contracts for legal services; (c) contracts for financial advisory services; (d) auditing contracts; (e) facility rentals and lease agreements; (f) concessions and other rental agreements; (g) insurance contracts; (h) revenue-

generating contracts; (I) contracts where an IPSIG is assigned at the time the contract is approved by the Commission; (j) professional service agreements under $1,000; (k) management agreements; (l) small purchase orders as defined in Miami-Dade County Administrative Order 3-2; (m) federal, state and local government-funded grants; and (n) interlocal agreements. ***Notwithstanding the foregoing, the Miami-Dade County Board of County Commissioners may authorize the inclusion of the fee assessment of one quarter (1/4) of one percent in any exempted contract at the time of award.***

Nothing contained above shall in any way limit the powers of the Inspector General to perform audits on all County contracts including, but not limited to, those contracts specifically exempted above. The Miami-Dade County Inspector General is authorized and empowered to review past, present and proposed County and Public Health Trust contracts, transactions, accounts, records and programs. In addition, the Inspector General has the power to subpoena witnesses, administer oaths, require the production of records and monitor existing projects and programs. Monitoring of an existing project or program may include a report concerning whether the project is on time, within budget and in conformance with plans, specifications and applicable law. The Inspector General is empowered to analyze the necessity of and reasonableness of proposed change orders to the Contract. The Inspector General is empowered to retain the services of independent private sector inspectors general (IPSIG) to audit, investigate, monitor, oversee, inspect and review operations, activities, performance and procurement process, including but not limited to project design, specifications, proposal submittals, activities of the Delegate Agency, its officers, agents and employees, lobbyists, County staff and elected officials to ensure compliance with contract specifications and to detect fraud and corruption.

Upon written notice to the Delegate Agency from the Inspector General or IPSIG retained by the Inspector General, the Delegate Agency shall make all requested records and documents available to the Inspector General or IPSIG for inspection and copying. The Inspector General and IPSIG shall have the right to inspect and copy all documents and records in the Delegate Agency's possession, custody or control which, in the Inspector General's or IPSIG's sole judgment, pertain to performance of the contract, including, but not limited to original estimate files, change order estimate files, worksheets, proposals and agreements form and which successful and unsuccessful subcontractors and suppliers, all project-related correspondence, memoranda, instructions, financial documents, construction documents, proposal and contract documents, back-charge documents, all documents and records which involve cash, trade or volume discounts, insurance proceeds, rebates, or dividends received, payroll and personnel records, and supporting documentation for the aforesaid documents and records.

ARTICLE 33. LOCAL, STATE, AND FEDERAL COMPLIANCE REQUIREMENTS

Delegate Agency agrees to comply, subject to applicable professional standards, with the provisions of any and all applicable Federal, State and the County orders, statutes, ordinances, rules and regulations which may pertain to the Services required under this Agreement, including but not limited to:

a) Equal Employment Opportunity (EEO), in compliance with Executive Order 11246 as amended and applicable to this Contract.

b) Environmental Protection Agency (EPA), as applicable to this Contract.

c) Miami-Dade County Code, Chapter 11A, Article 3. All Delegate Agencies and subcontractors performing work in connection with this Contract shall provide equal opportunity for employment because of race, religion, color, age, sex, national origin, sexual preference, disability or marital status. The aforesaid provision shall include, but

not be limited to, the following: employment, upgrading, demotion or transfer, recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Delegate Agency agrees to post in conspicuous place available for employees and applicants for employment, such notices as may be required by the Dade County Fair Housing and Employment Commission, or other authority having jurisdiction over the work setting forth the provisions of the nondiscrimination law.

d) "Conflicts of Interest" Section 2-11 of the County Code, and Ordinance 01-199.

e) Miami-Dade County Code Section 10-38 "Debarment".

f) Miami-Dade County Ordinance 99-5, codified at 11A-60 et. seq. of Miami-Dade Code pertaining to complying with the County's Domestic Leave Ordinance.

g) Miami-Dade County Ordinance 99-152, prohibiting the presentation, maintenance, or prosecution of false or fraudulent claims against Miami-Dade County.

Notwithstanding any other provision of this Agreement, Delegate Agency shall not be required pursuant to this Agreement to take any action or abstain from taking any action if such action or abstention would, in the good faith determination of the Delegate Agency, constitute a violation of any law or regulation to which Delegate Agency is subject, including but not limited to laws and regulations requiring that Delegate Agency conduct its operations in a safe and sound manner.

ARTICLE 34. NONDISCRIMINATION

During the performance of this Contract, Delegate Agency agrees to not discriminate against any employee or applicant for employment because of race, religion, color, sex, handicap, marital status, age or national origin, and will take affirmative action to ensure that they are afforded equal employment opportunities without discrimination. Such action shall be taken with reference to, but not limited to: recruitment, employment, termination, rates of pay or other forms of compensation, and selection for training or retraining, including apprenticeship and on the job training.

By entering into this Contract, the Delegate Agency attests that it is not in violation of the Americans with Disabilities Act of 1990 (and related Acts) or Miami-Dade County Resolution No. R-385-95. If the Delegate Agency or any owner, subsidiary or other firm affiliated with or related to the Delegate Agency is found by the responsible enforcement agency or the County to be in violation of the Act or the Resolution, such violation shall render this Contract void. This Contract shall be void if the Delegate Agency submits a false affidavit pursuant to this Resolution or the Delegate Agency violates the Act or the Resolution during the term of this Contract, even if the Delegate Agency was not in violation at the time it submitted its affidavit.

ARTICLE 35. CONFLICT OF INTEREST

The Delegate Agency represents that:

a) No officer, director, employee, agent, or other consultant of the County or a member of the immediate family or household of the aforesaid has directly or indirectly received or been promised any form of benefit, payment or compensation, whether tangible or intangible, in connection with the grant of this Agreement.

b) There are no undisclosed persons or entities interested with the Delegate Agency in this Agreement. This Agreement is entered into by the Delegate Agency without any connection with any other entity or person making a proposal for the same purpose, and without collusion, fraud or conflict of interest. No elected or appointed officer or official, director, employee, agent or other consultant of the County, or of the State of Florida (including elected and appointed members of the legislative and executive branches of government), or a member of the immediate family or household of any of the aforesaid:

i) is interested on behalf of or through the Delegate Agency directly or indirectly in any manner whatsoever in the execution or the performance of this Agreement, or in the services, supplies or work, to which this Agreement relates or in any portion of the revenues; or

ii) is an employee, agent, advisor, or consultant to the Delegate Agency or to the best of the Delegate Agency's knowledge any subcontractor or supplier to the Delegate Agency.

c) Neither the Delegate Agency nor any officer, director, employee, agency, parent, subsidiary, or affiliate of the Delegate Agency shall have an interest which is in conflict with the Delegate Agency's faithful performance of its obligation under this Agreement; provided that the County, in its sole discretion, may consent in writing to such a relationship, provided the Delegate Agency provides the County with a written notice, in advance, which identifies all the individuals and entities involved and sets forth in detail the nature of the relationship and why it is in the County's best interest to consent to such relationship.

d) The provisions of this Article are supplemental to, not in lieu of, all applicable laws with respect to conflict of interest. In the event there is a difference between the standards applicable under this Agreement and those provided by statute, the stricter standard shall apply.

e) In the event Delegate Agency has no prior knowledge of a conflict of interest as set forth above and acquires information which may indicate that there may be an actual or apparent violation of any of the above, Delegate Agency shall promptly bring such information to the attention of the County's Project Manager. Delegate Agency shall thereafter cooperate with the County's review and investigation of such information, and comply with the instructions Delegate Agency receives from the Project Manager in regard to remedying the situation.

ARTICLE 36. PRESS RELEASE OR OTHER PUBLIC COMMUNICATION

Under no circumstances shall the Delegate Agency without the express written consent of the County:

a) Issue or permit to be issued any press release, advertisement or literature of any kind which refers to the County, or the Work being performed hereunder, unless the Delegate Agency first obtains the written approval of the County. Such approval may be withheld if for any reason the County believes that the publication of such information would be harmful to the public interest or is in any way undesirable; and

b) Communicate in any way with any contractor, department, board, agency, commission or other organization or any person whether governmental or private in connection with the Services to be performed hereunder except upon prior written approval and

instruction of the County; and

c) Except as may be required by law, the Delegate Agency and its employees, agents, subcontractors and suppliers will not represent, directly or indirectly, that any product or service provided by the Delegate Agency or such parties has been approved or endorsed by the County.

ARTICLE 37. BANKRUPTCY

The County reserves the right to terminate this contract, if, during the term of any contract the Delegate Agency has with the County, the Delegate Agency becomes involved as a debtor in a bankruptcy proceeding, or becomes involved in a reorganization, dissolution, or liquidation proceeding, or if a trustee or receiver is appointed over all or a substantial portion of the property of the Delegate Agency under federal bankruptcy law or any state insolvency law.

ARTICLE 38. GOVERNING LAW

This Contract, including appendices, and all matters relating to this Contract (whether in contract, statute, tort (such as negligence), or otherwise) shall be governed by, and construed in accordance with, the laws of the State of Florida. Venue shall be Miami-Dade County.

ARTICLE 39. INDIVIDUALLY IDENTIFIABLE HEALTH INFORMATION and/or PROTECTED HEALTH INFORMATION

Any person or entity that performs or assists Miami-Dade County with a function or activity involving the use or disclosure of "Individually Identifiable Health Information (IIHI) and/or Protected Health Information (PHI) shall comply with the Health Insurance Portability and Accountability Act (HIPAA) of 1996 and the Miami-Dade County Privacy Standards Administrative Order. HIPAA mandates for privacy, security and electronic transfer standards, include but are not limited to:

1. Use of information only for performing services required by the contract or as required by law;
2. Use of appropriate safeguards to prevent non-permitted disclosures;
3. Reporting to Miami-Dade County of any non-permitted use or disclosure;
4. Assurances that any agents and subcontractors agree to the same restrictions and conditions that apply to the Delegate Agency and reasonable assurances that IIHI/PHI will be held confidential;
5. Making Protected Health Information (PHI) available to the customer;
6. Making PHI available to the customer for review and amendment; and incorporating any amendments requested by the customer;
7. Making PHI available to Miami-Dade County for an accounting of disclosures; and
8. Making internal practices, books and records related to PHI available to Miami-Dade County for compliance audits.

PHI shall maintain its protected status regardless of the form and method of transmission (paper records, and/or electronic transfer of data). The Delegate Agency must give its customers written notice of its privacy information practices including specifically, a description of the types of uses and disclosures that would be made with protected health information.

ARTICLE 40. SURVIVAL

The parties acknowledge that any of the obligations in this Agreement will survive the term, termination and cancellation hereof. Accordingly, the respective obligations of the Delegate Agency and the County under this Agreement, which by nature would continue beyond the termination, cancellation or expiration thereof, shall survive termination, cancellation or expiration hereof.

IN WITNESS WHEREOF, the parties have executed this Agreement effective as of the contract date herein above set forth.

Delegate Agency	Miami-Dade County
By: _____	By: _____
Name: _____	Name: _____
Title: _____	Title: _____
Date: _____	Date: _____
Attest: _____ Corporate Secretary/Notary Public	Attest: _____ Clerk of the Board
Corporate Seal/Notary Seal	Approved as to form and legal sufficiency _____ Assistant County Attorney

Attachment 5

Scope of Services

A. Required Services

The Delegate Agency shall provide the following services:

1. Operate a Head Start Program, to include Head Start and/or Early Head Start services, that focuses on the delivery of comprehensive early childhood care and education services for pregnant women, infants, toddlers and pre-school aged children (birth - 5 year olds) of low income families.

2. Administer the Head Start Program, as defined by the U. S. Department of Health and Human Services (HHS) Head Start Act and Head Start Performance Standards, State of Florida and Miami-Dade County rules and guidelines, to include the operation of the Voluntary Pre-Kindergarten Program (VPK). The approved Program shall provide a minimum of 8 hours of direct instructional child contact per day which follows the Miami-Dade County Community Action & Human Services Department (CAHSD) Head Start/Early Head Start schedule (175 days for Head Start and 226 days for Early Head Start). Holidays and teacher workdays will be observed following the Miami-Dade County CAHSD Head Start/Early Head Start schedule. The County reserves the right to incorporate any updates to the Head Start Program as deemed necessary and required by the County and in compliance with the HHS. The County also reserves the right to adjust the level of funding/slots available under this RFA as may be necessary, to accommodate any Program changes, as determined in the County's sole discretion.

3. Establish a Quality Assurance (QA) Program which ensures Delegate Agency compliance with Head Start Program Performance Standards. Adhere to and comply with all applicable Head Start Program Performance Standards, notices and instructions as promulgated by HHS's Administration for Children and Families, (ACF), including but not limited, to the Head Start Act as amended, 42 U.S.C. Section 9831, et seq., Code of Federal Regulations (CFR), Title 45 Parts 1301,1302,1303,1304,1305,1306, 1308, and 1309, Florida Statutes (Section 402.301-402. 319; Section 120.60), Florida Administrative Code (Chapter 65C-22; Chapter 64E-11) and appropriate County requirements, all of which are incorporated herein by reference. The Performance Standards are available through the following link: www.eclkc.ohs.acf.hhs.gov.

4. Administer the Head Start Program in the areas identified by the division's Community Assessment. A copy of the 2011 Community Assessment can be viewed at www.miamidade.gov/CAHS.

5. Provide a daily educational program for pre-school children emphasizing the social, physical, emotional and appropriate cognitive skills as specified in 45 CFR Part 1304.21.

6. Provide a daily educational program following the County approved curriculum of High Scope for Head Start and Creative Curriculum for Early Head Start. Any special enhancement, research or grant projects that affect the Head Start/Early Head Start curriculum shall be approved by the County prior to implementation.

7. Comply with all laws, regulations, ordinances and resolutions applicable to Head Start and Early Head Start.

B. Key Personnel

The Delegate Agency shall perform the following tasks in providing the services:

1. Maintain and update the Delegate Agency's personnel policies and procedures incorporating the requirements as specified in 45 CFR Part 1304.50 Appendix A (Governance and Management Responsibilities), which includes, but is not limited to, Head Start Policy Committee approval prior to the hiring, promotion, demotion and dismissal of Head Start funded staff (including contractual).

   Note: All resumes and educational credentials shall be submitted to the County's Head Start Program for review and approval prior to hiring staff in those positions that HHS requires approval for. These positions include: Head Start Director or Executive Director and Fiscal Coordinator. Failure to follow these procedures will result in the disallowance, by the County, for personnel costs and any other indirect costs for those persons not approved by the County.

2. Ensure that all Head and Early Head Start Program teachers meet the requirements of the Head Start Performance Standard 1304.21 (b) (1) (i), which states, "The development of secure relationships in out-of-home care settings for infants and toddlers by having a limited number of consistent teachers over an extended period of time. Teachers must demonstrate an understanding of the child's family culture and, whenever possible, speak the child's language". Additionally, compliance must be met with Performance Standard 1304.52 (g) (2), which states, "When a majority of children speak the same language, at least one classroom staff member or home visitor interacting regularly with the children must speak their language."

3. Provide the adequate number of teaching staff as specified in 45 CFR Part 1306.20 (a-e) and 1306.32 to instruct and supervise the children enrolled in the Program. All Head Start Teachers must have a minimum of an Associate Degree in Early Childhood Education or an Associate degree in a related field and coursework equivalent to a major relating to early childhood education, with experience teaching preschool-age children. All teacher assistants employed in Head Start must have at least a child development associate credential; enrolled in a program leading to an associate or baccalaureate degree; or enrolled in a child development associate credential program to be completed no later than September 30, 2013. At least 50% of the Head Start teachers shall possess, at a minimum, a Baccalaureate, or advanced degree in early childhood education; or a Baccalaureate or advanced degree in coursework equivalent to a major relating to early childhood education, with experience teaching preschool – age children by September 30, 2013.

   Note: In accordance with Resolution No. R-591-11, successful Delegate Agency shall be prepared to negotiate to hire existing County Head Start Program employees for one to two years, conditioned upon satisfactory performance. It is the intent of the County for Delegate Agency(ies) to hire current County Head Start Program employees.

4. Ensure that all Early Head Start teachers providing direct services to participant children and families in Early Head Start centers have a minimum of an Infant and Toddler Child Development Associate Credential at the time of initial hire.

5. Ensure that all Head Start education coordinators, including those that serve as curriculum specialists, have the capacity to offer assistance to other teachers in the implementation and adaptation of curricula to the group and individual needs of children in a Head Start classroom; and have a baccalaureate or advanced degree in early

childhood education; or a baccalaureate or advanced degree and coursework equivalent to a major relating to early childhood education, with experience teaching preschool-age children.

6. Establish and maintain an organizational structure that supports the accomplishment of Program objectives. The structure shall address the major functions and responsibilities assigned to each Delegate Agency staff position and must provide evidence of adequate mechanisms for staff supervision and support. The Delegate Agency staff (or sub consultant, if any), shall be assigned to coordinate and manage the functions in the areas of education, health, mental health, disability services, nutrition and family and community partnerships. The Delegate Agency shall ensure that staff and sub consultants have the knowledge, skills and experience necessary to perform the assigned functions responsibly as stipulated in the Head Start Performance Standards (1304.52 (a)(1), 1304.52(b)(1)&(2).

7. Ensure that all staff paid with Head Start Program funds, entirely or partially, attends the annual Pre-Service Training Conference, New Staff Orientation and In-Service Staff Development Training Programs to include the Classroom Assessment Scoring System (CLASS).

8. Employ two paid and properly credentialed staff persons (a teacher and a teacher assistant or two teachers) for each classroom according to the HHS rules and regulations.

9. Employ an Executive Head Start Delegate Agency Director with demonstrated skills and abilities in a management capacity relevant to human services program management. The salary for this individual will be capped in accordance with Head Start Program policies and procedures.

10. Ensure that a qualified fiscal officer and other management staff (i.e., licensed mental health consultant) have the required license and/or credentials.

11. Comply with all applicable Head Start regulations regarding staffing practices, including the requirement under 45 C.F.R. 1304.52 that staff and program consultants be familiar with the ethnic background and heritage of families in the program and able to serve and effectively communicate, to the extent feasible, with children and families with no or limited English proficiency.

C. Enrollment/Center Operations

The Delegate Agency shall perform the following tasks in providing the services:

1. Meet full enrollment within the first 30 days from the start of the Program Year. When a Program vacancy exists, no more than 30 calendar days may lapse before the vacancy is filled (refer to 45 CFR Part 1305.7(b)). Delegate Agency is given three days for follow-up and documentation of unexcused absences of children enrolled in the Program. On the 4th day after confirmation that the child is not returning, the slot should be filled with a new or transferred child, in coordination with the County.

2. Provide a written plan outlining the policies and procedures for including children with disabilities in accordance with the Americans with Disabilities Act (ADA) of 1990 (http://www.ada.gov) and the Individuals with Disabilities Education Act (IDEA).

3. Maintain a minimum of ten percent (10%) of the Delegate Agency's enrollment for children who have disabilities and provide disability services as specified in 45 CFR Part 1308.

4. Provide services to children already enrolled in the Program, preferably (but not required) in a separate classroom with adequate square footage ratios per child (35 square feet per HS child; 35 square feet per EHS child exclusive of hallways, bathrooms and office space). The maximum number of children allowed in the classroom of 3 year-olds is 17. A class is considered to serve predominantly 3 year-old children if more than half of the children in the class will be three years old by September 1, 2012. Four year-olds who reach age four between September 2 and December 31, 2012 may share a classroom, with three year-olds. For Early Head Start services (ages 0 – 3), the maximum number of children allowed in a classroom is eight. Adequate playground square footage shall be 75 square feet per child. Delegate Agency shall ensure the square footage requirement is adequate for the number of children served.

5. Operate the Head Start Program centers Monday – Friday, from 7:30 a.m. to 4:00 p.m. No center may operate for less time and no fee can be charged for this time. Additional services that fall outside of this timeframe may be offered either free of charge or for a fee. If a fee is charged for after-school care during the regular Program Year or during the summer when the Program is closed, the Delegate Agency shall send a notice to the parents advising them that the service is not part of the Head Start Program Services. A copy of this letter should be submitted to the County's Head Start Program.

6. Submit all applications of over-income children to the County for approval prior to the child entering the Program. This includes children with disabilities and children transitioning from Early Head Start into Head Start. Failure to comply will result in a reduction of reimbursement for each child not approved. The reduction will be pro-rated based on the Delegate Agency's cost per child.

7. Provide a daily educational program following the County approved curriculums of High Scope for Head Start and Creative Curriculum for Early Head Start. Any special enhancement or grant projects that affect the Head Start/Early Head Start curriculums shall be approved by the County prior to implementation.

8. Comply with Life Safety and Fire Prevention Codes to include State of Florida Standards for Safety. The Delegate Agency shall hold documented annual fire inspection reports and a Life Safety Operating Permit for each facility rendering Head Start Program Services. The Delegate Agency shall provide the County with the most recent inspection and permit at the time of Agreement.

9. Comply with the State of Florida and/or any municipality mandate, to have a service site Health Inspection Certificate. The Delegate Agency shall keep on file the most recent inspection and furnish the County with a copy at the time of Agreement.

10. Comply with HHS Regulations for transporting children on vehicles that meet the Head Start Transportation requirements as outlined in CFR 45 (1304.52 (b)), 45 CFR 1310.22, and 45 CFR 1308.

D. Funding

The Delegate Agency shall perform the following tasks in providing the services:

1. Provide reimbursements for reasonable expenses incurred by Policy Committee members and parent activity funds for all parents, which may be reimbursable, in accordance with the Head Start Performance Standards and Miami-Dade County rules and guidelines.

2. Provide funding for the Parent Activity Fund at a rate of $7.00 per child slot, per Program Year. The Parent Activity Fund shall be governed by the federal guidelines and ensure that parents have a role in deciding how these funds will be utilized.

E. Child Development and Health Services

The Delegate Agency shall perform the following tasks in providing the services:

1. Provide early childhood development and health services as specified in 45 CFR Part 1304.20 (a-f), 1304.22 (a-f) 1304.23 (a-e) and 1304.24 (a), and all other applicable laws and standards, including immunizations, medical exams, dental, sensory, behavioral and developmental screening and appropriate follow-up care for all Program enrolled children. The Delegate Agency shall ensure that all applicable developmental and health services documentation is incorporated into child's folder and properly entered into the ChildPlus Information System including appropriate meal count information.

2. Provide breakfast, snack and lunch that meets with USDA Child Care Food Program requirements and Head Start/Early Head Start Performance Standards. **Note:** Providers of the Program Services will be required to obtain a letter from the U.S. Department of Agriculture Child Care Food Program documenting their active sponsorship in the USDA Child Care Food Program. The Delegate Agency shall ensure that staff is present at all meals with the children on a daily basis and provide bi-weekly hands-on nutritional activities. All toddlers, preschool children and assigned classroom staff, including volunteers, shall eat together, family style, and share the same menu to the extent possible.

F. Parent/Family Services

The Delegate Agency shall perform the following tasks in providing the services:

1. Provide parent involvement services, in coordination with the County's Head Start Program, as specified in 45 CFR Part 1304.40, Subpart C, 1304.50, Subpart D, which includes but is not limited to, establishing and maintaining a Head Start Parent and Policy Committee. The Delegate Agency's Head Start Parent and Policy Committees must be clearly identified, hold regularly scheduled meetings and maintain accurate minutes which reflect Head Start parent participation, educational activities, financial records and documentation, etc.

2. Provide eligibility, recruitment, selection, enrollment and attendance requirements and procedures as specified in 45 CFR Part 1305 to meet the Federal Head Start income guidelines. Delegate Agency shall provide support services to families and assist in improving the condition and quality of their lives, as required in 45 CFR Part 1304.40, in conjunction with family and community partnerships. The appropriate documentation as required by 45 CFR Part 1304.41, Subpart C, shall be maintained by the Delegate Agency. Children transferring within Program shall be afforded priority.

G. Record Keeping/Monitoring/Confidentiality

The Delegate Agency shall perform the following tasks in providing the services:

1. Conform to the Program's ChildPlus, Galileo, Devereux Early Childhood Assessment (DECA) and Accuscreen Information Systems for the collection and reporting of data on Program children, to include measuring outcomes. The Delegate Agency shall have the technical capabilities to adequately meet the needs of the Program technical requirements of the software applications.

2. Prepare, retain and permit County staff to inspect all records, as required by USHHS, in the manner authorized by conditions in the HHS grant or as the County deems necessary.

3. Permit the County's staff to monitor all facilities, services, staff, and participant children and their families' records at any time during Program operation.

4. Provide documentation to the County identifying the Delegate Agency's non-federal resources, either in cash or in-kind, in an amount equivalent to a minimum of 25% of the total approved Program federal budget amount for the Delegate Agency.

5. Transfer the Delegate Agency's activities, records and any assets purchased with funds under this Program to an entity as determined by the County, in the event of contract termination.

6. Adhere to confidentiality requirements of the Program. The Delegate Agency shall not use or disclose any information concerning a recipient of services herein for any purpose not in conformity with Head Start Program Regulations, or other applicable law, except with written consent from the recipient's responsible parent or guardian, when authorized by law.

H. Preferred Services

Delegate Agency should ensure that the majority of the Delegate Agency's funded slots are occupied by children within the targeted geographic area being serviced.

I. Reporting Requirements

1. Monthly Reports

The Delegate Agency shall provide to the Head Start Program a monthly report for the services provided (See Section 2 for services) to be prepared and submitted through the ChildPlus application or original form as requested by the Head Start Program.

The monthly report shall include, but not limited to, the following information:

1. Educational curriculum plans;
2. Parental involvement/participation;
3. Health, nutritional and social services rendered;
4. Disability and mental health services rendered;
5. Enrollment and attendance of children enrolled in the Program;
6. Listing of compliance issues or areas of concern identified by the County with a detailed corrective action plan;
7. Program income and expenses detailed on a spreadsheet attachment listing entity for each service (e.g., Head Start and Early Head Start services); and
8. Board of Director's meetings held and their respective minutes and attachments.
9. Policy Committee meetings held and their respective minutes and attachments.

The above listed information should be up to date and readily available, if applicable, in the ChildPlus application so that the County may access it at any time.

2. Closeout Report
Upon conclusion of every Program Year, the Delegate Agency shall submit a Financial Closeout Report to the County within 45 days. This report shall include a cumulative year-end summary of Delegate Agency fiscal expenditures. If after receipt of this Closeout Report, the County determines that the Delegate Agency has been paid funds not in accordance with the contract, and to which it is not entitled, the Delegate Agency shall return such funds to the County within 60 days. The County shall have the sole discretion in determining if the Delegate Agency is entitled to such funds and the County's decision on this matter shall be binding. Additionally, any unexpended or unallocated funds shall be recaptured by the County.

3. Incident Reporting
Immediately report knowledge or reasonable suspicion of abuse, neglect, or abandonment of a child, aged person, or disabled adult to the Florida Abuse Hotline, at the statewide toll-free telephone number (1-800-96-ABUSE). As required by Chapters 39 and 415 of the Florida Statutes, this is binding upon both the Delegate Agency and all its employees. The Delegate Agency shall have a comprehensive policies and procedures plan on handling child abuse allegations and offer a training program to all staff on child abuse prevention, detection and reporting of child abuse allegations.

Ensure 100% compliance with the County's incident reporting procedures. The Program has a zero tolerance policy for abuse and neglect.

J. Additional Reporting Requirements

1. Other Reports
Submit any other reports as may be required by HHS and the County by the specified dates.

2. State of Florida Certificate of Status
The Delegate Agency shall comply with all laws, ordinances and regulations applicable to the services contemplated herein. The Delegate Agency is presumed to be familiar with all Federal, State and local laws, ordinances, codes, rules and regulations that may in any way affect the goods or services offered, especially, Executive Order No. 11246 entitled, "Equal Opportunity" and as amended by Executive Order No. 11375, as supplemented by the Department of Labor Relations (41 CFR, Part 60), the Americans with Disabilities Act of 1990 and implementing regulations, the Rehabilitation Act of 1973, as amended, Chapter 553 of the Florida Statutes and any and all other local, State and Federal directives, ordinances, rules, orders and laws relating to people with disabilities.

The Delegate Agency shall submit to the HS Program, a Certificate of Status in the name of the Delegate Agency, prior to contract execution, which certifies the following: Delegate Agency is organized under the laws of the State of Florida; all fees and penalties have been paid; most recent annual report has been filed with an active status; and that there are no current deficiencies or Articles of Dissolution on file.

3. Board of Directors' Resolution
The Delegate Agency shall ensure that the County is apprised of the fiscal, administrative and contractual obligations of the project funded through the County by passage of a formal resolution authorizing execution of the contract with the County. Failure to provide a copy of the resolution prior to execution of the contract may result in no Agreement.

4. IRS Documentation
The Delegate Agency shall submit to the County the following documentation: (a) The I.R.S. tax exempt status determination letter; (b) the most recent I.R.S. Form 990; (c) the annual submission of I.R.S. Form 990 within 6 months after the Delegate Agency's fiscal year end; (d) IRS 941 - Quarterly Federal Tax Return Reports within 35 days after the quarter ends, and if the 941 reflects a tax liability, proof of payment shall be submitted within 60 days after the end of the quarter.

5. Audit Requirements
Please be advised that the following sequence is provided for informational purposes only.

a. Audit Required. All non-Federal entities that expend $500,000 or more in a year in Federal Awards shall have a single or program-specific audit conducted for that year in accordance with the provisions of OMB circular No. A-133 Revised.

b. Single Audit. All non-Federal entities that expend $500,000 or more in a year in Federal awards shall have a single audit conducted in accordance with OMB Circular A-133 Revised, except when they elect to have a program-specific audit conducted in accordance with Number 3 below.

c. Program-Specific Audit Selection. Non-Federal entities that expend Federal awards under only one Federal program (excluding Research & Development) and the Federal program's laws, regulations, or grant agreements do not require a financial statement audit. The entity may elect to have a program-specific audit conducted. A program-specific audit may not be elected for Research & Development unless all of the Federal awards expended were received from the same Federal Delegate Agency, or the same Federal Delegate Agency and the same pass-through entity, and that Federal Delegate Agency or pass-through entity in the case of a sub-recipient, approves in advance a program-specific audit.

d. Exemption when Federal Awards Expended is less than $500,000. Non-Federal entities that expend less than $500,000 a year in Federal awards are exempt from Federal audit requirements for that year, except as noted OMB Circular A-133 Revised, Subpart B, Section 215(a), as may be amended, but records must be available for review or audit by appropriate officials of the Federal Delegate Agency, pass-through entity, and General Accounting Office (GAO).

The Delegate Agency shall submit annually to the Head Start Program a complete copy of their annual, Delegate Agency-wide audit reports performed by an independent auditor covering each of the fiscal years for which Head Start funds were awarded. Audits of government entities must comply with OMB circular A-133. Audits of non-profit organizations, non-government entities, hospitals and institutions of higher learning shall comply with OMB Circular A-133.

Note: Failure to provide the required licenses and/or certificates prior of execution of the contract may result in termination of the Agreement.

K. Background Screening
The Delegate Agency shall comply with the following tasks in providing the services:

1. The Applicant agrees to abide by all background screening and employment requirements of the Head Start Program, including but not limited to 45 C.F.R. 1301.31

and 42 U.S.C. 9843a, requiring interviews and verification of references of individuals seeking employment with the Head Start Program; and

2. The Applicant agrees to ensure that employees, subcontracted personnel and volunteers who work with vulnerable persons, including children, satisfactorily complete and pass Level 2 background screening and local law enforcement screening before working with vulnerable persons, including children. Provider shall furnish the County with proof that employees, subcontracted personnel and volunteers, who work with vulnerable persons, satisfactorily passed Level 2 background screening, pursuant to Chapter 435, Florida Statutes, as may be amended from time to time. Any person with positive response(s) to any of the enumerated charges as defined in Level 1 and Level 2 background checks shall not work with children or youths. All employee personnel files shall reflect the initiation and completion of the required background screening checks. If the Provider fails to furnish to the County proof that an employee, subcontractor or volunteer's Level 2 background screening was satisfactorily passed and completed prior to that employee, subcontractor or volunteer working with a vulnerable person or vulnerable persons including children, the Delegate Agency's Contract may be subject to termination and revocation of funding at the sole discretion of the County.

3. An Affidavit of Good Moral Character shall be completed and notarized for each employee, volunteer and subcontracted personnel upon hiring.

4. All employee personnel files shall reflect the initiation and completion of the required background screening checks.

5. Upon execution of a contract, the Delegate Agency shall furnish the Head Start Program with proof that background screening Level 2 was completed. If the Delegate Agency fails to furnish to the HS Program Director proof that background screening Level 2 was completed and Level 2 was not initiated prior to working directly with client youths, the County shall not disburse any further funds and the contract may be subject to termination at the discretion of the County.

6. The Delegate Agency shall retain all records demonstrating compliance with the background screening required herein for not less than three years beyond the last date that all applicable terms of the contract have been complied with and final payment has been received and appropriate audits have been submitted to and accepted by the appropriate entity.

L. Budget/Cost

Any amounts stated are subject to available funding, at the County's sole discretion, and contingent upon federal grant allotment. The maximum amount payable for services rendered under the Head Start Program for a full Program Year in the aggregate for all Head Start and Early Head Start Services will be determined based on available funding. The actual amount paid to a Delegate Agency will vary based on the days serviced in the Program's Year (i.e., full or prorated) and the number of children receiving services. The reimbursement of administrative costs will not exceed 10% of the contracted and in-kind amounts. The total budget proposed must include a 25% matching contribution from non-federal resources, identified in line items where matching funds are allocated. Delegate agencies serving VPK eligible students should leverage VPK funding as part of their required match. The reimbursement of a lump sum payment of accrued leave will be disallowed.

The County has established a maximum per child cost per Program year of **$6,700** for Head Start, **$12,000** for Early Head Start, and **$10,878** for Home-Based sites. Notwithstanding any proposed budget by a Delegate Agency (refer to Budget Narrative Forms), the County will not pay more than these stated maximum per child amounts. If a Delegate Agency provides services at a rent-free County facilitated site, $400 shall be deducted from the standard per slot cost. Delegate Agency shall provide a $900 match per child by leveraging VPK revenue for each VPK eligible 4-year old. The County will use the budget proposed divided by the number of children proposed to serve, in order to determine the proposed per child cost.

Note: Notwithstanding the Delegate Agency's proposed Budget, the County reserves the right to negotiate final terms and conditions (i.e., number of slots, cost per child, etc.)

M. Payment Schedule

The Delegate Agency shall furnish the County with a detailed monthly line-item budget summary which shall be segregated by all Program and administrative costs; current month's expenses; year-to-date expenses and available balance; and a statement detailing monthly expenditures made and the in-kind match provided by the Delegate Agency. The Delegate Agency shall submit copies of all contracts and agreements for the current Program Year, which shall include but not be limited to, leases for real and personal property, to the County's HS Program Director or designee prior to request for reimbursement.

The Delegate Agency shall invoice the County for these services, on a monthly basis, on or before the tenth (10th) day of each month following the month in which the service was rendered, unless the County has granted an extension in writing. Payment requests shall be accompanied by the reimbursement package, including payroll taxes, insurances, any backup documentation to support reimbursement, copies of cancelled checks and any other such documentation as requested by the County. Reimbursement shall be based on a line item budget. It is anticipated that the County will reimburse the Delegate Agency based on the timeframe agreed upon in the Agreement that will result from this Application process. It is the standard process of the County to reimburse within 30 days from receipt of reimbursement requests that are complete and correct. It is the responsibility of the Delegate Agency to maintain sufficient cash flow pending receipt of reimbursement from the County.

Failure to submit monthly reimbursement requests as required may result in the Delegate Agency's forfeit of its claim to any reimbursements for that specific month's reimbursement request, in addition to any other remedies or termination provisions allowed the County. Any payment due to the Delegate Agency may be withheld pending receipt and approval by the County of all reports and documents due. Invoices received by the County in excess of 60 calendar days past the service date may not be reimbursed.

Attachment 6

Miami-Dade County
Budget Narrative Forms

The approved Budget Narrative Forms for each Delegate Agency will be included in the applicable contract.

Appendix C

ATTACHMENT 7

HIPAA BUSINESS ASSOCIATE ADDENDUM

This HIPAA Business Associate Addendum ("Addendum") supplements and is made a part of the Agreement by and between the Miami-Dade County, Florida ("County"), and _____, Business Associate ("Associate").

RECITALS

A. As part of the Agreement, it is necessary for the County to disclose certain information ("Information") to Associate pursuant to the terms of the Agreement, some of which may constitute Protected Health Information ("PHI").

B. County and Associate intend to protect the privacy and provide for the security of PHI, including but not limited to, ePHI, disclosed to Associate pursuant to the Agreement in compliance with the Health Insurance Portability and Accountability Act of 1996, Public Law 104-191 ("HIPAA") and regulations promulgated thereunder by the U.S. Department of Health and Human Services (the "HIPAA Regulations") and other applicable laws.

C. The purpose of this Addendum is to satisfy certain standards and requirements of HIPAA and the HIPAA Regulations, including, but not limited to, Title 45, Sections 164.308(b), 164.314(a), 164.502(e) and 164.504(e) of the Code of Federal Regulations ("CFR"), as the same may be amended from time to time.

In consideration of the mutual promises below and the exchange of information pursuant to the Agreement, the parties agree as follows:

1. Definitions. Terms used, but not otherwise defined, shall have the same meaning as those terms in 45 CFR Sections 160.103, 164.304 and 164.501.

a. "Business Associate" shall have the meaning given to such term under the HIPAA Regulations, including, but not limited to, 45 CFR Section 160.103.

b. "Covered Entity" shall have the meaning given to such term under HIPAA and the HIPAA Regulations, including, but not limited to, 45 CFR Section 160.103.

c. "Protected Health Information" or "PHI" means any information, whether oral or recorded in any form or medium: (i) that relates to the past, present or future physical or mental condition of an individual, the provision of health care to an individual, or the past, present or future payment for the provision of health care to an individual; and (ii) that identifies the individual or with respect to which there is a reasonable basis to believe the information can be used to identify the individual, and shall have the meaning given to such term under HIPAA and the HIPAA Regulations, including, but not limited to 45 CFR Section 160.103. [45 CFR Parts 160, 162 and 164]

d. "Electronic Protected Health Information" or "ePHI" means any information that is transmitted or maintained in electronic media: (i) that relates to the past, present or future physical or mental condition of an individual, the provision of health care to an individual, or the past, present or future payment for the provision of health care to an individual. and (ii) that identifies the individual or with respect to which there is a reasonable basis to believe the information can be used to identify the individual, and shall have the meaning given to such term under HIPAA and the HIPAA Regulations, including, but not limited to 45 CFR Section 160.103. [45 CFR Parts 160, 162 and 164]

e. "Electronic Media" shall have the meaning given to such term under HIPAA and the HIPAA Regulations, including but not limited to, 45 CFR Section 160.103.

f. "Security incident" shall have the meaning given to such term under HIPAA and the HIPAA Regulations, including but not limited to, 45 CFR Section 164.304.

2. Obligations of Associate.

a. Permitted Uses and Disclosures. Associate may use and/or disclose PHI received by Associate pursuant to the Agreement ("County's PHI") solely in accordance with the specifications set forth in the Scope of Services, Appendix A. In the event of any conflict between this Addendum and Appendix A, this Addendum shall control. [45 CFR § 164.504(e)(2)(i)]

b. Nondisclosure. Associate shall not use or further disclose County's PHI other than as permitted or required by law. [45 CFR § 164.504(e)(2)(ii)(A)]

c. Safeguards. Associate shall use appropriate safeguards to prevent use or disclosure of County's PHI in a manner other than as provided in this Addendum. [45 CFR § 164.504(e)(2)(ii)(B)] Associate shall maintain a comprehensive written information security program that includes administrative, technical and physical safeguards appropriate to the size and complexity of the Associate's operations and the nature and scope of its activities. Appropriate safeguards used by Associate shall protect the confidentiality, integrity, and availability of the PHI and ePHI that is created, received, maintained, or transmitted on behalf of the County. [45 CFR § 164.314(a)(2)(i)(A)] County has at its sole discretion, the option to audit and inspect, the Associate's safeguards at any time during the life of the Agreement, upon reasonable notice being given to Associate for production of documents and coordination of inspection(s).

d. Reporting of Disclosures. Associate shall report to the County's Project Manager, any use or disclosure of the County's PHI in a manner other than as provided in this Addendum. [45 CFR § 164.504(e)(2)(ii)(c)] Associate shall report to the County through the County's Project Manager, any security incident of which it becomes aware within forty-eight (48) hours of discovery of the incident. [45 CFR § 164.314(a)(2)(i)(C)]

e. Associate's Agents. Associate agrees and shall ensure that any agents, including subcontractors, to whom it provides PHI received from (or created or received by Associate on behalf of) the County, agrees in writing to the same restrictions and conditions that apply to Associate with respect to such PHI and that such agents conduct their operations within the United States. Associate agrees and shall ensure that any agents, including subcontractors, to whom it provides ePHI received, created, maintained, or transmitted on behalf of the County, agrees in writing to implement reasonable and appropriate safeguards to protect the confidentiality, integrity, and availability of that ePHI. [45 CFR § 164.314(a)(2)(i)(B)] In no case may Associate's Agents reside and operate outside of the United States.

f. Documentation of Disclosures. Associate agrees to document disclosures of the County's PHI and information related to such disclosures as would be required for the County to respond to a request by an individual for an accounting of disclosures of PHI. Associate agrees to provide the County or an individual, in a time and manner designated by the County, information collected in accordance with the Agreement, to permit the County to respond to such a request for an accounting. [45 CFR § 164.528]

g. Availability of Information to County. Associate shall make available to the County such information as the County may require to fulfill the County's obligations to provide access to, provide a copy of, and account for, disclosures of PHI pursuant to HIPAA and the HIPAA Regulations, including, but not limited to, 45 CFR Sections 164.524 and 164.528. [45 CFR § 164.504(e)(2)(ii)(E) and (G)]

h. Amendment of PHI. Associate shall make the County's PHI available to the County as may be required to fulfill the County's obligations to amend PHI pursuant to HIPAA and the HIPAA Regulations, including, but not limited to, 45 CFR Section 164.526 and Associate shall, as directed by the County, incorporate any amendments to the County's PHI into copies of such PHI maintained by Associate, and in the time and manner designated by the County. [45 CFR § 164.504(e)(2)(ii)(F)]

i. Internal Practices. Associate shall make its internal practices, books and records relating to the use and disclosure of the County's PHI (or PHI created or received by Associate on behalf of the County) available to the County and to the Secretary of the U.S. Department of Health and Human Services in a time and manner designated by the

County or the Secretary for purposes of determining Associate's compliance with HIPAA and the HIPAA Regulations. [45 CFR § 164.504(e)(2)(ii)(H) and 45 CFR Part 64, Subpart C.]

j. Mitigation. Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Associate of a use or disclosure of the County's PHI by Associate in violation of the requirements of this Addendum.

k. Associate's Insurance. Associate agrees to maintain the insurance coverage provided in the Agreement.

l. Notification of Breach. Associate shall notify the County within twenty-four (24) hours, and shall provide written notice no later than forty-eight (48) hours of any suspected or actual breach of security, intrusion or unauthorized disclosure of PHI and/or any actual or suspected disclosure of data in violation of any applicable federal or state laws or regulations. Associate shall take (i) prompt corrective action to cure any such deficiencies, and (ii) any action pertaining to such unauthorized disclosure required by applicable federal and state laws and regulations.

m. Expenses. Any and all expenses incurred by Associate in compliance with the terms of this Addendum or in compliance with the HIPAA Regulations shall be borne by Associate.

n. No Third Party Beneficiary. The provisions and covenants set forth in this Agreement are expressly entered into only by and between Associate and the County and are intended only for their benefit. Neither Associate nor the County intends to create or establish any third party beneficiary status or right (or the equivalent thereof) in any other third party nor shall any other third party have any right to enforce or enjoy any benefit created or established by the provisions and covenants in this Agreement.

3. **Audits, Inspection and Enforcement.** From time to time, after reasonable notice, upon any breach of this Addendum by Associate, the County may inspect the facilities, systems, books and records of Associate to monitor compliance with this Addendum. Associate shall promptly remedy any violation of this Addendum and shall certify the same to the County in writing. The fact that the County inspects, or fails to utilize its right to inspect, Associate's facilities, systems, books, records, and procedures does not relieve Associate of its responsibility to comply with this Addendum, nor does the County's (i) failure to detect or (ii) detection, but failure to notify Associate or require Associate to remedy such breach, constitute acceptance of such practice or a waiver of the County's enforcement rights under this Addendum.

4. **Termination.**

a. Material Breach. A breach by Associate of any provision of this Addendum, shall constitute a material breach of the Agreement and shall provide grounds for immediate termination of the Agreement by the County. [45 CFR § 164.504(e)(3) and 45 CFR § 164.314(a)(2)(i)(D)]

b. Termination for Cause - Reasonable Steps to Cure Breach. If the County recognizes a pattern of activity or practice of Associate that constitutes a material breach or violation of the Associate's obligations under the provisions of this Addendum and does not terminate the Agreement pursuant to Section 4a, above, the County may provide an opportunity for Associate to end the violation or cure the breach within five (5) days, or other cure period as may be specified in the Agreement. If Associate does not cure the breach or end the violation within the time period provided, the County may immediately terminate the Agreement.

c. Judicial or Administrative Proceedings. The County may terminate the Agreement, effective immediately, if (i) Associate is named as a defendant in a criminal or administrative proceeding for a violation of HIPAA, or (ii) a finding or stipulation that Associate has violated any standard or requirement of the HIPAA Regulations (or other security or privacy law) is made in any administrative or civil proceeding.

d. Effect of Termination. Upon termination of the Agreement for any reason, Associate shall return or destroy as directed by the County all PHI, including but not limited to ePHI, received from the County (or created or received by Associate on behalf of the County) that Associate still maintains in any form. This provision shall also apply to County PHI that is in the possession of subcontractors or agents of Associate. Associate shall retain no copies of such

PHI or, if return or destruction is not feasible, Associate shall provide to the County notification of the conditions that make return or destruction infeasible, and shall continue to extend the protections of this Addendum to such information, and limit further use or disclosure of such PHI to those purposes that make the return or destruction of such PHI infeasible. [45 CFR § 164.504(e)(2)(ii)(I)]

5. **Indemnification.** Associate shall indemnify and hold harmless the County and its officers, employees, trustees, agents, and instrumentalities (the indemnified parties) from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the County or its officers, trustees, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to, or resulting from the performance of this Addendum by Associate or its employees, agents, servants, partners, principals, or subcontractors. Associate shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits, or actions of any kind or nature in the name of any of the indemnified parties, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorney's fees which may issue thereon. Associate expressly understands and agrees that any insurance protection required by this Addendum, or otherwise provided by Associate, shall in no way limit the responsibility to indemnify, keep and save harmless and defend the indemnified parties as herein provided. This paragraph shall survive the termination of the Agreement.

6. **Limitation of Liability.** Nothing in this Addendum shall be construed to affect or limit the County's sovereign immunity as set forth in Florida Statutes, Section 768.28.

7. **Amendment.**

a. Amendment to Comply with Law. The parties acknowledge that state and federal laws relating to the security and privacy of PHI, including electronic data, are rapidly evolving and that amendment of this Addendum may be required to provide for procedures to ensure compliance with such developments. The parties specifically agree to take such action as is necessary to implement the standards and requirements of HIPAA, the HIPAA Regulations and other applicable laws relating to the security or confidentiality of PHI. The parties understand and agree that the County must receive satisfactory written assurance from Associate that Associate will adequately safeguard all PHI that it receives or creates pursuant to this Agreement. Upon the County's request, Associate agrees to promptly enter into an amendment to the Agreement embodying written assurances consistent with the standards and requirements of HIPAA, the HIPAA Regulations or other applicable laws. The County, in addition to any other remedies including specific performance, may terminate the Agreement upon five [5] days' written notice in the event Associate does not enter into said amendment to the Agreement providing assurances regarding the safeguarding of PHI that the County, in its sole discretion, deems sufficient to satisfy the standards and requirements of HIPAA and the HIPAA Regulations. Notwithstanding Associate's failure to enter into an amendment, Associate shall comply with all provisions of the HIPAA laws.

8. **Assistance in Litigation or Administrative Proceedings.** Associate shall make itself, and any subcontractors, employees or agents assisting Associate in the performance of its obligations under this Agreement, available to the County at the County's convenience upon reasonable notice, at no cost to the County, to testify as witnesses, for document production, or otherwise, in the event of litigation or administrative proceedings being commenced against the County, its trustees, officers, agents or employees based upon claimed violation of HIPAA, the HIPAA Regulations or other laws relating to security and privacy, except where Associate or its subcontractor, employee or agent is a named adverse party.

9. **Effect on Agreement.** Except as specifically required to implement the purposes of this Addendum, or to the extent inconsistent with this Addendum, all other terms of the Agreement shall remain in force and effect. In the event of any conflict between this Addendum and Agreement, this Addendum shall control.

10. **Interpretation.** This Addendum and the Agreement shall be interpreted as broadly as necessary to implement and comply with HIPAA, the HIPAA Regulations and applicable Florida laws. The parties agree that any ambiguity in this Addendum shall be resolved in favor of a meaning that complies and is consistent with HIPAA and the HIPAA Regulations.

11. **Jurisdiction**. Any litigation between the parties regarding the terms of this Addendum shall take place in Miami-Dade County, Florida.

Attachment 8 DRAFT 12/16/2011

LEASE AGREEMENT

THIS AGREEMENT made on the day of , 2012, by and between MIAMI-DADE COUNTY, a political subdivision of the State of Florida, hereinafter referred to as the "LANDLORD," and _____, hereinafter referred to as the "TENANT,"

WITNESSETH:

That LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to TENANT and TENANT hereby agrees to lease from LANDLORD the Demised Premises described as follows:

(INSERT LOCATION)

TO HAVE AND TO HOLD unto said TENANT for a term of one (1) year commencing on the execution date of this LEASE AGREEMENT by the County Mayor (the "Effective Date"), and terminating one (1) year thereafter. Commencing on the 'Effective Date" and upon LANDLORD providing TENANT with keys to the Building, TENANT shall pay to LANDLORD an annual base rental of One and 00/100 Dollars ($1.00) which is the Fixed Minimum Rent, payable in advance each year on the anniversary date of this LEASE AGREEMENT or any extension or renewal thereof, to the Board of County Commissioners, c/o Internal Service Department, Real Estate Management Section, 111 NW 1 Street, Suite 2460, Miami, FL 33128, or at such other place and to such other person as TENANT may from time to time designate in writing, as set forth herein.

The annual rental for any subsequent renewal option period shall be adjusted based upon an annual review and determination by the Community Action and Human Services Department of the operational costs of the building.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE PARTIES HERETO:

ARTICLE I
USE OF LEASED PROPERTY

The area of the leased property shall be used by TENANT solely for an early Head Start Childcare Center and for its administrative offices, where applicable, all in accordance with the TENANT'S approved application to provide Head Start services to the County. TENANT shall comply with the rules, regulations and procedures as such may exist and be changed during the term of this Sub-Lease Agreement. TENANT understands and agrees that TENANT shall not use the Demised Premises for any use inconsistent with the use set forth in this Article I.

ARTICLE II
CONDITION OF LEASED PROPERTY

TENANT hereby accepts the leased property in an "as is" condition. LANDLORD shall have no obligation to make any improvement to, or alteration of, the Demised Premises or to provide TENANT with any allowance therefore. Upon expiration of this LEASE AGREEMENT, any fixtures and improvements will become the property of the LANDLORD. Any unsightly condition caused by the removal of TENANT's furniture or equipment, shall be repaired by TENANT at TENANT's own cost and expense.

ARTICLE III
UTILITIES

The TENANT, throughout the term of this Lease Agreement and any extension thereof, shall pay for all charges for water and electricity used by TENANT. TENANT shall also be responsible for janitorial and custodial services, trash disposal, dumpster, cable TV, telephone and data equipment.

ARTICLE IV
MAINTENANCE

The LANDLORD agrees to maintain and keep in good repair, condition, and appearance, during the term of this Lease Agreement or any extension or renewal thereof, the exterior of the building, excluding the air conditioning unit(s) servicing the Demised Premises.

TENANT agrees to maintain and keep in good repair, condition, and appearance, during the term of this Lease Agreement or any extension or renewal thereof, the interior of the Demised Premises. TENANT shall be responsible for and shall repair any damage caused to the Demised Premises as a result of TENANT or TENANT's agents, employees, invitees, or visitors use of the Demised Premises, ordinary wear and tear excepted. LANDLORD shall notify TENANT after discovering any damage which TENANT is responsible for repairing and TENANT shall make the necessary repairs promptly after said notice.

ARTICLE V
ALTERATIONS BY TENANT

TENANT may not make any alterations, additions, or improvements in or to the Demised Premises without the written consent of LANDLORD. Any such TENANT installed improvements, fixtures and finishes in the Demised Premises are at the TENANT's sole cost. LANDLORD shall have the right to require TENANT to remove at the expiration of the LEASE AGREEMENT all additions, fixtures or improvements installed by TENANT. To the extent that such items are not removed upon the expiration of the LEASE AGREEMENT, any and all fixtures, improvements, and moveable partitions remaining in the Demised Premises shall be deemed abandoned and may be disposed of as deemed appropriate by TENANT. In case of damage arising from such removal, all damaged areas shall be repaired and brought back to the original condition at SUB-TENANT's expense.

ARTICLE VI
DESTRUCTION OF DEMISED PREMISES

In the event the Demised Premises should be destroyed or so damaged by fire, windstorm, or other casualty to the extent that the Demised Premises are rendered untenantable or unfit for the purpose of TENANT, either party may cancel this Lease Agreement by the giving of thirty (30) days' prior written notice to the other. If either the Demised Premises or the leased buildings are partially damaged due to TENANT's negligence, but not rendered unusable for the purposes of this Lease Agreement, the same shall with due diligence be repaired by TENANT at its own cost and expense. If the damage shall be so extensive as to render such Demised Premises unusable for the purposes intended, but capable of being repaired within thirty (30) days, the damage shall be repaired with due diligence by TENANT from the proceeds of the insurance coverage or at its own cost and expense. In the event that said Demised Premises are completely destroyed due to TENANT's negligence, TENANT shall repair and reconstruct the Demised Premises so that they equal the condition of the Demised Premises on the date possession was given to TENANT. In lieu of reconstructing, TENANT shall reimburse LANDLORD all expenses incurred by LANDLORD in restoring the Demised Premises to their original condition. The election of remedies shall be at the sole discretion of LANDLORD.

ARTICLE VII
ASSIGNMENT

Without the written consent of LANDLORD first obtained in each case, TENANT shall not sublet, transfer, mortgage, pledge, or dispose of this Lease Agreement or the term hereof.

ARTICLE VIII
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the Demised Premises above described shall be at the risk of TENANT or the owner thereof. LANDLORD shall not be liable to TENANT for any damage to said personal property unless caused by or due to the sole negligence of LANDLORD, LANDLORD'S agents or employees, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE IX
LANDLORD'S RIGHT OF ENTRY

LANDLORD or any of its agents shall have the right to enter said leased property during all reasonable working hours to examine same or to make such repairs, additions or alterations as may be deemed necessary for the safety, comfort, or preservation thereof. Said right of entry shall likewise exist for the purpose of removing placards, signs, fixtures, alterations or additions which do not conform to this Lease Agreement.

ARTICLE X
PEACEFUL POSSESSION

Subject to the terms, conditions, and covenants of this Lease Agreement, LANDLORD agrees that TENANT shall and may peaceably have, hold, and enjoy the leased property above described, without hindrance or molestation by LANDLORD.

ARTICLE XI
SURRENDER OF LEASED PROPERTY

TENANT agrees to surrender to LANDLORD, at the end of the term of this Lease Agreement or any extension thereof, said leased property in as good a condition as said leased property was at the beginning of the term of this Lease Agreement, ordinary wear and tear and damage by fire and windstorm or other acts of God excepted.

ARTICLE XII
INDEMNIFICATION AND HOLD HARMLESS

TENANT shall indemnify and hold harmless the LANDLORD and its officers, employees, agents and instrumentalities from any and all liability, losses, or damages, including attorney fees and costs of defense, which the LANDLORD or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of the Lease Agreement by the TENANT or its employees, agents, servants, partners, principals or subcontractors. TENANT shall pay all claims and losses in connection therewith, and shall investigate and defend all claims, suits, or actions of any kind or nature in the name of the LANDLORD, where applicable, including appellate proceedings, and shall pay all costs,

judgments, and attorney's fees which may issue thereon. TENANT expressly understands and agrees that any insurance protection required by this Lease Agreement or otherwise provided by TENANT shall in no way limit the responsibility to indemnify, keep and save harmless and defend the LANDLORD or its officers, employees, agents and instrumentalities as herein provided.

ARTICLE XIII
LIABILITY FOR DAMAGE OR INJURY

LANDLORD shall not be liable for any damage or injury which may be sustained by any party or person on the Demised Premises other than the damage or injury caused solely by the negligence of LANDLORD, its officers, employees, agents, invitees, or instrumentalities, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE XIV
SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties that all covenants, conditions, agreements, and undertakings contained in this Lease Agreement shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XV
CANCELLATION

CANCELLATION By LANDLORD: The occurrence of any of the following shall cause this Lease Agreement to be terminated by the LANDLORD upon the terms and conditions also set forth below:

A. Automatic Termination:

(1) Institution of proceedings in voluntary bankruptcy by the TENANT.

(2) Institution of proceedings in involuntary bankruptcy against the TENANT if such proceedings continue for a period of ninety (90) days.

(3) Assignment by TENANT for the benefit of creditors.

B. Termination after ten (10) days written notice by the LANDLORD by certified or registered mail to TENANT for doing any of the following:

(1) Non-payment of any sum or sums due hereunder after the due date for such payments; provided, however, that such termination shall not be effective if TENANT makes the required payment(s) during the ten (10) calendar day period following mailing of the written notice.

(2) Notice of any condition posing a threat to health or safety of the public or patrons and not remedied within the ten (10) day period from receipt of written notice.

(3) Use of the Demised Premises for any purpose other than specifically allowed in Article I of this LEASE AGREEMENT.

C. Termination after thirty (30) days from receipt by TENANT of written notice by certified or registered mail to the address of the TENANT as set forth below:

(1) Non-performance of any covenant of this Lease Agreement other than non-payment of rent and others listed in A and B above, and failure of the TENANT to remedy such breach within the thirty (30) day period from receipt of the written notice.

D. A final determination in a court of law in favor of the LANDLORD in litigation instituted by the TENANT against the LANDLORD or brought by the LANDLORD against TENANT.

E. LANDLORD through its County Mayor or the County Mayor's designee, shall have the right to cancel this Lease Agreement or any portion thereof, at any time by giving the TENANT at least sixty (60) days written notice prior to its effective date.

ARTICLE XVI
OPTION TO RENEW

Provided this LEASE AGREEMENT is not otherwise in default, TENANT is hereby granted the option to extend this LEASE AGREEMENT for successive one (1) year renewal option periods, for so long as the TENANT continues to operate an early Head Start Early Childcare Center in the Demised Premises, by giving LANDLORD notice in writing at least one hundred twenty (120) days prior to the expiration of the LEASE AGREEMENT or any extension thereof.

ARTICLE XVII
NOTICES

It is understood and agreed between the parties hereto that written notice addressed and sent by certified or registered mail, return receipt requested, first class, postage prepaid and addressed as follows:

LANDLORD:

Miami-Dade County
Internal Services Department
Real Estate Development Division
111 N.W. 1st Street, Suite 2460,
Miami, Florida 33128-1907

with Copy to:

Miami-Dade County
Community Action and Human Services Dept.
701 NW 1 Court
Miami, Florida 33136

TENANT:

Notices provided herein in this paragraph shall constitute sufficient notice to TENANT to comply with the terms of this Lease Agreement. Notices provided herein in this paragraph shall include all notices required in this Lease Agreement or required by law.

ARTICLE XVIII
INSURANCE

Prior to occupancy, TENANT shall furnish to the Real Estate Management Section of Miami-Dade County, c/o Internal Services Department, 111 N.W. First Street, Suite 2460, Miami, Florida 33128-1907, certificate(s) of insurance which indicate(s) that insurance coverage has been obtained which meets the requirements as outlined below:

A. Public Liability Insurance, in an amount not less than $1,000,000 combined single limit per occurrence for bodily injury and property damage. MIAMI-DADE COUNTY must be shown as an additional insured with respect to this coverage.

B. Automobile Liability Insurance, covering all owned, non-owned, and hired vehicles used in connection with the Sub-Lease Agreement in an amount not less than $300,000 combined single limit for bodily injury and property damage.

C. Workman's Compensation Insurance as required by Chapter 440, Florida

Statues. The insurance coverage required shall include those classifications as listed in Standard Liability Insurance Manuals which most nearly reflect the operations of TENANT under this Sub-Lease Agreement.

D. Student Accident Insurance as required under 45 CFR, Part 1301.11. Coverage will be provided with a minimum limit of $2,000 per child.

The insurance policies required above shall be issued by companies authorized to do business under the laws of the State of Florida, with the following qualifications as to management and financial strength:

The Company must be rated no less than "B" as to management, and no less than "Class V" as to financial strength, by the latest edition (1986 or later) of Best's Insurance Guide, published by A. M. Best Company, Oldwick, New Jersey, or its equivalent subject to the approval of the County Risk Management Division.

Or

The Company must hold a valid Florida Certificate of Authority as shown in the latest "List of All Insurance Companies Authorized or Approved to Do Business in Florida", issued by the State of Florida Department of Insurance and must be members of the Florida Guaranty Fund.

Certificates will indicate that no modification or change in insurance shall be made without thirty (30) days' written advance notice to the certificate holder.

Compliance with the foregoing requirements shall not relieve TENANT of its liability and obligations under this Section or under the Indemnification and Hold Harmless Article, or any other portion of this LEASE AGREEMENT.

TENANT shall be responsible for assuring that the insurance certificates required in conjunction with this section remain in full force for the duration of this LEASE AGREEMENT. If insurance certificates are scheduled to expire during the term of the LEASE AGREEMENT, TENANT shall be responsible for submitting new or renewed insurance certificates to the LANDLORD at a minimum of thirty (30) days in advance of such expiration.

ARTICLE XIX
PERMITS, REGULATIONS

TENANT covenants and agrees that during the term of this Lease Agreement or any extension thereof, TENANT will obtain any and all necessary permits and approvals and that all uses of the leased property will be in conformance with all applicable laws, including all applicable zoning regulations, including section 255.05, Florida Statutes whereby TENANT will obtain a payment and performance bond for any construction work performed.

Any and all charges, taxes, or assessments levied against the Demised Premises shall be paid by TENANT and failure to do so will constitute a breach of this Lease Agreement.

ARTICLE XX
FORCE MAJEURE

TENANT and LANDLORD shall be excused for the period of any delay and shall not be deemed in default with respect to the performance of any of the non-monetary terms, covenants, and conditions of the Lease Agreement when prevented from so doing by cause or causes beyond TENANT's or LANDLORD's control, excluding filing of bankruptcy, but which shall include, without limitation, all labor disputes, governmental regulations or controls, fire or other casualty, acts of God, or any other cause, whether similar or dissimilar to the foregoing, not within the control of TENANT or LANDLORD.

ARTICLE XXI
WAIVER

If, under the provisions hereof, LANDLORD or TENANT shall institute proceedings and a compromise or settlement thereof shall be made, the same shall not constitute a waiver of any covenant herein contained nor of any of LANDLORD's or TENANT'S rights hereunder, unless expressly stated in such settlement agreement. No waiver by LANDLORD or TENANT of any provision hereof shall be deemed to have been made unless expressed in writing and signed by both parties. No waiver by LANDLORD or TENANT of any breach of covenant, condition, or agreement herein contained shall operate as a waiver of such covenant, condition, or agreement itself, or of any subsequent breach thereof.

No payment by TENANT or receipt by LANDLORD of lesser amount than the monthly installments of rent (or additional rent obligations stipulated) shall be deemed to be other than on account of the earliest stipulated rent nor shall any endorsement or statement on any check or letter accompanying a check for payment of rent or any other amounts to LANDLORD be deemed an accord and satisfaction and LANDLORD may accept such check or payment without prejudice to or waiver of LANDLORD's right to recover the balance of such rent or other amount owed or to pursue any other remedy provided in this Lease Agreement. No reentry by LANDLORD and no acceptance by LANDLORD of keys from TENANT shall be considered an acceptance of a surrender of this Lease Agreement.

ARTICLE XXII
DEFAULT OF TENANT

If TENANT shall fail to pay any monthly installment or item of rent on the date when the same becomes due or shall violate or fail to perform any of the other conditions, covenants, or agreements herein made by TENANT, and if such violation or failure continues for a period of thirty (30) days after written notice thereof to TENANT by LANDLORD (except for failure to pay rent, which shall have a fifteen [15] day grace period for cure after written notice thereof to TENANT by LANDLORD and further, if TENANT shall be diligently attempting to cure such failure to perform any other conditions, covenants, or agreements, the time to cure such failure shall be extended for so long as TENANT shall diligently prosecute such cure) then, LANDLORD may proceed with any remedy available at law or in equity in the State of Florida or by such other proceedings, including reentry and possession, as may be applicable. All rights and remedies of LANDLORD under this Lease Agreement shall be cumulative and shall not be exclusive of any other rights and remedies provided to LANDLORD under applicable law.

ARTICLE XXIII
ADDITIONAL PROVISIONS

1. Mechanic's, Materialmen's and Other Liens

TENANT agrees that it will not permit any mechanic's, materialmen's or other liens to stand against the Demised Premises for work or materials furnished to TENANT; it being provided, however, that TENANT shall have the right to contest the validity thereof. TENANT shall immediately

pay any judgment or decree rendered against TENANT, with all proper costs and charges, and shall cause any such lien to be released off record without cost to LANDLORD.

2. Non-Discrimination

The Board of County Commissioners declared and established as a matter of policy, by Resolution No. 9601 dated March 24, 1964, that there shall be no discrimination based on race, color, creed, or national origin and Resolution No. 85-92 dated January 21, 1992, that there shall be no discrimination on the basis of disability in connection with any County property or facilities operated or maintained under lease agreement, license, or other agreement from MIAMI-DADE COUNTY or its agencies.

TENANT agrees to comply with the intention of Resolution No. 9601 dated March 24, 1964 and Resolution No. 85-92 dated January 21, 1992, involving the use, operation, and maintenance of the property and facilities included in this Lease Agreement.

ARTICLE XXIV
HOLDOVER

If TENANT, with LANDLORD's consent, remains in possession of the Demised Premises after expiration of the term and if LANDLORD and TENANT have not executed an expressed written agreement as to such holding over, then such occupancy shall be a tenancy from month to month at a monthly rental for the first month, after expiration of the term, equivalent to one hundred percent (100%) of the monthly rental in effect immediately prior to expiration, such payments to be made as herein provided. In the event of such holding over, all of the terms of the Lease Agreement including the payment of all charges owing hereunder other than rent shall remain in force and effect on said month to month basis.

ARTICLE XXV
GOVERNING LAW

This Lease Agreement, including any exhibits or amendments, if any, and all matters relating thereto (whether in contract, statute, tort or otherwise) shall be governed by and construed in accordance with the laws of the State of Florida.

ARTICLE XXVI
WRITTEN AGREEMENT

This Lease Agreement contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners.

IN WITNESS WHEREOF, LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

(CORPORATE SEAL)

_____ By: _____
WITNESS (TENANT)

_____
WITNESS

(OFFICIAL SEAL)

ATTEST:
HARVEY RUVIN, CLERK

MIAMI-DADECOUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By:_____
DEPUTY CLERK

By: _____
Carlos Gimenez
Mayor (LANDLORD)

Attachment 9

Community Space Lease Agreement
Between
Miami-Dade County and

_____.

This Community Space Lease Agreement, made this ____ day of _____, 20__, is entered into by and between Miami-Dade County, a political subdivision of the State of Florida (hereinafter referred to as "County") (hereinafter "Landlord"), located 111 N.W. 1st Street, Miami, Florida 33128 and _____, a Florida not-for-profit corporation (hereinafter referred to as "Tenant/Provider"), whose address is _____.

WHEREAS, the Home Rule Charter authorizes Miami-Dade County to provide for the uniform health and welfare of the residents throughout the County; and

WHEREAS, the County recognizes the importance of providing supportive services to residents of its assisted housing which includes public housing residents, section 8 recipients, home ownership participants and other government assisted housing participants; and

WHEREAS, the Tenant/Provider which is a not-for-profit organization or government entity, provides or will develop services of value to the County and its assisted housing residents and has demonstrated an ability to provide these services; and

WHEREAS, the County is desirous of obtaining such services of the Tenant/Provider for its assisted housing residents and the Tenant/Provider is desirous of providing such services,

NOW, THEREFORE, in consideration of the mutual covenants record herein, the parties hereto agree as follows:

I. **THE PREMISES**. The Landlord shall lease to Tenant/Provider the properties listed on Attachment A.

II. **THE SCOPE OF SERVICES**. While the Tenant/Provider is in possession of the premises described in paragraph I of this Agreement, the Tenant/Provider agrees to render the services in accordance with the scope of services incorporated herein and attached hereto as Attachment A. Tenant/Provider agrees that at least 50 percent of its clients at any one time shall be residents of Miami-Dade County assisted housing.

Assisted housing shall mean public housing, Section 8 housing, affordable home ownership program, and other government assisting housing programs. Tenant/Provider shall actively seek residents of Miami-Dade County assisted housing as clients. Failure to serve assisted housing residents at the percentage level described above shall be grounds for termination of this Agreement.

III. **AUTHORIZED AGENT ON PREMISES**. Tenant/Provider shall designate a responsible individual on site who is authorized to communicate with and receive communication from the Landlord's site manager in order to effectuate a cooperative and efficient use of the premises by the Tenant/Provider.

IV. **EFFECTIVE TERM**. Both parties agree that the effective term of this Agreement shall be _____ from the date is executed by both parties.

V. **RENT PAYABLE**. Tenant/Provider shall pay rent in the amount of _____ per month/year. The rent shall be due on or before the first of each month/year. In the event Tenant/Provider fails to meet its obligations to serve at least 50 percent of the residents of Miami-Dade County assisted housing, the County shall give Tenant/Provider ten (10) days written notice of their non-compliance. Tenant/Provider shall have ten (10) days from the date of said notice to cure such non-compliance. In the event, Tenant/Provider fails to cure such non-compliance, the County, at its sole discretion, may terminate this Agreement or charge the fair market rent for the Premises, which shall be determined by the County at the expiration of the cure period.

VI. **USE OF PREMISES**. Tenant/Provider shall use the premises only to provide the services described in the scope of services which is incorporated herein and attached as Attachment A. Tenant/Provider shall be entitled to use the space described only during the hours of _____ to _____ Tenant/Provider shall leave the premises clean at the completion of programs each business day. The Landlord agrees to allow the Tenant/Provider from time to time to utilize the space after normal business hours for the purposes of conducting meetings, training's, or for other program related reasons. The Tenant/Provider agrees to advise the Landlord's site manager in advance of the date and time it desires to use the space beyond hours stated in this section. Tenant/Provider is responsible for securing it own personal property and agrees to hold Miami-Dade County harmless in the event of loss, theft, or damage when resident programs are conducted in the leased space.

VII. **CONDITIONS OF PREMISES**. The Landlord shall ensure that the premises are in a state of good repair and suitable for occupancy by the Tenant/Provider at the commencement of this Agreement. By entering into this Agreement, the Tenant/Provider agrees that the premises to the Landlord in the same condition as when received subject to normal wear and use.

Tenant/Provider shall comply with community room capacity laws and therefore shall ensure enough space for the safety and enjoyment of the participants.

The Landlord has the right to inspect the premises at any time to assure that all terms of the lease are being met. Tenant/Provider must immediately take corrective actions as a result of the Landlord's inspection findings.

VIII. **PARKING**. Parking spaces for program participants shall be negotiated with the Landlord. The negotiated parking arrangement shall be reduced to writing and attached to this Agreement as Attachment B. Buses or commercial vehicles will only be permitted to park at Landlord's facilities to make deliveries or drop off passengers.

IX. **UTILITIES**. Tenant/Provider shall pay for utilities directly to the correspondent utility company as detailed in Attachment A.

X. **MAINTENANCE**. Tenant/Provider shall be responsible for maintaining the premises. All routine maintenance and minor repairs shall be performed at the Tenant/Provider's expense. If the Landlord performs routine maintenance and minor repairs on behalf of the Tenant/Provider, the Landlord shall charge the Tenant/Provider for time and materials used. Routine maintenance and minor repairs shall include but is not limited to: plastering and interior painting; electrical work such as installing or changing lamps, bulbs and fuses, replacing outlet covers and other work that does not require rewiring or working inside the electrical box; minor plumbing repairs such as changing a faucet; repairing air conditioners; changing air conditioners filters; minor line blockages; replacing kitchen cabinets and counter tops.

The Landlord shall be responsible for major repairs. Major repairs include but are not limited to: replacement of roofs or central air conditioner units; structural repairs; interior electrical wiring; electrical panel replacements and repairs; major plumbing repairs; fire control systems; and exterior painting.

The Tenant/Provider shall not make renovations or install any fixtures, equipment, fencing, or locks without prior written approval of the Landlord. All fixtures installed by Tenant/Provider shall become the property of Landlord upon termination of the lease agreement.

The Tenant/Provider shall be responsible for reimbursement to the Landlord for any and all losses or damages to property and/or equipment resulting from the operations of the Tenant/Provider's programs.

Tenant/Provider shall maintain and operate the premises in a clean and sanitary condition and return same to Landlord at the expiration or termination of this lease.

XI. **KEYS**. Locks may be changed with the Landlord's permission at the Tenant/Provider's expense, if the Landlord's site manager is immediately furnished a set of keys.

XII. **SIGNAGE.** All signage must be in keeping with the residential nature of the property, all applicable building and zoning laws, and approved in writing by Landlord prior to installation.

XIII. **JANITORIAL SERVICES**. The Tenant/Provider shall be responsible for all janitorial services including cleaning supplies.

XIV. **TRASH AND GARBAGE DISPOSAL**. Tenant/Provider shall make all necessary arrangements, including billing, with local trash and garbage disposal companies as detailed in Attachment A.

XV. **INDEMNIFICATION BY TENANT/PROVIDER**.

(A) **All Other Tenants/Provider**. Tenant/Provider shall indemnify and hold harmless the County and its officers, employees, agents, and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the County or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes or actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the Tenant/Provider or its employees, agents, servants, partners, principals or subcontractors (other than County). Tenant/Provider shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the County, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorney's fees which may issue thereon. Tenant/Provider expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by Tenant/Provider shall in no way limit the responsibility to indemnify, keep and save harmless and defend the County or its officers, employees, agents and instrumentalities as herein provided.

XVI. **INSURANCE.**

(A) **Tenant/Provider Obligations.**

1. **Modification and Changes**. The Tenant shall notify the County of any intended changes in insurance coverage, including but not limited to any renewals of existing insurance policies. Upon review of the Tenant/Provider's Scope of Services (Attachment A) by the County's Risk Management Division, the County may increase, decrease, waive or modify any of the following insurance requirements. Any request by a Tenant/Provider to decrease, waive or modify any of the following

insurance requirements must be approved in writing by the County's Risk Management Division.

2. **Minimum Insurance Requirements: Certificates of Insurance**. The Tenant/Provider shall furnish to the Department, Miami-Dade County, c/o Miami-Dade Housing Agency, Certificate(s) of Insurance indicating that insurance coverage has been obtained which meets the requirements as outlined below:

(a) Worker's Compensation Insurance for all employees of the Tenant/Provider as required by Florida Statute 440.

(b) Public Liability Insurance on a comprehensive basis in an amount not less than $300,000 combined single limit per occurrence for bodily injury and property damage. Miami-Dade County must be shown as an additional insured with respect to this coverage.

(c) Professional Liability Insurance, when applicable, in name of the Tenant/Provider in an amount not less than $300,000.The insurance coverage required shall include those classifications, as listed in standard liability insurance manuals, which most nearly reflect the operations of the Tenant/Provider.

(d) All insurance policies required above shall be issued by companies authorized to do business under the laws of the State of Florida, with the following qualifications:

1) The company shall be no less than "B" as to management, and no less than "Class V" as to financial strength, by the latest edition of Best's Insurance Guide, published by A.M. Best Company, Oldwick, New Jersey, or its equivalent subject to the approval of the County's Risk Management Division.

or

2) The company must hold a valid Florida certificate of authority as shown in the latest "List of All Insurance Companies Authorized or Approved to do business in Florida," issued by the State of Florida Department of Insurance and must be a member of the Florida Guaranty Fund.

(f) Certificates shall indicate that no modification or change in insurance shall be made without thirty (30) days written advance notice to the certificate holder.

(g) Compliance with the foregoing requirements shall not relieve the Tenant/Provider of its liability and obligations under this Section or under any other section of this Agreement.

(h) Modification or waiver of any of the aforementioned insurance requirements is subject to the approval of the County's Risk Management Division. The Tenant/Provider shall notify the County of any intended changes in insurance coverage, including any renewals of existing policies.

(i) The County reserves the right to inspect the Tenant/Provider's original insurance policies at any time during the term of this Agreement.

(A) **Failure to Provide Certificate of Insurance**. If the Tenant/Provider fails to furnish the County with the Certificate of Insurance or written verification required under this section or as determined by the County's Risk Management Division after review of the Scope of Services (Attachment A), the County shall not disburse any funds until it is provided with the necessary Certificates of Insurance or written verification. Failure to provide the Certificates of Insurance or written verification within sixty (60) days of execution of this Agreement may result in termination of this Agreement.

XVII. **PROOF OF LICENSURE AND CERTIFICATIONS**. If the Tenant/Provider is required by the State of Florida or Miami-Dade County to be licensed or certified to provide the services or operate the facilities outlined in the Scope of Services (Attachment A), the Tenant/Provider shall furnish a copy of all required current licenses or certificates. Examples of services or operations requiring such licensure or certification include but are not limited to child care, day care, nursing homes, and boarding homes. Failure to provide the licenses or certificates within sixty (60) days of execution of this Agreement may result in termination of this Agreement.

(A) Background Screening. The Provider agrees to comply with all applicable laws, regulations, ordinances and resolutions regarding background screening of employees and subcontractors. Provider's failure to comply with any applicable laws, regulations, ordinances and resolutions regarding background screening of employees and subcontractors is grounds for a material breach and termination of this contract at the sole discretion of the County.

The Provider agrees to comply with all applicable laws (including but not limited to Chapters 39, 402, 409, 394, 408, 393, 397, 984, 985 and 435, Florida Statutes, as may be amended form time to time), regulations, ordinances and resolutions, regarding background screening of those who may work with vulnerable persons, as defined by section 435.02, Florida Statutes, as may be amended from time to time.

In the event criminal background screening is required by law, the State of Florida and/or the County, the Provider will permit only employees and subcontractors with a satisfactory national criminal background check through an appropriate screening agency (i.e., the Florida Department of Juvenile Justice, Florida Department of Law Enforcement or Federal Bureau of Investigation) to work in direct contact with vulnerable persons.

The Provider agrees to ensure that employees and subcontracted personnel who work with vulnerable persons satisfactorily complete and pass Level 2 background screening and local law enforcement screening before working with vulnerable persons. Provider shall furnish the County with proof that employees and subcontracted personnel, who work with vulnerable persons, satisfactorily passed Level 2 background screening, pursuant to Chapter 435, Florida Statutes, as may be amended from time to time.

If the Provider fails to furnish to the County proof that an employee or subcontractor's Level 2 background screening was satisfactorily passed and completed prior to that employee or subcontractor working with a vulnerable person or vulnerable persons, the County shall not disburse any further funds and this Contract may be subject to termination at the sole discretion of the County.

XVIII. **CONFLICT OF INTEREST**. The Tenant/Provider agrees to abide by and be governed by Miami-Dade County Ordinance No. 72-82 (Conflict of Interest Ordinance codified at Section 2-11.1 et al. of the Code of Miami-Dade County), as amended, which is incorporated herein by reference as it fully set forth herein, in connection with its contract obligations hereunder.

XIX. **CIVIL RIGHTS**. The Tenant/Provider agrees to abide by Chapter 11A, of the Code of Miami-Dade County ("County Code"), as amended, which prohibits discrimination in employment, housing, and public accommodations; Title VII of the Civil Rights Act of 1968, as amended, which prohibits discrimination in employment, housing, and public accommodation; the Age Discrimination Act of 1975, 42 U.S.C., as amended, which prohibits discrimination in employment and public housing accommodations; Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. § 794, as amended, which prohibits discrimination on the basis of disability; and the American with Disability Act, 42 U.S.C.

§ 12103 et seq., which prohibits discrimination in employment and accommodation because of disability.

It is expressly understood that upon receipt of evidence of discrimination under any of these laws, the County shall have the right to terminate this Agreement. It is further understood that the Tenant/Provider must submit an affidavit attesting that it is not in violation of the Americans with Disability Act, the Rehabilitation Act, the Federal Transits Act, 49 U.S.C. § 1612, and the Fair Housing Act, 42 U.S.C. § 3601 et seq. If the Tenant/Provider or any owner, subsidiary, or other firm affiliated with or related to the Tenant/Provider, is found by the responsible enforcement agency, the Courts or the County to be in violation of these Acts, the County will conduct no further business with the Tenant/Provider. Any contract entered into based upon a false affidavit shall be voidable by the County. If the Tenant/Provider violates any of the Acts during the term of any contract the Tenant/Tenant/Provider has with the County, such contract shall be voidable by the County, even if the Tenant/Provider was not in violation at the time it submitted its affidavit.

The Tenant/Provider certifies that it is in compliance with the Domestic Violence Leave, codified as § 11A-60 t. seq. of the Miami-Dade County Code, which requires an employer, who in the regular course of business has fifty (50) or more employees working in Miami-Dade County for each working day during each of twenty (20) or more calendar work weeks to provide domestic violence leave to its employees. Failure to comply with this local law may be grounds for voiding or terminating this Agreement or for commencement of debarment proceedings against the Tenant/Provider.

XX. **PROJECT FRESH START.** Intentionally omitted

XXI. **NOTICES**. It is understood and agreed between the parties that written notice addressed to the Landlord and mailed or delivered to the address below and written notice addressed to the Tenant/Provider and mailed or delivered to the address below shall constitute sufficient notice to either party.

Landlord	**Tenant/Provider**
Miami-Dade Public Housing Agency 701 N.W. 1st Court, 16th Floor Miami, Florida 33136 Attn: Alex Ballina Director MDPHA Asset Management	Ramón Perez-Dorrbecker President and CEO 700 SW 8th Street Miami, Fl 33130

XXII. **AUTONOMY**. Both parties agree that this Agreement recognizes the autonomy of each of the parties and does not stipulate or imply any affiliation between the contracting parties. It is

expressly understood and intended that the Tenant/Provider is only a tenant and is not an agent or instrumentality of the County.

XXIII. **BREACH: REMEDIES**

(A) **Breach.** A breach by the Tenant/Provider shall have occurred under this Agreement if: (1) the Tenant/Provider fails to adequately provide the services outlined in the Scope of Services (Attachment A) within the effective term of this Agreement; (2) the Tenant/Provider does not furnish the Certificates of Insurance required by this Agreement or as determined by the County's Risk Management Division; (3) the Tenant/Provider does not furnish proof of licensure and certification required by this Agreement; (4) the Tenant/Provider fails to pay rent on or before the date that it is due; (5) the Tenant/Provider does not have the required percentage of assisted housing residents or their children as clients; (6) the Tenant/Provider fails to properly maintain the premises, make repairs, pay utilities, obtain garbage collection, complete extermination, and or perform other general upkeep of the premises; (7) the Tenant/Provider discriminates under any of the laws outlined in Section VII of this Agreement; (8) the Tenant/Provider falsifies or violates the provisions of the Drug Free Workplace Affidavit (Exhibit F); (9) the Tenant/Provider, attempts to meet its obligations under this Agreement through fraud, misrepresentation or material misstatement; or (10) the Tenant/Provider fails to fulfill in a timely and proper manner any and all of its obligations, covenants, agreements and stipulations in this Agreement.

Waiver of breach of any provisions of this contract shall not be deemed to be a waiver of any other breach and shall not be construed to be a modification of the terms of this Agreement.

(B) **Remedies.** Landlord and Tenant/Provider may terminate this Agreement and may pursue any and all remedies available under applicable law for a breach under the Lease Agreement. If, for any reason, the Tenant/Provider should attempt to meet its obligations under this Agreement through fraud, misrepresentation or material misstatement, the Landlord shall, whenever practicable terminate this Agreement by giving written notice to the Tenant/Provider of such termination and specifying the effective date thereof at least five days before the effective date of such termination. The county may terminate or cancel any other contracts which such individual or entity has with the county and that such individual or entity shall be responsible for all direct and indirect costs associated with such termination or cancellation, including attorney's fees. Any individual or entity who attempts to meet its contractual obligations with the county through fraud, misrepresentation or material misstatement may be debarred from county contracting for up to five (5) years.

The Landlord may seek to evict Tenant/Provider by filling an action in a court of appropriate jurisdiction.

(C) **Damages Sustained**. Notwithstanding the above, the Tenant/Provider shall not be relieved of liability to the Landlord for damages sustained by the Landlord by virtue of any breach of the Agreement. The landlord may also pursue any remedies available at law or equity to compensate for any damages sustained by the breach. The Tenant/Provider shall be responsible for all direct and indirect cost associated with such action, including attorney's fees.

XXIV. **TERMINATION BY EITHER PARTY**. Both parties agree that this Agreement may be terminated by either party hereto by written notice to the other party of such intent to terminate at least one hundred and eighty (180) days prior to the effective date of such termination or as determined by law. The director of the Miami-Dade Housing Agency is authorized to terminate this Agreement on behalf of the Landlord.

XV. **MISCELLANEOUS**.

(A) **Sublease**. The parties agree that no assignments or sublease will be made or let in connection with this Agreement without the prior written approval of the Landlord, which shall not be unreasonably withheld, and that all sublessors or assignees shall be governed by the terms and conditions of this Agreement.

(B) **Agreement Guidelines.** The Tenant/Provider agrees to comply with all applicable Federal, State and County laws, rules and regulations.

(C) **Modifications**. Any alterations, variations, modifications, extensions or waivers of provisions of this Agreement including but not limited to rent payable and effective term shall only be valid when they have been reduced to writing, duly approved and signed by both parties and attached to the original of this Agreement. (D) The County has established the Office of Inspector General which is empowered to perform random audits on all County contracts throughout the duration of each contract. Grant recipients are exempt from paying the cost of the audit, which is normally ¼ of 1% of the total contract amount.

(D) **Inspector General/ Independent Private Sector Inspectors General:** The Miami-Dade County Inspector General is authorized and empowered to review past, present and proposed County and Public Health Trust programs, contracts, transactions, accounts, records and programs. In addition, the Inspector General has the power to subpoena witnesses, administer oaths, require the production of records and monitor existing projects and programs. Monitoring of an existing project or program may include a report concerning whether the project is on time, within budget and in compliance with plans, specifications and applicable law.

The Inspector General is empowered to analyze the necessity of and reasonableness of proposed charge orders to the Contract. The Inspector General is empowered to retain the services of Independent Private Sector Inspectors General (IPSIG) to audit, investigate, monitor, oversee, inspect and review operations, activities, performance and procurement process including but not limited to project design, bid specifications, proposal submittals, activities of the Tenant/Provider, its officers, agents and employees, lobbyists, County staff and elected officials to ensure compliance with contract specifications and to detect fraud and corruption.

Upon ten (10) days prior written notice to the Tenant/Provider from the Inspector General or IPSIG retained by the Inspector General, the Tenant/Provider shall make all requested records and documents available to the Inspector General or IPSIG for inspection and copying. The Inspector General and IPSIG shall have the right to inspect and copy all documents and records in the Tenant/Provider's possession, custody or control which, in the Inspector General or IPSIG's sole judgment, pertain to performance of the contract, including, but not limited to original estimate files, worksheets, proposals and agreements from and with successful and unsuccessful subcontractors and suppliers, all project-related correspondence, memoranda, instructions, financial documents, construction documents, proposal and contract documents, back-charge documents, all documents and records which involve cash, trade or volume discounts, insurance proceeds, rebates, or dividends received, payroll and personnel records, and supporting documentation for the aforesaid documents and records.

The provisions in this section shall apply to the Tenant/Provider, its officers, agents, employees, subcontractors and suppliers. The Tenant/Provider shall incorporate the provisions in this section in all subcontractors and all other agreements executed by the Tenant/Provider in connection with the performance of the contract.

Nothing in this contract shall impair any independent right of the County to conduct audit or investigative activities. The provisions of this section are neither intended nor shall they be construed to impose any liability on the County by the Tenant/Provider or third parties.

Notwithstanding the provisions set forth herein, the County has the right to retain the services of an Independent Private Sector Inspector General (IPSIG), whenever the County deems it appropriate to do so. Upon written notice from the County, the Tenant/Provider shall make available, to the IPSIG retained by the County, all requested records and documentation pertaining to this Agreement or any subsequent award for inspection and copying. The County will be

responsible for the payment of these IPSIG services, and under no circumstance shall the Tenant/Provider's cost/price for this Agreement, be inclusive of any charges relating to these IPSIG services. The terms of this provision herein, apply to the Tenant/Provider, its officers, agents, employees and assignees. Nothing contained in this provision shall impair any independent right of the County to conduct, audit or investigate the operations, activities and performance of the Tenant/Provider in connection with this Agreement or any related contract. The terms of this provision are neither intended nor shall they be construed to impose any liability on the County by the Tenant/Provider or third party.

(E) Totality of Agreement/Severability of Provisions. This (____) page Agreement with its attachments as referenced below contain all the terms and conditions agreed upon by the parties:

Attachment A:	Agreement Program Narrative (Scope of Services)
Attachment B:	Parking Agreement (Not Applicable)
Attachment C:	Utility Payment Schedule (Not Applicable)
Attachment D:	Janitorial Services (Not Applicable)
Attachment E:	Extermination Services (Not Applicable)
Attachment F:	Miami-Dade County Affidavits
Attachment G:	State Public Entities Crime Affidavit

No other Agreement, oral or otherwise, regarding the subject matter of this Agreement shall be deemed to exist or bind any of the parties hereto. If any provision of this Agreement is held invalid or void, the remainder of this Agreement shall not be affected thereby if such remainder would then continue to conform to the terms and requirements of applicable law.

(F) Except as otherwise enumerated herein, no amendment to this Agreement shall be binding on either party unless in writing and signed by both parties and approved by the County Attorney's Office, provided, however, that the County may effect amendments to this Agreement without the written consent of the Tenant/Provider, to conform this Agreement to changes in the laws, directives, guidelines, and objectives of County, State and Federal governments.

(G) Nothing herein shall alter, affect, modify, change or extend any other agreement between the Tenant/Provider and the County, or any department of the County unless specifically stated herein.

(H) The invalidity of all or any part of this Agreement shall not render invalid the remainder of this Agreement or the remainder of such section, if the remainder would then conform to the requirements of applicable law.

(I) This Agreement shall be governed under the laws of the State of Florida as to all matters, including but not limited to matters of validity, construction, effect and performance. Venue for any litigation between parties regarding this Agreement shall lie only in state and federal court in Miami-Dade County, Florida.

IN WITNESS WHEREOF, the parties have caused this Contract to be executed by their respective and duly authorized officers as of the day and year first above written.

(SEAL)
ATTEST:

_____.

By: _____ By: _____
(Signature of Authorized Representative) (Signature of Authorized Representative)

_____ _____
Type or Print Name Type or Print Name

Witnesses:

By: _____ By: _____
(Signature) (Signature)

_____ _____
Type or Print Name Type or Print Name

ATTEST:

HARVEY RUVIN, CLERK MIAMI-DADE COUNTY, FLORIDA

By: _____ By: _____
DEPUTY CLERK

ATTACHMENT 10 DRAFT 12/16/2011

SUB-LEASE AGREEMENT

This SUB-LEASE AGREEMENT ("the "Sub-Lease Agreement") is made on the day of _____, 2012, by and among _____, a Florida _____, hereinafter referred to as the "LANDLORD," MIAMI-DADE COUNTY, a political subdivision of the State of Florida, herein sometimes designated or referred to as the "TENANT," and _____, hereinafter referred to as the "SUB-TENANT."

WITNESSETH

WHEREAS, the TENANT and _____"LANDLORD" entered into a Lease Agreement authorized under Resolution No. _____ approved _____ (hereinafter referred to as the "Lease Agreement" and attached hereto as Exhibit "A") covering approximately _____ square feet of rentable space in the building located at _____ (the "Building"); and

WHEREAS, TENANT desires to sublet to SUB-TENANT and SUB-TENANT desires to sublet from TENANT, approximately _____square feet of the rentable space of the Building, pursuant to the terms and conditions described below; and

WHEREAS, LANDLORD hereby consents to this SUB-LEASE AGREEMENT;

NOW, THEREFORE, in consideration of the foregoing premises, the rents, and the mutual covenants herein contained, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

AGREEMENT

1. The foregoing recitals and provisions are hereby adopted and incorporated herein.

2. TENANT hereby leases, and SUB-TENANT agrees to lease from TENANT, the Demised Premises, (the "Demised Premises") as more particularly described as follows:

(INSERT LOCATION)

TO HAVE AND TO HOLD unto said SUB-TENANT for a term of one (1) year commencing on the execution date of this SUB-LEASE AGREEMENT by the County Mayor (the "Effective Date"), and terminating one (1) year thereafter. Commencing on the 'Effective Date" and upon TENANT providing SUB-TENANT with keys to the Building, SUB-TENANT shall pay to TENANT an annual base rental of One and 00/100 Dollars ($1.00) which is the Fixed Minimum Rent, payable in advance each year on the anniversary date of this SUB-LEASE AGREEMENT or any extension or renewal thereof, to the Board of County Commissioners, c/o Internal Service Department, Real Estate Management Section, 111 NW 1 Street, Suite 2460, Miami, FL 33128, or at such other place and to such other person as TENANT may from time to time designate in writing, as set forth herein.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The area of the Demised Premises shall be used by SUB-TENANT solely as an early Head Start Childcare Center and for its administrative offices, where applicable, all in accordance with the SUB-TENANT'S approved application to provide Head Start services to the County. SUB-TENANT shall comply with the rules, regulations and procedures as such may exist and be changed during the term of this Sub-Lease Agreement. SUB-TENANT understands and agrees that SUB-TENANT shall not use the Demised Premises for any use inconsistent with the use set forth in this Article I.

ARTICLE II
COMPLIANCE WITH LEASE AGREEMENT

Except as otherwise set forth herein, or expressly modified hereby, the Lease Agreement terms are incorporated herein by reference as fully as if the terms and provisions thereof were set forth herein. In no event shall TENANT be deemed to have assumed the responsibilities of the LANDLORD under the Lease Agreement except as specifically provided herein, nor shall TENANT be responsible for the compliance of the LANDLORD with the provisions of the Lease Agreement or the SUB-TENANT with this Sub-Lease Agreement. SUB-TENANT covenants it shall take no action or permit anything to be done which would constitute a default under, or cause a termination of the Lease Agreement, and SUB-TENANT agrees to indemnify , defend and hold harmless the TENANT for any loss, cost, damage or

expense incurred as a result of a breach of this covenant. LANDLORD stipulates that for the purpose of the Sub-Lease, SUB-TENANT shall be deemed in privity with the LANDLORD, with respect to any causes of action for breach by LANDLORD which gives rise to damages to SUB-TENANT.

ARTICLE III
CONDITION OF DEMISED PREMISES

SUB-TENANT hereby accepts the Demised Premises in the condition they are in at the beginning of this Sub-Lease Agreement. TENANT shall have no obligation to make any improvement to, or alteration of, the Demised Premises or to provide SUB-TENANT with any allowance therefore.

ARTICLE IV
UTILITIES

SUB-TENANT, during the term of this Sub-Lease Agreement, shall assume the responsibilities of TENANT as specified in Article ____" UTILITIES" of the Lease Agreement, attached hereto as Exhibit "A".

ARTICLE V
ALTERATIONS BY SUB-TENANT

SUB-TENANT may not make any alterations, additions, or improvements in or to the Demised Premises without the written consent of TENANT and LANDLORD. Any such SUB-TENANT installed improvements, fixtures and finishes in the Demised Premises are at the SUB-TENANT's sole cost. TENANT shall have the right to require SUB-TENANT to remove at the expiration of the Sub-Lease Agreement all additions, fixtures or improvements installed by SUB-TENANT. To the extent that such items are not removed upon the expiration of the Sub-Lease Agreement, any and all fixtures, improvements, and moveable partitions remaining in the Demised Premises shall be deemed abandoned and may be disposed of as deemed appropriate by TENANT. In case of damage arising from such removal, all damaged areas shall be repaired and brought back to the original condition at SUB-TENANT's expense.

ARTICLE VI
MAINTENANCE

SUB-TENANT, during the term of this Sub-Lease Agreement, shall assume the responsibilities of TENANT as specified in Article ____"MAINTENANCE" of the Lease Agreement, attached hereto as Exhibt "A".

ARTICLE VII
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the Demised Premises above described shall be at the risk of SUB-TENANT or the owner thereof. TENANT shall not be liable to SUB-TENANT for any damage to said personal property unless caused by or due to the sole negligence of TENANT, TENANT's agents or employees, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE VIII
SIGNS

Signs will be of the design and form of letter to be first approved by TENANT, the cost of painting to be paid by SUB-TENANT. All signs shall be removed by SUB-TENANT at termination of this Sub-Lease Agreement and any damage or unsightly condition caused to Demised Premises because of or due to said signs shall be satisfactorily corrected or repaired by SUB-TENANT.

ARTICLE IX
TENANT'S RIGHT OF ENTRY

TENANT or any of its agents shall have the right to enter said Demised Premises during all reasonable working hours upon the giving of 24 hours' prior written notice (unless an emergency exists) to examine the same or to make such repairs, additions, or alterations as may be deemed necessary for the safety, comfort, or preservation thereof. Said right of entry shall likewise exist for the purpose of removing placards, signs, fixtures, alterations, or additions which do not conform to this Sub-Lease Agreement. Except in the case of any emergency, when entering the Demised Premises TENANT shall be accompanied by a representative of SUB-TENANT (which SUB-TENANT shall timely provide).

ARTICLE X
SURRENDER OF PREMISES

SUB-TENANT agrees to surrender to TENANT, at the end of the term of this Sub-Lease Agreement or any extension thereof, said Demised Premises in as good condition as said Demised Premises were at the beginning of the term of this Sub-Lease Agreement, ordinary wear and tear and damage by fire and windstorm or other acts of God excepted.

ARTICLE XI
INDEMNIFICATION AND HOLD HARMLESS

SUB-TENANT shall indemnify and hold harmless the TENANT and its officers, employees, agents and instrumentalities from any and all liability, losses, or damages, including reasonable attorney fees and costs of defense, which the TENANT or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of the Sub-Lease Agreement by the SUB-TENANT or its employees, agents, servants, partners, principals or subcontractors. SUB-TENANT shall pay all claims and losses in connection therewith, and shall investigate and defend all claims, suits, or actions of any kind or nature in the name of the TENANT, where applicable, including appellate proceedings, and shall pay all costs, judgments, and reasonable attorney's fees which may issue thereon. SUB-TENANT expressly understands and agrees that any insurance protection required by this Sub-Lease Agreement or otherwise provided by SUB-TENANT shall in no way limit the responsibility to indemnify, keep and save harmless and defend the TENANT or its officers, employees, agents and instrumentalities as herein provided. The provisions of this section shall survive the termination or expiration of this Sub-Lease Agreement.

ARTICLE XII
LIABILITY FOR DAMAGE OR INJURY

TENANT shall not be liable for any damage or injury which may be sustained by any party or person on the Demised Premises other than the damage or injury caused solely by the negligence of TENANT, its officers, employees, agents, invitees, or instrumentalities, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE XIII
CANCELLATION

CANCELLATION BY TENANT: The occurrence of any of the following shall cause this Sub-Lease Agreement to be terminated by the TENANT upon the terms and conditions also set forth below:

A. Automatic Termination:

(1) Institution of proceedings in voluntary bankruptcy by the SUB-TENANT.

(2) Institution of proceedings in involuntary bankruptcy against the SUB-TENANT if such proceedings continue for a period of ninety (90) days.

(3) Assignment by SUB-TENANT for the benefit of creditors.

(4) Termination of the Lease Agreement by either the LANDLORD or the TENANT pursuant to the terms of such Lease Agreement.

B. Termination after ten (10) days written notice by the TENANT by certified or registered mail to SUB-TENANT for doing any of the following:

(1) Non-payment of any sum or sums due hereunder after the due date for such payments; provided, however, that such termination shall not be effective if SUB-TENANT makes the required payment(s) during the ten (10) calendar day period following mailing of the written notice.

(2) Notice of any condition posing a threat to health or safety of the public or patrons and not remedied within the ten (10) day period from receipt of written notice.

(3) Use of the Demised Premises for any purpose other than specifically allowed in Article I of this SUB-LEASE AGREEMENT.

C. Termination after fourteen (14) days from receipt by SUB-TENANT of written notice by certified or registered mail to the address of the SUB-TENANT as set forth below:

(1) Non-performance of any covenant of this Sub-Lease Agreement other than non-payment of rent and others listed in A and B above, and failure of the SUB-TENANT to remedy

such breach within the thirty (30) day period from receipt of the written notice.

D. A final determination in a court of law in favor of the TENANT in litigation instituted by the SUB-TENANT against the TENANT or brought by the TENANT against SUB-TENANT.

E. TENANT through its County Mayor or the County Mayor's designee, shall have the right to cancel this Sub-Lease Agreement or any portion thereof, at any time by giving the SUB-TENANT at least sixty (60) days written notice prior to its effective date.

ARTICLE XV
OPTION TO RENEW

Provided this Sub-Lease Agreement is not otherwise in default , SUB-TENANT is hereby granted the option to extend this SUB-LEASE AGREEMENT for successive one (1) year renewal option periods, if such an option is available under the terms of the Lease Agreement, for the renewal option period and the rates set forth in the Lease Agreement, and for so long as the SUB-TENANT continues to operate an early Head Start Early Childcare Center in the Demised Premises, by giving TENANT notice in writing at least one hundred twenty (120) days prior to the expiration of the SUB-LEASE AGREEMENT or any extension thereof.

ARTICLE XVI
NOTICES

It is understood and agreed between the parties hereto that written notice addressed and sent by certified or registered mail, return receipt requested, first class, postage prepaid and addressed as follows:

TENANT:
Miami-Dade County
c/o Internal Services Department
111 NW 1 Street, Suite 2460
Miami, FL 33128

With Copies to:
Miami-Dade County
c/o Community Action and Human Services Department
701 NW 1 Court
Miami, FL 33136

SUB-TENANT:
(Delegate Agency)

Notices provided herein in this paragraph shall constitute sufficient notice to SUB-TENANT to comply with the terms of this Sub-Lease Agreement. Notices provided herein in this paragraph shall include all notices required in this Sub-Lease Agreement or required by law.

ARTICLE XVII
INSURANCE

Prior to occupancy, SUB-TENANT shall furnish to the Real Estate Management Section of Miami-Dade County, c/o Internal Services Department, 111 N.W. First Street, Suite 2460, Miami, Florida 33128-1907, certificate(s) of insurance which indicate(s) that insurance coverage has been obtained which meets the requirements as outlined below:

A. Public Liability Insurance, in an amount not less than $1,000,000 combined single limit per occurrence for bodily injury and property damage. MIAMI-DADE COUNTY must be shown as an additional insured with respect to this coverage.

B. Automobile Liability Insurance, covering all owned, non-owned, and hired vehicles used in connection with the Sub-Lease Agreement in an amount not less than $300,000 combined single limit for bodily injury and property damage.

C. Workman's Compensation Insurance as required by Chapter 440, Florida Statues. The insurance coverage required shall include those classifications as listed in Standard Liability Insurance Manuals which most nearly reflect the operations of SUB-TENANT under this Sub-Lease Agreement.

D. Student Accident Insurance as required under 45 CFR, Part 1301.11. Coverage will be provided with a minimum limit of $2,000 per child.

The insurance policies required above shall be issued by companies authorized to do business under the laws of the State of Florida, with the following qualifications as to management and financial strength:

The Company must be rated no less than "B" as to management, and no less than "Class V" as to financial strength, by the latest edition (1986 or later) of Best's Insurance Guide, published by A. M. Best Company, Oldwick, New Jersey, or its equivalent subject to the approval of the County Risk Management Division.

Or

The Company must hold a valid Florida Certificate of Authority as shown in the latest "List of All Insurance Companies Authorized or Approved to Do Business in Florida", issued by the State of Florida Department of Insurance and must be members of the Florida Guaranty Fund.

Certificates will indicate that no modification or change in insurance shall be made without thirty (30) days' written advance notice to the certificate holder.

Compliance with the foregoing requirements shall not relieve SUB-TENANT of its liability and obligations under this Section or under the Indemnification and Hold Harmless Article, or any other portion of this Sub-Lease Agreement.

SUB-TENANT shall be responsible for assuring that the insurance certificates required in conjunction with this section remain in full force for the duration of this Sub-Lease Agreement. If insurance certificates are scheduled to expire during the term of the Sub-Lease Agreement, SUB-TENANT shall be responsible for submitting new or renewed insurance certificates to the TENANT at a minimum of thirty (30) days in advance of such expiration.

ARTICLE XVIII
PERMITS , REGULATIONS AND SPECIAL ASSESSMENTS

SUB-TENANT covenants and agrees that during the term of this Sub-Lease Agreement SUB-TENANT will obtain any and all necessary permits and approvals and that all uses of the Demised Premises will be in conformance with all applicable laws, including all applicable zoning regulations.

ARTICLE XVIX
DEFAULT OF SUB-TENANT

If SUB-TENANT shall violate or fail to perform any of the conditions, covenants, or agreements herein made by SUB-TENANT, including without limitation, SUB-TENANT's obligation to use the Demised Premises solely for the permitted use described in Article I above, and if such violation or failure continues for a period of thirty (30) days after written notice thereof to SUB-TENANT by TENANT, except for failure to pay rent, which shall have a ten (10) day period for cure after written notice thereof to SUB-TENANT by TENANT, then TENANT may proceed with any remedy available at law or in equity in the State of Florida or by such other proceedings, including without limitation, terminating this Sub-Lease Agreement or reentry and recovering possession, as may be applicable. All rights and remedies of TENANT under this Sub-Lease Agreement shall be cumulative and shall not be exclusive of any other rights and remedies provided to TENANT under applicable law.

ARTICLE XX
COUNTY AS SOVEREIGN

1. It is expressly understood that notwithstanding any provision of the Sub-Lease Agreement and the TENANT's status thereunder, TENANT shall not be liable in any manner, whatsoever, to any other party or person for the exercise of its governmental authority, regulatory powers and/or police powers. The parties agree that:

(a) TENANT retains all of its sovereign prerogatives and rights as a county under Florida laws and shall in no way be estopped or otherwise prevented from withholding or refusing to issue any approvals of applications, or be liable for the same; and

(b) TENANT shall not by virtue of the Sub-Lease Agreement be obligated to grant SUB-TENANT any approvals of applications for building, zoning, planning or development under present or future laws and ordinances of whatever nature.

ARTICLE XXI
ASSIGNMENTS AND SUBLEASES

SUB-TENANT shall not assign the Sub-Lease Agreement or sub-sublet the Demised Premises, or grant any other right of occupancy for any portion of the Demised Premises. This Sub-Lease Agreement shall not be assigned by operation of law. Any attempt to sell, assign or sublet shall be deemed a default by SUB-TENANT.

ARTICLE XXII
ADDITIONAL PROVISIONS

1. Mechanic's, Materialmen's and Other Liens

SUB-TENANT shall not perform any construction work in the Demised Premises without the express written approval of TENANT. SUB-TENANT agrees that it will not permit any mechanic's, materialmen's or other liens to stand against the Demised Premises for work or materials furnished to SUB-TENANT; it being provided, however, that SUB-TENANT shall have the right to contest the validity thereof. SUB-TENANT shall immediately pay any judgment or decree rendered against SUB-TENANT, with all proper costs and charges, and shall cause any such lien to be released off record without cost to TENANT.

2. Non-Discrimination

The Board of County Commissioners declared and established as a matter of policy, by Resolution No. 9601 dated March 24, 1964, that there shall be no discrimination based on race, color, creed, or national origin and Resolution No. 85-92 dated January 21, 1992, that there shall be no discrimination on the basis of disability in connection with any County property or facilities operated or maintained under the Sub-Lease Agreement, any license, or other agreement from MIAMI-DADE COUNTY or its agencies.

SUB-TENANT agrees to comply with the intention of Resolution No. 9601 dated March 24, 1964 and Resolution No. 85-92 dated January 21, 1992, involving the use, operation, and maintenance of the property and facilities included in this Sub-Lease Agreement.

ARTICLE XXIII
CONFLICTS

The terms and conditions of this Sub-Lease Agreement shall take precedence in any conflict between the terms and conditions hereof and the terms and conditions of the Lease Agreement. The Sub-Lease Agreement is subject to the terms and conditions of the Lease Agreement, and this Sub-Lease Agreement shall automatically terminate upon the termination, cancellation or expiration of the Lease Agreement. Anything contained in this Sub-Lease Agreement to the contrary notwithstanding, TENANT shall not be deemed to have unreasonably withheld, conditioned, or delayed consent or approval, when required to be given, if LANDLORD shall have withheld, conditioned, or delayed its consent or approval in any instance in which consent or approval is required. TENANT represents that the Lease Agreement attached hereto as Exhibit A is true, correct and complete and TENANT shall not amend the Lease Agreement if such amendment would adversely affect any of SUB-TENANT's rights or obligations hereunder. TENANT shall provide SUB-TENANT with a copy of any amendment to the Lease Agreement immediately after its execution.

ARTICLE XXIV
GOVERNING LAW

This Sub-Lease Agreement, including any exhibits or amendments, if any, and all matters relating thereto (whether in contract, statute, tort or otherwise) shall be governed by and construed in accordance with the laws of the State of Florida and the venue for any disputes shall be in Miami-Dade County.

ARTICLE XXV
WRITTEN AGREEMENT

This Sub-Lease Agreement contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by a written amendment executed and delivered by Landlord, TENANT and SUB-TENANT.

IN WITNESS WHEREOF, TENANT and SUB-TENANT have caused this Sub-Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

(CORPORATE SEAL)

_____
WITNESS

BY:_____
(SUB-TENANT)

_____
WITNESS

(OFFICIAL SEAL)

_____
WITNESS

BY:_____
(LANDLORD)

_____
WITNESS

ATTEST:

HARVEY RUVIN, CLERK

By:_____
DEPUTY CLERK

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
Carlos Gimenez
County Mayor (TENANT)

Attachment 11
Lease with Miami-Dade County School Board

14480 S.W. 288 St

LEASE AGREEMENT

THIS LEASE AGREEMENT made and entered into this 24 day of June, 1974, between THE SCHOOL BOARD OF DADE COUNTY hereinafter called the "Lessor" and DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "Lessee".

W I T N E S S E T H:

WHEREAS, the Lessor is the fee owner of certain lands described as follows:

A portion of the West ½ of the NW¼ of the NE¼ of the SE¼ of Section 4, Township 57 South, Range 39 East, Dade County, Florida, more particularly described as follows:

Begin at the Southeast corner of the West ½ of the NW¼ of the NE¼ of the SE¼ of said Section 4; thence run WEST along the South line of the NW¼ of the NE¼ of the SE¼ of said Section 4, for a distance of 260.00 feet; thence run N.01°09'48" W, parallel with the East line of the West ½ of the NW¼ of the NE¼ of the SE¼ of said Section 4, for a distance of 95.00 feet; thence run EAST, parallel with the South line of the NW¼ of the NE¼ of the SE¼ of said Section 4, for a distance of 170.00 feet; thence run S5°07'12" E for a distance of 96.16 feet; thence run EAST, parallel with the South line of the NW¼ of the NE¼ of the SE¼ of said Section 4, for a distance of 10.00 feet to the Point of Intersection with the East line of the West ½ of the NW¼ of the NE¼ of the SE¼ of said Section 4; thence run S 01°09'48" E along the East line of the West ½ of the NW¼ of the NE¼ of the SE¼ of said Section 4, for a distance of 150.00 feet to the Point of Beginning.

WHEREAS, the Lessee desires to lease the above described vacant land for the use of installation of Mobile Units for Head Start Center of Dade County, Florida.

NOW, THEREFORE, the Lessor, for and in consideration of the covenants and conditions herein contained, hereby leases to the Lessee and the Lessee hereby agrees to lease from the Lessor the above described lands.

TO HAVE AND TO HOLD said demised premises for a term of One (1) year from and after the date of this lease agreement, for and at an annual rental of One ($1) Dollar, payable in advance, subject, however, to the conditions, covenants, and agreements on the part of the Lessee to be kept, observed and performed.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The demised premises shall be used for the operation of a Headstart School and for no other purpose.

The Lessee is hereby authorized to install mobile units and fencing, and to construct the driveway, service road and parking area as shown on the sketch which is attached hereto and made a part hereof. Such installation and construction shall be at the sole expense of the Lessee.

It shall be the obligation of the Lessee to secure the necessary permits for such installation and to secure a zoning variance if required.

ARTICLE II
USE OF PLAYGROUND

The Lessee shall have the right to use the adjacent playground area jointly with the Leisure City Elementary School. Such use shall be in a manner which will not conflict with the Elementary School Program.

ARTICLE III
UTILITIES

The Lessee, during the term hereof, shall pay all charges for all utilities used by the Lessee in the premises covered by this lease.

ARTICLE IV
ASSIGNMENT

Without the written consent of Lessor first obtained in each case, Lessee shall not sublet, assign, transfer, mortgage, pledge, or dispose of this Lease or the term thereof.

ARTICLE V
MAINTENANCE

The Lessee shall maintain the leased premises at its own expense during the term of this lease. The Lessee shall without cost to the Lessor, install and maintain the electrical and plumbing services, including if required, connections to public water systems and or public sewer systems.

ARTICLE VI
PROPERTY INSURANCE

LESSOR and LESSEE mutually agree to waive all right of recovery from each other for any and all loss, damage or destruction of a real or personal property from any cause. In addition, LESSOR and LESSEE waive all rights of subrogation against another which may be contained in any insurance policy that either may carry.

ARTICLE VII
INDEMNIFICATION AND HOLD HARMLESS

The Lessee shall indemnify and save the Lessor harmless from any and all claims, liability, losses and causes of actions which may arise out of this Lease Agreement. The Lessee directly or through its insurance carrier shall pay all claims and losses of any nature whatsoever in connection therewith, and shall defend all suits, in the name of the Lessor when applicable, and shall pay all costs and judgments which may issue thereon.

ARTICLE VIII
SURRENDER OF PREMISES

The Lessee agrees to surrender to the Lessor, at the end of the term of this lease, said leased premises in as good condition as said premises were at the beginning of the term of this lease, ordinary wear and tear excepted.

ARTICLE IX
REMOVAL OF PROPERTY

All personal property and all mobile units placed on the premises by the Lessee shall be removed on or before the expiration of this lease.

ARTICLE X
NOTICES

It is understood and agreed between the parties hereto that written notice addressed to Lessor and mailed or delivered to the Dade County School Board, 1410 N. E. Second Avenue, Miami, Florida, shall constitute sufficient notice to the Lessor, and written notice addressed to Lessee and mailed or delivered to the County Manager, Dade County Courthouse, Miami, Florida, shall constitute sufficient notice to the Lessee to comply with the terms of this lease. Notices provided herein in this paragraph shall include all notices required in this lease or required by law.

CLE XI
WRITTEN AGREEMENT

This lease contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by an agreement in writing signed and sealed by Lessor and Lessee.

ARTICLE XII
PEACEFUL POSSESSION

Subject to the terms, conditions and covenants of this lease, Lessor agrees that Lessee shall and may peaceably have, hold and enjoy the premises above described, without hindrance or molestation by Lessor.

ARTICLE XIII
OPTION TO RENEW

The Lessor hereby agrees that the Lessee shall have an option to renew this Lease Agreement under the same terms and conditions for successive one (1) year periods from and after the expiration date of the term hereby demised, upon the Lessee giving to the Lessor written notice of the exercise of such option to renew at any time prior to thirty (30) days of the expiration date of the present term or any renewal or extension thereof.

ARTICLE XIV
CANCELLATION

Either party to this Lease Agreement may cancel this Lease or any renewal or extension thereof by giving six (6) months notice in writing to the other party of its intention to so do.

IN WITNESS WHEREOF, the Lessor and Lessee have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

OFFICIAL SEAL
ATTEST:
BY: _____
Secretary

THE SCHOOL BOARD OF DADE COUNTY, FLORIDA
BY: _____
Chairman

APPROVED AS TO FORM

_____
ATTORNEY FOR SCHOOL BOARD

OFFICIAL SEAL
ATTEST:

BY _____
Deputy Clerk

DADE COUNTY, FLORIDA
BY ITS BOARD OF COUNTY COMMISSIONERS

BY: _____
County Manager

121

Attachment 12
Lease with Miami-Dade County School Board

School Board

LEASE AGREEMENT

THIS LEASE AGREEMENT, made on the 15 day of NOV., 1983, by and between the SCHOOL BOARD OF DADE COUNTY, hereinafter called the "LANDLORD", and DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "TENANT",

W I T N E S S E T H:

That the LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to the TENANT, and the TENANT hereby agrees to hire from the LANDLORD, the premises described as follows:

All of Blocks 1 and 2 Knowles Subdivision, Plat Book 47, Page 95, as described in the Public Records of Dade County, consisting of approximately 10 acres of land and approximately 29,634 square feet of building area, also known as Goulds Elementary School, 21300 S. W. 122 Avenue, Goulds, Florida.

TO HAVE AND TO HOLD unto the said TENANT for a term of one (1) year, commencing August 1, 1983, and terminating July 31, 1984, for and at an annual rental of One Dollar ($1.00) a year, payable in advance on the first of September of every year at 1410 N. E. 2nd Avenue, Miami, Florida 33132.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I

USE OF DEMISED PREMISES

The area of the demised premises shall be used by the TENANT for a Head Start facility and Neighborhood Service Center office and facilities, and for the performance of County business by County departments, agencies and authorities and for the performance of work incidental thereto, which will necessarily entail services performed for the general public.

ARTICLE II

CONDITION OF PREMISES

The TENANT, hereby accepts the premises in the condition they are in at the beginning of this Lease.

ARTICLE III

UTILITIES

The TENANT during the term hereof, shall pay all charges for water, waste disposal services and electricity used by the TENANT. All utility accounts shall be placed in the name of the TENANT.

ARTICLE IV

MAINTENANCE

The TENANT agrees to maintain and keep in good repair, condition and appearance, during the term of this Lease, or of any extension or renewal thereof, the interior and exterior of the building, equipment, and grounds.

The TENANT shall be responsible for the furniture and equipment listed on the inventory attached hereto.

ARTICLE V

ALTERATIONS BY TENANT

The TENANT may make reasonable non-structural alterations, additions or improvements in or to the premises with the prior written consent of the LANDLORD'S Director of Facility Planning and Construction. All additions, fixtures or improvements (except but not limited to store and office furniture and fixtures which are readily removable without injury to the premises) shall be and remain a part of the premises at the expiration of this Lease. Subject to the above, any carpeting and removable partitions installed by the TENANT within the demised premises shall remain the TENANT's property and may be removed by the TENANT upon the expiration of the Lease Agreeement or any renewal or cancellation thereof. The TENANT shall restore the premisss to their original condition upon removal of any partitions, carpeting or other fixtures or improvements as requested by the LANDLORD.

ARTICLE VI

DESTRUCTION OF PREMISES

In the event the demised premises should be destroyed or so damaged by fire, windstorm, or other casualty to the extent that the demised premises are rendered untenantable or unfit for the purpose of the TENANT, either party may cancel this Lease by the giving of written notice to the other; however, if neither party shall exercise the foregoing right of cancellation within thirty (30) days after the date of such destruction or damage, the LANDLORD shall cause the building and demised premises to be repaired and placed in good condition as soon as practical thereafter.

ARTICLE VII

HANDICAPPED

The LANDLORD and TENANT agree that the demised premises are not in conformance with the requirements of Section 255.21, Florida Statutes, providing Standards for Special Facilities for the Physically Disabled. The TENANT may at its expense make such renovations as may be required under said Section 255.21. Plans for such improvements shall be submitted to the Director of Facility Planning and Construction for approval prior to construction.

ARTICLE VIII

NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the premises above described shall be at the risk of TENANT or the owner thereof. The LANDLORD shall not be liable to TENANT for any damage to said personal property.

ARTICLE IX

SIGNS

Exterior signs will be of the design and form of letter to be first approved by the LANDLORD, the cost of painting to be paid by the TENANT. All signs shall be removed by TENANT at termination of this Lease and any damage or unsightly condition caused to building because of or due to said signs shall be satisfactorily corrected or repaired by TENANT.

ARTICLE X

LANDLORD'S RIGHT OF ENTRY

LANDLORD, or any of its agents, shall have the right to enter said premises during all reasonable working hours to examine the same or to make such repairs, additions, or alterations as may be deemed necessary for the safety, comfort, or preservation thereof of said building.

ARTICLE XI

LIABILITY FOR DAMAGE OR INJURY

The LANDLORD shall not be liable for any damage or injury which may be sustained by the TENANT or any party or any persons on the demised premises.

ARTICLE XII

PEACEFUL POSSESSION

Subject to the terms, conditions, and covenants of this Lease, LANDLORD agrees that TENANT shall and may peaceably have, hold and enjoy the premises above described, without hindrance or molestation by LANDLORD.

ARTICLE XIII

SURRENDER OF PREMISES

TENANT agrees to surrender to LANDLORD, at the end of the term of this Lease, or any extension thereof, said leased premises in as good condition as said premises were at the beginning of the term of this Lease, ordinary wear and tear, and damage by fire and windstorm or other Acts of God, excepted.

ARTICLE XIV

INDEMNIFICATION AND HOLD HARMLESS

The COUNTY does hereby agree to indemnify, save THE LANDLORD harmless, to the extent of the limitations included within Florida Statutes, Section 768.28, from any and all claims, liability, losses, causes of action which may arise solely as a result of the County's negligence; however nothing in this Section shall indemnify the LANDLORD for any liability or claim arising out of the negligence, performance or failure of performance required of the LANDLORD or as a result of the negligence of any third party.

ARTICLE XV

SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties hereto that all covenants, conditions, agreements and undertakings contained in this Lease shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XVI

ASSIGNMENT

The TENANT shall not assign, transfer or otherwise dispose of this lease, or sublet the demised premises without the prior written approval of the LANDLORD.

ARTICLE XVII

OPTION TO RENEW

Provided this LEASE is not otherwise in default, the TENANT through its County Manager or his designee, is hereby granted the option to extend this Lease for successive one (1) year renewal periods upon the same terms and conditions as hereinafter provided by giving the LANDLORD notice in writing at least sixty (60) days prior to the expiration of this Lease or any extension thereof.

ARTICLE XVIII

CANCELLATION

Either party, shall have the right to cancel this Lease Agreement at any time by giving the other party at least ninety (90) days written notice prior to the effective date of cancellation.

ARTICLE XIX

NOTICES

It is understood and agreed between the parties hereto that written notice addressed to TENANT and mailed or delivered to the Director, General Services Administration, 140 West Flagler Street, Miami, Florida 33130, shall constitute sufficient notice to the TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the Director of Facility Planning and Con-

struction, 489 East Drive, Miami Springs, Florida 33166, shall constitute sufficient notice to the LANDLORD, to comply with the terms of this Lease. Notices provided herein in this paragraph shall include all notices required in this Lease or required by law.

ARTICLE XX

ADDITIONAL PROVISIONS

The demised premises will be used by the Community Action Agency as a Head Start Center and Neighborhood Service Center.

ARTICLE XXI

WRITTEN AGREEMENT

This Lease contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners, and the School Board of Dade County, Florida.

IN WITNESS WHEREOF, the LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

Witness

THE SCHOOL BOARD OF DADE COUNTY, FLORIDA

Witness

By: _____ (LANDLORD)

(OFFICIAL SEAL)

APPROVED AS TO FORM

9/12/83

ATTORNEY FOR BOARD

ATTEST:

RICHARD P. BRINKER, CLERK

DADE COUNTY, FLORIDA BY ITS BOARD OF COUNTY COMMISSIONERS

By: _____
Deputy Clerk

BY: _____
County Manager (TENANT)

Attachment 13
Lease with Miami-Dade County School Board

LEASE AGREEMENT

THIS LEASE AGREEMENT, made as of the 6 day of JUNE 1985, by and between THE SCHOOL BOARD OF DADE COUNTY, FLORIDA, hereinafter called the "LANDLORD" and METROPOLITAN DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "TENANT",

W I T N E S S E T H:

That the LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to the TENANT, and the TENANT hereby agrees to hire from the LANDLORD, the premises described as follows, hereinafter called "Demised Premises":

Various classrooms within school sites and various vacant parcels of land enumerated in Schedule "A" attached hereto and located in school centers within Dade County, Florida.

TO HAVE AND TO HOLD unto the said TENANT for a term of six (6) months, commencing June 1, 1985, and terminating November 30, 1985, for and at a total rental of One and No/100 ($1.00) Dollar, for each and every school site and for each and every vacant parcel of land being used by the TENANT for the original term of the Lease and for each succeeding renewal period payable in advance to The School Board of Dade County, School Board Administration Building, 1450 N.E. Second Avenue, Miami, Florida 33132, or at such other place and to such other person as the LANDLORD may from time to time designate in writing.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The area of the demised premises shall be used by the TENANT for the operation of Headstart Centers and for no other purpose.

ARTICLE II
CONDITION OF PREMISES

Pertaining to vacant parcels of land being utilized by the TENANT for mobile units, the TENANT at its own expense, shall cause the demised premises to be in a state of good repair and suitable for usage by the TENANT.

Subject to the above, the TENANT hereby accepts the demised premises in the condition "as is".

ARTICLE III
HOURS OF OPERATION

The TENANT shall have the exclusive use of the demised premises during the hours from 7:30 a.m., until 3:30 p.m., for the period Monday through Friday of each week during the term of this Lease exclusive of scheduled school holidays. Hours of operation also include joint use of playground facilities.

ARTICLE IV
UTILITIES

Pertaining to individual classroom sites, ordinary custodial services, trash removal and utilities, including air-conditioning if available in the building shall be provided by the LANDLORD at no additional cost to the TENANT.

With respect to vacant parcels of land, the TENANT shall pay all charges for utilities used by the TENANT.

ARTICLE V
MAINTENANCE

Pertaining to individual classroom sites, the LANDLORD shall be responsible for all maintenance and repairs, except repairs and maintenance required by the extra-ordinary wear and tear or malicious destruction of property resulting from the occupancy by the TENANT and its clients or employees. With respect to vacant parcels of land, the TENANT shall be responsible for all maintenance and repairs.

ARTICLE VI
ALTERATIONS BY TENANT

The TENANT may not make any alterations, additions or improvements in or to the demised premises without the written consent of the LANDLORD.

With respect to vacant parcels of land, the TENANT is authorized to install mobile units and all appurtenances thereto above, under and upon the demised premises. Such installation and construction shall be at the sole expense of the TENANT.

Any mobile units installed by the TENANT within the demised premises shall remain the TENANT's property and shall be removed by the TENANT upon the expiration or cancellation of the Lease Agreement or changes in Schedule "A" as provided in the Lease Agreement.

ARTICLE VII
USE OF PLAYGROUND

The TENANT shall have the right to use the various school playground areas jointly with the schools. Such use shall be in a manner which will not conflict with the school program.

ARTICLE VIII
HANDICAPPED

Pertaining to individual classroom sites, the LANDLORD agrees that the demised premises shall, at LANDLORD's expense, be brought into conformance with the requirements of Section 255.21, Florida Statutes, providing Standards for Special Facilities for the Physically Disabled.

ARTICLE IX
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the demised premises above described shall be at the risk of the TENANT or the owner thereof. The LANDLORD shall not be liable to TENANT for any damage to said personal property unless caused by or due to gross negligence of LANDLORD, LANDLORD's agents or employees.

ARTICLE X
SAFETY REGULATIONS

The TENANT shall comply with all safety regulations and rules of the LANDLORD.

ARTICLE XI
LANDLORD'S RIGHT OF ENTRY

LANDLORD, or any of its agents, shall have the right to enter the demised premises during all hours to examine the same or to make such repairs, additions or alterations as may be deemed necessary for the safety, comfort or preservation of all buildings contained therein.

ARTICLE XII
LIABILITY FOR DAMAGE OR INJURY

The TENANT shall not be liable for any damage or injury which may be sustained by any party or person on the demised premises other than the damage or injury caused solely by the negligence of TENANT.

ARTICLE XIII
PEACEFUL POSSESSION

Subject to the terms, conditions and covenants of this Lease, and so long as the TENANT is not in breach of same, LANDLORD agrees that TENANT shall and may peaceably have, hold and enjoy the demised premises without hindrance or molestation by LANDLORD.

ARTICLE XIV
SURRENDER OF PREMISES

TENANT agrees to surrender to LANDLORD, at the end of the term of this Lease or any extension thereof, said demised premises in as good condition as said premises were at the beginning of the term of this Lease, ordinary wear and tear and damage by fire and windstorm or other Acts of God, excepted.

ARTICLE XV
INDEMNIFICATION AND HOLD HARMLESS

The TENANT does hereby agree to indemnify and save the LANDLORD harmless, to the extent of the limitations included within Florida Statutes, Section 768.28, from any and all claims, liability, losses, actions and causes of action, including attorney's fees and costs, which may arise solely as a result of the TENANT's negligence; however, nothing in this Section shall indemnify the LANDLORD for any liability or claim arising out of the negligence performance or failure of performance required of the LANDLORD or as a result of the negligence of any third party.

ARTICLE XVI
SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties hereto that all covenants, conditions, agreements and undertakings contained in this Lease shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XVII
SUBORDINATION

The TENANT covenants that this Lease is and at all times shall be subject and subordinate to the lien of any mortgage or mortgages now existing or which the LANDLORD or any subsequent owner of the demised premises shall make covering said demised premises, or the buildings of which said premises are a part, and to any and all advances made or to be made under said mortgage or mortgages and to the interest thereon.

ARTICLE XVIII
OPTION TO RENEW

Provided this Lease is not otherwise in default, the TENANT, through its County Manager or his designee, is hereby granted the option to extend this Lease for successive one (1) year renewal periods by giving the LANDLORD notice in writing at least thirty (30) days prior to the expiration of this Lease or any extension thereof. The renewal periods shall be upon the same terms and conditions, except for a joint annual review of the various sites and classroom locations as referenced in Schedule "A". Any changes in Schedule "A" shall be executed as outlined in Article XXI "Additional Provisions", without the necessity of amending this Lease.

ARTICLE XIX
CANCELLATION

The LANDLORD or the TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving the other party at least sixty (60) days written notice prior to its effective date of such termination.

ARTICLE XX
NOTICES

It is understood and agreed between the parties hereto that written notice addressed to TENANT and mailed or delivered to the Director, General Services Administration, 140 West Flagler Street, Miami, Florida 33130, shall constitute sufficient notice to the TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address of the LANDLORD, The School Board of Dade County, ~~School Board Administration Building, 1450 N.E. Second Avenue, Miami, Florida 33132,~~ Site Planning Section 489 East Drive, Miami Springs, Florida 33166 shall constitute sufficient notice to the LANDLORD, to comply with the terms of this Lease. Notices provided herein in this paragraph shall include all notices required in this Lease or required by law.

ARTICLE XXI
ADDITIONAL PROVISIONS

1. At the time of renewal individual classroom locations as listed in Schedule "A" may be deleted or added at the LANDLORD's discretion. LANDLORD shall coordinate any changes with Community Action Agency. Such notice of changes shall be mailed or delivered to 395 N.W. First Street, Room 101, Miami, Florida 33130, at least sixty (60) days prior to renewal of this Lease. In addition, such Schedule "A" will be attached to the County Manager's written request for renewal of this Lease Agreement.

2. The LANDLORD and TENANT understand and agree that changes, additions and deletions of various individual classroom locations and individual parcels of vacant land for mobile units as referenced in Schedule "A" may be accomplished by mutual agreement in accordance with Article XVIII, "Option to Renew" and Article XXI, Paragraph #1 above without the necessity of amending this Lease Agreement.

3. TENANT shall provide to LANDLORD, a sketch showing the position of mobile units within each vacant parcel of land designated for same.

ARTICLE XXII
WRITTEN AGREEMENT

This Lease contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners. Any amendment to Lease must be approved by The School Board of Dade County, Florida and the Board of County Commissioners.

IN WITNESS WHEREOF, the LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

(OFFICIAL SEAL)

ATTEST:

Secretary

THE SCHOOL BOARD OF DADE COUNTY, FLORIDA

5/6/65

Approved as to form:

Attorney for the Board 5/2/65

By: _____
Paul Cejas, Chairman (LANDLORD)

(OFFICIAL SEAL)

ATTEST:

RICHARD P. BRINKER, CLERK

By: _____
Deputy Clerk

DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
County Manager (TENANT)

Attachment 14
Lease with Miami-Dade County School Board

LEASE AGREEMENT

THIS LEASE AGREEMENT, made on the day of , 19 , by and between THE SCHOOL BOARD OF DADE COUNTY, hereinafter called the "LANDLORD", and DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "TENANT",

W I T N E S S E T H:

That the LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to the TENANT, and the TENANT hereby agrees to hire from the LANDLORD, the premises described as follows:

Bethune Elementary School (2.8 acres), 2900 N.W. 43rd Terrace, Miami, Florida, Tract 1 of Bethune Elementary Subdivision according to the Plat thereof as recorded in Plat Book 84 at Page 60 of the Public Records of Dade County, Florida, less the six pack building thereon.

TO HAVE AND TO HOLD unto the said TENANT for a term of One (1) year, commencing July 23, 1979, and terminating July 22, 1980, for and at an annual rental of One and No/100 ($1.00) Dollar, payable in advance at 1410 N. E. 2nd Avenue, Miami, Florida 33132, or at such other place and to such other person as the LANDLORD may from time to time designate in writing.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The area of the demised premises shall be used by the TENANT for the performance of County business by County departments, agencies and authorities and for the performance of work incidental thereto, which will necessarily entail services performed for the general public.

ARTICLE II
CONDITION OF PREMISES

The LANDLORD, at its own expense, shall cause the demised premises to be in a state of good repair and suitable for usage by the TENANT at the commencement of this Lease.

Subject to the above, the TENANT hereby accepts the premises in the condition they are in at the beginning of this Lease.

ARTICLE III
UTILITIES

The TENANT, during the term hereof, shall pay all charges for water and electricity used by the TENANT.

ARTICLE IV
MAINTENANCE

The TENANT agrees to maintain and keep in good repair, condition and appearance, during the term of this Lease, or of any extension or renewal thereof, the interior and exterior of the building.

ARTICLE V
ALTERATIONS BY TENANT

The TENANT may not make reasonable non-structural alterations, additions or improvements in or to the premises without the written consent of the LANDLORD. All additions, fixtures, or improvements (except but not limited to store and office furniture and fixtures which are readily removable without injury to the premises) shall be and remain a part of the premises at the expiration of this Lease. Subject to the above, any carpeting and removable partitions installed by the TENANT within the demised premises shall remain the TENANT'S property and may be removed by the TENANT upon the expiration of the Lease Agreement or any renewal or cancellation thereof.

ARTICLE VI
DESTRUCTION OF PREMISES

In the event the demised premises should be destroyed or so damaged by fire, windstorm, or other casualty to the extent that the demised premises are rendered untenantable or unfit for the purpose of the TENANT, either party may cancel this Lease by the giving of written notice to the other; however, if neither party shall exercise the foregoing right of cancellation within thirty (30) days after the date of such destruction or damage, the LANDLORD shall cause the building and demised premises to be repaired and placed in good condition as soon as practical thereafter. In the event of cancellation, the TENANT shall be liable for rents only until the date of such fire, windstorm, or other casualty. In the event of partial destruction, which shall not render the demised premises wholly untenantable, the rents shall be proportionately abated in accordance with the extent to which the TENANT shall be deprived of use and occupancy. The TENANT shall not be liable for rent during such period of time as the premises shall be totally untenantable by reason of fire, windstorm, or other casualty.

ARTICLE VII
ASSIGNMENT

Without the written consent of LANDLORD first obtained in each case, the TENANT shall not sublet, transfer, mortgage, pledge, or dispose of this Lease or the term hereof; nor shall the LANDLORD convey, assign or otherwise transfer its interest in the premises without prior written notice to TENANT, and any conveyance, assignment or other transfer of the LANDLORD's interest in the premises shall be subject to TENANT's rights under this Lease.

ARTICLE VIII
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the premises above described shall be at the risk of TENANT or the owner thereof. The LANDLORD shall not be liable to TENANT for any damage to said personal property unless caused by or due to negligence of LANDLORD, LANDLORD's agents, or employees.

ARTICLE IX
SIGNS

Exterior signs will be of the design and form of letter to be first approved by the LANDLORD, the cost of painting to be paid by the TENANT. All signs shall be removed by TENANT at termination of this Lease and any damage or unsightly condition caused to building because of or due to said signs shall be satisfactorily corrected or repaired by TENANT.

ARTICLE X
LANDLORD'S RIGHT OF ENTRY

LANDLORD, or any of its agents, shall have the right to enter said premises during all reasonable working hours to examine the same or to make such repairs, additions, or alterations as may be deemed necessary for the safety, comfort, or preservation thereof of said building, or to exhibit said premises and to put or keep upon the doors or windows thereof a notice "FOR RENT" at any time within thirty (30) days before the expiration of this Lease.

ARTICLE XI
LIABILITY FOR DAMAGE OR INJURY

The LANDLORD shall not be liable for any damage or injury which may be sustained by the TENANT or any persons on the demised premises, other than damage or injury resulting from the carelessness, negligence, or improper conduct on the part of the LANDLORD, its agents, or employees, or failure of the LANDLORD to perform its covenants under this Lease Agreement.

ARTICLE XII
PEACEFUL POSSESSION

Subject to the terms, conditions, and covenants of this Lease, LANDLORD agrees that TENANT shall and may peaceably have, hold and enjoy the premises above described, without hindrance or molestation by LANDLORD.

ARTICLE XIII
SURRENDER OF PREMISES

TENANT agrees to surrender to LANDLORD, at the end of the term of this Lease, or any extension thereof, said leased premises in as good condition as said premises were at the beginning of the term of this Lease, ordinary wear and tear, and damage by fire and windstorm or other Acts of God, excepted.

ARTICLE XIV
INDEMNIFICATION AND HOLD HARMLESS

The TENANT does hereby agree to indemnify and save the LANDLORD harmless, to the extent of the limitations included within Florida Statutes, Section 768.28, from any and all claims, liability, losses and causes of actions which may arise out of this Lease Agreement, or the TENANT's activities in the demised premises; however, nothing in this section shall indemnify the LANDLORD for any liability or claim arising out of the performance or failure of performance required of the LANDLORD under this Lease Agreement or from the LANDLORD's negligence.

ARTICLE XV
SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties hereto that all covenants, conditions, agreements and undertakings contained in this Lease shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XVI
SUBORDINATION

The TENANT covenants that this Lease is and at all times shall be subject and subordinate to the lien of any mortgages now existing or which the LANDLORD or any subsequent owner of the demised premises shall make covering said demised premises, or the building of which said premises are a part, and to any and all advances made or to be made under said mortgage or mortgages and to the interest thereon.

ARTICLE XVII
OPTION TO RENEW

Provided this Lease is not otherwise in default, the TENANT is hereby granted the option to extend this Lease for successive one (1) year renewal periods upon the same terms and conditions, except as hereinafter provided, by giving the LANDLORD notice in writing at least Sixty (60) days prior to the expiration of this Lease or any extension thereof.

ARTICLE XVIII
CANCELLATION

Either party, the TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving the other at least Ninety (90) days written notice prior to its effective date.

ARTICLE XIX
NOTICES

It is understood and agreed between the parties hereto that written notice addressed to TENANT and mailed or delivered to the Director, General Services Administration, 140 W. Flagler Street, Miami, Florida 33130, shall constitute sufficient notice to the TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address of the LANDLORD, 1410 N.E. 2nd Avenue, Miami, Florida 33132, shall constitute notice to the LANDLORD, to comply with the terms of this Lease. Notices provided herein in this paragraph shall include all notices required in this Lease or required by law.

ARTICLE XX
ADDITIONAL PROVISIONS

It is understood and agreed that the demised premises shall be used by the Community Action Agency as a Head Start Center.

ARTICLE XXI
WRITTEN AGREEMENT

This Lease contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners.

IN WITNESS WHEREOF, the LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

By: _____
Secretary

APPROVED AS TO FORM

_____
WITNESS
ATTORNEY FOR BOARD

THE SCHOOL BOARD OF DADE COUNTY, FLORIDA
LANDLORD

By: _____
(Name-Title) (LANDLORD)
Chairman

(CORPORATE SEAL)

(OFFICIAL SEAL)

COUNTY COMMISSIONERS DADE COUNTY FLORIDA

ATTEST:

RICHARD P. BRINKER, CLERK

By: _____
Deputy Clerk

DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
County Manager (TENANT)

- 7 -

142

Attachment 15
Lease with King & Associates of Miami, Inc.

R-1129-03
11-4-03

LEASE AGREEMENT

THIS AGREEMENT made on the 17th day of Nov, 2003, by and between KING & ASSOCIATES OF MIAMI, INC., a Florida Corporation, hereinafter called the "LANDLORD," and MIAMI-DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "TENANT,"

WITNESSETH:

That LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to TENANT and TENANT hereby agrees to lease from LANDLORD the premises described as follows:

- Approximately 1,360 square feet of air-conditioned building space located at 16825 N.W. 22nd Avenue, Miami, Florida 33055 together with use of ground area.

TO HAVE AND TO HOLD unto the said TENANT for a term of five (5) years; commencing upon approval by the Board of County Commissioners, completion of alterations, acceptance by TENANT and terminating five (5) years thereafter for and at an annual rental of Ten Thousand Eight Hundred Eighty Dollars and 04/100 ($10,880.04), payable in twelve (12) equal monthly installments of Nine Hundred Six Dollars an 67/100 ($906.67) for the first lease year, payable in advance on the first day of every month at 4111 N.W. 22nd Avenue, Miami, Florida 33142 or at such other place and to such other person as LANDLORD may from time to time designate in writing. For the second, third, fourth and fifth year of the initial lease term, the annual rental shall increase each year by $.50 per square foot specified as follows:

Property # 2110-00-00

Initial Term	Rate Per Square Foot	Annual Rental	Monthly Rental
Year 2	$ 8.50 psf	$11,559.96	$ 963.33
Year 3	$ 9.00 psf	$12,240.00	$1,020.00
Year 4	$ 9.50 psf	$12,920.04	$1,076.67
Year 5	$10.00 psf	$13,599.96	$1,133.33

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The area of the demised premises shall be used by TENANT for the performance of County business by County departments, agencies, and authorities and for the performance of work incidental thereto, which will necessarily entail services performed for the general public.

ARTICLE II
CONDITION OF PREMISES

The LANDLORD, at its own expense, shall cause the demised premises to be in state of good repair and suitable for usage by the TENANT at the commencement of the lease agreement subject to the Provisions of Article XXIV, "Improvements of the Demised Premises".

Subject to the above, the TENANT hereby accepts the premises to be in a state of good repair and suitable for usage by TENANT at the commencement of the term of this lease agreement after completion of alterations and acceptance by TENANT, which shall not be unreasonably withheld.

ARTICLE III
UTILITIES

TENANT, during the term hereof, shall pay all charges for water, waste disposal services, janitorial services, lawn maintenance services, and electricity used by TENANT.

LANDLORD to maintain and pay all charges for the burglar alarm and security systems monitored by the police and fire departments.

ARTICLE IV
MAINTENANCE

LANDLORD agrees to provide, repair or replace, as necessary, and maintain and keep in good repair, condition, and appearance, during the term of this Lease Agreement or any extension or renewal thereof, the exterior of the building and the following:

Plumbing and electrical lines, fixtures, and equipment;
Electric hot water heater, conduits, pipes and lines;
Air-conditioning and heating equipment;
Roof and roof leaks;
Windows, doors, and frames;
Fire equipment, including inspection as required by applicable fire codes.
Repainting the exterior of the building every five (5) years.

LANDLORD, at its sole cost and expense, shall perform or cause to be performed in the premises during the term of this Lease Agreement (except for Saturdays, Sundays, and holidays) after 5:00 p.m. the aforementioned maintenance.

Upon the failure of LANDLORD to effect repairs or perform the above-stated services pursuant to this Lease Agreement after five (5) days' written notification to do so by TENANT, TENANT may cause the repairs to be made and deduct their cost from the rental payments due and to become due until in each instance TENANT has fully recovered such costs in accordance with audited costs of repair furnished by TENANT to LANDLORD. In the event of an emergency, TENANT after proper notification to the LANDLORD and failure of the LANDLORD to take immediate action, may perform repairs that are the LANDLORD's responsibility and receive a credit against rental payments or a cash reimbursement from LANDLORD for the actual costs thereof. During the term of this Lease Agreement or any renewal thereof, in TENANT's reasonable judgment a condition exists with respect to any matter in which the LANDLORD is obligated to maintain, that which adversely affects TENANT's operations, and after proper notice, LANDLORD fails to repair same as required, TENANT may make such repairs and deduct the cost thereof from rental payments or any other amounts due to LANDLORD hereunder. All of the

aforesaid repairs shall be made with reasonable diligence and in a good and workmanlike manner.

TENANT shall be responsible for the interior of the demised premises other than the above described items.

ARTICLE V
ALTERATIONS BY TENANT

TENANT shall re-paint and re-carpet the interior of the demised premises prior to the start of the TENANT's Head Start Program. TENANT may not make any non-structural alterations, additions, or improvements in or to the premises without the written consent of LANDLORD. All additions, fixtures, or improvements (except but not limited to store and office furniture and fixtures which are readily removable without injury to the premises) shall be and remain a part of the premises at the expiration of this Lease Agreement. Subject to the above, any removable partitions installed by TENANT within the demised premises shall remain TENANT's property and may be removed by TENANT upon the expiration of the Lease Agreement or any renewal or cancellation thereof.

ARTICLE VI
DESTRUCTION OF PREMISES

In the event the demised premises should be destroyed or so damaged by fire, windstorm, or other casualty to the extent that the demised premises are rendered untenantable or unfit for the purpose of Tenant, either party may cancel this Lease Agreement by the giving of written notice to the other. However, if neither party shall exercise the foregoing right of cancellation within thirty (30) days after the date of such destruction or damage, LANDLORD shall cause the building and demised premises to be repaired and placed in good condition as soon as practical thereafter. In the event of cancellation, TENANT shall be liable for rents only until the date of such fire, windstorm, or other casualty. In the event of partial destruction which shall not render the demised premises wholly untenantable, the rents shall be proportionately abated in accordance with the extent to which TENANT shall be deprived of use and occupancy. TENANT shall not be liable for rent during such period of time, as the premises shall be totally untenantable by reason of fire, windstorm, or other casualty.

ARTICLE VII
DISABLED INDIVIDUALS

LANDLORD understands, recognizes, and warrants to the best of its knowledge that all common areas are, and shall at all times be maintained, in accordance with the requirements for disabled individuals contained in the Americans with Disabilities Act of 1990 (the "ADA") and Section 553.501 et seq. of the Florida Statutes, as presently written and as may be hereafter amended.

LANDLORD further warrants that the demised premises and access thereto, including but not limited to rest rooms, hallways, entryways to the street, and accessible parking, if parking is provided under the Lease Agreement, shall be in compliance with the accessibility standards for government programs contained in the ADA and all requirements of Section 553.501 et seq. of the Florida Statutes LANDLORD covenants and agrees that the demised premises and access thereto shall at all times be maintained in accordance with the requirements of Section 255.21 of the Florida Statutes at LANDLORD's cost and expense, except where changes are required as a result of TENANT's change in program or work force.

LANDLORD agrees to correct any and all violations of the obligations of LANDLORD under this Section within thirty (30) days of written notice by TENANT of the existence of the same, provided that, if such violations cannot feasibly be corrected within said thirty (30) day period, then LANDLORD agrees to commence such repairs within said thirty (30) day period and to diligently pursue the completion of same within a reasonable period thereafter.

LANDLORD recognizes and agrees that throughout the term of the Lease Agreement, TENANT may in its discretion change its employees or programs which operate from the leased premises. LANDLORD agrees that TENANT may, at TENANT's expense and subject to LANDLORD's prior reasonable approval, make such changes to the leased premises or the access thereto as may be required by TENANT to accommodate disabled individuals or to provide program accessibility in connection with any such change in TENANT's programs or work force.

147

ARTICLE VIII
HEATING, VENTILATION, AND AIR-CONDITIONING

LANDLORD acknowledges that it is responsible for providing at no cost or expense to TENANT, a good sufficient, and safe heating, ventilation, and air-conditioning system to cool and heat the entire premises uniformly and sufficient with TENANT's use of the premises.

ARTICLE IX
HVAC MAINTENANCE

LANDLORD shall be required to initiate, maintain, and execute a commercial HVAC system maintenance contract, or contracts, which shall call for regular maintenance and service of such systems in accordance with industry standards. A copy of the air-conditioning maintenance contract (HVAC contract) shall be provided to the TENANT by the LANDLORD.

ARTICLE X
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the premises above described shall be at the risk of TENANT or the owner thereof. LANDLORD shall not be liable to TENANT for any damage to said personal property unless caused by or due to negligence or willful misconduct of LANDLORD, LANDLORD's agents or employees.

ARTICLE XI
SIGNS

Exterior signs will be of the design and form of letter to be first approved by LANDLORD, the cost of painting to be paid by TENANT. All signs shall be removed by TENANT at termination of this Lease Agreement and any damage or unsightly condition caused to building because of or due to said signs shall be satisfactorily corrected or repaired by TENANT.

ARTICLE XII
LANDLORD'S RIGHT OF ENTRY

LANDLORD or any of its agents shall have the right to enter said premises during all reasonable working hours, upon the giving of twenty-four (24) hours' prior notice, unless an emegency exits, to examine the same or to make such repairs, additions, or alterations as may be deemed necessary for the safety, comfort, or preservation thereof of said building or to exhibit said premises and to put or keep upon the doors or windows thereof a notice "FOR RENT" at any time within thirty (30) days before the expiration of this Lease Agreement

ARTICLE XIII
LIABILITY FOR DAMAGE OR INJURY

TENANT shall not be liable for any damage or injury which may be sustained by any party or person on the demised premises other than the damage or injury caused solely by the negligence of TENANT, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE XIV
PEACEFUL POSSESSION

Subject to the terms, conditions, and covenants of this Lease Agreement, LANDLORD agrees that TENANT shall and may peaceably have, hold, and enjoy the premises above described, without hindrance or molestation by LANDLORD.

ARTICLE XV
SURRENDER OF PREMISES

TENANT agrees to surrender to LANDLORD at the end of the term of this Lease Agreement, or any extension thereof, said leased premises in as good condition as said premises were at the beginning of the term of this Lease Agreement, ordinary wear and tear and damage by fire and windstorm or other acts of God excepted.

ARTICLE XVI
INDEMNIFICATION AND HOLD HARMLESS

TENANT does hereby agree to indemnify and hold harmless the LANDLORD to the extent and within the limitations of Section 768.28, Florida Statutes, subject to the provisions of that Statute whereby the TENANT shall not be held liable to pay a personal injury or property damage claim or judgment by any one person which exceeds the sum of $100,000, or any claim or judgments or portions thereof, which, when totaled with all other occurrence, exceeds the sum of $200,000 from any and all personal injury or property damage claims, liabilities, losses or causes of action which may arise solely as a result of the negligence of the TENANT. However, nothing herein shall be deemed to indemnify the LANDLORD from any liability or claim arising out of the negligent performance or failure of performance of the LANDLORD or any unrelated third party.

ARTICLE XVII
SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties that all covenants, conditions, agreements, and undertakings contained in this Lease Agreement shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XVIII
ASSIGNMENT BY LANDLORD

If the interests of LANDLORD under this Lease Agreement shall be transferred voluntarily or by reason of foreclosure or other proceedings for enforcement of any mortgage on the premises, TENANT shall be bound to such transferee (herein sometimes called the "Purchaser") for the balance of the term hereof remaining, and any extension or renewals thereof which may be effected in accordance with the terms and provisions hereof, with the same force and effect as if the Purchaser were the LANDLORD under this Lease Agreement, and TENANT does hereby agree to attorn to the Purchaser, including the Mortgagee under any such mortgage if it be the Purchaser, as its LANDLORD, said attornment to be effective and

150

self-operative without the execution of any further instruments upon the Purchaser succeeding to the interest of the LANDLORD under this Lease Agreement. The respective rights and obligations of TENANT and the Purchaser upon such attornment, to the extent of the then remaining balance of the term of this Lease Agreement and any such extensions and renewals, shall be and are the same as those set forth herein. In the event of such transfer of LANDLORD's interests, LANDLORD shall be released and relieved from all liabilities and responsibility to TENANT thereafter accruing under this Lease Agreement or otherwise and LANDLORD's successor by acceptance of rent from TENANT hereunder shall become liable and responsible to TENANT in respect to all obligations of the LANDLORD under this Lease Agreement. Notwithstanding any law to the contrary, LANDLORD and TENANT agree that the rights created by this Lease Agreement shall not be subordinate to any other instruments affecting the premises, such as mortgages, subsequent purchase agreements, or encumbrances, whether presently in existence or later created or filed.

ARTICLE XIX
PARKING AND GROUNDS

TENANT shall have the right to use the entire ground areas and parking areas for its sole use.

LANDLORD shall remove wooden play equipment located in the back yard, and

extend the fencing to enclose the playground area.

ARTICLE XX
NON-DISTURBANCE

The Lease Agreement shall be subordinate and subject to all ground or underlying leases and mortgages covering the fee of the property, or which at any time thereafter affect the property, and to all renewals, modifications, or replacements thereof; provided, however, that with respect to any ground lease agreement, underlying lease agreement, or mortgage subsequent to the date of this Lease Agreement, such subordination shall not be effective unless and until landlord shall obtain from any and all such ground lessors, underlying lessors, and/or lenders a written agreement with tenant wherein any and all such ground lessors, underlying lessors, and/or lenders shall agree that the Lease Agreement shall not be divested or in

151

any way affected by foreclosure, other default proceedings, or other succession in interest by or under any ground lease agreement, lease agreement mortgage, or obligation secured thereby, so long as tenant complies with the terms, conditions, and covenants of this Lease Agreement and performs its obligations under this Lease Agreement (said agreement being referred to herein as a "Non-Disturbance Agreement"). If landlord shall so fail to obtain a Non-Disturbance Agreement from any ground lessor, holder of any mortgage, or underlying lessor, then the parties recognize that this Lease Agreement shall be and remain superior to any such ground lease agreement, underlying lease agreement, and/or mortgage entered into or executed subsequent to the date of this Lease Agreement. Further, with respect to any and all existing ground lease agreement, underlying lease agreement, and/or mortgage, prior to the commencement of the construction of LANDLORD's Work landlord shall obtain from any and all ground lessors, underlying lessors, and/or lenders a Non-Disturbance Agreement. LANDLORD and TENANT agree that the terms, conditions, and covenants contained here in shall not be altered or affected by any subsequent change in ownership of the Property by reason of foreclosure, conveyance, or otherwise. Any document purporting to transfer ownership in the Property, whether presently in existence or not, shall be subordinate to this Agreement, and subject to the terms, obligations, and covenants herein. In the event that a change of ownership in the Property results in any additional costs to TENANT by material alteration of the terms of this Agreement, LANDLORD agrees to indemnify TENANT for such costs.

ARTICLE XXI
OPTION TO RENEW

Provided this Lease Agreement is not otherwise in default, TENANT through its County Manager or his designee, is hereby granted the option to extend this Lease Agreement for three (3) additional three (3) year renewal periods upon the same terms and conditions, except that rental rate shall increase $1.00 per square foot each renewal period by giving LANDLORD notice in writing at least sixty (60) days prior to the expiration of this Lease Agreement or any extension thereof. Should TENANT neglect to exercise any extension option by the date specified above, TENANT's right to exercise shall not

expire until Thirty (30) business days after notice from LANDLORD of TENANT's failure to exercise the option.

ARTICLE XXII
CANCELLATION

TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving LANDLORD at least ninety (90) days' written notice prior to its effective date.

ARTICLE XXIII
NOTICES

It is understood and agreed between the parties hereto that written notice addressed and sent by certified or registered mail, return receipt requested, first class, postage prepaid and addressed as follows:

TENANT:
Real Estate Management Section
Facilities Planning and Development Division
General Services Administration
111 NW First Street, Suite 2460
Miami, Florida 33128

LANDLORD:
King & Associates of Miami, Inc.
Jacquelyn Coats, President
4111 N.W. 22 Avenue
Miami, Florida 33142

shall constitute sufficient notice to TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address as stated above, shall constitute sufficient notice to LANDLORD to comply with the terms of this Lease Agreement. Notices provided herein in this paragraph shall include all notices required in this Lease Agreement or required by law.

ARTICLE XXIV
IMPROVEMENTS OF THE DEMISED PREMISES\

A. LANDLORD's work: Subject to the terms, conditions, and covenants of this Lease Agreement, LANDLORD, at its expense, shall complete and prepare the demised premises for TENANT's initial occupancy in good workmanlike, and timely manner in accordance with the Architectural Plans, entitled "C.A.A. / Head Start" copies initialed by the parties hereto and Incorporated herein by this reference as Exhibit "B-Floor Plan." LANDLORD reserves the Rights, however:

1. to substitute materials of equivalent grade and quality when and if any material specified in the Plans shall not be readily and reasonably available.

2. to make changes necessitated by conditions met in the course of construction, provided that TENANT's approval of any such change shall first be obtained (which approval shall not be unreasonably withheld or delayed so long as there shall be general conformity with the{Plans); and

3. to make changes as required by the local building department in order to obtain a building permit or Certificate of Occupancy.

LANDLORD, at it's expense, shall perform the following improvements:

- Complete ADA upgrades and requirements throughout the premises as identified in Exhibit A, "Memorandum Construction Management & Renovation Services" dated June 26, 2003, attached hereto, and as required by Florida Statutes.
- Maintain burglar alarm and security systems equipment and monitoring with police and fire departments respectively.
- Remove miscellaneous interior shelves.
- Remove existing wall in rear bedroom to create a bigger infant room.
- Extend fencing in back yard to enclose the playground area.
- Remove existing wooden playground equipment from backyard.
- Remove existing table in front dining area.
- Remove existing carpeting.

B. LANDLORD shall substantially complete all work and improvements as set forth in the Plans within sixty (60) calendar days of the issuance of a building permit. Issuance of a

Certificate of Occupancy shall determine when substantial completion has occurred, and Shall so notify both parties hereto. Improvements to the demised premises shall be deemed substantially completed when all work is done in accordance with the Plans notwithstanding The necessity to correct, adjust, or complete certain items ("Punch-List" items), so long as such corrections, adjustments, or completions do not impede TENANT from using and occupying the demised premises for the purposes intended, as expressed in the Plans. LANDLORD shall complete such Punch-List as its expense at a time mutually convenient to both parties.

C. LANDLORD shall not charge TENANT any construction supervision, management supervision consultation, or other fees with respect to the construction of the Improvements to the demised premises. TENANT has the right to inspect the premises during construction, and all work which is reasonably unsatisfactory to TENANT must be corrected or repaired at LANDLORD's expense.

D. TENANT's work: Subject to the terms, conditions, and covenants of this Lease

Agreement, TENANT, at it's expense, shall complete the following:

- Re-paint and re-carpet the interior of the demised premises.

ARTICLE XXV
CONSTRUCTION

A. PLANS: In the event of any conflict or ambiguity between the terms of the Lease Agreement and the approval plans and specifications, the approved plans and specifications shall be paramount and controlling.

B. ACCEPTANCE OF LANDLORD's WORK: LANDLORD acknowledges that TENANT's entry in the premises and commencement of rent shall be deemed an acceptance of LANDLORD's WORK by TENANT, provided, however, that LANDLORD shall remain liable for:

1. LANDLORD's construction and repair obligation;
2. Latent defects;
3. "Punch-List" items;
4. Governmental requirements; and
5. Other representation of LANDLORD as set forth in this Lease Agreement.

ARTICLE XXVI
WAIVER OF LANDLORD'S LIEN

LANDLORD, for itself and its successors and assigns, does hereby waive all rights to levy

185

and/or distraint and all lien rights accrued and accruing as to all personal property, machinery, fixtures, and equipment, affixed or otherwise, no or hereafter belonging to or in the possession of TENANT. Further, TENANT may at its discretion remove from time to time all or part of its personal property, machinery, trade fixtures, and equipment.

ARTICLE XXVII
ENVIRONMENTAL QUALITY

Without prejudice to any other obligation of LANDLORD pursuant to this Lease Agreement, LANDLORD shall at all times comply with the following requirements:

A. INDOOR AIR QUALITY. LANDLORD shall at all times maintain the Heating, Ventilating, and Air Conditioning System (HVAC) and shall perform at least the minimum periodic preventive maintenance on the HVAC system equipment as specified in the attached Exhibit "HVAC System Preventive Maintenance For Leased Space" and applicable to the TENANT premises.

B. WATER QUALITY. LANDLORD shall, prior to occupancy by TENANT and following any buildout, changes, or repairs by LANDLORD involving the plumbing system, have the drinking water sampled and tested for lead by a recognized Testing Laboratory. Results of such tests shall not exceed the EPA standard for lead in drinking water of 15 PPB. The drinking water test shall be paid for by the LANDLORD and the original test results shall be furnished to the TENANT.

C. NOTICE OF PEST MANAGEMENT OPERATIONS. The use of pesticide sprays or dusts in the leased premises as part of pest control services shall only be used in places of infestation as demonstrated by sticky traps or other such devices and TENANT observation but never as a preventative. Such spot sprays or dusts shall be only after normal working hours to allow for ventilation before TENANT employees re-enter the TENANT premises. TENANT encourages LANDLORD to employ the use of traps, baits, or portable vacuums before resorting to pesticide sprays or dusts. LANDLORD shall give TENANT twenty-four (24) hours' notice
prior to commencement of pest control services that include sprays or dusts with any kind of pesticide or other chemicals. LANDLORD shall provide reasonable assurance that any and all such chemicals are

being handled in accordance with the Material Safety Data Sheet (MSDS) provided by their manufacturer.

D. NOTICE OF RENOVATION OPERATIONS. LANDLORD shall act to prevent the degradation of indoor air quality during any building renovation, remodeling, and similar activities that could allow off-gassing from embodied chemicals in construction materials, furniture, or equipment into spaces occupied by and common areas used by TENANT. LANDLORD and its designated contractor will use only nontoxic paint or other surface coatings, and will cause the space to be continuously ventilated with outside air to prevent the build-up of chemical gases from construction materials, carpet, carpet glues, or other emissive materials during the buildout or renovation of the demised space.

ARTICLE XXVIII
HOLDOVER

If TENANT, with LANDLORD's consent, remains in possession of the premises after expiration of the term and if LANDLORD and TENANT have not executed an expressed written agreement as to such holding over, then such occupancy shall be a tenancy from month to month at a monthly rental for the first month, after expiration of the term, equivalent to one hundred percent (100%) of the monthly rental in effect immediately prior to expiration, such payments to be made as herein provided. In the event of such holding over, all of the terms of the Lease Agreement including the payment of all charges owing hereunder other than rent shall remain in force and effect on said month to month basis.

ARTICLE XXIX
WRITTEN AGREEMENT

This Lease Agreement contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners.

IN WITNESS WHEREOF, LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

(CORPORATE SEAL)

KING & ASSOCIATES OF MIAMI, INC.

WITNESS

WITNESS

By: _____
Jacquelyn Coats (LANDLORD)
President

(OFFICIAL SEAL)

ATTEST:

HARVEY RUVIN, CLERK

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
Deputy Clerk

By: _____
George M. Burgess
County Manager (TENANT)

EXHIBIT

HVAC SYSTEM PREVENTIVE MAINTENANCE FOR LEASED SPACE

The following components are typically found in the Heating, Ventilating, and Air Conditioning (HVAC) systems in Miami-Dade County buildings; each component has the typical maintenance activity and minimum frequency noted:

I. FILTERS - Applicable to all supply-conditioned air to TENANT premises:
   - A. High-efficiency type (ASHRAE rated 85%) - preferred - changed every 2 years.
   - B. Electrostatic antimicrobial - minimum acceptable - cleaned every 30 days.

II. OUTSIDE AIR INTAKE - applicable on all central systems:
   - A. Check for cleanness and operation if motorized louvers - filter preferred - quarterly.

III. TEMPERATURE AND HUMIDITY - Temperature 73-78 degrees - Humidity 50-60%:
   - A. ASHRAE generally accepted comfort zone for South Florida.
   - B. Check controls and verify temperature and humidity are at or near guidelines - monthly.

IV. AIR HANDLER - Separate type or self contained in AC package unit as applicable:
   - A. Clean coils and check for leaks and loose connections - check quarterly.
   - B. Lubricate fan motors and check belts - quarterly.
   - C. Check air intake and exhaust - quarterly.
   - D. Check fan motors for overheating and vibration - quarterly.
   - E. Check structural frame for sturdiness - quarterly.
   - F. Check and clean contact points in switches - quarterly.
   - G. Check condensate drip pan for standing water. Clean and spray with algicide quarterly.
   - H. Check, remove trash, and clean condensate drain and trap - quarterly.

V. COMPRESSOR - Separate or self-contained in AC package unit as applicable:
   - A. Check for indication of leakage - monthly.
   - B. Check pressure and temperature - quarterly.

VI. PUMPS as applicable:
   - A. Inspect belts for damage, tension, and alignment - quarterly.
   - B. Check bearings and seals (motor and pump) - quarterly or semi-annually.
   - C. Check phase voltage and impeller - yearly.

VII. COOLING TOWER as applicable:
   - A. Check water level - minimum monthly - prefer weekly.
   - B. Check oil level in gear reducers - monthly.
   - C. Check for leaks and excessive noise or vibration - monthly.
   - D. Check water quality/chemical treatment - monthly.

VIII. BUILDING EXTERIOR:
   - A. Check for water infiltration into walls or above ceilings to prevent mold and mildew - quarterly.

IX. CEILING TILES:
   - A. Check and replace any ceiling tile that shows water stains to prevent mold spores - quarterly.

X. SUPPLY AND RETURN AIR DUCTS:
   - A. Remove ceiling diffuser and clean, check for visible sign of dirt around the opening or dirt coming out of duct openings on supply air diffusers - yearly. If they are dirty, then clean the ducts.

EXHIBIT A

MEMORANDUM
CONSTRUCTION MANAGEMENT & RENOVATION SERVICES

TO:	Linda Weber GSA Real Estate	**DATE:**	June 26, 2003
FROM:	Silvia Lopez, Architect GSA, CMRS Division	**SUBJECT:**	Daycare Facility located at 16825 NW 22nd Avenue

As requested on your Service Order S36136, we conducted a walkthrough of the facility on 6/24/03, to identify items needing to be brought up to ADA compliance, for a Head Start Infant/Toddler day-care program. I was joined by Steve Roth, Miami-Dade County Office of ADA.

We met with Jackie Coates at the facility. Ms. Coates had her contractor present during the meeting. She indicated that Head Start staff had requested other improvements, including the demolition of an interior partition to create a bigger infant room; removal of miscellaneous interior shelves; removal of all playground equipment; removal and relocation of chain link fence in the rear yard, to create a bigger playground area.

We started our walkthrough in the parking area at the front of the property, and then moved to the front entrance door and from there to the rear exit doors and the exterior playground area. We then moved back inside the facility and took notes of the interior rooms.

The following summarizes our findings:

1. Parking area:
   a) Accessible parking stall must be striped per standards to demarcate a 12 ft. wide accessible parking space and adjacent 5 ft. wide access isle.
   b) Accessible parking sign is too low; raise to 7 ft. height and post language pertaining to illegal user penalty fee.

2. Concrete walkway leading from parking area to front entrance door:
   a) A new, sloped concrete walk must be built to meet the level of new exterior door landing; 44 in. clear width; slope 1:12 max. (1:20 recommended). If slope is less steep than 1:20, no handrails are required.

160

3. Front entrance door & metal gate:
   a) Existing raised step at door: build 5 ft. x 5 ft. exterior concrete landing, match elevation of interior floor (or 1/4" max. elevation difference between interior and exterior floor levels).
   b) Door and metal gate shall have lever-handle locksets. Panic push-bar not required for occupancy less than 100 persons. Locks shall not require the use of a key, or tool, or special knowledge or effort for operation from the egress (interior) side. Metal gate shall remain open at all times while the building is occupied. Post sign per the following requirement:
      "On or adjacent to the grille or door, there shall be a readily visible, durable sign in letters no less than 1 in. high on a contrasting background that reads as follows:
      THIS DOOR TO REMAIN OPEN
      WHEN THE BUILDING IS OCCUPIED"

4. Rear exit doors & metal gate:
   a) Existing double doors do not allow 32 in. clear width.
      - Option 1: replace the active door leaf with 36 in. wide door, inactive door leaf width as required.
      - Option 2: reduce size of doorway opening for a single 36 in. wide door and gate.
   b) Door and metal gate to comply with same requirements in item 3b, above.
   c) Existing raised step at door: build 5 ft. x 5 ft. exterior concrete landing, match elevation of interior floor (or 1/4" max. step between interior and exterior floor levels). Build 44 in. wide concrete ramp down to playground level; slope 1:12 max. (1:20 recommended). If slope is less steep than 1:20, no handrails are required.
   d) Build continuous 44 in. wide paved walkway leading from bottom of ramp to existing concrete driveway or public right-of-way at front of property.

5. Playground area:
   a) Head Start staff intends to install their own playground equipment. Any new equipment must be ADA compliant, including a rubberized floor surface.
   b) Existing drinking fountain: build concrete floor slab to provide clear floor space for wheelchair users; adjust height of drinking fountain to comply with children's accessibility requirements above concrete slab elevation.

6. Interior rooms; general:
   a) All passage openings shall be 36 in. clear width
   b) All doors should be 36 in. wide (32 in. clear passage)
   c) All door locksets lever-handle. Bathroom door locking devises should be replaced with push button devises. Existing devises requiring grasp and twist should be eliminated.
   d) Life Safety Code requirements for day-care occupancy:
      - "Every bathroom door lock shall be designed to allow opening of the locked door from the outside in an emergency. The opening device shall be readily available to the staff".
      - "Every closet door latch shall be such that clients can open the door from the inside of the closet.
      - Visible fire alarm signals (strobe lights) linked to existing fire alarm system shall be provided in restrooms, sleeping rooms, activity rooms and hallway.
      - In each room subject to client occupancy, modify a window to comply with the following:

"Windows for cue. Every room or space normally st et to client occupancy, other than bathrooms, shall have not less than one outside window for emergency rescue that complies with the following:

(1) Such windows shall be openable from the inside without the use of tools and shall provide a clear opening of not less than 20 in. in width, 24 in. in height, and 5.7ft2 in area.

(2) The bottom of the opening shall be no more than 44 in. above the floor"

Exception to this requirement shall apply where the room has a door leading directly to the outside of the building.

7. Restroom #1 (nearest to front entrance):
   a) Adjust height of water closet to 17-19 in. measured to top of toilet seat
   b) Flush control shall be mounted on wide side of toilet area
   c) Install rear and side grab bars on solid reinforced wall backing; 33-36 in. from finished floor to top of bar; reinforcing inside partition to sustain 250 lbs. applied force
   d) Lavatory needs knee clearance (no legs); change faucet to lever-operated or push-type; hot water and drain pipe must be insulated.

8. Restroom #2:
   a) Increase size of room to accommodate 5 ft. turning radius and plumbing fixture relocation
   b) Locate new ADA compliant toilet against corner of room; mount rear and side grab bars on solid reinforced wall backing; 33-36 in. from finished floor to top of bar; reinforcing inside partition to sustain 250 lbs. applied force
   c) Change lavatory to wall-hung type; faucet to be lever-operated or push-type; hot water and drain pipe must be insulated.
   d) Lower floor level inside shower to be flush with room floor; ¼" ft. slope to drain; change shower controls to lever-operated or push-type. Provide grab bars, shower controls and hose as required.

9. Kitchen: Assuming no alterations are planned for this area, no changes are required; this is a staff area only.

Attachment 16
Lease with City of South Miami

LEASE AGREEMENT

THIS LEASE AGREEMENT, made and entered into this 1st day of February, 1983, by and between the CITY OF SOUTH MIAMI, hereinafter referred to as the "LANDLORD", and DADE COUNTY, (on behalf of its Community Action Agency's Head Start Program, and Community Service Center) a political subdivision of the State of Florida, hereinafter referred to as the "TENANT",

W I T N E S S E T H:

That the LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to the TENANT, and the TENANT hereby agrees to hire from the LANDLORD, the premises described as follows:

Approximately 4,555 square feet of classroom and open space at 6121 Southwest 68th Street, South Miami, Florida.

TO HAVE AND TO HOLD unto the said Tenant for a term of one (1) year, commencing January 1, 1983, and terminating December 31, 1983.

The TENANT shall pay to the LANDLORD the sum of $15,662.00 net, pursuant to this Agreement, as reimbursement for custodial and utility costs incurred by the LANDLORD. Said payment in the amount of $15,662.00 shall be due and payable at the commencement of this Agreement. The cost incurred by the LANDLORD for custodial and utility services shall be prorated if the Agreement is cancelled.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The TENANT shall have the exclusive use of the space during the term of this Lease during the hours from 7:30 A.M. until 5:30 P.M. Monday through Friday of each week, exclusive of scheduled school holidays.

The space covered by this Lease Agreement shall be used exclusively for the purpose of conducting the HEAD START PROGRAM, and the COMMUNITY SERVICE CENTER under Community Action Agency by the TENANT, and for no other purpose, and shall not be used for any illegal purpose or in such a manner as to constitute a nuisance.

ARTICLE II
MAINTENANCE

Ordinary custodial services, trash removal and utilities, including air conditioning, if installed in the building, shall be furnished by the LANDLORD.

The LANDLORD will be responsible for all maintenance and repairs, except repairs and maintenance required by the extraordinary wear and tear or malicious destruction of property resulting from the occupancy by the TENANT, and its agents and employees.

The TENANT shall maintain during the term of this Agreement:

a. Workmen's Compensation, as required by Chapter 440, Florida Statutes.

b. Comprehensive General Liability Insurance to the extent of limits of liability that tort immunity has been waived by Florida Statutes.

c. Contractual Liability Insurance covering liability arising out of the terms of this Agreement to the extent and limits of liability that tort immunity has been waived by Florida Statutes.

d. Automobile Liability Insurance covering all owned, non-owned, and hired vehicles used in connection with work under this Agreement, as required by Florida Statutes, or to the extent and limits of liability that tort immunity has been waived by Florida Statutes.

ARTICLE III
INDEMNIFICATION AND HOLD HARMLESS

The TENANT does hereby agree to indemnify and save the LANDLORD harmless, to the extent of the limitation included within Florida Statutes, Section 768.28, from any and all claims, liability, losses and causes of actions which may arise solely out of the negligence of the TENANT, or the TENANT's activities in the demised premises. However, nothing in this section shall indemnify the LANDLORD for any liability or claim arising out of the performance or failure of performance required of the LANDLORD under this Lease Agreement or from the LANDLORD's negligence.

ARTICLE IV
ALTERATIONS BY TENANT

The TENANT may make reasonable non-structural alterations, additions or improvements in or to the premises with the written consent of the LANDLORD. All additions, fixtures, or improvements (except, but not limited to store and office furniture, and fixtures which are readily removable without injury to the premises) shall be, and remain a part of the premises at the expiration of this Lease. Subject to the above, any carpeting and removable partitions installed by the TENANT within the demised premises shall remain the TENANT's property and may be removed by the TENANT upon the expiration of the Lease Agreement or any renewal or cancellation thereof. If alterations require a building permit, the TENANT must secure a permit from the Department of Community Development of the City of South Miami.

The TENANT may use adjacent ground and restroom facilities.

The TENANT shall comply with all safety regulations and rules of the LANDLORD.

ARTICLE V
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or installed in the space by the TENANT shall be at the sole risk of the TENANT, and the LANDLORD shall not be liable for the loss or destruction thereof or any damage sustained thereto. All such personal property of the TENANT shall remain the property of the TENANT at the expiration of the term of this Lease Agreement.

ARTICLE VI
LANDLORD'S RIGHT OF ENTRY

The LANDLORD or its agents shall have the right to enter said space during all hours to examine same and may make any additions, alterations or repairs as may be deemed necessary for the safety, comfort, of the TENANT, or for the preservation of the building.

There shall be no discrimination based on race, color or national origin practiced by the TENANT in the use of the demised premises.

ARTICLE VII
OPTION TO RENEW

Provided this Lease is not otherwise in default, the TENANT, through its County Manager or his designee, is hereby granted the option to extend this Lease for successive one (1) year renewal periods upon the same terms and conditions. Terms to be negotiated at the time of renewal by giving the LANDLORD notice in writing at least sixty (60) days prior to the expiration date of this Lease or any extension thereof.

ARTICLE VIII
CANCELLATION

The LANDLORD or the TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving the other party at least thirty (30) days written notice prior to its effective date.

ARTICLE IX
NOTICES

It is understood and agreed between the parties hereto that written notice addressed to TENANT and mailed or delivered to the Director, General Services Administration, ~~140 West Flagler Street~~, Miami, Florida 33130, shall constitute sufficient notice to the TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address of LANDLORD, 6130 Sunset Drive, South Miami, Florida 33143, shall constitute notice to the LANDLORD, to comply with the terms of this Lease. Notices provided herein in this paragraph shall include all notices required in this Lease or required by law.

ARTICLE X
ADDITIONAL PROVISIONS

The demised premises are to be used by Dade County Community Action Agency's Head Start Program for the provision of space for a Head Start Classroom consisting of 1,750 square feet and Community Service Center, serving the residents in the area, consisting of 2,805 square feet for a total aggregate space of 4,555 square feet.

Dade County will as its contribution to the City of South Miami, pay the amount of $9,743 due to the increased cost of maintenance and services. This constitutes increased costs for the operation of the Community Service Center for the years of 1981 and 1982.

166

LEASE AGREEMENT

THIS LEASE AGREEMENT, made and entered into this 1st day of February, 1983, by and between the CITY OF SOUTH MIAMI, hereinafter referred to as the "LANDLORD", and DADE COUNTY, (on behalf of its Community Action Agency's Head Start Program, and Community Service Center) a political subdivision of the State of Florida, hereinafter referred to as the "TENANT",

W I T N E S S E T H:

That the LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to the TENANT, and the TENANT hereby agrees to hire from the LANDLORD, the premises described as follows:

Approximately 4,555 square feet of classroom and open space at 6121 Southwest 68th Street, South Miami, Florida.

TO HAVE AND TO HOLD unto the said Tenant for a term of one (1) year, commencing January 1, 1983, and terminating December 31, 1983.

The TENANT shall pay to the LANDLORD the sum of $15,662.00 net, pursuant to this Agreement, as reimbursement for custodial and utility costs incurred by the LANDLORD. Said payment in the amount of $15,662.00 shall be due and payable at the commencement of this Agreement. The cost incurred by the LANDLORD for custodial and utility services shall be prorated if the Agreement is cancelled.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The TENANT shall have the exclusive use of the space during the term of this Lease during the hours from 7:30 A.M. until 5:30 P.M. Monday through Friday of each week, exclusive of scheduled school holidays.

The space covered by this Lease Agreement shall be used exclusively for the purpose of conducting the HEAD START PROGRAM, and the COMMUNITY SERVICE CENTER under Community Action Agency by the TENANT, and for no other purpose, and shall not be used for any illegal purpose or in such a manner as to constitute a nuisance.

ARTICLE II
MAINTENANCE

Ordinary custodial services, trash removal and utilities, including air conditioning, if installed in the building, shall be furnished by the LANDLORD.

The LANDLORD will be responsible for all maintenance and repairs, except repairs and maintenance required by the extraordinary wear and tear or malicious destruction of property resulting from the occupancy by the TENANT, and its agents and employees.

The TENANT shall maintain during the term of this Agreement:

a. Workmen's Compensation, as required by Chapter 440, Florida Statutes.

b. Comprehensive General Liability Insurance to the extent of limits of liability that tort immunity has been waived by Florida Statutes.

c. Contractual Liability Insurance covering liability arising out of the terms of this Agreement to the extent and limits of liability that tort immunity has been waived by Florida Statutes.

d. Automobile Liability Insurance covering all owned, non-owned, and hired vehicles used in connection with work under this Agreement, as required by Florida Statutes, or to the extent and limits of liability that tort immunity has been waived by Florida Statutes.

ARTICLE III
INDEMNIFICATION AND HOLD HARMLESS

The TENANT does hereby agree to indemnify and save the LANDLORD harmless, to the extent of the limitation included within Florida Statutes, Section 768.28, from any and all claims, liability, losses and causes of actions which may arise solely out of the negligence of the TENANT, or the TENANT's activities in the demised premises. However, nothing in this section shall indemnify the LANDLORD for any liability or claim arising out of the performance or failure of performance required of the LANDLORD under this Lease Agreement or from the LANDLORD's negligence.

ARTICLE IV
ALTERATIONS BY TENANT

The TENANT may make reasonable non-structural alterations, additions or improvements in or to the premises with the written consent of the LANDLORD. All additions, fixtures, or improvements (except, but not limited to store and office furniture, and fixtures which are readily removable without injury to the premises) shall be, and remain a part of the premises at the expiration of this Lease. Subject to the above, any carpeting and removable partitions installed by the TENANT within the demised premises shall remain the TENANT's property and may be removed by the TENANT upon the expiration of the Lease Agreement or any renewal or cancellation thereof. If alterations require a building permit, the TENANT must secure a permit from the Department of Community Development of the City of South Miami.

The TENANT may use adjacent ground and restroom facilities.

The TENANT shall comply with all safety regulations and rules of the LANDLORD.

ARTICLE V
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or installed in the space by the TENANT shall be at the sole risk of the TENANT, and the LANDLORD shall not be liable for the loss or destruction thereof or any damage sustained thereto. All such personal property of the TENANT shall remain the property of the TENANT at the expiration of the term of this Lease Agreement.

ARTICLE VI
LANDLORD'S RIGHT OF ENTRY

The LANDLORD or its agents shall have the right to enter said space during all hours to examine same and may make any additions, alterations or repairs as may be deemed necessary for the safety, comfort, of the TENANT, or for the preservation of the building.

There shall be no discrimination based on race, color or national origin practiced by the TENANT in the use of the demised premises.

ARTICLE VII
OPTION TO RENEW

Provided this Lease is not otherwise in default, the TENANT, through its County Manager or his designee, is hereby granted the option to extend this Lease for successive one (1) year renewal periods upon the same terms and conditions. Terms to be negotiated at the time of renewal by giving the LANDLORD notice in writing at least sixty (60) days prior to the expiration date of this Lease or any extension thereof.

ARTICLE VIII
CANCELLATION

The LANDLORD or the TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving the other party at least thirty (30) days written notice prior to its effective date.

ARTICLE IX
NOTICES

It is understood and agreed between the parties hereto that written notice addressed to TENANT and mailed or delivered to the Director, General Services Administration, 140 West Flagler Street, Miami, Florida 33130, shall constitute sufficient notice to the TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address of LANDLORD, 6130 Sunset Drive, South Miami, Florida 33143, shall constitute notice to the LANDLORD, to comply with the terms of this Lease. Notices provided herein in this paragraph shall include all notices required in this Lease or required by law.

ARTICLE X
ADDITIONAL PROVISIONS

The demised premises are to be used by Dade County Community Action Agency's Head Start Program for the provision of space for a Head Start Classroom consisting of 1,750 square feet and Community Service Center, serving the residents in the area, consisting of 2,805 square feet for a total aggregate space of 4,555 square feet.

Dade County will as its contribution to the City of South Miami, pay the amount of $9,743 due to the increased cost of maintenance and services. This constitutes increased costs for the operation of the Community Service Center for the years of 1981 and 1982.

ARTICLE XI
WRITTEN AGREEMENT

This Lease contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners and the City Commissioners of the City of South Miami.

IN WITNESS WHEREOF, the LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

ATTEST:

By: _____
City Clerk

CITY OF SOUTH MIAMI

By: _____
William E. Godwin (LANDLORD)
City Manager

ATTEST:

RICHARD P. BRINKER, CLERK

By: _____
Deputy Clerk

DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
County Manager (TENANT)

171

Attachment 17
Lease with City of Sweetwater

Resolution No. R-398-07
dated 4/24/07
Sweetwater

LEASE AGREEMENT

THIS AGREEMENT made on the 2nd day of May, 2007, by and between the CITY OF SWEETWATER, a municipal corporation of the State of Florida, hereinafter called the "LANDLORD," and MIAMI-DADE COUNTY, a political subdivision of the State of Florida, hereinafter called the "TENANT,"

WITNESSETH:

That LANDLORD, for and in consideration of the restrictions and covenants herein contained, hereby leases to TENANT and TENANT hereby agrees to lease from LANDLORD the demised premises described as follows:

> Approximately 1,450 square feet of air-conditioned and heated space in the Jorge Mas Canosa Youth Center of Ronselli Park at 250 S.W. 114 Avenue, Sweetwater (See Exhibit "A" attached), together with playground area and off street parking.

TO HAVE AND TO HOLD unto the said TENANT for a term of five (5) years, commencing April 1, 2007 to March 31, 2012 on the later of, (1) the effective date of the resolution of the Board of County Commissioners approving this lease agreement, or (2) the acceptance of leased space by TENANT, following the completion of alterations by LANDLORD, if any, which shall not be unreasonably withheld or delayed (the "Commencement Date"), and terminating March 31, 2012, for and at a total rental of One Dollar and 00/100 ($1.00), plus additional rent as provided for in Article III "Utilities" payable in advance each year on the anniversary date of this Lease Agreement or any extension or renewal thereof, to the City of Sweetwater, c/o Finance Department, 500 S.W. 109 Avenue, Sweetwater, Florida 33174 or at such other place and to such other person as LANDLORD may from time to time designate in writing, as set forth herein.

Property #4006-01-00

Res # 3274

The October monthly installment rental payment for each year will be processed by the County after the close of the County's fiscal year, for each calendar year.

IT IS FURTHER MUTUALLY UNDERSTOOD AND AGREED BY THE RESPECTIVE PARTIES HERETO:

ARTICLE I
USE OF DEMISED PREMISES

The area of the demised premises shall be used by TENANT for a Head Start Center, and for no other purpose, except as provided for in Article XVIII "Additional Provisions." The TENANT shall not change or modify such use without the prior written consent of the LANDLORD, which such consent shall be at the sole discretion of the LANDLORD. The hours of operation shall be from 7:00 a.m. to 5:30 p.m., Monday through Friday.

ARTICLE II
CONDITION OF DEMISED PREMISES

TENANT hereby accepts the demised premises to be in a state of good repair and suitable for usage by TENANT at the commencement of this Lease Agreement.

ARTICLE III
UTILITIES

LANDLORD, during the term hereof, shall pay all charges for water, waste disposal services, and electricity used by TENANT, hereafter referred to as "Utilities" used by the TENANT. For the initial term of this Lease Agreement, TENANT shall pay to LANDLORD monthly, the sum of Two Hundred Dollars and 00/100 ($200.00) for utilities used by TENANT. TENANT's pro-rata share of utility costs shall be determined from time to time, and the monthly additional rent for utilities used by TENANT shall be adjusted but in no event shall the adjustment be made more than once annually, which shall be on the anniversary date of the Lease Agreement.

ARTICLE IV
MAINTENANCE

LANDLORD agrees to provide, repair or replace, as necessary, and maintain and keep in good repair, condition, and appearance, during the term of this Lease Agreement or any extension or renewal thereof, the exterior of the building and the following:

Plumbing and electrical lines, fixtures, and equipment;
Halls, stairways, elevators, lavatories;
Trash and refuse disposal;
Air-conditioning and heating equipment;
Roof and roof leaks;
Windows, doors, and frames;
Fire equipment, including inspection as required by applicable fire codes.
Replacement of light bulbs.

LANDLORD, at its sole cost and expense, shall perform or cause to be performed in the demised premises during the term of this Lease Agreement, at times and in a manner least disruptive to the operation of the program, the aforementioned maintenance..

Upon the failure of LANDLORD to effect repairs or perform the above-stated services pursuant to this Lease Agreement after ten (10) days' written notification to do so by TENANT, TENANT may cause the repairs to be made and deduct their cost from the rental payments due and to become due until in each instance TENANT has fully recovered such costs in accordance with audited costs of repair furnished by TENANT to LANDLORD. In the event of an emergency, TENANT after proper notification to the LANDLORD and failure of the LANDLORD to take immediate action, may perform repairs that are the LANDLORD's responsibility and receive a credit against rental payments or a cash reimbursement from LANDLORD for the actual costs thereof. During the term of this Lease Agreement or any renewal thereof, if in TENANT's reasonable judgment a condition exists with respect to any matter in which the LANDLORD is obligated to maintain, that which adversely affects TENANT's operations; and after proper notice, LANDLORD fails to repair same as required, TENANT may make such repairs and deduct the cost thereof from rental payments or any other amounts due to LANDLORD hereunder. All of the aforesaid repairs shall be made with reasonable diligence and in a good and workmanlike manner.

TENANT shall be responsible for the interior of the demised premises, other then the items listed above. TENANT shall not commit or allow any waste or damage to be committed on any portion of the demised premises required by the willful or negligent acts of the TENANT's agents, employees, invitees or visitors. If TENANT fails to make such repairs or replacements, TENANT shall reimburse LANDLORD the costs thereof as additional rent upon the presentation of paid bills for such repairs or replacements.

ARTICLE V
ALTERATIONS BY TENANT

TENANT may not make any alterations, additions, or improvements in or to the demised premises without the written consent of LANDLORD except in accordance with Article XVIII (l), "Additional Provisions, Improvements to the Demised Premises." All additions, fixtures, or improvements (except but not limited to store and office furniture and fixtures which are readily removable without injury to the demised premises) shall be and remain a part of the demised premises at the expiration of this Lease Agreement. Subject to the above, removable partitions installed by TENANT within the demised premises shall remain TENANT's property and may be removed by TENANT upon the expiration of the Lease Agreement or any renewal or cancellation thereof.

ARTICLE VI
DESTRUCTION OF DEMISED PREMISES

In the event the demised premises or any portion thereof should be destroyed or so damaged by fire, windstorm, or other casualty, either party may cancel this Lease Agreement for its convenience by the giving of written notice to the other at any time after the occurrence of the fire, windstorm, or other casualty. In the event of cancellation under this Article, neither party shall be responsible to the other party for any expense associated with the cancellation, and TENANT shall only be liable to LANDLORD for such rents as may be due as of the date of such fire, windstorm, or other casualty.

If neither party shall exercise the foregoing right of cancellation, LANDLORD shall cause the building and demised premises to be repaired and placed in good condition within one hundred twenty (120) days following the date of casualty, time being of the essence. If the demised premises sustained

damages such that repairs cannot be completed within one hundred twenty (120) days, TENANT shall be entitled to cancel the Lease Agreement by the giving of written notice to LANDLORD at any time, notwithstanding the commencement of any repairs by LANDLORD. TENANT shall not be liable for rent during such period of time as the demised premises be untenantable by reason of fire, windstorm or other casualty.

In the event of partial destruction or damages to the demised premises which do not render the demised premises untenantable, the rents shall be proportionately abated in accordance with the extent to which TENANT is deprived of use, occupancy or full enjoyment of the premises, unless TENANT exercises its right of cancellation as set forth above.

ARTICLE VII
DISABLED INDIVIDUALS

LANDLORD understands, recognizes, and warrants to the best of its knowledge that all common areas are, and shall at all times be maintained, in accordance with the requirements for disabled individuals contained in the Americans with Disabilities Act of 1990 (the "ADA") and Section 553.501 et seq. of the Florida Statutes, as presently written and as may be hereafter amended.

LANDLORD further warrants that the demised premises and access thereto, including but not limited to rest rooms, hallways, entryways to the street, and accessible parking, if parking is provided under the Lease Agreement, shall be in compliance with the accessibility standards for government programs contained in the ADA and all requirements of Section 553.501 et seq. of the Florida Statutes LANDLORD covenants and agrees that the demised premises and access thereto shall at all times be maintained in accordance with the requirements of Section 255.21 of the Florida Statutes at LANDLORD's cost and expense, except where changes are required as a result of TENANT's change in program or work force.

LANDLORD agrees to correct any and all violations of the obligations of LANDLORD under this Section within thirty (30) days of written notice by TENANT of the existence of the same, provided that, if such violations cannot feasibly be corrected within said thirty (30) day period, then LANDLORD agrees to commence such repairs within said thirty (30) day period and to diligently pursue the completion of

same within a reasonable period thereafter.

LANDLORD recognizes and agrees that throughout the term of the Lease Agreement, TENANT may in its discretion change its employees or programs which operate from the demised premises. LANDLORD agrees that TENANT may, at TENANT's expense and subject to LANDLORD's prior reasonable approval, make such changes to the demised premises or the access thereto as may be required by TENANT to accommodate disabled individuals or to provide program accessibility in connection with any such change in TENANT's programs or work force.

ARTICLE VIII
NO LIABILITY FOR PERSONAL PROPERTY

All personal property placed or moved in the demised premises above described shall be at the risk of TENANT or the owner thereof. LANDLORD shall not be liable to TENANT for any damage to said personal property unless caused by or due to negligence or willful misconduct of LANDLORD, LANDLORD's agents or employees.

ARTICLE IX
SIGNS

Interior and/or exterior signs will be of the design and form of letter to be first approved by LANDLORD, the cost of painting to be paid by TENANT. All signs shall be removed by TENANT at termination of this Lease Agreement and any damage or unsightly condition caused to building because of or due to said signs shall be satisfactorily corrected or repaired by TENANT.

ARTICLE X
LANDLORD'S RIGHT OF ENTRY

LANDLORD or any of its agents shall have the right to enter said demised premises during all reasonable working hours, upon the giving of twenty-four (24) hours' prior notice, unless an emergency exists, to examine the same or to make such repairs, additions, or alterations as may be deemed necessary for the safety, comfort, or preservation thereof of said building or to exhibit said demised premises and to put or keep upon the doors or windows thereof a notice "FOR RENT" at any time within thirty (30) days

before the expiration of this Lease Agreement.

ARTICLE XI
LIABILITY FOR DAMAGE OR INJURY

TENANT shall not be liable for any damage or injury which may be sustained by any party or person on the demised premises other than the damage or injury caused solely by the negligence of TENANT, subject to all limitations of Florida Statutes, Section 768.28.

ARTICLE XII
PEACEFUL POSSESSION

Subject to the terms, conditions, and covenants of this Lease Agreement, LANDLORD agrees that TENANT shall and may peaceably have, hold, and enjoy the demised premises above described, without hindrance or molestation by LANDLORD.

ARTICLE XIII
SURRENDER OF DEMISED PREMISES

TENANT agrees to surrender to LANDLORD at the end of the term of this Lease Agreement, or any extension thereof, said demised premises in as good condition as said demised premises were at the beginning of the term of this Lease Agreement, ordinary wear and tear and damage by fire and windstorm or other acts of God excepted.

ARTICLE XIV
INDEMNIFICATION AND HOLD HARMLESS

TENANT does hereby agree to indemnify and hold harmless the LANDLORD to the extent and within the limitations of Section 768.28, Florida Statutes, subject to the provisions of that Statute whereby the TENANT shall not be held liable to pay a personal injury or property damage claim or judgment by any one person which exceeds the sum of $100,000, or any claim or judgments or portions thereof, which, when totaled with all other occurrence, exceeds the sum of $200,000 from any and all personal injury or

property damage claims, liabilities, losses or causes of action which may arise solely as a result of the negligence of the TENANT. However, nothing herein shall be deemed to indemnify the LANDLORD from any liability or claim arising out of the negligent performance or failure of performance of the LANDLORD or any unrelated third party.

ARTICLE XV
SUCCESSORS IN INTEREST

It is hereby covenanted and agreed between the parties that all covenants, conditions, agreements, and undertakings contained in this Lease Agreement shall extend to and be binding on the respective successors and assigns of the respective parties hereto, the same as if they were in every case named and expressed.

ARTICLE XVI
ASSIGNMENT BY LANDLORD

If the interests of LANDLORD under this Lease Agreement shall be transferred voluntarily or by reason of foreclosure or other proceedings for enforcement of any mortgage on the demised premises, TENANT shall be bound to such transferee (herein sometimes called the "Purchaser") for the balance of the term hereof remaining, and any extension or renewals thereof which may be effected in accordance with the terms and provisions hereof, with the same force and effect as if the Purchaser were the LANDLORD under this Lease Agreement, and TENANT does hereby agree to attorn to the Purchaser, including the Mortgagee under any such mortgage if it be the Purchaser, as its LANDLORD, said attornment to be effective and self-operative without the execution of any further instruments upon the Purchaser succeeding to the interest of the LANDLORD under this Lease Agreement. The respective rights and obligations of TENANT and the Purchaser upon such attornment, to the extent of the then remaining balance of the term of this Lease Agreement and any such extensions and renewals, shall be and are the same as those set forth herein. In the event of such transfer of LANDLORD's interests, LANDLORD shall be released and relieved from all liabilities and responsibility to TENANT thereafter accruing under this Lease Agreement or otherwise and LANDLORD's successor by acceptance of rent from TENANT hereunder shall become liable and responsible to TENANT in respect to all obligations of

the LANDLORD under this Lease Agreement. Notwithstanding any law to the contrary, LANDLORD and TENANT agree that the rights created by this Lease Agreement shall not be subordinate to any other instruments affecting the demised premises, such as mortgages, subsequent purchase agreements, or encumbrances, whether presently in existence or later created or filed.

ARTICLE XVII
NON-DISTURBANCE

The Lease Agreement shall be subordinate and subject to all ground or underlying leases and mortgages covering the fee of the property, or which at any time thereafter affect the property, and to all renewals, modifications, or replacements thereof; provided, however, that with respect to any ground lease agreement, underlying lease agreement, or mortgage subsequent to the date of this Lease Agreement, such subordination shall not be effective unless and until landlord shall obtain from any and all such ground lessors, underlying lessors, and/or lenders a written agreement with tenant wherein any and all such ground lessors, underlying lessors, and/or lenders shall agree that the Lease Agreement shall not be divested or in any way affected by foreclosure, other default proceedings, or other succession in interest by or under any ground lease agreement, lease agreement mortgage, or obligation secured thereby, so long as tenant complies with the terms, conditions, and covenants of this Lease Agreement and performs its obligations under this Lease Agreement (said agreement being referred to herein as a "Non-Disturbance Agreement"). If LANDLORD shall so fail to obtain a Non-Disturbance Agreement from any ground lessor, holder of any mortgage, or underlying lessor, then the parties recognize that this Lease Agreement shall be and remain superior to any such ground lease agreement, underlying lease agreement, and/or mortgage entered into or executed subsequent to the date of this Lease Agreement. Further, with respect to any and all existing ground lease agreement, underlying lease agreement, and/or mortgage, prior to the commencement of the construction of LANDLORD's Work, LANDLORD shall obtain from any and all ground lessors, underlying lessors, and/or lenders a Non-Disturbance Agreement. LANDLORD and TENANT agree that the terms, conditions, and covenants contained here in shall not be altered or affected by any subsequent

change in ownership of the Property by reason of foreclosure, conveyance, or otherwise. Any document purporting to transfer ownership in the Property, whether presently in existence or not, shall be subordinate to this Agreement, and subject to the terms, obligations, and covenants herein. In the event that a change of ownership in the Property results in any additional costs to TENANT by material alteration of the terms of this Agreement, LANDLORD agrees to indemnify TENANT for such costs.

ARTICLE XVIII
ADDITIONAL PROVISIONS

1. Improvements to the Demised Premises The TENANT, at TENANT's sole cost and expense, may make alterations, additions or improvements of a non-permanent nature in or to the premises as may be required for the operation of its program, as described in Article I. All such alterations, additions or improvements shall be subject to the review and approval of the LANDLORD.

2. Playground Equipment LANDLORD acknowledges that TENANT shall have unrestricted use of existing playground equipment.

3. Landlord's Right of Use LANDLORD requested TENANT agrees that LANDLORD shall have the right to use the demised premises for after-school youth activities. LANDLORD further agrees to the responsibility of safe-guarding TENANT's furniture and equipment and will make its best effort not to disturb any of the TENANT's property which is stored in the demised premises. LANDLORD shall have the responsibility of supplying supervision during the time periods when the demised premises is utilized by LANDLORD's employees and invitees.

4. Emergency Shelter TENANT acknowledges that the Jorge Mas Canosa Youth Center is designated as an emergency shelter and agrees that during such emergencies that LANDLORD shall have full use of the demised premises, as LANDLORD may deem necessary.

5. Student Recruitment Procedures Subject to Head Start federal criteria and guidelines, TENANT agrees to make its best effort to serve the families residing within the boundaries of the City of Sweetwater. LANDLORD understands and agrees that TENANT shall not be required to displace any enrolled student.

ARTICLE XIX
PERMITS AND REGULATIONS

TENANT covenants and agrees that during the term of this Lease TENANT will obtain all necessary permits and approvals and that all uses of the demised property will be in conformance with all applicable laws, including all applicable zoning regulations. TENANT shall have in place continuously and throughout the term of this Lease, or any extension or renewal thereof, all required licensing by the appropriate agency(s) of the City of Sweetwater, Miami-Dade County and the State of Florida or any other government entity having jurisdiction in the operations of the TENANT.

ARTICLE XX
CANCELLATION

Either party, TENANT, through its County Manager or his designee, shall have the right to cancel this Lease Agreement at any time by giving the other party at least ninety (90) days' written notice prior to its effective date.

ARTICLE XXI
NOTICES

It is understood and agreed between the parties hereto that written notice addressed and sent by certified or registered mail, return receipt requested, first class, postage prepaid and addressed as follows:

TENANT:

Real Estate Section
Facilities and Utilities Management Division
General Services Administration
111 NW First Street, Suite 2460
Miami, Florida 33128

LANDLORD:

City of Sweetwater
c/o Office of the Mayor
500 S.W. 109 Avenue
Sweetwater, Florida 33174

shall constitute sufficient notice to TENANT, and written notice addressed to LANDLORD, and mailed or delivered to the address as stated above, shall constitute sufficient notice to LANDLORD to comply with the terms of this Lease Agreement. Notices provided herein in this paragraph shall include all notices required in this Lease Agreement or required by law.

ARTICLE XXII
ENVIRONMENTAL QUALITY

Without prejudice to any other obligation of LANDLORD pursuant to this Lease Agreement, LANDLORD shall at all times comply with the following requirements:

A. INDOOR AIR QUALITY. LANDLORD shall at all times maintain the Heating, Ventilating, and Air Conditioning System (HVAC) and shall perform at least the minimum periodic preventive maintenance on the HVAC system equipment as specified in the attached Exhibit "HVAC System Preventive Maintenance For Leased Space" applicable to the TENANT premises.

B. WATER QUALITY. LANDLORD shall, prior to occupancy by TENANT and following any buildout, changes, or repairs by LANDLORD involving the plumbing system, have the drinking water sampled and tested for lead by a recognized Testing Laboratory. Results of such tests shall not exceed the EPA standard for lead in drinking water of 15 PPB. The drinking water test shall be paid for by the LANDLORD and the original test results shall be furnished to the TENANT.

C. NOTICE OF PEST MANAGEMENT OPERATIONS. The use of pesticide sprays or dusts in the demised premises as part of pest control services shall only be used in places of infestation as demonstrated by sticky traps or other such devices observed by TENANT but never as a preventative measure. Such spot sprays or dusts shall be only after normal working hours to allow for ventilation before TENANT employees re-enter the TENANT premises. TENANT encourages LANDLORD to

employ the use of traps, baits, or portable vacuums before resorting to pesticide sprays or dusts. LANDLORD shall give TENANT twenty-four (24) hours' notice prior to commencement of pest control services that include sprays or dusts with any kind of pesticide or other chemicals. LANDLORD shall provide reasonable assurance that any and all such chemicals are being handled in accordance with the Material Safety Data Sheet (MSDS) provided by their manufacturer.

D. NOTICE OF RENOVATION OPERATIONS. LANDLORD shall act to prevent the degradation of indoor air quality during any building renovation, remodeling, and similar activities that could allow off-gassing from embodied chemicals in construction materials, furniture, or equipment into spaces occupied by and common areas used by TENANT. LANDLORD and its designated contractor will use only nontoxic paint or other surface coatings, and will cause the space to be continuously ventilated with outside air to prevent the build-up of chemical gases from construction materials, carpet, carpet glues, or other emissive materials during the buildout or renovation of the demised space.

ARTICLE XXIII
WAIVER OF LANDLORD'S LIEN

LANDLORD, for itself and its successors and assigns, does hereby waive all rights to levy and/or distraint and all lien rights accrued and accruing as to all personal property, machinery, fixtures, and equipment, affixed or otherwise, now or hereafter belonging to or in the possession of TENANT. Further, TENANT may at its discretion remove from time to time all or part of its personal property, machinery, trade fixtures, and equipment.

ARTICLE XXIV
FORCE MAJEURE

TENANT and LANDLORD shall be excused for the period of any delay and shall not be deemed in default with respect to the performance of any of the non-monetary terms, covenants, and conditions of the Lease Agreement when prevented from so doing by cause or causes beyond TENANT's or LANDLORD's control, excluding filing of bankruptcy, but which shall include, without limitation, all labor disputes, governmental regulations or controls, fire or other casualty, acts of God, or any other cause,

whether similar or dissimilar to the foregoing, not within the control of TENANT or LANDLORD.

ARTICLE XXV
LANDLORD'S DEFAULT

It shall constitute a default of this Lease Agreement by LANDLORD if, except as otherwise provided in this Lease Agreement, LANDLORD fails to observe or perform any of the covenants, conditions, or provisions of this Lease Agreement to be observed or performed by LANDLORD, where such failure shall continue for a period of thirty (30) days after written notice thereof from TENANT to LANDLORD; provided, however, that if the nature of LANDLORD's non-compliance is such that more than thirty (30) days are reasonably required for its cure, then LANDLORD shall not be deemed to be in default if LANDLORD commenced such cure within said thirty (30) day period and thereafter diligently prosecutes such cure to completion. In the event of any such default by LANDLORD, TENANT may at any time terminate this Lease Agreement within seven (7) days written notice to LANDLORD or bring an action for damages, or injunctive relief (it being recognized that in such event TENANT is irreparably harmed for which there is no adequate remedy at law). No remedy of TENANT provided for in the Lease Agreement shall be considered to exclude or suspend any other remedy provided for herein, but the same shall be cumulative and in addition to TENANT's remedies at law or in equity.

ARTICLE XXVI
WAIVER

If, under the provisions hereof, LANDLORD or TENANT shall institute proceedings and a compromise or settlement thereof shall be made, the same shall not constitute a waiver of any covenant herein contained nor of any of LANDLORD's or TENANT's rights hereunder, unless expressly stated in such settlement agreement. No waiver by LANDLORD or TENANT of any provision hereof shall be deemed to have been made unless expressed in writing and signed by both parties. No waiver by LANDLORD or TENANT of any breach of covenant, condition, or agreement herein contained shall operate as a waiver of such covenant, condition, or agreement itself, or of any subsequent breach thereof.

No payment by TENANT or receipt by LANDLORD of lesser amount than the monthly installments of rent (or additional rent obligations stipulated) shall be deemed to be other than on account of the earliest stipulated rent nor shall any endorsement or statement on any check or letter accompanying a check for payment of rent or any other amounts owed to LANDLORD be deemed an accord and satisfaction and LANDLORD may accept such check or payment without prejudice to or waiver of LANDLORD's right to recover the balance of such rent or other amount owed or to pursue any other remedy provided in this Lease Agreement. No reentry by LANDLORD and no acceptance by LANDLORD of keys from TENANT shall be considered an acceptance of a surrender of this Lease Agreement.

ARTICLE XXVII
DEFAULT OF TENANT

If TENANT shall fail to pay any monthly installment or item of rent on the date when the same becomes due or shall violate or fail to perform any of the other conditions, covenants, or agreements herein made by TENANT, and if such violation or failure continues for a period of thirty (30) days after written notice thereof to TENANT by LANDLORD, except for failure to pay rent, which shall have a fifteen (15) day period for cure after written notice thereof to TENANT by LANDLORD, and further, if TENANT shall be diligently attempting to cure such failure to perform any other conditions, covenants, or agreements, the time to cure such failure shall be extended for so long as TENANT shall diligently prosecute such cure, then LANDLORD may proceed with any remedy available at law or in equity in that State of Florida or by such other proceedings, including reentry and possession, as may be applicable. All rights and remedies of LANDLORD under this Lease Agreement shall be cumulative and shall not be exclusive of any other rights and remedies provided to LANDLORD under applicable law.

ARTICLE XXVIII
GOVERNING LAW

This Agreement, including any exhibits or amendments, if any, and all matters relating thereto (whether in contract, statute, tort or otherwise) shall be governed by and construed in accordance with the laws of the State of Florida.

ARTICLE XXIX
HOLDOVER

If TENANT, with LANDLORD's consent, remains in possession of the demised premises after expiration of the term and if LANDLORD and TENANT have not executed an expressed written agreement as to such holding over, then such occupancy shall be a tenancy from month to month at a monthly rental for the first month, after expiration of the term, equivalent to one hundred percent (100%) of the monthly rental in effect immediately prior to expiration, such payments to be made as herein provided. In the event of such holding over, all of the terms of the Lease Agreement including the payment of all charges owing hereunder other than rent shall remain in force and effect on said month to month basis.

ARTICLE XXX
WRITTEN AGREEMENT

This Lease Agreement contains the entire agreement between the parties hereto and all previous negotiations leading thereto, and it may be modified only by resolution approved by the Board of County Commissioners.

IN WITNESS WHEREOF, LANDLORD and TENANT have caused this Lease Agreement to be executed by their respective and duly authorized officers the day and year first above written.

(OFFICIAL SEAL)

ATTEST:

Marie O. Schmidt, City Clerk

CITY OF SWEETWATER, a municipal Corporation of the State of Florida

APPROVED AS TO FORM AND CORRECTNESS

Ramon Irizarri, City Attorney

By: _____
Manny Maroño, Mayor (LANDLORD)

(OFFICIAL SEAL)

ATTEST:

HARVEY RUVIN, CLERK

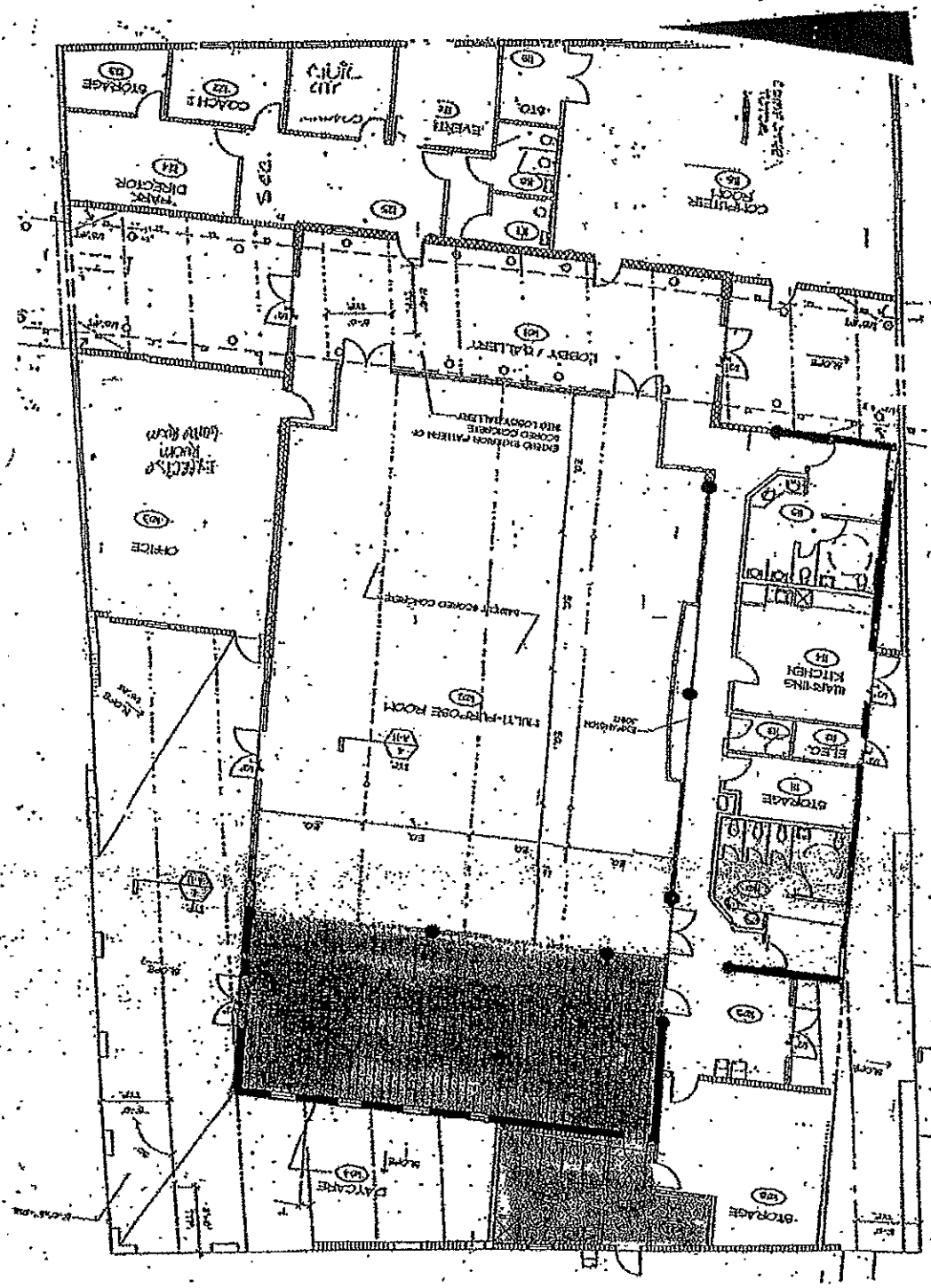
By: _____
Deputy Clerk

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

By: _____
George M. Burgess (TENANT)
County Manager

Approved by the County Attorney as to form and legal sufficiency.____

Exhibit A



189

MIAMI-DADE COUNTY
miamidade.gov

INTERNAL SERVICES DEPARTMENT
111 NW 1ST Street • Suite 1300
Miami, Florida 33128 - 1974
Telephone: 305-375-5289
Fax: (305) 375-4407 or (305) 372-6128

This is a draft of a planned solicitation and is subject to change without notice.

Attachment 18

Respondent Name

Re: Request for Applications, Head Start Program Services Pool

Dear Mr./Ms. :

The County hereby gives notice of this Request for Applications (RFA) to agencies that responded to the County's Request for Expressions of Interest (REI) for Head Start Program Services Pool. The objective of the County through this RFA is to establish comprehensive service agreements to provide and administer the Head Start Program which affords a daily educational plan for infants, toddlers and pre-school children ages birth to five years old in targeted geographic areas throughout Miami-Dade County.

Submission Package

In response to the RFA, submit the attachments from the REI as follows:

a. Renewal Applications:
1. Cover Page (Attachment 1)
2. Miami-Dade County Budget Narrative Forms (Attachment 3) for Respondent's program which may include all sites agency is currently funded for and is interested in being re-funded for
3. Performance Improvement Plan (if required based on REI feedback)
4. Forms A-2, A-5 and A-6

b. New Applications for County Run Sites:
1. Cover Page (Attachment 1)
2. Organizational Qualifications/Proposed Services for County Run Site (Attachment 2a)
3. Miami-Dade County Budget Narrative Forms (Attachment 3) one for each site Respondent is interested in
4. Forms A-2, A-5 and A-6

c. New Applications for Services at Applicant's Licensed Facility(ies):
1. Cover Page (Attachment 1)
2. Organizational Qualifications/Proposed Services for Respondent's Licensed Facility (Attachment 2b)
3. Miami-Dade County Budget Narrative Forms (Attachment 3) one for each site Respondent is interested in
4. Forms A-2, A-5 and A-6

Any application submitted shall be in accordance with the terms of the REI and its attachments. Submit in hardcopy format an original, complete Application Submission Package and seven (7) copies of the complete package by _____ (the RFA submittal deadline) in a sealed envelope/container addressed as specified in the REI, Section 3.2. All applications submitted to the County on or before the RFA submittal deadline shall be deemed received by the County on the RFA submittal deadline.

If you have any questions, please contact me at (305) 375- or @miamidade.gov.

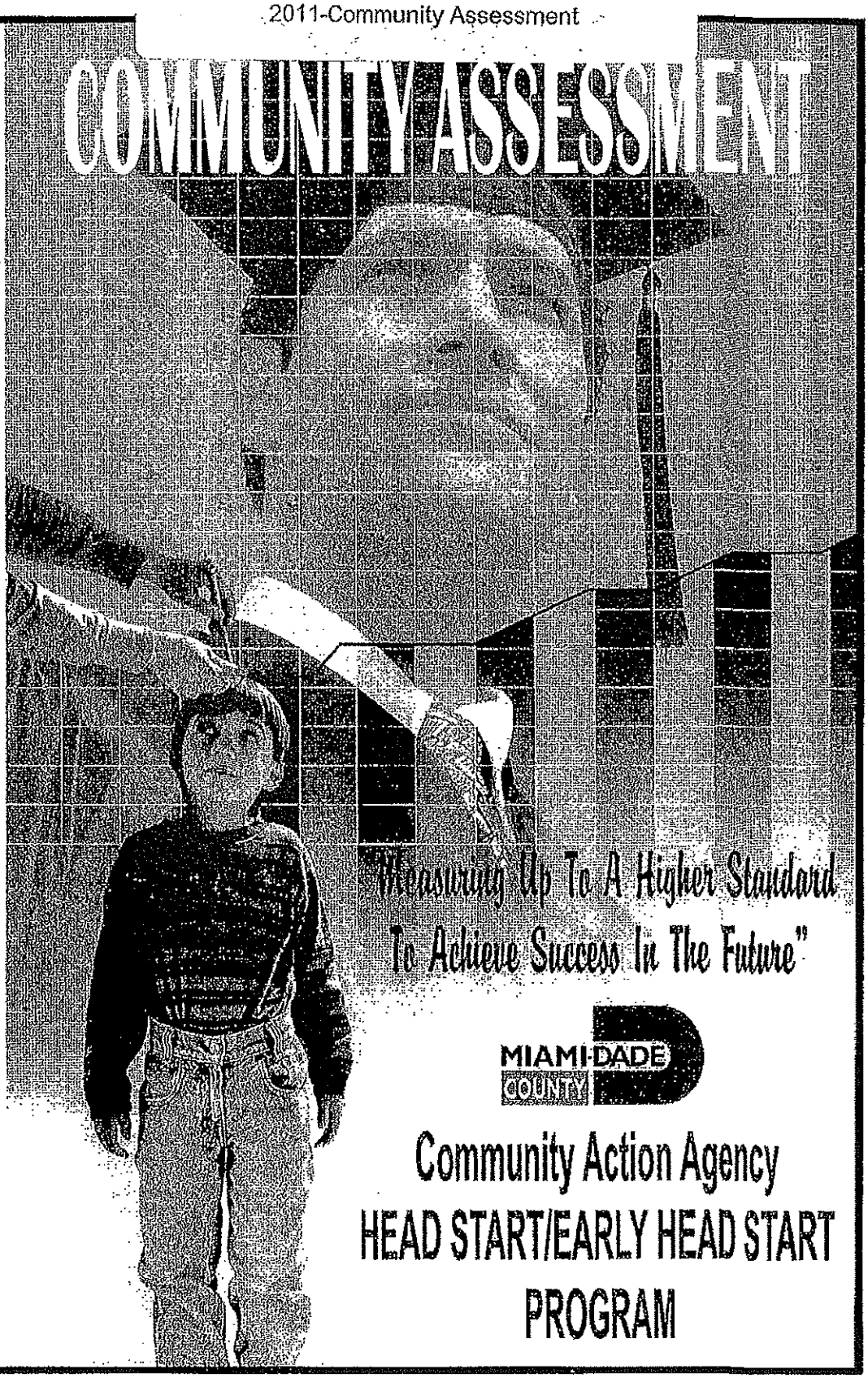
Sincerely,

Procurement Contracting Officer

MIAMI-DADE COUNTY
Delivering Excellence Every Day

COMMUNITY ASSESSMENT

2011 UPDATE



"Measuring Up To A Higher Standard To Achieve Success In The Future"

MIAMI-DADE COUNTY

Community Action Agency
HEAD START/EARLY HEAD START PROGRAM

2011 COMMUNITY ASSESSMENT UPDATE

The Head Start/EHS Policy Council reviewed and approved the 2011 Community Assessment at their meeting on April 7, 2011.

_____

Mr. Rodney Demerritte, Chairperson
Head Start/EHS Policy Council

Completed: 3/2011
KAF

192

TABLE OF CONTENTS

	Head Start/EHS Policy Council Approval	Page(s) 1
	Table of Contents	Page(s) 2
	Introduction	Page(s) 3
	What is the Community Assessment?	Page(s) 4
Section One	Demographic Make-Up of Head Start/Early Head Start Eligible Children and Families	Page(s) 5 -9
Section Two	Other Child Development and Child Care Programs Serving Head Start Eligible Children	Page(s) 10
Section Three	Estimated Number of Children with Disabilities	Page(s) 11-13
Section Four	Data Regarding Education, Health, Nutrition, and Social Services Needs of Head Start Eligible Children and Families	Page(s) 14-21
Section Five	Needs as Defined by Families of Head Start Eligible Children & Institutions in the Community that Serve Young Children	Page(s) 22-23
Section Six	Resources in the Community that could be Used to Address the Needs of Head Start Eligible Children and Families	Page(s) 24-25
Section Seven	Conclusions: Identifying and Prioritizing Issues/ Concerns and Recruitment/Selection Criteria	Page(s) 26-30
Section Eight	Community Assessment Process	Page(s) 31
Section Nine	Sources of Statistical Data and List of Head Start/Early Head Start Centers	Page(s) 32-33
Appendix One	CAA Head Start/EHS and Child Development Services Waiting Lists	Page(s) 34-36
Appendix Two	Head Start/EHS Resource Directory	Page(s) 37-50
Appendix Three	Centers by Commission Districts	Page(s) 51-56
Appendix Four	Florida Department of Children and Families Licensed Child Care providers in Miami-Dade County (2010)	Page(s) 57-77

INTRODUCTION

The Miami-Dade County, Community Action Agency (CAA), Head Start/Early Head Start Division is a comprehensive child development program for low-income families and their children ages birth to five years. CAA Head Start/Early Head Start has been in existence since 1965, and began as a part of one of the first pilot projects. Under the umbrella of the Community Action Agency, which is a department of Miami-Dade County government, the Program is one of six (6) divisions within the department. Since 1965, the program has grown to 6,756 children and families. The preschool program serves approximately 6,310 Head Start children and their families throughout the entire Miami-Dade County geographic area. The program contracts with 14 Delegate Agencies and operates 79 center-based sites.



The Early Head Start Program began 14 years ago as one of the original Comprehensive Child Development Programs (CCDP) funded by a special grant received from the Department of Health and Human Services. During that time, the program successfully made the transition from CCDP to Early Head Start and established itself as one of the leaders in early childhood development for very young children. The Early Head Start Program is a full-day, full-year program, and serves 446 infants and toddlers as well as pregnant women and their families through both center-based and home-based options.

WHAT IS THE COMMUNITY ASSESSMENT?

The Community Assessment is a collection of recent information and reliable data on the Miami-Dade County communities. The document provides a systematic analysis of the information that has been gathered, and the results are used to help determine how the Program can best serve potential Head Start and Early Head Start families. This document is a vital part of the Miami-Dade County, CAA Head Start/Early Head Start Program's planning process. The findings based on the Community Assessment are the basis for program choices and options. At least 90 percent of the children enrolled in Head Start and Early Head Start Programs must meet the 2011 Federal Income Guidelines which is $22,350 for a family size of four, and the remaining 10 percent are children with disabilities/special needs.



The pages that follow will provide a summary of the data that was collected for the 2011 Head Start/EHS Community Assessment Update that was completed on March 21, 2011.

SECTION 1

Demographic Make-up of Head Start/EHS Eligible Children and Families

A. Demographic Make-up of Head Start eligible children for entire service area and sub-areas.

United States

[1]According to the U. S. Census Bureau, the total estimated 2009 population is 307,006,550. Of this number, 6.9 percent (or 20,860,344) are under five (5) years of age. Further, 148,535,646 are males and 152,925,887 are females. There are a total of 112.6 million households in the United States with an average family size of 2.6 people. Twenty-five percent of the population was under 18 years of age. The nation's poverty rate for families with children under the age of five (5) years is 16.6 percent. Poverty is defined as income below the Federal Poverty Level (FPL), which is currently $22,350 annually for a family of four as of 2011. Among children age five (5) years old, 20 percent spoke a language other than English at home, 62 percent spoke Spanish and 38 percent spoke another language.

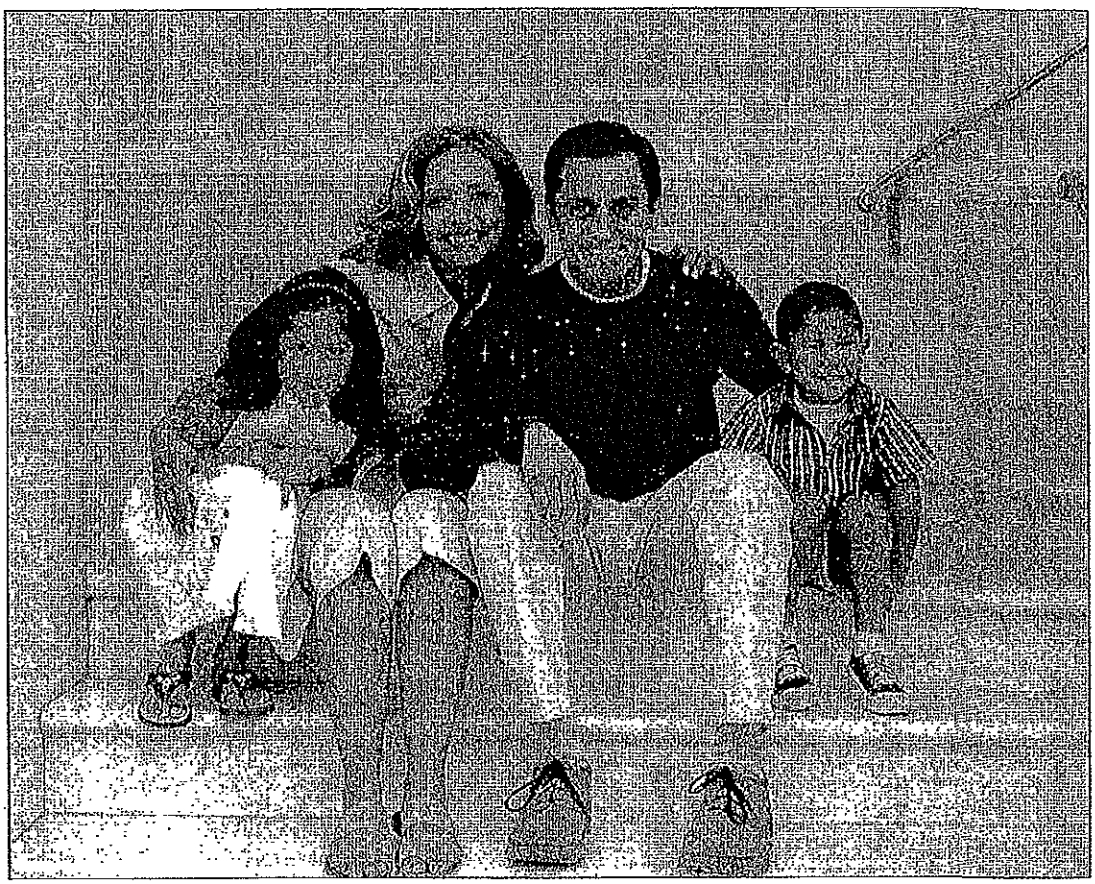
Florida

The 2009 estimated population for the State of Florida is 18,537,969. Of this number, 6.3 percent are children under the age of five (5) years, 8,953,246 are males, and 9,269,174 are females. [2]In 2005-2009, 13 percent of the people in the State of Florida lived in poverty. Families made up 65 percent of the households in Florida with an average size of 2.5 persons. A total of 16.1 percent of the household families with children under the age of five (5) live in poverty. Among the children at least five (5) years old living in Florida in 2005-2009, 26 percent spoke a language other than English at home. Seventy-three percent spoke Spanish and 27 percent spoke another language.

Miami-Dade County

According to the data reported in the most recent 2010 Miami-Dade County Data Flash,[3] Miami-Dade County remains the most populous County with an estimated population of 2,500,625. This represents a 21,880 increase from 2008 revised census estimate of 2,478,745. However, data reported by the [4]U. S. Census Bureau, American FactFinder, shows that the estimated population for Miami-Dade County in 2009 as 2,457,044. The total number of males is 1,196,859 and females are 1,260,185. Compared to the nation, Miami-Dade has a higher percentage of five to 17 year olds. There are 168,911 children under the age of five (5). Forty-nine percent of the people living in the County are foreign born. Fifty-one percent are natives, including the 33 percent who were born in Florida. Among the five (5) year olds, 70 percent spoke a language other than English at home. Of those speaking a language other than English, 88 percent spoke Spanish and 12 percent spoke another language. The Hispanic population reached 61.4 percent, up from 57.3 percent in 2000.

[1] U.S. Census Bureau, American Community Survey, 2005-2009
[2] U.S. Census Bureau, American FactFinder, 2005-2009
[3] Miami-Dade County Data Flash, Issue 2, 2010
[4] U. S. Census Bureau, American FactFinder, 2005-2009



The poverty rate in Miami-Dade, at 16.9 percent, is significantly higher than both the State of Florida and the nation. Twenty-one (21) percent of the children under the age of 18 live in poverty compared to 22 percent of the people 65 years of age and over. The median household income is $42,969 in Miami-Dade County as compared to $51,425 in the United States. There are 13.5 percent of the families living below the poverty level. Eighty-one (81) percent of the households receive earnings and nine (9) percent receive retirement income other than Social Security. Twenty-seven (27) percent of the households receive Social Security, which average $12,792 annually. Fourteen (14) percent of all families and 27 percent of families with a female householder and no husband had incomes below the poverty level.

The percentage of persons in poverty by race is as follows: 10.2 (or 42,759) for non-Hispanic whites, 15.7 (or 227,873) for Hispanics, and 25.6 (or 116,381) for Blacks. The national rate for foreign born persons is 25 percent higher than the overall rate for the nation. The segment with the highest level of poverty is female-headed households at 25.3 percent. This rate rises to 35.3 percent when only Black female-headed households are included. A high percentage of Miami-Dade County's poverty also manifests itself in the very young and the elderly. Approximately 24% of individuals under the age of 18 live in poverty, while nearly equal percentage (21%) of our elders over 65 years of age live in poverty. The highest concentration of poor households in 2000 were located in the North Central Dade area and in South Dade along the U. S. 1 corridor.

B. Estimated Number of Head Start eligible children and Geographic Location.

The chart below denotes **bolded** areas showing the number of Head Start and Early Head Start eligible children and families by Neighborhoods (Designated Places) and Municipalities based on the median income and 2011 HHS Poverty Guidelines for a Family of Four, which is $22,350.[5] Other possible recruitment areas are also bolded and ***italicized.*** Based on the median data, these areas may include families that are eligible for services.

Neighborhoods (Designated Place)	Total # of Families	Median Family Income	Municipalities)	Total # of Families	Median Income
Brownsville	**1,121**	**$16,902**	Aventura	838	$44,526
Carol City	1,562	$38,652	Bal Harbour Village	102	$47,148
Coral Terrace	1,293	$38,523	Bay Harbor Islands	257	$38,512
County Club	3,092	$39,272	Biscayne Park Village	212	$48,312
Country Walk	1,063	$63,689	Coral Gables	2,125	$66,839
Cutler Ridge	1,938	$45,917	Doral	1,983	$57,844
Fisher Island	23	$200,001	El Portal Village	116	$39,681
Fountainbleau	3,708	$35,509	**Florida City**	**825**	**$14,923**
Gladeview	**1,243**	**$15,981**	Golden Beach Town	79	$136,686
Glenvar Heights	839	$40,209	***Hialeah***	***13,118***	***$29,492***
Golden Glades	2,591	$30,841	Hialeah Gardens	1,361	$38,858
Goulds	**786**	**$19,633**	***Homestead***	***3,386***	***$26,775***
Homestead Base	54	$43,750	Indian Creek Village	2	$61,250
Ives Estate	1,232	$40,717	Islandia	1	$41,875
Kendale Lakes	3,487	$44,156	Key Biscayne Village	766	$86,599
Kendall	4,358	$51,330	***Medley (Town)***	***73***	***$23,167***
Kendall West	2,847	$38,715	***Miami Beach (City)***	***3,452***	***$27,322***
Lakes by the Bay	784	$49,236	***Miami***	***21,222***	***$23,483***
Leisure City	***2,196***	***$29,091***	Miami Gardens	7,293	$36,780
Naranja	**441**	**$18,825**	Miami Lakes	1,516	$61,147
Norland	433	$36,242	Miami Shores Village	582	$56,306
Ojus	913	$33,294	Miami Springs (City)	741	$50,000
Olympia Heights	651	$50,720	North Bay Village	301	$34,354
Palm Springs North	363	$62,161	North Miami Beach	2,876	$31,377
Palmetto Estates	1,019	$48,338	***North Miami (City)***	***4,827***	***$29,778***
Pinewood	***1,313***	***$24,949***	**Opa-Locka**	**1,403**	**$19,631**
Princeton	893	$39,556	Palmetto Bay	1,646	$83,414
Richmond Heights	561	$38,191	Pinecrest Village	1,174	$107,507
Richmond West	2,782	$59,608	South Miami	631	$42,488
South Miami Heights	2,414	$34,899	Sunny Isles Beach	491	$31,627
Sunset	989	$58,903	Surfside (Town)	234	$50,927
Tamiami	3,122	$47,503	***Sweetwater (City)***	***741***	***$29,333***
The Crossings	1,443	$55,517	Virginia Gardens	143	$40,197
The Hammock	3,425	$50,909	West Miami	277	$34,910
Three Lakes	658	$54,830	Unincorporated	70,958	N/A
University Park	1,078	$40,039	**Total/Municipalities**	**145,752**	**N/A**
West Little River	***2,188***	***$26,686***			
West Perrine	***696***	***$28,420***			
Westchester	1,369	$34,910			
Westview	***718***	***$28,923***			
Westwood Lakes	637	$44,602			
Balance of County**	8,626	N/A			
Total/Neighborhoods	**70,958**	**$25,211**			

**Note: Source: Miami-Dade County Department of Planning and Zoning, An Overview of the Socio-Economic Condition of Miami-Dade County, May 2007. Balance of the County includes the following neighborhoods: Andover, Bunche Park, Lake Lucerne, Opa-Locka North and Scott Lake.

[5] U. S. Census Bureau, Extension of 2011 Poverty Guidelines.

According to the Miami-Dade County At-A-Glance, Commission District Profile,[6] below are the 2005-2009 Population estimates for the number of children under the age of five (5) and the median household income by Commission Districts.

Commission District	Median Household Income	Number of Children Under Age 5	Total Families With Children	Families % Poor
1	$40,107	14,497	21,675	19.9
2	$32,955	13,748	22,214	28.8
3	$28,466	14,483	20,773	35.3
4	$49,198	10,501	18,094	12.2
5	$30,618	11,540	17,517	27.2
6	$37,897	9,939	19,003	16
7	$58,920	10,225	18,628	12.4
8	$62,438	14,458	25,552	13.5
9	$45,991	18,827	29,826	20.8
10	$48,752	9,507	18,353	12.2
11	$59,611	15,981	29,370	8.4
12	$45,448	13,949	25,650	14.4
13	$39,806	11,257	21,150	16
Total	**$42,969**	**168,911**	**271,868**	**13.2**

C. Racial and Ethnic Composition of the Community and Head Start Eligible Children.

According to the, [7] U. S. Census Bureau, ACF Demographic and Housing Estimates, 2005-2009, the total population by race and origin, and the total population of families below the poverty level in 2006 are as follows:

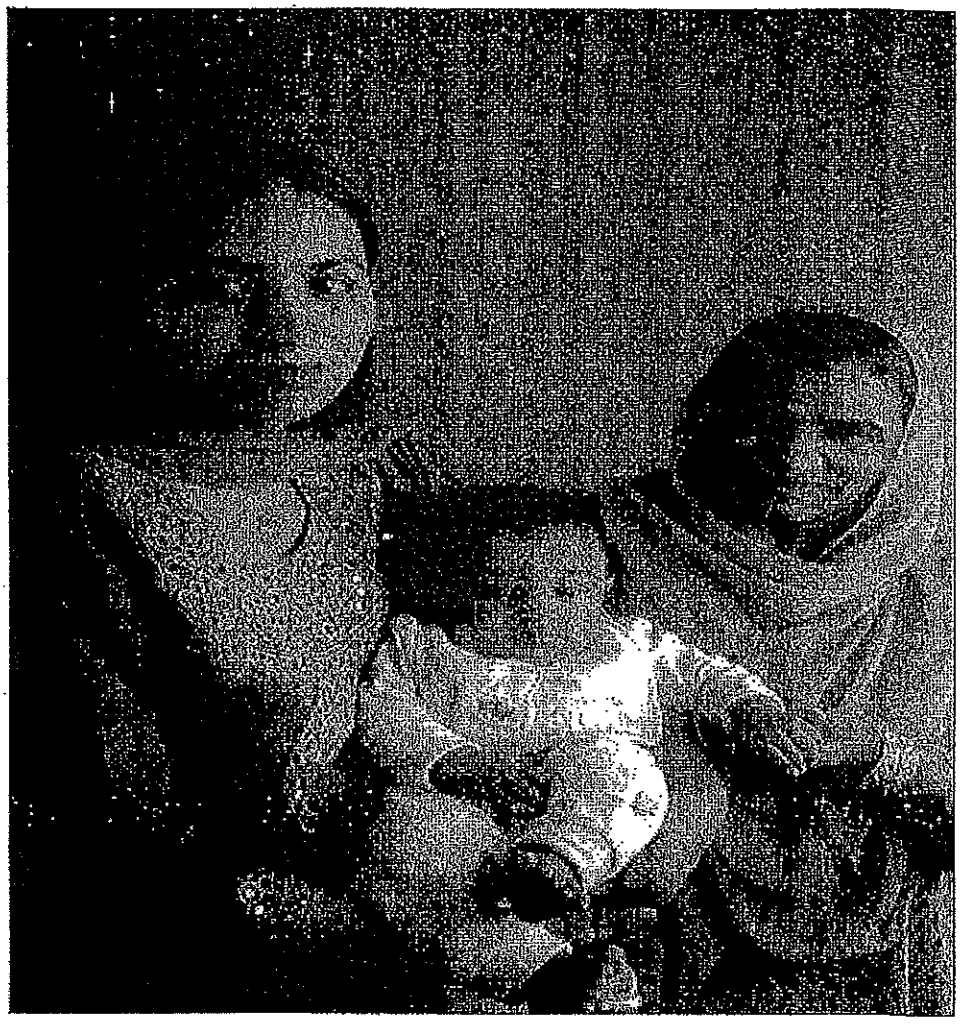
YEAR	WHITE	BLACK	HISPANIC	ASIAN	OTHER RACE
2009 Population	443,615	444,667	1,507,621	36,782	31,271
2006 Below Poverty Level	237,864	116,381	227,873	3,897	21,395

Data received from the Miami-Dade County Facts – 2008 and the Florida KIDS Count, Florida's At A Glance for 2009[8], shows the total population by Race for years 2005, 2008 and 2010 as follows:

YEAR	TOTAL	WHITE	BLACK	HISPANIC
2005	2,402,105	461,204	497,411	1,454,969
2008	2,398,245	424,434	423,146	1,496,595
2010	2,563,885	420,477	528,160	1,628,067

[6] Miami-Dade County At A Glance, Commission District Profile, 2005-2009
[7] U. S. Census Bureau, ACS Demographic and Housing Estimates: 2005-2009
[8] Florida Kids Count, Florida's Children At A Glance, 2009

About 70 percent (357,700) of the children in Miami-Dade County less than 18 years of age had at least one or more parents who were foreign born. Of these children, roughly 30 percent (108,300) were under age six and about 24 percent (84,800) were foreign born themselves. Seventy-nine percent spoke a language other than English at home. The top five (5) foreign born groups in the County were from Cuba (525,841); Nicaragua (86,108); Colombia (81,377); Haiti (71,054); and the Dominican Republic (36,870). However, members of these foreign born groups were slightly more likely to live in poverty than native born residents.



According to the [9] U. S. Census Bureau, American Community Survey: 2005-2009, the total population of children ages three and over enrolled in Miami-Dade County Public Schools is 643,000. Of this number, 75,000 are in nursery school/kindergarten. A total of 383,000 are enrolled in elementary through high school. College graduates totaled 184,000. Among the 16 to 19 age group, six percent were dropouts (were not enrolled in school and had not graduated from high school).

[9] U. S. Census Bureau, American Community Survey: 2005-2009

SECTION 2

Other Child Development/Child Care Programs Serving Head Start Eligible Children

A. Names and Locations of other Child Development Programs.

The Florida Department of Children and Families listing in Appendix Four shows all of the licensed child care providers in Miami-Dade County by type, name, location and capacity.

B. Estimated number of Head Start eligible children served by each.

Funding for subsidized child care is received from the Florida Department of Workforce Innovation. The Miami-Dade County Department of Human Services (DHS), Office of Child Development Services (CDS), serves as the central agency for subsidized child care for the entire County. The total number of children served age birth to nine years is 27,900. Of this number, 717 four (4) year olds are currently receiving services through the Voluntary Pre-Kindergarten Program. The breakdown of the number of eligible Head Start/Early Head Start children by age groups is shown below as of January 19, 2011:

AGE GROUPS	TOTAL
Infants	456
Toddlers	1,065
2 Year Olds	1,594
Preschoolers	1,405
4 Year Olds	920
Total	**5,440**

Please refer to Appendix One for data regarding the total number of children on the Miami-Dade County Department of Human Services Waiting List by Number of Families and Zip Codes as of January 19, 2011. In addition, the CAA Head Start/Early Head Start Waiting List as of February 25, 2011 is also provided.

The Voluntary Pre-Kindergarten (VPK) is a State funded program. State funding is sent to the Early Learning Coalition of Miami-Dade/Monroe Counties to implement both the VPK and subsidized child care programs. The total number of children eligible for services and enrolled as of January 2010 and the total number of children served by the Program is as follows:

	Eligible (Not Enrolled)	Enrolled (Paid)	Total Served
As of 1/2010	2,070	20,389	34,554
As of 1/2011	339	758	758

In 2008, the Children's Trust dedicated an additional $13 million dollars to summer and after-school programs for a total of $48.7 million. Nearly 45,000 children benefited for summer and after-school programs in Miami-Dade County.

SECTION 3

Estimated Number of Children with Disabilities Ages Four or Younger

A. Number of preschool and Head Start children with disabilities and types of disabilities.

In accordance with the[10] The Children's Trust 2010 Annual report, nearly 6,000 children with reported disabilities were served in 2010 through various initiatives. There is a considerable population of children with disabilities who are age eligible (ages 0-5 years) for Head Start/Early Head Start and have a variety of placement options. Statistics from the Florida Department of Education, Exceptional Student Survey 2, shows the number and types of disabilities for children age birth to five years as of January 15, 2011:

Type of Disability	Age 0	Age 1	Age 2	Age 3	Age 4	Age 5
Orthopedically Impaired	0	0	0	7	16	19
Speech Impaired	0	0	0	25	67	198
Language Impaired	0	0	0	40	77	109
Deaf or Hard of Hearing	0	1	9	14	12	12
Visually Impaired	0	0	0	3	3	9
Emotionally Behavioral Disability	0	0	0	0	0	14
Specific Learning Disability	0	0	0	0	15	237
Dual-Sensory Impaired	0	0	0	0	0	0
Autism Spectrum Disorder	0	0	0	32	150	226
Intellectual Disability	0	0	0	13	17	58
Traumatic Brain Injured	0	0	0	1	0	1
Developmentally Delayed	12	86	190	586	629	467
Established Conditions	3	36	34	0	0	0
Other Health Impaired	0	0	0	3	4	15
Hospital/Homebound	0	0	0	1	3	7
Total By Age Group	**15**	**123**	**233**	**725**	**993**	**1,372**

There is a considerable population of children with disabilities who are age eligible (0-4 years) for Head Start and Early Head Start and have a variety of placement options. Statistics from the Early Steps Program for children ages 0-36 months show the following:

Children diagnosed and eligible for services as of June 30, 2010:

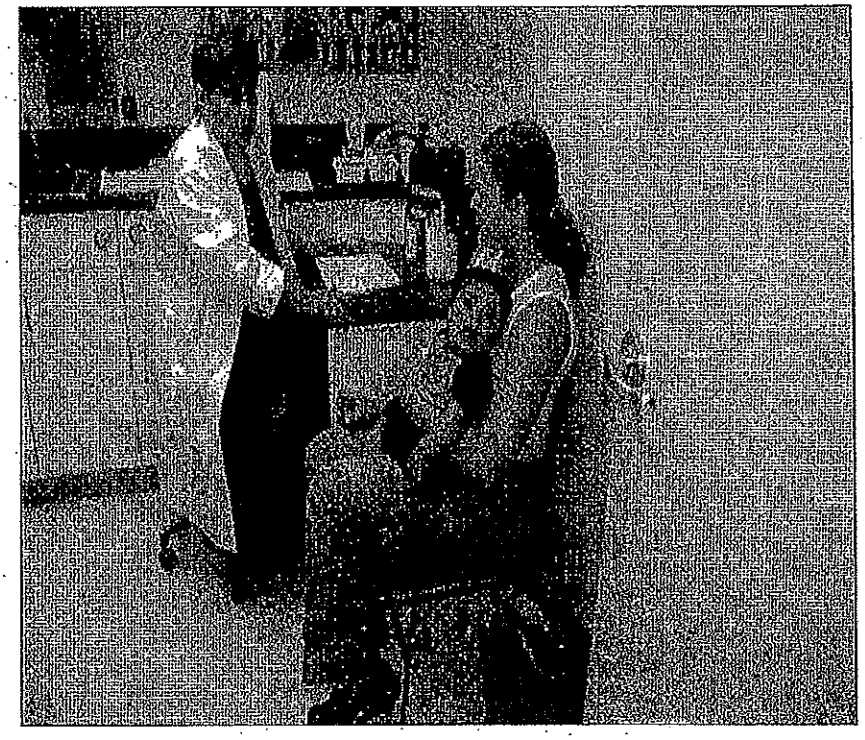
- Early Steps/South (affiliated with Miami Children's Hospital) = 3,050
- Early Steps/North (affiliated with the University of Miami/Mailman Center) – 3,389 eligible for Part C.
- Combined referrals from Early Steps for placement in Early Head Start – 250
- Children enrolled in Early Steps funded "Birth to Two" Programs funded by Miami Dade County Public Schools – 660

[10] The Children's Trust, 2010 Annual Report

B. Services Provided by Community Agencies.

Diagnostics services for children with possible disabilities are available to families through the following programs:

- Early Steps Program for children ages 0-36 months - Operates evaluation centers at two locations: Early Steps South (affiliated with Miami Children's Hospital) and Early Steps North (affiliate with University of Miami/Mailman Center). These programs provide a comprehensive evaluation for infants and toddlers as well as for funding intervention services through community agencies.
- Florida Diagnostic Learning and Resource System-South (FDLRS-S) - Operated by Miami-Dade County Public Schools (M-DCPS). FDLRS-S is the child-find agency for Miami-Dade County. Children ages 3-5 years are able to receive comprehensive evaluation through FDLRS-S. Through a cooperative agreement, Head Start/EHS children with suspected disabilities are referred to FDLRS-S for diagnostic testing.
- Miami-Dade County Public Schools (M-DCPS) - Operates small diagnostic teams at each of its five (5) regions. Through a cooperative agreement, Head Start/EHS children with suspected disabilities are referred to the M-DCPS regions center for diagnostic testing.
- Head Start/EHS has contracted providers to assist with the evaluation process. Through a cooperative agreement with M-DCPS Pre-K ESE, Head Start/EHS children with suspected disabilities may be evaluated by the programs contracted providers and then referred to M-DCPS Pre-K ESE for eligibility determination. Head Start/EHS providers agree to follow M-DCPS evaluation guideline when evaluating Head Start/EHS children.



Intervention services for children with disabilities include:

- Early Steps Program for children ages 0-36 months offer several Birth-to-Two Programs. These programs are designed to provide intervention services for very young children (birth through 36 months) with disabilities. The Birth-to-Two Intervention programs offer both center-based and home-based intervention services. Currently, there are five agencies operating Birth-to-Two Early Steps programs: Association for Retarded Citizens (ARC); Easter Seals; Mailman Center/Debbie School; United Cerebral Palsy; and the University of Miami (UM/Linda Ray Intervention Center.
- Early Steps Program for children ages 0-36 months also fund therapeutic services for eligible children. These services are usually provided by a community-based therapy organization with the emphasis on at-home or at-school services.
- M-DCPS Pre-K ESE operates preschool exceptional education classrooms at some elementary schools both full day and part day programs. Children are also able to receive therapeutic services for speech/language, occupational and/or physical therapy on a walk-in basis.
- Head Start/EHS program operates inclusive classroom settings at all locations. Children in Early Head Start receive services at the center funded by Early Steps/Part C. Preschool children with disabilities receive services through M-DCPS such as the "consultative" model and walk-in therapy. Some children with disabilities are dually enrolled in a part-day ESE program with the remainder of the day in a Head Start classroom. Many children receive intervention services per their IEP at their own Head Start site. Current contracted providers are Artist of Therapy, Therapy Associates of South Florida, Hearing & Speech Center of Florida, Speech Pathology Education Center, and Integrated Rehabilitation, Inc. All Head Start/EHS contracted providers are also Medicaid providers.

C. <u>Special analysis if children with disabilities represent a very low or high proportion of Head Start enrollment.</u>



The number of children with disabilities in the Miami-Dade County Head Start and Early Head Start Programs' has averaged over 10 percent in previous years. On December 7, 2007, the regulations in the Head Start Act changed from ***effort*** to ***actual*** enrollment. In addition, the only individuals that could develop an IEP or IFSP is the Local Education Agency (LEA). The local LEA was forced to layoff staff due to budgetary issues which consequently, affected how quickly evaluations were done. Because of this, suspected children are now taking longer to be evaluated and the Program has been unable to meet the 10 percent requirement.

SECTION 4

Data Regarding Education, Health, Nutrition and Social Services Needs of Head Start Eligible Children and Families

A. Data on the Needs of Head Start eligible children and families.

Education Needs

Miami-Dade County Public Schools is the fourth largest school district in the United States, comprised of 392 schools, 345,000 students and 40,000 employees. The student enrollment breakdown as of March 20, 2011 is as follows: 5,766 Pre-K students, 340,878 active students, 1,008 Part-Time students, 49,323 Adult/Vocational Students and 12,299 Co-Enrolled High School students.[11] The school district stretches over 2,000 square miles of diverse and vibrant communities ranging from rural and suburban to urban cities and municipalities. District students speak 56 different languages and represent 160 countries.

Miami-Dade ranked near the bottom with the nation's 16th lowest graduation rate of 53.9 percent as compared to the State's graduation rate of 62.3 percent. The drop-out rate for the County is 5.4 percent when compared to the State's dropout rate of 4.6 percent

Health Needs

In accordance with the 2007 Miami-Dade County Community Health Report Card,[12] 28.6 percent of Miami-Dade County residents have no health insurance and even a greater number have difficulty accessing health services or obtaining quality care as evidenced by the significantly higher rates of hypertension, low birth weight babies, diabetes, asthma, cervical cancer and low levels of access to oral health care and elders who have received influenza vaccination. In addition, 63.2 percent of individuals in Miami-Dade County reporting depression did not seek professional help.

Untreated mental illness is an enormous social and financial burden on the Miami-Dade community with consequences particularly effecting women, low-income individuals, Hispanics and Blacks. Uninsured children are almost five times as likely to go without eyeglasses or medicines. Some lose their hearing because a preventable infection was not treated. Many are not immunized against easily preventable communicable diseases. Simple health problems become major ones.

Data in the Community Health Report Card also indicated a need for mental health services, affordable medical and dental care, access to primary care for preventive health measures, and assistance with barriers to medical care including health insurance, transportation issues and costs of prescriptions. Pediatric asthma sufferers in Miami-Dade experienced significantly higher rates of recurring airway obstruction. Also, Miami-Dade County residents are less likely to have received dental care in the past year when compared to the national benchmark. In 2004, only 67.1 percent of the residents reported a dental visit in the past year and Black and Hispanic residents are considerably less likely to receive oral health care.

[11] Miami-Dade County Public Schools, Student Enrollment, March 20, 2011.
[12] Miami-Dade County Community Health Report Card, 2007

In accordance with the 2009 Florida Head Start State Collaboration Office Needs Assessment,[13] key health care issues for children and families were:

- Sharing data/information on children/families served jointly by Head Start and other agencies regarding prevention/treatment services;
- Obtaining timely evaluations of children with disabilities; and
- Linking children to dental homes that serve young children.

Nutritional Needs

The 2007 Miami-Dade County Living Healthy, Living Longer Survey[14] found that over 80 percent of the residents had one or more of the following cardiovascular risk factors:

- Overweight/Obesity - nearly two-thirds of the residents are overweight/obese (higher rates among Blacks and Hispanics). In 2009, non-Hispanic Whites (8.6 percent) had a lower prevalence of obesity than non-Hispanic Blacks (12.9 percent) and Hispanics (11.5 percent).[15]
- Physical Inactivity – the percentage of adults meeting physical activity recommendations in terms of frequency, duration and intensity is well below the national average of 39.6 percent verses 47.2 percent for Miami-Dade County.
- Heart Disease – The age adjusted death rate per 100,000 was 226.4 in 2004 with the US rate at 217.5. In 2005, 5,874 residents died of heart disease.
- Diabetes – Prevalence is higher especially among adults ages 40 and over.
- Cancer – The age adjusted death rate per 100,000 in 2004 was 24.5 percent with a US rate of 13.6 percent.

A report by the U. S. Department of Agriculture (USDA) indicates that spending in the Child and Adult Food Care Program (which subsidizes the Head Start and Early Head Start Programs) has grown over previous years. As a result, of the 538 million total meals reimbursed, 60 percent were served in child care centers, 37 percent were in family day care homes, and three percent in adult care centers. Seven out of 10 elementary school students qualify for free or reduced price school lunches due to low family income. Parents often cannot afford to pay for routine health care. Fifty-nine percent of Miami-Dade County Public School students, and 70% of those in elementary school, are eligible for free or reduced lunches, significantly higher than the State average.

Miami-Dade County has one of the highest obesity prevalence rates in the State with 15-20 percent of low-income children between the ages of two and five years participating in the Women, Infants and Children (WIC) Program and considered as overweight, identifying this as a high risk population. Further, 14.9 percent of the children nationally are anemic. The water supply in Miami-Dade County is fluoridated.[16]

[13] Florida's Head Start State Collaboration Office Needs Assessment, 2008-2009
[14] Miami-Dade County Living Healthy, Living Longer, Health Council of South Florida, Inc. September 2007
[15] Florida Maternal and Child Health 2010 Needs Assessment, July 2010
[16] 2009 Pediatric Nutrition Surveillance Survey.

Social Services Needs

Homelessness

According to a report issued by the Florida Department of Children and Families, Homeless Conditions in Florida 2009[17], there were a total of 57,687 homeless persons in the State of Florida. Some of the factors leading to homelessness include: affordable housing and the growing foreclosure crisis (3,575 filings in Miami-Dade County in February 2009). Men are more likely to be homeless than women. For 2009, men made up 68 percent (or 27,237) of the homeless population and women 32 percent (12,803). The total number of children under 18 years of age was 6,660. The breakdown by race and ethnicity is as follows: American Indian/Alaskan Native – 646; Asian – 184; Black/African American – 10,847, Hawaiian/Pacific Islander – 133; White – 19,970; and Other – 3,987.

In Miami-Dade County, the Homeless Trust reported in their December 2008 plan that the homeless shelter grew from 2,093 to 3,227.[18] An estimated 1,347 people are on the streets. Permanent housing is the top identified need with one out of every four families experiencing homelessness. Some of the primary causes identified were disability or illness, housing related reasons, family difficulties, etc. The plan also identified some strategies to combat homelessness which includes some of the following:

- Outreach to homeless on the street;
- System changes to prevent homelessness;
- Shortening the time people spend homeless;
- Rapid Re-housing; and
- Permanent housing.

Child Abuse

According to data received from the U. S. Department of Health and Human Services, [19] one-third of all of the 2009 victims were children younger than four (4) years. One-fifth of the victims were in the age group 4-7 years. Children younger than one (1) year had the highest rate of victimization at 20.6 per 1,000 children in the population of the same age. Victims with the single-year age of 1, 2 or 3 years old had a victimization rates of 11.9, 11.3 and 10.6 victims per 1,000 children of those respective ages. Eighty-seven percent of the children comprised of three (3) races or ethnicities—African American (22.3%), Hispanic (20.7%), and White (44%).

There are almost 18,000 reports of child sexual abuse reported in the State of Florida and more than 2,000 in Miami-Dade County. In 2005, at least 1,460 children died as a result of abuse or neglect at home. The true number may be double that figure. Seventy-seven percent of the fatalities were children under age four—mostly infants and toddlers. The U. S. child abuse death rate is three times as high as Canada's and 11 times as high as Italy's. Over a million children fall victim to abuse in the United States each year, and each day more than 7,900 are reported to child protection agencies as suspected victims of abuse. Of this group, children under the age of five years old face the highest risk. The table below outlines the cases of child abuse based on zip codes in Miami-Dade Counties.

ZIP CODE	NUMBER	ZIP CODE	NUMBER	ZIP CODE	NUMBER
33010	37	33133	23	33168	30
33012	40	33134	18	33169	59
33013	12	33135	43	33170	34
33014	27	33136	52	33172	18

[17] Florida Department of Children and Families, Homeless Conditions in Florida, June 2009
[18] Miami-Dade County Homeless Plan: Ten Year Plan to End Homelessness, December 2008
[19] U. S. Department of Health & Human Services, Child Maltreatment 2009.

ZIP CODE	NUMBER	ZIP CODE	NUMBER	ZIP CODE	NUMBER
33015	89	33137	20	33173	26
33016	37	33138	29	33174	14
33017	2	33139	16	33175	43
33018	27	33140	9	33176	36
33030	194	33141	25	33177	83
33031	4	33142	145	33178	5
33032	88	33143	12	33179	46
33033	68	33144	5	33180	7
33034	7	33145	13	33181	17
33035	6	33146	1	33182	13
33054	51	33147	135	33183	24
33055	91	33149	3	33184	12
33056	96	33150	77	33185	14
33101	11	33151	2	33186	54
33109	3	33155	24	33187	13
33110	1	33156	17	33189	36
33122	1	33157	102	33190	22
33125	73	33158	1	33193	53
33126	34	33160	15	33196	40
33127	97	33161	98	Unknown	145
33128	33	33162	50	Other	24
33129	4	33165	28	Monroe	135
33130	43	33166	11	Total	1,178
33132	2	33167	33		

Source: Department of Children and Families.

The highest number of cases was found within the below listed zip codes:

North Miami Dade: Allapattah/Melrose (33142) and Liberty City (33147).
South Miami Dade: Richmond/Perrine/Cutler Ridge (33157) and Homestead/Leisure City (33030).

Unemployment

The Department of Labor announced that the unemployment rate fell from 10 percent to 9.7 percent in January 2010. Miami-Dade County's unemployment rate for October 2009 was 11.8 percent. This was an increase of 0.4 percent compared to September (11.4) and an increase of 5.2 percent compared to October 2008. For neighboring Broward County, the unemployment rate in October was 9.7 percent. This was an increase of 3.6 percent compared to October 2008. For Palm Beach County, it was 11.4 percent. This was an increase of 3.8 percent compared to October 2008. The overall unemployment rate for the tri-county area in October 2009 was 10.9 percent.

Miami-Dade's jobless rate is now the highest among Florida's major urban counties, although some former suburban boom counties now have higher unemployment rates. The unemployment rate in Miami-Dade County dropped for the first time since the start of the recession. While the decline was small, from 13.4% to 13.3%, this was the first time since 2007 that the County has experienced a significant drop in the number of unemployed. Miami-Dade employment grew by nearly 4,000 from December to January while the labor force grew by just over 3,000.

One-thousand non-farm payroll jobs were added from December to January to reach 981,700 jobs in Miami-Dade. Private sector industries added 600 jobs in January and 6,100 jobs over the past 12 months. The largest gains over the past year have been in leisure and hospitality

(+3,500 jobs), education and health services (+2,500 jobs), retail trade (+1,300 jobs) and wholesale trade (+1,200 jobs). Construction jobs held steady in January at 30,900, but remain 1,800 positions lower (-5.6%) than last January. Manufacturing employment edged higher in January (+200), but is lower than last January by 1,100 jobs (-3.1%). Employment in information and financial services continued their decline in January, with each industry losing approximately 700 jobs over the past 12 months.

After four consecutive months of year-over-year declines, initial unemployment claims rose by nearly 14,000 claims in January, a 36% increase over December and a 10% increase over January 2010. Nationally, on a year-over-year basis, unemployment rates decreased among Whites (8.7% to 8%), Blacks (16.4% to 15.7%), Hispanics (12.5% to 11.9%) and men (10.8% to 9.5%), but remain largely unchanged for teenagers and women.[20] For Blacks, all labor surveys shows that this group has the highest rate of unemployment. These unemployment percentages indicate a dire socioeconomic condition for the Black community in 2011.

Housing

According to the [21]Miami-Dade County Commission District Profile Vacancy Report, the County had a total of 962,935 housing units. Of this number, 135,004 are vacant units. Of the total housing units, 52 percent were in single-unit structures, 46 percent were in multi-unit structures, and two percent were mobile homes. Twenty percent of the housing units were built since 1990. The City of Miami had a total of 164,000 housing units, 12 percent of which were vacant in 2005. Of the 145,000 occupied units, 51,000 (or 36 percent) were owner occupied and 93,000 (64 percent) were renter occupied. Six percent of the households did not have telephone service and 21 percent did not have access to a car, truck or van for private use. The median monthly mortgage for owners was $1,522 and renters were $686. According to a research study by Florida International University on Affordable Housing Cost for Families residing in Low-Income Miami-Dade Neighborhoods, more than 42,000 families in the City of Miami cannot afford more than a one bedroom dwelling. The average family in the City in 2003 had at least three family members which indicate a need for at least a two bedroom dwelling.

Rising unemployment could prove troublesome as South Florida's housing market struggles to recover. Home sales figures showed that sales of homes and condos rose significantly in July compared with last year. Growing job losses, however, may mean fewer people can buy homes. The property-tax cutting constitutional amendment would double the homestead exemption for primary homes except on school taxes and provide an average tax savings of $240 a year. It would deliver smaller reductions for businesses, second homes and other non-homestead properties. Plus, it would let primary homeowners take their Save Our Homes tax benefits when they move. Voters on Jan. 29, 2008, approved an amendment to the Florida Constitution effecting the following changes to the State's property tax system:

- **$50,000 Homestead Exemption:** Properties with a Homestead Exemption were automatically upgraded to the new $50,000 benefit. New homeowners were required to file a first time application, which covers the newly increased Homestead Exemption. The extra $25,000 homestead Exemption does not apply to School Board taxes.

- **Portability:** Currently, property owners with a homestead exemption receive a benefit known as Amendment 10 or Save Our Homes cap. This Save Our Homes benefit works by

[20] January 2011 Miami-Dade Labor Market Report.
[21] Miami-Dade Commission District Profile, Vacancy Status, 2005-2009.

limiting the increase of the assessed value of a home to a maximum of 3% regardless of any increase in market value. Under the new law, homeowners will be allowed to transfer this benefit to the next homestead property. This is called portability or a portable cap. Qualified applicants are now able to transfer (or port) this Save Our Homes benefit up to $500,000, whether they are buying a more expensive or less expensive home.

Amendment 1 cost local governments more than $9,000,000,000 over five years and that includes a 1.5 billion dollar reduction for schools. Florida counties opposed the plan, arguing it will cause cuts in services that could lower quality of life.

Incarcerated Mothers and Fathers

More than one in every 100 adults in America is in jail or prison. On any given day, over 1.5 million children in this country--approximately 2% of the minor children—have a parent serving a sentence in a state or federal prison. There is a disparate impact on families of color, with African-American children nine times more likely and Hispanic children three times more likely than white children to have a parent in prison. In 1999, Black children were nearly nine times more likely to have a parent in prison than White children. Hispanic/Latino children were three times more likely than White children to have an incarcerated parent. Between 1995 and 2005, the number of incarcerated women in the U.S. increased by 57% compared to 34 percent for men (Harrison & Beck, 2006). Seventy-five percent of incarcerated women are mothers. Sixty-three percent of federal prisoners and 55 percent of state prisoners are parents of children under age 18. Forty-six percent of all imprisoned parents lived with at least one of their minor children, prior to entry. The average age of children with an incarcerated parent is eight years old and 22 percent of the children are under the age of five. Children of incarcerated mothers are at an increased risk for a variety of social and emotional behaviors. They are six times more likely to be incarcerated at some tine in their lives than are children of parents not involved in the criminal system.

Eleven percent of children in foster care have a mother who is incarcerated for at least some period of time while in foster care; however, 85 percent of these children were placed in foster care prior to the mother's first period of incarceration. The average stay in first foster care for a child with an incarcerated mother is 3.9 years. Children of incarcerated mothers are four times more likely to still be in foster care than all other children. Children of incarcerated mothers are more likely to "age out" of the foster care system; less likely to reunify with their parents, get adopted, enter into subsidized guardianship, go into independent living or leave through some other means. Reunification is 21% for children of incarcerated mothers versus 40% for all children. Adoption is 37% for children of incarcerated mothers versus 27% for all children.

B. Data about the Strengths and Needs of enrolled Children and Families.

During the months of January through May 2010, the Program conducted a year-end [22]Parent Satisfaction Survey of current Head Start/Early Head Start families. The survey design evaluated the quality of care and services provided, as well as recommendations for program improvement.

Objectives:

1. To survey current Head Start/Early Head Start families to learn their level of satisfaction with the services provided by the program.

2. To survey current Head Start/Early Head Start families to learn how the organization can best serve their needs.
3. To develop recommendations for improving services to Head Start/Early Head Start families.

Methodology:

The year-end Parent Satisfaction Survey forms in English, Spanish and Creole were distributed to 6,756 families enrolled in the grantee and delegate agency centers in the spring of 2010. Of this number 2,844 families responded. A very strong majority of the respondents were satisfied or very satisfied with their overall experience in the program and would recommend it to other families. Below are the key findings and summary of comments, suggestions, and recommendations.

Key Findings:

Family Partnerships/Services
99% (n=2767) of respondents were satisfied or very satisfied with how the program benefited and met their child care and family needs.

99% (n=2755) of respondents were satisfied or very satisfied with the referral, services and resources follow-up for additional services for families.

Education/Child Outcomes
98% (n=2793) of respondents were satisfied or very satisfied with their children's educational experience.

98% (n=2738) of respondents were satisfies or very satisfied with their child's preparation and readiness for kindergarten.

Relationship with Staff
99% (n=2755) of respondents were satisfied or very satisfied with communication and relationship.

Parent Meeting/Involvement
97% (n=2670) of respondents were satisfied or very satisfied with the outcome of attending meetings to meet their interests and needs.

Reputation of Program
98% (n=2216) of respondents were satisfied or very satisfied with the program's level of community respect.

Level of Satisfaction
99% (n=2783) of respondents were satisfied or very satisfied with their overall experience in the program.

98% (n=2789) of respondents would recommend the HS/EHS Program to other families.

[22] Miami-Dade County CAA, 2010-2011 Parent Handbook and Resource Guide

Summary of Comments and Recommendations:

Education
- Give more take home activities to the children.
- Provide more educational field trips.

Facilities
- A Head Start/EHS center is needed in the Kendall area.

Food and Nutrition
- Provide more hot food.
- Allow children to bring lunch from home.

Program Options and Hours of Care
- Make Head Start/EHS a year-round program.
- Provide Early Head Start at more centers.

Parent Involvement
- Provide more activities for parents.
- More parent participation is needed.

Miscellaneous
- Head Start is a great program.
- Provide bus transportation to and from school.
- Mandate uniforms for children.
- The program has good staff.
- Additional funding is needed for more resources.



SECTION 5

Needs as Defined by Families of Head Start Eligible Children and Institutions in the Community that Serve Young Children

A. Opinions of Head Start parents or other Eligible families about Community Needs.

As a part of the planning process for completing the Miami-Dade County Social Services Master Plan, four community workshops were conducted to solicit input from the residents on social and human services issues impacting the quality of life in their communities. The meetings provided residents with key findings of the social indicators, which were presented and analyzed in the Social Services Master Plan Trends and Indicators Phase 2 Report.[23] These meetings served as a forum in which residents, including Head Start/Early Head Start families, identified additional social indicators impacting their respective communities.

Ten areas of service needs and issues emerged across regions in the community workshops. These were: 1) Child Care, 2) Crime, 3) Domestic Violence, 4) Education, 5) Elderly, 6) Homelessness, 7) Mental Health, 8) Unemployment, 9) Vocational Education, and 10) Youth.

B. Opinions of Community Institutions about Community Needs.

The Consortium for a Healthier Miami-Dade was formed by the Miami-Dade County Health Department in 2003 to foster collaboration and coordination in the areas of health promotion and disease prevention. During the months of December 2007 to March 2008, the Consortium conducted a Community Leader Opinion (CLO) survey[24] of 900 community leaders, program administrators, a variety of providers, academics, funders and policy makers. A total of 137 surveys were collected. Survey questions solicited opinions on health issues facing Miami-Dade County residents. The most important health issues identified were as follows:

- Over half (54%) of the survey respondents identified Uninsured as the most important health issue in the County.
- Approximately 14 % identified adult overweight/obesity as the most important health issue.
- Approximately 7% identified diabetes long term completion admission rate.
- Approximately 17 % identified newly reported HIV cases.
- Pediatric Asthma Admission rate was reported by 2.1 % of the respondents while childhood obesity was 1.5 %.

The Children's Trust of Miami-Dade County commissioned Metis Associates in 2003[25] to conduct a telephone survey of a representative sample of parents and other primary caregivers in Miami-Dade County. With support from PKING Consulting, Inc., a survey of 1,574 parents and other primary caregivers was conducted in English, Spanish and Creole. Respondents were provided with a list of 24 different parenting topics organized by issues related to parenting children from birth to preschool age, parenting children from elementary through high school age, and strengthening family life.

[23] Miami-Dade County 2004 Initial Community Score Card, December 2004
[24] Consortium for a Healthier Miami-Dade, Annual Report, 2008
[25] Metis Associates, Needs Assessment for the Children's Trust, May 2003

The majority of responding parents viewed the following as the most important issues:

- Social services as a "high need" for their family or their neighbors: family counseling (81.2%); Family Resource Center (73.5%); parenting classes (72.4%); drug/alcohol abuse counseling (72.3%) and community services information and referral (62.2%).
- Spousal abuse or domestic violence prevention (40.7%) and child maltreatment/abuse and neglect prevention (40.2%) and were "high need" topics.
- Parents across all respondent groups were most likely to attend parenting classes if they were held at a faith-based organization (80.9%), followed by a neighborhood center (67.8%) or a medical or health clinic (58.2%).
- Depending on the respondents' home owner status, there were two notable differences for this item. For example, renters were more likely to report that they would attend parenting classes at a neighborhood center (76.6% vs. 62.8%, respectively); and a greater percentage of owners indicated they preferred to attend such classes at a medical or health center or clinic (66.5% vs. 55.9%, respectively).
- A great majority of all parents who were interviewed (89.7%) believed that a "one-stop shopping center" where families could go for information or referrals for needed services would be "very helpful."
- Among all respondents, lack of time was by far the most frequently cited barrier to parents being more involved in their child's education (75.3%).
- The next most frequently mentioned barrier was child care (30.4%). Interestingly, a greater percentage of married parents reported having child care issues that prevented them from participating more often in their child's education than did single parents (35.1% vs. 25.0%, respectively). The same was true for renters when compared to those who owned their homes (32.6% vs. 22.8%, respectively). In addition, more than half of African American parents (52.3%) reported that transportation difficulties prevented them from being more involved at their child's school; a much greater percentage than all responding parents combined (16.0%). It was also noted that Cuban parents were almost three times as likely to report not feeling welcome at their child's school (29.5%) when compared to all responding parents combined (10.4%).



SECTION 6

Resources in the Community that could be used to Address the Needs of Head Start Eligible Children and Families

A. Availability and Accessibility of Community Resources to Head Start children and families.

The Children's Trust
The Children's Trust of Miami-Dade County provides over $50 million dollars annually through the award of contracts for children's services to local child care agencies and community based organizations within Miami-Dade County. Fifty percent of program funding is devoted to early childhood (children prenatal through age 5 and their families). Twenty-five percent of program funding is used to target programs for children ages 6-12, and the remaining 25% is directed to programs for teenagers 13-18 years of age and their families.

Florida KidCare Program
The Florida KidCare Program, which offers health insurance for families whose incomes are below 200 percent of the Federal poverty level, opposes changes that would take eligible families off the program in the future. KidCare receives 79 cents in Federal matching money for every 21 cents the State spends on low-income children. This Federal match does not cover children whose parents are legal immigrants and have not been U.S. citizens for at least five years. Since the KidCare program began receiving Federal money in 1997, the State has paid the full cost to cover children of legal immigrants, but capped the amount it spends each year at $17 million.

Early Learning Coalition
The Voluntary Pre-Kindergarten (VPK) is a state funded program. State funding is sent to the Early Learning Coalition of Miami-Dade/Monroe Counties to implement both the VPK and subsidized child care programs. The VPK program prepares four-year old children throughout the State of Florida for kindergarten. Parents can enroll their children in the VPK program of their choice for 540 hours of free instructional time during the school year. Like the Miami-Dade Head Start program, VPK gives children a jump start on their education by preparing them for school and enhancing their pre-reading, pre-math, language and social skills. VPK programs provide high literacy standards, structured curricula, instructional periods, manageable class sizes and qualified instructors. Children learn the fundamentals of letter sounds, numbers, shapes, colors and important social skills and behaviors.

Miami-Dade County, Department of Human Services
The Miami-Dade County, Department of Human Services (DHS), Office of Child Development Services (CDS), is the central agency for subsidized child care for the entire Miami-Dade County for resource and referral. CDS provides help in selecting and paying for child care/subsidized child care and locating before and after school and summer programs. A database of all legally operating child care programs serving children age birth to 13 is available on-line. Information regarding the age group, costs, accreditation, etc. is also available.

Florida Department of Children and Families (FDCF)
The FDCF contracts with the community agencies on Page 47 of this document which specialize in the areas of early childhood and adult mental heath and which utilize strengths based, family centered service delivery model. These services are available to families whose ability to pay is limited or who do not have insurance. The services are available to residents

of the community based on each agency's funding availability during the fiscal year. Therefore, services are not always available at all times at each agency. However, FDCF can be contacted to assist families who are not able to access through a particular provider. Most of these agencies accept Medicaid and provide services to families based on a sliding fee scale as their budgets will allow. Specialized services to children of incarcerated families continue to be extremely limited in the community. However, several of the agencies are able to provide specialized support services to children and families who reside in the community and a parent or guardian is incarcerated.



Health Connect

Now in its fourth year, the school health component is a collaborative partnership between the Children's Trust, Miami-Dade County Health Department and Miami-Dade County Public Schools.[26] This program is aimed to help children in 165 Miami-Dade County Public Schools by: 1) providing vision screenings to children in need in Head Start Centers, homeless shelters and elementary schools; 2) assisting families with determining eligibility and applying for low cost health insurance for their children; and 3) home visitation services where family coaches provide regular pre and post-natal counseling to expectant teens and first time mothers and fathers regardless of income.

[26] The Children's Trust, 2010 Annual Report

SECTION 7

Conclusions: Identifying and Prioritizing Issues/Problems

Below is a synopsis of the issues and problems that were identified as a result of information contained within this Community Assessment Update.

Health Services:

- There is a need to connect families with a Health Care Network to meet their medical and dental needs and to educate them on health service entitlements. Also, there is a need to counsel parents regarding prevention and treatment services (i.e. vision, hearing and other health screenings). Issues with transportation and the cost of prescriptions and health insurance were also identified.

Nutritional Services:

- There is a need to educate parents and train staff regarding the causes of obesity and the importance of physical activity.

Safe Environments:

- There is a need to ensure the safety of children and staff at all times.

Disability Services:

- There is a need to ensure that timely evaluations are completed on children suspected with disabilities.

Mental Health Services:

- There is a need to inform and provide mental health services or counseling for parents in an effort to assist them in coping with mental illnesses such as clinical depression. Additionally, there is a need to provide counseling services to children with incarcerated parents or have been victims of child abuse/neglect.
- While some services are available in the community, there is a need to provide additional education to parents regarding the important role that they play in their child's social, emotional and behavioral development. The Program continues to strengthen its efforts to ensure that staff and parents are fully involved in all aspects of each child's development in an effort to promote school readiness. Several of the agencies listed on Page 47 as well as other community agencies offer parenting education programs which can assist families to cope more effectively with issues that impact parent-child interactions and the overall quality of family life. However, there continues to be reluctance on the part of some parents to fully utilize such services due to the stigma which continues to be associated with their use. The Head Start/Early Head Start Program is in the position to play a critical role in ensuring that parents are better informed regarding the utilization of these services which promote mental wellness. The program can also serve as a positive link to community mental health and parenting education programs which can support families in their efforts to become self-reliant.

Family and Community Services:

- There is a need to provide more intense case management in order to help families meet their needs and improve the quality and condition of their lives as they move toward self-sufficiency. Additionally, there is a need to continuously provide current information regarding the services and resources within the community that families can access such as child support, mental

health, youth services, marriage strengthening and preparation, health services, legal aid/immigration, etc.

- There is a need to establish new community partners and strengthen the existing partnerships in an effort to provide a broader range of services to Head Start and Early Head Start families.

Transportation Services:

- There is a need to assist families in need of transportation, dental, supportive services and that are homeless or severely disabled.

Education and Early Childhood Development Services:

- There is a need to provide education and training opportunities to assist families in obtaining child care and employment.

Fiscal Management:

- There is a need to secure additional funding to serve the birth to three populations, rising transportation costs, permanent substitutes, etc.
- There is a need to continue operating without reducing the number of staff or services the Program provides.

Program Design and Management:

- There is a need to recruit and enroll more Hispanic families from within the low-income communities of Miami-Dade County (i.e. Sweetwater, Hialeah and Miami).
- There is a need to provide on-going training to the governing board, Policy Council, parents, and staff. Training should include, but not be limited to, leadership skills, roles and responsibilities of governing board and policy council, Roberts Rules of Order, Family Partnership Agreements, etc.
- There is a need to secure additional facilities to work towards the expansion or improvement of both Head Start and Early Head Start and the improvement of existing sites. Based upon the poverty and employment rates, expansion should be targeted in the areas of Hialeah, Miami (City of), Northwest Dade (Liberty City), West Perrine, Florida City, Opa-Locka, Homestead, Goulds and Sweetwater. These are the areas that have a high rate of poverty and low-income families.
- There is a need to continue to provide employment opportunities to parents for entry-level positions within Head Start and Early Head Start. In addition, there is a need to provide education coursework for teachers so that they will be in compliance with the Teacher Mandate as well as obtain and maintain a current National Child Development Associate (CDA) credential.
- There is a need to ensure that a Substitute Program continues to be implemented in the Program.

Because of the findings noted above, the following decisions were made by the Program's Management staff.

Philosophy and Long/Short Range Goals

The Program's Philosophy is to: "Put children and families first, strive for excellence, project a professional image and attitude, and treat everyone with respect!" Some of the long range goals include the purchase of facilities and the leasing of space for Head Start and Early Head Start sites. This will enable the program to improve the environment of children, staff and families as well as increase the enrollment (expand services) to other low-income families with children ages birth to five within the Miami-Dade County communities. Some of the other long-range goals include

increasing technology capabilities by securing funding to purchase or upgrade computer equipment and software. Some of the Program's short-range goals include the continued employment of parents and other qualified staff for teacher and other entry level positions. Also, the Program plans to continue its partnerships with local educational institutions, child care providers, etc. in an effort to comply with the new requirements of the Head Start Act and the Florida Department of Children and Families, Child Care Licensing mandates, and to expand/secure facilities and space to maintain the current enrollment.

Type of Service and Program Options

As a result of the needs identified in the Community Assessment, the Head Start/Early Head Start Program opted to provide Voluntary Prekindergarten Education services to four-year olds year-round and during the summer. To date, more than 758 children have been served by the Program during the 2010-2011 school year. The Early Head Start Program is a full-day, full-year program, and serves 446 infants and toddlers as well as pregnant women and their families through both center-based and home-based options. As the program continues to replace and build new facilities, additional services will be offered to Head Start/Early Head Start children and their families.

Recruitment Areas (Both Grantee and Delegate Agencies)

The Miami-Dade County Head Start/EHS Program issued a Request for Proposal to select new Delegate Agencies for the 2011-2012 program year. This will enable the Program to expand services in areas that were identified as having the greatest need. The geographic areas shown below were identified based on median income data:

Municipalities: City of Miami, Opa-Locka, City of Hialeah and unincorporated areas such as Liberty City, Florida City, Homestead, and the City of Miami Beach.

Designated Places (Neighborhoods): Allapattah, Overtown, Wynwood, Brownsville, Goulds and Naranja. Other designated places may include Leisure City, Pinewood, West Little River, Gladeview, Culmer, Little Havana, South Beach and Westview.

Additionally, the below listed areas were identified as having the highest need based on the number of children and families living below the poverty level:

Percentage of Children Under The Age of Five	Percentage of Children Ages 5-17	Percentage of Total Families
Perrine (16.9 %)	Opa-Locka (52%)	Liberty City (50.2%)
Florida City (14.3%)	Brownsville (45.4%)	Florida City (45%)
South Miami (13.5%	Culmer (43.4%)	Culmer (44.8%)
Liberty City (13.3%		Goulds (39.6%)
South Beach (32%)		Brownsville (38.5%)

Source Data: Miami-Dade County CAA Comprehensive Needs Assessment, 2008

The Program will continue to recruit in areas of need within Miami-Dade County as vacancies exists.

Locations of Centers and Home-Based Programs

Please refer to Appendix Three of this document for the locations of all Head Start/Early Head Start Grantee and Delegate Agency sites for 2010-2011 by Commission Districts.

CRITERIA FOR RECRUITMENT AND SELECTION OF CHILDREN AND FAMILIES

The Head Start/Early Head Start Selection Criteria Checklist (shown below) defines the type of children and families that will be given priority for selection for the 2011-2012 program year. The Open Enrollment Recruitment Period for the 2011-2012 Program Year is January 10, 2011 to March 18, 2011. Recruitment also continues year round.

Miami-Dade County, Community Action Agency
Head Start/Early Head Start Program

2011-2012 Selection Criteria Checklist

SECTION	POINTS
A. INCOME	
Low Income 75-100% Below Poverty Guidelines	95
Low Income 50-74% Below Poverty Guidelines	85
Low Income 25-49% Below Poverty Guidelines	75
Low Income 0-24% Below Poverty Guidelines	65
Over-Income 101-130% Over Poverty Guideline	10
Over-Income 131% Over Poverty Guidelines	0
B. AGE	
Head Start (Three to Five)	
Five (after 9/1)	95
Four years old	85
Three years old	50
Early Head Start (0 to Three)	
0 to 11 months	95
12 months to 2 years old	85
2 years and 1 month to 3 years old	75
C. DISABILITY	
Diagnosed Disability with IEP or IFSP	95
Diagnosed Condition by a Professional	25
No Disability	0
D. OTHER FACTORS	
Combination of any Two or More of the Following	95
Homeless	85
Documented Substance abuse/Domestic Violence	50
Children transitioning from Early Head Start to Head Start	50
Documented Working Parent/Student	50
Parent education < 8th grade	50
Referral from (see below *)	50
Teen Parent < 17 years old	50
Documented Parental Disability	25
Documented Pregnant Women	25
Documented Public housing resident	25
No Apparent Social Service or Special Needs	0
E. PARENTAL STATUS	
Foster Parent	95
Guardian	85
One Parent Family	75
Two Parent Family	65

***Department of Children and Families, Court Ordered, Foster Care Program**

Miami-Dade County, Community Action Agency
Head Start/Early Head Start Program

2011-2012 Over-Income Selection Criteria Checklist

SECTION	POINTS
A. INCOME	
Income 101-110% of Poverty Guidelines	75
Income 111-120% of Poverty Guidelines	65
Income 121-130% of Poverty Guidelines	55
Income 131-140% of Poverty Guidelines	45
Income 141-150% of Poverty Guidelines	35
Income 151-160% of Poverty Guidelines	25
Income 161-170% of Poverty Guidelines	15
Income 171 -180% of Poverty Guidelines	10
Income 181- 200% of Poverty Guidelines	5
Over 201% of Poverty Guidelines	0
B. AGE	
Head Start (Three to Five)	
Five (after 9/1)	95
Four years old	85
Three years old	50
Early Head Start (0 to Three)	
0 to 11 months	95
12 months to 2 years old	85
2 years and 1 month to 3 years old	75
C. DISABILITY – Diagnosed Disability with IEP or IFSP	
Medical Issues (Prematurity, Failure to Thrive, Spina Bifida, Cerebral Palsy, Down Syndrome, Cancer treatment, G-Tube and Heart Condition.	75
½ day LEAP Program (Autism)	65
½ day Reverse Mainstream Program	55
½ day Speech/Language Program	45
Consult Model	25
Walk In Therapy	10
D. OTHER FACTORS	
Combination of any Two or More of the Following*	75
Children transitioning from Early Head Start to Head Start	65
Documented Foreclosure (last 12 months/calendar year)	55
Documented Bankruptcy (last 12 months/calendar year)	55
Documented Unemployed (no compensation)	55
Documented Unemployed (compensation)	45
Documented Substance abuse/Domestic Violence	45
Documented Parental Disability	45
Referral from (see below**)	45
No Apparent Social Service or Special Needs	0
E. PARENTAL STATUS	
Documented Legal Guardianship	75
One Parent Family	65
Two Parent Family	55

***When using a combination of any two or more, the total number of points cannot be greater than 75. If the combination of two or more is less than 75, add and use the total of number of points.**
****Department of Children and Families, and Court Ordered.**

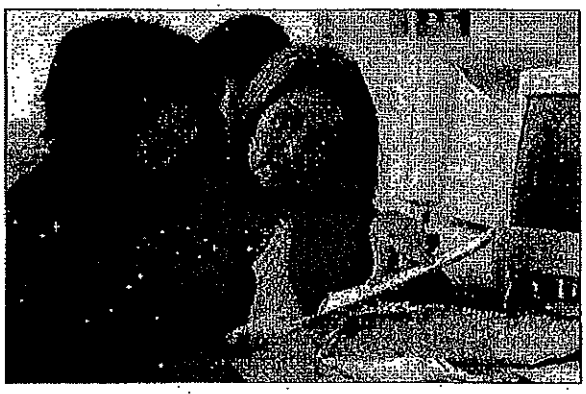
221

SECTION 8

Community Assessment Process

The Community Assessment Process utilized was as follows:

- Head Start and Early Head Start parents, both Grantee, Delegate Agencies and Child Care Partners, were asked to provide information from the Family Partnership Agreement in terms of their needs.
- Data was obtained from a variety of sources (refer to Section 9) regarding the social, economic, poverty, health care, educational and other needs of low-income families within Miami-Dade County as well as specific communities and municipalities.
- Data was provided by staff, on all levels, regarding the needs of Head Start and Early Head Start families, the waiting and inquiry list for each center, and the needs of staff.
- Data was provided by the Department of Children and Families and the Miami-Dade County Child Development Services Division, regarding their number of currently enrolled children as well as their waiting list.
- Each Delegate Agency Executive Director was asked to provide statistical data regarding the needs within the communities in which they are operating.
- Information from the above sources was compiled, and a final document was completed on March 21, 2011.
- The Head Start/Early Head Start Planning and Budget Committee approved the document on March 24, 2011.
- The Head Start/Early Head Start Policy Council approved this document on April 7, 2011.
- This document was approved by the Community Action Agency Board at their meeting on Monday, April 11, 2011.



222

SECTION 9

Sources of Statistical Data

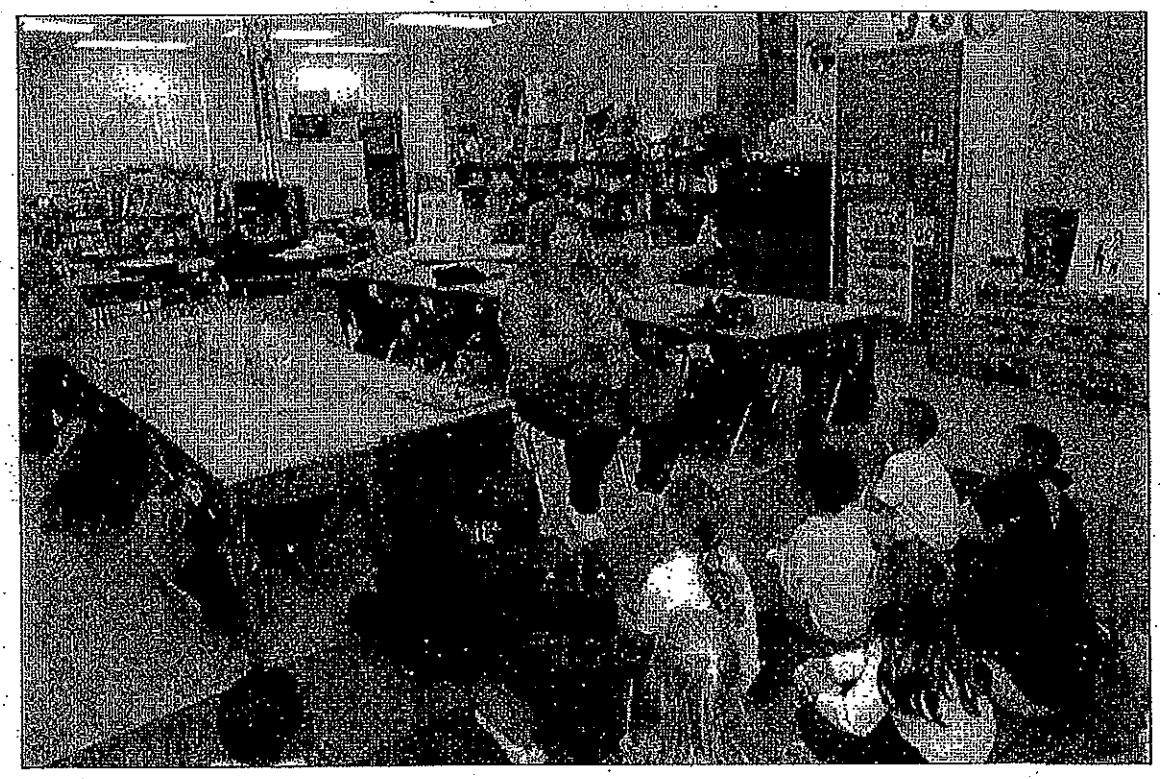
The sources of data provided for this statistical update include:

1. Miami-Dade County Public Schools, Student Enrollment, March 20, 2011.
2. Miami-Dade County Department of Human Services, Child Development Services Division, Statistical Enrollment Report and Waiting List By Zip Codes and Families, January 2011.
3. U. S. Census Bureau, 2011 Poverty Guidelines.
4. January 2011 Miami-Dade Labor Market Report, Economic Development & International Trade, March 2010.
5. Miami-Dade County Data Flash, Department of Planning and Zoning, Issue 2, 2010.
6. The Children's Trust 2010 Annual Report, Achieving Results, 2010.
7. Florida Maternal and Child Health 2010 Needs Assessment.
8. Florida Department of Children and Families, Homeless Conditions in Florida, June 30, 2009.
9. Florida KIDS COUNT, Florida's Children At-A-Glance, 2009.
10. U. S. Department of Health and Human Services, ACF, ACYF, Children's Bureau, Child Maltreatment 2009.
11. Florida's Head Start State Collaboration Office, 2009 Needs Assessment.
12. Early Learning Coalition of Miami-Dade/Monroe, CEO Report, June 1, 2009.
13. Miami-Dade County, Community Action Agency, 2010-2011 Parent Handbook and Resource Guide.
14. Miami-Dade Office of the State Attorney, Child Sexual Abuse, 2009.
15. Consortium for a Healthier Miami-Dade, Sponsored by the Miami-Dade County Health Department, Annual Report, 2008.
16. Healthy Start Coalition of Miami-Dade, Changing Lives One Step at a Time, Report to the Community, 2007-2009.
17. Miami-Dade County, Florida, Economy—www.bestplaces.net/County/Miami-Dade-Florida.aspx
18. The Children's Trust of Miami-Dade County, Putting the Pieces together for our children, A Child Well-Being Report of Community Indicators for Miami-Dade County, 2008
19. Our Homeless Neighbors—www.unexpectedfaces.org/
20. Miami-Dade Homeless Trust, Progress Report.

21. Miami-Dade County Community Homeless Plan: Ten Year Plan to End Homelessness in Miami-Dade County, December 2008.
22. Miami-Dade County At A Glance, Poverty, Issue 4, November 2007.
23. Miami-Dade County Community Health Report Card, 2007.
24. Miami-Dade County Living Healthy, Living Longer, Health Council of South Florida, Inc., September 7, 2007
25. U. S. Census Bureau, American FactFinder: 2005-2009.
26. U. S. Census Bureau, American Community Survey, 2005-2009.
27. U. S. Census Bureau, American Community Survey, Demographic and Housing Estimates, 2005-2009.
28. Miami-Dade County At-A-Glance, Commission District Profile, 2005-2009.
29. Miami-Dade County At-A-Glance, Commission District Profile, Vacancy Status, 2005-2009.
30. Miami-Dade County 2004 Initial Community Score Card, December 15, 2004.
31. Metis Associates, Needs Assessment for the Children's Trust of Miami-Dade County, May 2003.



Appendix One



CAA Head Start/Early Head Start
and
Child Development Services (CDS) Waiting Lists

CAA Head Start/Early Head Start Waiting List by Center (As of 2/25/2011)

NORTH REGION Grantee Sites	# of Children on Waiting List HS	EHS
Bethune Elementary	10	51
Bunche Park Elementary	7	0
Carol City Elementary	23	0
Colonel Zubkoff	204	160
DuPuis Elementary	26	0
John F. Kennedy Middle School	52	0
Miami Gardens	0	45
Nathan B. Young Elementary	8	0
North County	10	0
Oak Grove Elementary	28	0
Ophelia E. Brown-Lawson	51	0
Westview Elementary	4	0
Miami-Dade Home Base		2

NORTH CENTRAL REGION Delegate Sites	# of Children on Waiting List HS	EHS
Allapattah	40	0
CC/Centro Hispano	8	0
CC/Notre Dame	4	0
CC/Sagrada Familia	43	25
Centro Mater East 1	47	0
Centro Mater East II	45	0
FCAA Dr. Dazelle Simpson	39	1
FCAA New Mt. Zion	4	0
Haitian Youth & Family Community Center	39	2
KIDCO I	21	4
KIDCO II	2	2
KIDCO III	22	1
KIDCO IV	6	0
Our Little Ones Preschool	33	0

Delegate Sites	HS	EHS
CC Holy Redeemer	5	0
Centro Mater Walker Park	23	0
Centro Mater West 1	23	11
FCAA-Bunche Park	12	0
FCAA-A Children's Place	10	0
FCAA-Opa-Locka ECC	12	14
Landow Yeshiva	7	0
Paradise Christian Academy-Doral	5	0
Paradise Christian Academy-Hialeah	51	0
Centro Mater West 2	11	0
Centro Mater Home Base		2

SOUTH REGION Grantee Sites	HS	EHS
Tropical	6	0
Arthur Mays Villas Housing Development	4	0
Colonial Drive Elementary	16	0
Community Partnership for Homeless (South)	7	34
Isaac A. Withers Enrichment Center	2	12
Leisure City Mobiles	8	32
Chapman	4	0
Naranja	0	0
Perrine	12	0
South Miami	4	43
Sweetwater Elementary	3	0
Whigham E.L. Elementary	4	0

NORTH CENTRAL REGION Grantee Sites	HS	EHS
Biscayne Elementary	29	0
Caleb Center	25	0
Carrie P. Meek Enrichment Center	3	52
Charles R. Drew Elementary	1	0
Culmer Neighborhood Center	1	0
CPHI (North)	2	15
D.A. Dorsey Skills Education Center	10	0
Douglass Elementary	0	0
Feinberg/Fisher Elementary	16	0
Jackson Dade	3	0
Liberty Square	6	18
Miami Park Elementary	2	0
Olinda Elementary	3	0
Orchard Villa Elementary	2	0
Phyllis Miller Elementary	15	0
Poinciana Park Elementary	3	0
South Hialeah Elementary	2	0
South Pointe Elementary	18	0
Treasure Island Elementary	20	0
Arcola Lakes	4	0

SOUTH REGION Delegate Sites	HS	EHS
CC/Good Shepherd	22	0
CC/South Dade	29	6
LeJardin I	4	0
LeJardin II	43	23
LeJardin III	0	0
LeJardin IV	7	0
O'Farrill Learning Center	25	0
St. Alban's Coconut Grove	10	0
St. Alban's South Miami	11	0
Sunflowers Academy, Inc.	14	0
The United Way of Miami Dade, Inc.	18	19
United Way Home Based		10

Total Head Start = 1,307

Total Early Head Start = 502

Grant Total = 1,809

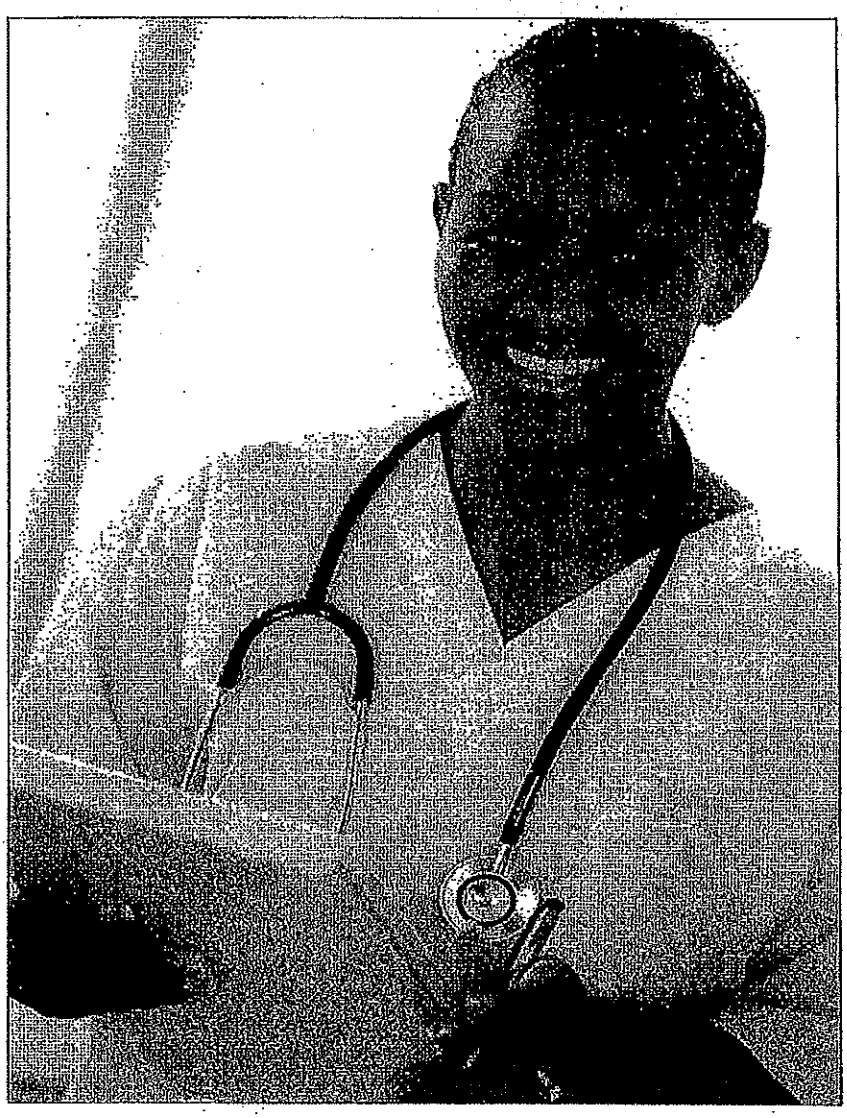
Child Development Services (CDS) Waiting List by Zip Codes
(As of January 19, 2011)

Total Counted	Total Uncounted Due To No Information	Number of Zip Codes Counted
3,710		82

ZIP CODES	NUMBER OF CHILDREN UNDER 5	ZIP CODES	NUMBER OF CHILDREN UNDER 5
33010	58	33147	102
33012	109	33150	69
33013	40	33152	0
33014	68	33154	3
33015	112	33155	48
33016	72	33156	11
33018	63	33157	71
33030	39	33160	22
33031	8	33161	155
33032	75	33162	120
33033	44	33163	0
33034	19	33164	1
33035	12	33165	83
33054	74	33166	35
33055	70	33167	47
33056	89	33168	84
33092	1	33169	91
33101	0	33170	16
33124	0	33172	91
33125	100	33173	23
33126	104	33174	31
33127	77	33175	75
33128	20	33176	79
33129	14	33177	90
33130	60	33178	33
33131	10	33179	60
33132	7	33180	22
33133	41	33181	31
33134	50	33182	16
33135	61	33183	33
33136	47	33184	13
33137	19	33185	24
33138	46	33186	49
33139	17	33187	13
33140	14	33189	25
33141	47	33190	15
33142	105	33192	0
33143	21	33193	41
33144	39	33194	2
33145	32	33196	38
33146	0	33197	4

Appendix Two

Head Start/EHS Resource Directory



228

HEAD START/EHS RESOURCE DIRECTORY

The Community Action Agency provides a range of services to families in Miami-Dade County. Information and applications for the Head Start/Early Head Start program are available at these centers as well as at all Head Start/Early Head Start centers.

If you are interested in a transfer to a different location, you must discuss the transfer with the Social Services Staff where you originally applied for the program. Also, if you need additional assistance with referrals or other services, the Social Services Staff can be contacted at the Head Start/Early Head Start center or at the centers listed below:

CENTER	ADDRESS	PHONE #
Community Action Agency Overtown Transit Village North Tower	701 NW 1st Court	(786) 469-4600 (786) 469-4622
Accion Community Center	858 W. Flagler Street	(305) 547-4892 (305) 547-7713
Allapattah Neighborhood Center	1897 NW 20th Street	(305) 547-4960
Arthur Mays Villas Housing Development	11341 SW 216th Street	(305) 234-4925
Mary McLeod Bethune Enrichment Center	2900 NW 43rd Terrace	(305) 638-5610 (305) 638-5611
Joseph Caleb Center	5400 NW 22nd Avenue	(305) 636-2350
Colonel Zubkoff Enrichment Center	55 NW 199th Street	(305) 770-3132
Carrie P. Meek Enrichment Center	1900 NW 75th Street	(305) 694-2769
Culmer Neighborhood Center	1600 NW 3rd Avenue	(305) 573-3410 (305) 571-0400
Frankie Shannon Rolle Neighborhood Center	3750 S. Dixie Highway	(305) 446-3311
Florida City Neighborhood Center	1600 NW 6th Court	(305) 247-2068 (305) 246-2004
Isaac A. Withers Enrichment Center (Goulds Elementary)	21300 SW 122nd Avenue	(305) 233-2121 (305) 233-2138
Liberty City	6100 NW 7th Avenue	(305) 756-2830
Miami Gardens Neighborhood Center	16405 NW 25th Avenue	(305) 620-3975 (305) 620-3976
Naranja Neighborhood Center	13955 SW 264th Street	(305) 258-5471
Perrine Enrichment Center	17801 Homestead Avenue	(305) 254-5809
South Beach Community Center	833 Sixth Street	(305) 604-3306
South Miami Neighborhood Center	6125 SW 68th Street	(305) 667-5581

HEAD START CENTER LOCATIONS – NORTH AREA

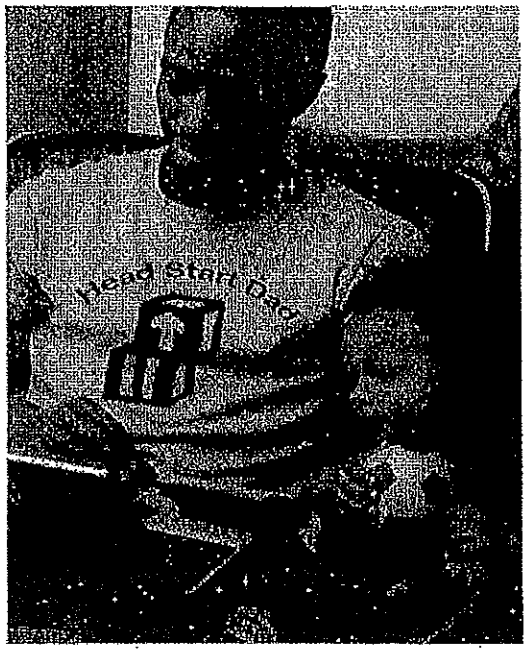
NORTH REGION Grantee Sites	ADDRESS	ZIP	PHONE #
Bethune Elementary *	2900 NW 43rd Terrace	33142	(305) 638-6073
Bunche Park Elementary	16001 Bunche Park Drive	33054	(305) 622-2571
Carol City Elementary	4375 NW 173rd Drive	33054	(305) 474-5781
Colonel Zubkoff *	55 NW 199th Street	33169	(305) 770-3132
DuPuis Elementary	1150 West 59th Place	33012	(305) 558-1536
John F. Kennedy Middle School	1075 NE 167th Street	33162	(305) 690-8381
Miami Garden *(Infant &Toddler Center)* *	16825 NW 22nd Avenue	33054	(305) 474-7309
Nathan B. Young Elementary	14120 NW 24th Avenue	33054	(305) 769-4054
North County	3201 NW 207th Street	33055	(305) 621-6224
Oak Grove Elementary	15640 NE 8th Avenue	33162	(305) 940-7256
Ophelia E. Brown-Lawson	16425 NW 25th Avenue	33054	(786) 469-4797
Westview Elementary	2101 NW 127th Street	33167	(305) 681-2415
Delegate Sites	**ADDRESS**	**ZIP**	**PHONE #**
Centro Mater Walker Park	800 W 29th Street	33010	(305) 887-1140
Centro Mater West *	8420 NW 103rd Street	33016	(305) 827-4040
Centro Mater West II	7700 NW 98th Street	33016	(305) 827-4050
FCAA-Bunche Park	15700 NW 20th Avenue	33154	(305) 623-2021
FCAA-A Children's Place	14701 NW 7th Avenue	33168	(305) 685-4881
FCAA-Opa-Locka ECC *	13331 Alexandria Drive	33054	(305) 685-5566
Landow Yeshiva	17330 NW 7th Avenue	33169	(305) 653-8770
Paradise Christian Academy	6184 West 21st Court	33016	(305) 828-7477
Paradise Christian Academy	7500 NW 58th Street	33166	(305) 716-1772
NORTH CENTRAL REGION Grantee Sites	**ADDRESS**	**ZIP**	**PHONE #**
Arcola Lakes	1037 NW 81st Street	33150	(305) 693-3254
Biscayne Elementary	800 77th Street, Miami Beach	33141	(305) 866-9457
Caleb Center	5400 NW 22nd Avenue	33142	(305) 636-2386
Carrie P. Meek Enrichment Center *	1900 NW 75th Street	33147	(305) 694-2769
Charles R. Drew Elementary	1775 NW 60th Street	33142	(305) 835-6651
Community Partnership for Homeless *(North)* *	1550 North Miami Avenue	33136	(305) 329-3040
Culmer Neighborhood Center	1600 NW 3rd Avenue	33136	(305) 438-8605
Douglass Elementary	314 NW 12th Street	33136	(305) 372-7627
Feinberg/Fisher Elementary	1420 Washington Avenue	33139	(305) 535-4239
Jackson Dade	801 NW 17th Street	33128	(305) 545-3430
Liberty Square HUD	6306 NW 14th Avenue	33147	(305) 691-2055
Martin Luther King Elementary	7124 NW 12th Avenue	33142	(305) 693-3255
Miami Park Elementary	2225 NW 103rd Street	33147	(305) 694-2767
Olinda Elementary	5536 NW 21st Avenue	33142	(305) 638-4254
Orchard Villa Elementary	5720 NW 13th Avenue	33142	(305) 795-1531
Phyllis Miller Elementary	840 NE 87th Street	33138	(305) 795-1547
Poinciana Park Elementary	6745 NW 23rd Avenue	33147	(305) 693-0189
South Hialeah Elementary	265 East 5th Street	33010	(305) 805-7187
South Pointe Elementary	1050 4th Street	33139	(305) 535-4231
Treasure Island Elementary	7540 E. Treasure Drive	33141	(305) 868-3698
Delegate Sites	**ADDRESS**	**ZIP**	**PHONE #**
Allapattah	1836 NW 22nd Place	33125	(305) 633-8690
CC/Centro Hispano	144 NW 26th Street	33132	(305) 756-1923
CC/Notre Dame	130 NE 62nd Street	33138	(305) 751-6778
CC/Holy Redeemer	1325 NW 71st Street	33147	(305) 836-4973
FCAA Dr. Dazelle Simpson *	150 NE 42nd Street	33167	(305) 573-1443
FCAA New Mt. Zion	500 West 23rd Street	33010	(305) 887-3621
Haitian Youth & Family	8282 NE 1st Avenue	33138	(305) 757-7227
KIDCO I *	221 NE 36th Street	33137	(305) 573-1515
KIDCO II*	123 NE 36th Street	33137	(305) 576-6990
KIDCO III	3628 NE 1st Court	33137	(305) 576-6990
KIDCO IV	3001 NE 2nd Avenue	33127	(305) 573-1664
Our Little Ones Preschool	8037 NE 2nd Avenue	33138	(305) 754-8444

**Represents all Co-Located Centers*

HEAD START CENTER LOCATIONS -- SOUTH AREA

SOUTH REGION Grantee Sites	ADDRESS	ZIP	TELEPHONE
Arthur Mays Villas Housing Development	11341 SW 216th Street	33170	(305) 234-4950
Chapman Elementary	27190 SW 140th Avenue	33032	(305) 242-2298
Colonial Drive Elementary	10755 SW 160th Street	33157	(305) 238-4175
Community Partnership for Homeless *(South)**	28205 SW 125th Avenue	33033	(305) 416-7189
Isaac A. Withers Enrichment Center *	21300 SW 122nd Avenue	33170	(305) 251-2395
Leisure City Mobiles *	14835 Fillmore Lane	33032	(305) 245-6266
Perrine	17801 Homestead Avenue	33157	(305) 254-5809
South Miami	6125 SW 68th Street	33143	(305) 665-4684
Sweetwater Elementary	250 SW 114th Avenue	33174	(305) 227-3162
Tropical Elementary	4545 SW 104th Avenue	33165	(305) 223-5552
Whigham E.L. Elementary	21545 SW 87th Street	33189	(305) 378-1788
Delegate Sites	**ADDRESS**	**ZIP**	**TELEPHONE**
CC/Good Shepherd	18601 SW 97th Avenue	33157	(305) 235-1756
CC/Sagrada Familia I	970 SW 1st Street	33034	(305) 324-5424
CC/Sagrada Familia II	941 S. W. 1st Street	33034	(305) 326-8212
CC/South Dade *	28520 SW 148th Avenue	33033	(305) 245-0979
Centro Mater East I	418 SW 4th Avenue	33130	(305) 545-6049
Centro Mater East II	421 SW 4th Street	33130	(305) 545-6043
LeJardin I	320 NW 2nd Street	33030	(305) 245-2422
LeJardin II *	107 SW 8th Street	33030	(305) 248-3693
LeJardin III	77 W. Mowry Street	33030	(305) 247-0696
LeJardin IV	230 North Krome Avenue	33034	(305) 245-4419
O'Farrill Learning Center	6741 SW 24th Street	33155	(305) 264-3232
St. Alban's Coconut Grove	3465 Brooker Street	33133	(305) 443-1234
St. Alban's South Miami	6060 SW 66th Street	33143	(305) 667-2664
Sunflowers Academy, Inc.	2901 SW 7th Street	33135	(305) 631-9689
The United Way of Miami Dade, Inc. *	3250 SW 3rd Avenue	33129	(305) 631-7600

* *Represents all Co-Located Centers*



231

ADULT AND VOCATIONAL EDUCATION

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Alphalit International	3026 NW 79th Avenue, Miami, FL	(305) 597-9077
D.A. Dorsey Educational Center	7100 NW 17th Avenue, Miami, FL	(305) 693-2490
Fienberg Fisher Adult Center	1424 Drexel Avenue, Miami Beach, FL	(305) 531-0451
Hialeah High Adult Education Center	251 E. 47th Street, Hialeah, FL	(305) 822-1500
Hialeah Miami Lakes Adult Education Center	7977 W 12th Avenue, Hialeah, FL	(305) 823-1330
Norland Middle Community Education Center	1235 NW 192nd Terrace., Miami, FL	(305) 653-1210
North Miami Adult Education Center	800 NE 137th Street, Miami, FL	(305) 891-6590
North Miami Beach Adult Education Center	1247 NE 167th Street, Miami, FL	(305) 949-8381
Oak Grove Community Education Center	15640 NE 8th Avenue, Miami, FL	(305) 945-1511
Turner Tech Agriculture Education Center	10151 NW 19th Avenue, Miami, FL	(305) 696-6721
Miami Jackson Adult Education Center	1751 NW 36th Street, Miami, FL	(305) 634-2621
Miami Lakes Technical Education Center	5780 NW 158th Street, Miami, FL	(305) 557-1100
Miami Beach Senior High	2231 Prairie Avenue, Miami Beach, FL	(305) 532-4515
Lindsey Hopkins Technical Education Center	750 NW 20th Street, Miami, FL	(305) 324-6070
Lindsey Hopkins (Satellite)	1550 N. Miami Avenue, Miami, FL	(305) 358-4925
American High Adult Education Center	18350 NW 67th Avenue, Miami, FL	(305) 557-3770
Miami Agricultural School	102200 NW 17th Avenue, Miami, FL.	(305) 696-6721
George T. Baker Aviation Mechanics Center	3275 NW 42nd Avenue, Miami, FL	(305) 871-3143
Carol City High Adult Education Center	3422 NW 187th Street, Miami, FL	(305) 621-5681
Troy Community Academy	3300 NW 27th Avenue, Miami FL	(305) 638-7008
William H. Turner Technical Center	10151 NW 19th Avenue, Miami, FL	(305) 691-8324
Dade County Public School Citizen Information	1450 NE 2nd Avenue, #158, Miami, FL	(305) 995-1128
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Coral Reef Adult Education Center	10101 SW 152nd ,Miami, FL	(305) 232-2044
Coral Gables Adult Education Center	450 Bird Road, Miami, FL	(305) 443-4871
The English Center	3501 SW 28th Street, Miami, FL.	(305) 445-7731
Morgan Robert Technical Center	18180 SW 122nd Avenue, Miami, FL.	(305) 253-9920
Miami Coral Park Adult Education Center	8865 SW 16th Street, Miami, FL	(305) 226-6565
Miami Senior High Adult Education Center	2450 SW 1st Street, Miami, FL	(305) 649-9800
Richmond Elementary	16929 SW 104th Avenue; Perrine, FL	(305) 238-5194
Ethel F. Bethford/Robert Morgan Education Center	18180 SW 122nd Avenue, Miami, FL	(305) 253-9920
South Dade Skills Center	28300 SW 152nd Avenue, Miami, FL	(305) 247-7839
South Dade Adult Education Center	109 NE 8th Street, Homestead, FL	(305) 248-5723
Southridge Adult Education Center	19355 SW 114th Avenue., Miami, FL	(305) 238-6110
Southwest Adult Education Center	8855 SW 50th Terrace, Miami, FL	(305) 274-0181
Miami Palmetto Adult Education Center	7460 SW 118th Street, Miami, FL	(305) 235-1360
Cooperative Extension Services	300 East 1st Avenue., Miami, FL #113	(305) 888-5010
English Center	3501 SW 28th Street, Miami, FL	(305) 445-7731

CHILD CARE SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Miami-Dade Department of Human Services/Child Development Eligibility	16405 NW 25th Avenue, Miami, FL	(305) 626-7969
M-DCPS Before/After School Program	1450 NE 2nd Avenue, Miami FL	(305) 995-1899
Project Jumpstart M-Dade Public Library	101 W. Flagler Street, Miami, FL	(305) 375-4116
Linda Ray Intervention Center	750 NW 15th Street, Miami, FL	(305) 325-1818
YWCA of Greater Miami & Dade County	351 NW 5th Street, Miami, FL	(305) 377-9922
Salvation Army Child Development	7450 W 4th Avenue, Hialeah, Fl	(305) 557-0981
SOUTH DADE	**ADDRESS**	**TELEPHONE #**
Miami-Dade Department of Human Services/ Child Development Eligibility	3750 S Dixie Highway, Coconut Grove, Fl 13955 SW 264th Street, Miami FL	(305) 694-3510 (305) 258-5471
YMCA of Greater Miami	1034 NE 8th Street, Homestead, FL	(305) 248-5189
ARC Childcare for Special Need	756 W Palm Drive, Florida City, FL	(305) 246-4585
Redland Christian Migrant Association	16085 SW 293rd Drive, Miami, FL	(305) 242-2584
West Perrine Child Development Center	17445 Homestead Avenue, Miami, FL	(305) 253-3458

COLLEGES AND UNIVERSITIES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Miami Dade College - North	11380 NW 27th Avenue, Miami, FL	(305) 237-1000
Miami Dade College - Wolfson	300 NE 2nd Avenue, Miami, FL	(305) 237-3000
Miami Dade College - Medical	950 NW 20th Street, Miami, FL	(305) 237-4000
National School of Technology	111 NW 183rd Street Miami, FL	(305) 949-9500
Florida Memorial University	15800 NW 42nd Avenue, Miami, FL	(305) 626-3600
Florida National College	4425 W 20th Ave Hialeah, FL	(305) 821-3333
Florida International University-(North)	NE 151st Street Biscayne. Blvd., Miami, FL	(305) 919-5500
St. Thomas University	16401 NW 37th Avenue, Miami, FL	(305) 628-6546
Union Institute	16853 NE 2nd Avenue, N Miami Beach, FL	(305) 653-7141
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Miami Dade College - Homestead	500 College Terrace, Homestead, FL	(305) 237-5555
Miami Dade College - Kendall	11011 SW 104th Street, Miami, FL	(305) 237-2221
Miami Dade College – Inter-American	627 SW 27th Avenue	(305)237-6000
National School of Technology	9020 SW 137th Avenue, Kendall, FL	(305) 386-9900
Florida International University - South	11200 SW 8th Street, Miami, FL	(305) 348-2000



DENTAL SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Dade County Dental Research Clinic	750 NW 20th Street, Miami, FL	(305) 324-6070
Dade County Public Health Dental Clinic	1350 NW 14th Street, Miami, FL	(305) 324-2441
Jackson Memorial Hospital Dental Clinic	1611 NW 12th Avenue., Miami, FL	(305) 585-6935
Miami Dade Community College Dental Hygiene Department	950 NW 20th Street, Miami, FL	(305) 237-4142
Mt. Sinai Hospital Dental Clinic	4300 Alton Road, Miami Beach, FL	(305) 674-2450
Children and Family Dentistry	848 Brickell Avenue, Miami, FL	(305) 377-8004
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Coconut Grove Health Center	3090 SW 37th Avenue., Miami, FL	(305) 447-4950
Community Health of South Dade	10300 SW 216th Street, Miami, FL	(305) 253-5100
CHI/Martin Luther King Clinica Campesino Center	810 West Mowry Street, Homestead, FL	(305) 248-4334
May Van Sickle Dental Clinic	1092 Galiano, Coral Gables, FL	(305) 448-6536
Miami Children's Hospital Dental	3600 SW 62nd Ave, Miami, FL	(305) 663-8538
Southside Dental Center	5798 SW 68th Street, Miami, FL	(305) 284-0976

DISABILITY SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Dade County Public Schools/ Exceptional Student Education Program	1500 Biscayne Blvd., Miami, FL #409	(305) 995-1799
Early Steps/HYCCF	51 NE 82nd Terrace	(305) 758-9005
Early Steps/North	1120 NW 14th St., Miami, FL , 12th Floor	(305) 243-6660
University of Miami / Mailman Center	1601 NW 12th Ave., Miami, FL, 1st Floor	(305) 243-6631
Children Psychiatric Center	430 W 66th Street, Miami, FL	(305) 558-2480
Disability Service and Independent Living	1335 NW 14th Street, Miami, FL	(305) 547-5444
Association for Retarded Citizen (ARC)	5555 Biscayne Blvd, Miami, FL	(305) 759-8500
A.R.C. Project Thrive Kendall	11025 SW 84th Street, Miami, FL #7	(305) 279-4141
Easter Seals of Miami-Dade County	1475 NW 14th Avenue, Miami, FL	(305) 325-0470
United Cerebral in South Florida	1411 NW 14th Avenue, Miami, FL	(305) 325-1080
Child Find Program		1(800) 292-9688 1(800) 426-5678
SOUTH DADE	**ADDRESS**	**TELEPHONE**
M-DCPS Fla. Diagnostic and Learning Resource System – South (FDLRS)	5555 SW 93rd Avenue., Miami, FL	(305) 274-3501
Parent to Parent of Miami Support Group	7990 SW 117th Avenue, Miami, FL #201	(305) 271-9797
Early Steps/ South	17615 SW 97th Avenue, Miami, FL	(786) 268-2611
Hearing and Speech Center	9425 SW 72nd Street, Miami, FL.	(305) 271-7343
Children's Rehab Network	18001 Old Cutler Road, Miami, FL	(305) 270-9026
Association for Retarded Citizens (ARC)	756 W. Palm Drive, Florida City, FL	(305) 246-3530
Robert T. Knight Center	712-S. Krome Terrace, Miami, Fl	(305) 245-3598
Speech Pathology & Education Center	8510 SW 8th Street Miami, FL	(305) 266-5353

EMPLOYMENT/TRAINING & PLACEMENT PROGRAMS

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Adult Mankind Organization (AMO)	4343 W. Flagler Street, Miami, FL	(305) 445-8655
AIA One Stop Career Center	2125 Biscayne Blvd., Miami, FL #205	(305) 573-0333
Cuban American National Council	1233 SW 4th Street, Hialeah, FL	(305) 888-7910
Miami-Dade County Job Hotline	140 W. Flagler Street, , Miami, FL. #105	(305) 375-1871
Miami Job Corps Center	3050 NW 183rd Street, Miami, FL	(305) 626-7800
SER Jobs for Progress, Inc.	5600 NW 36th Street, Miami, FL #568	(305) 649-7500
South Florida Work Force One Stop Career Centers	1550 NW 3rd Avenue, Miami, FL 3050 Biscayne Blvd., Miami, FL #400 2750 W. 68th Street, Hialeah, FL. 3050 Biscayne Blvd., Miami, FL 633 NE 167th Street, Miami, FL. 240 E. 1st Avenue, Miami, FL. 833 6th Street, Miami Bch., FL.	(305) 374-1987 (305) 573-7301 (305) 826-4011 (305) 573-7301 (305) 654-7175 (305) 826-4011 (305) 532-5350
Jobs for Miami	7900 NE 2nd Avenue, Miami, FL #600	(305) 759-6511
C.A.A. Employment Training Unit	701 NW 1st Court, Miami, FL	(305) 347-4685
C.A.A. Greater Miami Service Corp	810 NW 28th Street, Miami, FL	(305) 638-4672
SOUTH DADE	**ADDRESS**	**TELEPHONE**
C.A.A. Computer Training Program	17801 Homestead Avenue, Perrine, FL	(305) 254-5809
Labor Finders	36 SE 4th Road, Homestead, FL	(305) 242-9339
YWCA of Greater Miami Adult Training	351 NW 5th Street, Miami, FL	(305) 377-9922
C.A.A. Greater Miami Service Corps	15355 Harding Lane, Leisure City, FL	(305) 242-7938
Richmond/Perrine Optimist Club	18055 Homestead Avenue, Miami, FL	(305) 233-9325
Centro Campesino Farm worker Center	35801 SW 186th Avenue, Florida City, FL	(305) 245-7738
South Dade Skill Center	28300 SW 152nd Avenue, Homestead, FL	(305) 245-5865
Jobs for Miami	5870 SW 8th Street, Miami, FL #3	(305) 269-8515
South Florida Work Force One Stop Career Centers	9555 SW 175th Terrace Perrine, FL 2700 SW 97th Avenue, Miami, FL. 701 SW 27th Avenue, Miami, FL. 140 NE 8th Street, Homestead, FL.	(305) 252-4440 (305) 228-2300 (305) 643-3300 (305) 242-5373

ECONOMIC SUPPORT SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Dept. of Children & Families **Adm.** Economic Self-Sufficiency Services Centers	401 NW 2nd Avenue., Miami, FL 200 Opa-Locka Blvd., Miami, FL 5400 NW 22nd Ave, Miami, FL 4th 5th 1490 NW 27th Avenue, Miami, FL #S-117	(305) 377-5318 (305) 769-6175 (305) 636-2354 (305) 637-2400
Self Help	300 East 1st Avenue, Hialeah, FL 16405 NW 25th Avenue, Miami, FL	(305) 884-4801 (305) 623-6500
State Attorney's Office/ Child Support	100 S. Biscayne Blvd., Miami, FL #S-3100	(305) 530-2600
Refugee Assistance Program	401 NW 2nd Avenue Miami, FL	(305) 377-5604
American Red Cross	3335 SW 27th Avenue, Miami, FL	(305) 644-1200
Department of Children & Families Economic Self-Sufficiency Services Center	3750 S. Dixie Hwy, Coconut Grove, FL 12340 Quail Roost Drive, Miami, FL 1605 SW 107th Avenue Miami, FL #202A	(305) 442-6894 (305) 378-5877 (305) 227-5202
Department of Human Services/ Office of Community Services	13955 SW 264th Street, Naranja, FL 1600 NW 6th Court, Florida City, FL	(305) 258-5471 (305) 247-2068
M L K Economic Development Program	6114 NW 7th Avenue, Miami, FL	(305)757-7652

HEALTH SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Borinquin Health Care Center	3601 Federal Highway, Miami, FL	(305) 576-6611
Burgos Medical Center	7109 Harding Avenue, Miami Beach, FL	(305) 865-4550
Camillus Health Concern	336 NW 5th Street, Miami, FL	(305) 577-4840
Early Steps /North	1120 NW 14th Street, Miami, Fl	(305) 243-6660
Family North Center	1220 NW 95th Street, Miami, FL	(305) 694-6900
Florida Healthy Kids & Kid -Care Health		1-888-FLA-KIDS
General Pediatrics	1611 NW 12th Avenue, Miami, FL	(305) 585-7456
Health Promotions/North Shore Hospital	1100 NW 95th Street, Miami, FL	(305) 835-6165
Children's Home Society	1900 NW 36th Street, Miami, Fl	(305) 637-5083
James E. Scott Family Health Center	7200 NW 22nd Avenue, Miami, FL	(305) 835-8122
Jessie Trice Center	5361 NW 22nd Avenue, Miami, FL	(305) 637-6400
Juanita Mann Center	7900 NW 27th Avenue, Miami, FL	(305) 694-2900
Liberty City Health	1320 NW 62nd Street, Miami, FL	(305) 835-2200
Miami Beach Community Health Center	710 Alton Road, Miami Beach, FL	(305) 538-8835
New Life Shelter	3620 NW 1st Avenue, Miami, FL	(305) 573-3333
North Dade Health Center	16555 NW 25th Avenue, Miami, FL	(305) 620-3710
North Miami Health Center	14101 NW 8th Avenue, Miami, FL	(305) 953-3161
Miami Gardens Neighborhood Center	16405 NW 27th Avenue, Miami, FL	(305) 623-6500
Comprehensive Health Center	671 NW 119th Street, Miami, FL	(305) 688-0811
Community Health of South Dade	10300 SW 216th Street, Miami, FL 18255 Homestead Avenue, Perrine, FL 810 W. Mowry Drive, Homestead, FL	(305) 253-5100 (305) 234-7676 (305) 248-4334
Everglade Health Center	19300 SW 376th Street, Florida City, FL	(305) 246-4607
Florida City Community Health Center	646 W. Palm Drive, Florida City, FL	(305) 248-9958
Florida Healthy Kids & Kid-Care Health Insurance Program (0 – 18 years old)		1-888-FLA-KIDS
Good News Care	101 S. Redland Road	(305) 246-2844
Healthy Start Coalition of Miami-Dade	701 SW 27th Ave., Miami, FL #1401	(305) 541-0210
Helen B. Bentley Health Center	3090 SW 37th Avenue., Miami, FL	(305) 447-4950
Medicaid/Medipass Information	District Eleven	(305) 499-2000
Miami Dade Public Health Unit/Clinic	1611 NW 12th Avenue, Miami, Fl	(305) 669-6909

HOUSING AND RELATED SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Miami-Dade Housing Agency (TTD)	7400 Corporate Center Drive, Miami, FL	(305) 403-3222 (305) 638-6606
Habitat for Humanity of Greater Miami	3800 NW 22nd Ave., Miami, FL	(305) 634-3628
Miami Homeless Assistance Program	1490 NW 3rd Avenue, Miami, FL	(305) 576-9900
Emergency Housing	2301 NW 54th Street, Miami, FL	(305) 638-6001
Martin Luther King H.U.D.	6114 NW 7th Avenue, Miami, FL	(305) 757-7652
Miami Gardens Neighborhood Assistance Bureau	16405 NW 25th Avenue, Miami, FL #105	(305) 623-6500
Camillus House Prestige Homes & Associates, Inc. Home Buyer's Club	336 NW 5th Street, Miami, FL 8725 NW 18th Street, Doral, FL 19 W. Flagler Street, Miami FL #311	(305) 374-1065 (305) 412-3330 (305) 373-9750
Salvation Army	1907 NW 38th Street, Miami, FL	(305) 637-6700
Miami Rescue Mission for Men Miami Rescue Mission for Women	2020 NW 1st Street, Miami, FL 2250 NW 1st Avenue, Miami, FL	(305) 571-2211 (305) 571-2250
New Life Family Shelter	3620 NW 1st Avenue, Miami, FL	(305) 573-3333
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Miami-Dade Housing Agency (TTD)	7400 Corporate Center Drive, Miami, FL	(305) 403-3222 (305) 638-6606
Emergency Housing	825 West Palm Drive, Homestead, FL	(305) 245-5011
Community Partnership for Homeless, Inc.	28205 SW 125th Avenue, Homestead, FL	(305) 416-7143
Carrfour Supportive Housing	850 N. Homestead Blvd., Miami, FL	(305) 247-4460
Redland Center Housing Authority of Homestead **Farm Worker Only**	29355 S. Federal Highway, Homestead, FL	(305) 247-0639

LITERACY

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Aspira of Florida, Inc.	1 NE 19th Street, Miami, FL	(305) 576-1512
Miami-Dade Public Library/Project Lead	101 West Flagler Street, Miami, FL	(305) 375-5323
M-DCPS Adult Basic Literacy Program	1500 Biscayne Blvd., Miami, FL	(305) 995-1806
Miami Jewish Coalition for Literacy	4200 Biscayne Boulevard, Miami, FL	(305) 576-4000
WLRN Ready to Learn Program	172 NE 15th Street, Miami, FL	(305) 995-2195
SOUTH DADE	**ADDRESS**	**TELEPHONE**
M-DCPS (ESOL)	5555 SW 93rd Avenue., Miami, FL	(305) 274-8889
M-DCPS (ESC)	5555 SW 93rd Avenue., Miami, FL	(305)271-5701

MENTAL HEALTH SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Chrysalis Center	1704 NW 7th Street	(305) 644-4355 (305) 630-3334
Community Health Center *(Crisis)*	629 Lenox Avenue, Miami, FL	(305) 538-7710
Institute of Child & Family Health, Inc. (CMH, CSA & PREV)	430 W. 66th Street, Hialeah, FL 15490 NW 7th Avenue	(305) 558-2480 (305) 685-6301
JMH Mental Health Hospital Center (CMH & AMH)	1965 NW 9th Avenue, Miami, FL	(305) 324-HELP 1(888)463-HOPE (305) 355-8234

MENTAL HEALTH SERVICES (Continued)

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Bay-View Center	9198 NW 8th Avenue, Miami, FL	(305) 691-HELP
Bay-View Center for Mental Health	12550 Biscayne Blvd., Miami, FL	(305)892-4600
Shore Diagnostic Center	8855 NE 2nd Avenue., Miami Shores, FL	(305) 759-0074
Citrus Health Network (CMH, CSA, AMH & PREV)	4175 West 20th Avenue., Hialeah, FL	(305) 825-0300
New Horizons Mental Health Center (CMH, CSA, AMH , ASA & PREV)	1469 NW 36th Street, Miami, FL	(305) 635-0366
Douglas Gardens Mental Health Center	701 Lincoln Road, Miami Beach, FL	(305) 531-5341
Jackson North Community Mental Health Center	15055 NW 27th Avenue, Miami, FL 20201 NW 37th Avenue, Miami, FL	(305)681-2631 (786)466-2700
Here's Help	15100 NW 27th Avenue., Miami, FL	(305) 685-8201
Jewish Community Services (CMH)	735 NE 125th Street, Miami, FL	(305) 899-1587
Our Children, Our Future (CMH)	1175 NE 125th Street, S-300, Miami, FL	(305) 892-6161
Our Kids, Inc. (CMH)	401 NW 2nd Avenue Miami, FL. S-10 Floor	(305) 455-6000
Jackson North (CMH, CSA, PREV & AMH)	20201 N. W. 37th Avenue, Miami Gardens, Fl 33056	(786) 466-2789
The Bertha Abess Children's Enrichment, Inc. (CMH)	5801 Biscayne Blvd. Miami, FL 33137	(305) 756-7116
The Center for Family & Children Enrichment, Inc. (CMH)	1825 N. W. 167th Street, S-102, Miami, FL 33056	(305) 624-7450 x164
Village South, Inc. (CMH, ASA, CSA, PREV & AMH)	3050 Biscayne Blvd., S-900, Miami, FL 33137	(305) 573-3784
Kristi House, Inc. (CMH)	1265 N. W. 12th Avenue, Miami, FL 33136	(305) 547-6800
Regis House (CSA, CMH & PREV)	2010 N. W. 7th Street, Miami, FL 33125	(305) 642-7600 x210
Spectrum Programs, Inc. (AMH, ASA & CSA)	11031 N. E. 6th Avenue, Miami, FL 33161	(305) 757-0602 x6127
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Institute of Child and Family Health, Inc.,	9380 Sunset Drive, Miami, FL	(305) 274-3172
Miami Behavioral Health Ctr., (CMH, CSA, AMH & ASA)	3850 W. Flagler Street, Miami, FL	(305) 774-3300 (305) 398-6101
Child-Family Outreach-Case Management	701 SW 27th Avenue, Miami, FL #307	(305) 643-7800
Human Development Institute	1530 Levante Avenue, Coral Gables, FL	(305) 661-6613
CHI/Community Mental Health Dept. (CMH, CSA, AMH, ASA & PREV)	10300 SW 216th Street, Goulds, FL	(305) 253-5100
Speech Pathology and Educational Center	8510 SW 8th Street, Miami, FL	(305) 266-5353
Adult & Children Psychological Services	7325 SW 24th Street, Miami FL #211	(305) 826-9293
Children's Bereavement Center	7600 South Red Road, Miami, FL #307	(305) 668-4902
Psycho Solutions, Inc (CMH)	1320 S. Dixie Highway, Miami, FL #1140	(305) 668-9000 x214
South Florida Behavioral Health Network (CMH, CSA, AMH & ASA)	2140 S. Dixie Highway, #205, Miami, FL	(305) 858-3335
Family Counseling Services (CMH)	7412 Sunset Drive, Miami, Florida 33143	(305) 740-8998 x101
Family Resource Center (AMH, ASA & CSA)	155 South Miami Avenue, S-400, Miami, FL 33130	(305) 960-5521
The Miami Coalition (PREV)	2490 Coral Way, S-401, Miami, FL 33145	(305) 854-4515
Switchboard of Miami, Inc. (CMH, CSA, PREV & ASA)	701 S. W. 27th Avenue, S-1000, Miami, FL 33135	(305) 358-1690 x109
ReCapturing the Vision (PREV, CSA & ASA)	9780 E. Indigo Street, Palmetto Bay, FL 33157	(305) 232-6003

CMH-Children's Mental Health Provider **AMH-Adult Mental Health Provider** **CSA-Children's Substance Abuse Provider**
PREV- Prevention Services Only ***Not a Contracted Provider-Subcontracted with SFPC**

NUTRITION SERVICES

NORTH DADE & NORTH CENTRAL	ADDRESS	TELEPHONE
Women, Infants and Children Supplemental Food Program *(WIC) Central System for all WIC Appointments and Locations*	7785 NW 48th Street, Miami, FL	(786) 336-1333 (786) 336-1300
UF/Miami-Dade Cooperative Extension	300 East 1st Avenue., Hialeah, FL. #113	(305) 888-5010
Pass It On Ministry Food Bank	14617 NW 7th Avenue., Miami, FL	(305) 681-1594
Feeding South Florida	5850 NW 32nd Avenue, Miami, FL	(305) 633-9861
Sister of Mother Theresa/Soup Kitchen	727-NW 17th Street, Miami, FL	(305) 545-5677
SOUTH DADE	**ADDRESS**	**TELEPHONE**
Farm Share	14125 SW 320th Street Homestead, FL	(305) 246-3276
Cooperative Extension Expanded Food and Nutrition Education Program	300 East 1st Avenue, Hialeah, FL	(305) 888-5010
Homestead Soup Kitchen	105 SW 3rd Avenue, Homestead, FL	(305) 245-7448
Sacred Heart Catholic Church	106 SE1st Drive, Homestead, FL	(305) 247-4405

RELATED COUNSELING SERVICES

ALL OFFICES & LOCATIONS	ADDRESS	TELEPHONE
Family and Victims Services	1251 NW 36th Street, Miami, FL	(305) 633-1634
Domestic Intervention	1251 NW 36th Street, Miami, FL	(305) 633-1634
Family Counseling Services of Greater Miami, Inc. – Kendall/West Dade Center	10651 N. Kendall Drive, #100, Miami, FL	(305) 271-9800
Miami-Dade Department of Human Services/ Assessment and Technical Assistance - Psychological Services	11025 SW 84th Street, Kendall, FL	(305) 273-4180
Office of Neighborhood Compliance Answer Center TDD	11805 SW 26th Street, Miami, FL	(786) 315-2700 311 (305) 468-5402
Center for Family and Child Enrichment	1825 NW 167th Street, Miami, FL 17801 NW 2nd Avenue, Miami, FL #211 155 South Miami, South Miami, FL #202	(305) 624-7450 (305) 493-4303 (305) 374-6869
Dade County Substance Abuse Intake	2500 NW 22nd Ave., Miami, FL	(305) 638-6540
Domestic Violence Shelter	Confidential	(305) 758-2546 (305) 247-4249 (305) 899-4600
Guardianship Program of Dade County	8300 NW 53rd Street, Miami, FL #402	(305) 592-7642
Florida Justice Institute	100 SW 2nd Street, Miami, FL #4320	(305) 358-2081
Family 1st Network Parenting Education	1120 NW 14th Street, Miami, FL	(305) 243-8425
Informed Families Family Partnership	2490 Coral Way Street #202	(305) 856-4886
Family Services (Switchboard of Miami)	701 SW 27th Avenue, Miami, FL. Suite 100	(305) 358-1640
Legal Aid Society	123 N.W. First Avenue, Miami, FL	(305) 579-5733
Youth and Family Development	11025 SW 84th Street	(305) 273-4180
Village Partners in Recovery	3180 Biscayne Blvd.	(305) 573-3784
Spectrum Program	11031 NE 6th Avenue, Miami, FL	(305) 757-0602
Counseling and Evaluation Center	1490 W 49th Place, Hialeah, FL #410	(305) 827-3252
Consumer Credit Counseling Main Office	1175 NE 125th Street, North Miami, FL	(800) 355-2227

RELATED COUNSELING SERVICES (Continued)

ALL OFFICES & LOCATIONS	ADDRESS	TELEPHONE
Alcoholics Anonymous	299 Alhambra Circle, Coral Gables, FL	(305) 461-2425
Switchboard of Miami	701 SW 27th Avenue, Miami, FL	(305) 358-4357
American Red Cross	335 SW 27th Avenue, Miami, FL	(305) 644-1200
Hispanic Coalition	5659-W. Flagler, Miami, FL	(305) 262-0060
Child Support Enforcement	100 S. Biscayne Blvd., Miami, FL #3100	(305) 530-2600
American Civil Liberties Union (ACLU)	4500 Biscayne Blvd., Miami, FL #340	(786) 363-2700
Urban League of Greater Miami	8500 NW 25th Ave., Miami, FL	(305) 696-4450
Legal Services of Greater Miami, Inc. Main Office	3000 Biscayne Blvd, Miami, FL #500	(305) 576-0080
American Friends Service Committee	1205 Sunset Drive, Miami, FL	(305) 600-5441
Florida Immigrant Advocacy Center	3000 Biscayne Blvd, Suite 400, Miami, FL	(305) 573-1106
Informed Families	2490 Coral Way, Miami, FL	(305) 856-4886
C.A.A. Self Help	(See Community Service Center Directory)	
Florida Domestic Violence	Confidential	1(800) 500-1119
Parent Helpline		1(800) 352-5683
Children's Resources	8571 SW 112th Street, Miami, FL	(305) 596-6966
Salvation Army	1907 NW 38th Street, Miami, FL	(305) 637-6720
Belafonte Tacolcy Center	6161 NW 9th Avenue, Miami, FL	(305) 751-1295
Kid Start – Citrus Health, Inc.	4175 W 20th Avenue, Hialeah, FL	(305) 825-0300
Miami Rescue Mission *Women-Children*	2250 NW 1st Avenue, Miami, FL	(305) 571-2250
Miami Bridge **Central** **South**	2810 NW South River Drive, Miami, FL 326 NW 3rd Avenue, Homestead, FL	(305) 635-8953 (305) 246-8956
Goodwill Industries	2121 NW 21st Street, Miami, FL	(305) 325-1394
Kristi House	1265 NW 12th Avenue, Miami, FL	(305) 547-6800
Fanm Ayisyen Nan Miyami, Inc	181 NE 82nd Street, Miami, FL #100	(305) 756-8050

OTHER SUPPORT SERVICES

ALL OFFICES AND LOCATIONS	ADDRESS	TELEPHONE
Miami-Dade County Citizen Services	140 W. Flagler Street, Miami, FL	311 / 211
Family and Victims Services	1251 NW 36th Street, Miami, FL	(305) 633-1634
Domestic Intervention	1251 NW 36th Street, Miami, FL	(305) 633-1634
New Life Family	3620 NW First Avenue, Miami, FL	(305) 573-3333
Children Home Society of Florida	17501 SW 117th Avenue, Miami, FL	(305) 254-9759
Church World Services	1924 NW 84TH Avenue, Doral, FL	(305) 774-6770
Guardian Ad Litem Program	3302 NW 27th Avenue, Miami, FL	(305) 638-6861
Boys and Girls Clubs of Miami Inc.	2805 SW 32nd Avenue, Miami, FL	(305) 446-9910
Suited For Success	250 NW 9th Street, Miami, FL	(305) 444-1944
Women Health Resource Center	8950 N. Kendall Dr., Miami, FL	(305) 598-5981
Office of HIV/AIDS Services	1444 Biscayne Blvd., Miami, FL	(305) 377-5022
Ryan White Title I Program (HIV/AIDS)	111 NW 1st Street Miami, FL #22	(305) 375-4742
South Florida Aids Network	1611 NW 12th Avenue, Miami, FL	(305) 585-5241
United Way of Miami-Dade	3250 Southwest 3rd Avenue	(305) 860-3000
City of Sweetwater (Social Services)	500 SW 109th Avenue, Sweetwater, FL	(305) 221-0411

OTHER SUPPORT SERVICES (Continued)

ALL OFFICES AND LOCATIONS	ADDRESS	TELEPHONE
Miami-Dade Police Dept./ Non-Emergency		(305) 4-POLICE (305) 476-5423
Lifeline Assistance Program & Link Up Florida (Telephone Assistance)		1(800) 342-3552
CAA/Low Income Home Energy Assistance Program (LIHEAP)		(786) 469-4677
Miami-Dade County Public Libraries		(305) 375-2665
Miami-Dade Parks & Recreation		(305) 755-7800
Special Transportation Service		(305) 630-5300
Miami-Dade Transit Authority		(305) 770-3131 (305) 891-3131
Bureau of Citizenship & Immigration Services: (Formerly)–INS		1(800) 375-5283
CHILD ABUSE PREVENTION		**TELEPHONE #**
Child Abuse Reporting Hotline		(800) 96-ABUSE
Parent Hotline		(941) 729-0429
Adolescent Help Line *(Covenant House)*		1(800) 683-8338
Parents Without Partners		1(800) 637-7974
Child Protection Team *(CPT)*		(305) 243-7550



291

Appendix Three

Centers by Commission Districts



242

COMMISSION DISTRICT ONE (1)

HEAD START/EARLY HEAD START SITES:

Bunche Park Elementary 40 HS Children Enrolled	16001 Bunche Park Drive Miami, Florida 33054	(305) 866-9457
Carol City Elementary 60 HS Children Enrolled	4375 N. W. 173rd Drive Miami, Florida 33056	(305) 474-5781
Colonel Harry Zubkoff ** 160 HS Children Enrolled 16 EHS Children Enrolled	55 N. W. 199th Street Miami, Florida 33169	(305) 770-3132
FCAA Bunche Park 40 HS Children Enrolled	15700 N. W. 20th Road Miami, Florida 33054	(305) 623-2021
FCAA Opa-Locka** 140 HS Children Enrolled 24 EHS Children Enrolled	13405 N. W. 28th Avenue Miami, Florida 33054	(305) 685-5566
North County 30 HS Children Enrolled	3201 N. W. 207th Street Miami, Florida 33056	(305) 621-6224
Landow Yeshiva** 80 HS Children Enrolled 16 EHS Children Enrolled	17330 N. W. 7th Avenue Miami, Florida 33169	(305) 653-8770
Miami Gardens Infant and Toddler Center** 16 EHS Children Enrolled	16825 N. W. 22nd Avenue Miami, Florida 33056	(305) 474-7309
Nathan B. Young Elementary 40 HS Children Enrolled	14120 N. W. 24th Avenue Miami, Florida 33154	(305) 769-4054
Ophelia E. Brown-Lawson 120 HS Children Enrolled	16425 N. W. 25th Avenue Miami, Florida 33056	(305) 620-2926

COMMISSION DISTRICT TWO (2)

HEAD START/EARLY HEAD START SITES:

Carrie P. Meek Enrichment Center ** 20 HS Children Enrolled 32 EHS Children Enrolled	1900 N. W. 75th Street Miami, Florida 33147	(305) 694-2769
CC Holy Redeemer 100 HS Children Enrolled	1325 N. W. 71st Street Miami, Florida 33147	(305) 836-4971
Martin Luther King Elementary 60 HS Children Enrolled	7124 N. W. 12th Avenue Miami, Florida 33142	(305) 693-3255
FCAA Children's Place 100 HS Children Enrolled	14701 N. W. 7th Avenue Miami, Florida 33168	(305) 685-4881
Haitian Youth and Family Community Center** 90 HS Children Enrolled 16 EHS Children Enrolled	6501 North Miami Avenue Miami, Florida 33150	(305) 757-7227
Liberty Square** 60 HS Children Enrolled 6 EHS Children Enrolled	6306 N. W. 14th Avenue Miami, Florida 33147	(305) 691-2205
Miami Park Elementary 40 HS Children Enrolled	2225 N. W. 103rd Street Miami, Florida 33167	(305) 694-2767
Oakgrove Elementary 20 HS Children Enrolled	15640 N. E. 8th Avenue North Miami, Florida 33162	(305) 940-7256
Poinciana Park Elementary 40 HS Children Enrolled	6545 N. W. 23rd Avenue Miami, Florida 33147	(305) 691-5640
Westview Elementary 20 HS Children Enrolled	2101 N. W. 127th Street Miami, Florida 33161	(305) 681-2415

**** Denotes Early Head Start Services at this site.**

COMMISSION DISTRICT THREE (3)

HEAD START/EARLY HEAD START SITES:

Bethune** 160 HS Children Enrolled 64 EHS Children Enrolled	2900 N. W. 43rd Terrace Miami, Florida 33142	(305) 638-6073
Caleb 160 HS Children Enrolled	5400 N. W. 22nd Avenue Miami, Florida 33147	(305) 636-2386
CC Centro Hispano** 217 HS Children Enrolled 16 EHS Children Enrolled	125 N. W. 25th Street Miami, Florida 33132	(305) 576-1923
CC Notre Dame 200 HS Children Enrolled	130 N. E. 62nd Street Miami, Florida 33142	(305) 751-6778
Charles Drew Elementary 40 HS Children Enrolled	1775 N. W. 60th Street Miami, Florida 33142	(305) 835-6651
CPHI North** 20 HS Children Enrolled 24 EHS Children Enrolled	1550 North Miami Avenue Miami, Florida 33136	(305) 329-3041
Culmer Neighborhood Center 60 HS Children Enrolled	1600 N. W. 3rd Avenue Miami, Florida 33136	(305) 438-8605
Douglass Elementary 40 HS Children Enrolled	314 N. W. 12th Street Miami, Florida 33136	(305) 372-7627
FCAA Dr. Simpson 160 HS Children Enrolled	150 N. E. 42nd Avenue Miami, Florida 33137	(305) 573-1443
KIDCO 1** 80 HS Children Enrolled 32 EHS Children Enrolled	221 N. E. 36th Street Miami, Florida 33137	(305) 573-1515
KIDCO II 120 HS Children Enrolled	123 N. E. 36th Street Miami, Florida 33137	(305) 576-6990
KIDCO III 100 HS Children Enrolled	3628 N. E. 1st Court Miami, Florida 33137	(305) 576-6990
KIDCO IV 60 HS Children Enrolled	6911 N. W. 3rd Avenue Miami, Florida 33150	(305) 758-1664
Olinda Elementary 40 HS Children Enrolled	5536 N. W. 13th Avenue Miami, Florida 33139	(305) 638-4254
Orchard Villa 40 HS Children Enrolled	5720 N. W. 13th Avenue Miami, Florida 33142	(305) 795-1531
Our Little Ones 118 HS Children Enrolled	8037 N. E. 2nd Avenue Miami, Florida 33138	(305) 754-8444
Phyllis Miller Elementary 20 HS Children Enrolled	840 N. E. 87th Street Miami, Florida 33138	(305) 795-1547
Arcola Lakes Elementary 40 HS Children Enrolled	1037 N. W. 81st Street Miami, Florida 33150	(305) 693-2533

COMMISSION DISTRICT FOUR (4)

HEAD START/EARLY HEAD START SITES:

JFK Middle 60 HS Children Enrolled	1075 N. E. 167th Street North Miami, Florida 33162	(305) 690-8381
Treasure Island 40 HS Children Enrolled	7540 E. Treasure Drive Miami Beach, Florida 33141	(305) 868-3698

** **Denotes Early Head Start Services at this site.**

COMMISSION DISTRICT FIVE (5)

HEAD START/EARLY HEAD START SITES:

Allapattah 80 HS Children Enrolled	1836 N. W. 22nd Place Miami, Florida 33125	(305) 633-8690
Biscayne Elementary 40 HS Children Enrolled	800 – 77th Street Miami Beach, Florida 33142	(305) 866-9497
Centro Mater East 1 160 HS Children Enrolled	418 S. W. 4th Avenue Miami, Florida 33130	(305) 545-6049
Centro Mater East 2 80 HS Children Enrolled	422 S. W. 4th Avenue Miami, Florida 33130	(305) 545-7720
CC Sagrada Familia I** 100 HS Children Enrolled	970 S. W. 1st Street Miami, Florida 33134	(305) 324-5424
CC Sagrada Familia II 120 HS Children Enrolled 32 EHS Children Enrolled	941 S. W. 1st Street Miami, Florida 33134	(305) 326-8212
Feinberg/Fisher Elementary 40 HS Children Enrolled	1420 Washington Avenue Miami, Florida 33139	(305) 535-4239
Jackson Dade 55 HS Children Enrolled	801 N. W. 7th Street Miami, Florida 33136	(305) 545-3430
South Pointe Elementary 20 HS Children Enrolled	1050 4th Street Miami Beach, Florida 33139	(305) 535-4231
United Way Center for Excellence** 30 HS Children Enrolled 8 EHS Children Enrolled 8 EHS Home Based Children Enrolled	3250 S. W. 3rd Avenue Miami, Florida 33129	(305) 667-2664

COMMISSION DISTRICT SIX (6)

HEAD START/EARLY HEAD START SITES:

O'Farrill Learning Center 82 HS Children Enrolled	6741 S. W. 24th Street Miami, Florida 33155	(305) 264-3232
South Hialeah Elementary 54 HS Children Enrolled	265 E. 5th Street Hialeah, Florida 33010	(305) 805-7187

COMMISSION DISTRICT SEVEN (7)

HEAD START/EARLY HEAD START SITES:

St. Albans/Coconut Grove 110 HS Children Enrolled	3465 Brooker Street Miami, Florida 33143	(305) 443-1234
St. Albans South Miami 60 HS Children Enrolled	6060 S. W. 66th Street Miami, Florida 33143	(305) 667-2664
South Miami** 40 HS Children Enrolled 8 EHS Children Enrolled	6125 S. W. 68th Street Miami, Florida 33143	(305) 805-7187
Sunflowers Academy 60 HS Children Enrolled	2901 N. W. 7th Street Miami, Florida 33135	(305) 631-9689

COMMISSION DISTRICT EIGHT (8)

HEAD START/EARLY HEAD START SITES:

CC Good Shepherd 260 HS Children Enrolled	18601 S. W. 97th Avenue Miami, Florida 33157	(305) 235-1756
Whigham Elementary 20 HS Children Enrolled	21545 S. W. 87th Avenue Miami, Florida 33157	(305) 378-1788
Leisure City Mobiles** 80 HS Children Enrolled 8 EHS Children Enrolled	14835 Fillmore Lane Leisure City, Florida 33032	(305) 245-6626

**** Denotes Early Head Start Services at this site.**

245

COMMISSION DISTRICT NINE (9)

HEAD START/EARLY HEAD START SITES:

AIMS High Academy 80 HS Children Enrolled	1013 North Redland Road Miami, Florida 33034	(305) 248-3400
Arthur Mays Villas 40 HS Children Enrolled	11341 S. W. 216th Street Miami, Florida 33170	(305) 234-4950
CC South Dade 280 HS Children Enrolled	28520 S.W. 148th Avenue Homestead, Florida 33034	(305) 245-0979
Colonial Drive Elementary 20 HS Children Enrolled	10755 S. W. 160th Street Miami, Florida 33157	(305) 238-4175
CPHI South** 66 HS Children Enrolled 24 EHS Children Enrolled	28205 S.W. 125th Avenue Homestead, Florida 33039	(305) 416-7190
Isaac A. Withers** 120 HS Children Enrolled 24 EHS Children Enrolled	21300 S.W. 122nd Avenue Goulds, Florida 33170	(305) 251-2395
LeJardin I 80 HS Children Enrolled	320 N.W. 2nd Street Homestead, Florida 33034	(305) 245-2422
LeJardin II 240 HS Children Enrolled 32 EHS Children Enrolled	107 S.W. 8th Street Homestead, Florida 33032	(305) 248-3633
LeJardin III 60 HS Children Enrolled	77 W. Mowry Street Homestead, Florida 33030	(305) 247-0696
LeJardin 4 100 HS Children Enrolled	735 N. E. 12th Avenue Miami, Florida 33039	(305) 205-1580
Chapman Elementary 100 HS Children Enrolled	27190 S. W. 140th Avenue Miami, Florida 33032	(305) 242-2298

COMMISSION DISTRICT TWELVE (12)

HEAD START/EARLY HEAD START SITES:

Centro Mater West 1** 176 HS Children Enrolled 16 EHS Children Enrolled 16 EHS Home Based Children Enrolled	8298 N. W. 103rd Street Miami, Florida 33016	(305) 357-4395
Centro Mater West 2 40 HS Children Enrolled	7700 N. W. 98th Street Miami, Florida 33016	(305) 827-4050
Dupuis Elementary 60 HS Children Enrolled	1150 W. 59th Avenue Hialeah, Florida 33012	(305) 535-4239
Paradise Christian-Hialeah 155 HS Children Enrolled	6184 West 21st Court Hialeah, Florida 33016	(305) 828-7477
Paradise Christian-Doral 30 HS Children Enrolled	7500 N. W. 58th Street Miami, Florida 33166	(305) 716-1772
Tropical Elementary 20 HS Children Enrolled	4545 S. W. 104th Avenue Miami, Florida 33165	(305) 223-5552
Sweetwater 30 HS Children Enrolled	250 S. W. 114th Avenue Sweetwater, Florida 33144	(305) 227-3162

COMMISSION DISTRICT THIRTEEN (13)

HEAD START/EARLY HEAD START SITES:

Centro Mater Walker Park 80 HS Children Enrolled	800 West 29th Street Hialeah, Florida 33010	(305) 887-3621
FCAA Mt. Zion 40 HS Children Enrolled	500 West 23rd Street Hialeah, Florida 33012	(305) 887-1922

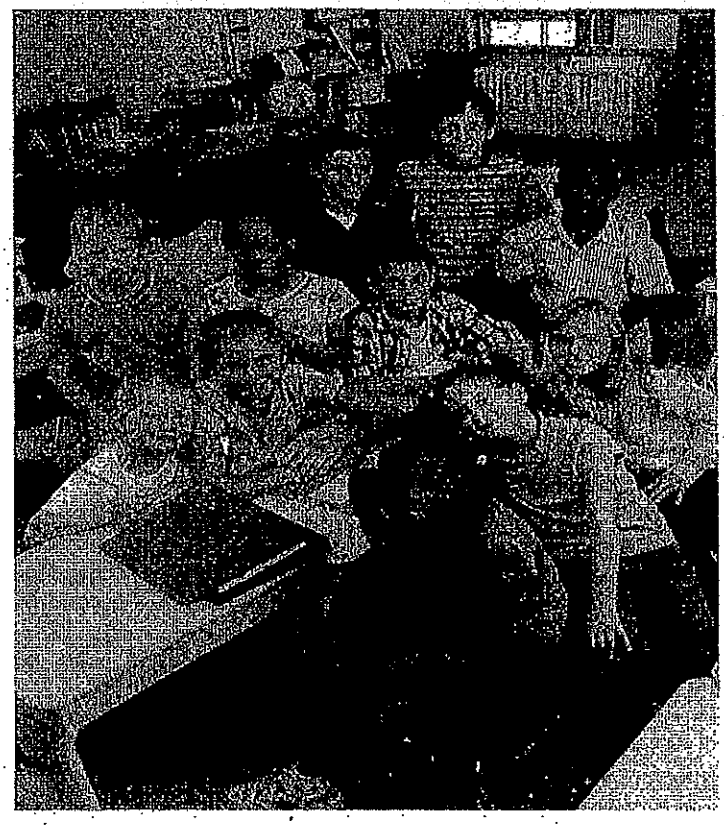
**** Denotes Early Head Start Services at this site.**



Appendix Four

Florida Department of Children and Families
List of Licensed Child Care
Providers in Miami-Dade County

(2010)



Facility or Home Name	Address	City	State	Zip	Capacity
3 C's Preschool	14920 SW 67 Avenue	Palmetto Bay	FL	33158	193
A & A Children's Academy #2	10271 SW 92 Terrace	Miami	FL	33155	32
A & A Children's Academy I	10271 SW 92 Terrace	Miami	FL	33155	32
A Little College Club Corp	P.O. BOX 171512	Miami Lakes	FL	33014	44
A Mother's Care Learning Center	5861 NW 17 Avenue	Miami	FL	33142	48
A R C Project Thrive Program	11025 Southwest 84th Street #6 and 7	Miami	FL	33173	146
A Small World Learning Center IV	840 East 25th Street	Hialeah	FL	33013	80
A To Z For Kids	1343 Alton Road	Miami Beach	FL	33139	49
A.B.F. Learning Center	13350 SW 288 Street	Miami	FL	33033	130
A+ Early Learning Center	15422 SW 137 Place	Miami	FL	33176	48
Abbott School & Child Care Center #5	P O Box 414486	Miami Beach	FL	33141	22
Abby Child Care Centre II Inc	735 NE 12 Avenue	Homestead	FL	33030	253
ABC Learning Center	10390 NE 2nd Avenue	Miami Shores	FL	33138	77
ABC'S Pre-School and Learning Center	8953 SW 107 Ave Rear	Miami	FL	33176	60
Acade Mir Preschool	11980 S.W. 8 Street	Miami	FL	33184	79
Acadekids Preschool and Learning Center	8901 SW 157 Ave # 18-19	Miami	FL	33196	96
AcadeMir Preschool Learning Center	13911 SW 42 Street #108	Miami	FL	33175	94
Academir Preschool Learning Center # 4	8901 SW 157 Ave # 18	Miami	FL	33196	82
Adranah' s Day Care Center Inc	2501 NW 206 Street	Miami Gardens	FL	33056	33
Agape Developmental Learning Center	22790 SW 112 Avenue	Miami	FL	33170	14
Aguamarina Pre-School	1800 SW 2 Ct	Miami	FL	33129	30
Aim High Learning Center I Expansion	1013 NW Redland Road	Florida City	FL	33034	147
Aim High Learning Center II	26201 SW 139 Avenue	Naranja	FL	33032	36
Alberto's Dream Child Care and Learning Center	1253 Northeast 112th Street	Miami	FL	33161	46
Aleida's Nursery	300 NW 45 Avenue	Miami	FL	33126	25
Alexander Academy	2395 Northwest 7th Street	Miami	FL	33125	83
Alexander Montessori School	14400 Old Cutler Road	Palmetto Bay	FL	33158	266
Alexander Toddler & Preschool Inc	17800 Old Cutler Road	Palmetto Bay	FL	33157	42
All My Sweet Kids Day Care Center Inc	20000 SW 110 Court	Miami	FL	33189	25
All Stars Child Development Center	9044 N W 25 Street	Doral	FL	33172	89
Allapattah Child Care	1836 N W 22 Place	Miami	FL	33125	100
Allapattah Wynwood Childcare School	1500 N.W. 16 Avenue	Miami	FL	33125	83
Allapattah Wynwood Jardin Infantil Child Care Center	1500 NW 16 Avenue	Miami	FL	33125	100
Alpha & Omega Christian Learning Center	7800 S W 56th Street	Miami	FL	33155	83
Alphabet Soup Learning Center	3805 Southwest 137th Avenue	Miami	FL	33175	97
Amazing Learning Academy	516-540 N.E. 124 St	Miami	FL	33161	103
Amazing Learning Academy II Inc	247 E 4th ST	Hialeah	FL	33010	136
America's Christian Future	16931 NW 67Ave	Miami	FL	33015	90
Anadia Child Care Center	8282 NE 1st Avenue	Miami	FL	33138	63
Angels Love & Care	6900 West 32 Ave#18-25	Hialeah	FL	33018	149
Angels Love & Care I	6900 West 32 Avenue # 11-12	Hialeah	FL	33018	39
Aquamarina Preschool	7515 SW 61 Ave	Miami	FL	33143	87
ARC Project Thrive #4	756 West Palm Drive	Florida City	FL	33034	93
ARC Project Thrive #5	40 NW 5 Ave	Florida City	FL	33034	85
Arrowhead Nursery and Kindergarten	1210 S.W. 78th Court	Miami	FL	33144	65
Arthur Mays Head Start and Child Care Center	701 NW 1st Ct, S-9118	Miami	FL	33170	40
Assurant Child's Place	11222-11280 Quail Roost Dr	Miami	FL	33157	330

Facility or Home Name	Address	City	State	Zip	Capacity
Aventura Learning Center III	2300 Northeast 171st Street	North Miami Beach	FL	33160	90
Aventura Learning Center, Inc	2221 Northeast 171st Street	North Miami Beach	FL	33160	69
B & G Preschool #2 Inc	7490 SW 23 Street	Miami	FL	33155	53
B & G Preschool, Inc.	7879 NW 27 Avenue	Miami	FL	33147	87
B T After School Care Club	3911 NW 64 Avenue	Miami Springs	FL	33166	65
B T W Tumbling Tornadoes Preschool	1200 N.W 6 Avenue	Miami	FL	33132	30
Baby Stars Inc.	3565 NE 207 Street St A9	Aventura	FL	33180	24
Baby's Castle, Inc.	10702 NE 6 Avenue	Miami	FL	33161	45
Balls Of Fire Paradise Academy	4200 NW 2 Avenue	Miami	FL	33127	144
Bambi Land Day Care Center	4755 West 8th Avenue	Hialeah	FL	33012	39
Bamby's Day Care Center And Nursery School, Inc	PO BOX 440857	Miami	FL	33126	60
Banyan Day School	340 Palermo Ave	Coral Gables	FL	33134	165
Baptist Hospital Early Learning Center	8900 North Kendall Drive	Miami	FL	33176	241
Baymar	2100 Northwest 107th Avenue	Miami	FL	33172	158
Beacon Hill Preparatory School	18001 NW 22 Ave	Miami Gardens	FL	33056	39
Beautiful Beginnings Preschool & Daycare	3220 NW 7th Street	Miami	FL	33125	56
Belafonte Tacolcy Center Inc	6161 NW 9th Avenue	Miami	FL	33127	163
Bet Breira School	9400 SW 87 Avenue	Miami	FL	33176	190
Beth David Gordon School ECC	2625 SW 3rd Avenue	Miami	FL	33129	120
Beth Shmuel Montessori School	1719 Lenox Avenue	Miami Beach	FL	33139	33
Beth Torah Adath Yeshurun	20350 NE 26 Avenue	North Miami Beach	FL	33180	312
Bethany Child Development Center	911 Northwest 183rd Street	Miami Gardens	FL	33169	158
Bethany Evangelical Covenant Church and School	125 NE 119 St	North Miami	FL	33161	120
Bethel Christian Schools	1725 NE 164 Street	North Miami Beach	FL	33162	62
Bethel Early Learning Center	2000 NW 2nd Ave	Miami	FL	33127	33
Bethune Head Start & Child Care Center	701 NW 1 Court S-9118	Miami	FL	33142	600
Betty's Preschool Academy Inc	PO BOX 245102	Miami	FL	33055	145
Bible Baptist Christian Academy	9801 N W 24th Avenue	Miami	FL	33147	95
Biscayne Elem. Head Start & Child Care Center	701 Northwest 1 Court S-9118	Miami Beach	FL	33141	40
Biscayne Gardens Daycare Center Inc	670 NW 153 Street	Miami	FL	33169	55
Bluestar Learning Center	6030 NW 21st Avenue	Miami	FL	33142	50
Bola Childcare and Learning Center	P.O. Box 380373	Miami	FL	33138	88
Born 2 Learn	8794 N W 25th Street	Doral	FL	33172	125
Boys & Girls Preschool III	12240 SW 8 Street	Miami	FL	33184	191
Bridging The Gap Academy	16190 NW 27th Avenue	Miami Gardens	FL	33054	
Bright Futures Preschool	13724 Southwest 84th Street	Miami	FL	33183	100
Bright Kids Learning Center, Inc.	PO Box 16265	Miami	FL	33169	63
Bright Star Academy Day Care Corp	16341 Northwest 57th Avenue	Miami Gardens	FL	33014	102
Bright Stars Learning Academy	315 West Palm Drive	Florida City	FL	33034	98
Bright Start Educational Center Inc	514 West 51st Place	Hialeah	FL	33012	49
Bright Start Too Educational Center Inc	7335 West 14 Ct	Hialeah	FL	33012	60
Brito Miami Private Day Care	2732 SW 32nd Avenue	Miami	FL	33133	115
BUFI Preschool	3655 NW 107 Avenue, #112	Doral	FL	33178	57
Building Blocks Day Care and Preschool	8746 SW 24 Street	Miami	FL	33165	39
Building Blocks Learning Center	10750 NW 58th Street	Doral	FL	33178	146
Bunche Park Elem Head Start & Center	701 NW 1st Street S9118	Opa Locka	FL	33054	20

250

Facility or Home Name	Address	City	State	Zip	Capacity
C P H I North Head Start & Early Head Start	750 NW 1 Court S-9118	Miami	FL	33136	44
Caleb Head Start & Child Care Center	701 NW 1st Court Suite S-9118	Miami	FL	33142	190
Calvary Baptist Church Daycare Center	226 SW 17th Avenue	Miami	FL	33135	70
Camelot Preschool	9771 East Indigo Street	Miami	FL	33157	108
Candy House Day School Inc	1628 NW 6 Street	Miami	FL	33125	138
Candy Land Child Care Center Inc	4150 SW 137 Court	Miami	FL	33175	26
Capullitos Felices Day Care	308 Central Blvd	Miami	FL	33144	16
Caran's Learning Nest Inc	PO Box 171661	Miami Gardens	FL	33054	19
Carol City Elem Head Start & Child Care Center	701 NW 1st Ct S-9118	Miami	FL	33055	60
Carousel Learning Academy	1851 Delaware Parkway	Miami	FL	33125	97
Carousel of Angels, Inc.	1637 S.W. 27 Avenue	Miami	FL	33145	50
Carrie P Meek Head Start and Child Care Center	701 NW 1st Court, Suite #9118	Miami	FL	33147	88
Casa Dei Bambini	4025 Pine Tree Drive	Miami Beach	FL	33140	45
Casa dei Bambini Montessori	4025 Pinetree Drive	Miami Beach	FL	33141	21
Cattoira Montessori School	9385 SW 79 Avenue	Miami	FL	33156	136
Celebrity Kids Club Of Miami Dade	2740 Northwest 169th Terrace	Miami Gardens	FL	33056	142
Centro Hispano Catolico Child Care Center	125 Northwest 25th Street	Miami	FL	33127	280
Centro Mater Child Care Center	418 Southwest 4th Avenue	Miami	FL	33130	444
Centro Mater Child Care II	418 S.W. 4 Avenue	Miami	FL	33130	80
Centro Mater Walker Park	8298 NW 103rd Street	Hialeah	FL	33010	93
Centro Mater West	8298 Northwest 103rd Street	Hialeah Gardens	FL	33016	318
Centro Mater West II	8298 NW 103rd Street	Hialeah	FL	33016	400
Champagnat Catholic School	369 East 10th Street	Hialeah	FL	33010	79
Champs	180 Crandon Blvd Suite 111	Key Biscayne	FL	33149	12
Cherry Blossom Learning Center	2933 SW 3 Avenue	Miami	FL	33129	81
Child Care Center Inc @ Riviera Presbyterian Church	5275 Sunset Drive	Miami	FL	33143	145
Children Around The World, Inc.	7915 Hawthorne Avenue	Miami Beach	FL	33141	25
Children's Paradise Child Care Center Inc	7435 SW 61 Avenue	Miami	FL	33143	68
Children's Academy Preschool #2	P O Box 960490	Miami	FL	33147	83
Children's Academy Preschool #3	PO Box 960490	Miami	FL	33169	85
Children's Academy Preschool #5	PO BOX 960490	Opa Locka	FL	33054	97
Children's Academy Preschool #6	P O Box 960490	Miami	FL	33054	105
Children's Academy Preschool #7	P O Box 960490	Miami Gardens	FL	33055	56
Children's Christian Schoolhouse	380 West 21st Street	Hialeah	FL	33010	82
Children's Clubhouse	11262 SW 137 Avenue	Miami	FL	33186	55
Children's Creative Learning Center At FIU	11200 SW 8 St	Miami	FL	33199	100
Children's Creative Learning Center at South Dade	10190 SW 344 Street	Florida City	FL	33034	108
Children's Enrichment Center	300 N Royal Poinciana Boulevard	Miami Springs	FL	33166	66
Children's Hour Day School	11101 SW 184 Street	Miami	FL	33157	100
Children's Kingdom Enrichment Center LLC	8080 Northwest 155 Street	Miami Lakes	FL	33016	99
Children's Paradise Learning Center	8155 West 12th Avenue	Hialeah	FL	33014	66
Children's Paradise Learning Center Inc	21 East 59th Street	Hialeah	FL	33013	81
Children's Place Learning Center	8335 SW 24 Street	Miami	FL	33155	40
Children's Rainbow Day School	P O Box 700762	Goulds	FL	33170	104
Children's Resource Fund	8571 Southwest 112th Street	Miami	FL	33156	104
Children's Village Montessori School & Day Care Center LLC	Same	Miami	FL	33138	127
Choo Choo Learning Station	7250 west 24 Avenue Suite12-16	Hialeah	FL	33016	70

Facility or Home Name	Address	City	State	Zip	Capacity
Christ Children Academy	2900 NW 183 St	Miami	FL	33056	40
Christ Children Academy Inc	225 NW 14 Terrace	Miami	FL	33136	60
Christ- Mar II Kindergarten	6931 West 14th Court	Hialeah	FL	33014	34
Christ The King Catholic Pre-School	16000 SW 112 Avenue	Miami	FL	33157	90
Christian Academy & Preschool	12800 NE 6th Avenue	North Miami	FL	33161	172
Christian Creative Learning Center	20151 NW 67 Ave	Hialeah	FL	33015	69
Christian Family Worship Center of South Florida Inc	P.O. Box 700339	Naranja	FL	33032	58
Christian Learning Center	8755 SW 16 Street	Miami	FL	33165	214
Christian Learning Center II	8755 SW 16 Street	Miami	FL	33174	109
Christian Montessori Children's House Inc	3720 SW 86 Ave	Miami	FL	33155	20
Christine Curry Child Development Center	13230 N.W 7th Ave	North Miami	FL	33168	80
Christ-Mar Nursery School	6991 West 14th Court	Hialeah	FL	33014	59
Cinderella Nursery Inc	2335 West 12th Avenue	Hialeah	FL	33010	284
Circle Time Learning Center, Inc	9709 NW 41 Street #105	Doral	FL	33178	44
Clara Mohammed School	5245 NW 7th Avenue	Miami	FL	33127	50
Clown Around Preschool Inc	13301 Memorial Highway	North Miami	FL	33161	49
Coconut Grove Montessori School	2850 SW 27 Ave	Miami	FL	33133	92
Coconut Grove Montessori School	2850 SW 27 Avenue	Miami	FL	33133	42
Colonel Zubkoff Head Start & Enrichment Center	701 Northwest 1st Court S9118	North Miami Beach	FL	33169	189
Colonial Drive Elementary Head Start and Child Care Center	701 NW 1st Ct S-9118	Miami	FL	33157	25
Community Outreach Center	796 NW 29 Street	Miami	FL	33127	80
Community Partnership Homeless Inc - South Head Start	701 Northwest 1st Court S-9118	Miami	FL	33033	120
Concordia Lutheran School	8701 Southwest 124th Street	Miami	FL	33176	110
Cope Center North	9950 Northwest 19th Avenue	Miami	FL	33147	156
Coral Gables Congregational Early Childhood Center	3010 DeSoto Boulevard	Coral Gables	FL	33134	104
Coral Way Learning Center	7900 Coral Way	Miami Dade	FL	33155	61
Country Club Children Care Center	18674 Northwest 67th Avenue	Miami	FL	33015	140
Countryside Early Learning Center	15395 SW 288 ST	Homestead	FL	33033	88
Creative Kids Academy, Inc	16325 Southwest 288th Street	Homestead	FL	33033	80
Creative Years Inc	15680 SW 232 Street	Miami	FL	33170	117
Crystal Learning Center	27085 SW 138 Ct	Miami	FL	33032	75
Culmer Head Start and Child Care Center	701 NW 1st Ct S-9118	Miami	FL	33136	66
Cutler Ridge United Methodist Kindergarten	20740 Old Cutler Road	Cutler Bay	FL	33189	100
Dave and Mary Alper Jewish Community Center	11155 SW 112 Avenue	Miami	FL	33173	240
Decroly Learning Child Care Center	1541 S E 12 Avenue Suite #17	Homestead	FL	33035	149
Del Travieso Learning Day Care Center	380 Palm Avenue	Hialeah	FL	33010	114
Devon Aire Kiddy College Inc	12289 SW 112th Street	Miami	FL	33186	133
Discovery Achievement Center	1437 West 49 Street	Hialeah	FL	33012	70
Discovery Days Inc DBA Discovery Years	4740 Northwest 7th Street	Miami	FL	33126	87
Discovery Times INC DBA Discovery Years	5152 West Flagler Street	Miami	FL	33134	60
Discovery Years Child Care	410 Southwest 57th Avenue	Miami	FL	33144	104
Dorothy M Wallace COPE Center	10225 SW 147 Terrace	Miami	FL	33176	142
Dorsey Skill Head Start & Child Care Center	7100 Northwest 17th Avenue	Miami	FL	33147	25
Downtown Learning Center	100 South Biscayne Boulevard 4th Floor	Miami	FL	33131	123
Dr. Mary Bain Child Development Center	2152 NW 64 Street	Miami	FL	33147	34
Duhart's Day Care Center	5580 NW 7 Avenue	Miami	FL	33127	105

252

Facility or Home Name	Address	City	State	Zip	Capacity
Dupuis Elementary Head Start and Child Care Center	701 NW 1st Court Suite 9118	Hialeah	FL	33012	60
Early Enrichment Center	10711 West Flagler Street	Miami	FL	33174	80
Early Learning Center	12907 NE 7th Avenue	North Miami	FL	33161	68
Early Start Inc Day Care	11895 SW 56th Street	Miami	FL	33175	200
Early Step Learning Center	51 NE 82 Terrace	Miami	FL	33138	135
Early Years Academy	17790 Northwest 78th Avenue	Hialeah	FL	33015	132
Early Years Montessori Academy	7755 Northwest 178 Street	Hialeah	FL	33015	48
Easter Seals South Florida	1475 Northwest 14th Avenue	Miami	FL	33125	200
Ebenezer Day Care Center	4111 Southwest 4th Street	Miami	FL	33134	100
Edison Private School Preschool	3720 East 4th Avenue	Hialeah	FL	33013	138
Eight Street Day Care	1405 NE 8 Street	Homestead	FL	33033	122
El Redentor Day Care Ministries	175 SW 120 Avenue	Miami	FL	33184	100
El Rey Jesus Pre-school	9353 SW 152 Avenue	Miami	FL	33196	149
Elite Kids Enrichment Center	11300 NW 87 Court	Hialeah Gardens	FL	33018	134
Emaus Child Care Center	206 SW 96 Court	Miami	FL	33174	29
Emmanuel Kindergarten Day Care	P O Box 22821	Miami Gardens	FL	33056	170
Excel Kids Academy	17560 NW 27 Avenue	Miami Gardens	FL	33056	135
FCAA Corporate Program Children's Learning Center	14701 NW 7th Avenue	Miami	FL	33168	149
FCAA Opa-Locka Educational Service Center	14701 NW 7th Ave	Opa Locka	FL	33054	184
Faith Lutheran School	293 Hialeah Drive	Hialeah	FL	33010	48
Fantasy World Learning Center	11540 SW 147 Avenue # 8-13	Miami	FL	33196	84
Fantasyland Day Care Center Corp.	9600 Southwest 8th Street Suite 13	Miami	FL	33174	90
Fantasyland Learning Center Corp	8670 SW 40th Street	Miami	FL	33155	120
Farah's Angels Daycare Center	15002 NE 12 Avenue	Miami	FL	33161	130
FCAA Bunche Park ECE Center	14701 NW 7th Avenue	Opa Locka	FL	33054	45
FCAA Dr. Dazell Simpson Early Childhood Development Center	14701 NW 7th Avenue	Miami	FL	33137	201
FCAA New Mt Zion Early Childhood Center	14701 NW 7 Avenue	Hialeah	FL	33010	52
Feinberg-fisher Elementary Head Start & Child Care	701 NW 1ct S9118	Miami Beach	FL	33139	40
First Assembly Christian Academy	824 West Palm Drive	Florida City	FL	33034	85
First Discovery Links Learning Center	271 Park Blvd	Miami	FL	33126	46
First Impressions Pre-school & Day Care	12300 Quail Roost Dr	Miami	FL	33177	95
First Infant University Daycare	1685 SW 107 Avenue	Miami	FL	33165	67
First Spanish United Presbyterian Day Care	2480 NW 7 Street	Miami	FL	33125	69
First United Methodist Christian School	622-A North Krome Avenue	Homestead	FL	33030	195
Fisher Island Day School	2 Fisher Island Drive	Fisher Island	FL	33109	62
Five Star Learning Center	2360 West 68 Street Suite 111	Hialeah	FL	33016	102
Florida City Academy	26049 S Dixie Hwy	Naranja	FL	33032	79
Forest Lakes Learning Center	16760 SW 88 ST	Miami	FL	33196	121
Friendly Kids Academy	9500 SW 32 St	Miami	FL	33165	30
Fulford Christian Day Care Inc	1900 NE 164 ST	North Miami Beach	FL	33162	135
Fun Care Learning Center	17701 NW 57 Ave	Miami	FL	33055	56
Fun Club	6710 SW 80th Street	Miami	FL	33143	55
Future Kids	11402 NW 41 Street #107	Doral	FL	33173	123
Future Leader Day Care Center	2883-85 SW 37 Ave	Miami	FL	33133	57
Future Leader Day Care II	16237 SW 88 ST	Miami	FL	33196	149
Future Leaders of the World Learning Center	2711 S.W. 137 Avenue, B-78	Miami	FL	33175	65
Fuzzy's Day Care and Learning Center	3878 SW 112 Avenue	Miami	FL	33165	30

Facility or Home Name	Address	City	State	Zip	Capacity
Gables Montessori School	990 S.W. 42 Avenue	Miami	FL	33134	88
Garden Of Light Academy, Inc.	1171 NE 149 Street	Miami	FL	33161	55
Genesis Children's Academy Inc	7506 SW 117 Avenue	Miami	FL	33183	95
Genius Day School, Inc	5859 B SW 16th Street	Miami	FL	33155	97
Get Smart Kids Academy, Inc	1565 Northeast 125 Street	North Miami	FL	33161	109
Gingerbread House Day Care	2052 S W 1 Street	Miami	FL	33135	120
Girl Scout Academic After School Program	11347 SW 160 Street	Florida City	FL	33034	75
Girl Scout Academic After School Program	11347 SW 160 Street	Homestead	FL	33030	50
Girl Scout Academic After School Program	11347 SW 160 Street	Homestead	FL	33030	50
Gladeview Christian School	12201 SW 26 St	Miami	FL	33175	150
God's Place 4 Kids Inc	5700 W 12 Ave	Hialeah	FL	33012	27
Golden Apple Learning Center	2901 S.W. 7 Street	Miami	FL	33134	68
Golden Glades Learning Center	17700 Northwest 27th Avenue	Miami Gardens	FL	33056	170
Golden Mittens Montessori	13500 SW 51st street	Miami	FL	33015	38
Good Shepherd Child Care Center	9401 Biscayne Boulevard	Miami	FL	33157	260
Gospel Tabernacle Child Care Development And Learning Center	3341 NW 189th Street	Miami Gardens	FL	33056	35
Grace Lutheran Preschool Learning Center	254 Curtiss Parkway	Miami Springs	FL	33166	274
Granada Presbyterian Day School	900 University Drive	Coral Gables	FL	33134	183
Gratigny Day Care Center Corp.	1800 West 68th Street Suite 109 to 112	Hialeah	FL	33014	88
Great Discoveries Learning Center Inc	15260 SW 280 St # 103	Homestead	FL	33032	78
Greater Love Day Care Inc	1214 NW 9 Avenue	Florida City	FL	33034	44
Greater Miami Adventist Academy Early Childhood Education and Care	500 NW 122 Ave	Miami	FL	33182	50
Growing Days Childcare and Learning Center	4137 SW 183rd Ave	Miami Lakes	FL	33014	98
Growing Treasures Learning Center # 3	600 East 24 Street	Hialeah	FL	33013	34
Growing Treasures Learning Center #2	8318 Northwest 103rd Street	Hialeah	FL	33016	215
Haitian American Christian Society, Inc.	111 NW 77th Street	Miami	FL	33150	33
Hanan's Childcare and Academic Development Center Inc	13250 NW 28 Avenue	Opa Locka	FL	33054	80
Happy Babies Corp	11 East 12th Street	Hialeah	FL	33010	40
Happy Children Childcare Center	1927 West 68th Street	Hialeah	FL	33014	50
Happy Children II	1937 West 68th Street	Hialeah	FL	33014	21
Happy Children of Overtown, Inc.	P.O. Box 414597	Miami,	FL	33127	45
Happy Dreams Learning Center, Inc	1373-75 S W 37 Avenue	Miami	FL	33145	48
Happy Family Learning Center	6950 SW 117 Avenue #102	Miami	FL	33183	108
Happy Garden Day Care and Preschool	4440 NW 7th Street	Miami	FL	33126	16
Happy Hippo Day Care & Learning Center	15673 North Kendall Drive	Miami	FL	33196	47
Happy Hippo Too Preschool	12548 Southwest 120th Street	Miami	FL	33186	89
Happy Memories Learning Center Corp	9911 SW 142 Ave	Miami	FL	33186	119
Happy Memories Learning Center I	9911 SW 142 Ave	Miami	FL	33186	142
Hebrew Academy Preschool	2400 Pine Tree Drive	Miami Beach	FL	33140	159
Highpoint Academy Inc	12101 SW 34th Street	Miami	FL	33175	92
His Loving Hands Child Care	15020 Harrison Street	Miami	FL	33176	27
Holy Comforter Day Care Center	150 SW 13 Avenue	Miami	FL	33135	132
Holy Cross Lutheran Church and School of North Miami	650 NE 135 St	N Miami	FL	33161	124
Holy Redeemer Child Care Center / Catholic Charities ADOM	130 NE 62 Street	Miami	FL	33147	110
Homestead Christian Academy	255 NE 2 Drive	Homestead	FL	33030	270
Homestead D L C YMCA	1034 NE 8 Street	Homestead	FL	33030	141

254

Facility or Home Name	Address	City	State	Zip	Capacity
Homestead Hospital Early Learning Center	975 Baptist Way	Homestead	FL	33030	53
I & J Happy Faces Learning Center Inc	10710 Westwood Lake Drive	Miami	FL	33165	35
ICS	609 Brickell Ave.	Miami	FL	33131	165
Infant Dreams Day Care Inc	3140 West 84 Street Unit#10-11	Hialeah Garden	FL	33016	59
Infant Dreams II Day Care	1446 W 49 St	Hialeah	FL	33012	53
Infants in Need, Inc DBA Linda Ray Intervention Center	750 NW 15 Street	Miami	FL	33136	80
Interamerican Learning Center	8319 Grand Canal Drive	Miami	FL	33142	162
International Bilingual Montessori School	6330 SW 40 Street	Miami	FL	33155	169
International Bilingual Pre-School	1351 NW 32 Court	Miami	FL	33125	73
International Christian School	414 Velarde Ave.	Coral Gables	FL	33134	93
Isaac Withers Head Start & Child Care Center	701 NW 1 Ct S-9118	Miami	FL	33170	215
It 's A Small World Learning Center Inc	252 Hialeah Drive	Hialeah	FL	33010	45
It's A Small World Academy Inc	2990 NW 81st Terrace	Miami	FL	33147	168
It's A Small World Learning Center #5	4300 NW 12 Avenue	Miami	FL	33142	87
It's A Small World Learning Center #VII	8601 NW 22nd Avenue	Miami	FL	33147	122
It's A Small World Learning Center II, Inc	3100 Northwest 94th Street	Miami	FL	33147	79
It's A Small World Learning Center III Inc	405 Hialeah Drive	Hialeah	FL	33010	65
It's A Small World Learning Center IV	6565 NW 32 Avenue	Miami	FL	33147	114
It's A Small World Learning Center V	4600 NW 22nd Ave	Miami	FL	33142	121
Ives Dairy Rd Baptist Church	1121 NE 205 Terrace	North Miami Beach	FL	33179	160
J S D Childcare Learning Center	3050 NW 183 Street	Miami Gardens	FL	33056	65
J. Ruiz Learning School	1021 West 46 Street	Miami	FL	33142	105
Jackson Head Start & Child Care Center	701 NW 1 Court., S-9118	Miami	FL	33136	68
Jay's Learning Center Inc	1111 NW 55 Street	Miami	FL	33127	19
Jean Piaget Academy Inc	3764 West 12th Avenue	Hialeah	FL	33012	77
Jiny's Learning Center	5356 West 16th Avenue	Hialeah	FL	33012	69
Joni & Stanley Tate Early Childhood Center	137 Northeast 19th Street	Miami	FL	33132	113
Jose Marti School #3, Little Shaver	1685 SW 32 Avenue	Miami	FL	33145	40
Jovic Childcare Center Inc	1935 NE 167 Street	No Miami Beach	FL	33162	25
Jungle Gym	2968 Aventura Blvd	Miami	FL	33180	105
Junior Palace Academy Inc	8460 SW 8 Street	Miami	FL	33144	55
Just Kids Centers, Inc.	12470 Southwest 8th Street	Miami	FL	33184	164
Just Kids Centers, Inc.	14268 S.W. 8 Street	Miami	FL	33184	85
Kayleen's Learning Center	10855 SW 72nd Street #30	Miami	FL	33173	80
Kendall Lakes Daycare and Learning Center Inc	14208 S.W 62 Street	Miami	FL	33183	
Kendall United Methodist Church Pre-school	7600 SW 104 Street	Miami	FL	33156	150
Key Biscayne Presbyterian Church	160 Harbor Drive	Key Biscayne	FL	33149	230
Kiara Daycare Center, Inc.	18500 Northwest 22nd Place	Miami Gardens	FL	33055	40
Kid Station Inc	11101 SW 40th Street	Miami	FL	33165	80
Kidco Child Care II	123 NE 36 Street	Miami	FL	33137	173
Kidco Child Care III	3630 NE 1st Court	Miami	FL	33137	107
Kidco I Child Care, Inc.	3630 NE 1st Court	Miami	FL	33137	126
Kidco IV Child Care Inc.	3630 N. E. 1st Court	Miami	FL	33150	65
Kiddie Academy of Miami Lakes	18600 Northwest 87 Avenue #111	Miami	FL	33015	188
Kiddie College of South Miami Corp	13291 S. W. 42nd Street	Miami	FL	33175	130
Kiddie Corner Academy	7640 Northwest 186th Street	Miami	FL	33015	405
Kiddie Kampus Learning Center	10570 Southwest 97th Avenue	Miami	FL	33176	129
Kiddie Kop Child Care Center	231 NW 52 Street	Miami	FL	33127	37

255

Facility or Home Name	Address	City	State	Zip	Capacity
Kiddie Ranch School	2470 Northwest 14th Street	Miami	FL	33125	90
Kiddie Wonderland Inc	2863 West 2nd Avenue	Hialeah	FL	33010	78
Kiddiegarden Academy	540 NW 183 Street	Miami Gardens	FL	33169	26
Kiddieland Kinder & Nursery School	481 Grand Canal Drive	Miami	FL	33144	91
KiddieLand University	12740 SW 136 Terrace	Miami	FL	33155	75
Kids "R" First Learning Center	PO Box 414486	North Miami Beach	FL	33162	95
Kids Adventure Learning Center	13866 Southwest 56th Street	Miami	FL	33175	80
Kids Area Learning Center Inc	484 E 27 Street	Hialeah	FL	33013	61
Kid's Choice Inc	5500 NW 27 Avenue	Miami	FL	33142	96
Kid's Choice Learning Center	6152 Northwest 153rd Street	Miami Lakes	FL	33014	162
Kid's City Day Care	560 E 4th Avenue	Hialeah	FL	33010	23
Kids Colors Learning Center Inc	18386 SW 134 Avenue	Miami	FL	33177	79
Kid's Corner Child Development Center	3275 NW 84th Avenue	Doral	FL	33122	192
Kid's Day Care & Kindergarten Inc	1301 W 68 Street	Hialeah	FL	33014	176
Kid's Dream Learning Center Inc	PO Box 660056	Hialeah	FL	33018	81
Kids for Kids Academy	14465 Country Walk Drive	Miami	FL	33186	100
Kids For Kids Academy II	14437 Country Walk Drive	Miami	FL	33186	70
Kid's Haven Academy Inc.	18373 NW 27 Ave Suite B	Miami Gardens	FL	33056	60
Kids in Action Daycare Kindergarten	2744 SW 137 Ave	Miami	FL	33175	100
Kid's Kollege	200 Canal Street	Miami Springs	FL	33166	125
Kids Kozy Korner Learning Center Inc.	780 Fisherman Street Suite105	Opa Locka	FL	33054	103
Kids Land Day Care Inc	28 East 9th Street	Hialeah	FL	33010	76
Kids Learning Adventure Brickell	600 SW 1st Ave	Miami	FL	33130	180
Kids Learning Adventure Coral Gables	1101 Brickell Ave S-400	Coral Gables	FL	33146	101
Kids Learning Center of South Dade	11500 Quail Roost Drive	Miami	FL	33157	261
Kids Learning Center of South Dade #2	10869 Caribbean Boulevard	Cutler Bay	FL	33189	158
Kids Learning Center of South Dade III	10825 SW 184th Street	Miami	FL	33157	201
Kids Learning Center of South Florida	11366 Quail Roost Drive	Miami	FL	33157	112
Kid's Love Day Care & Preschool Inc	375 East 49th Street #4	Hialeah	FL	33013	92
Kid's Palace Day Care & Learning Center	2350 West 84 Street-Bay#1-4	Hialeah	FL	33016	85
Kids Paradise Child Care & Learning Center	3700 Southwest 107th Avenue	Miami	FL	33165	52
Kids Paradise Learning Center	13455 Southwest 136th Street	Miami	FL	33186	155
Kid's Planet Day Care	601 East 2nd Avenue	Hialeah	FL	33010	27
Kids Playhouse Child Care Center	1265 West 66th Street	Hialeah	FL	33012	114
Kid's R Us Day Care Corp	28937 South Dixie Highway	Homestead	FL	33033	110
Kids R Us II Daycare & Learning Center	370 NE 8 Street	Homestead	FL	33030	130
Kids Rainbow Learning Center	13860 SW 8th Street	Miami	FL	33184	79
Kids Rainbow Learning Center II, INC	285 N. W. 82 Avenue	Miami	FL	33126	110
Kids Small World Learning Center	3360 West Flagler Street	Miami	FL	33135	91
Kid's University Preschool Corp	3300 West 84th Street #13	Hialeah	FL	33018	88
Kid's University Preschool II	2800 West 84th Street #13	Hialeah	FL	33018	112
Kids USA Preschool	5995 West Flagler Street	Miami	FL	33144	93
Kid's World Child Care Center	5600 Southwest 135th Avenue Suite 113-115	Miami	FL	33183	48
Kid's World Learning Center	2570 N W 152 Terrace	Miami Gardens	FL	33054	32
Kids Zone Day Care Center	15828 SW 137th Avenue	Miami	FL	33177	87
Kidsville Learning Centers	12604 N Kendall Drive	Miami	FL	33186	125
Kidworks USA Inc	8155 West 28th Avenue	Hialeah	FL	33016	321
Kidz Ark Learning Center & Day Care	19792 SW 177 Avenue	Miami	FL	33187	69

Facility or Home Name	Address	City	State	Zip	Capacity
Kidz Ark Learning Center and Day Care	15536 SW 72 Street	Miami	FL	33193	61
Kidz City Learning Center	3920 East 8th Avenue	Hialeah	FL	33013	27
Kidz Korner Day Care Center Inc	6700 SW 132nd Avenue	Miami	FL	33183	20
Kidz Zone Center Inc	3178 NW 132 Terrace	Opa Locka	FL	33054	20
Killian Montessori School	8640 SW 112 Street	Miami	FL	33156	72
Kinder Babez Academy & Day Care	9526 SW 137 Avenue	Miami	FL	33186	92
Kinder Care Learning Centers	14387 SW 96 Street	Miami	FL	33186	135
Kinder House Learning Center	15785 SW 56 Street	Miami	FL	33185	120
Kindercare Enrichment Center	8001 Oak Lane	Miami Lakes	FL	33016	200
KinderCare Learning Center	15005 Southwest 122nd Avenue	Miami	FL	33186	150
KinderCare Learning Centers, Inc	4801 Southwest 140th Avenue	Miami	FL	33175	133
Kinderkids Daycare And Learning Center	13700 S.W. 13 Street	Miami	FL	33184	29
Kinderland 4 Kids II	14710 SW 56 St	Miami	FL	33185	27
Kinderland 4 Kidz	14726 Southwest 56 Street	Miami Beach	FL	33141	63
Kingdom Academy	9010 Southwest 157th Avenue	Miami	FL	33196	262
Kingdom Kids Care	14400 NE 6 Avenue	North Miami	FL	33161	77
King's Kids Academy	2818 Northwest 169th Terrace	Miami Gardens	FL	33056	37
King's Kids Academy, Inc.	3160-80 NW 135 Street	Opa Locka	FL	33054	68
King's Kids Palace	1219-71st Street	Miami Beach	FL	33141	30
Kingswood Montessori Academy Inc	20130 SW 304 Street	Homestead	FL	33030	70
L' Atelier School	5960 SW 71 Street	South Miami	FL	33143	75
La Petite Academy # 3	21650 Southwest 98th Avenue	Miami	FL	33190	150
La Petite Academy #1	14901 SW 127 Ave	Miami	FL	33186	150
La Petite Academy #2	10920 Southwest 184th Street	Miami	FL	33157	257
La Petite Academy #4	6190 N W 7 Street	Miami	FL	33126	150
La Prima Casa Montessori	1770 Brickell Avenue	Miami	FL	33129	46
La Scala 'El Bebe" Learning Center	151 East 9 Street	Hialeah	FL	33010	51
La Scala L'Enfant" Learning Center	339 East 39 Place	Hialeah	FL	33013	106
La Scala Preschool Learning Center Musikids 4	499 E 21st Street	Hialeah	FL	33013	264
La Scuola	13301 SW 87 Ave	Miami	FL	33176	194
Lago Mar Pre School I	15732 Southwest 72nd Street	Miami	FL	33193	80
Lago Mar Preschool II	12871 Southwest 42nd Street	Miami	FL	33175	82
Lake View Baptist Day Care Center Inc	11500 NW 17 Ave	Miami	FL	33167	103
Landow Yeshiva School	17330 NW 7 Ave	Miami Gardens	FL	33169	283
Las Americas Day Care	910 SW 35 Avenue	Miami	FL	33135	96
Latina Early Childhood Center	1223 Southwest 4th Street	Miami	FL	33135	68
Le Jardin Community Center Inc	311 NE 8 Street Suite 104	Homestead	FL	33030	60
Le Jardin Community Center Inc	311 NE 8 Street Suite 104	Homestead	FL	33030	126
Le Jardin Community Center Inc	311 NE 8 Street Suite 104	Homestead	FL	33030	276
Le Petit Papillon Montessori School	P.O. Box 416493	Miami Beach	FL	33141	250
Learn & Play Preschool	8391 Northwest 8th Street	Miami	FL	33126	100
Learn & Play Preschool # 2	8380 Northwest 8th Street	Miami	FL	33126	128
Learning Tree Day Care Preschool 2, Inc	4205 SW 84th Avenue	Miami	FL	33155	24
Lehrman Community Day School	727 77th Street	Miami Beach	FL	33141	181
Leilany Nursery School Corporation	10316 West Flagler Street	Miami	FL	33174	47
Leisure City Head Start and Child Care Center	701 NW 1 Court S-9118	Leisure City	FL	33032	120
Lemon City Day Care Center	27 NE 58 Street	Miami	FL	33137	45
Libby's Kiddie Care	1451 N.W. 138 Street	Miami	FL	33167	45
Liberty Academy Daycare and Preschool, Inc.	1945 NW 168 Avenue	Miami	FL	33150	91

Facility or Home Name	Address	City	State	Zip	Capacity
Liberty Square Head Start & Child Care Center	701 NW 1st Court S-9118	Miami	FL	33147	86
Life Academy II	P O Box 680820	Miami Gardens	FL	33169	175
Lil' Pirates Learning Center	5790 S.W. 8 Street	Miami	FL	33144	52
Lincoln - Marti	2700 SW 8 Street	Miami	FL	33147	107
Lincoln - Marti After School-2111 NW 103 St	2700 SW 8 Street	Miami	FL	33147	120
Lincoln Marti	2700 SW 8 Street	Hialeah	FL	33018	168
Lincoln Marti	2700 SW 8 Street	Homestead	FL	33030	122
Lincoln Marti	2700 SW 8 Street	Homestead	FL	33030	45
Lincoln Marti	2700 S.W. 8 Street	Miami	FL	33135	44
Lincoln Marti	904 SW 23 Ave	Miami	FL	33182	178
Lincoln Marti	2700 SW 8 Street	Miami	FL	33125	42
Lincoln Marti	2700 S.W. 8 St.	Miami	FL	33135	60
Lincoln Marti	2700 SW 8th Street	Miami	FL	33125	66
Lincoln Marti	2700 SW 8th Street	Miami	FL	33130	65
Lincoln Marti	2700 SW 8 St	Miami	FL	33157	60
Lincoln Marti	904 SW 23 Ave	Miami	FL	33186	138
Lincoln Marti	2700 SW 8 St	Hialeah	FL	33016	129
Lincoln Marti	2700 SW 8 St.	Miami	FL	33128	71
Lincoln Marti	2700 S.W. 8 Street	Miami	FL	33130	116
Lincoln Marti	2700 SW 8 Street	Miami	FL	33144	180
Lincoln Marti	9401 Southwest 168th Street	Miami	FL	33157	52
Lincoln Marti	2700 S.W. 8 St.	Miami	FL	33135	38
Lincoln Marti	2700 SW 8 Street	Miami	FL	33033	175
Lincoln Marti	2700 S.W. 8 ST.	Miami	FL	33135	60
Lincoln Marti	2700 SW 8 St	Hialeah	FL	33013	57
Lincoln Marti	2700 S.W. 8 ST.	Miami	FL	33135	195
Lincoln Marti	2700 SW 8 St	Hialeah	FL	33010	100
Lincoln Marti	2700 SW 8 Street	Miami	FL	33125	97
Lincoln Marti	2700 SW 8 Street	Miami	FL	33130	203
Lincoln Marti	2700 SW 9 Street	Miami	FL	33135	43
Lincoln Marti	2700 SW 8 Street	Homestead	FL	33030	140
Lincoln Marti	2700 SW 8th St	Homestead	FL	33030	279
Lincoln Marti	2700 S.W. 8 ST.	Miami	FL	33135	160
Lincoln Marti	14 West 45 Place	Hialeah	FL	33012	103
Lincoln Marti	2700 SW 8th Street	Hialeah	FL	33010	114
Lincoln Marti	2700 S.W. 8 Street	Miami	FL	33144	64
Lincoln Marti	2700 SW 8th St	Miami	FL	33170	342
Lincoln Marti	2700 SW 8 Street	Miami Beach	FL	33141	99
Lincoln Marti	2700 SW 8 Street	Miami Beach	FL	33139	81
Lincoln Marti	2700 S.W. 8 ST.	Miami	FL	33184	150
Lincoln Marti	2700 S.W. 8 Street	Miami	FL	33194	148
Lincoln Marti School & Day Care	2700 SW 8 Street	Miami	FL	33130	80
Lincoln Marti Schools & Day Care Centers	2700 S.W. 8 Street	Miami	FL	33135	33
Lincoln-Marti	2700 SW 8 Street	Miami	FL	33147	60
Lindsey Hopkins Technical Educational Center Child Care Center	750 NW 20 Street	Miami	FL	33127	75
Little Angel Academy 2	441 West 11 Street	Hialeah	FL	33010	20
Little Angel Academy Inc	421 West 11th Street	Hialeah	FL	33010	67
Little Angels Academy Pre-School, Inc	2432 SW 137 Avenue	Miami	FL	33175	34
Little Angel's Christian Academy	13720 NW 22nd Ave	Opa Locka	FL	33054	99

Facility or Home Name	Address	City	State	Zip	Capacity
Little Angels Christian School & Daycare	6491 West 2nd Avenue	Hialeah	FL	33012	168
Little Apple Academy	3198 SW 26 St	Miami	FL	33133	20
Little Bright Stars Learning Center Inc	15255 NE 9th Ave	N Miami Beach	FL	33162	48
Little Cavaliers Preschool	450 Bird Road	Coral Gables	FL	33146	35
Little Children's Learning Academy	1917 West 60 Street	Hialeah	FL	33012	73
Little Christian Day Care	305 N. Royal Poinciana Blvd.	Miami Springs	FL	33166	16
Little College at Ludlam C. Corp.	P.O. Box 172467	Miami	FL	33015	152
Little College at Royal Oaks, Corp	P.O. Box 170363	Miami Lakes	FL	33014	240
Little Footstep Learning Center, Inc.	7100 SW 16 Street	Miami	FL	33155	25
Little Friends Preschool Inc	10250 SW 107 Avenue	Miami	FL	33176	70
Little Hands of America Inc	7751 West 28th Avenue #15	Hialeah	FL	33016	88
Little Hands On Learning	10715 NW 58th Street	Doral	FL	33178	63
Little Heroes Learning Center of Doral	9320 NW 41 Street	Doral	FL	33178	144
Little Jem Stones Academy	18210 NW 49th Avenue	Miami Gardens	FL	33055	27
Little Kid's Academy	7780 NW 25 Street#25	Doral	FL	33122	93
Little Kingdom Child Care Center	700 NW 10 Avenue	Homestead	FL	33030	181
Little Kingdom Child Care Center II Inc	1000 North Krome Avenue	Homestead	FL	33030	123
Little Knights Preschool Miami Sunset Street	13125 SW 72 ST	Miami	FL	33183	38
Little Lambs Day Care Center, Inc.	1500 N W 35 Street	Miami	FL	33142	62
Little Language Academy	10875 Quail Roost Drive	Miami	FL	33157	53
Little Me Learning	6050 SW 8 Street	Miami	FL	33144	44
Little Moments Preschool	12975 W. Okeechobee Rd # 9	Hialeah Gardens	FL	33018	111
Little Oasis Day Care and Preschool	PO Box 834	Miami	FL	33056	23
Little People Pre-School and Daycare, Inc.	7020 S W 13 Terrace	MIAMI,	FL	33144	30
Little Promises Day Care Center	15194 Southwest 56th Street	Miami	FL	33185	38
Little Promises Day Care Center	15186 Southwest 56th Street	Miami	FL	33185	60
Little Promises Day Care Center	4601 Southwest 112th Avenue	Miami	FL	33165	28
Little Rascals Learning Center	5224 NW 187 St	Miami Gardens	FL	33054	78
Little Red School House	159 N E 9 Street	Homestead	FL	33030	96
Little Shaver #2 Inc	10780 SW 56 Street	Miami	FL	33165	70
Little Shaver#1 Jose Marti School # 1	2660 SW 17 Street	Miami	FL	33145	99
Little Star Day Care	30384 Old Dixie Hwy	Homestead	FL	33033	87
Little Stars Preschool	12375 SW 42nd Street	Miami	FL	33175	28
Little Steps Enrichment Center	13754 SW 152 Street	Miami	FL	33177	45
Little Steps II Inc	17051 South Dixie Hwy	Miami	FL	33157	33
Little Steps Pre-K LLC	9835 East Hibiscus Street	Miami	FL	33157	64
Little Tigers Daycare Inc	16101 Northwest 57th Avenue	Hialeah	FL	33014	156
Little Village Childcare & Learning Center	9485 West Flagler Street	Miami	FL	33174	184
Little Wonders Learning Academy & Day Care	9360-70 SW 164 Street	Palmetto Bay	FL	33157	126
Lollipop Cooperative Preschool	8100 SW 132 Avenue	Miami	FL	33183	50
Lord of Life Lutheran Preschool	9225 SW 137 Avenue	Miami	FL	33186	104
Lord's Learning Center, Inc	17 Northwest 84th Street	Miami	FL	33150	26
Los Pinos Nuevos Christian School	1325 West 30 Street	Hialeah	FL	33012	38
Love Thy Kids Academy I	2280 Northwest 152nd Terrace	Miami Gardens	FL	33054	44
Love Thy Kids Academy II	19713 Northwest 37th Avenue	Miami Gardens	FL	33056	80
Lovely Stars Child Care	24951-57 Southwest 135th Road	Miami	FL	33032	70
Loving Child's Care	14651 Southwest 104th Street	Miami	FL	33186	54
Lullaby Learning Center Inc	301 South Homestead Blvd	Homestead	FL	33030	82
Madeline Montessori School	18443 South Dixie Highway	Miami	FL	33157	60

Facility or Home Name	Address	City	State	Zip	Capacity
Magic Kids Learning Center II	9160 NW 122 Street #10-16	Hialeah Gardens	FL	33018	113
Maranatha Child Development Center	18900 Northwest 32nd Avenue	Miami Gardens	FL	33056	103
Margie's Day Care Center Inc	14150 NW 6th Court	No Miami	FL	33168	40
Marian Center Preschool Academy	15701 NW 37 Ave	Miami Gardens	FL	33054	57
Martin Luther King YMCA Preschool	2000 NW 62 Street	Miami	FL	33147	130
Mc Intosh Academy	1340 NW 51st Terrace	Miami	FL	33142	20
McDonald 's Playworld Inc	6375 NW 2 Avenue	Miami	FL	33150	60
Memorial Temple Early Childhood Education Center	16600 Northwest 44th Court	Miami Gardens	FL	33054	80
Menininho Menininha Child Care & Preschool	3211 SW 21 ST	Miami	FL	33145	102
Meni-ninho Meni-ninha Preparatory	2280 SW 17 Avenue	Miami	FL	33145	80
Merry Poppins Daycare/Kindergarten	3110 NW 59th Street	Miami	FL	33142	31
Miami Children's Hospital Day Care	3100 SW 62 Ave	Miami	FL	33155	62
Miami Children's Museum Early Childhood Institute	980 MacArthur Causeway	Miami	FL	33132	94
Miami Dade College- North Campus Pre-School Lab	11380 Northwest 27th Avenue #600	Miami	FL	33167	120
Miami Gardens Infant & Preschool Centre Inc	190 NE 191 Street	Miami	FL	33179	116
Miami Lakes Congregational Church/The Growing Place	6701 Miami Lakeway South	Miami Lakes	FL	33014	183
Miami Lakes Technical Education Child Care	5780 NW 158 Street	Miami Lakes	FL	33014	35
Miami Lakes United Methodist Preschool	14800 NW 67 Avenue	Miami Lakes	FL	33014	45
Miami Park Elementary Head Start and Child Care	701 NW 1 Street S-9118	Miami	FL	33147	40
Miami Shores Baptist Academy	370 Grand Concourse	Miami Shores	FL	33138	83
Miami Shores Children Center	695 N.E. 123rd St.	Miami	FL	33161	32
Miami Shores Community Church Preschool	9823 NE 4th Ave	Miami Shores	FL	33138	132
Miami Shores Presbyterian Church School	9405 Park Drive	Miami Shores,	FL	33138	186
Miami Springs Baptist Church Kindergarten	378 Westward Drive	Miami Springs	FL	33166	99
Miami Springs Montessori School Corp	699 Ludlam Drive	Miami Springs	FL	33166	88
Michael-Ann Russell Jewish Community Center	18900 NE 25 Avenue	North Miami Beach	FL	33180	175
Mini Me Academy	17550 SW 137 Ave	Miami	FL	33177	129
Mini Me Day Care Learning Center II, Inc	11865 Southwest 26th Street Suite H1	Miami	FL	33175	237
Mini Me Day Care Learning Center, Inc.	9851 Southwest 1st Street	Miami	FL	33174	34
Mini Me Learning Center III	7300 SW 152 Ave	Miami	FL	33193	80
Mini World Learning Center	9628 Fountainbleau Blvd	Miami	FL	33172	30
Miss Carusi Learning Center	1905 West 35 Street	Hialeah	FL	33012	141
Miss Gloria's Garden Inc	12400 SW 84 Avenue Road	Miami	FL	33156	29
Mizell Kiddie Kampus	1910 NW 95 Street	Miami,	FL	33147	45
Modello Head Start & Child Care Center	701 NW 1st Ct, S-9118	Miami	FL	33033	38
Montessori School Of North Miami	695 NE 123rd St	North Miami	FL	33161	77
Montessori Academy at St. John's	4760 Pinetree Drive	Miami Beach	FL	33140	99
Montessori Children's House	6381 Miami Lakeway North	Miami Lakes	FL	33014	134
Montessori Children's Academy	9400 SW 16 Street	Miami	FL	33165	55
Montessori Children's House	12985 SW 112 Street	Miami	FL	33186	83
Montessori La Maison des Enfants	12450 SW 72 Street	Miami	FL	33183	26
Montessori Learning Center	14092 SW 84 Street	Miami	FL	33183	59
Montessori School Of Miami Shores, Inc	577 NE 107 Street	Miami	FL	33161	42
Moore Park Day Care Center	765 NW 36 Street	Miami	FL	33127	45
Morningside Montessori School	5051 Biscayne Blvd.	Miami	FL	33137	37
Mos Dan Inc. DBA Little Genius	7381 N W 36 Street	Miami	FL	33166	113

Facility or Home Name	Address	City	State	Zip	Capacity
Mother of Christ Catholic Learning Center	14141 SW 26 Street	Miami	FL	33175	150
Mt Nebo Community Learning Center Inc	6075 SW 64th Street	Miami	FL	33143	42
Mt Olivette Child Care Center	P.O. Box 421345	Miami	FL	33142	52
Mt. Calvary Baptist Day Care	1140 NW 62 Street	Miami	FL	33150	177
My 2nd Home Loving Care Inc	10860 NE 12 Ave	Miami	FL	33161	33
My Child's Dreams	1570 West 43rd Place Suite #15	Hialeah	FL	33012	55
My Dreams Day Care	2200 SW 76th Avenue	Miami	FL	33155	28
My Family Learning Centers Inc	1360 Kasim Street	Opa Locka	FL	33054	26
My First Place School	8040 SW 81st Drive	Miami	FL	33143	103
My First School Inc	968 Southwest 82nd Avenue	Miami	FL	33144	89
My First Steps Learning Day Care Inc	1006 East 8th Avenue	Hialeah	FL	33010	60
My Happy House Day Care	4235 West 16th Avenue	Hialeah	FL	33012	47
My Kid's Place Christian Day Care #2	14150 West Dixie Hwy	North Miami	FL	33161	51
My Little Angels Day Care Center	280 South Krome Avenue	Homestead	FL	33030	63
My Little Angels Day Care Center	28724 South Dixie Highway	Homestead	FL	33033	75
My Little Angels Inc II	29400 Old Dixie Highway	Homestead	FL	33033	90
My Little Genius Preschool LLC	2122 West 68th Street	Hialeah	FL	33016	41
MY LITTLE SCHOOL ACADEMY	7980 NW 156TH Terrace	Miami	FL	33015	
My Little World Inc	11369 West Flagler Street	Miami	FL	33174	96
My Little World Preschool	9730 SW 183 Street	Palmetto Bay	FL	33157	39
My World Learning Center	3101 East 4th Avenue	Hialeah	FL	33013	61
Nana's Child Care Inc	3521 East 4th Ave	Hialeah	FL	33013	16
Nancy's Land Learning Center	8420 West Flagler Street	Miami	FL	33144	51
Naranja Prep Academy	150 North Homestead Blvd	Homestead	FL	33030	37
Naranja Prep Academy Annex	310 NE 2nd Drive	Homestead	FL	33030	26
Nathan B Young Elementary Head Start & Child Care	701 NW 1st Court S-9118	Miami	FL	33054	40
New Aladdin Learning Center	5932 West 16th Avenue	Hialeah	FL	33012	109
New Aladdin Learning Center Inc	5932 West 16th Avenue	Hialeah	FL	33012	67
New Angels Academy 2 Inc	9032 NW 163 Terrace	Hialeah	FL	33016	43
New Angels Day Care	8185 Northwest 155 Street Suite #1	Miami Lakes	FL	33016	40
New Dawn Day Care	17821 NW 80 Ave.	Miami	FL	33135	28
New Fellowship Development	2011 NW 151 Street	Opa Locka	FL	33054	60
New Future Generation Learning Center	11304 Quail Roost Dr	Miami	FL	33157	82
New Generation Preschools	5202 West Flagler Street	Miami	FL	33134	78
New Horizons Preschool	8150 SW 8th St #102	Miami	FL	33144	58
New Horizons Preschool II	2419 SW 147th Ave	Miami	FL	33185	90
New Horizons Preschool III	2757 SW 142 Avenue	Miami	FL	33175	105
New Sunrise Day Care I, Inc.	3680 S W 12th Street	Miami,	FL	33135	30
New Sunrise II	9557 Sunset Drive	Miami	FL	33173	60
New Testament Church Of God Little Angels Academy	10190 SW 168 Street	Miami	FL	33157	60
New Wave Learning Centers, Inc.	4884 N.W. 7th Street	Miami	FL	33126	57
Noah's Ark Day Care Inc	4246 Southwest 152nd Avenue	Miami	FL	33185	70
Norland 7th Day Adventist Child Development Center	1095 NW 183 Street	Miami Gardens	FL	33169	63
North County Head Start and Child Care	701 NW 1st Court-S-9118	Miami	FL	33056	30
North Dade Regional Academy, Inc.	P O Box 552054	Miami	FL	33055	80
North Hialeah Baptist Day Care	5800 Palm Avenue	Hialeah	FL	33012	86
North Miami Early Childhood Day Care	1200 NE 135th Street	North Miami	FL	33161	135
Northwest Christian Day Care Center	951 NW 136 St	Miami	FL	33168	165

Facility or Home Name	Address	City	State	Zip	Capacity
Northwest Spanish Baptist Church Day Care	8245 West 12 Avenue	Hialeah	FL	33014	99
Notre Dame Child Care/Catholic Charities	130 Northeast 62nd Street	Miami	FL	33138	220
Nuevo Amanecer Day Care Preschool	5042 West 12th Avenue	Hialeah	FL	33012	59
Nuevos Horizontes Day Care Christian Learning Center	26 East 7 Street	Hialeah	FL	33010	32
O'Farrill Learning Center	6741 SW 24th Street Suite 31	Miami	FL	33155	93
Oak Grove Child Development Center	11211 SW 102 Avenue	Miami	FL	33176	85
Old Cutler Academy Learning Center	20222 Old Cutler Road	Cutler Bay	FL	33189	45
Olinda Elementary Head Start & Child Care Center	701 NW 1 Ct., S-9118	Miami	FL	33142	40
Olympia Heights United Methodist Kindergarten Day Care	3801 SW 97 Avenue	Miami	FL	33165	100
On the Horizon Learning Center	12071 SW 117 Ave	Miami	FL	33176	85
One World Learning Center Inc	14500 NE 6 Avenue	North Miami	FL	33161	97
Ophelia R. Brown-Lawson Head Start & Child Care Center	701 NW 1st Court, S-9118	Opa Locka	FL	33054	120
Orchard Villa Elementary Head Start & Child Care Center	701 NW 1st Court S-9118	Miami	FL	33142	40
Our Children's Planet Learning Center	17414 S W 97 Avenue	Miami	FL	33157	39
Our Lady Of Charity	1900 West 44th Place	Hialeah	FL	33012	166
Our Lady Of Lourdes Pre-School Inc	1164 West 71st Street	Hialeah	FL	33014	143
Our Lady of the Rosary School	10701 SW 95th Street	Miami	FL	33176	150
Our Little Hands of Love Inc	489 West Lucy Street	Florida City	FL	33034	82
Our Little Ones	55 NW 59th Street	Miami	FL	33127	75
Palabra de Fe Christian Academy	2201 West 76 Street	Hialeah	FL	33016	92
Palmetto Presbyterian Preschool	6790 SW 56 Street	Miami	FL	33155	79
Pamela Taylor Day Care Center	1781 NW 152nd Terrace	Opa Locka	FL	33054	17
Paradise Christian School & Development Center Inc	6184 West 21st Court	Hialeah	FL	33016	308
Paradise Tailwinds Development Center	6184 West 21 Court	Miami	FL	33166	101
Parent Cooperative in Young Israel	830 NE 171 Street	North Miami Beach	FL	33162	15
Parents Morning Out Miami Shores Presbyterian Church	602 Northeast 96 Street	Miami Shores	FL	33138	30
Parkway Baptist Church Wee Care	18000 NW 18 Ave	Miami Gardens	FL	33056	119
Pebbles & Bam Bam Preschool	8710 SW 20 Terrace	Miami	FL	33165	43
Pentab Academy	18415 NW 7th Ave	Miami Gardens	FL	33169	100
Perrine Head Start & Child Care Center	17801 Homestead Avenue	Miami	FL	33157	80
Peter Pan Childcare & Learning Center	2500 SW 107 Ave #17	Miami	FL	33165	73
Petersen Montessori Academy	10395 NW 41 Street #150	Miami	FL	33178	60
Petit Carrousel	3421 SW 87 Ave	Miami	FL	33165	32
Petite World Preschool	4680 West 17 Court	Hialeah	FL	33012	85
Phyllis Miller Elem Head Start & Child Care Center	701 NW 1st Court, Suite #S-9118	Miami	FL	33138	25
Pin Pon Day Care	2123-2125 W. Flagler Street	Miami	FL	33125	35
Pinecrest Presbyterian Day School	10400 SW 57 Avenue	Pinecrest	FL	33156	231
Pinocchio Day Care	100 West 49th Street	Hialeah	FL	33012	37
Play & Learn Child Care Center	25001 SW 127 Ave Unit #103	Princeton	FL	33032	145
Play & Learn Child Care Center #2	26545 South Dixie Hwy	Homestead	FL	33032	50
Play And Learn Child Care	3200 SW 107 Ave	Miami	FL	33165	35
Play and Read Academy Corp.	1726 NW 36 Street Suite #17	Miami	FL	33142	85
Plymouth Preschool	3429 Devon Road	Miami	FL	33133	140
Poinciana Park Elementary Head Start & Child Care	701 NW 1 Ct S-9118	Miami	FL	33147	40

Facility or Home Name	Address	City	State	Zip	Capacity
Pombar's Kidz Child Day Care	7625 Byron Avenue	Miami Beach	FL	33141	25
Pooh's Corner Learning Center Inc	2400 West 80th Street Bay #1	Hialeah	FL	33016	93
Precious Little Angels Day Care Inc #2	367 West 29th Street	Hialeah	FL	33012	47
Precious Kids Daycare Center	11373 SW 211 Street Suite 1	Miami	FL	33189	78
Precious Little Steps Learning Center	801 NW 183 Street	Miami Gardens	FL	33169	40
Precious Moments Learning Center I	580 Davis Parkway	Florida City	FL	33034	146
Precious Smiles Preschool	15074 Southwest 72nd Street	Miami	FL	33193	110
Precious Time Childcare & Learning Center	17601 Northwest 78 Avenue #101	Miami	FL	33015	158
Precious Years Christian Preschool	2150 Southwest 8th Street	Miami	FL	33135	90
Preschool Curly's Kids	12730 SW 18 Street	Miami	FL	33175	15
Pre-Tech Academy	14901 SW 42 Street Suite 107	Miami	FL	33175	144
Princeton Pre-school & Child Care Center Inc	5928 SW 68 Street	Miami	FL	33143	50
Project Thrive South	21300 SW 122 Avenue	Goulds	FL	33170	20
Pro-Kids Learning Center Corp	2050 NE 8 Street	Homestead	FL	33033	150
Raggedy Ann & Andy's Pre-School Corp	9500 Southwest 174th Street	Palmetto Bay	FL	33157	75
Rainbow Children's Academy	2720 West First Avenue	Hialeah	FL	33010	147
Rainbow Intergenerational Child Care	700 SW 8 Street	Miami	FL	33130	44
Rainbow Intergenerational Child Care At Miami Beach	833 6 Street	Miami Beach	FL	33139	60
Rainbow World Learning Center	520 N W 103 Street	Miami	FL	33150	71
Rainbowland Preschool	7355 Southwest 24th Street	Miami	FL	33155	135
Raindrop Child Care Center	1420 Washington Avenue	Miami Beach	FL	33139	39
Ransom Everglades Children's Center	3575 Main Hwy	Miami	FL	33133	20
RCMA Everglades II Child Development Center	38010 SW 195 Avenue	Florida City	FL	33034	76
RCMA Fernando Pro Jr Child Development Center	P.O. Box 343342	Florida City	FL	33034	176
RCMA Learning Center School Age	P.O. Box 1688	Homestead	FL	33033	71
RCMA Redlands Child Development Center	P.O. Box 1688	Homestead	FL	33033	234
RCMA South Dade Child Development Center	P.O. Box 1688	Homestead	FL	33033	300
Ready 4 Preschool	3005 SW 107 Avenue	Miami	FL	33165	37
Reagan Educational Academy Inc	3168 West 76 Street	Hialeah	FL	33018	133
Redlands Christian Migrant Association Centro Villas	P.O. Box 343342	Florida City	FL	33034	70
Redlands Christian Migrant Association Everglades I Child Development Center	P.O. Box 343342	Florida City	FL	33034	100
Religiosas Teatinas Day Care	12261 SW 6 Street	Miami	FL	33184	30
REM Learning Center	16400 Southwest 147th Avenue	Miami	FL	33187	277
River of Hope Day School	4101 SW 107 Ave	Miami	FL	33165	55
Riverside Baptist Child Development Center	10775 Southwest 104th Street	Miami	FL	33176	150
Robert Morgan Preschool Center	18180 SW 122 Avenue	Miami	FL	33177	30
Robinson Tutoring & Taekwondo Center	13227 NW 7 Ave	N Miami	FL	33168	41
Royal Kids Academy	12503 W Okeechobee Rd	Hialeah Gardens	FL	33018	189
Royal Kids Academy II	3141 W 76 Street Suite #3	Hialeah	FL	33018	130
RV Little Giant Day Care Center	27020 South Dixie Highway	Naranja	FL	33032	114
Safe Haven Child Development Center	777 NW 85 Street	Miami	FL	33150	186
Sagrada Familia Child Care	970 Southwest 1st Street #204	Miami	FL	33130	170
Sagrada Familia Child Care Center	905 SW 1st Street	Miami	FL	33130	166
Salter's Little Lambs	2652 NW 48 Street	Miami	FL	33142	60
Sesame Street Child Care Center	5605 NW 32nd Avenue	Miami	FL	33142	65
Second Home Learning Center	118 West 7th Street	Hialeah	FL	33010	69
Shane Learning Center	16020 NW 2nd Ave	Miami	FL	33169	39

Facility or Home Name	Address	City	State	Zip	Capacity
Sheyes Learning Center DBA Gilberts Angel Daycare	3038 NW 48 Terrace	Miami	FL	33142	292
Sheyes of Miami	6043 NW 6th Court	Miami	FL	33127	62
Sheyes Of Miami #2 Young Achievers Day Care	4201 NW 2nd Avenue	Miami	FL	33127	75
Sheyes of Miami Day Care #3	4801 NW 7 Ave	Miami	FL	33127	75
Shining Light Childcare Development Center	8220 NW 13 Court	Miami	FL	33147	104
Shores School	545 Northwest 95th Street	Miami	FL	33150	116
Sierra Norwood Calvary Child Development Center	19101 NW 5 Avenue	Miami Gardens	FL	33169	164
Silvia's School	7091 West 14th Court	Hialeah	FL	33014	105
Sister Carolyn Learning Center	5400 SW 102 Avenue	Miami	FL	33165	80
Skipper Chuck's Child Care Center	2130 Hollywood Boulevard	Miami Gardens	FL	33056	75
Skipper Chuck's Child Care Center # 2	2130 Hollywood Boulevard A	Miami Gardens	FL	33056	52
Skipper Chuck's Child Care Inc #4	2130 Hollywood Blvd.	Miami	FL	33168	68
Small Fry - Knobel School	425 NE 154 Street	North Miami Beach	FL	33162	172
Small Fry Educational Center	1701 Northeast 167 Street	North Miami Beach	FL	33162	104
Small Fry Educational Day Care Center	1455 NW 183rd Street	Miami Gardens	FL	33169	256
Small Fry Educational Day Care Center	19350 Bellview Drive	Miami	FL	33157	187
Small Fry Educational Day Care Center	9701 Southwest 152nd Street	Miami	FL	33157	168
Small Hands Preschool	21334 SW 112 Avenue	Miami	FL	33189	27
Small Kids Academy II Child Development Center	2170 Northwest 127 Street	Miami	FL	33150	50
Small Kids Academy Inc	P.O. Box 541626	Miami	FL	33167	30
Small Talk Academy Preschool Inc	P O Box 162625	Miami	FL	33161	82
Small Wonders Child Care & Preschool	12031 SW 131 Avenue	Miami	FL	33186	104
Small Wonders of Miami	14118 SW 288 Street	Leisure City	FL	33033	126
Small Wonders of Miami #3	29501 SW 152 Avenue	Leisure City	FL	33033	143
Small Wonders of Miami Annex	14102-04 Southwest 288th Street	Homestead	FL	33033	60
Small Wonders of Miami II	10725 Southwest 216th Street #308	Miami	FL	33170	111
Small Wonders South Inc	119 South Redland Road	Florida City	FL	33034	40
Small World Montessori Method School II	14100 NE 6th Ave	N Miami	FL	33161	56
Small World Montessori Method School V	4888 NW 183 Street Suit 114	Miami Gardens	FL	33055	140
Small World Montessori Preschool	700 Northeast 177th Street	Miami	FL	33162	12
Smart Kids Children's Learning Center	11495 SW 56 St	Miami	FL	33165	33
Smart Start at City Church	47 NW 16 Street	Homestead	FL	33030	56
Smart Starts At Tamiami	860 SW 76 Ct.	Miami	FL	33143	480
Smart Starts Child Development Center	1101 SW 12 Avenue	Miami	FL	33129	76
Smart Starts Day School	9025 Sunset Drive	Miami	FL	33173	72
Smart Starts Day School I	8445 Sunset Drive	Miami	FL	33143	179
Smart Starts Day School II	7450 West 4th Avenue	Hialeah	FL	33014	218
Smart Starts Learning Center	9945 Sunset Drive	Miami	FL	33173	160
Smart Starts Preschool	8445 Sunset Drive	Hialeah	FL	33013	199
Smiling Faces Preschool & Day Care Center	3410 SW 110th Avenue	Miami	FL	33165	60
Snow White & The Seven Dwarfs School	2400 West 56th Street	Hialeah	FL	33016	247
Snow White Preschool and Child Care Center	4081 S.W. 2 Terrace	Miami	FL	33134	35
Snow White Preschool and Child Care Center II	4081 SW 2nd Terrace	Miami	FL	33134	35
South Hialeah Elem Head Start & Child Care Center	701 NW 1st Ct S-9118	Hialeah	FL	33010	55
South Miami Head Start & Child Care Center	701 Northwest 1st Court S-9118	Miami	FL	33143	60
South Miami Hospital Early Learning Center	6200 S W 73 Street	South Miami	FL	33143	76

Facility or Home Name	Address	City	State	Zip	Capacity
South Miami Lutheran School	7190 Sunset Drive	Miami	FL	33143	150
South Pointe Elementary Head Start & Child Care Center	701 NW 1 Ct. S-9118	Miami Beach	FL	33139	21
Sparks Day Care And Preschool/SPNA Educational Development Center	8129 NW 12 Court	Miami	FL	33147	51
Special Needs Child Care	800 NW 15 Street	Miami	FL	33136	20
Spirit of Christ Child Development Center & Academy	18801 West Dixie Highway	North Miami Beach	FL	33180	65
St Agnes Rainbow Village Family Development Center	321 NW 20th Street	Miami	FL	33127	80
St Alban's Day Nursery Inc	3465 Brooker Street	Miami	FL	33133	185
St Alban's Day Nursery Inc	6060 SW 66 Street	Miami	FL	33143	74
St Cecilia Day Care Center	1040 West 29th Street	Hialeah	FL	33012	71
St Christopher's Montessori School	95 Harbor Drive	Key Biscayne	FL	33149	105
St James Ame Kindergarten	1845 NW 65 Street	Miami	FL	33147	50
St John Tot Center	P O Box 012315	Miami	FL	33136	102
St Lawrence Child Care Center	2200 NE 191 Street	North Miami Beach	FL	33180	89
St Matthew's Cooperative Preschool	7410 Sunset Drive	Miami	FL	33143	20
St Michael's Preschool Inc	PO Box 560906	Miami Gardens	FL	33056	56
St Paul Lutheran School	10700 SW 56th Street	Miami	FL	33165	106
St. James Early Learning Center	601 NW 131 Street	Miami	FL	33168	55
St. Patrick Preschool	3885 Meridian Avenue	Miami Beach	FL	33140	171
Star Babies Learning Center	77 Hook Square	Miami Springs	FL	33166	70
Starlit Learning Center Inc	19800 North Miami Avenue	Miami	FL	33169	36
Stars Learning Day Care Center	2140 Verdun Drive	Miami Beach	FL	33141	40
Stars Learning Day Care II	7777 NE 3rd Court	Miami	FL	33138	33
Stars Learning Day Care III	7777 NE 3rd Court	Miami	FL	33138	39
Stars of the World	10109 W Okeechobee Road	Hialeah Gardens	FL	33016	15
Stars of the World #2	8180 NW 103 Street	Hialeah Gardens	FL	33016	30
Step Above Academy	750 NW 96 St.	Miami	FL	33150	40
Steps for Learning Preschool	2150 West 76 Street # 101	Hialeah	FL	33016	107
Steve's Academy	28901 SW 137 Ave	Miami	FL	33033	92
Sunflowers Academy	2901 Southwest 7th Street	Miami	FL	33135	166
Sunflowers Day Care Center # 1	2901 Southwest 7th Street	Miami	FL	33135	54
Sunflowers Preschool & Daycare	2901 SW 7 St.	Miami	FL	33135	129
Sunflowers Preschool and Day Care #3	2901 Southwest 7th Street	Miami	FL	33135	55
Sunrise Presbyterian Church Day Care AKA Sunrise Christian Acade	18400 NW 68 Avenue	Hialeah	FL	33015	100
Sunrise To Midnight Child Care # 2	20200 SW 88 Court	Miami	FL	33189	28
Sunset Academy Learning Center	7530 Sunset Drive	Miami	FL	33143	40
Sunset Christian Academy	9393 Sunset Drive	Miami	FL	33173	150
Sunset Kids Learning Center	6801 SW 117 Avenue	Miami	FL	33183	39
Sunset Montessori School/ Educational Beginnings	7430 Sunset Drive	Miami	FL	33143	40
Sunshine Childcare & Preschool Center	4056 West 12th Avenue	Hialeah	FL	33012	156
Sunshine Daycare/Sunshine Learning Center Inc	700 N W 175 Street	Miami Gardens	FL	33169	150
Super Kids Christian Day Care Center Inc	281 NE 54th Street	Miami	FL	33137	35
Su's Creative Corner Preschool #2 Inc.	28834 South Dixie Hwy.	Homestead	FL	33033	76
Su's Creative Corner Preschool Inc	310 East Mowry Drive	Homestead	FL	33030	45
Sweet Angels Academy Corp	3265 NW 14 Terrace	Miami	FL	33125	90
Sweetwater Head Start & Child Care Center	701 N.W. 1st. Ct.S9118	Sweetwater	FL	33174	31

Facility or Home Name	Address	City	State	Zip	Capacity
Tamiami United Methodist Church Day Care	726 SW 14 Avenue	Miami	FL	33135	71
Tauber Academy of Aventura Turnberry Jewish Center Beth Jacob Inc	20400 Northeast 30th Avenue	Aventura	FL	33180	190
Temple Beth Am Day School	5950 N Kendall Drive	Miami	FL	33156	325
Temple Beth Moshe Preschool	2225 NE 121 St	North Miami	FL	33181	129
Temple Beth Sholom Foundation School	4144 Chase Avenue	Miami Beach	FL	33140	178
Temple Menorah Preschool	620-75 Street	Miami Beach	FL	33141	151
Temple Sinai Preschool Aka Jacobson Sinai Academy Early Childhood Education Center	18801 NE 22 Avenue	North Miami Beach	FL	33180	275
Tender Loving Care Preschool II	4055 NW 183rd Street	MIAMI	FL	33055	135
Tender Loving Care Preschool Inc.	19601 NW 42nd Ave	Miami	FL	33055	34
Terry`s Day Care, Inc.	175 SW 17th Avenue	Miami	FL	33135	60
The 2nd House & Preschool, LLC	869 S.W. 132 Avenue	Miami	FL	33184	150
The 2nd House Day Care & Pre-School # 4	20841 SW 117 Ave	Miami	FL	33177	53
The 2nd House Day Care Learning Center & Preschool	8720 Southwest 9th Terrace	Miami	FL	33174	134
The 2nd House Daycare & Learning Center #2	111 Fountainebleau Blvd	Miami	FL	33172	210
The Advance Learning Center	9400 NW 17th Avenue	Miami	FL	33147	53
The Big Bunny Day Care	13234 S W 8 Street	Miami	FL	33184	45
The Bilingual Cooperative Preschool	1205 Sunset Drive	Miami	FL	33143	25
The Biltmore School	1600 Southwest 57th Avenue	Miami	FL	33155	225
The Bright Days Pre-School	11755 SW 90 Street #110	Miami	FL	33186	49
The Caring Place	18301 South Dixie Highway	Palmetto Bay	FL	33157	75
The Children Kingdom Learning Center Inc	6500 West 4th Avenue Suite 19	Hialeah	FL	33012	88
The Children's Place Child Care Center Inc	6521 Northwest 2nd Avenue	Miami	FL	33150	80
The Creative Child Day Care Center, Inc	4305 East 8th Avenue	Hialeah	FL	33013	40
The Creative Child Daycare Center II Inc	15431 Southwest 137th Avenue	Miami	FL	33177	96
The Creative Learning Center	12455 Southwest 104th Street	Miami	FL	33186	343
The Dwight Parrett Center For Education	4601 NW 167 Street	Miami Gardens	FL	33055	60
The Early Education Child Care Center	9270 Southwest 150th Avenue #302	Miami	FL	33196	185
The English Center Child Care Lab	3501 SW 28 ST	Miami	FL	33133	15
The French American School of Miami	6565 Red Road	Miami	FL	33143	67
The Giving Tree Christian Learning Center	10730 SW 72 Street	Miami	FL	33173	100
The Growing House	20257 Old Cutler Road	Miami	FL	33189	28
The Growing Keiki	14543 SW 42 Street	Miami	FL	33175	90
The Growing Place	536 Coral Way	Coral Gables	FL	33134	190
The Guardian Angel Preschool	19150 Southwest 117th Avenue	Miami	FL	33177	102
The Joy of Learning	3601 NW 114th Avenue	Doral	FL	33178	224
The Learning Center for Kids	2011 SW 8 Street	Miami	FL	33135	38
The Learning Nest Academy inc	20432 NW 44 Ct	Miami	FL	33055	47
The Learning Steps	2520 Northwest 97th Avenue #150	Miami	FL	33172	140
The Learning Tree Day Care	2122 SW 82 Ct	Miami	FL	33155	13
The Learning Tree Preschool, Inc.	2980 Point East Drive D208	Miami	FL	33138	47
The Little Disciples Preschool	14401 Old Cutler Road	Miami	FL	33158	90
The Little House Of Mary	161 East 33rd Street	Hialeah	FL	33013	104
The Little Marines Catholic Learning Center	470 B West 49th Street	Hialeah	FL	33012	121
The Little School 4 Little People Inc	450 Washington Avenue	Homestead	FL	33030	38
The Magic of Learning	660 Crandon Blvd. Suite 110-140	Key Biscayne	FL	33149	45
The Margaux Early Childhood School at Temple Judea	5500 Granada Boulevard	Coral Gables	FL	33146	140
The Pumpkin Share # 4	21301 South Dixie Highway	Miami	FL	33189	93

Facility or Home Name	Address	City	State	Zip	Capacity
The Pumpkin Share #1	714 NW 32 Avenue	Miami	FL	33125	53
The Pumpkin Share #5	3450 NW 7 Street	Miami	FL	33125	50
The Roig Academy	8000 Southwest 112 Street	Miami	FL	33156	128
The Samuel Scheck Hillel Community Day School	19000 Northeast 25th Avenue	North Miami Beach	FL	33180	357
The Second House	3901 Southwest 99th Avenue	Miami	FL	33165	330
The Thinking Child Academy	155 NW 4 Street	Homestead	FL	33030	143
The Thinking Child Learning Center Inc	35 SW 6 Avenue	Florida City	FL	33034	53
The Village of Early Education	10600 Caribbean Blvd	Cutler Bay	FL	33189	72
The Von Wedel Montessori School	11820 N.E. 13 Ave.	Miami	FL	33161	129
The Wonder Years Preschool	2965 S Douglas Rd	Miami	FL	33133	133
Three Flags Academy Inc	6861 West 14th Court	Hialeah	FL	33014	50
Thumbelina Learning Center I	3670 East 4th Avenue	Hialeah	FL	33013	80
Thumbelina Learning Center II	490 East 32nd Street	Hialeah	FL	33013	102
Thumbelina Learning Center III	1395 East 4th Avenue	Hialeah	FL	33010	108
Tiny Learners Preschool	475 N.W. 42 Avenue	Miami	FL	33126	72
Tiny Smile Academy and Preschool Inc	10550 Northwest 77th Court	Hialeah Gardens	FL	33016	87
Tiny Steps Day Care Learning Center	7121 West Flagler Street	Miami	FL	33144	120
Tiny Steps Preschool	10471-91 SW 88 St F103	Miami	FL	33176	49
Tiny Tots Learning Center I Inc	4415 SW 153 Avenue	Miami	FL	33169	41
Tiny Tots Pre-school Inc	1298 West 37Street	Hialeah	FL	33012	40
Tiny Town Development Center	16891 NE 22nd Ave	North Miami Beach	FL	33160	147
Tiny Treasures Day Care Center Inc.	543 E. 9th Street	Hialeah	FL	33010	24
Tiny Tykes Learning Center	18 NE 6 St	Homestead	FL	33030	45
Toddlers Learning Center	14110 Harrison Street	Miami	FL	33176	15
Tot "R" Us Christian Preschool Inc	19505 Northwest 57th Avenue	Miami Gardens	FL	33055	35
Town Center Pre-School	10201 Hammocks Boulevard #149	Miami	FL	33196	206
Treasure Island Elementary Head Start And Child Care Center	701 NW 1st Court-S-9118	Miami Beach	FL	33141	40
Trinity Christian Academy of Miami	3520 SW 97 Ave	Miami	FL	33165	96
Trinity Christian Day Care Inc	1486 West 84 Street	Hialeah	FL	33014	41
Trinity Christian School And Day Care	P O Box 680820	Miami	FL	33168	168
True Colors School-Age Program	13878 SW 56 Street	Miami	FL	33175	36
Tutor Me Day Care & Preschool II	2434 W 60 St	Hialeah	FL	33016	74
Tutor Me Daycare Academy	2451 West 68th Street Suite 7	Hialeah	FL	33016	118
U M Canterbury Preschool	1150 Stanford Drive	Coral Gables	FL	33146	92
UM/Canterbury Preschool	1400 Northwest 10th Avenue	Miami	FL	33136	66
Unique Kids Childcare Inc	836 NW 183 Street	Miami Gardens	FL	33169	93
United Cerebral Palsy Assn Of Miami	1411 NW 14 Avenue	Miami	FL	33125	169
United Cerebral Palsy Association of Miami Site #2	1411 NW 14 Ave	Hialeah	FL	33014	60
United Cerebral Palsy-Early Beginnings Academy	1411 NW 14th Avenue	Miami	FL	33150	92
United Way Center for Excellence in Early Education	3250 SW 3 Avenue	Miami	FL	33129	190
Universal Academy Private School Inc	21310 NW 37th Ave	Miami Gardens	FL	33056	174
University Baptist Child Development Center	624 Anastasia Ave	Coral Gables	FL	33134	99
University Christian Children's Center	6750 Sunset Drive	South Miami	FL	33143	75
University Of Miami Debbie Institute	PO Box 014621	Miami	FL	33136	175
University of Miami Hospital	1400 NW 12 Avenue	Miami	FL	33136	121
Upromise Learning Center Inc	2830 N.W. 90th Street	Miami	FL	33147	45

Facility or Home Name	Address	City	State	Zip	Capacity
Valor Academy of Florida Inc.	6911 NW 51 Street	Miami	FL	33166	100
Vankara: A Learning Exchange Inc	13485-95 Alexandria Drive	Opa Locka	FL	33054	213
Vann Academy Inc	400 NW 112 Avenue	Miami	FL	33172	398
Vickie's Learning Center	2775 N W 46 Street	Miami,	FL	33142	32
Victoria's Playhouse Day Care & Pre-K	10095 SW 88th Street	Miami	FL	33176	68
Victoria's Playhouse Pre-K II	12781 SW 88th Street	Miami	FL	33186	98
Victory Homes Head Start& Child Care Center	701 NW 1Court S-9118	Miami	FL	33150	60
Villa Learning Center	9704 SW 24 St Suite A	Miami	FL	33165	90
Village Learning Center, LLC	13459 SW 288th Street	Homestead	FL	33030	75
Village Montessori Day School	1414 SW 22 Street	Miami	FL	33145	78
Village South Child Care Center	3050 Biscayne Blvd Ste 900	Miami	FL	33137	30
Vision For Life	4150 NW 7 Avenue	Miami	FL	33127	33
Wanza and Braxton's Pink & Blue Day Care	1840 NW 152 Terrace	Miami Gardens	FL	33054	53
Watch Me Grow Learning Center II Inc.	2999 NW 32 Avenue	Miami	FL	33142	180
Watch Me Grow Learning Center III, Inc.	2999 NW 32 Ave	Miami	FL	33127	54
Watch Me Grow Learning Center, Inc	2100 Northwest 7th Street	Miami	FL	33125	120
Wayside Baptist Preschool	7701 SW 98 Street	Miami	FL	33156	255
We Love Kids	891 West 29th Street	Hialeah	FL	33012	165
West End Park Preschool	250 SW 60 Avenue	Miami	FL	33144	25
West Hialeah Baptist Church Day Care & Kindergarten	P.O. Box 28432	Hialeah	FL	33012	90
Westchester Day Care Inc	2780 SW 92 Place	Miami	FL	33165	45
Westview Elementary Head Start & Child Care Center	701 Northwest 1 Court, S-9118	North Miami	FL	33167	20
Whigham Elementary Head Start & Child Care Center	701 NW 1st Ct, S-9118	Miami	FL	33189	25
William Lehman Child Day Care Center	7605 West 10th Avenue	Hialeah	FL	33014	85
Wings for Life South Florida	11000 SW 220 Street	Miami	FL	33170	20
Winhold Montessori Schools Inc	17555 South Dixie Highway	Palmetto Bay	FL	33157	150
Wiz Kids Learning Center	6883 West 4th Ave	Hialeah	FL	33014	36
Wiz Kidz Learning Center Inc	16905 SW 100 Avenue	Miami	FL	33157	50
Wonderful Paradise Learning Center Corp	29629 South Dixie Highway	Homestead	FL	33033	68
Wonderland Learning Daycare Center Inc	55 West 29 Street	Hialeah	FL	33012	40
World Children's Academy	930 E. 9th Street	Hialeah	FL	33010	82
World to Grow Learning Center	18400 NW 75 Place Suite 124	Hialeah	FL	33015	137
Y W C A Cain Tower Child Care Center	470 N.E. 2nd Avenue	Miami	FL	33132	70
Y W C A Gerry Sweet Child Care	351 Northwest 5th Street	Miami	FL	33128	133
Yale Preschool	1671 NE 161 St	North Miami Beach	FL	33162	42
Yeshiva Elementary, Inc.	7902 Carlyle Avenue	Miami Beach	FL	33141	137
Yin Yang Academy	6035 SW 8 Street	Miami	FL	33144	40
Young Children In Action II Inc	4556 West 12th Avenue	Hialeah	FL	33012	59
Young Children In Action Inc	5915 West 25 Court	Hialeah	FL	33016	102
Young President's Club Child Care Center	4300 Alton Road	Miami Beach	FL	33140	138
Yvonne Learning Center	7561 NE 1 Avenue	Miami	FL	33138	54
YWCA Carol Glassman Donaldson Childcare Center	351 N W 5 Street	Miami	FL	33128	122
YWCA Windows to Early Learning Child Care Center	3468 NW 199th Street	Miami	FL	33056	41